CITY OF DUBUQUE, IOWA
CITY COUNCIL MEETING
Historic Federal Building: 350 W. 6th Street - Second-Floor Council Chambers.
April 15, 2026 at 6:30 PM

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SPECIAL SESSION

DOCUMENTS INCLUDED FOR REFERENCE

1. **Recommended Capital Improvement Program for Fiscal Years 2027 - 2031**

2. **Resident's Budget Guide**

BUDGET PRESENTATIONS

Residents are invited to address the City Council regarding the following agenda items. Please come to the podium and state your name and address when the item you wish to speak to is being considered.

1. **Human Resources Fiscal Year 2027 Budget Presentation**

2. **Information Technology Fiscal Year 2027 Budget Presentation**

3. **Communications Office Fiscal Year 2027 Budget Presentation**

4. **Finance Fiscal Year 2027 Budget Presentation**

ACTION ITEM

For this item, discussion is held by the City Council - public comments are not allowed except where authorized by the Mayor.

1. **Budget Items Identified for Separate Discussion**
   Discussion and possible direction regarding improvement packages, cash reserves, and any related budgetary items identified by a majority of the City Council for separate discussion.

ADJOURNMENT

The agenda with supporting documents may be accessed at www.cityofdubuque.org or at the City Clerk's Office at ctyclerk@cityofdubuque.org or by mail to 50 W. 13th Street, during regular business hours.

This notice is given pursuant to Chapter 21, Code of Iowa, and applicable local regulations of the City of Dubuque, Iowa and/or governmental body holding the meeting.

Written comments regarding the above items may be submitted to the City Clerk's Office at ctyclerk@cityofdubuque.org or by mail to 50 W. 13th St., Dubuque, IA 52001, before said time of meeting.

Individuals requiring special assistance should contact the City Clerk's Office as soon as feasible at (563) 589-4100, ctyclerk@cityofdubuque.org. Deaf or hard-of-hearing individuals can use Relay Iowa by dialing 711 or (800) 735-2942.

CAPITAL IMPROVEMENT PROGRAM

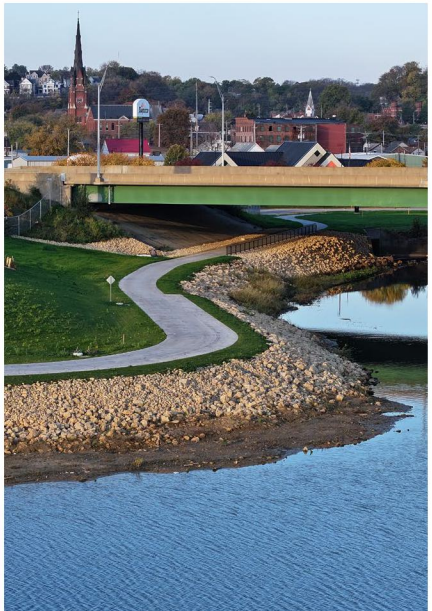
2027

THE CITY OF DUBUQUE
Masterpiece on the Mississippi









Recommended for Fiscal Years

2027 - 2031

CITY OF
DUBUQUE

CITY OF DUBUQUE, IOWA
Fiscal Year 2027-2031 Capital Improvement Program (CIP)

TO: The Honorable Mayor and City Council Members

FROM: Michael C. Van Milligen, City Manager

Attached is the Fiscal Year 2027-2031 Capital Improvement Program (CIP). State law requires that a five-year CIP be adopted by the City Council after a public hearing. The required CIP public hearing will be held April 28, 2026, at the same time as the public hearing on the Fiscal Year 2027 Operating Budget.

The CIP, as the plan for the City's physical development effort, attempts to address a variety of needs that the City must meet if it is to maintain its physical facilities, meet its service commitments and provide for its future development. The CIP adoption reflects the City's comprehensive plan and the goals and priorities established by the City Council and are shown in each of the State mandated budget program areas.

With the pledge of the $1.1 trillion dollar federal infrastructure package and other opportunities to compete for grants, the City was successful in obtaining several large grants and now will be implementing those projects, especially the Bee Branch Flood Mitigation Project, 16th Street Pumping Station, and the 14th Street Overpass project.

A particular emphasis in this five-year CIP is modernization of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond. In the current fiscal year (FY 2026), the City will have allocated $22,026,250 and in this new five-year CIP, the City will have allocated an additional $74,871,571 for a total of $96,897,821 from July 2025 through December 2031.

The Fiscal Year 2027 CIP budget recommendation of $80,633,738 is a 12.17% decrease from the Fiscal Year 2026 CIP budget of $91,803,749.

The City will issue $221,888,207 in new debt in the recommended five-year CIP, mostly for fire equipment replacement, fire station improvements, fire station expansion, airport improvements, park improvements, public works truck replacements, Federal Building renovations, solid waste collection vehicles, sanitary sewer improvements, water system projects, stormwater improvements, parking maintenance, renovation of Five Flags, East - West Corridor Capacity Improvements, 14th Street Overpass, and Central Avenue improvements , for a total of $221,888,207 of debt in FY 2027-2031. **The City will retire $142,273,584 of existing debt, increasing the amount of City debt by $79,614,623. The greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($74,871,571).**

For Fiscal Year 2027, the use of the statutory debt limit would be 35.58%, and by the end of the Recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2031, the City of Dubuque would be at 35.31% of the statutory debt limit.

In this budget recommendation, the Mayor and City Council are currently reviewing, projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 26.00% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.

In the extremely low interest rate environment prior to 2015, the City had been increasing the use of debt to accomplish the projects that need to be done. To have any success, a community must have a sound infrastructure. The Mayor and City Council has recognized the infrastructure issues Dubuque faces and has been responsive. While there was some criticism of City use of debt to deal with those infrastructure challenges, that criticism fails to recognize that not financing the needed infrastructure maintenance and improvements is also a form of debt that is passed down to future generations. This was a strategic decision by the City Council realizing that infrastructure investment just gets more expensive over time for these reasons: a) the older a piece of infrastructure gets and the more it is allowed to deteriorate increases costs; b) the longer the wait to invest in infrastructure the costs are increased by inflation; and c) If the investment in infrastructure is not made in this low interest rate environment this investment will eventually need to be made when interest rates are higher, thereby increasing costs. However, beginning in FY 2016 the City Council at their 2015 Goal Setting Session debt reduction was adopted as a High Priority. So the amount of outstanding debt began to decrease. However, in 2022 a fourth reason was created for considering using debt for infrastructure projects and that is the massive amount of federal grant money that was being made available. Most of these grants require matching dollars and most require that the engineering work already be financed and completed to make the projects shovel ready. In addition, modernization, maintenance, and extension of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond.

The debt principal outstanding projected as of June 30, 2026, is currently $241,580,078. The breakdown of the debt principle outstanding as of June 30, 2026, is as follows:

Debt Obligation	**6/30/2026 Principle Outstanding**
General Obligation Essential Corporate Purpose	$93,656,000
Less General Obligation Debt Subject to Annual Appropriation	$(13,369,544)
Tax Increment Notes and Bonds	$14,720,000
Economic Development TIF Rebate Agreements	$4,379,506
Other Revenue-Backed Loans	$2,381,017
Total Indebtedness Subject to Statutory Debt Limit of $323,629,585	$101,766,979
Percent of Statutory Debt Limit Used as of June 30, 2026	35.58%
Revenue Bonds	$126,443,555
Less Revenue Bonds Subject to Annual Appropriation	($9,581,282)
Add Debt Subject to Annual Appropriation	$22,950,826
Total City Indebtedness as of June 30, 2026	**$241,580,078**

The City will issue $176,633,737 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($3,672,408), fire station improvements, fire station expansion ($8,791,700), airport improvements, park improvements, public works truck replacements ($1,533,747), Federal Building renovations ($5,395,000), solid waste collection vehicles ($2,739,173), sanitary sewer improvements ($68,114,812), water system projects ($27,727,577), stormwater improvements ($4,120,000), parking maintenance ($4,150,000), renovation of Five Flags ($6,200,000), street improvements ($15,122,206), East - West Corridor Capacity Improvements ($4,280,000), 14th Street Overpass ($3,571,293), and Central Avenue improvements ($9,770,000).

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Fire Panel Replacement- LOST 20%	$ —	$ —	$ —	$ 155,000	$ —	$ 155,000
Radon Mitigation - City Hall- LOST 20%	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000
Sidewalk Program - Assessable- LOST 20%	$ 10,000	$ —	$ —	$ 15,000	$ 20,000	$ 45,000
Harbor Area Maintenance- Dredging - LOST 20%	$ —	$ —	$ 200,000	$ 25,000	$ —	$ 225,000
Reconstruct Taxiway Alpha - LOST 20%	$ 804,999	$ 192,000	$ —	$ —	$ —	$ 996,999
Asphalt Pavement Repair- LOST 20%	$ —	$ 175,000	$ 175,000	$ —	$ —	$ 350,000
Taxiway J Improvements- LOST 20%	$ —	$ —	$ —	$ 364,560	$ 350,000	$ 714,560
Taxiway D Extension- LOST 20%	$ —	$ —	$ —	$ 294,000	$ —	$ 294,000
Fire Station Expansion/Relocation - LOST 20%	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000
Outdoor Warning Siren Repair/Replace- LOST 20%	$ 54,000	$ —	$ —	$ —	$ —	$ 54,000
Portable Radio Replacements - LOST 20%	$ 490,000	$ —	$ —	$ —	$ —	$ 490,000
2027 Fire Engine Replacement (1907) - LOST 20%	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000
2028 Fire Engine Replacement (1905) - LOST 20%	$ —	$ 20,000	$ —	$ —	$ —	$ 20,000
2027 Ambulance Replacement (1914) - LOST 20%	$ 500,000	$ —	$ —	$ —	$ —	$ 500,000
2031 Fire Engine Replacement (1910)- LOST 20%	$ —	$ —	$ —	$ —	$ 1,288,408	$ 1,288,408
2030 Ambulance Replacement (1915)- LOST 20%	$ —	$ —	$ —	$ 635,000	$ —	$ 635,000
Building Maintenance - GO Debt - LOST 20%	$ 99,136	$ 864	$ 100,000	$ 100,000	$ —	$ 300,000
2031 Ambulance Replacement (130010) - LOST 20%	$ —	$ —	$ —	$ —	$ 665,000	$ 665,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Install HVAC Systems at Fire Station 5 &6 - LOST 20%	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000
Fire Station Expansion/Relocation - Debt Service Levy	$ —	$ 250,000	$ 900,000	$ 4,000,900	$ 3,540,800	$ 8,691,700
Aerial Photography - LOST 20%	$ —	$ —	$ —	$ 98,800	$ —	$ 98,800
Network Switch Replacement - LOST 20%	$ —	$ —	$ 142,500	$ 142,500	$ —	$ 285,000
Network Security Risk Assessment - LOST 20%	$ 25,000	$ —	$ —	$ 25,000	$ —	$ 50,000
City-Wide Computer and Printer Replacements - LOST 20%	$ —	$ —	$ 482,500	$ 376,344	$ 486,500	$ 1,345,344
Eagle Point Park Master Plan - LOST 20%	$ 165,000	$ —	$ —	$ —	$ —	$ 165,000
EPP-Jeffris Grant Construction- LOST 20%	$ 61,814	$ —	$ —	$ 15,000	$ 15,000	$ 91,814
Trail Maintenance/Repair - LOST 20%	$ —	$ —	$ —	$ —	$ 50,000	$ 50,000
Mechanic Shop - Replace Roof - LOST 20%	$ 35,000	$ —	$ —	$ —	$ —	$ 35,000
Park Office-Replace Roof - LOST 20%	$ 12,000	$ —	$ —	$ —	$ —	$ 12,000
DLEC Upgrades & Maintenance - LOST 20%	$ 208,300	$ —	$ —	$ —	$ —	$ 208,300
MSC Fire Alarm System & Access System Replac- LOST 20%	$ 21,250	$ —	$ —	$ —	$ —	$ 21,250
Marina - Dock Fuel & Electrical System Rehab - LOST 20%	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000
Marina Gas Dock Network Switch - LOST 20%	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000
Bunker Hill Basement Leak Repair - LOST 20%	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000
Flora & Sutton Pool Tank Resurfacing - LOST 20%	$ 135,000	$ —	$ —	$ —	$ —	$ 135,000
Flora & Sutton Leak Repair - LOST 20%	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000
Bunker Hill Admin Office Lead Remediation Project - LOST 20%	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000
14th Street Overpass - LOST 30%	$ 552,108	$ 1,578,054	$ 1,441,131	$ —	$ —	$ 3,571,293
East - West Corridor Capacity Improvements- LOST 30%	$ 100,000	$ 1,262,800	$ 706,400	$ 1,105,400	$ 1,105,400	$ 4,280,000
Central Ave White St Corridor Master Plan Design and Implementation Improvements 4th-22nd St - LOST 30%	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 3,000,000	$ 9,770,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Pavement Marking Project- LOST 30%	$ —	$ —	$ —	$ —	$ 215,600	$ 215,600
Sidewalk Program - City-Owned Property - LOST 30%	$ —	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 800,000
Pavement Rehabilitation - Dowel Bar- LOST 30%	$ —	$ 1,035,000	$ —	$ —	$ —	$ 1,035,000
17th/Locust Street Reconstruction Phase 4 - LOST 30%	$ —	$ 2,055,000	$ 2,270,000	$ 440,000	$ —	$ 4,765,000
Brick Paver Maintenance - LOST 30%	$ —	$ —	$ —	$ 205,000	$ —	$ 205,000
Stone Retaining Walls - LOST 30%	$ —	$ —	$ —	$ —	$ 200,000	$ 200,000
Bridge Repairs and Maintenance - LOST 30%	$ —	$ —	$ —	$ 535,000	$ 570,000	$ 1,105,000
ADA Curb Ramp Program 10M - LOST 30%	$ 402,204	$ 443,417	$ 453,952	$ 505,995	$ 600,000	$ 2,405,568
Pavement Rehabilitation - Concrete Street Repair, Mill & Asphalt Resurfacing - LOST 30%	$ 500,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000	$ 2,750,000
Concrete Street Section Repair Program - - LOST 30%	$ 565,500	$ 229,676	$ 255,215	$ 281,647	$ 309,000	$ 1,641,038
Hawthorne St Boat Ramp - LOST 30%	$ —	$ 353,194	$ —	$ —	$ —	$ 353,194
NW Arterial Shoulder Paving Project - - LOST 30%	$ 616,875	$ 537,469	$ 564,343	$ 592,560	$ —	$ 2,311,247
Municipal Services Center Roof Replacement - LOST 30%	$ 333,313	$ —	$ —	$ —	$ —	$ 333,313
58,000 Gross Vehicle Weight Dump Trucks - 3222 - LOST 30%	$ —	$ —	$ 352,800	$ —	$ —	$ 352,800
44,000 GVW Dump Truck Replacement - 3201 - LOST 30%	$ —	$ 292,850	$ —	$ —	$ —	$ 292,850
44,000 GVW Dump Truck Replacement - 3212 - LOST 30%	$ —	$ —	$ —	$ 259,398	$ —	$ 259,398
Wheel Loader Purchase-3209 - LOST 30%	$ —	$ —	$ 301,159	$ —	$ —	$ 301,159
3230 - Aerial Bucket Truck Replacement - LOST 30%	$ —	$ 327,540	$ —	$ —	$ —	$ 327,540
Solid Waste Collection Vehicles - Refuse	$ 460,000	$ 463,250	$ 408,879	$ 640,544	$ 766,500	$ 2,739,173
GRC - Roof Restoration- GDTIF	$ —	$ —	$ 1,350,000	$ —	$ —	$ 1,350,000
Downtown Rehabilitation Grant Program - GDTIF	$ 800,000	$ —	$ 100,000	$ —	$ 100,000	$ 1,000,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Downtown Storefront Activation Program - GDTIF	$ —	$ —	$ 100,000	$ —	$ —	$ 100,000
Federla Building Renovation- GDTIF	$ 1,365,000	$ 2,015,000	$ 2,015,000	$ —	$ —	$ 5,395,000
Five Flags Building Improvements - GDTIF	$ 2,750,000	$ 3,040,000	$ —	$ —	$ —	$ 5,790,000
Boiler Replacement - GDTIF	$ —	$ —	$ 410,000	$ —	$ —	$ 410,000
Downtown ADA Assistance- GDTIF	$ —	$ —	$ 30,000	$ —	$ —	$ 30,000
Jackson Park-Restroom Building- GDTIF	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000
Ramp Major Maintenance - GDTIF	$ 1,085,000	$ —	$ —	$ 2,033,000	$ 1,032,000	$ 4,150,000
Sanitary Sewer Projects	$ 12,232,834	$ 17,579,781	$ 17,132,176	$ 12,669,824	$ 8,500,197	$ 68,114,812
Stormwater Projects	$ 1,355,000	$ 1,495,000	$ 1,270,000	$ —	$ —	$ 4,120,000
Water Projects	$ —	$ 7,302,707	$ 11,563,870	$ 6,806,000	$ 2,055,000	$ 27,727,577
Total New Debt	**$ 26,579,333**	**$ 43,133,602**	**$ 45,254,925**	**$ 35,996,472**	**$ 25,669,405**	**$ 176,633,737**

The City will retire $142,273,584 of existing debt over the next five-years (FY27-FY31).

The following chart shows the change in debt from Fiscal Year 2027 - Fiscal Year 2031:

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
New Debt	$ 26,579,333	$ 43,133,602	$ 45,254,925	$ 35,996,472	$ 25,669,405	$ 176,633,737
Retired Debt	-$25,371,787	-$28,057,116	-$29,480,446	-$30,454,045	-$28,910,190	-$142,273,584
Net Debt Increase (Reduction)	**$1,207,546**	**$15,076,486**	**$15,774,479**	**$5,542,427**	**-$3,240,785**	**$34,360,153**

There was a 10.74% increase in assessed value effective January 1, 2025, which is the assessment the Fiscal Year 2027 statutory debt limit is based on. The statutory debt limit effective June 30, 2027 is $358,374,258. **The City will be at 33.38% of statutory debt limit by June 30, 2027**. In FY 16 the City was at 86.13% of statutory debt limit, so **33.38% in Fiscal Year 2027 is a 53.16% decrease in use of the statutory debt limit.**

The history of the City's use of the statutory debt limit is as follows:

FY15	FY16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24	FY25	FY26
83.87%	86.54%	66.06%	59.79%	52.90%	46.91%	43.51%	43.33%	36.48%	35.85%	34.10%	35.58%

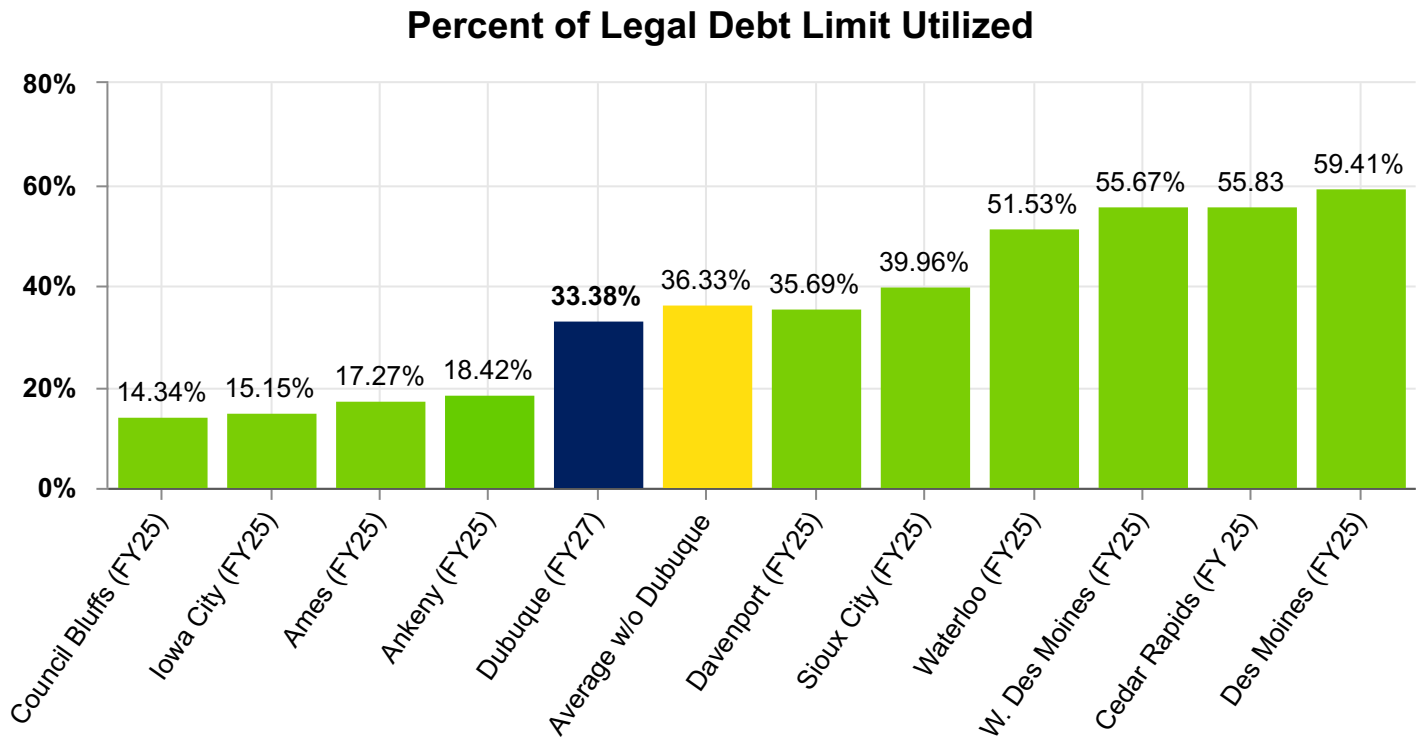
The five year projection of the City's use of the statutory debt limit from Fiscal Year 2027–2031 including all planned debt issuances subject to the statutory limit and assuming a 2% growth in the City's assessed valuation beginning in Fiscal Year 2027 is as follows:

FY 27	FY 28	FY 29	FY 30	FY 31
33.38%	34.45%	34.96%	35.31%	35.59%

The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2027 compared to the other cities in Iowa for Fiscal Year 2025 with a population over 50,000:

Fiscal Year 2025 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY25)	$ 964,798,967	$ 573,230,000	59.41 %
10	Cedar Rapids (FY 25)	$ 767,559,335	$ 428,550,000	55.83 %
9	W. Des Moines (FY25)	$ 551,635,692	$ 307,090,000	55.67 %
8	Waterloo (FY25)	$ 267,626,798	$ 137,905,065	51.53 %
7	Sioux City (FY25)	$ 367,743,172	$ 146,935,000	39.96 %
6	Davenport (FY25)	$ 493,660,291	$ 176,195,000	35.69 %
5	**Dubuque (FY27)**	**$ 358,374,258**	**$ 119,617,156**	**33.38 %**
4	Ankeny (FY25)	$ 529,988,951	$ 97,645,000	18.42 %
3	Ames (FY25)	$ 328,345,527	$ 56,710,000	17.27 %
2	Iowa City (FY25)	$ 435,367,793	$ 65,945,000	15.15 %
1	Council Bluffs (FY25)	$ 427,559,692	$ 61,320,000	14.34 %
	Average w/o Dubuque			**36.33 %**

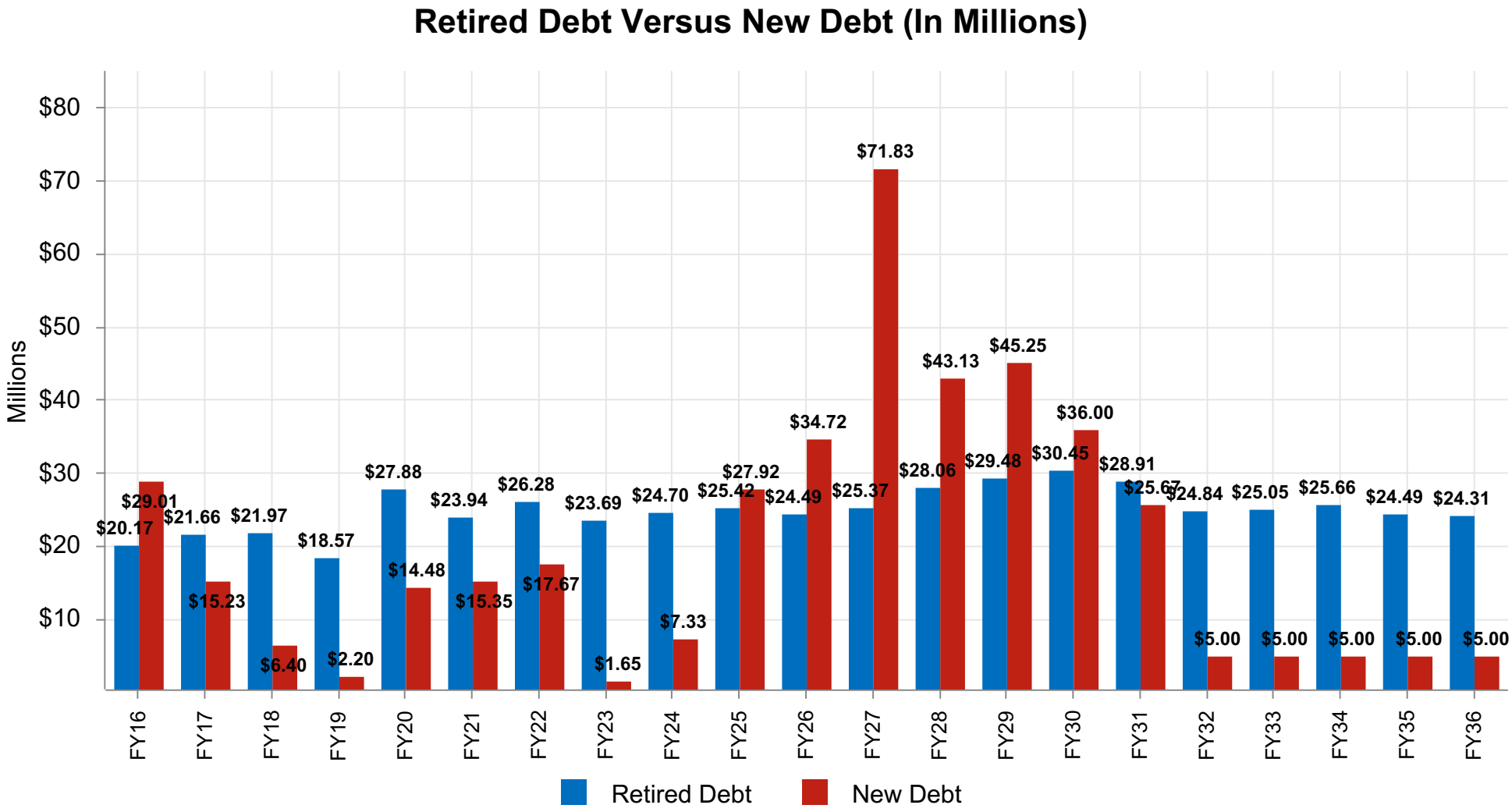


Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000 and Dubuque is below the average of the other Cities. **The average (36.33%) is 8.84% higher than Dubuque (33.38%).**

Retired Debt Versus New Debt

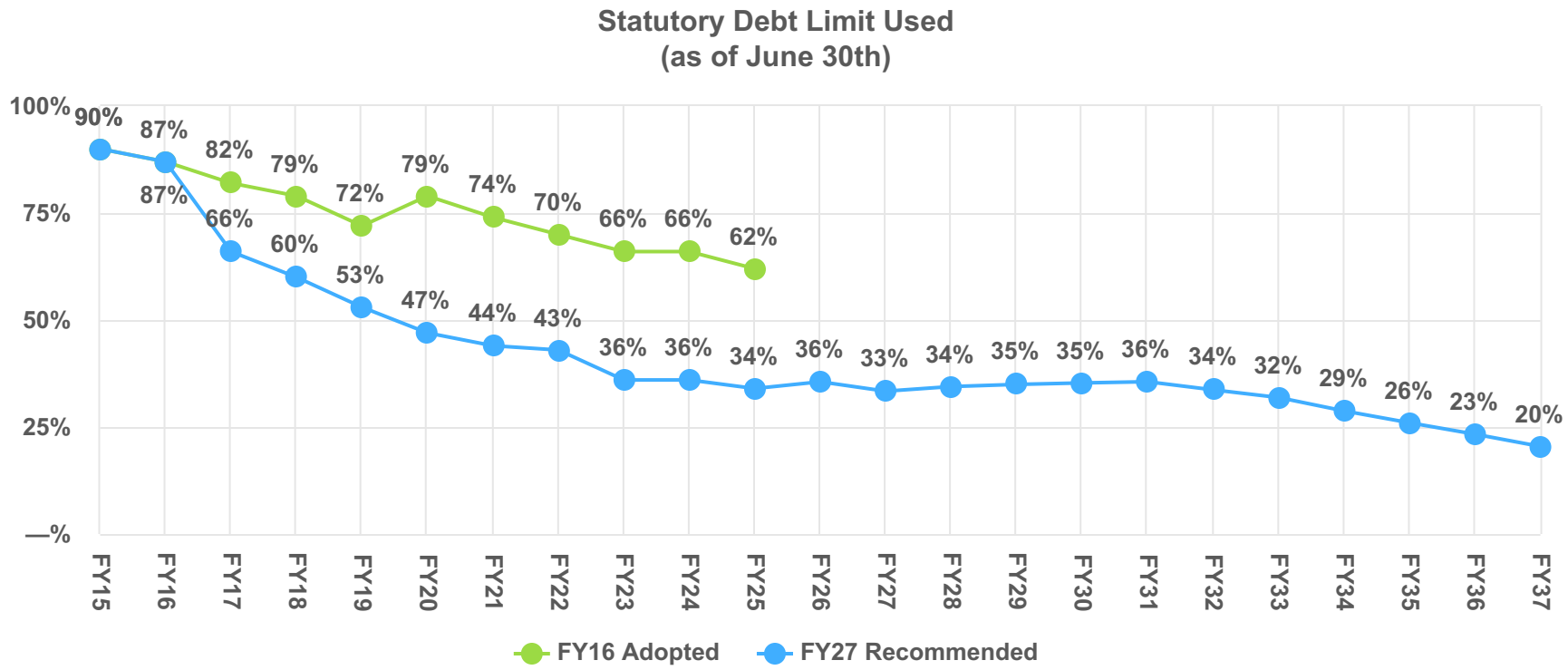
The total City indebtedness as of June 30, 2027, is projected to be $293,516,535 (33.38% of statutory debt limit).

Based on the timing of projects, the City issued very little debt in FY23 ($0.48 million) and FY24 ($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects. In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt. The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:

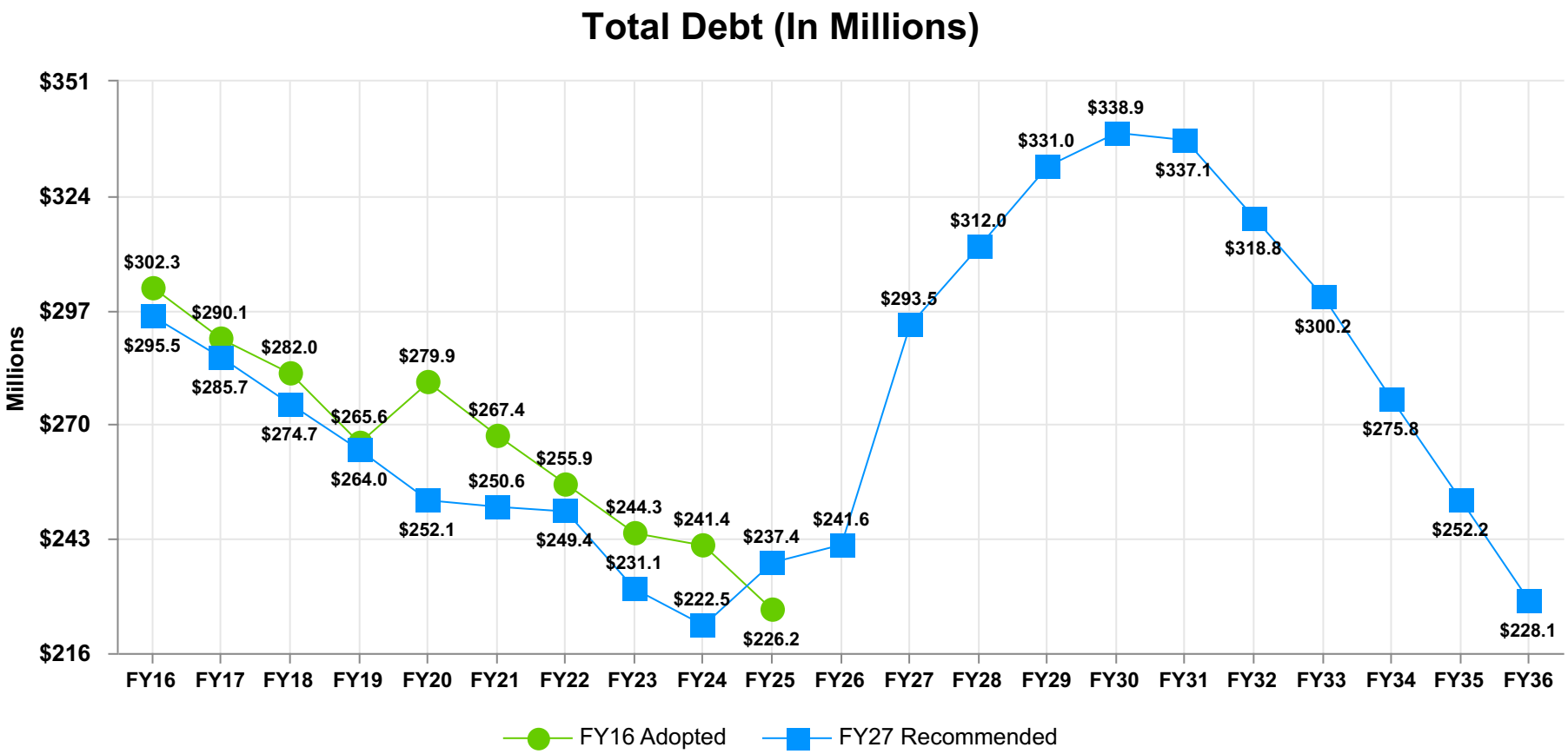


Statutory Debt and Total Debt

In August 2015, the Mayor and City Council adopted a debt reduction strategy which targeted retiring more debt each year than was issued by the City. The recommended FY 2027 budget will exceed that target in FY 2027, FY 2028, and FY 2029, and FY 2030 due to issuing necessary debt for 17th/Locust St Storm Improvements, Fire Equipment and Station Improvements, Five Flags, 14th Street Overpass, East - West Corridor Capacity Improvements, Street and Bridge Improvements, Central Avenue Corridor Improvements, Solid Waste Trucks, PFAS mitigation, Private Lead Service Lines, Catfish Creek Sewer shed Interceptor Sewer Improvements, Old Mill Road Lift Station and Force Main Improvements, WRRC Industrial Control Upgrade, Sanitary Basin Analysis in South Port and Terminal, and Park Improvements. However, Fiscal Year 2031 will meet the target. **You can see that the Mayor and City Council have significantly impacted the City's use of the statutory debt limit established by the State of Iowa. In Fiscal Year 2015, the City of Dubuque used 90% of the statutory debt limit. In this budget recommendation, the Mayor and City Council are currently reviewing for Fiscal Year 2027, the use of the statutory debt limit would be 33.38%, and by the end of the recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2031, the City of Dubuque would be at 35.59% of the statutory debt limit. Projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 23.33% of the statutory debt limit.** This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.



By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $337.15 million (35.59% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 23.33% of the statutory debt limit or** $228.14 million total amount of debt.



General Fund Reserves

The City maintains a general fund reserve, or working balance, to allow for unforeseen expenses that may occur. Moody's Investor Service recommends a 35% General Fund Operating Reserve for “AA” rated cities.

In January 2025, Moody’s Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody’s credit analysis states, “the City of Dubuque’s local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs.” According to Moody’s, the Aa2 issuer rating for the City of Dubuque’s bonds reflects the city’s healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody’s Investor Service upgraded the City’s outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody’s Investors Service (“Moodys”) released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

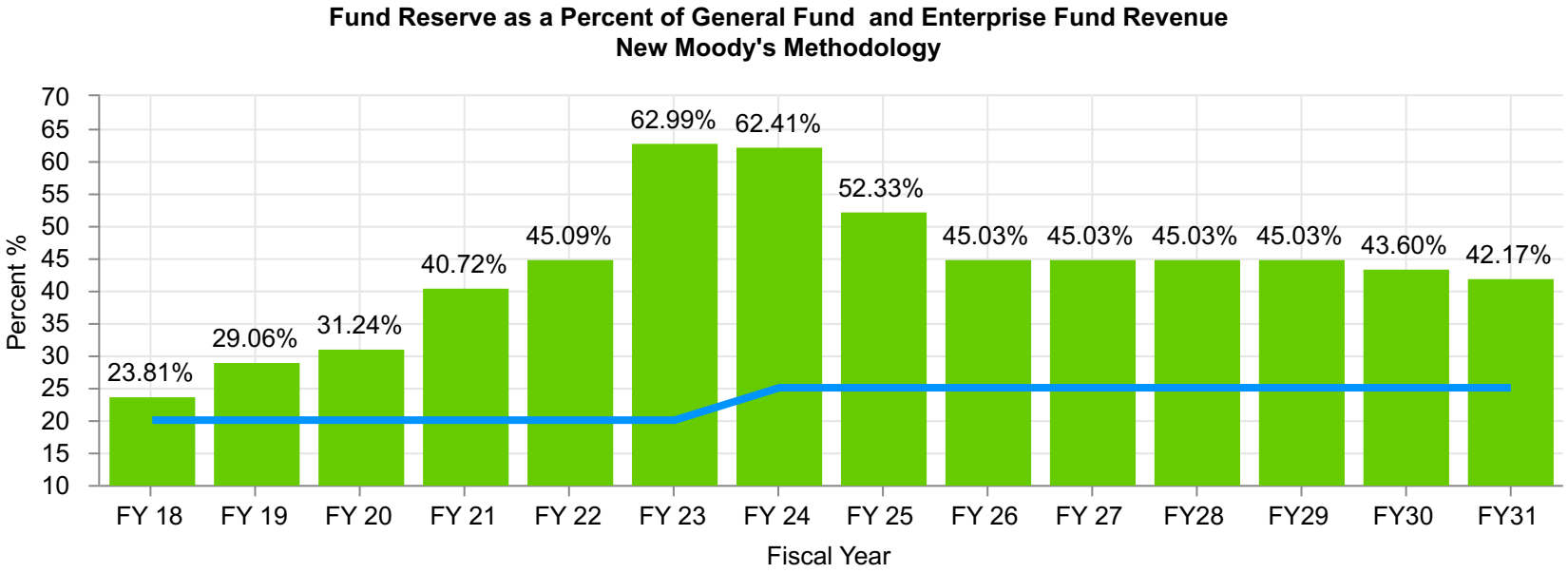
Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio (“AFBR”) = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio (“LR”) = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody’s under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody’s calculated the City’s AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City’s general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City’s ratings.

In May 2021, Moody’s Investor Service upgraded the City’s Water Enterprise’s outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

Fiscal Year	Fund Reserve (As percent of General Fund revenues)	New Moody's Methodology	Reason for change from previous Fiscal Year
FY 2019	29.06%		Increase due to capital projects not expended before the end of the FY.
FY 2020	31.24%		Increase due to freezing vacant positions and most capital projects due to the pandemic.
FY 2021	40.72%		Increase due to American Rescue Plan Act funds received ($13.2 million), frozen positions and capital projects through Feb 2021.
FY 2022	49.16%	45.09%	Increase due to American Rescue Plan Act funds received ($13.2 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2023	55.82%	62.99%	Increase due to American Rescue Plan Act funds not spent ($26.4 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2024	51.19%	62.41%	Decrease due to spend down of American Rescue Plan Act funds.
FY 2025	40.53%	52.33%	Decrease due to spend down of American Rescue Plan Act funds.
FY 2026	27.00%	45.03%	Decrease due to spend down of American Rescue Plan Act funds.



The City of Dubuque has historically adopted a general fund reserve policy as part of the Fiscal and Budget Policy Guidelines which is adopted each year as part of the budget process. During Fiscal Year 2013, the City adopted a formal Fund Reserve Policy which states the City may continue to add to the General Fund minimum balance of 10% when additional funds are available until 20% of Net General Fund Operating Cost is reached. During Fiscal Year 2024, the General Fund minimum balance was increased to 25%.

After all planned expenditures in FY 2026, the City of Dubuque will have a general fund reserve of 27.00% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 45.03% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve balance is projected to be $25,412,743 on June 30, 2026. The general fund reserve balance exceeds 27% in FY 2026, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed on a cash basis. In Fiscal Year 2017, the City had projected reaching this consistent and sustainable 20% reserve level in Fiscal Year 2022. **In fact, the City met the 20% reserve requirement in FY 2017, five years ahead of schedule and has sustained a greater than 20% reserve.**

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
Contribution	$4,419,668	$—	$—	$—	$—	$—	$—	$—
City's Spendable General Fund Cash Reserve Fund Balance	$43,826,193	$38,026,193	$25,412,743	$25,412,743	$25,412,743	$25,412,743	$25,412,743	$25,412,743
% of Projected Revenue (Cash Basis)	51.19%	40.53%	27.00%	27.00%	27.00%	27.00%	27.00%	27.00%

State Revolving Fund Sponsorship Projects and Green Project Loans

The City uses State Revolving Fund (SRF) loans for water and sanitary sewer projects whenever possible because of the **very low annual interest rate based on 75% of the average daily Bloomberg BVAL General Obligation Municipal AAA ("BVAL") for the calendar month immediately preceding the effective date. In addition there is an annual servicing fee of 0.25%**. The interest rate effective until March 31, 2026 is 3.15% with the 0.25% servicing fee included.

In 2009, legislation was passed in Iowa that allows water utilities that issue debt through the Clean Water State Revolving Fund Program to sponsor and help finance other water quality improvement (CWSRF) projects within or outside its service limits. This new funding mechanism, called Water Resource Restoration Sponsored Projects, will provide cities, counties, local watershed organizations, watershed management authorities, county conservation boards, and soil and water conservation districts a funding source to construct improvements throughout a watershed that keep sediment, nutrients, chemicals and other pollutants out of streams and lakes. This program no longer exists.

Repayment of a standard Clean Water SRF (CWSRF) loan includes the repayment of the original loan amount, the principal, and the cost to finance the loan, interest, and fees. On a CWSRF loan with a sponsored project, the financing costs were reduced by the amount of the cost of the sponsored project improvements. Figure 1 shows a comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project. As shown, the total cost to the utility (the total of loan repayments) remains unchanged as the cost of funding for the sponsorship project is offset by a reduction in loan financing costs. In essence, two water quality projects are completed for the price of one.

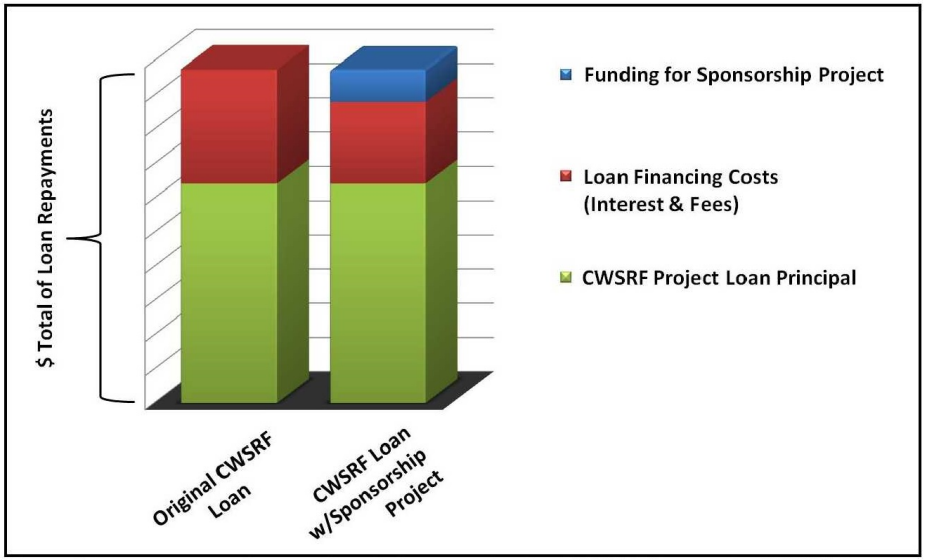


Figure 1. Loan repayment comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project.

After three years of the State of Iowa being unsuccessful in completing one of these modified loans, the City of Dubuque had the first successful application for the state when, in April 2013, the City was awarded $9.4 million of the interest paid on the Water and Resource Recovery Center to be used to reconstruct over 70 Green Alleys in the Bee Branch Watershed. The principal for the Water & Resource Recovery Center Upgrade was increased from $64,885,000 to $75,145,579 and the interest rate plus annual servicing fee was decreased from 3.25% to 2.00% to add the Green Alley sponsorship project. This reduction allowed for increased proceeds **and resulted in a true interest cost of 1.96% and gross borrowing savings of $11.4 million. The State of Iowa has discontinued the sponsored project option for future debt issuances.**

The Federal Fiscal Years 2010, 2011, and 2012 State Revolving Fund capitalization grants included requirements for certain percentages of the funds to be allocated for green projects. Each green infrastructure project receives a portion of loan forgiveness not to exceed 30%. In June 2015, the City of Dubuque Upper Bee Branch Creek Restoration Project (Upper Bee Branch Project) qualified for a Green Project Loan from the CWSRF Program in the amount of $29,541,000. The loan includes a principal forgiveness provision. The amount of the loan to be forgiven is 20% of the total loan disbursements made under the loan agreement. **The amount of the loan that was forgiven in June 2020 was $5,908,200. The actual true interest cost for total funds received was not the 2.00% borrowing rate (1.75% interest and 0.25% administrative fee), but just 0.07% after reflecting the receipt of interest free funds (forgiven portion).**

Then, in August 2017, the City was awarded $1.4 million in funding for improvements with the Catfish Creek Watershed through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Restoration Project. The funding for the $1.4 million in improvements will come from the interest payments on the City's Upper Bee Branch SRF loan. The Upper Bee Branch Creek SRF loan principal was increased to $30,941,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.38 million less than the original loan.**

In May 2018, the City was awarded $1.0 million in funding for pervious green alley improvements with the Bee Branch Creek and Catfish Creek Watersheds through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Railroad Culverts Project. The funding for the $1.0 million in improvements will come from the interest payments on the City's Upper Bee Branch Railroad Culvert SRF loan. The Upper Bee Branch Creek Railroad Culvert SRF loan principal was increased to $17,387,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.05 million less than the original loan.**

In February 2019, the City was awarded $276,300 in funding for Eagle Point Park Environmental Restoration through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Kerper Boulevard Sanitary Sewer Project. The funding for the $276,300 in improvements will come from the interest payments on the City's Kerper Boulevard Sanitary Sewer SRF loan. The Iowa Finance Authority now requires that sponsorship projects are included in the initial loan amount so that the repayment schedule does not have to be adjusted**. On a gross basis, the borrowing costs for the new loan were $278,000 less than if there was not a sponsorship project included.**

The United States Environmental Protection Agency (USEPA) in the final Lead and Copper Rule Improvements (LCRI) regulations, requires all lead service lines to be removed from the system within a ten year period, effective November 1, 2027. Within 10 years all private lead water service laterals must be replaced. The total cost of a project of this magnitude exceeds $60 million for almost 4,000 total private water service laterals. On

November 15, 2021, the Bipartisan Infrastructure Law (BIL) was signed by President Biden, which includes $50 billion to the Environmental Protection Agency (EPA) to strengthen the nation's drinking water and wastewater systems—the single largest investment in clean water that the federal government has ever made. The BIL funds are being administered locally through the Iowa Department of Natural Resources' State Revolving Fund (Iowa SRF) program, with 49% of construction costs being forgivable. The City of Dubuque is taking part in a unique opportunity to assist approximately 585 homes in three phases (owner occupied or rented) within the city with the functional replacement of private lead-water service lines by trenching or pull-through methods to prevent the potential for drinking water contamination at a house-by-house level. Phase 1 of the pilot program is 100% voluntary and is open to those residents with a verified drinking water lead service line meeting the socioeconomic guidelines established by the Bipartisan Infrastructure Law. In September 2025, the City was awarded a 0% interest State Revolving Fund Loan in the amount of $1,941,000 for the Private Lead Service Line Replacement Pilot Program - Phase 1. The non-premise related construction costs are 49% forgivable at the completion of Phase I.The scope of work in the first phase includes the replacement of approximately 200 lead service lines identified throughout the City's water distribution service area. The nature of the replacements will vary by site, ranging from full replacements (public water main to interior plumbing) to partial replacements (a portion of the service line between the public water main and the interior plumbing). Work will be conducted within the City's right-of-way and on private properties with authorization from property owners.

Phase 2 of the Private Lead Line Replacement Program will be voluntary enrollment with a target of approximately 67 lead service lines replaced each year. It is proposed for the next 5 years the city offer help with financing and implementation for property owners who volunteer to have their lateral replaced.he city would assist with financing by accessing low interest long-term borrowing through the SRF program. Property owners would be assessed to make the payments.

After that 5 year period the city would need to implement a mandatory program to meet the EPA compliance deadlines. Phase 3 of the Private Lead Line Replacement Program will be mandatory with an estimated 605 lead service lines replaced annually. The city would assist with financing by accessing low interest long-term borrowing through the SRF program. Property owners would be assessed to make the payments.

Since the lead service laterals cause no issues because the city treats the water to prevent lead leaching into the water the city will continue to advocate to the federal government to eliminate the 10 year requirement.

In March 2026, the State of Iowa passed rules possibly allowing the City of Dubuque to obtain some forgivable SRF loan dollars to do PFAS related projects.

The five-year CIP adopted through the current year (Fiscal Year 2026) budget process covered Fiscal Year 2026 through 2030 and is $351,594,553. The recommended five-year CIP for the upcoming budget process (Fiscal Year 2027) will cover Fiscal Year 2027 through 2031 and will be $352,840,562. This is a $1,246,009 (0.35%) increase.

FY 2026-2030 Capital Improvement Program (CIP) compared to the FY 2027-2031 Capital Improvement Program is as follows:

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
FY26 CIP	$91,803,749	$64,823,518	$69,843,768	$74,478,605	$50,644,913	—	$351,594,553
FY27 CIP	—	$80,633,738	$78,683,922	$87,171,890	$61,624,997	$44,726,015	$352,840,562
$ Difference	—	+$15,810,220	+$8,840,154	+$12,693,285	+$10,980,084	—	$1,246,009
% Change	—	+24.39%	+12.66%	+17.04%	+21.68%	—	0.35%

Further information about the changes to capital improvement projects can be found on pages xxii-xxxv.

Fiscal Year 2027 will be the twentieth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2027 Stormwater User Fee is proposed to increase from $11.03 per SFU to $12.02 per SFU, a 9.00% increase.

	Rate Per Single Family Unit (SFU)
Fiscal Year 2022 - Adopted Per Ordinance 10-21	$ 8.85
Fiscal Year 2023 - Adopted Per Ordinance 13-22	$ 9.00
Fiscal Year 2024 - Adopted Per Ordinance 14-23	$ 10.00
Fiscal Year 2025 - Adopted Per Ordinance 14-24	$ 10.50
Fiscal Year 2026 - Adopted Per Ordinance 14-25	$ 11.03
Fiscal Year 2027 - Recommended	$ 12.02

The Stormwater Utility was formed on July 1, 2003, to update and expand the City’s aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan Stormwater Management Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The flood mitigation improvements in the Catfish Creek Watershed have been completed. The improvements in the Bee Branch Watershed are part of the multi-phased, fiscally responsible, holistic Bee Branch Watershed Flood Mitigation Project which will mitigate flooding, improve water quality, stimulate investment, and enhance the quality of life. T**he City’s has been able to garner support from local, state, and**

federal partners with over $169 million in outside funding to help offset the cost of the overall $250 million project. Since 2001, the City has made steady progress on the various phases of the project.

The phases of the Bee Branch Watershed Flood Mitigation Project are as follows:

Phase	Description	Status
1	Carter Road Detention Basin	Complete
2	West 32nd Street Detention Basin	Complete
3	Historic Millwork District	Complete
4	Lower Bee Branch Creek Restoration	Complete
5	Flood Mitigation Gate & Pump Replacement	Under Construction
6	Impervious Surface Reduction	1/3 of alleys converted to “Green Alleys”
7	Upper Bee Branch Creek Restoration/Railroad Culverts	Complete
8	22nd Street Storm Sewer Improvements	Complete from Elm Street to N. Main
9	Flood Mitigation Maintenance Facility	Site Cleanup/Preparation
10	North End Storm Sewer Improvements	Initiate Design in 2028
11	Water Plant Flood Protection	Initiate Design in 2024
12A	17th Street Storm Sewer Improvements	Complete from Elm St. to Heeb St.
12B	17th Street / W. Locust Street Reconstruction	Complete Design in ‘26, Construct in ‘27

Each of the 12 phases provides some incremental benefit. But the risk of flash flooding remains until all improvements are implemented. But it is also true that with the completion of each subsequent phase, the threat of flash flood damage is lessened and the resulting damage will be mitigated. When complete, it is expected to prevent an estimated $582 million in damages over its 100-year design life.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The CIP budget reflects the **Dubuque Five-Year (2025-2027) City Council Goals and 2025-2027 Policy Agenda, established by the City Council August, 2025.**

Dubuque Five-Year City Council Goals

Healthy and Safe Community
Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity
Livable Neighborhoods and Housing: Great Place to Live
Sustainable Environment: Preserving and Enhancing Natural Resources
Connected Community: Equitable Transportation, Technology, Infrastructure, and Mobility
Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

Policy Agenda 2025 - 2027

Top Priority (in alphabetical order)

- Commercial Air Service Future: Strategy an Action Plan to Sustain and Expand
- Comprehensive Fire Station Location and Facilities Study
- Fire Department Staffing Increases
- Police Department: Full Staffing and Hiring
- Sanitary Sewer Investments and Implementation
- Sports Complex Development
- Stormwater Management Investments and Implementation
- Street Maintenance/Rehabilitation Program

High Priority

- Continued Implementation of Central Avenue Revitalization Plan
- Downtown Master Plan Update
- Dubuque Law Enforcement Center (DLEC) Short-Term Facility Enhancements and Future Plan
- East-West Corridor/Roundabouts Projects
- Next Phases of Chaplain Schmitt Island Development
- Parks and Recreation Master Plan Adoption and Implementation
- Water Resource and Recovery Center Facility and Process Improvements and Odor Reduction

Attachment 3 provides a summary of these projects organized by City Council's five-year goals and Fiscal Year 2027 priorities reflect how these goals are addressed.

Finally, **Attachment 4** provides detail on the source of funds and highlights important points about the 5-year CIP Program.

CIP FORMAT

The format for the Fiscal Year 2027-2031 CIP is substantially the same as previous fiscal years. First, an index referencing the 2027-2031 Capital Improvement Budget follows the budget message. The index identifies each capital improvement first by city department and then by all applicable State programs as a subcategory under each department. The index serves as a quick reference for each CIP, and the far right hand column shows the page number of each project. Secondly, a separate project page is provided to show the detail for each individual project. These projects pages are also arranged first by city department and then by State program as a subcategory within each department.

As in previous CIP budget documents, each detailed project page identifies the city department, the state program, project title, account code (consisting of program number, department number, fund and capital project number), and total project cost. The project page then shows any funds expended for the project in Fiscal Year 2025 and the adopted budget in Fiscal Year 2026. In Section A of the project form entitled “Expenditure Items”, project costs are shown by major expenditure item (i.e., Design and Engineering, Land and Right-of-Way Purchase, Construction and Other Expense). In Section B, entitled “Project Financing”, the project funding is presented by major revenue source (i.e., General Fund, Sales Tax Fund, Water Depreciation Fund, Sanitary Sewer Construction Fund, and Road Use Tax Fund). In Section C, entitled “Impact – Operations,” the dollar impact on operations in terms of greater or lesser operating costs and/or greater or lesser revenue is provided when available. Lastly, there is a narrative section, which provides a description of the project, a justification for the project and, where appropriate, how it relates to other projects or plans. A small map may also be provided to further identify the location of the project.

Each detailed project page identifies the budget for each fiscal year in the next five years. There is a sixth column labeled "2032". This column is included to show that the project does not end in the next five years and that additional budget will be needed to fully complete the project. The "2032" column will show the total remaining estimate for the project, unless the project is annual. This column could also be known as "Beyond Fiscal Year 2031." If a project is annual, the "2032" column will only show one years worth of budget.

Lastly, there is a section in the detailed project pages called "First Year Submitted". This information represents the year the capital improvement project was first submitted for consideration. This is not the first year that the capital project was adopted for funding, but instead represents the first year a staff member identified a need for the project and created a CIP to present to the City Manager.

CONCLUSION

The Capital Improvement Program represents the City of Dubuque's commitment to a maintenance and physical development plan for the next five years. The first year of the five-year CIP goes into the budget for next year and deserves the most attention. As you know, the CIP is updated each year so that City Council will have an opportunity in the next year to change Fiscal Year 2028 through Fiscal Year 2031 projects, as well as to add projects for Fiscal Year 2032.

A ranking system was established in Fiscal Year 2019 to more readily identify capital projects that directly meet City Council Goals and Priorities and address City needs. This ranking process also included several collaborative meetings with staff to determine which projects should be recommended for funding with the limited resources available.

Notable FY2027 Capital Improvement Projects

Department	Project Title	Total City Investment FY2027-FY2031	Page
Fire	Outdoor Warning Siren Repair/Replace	$54,000	5
Fire	Fire Station Expansion	$8,791,700	6
Fire	2027 Ambulance Replacement (1914)	$500,000	9
Fire	Portable Radio Replacements	$490,000	12
Fire	2030 Fire Engine Replacement (1910)	$1,288,408	13
Fire	2030 Ambulance Replacement (1915)	$635,000	14
Fire	2031 Ambulance Replacement (130010)	$665,000	15
Parks	Jeffris Grant	$2,060,394	22
Civic Center	Five Flags Building Improvements	$5,844,678	29
Conference Center	Roof Restoration	$1,383,000	44
Water	17th/Locust Street Reconstruction Phase 4	$1,110,000	48
Water	Admiral Sheehy Drive Water Main Loop	$686,400	49
Water	Central Ave Booster Station	$1,020,000	50
Water	Water Main Extension Central Ave	$965,000	52
Water	Highway20/Dodge St Water Main Relocation - Devon Drive to Concord St	$1,000,000	69
Water	Private Lead Line Replacement Program	$1,050,000	79
Water	Private Lead Service Line Replacement Program	$4,050,000	81
Water	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	$10,900,000	86

Department	Project Title	Total City Investment FY2027-FY2031	Page
Water	Source Water PFAS Reduction Project	$1,121,199	87
Water	Water Meter Replacement Program	$687,750	96
Water	Water Storage Maintenance Program	$3,336,000	97
Water	West End Annexation Phase II	$2,000,000	101
Water	Southwest Arterial 16" Water Main Extension	$2,475,000	104
W&RRC	Bar Screen Replacement	$2,500,000	107
W&RRC	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	$1,535,000	109
W&RRC	Industrial Controls Upgrade	$6,114,700	111
W&RRC	Treatment System Infrastructure Restoration & Reliability Improvements	$2,047,550	123
Airport	Reconstruct Taxiway A	$9,969,994	128
Airport	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	$950,000	130
Airport	Taxiway D Extension	$2,940,000	133
Airport	Taxiway J Improvements	$7,145,600	134
Public Works	Asphalt Milling Program	$873,547	135
Public Works	Curb Ramp Program	$4,883,000	136
Publics Works	Concrete Street Section Repair Program	$1,641,038	139
Public Works	NW Arterial Should Paving Project	$2,311,247	145
Engineering	Storm Sewer General Replacements	$1,500,000	209
Engineering	Stormwater Management Program	$800,000	211
Engineering	Detention Basin Maintenance & Repair	$1,000,000	216
Engineering	Bee Branch Creek Gate & Pump Replacement	$5,121,112	220
Engineering	17th/Locust Street Reconstruction Phase 4	$5,300,000	223
Engineering	Old Mill Road Lift Station & Force Main - Phase 1	$1,009,221	235
Engineering	Old Mill Road Lift Station & Force Main - Phase 2	$6,978,630	237
Engineering	Old Mill Road Lift Station & Force Main - Phase 3	$19,891,034	239
Engineering	Old Mill Road Lift Station & Force Main - Phase 4	$19,506,258	241
Engineering	Schmitt Island Sanitary Improvements	$4,415,252	243
Engineering	Sanitary Basis Analysis - South Port & Terminal St LS	$10,800,000	253
Engineering	Track Line Sanitary Sewer Reconstruction	$3,500,000	257

Department	Project Title	Total City Investment FY2027-FY2031	Page
Engineering	14th St Overpass	$36,144,000	264
Engineering	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street	$9,770,000	266
Engineering	US 20 - Northwest Arterial Intersection Operational and Capacity Improvements	$6,000,000	268
Engineering	East - West Corridor Capacity Improvements	$18,600,000	269
Engineering	17th/Locust Street Reconstruction Phase 4	$4,765,000	280
Engineering	Bridge Repairs/Maintenance	$2,640,000	288
Engineering	Fiber Infrastructure Management System	$330,000	309
Engineering	Traffic Signal Network Communications Program	$445,000	325
Engineering	STREETS Traffic Control Project Phase 2	$1,029,000	332
Engineering	Federal Building Renovation	$5,395,000	334
Economic Development	Downtown Rehab Grant Program	$1,700,000	338
Economic Development	Workforce Development	$1,857,500	342
Transportation	Smart Parking System	$780,000	344
Transportation	Parking Ramp Major Maintenance Repairs	$5,997,200	345
Housing	Assistance for Homeownership	$1,026,082	348
Housing	Homeowner Rehabilitation Program	$2,476,588	350
Housing	Healthy Homes Production Grant	$1,326,250	353
Housing	Lead and Healthy Homes Grant	$3,136,600	355
City Manager's Office	Community Green House Gas Inventory and Climate Action Planning	$50,000	358
Information Technology	City-Wide Computer and Printer Replacements - General Gov	$3,132,759	368
Information Technology	Network Switch Replacement	$607,500	364
Information Technology	City-Wide Computer and Printer Replacements- Business	$361,906	372

There are many capital projects that have been added to meet City Council Goals and Priorities and address City needs ($87,131,865). Those new projects that appear in the five-year CIP are as follows:

Department	New Project	Total CIP
Police	DLEC Upgrades and Maintenance	$ 208,300
Fire	Install HVAC Systems at Fire Station 5 and 6	$ 100,000
Parks	Chaplain Schmitt Island Environmental Restoration	$ 430,000
Parks	Eagle Point Park / Jeffris Grant	$ 2,060,394
Parks	Eagle Point Park Master Plan	$ 165,000
Parks	Park Office - Replace Roof	$ 12,000
Parks	Trail Maintenance/Repair	$ 100,000
Parks	Mechanic Shop-Replace Roof	$ 35,000
Recreation	Community Center Master Plan	$ 80,000
Recreation	Bunker Hill Administrative Office Lead Remediation Project	$ 30,000
Recreation	Bunker Hill Basement Leak Repair and Planter Box Removal	$ 30,000
Recreation	F&S Site Repair/Replacement-Leak Repair	$ 30,000
Recreation	Marina-Dock Fuel & Electrical System	$ 50,000
Conference Center	HVAC System Evaluation	$ 35,000
Water	8th St 20" Transmission Water Main Connection (Jackson to Central)	$ 277,000
Water	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Water	$ 1,110,000
Water	Admiral Sheehy Drive Water Main Loop	$ 686,400
Water	Central Avenue Booster Station	$ 1,020,000
Water	Central Ave and White St Water Utility Improvements for the Traffic Study Implementation Plan	$ 245,000
Water	Water Main Extension Central Ave (Pressure Zone 2 and 5 Connection)	$ 965,000
Water	Water Distribution System Master Plan	$ 200,000
Water	Distribution System Regulatory Monitoring/Flushing Stations	$ 150,000
Water	Water District Metered Zone (DMZ) Pilot	$ 180,000
Water	Eagle Point Water Treatment Plant Lime Sludge Drain Sediment Trap - Water	$ 50,000
Water	Eagle Point Water Treatment Plant Railroad Building Study	$ 20,000
Water	Greeley St Sanitary Sewer Reconstruction - Water	$ 205,000
Water	Grove Terrace Sanitary Sewer Reconstruction (Consent Decree) - Water	$ 130,000

Department	New Project	Total CIP
Water	Harvard St Sanitary Sewer Reconstruction (Consent Decree) - Water	$ 140,000
Water	Hempstead St Sanitary Sewer Reconstruction (Consent Decree) - Water	$ 320,000
Water	Hwy 20/Dodge St Water Main Relocation - Devon Drive to Concord St	$ 1,000,000
Water	Water Distribution System Hydraulic Modeling	$ 50,000
Water	JFK Tower Interior Piping and Expansion Joint Replacement	$ 50,000
Water	Leak Detection Survey	$ 130,000
Water	North Grandview Ave Water Repairs	$ 80,000
Water	Water Main Extension Olympic Heights Rd (Pressure Zone 3 and 5 Connection)	$ 617,000
Water	Water Main Extension Pennsylvania Ave (Annex Agreement WM A)	$ 545,000
Water	Private Lead Service Line Replacement Program (City-Wide)	$ 4,050,000
Water	Rockdale Road Reconstruction (Old Mill to Twin Valley Drive) - Water	$ 400,000
Water	Water Main Extension Seippel Rd and Pennsylvania Ave (Annex Agreement WM B)	$ 585,000
Water	Source Water PFAS Reduction Project-Granular Activated Carbon Filter Rehabilitation	$ 10,900,000
Water	South Algona 12" Water Main Replacement (St Joseph to Lombard St)	$ 793,000
Water	Water Repairs Sunnyslope Street Project	$ 390,000
Water	Water Main Replacement W 8th St (Bluff St to Hill St)	$ 395,000
Water	Safety Equipment for Water Distribution Staff	$ 57,600
Water	Water Treatment Plant South Plan Flow Meter Replacement	$ 60,000
Water	Southwest Arterial (Key West Drive to Silverwood Drive) 16" Water Main Extension	$ 2,475,000
Water & Resource Recovery Center	WRRC Compressed Air System Improvements	$ 69,500
Water & Resource Recovery Center	Process Control Instrumentation Improvements - Dissolved Oxygen Monitoring	$ 135,000
Water & Resource Recovery Center	WRRC Influent and Effluent Monitoring Improvements	$ 40,000
Water & Resource Recovery Center	WRRC Treatment System Infrastructure Restoration and Reliability Improvements	$ 2,047,550
Water & Resource Recovery Center	WRRC Safety Program Development	$ 106,000
Airport	Taxiway D Extension (formerly Taxiway H)	$ 2,940,000

Department	New Project	Total CIP
Airport	Taxiway J Improvements	$ 7,145,600
Public Works	Tri-top Catch Basin Replacement Project	$ 335,162
Public Works	Municipal Services Center Access System Replacement	$ 85,000
Public Works	Municipal Services Center Fleet Maintenance Bay Extension	$ 100,000
Public Works	NW Arterial Shoulder Paving Project	$ 2,311,247
Public Works	Hawthorne Street Boat Ramp Repair	$ 407,532
Public Works	3255 - Wheel Loader Purchase	$ 305,865
Public Works	2730 - Portable Jet	$ 50,000
Public Works	Mechanical Sweeper Replacement	$ 290,466
Public Works	New CCTV Camera	$ 40,000
Public Works	2727-Off-Road Vehicle	$ 25,000
Public Works	Off Road Vehicle CCTV Slide-in Unit	$ 145,000
Public Works	Fleet Service Sweeper	$ 25,000
Landfill	Landfill Permit Renewal Project	$ 55,204
Landfill	Landfill Website Redesign Project	$ 20,000
Landfill	Landfill Alternative Energy Project	$ 50,000
Landfill	3C Wheel Loader	$ 275,000
Landfill	Sweeper	$ 95,000
Landfill	Brush Mower	$ 15,000
Landfill	3451 Hook Truck	$ 335,223
Landfill	Water Truck	$ 200,000
Engineering	Confined Space Drone	$ 100,000
Engineering	General Stormwater Detention Basin Maintenance & Repair	$ 1,000,000
Engineering	Schmitt Island Stormwater Rehabilitation	$ 450,000
Engineering	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Stormwater	$ 5,300,000
Engineering	North Catfish Creek Trail Stabilization	$ 500,000
Engineering	Pebble Cove Drainage Basin Improvements	$ 240,000
Engineering	Harvest View Storm Sewer Improvements	$ 320,000
Engineering	Primrose Court Storm Sewer Repair	$ 120,000
Engineering	Manhole Inspection Equipment (2 Cameras)	$ 28,000
Engineering	Kerper Boulevard Sanitary Sediment Trap	$ 80,000

Department	New Project	Total CIP
Engineering	JFK Yiannias Place Sanitary Sewer Relocation	$ 550,000
Engineering	Key West Sanitary Lift Station Replacement	$ 1,535,000
Engineering	Sanitary Basin Analysis - Steger Heights Area (SSAMP Service Area 3-8-1-1)	$ 1,540,000
Engineering	Sanitary Basin Analysis - Quigley's Sub Area (SSAMP Service Area 3-8-0-1B-1)	$ 1,520,000
Engineering	Sanitary Basin Analysis - South Port & Terminal St LS	$ 10,800,000
Engineering	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary	$ 1,100,000
Engineering	US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation	$ 6,000,000
Engineering	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Street	$ 4,765,000
Engineering	Port of Dubuque Streets Extension	$ 100,000
Engineering	Safe Routes to School	$ 120,000
Engineering	NW Arterial Trail Drainage	$ 150,000
Engineering	Pedestrian Safety with Permanent Bollards/Barricades	$ 152,000
Engineering	Way finding Signage	$ 40,000
Engineering	Chavenelle Street Light Replacement Project	$ 182,850
Engineering	Iowa St Streetlight Replacement Project	$ 138,000
Engineering	City Hall - Radon Mitigation System	$ 161,000
Economic Development	Downtown Storefront Activation Program	$ 400,000
Planning	Downtown Master Plan Update	$ 150,000
City Manager's Office	Municipal Solar Project - MFC	$ 176,300
City Manager's Office	Municipal Solar Project - Library	$ 122,672
	TOTAL	**$ 87,131,865**

The Capital Improvement requests that were previously funded in the five-year CIP that are not included in this five-year CIP total $8,619,951. To put these back into the five-year CIP, other projects will need to be removed, property taxes would need to be raised and/or more debt would need to be issued. The removed CIPs are as follows:

Department	Existing Project Not Funded	Total CIP
Fire	Fire Department Bunk Room Remodel(s)	$ 1,489,918
Parks	Eagle Point Park - Riverfront Pavilion Restoration	$ 230,000
Parks	All Parks - Renovate Water Systems	$ 57,000
Parks	Eagle Point Park - Restroom Renovation	$ 124,900
Parks	Eagle Point Park - Stone Work	$ 105,000
Parks	Eagle Point Park - Renovate Log Cabin	$ 60,000
Recreation	Sutton Pool Zero Depth Survey & Remediation	$ 60,000
Conference Center	Banquet Chair Replacement	$ 313,500
Conference Center	Paint Exterior Metal	$ 132,000
Conference Center	Concrete Restoration, Raising & Caulk	$ 240,000
Conference Center	Replace Fabric Wall Covering	$ 227,000
Conference Center	Replace Carpet	$ 485,000
Library	Library Landscaping and Plaza Redesign	$ 103,601
Water & Resource Recovery Center	High Strength Waste Receiving and Storage	$ 939,984
Engineering	Pine Street Extension from 7th to 9th	$ 1,980,000
Engineering	Decorative Concrete Maintenance Program	$ 300,000
Engineering	Hillcrest Road Sidewalk	$ 250,000
Engineering	Port of Dubuque Security Camera Expansion	$ 60,000
Engineering	City Facility Integrated Access Control and Security System Upgrade	$ 270,126
Engineering	City Hall Landscape Enhancement Project	$ 29,500
Housing & Community Development	Washington Neighborhood Homebuyer Program	$ 952,422
Planning	Historic Preservation Technical Assistance Program	$ 110,000
City Manager's Office	Municipal Energy Reinvestment Fund	$ 20,000
City Manager's Office	Renew DBQ: Low-Income Solar Pilot Project	$ 80,000
	Total	**$ 8,619,951**

As is the case every year, there were new projects requested that were not able to be included in whole or in part in this five year CIP ($67,599,429). CIP requests that were not funded include:

Department	New Project Not Funded	Total CIP
Police	Rescue Vehicle	$451,829
Fire	Fire Department Dock/Boathouse	$450,000
Fire	Update Hendrix Storage Building 880 Central (LOT 1024482020)	$510,000
Fire	Kitchen Remodel at Fire Station 2	$187,500
Parks	Pebble Cove Park Development	$360,000
Parks	Second Dog Park Planning	$60,000
Parks	Ham House Improvements	$90,000
Parks	Murphy Park-Bennett Pavilion Roof Replacement	$165,000
Parks	Hillcrest Park - Replace Play Unit	$225,000
Parks	Allison Henderson - Replace Roof	$20,000
Parks	EB Lyons Carpet Replacement	$85,000
Parks	Silver Oaks Park Development	$320,000
Parks	Ecological Restoration	$50,000
Parks	EB Lyons Center - Stain, Patio, Ridge Beam	$170,000
Parks	Chaplain Schmitt Island-Landscaping	$50,000
Parks	Chaplain Schmitt Island-Entrance Sign	$72,500
Parks	Flora Park-Tennis Courts Replace Lights/ADA Access	$225,000
Parks	Ham House Exterior Repairs	$135,000
Parks	Hilltop Park - Replace Play Unit	$221,000
Parks	Marshall Park - Replace Play Unit	$230,000
Parks	Teddy Bear Park - Play Equipment	$205,000
Parks	Paint Railings	$60,000
Parks	Grandview Avenue Boulevard Landscape Renovation Plan	$83,000
Parks	North Fork Trail Park Development	$305,000
Parks	Eagle Point Park - Accessible Walkway to the Log Cabin Pavilion	$405,000
Parks	Eagle Point Park Trail Project- Invasive Remediation	$93,000
Parks	Eagle Point Park - Light Trolley Line Trail	$165,000
Parks	Eagle Point Park - Native American Room Restoration	$122,000

Department	New Project Not Funded	Total CIP
Parks	Eagle Point Park - Develop Wading Pool Replacement Plans	$440,000
Parks	Valley High Park - Replace Play Unit	$210,000
Parks	Pinard Park-Replace Playground	$194,000
Parks	Linwood Cemetery- Assessment	$110,000
Parks	Pave Parking Lots	$95,000
Parks	Murphy Park - Replace Roof on Rest Room Building by the Tennis Courts	$17,000
Parks	EPP-Replace Roof on Eagles View Pavilion	$56,000
Parks	Greenhouse Shop Roof Replacement	$75,000
Parks	Forestry Building - Replace Roof	$87,000
Parks	HWY 20 Trees/Invasive Removal	$55,000
Parks	Chaplain Schmitt Island Campground Entrance Enhancement	$52,500
Parks	EB Lyons Center - Roof Rehabilitation	$60,000
Parks	Comprehensive Street Tree Inventory	$250,000
Parks	Network Switches - Parks	$25,000
Parks	HVAC Upgrade - Greenhouse	$15,000
Parks	HVAC Upgrade - Forestry	$25,000
Parks	Mini Track Loader	$58,000
Parks	Park Signage Study	$55,000
Parks	Trail Connection Study	$60,000
Recreation	Flora and Sutton Swimming Pools Site Repair/ Replacement - Shade Structures	$125,000
Recreation	Flora and Sutton Swimming Pools Site Repair/ Replacement-Diving Boards	$70,000
Recreation	Flora and Sutton Swimming Pools Renovate Locker Rooms	$726,000
Recreation	Flora and Sutton Swimming Pools Water Playground Replacements	$315,000
Recreation	Flora & Sutton Pool Operational Projects - Electrical	$50,000
Recreation	F&S Pool Operations - UV Replacement	$85,000
Recreation	F&S Pool Operations - Chemical Distribution System Replacement	$60,000

Department	New Project Not Funded	Total CIP
Recreation	F&S Pool Operations - Water Slide Pump Replacements	$85,000
Recreation	Bunker Hill Golf Course - Range Project	$230,000
Recreation	Bunker - Sand Trap Repair/Removal	$50,000
Recreation	Port of Dubuque - Signage Replacement	$20,000
Recreation	Comiskey Building Restroom Expansion	$112,500
Recreation	McAleece Irrigation Renovation	$100,000
Recreation	Marina Dock Pedestal Replacements	$75,000
Recreation	Marina Gas Dock Fuel Tank Monitoring System Replacement	$19,000
Recreation	McAleece Scoreboard Replacements	$36,000
Recreation	McAleece Softball Field Repair	$54,000
Recreation	Flora & Sutton Pool Water Slide Complete Restoration	$470,000
Recreation	Mobile Special Event Trailer	$37,000
Recreation	Parks & Recreation Fee Study	$35,000
Conference Center	Security Camera System	$175,000
Conference Center	Furniture and Decor Replacement	$84,000
Conference Center	Wi-Fi Upgrades	$99,000
Conference Center	Access Control System	$55,000
Conference Center	Elevator Passenger and Freight Car Replacement	$267,500
Conference Center	AV Rental Upgrades	$32,500
Conference Center	Trash Compactor Rehab	$38,000
Conference Center	Window Panel Replacements	$20,300
Ice Center	Security Camera System Replacement	$216,000
Ice Center	Ice Resurfacer Refurbish	$62,500
Ice Center	Locker Room Ventilation Replacement	$429,050
Ice Center	ASME Storage Tank Replacement	$13,750
Ice Center	New Northwest Corner Service Bar	$271,000
Ice Center	TPO Roof Replacement	$191,500
Ice Center	Addition-New Women's Locker Room	$40,500
Library	Bookdrop Waterproofing	$59,740
Library	3rd Floor Mechanical Room Water Pipe Replacements	$140,195
Library	Refrigerant Leak Detection Upgrade	$21,360

Department	New Project Not Funded	Total CIP
Library	Rear Exterior Painting	$38,588
Library	Sidewalk Replacement Around Library	$113,191
Water	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Water	$2,400,000
Water	Greeley St Sanitary Sewer Reconstruction - Water	$205,000
Airport	Terminal Apron Lighting Conversion	$43,000
Airport	Westside Airfield Development	$1,179,000
Airport	AFFF Transition Plan	$258,400
Public Works	Vacuum Street Sweeper Replacement	$361,613
Engineering	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Stormwater	$10,605,000
Engineering	N Booth St Property Acquisition	$1,000,000
Engineering	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Sanitary	$2,570,000
Engineering	N.Grandview - Kane to W. 32nd Reconstruction	$2,100,000
Engineering	Embassy West Dr. and Camelot Dr. Reconstruction	$1,800,000
Engineering	Sunnyslope Dr. and Hummingbird Dr. Reconstruction	$1,770,000
Engineering	N.Star Dr. - Long View Dr. - Angel View Dr. - Little Valley Dr. Reconstruction	$1,890,000
Engineering	Colonel Dr. - Camelot Dr. East of Embassy West Dr. Reconstruction	$1,940,000
Engineering	Pennsylvania Ave. Reconstruction - Sandpiper Ln. to Bergfeld Trail	$5,820,000
Engineering	Kerper Blvd Trail (12th - 16th)	$425,000
Engineering	Cedar Cross Road Reconstruction	$5,000,000
Engineering	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Street	$10,070,000
Engineering	Mobility Improvements Implementation	$144,000
Engineering	Port of Dubuque Recognition Wall	$40,000
Engineering	City Hall First Floor Renovation	$588,138
Engineering	City Hall Annex Renovation	$993,775
Engineering	Traffic Center Aux Cooling	$15,000
Engineering	Old Engine House - Rock Fall Protection	$55,000
Engineering	City-wide Facilities Assessment	$110,000

Department	New Project Not Funded	Total CIP
Engineering	City Hall Elevator Modernization	$161,000
Economic Development	Arts & Culture Master Plan Update	$100,000
Economic Development	Greater Downtown Infill Housing Creation Grant Program	$2,500,000
Information Technology	Enterprise Firewall Replacement	$212,000
Information Technology	IT Office Security Alarm	$50,000
Information Technology	Data Center Second UPS	$350,000
Information Technology	Data Center Cabinet Card Access Controls	$65,000
Information Technology	Data Center Second Generator	$150,000
Information Technology	JOTC AV Equipment Replacement	$50,000
	Total	**$67,599,429**

The CIP budget is the product of the hard work of a large number of people. It begins with department and division managers and their staff who prepared, ranked and updated the CIP requests. It extends to Boards and Commissions who review staff's recommendations and make modifications and establish priorities.

I wish to express my thanks to all who were involved in preparing the Fiscal Year 2027-2031 version of the City's Capital Improvement Program. Special thanks go to Chief Financial Officer Jennifer Larson; Budget Manager Laura Bendorf; Budget/Financial Analysts Shannon Soppe, Nikesh Shah, and Nathan Kelleher; Assistant City Manager Cori Burbach, Executive Assistant, Stephanie Valentine; Administrative Assistant Mia Burbach; Finance A/R & A/P Clerk, Kaia Humpal. I am proud of the work completed by City staff and the end-result. I hope after you have had an opportunity to review this document that you feel it is responsive to your priorities.

ATTACHMENTS – PROVIDE OVERVIEW OF THE FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PROGRAM

Attachment 1

FISCAL YEARS 2027-2031 CIP SOURCE OF FUNDS

To finance the CIP projects, a variety of funding sources are used. The following table shows the source of funds for each year of the 5 year CIP.

SOURCE OF FUNDS IN CAPITAL BUDGET	2027	2028	2029	2030	2031	TOTAL	PERCENT
Current Revenue							
Rental Dwelling Rehab Loan Repayments	15,000	15,000	15,000	15,000	—	60,000	0.02 %
Homeownership Loan Repayments	5,000	5,000	5,000	5,000	—	20,000	0.01 %
Historic Preservation Loan Repayments	7,000	5,000	5,000	5,000	—	22,000	0.01 %
Washington Neighborhood Loan Repayments	30,000	30,000	30,000	30,000	30,000	150,000	0.04 %
Insurance and Other Reimbursements	10,000	10,000	10,000	10,000	10,000	50,000	0.01 %
Golf Revenue	40,000	10,000	—	—	—	50,000	0.01 %
Subtotal Current Revenue	**107,000**	**75,000**	**65,000**	**65,000**	**40,000**	**352,000**	**0.10 %**
Cable TV	1,700	1,900	3,600	—	1,700	8,900	0.00 %
Internal Service Funds-City Garage	286,950	1,950	6,750	1,950	25,950	323,550	0.09 %
Landfill Fund	1,479,181	530,519	714,726	1,266,601	852,640	4,843,667	1.37 %
Transit Fund	408,660	1,580	11,590	—	—	421,830	0.12 %
Parking Enterprise Fund	—	14,154	22,810	8,500	8,500	53,964	0.02 %
Solid Waste Collection	—	6,000	14,800	6,000	6,000	32,800	0.01 %
Sanitary Sewer Utility	14,067,774	2,000,000	2,400,000	2,600,000	3,250,000	24,317,774	6.89 %
Stormwater Utility Fees	1,534,120	1,130,620	1,765,062	1,127,800	931,520	6,489,122	1.84 %
Water Utility Fund	4,174,231	3,623,407	1,793,632	2,312,622	1,676,919	13,580,811	3.85 %
Current Revenue-Utility/Enterprise	**21,952,616**	**7,310,130**	**6,732,970**	**7,323,473**	**6,753,229**	**50,072,418**	**14.19 %**
Fund Balance	736,154	925,575	—	—	—	1,661,729	0.47 %
Sales Tax 20%	—	593,137	251,144	—	—	844,281	0.24 %
Sales Tax 30%	4,781,919	3,915,181	3,111,765	2,573,317	2,035,640	16,417,822	4.65 %
SRF Bonds-Water Fund Abated	—	7,302,707	11,563,870	6,806,000	2,055,000	27,727,577	7.86 %
SRF Bonds-Sewer Fund Abated	12,232,834	17,579,781	17,132,176	12,669,824	8,500,197	68,114,812	19.30 %
SRF Bonds-Stormwater Abated	1,355,000	1,495,000	1,270,000	—	—	4,120,000	1.17 %
GO Bonds - Solid Waste Collection	460,000	463,250	408,879	640,544	766,500	2,739,173	0.78 %
GO Bonds - Debt Service Levy	—	250,000	900,000	4,000,900	3,540,800	8,691,700	2.46 %
GO Bonds-Sales Tax 20%	3,031,499	387,864	1,100,000	2,246,204	2,874,908	9,640,475	2.73 %
GO Bonds - Sales Tax 30%	3,400,000	10,600,000	8,875,000	7,600,000	6,800,000	37,275,000	10.56 %
GO Bonds-GDTIF	6,100,000	5,055,000	4,005,000	2,030,000	1,300,000	18,490,000	5.24 %

SOURCE OF FUNDS IN CAPITAL BUDGET	2027	2028	2029	2030	2031	TOTAL	PERCENT
Total Construction	**32,097,406**	**48,567,495**	**48,617,834**	**38,566,789**	**27,873,045**	**195,722,569**	**55.47 %**
Community Development Funds	650,000	650,000	450,000	450,000	200,000	2,400,000	0.68 %
Federal Aviation Administration Total	7,244,995	1,728,000	90,000	5,927,040	3,150,000	18,140,035	5.14 %
Healthy Homes Production Grant	700,000	426,250	—	—	—	1,126,250	0.32 %
Older Adult Home Modification Grant	395,200	195,200	—	—	—	590,400	0.17 %
Federal Assistance	8,317,723	10,959,866	18,417,025	3,835,392	3,821,600	45,351,606	12.85 %
Federal Lead Paint/ Healthy Homes	1,900,000	1,036,600	—	—	—	2,936,600	0.83 %
Federal--STP Funds	1,269,145	2,045,072	9,559,229	1,972,007	—	14,845,453	4.21 %
Total Federal	**20,477,063**	**17,040,988**	**28,516,254**	**12,184,439**	**7,171,600**	**85,390,344**	**24.20 %**
Iowa Finance Authority	253,317	253,317	253,317	253,317	0	1,013,268	0.29 %
Road Use Tax	944,921	670,610	525,250	473,250	560,196	3,174,227	0.90 %
State Flood Mitigation Grant	50,000	—	—	—	—	50,000	0.01 %
State Airport Grant	100,000	547,500	300,000	—	—	947,500	0.27 %
Other State Funding- IDOT & Trails Grants	1,315,000	355,000	225,000	525,000	25,000	2,445,000	0.69 %
Total State	**2,663,238**	**1,826,427**	**1,303,567**	**1,251,567**	**585,196**	**7,629,995**	**2.16 %**
DRA-Distribution of Surplus	—	—	—	—	—	—	0.00 %
Total DRA	**—**	**—**	**—**	**—**	**—**	**—**	**0.00 %**
Greater Downtown TIF Payments	2,403,530	2,880,508	63,330	327,330	773,100	6,447,798	1.83 %
English Ridge Housing TIF Payments	—	—	—	—	—	0	0.00 %
Rustic Point Housing TIF Payments	154,017	152,561	150,540	148,459	—	605,577	0.17 %
South Pointe Housing TIF	—	—	—	—	—	0	0.00 %
Dubuque Industrial West TIF Payments	102,600	47,750	32,500	—	—	182,850	0.05 %
Total TIF Funds	**2,660,147**	**3,080,819**	**246,370**	**475,789**	**773,100**	**7,236,225**	**2.05 %**
Private Participation	164,768	266,563	1,168,395	1,196,440	1,098,345	3,894,511	1.10 %
Total Private	**164,768**	**266,563**	**1,168,395**	**1,196,440**	**1,098,345**	**3,894,511**	**1.10 %**
Homeownership Sale Proceeds	100,000	100,000	100,000	100,000	—	400,000	0.11 %
Ind. Parks Land Sales- Dubuque Industrial Center West	371,500	371,500	371,500	371,500	371,500	1,857,500	0.53 %
Total Land Sales	**471,500**	**471,500**	**471,500**	**471,500**	**371,500**	**2,257,500**	**0.64 %**
Special Assessments	40,000	45,000	50,000	90,000	60,000	285,000	0.08 %
Total Spec. Assessment	**40,000**	**45,000**	**50,000**	**90,000**	**60,000**	**285,000**	**0.08 %**
GRAND TOTAL	**80,633,738**	**78,683,922**	**87,171,890**	**61,624,997**	**44,726,015**	**352,840,562**	**100.0 %**

FISCAL YEAR 2027 - 2031 CIP BUDGET GROUPED BY STATE PROGRAMS

The Fiscal Year 2027-2031 Capital Improvement Program totals $352,840,562. The following table summarizes expenditures for each State program by year.

FISCAL YEAR 2021-2025 CIP CAPITAL IMPROVEMENT PROGRAM

PROGRAM	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	5 YEAR TOTAL	PERCENT OF TOTAL
Public Safety	1,571,436	270,864	1,000,000	4,735,900	5,494,208	13,072,408	3.7%
Public Works	22,749,818	31,015,139	41,503,256	23,679,566	16,898,436	135,846,215	38.5%
Culture & Recreation	3,802,314	3,483,894	1,187,010	1,561,177	2,102,277	12,136,672	3.4%
Community & Econ. Devl.	5,724,364	3,633,758	1,473,687	1,471,606	531,500	12,834,915	3.6%
General Government	2,453,704	3,385,236	4,090,247	797,644	497,200	11,224,031	3.2%
Business Type	44,332,102	36,895,031	37,917,690	29,379,104	19,202,394	167,726,321	47.5%
TOTAL	80,633,738	78,683,922	87,171,890	61,624,997	44,726,015	352,840,562	100%

The State Mandated Budget Program Areas and the City Departments/Activities that fall under each of these areas are as follows:

Public Safety – Police, Emergency Communication Center, Fire, Disaster Services, Health Services: Animal Control, Public Works: Flood Control, Housing: Code Inspection and Construction Services
Public Works – Airport, Public Works, Engineering
Health and Social Services – Human Rights, Health Services, Purchase of Services
Culture and Recreation – Parks, Civic Center, Conference Center, Ice Center, Recreation, AmeriCorps, Multicultural Family Center, Library, Arts and Cultural Affairs
Community and Economic Development - Economic Development, Housing and Community Development, Planning Services, Purchase of Services
General Government – Engineering: Facilities Management: City Hall/Annex Maintenance/Grand River Center Maintenance, City Council, City Manager, Communications, Human Resources, Sustainability, City Clerk, Finance, Media Services, City Attorney , Information Technology
Business Type – Water, Water Resource & Recovery Center, Parking, Transit, Public Works: Landfill, Refuse, Salt Operations, Engineering: Sewer, Stormwater

FISCAL YEAR 2027 - 2031 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL GOALS & PRIORITIES
CITY COUNCIL POLICY AGENDA

The City Council Policy Agenda includes items that require major policy direction decision and/or funding. It includes the City Council's Top and High Priorities.

Goal	Project	Description	Departments	CIP Page
Healthy & Safe Community	Fire Department Building Maintenance	Updates to restore six fire stations to preventative maintenance-level condition	Fire	3
Healthy & Safe Community	Outdoor Warning Siren Repair/Replace	Upgrades to 17-unit outdoor warning siren system	Fire	5
Healthy & Safe Community	Fire Station Expansion/Relocation	Implements fire station location plan for improved emergency response	Fire	6
Healthy & Safe Community	Fire Engine and Ambulance Replacements	Scheduled replacements for reliable emergency response fleet	Fire	8,9,11,13, 14,15
Healthy & Safe Community	Portable Radio Replacements	Modernizing communication equipment for first responders	Fire/Police/Airport	12
Financially Responsible, High-Performance City	Enterprise Asset Management System (Water, Sanitary, Stormwater, Roadways, Fiber)	Citywide CMMS for asset optimization and service delivery	Multiple Depts.	62, 210, 234, 292, 332
Financially Responsible, High-Performance City	Leak Detection Equipment and Survey	Investments in technology to reduce water loss and improve efficiency	Water	72, 73
Financially Responsible, High-Performance City	Network Switch Replacement	Regular replacement of network infrastructure for cybersecurity	IT Dept.	365, 371
Robust Local Economy	8th Street 20" Transmission Water Main Connection	Infrastructure expansion to support economic development	Water	48
Robust Local Economy	Central Avenue Booster Station	Enhancing water supply reliability for economic growth	Water	50
Robust Local Economy	Workforce Development	Partnership with GDDC for workforce retention, recruitment, creation	Economic Develop	343
Robust Local Economy	Downtown Storefront Activation Program	Financial assistance to activate vacant storefronts	Economic Develop	341
Livable Neighborhoods & Housing	Low/Mod Income Area Park Improvements	Upgrades to parks in low/moderate income areas	Parks	19
Livable Neighborhoods & Housing	Homeowner Rehabilitation Program	Loans for maintenance and rehabilitation of owner-occupied homes	Housing	351
Livable Neighborhoods & Housing	Assistance for Homeownership	Programs to support affordable homeownership	Housing	349
Livable Neighborhoods & Housing	Healthy Homes Production Grant & Lead and Healthy Homes Grant	Addressing housing-related health hazards	Housing	354, 356
Sustainable Environment	Source Water PFAS Reduction Projects	Water treatment investments for safe drinking water	Water	86, 87

Goal	Project	Description	Departments	CIP Page
Sustainable Environment	Municipal Solar Projects (MFC & Library)	Solar arrays on city facilities to reduce energy costs and emissions	City Manager's Office	361, 363
Sustainable Environment	Bee Branch Gate & Pump Replacement Project	Major stormwater infrastructure to mitigate flooding	Engineering/ Stormwater	220
Sustainable Environment	Landfill Waste Minimization Grant Project	Grants for waste reduction, recycling, composting	Public Works	183
Connected Community	14th Street Overpass (B2E2 Project)	Multimodal corridor improvements, rail crossing elimination	Engineering/Street	265
Connected Community	East-West Corridor Capacity Improvements	Upgrades to University Avenue and related corridors	Engineering/Street	270
Connected Community	Public Electric Vehicle Chargers	EV charging infrastructure at key downtown locations	Engineering/Traffic	300
Connected Community	Smart Parking System	Technology for improved parking management and wayfinding	Transportation Services	345
Diverse Arts, Culture, Parks, Recreation	Five Flags Building Improvements	Upgrades to arena, theater, lobby for cultural/ recreational use	Civic Center	29
Diverse Arts, Culture, Parks, Recreation	Chaplain Schmitt Island Environmental Restoration	Restoration of natural areas as part of development plan	Parks	20
Diverse Arts, Culture, Parks, Recreation	Eagle Point Park Master Plan & Improvements	Comprehensive planning and upgrades for signature park	Parks	23
Diverse Arts, Culture, Parks, Recreation	Community Center Master Plan	Planning for expanded indoor recreation and programming	Parks	34
Policy Agenda Top Priority	DLEC Upgrades and Maintenance	Law Enforcement Center upgrades for operational readiness	Police	1
Policy Agenda Top Priority	Old Mill Road Lift Station & Force Main (Phases 1–4)	Major sanitary sewer investments	Engineering/ Sanitary Sewer	235, 237, 239, 241
Policy Agenda Top Priority	Bee Branch Gate & Pump Replacement Project	Stormwater management investments	Engineering/ Stormwater	220
Policy Agenda Top Priority	Pavement Rehabilitation, ADA Curb Ramp Program, etc.	Street maintenance/rehabilitation program	Engineering/Street	275, 136
Policy Agenda High Priority	Central Avenue White Street Corridor Master Plan	Central Avenue revitalization	Engineering/Street	267
Policy Agenda High Priority	Downtown Master Plan Update	Comprehensive downtown planning	Planning Services	358
Policy Agenda High Priority	Chaplain Schmitt Island Development	Environmental, water, sanitary, and stormwater improvements	Multiple Depts.	20, 49, 222, 243
Policy Agenda High Priority	Parks and Recreation Master Plan Adoption	Community Center, Eagle Point Park, and other park improvements	Parks	23, 34
Policy Agenda High Priority	WRRC Plant Nutrient Reduction Improvements	Water Resource and Recovery Center upgrades	Water & Resource Recovery Center	109

MANAGEMENT IN PROGRESS AND MAJOR PROJECTS:

The following are projects that were identified as the 2025 - 2027 Management in Progress and Major Projects by the City Council and are included in the 2027 CIP budget according to one of the Council's goals.

2025 - 2027 Management in Progress

Management in Progress are items that were previously a City Council Goal and are now in the implementation phase. These items are included in the existing FY 2026 and proposed FY 2027 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Healthy & Safe Community

- Access, Belonging and Community Action Plans
- Community Risk Reduction Program Implementation
- Fire Explorer Program Development
- License Plate Reader Camera Deployments
- New Emergency Responder Computer-Aided Dispatch (CAD) System
- Police Radios Upgrade Implementation
- Public Health Preparedness Emergency Response Plan Update
- Traffic and Security Camera Deployments and Upgrades

Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

- Adopt-A-Spot/Volunteer Management Hub Site GIS Application
- City Bond Rating: Updated Credit Rating and Bond Sale
- City Departments Safety Program: Funding for OSHA Compliance
- City Facilities Integrated Access Control Project
- City Hall and City Hall Annex Renovations
- City Website ADA Compliance
- Enterprise Asset Management System and Work Order System Funding and Implementation
- Enterprise Resource Planning (ERP) Software Implementation
- Federal Legislative Advocacy Agenda and Action Plan
- Historic Federal Building Upgrades
- Human Resources Information System (HRIS) Implementation
- Multicultural Family Center Management and Staffing Review
- Organizational Culture Continuous Improvement: Exit Interviews
- State Legislative Advocacy Agenda and Action Plan 2026
- Succession Plan for Intergovernmental Relations Position

Robust Local Economy: Diverse Business & Jobs with Economic Prosperity

- Business Incentives Policy/Processes Review
- Chaplain Schmitt Island Development: Hotel Project

- Comprehensive Hotel Attraction/Incentive Policy
- Electronic Bidding Software Implementation
- Field of Dreams: Next Steps for City Support
- Minority and/or Women-owned Business Enterprise (MWBE) Procurement Policy
- Port of Dubuque New Hotel Development: City Actions
- Poverty Prevention and Reduction Plan Update
- River Cruise Ship Docking Project

Livable Neighborhoods and Housing: Great Place to Live

- Unified Development Code Update and Adoption
- Historic Millwork District Development Update
- Neighborhood Associations Development: Activation/Expansion
- Terminus Software Implementation for City Permits
- Permitting and Inspection Software Implementation
- New Housing Development Status Updates

Sustainable Environment: Preserving & Enhancing Natural Resources

- Electric Bus Acquisition and Charging Station
- Emerald Ash Borer Recovery: Funding for Stump Removal, Planting, and Related Sidewalk Replacement
- Green Alley Maintenance and Performance Evaluation
- Sewer System Infrastructure Asset Master Plan Development and Adoption
- Branching Out Dubuque Tree Planting Program
- Water Department 2025 Consumer Confidence Report
- Water and Resource Recovery Center (WRRC) 2025 Explosion Recovery Completion
- WRRC Fats, Oils, and Greases (FOG) Program Review
- WRRC High-Strength Waste Receiving and Storage Project
- WRRC HVAC Mini-Split System Installation
- WRRC State-Certified Lab Expansion

Connected Community: Equitable Transportation, Technology, Infrastructure, & Mobility

- Jule Federal Transportation Administration Areas of Persistent Poverty Planning Grant
- Parking System Technology Upgrade and Installation
- Smart Parking and Mobility Study Implementation
- STREETS (Smart Traffic Routing with Efficient and Effective Traffic System) Program Funding and Implementation

Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

- Comiskey Park Phase 2 Upgrades: Parking and Amenities
- Community Cultural Experiences and Programming

- Historic Millwork District Green Space Plan
- Eagle Point Park Historic Structures Assessment and Report
- Friends of Eagle Point Park Organization Development
- Eagle Point Park Fall 2025 Clean-Up

Major Projects

Major Projects are projects that are underway and budgeted. Staff is implementing and providing updates to City Council. These items are included in the existing FY 2026 and proposed FY 2027 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Healthy & Safe Community

- Fire Stations Improvement Projects
- Crescent Community Health Center Facilities and Services Expansion

Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

- Multicultural Family Center Elevator
- City Data Center Phase 2

Robust Local Economy: Diverse Business & Jobs with Economic Prosperity

- (none)

Livable Neighborhoods and Housing: Great Place to Live

- (none)

Sustainable Environment: Preserving & Enhancing Natural Resources

- Auburn St and Custer St Water Main, Sanitary Sewer, and Street Reconstruction
- City-Wide Fiber Project: Water Department Pump, Stations, Tanks, and Towers
- Green Alley Project: 15th St. to 17th St. between Iowa St and Central Ave
- Lead Water Service Lines Replacement Phase 1
- N. Cascade Rd./Southwest Arterial Water and Sewer Main Extensions from Edval Ln. to N. English Mill Rd.
- Rockdale Rd. Stormwater Project
- Water Department Deep Well No.7 Rehabilitation
- Water Department New Deep Well No. 7 Rehabilitation (part of PFAS Remediation Plan)
- Water Department SCADA (Supervisory Control and Data Acquisition) Overhaul
- Water Main Creek Crossing Restoration Project

Connected Community: Equitable Transportation, Technology, Infrastructure, & Mobility

- 14th St Railroad Overpass and 16th St Corridor Complete Streets Improvements

- Airport General Aviation Apron Reconstruction
- Airport Taxiway Alpha Construction
- Chaplain Schmitt Island Trail Project (Federal Community Project Grant)
- Fiber Optic Connections to Data Center
- Relocation of Fiber Optics on Julien Dubuque Bridge
- Southwest Arterial Intelligent Transportation System (ITS) Project
- US 20/Northwest Arterial Intersection Iowa DOT Project
- Wildwood Dr. Bridge Replacement

Diverse Arts, Culture, Parks and Recreation Experiences and Activities

- Jackson Park Restrooms
- ImOn Ice Arena Dehumidification System
- Rustic Point Park Completion
- South Pointe Park Completion
- Eagle Point Park Water Tower Destruction
- Chaplain Schmitt Island Amphitheater

Source of Funds and Important Details

The Fiscal Year 2027-2031 CIP presents a financial plan that reflects a $287,495 general fund property tax levy supported annual debt service for the purchase of a replacement pumper truck ($1,035,000) and the franchise fee litigation settlement judgment bond ($2,800,000). The Fire Station Expansion/Relocation project included in the Fiscal Year 2027-2031 CIP will be funded through the issuance of General Obligation (G.O.) bonds. The debt will be repaid through the City's debt service property tax levy. As a result, this project will increase property taxes to support the repayment of bonds over time. It is anticipated that other borrowing from non-utility funds can and will be minimized by using other sources of funds such as sales tax revenue.

The following important details are about the source of funds:

UTILITIES

Stormwater

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The City has been able to garner support from local, state, and federal partners with over $163 million in outside funding to help offset the cost of the overall $254 million project. Since 2001, the City has made steady progress on the various phases of the project.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The City has been able to provide stormwater management services within the rate structure established by Ordinance 16-14. Due to the uncertain economic impacts of the COVID-19 pandemic, there was no increase in FY2021 as part of the City's Coronavirus relief response. With some minor adjustments to planned Capital Improvement Program projects, reducing some budgets and delaying a few others, the City was able to delay the planned increases for a year such that the rate did not reach $9.00 per month until FY 2023, six years later than previously scheduled.

The recommended Fiscal Year 2027-2031 Capital Improvement Program Budget includes includes an additional $5,121,112 for the Flood Mitigation Gate and Pump Replacement, a key component of the Bee Branch Creek Restoration Project (Phase 5 of the Bee Branch Watershed Flood Mitigation Project). Combined with funding allocated in prior fiscal years (FY24-FY26), the total project investment is $28,456,106.

The recommended Fiscal Year 2027-2031 Capital Improvement Program Budget includes $12,275,000 shared across four funding sources to complete final design work in Fiscal Year 2027 and begin construction in Fiscal Year 2028 for the 17th/W. Locust Street Reconstruction Project, part of the Bee Branch Creek Restoration Project (Phase 12B of the Bee Branch Watershed Flood Mitigation Project). Design for this project was largely completed in the late 2010s and early 2020s, but progress was paused due to funding challenges during the COVID-19 pandemic.

Fiscal Year 2027 will be the nineteenth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2027 Stormwater User Fee is proposed to increase from $11.03 per SFU to $12.02 per SFU, a 9.00% increase.

	Rate Per Single Family Unit (SFU)
Fiscal Year 2021 - Adopted Per Ordinance 21-20	$ 8.29
Fiscal Year 2022 - Adopted Per Ordinance 10-21	$ 8.85
Fiscal Year 2023 - Adopted Per Ordinance 13-22	$ 9.00
Fiscal Year 2024 - Adopted Per Ordinance 14-23	$ 10.00
Fiscal Year 2025 - Adopted Per Ordinance 14-24	$ 10.50
Fiscal Year 2026 - Adopted Per Ordinance 14-25	$ 11.03
Fiscal Year 2027 - Recommended	$ 12.02

Water
Water revenue represents a portion of the monthly water bill that goes for maintenance, repair, replacement and improvement of the Eagle Point Water Plant and water distribution system on a pay-as-you-go basis for all projects except the major extensions. The Fiscal Year 2027-2031 CIP anticipates $4,174,231 in Fiscal Year 2027, $3,623,407 in Fiscal Year 2028, $1,793,632 in Fiscal Year 2029, $2,312,622 in Fiscal Year 2030, and $1,676,919 in Fiscal Year 2031.

Water State Revolving Fund Loans will be used to finance water projects in FY 2027-2031 as follows: $0 FY 2027; $7,302,707 FY 2028; $11,563,870 FY 2029; $6,806,000 FY 2030; and $2,055,000 FY 2031. The debt service related to the total $27,727,577 State Revolving Fund Loans over the 5-years will be paid from water fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support Source Water PFAS Reduction Project Deep Well, Source Water PFAS Reduction Project Granular Filter, West End Annexation Phase II, 17th/Locust St Reconstruction Phase 4 (Heeb to Kirkwood), Private Lead Service Line Replacement Program (City-Wide), Central Ave Booster Station, Central Ave Water Main Extension, South Algona 12" Water Main Replacement, Water Main Replacement W 8th St (Bluff to Hill), Water Storage Rehabilitation Program, HWY 20/Dodge St Water Main Relocation - Devon Drive to Concord Street, Water Main Extension Olympic Heights Road, and Southwest Arterial (Key West Drive to Silverwood Drive) 16" Water Main Installation.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager’s Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager’s Office, Legal, Planning, Economic Development, City Clerk’s Office and Workforce Development recharged expenses based upon each enterprise fund’s percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager’s Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Water Fund’s share of the City’s administrative overhead is 18.75%. In FY 2027, the Water Fund will support 18.01% of administrative overhead.

The water fees in FY 2027 are recommended to increase 3.0%.

Sewer
Sewer revenue represents a portion of the monthly sewer bill that goes for the maintenance, repair, replacement and improvement of the Water & Resource Recovery Center Plant; lift stations, and sewer lines. The Fiscal Year 2027-2031 CIP anticipates $26,300,608 in Fiscal Year 2027, $19,579,781 in Fiscal Year 2028, $19,532,176 in Fiscal Year 2029, $15,269,824 in Fiscal Year 2030 and $11,750,197 in Fiscal Year 2031.

Sanitary Sewer State Revolving Fund Loans will be used to finance sewer projects in FY 2027-2031 as follows: $12,232,834 FY 2027; $17,579,781 FY 2028; $17,132,176 FY 2029; $12,669,824 FY 2030; and $8,500,197 FY 2031. The debt service related to the total $68,114,812 State Revolving Fund Loans over the 5-years will be paid from sewer fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support such projects as Catfish Creek Sewer shed Interceptor Improvements (South Fork and Middle Fork), South West Arterial Middle Interchange Sewer Extension, Old Mill Road Lift Station & Force Main Phases (1 and 2), Track Line Sewer Reconstruction, Schmitt Island Sanitary Improvements, Grove Terrace Sanitary Sewer Reconstruction, Cooper Pl & Maiden Ln Sanitary Sewer Reconstruction, Harvard Sanitary Sewer, Hempstead Reconstruction, Knob Hill-Duggan Drive Sanitary Sewer Reconstruction, JFK Yiannias Pl Sanitary Sewer Relocation, Key West Sanitary Lift Station Replacement, Sanitary Basin Analysis - Steger Heights, Quigley's Sub and South Port/Terminal St, 17th/Locust St Reconstruction Phase 4, W&RRC Plant Nutrient Reduction Improvements, W&RRC Industrial Control Upgrade, W&RRC Headworks Bar Screen Replacement, and W&RRC Treatment System Infrastructure Restoration and Reliability Improvements.

The sewer fees in FY 2027 are recommended to increase 9.0%.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager’s Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager’s Office, Legal, Planning, Economic Development, City Clerk’s Office and Workforce Development recharged expenses based upon each enterprise fund’s percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager’s Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Sanitary Sewer Fund's share of the City's administrative overhead is 18.75%. In FY 2027, the Sanitary Sewer Fund will support 18.01% of the administrative overhead.

Parking

Parking revenue represents three primary sources: (a) the balance of prior year depreciation funds set aside for the maintenance and repair of parking ramps; (b) future payments to the depreciation fund for repair and maintenance of the parking system (there are no budgeted payments to the depreciation fund in future years due to using existing cash balance); and (c) interest income.

A $4.15 million Greater Downtown TIF borrowing is anticipated in FY 2027-2031 for parking ramp major maintenance. New debt service will be paid from the Greater Downtown TIF fund.

The Greater Downtown TIF will support parking related debt in the downtown as follows: $2,014,000 in FY 2027; $2,010,750 in FY 2028; $2,012,625 in FY 2029; $2,013,875 in FY 2030; and $2,014,125 in FY 2031.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Parking Fund's share of the City's administrative overhead is 6.93%. In FY 2027, the Parking Fund will support 2.86% of the administrative overhead.

Solid Waste Collection Activities

Solid waste collection activities revenue represents a portion of the monthly refuse bill that goes for the purchase of solid waste collection vehicles. The Fiscal Year 2027-2031 CIP anticipates $460,000 in FY 2027, $469,250 in FY 2028; $423,679 in FY 2029; $646,544 in FY 2030; and $772,500 in FY 2031. The Solid Waste Collection Fund is anticipated to have a deficit balance of $587,638 at the close of FY 2027, which will be offset by an internal loan from a portion of the $5.3 million loan repayment from the Greater Downtown TIF fund to the General Fund. The Solid Waste Collection Fund will begin repaying the General Fund in the Fiscal Year that there is no longer a deficit balance, which is estimated to be FY 2031.

The Solid Waste Collection will support solid waste related debt for solid waste collection vehicles as follows: $460,000 in FY 2027; $463,250 in FY 2028; $408,879 in FY 2029; $640,544 in FY 2030 ; $766,500 in FY 2031.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Solid Waste Fund's share of the City's administrative overhead is 18.75%. In FY 2027, the Solid Waste Fund will support 18.75% of the administrative overhead.

The solid waste collection fees in FY 2027 are recommended to increase 9%.

GENERAL FUND

The current revenue amount of $352,000 (0.10% of CIP Total) during the five-year period represents $50,000 in golf funds for improvements to the Bunker Hill Golf Course, $22,000 in Historic Preservation Loan repayments, $60,000 in Rental Dwelling Rehab Repayments, $150,000 in Washington Neighborhood Loan Repayments, $50,000 in insurance and other reimbursements, and $20,000 in repayments to the Homeownership Loan Program.

LOCAL OPTION SALES TAX (LOST)

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 20 percent of the proceeds would be used for: (a) the upkeep of City-owned property such as sidewalks, steps, storm sewers, walks, curbs, traffic signals and signs, bridges, and buildings and facilities; (b) transit equipment such as buses; (c) riverfront and wetland developments; and (d) economic development projects. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax (20%)” totals $844,281 and represents 0.24% of the total CIP.

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 30 percent of the proceeds would be used to: (a) reduce street special assessments by at least 75 percent; and (b) maintain and repair streets. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax/Street Projects (30 percent)” and totals $16,417,822, or 4.65% of the total CIP.

GAMING

DRA payments represent 0% in FY 2027 of the projected gaming taxes, rent, and admissions from the race track, slots and riverboat operations ($0 or 0.00% of the total CIP) over the five-year period. When practical in future years, additional revenues will be moved to capital from operating. To the extent that there is any revenue shortfall in future years, capital projects will be eliminated or deferred. DRA distribution revenue projections ($0 or 0.00% of the total CIP) are discounted consistent with the adopted budget guidelines by 5% in FY 2029, 10% in FY 2030 and 15% in FY 2031. **In Fiscal Year 2027, all DRA Distribution is diverted to the operating budget instead of being used in the capital budget. This was also done in Fiscal Years 2024-2026 which is a change from past practice.**

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055.

In calendar year 2025, the DRA (Q Casino) reported an increase of +8.7% in gross gaming revenue (GGR), while Diamond Jo Casino experienced a slight decline of -1% compared to calendar year 2024. The overall Dubuque gaming market reached approximately $125.7 million in calendar 2025, reflecting a +2.5% increase from the $122.6 million reported in calendar year 2024. The growth in GGR at DRA (Q Casino) was anticipated, as several redeveloped outlets—including the casino floor, food and beverage (F&B) operations, and banquet facilities—were fully open during the year.

In addition to gaming revenue growth, the DRA continued to see growth in non-gaming revenue streams, particularly in food and beverage and the newly developed banquet and event space. This combined growth contributed to an overall increase in total gross revenue of approximately +9% in calendar year 2025 compared to calendar year 2024.

Looking ahead, the DRA projects that gross gaming revenue will remain relatively flat in calendar year 2027, primarily due to the anticipated opening of the Linn County (Cedar Rapids) casino on December 31, 2026. Despite this, total gross revenue is expected to increase by approximately +2.63% in 2027, driven by continued expansion in auxiliary revenue streams such as hotel operations, food and beverage, and banquet services.

Beyond 2027, the DRA forecasts moderate growth in gaming revenue, with projected increases of +3.4% in FY 2028, +2.1% in FY 2029, +1.0% in FY 2030, and +1.0% in FY 2031. Total gross revenue is expected to grow at similar but slightly higher rates, with projected increases of +3.3% in FY 2028, +2.2% in FY 2029, +1.3% in FY 2030, and +1.0% in FY 2031.

A new Hard Rock Casino has opened in Rockford, Illinois. Additionally, the Ho-Chunk Nation has announced plans to develop a $705 million casino, hotel, and conference center in Beloit, Wisconsin, to be constructed in multiple phases. The casino component is currently scheduled for completion in the fourth quarter of 2026." Competition from these new casinos follows years of the State of Illinois allowing slot machines in taverns.

FEDERAL FUNDING

Community Development Block Grant (CDBG)
The Fiscal year 2027-2031 CIP anticipates that Community Development Block Grant (CDBG) funds will be $650,000 in FY 2027; $650,000 in 2028; $450,000 in FY 2029; $450,000 in FY 2030; and $200,000 in FY 2031 (0.68% of the total CIP).

Federal Aviation Administration (FAA)
The FAA funding of $18,140,035 (5.14% of the total CIP) provides 90 percent match on most airfield related improvements. The Fiscal Year 2027-2031 budget includes Reconstruct Taxiway A, Taxiway J Improvements, Taxiway D Extension, and Update Airport Pavement Management System.

Federal Lead Paint/Healthy Homes Grant (0.83% of Total CIP)
The Fiscal year 2027-2031 CIP anticipates that Lead Paint/Healthy Homes Grant funds will be $1,900,000 in FY 2027; $1,036,600 in 2028; $— in FY 2029; — in FY 2030; and — in FY 2031 (0.83% of the total CIP).

Healthy Homes Production Grant (0.32% of Total CIP)
The Fiscal year 2027-2031 CIP anticipates that Healthy Homes Production Grant funds will be $2,995,200 in FY 2027; $1,658,050 in 2028; $— in FY 2029; — in FY 2030; and — in FY 2031 (0.32% of the total CIP).

Federal Assistance
Federal Assistance funding of $45,351,606 (12.85% of the total CIP) includes EDA, EPA, Infrastructure grants, and other federal grants. The Fiscal Year 2027-2031 budget includes Bee Branch Creek Gate and Pump Replacement, Public Electric Vehicle Chargers, Electric Buses, 14th Street Overpass, and East-West Corridor Capacity Improvements.

Federal STP Funds
Federal STP Funds funding of $14,845,453 (4.21% of the total CIP) includes DMATS funds for 14th Street Overpass, STREETS Phase 2, and US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements.

STATE FUNDING

Road Use Tax
Road Use Tax Funds (RUTF) of $3,174,227 (0.90% of the total CIP) over five years represents the balance of annual payments not required for support of the operating budget and funds that had been reserved to finance high priority transportation projects. The Iowa Department of Transportation (IDOT) provides annual projections on the amount of RUTF the City of Dubuque will receive over the next five years based on a per capita amount. The State Road Use Tax Fund consist of revenues from fuel tax, vehicle registration fees, use tax, driver's license fees and other miscellaneous sources and is distributed to cities on a per capita basis. It should be noted that in FY 2010, the Iowa Department of Revenue increased Road Use Tax Funds (RUT) as a result of higher vehicle registration fees passed into law in 2008. The gas tax was increased ten cents beginning in February 2015. The city is estimated to receive $44,944,898 for FY 2027-2031, all used for operations.

Sales Tax Increment Revenue
The City secured a $98.5 million grant through the State of Iowa Flood Mitigation program funded by 70% of the sales tax increment revenue received from the State of Iowa's 5% portion of sales tax received from sales in the City of Dubuque. This revenue will fund the debt service payable on Sales Tax increment Revenue bonds and Iowa Finance Authority State Revolving Fund Loans issued for the Flood Mitigation project known as the Bee Branch Watershed Project. In the five year capital program, $50,000 of sales tax increment revenue will fund pay-as-you-go projects related to the Bee Branch Watershed project.

Other State Grants (0.69% of Total CIP)
State funding includes Iowa Department of Transportation Funding for street projects and trails and Historic Preservation Surveys and Regulations of $2,445,000 are anticipated over the five-year program.

Iowa Finance Authority funding of $1,013,268 is anticipated over the five-year program for the Housing Department's Housing Trust Fund to provide permanently affordable housing or assistance to nonprofit organizations providing the same.

TAX INCREMENT FINANCING (TIF)

Dubuque Industrial Center West TIF District
In FY 2006 and 2007, Tax Increment Financing (TIF) funds were committed towards abatement of the 20 year G.O. Bond issue for a Dubuque Industrial Center West (DICW) expansion and Chavenelle Road extension project, thereby delaying payback to the general fund for prior year development costs. In FY 2007, the TIF assessed values increased, allowing for additional increment for projects and cost recovery to continue. In FY 2017, the TIF assessed values increased again from a commercial 12% state equalization order.

The FY 2027-2031 CIP includes $1,857,500 in land sale proceeds to provide funding for the new campaign by the Greater Dubuque Development Corporation to improve the economy in Dubuque, $182,850 for the Chavenelle Street Light Replacement Project.

Annexation Initiatives
As annexation and development continues, the City has taken the following initiatives to provide services to annexed areas:

Additional Police Officers (Operating Budget)
With the Police Department's crime strategy, Territory Accountability Design, in full implementation, the department projected the need to increase Dubuque's current six patrol territories to seven as new areas of the city are developed. To add a seventh territory, five additional police officers were needed.

Partly in response to this need, the Police Department developed a Sworn Officer Plan which proposed the addition of 15 sworn police officers over a five-year period, with the first five (four Police Officers and one Police Corporal acting as a Section 8 Investigator) approved in December 2007, four more were approved in FY 2009, three more were approved in FY 2010, two more were approved in FY 2011 and one more was approved in FY 2012. The plan's staff increases created sufficient staffing to establish an additional patrol territory. In FY 2019, an additional sworn police officer was added, an existing position was promoted to Captain and one Corporal position was eliminated in order to create a Specialty Unit Commander. The Fiscal Year 2020 budget approved the expansion of the Dubuque Police Department School Resource Officer (SRO) Program. To spread the expenses over time, three SRO's were to have been added over three consecutive years: Fiscal Year 2020, Fiscal Year 2021, and Fiscal Year 2022 budget. However, the expansion was frozen in FY21 due to the pandemic pausing the final position and was added in FY23 instead of FY22 as originally planned. The Dubuque Community School District (DCSD) will still gradually pay 50% of the salary of the existing SRO Lieutenant, and the DARE Officer. This DCSD payment will be implemented in increments of 45% of 50% reimbursement in year 1, or Fiscal Year 20, 75% of 50% reimbursement in year 2, or Fiscal Year 21, and 100% of 50% reimbursement in year 3, or Fiscal Year 22. In Fiscal Year 2024, two Crisis Intervention Team Officers were approved. In late 2024, the Precision Policing Center (PPC) was established. It is expected to serve as a critical "force multiplier" for the department, supporting rapid police response, informed decision-making, and proactive crime prevention. This is also supporting officer safety. The PPC is staffed by five non-sworn (civilian) employees in three roles: three Precision Policing Center Technicians, one Crime Analyst, and one Criminal Computer Forensics.

Fire Station and Additional Firefighters/Paramedics
An additional west end fire station is currently projected to be designed in FY 2030 and built in FY 2031.In April 2026, the City began a study of all stations and future needs. The City of Dubuque currently has an annexation study and not an annexation plan. However, addition of this fire station and associated ambulance and firefighting response capability and capacity positions the City well to develop an annexation plan and begin the process of annexation in the future. The City Development Board, that approves annexation expects services to be provided within 3 years of annexation. For a new station, operating costs include insurance, utilities, equipment, maintenance, and furniture. In FY2020, one (1) new employee was added, one (1) additional new employee was added in FY 2021 as well. The position that was to be added in FY2022 was delayed. In FY2023, 4 new employees were added. In FY2024, one new firefighter was added. In FY 2025 an additional EMS Captain and an additional EMS Bureau Chief were approved. In FY 2026, 5 firefighter/paramedic positions were added and additional employees may be added in future years. In addition, 3 firefighter/paramedic positions were added in FY2023 to provide one additional staff member on each of the three duty shifts. The additional ambulance for the additional fire station was purchased in FY2023. The current minimum staffing per shift is 22, with 28 personnel assigned to cover leave. The additional personnel will reduce the need for overtime as each shift will have more positions available to cover vacations and other leave.

Water and Sanitary Sewer Service
The City is in the process of extending sanitary sewers and water service into new development areas or recently annexed areas as part of pre-annexation agreements and replacing undersized sanitary sewers along with new lift stations. Requests have been received for sanitary sewer and water service on North Cascade Road near Highway 20 and for water service further North on John F. Kennedy Road.

In 2003, a new water main was activated from Highway 20 north on the east side of the Northwest Arterial to John F. Kennedy Road then west to a new 1.25 million gallon water tower located at the Dubuque Soccer Complex. By constructing this tower and with this water main extension in the fourth pressure zone of the City's water distribution system, it allowed growth to take place for residential, commercial and industry to the west of the community.

To date, both sanitary sewer and water service have been extended through the Dubuque Industrial Center West, along Seippel Road to the north edge of the Callahan subdivision. Additional funds are available to extend water and sewer service to the 643 acres annexed and to other areas under consideration for annexation. The City has spent in excess of $2 million to replace much of the North Fork Catfish Creek Sanitary Sewer Line. The City extended the Granger Creek Interceptor sewer and the public water main from the Technology Park South along highway 151/61 to the north side of the Dubuque Regional Airport. The Granger Creek sanitary sewer and water main extension provided immediate sanitary sewer and water services to the Dubuque Regional Airport and portions of the annexation areas that are adjacent to the highway 151/61 corridor.

Greater Downtown TIF District
This district was formally the Downtown and Ice Harbor TIF districts but now have been combined to the Greater Downtown TIF district. Now that the City will only be claiming 75% of Greater Downtown TIF revenue beginning in FY 2028, resources for these capital projects are significantly reduced. Many projects, which are City Council priorities, are able to move forward due to the availability of Greater Downtown TIF revenue due to continued growth to further sustain a rejuvenated downtown and port of Dubuque. The following charts shows the amount of TIF revenue reduction in GDTIF due to claiming 25% less in TIF revenue:

Fiscal Year	Annual GDTIF Revenue	Reduction from FY27	% Change
2027	$ 13,524,219	$ —	— %
2028	$ 10,162,871	$ -3,361,348	-24.85 %
2029	$ 10,137,372	$ -3,386,847	-33.33 %
2030	$ 10,111,873	$ -3,412,346	-33.66 %
2031	$ 10,111,873	$ -3,412,346	-33.75 %

Claiming 25% less in Greater Downtown TIF revenue will provide additional general fund levy tax dollars due to the growth that the improvements created in the GDTIF District. The additional general fund levy tax dollars estimated to be returned to all taxing bodies in Fiscal Year 2028 based on the estimated Fiscal Year 2027 consolidated rate is as follows:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$ 1,284,104
City of Dubuque	36.26 %	$ 1,233,420
Dubuque County	19.96 %	$ 678,959
Northeast Iowa Community College	2.75 %	$ 93,544
Sunnycrest Manor County Hospital	1.89 %	$ 64,290
Dubuque Agricultural Extension	0.41 %	$ 13,947
Dubuque City Assessor	0.98 %	$ 33,336
Total	100.00 %	$ 3,401,600

The following are projects included in the FY 2027-2031 CIP:

Downtown Master Plan Update (page 357) - This project ($150,000) provides for the preparation of a Downtown Master Plan that will provide a comprehensive vision and strategic framework to guide future development, investment, and revitalization efforts in Dubuque's downtown core.

Jackson Park Restroom Building (page 24) - This project ($100,000) provides for additional funding for the Jackson Park restroom building. Initial funding was approved in FY 2020, but due to COVID-19, the project was put on hold.

Five Flags Building Improvements (page 29) – This project ($5,869,457) provides funding for improvements to the building (arena, theater, lobby areas, exterior) and its equipment. With existing funds of $1,206,410, there is $5,869,457 available. This is a substantial decrease from the approximately $24 million previously available.

Five Flags Marquee Replacement (page 30) – This project ($133,500) provides for replacement of the video marquee located at 4th and Locust. It is critical to relaying information to people driving or walking by the building. The current marquee was installed in 2018. The life expectancy is 7-9 years. A new marquee would have an upgraded screen with higher resolution resulting in better clarity, more user friendly, and more efficient.

Five Flags Boiler Replacement (page 31) – This project ($410,000) provides funding for replacement of three 2 million BTU boilers which provide heating for the arena. The current boiler system was installed in 2006 and has a replacement schedule of 20 years. Future boilers are more energy efficient.

Five Flags Recirculating Pump Replacement (page 32) – This project ($40,700) provides for the replacement of two recirculating pumps that are responsible for keeping the warm water for sinks readily available by circulating the hot water.

Five Flags Emergency Generator Replacement (page 33) – This project ($870,400) provides for replacement of the emergency standby generator located at 5th Street which provides power to critical systems inside of the building during a sudden loss of power. The current generator was installed in 2000 and is nearing the end of life expectancy of 30 years. A new generator would be more efficient and environmentally friendly.

Grand River Center Dishwasher and Water Softener Replacement (page 43) - This project ($263,000) provides for a dishwasher and water softener replacement as they are original to the venue and reached its industry standard life span. After running dishes through the current dishwasher, they are coming back spotted which leads to concerns when placed in front of the guests. Oak View Group (OVG) conducted an in-depth review of the venue's kitchen requirements. The examination focused on on elevating the culinary experience for the guests to delivering a refined and exceptional food experience.

Grand River Center Roof Restoration (page 44) - This project ($1,383,000) provides for restoration of the roof on the Grand River Center. The roof was installed in 2002 and restoration is critical to prevent expensive damage if the roof begins leaking.

Grand River Center HVAC System Evaluation (page 45) - This project ($35,000) provides for a consultant to evaluate the HVAC system, software, and controllers. The current system is original to the building, outdated, and difficult to service.

Port of Dubuque Street Extension (page 281) - The city is moving forward with further development in the Port of Dubuque. Specifically, there is approximately 13 acres of vacant property on the north side of 5th Street. These funds ($100,000) will provide money to create an entry road to that site and to plan for the potential future realignment of Ice Harbor Drive to line up with that entry road.

Railroad Crossing Safety Improvements and Quiet Zone Implementation (page 297) - This project ($833,104) provides funding to study the feasibility of implementing railroad crossing safety improvements which could facilitate establishing railroad quiet zones within jurisdictional areas.

Federal Building Renovation (page 334) - This project ($8,645,473) provides funding in FY27 for major HVAC upgrades to replace existing equipment that is beyond its expected service life and subject to frequent or catastrophic breakdown. FY28 and FY29 provides funding for the second phase of HVAC upgrades.

Downtown Bike Lockers (page 336) - This project ($30,000) funds the installation of 4-5 weatherproof bike lockers per year at the downtown building facilities assigned to the Facilities Management Team.

Greater Downtown Rehabilitation and Housing Incentive Program (page 338) – This program ($1,970,403) consolidates three previously separate initiatives—6052000004 (Greater Downtown Housing Creation Grant Program), 6052000002 (Downtown Rehabilitation Grant Program), and 6052000009 (Central Avenue Housing Forgivable Loan)—into a single, streamlined tool to support the revitalization of the Greater Downtown Urban Renewal District. The program supports both commercial revitalization and housing creation, with a focus on adaptive reuse, historic preservation, and equitable access to housing. This is a substantial reduction from previous available funding.

Downtown Storefront Activation Program (page 340) - This new project ($400,000) provides for $25,000/year toward City financial assistance to prospective storefront tenants for security deposits plus 25% of the first six months' rent, requiring matching financial support from the building owner (25%) and the tenant (50%) as partners in the business's success. In addition, $75,000/year will be dedicated to Dubuque Main Street's SWAP grant program ($15,000 of which is for administrative costs), which provides financial assistance for interior storefront buildout costs. The $100,000 annual allocation is anticipated to assist up to 20 businesses with the rent relief portion of the program, and up to 6 businesses with storefront buildout costs.

Smart Parking System Implementation (page 344) - This project ($1,490,175) provides funds for way finding signage throughout the City of Dubuque. With modifications to parking ramps and lots along with removing parking lots, new signage will be needed to improve traffic flow. New signs will be added and outdated signs will be removed.

Parking Ramp Major Maintenance Repairs (page 345) - This project ($9,161,567) funds major renovation work needed at the Iowa, Locust, 5th Street, Five Flags, 10th and Central, and Intermodal ramps. Funding will address structural repair items and needed mechanical, electrical & plumbing repairs.

Municipal Parking Lot Maintenance (page 346) - This project ($196,182) provides for maintaining the surface of 14 off-street municipal parking lots. This project also includes signage, landscaping, and screening improvements to surface lots. Lots include: Lot 2 (9th and Bluff), Lot 3 (5th and Bluff), Lot 5 (City Hall Lot), Lot 6 (Library Lot), Lot 7 (3rd and Main), Lot 10 (5th and Main), Lot 12 (4th and Central), Crescent Community Health Center Parking Lot, Lot 4 (12th and Bluff), Port of Dubuque Surface Lot, Federal Building Parking Lot, Elm Street Parking Lot, Ice Harbor Drive Parking Lot, and Lot 9 (3rd and Locust). The funding for maintenance of municipal parking lots provides for pavement crack sealing, repairs, line striping, and seal coating surfaces of municipal parking lots.

Homeowner Rehabilitation Program (page 350) - This project ($2,741,588) provides loans utilizing Community Development Block Grant (CDBG), Local Housing Trust Fund, and Local Match funding for loans to owner-occupied single family or duplex properties for maintenance and rehabilitation of their homes. The Program provides loans up to $40,000, at 0% interest, with affordable payments based on the applicant's income. Loans may be made for greater amounts if approved on a case-by-case basis by the Community Development Advisory Commission. This program has been in operation since 1978.

Downtown ADA Assistance Program (page 352) - This project ($185,000) provides assistance to residents and businesses to ensure facilities in the Downtown Urban Renewal Area are fully accessible and inclusive to all persons regardless of abilities. This includes parking lots, retail and wholesale stores, restaurants, cafés, taverns, gas stations, public buildings, lodging, schools, parks, and entertainment venues. The program is designed to assist businesses with the cost of becoming ADA compliant. Qualified applicants can receive up to 50% of the cost of the project from the City of Dubuque, at a maximum amount of $5,000 per property.

North Cascade Housing TIF District

In FY 2014 the City created the first housing TIF district in the Timber Hyrst subdivision off of North Cascade Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income(LMI) residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City

initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expired in FY 2025 and all certified debt has been collected.

The additional tax dollars estimated to be returned to all taxing bodies annually based on the estimated Fiscal Year 2027 consolidated rate is as follows:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$ 589,631
City of Dubuque	36.26 %	$ 566,358
Dubuque County	19.96 %	$ 311,763
Northeast Iowa Community College	2.75 %	$ 42,953
Sunnycrest Manor County Hospital	1.89 %	$ 29,521
Dubuque Agricultural Extension	0.41 %	$ 6,404
Dubuque City Assessor	0.98 %	$ 15,307
Total	100.00 %	$ 1,561,937

English Ridge Housing TIF District

In FY 2015 the City created a housing TIF district in the English Ridge subdivision off of Stone Valley Drive. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2026.

The additional tax dollars estimated to be returned to all taxing bodies annually based on the estimated Fiscal Year 2027 consolidated rate is as follows:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$ 226,916
City of Dubuque	36.26 %	$ 217,960
Dubuque County	19.96 %	$ 119,980
Northeast Iowa Community College	2.75 %	$ 16,530
Sunnycrest Manor County Hospital	1.89 %	$ 11,361
Dubuque Agricultural Extension	0.41 %	$ 2,465
Dubuque City Assessor	0.98 %	$ 5,891
Total	100.00 %	$ 601,103

South Pointe Housing TIF District
In FY 2017 the City created a housing TIF district in the South Pointe subdivision off of Highway 151 South. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2031 due to a three year extension.

Rustic Point Housing TIF District
In FY 2017 the City created a housing TIF district in the Rustic Point subdivision off of Derby Grange Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2028.

N Grandview Housing TIF District
In FY 2021, the City created a housing TIF district in the North Grandview subdivision off of North Grandview Avenue. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in 2033.

MISCELLANEOUS SOURCES

Private Participation (1.10% of Total CIP)
Private contributions represents the non-City share of the cost of several projects including private participation, fund raising, loans, grants and future resource allocation of City funds. Private participation funds included in the five year CIP include: Boyd Gaming contribution for the Port of Dubuque Ramp Maintenance ($467,157); Street Lighting and Traffic Signal Knockdown insurance reimbursements ($50,000); Canadian Pacific Kansas City Southern (CPKC) Railroad contribution for 14th Street Overpass project ($1,000,000); Milling sales from the Asphalt Milling Program ($375,000); Private Marina Companies contribution for Harbor Area Maintenance Dredging ($200,000); Jeffris Family Foundation contribution for the restoration of Eagle Point Park structures ($1,852,354); and IDOT reimbursement for the Pavement Marking program ($125,000).

Special Assessments (0.08% of Total CIP)
Special Assessments represent that portion of street and sanitary sewer improvement projects anticipated to be assessed to benefiting property owners. The $285,000 amount breaks down: (a) $250,000 for sidewalk lien special assessments, and (b) $35,000 for green alleys (non Bee Branch) special assessments.

City of Dubuque
Recommended Capital Improvement Summary
FY 2027 - FY 2031

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
POLICE DEPARTMENT									
Public Safety									
	DLEC Building Upgrades & Maintenance	G.O. Debt (Sales Tax Fund 20%)	$ 208,300	$ —	$ —	$ —	$ —	$ 208,300	1
FIRE DEPARTMENT									
Public Safety									
	Exterior Building Maintenance	G.O. Debt (Sales Tax Fund 20%)	$ 99,136	$ 864	$ 100,000	$ 100,000	$ —	$ 300,000	3
	Outdoor Warning Siren Repair/Replace	G.O. Debt (Sales Tax Fund 20%)	$ 54,000	$ —	$ —	$ —	$ —	$ 54,000	5
	Fire Station Expansion	G.O. Debt (Sales Tax Fund 20%), Debt Levy	$ 100,000	$ 250,000	$ 900,000	$ 4,000,900	$ 3,540,800	$ 8,791,700	6
	2027 Fire Engine Replacement (1907)	G.O. Debt (Sales Tax Fund 20%)	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	8
	2027 Ambulance Replacement (1914)	G.O. Debt (Sales Tax Fund 20%)	$ 500,000	$ —	$ —	$ —	$ —	$ 500,000	9
	2028 Fire Engine Replacement (1905)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ 20,000	$ —	$ —	$ —	$ 20,000	11
	Portable Radio Replacements	G.O. Debt (Sales Tax Fund 20%)	$ 490,000	$ —	$ —	$ —	$ —	$ 490,000	12
	2031 Fire Engine Replacement (1910)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 1,288,408	$ 1,288,408	13
	2030 Ambulance Replacement (1915)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 635,000	$ —	$ 635,000	14
	2031 Ambulance Replacement (130010)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 665,000	$ 665,000	15
	Install HVAC systems at Fire Station 5 and 6	G.O. Debt (Sales Tax Fund 20%)	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	17
PARKS AND RECREATION									
PARK DIVISION									
Culture and Recreation									
	All Parks								
	Low/Mod Income Area Park Improvements	CDBG	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	19
	Chaplain Schmitt Island								
	Environmental Restoration	State Grant Application	$ —	$ 30,000	$ 200,000	$ 200,000	$ —	$ 430,000	20

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PARKS AND RECREATION									
PARK DIVISION									
Culture and Recreation									
	Eagle Point Park								
	Replace Water Lines	Water Construction Fund	$ —	$ —	$ 280,000	$ —	$ —	$ 280,000	21
	Jeffris Grant	Sales Tax Fund (20%), Private Participant, G.O. Debt (20%)	$ 61,814	$ 69,216	$ 47,010	$ 941,177	$ 941,177	$ 2,060,394	22
	Eagle Point Park Master Plan	G.O. Debt (Sales Tax Fund 20%)	$ 165,000	$ —	$ —	$ —	$ —	$ 165,000	23
	Jackson Park								
	Restroom Building	G.O. Debt (GDTIF)	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	24
	Murphy Park								
	Replace Water Lines	Water Construction Fund	$ —	$ —	$ —	$ 220,000	$ —	$ 220,000	25
	Park Office								
	Park Office Roof Replacement	G.O. Debt (Sales Tax Fund (20%)	$ 12,000	$ —	$ —	$ —	$ —	$ 12,000	26
	General Park Maintenance								
	Trail Maintenance/Repair	Sales Tax Fund (20%), G.O. Debt (Sales Tax 20%)	$ —	$ —	$ 50,000	$ —	$ 50,000	$ 100,000	27
	Mechanic Shop - Roof Replacement	G.O. Debt (Sales Tax Fund 20%)	$ 35,000	$ —	$ —	$ —	$ —	$ 35,000	28
PARKS AND RECREATION									
CIVIC CENTER									
Culture and Recreation									
	Five Flags Building Improvements	Greater Downtown TIF, G.O. Debt (GDTIF)	$ 2,750,000	$ 3,094,678	$ —	$ —	$ —	$ 5,844,678	29
	Marquee Replacement	Greater Downtown TIF	$ 133,500	$ —	$ —	$ —	$ —	$ 133,500	30
	Boiler Replacement	G.O. Debt (GDTIF)	$ —	$ —	$ 410,000	$ —	$ —	$ 410,000	31
	Recirculating Pump Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 40,700	$ 40,700	32
	Standby Emergency Generator Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 870,400	$ 870,400	33

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PARKS AND RECREATION									
RECREATION DIVISION									
Culture and Recreation									
	Administration								
	Community Center Master Plan	Sales Tax Fund (20%)	$ —	$ 80,000	$ —	$ —	$ —	$ 80,000	34
	Bunker Hill Golf Course								
	Construct Cart Paths	Golf Fees	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	35
	Bunker Tree Removal & Replacement	Golf Fees	$ 10,000	$ 10,000	$ —	$ —	$ —	$ 20,000	36
	Administrative Office Lead Remediation Project	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	37
	Basement Leak Repair & Planter Box Removal	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	38
	Flora & Sutton Pool								
	Pool Tank Resurfacing	G.O. Debt (Sales Tax Fund 20%)	$ 135,000	$ —	$ —	$ —	$ —	$ 135,000	39
	Leak Repair	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	40
	Marina								
	Dock Fuel & Electrical System Rehab	G.O. Debt (Sales Tax Fund 20%)	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	41
	Dock Network Switch Replacement	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	42
PARKS AND RECREATION									
CONFERENCE CENTER									
General Government									
	Dishwasher and Water Softener Replacement	Greater Downtown TIF	$ 263,000	$ —	$ —	$ —	$ —	$ 263,000	43
	Roof Restoration	Greater Downtown TIF, G.O. Debt (GDTIF)	$ —	$ 33,000	$ 1,350,000	$ —	$ —	$ 1,383,000	44
	HVAC System Evaluation	Greater Downtown TIF	$ 35,000	$ —	$ —	$ —	$ —	$ 35,000	45
	Fire Panel Replacement	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 155,000	$ —	$ 155,000	46
WATER DEPARTMENT									
Business Type									
	8th Street 20" Transmission Water Main Connection (Jackson to Central)	Water Construction Fund	$ —	$ 65,000	$ 212,000	$ —	$ —	$ 277,000	47
	17th/Locust Street Reconstruction Phase 4	State Revolving Fund Loan, Water Construction Fund	$ —	$ 555,000	$ 555,000	$ —	$ —	$ 1,110,000	48

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
WATER DEPARTMENT									
Business Type									
	Admiral Sheehy Drive Water Main Loop	Water Construction Fund	$ —	$ —	$ —	$ 686,400	$ —	$ 686,400	49
	Central Ave Booster Station	State Revolving Fund Loan	$ —	$ —	$ —	$ 1,020,000	$ —	$ 1,020,000	50
	Central Ave and White St Water Utility Improvements for the Traffic Study Implementation Plan	Water Construction Fund	$ 75,000	$ 50,000	$ 50,000	$ 50,000	$ 20,000	$ 245,000	51
	Water Main Extension Central Ave	State Revolving Fund Loan	$ —	$ —	$ 965,000	$ —	$ —	$ 965,000	52
	Cla-Val Link2Valves Maintenance Program for Water Distributions Specialty Valves	Water Construction Fund	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 136,500	54
	Creek Crossing Water Main Restoration	Water Construction Fund	$ 91,500	$ —	$ —	$ —	$ 200,000	$ 291,500	55
	Water Distribution System Master Plan	Water Construction Fund	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	56
	Distribution System Regulatory Monitoring/Flushing Stations	Water Construction Fund	$ 150,000	$ —	$ —	$ —	$ —	$ 150,000	58
	Water District Metered Zone (DMZ) Pilot	Water Construction Fund	$ 180,000	$ —	$ —	$ —	$ —	$ 180,000	59
	Eagle Point WTP Lime Sludge Drain Sediment Trap	Water Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	60
	Eagle Point WTP Railroad Building Study	Water Construction Fund	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	61
	Enterprise Asset Management System Software-Water	Water Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	62
	Fire Hydrant Assembly Relocation/ Replacement for the Sidewalk Program	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	63
	Fire Hydrant Stock	Water Construction Fund	$ 140,250	$ 154,275	$ 169,702	$ 186,672	$ 205,339	$ 856,238	64
	Generators-Park Hill & Mt. Carmel	Water Construction Fund	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	65
	Grove Terrace Sanitary Sewer Reconstruction (Consent Decree)	Water Construction Fund	$ —	$ 130,000	$ —	$ —	$ —	$ 130,000	66
	Harvard St Sanitary Sewer Reconstruction (Consent Decree)	Water Construction Fund	$ —	$ 140,000	$ —	$ —	$ —	$ 140,000	67
	Hempstead St Sanitary Sewer Reconstruction (Consent Decree)	Water Construction Fund	$ —	$ 320,000	$ —	$ —	$ —	$ 320,000	68
	Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St	Water Construction Fund, State Revolving Fund Loan	$ —	$ —	$ —	$ 120,000	$ 880,000	$ 1,000,000	69
	Water Distribution System Hydraulic Modeling	Water Construction Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 50,000	70
	JFK Tower Interior Piping & Expansion Joint Replacement	Water Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	71

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
WATER DEPARTMENT									
Business Type									
	Leak Detection Correlator Replacement	Water Construction Fund	$ 35,000	$ —	$ —	$ 35,000	$ —	$ 70,000	72
	Leak Detection Survey	Water Construction Fund	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 130,000	73
	Maintenance of Public Water Mains During Stone Retaining Wall Repair	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	74
	Municipal Services Center Roof Replacement	Water Construction Fund	$ 113,201	$ —	$ —	$ —	$ —	$ 113,201	75
	North Grandview Ave Water Repairs	Water Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ 80,000	76
	Water Main Extension Olympic Heights Rd	State Revolving Fund Loan	$ —	$ —	$ 617,000	$ —	$ —	$ 617,000	77
	Water Main Extension Pennsylvania Ave	Water Construction Fund	$ 80,000	$ 465,000	$ —	$ —	$ —	$ 545,000	78
	Private Lead Line Replacement Program	Water Construction Fund	$ 1,050,000	$ —	$ —	$ —	$ —	$ 1,050,000	79
	Private Lead Service Line Replacement Program (City-wide)	State Revolving Fund Loan, Water Construction Fund	$ 50,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 4,050,000	81
	Public Lead Line Water Main Replacement	Water Construction Fund	$ 330,000	$ —	$ —	$ —	$ —	$ 330,000	83
	Rockdale Road Reconstruction	Water Construction Fund	$ —	$ —	$ —	$ 400,000	$ —	$ 400,000	84
	Water Main Extension Seippel Rd and Pennsylvania Ave	Water Construction Fund	$ —	$ —	$ —	$ —	$ 585,000	$ 585,000	85
	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	State Revolving Fund Loan	$ —	$ 1,572,982	$ 2,300,000	$ 3,500,000	$ —	$ 7,372,982	86
	Source Water PFAS Reduction Project	State Revolving Fund Loan	$ —	$ 2,198,217	$ 2,450,000	$ —	$ —	$ 4,648,217	87
	South Algona 12" Water Main Replacement	State Revolving Fund Loan	$ —	$ —	$ 793,000	$ —	$ —	$ 793,000	88
	Water Repairs Sunnyslope Street Project	Water Construction Fund	$ —	$ 90,000	$ 110,000	$ 80,000	$ 110,000	$ 390,000	89
	Vehicle 4903 Replacement	Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ 130,000	90
	Vehicle 4908 Replacement	Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ 130,000	91
	Vehicle 4920 Replacement	Water Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ 80,000	92
	Water Main Replacement W 8th St	State Revolving Fund Loan	$ —	$ 60,000	$ 335,000	$ —	$ —	$ 395,000	93
	Safety Equipment for Water Distribution Staff	Water Construction Fund	$ 37,600	$ —	$ —	$ —	$ 20,000	$ 57,600	94
	Water Main Upgrades during Street General Repairs	Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	95
	Water Meter Replacement Program	Water Construction Fund	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 687,750	96

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
WATER DEPARTMENT									
Business Type									
	Water Storage Rehabilitation Program	State Revolving Fund Loan, Water Construction Funds	$ 275,000	$ 1,425,000	$ 175,000	$ 1,286,000	$ 175,000	$ 3,336,000	97
	Water Tower Mixer Replacement	Water Construction Fund	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 225,000	98
	Water Treatment Plant Roof Replacement	Water Construction Fund	$ —	$ 110,000	$ 350,000	$ —	$ —	$ 460,000	99
	Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program	Water Construction Fund	$ 110,500	$ 165,000	$ 150,000	$ 162,000	$ 162,000	$ 749,500	100
	West End Annexation Phase II	State Revolving Fund Loan	$ —	$ 2,000,000	$ —	$ —	$ —	$ 2,000,000	101
	Water Treatment Plant and Pump Station Pipe Rehabilitation	Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	102
	Water Treatment Plant South Plant Flow Meter Replacement	Water Construction Fund	$ 60,000	$ —	$ —	$ —	$ —	$ 60,000	103
	Southwest Arterial 16" Water Main Extension	State Revolving Fund Loan	$ —	$ —	$ 2,475,000	$ —	$ —	$ 2,475,000	104
WATER & RESOURCE RECOVERY CENTER									
Business Type									
	Lift Station SCADA Upgrades	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —	$ 200,000	105
	HVAC Replacement	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000	106
	Bar Screen Replacement	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ 500,000	$ 2,000,000	$ 2,500,000	107
	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 35,000	$ —	$ —	$ —	$ 1,500,000	$ 1,535,000	109
	Industrial Controls Upgrade	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 919,700	$ 545,000	$ 2,375,000	$ 2,275,000	$ —	$ 6,114,700	111
	Utility Vehicle Replacement	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ 13,000	113
	Equipment Trailer Replacement	Sanitary Sewer Construction Fund	$ 16,000	$ —	$ —	$ —	$ —	$ 16,000	114
	Environmental Laboratory Still replacement	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ 13,000	115
	Compressed Air System Improvements	Sanitary Sewer Construction Fund	$ 69,500	$ —	$ —	$ —	$ —	$ 69,500	116

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
WATER & RESOURCE RECOVERY CENTER									
Business Type									
	Process Control Instrumentation Improvements - Dissolved Oxygen Monitoring	Sanitary Sewer Construction Fund	$ 135,000	$ —	$ —	$ —	$ —	$ 135,000	117
	Influent and Effluent Monitoring Improvements	Sanitary Sewer Construction Fund	$ 40,000	$ —	$ —	$ —	$ —	$ 40,000	118
	Maintenance Shop Hoist Replacement	Sanitary Sewer Construction Fund	$ 11,000	$ —	$ —	$ —	$ —	$ 11,000	120
	Scum Pit Pump Replacement	Sanitary Sewer Construction Fund	$ 77,000	$ —	$ —	$ —	$ —	$ 77,000	121
	General Equipment Replacement	Sanitary Sewer Construction Fund	$ 45,000	$ 30,000	$ 15,000	$ —	$ —	$ 90,000	122
	Treatment System Infrastructure Restoration & Reliability Improvements	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 1,380,000	$ 690,000	$ —	$ —	$ —	$ 2,070,000	123
	Solids Handling Door Replacement	Sanitary Sewer Construction Fund	$ 17,000	$ —	$ —	$ —	$ —	$ 17,000	125
	Safety Program Development	Sanitary Sewer Construction Fund	$ 84,000	$ 22,000	$ —	$ —	$ —	$ 106,000	126
AIRPORT									
Public Works									
	Reconstruct Taxiway A	FAA Discretionary Funds, FAA Entitlement, G.O. Debt (Sales Tax Fund 20%)	$ 8,049,994	$ 1,920,000	$ —	$ —	$ —	$ 9,969,994	128
	Equipment Storage Building	CSVI Funds	$ —	$ 247,500	$ —	$ —	$ —	$ 247,500	129
	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	State Grant, G.O. Debt (Sales Tax Fund 20%)	$ —	$ 475,000	$ 475,000	$ —	$ —	$ 950,000	130
	Corporate Hanger Facilities Maintenance	Sales Tax Fund (20%), CSVI Funds	$ 100,000	$ —	$ 40,000	$ —	$ —	$ 140,000	131
	Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN)	FAA Discretionary Funds, Sales Tax Fund (20%)	$ —	$ —	$ 100,000	$ —	$ —	$ 100,000	132
	Taxiway D Extension	FAA Discretionary, G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 2,940,000	$ —	$ 2,940,000	133
	Taxiway J Improvements	FAA Entitlement Funds, FAA Discretionary Funds, Sales Tax Fund (20%)	$ —	$ —	$ —	$ 3,645,600	$ 3,500,000	$ 7,145,600	134

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PUBLIC WORKS									
Public Works									
	Asphalt Milling Program	Sales Tax Fund (30%), Milling Revenue	$ 162,899	$ 168,601	$ 174,503	$ 180,611	$ 186,933	$ 873,547	135
	Curb Ramp Program	Sales Tax Fund (30%), Road Use Tax Fund, G.O. Debt (Sales Tax Fund 30%)	$ 950,000	$ 983,250	$ 983,250	$ 983,250	$ 983,250	$ 4,883,000	136
	Tri-top Catch Basin Replacement	Sales Tax Fund (30%)	$ 62,500	$ 64,688	$ 66,953	$ 69,297	$ 71,724	$ 335,162	137
	Curb Replacement Program	Sales Tax Fund (30%)	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 110,000	138
	Concrete Street Section Repair Program	G.O. Debt (Sales Tax Fund 30%)	$ 565,500	$ 229,676	$ 255,215	$ 281,647	$ 309,000	$ 1,641,038	139
	Floodwall Post-Flood Repair Program	Sales Tax Fund (30%)	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 200,000	140
	Steps, Hand Railings & Wall-Top Fencing	Sales Tax Fund (30%)	$ 17,500	$ 18,113	$ 18,748	$ 19,404	$ 20,083	$ 93,848	141
	Municipal Services Center Access System Replacement	G.O. Debt (Sales Tax Fund 20%), General Fund, Road Use Tax Fund	$ 61,200	$ —	$ —	$ —	$ —	$ 61,200	142
	Municipal Services Center Access System Replacement	Water Construction Fund, Garage Service Fund	$ 23,800	$ —	$ —	$ —	$ —	$ 23,800	143
	Municipal Services Center Fleet Maintenance Bay Extension	Garage Service Fund	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	144
	NW Arterial Shoulder Paving Project	G.O. Debt (Sales Tax Fund 30%)	$ 616,875	$ 537,469	$ 564,343	$ 592,560	$ —	$ 2,311,247	145
	Hawthorne St Boat Ramp Repair	Sales Tax Fund (30%)	$ 54,338	$ 353,194	$ —	$ —	$ —	$ 407,532	146
	Municipal Services Center Roof Replacement	G.O. Debt (Sales Tax Fund 30%)	$ 333,313	$ —	$ —	$ —	$ —	$ 333,313	147
	Wheel Loader Purchase - 3255	Sales Tax Fund (30%)	$ —	$ 305,865	$ —	$ —	$ —	$ 305,865	148
	Mechanical Sweeper Replacement - 4007	Sales Tax Fund (30%)	$ 290,466	$ —	$ —	$ —	$ —	$ 290,466	149
	Vacuum Street Sweeper Replacement - 4002	Road Use Tax Fund	$ 393,121	$ —	$ —	$ —	$ —	$ 393,121	150
	Sign Truck Replacement - 3236	Sales Tax Fund (30%)	$ 295,000	$ —	$ —	$ —	$ —	$ 295,000	151
	Backhoe Loader Purchase - 3214	Road Use Tax Fund	$ —	$ 145,360	$ —	$ —	$ —	$ 145,360	152
	Backhoe Loader Purchase - 3213	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ 176,946	$ 176,946	153
	Wheel Loader Purchase -3209	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 301,159	$ —	$ —	$ 301,159	154
	Portable Jet - 2730	Sanitary Sewer Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	155

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PUBLIC WORKS									
Public Works									
	New CCTV Camera	Sanitary Sewer Construction, Stormwater Construction Fund	$ 40,000	$ —	$ —	$ —	$ —	$ 40,000	156
	Off-Road Vehicle - 2727	Sanitary Sewer Construction Fund	$ 25,000	$ —	$ —	$ —	$ —	$ 25,000	157
	Off Road Vehicle CCTV Slide-in Unit Replacement	Sanitary Sewer Construction, Stormwater Construction Fund	$ —	$ 145,000	$ —	$ —	$ —	$ 145,000	158
	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement - 4004	Sales Tax Fund (30%)	$ 318,000	$ —	$ —	$ —	$ —	$ 318,000	159
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3223	Sales Tax Fund (30%)	$ 305,000	$ —	$ —	$ —	$ —	$ 305,000	160
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3207	Sales Tax Fund (30%)	$ —	$ 336,000	$ —	$ —	$ —	$ 336,000	161
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3233	Sales Tax Fund (30%)	$ —	$ 336,000	$ —	$ —	$ —	$ 336,000	162
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3222	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 352,800	$ —	$ —	$ 352,800	163
	44,000 GVW Dump Truck Replacement - 3241	Sales Tax Fund (30%)	$ 277,000	$ —	$ —	$ —	$ —	$ 277,000	164
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3208	Sales Tax Fund (30%)	$ 222,920	$ —	$ —	$ —	$ —	$ 222,920	165
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3201	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 292,850	$ —	$ —	$ —	$ 292,850	166
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3206	Sales Tax Fund (30%)	$ —	$ 234,491	$ —	$ —	$ —	$ 234,491	167
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3212	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ —	$ 259,398	$ —	$ 259,398	168
	Fleet Service Sweeper - 3254	Garage Service Fund	$ 25,000	$ —	$ —	$ —	$ —	$ 25,000	169
	Fleet Service Truck	Garage Service Fund	$ 151,500	$ —	$ —	$ —	$ —	$ 151,500	170
PUBLIC WORKS									
Business Type									
	Sanitary Sewer Root Foaming	Sanitary Sewer Construction Fund	$ 30,000	$ 30,750	$ 31,519	$ 32,307	$ 33,115	$ 157,691	171
	Solid Waste Collection Vehicle Grapple Truck - 3410	G.O. Debt (Refuse)	$ 395,000	$—	$—	$ —	$ —	$ 395,000	172
	Solid Waste Collection Vehicle Rear Loader - 3403	G.O. Debt (Refuse)	$ —	$ —	$ 257,294	$ —	$ —	$ 257,294	173

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PUBLIC WORKS									
Business Type									
	Solid Waste Collection Vehicle Mini Rear Loader - 3406	Refuse Collection Fund, G.O. Debt (Refuse)	$ —	$ —	$ 155,585	$ —	$ —	$ 155,585	174
	Solid Waste Collection Vehicle Rear Loader - 3407	G.O. Debt (Refuse)	$ —	$—	$—	$ 257,294	$ —	$ 257,294	175
	Solid Waste Collection Vehicle Automated Side Loader - 3412	G.O. Debt (Refuse)	$ —	$—	$—	$ 383,250	$ —	$ 383,250	176
	Solid Waste Collection Vehicle Automated Side Loader - 3413	G.O. Debt (Refuse)	$ —	$ —	$ —	$ —	$ 383,250	$ 383,250	177
	Solid Waste Collection Vehicle - Side Loader -3417	G.O. Debt (Refuse)	$ —	$ 383,250	$ —	$ —	$ —	$ 383,250	178
	Solid Waste Collection Vehicle -Pickup Truck -3418	G.O. Debt (Refuse)	$ —	$ 80,000	$ —	$ —	$ —	$ 80,000	179
	Solid Waste Collection Vehicle 3/4 Ton Pickup - 3419	G.O. Debt (Refuse)	$ 65,000	$ —	$ —	$ —	$ —	$ 65,000	180
	Solid Waste Collection Vehicle Automated Side Loader - 3411	G.O. Debt (Refuse)	$ —	$—	$—	$ —	$ 383,250	$ 383,250	181
	Landfill Gas Field Well Leachate Pump	DMASWA Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000	182
	Landfill Waste Minimization Grant Project	DMASWA Fund	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ 375,000	183
	Landfill EMS Grant Matching Funds	DMASWA Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000	184
	Landfill Compactor Rebuild 3471	DMASWA Fund	$ —	$ —	$ —	$ —	$ 400,000	$ 400,000	185
	Landfill Compactor Purchase & Midlife Rebuild	DMASWA Fund	$ 450,000	$ —	$ —	$ —	$ —	$ 450,000	186
	Landfill Portable Litter Fencing	DMASWA Fund	$ 85,000	$ 85,000	$ —	$ —	$ —	$ 170,000	187
	Landfill Half Ton Truck Replacement	DMASWA Fund	$ 50,677	$ —	$ —	$ —	$ —	$ 50,677	188
	Landfill Minivan Replacement	DMASWA Fund	$ —	$ —	$ 58,583	$ —	$ —	$ 58,583	189
	Landfill Forklift Replacement	DMASWA Fund	$ —	$ —	$ —	$ 30,690	$ —	$ 30,690	190
	Landfill Dozer Rebuild/Replacement - 3453	DMASWA Fund	$ 296,750	$ —	$ —	$ —	$ —	$ 296,750	191
	Landfill Dozer Rebuild/Replacement - 3456	DMASWA Fund	$ —	$ —	$ —	$ 256,900	$ —	$ 256,900	192
	Landfill Gator Replacement 3480	DMASWA Fund	$ —	$ —	$ —	$ 33,122	$ —	$ 33,122	193
	Landfill Gator Replacement 3482	DMASWA Fund	$ —	$ —	$ —	$ —	$ 33,785	$ 33,785	194
	Landfill Batwing Replacement	DMASWA Fund	$ —	$ 34,869	$ —	$ —	$ —	$ 34,869	195
	Landfill Permit Renewal	DMASWA Fund	$ 55,204	$ —	$ —	$ —	$ —	$ 55,204	196
	Landfill Website Redesign	DMASWA Fund	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	197

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PUBLIC WORKS									
Business Type									
	Landfill Alternative Energy	DMASWA Fund	$ —	$ 50,000	$ —	$ —	$ —	$ 50,000	198
	Wheel Loader Replacement	DMASWA Fund	$ —	$ —	$ 486,793	$ —	$ —	$ 486,793	199
	3C Wheel Loader	DMASWA Fund	$ 275,000	$ —	$ —	$ —	$ —	$ 275,000	200
	Sweeper	DMASWA Fund	$ 95,000	$ —	$ —	$ —	$ —	$ 95,000	201
	Bush Mower	DMASWA Fund	$ 15,000	$ —	$ —	$ —	$ —	$ 15,000	202
	3451 Hook Truck	DMASWA Fund	$ —	$ —	$ —	$ —	$ 335,223	$ 335,223	203
	Water Truck	DMASWA Fund	$ —	$ 200,000	$ —	$ —	$ —	$ 200,000	204
	Mechanical Service Truck Replacement	DMASWA Fund	$ —	$ —	$ —	$ 95,607	$ —	$ 95,607	205
	Dozer Replacement	DMASWA Fund	$ —	$ —	$ —	$ 593,500	$ —	$ 593,500	206
	Landfill Tarpomatic Replacement Project	DMASWA Fund	$ —	$ —	$ —	$ 95,082	$ —	$ 95,082	207
	Title V (Emission) Permit Renewal	DMASWA Fund	$ —	$ —	$ —	$ —	$ 22,082	$ 22,082	208
ENGINEERING DEPARTMENT									
STORMWATER									
Business Type									
	General Storm Sewer Projects								
	Storm Sewer General Replacements	Stormwater Construction Fund	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 1,500,000	209
	Enterprise Asset Management System Software	Stormwater Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	210
	Stormwater Management Program	Stormwater Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —	$ 800,000	211
	Stormwater Truck	Stormwater Construction Fund	$ 44,000	$ —	$ —	$ —	$ —	$ 44,000	213
	Flow Metering Equipment	Stormwater Construction Fund	$ 200,000	$ —	$ —	$ —	$ 200,000	$ 400,000	214
	Confined Space Drone	Stormwater Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	215
	Detention Basin Maintenance & Repair	Stormwater Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	216
	Drainage Channel Maintenance & Repair	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	218

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
ENGINEERING DEPARTMENT									
STORMWATER									
Business Type									
	Specific Storm Sewer Projects								
	Bee Branch Creek Gate & Pump Replacement	Federal Grant, State Revolving Fund Loan, FEMA Homeland Security - Community Project Funding/ Congressionally Directed Spending	$ 5,121,112	$ —	$ —	$ —	$ —	$ 5,121,112	220
	Schmitt Island Stormwater Rehabilitation	Stormwater Construction Fund	$ —	$ —	$ 450,000	$ —	$ —	$ 450,000	222
	17th/Locust Street Reconstruction Phase 4	State Revolving Fund Loan, Federal Grant	$ 535,000	$ 2,495,000	$ 2,270,000	$ —	$ —	$ 5,300,000	223
	North Catfish Creek Trail Stabilization	Stormwater Construction Fund	$ 300,000	$ 200,000	$ —	$ —	$ —	$ 500,000	224
	Pebble Cove Drainage Basin Improvements	Stormwater Construction Fund	$ —	$ —	$ 240,000	$ —	$ —	$ 240,000	226
	Teddy Bear Park Streambank Stabilization	Stormwater Construction Fund	$ —	$ —	$ 252,000	$ —	$ —	$ 252,000	228
	Harvest View Storm Sewer Improvements	Stormwater Construction Fund	$ —	$ —	$ —	$ 320,000	$ —	$ 320,000	229
	Primrose Court Storm Sewer Repair	Stormwater Construction Fund	$ —	$ —	$ —	$ —	$ 120,000	$ 120,000	230
ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	General Sanitary Sewer Projects								
	General Sanitary Sewer Replacement	Sanitary Sewer Construction Fund	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 1,500,000	231
	Sewer Utility Asset Management Plan	Sanitary Sewer Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	232
	Enterprise Asset Management System Software - Sanitary	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	234
	Old Mill Road Lift Station & Force Main - Phase 1	State Revolving Fund Loan	$ 1,009,221	$ —	$ —	$ —	$ —	$ 1,009,221	235
	Old Mill Road Lift Station & Force Main - Phase 2	Sanitary Sewer Construction Fund	$ 6,978,630	$ —	$ —	$ —	$ —	$ 6,978,630	237
	Old Mill Road Lift Station & Force Main - Phase 3 (Catfish Creek Middle Fork)	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 2,600,000	$ —	$ 8,645,517	$ 8,645,517	$ —	$ 19,891,034	239

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	Old Mill Road Lift Station & Force Main - Phase 4 (Catfish Creek South Fork)	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 9,891,927	$ 9,614,331	$ —	$ —	$ —	$ 19,506,258	241
	Schmitt Island Sanitary Improvements	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 4,415,252	$ 4,415,252	243
	Manhole Inspection Equipment	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 28,000	$ 28,000	245
	General Sanitary Sewer Projects								
	Kerper Boulevard Sanitary Sediment Trap	Sanitary Sewer Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ 80,000	246
	JFK Yiannias Place Sanitary Sewer Relocation	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 50,000	$ 500,000	$ —	$ —	$ —	$ 550,000	247
	Key West Sanitary Lift Station Replacement	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 255,000	$ —	$ 1,280,000	$ —	$ —	$ 1,535,000	248
	Sanitary Basin Analysis - Steger Heights Area	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 240,000	$ 120,000	$ 1,180,000	$ —	$ —	$ 1,540,000	249
	Sanitary Basin Analysis - Quigley's Sub Area	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 220,000	$ 120,000	$ 1,180,000	$ —	$ —	$ 1,520,000	251
	Sanitary Basin Analysis - South Port & Terminal St LS	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 700,000	$ 200,000	$ 3,300,000	$ 3,300,000	$ 3,300,000	$ 10,800,000	253
	Reconstruction Projects								
	Outfall Manhole Reconstruction	Sanitary Sewer Construction Fund	$ 100,000	$ 600,000	$ —	$ —	$ —	$ 700,000	255
	Grove Terrace Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 80,000	$ 400,000	$ —	$ —	$ —	$ 480,000	256
	Track Line Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 100,000	$ 3,400,000	$ —	$ —	$ —	$ 3,500,000	257
	Cooper Place and Maiden Lane Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 100,000	$ 1,000,000	$ —	$ —	$ —	$ 1,100,000	259

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	Harvard Street Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 80,000	$ 420,000	$ —	$ —	$ —	$ 500,000	260
	Hempstead Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 200,000	$ 550,000	$ —	$ —	$ —	$ 750,000	261
	Knob Hill-Duggan Drive Sanitary Sewer Reconstruction	State Revolving Fund Loan	$ —	$ 50,000	$ 500,000	$ —	$ —	$ 550,000	262
	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary	State Revolving Fund Loan	$ —	$ 638,000	$ 462,000	$ —	$ —	$ 1,100,000	263
ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Street Related Improvements								
	14th St Overpass	GO Debt (Sales Tax Fund 30%), Federal Grant, DMATS STBG, Private Participant	$ 3,876,000	$ 9,118,000	$ 23,150,000	$ —	$ —	$ 36,144,000	264
	Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street	G.O. Debt (Sales Tax Fund 30%)	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 3,000,000	$ 9,770,000	266
	US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation	DMATS STBG Application	$ —	$ —	$ 4,027,993	$ 1,972,007	$ —	$ 6,000,000	268
	East - West Corridor Capacity Improvements	G.O. Debt (Sales Tax Fund 30%), Federal Grant	$ 100,000	$ 5,714,000	$ 2,932,000	$ 4,927,000	$ 4,927,000	$ 18,600,000	269
	Green Alleys - Non Bee Branch	G.O. Debt (Sales Tax Fund 30%), Special Assessments	$ —	$ —	$ —	$ 350,000	$ —	$ 350,000	271
	Pavement Marking Project	G.O. Debt (Sales Tax 30%), Sales Tax Fund (30%), IDOT	$ 260,000	$ 260,000	$ 260,000	$ 270,000	$ 270,000	$ 1,320,000	272
	Pavement Preservation Joint Sealing	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 75,000	$ 225,000	273
	Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing	G.O. Debt (Sales Tax Fund 30%)	$ 500,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000	$ 2,750,000	274

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Pavement Rehabilitation - Dowel Bar Concrete Joint Repair	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 1,035,000	$ —	$ —	$ —	$ 1,035,000	276
	Traffic and Pedestrian Crossing Warning Devices	Sales Tax Fund (30%)	$ 37,000	$ —	$ 36,000	$ —	$ 36,500	$ 109,500	277
	Street Construction General Repair	Sales Tax Fund (30%)	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 150,000	$ 695,000	279
	Street Related Improvements								
	17th/Locust Street Reconstruction Phase 4	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 2,055,000	$ 2,270,000	$ 440,000	$ —	$ 4,765,000	280
	Port of Dubuque Streets Extension	Greater Downtown TIF	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	281
	Sidewalk Related								
	Safe Routes to School	Sales Tax Fund (30%)	$ 27,000	$ 27,000	$ 22,000	$ 22,000	$ 22,000	$ 120,000	282
	Brick Paver Maintenance	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 205,000	$ 205,000	$ 210,000	$ 1,020,000	284
	Sidewalk Program - City-Owned Property	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	285
	Sidewalk Program Related to Curb and Catch Basin Replacements	Sales Tax Fund (30%)	$ 50,000	$ 56,000	$ 62,000	$ 68,000	$ 74,000	$ 310,000	286
	Sidewalk Inspection Program - Assessable	Sales Tax Fund (20%), Special Assessments	$ 50,000	$ 55,000	$ 65,000	$ 70,000	$ 80,000	$ 320,000	287
	Trails/General Maintenance								
	Bridge Repairs/Maintenance	Sales Tax Fund (30%)	$ 500,000	$ 500,000	$ 535,000	$ 535,000	$ 570,000	$ 2,640,000	288
	NW Arterial Trail Drainage	Sales Tax Fund (30%)	$ 150,000	$ —	$ —	$ —	$ —	$ 150,000	290
	Enterprise Asset Management System Software - Roadways	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	291
	Guardrail Replacement	Sales Tax Fund (30%)	$ —	$ 30,000	$ —	$ 30,000	$ —	$ 60,000	293
	Stone Retaining Walls	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	294
	Pedestrian Safety with Permanent Bollards/Barricades	Road Use Tax Fund	$ 28,000	$ 42,000	$ 42,000	$ 40,000	$ —	$ 152,000	295
ENGINEERING DEPARTMENT									
MISCELLANEOUS									
General Government									
	Railroad Quiet Zone Study	Greater Downtown TIF	$ 400,000	$ 400,000	$ —	$ —	$ —	$ 800,000	297
Public Works									
	Public Electric Vehicle Chargers	Federal Grant	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ —	$ 55,168	299

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
ENGINEERING DEPARTMENT									
MISCELLANEOUS									
Public Works									
	Harbor Area Maintenance - Dredging	Sales Tax (20%), State Grant, Private Participant	$ —	$ 425,000	$ 200,000	$ 425,000	$ —	$ 1,050,000	301
	Way finding Signage	Sales Tax Fund (30%)	$ 20,000	$ —	$ 20,000	$ —	$ —	$ 40,000	303
	Riverfront Leasehold Management	Sales Tax Fund (30%)	$ 75,000	$ 75,000	$ 80,000	$ 80,000	$ 85,000	$ 395,000	304
ENGINEERING DEPARTMENT									
TRAFFIC									
General Government									
	Speed Shields & Traffic Calming Measures	Sales Tax Fund (30%)	$ —	$ —	$ 49,000	$ 49,000	$ —	$ 98,000	305
	Aerial Bucket Truck Replacement - 3230	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 327,540	$ —	$ —	$ —	$ 327,540	306
Public Works									
	Broadband Acceleration and Universal Access	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ 80,000	$ 290,000	307
	Emergency Preemption Expansion and Upgrades	Sales Tax Fund (30%)	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000	$ 80,000	308
	Fiber Infrastructure Management System	Sales Tax Fund (30%)	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ 80,000	$ 330,000	309
	Fiber Optic Conduit - Miscellaneous	Sales Tax Fund (30%)	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ 50,000	$ 205,000	310
	ITS Traffic Control Equipment	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000	311
	LED Re-Lamp Schedule	Sales Tax Fund (30%)	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 50,000	312
	Signalization Program	Sales Tax Fund (30%)	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 455,000	313
	Street Lighting and Traffic Signal Knockdown/Insurance	Sales Tax Fund (30%), Insurance Reimbursements	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 170,000	314
	Street Camera Installation	Sales Tax Fund (30%)	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 375,000	315
	Street Light Replacement and New Installation	Sales Tax Fund (30%)	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 225,000	316
	Traffic Control Project Phase 1	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000	$ 260,000	317
	Surge and Grounding Improvement at Signals	Sales Tax Fund (30%)	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	318
	Traffic Signal Battery Backup	Sales Tax Fund (30%)	$ 33,500	$ 34,000	$ 35,000	$ 36,000	$ 37,000	$ 175,500	319
	Traffic Signal Controller Replacement	Sales Tax Fund (30%)	$ 35,000	$ 70,000	$ 72,000	$ 74,000	$ 76,000	$ 327,000	320
	Traffic Signal Interconnect Conduit Replacement	Sales Tax Fund (30%)	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 200,000	321

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
ENGINEERING DEPARTMENT									
TRAFFIC									
General Government									
	Traffic Signal Intersection Reconstruction	Sales Tax Fund (30%)	$ 75,000	$ 80,000	$ 100,000	$ 100,000	$ 100,000	$ 455,000	323
	Traffic Signal Mastarm Retrofit	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 50,000	$ 200,000	324
	Traffic Signal Network Communications Program	Sales Tax Fund (30%)	$ 50,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 445,000	325
	Traffic Signal Vehicle Detection Conversion	Sales Tax Fund (30%)	$ 30,000	$ 60,000	$ 62,000	$ 64,000	$ 66,000	$ 282,000	326
ENGINEERING DEPARTMENT									
TRAFFIC									
Public Works									
	Chavenelle Street Light Replacement Project	DICW TIF	$ 102,600	$ 47,750	$ 32,500	$ —	$ —	$ 182,850	328
	Iowa St Streetlight Replacement Project	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 138,000	$ —	$ —	$ 138,000	330
	Enterprise Asset Management System Software - Fiber	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	331
	Traffic Control Project Phase 2	Sales Tax Fund (30%), State ICAAP Grant, DMATS STBG	$ 1,029,000	$ —	$ —	$ —	$ —	$ 1,029,000	332
ENGINEERING									
FACILITIES MANAGEMENT									
General Government									
	Federal Building Renovation	G.O. Debt (GDTIF)	$ 1,365,000	$ 2,015,000	$ 2,015,000	$ —	$ —	$ 5,395,000	334
	Downtown Bike Lockers	Greater Downtown TIF	$ 15,000	$ —	$ —	$ —	$ —	$ 15,000	336
	City Hall - Radon Mitigation System	Sales Tax Fund (20%)	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	337
ECONOMIC DEVELOPMENT									
Community and Economic Development									
	Downtown Rehab Grant Program	Greater Downtown TIF, G.O. Debt (GDTIF)	$ 1,000,000	$ 400,000	$ 100,000	$ 100,000	$ 100,000	$ 1,700,000	338
	Downtown Storefront Activation Program	Greater Downtown TIF, G.O. Debt (GDTIF)	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ 400,000	340
	Workforce Development	Land Sales	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 1,857,500	342

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
TRANSPORTATION SERVICES DEPARTMENT									
Transit Division									
Business Type									
	Electric Buses (2) 5339	Transit Capital Fund, FTA Grant	$ 2,767,732	$ —	$ —	$ —	$ —	$ 2,767,732	343
Parking Division									
Business Type									
	Smart Parking System	Greater Downtown TIF	$ —	$ 780,000	$ —	$ —	$ —	$ 780,000	344
	Parking Ramp Major Maintenance Repairs	G.O. Debt (GDTIF), Greater Downtown TIF	$ 1,941,200	$ 960,000	$ —	$ 2,064,000	$ 1,032,000	$ 5,997,200	345
	Municipal Parking Lot Maintenance	Greater Downtown TIF	$ 57,500	$ 59,500	$ —	$ —	$ —	$ 117,000	346
	Port of Dubuque Ramp - Major Maintenance	Private Participant	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 97,168	$ 467,157	347
HOUSING AND COMMUNITY DEVELOPMENT									
Community and Economic Development									
	Assistance for Homeownership	Housing TIF, Loan Repayments, Sale Proceeds	$ 259,017	$ 257,561	$ 255,540	$ 253,459	$ —	$ 1,025,577	348
	Homeowner Rehabilitation Program	RRP Repayments, CDBG, IFA Trust, Greater Downtown TIF, IFA Trust Loan Repayments	$ 611,647	$ 611,647	$ 611,647	$ 611,647	$ 30,000	$ 2,476,588	350
	Downtown ADA Assistance	Greater Downtown TIF	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	352
	Healthy Homes Production Grant	Federal Grant, CDBG	$ 800,000	$ 526,250	$ —	$ —	$ —	$ 1,326,250	353
	Historic Preservation Revolving Loan Fund	UDAG Loan Repayments	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —	$ 22,000	354
	Lead and Healthy Homes Grant	Federal Grant, CDBG	$ 2,000,000	$ 1,136,600	$ —	$ —	$ —	$ 3,136,600	355
	Older Adult Home Modification	Federal Grant	$ 395,200	$ 195,200	$ —	$ —	$ —	$ 590,400	356
PLANNING SERVICES									
Community and Economic Development									
	Downtown Master Plan Update	Greater Downtown TIF	$ 150,000	$ —	$ —	$ —	$ —	$ 150,000	357
CITY MANAGER'S OFFICE									
General Government									
	Community Green House Gas Inventory and Climate Action Planning	Sales Tax Fund (20%)	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000	358
	Municipal Solar Project - MFC	Inflation Reduction Act Funds	$ 176,300	$ —	$ —	$ —	$ —	$ 176,300	360

City of Dubuque
Recommended Capital Improvement Summary
FY 2027 - FY 2031

PROGRAM /DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
CITY MANAGER'S OFFICE									
General Government									
	Municipal Solar Project - Library	Inflation Reduction Act Funds	$ 122,672	$ —	$ —	$ —	$ —	$ 122,672	362
INFORMATION TECHNOLOGY									
General Government									
	Network Switch Replacement	Sales Tax Fund (20%)	$ —	$ 42,500	$ 142,500	$ 142,500	$ —	$ 327,500	364
	Aerial Orthophotography	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 98,800	$ —	$ 98,800	366
	Network Security Risk Assessment	G.O. Debt (Sales Tax Fund 20%)	$ 25,000	$ —	$ —	$ 25,000	$ —	$ 50,000	367
	City-Wide Computer and Printer Replacements - General Gov	General Fund, Sales Tax Fund (20%), Sales Tax Fund (30%), Cable TV Fund, G.O. Debt (Sales Tax Fund 20%)	$ 431,732	$ 1,294,736	$ 532,747	$ 376,344	$ 497,200	$ 3,132,759	368
INFORMATION TECHNOLOGY									
Business Type									
	Network Switch Replacement	Sanitary Sewer Construction Fund, Water Construction Fund, Refuse Collection Fund, Parking Construction Fund	$ 90,000	$ 47,500	$ 47,500	$ 47,500	$ 47,500	$ 280,000	370
	City-Wide Computer and Printer Replacements- Business	Solid Waste Construction Fund, Transit Fund, Stormwater Construction Fund, Water Construction Fund, Parking Construction Fund, Sanitary Sewer Construction Fund, Garage Service Fund, Landfill Fund	$ 74,280	$ 51,944	$ 134,952	$ 32,150	$ 68,580	$ 361,906	372
	Grand Total		**$ 80,633,738**	**$ 78,683,922**	**$ 87,171,890**	**$61,624,997**	**$44,726,015**	**$352,840,562**	

DEPARTMENT: 11 - Police		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: DLEC Upgrades and Maintenance			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 1111000030		TOTAL PROJECT COST $ 208,300
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	HVAC System DLEC	$ 176,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Carpet 855 Central Ave DLEC	$ 13,200	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Door Reader System DLEC	$ 19,100	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 208,300	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 208,300	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 208,300	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

Dubuque Law Enforcement Center (DLEC) Upgrades and Maintenance: Dubuque County Sheriff Joe Kennedy is advising the DLEC will need some major maintenance upgrades in FY27. The DLEC Memorandum of Understanding (MOU) states the City will pay for 29.3% of major projects. The HVAC system is failing and is using technology from the original 1970's build. Total cost of this project is estimated at $600,000 with the City's contribution being $176,000. Additionally, the carpet in the 855 Central building is 20 years old and worn out. This is shared space with the County. The City's contribution to this is $13,200. The County is going to a Countywide door card reader system which will match the City's door card reader system. The City's contribution to this is $19,100. This CIP represents only the City's portion of the funding.

The total cost to the City is $208,300:

- $176,000 HVAC Upgrades
- $13,200 Carpet
- $19,100 Card Reader System

RELATIONSHIP TO OTHER PROJECTS

This is not related to any other Capital Improvement Projects

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%)

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27 PROJECT NO:	TOTAL PROJECT COST
11 - Police	1C - Public Safety	DLEC Upgrades and Maintenance		$ 208,300

PROJECT ADDRESS/SERVICE AREA

770 Iowa Street and 855 Central Ave

DEPARTMENT: 13 - Fire	STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: Building Maintenance	YEAR FIRST SUBMITTED: FY 2024 PROJECT NO: 1315000028	TOTAL PROJECT COST $ 597,986

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 86,080	$ 211,906	Windows, doors, trim, sidewalks,paint, landscaping,flooring, for all fire stations	$ 99,136	$ 864	$ 100,000	$ 100,000	$ —	$ 20,000
$ 86,080	$ 211,906	TOTAL	$ 99,136	$ 864	$ 100,000	$ 100,000	$ —	$ 20,000
		B. PROJECT FINANCING						
$ 86,080	$ 211,906	G.O. Debt (Sales Tax Fund 20%)	$ 99,136	$ 864	$ 100,000	$ 100,000	$ —	$ 20,000
$ 86,080	$ 211,906	TOTAL	$ 99,136	$ 864	$ 100,000	$ 100,000	$ —	$ 20,000

PROJECT DESCRIPTION/JUSTIFICATION

This Capital Improvement Project (CIP) funds updates to restore the Fire Department's six stations—each over 50 years old—to a preventative maintenance-level condition. While the operating budget covers routine upkeep, this CIP addresses deferred repairs and upgrades needed to bring the facilities back to a sustainable standard. The project will include a station condition assessment which will complement the annual safety inspection reporting to establish priority projects and group high level maintenance projects for increased efficiency in project management and funding.

Notable progress at Stations 4 and 6 has brought them close to maintenance-level condition. The department will now focus on the remaining four stations, using lessons learned to address critical needs and prioritize projects for maximum impact.

Annual fire station condition and safety inspections guide funding decisions by identifying deficiencies and prioritizing updates. Projects include window and door replacements, garage door repairs, flooring, siding, painting, trim, caulking, tuckpointing, landscaping, driveways or sidewalks, kitchen and bathroom upgrades, office furniture, and workspace improvements.

This work aligns with the Fire Department's strategic plan, supporting operational readiness, resiliency, workforce retention, health and safety, job satisfaction, and pride. Once all facilities reach preventative maintenance-level status, the CIP will be scaled back or closed.

Allocating an average of $16,000 per building for these targeted updates prevents further deterioration and ensures the department's facilities remain safe, efficient, and ready to support emergency operations for years to come.

RELATIONSHIP TO OTHER PROJECTS

This Project is not related to other capital projects.

OUTCOME

Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2024	TOTAL PROJECT COST
13 - Fire	1C - Public Safety	Building Maintenance	PROJECT NO: 1315000028	$ 597,986

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

All fire stations

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: Outdoor Warning Siren Repair/Replace			YEAR FIRST SUBMITTED: FY 2021 PROJECT NO: 1315000002 102-1135		TOTAL PROJECT COST $ 215,226
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 10,038	$ 151,188	Equipment Purchase	$ 54,000	$ —	$ —	$ —	$ —	$ —
$ 10,038	$ 151,188	TOTAL	$ 54,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 10,038	$ 151,188	G.O. Debt (Sales Tax Fund 20%)	$ 54,000	$ —	$ —	$ —	$ —	$ —
$ 10,038	$ 151,188	TOTAL	$ 54,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project seeks to continue a multi-year effort to maintain and enhance the City of Dubuque's 17-unit outdoor warning siren system. Now in its fourth year, the program focuses on extending the service life of critical components and ensuring reliable outdoor warning coverage for the community. Maintaining this system is essential to supporting public safety and keeping residents informed during emergencies.

Completed work includes replacing siren modules, wiring, and backup batteries; upgrading electrical and control components; improving cabinet enclosures; and refining maintenance and testing procedures. As part of the program, any usable components that have been replaced have been inventoried, refurbished, and stored to establish a cache of spare parts for the older siren systems, improving the ability to complete emergency repairs quickly and cost-effectively until all are upgraded.

Future efforts will continue modernizing the system, expanding the spare-parts inventory, upgrading cabinets, and evaluating siren locations to confirm optimal coverage across the city. This ongoing investment ensures the outdoor warning network remains dependable, sustainable, and capable of supporting public safety for years to come.

RELATIONSHIP TO OTHER PROJECTS

This Project is not related to other capital projects.

OUTCOME

Healthy & Safe: Leverage and use technology to create a safe community including cybersecurity, drones and cameras.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Various siren sites across the entire city.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
13 - Fire	1C - Public Safety	Fire Station Expansion/Relocation	FY 2007	$ 8,791,700
			PROJECT NO: 1315000005	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ —	$ —	$ 500,900	$ 245,000	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ 3,500,000	$ 3,295,800	$ —
$ —	$ —	Other Feasibility Study	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Land Procurement	$ —	$ —	$ 900,000	$ —	$ —	$ —
		Project Management	$ —	$ 250,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ 250,000	$ 900,000	$ 4,000,900	$ 3,540,800	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 100,000	$ —	$ —	$ —	$ —	$ —
		Debt Levy	$ —	$ 250,000	$ 900,000	$ 4,000,900	$ 3,540,800	$ —
$ —	$ —	TOTAL	$ 100,000	$ 250,000	$ 900,000	$ 4,000,900	$ 3,540,800	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ —	$ —	$ 829,653	$ 1,075,673	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Dubuque Fire Department (DFD) is requesting funding to move from data analysis to implementation of a fire station location/ re-location plan. Specifically, this CIP requests funding to engage a specialized fire station planning and construction expert in FY2027, secure or hold strategic parcels of land for future stations in FY2028, and begin architecture, engineering, construction procurement, and technology updates with this firm (if continuation is confirmed) in FY2029.

Over the past several years, the City of Dubuque has invested in a series of studies to evaluate fire station locations, coverage areas, response data and community growth trends including the 2006 Matrix Fire Station Location Study, Darkhorse Software analysis, City Planning and Development data, 2018 Annexation Study growth projections, and the Imagine Dubuque Master Plan. These analyses confirm that strategically located stations and modernized infrastructure are essential to maintaining fast, balanced, and reliable emergency services as the community grows and the City of Dubuque is in a position to confirm the information and data by moving into the implementation phase. Specifically by contracting with an expert station location, feasibility, project management, architecture, construction company. Moving from evaluation to implementation ensures that Dubuque is prepared to address future needs, preserve response times, and enhance community safety.

This project funds the identification and contracting of a station location, design, and construction expert in FY2027 to confirm data analysis to location study exercises, guide feasibility, site selection, design, and construction. The expert resource will confirm data, validate site and station needs, and ensure all planning follows national best practices and process and manage all aspects of the fire station(s) location/ construction project. The project will also fund the acquisition or holding of strategic parcels of land for future fire station(s); advance architecture, engineering, and construction procurement; and support critical technology updates including CAD, mapping, and GIS to reflect future coverage areas. Staffing models will be reassessed one year before any new or relocated station opens to ensure adequate personnel and apparatus are in place.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2007	TOTAL PROJECT COST
13 - Fire	1C - Public Safety	Fire Station Expansion/Relocation	PROJECT NO: 1315000005	$ 8,791,700

PROJECT DESCRIPTION/JUSTIFICATION (continued)

Currently, the DFD operates six stations balanced across the city and responds to about 8,000 incidents annually, deploying 18,500 fire vehicle units roughly 25 daily incidents requiring 58 vehicle responses. Our current average response time for all emergency incidents is 7 minutes and 49 seconds, compared to our goal of 6 minutes for EMS calls and 6 minutes 20 seconds for fire incidents (which allows for additional time to don protective gear). Maintaining and improving these response times, reducing property loss, and saving lives remain at the core of our Strategic Plan and Standard of Cover documents and this station location CIP request.

By moving forward with this CIP initiative, the City will ensure the long-term ability to maintain and improve response times, safeguard quality of life, and uphold Dubuque's reputation for reliable, balanced public safety services. This approach provides a clear roadmap: confirm and engage expertise in FY2027, secure land and design by FY2028, and target construction completion and operational readiness in FY2030. The project will strengthen resiliency, ensure modern and sustainable fire stations, and position the DFD to meet the community's growing needs well into the future.

This project will be funded through the issuance of General Obligation (G.O.) bonds. The debt will be repaid through the City's debt service property tax levy. As a result, this project will increase property taxes to support the repayment of bonds over time.

RELATIONSHIP TO OTHER PROJECTS

This Project is not related to other capital projects.

OUTCOME

Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), DRA Distribution/Gaming**, or by increasing property taxes through a referendum vote or reverse referendum.**

PROJECT ADDRESS/SERVICE AREA

Fire Station coverage area will include all areas from John F Kennedy RD./Cedar Cross RD. & Kelly Lane West and South to City Limits.

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: 2027 Fire Engine Replacement (1907)			YEAR FIRST SUBMITTED: / PROJECT NO:	FY2025 / 1315000056	TOTAL PROJECT COST $ 920,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 900,000	Fire Engine Replacement	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 900,000	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 900,000	G.O. Debt (Sales Tax Fund 20%)	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 900,000	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Capital Improvement Project (CIP) funds the replacement of fire engine 1907 in accordance with the department's established 20-year service-life schedule for pumpers. The program ensures safe, reliable, and mission-ready apparatus while minimizing long-term maintenance costs.

The scheduled replacement involves the department's 2007 Simon rescue pumper (Vehicle 1907), which has served 17 years in front-line service and 3 years in reserve. After a comprehensive evaluation, the vehicle was recommended for replacement to maintain reliability and operational readiness. This replacement was approved for CIP funding in Fiscal Year 2027, with authorization to pre-pay in Fiscal Year 2026. Pre-payment secures the build slot, accommodates the extended 18–24-month build time, and achieves an estimated $90,000 cost reduction compared to future pricing.

The requested funding reflects the pre-payment adjustment that occurred in FY2026 while maintaining $20,000 in contingency funds to cover potential change orders, modifications, upfitting, and other costs related to final delivery and commissioning. This approach ensures timely, cost-effective procurement and a reliable fleet to meet the community's emergency response needs. Pre-payment vehicle cost was $845,060.

RELATIONSHIP TO OTHER PROJECTS

This Project is not related to other capital projects.

OUTCOME

Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Entire City as fire department fleet replacements

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: 2027 Ambulance Replacement (1914)			YEAR FIRST SUBMITTED: / PROJECT NO:	FY 2025 / 1315000062	TOTAL PROJECT COST $ 500,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Ambulance Replacement	$ 450,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Power Cot System	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 500,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 500,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 500,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Capital Improvement Project (CIP) funds the replacement of an ambulance in accordance with the department's established 10–12-year service-life schedule. The program is designed to ensure safe, reliable, and mission-ready ambulances while minimizing long-term maintenance costs and keeping pace with changing industry standards.

The ambulance slated for replacement is the department's 2016 AEV Ambulance (Vehicle 1914), which has served eight years in front-line service and an additional two years in reserve. Following a comprehensive evaluation, the vehicle was recommended for replacement to maintain reliability and operational readiness.

The replacement ambulance will also include a new power cot and load system as these components approach their end of service life. By integrating these systems into the build process, vendors can install and validate them during construction, reducing in-service time and eliminating multiple post-delivery steps. The department intends to continue incorporating these major systems into future replacement CIPs to improve efficiency and ensure consistency across the fleet.

The current environment for ordering and building ambulances has changed significantly in recent years. Build times now extend to at least 18 months, and vendors frequently implement multiple price increases annually. These conditions make budgeting and delivery prediction more difficult. Identifying vehicles scheduled for replacement and obtaining approval from Vehicle Services in advance allows the department to order in a staggered manner, preventing large spikes in replacement requests and costs.

RELATIONSHIP TO OTHER PROJECTS

This Project is not related to other capital projects.

OUTCOME

Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2025	TOTAL PROJECT COST
13 - Fire	1C - Public Safety	2027 Ambulance Replacement (1914)	PROJECT NO:		$ 500,000

PROJECT ADDRESS/SERVICE AREA

Entire City as fire department fleet replacements

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: 2028 Fire Engine Replacement (1905)			YEAR FIRST SUBMITTED: FY 2025 PROJECT NO: 1315000057		TOTAL PROJECT COST $ 970,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 950,000	Fire Engine Replacement (1905)	$ —	$ 20,000	$ —	$ —	$ —	$ —
$ —	$ 950,000	TOTAL	$ —	$ 20,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 950,000	G.O. Debt (Sales Tax Fund 20%)	$ —	$ 20,000	$ —	$ —	$ —	$ —
$ —	$ 950,000	TOTAL	$ —	$ 20,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Capital Improvement Project (CIP) funds the replacement of fire engine 1905 in accordance with the department's established 20-year service-life schedule for pumpers. The program ensures safe, reliable, and mission-ready apparatus while minimizing long-term maintenance costs.

The scheduled replacement involves the department's 2008 Simon rescue pumper (Vehicle 1905), which has served 17 years in front-line service and three years in reserve. After a comprehensive evaluation, the vehicle was recommended for replacement to maintain reliability and operational readiness. This replacement is approved for CIP funding in Fiscal Year 2028, with authorization to pre-pay in Fiscal Year 2027. Pre-payment secures the build slot, accommodates the extended 18–24-month build time, and achieves an estimated cost reduction compared to future pricing.

Both the FY2027 (1907) and FY2028 (1905) engine replacements were purchased and funded together in FY2026 to maximize pre-payment savings and secure production slots. Because of extended build timelines, the exact delivery date will be finalized later in the process, but current expectations are for delivery in FY2028.

The requested funding reflects the pre-payment adjustment while maintaining $20,000 in contingency funds to cover potential change orders, modifications, upfitting, and other costs related to final delivery and commissioning. This approach ensures timely, cost-effective procurement and a reliable fleet to meet the community's emergency response needs.

RELATIONSHIP TO OTHER PROJECTS

This Project is not related to other capital projects.

OUTCOME

Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Entire City as fire department fleet replacements

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: Portable Radio Replacements			YEAR FIRST SUBMITTED: FY 2025 PROJECT NO: 1315000033		TOTAL PROJECT COST $ 929,571
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 1,741	$ 437,830	20 portable radios, P-25 trunking, programming, and accessories	$ 490,000	$ —	$ —	$ —	$ —	$ —
$ 1,741	$ 437,830	TOTAL	$ 490,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 1,741	$ 437,830	G.O. Debt (Sales Tax Fund 20%)	$ 490,000	$ —	$ —	$ —	$ —	$ —
$ 1,741	$ 437,830	TOTAL	$ 490,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Capital Improvement Project (CIP) supports the phased replacement of the City's inventory of portable radios. The Fire Department has successfully completed its portion of the project across Fiscal Years 2025 and 2026, replacing its full inventory of end-of-service-life portable radios. This included all portable radios assigned to fire response vehicles, staff officers, and reserve units to ensure operational readiness and consistent technology across the department.
With the Fire Department's portable radios now modernized, the project has transitioned to the Police Department and the Airport to replace their aging radios using the remaining allocated funds across Fiscal Years 2026 and 2027. This coordinated approach allows all first responders to maintain compatible, reliable communication equipment while absorbing costs over multiple years.
The project scope includes antennas, P25 trunking and Phase 2 features, over-the-air programming, chargers, belt clips, batteries, radios, speaker microphones, and standard programming. By updating these systems in a unified, phased approach, the City is ensuring that its public safety agencies remain equipped with current, interoperable communications technology.

RELATIONSHIP TO OTHER PROJECTS

This Project is not related to other capital projects.

OUTCOME

Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Dubuque City and County

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: 2031 Fire Engine Replacement (1910)			YEAR FIRST SUBMITTED: PROJECT NO:	FY 2026	TOTAL PROJECT COST $1,288,408
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Fire Engine Replacement	$ —	$ —	$ —	$ —	$ 1,288,408	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 1,288,408	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 1,288,408	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 1,288,408	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Capital Improvement Project (CIP) funds the replacement of fire apparatus in accordance with the department's established 20-year service-life schedule for pumpers. The program is designed to ensure safe, reliable, and mission-ready apparatus while minimizing long-term maintenance costs.

This engine will replace the department's 2010 Simon rescue pumper (Vehicle 1910) in 2031. The vehicle will have served 17 years in front-line capacity and another three years in reserve at the time of replacement. Due to extended lead times, the purchasing process now requires orders to be placed before the vehicle is added to the manufacturer's build list and assigned a production number. This step is typically completed 18–36 months in advance and often spans multiple budget years.

The current environment for ordering and building fire apparatus has changed significantly in recent years. Departments can no longer order and receive delivery within 12 months; build times now range from 18–24 months and in some cases extend to 36–48 months. Vendors also implement multiple price increases each year, making it more challenging to budget and predict delivery costs. To address this, the department identifies vehicles scheduled for replacement and seeks approval from Vehicle Services in advance, allowing for staggered orders to prevent large spikes in replacement requests and expenditures.

RELATIONSHIP TO OTHER PROJECTS

This Project is not related to other capital projects.

OUTCOME

Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Entire City as fire department fleet replacements

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:		TOTAL PROJECT COST
13 - Fire		1C - Public Safety	2030 Ambulance Replacement (1915)					$ 635,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Ambulance Replacement	$ —	$ —	$ —	$ 575,000	$ —	$ —
$ —	$ —	Power cot system	$ —	$ —	$ —	$ 60,000	$ —	
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 635,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 635,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 635,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Capital Improvement Project (CIP) funds the replacement of an ambulance in accordance with the department's established 10–12-year service-life schedule. The program is designed to ensure safe, reliable, and mission-ready ambulances while minimizing long-term maintenance costs.

This ambulance will replace the department's 2017 Dodge Ram AEV Ambulance (Vehicle 1915), which will have served eight years in front-line capacity and an additional two to six years in reserve by the time of replacement. This strategy maintains a reliable and modern ambulance fleet capable of meeting the community's emergency medical needs while controlling costs and reducing downtime.

The replacement ambulance will also include a new power cot and load system as these components approach their end of service life. By integrating these systems into the build process, vendors can install and validate them during construction, reducing in-service time and eliminating multiple post-delivery steps. The department intends to continue incorporating these major systems into future replacement CIPs to improve efficiency and ensure consistency across the fleet.

The current environment for ordering and building apparatus has changed significantly in recent years. Departments can no longer order and receive delivery within 12 months; build times for ambulances are now at least 18 months. Vendors also implement multiple price increases each year, creating challenges for budgeting and predicting delivery costs. To address this, the department identifies vehicles scheduled for replacement and secures approvals from Vehicle Services in advance, allowing for staggered orders and preventing large spikes in replacement requests and expenditures.

RELATIONSHIP TO OTHER PROJECTS

This Project is not related to other capital projects.

OUTCOME

Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Entire City as fire department fleet replacements

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: 2031 Ambulance Replacement (130010)			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:		TOTAL PROJECT COST $ 665,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Ambulance Replacement	$ —	$ —	$ —	$ —	$ 600,000	$ —
$ —	$ —	Power Cot System	$ —	$ —	$ —	$ —	$ 65,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 665,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 665,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 665,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Capital Improvement Project (CIP) funds the replacement of an ambulance in accordance with the department's established 10–12-year service-life schedule. The program is designed to ensure safe, reliable, and mission-ready ambulances while minimizing long-term maintenance costs.

This ambulance will replace the department's 2023 Ford F550 AEV Ambulance (Vehicle 130010), which will have served eight years in front-line capacity and an additional two to six years in reserve by the time of replacement. This strategy maintains a reliable and modern ambulance fleet capable of meeting the community's emergency medical needs while controlling costs and reducing downtime.

The replacement ambulance will also include a new power cot and load system as these components approach their end of service life. By integrating these systems into the build process, vendors can install and validate them during construction, reducing in-service time and eliminating multiple post-delivery steps. The department intends to continue incorporating these major systems into future replacement CIPs to improve efficiency and ensure consistency across the fleet.

The current environment for ordering and building apparatus has changed significantly in recent years. Departments can no longer order and receive delivery within 12 months; build times for ambulances are now at least 18 months. Vendors also implement multiple price increases each year, creating challenges for budgeting and predicting delivery costs. To address this, the department identifies vehicles scheduled for replacement and secures approvals from Vehicle Services in advance, allowing for staggered orders and preventing large spikes in replacement requests and expenditures.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects

OUTCOME

Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:	TOTAL PROJECT COST
13 - Fire	1C - Public Safety	2031 Ambulance Replacement (130010)		$ 665,000

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2027 PROJECT NO: 1315000063		TOTAL PROJECT COST
13 - Fire		1C - Public Safety	Install HVAC systems at Fire Station 5 and 6					$ 100,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	HVAC Installation Services	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Capital Improvement Project (CIP) requests funding to install comprehensive heating, ventilation, and air conditioning (HVAC) systems at Fire Station 5 and Fire Station 6. Currently, neither building is equipped with a centralized HVAC system, and personnel must rely on window-mounted air conditioning units to maintain tolerable conditions within the stations, including dormitory areas. This approach limits climate control, energy efficiency, and indoor air quality, affecting both the comfort and health of on-duty personnel and the longevity of the facilities.

The Department has a unique opportunity to leverage existing HVAC components already in its possession. These components were purchased during emergency repairs at Fire Headquarters and include compressors that are only two years old with many years of useful service life remaining. By integrating these components into the new systems for Stations 5 and 6, the City can reduce costs while upgrading both stations to modern HVAC standards.

Additionally, this project provides the chance to coordinate with the upcoming station bunk room improvements. Installing the appropriate ductwork and system infrastructure now will ensure seamless integration with the bunk room project, minimize future disruptions, and optimize both projects for cost-effectiveness and efficiency.

When complete, both Fire Station 5 and Fire Station 6 will feature modern, reliable HVAC systems that enhance energy efficiency, improve indoor air quality, and provide a safer, more comfortable environment for fire department personnel. This proactive investment addresses long-standing facility gaps while maximizing available resources and aligning with ongoing station upgrades.

RELATIONSHIP TO OTHER PROJECTS

This Project is not related to other projects

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2027 PROJECT NO:	TOTAL PROJECT COST
13 - Fire	1C - Public Safety	Install HVAC systems at Fire Station 5 and 6		$ 100,000

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Fire Station 5 and Fire Station 6

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
34 - Parks and Recreation	4C - Culture & Recreation	Low/Mod Income Area Park Improvements	2022	
			PROJECT NO: 3043000013	$ 1,278,213

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 257,625	$ 20,588	Construction	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
$ 257,625	$ 20,588	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
		B. PROJECT FINANCING						
$ 257,625	$ 20,588	CDBG	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
$ 257,625	$ 20,588	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for the repair and improvement of neighborhood parks located in the low/moderate income areas. These improvements would include the addition of safety elements (lighting, fencing, shelter, cameras, etc), address accessibility issues (pathways, non-compliant play features, parking, water, etc.) and the replacement/repair of play amenities that are well beyond their lifecycle. Many of these park spaces are utilized by the department for neighborhood programs. These programs provide safe places and spaces for youth in our community to learn throughout the summer months as well as develop relationships with their peers and City staff. These programs range in time from a couple of hours to full-day activity/supervision. In addition, many of these programs offer 2 free meals per day. Parks with play structures in poor condition or a lack of amenities typically have little to no participants. The result is the need to move City staffing resources to parks with greater participation and need. Parks without suitable shelter are cancelled due to rain. Other than not having that fun place to go, another result of this cancellation is that meals will not be distributed to participants on those days. Investing in these park spaces would encourage participation in programs and promote passive recreation by neighborhood individuals increasing interaction amongst community members and decreasing the opportunity for negative activity within these park spaces.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded with Community Development Block Grant (CDBG) funds.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2025		TOTAL PROJECT COST
30 - Parks and Recreations Park Division		4C - Culture & Recreation	Chaplain Schmitt Island Environmental Restoration			PROJECT NO:		$ 430,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant	$ —	$ 30,000	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 200,000	$ 200,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 30,000	$ 200,000	$ 200,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (20%)	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	State Grant Application	$ —	$ 30,000	$ 200,000	$ 200,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 30,000	$ 200,000	$ 200,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the planning and grant writing consultant services related to environmental restoration of the Heron Pond and King Rail Woods identified projects outlined in the Chaplain Schmitt Island Development Plan. A certified arborist would identify higher quality trees to remain, removal of invasive species and weedy species with replanting of native, drought and flood tolerant species as examples of work to be planned and permitted as necessary. This planning would allow for shovel ready projects that can be applied for REAP grants. The state grant is yet to be approved and recieved.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax 20% or DRA funding

PROJECT ADDRESS/SERVICE ADDRESS

Chaplain Schmitt Island

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2018 PROJECT NO: 3043000011		TOTAL PROJECT COST
30 - Parks and Recreation Park Division		4C - Culture & Recreation	Eagle Point Park - Replace Water Lines					$ 280,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Parks and Recreation Project Manager	$ —	$ —	$ 30,000	$ —	$ —	$ —
$ —	$ —	Design and Construction	$ —	$ —	$ 250,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 280,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ —	$ 280,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 280,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for replacing water lines throughout Eagle Point Park. The water system at Eagle Point park is failing. The galvanized piping in the system has begun to fail and there are numerous leaks throughout the park. Replacement of these lines is necessary to not only conserve water but to keep the correct water pressure within the system. A small portion (phase 1) of the water lines were replaced in FY19 with savings from two capital projects and use of other current capital projects related to Eagle Point Park. The remaining phases need to be completed. Funding was approved in FY2025 but later removed.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project is restricted to Water Construction Fund, Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA
2601 Shiras Ave

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2027		TOTAL PROJECT COST
30 - Parks and Recreation Park Division		4C - Culture & Recreation	Eagle Point Park / Jeffris Grant			PROJECT NO: 3043000084		$ 2,060,394
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant	$ 51,814	$ 59,216	$ 37,010	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ 926,177	$ 926,177	$ —
$ —	$ —	Parks and Recreation Project Manager	$ 10,000	$ 10,000	$ 10,000	$ 15,000	$ 15,000	$ —
$ —	$ —	TOTAL	$ 61,814	$ 69,216	$ 47,010	$ 941,177	$ 941,177	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (20%)	$ —	$ 69,216	$ 47,010	$ —	$ —	$ —
$ —	$ —	Private Participant	$ —	$ —	$ —	$ 926,177	$ 926,177	$ —
		G.O. Debt (Sales Tax Fund 20%)	$ 61,814	$ —	$ —	$ 15,000	$ 15,000	$ —
$ —	$ —	TOTAL	$ 61,814	$ 69,216	$ 47,010	$ 941,177	$ 941,177	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for match funding for an approximate $600,000 challenge grant for bricks and mortar improvements from the Jeffris Family Foundation. A historic structures report was completed for the Bridge Complex, Indian Room and Veranda Rooms at Eagle Point Park. The challenge grant program provides funds for restoration of these structures of up to $1 million dollars requiring locally raised matching funds at 2:1($2 Local:$1 Foundation). FY2027, FY2028, and FY2029 provide funding for hiring a fundraising partner to raise the funds and FY2030 and FY2031 is for construction.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax 20% or DRA funding

PROJECT ADDRESS/SERVICE AREA

2601 Shiras Avenue

DEPARTMENT: 30 - Parks and Recreation Park Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Eagle Point Park Master Plan			YEAR FIRST SUBMITTED: FY2027 PROJECT NO: 3043000082		TOTAL PROJECT COST $ 165,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services	$ 150,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Parks and Recreation Project Manager	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 165,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 165,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 165,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding to hire a consultant to create a master plan for Eagle Point Park. The Park and Recreation Comprehensive Master Plan recommends a separate master plan be created for Eagle Point Park. The master plan would provide for recommendations related to the maintenance and upkeep of the many different amenities the park offers. Short, mid and long term recommendations would provide a road map for operating and capital funding purposes.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA
2601 Shiras Ave

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2020 PROJECT NO: 3043000025		TOTAL PROJECT COST
30 - Leisure Services Park Division		4C - Culture & Recreation	Jackson Park-Restroom Building					$ 350,797
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 250,797	Construction	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 250,797	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 250,797	G.O. Debt (GDTIF)	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 250,797	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for additional funding for the Jackson Park restroom building. $250,000 in funding was approved in FY2020 for the construction of the restroom building. Initial design was completed and approved by the Planning Department and the Parks and Recreation Commission. Due to Covid-19, the project was put on hold. Estimates for the restroom building in January of 2025 was $330,000 not including the installation of the utilities needed for the project . This project has been a City Council Goal and Priority and needs to be completed.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Jackson Park Restrooms # 3043000025.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by G.O. Debt(GDTIF)

PROJECT ADDRESS/SERVICE AREA

1500 Main St

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2018 PROJECT NO: 3043000012		TOTAL PROJECT COST
30 - Leisure Services Park Division		4C - Culture & Recreation	Murphy Park-Replace Water Lines					$ 225,846
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ 5,846	$ —	Design and Construction	$ —	$ —	$ —	$ 200,000	$ —	$ —
$ —	$ —	Parks and Recreation Project Manager	$ —	$ —	$ —	$ 20,000	$ —	$ —
$ 5,846	$ —	TOTAL	$ —	$ —	$ —	$ 220,000	$ —	$ —
		B. PROJECT FINANCING						
$ 5,846	$ —	Water Construction Fund	$ —	$ —	$ —	$ 220,000	$ —	$ —
$ 5,846	$ —	TOTAL	$ —	$ —	$ —	$ 220,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacing water lines in Murphy Park. The water system at Murphy Park needs to be updated and replaced. There are areas where new backflow devices need to be installed and water lines replaced. A consultant will be hired to streamline the water system configuration and make recommendations for costs related to upgrades and water line replacement.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project is restricted to Water Construction Fund, Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA

1700 South Grandview Ave

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO: 3043000085		TOTAL PROJECT COST
30 - Parks and Recreation Park Division		4C - Culture & Recreation	Park Office-Replace Roof					$ 12,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 12,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 12,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 12,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 12,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for replacing the roof on the Park Office building. The shingles have started to come loose and the roof needs to be replaced.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA
2241 Lincoln Ave

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2022		TOTAL PROJECT COST
30 - Parks and Recreation Park Division		4C - Culture & Recreation	Trail Maintenance/Repair			PROJECT NO:		$ 100,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ —	$ 50,000	$ —	$ 50,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 50,000	$ —	$ 50,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (20%)	$ —	$ —	$ 50,000	$ —	$ —	$ —
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 50,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 50,000	$ —	$ 50,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding for trail maintenance and repair. The park division is responsible for over 30 miles of paved trails in the City. Funding is needed for crack sealing, seal coating, striping and asphalt/concrete repairs. Many of the trails are over 10 years old and need maintenance to preserve and extend the life of the trail.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), and DRA funding.

PROJECT ADDRESS/SERVICE AREA
Multiple locations

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2027 PROJECT NO: 3043000086		TOTAL PROJECT COST
30 - Leisure Services Park Division		4C - Culture & Recreation	Mechanic Shop-Replace Roof					$ 35,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 35,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 35,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 35,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 35,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacing the roof on the Mechanic's shop building. The shingles have started to come loose and the roof needs to be replaced. During heavy rains the roof leaks.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA

2241 Lincoln Ave

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
32 - Parks and Recreation / Civic Center Division	4C - Culture & Recreation	Five Flags Building Improvements	FY 2020	
			PROJECT NO: 3249900001	
			360-1044	$ 5,869,457

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 1,131,631	Construction	$ 2,750,000	$ 3,044,678	$ —	$ —	$ —	$ —
$ 24,779	$ 50,000	Parks & Rec Project Manager	$ —	$ 50,000	$ —	$ —	$ —	$ —
$ 24,779	$ 1,181,631	TOTAL	$ 2,750,000	$ 3,094,678	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 1,181,631	G.O. Debt (GDTIF)	$ 2,750,000	$ 3,040,000	$ —	$ —	$ —	$ —
$ 24,779	$ —	Greater Downtown TIF	$ —	$ 54,678	$ —	$ —	$ —	$ —
$ 24,779	$ 1,181,631	TOTAL	$ 2,750,000	$ 3,094,678	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for improvements to the building (arena, theater, lobby areas, exterior) and its equipment. This would be used on the current facility at its current footprint in its current state. The building is in need of numerous upgrades including roof replacement, HVAC equipment systems and controls, upgrades to concession stands and seating, upgrades to building technology, and more. All projects listed have been submitted previously as individual projects with the oldest continuously submitted in the budget process since 2003 and the majority have been submitted and cut from the budget for 20 years. Civic Center opened its doors in 1979, alongside the restored Theater with $3.7 million bond. Additional upgrades and renovations were completed in 2005 for just over $2.0 million. Now that the city will be claiming 75% of Greater Downtown TIF revenue beginning in FY 2028, the CIP has been reduced from previous allocation of approximately $24 million.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA

405 Main Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2023		TOTAL PROJECT COST
32 - Parks and Recreation / Civic Center Division		4C - Culture & Recreation	Locust Ave Marquee Replacement			PROJECT NO: 3249990018		$ 133,500
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 127,500	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Parks & Rec Project Mgr	$ 6,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 133,500	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ 133,500	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 133,500	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for replacement of the video marquee located at 4th and Locust. It is critical to relaying information to people driving or walking by the building. The current marquee was installed in 2018. The current marquee is beyond the life expectancy of 7-9 years and has been in need of many repairs the last year. Light panels continue to go out. A new marquee would have an upgraded screen with higher resolution resulting in better clarity, more user friendly, and more efficient.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
405 Main Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2023		TOTAL PROJECT COST
32 - Parks and Recreation / Civic Center Division		4C - Culture & Recreation	Boiler Replacement			PROJECT NO:		$ 410,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ 400,000	$ —	$ —	$ —
$ —	$ —	Parks & Rec Project Mgr	$ —	$ —	$ 10,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 410,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (GDTIF)	$ —	$ —	$ 410,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 410,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for replacement of three 2 million BTU boilers which provide heating for the arena. The current boiler system was installed in 2006 and has a replacement schedule of 20 years. Future boilers are more energy efficient.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
405 Main Street

DEPARTMENT: 32 - Parks and Recreation / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Recirculating Pump Replacement			YEAR FIRST SUBMITTED: 2023 PROJECT NO:		TOTAL PROJECT COST $ 40,700
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ —	$ 35,700	$ —
$ —	$ —	Parks & Rec Project Mgr	$ —	$ —	$ —	$ —	$ 5,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 40,700	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 40,700	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 40,700	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of two recirculating pumps that are responsible for keeping the warm water for sinks readily available by circulating the hot water.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
405 Main Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2023		TOTAL PROJECT COST
32 - Parks and Recreation / Civic Center Division		4C - Culture & Recreation	Emergency Generator Replacement			PROJECT NO:		$ 870,400
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant	$ —	$ —	$ —	$ —	$ 85,000	$ —
$ —	$ —	Equipment	$ —	$ —	$ —	$ —	$ 714,000	$ —
$ —	$ —	Parks & Rec Project Mgr	$ —	$ —	$ —	$ —	$ 71,400	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 870,400	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 702,400	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 870,400	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for replacement of the emergency standby generator located at 5th Street which provides power to critical systems inside of the building during a sudden loss of power. The current generator was installed in 2000 and is nearing the end of life expectancy of 30 years. A new generator would be more efficient and environmentally friendly.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
405 Main Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY27 PROJECT NO:		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	Community Center Master Plan					$ 80,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consulting	$ —	$ 80,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 80,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (20%)	$ —	$ 80,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 80,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding to hire a parks and recreation consulting firm to develop a community center master plan for the department. As referenced in the Council adopted Parks & Recreation Comprehensive Master Plan, there is a strong need for expanded programming and passive indoor recreation. Currently the department does not have nor manages a large community indoor space. In order to meet these needs, the plan recommends the addition of a community recreation center(s). This study would focus on community engagement around the development of a center(s), what programs and services would meet the most needs of the community, potential location, design and cost elements based on this feedback as well as how such a facility could be funded for construction followed by operation.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	Bunker Hill Golf Course - Construct Cart Paths			FY 2017 PROJECT NO: 3444000012		$ 41,232
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 11,232	$ —	Construction	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ 11,232	$ —	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 11,232	$ —	Golf Fees	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ 11,232	$ —	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for construction of asphalt cart paths on areas heavily used by motorized carts. With the increasing use of golf carts, several sections of the golf course, particularly the grass areas, are being damaged. As a result of the grass being destroyed, erosion takes place causing an increase in maintenance expense. Asphalt paths enable the City to regulate usage of carts on the golf course and reduce maintenance costs. Phasing the project as proposed will allow the areas of greatest need to be constructed each year. The paths constructed in previous fiscal years greatly improved both the appearance and ability to maintain those areas. Repair of existing cart paths as needed is also included in this project.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
2200 Bunker Hill Rd

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division	4C - Culture & Recreation	Bunker-Tree Removal & Replacement	2025	$ 32,100
			PROJECT NO: 3444000014-306-67990	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 2,100	$ 10,000	Construction	$ 10,000	$ 10,000	$ —	$ —	$ —	$ —
$ 2,100	$ 10,000	TOTAL	$ 10,000	$ 10,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 2,100	$ 10,000	Golf Fees	$ 10,000	$ 10,000	$ —	$ —	$ —	$ —
$ 2,100	$ 10,000	TOTAL	$ 10,000	$ 10,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for the removal of over 20 trees located within the field of play at the Bunker Hill Golf Course. There are currently 24 trees throughout the golf course which have been identified by the Departments Urban Forester as either a safety hazard and/or potential detriment to the golf course itself. Due to the location and size of the many of these trees, the department will have to contract with a local tree service for their removal. This project is also in partnership with Dubuque Trees Forever who have committed to $5,000 in replacement trees over the next 3 years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

PROJECT ADDRESS/SERVICE AREA

2200 Bunker Hill Rd.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 3444000019		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	Bunker Hill Administrative Office Lead Remediation Project					$ 30,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the lead remediation for the administrative offices located on the 2nd floor of the Bunker Hill Clubhouse Facility. During the planning for the mold, moisture and lead remediation project for the basement, the 2nd floor offices were also inspected for lead. The results came back with the presence of lead throughout the administrative offices. This project will resolve a safety and health issue for our staff.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA

2200 Bunker Hill Rd.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 3444000020		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	Bunker Hill Basement Leak Repair and Planter Box Removal					$ 30,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the removal of the planter box, resurfacing of cart area and foundation leak repair as the final phase to complete the basement moisture issues. As a last phase for the basement leak project, this would address the significant crack and subsequent leak located in the golf storage section of the basement at Bunker Hill. During the foundation repair and remediation project for the other side of the facility, the inoperable large walk-in coolers were removed in the basement revealing a significant crack in the foundation. During heavy rains, water is funneled near a planter box behind the building directing water along the building foundation where this crack exists. Removing the planter box, fixing the foundation crack and resurfacing the cart area, will solve this water leak issue for this space making it more usable as a storage area for the golf operation.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA

2200 Bunker Hill Rd.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division	4C - Culture & Recreation	Flora and Sutton Swimming Pools Site Repair/Replacement - Pool Tank Resurfacing	FY 2016	
			PROJECT NO: 3444000013	
			350-1890, 102-1890	$ 288,520

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 14,140	$ 139,380	Construction	$ 135,000	$ —	$ —	$ —	$ —	$ —
$ 14,140	$ 139,380	TOTAL	$ 135,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 139,380	Sales Tax Fund (20%)	$ —	$ —	$ —	$ —	$ —	$ —
$ 14,140	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 135,000	$ —	$ —	$ —	$ —	$ —
$ 14,140	$ 139,380	TOTAL	$ 135,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for planned preventative maintenance for Sutton pool. These projects are prioritized based on: 1. Safety 2. Operations 3. Process Improvement/Efficiencies 4. Aesthetics. This project services safety, operations and aesthetics and is for the Pool Tank resurfacing for Sutton Pool. Resurfacing the tank includes the removal and replacement of joint caulk reducing water loss and risk of injury due to separation in expansion joints. Also, maintaining clear visual markers as park of the painting process (for example: depth lines for lifeguards and depth makers for patrons) helps to prevent water incidents from occurring as well as provide clear communication markers during active save events.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA
2525 Green St. & 1900 Hawthorne St

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY16 PROJECT NO: 3444000021		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	F&S Site Repair/Replacement-Leak Repair					$ 30,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the traditional maintenance for both the Flora and Sutton pools. Projects are prioritized based by: 1. Safety 2. Operations 3. Process Improvement/Efficiencies 4. Aesthetics. This project services operational needs and is for a Leak Repair from underground pipe in Flora water playground (estimated $30,000). Fixing this leak will not only reduce the amount of significant daily water loss, but will also reduce the amount/level of chemical treatment needed to maintain safe/healthy water levels.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA
2525 Green St. & 1900 Hawthorne St

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	Marina-Dock Fuel & Electrical System Rehab			2025		
						PROJECT NO:	3444000022	$ 50,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for the renovation of the fuel, data, and electrical systems located under the docks at the Port of Dubuque Marina. Located under the decking of the marina docks is a network of flexible fuel lines, plastic conduit containing the electrical systems to monitor and operate the fuel dock systems as well as the data. The docks were built to rise and lower along with the river. However, over the years the movement along with the natural wet environment, these lines have begun to show significant signs of wear. There are several cracked and even separated sections of conduit and PVC. Electrical and data lines have been chewed by animals and there are water/sewage gas leaks along the mains coming down the gangways. Many, if not all of the current issues could eventually cause the marina to need to shut down due to operational failures or potential environmental violations in the case of a major fuel or sewer malfunction. This project will take a more proactive approach to modernize the systems under the surface to ensure another 10 to 15 years of clean operation.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

450 E 3rd St.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	Marina Gas Dock Network Switch Replacement			FY 2027 PROJECT NO: 3444000023		$ 30,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Network Switch	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This package provides funding to replace the outdated network switches for the gas dock facility at the Port of Dubuque Marina. Since the marina project was originally constructed by the City with the intent for an outside contractor to run all operations, several of the systems were put in place separate of the City's internal network. For this reason, the current network switches at the Marina are not included as part of the IT Departments replacement schedule. However, per the City's IT Department, the network switches currently at the gas dock are obsolete and need to be replaced to keep in line with City's network system. For that reason, this funding request is separate of the IT departments FY27 replacement CIP.

RELATIONSHIP TO OTHER PROJECTS

This project is related to other network switch upgrade projects throughout the City

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA

450 E 3rd Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
33 - Parks and Recreation / Conference Center		6C - General Government	Dishwasher and Water Softener Replacement			2023 PROJECT NO: 3346000016		$ 263,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 260,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Parks & Rec Project Mgr	$ 3,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 263,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ 263,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 263,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for a dishwasher and water softener replacement as they are original to the venue and are past industry standard life span. After running dishes through the current dishwasher, they are coming back spotted which leads to concerns when placed in front of the guests. Repairs are becoming very costly and the repair company has warned there is quickly coming a time that they cannot fix this old dishwasher anymore. If this happens the kitchen facility would be at a shutdown. Oak View Group (OVG) conducted an in-depth review of the venue's kitchen requirements and replacement of the dishwasher is critical to operations.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
500 Bell Street

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2021
33 - Parks and Recreation / Conference Center	6C - General Government	Roof Restoration	PROJECT NO:	3346000013-304-67990/64004
			TOTAL PROJECT COST	$ 1,383,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 70,000	Construction	$ —	$ —	$ 1,300,000	$ —	$ —	$ —
$ —	$ 7,000	Parks & Rec Proj Mgr	$ —	$ 3,000	$ 50,000	$ —	$ —	$ —
$ —	$ —	Consultant Planning	$ —	$ 30,000	$ —	$ —	$ —	$ —
$ —	$ 77,000	TOTAL	$ —	$ 33,000	$ 1,350,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 77,000	Greater Downtown TIF	$ —	$ 33,000	$ —	$ —	$ —	$ —
$ —	$ —	G.O. Debt (GDTIF)	$ —	$ —	$ 1,350,000	$ —	$ —	$ —
$ —	$ 77,000	TOTAL	$ —	$ 33,000	$ 1,350,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for restoration of the roof. The roof was installed in 2002. Restoration is critical prior to problems in a building that would have very expensive damage caused if it began leaking.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
500 Bell Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
33 - Parks and Recreation / Conference Center		6C - General Government	HVAC System Evaluation			FY 2026		
						PROJECT NO:	3346000017	$ 35,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Professional Services Contract	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Parks & Rec Project Mgr	$ 5,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 35,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ 35,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 35,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for a consultant to evaluate the current HVAC system, software, and controllers as well as consider retrocommissioning of systems. This would be done at the same time that Five Flags is doing the same work to determine the status of the current systems and if there is any synergies of the same systems at both Grand River Center and Five Flags. The current system's vendor has shared the need for numerous updates in software and equipment to the system and the controllers. Items like replacement of the HVAC master controller would allow the staff to efficiently control and manage the entire HVAC system, optimizing building temperature and reducing energy consumption. The current system is original to the building, outdated, and difficult to service. Due to the unique, integrated design of the HVAC control system, further upgrades to ancillary controllers throughout the building is anticipated and can be addressed during this evaluation. The findings of this evaluation will allow accurate and appropriate budgeting in future years.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Five Flags renovation project.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
500 Bell St

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:		TOTAL PROJECT COST
33 - Parks and Recreation / Conference Center		6C - General Government	Fire Panel Replacement					$ 155,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ 150,000	$ —	$ —
$ —	$ —	Parks & Rec Project Mgr	$ —	$ —	$ —	$ 5,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 155,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 155,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 155,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of the fire alarm panel in the Grand River Center. The current fire alarm system is original to the building and is over 20 years old. The alarm system components are outdated and no longer manufactured, making repairs increasingly difficult. This upgrade is essential to align with modern standards and ensure the safety and security of the guests.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
500 Bell St

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: 8th Street 20" Transmission Water Main Connection (Jackson to Central)			YEAR FIRST SUBMITTED: 2020 PROJECT NO:		TOTAL PROJECT COST $ 277,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ 65,000	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 192,000	$ —	$ —	$ —
$ —	$ —	Contingency	$ —	$ —	$ 20,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 65,000	$ 212,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ —	$ 212,000	$ —	$ —	$ —
$ —	$ —	Water Construction Fund	$ —	$ 65,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 65,000	$ 212,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project consists of a connection of 20" transmission water mains on East 8th Street connection between Jackson Street (Millwork District Project 2011) and Central Avenue (Dubuque Police Building Expansion Central Avenue 2001). The project includes approximately 380 feet of 20" water main and replaces aging, smaller 6" and 12" parallel mains in this area. Connecting the transmission mains enhances the availability of water supply through the downtown area from the Eagle Point Water Treatment Plant west to the higher pressure zones.

This project is adjacent to the proposed White Street City Parking Ramp which would include the replacement of the water main in the alley east of Central Avenue between 8th and 9th Streets that ties in to this 20" transmission water main.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

E. 8th St from Central Ave to Jackson St

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2027 PROJECT NO:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Water					$ 1,110,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ 555,000	$ 555,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 555,000	$ 555,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ —	$ 555,000	$ —	$ —	$ —
$ —	$ —	Water Construction Fund	$ —	$ 555,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 555,000	$ 555,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for water main replacement as a part of the 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) overall project. The purpose of the overall project is to increase the capacity of the storm sewer from the Lower Bee Branch Creek up 17th Street to West Locust Street. A larger storm sewer and additional high-capacity storm drains will help alleviate the flash flooding frequently experienced on these streets. This funding request is for the water portion of the full reconstruction from the end of Phase 3, Heeb Street completed in 2021, to Kirkwood Street.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary Sewer, the 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Stormwater, and 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Roadway projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

W 17th St/Locust St (from Heeb St to Kirkwood St)

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Admiral Sheehy Drive Water Main Loop			YEAR FIRST SUBMITTED: 2025 PROJECT NO:		TOTAL PROJECT COST $ 686,400
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ —	$ —	$ 572,000	$ —	$ —
$ —	$ —	Design and Engineering	$ —	$ —	$ —	$ 114,400	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 686,400	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ —	$ —	$ 114,400	$ —	$ —
$ —	$ —	Water Construction Fund	$ —	$ —	$ —	$ 572,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 686,400	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project consists of a water main extension along Admiral Sheehy Drive. This project includes approximately 2,860 feet of 8" water main. The water main will create a looped system by adding water main around the south half the Chaplain Schmitt Island, supporting improved reliability and service.

This project is a component of the 2024 Chaplain Schmitt Island Development Plan. The island's water supply comes through one water main connection (12") along the E 16th St bridge. Water main does not circumnavigate the entire island. To ensure a sound, fully functioning system, a backup/redundant network of water main that circumnavigates the island is needed. It will allow water service to continue on the island while repairs or maintenance are completed at one section.

RELATIONSHIP TO OTHER PROJECTS
This project is part of the 2024 Chaplin Schmitt Island Development plan along with the Greyhound Park Rd Water Main Loop and the Hamilton St Water Main Extension to City Island

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Establish Chaplain Schmitt Island as a community and tourism destination with a variety of activity venues and experiences for residents and guests.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Admiral Sheehy Drive

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Central Avenue Booster Station			YEAR FIRST SUBMITTED: 2027 PROJECT NO:		TOTAL PROJECT COST $ 1,020,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services - Construction	$ —	$ —	$ —	$ 85,000	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ 935,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 1,020,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ —	$ —	$ 85,000	$ —	$ —
$ —	$ —	State Revolving Fund Loan - C	$ —	$ —	$ —	$ 935,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 1,020,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project consists of installing a booster pump station along Central Avenue and connecting from existing water main in Pressure Zone 1 to Pressure Zone 2 via the proposed water main installed in the Central Avenue Water Main Extension (Pressure Zone 2 and 5 Connection) Project.

The Roosevelt Street Water Tower project (completed 2022) was designed to provide effective storage for both Pressure Zones 2 and 3 once future distribution improvements were complete. This project provides for the construction of a connection between Pressure Zone 1 and Pressure Zone 2 to allow water to fill the Roosevelt Street Water Tower from a second supply location, as recommended by the Iowa DNR and as stated in the SRF funding commitment letter for the Roosevelt Street Water Tower construction project. The related project of Water Main Extension Central Ave (Pressure Zone 2 and 5 Connection) must be completed prior to this project. Another related project to complete the pressure zone connection is the Water Main Extension Olympic Heights (Pressure Zone 3 and 5 Connection) Project, which will allow full benefits of the Roosevelt Water Tower and this Central Avenue Booster Pump Station.

RELATIONSHIP TO OTHER PROJECTS

This project is related to City-Wide Distribution System Improvements project. Design is being completed under CIP 4281000034.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded by SRF Funding.

PROJECT ADDRESS/SERVICE AREA

Central Avenue (in area TBD between Olympic Heights Rd to S John Deere Rd)

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO: 4281000072		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Central Ave and White St Water Utility Improvements for the Traffic Study Implementation Plan.					$ 245,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 75,000	$ 50,000	$ 50,000	$ 50,000	$ 20,000	$ 20,000
$ —	$ —	TOTAL	$ 75,000	$ 50,000	$ 50,000	$ 50,000	$ 20,000	$ 20,000
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 75,000	$ 50,000	$ 50,000	$ 50,000	$ 20,000	$ 20,000
$ —	$ —	TOTAL	$ 75,000	$ 50,000	$ 50,000	$ 50,000	$ 20,000	$ 20,000

PROJECT DESCRIPTION/JUSTIFICATION
This project involves upgrades to water utility infrastructure in coordination with the Central Avenue and White Street traffic study implementation. Funding will be used to replace aging infrastructure located beneath the roadway surfaces, preventing the need to excavate newly improved surfaces in the future for emergency repairs. In FY27 & 28, work will take place on Central Avenue and White Street from 14th to 17th Streets, including the replacement of six valves and associated fittings that are beyond their expected service life, as well as two lead service lines. In FY29, the project will continue from 17th to 20th Streets with the replacement of fifteen lead service lines. FY30 includes the potential relocation of four fire hydrants along the bike path on the west side of White Street. In FY31, five lead service lines will be replaced between 20th and 22nd Streets. FY32 may involve relocating three fire hydrants at the intersections of Central Avenue and White Street at 13th and 14th Streets. FY33 will address the Central Ave and White St from 4th to 14th Streets, with the scope of work to be determined.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Central White Traffic Study Implementation Plan

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Central Ave and White St

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Water Main Extension Central Ave (Pressure Zone 2 and 5 Connection)			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO:		TOTAL PROJECT COST $ 965,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services - Construction	$ —	$ —	$ 85,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 880,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 965,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan	$ —	$ —	$ 965,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 965,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project consists of extending water main along Central Avenue (from Olympic Heights Rd to S John Deere Rd) and S John Deere Rd (from Central Ave to Tanzanite Dr) to connect the Olympic Heights Subdivision to the Pressure Zone 2. The water main extension is approximately 5,300 feet.

The Roosevelt Street Water Tower project (completed 2022) was designed to provide effective storage for both Pressure Zones 2 and 3 once future distribution improvements were complete. This project provides for the construction of a connection between Pressure Zone 5 (Olympic Heights Subdivision) and Pressure Zone 2 to effectively connect the two zones, as recommended by the Iowa DNR and as stated in the SRF funding commitment letter for the Roosevelt Street Water Tower construction project. A related projects to complete the pressure zone connection is the Olympic Heights Water Main Extension (Pressure Zone 3 and 5 Connection) Project, which will allow full benefits of the Roosevelt Water Tower. A related project to complete the Central Ave Booster Pump Station (Pressure Zone 1 and 2 Connection) will allow an additional method to supply water from Pressure Zone 1 to Pressure Zones 2, 3, and 5.

This project will impact operating costs with the removal of Olympic Heights Booster Pump Station. This project optimizes the full benefits of the Roosevelt Water Tower.

RELATIONSHIP TO OTHER PROJECTS
This project is related to City-Wide Distribution System Improvements project. Design is being completed under CIP 4281000034.

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2027 PROJECT NO:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Main Extension Central Ave (Pressure Zone 2 and 5 Connection)		$ 965,000

FUNDING RESTRICTIONS
This project may only be funded by SRF Funding.

PROJECT ADDRESS/SERVICE AREA
Central Avenue (from Olympic Heights Rd to S John Deere Rd) and S John Deere Rd (from Central Ave to Tanzanite Dr).

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2024		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Cla-Val Link2Valves maintenance program for water distributions specialty valves			PROJECT NO: 4281000061		$ 174,300
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 10,500	Valve cataloging & inspection	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 27,300	Repairs	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300
$ —	$ 37,800	TOTAL	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300
		B. PROJECT FINANCING						
$ —	$ 37,800	Water Construction Fund	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300
$ —	$ 37,800	TOTAL	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300

PROJECT DESCRIPTION/JUSTIFICATION

This project funds the Water Distribution system combination pressure reducing & pressure sustaining valves, Pressure relief valves, Altitude valves, Modulating altitude valves, Check valves - flapper type, Swing flex check valve w/ backflow actuator and Electric check valves. These specialty valves require annual maintenance. Dorner Company of Sussex, WI has staff that are trained and certified in these specialty valves along with their Link2Valves maintenance management program. This CIP is to contract with Dorner Company for a two year period for valve cataloging, inspection, functionality, confirm stroke, clean, replace miscellaneous small fittings-if needed, and provide service report with repair suggestions. Cost is $3,500 a day cataloged, inspected, and tested. Additional parts used during repairs are estimated to be between $3,000 to $10,000 per valve depending on size and condition. Currently there are 21 specialty valves in the system and they estimate this taking three days to catalog/inspect.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

All water customers served by City water.

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Creek Crossings Water Main Restorations			YEAR FIRST SUBMITTED: FY 2014 PROJECT NO: 740-2595 4281000016		TOTAL PROJECT COST $ 335,303
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services - Design	$ 1,500	$ —	$ —	$ —	$ 25,000	$ —
$ 14,880	$ 4,947	Consultant Services - Construction	$ 5,000	$ —	$ —	$ —	$ 15,000	$ —
$ 851	$ 23,125	Construction	$ 85,000	$ —	$ —	$ —	$ 160,000	$ —
$ 15,731	$ 28,072	TOTAL	$ 91,500	$ —	$ —	$ —	$ 200,000	$ —
		B. PROJECT FINANCING						
$ 15,731	$ 28,072	Water Construction Fund	$ 90,000	$ —	$ —	$ —	$ 175,000	$ —
$ —	$ —	Water Construction Fund	$ 1,500	$ —	$ —	$ —	$ 25,000	$ —
$ 15,731	$ 28,072	TOTAL	$ 91,500	$ —	$ —	$ —	$ 200,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding for the protection of water mains located across and through drainage-ways and creeks. During past storm events, the water main creek crossing protection or erosion control has washed away, exposing lengths of the water distribution system. This project provides for the necessary restoration of the water main protection in and around creek crossings to prevent further exposure of the water mains. There are fifteen locations identified in need of improvements. Funding was provided in FY23 that allowed design of four critical locations with one location (Radford Rd) currently under construction to be complete in FY26. The FY27 funding represents construction of the remaining three sites designed: Seippel Rd, NW Arterial (West), and NW Arterial (East). FY31 represents design and construction of improvements at the other identified locations: Carter (950 ft south of 32nd St), Carter (at 32nd St), Cousins Rd, Fremont Ave, Louella Ln, Old Mill Rd, Pennsylvania Ave, Rockdale Rd (at Brian), Samantha Dr (at Holliday Dr), Southern Ave, and 32nd St (at Ski Slope).

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Water Distribution System Master Plan			YEAR FIRST SUBMITTED: 2027 PROJECT NO: 4281000073		TOTAL PROJECT COST $ 200,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consulting Services-Design	$ 200,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 200,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 200,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 200,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project funds the development of a Water Distribution System Master Plan. Building on the Eagle Point Water Plant Condition Assessment, the master plan will provide both short- and long-term capital improvement planning for the City's water storage and distribution system, while also serving as a tool for interdepartmental coordination on projects and financing.

The master plan will include:

* An overview of the current distribution system, with analysis of storage and pumping capacity based on existing and projected water demands.
* A review of the hydraulic model to identify and evaluate deficiencies under both current and future conditions.
* Capital improvement recommendations with cost estimates and implementation timelines, categorized into short-term (0–5 years), medium-term (6–15 years), and long-term (16–25 years).
*Strategies to address key system challenges, including:
    *Reducing the costly process of pumping and re-pumping water between zones.
    *Addressing storage deficiencies throughout the system.
    *Developing a plan to replace or upgrade aging distribution facilities.
    *Identifying capacity constraints in planned growth areas.
    *Determining the optimal pressure zones to serve future service areas.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the new CIP-DMZ(District Metered Zone)

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: 2027 PROJECT NO:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Distribution System Master Plan		$ 200,000

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2027 PROJECT NO: 4281000074		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Distribution System Regulatory Monitoring/ Flushing Stations					$ 150,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 150,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 150,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 150,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 150,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project consists of installing two regulatory monitoring/flushing stations in the distribution system. The 2025 Iowa Department of Natural Resources Sanitary Survey recommends pulling chlorine readings for all nine pressure zones. The flushing portion of the station will provide a site for water quality enhancement through chlorine residual testing, pressure monitoring, and conductivity that will be reported to the water treatment SCADA system.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Pressure zone 5 Olympic Hts, Pressure zone 8 Cottingham Rd.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water District Metered Zone (DMZ) Pilot	2027	$ 180,000
			PROJECT NO: 4281000075	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 150,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 180,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 180,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 180,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides the funding to build a pilot District Metered Zone (DMZ) in the second pressure zone. The distribution flow meters will be compared to billing meters in the defined area to quantify the nonrevenue water loss in the area. Flow meters will be installed and connected to the Water SCADA system via fiber optic network. The information will be compared to the master flow meter filling the Roosevelt water tower and billing meters to pin point areas of water loss to focus distribution repairs to assist in the reduction of non-revenue water. This program will also lay the template for using the Distribution System Master Plan to map out future areas of town to isolate into DMZs allowing the tracking of non-revenue water and its elimination. The systematic quantification of water in the DMZ may also be used by the Engineering Department in their efforts to track excess sanitary flows via sanitary sewer flow metering.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Water Distribution Master Plan.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Multiple locations in the second pressure zone.

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Eagle Point Water Treatment Plant Lime Sludge Drain Sediment Trap - Water			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO: 4281000076		TOTAL PROJECT COST $ 50,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the Water department portion of the installation of a sediment trap on the sanitary sewer service line leaving the Eagle Point Water Treatment Plant Sludge Building. The purpose of the project is to provide a cleanout location for removing lime sludge waste not otherwise captured in the treatment process before it can reach the sanitary sewer main located outside of the facility.

RELATIONSHIP TO OTHER PROJECTS
This project is related to Engineering CIP for Kerper Blvd Sanitary Sediment Trap

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
1902 Hawthorne St

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2027 PROJECT NO: 4281000077		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Eagle Point Water Treatment Plant Railroad Building Study					$ 20,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services - Design/ Study	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project consists of having an engineering firm study the Eagle Point Water Plant due to signs of building movement causing cracks in relation to increased rail traffic.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
1902 Hawthorne St

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2026		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Enterprise Asset Management System Software-Water			PROJECT NO: 4281000078		$ 100,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consulting Services	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is to provide a share of funding from the water construction funds in support of the City's efforts implement an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more. The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Enterprise Asset Management System Software - Sanitary, Enterprise Asset Management System Software - Water, Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Fiber

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

City-wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Fire Hydrant Assembly Relocation / Replacement for Sidewalk Program	FY 2014	
			PROJECT NO: 4281000018 740-2654	$ 159,950

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 39,950	$ 20,000	Construction	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ 39,950	$ 20,000	TOTAL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
		B. PROJECT FINANCING						
$ 39,950	$ 20,000	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ 39,950	$ 20,000	TOTAL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for fire hydrant assemblies to be relocated/replaced as needed related to the City's sidewalk and curb ramp inspection and replacement program. Replacement of sidewalks, particularly those abutting the curb line at an intersection, will require the installation of curb ramps, typically fire hydrants are also located behind the curb line at an intersection and often conflict with the location where curb ramps will be located or replaced. It is anticipated in future years this program will increase with the installation of curb ramps with detectable warnings required by the Americans with Disabilities Act (ADA).

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Curb and Catch Basin Replacement Program CIP (5521000002), Sidewalk City Owned (CIP 5521000010), and Sidewalk Inspection Program (CIP 5521000006).

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO: 4281000067		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Fire Hydrant Stock					$ 979,238
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 123,000	Equipment	$ 140,250	$ 154,275	$ 169,702	$ 186,672	$ 205,339	$ 225,872
$ —	$ 123,000	TOTAL	$ 140,250	$ 154,275	$ 169,702	$ 186,672	$ 205,339	$ 225,872
		B. PROJECT FINANCING						
$ —	$ 123,000	Water Construction Fund	$ 140,250	$ 154,275	$ 169,702	$ 186,672	$ 205,339	$ 225,872
$ —	$ 123,000	TOTAL	$ 140,250	$ 154,275	$ 169,702	$ 186,672	$ 205,339	$ 225,872

PROJECT DESCRIPTION/JUSTIFICATION
This project provides fire hydrant assemblies and associated piping leading up to hydrants being relocated, replaced and installed for damaged hydrants, Water Department projects, asphalt overlay projects, replacements due to normal wear and tear, and ISO compliance. The typical number needed per year is 30, with fire hydrant life expectancy of 30 years. Hydrant cost typically increases by 10 percent each year. This was always part of the operating budget, but due to auditor guidance in FY 2025, this type of expense should now be part of the capital budget.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Generators- Park Hill Pump Station and Mt. Carmel Pump Station	2020	
			PROJECT NO: 4281000015	
			740-2527	$ 316,412

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 10,000	Consulting Services-Design	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Easement	$ 10,000	$ —	$ —	$ —	$ —	$ —
$ 39	$ 106,373	Construction	$ 175,000	$ —	$ —	$ —	$ —	$ —
$ 39	$ 116,373	TOTAL	$ 200,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 39	$ 116,372	Water Construction Fund	$ 175,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Water Construction Fund	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Water Construction Fund	$ 10,000	$ —	$ —	$ —	$ —	$ —
$ 39	$ 116,372	TOTAL	$ 200,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the installation of permanent auxiliary power emergency generators at two booster pump stations sites (Park Hill and Mt. Carmel) which do not currently have auxiliary power supplies. While there are back-up pumping facilities in each of the Pressure Zones where these stations are located, it is recommended that each station have a dedicated emergency power supply. The United States Environmental Protection Agency states that "Power loss can have devastating impacts on drinking water and wastewater utilities and the communities they serve." Funding includes relocating an existing emergency generator from the Vernon Water Tower site to the Mt. Carmel Booster Pump Station and installing a new emergency generator at the Park Hill Booster Pump Station.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Multiple Locations

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Grove Terrace Sanitary Sewer Reconstruction (Consent Decree) - Water	2027 PROJECT NO:	$ 130,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ 130,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 130,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ 130,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 130,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for water main replacement as a part of the Sanitary Sewer Consent Decree project, which involves the reconstruction of approximately 400 LF 8-inch diameter vitrified clay sanitary sewer along Grove Terrace (from W 11th St to Wilbur St). The sewer is located in Consent Decree Sanitary Sewershed 12 and was identified to be completed by the United States Environmental Protection Agency in the Consent Decree Corrective Action Plan. This project shall be coordinated with storm sewer and water main improvements. The 8-inch diameter vitrified clay sanitary sewer was installed in the early 1900's and has deteriorated to the point that reconstruction is necessary. In addition, property owners have indicated their laterals need to be replaced and in some locations laterals need to be separated to ensure uninterrupted service and reduce the risk of back up.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Engineering CIP for Grove Terrace Sanitary Sewer Reconstruction (Consent Decree)

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Grove Terrace (from W 11th St to Wilbur St)

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2027		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Harvard St Sanitary Sewer Reconstruction (Consent Decree) - Water			PROJECT NO:		$ 140,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ 140,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 140,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ 140,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 140,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for water main replacement as part of the Sanitary Sewer Consent Decree project, which involves the reconstruction of approximately 400 linear feet (existing alignment) of 6-inch diameter vitrified clay sanitary sewer on Harvard Street (from Alta Vista St to Oxford St). The existing sewer has been identified as a source of inflow and infiltration with multiple offset joints and pipe fractures showing the pipe is in need of rehabilitation or replacement. Rehabilitated using trench-less methods is not an option due to the challenges associated with reinstating services on small diameter line; and is scheduled for removal and replacement with a larger diameter sewer to improve operation and future maintenance. The sewer is located in Consent Decree Sanitary Sewershed 12 and was identified to be completed by the United States Environmental Protection Agency in the Consent Decree Corrective Action Plan.

RELATIONSHIP TO OTHER PROJECTS
This project is related to Engineering CIP for Harvard St Sanitary Sewer Reconstruction (Consent Decree).

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Harvard Street (from Alta Vista St to Oxford St)

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2027		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Hempstead St Sanitary Sewer Reconstruction (Consent Decree) - Water			PROJECT NO:		$ 320,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ 320,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 320,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ 320,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 320,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for water main replacement as part of the Sanitary Sewer Consent Decree project, which provides for the reconstruction of approximately 1,000 feet (existing alignment) of 8-inch diameter vitrified clay sanitary sewer on Hempstead Street (from Kaufmann Str to Lowell St). The existing clay tile sewer that was installed in 1924 has deteriorated to the extent that cracks and sags in the pipe result in poor performance. The sags and cracks require increased maintenance of the pipe and allow the inflow of extraneous groundwater into the sanitary sewer system. The current alignment places the sanitary sewer close to private property such that realignment of the sewer may be warranted. The sewer is located in Consent Decree Sanitary Sewershed 7 and was identified to be completed by the United States Environmental Protection Agency in the Consent Decree Corrective Action Plan.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Engineering CIP for Hempstead St Sanitary Sewer Reconstruction (Consent Decree)

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Hempstead Street (from Kaufmann St to Lowell St)

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2019		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Hwy 20/Dodge St. Water Main Relocation - Devon Drive to Concord Street			PROJECT NO:		$ 1,000,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consulting Services - Design	$ —	$ —	$ —	$ 120,000	$ —	$ —
$ —	$ —	Consulting Services-Construction	$ —	$ —	$ —	$ —	$ 80,000	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ —	$ 800,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 120,000	$ 880,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ —	$ —	$ 120,000	$ —	$ —
$ —	$ —	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ 880,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 120,000	$ 880,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project consists of water main replacement on Highway 20/Dodge St (from Devon Dr to Concord St). The majority of the water main was installed in the 1939 era. As the highway improvements have been made, including widening, the water main is now located under or adjacent to the travel lanes in certain locations. Due to several recurrent water main breaks and the challenges associated with traffic control, it is necessary to replace this section of water main. The project includes approximately 2,250 ft of 10" water main.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may be funded with State Revolving Funds and Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Hwy 20/Dodge St between Devon Dr and Concord St.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Water Distribution System Hydraulic Modeling			2027 PROJECT NO: 4281000079		$ 50,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consulting Services - Design	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ —	TOTAL	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ —	TOTAL	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding for hydraulic modeling of the City of Dubuque's drinking water distribution system to support potential large water users considering development within the City. The City maintains a hydraulic model, housed and operated by Origin Design, which simulates current system capacities and identifies deficiencies to determine any infrastructure investments needed to ensure a reliable water supply for new customers.

Requests for capacity information are typically received from the Greater Dubuque Development Corporation and may be subject to strict timelines. The funding allocated for modeling enables staff to quickly obtain the critical information necessary to support potential development opportunities.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2027 PROJECT NO: 4281000080		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	JFK Tower Interior Piping and Expansion Joint Replacement					$ 50,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project consists of making modifications to the 2001 JFK Tower constructed by Landmark Towers. The existing expansion joint is in a state of disrepair and in need of replacement. This project will retrofit the water tower with a new isolation valve and associated piping to make the process of replacing the joint a serviceable component moving forward with limited impact to city services.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
JFK Water Tower

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Leak Detection Correlator Replacement(Equipment Replacement Schedule)			YEAR FIRST SUBMITTED: PROJECT NO: 4281000056-601-65050		TOTAL PROJECT COST $ 95,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 25,000	$ —	Equipment	$ 35,000	$ —	$ —	$ 35,000	$ —	$ —
$ 25,000	$ —	TOTAL	$ 35,000	$ —	$ —	$ 35,000	$ —	$ —
		B. PROJECT FINANCING						
$ 25,000	$ —	Water Construction Fund	$ 35,000	$ —	$ —	$ 35,000	$ —	$ —
$ 25,000	$ —	TOTAL	$ 35,000	$ —	$ —	$ 35,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project is to replace the existing Leak Detection Equipment. The equipment is scheduled for replacement every five years. One unit was replaced in FY25 and the second is due for replacement in FY27. The continued use of leak detection equipment results in significant savings due to reduced time detecting the leak and improved accuracy of location and overall construction costs.

RELATIONSHIP TO OTHER PROJECTS
This project does not relate to other capital projects.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
City-wide

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Leak Detection Survey			YEAR FIRST SUBMITTED: 2027 PROJECT NO: 4281000081		TOTAL PROJECT COST $ 130,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Survey	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000
$ —	$ —	TOTAL	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000
$ —	$ —	TOTAL	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000

PROJECT DESCRIPTION/JUSTIFICATION
The Leak Detection Survey Project consists of monitoring all accessible hydrants and or valves with sensitive listening transducers/amplifier equipment, to determine if leakage is occurring. All areas where leakage is confirmed will be further investigated with the computerized correlator to pinpoint the location of each leak. A report will be submitted containing detailed drawings of all leaks located, the estimated leak sizes, and the savings resulting from the repair of the leaks. A Contractor will provide all equipment and personnel to accomplish this survey. This is a multi-year project with approximately 50% of the distribution system surveyed each year.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
City Wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Maintenance of Public Water Mains during Stone Retaining Wall Repair	FY 2014	
			PROJECT NO: 740-2655 4281000019	$ 140,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 20,000	$ 20,000	Construction	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ 20,000	$ 20,000	TOTAL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
		B. PROJECT FINANCING						
$ 20,000	$ 20,000	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ 20,000	$ 20,000	TOTAL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000

PROJECT DESCRIPTION/JUSTIFICATION
Funding for this project provides for repair or relocation of existing water mains that may be impacted by repair work associated with retaining walls that are owned or are the responsibility of the City of Dubuque. It is necessary for the department to evaluate the water mains adjacent to or crossing retaining walls as they may need to be replaced, supported, or relocated during the retaining wall repair. Access to the water mains in these locations is often difficult and a condition assessment is completed as part of this project to determine if there is strain or issues with the water main. This ongoing program allows for maintenance, repair and reconstruction of the water main in coordination with Engineering.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Stone Retaining Wall Program (CIP #5524000003).

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Municipal Services Center Roof Replacement	2023	$ 300,581
			PROJECT NO: 4281000069	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 187,380	Construction	$ 113,201	$ —	$ —	$ —	$ —	$ —
$ —	$ 187,380	TOTAL	$ 113,201	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 187,380	Water Construction Fund	$ 113,201	$ —	$ —	$ —	$ —	$ —
$ —	$ 187,380	TOTAL	$ 113,201	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project will provide remaining funds for the replacement of the roof at the Municipal Services Center. The facility was constructed and opened in 2005, and the expected life of a roof is 15-20 years and has experienced extensive leaking over the last 5 years. Replacing the roof will allow the building to function as designed and continue to protect millions of dollars in equipment and vehicles housed within. Partial funding was approved by Council and City Manager in FY2026. This is the Water Department's portion of the shared cost for roof replacement with Public Works.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Public Works Department Municipal Services Roof project, the water department is responsible for a portion.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

The Municipal Services Center is located at 925 Kerper Court.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO: 4281000082		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	North Grandview Ave Water Repairs					$ 80,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project is related to the Engineering Department Street Project-N Grandview Ave from Kane St to 32nd St. The water main installed in the area is from 1950-60s. There are no recorded water main breaks on this stretch of water main. The amount budgeted will be for valve and hydrant replacement. (12 Valves, 2 Hydrants to be replaced during this project).

RELATIONSHIP TO OTHER PROJECTS
This project is related to Engineering - Streets Project N. Grandview - Kane to W. 32nd Reconstruction

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
N Grandview Ave

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Water Main Extension Olympic Heights Rd (Pressure Zone 3 and 5 Connection)			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO:		TOTAL PROJECT COST $ 617,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services - Construction	$ —	$ —	$ 55,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 562,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 617,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan	$ —	$ —	$ 617,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 617,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project consists of extending water main from Pressure Zone 5 (at the south end of Olympic Heights Rd) to Pressure Zone 3 (near W 32nd Street or Up Hill Both Ways Rd). The water main extension is approximately 2,500 feet.

The Roosevelt Street Water Tower project (completed 2022) was designed to provide effective storage for both Pressure Zones 2 and 3 once future distribution improvements were complete. This project provides for the construction of a connection between Pressure Zone 5 (Olympic Heights Subdivision) and Pressure Zone 3 to effectively connect the two zones, as recommended by the Iowa DNR and as stated in the SRF funding commitment letter for the Roosevelt Street Water Tower construction project. A related project to complete the pressure zone connection is the Water Main Extension Central Ave (Pressure Zone 3 and 5 Connection) Project, which will allow full benefits of the Roosevelt Water Tower. A related project to complete the Booster Pump Station Central Ave (Pressure Zone 1 and 2 Connection) Project will allow an additional method to supply water from Pressure Zone 1 to Pressure Zones 2, 3, and 5.

RELATIONSHIP TO OTHER PROJECTS
This project is related to City-Wide Distribution System Improvements project. Design is being completed under CIP 4281000034.

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded by SRF Funding.

PROJECT ADDRESS/SERVICE AREA
Olympic Heights Rd west to W 32nd St and Up Hill Both Ways Rd

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Water Main Extension Pennsylvania Ave (Annex Agreement WM A)			YEAR FIRST SUBMITTED: 2027 PROJECT NO: 4281000083		TOTAL PROJECT COST $ 545,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services - Design	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - Construction	$ —	$ 45,000	$ —	$ —	$ —	$ —
		Construction	$ —	$ 420,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ 465,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ 465,000	$ —	$ —	$ —	$ —
$ —	$ —	Water Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ 465,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project consists of extending water main along Pennsylvania Avenue from an existing dead end (west of Radford Road) further west approximately 2,500 ft to serve a subdivision currently being planned for development. This subdivision is included within an annexation agreement that requires extension of City water service to the property within a 1-year period following commencement of construction of public improvements on the property.

RELATIONSHIP TO OTHER PROJECTS
This project is related to an Engineering - Streets Project: Pennsylvania Ave. Reconstruction - Sandpiper Ln. to Bergfeld Trail

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Pennsylvania Ave (from address numbers approximately 5304 to 5605)

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Private Lead Line Replacement Program			YEAR FIRST SUBMITTED: 2024 PROJECT NO: 4281000050		TOTAL PROJECT COST $ 7,024,948
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ 8,049	$ 5,433,489	Construction	$ 1,050,000	$ —	$ —	$ —	$ —	$ —
$ 20,418	$ 512,992	Design & Engineering	$ —	$ —	$ —	$ —	$ —	$ —
$ 28,467	$ 5,946,481	TOTAL	$ 1,050,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 1,050,000	$ —	$ —	$ —	$ —	$ —
$ 28,467	$ 5,946,481	State Revolving Fund Loan - C	$ —	$ —	$ —	$ —	$ —	$ —
$ 28,467	$ 5,946,481	TOTAL	$ 1,050,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project consists of the removal and replacement of private lead line service lines (LSLRs) using Bipartisan infrastructure Law (BIL) funding via United States Environmental Protection Agency (EPA) and the Iowa Department of Natural Resources (DNR). The project is being presented that the Iowa DNR is offering a tentative plan where Lead Service Line applicants would receive 49% loan forgiveness on costs related to LSLR projects within qualifying census tracts, i.e. Disadvantaged communities or neighborhoods. The plan also includes 0% interest on the remaining 51% SRF loan/borrowed amount. If a LSLR site is not located within a qualifying census tract, the 0% interest loan rate will still apply without the loan forgiveness.

This request is for local funds to supplement the previously budgeted Private Lead Line Replacement Program (CIP No. 4281000050) for Phases 2 and 3. The local funds will be used to pay for construction costs that are not eligible for the Iowa State Revolving Fund (SRF) Loan and Loan Forgiveness program that are primarily funding that project. It was determined in Phase 1 that certain indoor plumbing improvements at the building entrance are required by City Ordinance to be performed at the time of service line replacement. These improvements are not eligible costs within the Iowa SRF loan program. The estimated costs for these improvements for the approximately 350 service lines to be replaced as a part of phases 2 and 3 are included for FY27. Phases 2 and 3 of the project will not be able to be constructed until this funding is allocated.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: 2024 PROJECT NO: 4281000050	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Private Lead Line Replacement Program		$ 7,024,948

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2027		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Private Lead Service Line Replacement Program (City-Wide)			PROJECT NO: 4281000084		$ 4,050,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services - Design	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 10,000,000
$ —	$ —	TOTAL	$ 50,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 10,000,000
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 46,508	$ 898,870	$ 1,000,000	$ 1,000,000	$ 10,000,000
$ —	$ —	Water Construction Fund	$ 50,000	$ 953,492	$ 101,130	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 10,000,000

PROJECT DESCRIPTION/JUSTIFICATION

This project consists of the removal and replacement of all lead line service lines (LSLs) within the City of Dubuque Water Distribution System. Per the requirements of the United States Environmental Protection Agency (USEPA) in the final Lead and Copper Rule Improvements (LCRI) regulations, all service lines must be removed from the system within a 10-year period, effective November 1, 2027. In the City of Dubuque, all service lines from corporation stop (at the main) to the meter are privately-owned with portions of the line in right-of-way and on private property.

This project will build upon the tools and experience gained in the Private Lead Line Replacement Program (CIP No. 4281000050), which was programmed to remove approximately 600 LSLs in 2025 and 2026. This project will be aimed at replacing the remaining approximately 3,900 total lines within the City's system. Under this project, an implementation plan will be developed in FY27, with a multi-year series of construction projects starting in FY28 and ending by FY37. The total cost of this LSLR project has been estimated at a value of approximately $60 million.

The implementation plan will address several facets of the program, including methods for financing, phasing, design, construction, program administration, ordinances, and communication. The project includes budgeting local funds and Iowa SRF loan funds to complete the implementation plan and then administer a program to construct the replacements. **While it is intended the city will take on the investment in term SRF debt, the property owner would be responsible to make the payments by assessing their property.**

To ensure compliance with the United States Environmental Protection Agency (USEPA) final Lead and Copper Rule Improvements (LCRI), and to achieve full-service line removal within the required 10-year timeframe, the current plan is to offer low-interest State Revolving Fund (SRF) loans to voluntary participants who enroll in the program. The City will budget $1,000,000 annually for the first four fiscal years, targeting the replacement of approximately 67 service lines per year. **Beginning in FY2032, the program is scheduled to transition to an involuntary structure, increasing annual replacements to approximately 605 service lines.** The program will be evaluated each fiscal year, with voluntary participation levels closely monitored. If participation is lower than anticipated, implementation of the involuntary phase may be accelerated, and higher funding requests may be brought forward sooner than currently projected. Funding is anticipated to be secured primarily through state loan programs, with loan repayment facilitated through assessments to participating property owners.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: 2027	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Private Lead Service Line Replacement Program (City-Wide)	PROJECT NO:	$ 4,050,000

An important part of this budget relates to the requirement from the U.S. Environmental Protection Agency (EPA). Within 10 years all private lead water service laterals must be replaced. The total cost of a project of this magnitude exceeds $60 million for almost 4,000 total private water service laterals. It is proposed for the next 5 years the city offer help with financing and implementation for property owners who volunteer to have their lateral replaced. After that 5 year period the city would need to implement a mandatory program to meet the EPA compliance deadlines. The city would assist with financing by accessing low interest long-term borrowing through the SRF program. Property owners would be assessed to make the payments.

Since the lead service laterals cause no issues because the city treats the water to prevent lead leaching into the water the city will continue to advocate to the federal government to eliminate the 10 year requirement.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded with State Revolving Fund Loans and Water Construction Funds. The SRF debt payments will be paid by the property owners and not the city.

PROJECT ADDRESS/SERVICE AREA
City Wide

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Public Lead Line Water Main Replacement			YEAR FIRST SUBMITTED: FY 2017 PROJECT NO: 4281000024 740-2744		TOTAL PROJECT COST $ 801,199
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 49,690	$ 28,240	Consultant Services - Construction	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ 3,477	$ 389,792	Construction	$ 300,000	$ —	$ —	$ —	$ —	$ —
$ 53,167	$ 418,032	TOTAL	$ 330,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 53,167	$ —	Water Construction Fund	$ 330,000	$ —	$ —	$ —	$ —	$ —
	$ 418,032	State Revolving Fund Loan - C	$ —	$ —	$ —	$ —	$ —	$ —
$ 53,167	$ 418,032	TOTAL	$ 330,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding for the removal and replacement of the Water Department's existing public lead water mains. May Place, Union Street, Austin Street, Washington Street, and Roland Street. This project will eliminate the department's public lead line water mains that were installed in the early 1920's. Design is estimated to be completed in FY2026. Replacement of one location will be done in FY2026 with the remaining four locations to be completed in FY2027.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Union Street, Austin Street, May Place, Washington St and Roland Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2027		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Rockdale Road Reconstruction (Old Mill to Twin Valley Drive) - Water			PROJECT NO:		$ 400,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ —	$ —	$ 400,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 400,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ —	$ —	$ 400,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 400,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for water main replacement as a part of the Rockdale Road Reconstruction (Old Mill to Twin Valley Drive) overall project. The purpose of the overall project is to increase the capacity of the storm sewer and relocate sanitary sewer from bridge to the north. This funding request is for the water portion of the full reconstruction.

RELATIONSHIP TO OTHER PROJECTS
This project is related to Engineering CIP for Rockdale Road Reconstruction (Old Mill to Twin Valley Drive)

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Rockdale Road (Old Mill Rd to Twin Valley Dr)

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2027		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Water Main Extension Seippel Rd and Pennsylvania Ave (Annex Agreement WM B)			PROJECT NO:		$ 585,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services-Design	$ —	$ —	$ —	$ —	$ 85,000	$ —
$ —	$ —	Consultant Services - Construction	$ —	$ —	$ —	$ —	$ 50,000	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ —	$ 450,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 585,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ —	$ —	$ —	$ 500,000	$ —
$ —	$ —	Water Construction Fund	$ —	$ —	$ —	$ —	$ 85,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 585,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project consists of extending water main along Seippel Road and Pennsylvania Avenue from an existing dead end (north of North Westbrook Drive on Seippel Road) further north approximately 1,300 ft and east approximately 1,400 ft to serve a subdivision currently being planned for development. This subdivision is included within an annexation agreement that requires extension of City water service to the property within a 1-year period following commencement of construction of public improvements on the property.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Seippel Rd (from N Westbrook Dr to Pennsylvania Ave) and Pennsylvania Ave (from Seippel Rd to approximately address number 7600)

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation			YEAR FIRST SUBMITTED: FY 2024 PROJECT NO:		TOTAL PROJECT COST $ 7,372,982
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Design and Engineering	$ —	$ 1,000,000	$ 500,000	$ —	$ —	$ —
$ —	$ —	Granular Activated Carbon Filter Rehabilitation Construction	$ —	$ 572,982	$ 1,800,000	$ 3,500,000	$ —	$ 3,527,018
$ —	$ —	TOTAL	$ —	$ 1,572,982	$ 2,300,000	$ 3,500,000	$ —	$ 3,527,018
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 572,982	$ 1,800,000	$ 3,500,000	$ —	$ 3,527,018
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ 1,000,000	$ 500,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 1,572,982	$ 2,300,000	$ 3,500,000	$ —	$ 3,527,018

PROJECT DESCRIPTION/JUSTIFICATION

This request is for PFOA/PFAS reduction at the Eagle Point Water Treatment Plant. This option includes rehabilitating the existing gravity filters with granular activated carbon for PFAS removal instead of a straightforward, in-kind replacement of the existing sand and anthracite media. The rehabilitation of the filter underdrains and related appurtenances is also necessary as identified by performance testing completed in 2022. Environmental Protection Administration compliance date for PFAS regulations is April 26, 2029, in which systems must have implemented treatment for PFAS maximum contaminate limit. There are approximately 20 gravity filters that will be replaced in stages beginning in Fiscal Year 2028 for an anticipated cost of $10.9 million. All gravity filters are estimated to be replaced by the end of Fiscal Year 2032.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Source Water PFAS Reduction Project - Deep Well (4281000051).

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

FUNDING RESTRICTIONS

This project may only be funded with SRF Loan Funds.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Source Water PFAS Reduction Project - Deep Well			YEAR FIRST SUBMITTED: FY 2024 PROJECT NO: 4281000051		TOTAL PROJECT COST $ 6,500,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 81,777	$ —	Design & Engineering	$ —	$ 27,930	$ 100,000	$ —	$ —	$ —
$ —	$ 1,770,006	Well Facility Construction	$ —	$ 2,170,287	$ 2,350,000	$ —	$ —	$ —
$ 81,777	$ 1,770,006	TOTAL	$ —	$ 2,198,217	$ 2,450,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 2,170,287	$ 2,350,000	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ 27,930	$ 100,000	$ —	$ —	$ —
$ 81,777	$ 1,770,006	PFAS Settlement	$ —	$ —	$ —	$ —	$ —	$ —
$ 81,777	$ 1,770,006	TOTAL	$ —	$ 2,198,217	$ 2,450,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This request is for PFOA/PFAS reduction at the Eagle Point Water Treatment Plant. This option is for the construction of one new deep aquifer well to provide additional uncontaminated water supply to the Eagle Point Water Treatment Plant and reduce use of shallow aquifer wells. A PFAS settlement is being paid to the City over ten years, with $2.4 million received FY25-FY26. These settlement funds are providing funding for Water capital projects. This project was funded previously in Fiscal Year 2024 and Fiscal Year 2025 for design and engineering work.The constuction portion of the project is estimated to start in early calendar year 2028 and take approximately 12 months to construct. The overall cost to rehab the deep well is $6.2 million.

RELATIONSHIP TO OTHER PROJECTS
This project is related to Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

FUNDING RESTRICTIONS
This project may only be funded with SRF Loan Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2025		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	South Algona 12" Water Main Replacement (St Joseph St to Lombard St)			PROJECT NO:		$ 793,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Consulting Services - Design	$ —	$ —	$ 95,000	$ —	$ —	$ —
$ —	$ —	Consulting Services - Construction	$ —	$ —	$ 63,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 635,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 793,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ —	$ 793,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 793,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project consists of water main replacement on S Algona St (from St Joseph St to Lombard St). The water main was installed in 1923 and has 8 documented breaks on a half block section of pipe from 1996 to 2024. Due to the terrain at this location, often when the main fails it undermines a portion of S Algona St and a large section of St Joesph St, which adds significant repair costs. Due to several recurrent water main breaks and the challenges associated with repairs, it is necessary to replace this section of water main. The project includes approximately 850 ft of 10" water main.

The section of water main in this project that has given the Water and Public Works Department issues for several years. In 2013 the water main and street repairs cost $73,381 and only repaired 5 feet of water main. Most of the 2013 cost was related to street repair. The water main break in 2024 replaced about 8 feet of water main and damaged and/or undermined approximately 20 concrete panels, some of which were already replaced during the 2013 repairs. Not only are the residents inconvenienced with unplanned water outages, but they are also inconvenienced with frequent street repairs limiting access to their homes and affecting their parking options.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Algona St

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Repairs Sunnyslope Street Project	2027 PROJECT NO:	$ 390,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ 90,000	$ 110,000	$ 80,000	$ 110,000	$ —
$ —	$ —	TOTAL	$ —	$ 90,000	$ 110,000	$ 80,000	$ 110,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ —	$ 90,000	$ 110,000	$ 80,000	$ 110,000	$ —
$ —	$ —	TOTAL	$ —	$ 90,000	$ 110,000	$ 80,000	$ 110,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

We have had problems with the bolts installed in this subdivision from 1989-1993 deteriorating causing the water main joints and or valves to leak. Engineering has a phased project to replace the street surface. Phase 1 FY28 Camelot Dr from Radford Rd to Embassy West Dr and Embassy West Dr from Camelot Dr to Hummingbird Dr. (15 valves, 2 hydrants, 15 fittings, and anodes). Phase 2 FY29 Sunnyslope Dr from Camelot Dr to Hummingbird Dr and Hummingbird Dr from Camelot Dr to Embassy West Dr (16 valves, 4 hydrants, 21 fittings, and anode rods). Phase 3 FY30 North Star Dr, Long View Dr, Angel View Dr, and Little Valley Dr (10 valves, 4 hydrants, 10 fittings, and anode rods). Phase 4 FY31 Camelot Dr from Embassy West Dr to Embassy West Dr and Colonel Dr from Embassy West Dr to Embassy West Dr (11 valves, 7 hydrants, 20 fittings, and anode rods).

RELATIONSHIP TO OTHER PROJECTS

This project is related to Engineering Project-Embassy West and Sunnyslope Drive Street Construction

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Sunnyslope Subdivision

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2027		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Vehicle 4903, Standard Utility Truck 4X4 (4500 Series) Water Distribution Service/ Emergency Response Truck			PROJECT NO: 4281000085		$ 130,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 135,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Less Trade In	$ (5,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 130,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 130,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is for the replacement of Standard Utility Service Van to a Standard Utility Service Truck, regular cab, 4X4, 4500 series Water Distribution service/ emergency response truck specifications. This vehicle will include rear crane lift, heated service truck box and hydraulic pump. The existing vehicle is showing signs of rust around the wheel wells and has several mechanical issues during its time in service. The vehicle is undersized for the load it carries. The vehicle replacement is for operational adjustments which includes a more diverse service worker for better efficiency and response times, employee safety in performing water distribution system maintenance, and responding to emergency calls affecting the health and safety of the residents of the City of Dubuque.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Not Applicable

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Vehicle 4908, Standard Utility Truck 4X4 (3500 Series) Water Distribution Service/ Emergency Response Truck			PROJECT NO: 4281000086		$ 130,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 135,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Less Trade In	$ (5,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 130,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 130,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project is for the replacement of Standard Utility Service Van to a Standard Utility Service Truck, regular cab, 4X4, 3500 series Water Distribution service/ emergency response truck specifications. This vehicle will include rear crane lift, heated service truck box and hydraulic pump. The existing vehicle is showing signs of rust around the wheel wells and has several mechanical issues during its time in service which have added up to $14,800. The vehicle is undersized for the load it carries. The vehicle replacement is for operational adjustments which includes a more diverse service worker for better efficiency and response times, employee safety in performing water distribution system maintenance, and responding to emergency calls affecting the health and safety of the residents of the City of Dubuque.

RELATIONSHIP TO OTHER PROJECTS
This project does not relate to other capital projects.

OUTCOME
Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Not applicable

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Vehicle 4920 2012 Ford Escape-Trade In for Pick Up Truck			2027 PROJECT NO: 4281000087		$ 80,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 85,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Less Trade In	$ (5,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project is for the replacement of the maintenance and supervisory vehicle with a super cab, 4X4,1500 series truck specifications. The existing vehicle is a transferred unit starting with fire and then housing. It is showing rust around the wheel wells and has engine oil leaks. The vehicle is undersized and limits the load it can carry. The vehicle replacement is in line with the original approved improvement package from FY23 for operational maintenance at pump stations including, but not limited to, delivering bulk sodium hypochlorite liquid, changing reagents for chlorine analyzers, well sampling and measurement, distribution system sampling, safety and security inspections at the tanks, towers, and delivering parts as necessary to each of the nineteen(19) remote facilities of the treatment and pumping operation. The vehicle will have a utility box for onsite repairs and maintenance work, and will have a spray in the bed liner for hauling materials and products to each site. This third vehicle is used to improve situations associated with the daily challenges of four maintenance and operations staff, two operator special assignments and two maintenance staff, managing electrical and mechanical needs which are often at odds with scheduling two vehicles and ensuring work is performed in a timely manner. This third vehicle reduces the wait and response time to perform work and improve overall efficiency within the group. This vehicle also provides available transportation for staff to deliver customer notices and the consumer confidence reports. It also provide transportation for other City business, like conferences, classes, etc., which are now being done with private vehicles. The vehicle is a 1/2 ton truck with utility box and spray in bedliner.

RELATIONSHIP TO OTHER PROJECTS
This project does not relate to other capital projects.

OUTCOME
Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Not Applicable

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Water Main Replacement W 8th St (Bluff St to Hill St)			YEAR FIRST SUBMITTED: 2027 PROJECT NO:		TOTAL PROJECT COST $ 395,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services - Design	$ —	$ 60,000	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - Construction	$ —	$ —	$ 35,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 300,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 60,000	$ 335,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ —	$ 335,000	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ 60,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 60,000	$ 335,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project consists of replacing water main along W 8th Street (from Bluff St to Hill St) which has experienced several breaks in the past ten years. The project includes approximately 850 ft of 8" water main. The alignment also includes a storm sewer that has been identified as failing. This Project will be coordinated with the Engineering Department to replace the water main when the storm sewer along this alignment is also replaced.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
W 8th St from Bluff St to Hill St

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Safety Equipment for Water Distribution Staff			YEAR FIRST SUBMITTED: 2027 PROJECT NO: 4281000088		TOTAL PROJECT COST $ 57,600
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment-Guillotine Saw & Hydrant Buddy(3)	$ 37,600	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Equipment - Guillotine Saw Replacement	$ —	$ —	$ —	$ —	$ 20,000	$ —
$ —	$ —	TOTAL	$ 37,600	$ —	$ —	$ —	$ 20,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 37,600	$ —	$ —	$ —	$ 20,000	$ —
$ —	$ —	TOTAL	$ 37,600	$ —	$ —	$ —	$ 20,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This Project consists of purchase and planned regular replacement of worker safety equipment for Water Department staff. With the implementation of the flushing program and maintenance of our own water mains along with the advancement of designs in tools to complete Water Department related duties safely, we intend to purchase (1) Guillotine saw and (3) Hydrant turners. Replacement of the saw occurs every five (5) years and a replacement of a hydrant turner occurs every three (3) years. These purchases are being made to best protect the safety of our most valuable resource, our employees.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Healthy & Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
City Wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Main Replacement for Street General Repairs Program Projects	FY 2014	
			PROJECT NO: 4281000021	
			740-2657	$ 180,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 30,000	Construction	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ —	$ 30,000	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
		B. PROJECT FINANCING						
$ —	$ 30,000	Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ —	$ 30,000	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding to support design and construction of water main improvements or relocations resulting from roads and street related improvements. This project is an annual program providing for the design and construction of water mains that are to be replaced or relocated as part of the general street construction repairs and related improvements. This project is to be coordinated with street projects developed in the Engineering and Public Works departments.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Street General Repairs Program, (CIP# 5521000012)

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
City Wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Meter Product Replacement Program(Registers and MIU's)	FY 2019	
			PROJECT NO: 4281000013	
			740-2052	$ 2,117,681

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 590,551	Consultant Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 321,388	$ 517,992	Equipment Acquisition	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550
$ 321,388	$ 1,108,543	TOTAL	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550
		B. PROJECT FINANCING						
$ 321,388	$ 1,108,543	Water Construction Fund	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550
$ 321,388	$ 1,108,543	TOTAL	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550

PROJECT DESCRIPTION/JUSTIFICATION

This project requests the replacement of Water Meter Registers (Piece on top of a meter that totalizes the water usage) and Water Meter Interface Units (Device that send usage totals to the billing system) used for the purpose of billing Water usage and Sewer intake. The costs per year include the replacement of the estimated number of units of MIUs and Registers based on known failure rates and the labor that may be required to replace the units when internal resources are not available. In 2009, the City of Dubuque conducted a city-wide water meter replacement program. All meters were replaced with Neptune brand water meters. Each part and product warranty varied with the meter assemblies. Meter interface units (MIUs) replacement warranty was 100% for the first 10 years. For each year thereafter, the warranty was pro-rated, and the City would be required to pay a portion of the MIU replacement. Starting in year eleven (11) the City pays 30% and each year thereafter the City's percentage goes up 5%, until the warranty is finished in 2034. Having discussed a proactive replacement program with Neptune and local supplier Ferguson Water Works, a cost-effective way to replace the meters at a lower cost to the City would be to conduct a 5-year replacement program, in lieu of replacing the MIUs over the remaining prorated warranty period. This will reset the full warranty on replaced MIUs. The project provides funding for a proactive 5-year MIU replacement program which can be funded through SRF. FY22 Funding reflects the replacement of 4557 MIUs to be replaced at a reduced cost as they would still be under full warranty, and years FY23 thru FY32 reflect the replacement of 5,000 MIUs per year to complete the project for those MIUs no longer under warranty. As part of the program, Ferguson Water Works will be making an investment estimated to be $240,000 in the necessary infrastructure to support the City's transition from the R450 system to the R900 System. The investment includes new collectors and necessary wiring and conduit at 15 sites to support the new technology. This project also provides funding for water registers. The Registers carry a 10-year full replacement warranty, after which, the City will be responsible for the costs of replacement parts. There are currently 18,067 Registers that will need to be replaced as they fail. The rate of failure is estimated at 1,350 per year equating to $137,550 per year.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Water Storage Rehabilitation Program			YEAR FIRST SUBMITTED: FY 2009 PROJECT NO: 740-2656 4281000020		TOTAL PROJECT COST $ 3,473,538
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 137,538	Consultant Services	$ 150,000	$ —	$ 150,000	$ —	$ 150,000	$ —
$ —	$ —	Design & Engineering	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 25,000	$ 1,425,000	$ 25,000	$ 1,286,000	$ 25,000	$ 1,375,000
$ —	$ 137,538	TOTAL	$ 275,000	$ 1,425,000	$ 175,000	$ 1,286,000	$ 175,000	$ 1,375,000
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 1,425,000	$ 25,000	$ 1,286,000	$ 25,000	$ 1,375,000
$ —	$ 137,538	Water Construction Fund	$ 275,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ —	$ 150,000	$ —	$ 150,000	$ —
$ —	$ 137,538	TOTAL	$ 275,000	$ 1,425,000	$ 175,000	$ 1,286,000	$ 175,000	$ 1,375,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides the funding to evaluate efficient water storage usage and to clean, spot prime and paint the interior and exterior of the Water Storage Tanks. Painting of water tanks is a cyclical program; coatings can last up to 20-25 years. FY27 $250,000 College Tower for design and engineering of corrective actions and funding for water storage master plan. FY 28 $1.4M, College Tower construction costs for retrofit, sandblast, and paint. FY 29 $150,000 Park Hill Standpipe design and engineering of corrective actions. FY 30 $1.21M Park Hill Standpipe construction costs for retrofit, sandblast, and paint. FY 31 $150,000 Pennsylvania Standpipe design and engineering of corrective actions. FY 32 $1.35M, Pennsylvania Standpipe construction costs for retrofit, sandplast, and paint. Tank coatings required to maintain the structure of the tank, the water quality to reduce biofilm, as well as enhancing the aesthetics of the tanks. This project is related to Water Storage and Distribution master planning. This project provides $25,000 for the annual inspection of all water storage tanks and towers. Tank maintenance activities may be adjusted based on the findings and recommendations from these annual inspections, including potential operational or capital improvements.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the requested Water Distribution System Master Plan CIP

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with SRF Loan Funds and Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Multiple Locations

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Tower Mixer Replacement	2024	$ 442,898
			PROJECT NO: 4281000057	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 217,898	Construction	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
$ —	$ 217,898	TOTAL	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
		B. PROJECT FINANCING						
$ —	$ 217,898	Water Construction Fund	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
$ —	$ 217,898	TOTAL	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides the funding to systematically replace the in-tank mixers at each of the Water Storage Tanks in the distribution system. Tank contents mixing is critical to maintaining water quality in the storage and distribution system. Tank mixers are installed at ten storage tanks (reservoirs and towers) with an anticipated replacement frequency of 10 years.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
EP WTP (2 Reservoirs), Park Hill Standpipe, West 3rd Reservoir, College Water Tower, Asbury Standpipe, Pennsylvania Standpipe, JFK Water Tower, Vernon Water Tower, and Airport Reservoir.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Water Treatment Plant Roof Replacement			2020		
						PROJECT NO:	4281000044	
							740-2934	$ 1,359,190
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 899,190	Construction	$ —	$ 110,000	$ 350,000	$ —	$ —	$ —
$ —	$ 899,190	TOTAL	$ —	$ 110,000	$ 350,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 899,190	Water Construction Fund	$ —	$ 110,000	$ 350,000	$ —	$ —	$ —
$ —	$ 899,190	TOTAL	$ —	$ 110,000	$ 350,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding for the systematic replacement of aging roofing systems at the Eagle Point Water Plant. The membrane roofing systems were inspected in September 2020 and noticeable failures were identified. FY25 funding provided for the replacement of four sections of roof covering the north plant basin 1&2, the third floor of the administration building and the lime silo penthouse. FY26 provides funding for roof replacement over the sludge plant, sludge plant wet well walkway between sludge clarifiers, sludge plant electrical room, and roof section over south plant basins and admin offices. FY28 funding will replace the roof over the North plant filter bay. FY29 funding will replace the roof over East clearwell and install new roofing membrane over west clearwell. Roofing systems will be replaced with Thermoplastic Membrane, including new vapor barrier, R30 insulation, and protective hardboard and will carry a minimum 20-year warranty. The new roofing systems provide additional insulation capable of reducing carbon emissions.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Water Treatment Plant Condition Assessment and Master Plan (CIP # 4281000026)

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Eagle Point Water Plant

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program	FY 2019	
			PROJECT NO: 4281000006	
			740-1415	$ 1,410,833

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 76,742	$ 181,898	Design & Engineering	$ 10,500	$ 10,000	$ 10,000	$ 12,000	$ 12,000	$ —
$ 54,928	$ 347,765	Construction	$ 100,000	$ 155,000	$ 140,000	$ 150,000	$ 150,000	$ —
$ 131,670	$ 529,663	TOTAL	$ 110,500	$ 165,000	$ 150,000	$ 162,000	$ 162,000	$ —
		B. PROJECT FINANCING						
$ 131,670	$ 279,663	Water Construction Fund	$ 100,000	$ 155,000	$ 140,000	$ 150,000	$ 150,000	$ —
	$ 250,000	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Water Construction Fund	$ 10,500	$ 10,000	$ 10,000	$ 12,000	$ 12,000	$ —
$ 131,670	$ 529,663	TOTAL	$ 110,500	$ 165,000	$ 150,000	$ 162,000	$ 162,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for repairs and rehabilitation associated with the City's groundwater supply (wells, pumps, motors) including source water protection of the well field and the raw water transmission lines from the wells to the treatment plant. The City draws from both shallow and deep wells and each well should be inspected every 5 years and 10 years respectively, barring any known issues. The wells should be inspected, and the well screen cleaned to remove sediment or debris that may be reducing well output. FY26 funding provided for the rehabilitation of Well 10. FY27 funding provides for the rehabilitation of Wells 2 & 9. FY28 funding provides for the Rehabilitation of Well 5. The out years provides funding to continue the 5-year program maintenance. The well field from where the City draws its drinking water supply was subject to the Safe Drinking Water Act amendments of 1996, which required a Source Water Assessment. The Assessment included evaluating the level of protection that was in place to protect sources of drinking water. The well field should be evaluated to determine what improvements are necessary to ensure the City is continuing to assess the protective measures in place for the City's drinking water supply. .

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2004	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	West End Annexation Phase II	PROJECT NO:	740-2146	$ 2,000,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ 150,000	$ —	$ —	$ —	$ 150,000
$ —	$ —	Construction	$ —	$ 1,850,000	$ —	$ —	$ —	$ 1,850,000
$ —	$ —	TOTAL	$ —	$ 2,000,000	$ —	$ —	$ —	$ 2,000,000
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 1,850,000	$ —	$ —	$ —	$ —
$ —	$ —	Water Construction Fund	$ —	$ —	$ —	$ —	$ —	$ 1,850,000
$ —	$ —	Water Construction Fund	$ —	$ —	$ —	$ —	$ —	$ 150,000
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ 150,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 2,000,000	$ —	$ —	$ —	$ 2,000,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for water main extension along Seippel Rd (from N Westbrook Dr to Pennsylvania Ave) and along Middle Rd (from Seippel Rd to Jonquil Terr). The project includes approximately 11,600 ft of 12" water main and a booster pump station. The utilities have not been requested by property owners for the previously annexed areas and the City does not know when it will be necessary to construct the utilities. Due to this uncertainty, design and construction are budgeted for an initial portion of the work (approximately 6,600 ft of water main) to begin in FY28, with the remainder to be completed following FY32. If the utilities are requested prior to then, the City will adjust the budget as necessary to comply with the requests.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with SRF Loan Funds and Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Seippel Rd, Pennsylvania Rd west along Middle Rd to Sundown Rd

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Treatment Plant and Pump Station Pipe Rehabilitation	2019	
			PROJECT NO: 740-2894	
			4281000060	$ 180,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 10,000	Design and Engineering	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ —
$ —	$ 20,000	Construction	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 30,000
$ —	$ 30,000	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
		B. PROJECT FINANCING						
$ —	$ 10,000	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 30,000
$ —	$ 20,000	Water Construction Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ —
$ —	$ 30,000	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides the funding to conduct an engineering and environmental analysis of the piping in the pipe gallery at the water treatment plant, and the Asbury and West Third Pump stations. This project also provides for construction funding associated with the piping rehabilitation. The current pipe protective coatings are starting to fail. The failure can be observed as the pipes and fasteners are beginning to corrode due to highly humid environment.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

1902 Hawthorne St, West Third and Asbury Pump Stations

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2027 PROJECT NO: 4281000089		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Water Treatment Plant South Plant Flow Meter Replacement					$ 60,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 60,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 60,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 60,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 60,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for the replacement of aging 18 inch magnetic flow meters in the raw water supply lines to the south treatment basins. During flow verification/validation in FY24 it was recommended to update the meters due to them being less than 80% accuracy. Per Iowa Department of Natural Resources water use permit, the Water Department is required to maintain accurate water withdrawal records. Replacing the aging meters will aid in this regulatory compliance requirement.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Water Treatment Plant Condition Assessment and Master Plan (CIP # 4281000026)

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Eagle Point Water Treatment Plant

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2024		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Southwest Arterial (Key West Drive to Silverwood Drive) 16" Water Main Extension			PROJECT NO:		$ 2,475,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services - Construction	$ —	$ —	$ 225,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 2,250,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 2,475,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ —	$ 2,250,000	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ —	$ 225,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 2,475,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project consists of extending water main along Military Rd (from Key West Dr to SW Arterial), SW Arterial (from Military Rd to Tamarack Dr), and Tamarack Dr (from SW Arterial to Silverwood Dr) to create a loop in the south extents of Pressure Zone 3. The water main extension is approximately 9,500 ft of 16-in water main, including a crossing under the SW Arterial and a storage connection at the proposed Water Tower Military Rd project.

The water main extension provides a water main loop from Key West Dr, along the SW Arterial, to the Crossroad Industrial Park, Tamarack Industrial Park, to the water main connection at US Highway 151/61. The water main will be supported by the elevated Water Tower Military Rd Project to improve supply redundancy and resiliency for the south part of Pressure Zone 3, which also supplies water to Pressure Zones 6 and 7 (Airport area).

RELATIONSHIP TO OTHER PROJECTS
This project is related to City-Wide Distribution System Improvements project (4281000034).

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded with SRF Loan Funds.

PROJECT ADDRESS/SERVICE AREA
Military Rd from Key West Dr to SW Arterial, SW Arterial from Military Rd to Tamarack Dr, and Tamarack Dr from SW Arterial to Silverwood Dr.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	Lift Station SCADA Upgrades	FY 2019	$ 317,999
			PROJECT NO: 4381500014	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 10,000	Design & Engineering	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ —	$ —
$ 13,474	$ 94,525	Construction	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ —	$ —
$ 13,474	$ 104,525	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —	$ —
		B. PROJECT FINANCING						
$ 13,474	$ 104,525	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —	$ —
$ 13,474	$ 104,525	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the systematic installation of conduit, fiber optic cable, and network connections at remote lift stations throughout the city, enabling reliable communication through the City's network and integration with the Water & Resource Recovery Center's (WRRC) SCADA system. Currently, eight of the 21 lift stations rely on an aging Alvarion 900 MHz radio system that is over 15 years old, and five lift stations have no remote communication at all.

Delayed or failed communication can prevent timely notifications of equipment failures, increasing the risk of untreated wastewater bypassing into the environment. Both cellular and radio communication methods have proven unreliable, with intermittent interruptions triggering SCADA alarms that may obscure more serious issues.

By establishing a high-speed, fiber-based connection at each lift station, WRRC staff will gain real-time access to pump status, flow data, and alarms—enhancing operational oversight, accelerating response times, and reducing the risk of environmental impacts.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Multiple Locations

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY24	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	HVAC Replacement	PROJECT NO:	4381500013	$ 600,582

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 58,000	Design & Engineering	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
$ 52,216	$ 240,366	Construction	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000
$ 52,216	$ 298,366	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
		B. PROJECT FINANCING						
$ 52,216	$ 298,366	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
$ 52,216	$ 298,366	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000

PROJECT DESCRIPTION/JUSTIFICATION

This project funds the repair and replacement of HVAC equipment at the Water & Resource Recovery Center (WRRC) and sanitary sewer lift stations. The WRRC and lift station HVAC systems include components such as louvers, fans, gravity roof ventilators, rooftop units, make-up air units, gas-fired unit heaters, electric unit heaters, and water source heat pumps. Many of these components experience accelerated deterioration due to the corrosive atmosphere commonly present in wastewater facilities. Hydrogen sulfide and other gases shorten the useful life of HVAC systems, leading to higher maintenance demands and reduced reliability.

The HVAC systems at the WRRC serve multiple critical functions. Beyond maintaining proper climate control for electrical and process equipment—particularly in Motor Control Centers, where overheating can lead to system failures and process disruptions—these systems are essential for maintaining safe indoor environments. Proper ventilation mitigates the buildup of gases that, while often harmless at low concentrations, can pose health, safety, or fire risks if not adequately exhausted. Reliable HVAC operation is therefore fundamental to protecting infrastructure, ensuring continuous treatment performance, and maintaining safe working conditions for staff throughout the WRRC and its lift stations.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA

795 Julien Dubuque Drive/lift stations

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Headworks Bar Screen Replacement	FY 2023	$ 2,800,000
			PROJECT NO: 4381500015	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ —	$ —	$ 500,000	$ —	$ 63,000
$ 32,647	$ 267,353	Construction	$ —	$ —	$ —	$ —	$ 2,000,000	$ 2,727,000
$ 32,647	$ 267,353	TOTAL	$ —	$ —	$ —	$ 500,000	$ 2,000,000	$ 2,790,000
		B. PROJECT FINANCING						
$ 32,647	$ 267,353	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ 500,000	$ —	$ 2,790,000
$ —	$ —	State Revolving Fund Loan - C	$ —	$ —	$ —	$ —	$ 2,000,000	$ —
$ 32,647	$ 267,353	TOTAL	$ —	$ —	$ —	$ 500,000	$ 2,000,000	$ 2,790,000
		C. IMPACT - OPERATIONS						
$ —	$ —	Operating Cost (Savings)	$ —	$ —	$ —	$ —	$ —	$ (3,000)

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the refurbishment and eventual replacement of the Water & Resource Recovery Center's (WRRC) mechanical bar screens, which serve as the first line of defense in the wastewater treatment process. Bar screens remove large debris and non-biodegradable materials from incoming wastewater, protecting downstream pumps, channels, and process equipment from clogging or damage.

Funding in FY25 and FY26 provided funding for minor improvements to extend their service life and maintain operational capacity. More substantial improvements will be necessary to accommodate the increased flow resulting from improvements to the Catfish Creek Interceptor, including the Old Mill Road Lift Stations scheduled to come online in FY27. These upstream improvements will expand sewer capacity to meet anticipated development demand, which will, in turn, increase influent flow to the WRRC. The higher flow rates will elevate loading on the headworks equipment, necessitating more robust bar screens designed for modern hydraulic and debris conditions.

The new bar screens are expected to generate operational savings through improved energy efficiency and reduced maintenance needs. Modern screening equipment is designed with more efficient motors and optimized cleaning mechanisms, allowing the units to operate less frequently and use less power during each cleaning cycle. Based on industry data and comparable installations, energy savings are projected at approximately 10–15% compared to the existing equipment. In addition, the new bar screens will significantly decrease maintenance costs by preventing rags and debris from bypassing the screening process. Material that currently passes through the worn screens often clogs downstream pumps and valves, requiring manual cleaning and unplanned maintenance. Reducing these events will save an estimated $5,000–$7,000 annually in labor and repair costs. Combined energy and maintenance efficiencies are projected to reduce total operating costs by approximately $8,000–$10,000 per year, while also improving system reliability and reducing the risk of process interruptions.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2023 PROJECT NO: 4381500015	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Headworks Bar Screen Replacement		$ 2,800,000

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Old Mill Road List Station Project (CIP #5581500006) and the Catfish Creek Interceptor Sewer Upgrade Projects

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	FY 2020 PROJECT NO: 4381500001	$ 1,535,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ 35,000	$ —	$ —	$ —	$ 50,000	$ 100,000
$ —	$ —	Construction	$ —	$ —	$ —	$ —	$ 1,450,000	$ 5,400,000
$ —	$ —	TOTAL	$ 35,000	$ —	$ —	$ —	$ 1,500,000	$ 5,500,000
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 802,910	$ 229,650
$ —	$ —	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ 647,090	$ 5,170,350
$ —	$ —	Sanitary Sewer Construction Fund	$ 35,000	$ —	$ —	$ —	$ 50,000	$ 100,000
$ —	$ —	TOTAL	$ 35,000	$ —	$ —	$ —	$ 1,500,000	$ 5,500,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for facility improvements at the Water & Resource Recovery Center (WRRC) to meet nutrient reduction requirements and increase the plant's treatment capacity for biochemical oxygen demand (BOD), total suspended solids (TSS), and flow. The WRRC was issued a new NPDES permit on April 1, 2025, which—like the previous permit—includes requirements supporting the Iowa Nutrient Reduction Strategy. Specifically, the permit requires the City to prepare and submit a report evaluating the feasibility and reasonableness of reducing nitrogen and phosphorus discharges to surface waters. The report must be submitted no later than November 1, 2027, and will serve as an addendum to the Nutrient Reduction Study previously submitted to the Iowa Department of Natural Resources (IDNR).

Funding of $35,000 in FY27 is provided to prepare this updated nutrient reduction report, which will evaluate new and emerging treatment technologies for nitrogen and phosphorus removal and update the implementation schedule for achieving a 66% reduction in total nitrogen and a 75% reduction in total phosphorus, consistent with IDNR's nutrient reduction strategy.

The City is currently developing a comprehensive Facility Plan for the WRRC, expected to be completed by the end of calendar year 2027. The Facility Plan will assess future treatment needs, evaluate system capacity, and identify the timing and scale of major improvements required to meet regulatory and community demands. It is anticipated that nutrient reduction improvements may be most cost-effective when implemented in conjunction with larger facility upgrades needed to accommodate increased BOD and TSS loadings. It is also likely that advancement of preliminary design or related improvements will be necessary within the five-year CIP period to address nutrient reduction requirements and maintain permit compliance. The findings of the Facility Plan will guide the scope, sequencing, and funding of these future efforts to ensure coordinated, efficient, and sustainable investments in Dubuque's wastewater infrastructure.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2020	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	PROJECT NO: 4381500001	$ 1,535,000

RELATIONSHIP TO OTHER PROJECTS

The project is related to the FY25 WRRC Facility Plan Update Project (CIP # 4381500016)

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA

795 Julien Dubuque Drive

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	Industrial Controls Upgrade	2023	$ 7,214,701
			PROJECT NO: 4381500017	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 160,000	Design & Engineering	$ 20,000	$ 45,000	$ 75,000	$ 75,000	$ —	$ —
$ 81,274	$ 858,727	Construction	$ 899,700	$ 500,000	$ 2,300,000	$ 2,200,000	$ —	$ —
$ 81,274	$ 1,018,727	TOTAL	$ 919,700	$ 545,000	$ 2,375,000	$ 2,275,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 1,018,727	State Revolving Fund Loan - C	$ —	$ 545,000	$ 2,300,000	$ 2,200,000	$ —	$ —
$ 81,274	$ —	Sanitary Sewer Construction Fund	$ 919,700	$ —	$ —	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ —	$ 75,000	$ 75,000	$ —	$ —
$ 81,274	$ 1,018,727	TOTAL	$ 919,700	$ 545,000	$ 2,375,000	$ 2,275,000	$ —	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ (10,000)	$ (15,000)	$ (20,000)	$ (20,000)	$ (22,000)
		Operating Revenue	$ —	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement and modernization of industrial control components at the Water & Resource Recovery Center (WRRC). The WRRC relies on programmable logic controllers (PLCs) and industrial communication networks to collect, process, and transmit critical data for process monitoring and control. These systems form the backbone of the facility's automation network, ensuring that treatment processes operate safely, efficiently, and reliably.

During the COVID-19 pandemic, global supply chain disruptions and component shortages led manufacturers to discontinue production and technical support for many existing control hardware lines much earlier than anticipated. Equipment that should have remained serviceable for another decade or more effectively became obsolete as manufacturers shifted their focus and resources toward new product lines. As a result, sourcing replacement parts has become increasingly difficult, resulting in increased system interruptions and failures.

The City awarded the construction contract for the first phase of the Industrial Controls Upgrade Project in late 2025. This phase is funded through an FY26 appropriation in the amount of $2,066,000 (which includes insurance proceeds), an FY27 appropriation in the amount of $919,700. The FY28 budget appropriation includes $45,000 for engineering and design and $500,000 for construction of the second phase of the improvements. FY29 and FY30 provide additional funding for construction of the second phase, ensuring that all electrical controls at the Water & Resource Recovery Center will be replaced by the end of calendar year 2029.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: 2023 PROJECT NO: 4381500017	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	Industrial Controls Upgrade		$ 7,214,701

PROJECT DESCRIPTION/JUSTIFICATION (cont.)

The project will generate operational savings by eliminating the need to source and replace obsolete control system components that are increasingly difficult and costly to obtain. The existing DeviceNet® and PLC equipment are no longer supported by the manufacturer, forcing the City to rely on aftermarket parts and specialized labor for repairs—often at premium cost and with extended lead times. Failures within these outdated systems also create operational disruptions, as interdependent controls can affect multiple treatment processes simultaneously. By replacing the obsolete systems with standardized, Ethernet-based controls and modern PLC hardware, the City will reduce repair frequency, minimize downtime, and avoid escalating costs for obsolete components. Annual operational savings are projected at approximately $15,000–$20,000, reflecting reduced parts procurement costs, avoided emergency repair expenses, and improved process stability that limits unplanned operational adjustments.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to any other capital improvement projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project can be funded by Sanitary Sewer Construction Funds or a State Revolving Fund loan.

PROJECT ADDRESS/SERVICE AREA

795 Julien Dubuque Drive

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	WRRC Utility Vehicle Replacement			FY 2027		$ 13,000
						PROJECT NO: 4381500029		

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 13,500	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Equipment Trade in	$ (500)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 13,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 13,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of the existing 2007 Kawasaki Mule utility vehicle with a new electric 4x4 utility terrain vehicle (UTV). The UTV is used daily by operators to access multiple areas and processes across the 14-acre Water & Resource Recovery Center (WRRC) site. It enables staff to respond quickly to operational needs, cover more ground in less time, and efficiently complete tasks across the facility. The vehicle is also used for short-distance travel to nearby facilities, including the Catfish Creek and Granger Creek Lift Stations.

The new electric UTV will offer improved reliability, reduced maintenance, and increased fuel efficiency compared to the existing gas-powered unit. The project reflects a purchase cost of $13,500 for the replacement, with revenue of approximately $500 to be recovered through the sale of the existing Mule. The new UTV supports the City’s sustainability goals by reducing emissions and aligns with the WRRC’s commitment to operational efficiency and environmental stewardship.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other capital improvement projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce the community's carbon footprint (50% by 2030) and explore science-based outcomes in the future.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Equipment Trailer Replacement	FY 2027	$ 16,000
			PROJECT NO: 4381500030	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 16,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 16,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 16,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 16,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of the existing equipment trailer at the Water & Resource Recovery Center (WRRC). While the current trailer remains in good repair, it no longer meets the operational needs of the WRRC. In FY25, the WRRC purchased a compact track loader to support maintenance activities such as drying pad management, snow removal, and brush clearing or mowing on WRRC property. The equipment has improved the facility's ability to maintain the drying pad and reduce odors; however, its use is limited because the existing trailer is undersized to safely transport the loader.

The track loader is also used for maintenance at various sanitary lift stations and other WRRC sites, requiring staff to rent a trailer each time it must be moved. Replacing the current trailer with a properly sized unit will improve safety, functionality, and efficiency by allowing WRRC staff to transport the loader and attachments without delay or rental cost. This investment supports more effective site maintenance and contributes to odor reduction and overall operational reliability.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other capital improvement projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	WRRC Environmental Laboratory Still Replacement			FY 2027		$ 13,000
						PROJECT NO: 4381500031		

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 13,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 13,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 13,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of the laboratory still used to produce distilled water at the Water & Resource Recovery Center (WRRC). The WRRC's environmental laboratory is certified by the State of Iowa, meaning its test results are legally defensible for compliance with environmental regulations. Distilled water produced by the still is essential for laboratory operations, including the preparation of blanks and dilutions, as well as for cleaning glassware and analytical equipment.

The existing still is more than 20 years old. While it remains functional, it requires frequent maintenance and experiences periods of downtime during repairs, disrupting laboratory operations. Replacement with a new, energy-efficient still will improve reliability, reduce maintenance needs, and ensure the laboratory can continue to meet state certification standards and support the WRRC's regulatory compliance efforts.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other capital improvement projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO: 4381500032		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	WRRC Compressed Air System Improvements					$ 69,500
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 69,500	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 69,500	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 69,500	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 69,500	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of the two 30-horsepower fixed-speed compressors and associated air dryer that supply compressed air to process equipment throughout the Water & Resource Recovery Center (WRRC). Compressed air is essential for the operation of numerous systems across the facility, including the centrifuges, sludge pumping systems, and various auxiliary diaphragm pumps used in multiple treatment processes.

The existing compressors have operated continuously for many years and are experiencing more frequent breakdowns and repairs, reducing system reliability and increasing maintenance costs. Replacing the existing units with modern, energy-efficient models will improve reliability, reduce maintenance demands, and ensure uninterrupted operation of critical treatment processes.

The replacement of the existing compressed air system will reduce annual maintenance and repair costs associated with the aging compressors and air dryer. The current units require frequent service due to wear and reliability issues, resulting in annual maintenance expenses ranging from $1,500 to $3,000.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other capital improvement projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO: 4381500033		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	Process Control Instrumentation Improvements - Dissolved Oxygen Monitoring					$ 135,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 135,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 135,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 135,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 135,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the installation of new process control instrumentation to better monitor dissolved oxygen (DO) levels within the activated sludge system at the Water & Resource Recovery Center (WRRC). The improvements include the installation of three in-process DO probes, one in each of the three high-purity oxygen aeration trains, and a new vent gas DO monitor.

These instruments will provide operators with real-time data on the oxygen levels within the biological treatment process, allowing for precise control of oxygen delivery. Maintaining optimal oxygen levels ensures that sufficient oxygen is provided to sustain biological activity while avoiding excessive oxygen feed that leads to energy waste. Real-time monitoring will also allow operators to quickly identify and respond to abnormal conditions, helping to prevent process upsets and maintain consistent treatment performance.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other capital improvement projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Influent and Effluent Monitoring Improvements	FY 2027	$ 40,000
			PROJECT NO: 4381500034	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 40,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 40,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 40,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 40,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement and enhancement of influent and effluent monitoring equipment at the Water & Resource Recovery Center (WRRC) to support real-time process control and early detection of abnormal conditions. The improvements include installation of enhanced sampling and analysis equipment for the influent stream—providing continuous pH and conductivity monitoring—and replacement of existing effluent monitoring equipment to provide continuous, real-time data for process control.

Currently, influent monitoring relies on daily composite sampling for BOD and TSS and grab samples for pH. While this approach is the industry standard and meets regulatory requirements, it does not provide immediate feedback when influent conditions change. Real-time influent data will alert operators to potential issues as they occur, allowing timely adjustments to maintain stable treatment conditions. Monitoring conductivity in real time adds a valuable early-warning capability: sudden changes in conductivity can indicate industrial discharges, chemical releases, or dilution events entering the collection system—alerting staff that “something different” is coming into the plant before it impacts treatment performance.

Upgrading both influent and effluent monitoring systems will give operators actionable, continuous data to optimize treatment processes, detect anomalies early, and respond quickly to prevent system upsets. The improvements will enhance process reliability, operational awareness, and compliance assurance while supporting the WRRC’s broader goals of data-driven decision-making and proactive process management.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other capital improvement projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2027 PROJECT NO:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Influent and Effluent Monitoring Improvements		$ 40,000

PROJECT ADDRESS/SERVICE AREA

795 Julien Dubuque Drive

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO: 4381500035		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	WRRC Maintenance Shop Hoist Replacement					$ 11,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 11,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 11,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 11,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 11,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of the existing hoist in the Water & Resource Recovery Center (WRRC) maintenance shop. The hoist is used by maintenance staff to lift and position heavy equipment such as pumps, motors, and other mechanical components for repair and service. The existing unit is aging and lacks a safety latch on the hook—an essential feature that prevents a suspended load from slipping off the hook.

Because the current hoist does not meet OSHA safety standards, maintenance activities must often be performed without its use, resulting in less efficient and more labor-intensive work practices. Replacing the hoist with a new, OSHA-compliant model will improve workplace safety, enhance efficiency, and reduce the physical strain on maintenance personnel while ensuring safe handling of heavy equipment throughout the WRRC.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other capital improvement projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Scum Pit Pump Replacement	FY 2027	$ 77,000
			PROJECT NO: 4381500036	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 77,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 77,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 77,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 77,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of the two scum pit pumps and their two backup pumps that serve the final clarifiers at the Water & Resource Recovery Center (WRRC). These pumps are critical components of the solids removal process, transferring collected scum and floatable material from the clarifiers for further treatment and disposal.

The existing pumps were installed in 1990 and have reached the end of their useful life. Due to significant wear and age, they can no longer be effectively rebuilt, and repairs have become increasingly difficult and costly. The pumps fail frequently, resulting in additional maintenance demands and occasional operational interruptions.

Replacement of these pumps with modern, high-efficiency units will restore system reliability, reduce unplanned downtime, and ensure proper removal and management of floatable materials from the treatment process. This improvement will help maintain consistent effluent quality, reduce maintenance costs, and enhance overall plant performance.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other capital improvement projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	General Equipment Replacement	FY 2027	$ 90,000
			PROJECT NO: 4381500028	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 45,000	$ 30,000	$ 15,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 45,000	$ 30,000	$ 15,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 45,000	$ 30,000	$ 15,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 45,000	$ 30,000	$ 15,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project establishes funding for the timely replacement of critical equipment at the Water & Resource Recovery Center (WRRC) that fails during the year and is more cost-effective to replace than repair. The continuous operation of WRRC systems is essential to maintaining compliance with the facility's National Pollutant Discharge Elimination System (NPDES) permit and protecting the integrity of the wastewater treatment process. Many mechanical and electrical assets operate in harsh environments that can lead to unexpected equipment failure. When this occurs, immediate replacement is often necessary to avoid treatment disruption or potential noncompliance. This CIP provides a flexible funding source to address these unplanned needs as they arise throughout the fiscal year.

Funding is programmed for a three-year period, with allocations decreasing each year as the WRRC's Computerized Maintenance Management System (CMMS) becomes fully functional. The CMMS will enable proactive scheduling of repairs and replacements based on asset condition and maintenance history, reducing the need for contingency replacement funding. Until that system is fully implemented, this project ensures WRRC staff have the means to promptly replace failed equipment and maintain uninterrupted treatment performance.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Facility Management Plan Update which includes the development of a CMMS.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Treatment System Infrastructure Restoration and Reliability Improvements	FY 2027 PROJECT NO: 4381500037	$ 2,047,550

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 180,000	$ 90,000	$ —	$ —	$ —	$ —
$ —	$ —	Contractor Services	$ 1,200,000	$ 577,550	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 1,380,000	$ 667,550	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 1,380,000	$ 667,550	$ —	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 22,450	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 1,380,000	$ 690,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding to repair and restore treatment system infrastructure at the Water & Resource Recovery Center (WRRC) that is currently out of service or operating unreliably due to age, wear, or deferred maintenance. The work focuses on restoring the mechanical and electrical assets that support the City's treatment processes—including pumps, valves, motors, actuators, and other associated equipment—so that redundant and standby systems can be brought back into reliable service.

Over the past several years, a tipping point occurred where the balance of maintenance work at the WRRC shifted from preventive maintenance to reactive repairs. As equipment issues increased, maintenance staff were required to focus primarily on emergency and urgent repairs, leaving less time available for preventive maintenance. This cycle has compounded over time, resulting in additional unplanned outages and diminished reliability. To help reverse this trend, the WRRC intends to hire qualified mechanical contractors to perform much of the repair and restoration work necessary to address the existing maintenance backlog. Engaging outside contractors will allow the City to complete high-priority repairs more efficiently while enabling in-house maintenance staff to concentrate on preventive maintenance and routine operational support. The goal of this project is to restore balance—returning maintenance operations to a primarily preventive focus. If this can be accomplished over the next 12 to 18 months, the City will be in a stronger position to re-evaluate long-term maintenance staffing levels or other structural changes needed to sustain a proactive maintenance program.

By investing in treatment system infrastructure restoration, the WRRC will enhance operational reliability, reduce odor risk, and ensure that the facility can continue to meet permit obligations while maintaining safe, efficient, and sustainable operations. The project is expected to generate measurable operational savings by reducing the frequency of emergency repairs and unplanned equipment failures. As critical treatment infrastructure is restored and redundant systems are brought back online, maintenance activities will transition from reactive to preventive work. These improvements are projected to reduce annual maintenance costs by approximately 5–10%, or about $50,000 per year, once full reliability and preventive maintenance efficiencies are achieved.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2027	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Treatment System Infrastructure Restoration and Reliability Improvements	PROJECT NO: 4381500037	$ 2,047,550

RELATIONSHIP TO OTHER PROJECTS

This project is not related to any other capital improvement projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project can only be funded using sanitary sewer construction funds.

PROJECT ADDRESS/SERVICE AREA

795 Julien Dubuque Drive

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Solids Handling Door Replacement	FY 2027 PROJECT NO: 4381500038	$ 17,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Contractor Services	$ 17,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 17,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 17,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 17,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement of the existing drum thickener room doors in Building 75 (Solids Handling Building) at the Water & Resource Recovery Center (WRRC). The existing doors have deteriorated significantly due to prolonged exposure to hydrogen sulfide (H_2S) and the corrosive environment created within the solids handling area. Because the current doors are not constructed of stainless steel, the H_2S has corroded the metal, resulting in visible holes, thinning, and material loss around the edges and seams.

The deteriorated doors compromise both the integrity and safety of the facility, allowing the potential for air leakage, contributing to odor issues, and increasing maintenance requirements. This project will replace the existing doors with stainless steel units specifically designed to withstand the corrosive effects of hydrogen sulfide and other gases common in wastewater treatment environments.

Replacing the doors will improve the building's structural integrity, reduce odor migration, and ensure long-term resistance to corrosion—enhancing safety and protecting the City's investment in the WRRC's solids handling infrastructure.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to any other capital improvement projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project can only be funded using sanitary sewer construction funds.

PROJECT ADDRESS/SERVICE AREA

795 Julien Dubuque Drive

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2027 PROJECT NO: 4381500039		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	WRRC Safety Program Development					$ 106,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consulting Services	$ 84,000	$ 22,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 84,000	$ 22,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 84,000	$ 22,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 84,000	$ 22,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding to hire a qualified safety consultant to develop a comprehensive, WRRC-specific safety program within a 12–18-month period. The consultant will prepare the full suite of written safety documentation required under the City's Safety Program Responsibilities, including hazard assessments, emergency procedures, safe-work practices, PPE requirements, chemical safety documentation, contractor safety protocols, inspection schedules, and incident-reporting processes. Scope will include the development of Standard Operating Procedures (SOPs) and safe-work practices for all WRRC buildings, processes, and operational environments, including off-site lift stations. Work will include evaluating hazards associated with anaerobic digesters, high-purity oxygen systems, biogas piping, chemical feed systems, electrical systems, laboratory operations, sludge handling equipment, confined spaces, mechanical equipment, and other WRRC treatment infrastructure. It will include the development of facility-specific safety manuals for contractors that perform work at the facility to ensure they understand the hazards and requirements for each building.

The WRRC currently does not have a comprehensive, facility-specific safety program that meets the full requirements of the City's Safety Program Responsibilities. These responsibilities require each department to maintain written procedures, hazard assessments, training systems, contractor protocols, PPE evaluations, and emergency procedures that accurately reflect the hazards present in each workplace. For an industrial utility with the complexity of the WRRC, this level of documentation requires significant technical expertise and dedicated time that existing staff cannot provide while maintaining essential 24/7 treatment operations. While WRRC staff are committed to advancing safety, developing a program of this scale internally would take several years and would divert critical operational and maintenance resources.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to any other capital improvement projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Recruit, hire, develop and retain a diverse, top-quality City workforce dedicated to City goals, mission and core values.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2027	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Safety Program Development	PROJECT NO:	$ 106,000

FUNDING RESTRICTIONS

This can only be funded from sanitary sewer utility funds.

PROJECT ADDRESS/SERVICE AREA

795 Julien Dubuque Drive and various lift stations throughout the city.

DEPARTMENT: 51 - Airport		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Reconstruct Taxiway Alpha			YEAR FIRST SUBMITTED: FY18 PROJECT NO: 5128000008 390-2842		TOTAL PROJECT COST $ 35,234,238
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 417,611	$ 2,793,121	Design & Engineering	$ 6,819,994	$ 300,000	$ —	$ —	$ —	$ —
$ 3,204,379	$ 18,849,133	Construction	$ 1,230,000	$ 1,620,000	$ —	$ —	$ —	$ —
$ 3,621,990	$ 21,642,254	TOTAL	$ 8,049,994	$ 1,920,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 1,000,000	$ 1,000,000	FAA Entitlement Funds	$ 1,000,000	$ 1,000,000	$ —	$ —	$ —	$ —
$ 1,162,270	$ 20,205,254	FAA Discretionary Funds	$ 6,244,995	$ 728,000	$ —	$ —	$ —	$ —
$ 1,459,720	$ 437,000	G.O. Debt (Sales Tax Fund 20%)	$ 804,999	$ 192,000	$ —	$ —	$ —	$ —
$ 3,621,990	$ 21,642,254	TOTAL	$ 8,049,994	$ 1,920,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Relocate Taxiway Alpha program at DBQ is scheduled to be completed over seven fiscal years and six construction phases. The program began in FY22 to complete programmatic planning documents which included an environmental documented categorical exclusion, topographic and utility survey, geotechnical exploration, a detailed schematic design plan, and construction phasing and budget. FY25 – FY28 Taxiway A Relocation construction (construction Phases 3 – 5) are on the SE end of the Airport at the Runway 31 end. Each of these phases includes approximately 1,300 LF of Taxiway A relocation, working to the NW at a standard parallel offset distance of 400 feet from Runway 13/31. Construction Phase 5 is planned for FY 27 and connects Phase 4 and Phase 2, completing the taxiway relocation. Generally all construction phases include earth moving (grading), storm sewer drainage and underdrains, concrete paving, taxiway edge lighting and airfield signage, pavement markings, and turfgrass stabilization.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), DRA, or Airport Operating Funds and FAA Funds.

PROJECT ADDRESS/SERVICE AREA

11000 Airport Road

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY26	TOTAL PROJECT COST
51 - Airport	2C - Public Works	Equipment Storage Building	PROJECT NO:	5128000033	$ 275,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 27,500	Construction	$ —	$ 247,500	$ —	$ —	$ —	$ —
$ —	$ 27,500	TOTAL	$ —	$ 247,500	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 27,500	CSVI Funds	$ —	$ 247,500	$ —	$ —	$ —	$ —
$ —	$ 27,500	TOTAL	$ —	$ 247,500	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will provide for site work, concrete floor installation, and construction of an equipment storage building. A facility for storage of equipment is needed for airfield mowers, small equipment, and an isolated bay location for approved snow and ice control products for winter storm management. Currently, airfield mowing equipment is not stored in a covered location.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), DRA Funding, or IDOT Commercial Service Vertical Infrastructure funds.

PROJECT ADDRESS/SERVICE AREA
11000 Airport Road

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
51 - Airport		2C - Public Works	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation			FY16		
						PROJECT NO:	5128000017	
							390-2664	$ 976,455

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 8,702	Design & Engineering	$ —	$ 95,000	$ 95,000	$ —	$ —	$ —
$ —	$ 17,753	Construction	$ —	$ 380,000	$ 380,000	$ —	$ —	$ —
$ —	$ 26,455	TOTAL	$ —	$ 475,000	$ 475,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —		G.O. Debt (Sales Tax Fund 20%)	$ —	$ 175,000	$ 175,000	$ —	$ —	$ —
$ —	$ —	State Grant Application	$ —	$ 300,000	$ 300,000	$ —	$ —	$ —
$ —	$ 26,455	DRA Distribution	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 26,455	TOTAL	$ —	$ 475,000	$ 475,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This will provide for asphalt repairs to the aircraft hangar area. These types of projects are coordinated with the Engineering Department to determine which repairs are needed. FY27 and FY28 funds will provide for replacing the pavement in the corporate hangar and T-hangar areas identified in the most recently completed Airport Pavement Management System. Work includes, but is not limited to, full and partial depth patching and joint/crack sealing to prolong the life of the pavement. Iowa Department of Transportation Airport Improvement Program funds will also be used for these projects. Maintaining the airfield pavement is included as a sponsor grant assurance when receiving Federal Aviation Administration funds. FY31 funds will provide for repairing the general aviation entrance road. This project is partially being funded by a state grant which is yet approved.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA funding.

PROJECT ADDRESS/SERVICE AREA

11000 Airport Road

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY17	TOTAL PROJECT COST
51 - Airport	2C - Public Works	Corporate Hangar Facilities Maintenance	PROJECT NO:	5128000006 390-2008	$ 254,369

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 21,273	$ 93,096	Construction (Ongoing)	$ —	$ —	$ 40,000	$ —	$ —	$ —
		Construction (One Time)	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ 21,273	$ 93,096	TOTAL	$ 100,000	$ —	$ 40,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 21,273	$ 13,096	Sales Tax Fund (20%)	$ —	$ —	$ 40,000	$ —	$ —	$ —
$ —	$ 80,000	CSVI Funds	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ 21,273	$ 93,096	TOTAL	$ 100,000	$ —	$ 40,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the rehabilitation of existing corporate hangars and buildings. Rehabilitation includes large corporate hangars as well as existing, leased T-hangars as they continue to age and will need structural repairs such as roofing, heating, flooring, and door repairs/replacement. Tenants of these hangars generate fuel sales for the Dubuque Jet Center. FY27 funds ($100,000) will be used to replace a large corporate hangar door on one of the facilities currently leased by University of Dubuque which is in need of extensive repairs.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), DRA Funding, or Airport Operating Funds.

PROJECT ADDRESS/SERVICE AREA
11000 Airport Road

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	PROJECT NO:	TOTAL PROJECT COST
51 - Airport	2C - Public Works	Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study/PCN)	FY12	5128000009 390-1060	$ 100,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 200,210	Consultant Contract	$ —	$ —	$ 100,000	$ —	$ —	$ 125,000
$ —	$ 200,210	TOTAL	$ —	$ —	$ 100,000	$ —	$ —	$ 125,000
		B. PROJECT FINANCING						
$ —	$ 194,450	FAA Discretionary Funds	$ —	$ —	$ 90,000	$ —	$ —	$ 112,500
$ —	$ —	Sales Tax Fund (20%)	$ —	$ —	$ 10,000	$ —	$ —	$ 12,500
$ —	$ 5,760	General Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 200,210	TOTAL	$ —	$ —	$ 100,000	$ —	$ —	$ 125,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for an Airport Pavement Management System (APMS) update, which is a review and analysis of all airfield pavement to document pavement condition and develop a strategy for airfield pavement maintenance. This study is required by the Federal Aviation Administration as justification for all airfield reconstruction or rehabilitation projects and facilitates capital improvement planning. Formerly, airports were required to report runway strength as a pavement condition number (PCN). The Federal Aviation Administration has updated this requirement to be in alignment with International Civil Aviation Organization guidelines and now requires airports to report runway strength as a pavement classification rating (PCR). Aircraft operators and airports use/compare these numbers to aircraft classification ratings (ACR) to determine if a pavement is suitable to operate a given aircraft on. This APMS is required every three years by the Federal Aviation Administration.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), DRA Funding, or Airport Operating Funds and FAA Funds.

PROJECT ADDRESS/SERVICE AREA
11000 Airport Road

DEPARTMENT: 51 - Airport		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Taxiway D Extension (formerly Taxiway H)			YEAR FIRST SUBMITTED: FY25 PROJECT NO:		TOTAL PROJECT COST $ 2,940,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design/Engineering	$ —	$ —	$ —	$ 488,100	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ 2,451,900	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 2,940,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	FAA Discretionary Funds	$ —	$ —	$ —	$ 2,646,000	$ —	$ —
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 294,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 2,940,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will provide for construction of approximately 1,700 feet of taxiway between the terminal building and Runway 31. This project will increase efficiency by allowing aircraft to taxi directly to Runway 31 in lieu of back-taxiing and will significantly increase safety by not requiring aircraft to cross Runway 13/31 midfield. This project will consist of grading, storm sewer drainage and underdrains, concrete paving, taxiway edge lighting and airfield signage, pavement markings, and turf grass stabilization.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), or DRA and FAA Funds.

PROJECT ADDRESS/SERVICE AREA
11000 Airport Road

DEPARTMENT: 51 - Airport		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Taxiway J Improvements			YEAR FIRST SUBMITTED: FY25 PROJECT NO:		TOTAL PROJECT COST $ 7,145,600
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design-Engineering	$ —	$ —	$ —	$ 607,600	$ 500,000	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ 3,038,000	$ 3,000,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 3,645,600	$ 3,500,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	FAA Entitlement Funds	$ —	$ —	$ —	$ 1,000,000	$ 1,000,000	$ —
$ —	$ —	FAA Discretionary Funds	$ —	$ —	$ —	$ 2,281,040	$ 2,150,000	$ —
$ —	$ —	Sales Tax Fund (20%)	$ —	$ —	$ —	$ 364,560	$ 350,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 3,645,600	$ 3,500,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project includes construction of approximately 3,200 feet of taxiway on the west side of the airfield from Runway 13 to the mid-point of Runway 18/36. This project facilitates development of the west side of the airfield as the east side is nearly built out. This project would include grading, storm sewer drainage and underdrains in preparation for paving and installing edge lights and pavement markings.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Westside Airfield Development Project.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), or DRA and FAA Funds.

PROJECT ADDRESS/SERVICE AREA
11000 Airport Rd/Airfield

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Asphalt Milling Program - 10 Miles			YEAR FIRST SUBMITTED: FY 2000 PROJECT NO: 5421000003		TOTAL PROJECT COST $ 1,224,243
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 152,520	$ 198,176	Construction	$ 162,899	$ 168,601	$ 174,503	$ 180,611	$ 186,933	$ 193,476
$ 152,520	$ 198,176	TOTAL	$ 162,899	$ 168,601	$ 174,503	$ 180,611	$ 186,933	$ 193,476
		B. PROJECT FINANCING						
$ 152,520	$ 98,797	Sales Tax Fund (30%)	$ 87,899	$ 93,601	$ 99,503	$ 105,611	$ 111,933	$ 118,476
$ —	$ 99,379	Milling Revenue	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000
$ 152,520	$ 198,176	TOTAL	$ 162,899	$ 168,601	$ 174,503	$ 180,611	$ 186,933	$ 193,476

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the milling of ten (10) centerline miles of asphalt streets. This project provides for the hiring of a private milling contractor to grind a full-street-width pass to remove up to two (2) inches of old asphalt from the street. The millings are then loaded onto city trucks and hauled to a local asphalt plant to be recycled into new hot mix asphalt. All milling is done by a private contractor with cleanup, hauling, and repaving of the streets completed by Public Works department crews. Keeping road pavement in good shape saves money and energy and reduces greenhouse gas emissions, more than offsetting pollution generated during road construction, according to a new study.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the ADA curb ramp replacement project (#5421000002), curb replacement project (#5421000001), and tri-top catchbasin replacement project (NEW).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	ADA Curb Ramp Program - 10 miles	FY 2006	$ 7,569,448
			PROJECT NO: 5421000002	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 122,517	Engineering Services	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ 708,066	$ 1,855,865	Construction	$ 925,000	$ 958,250	$ 958,250	$ 958,250	$ 958,250	$ 958,250
$ 708,066	$ 1,978,382	TOTAL	$ 950,000	$ 983,250	$ 983,250	$ 983,250	$ 983,250	$ 983,250
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ 402,204	$ 443,417	$ 453,952	$ 505,995	$ 600,000	$ 983,250
$ 69,983	$ 481,142	Road Use Tax Fund	$ 500,000	$ 483,250	$ 483,250	$ 433,250	$ 383,250	$ —
$ 638,083	$ 1,497,240	Sales Tax Fund (30%)	$ 47,796	$ 56,583	$ 46,048	$ 44,005	$ —	$ —
$ 708,066	$ 1,978,382	TOTAL	$ 950,000	$ 983,250	$ 983,250	$ 983,250	$ 983,250	$ 983,250

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for an annual program to install ADA curb ramps at various locations throughout the city in conjunction with the Public Works ten (10) centerline mile asphalt overlay program. In July of 2013, the Iowa Department of Transportation (IDOT) received additional information from the Federal Department of Justice further clarifying what constitutes resurfacing. Based on these clarifications, as of January 1, 2014, any alterations to an existing street's crosswalk, including asphalt resurfacing and "mill and fill" projects, require that existing curb ramps adhere to the latest ADA standards. While many of these corners have existing ramps, only a few of Dubuque's streets and alleys have curb ramps that meet current ADA standards. This project ensures that each intersection would be retrofitted with ADA-mandated curb ramps when a street receives a maintenance overlay. With the installation and upgrade to the ADA curb ramps as part of the asphalt overlay program, we improve accessibility for those with disabilities in our community as well as pedestrians seeking to travel the streets and sidewalks safely.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the asphalt milling program project (#5421000003).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	Tri-top Catch Basin Replacement Project	FY 2027	$ 335,162
			PROJECT NO: 5429900033	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 10,000	$ 10,350	$ 10,713	$ 11,088	$ 11,477	$ 11,879
$ —	$ —	Construction	$ 52,500	$ 54,338	$ 56,240	$ 58,209	$ 60,247	$ 62,356
$ —	$ —	TOTAL	$ 62,500	$ 64,688	$ 66,953	$ 69,297	$ 71,724	$ 74,235
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 62,500	$ 64,688	$ 66,953	$ 69,297	$ 71,724	$ 74,235
$ —	$ —	TOTAL	$ 62,500	$ 64,688	$ 66,953	$ 69,297	$ 71,724	$ 74,235

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for an annual program to install ADA curb ramps at various locations throughout the city in conjunction with the Public Works ten (10) centerline mile asphalt overlay program. In July of 2013, the Iowa Department of Transportation (IDOT) received additional information from the Federal Department of Justice further clarifying what constitutes resurfacing. Based on these clarifications, as of January 1, 2014, any alterations to an existing street's crosswalk, including asphalt resurfacing and "mill and fill" projects, require that existing curb ramps adhere to the latest ADA standards. While many of these corners have existing ramps, only a few of Dubuque's streets and alleys have curb ramps that meet current ADA standards. This project ensures that each intersection would be retrofitted with ADA-mandated curb ramps when a street receives a maintenance overlay. With the installation and upgrade to the ADA curb ramps as part of the asphalt overlay program, we improve accessibility for those with disabilities in our community as well as pedestrians seeking to travel the streets and sidewalks safely.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the asphalt milling program project (#5421000003).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT: 54 - Public Works	STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Curb Replacement Program	YEAR FIRST SUBMITTED: FY 2000 PROJECT NO: 5421000001	TOTAL PROJECT COST $ 195,021

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 20,000	Engineering Services	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
$ —	$ 65,021	Construction	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ 85,021	TOTAL	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000
		B. PROJECT FINANCING						
$ —	$ 85,021	Sales Tax Fund (30%)	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000
$ —	$ 85,021	TOTAL	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for an annual program to replace deteriorated curb, gutter and related pavement at locations throughout the city. Priority is given to streets scheduled for the Public Works Department's asphalt paving program and projects associated with improvements to sidewalks and driveways by homeowners. All work is done by private contractors. This project supplements the Public Works Department's regular curb reconstruction program. There are many streets in Dubuque that have good driving surfaces but have badly deteriorated limestone or concrete curbing. This program provides for hiring private contractors to replace curbing in poor condition on streets that are not scheduled, or anticipated to be scheduled, for reconstruction. Priority is also given to replacing poor curbing on streets where ADA curb ramps are being installed. On any given year, the Public Works Department receives numerous curb replacement requests related to the asphalt overlay program and property owner projects that are not able to be completed due to workloads.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Asphalt Milling Program (542900003) and the ADA Curb Ramp Program (5429900002).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%), Stormwater Construction Fund, and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Concrete Street Section Repair Program			YEAR FIRST SUBMITTED: PROJECT NO:	FY 1995 5421000004	TOTAL PROJECT COST $ 1,670,275
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 4,000	Engineering Services	$ 27,500	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 83,000
$ 4,642	$ 20,595	Construction	$ 538,000	$ 207,676	$ 233,215	$ 259,647	$ 287,000	$ 754,322
$ 4,642	$ 24,595	TOTAL	$ 565,500	$ 229,676	$ 255,215	$ 281,647	$ 309,000	$ 837,322
		B. PROJECT FINANCING						
$ 4,642	$ 24,595	G.O. Debt (Sales Tax Fund 30%)	$ 565,500	$ 229,676	$ 255,215	$ 281,647	$ 309,000	$ 837,322
$ 4,642	$ 24,595	TOTAL	$ 565,500	$ 229,676	$ 255,215	$ 281,647	$ 309,000	$ 837,322

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding for 8 panel replacement projects through hiring private contractors to remove and replace, or assist the Public Works Department in removing and replacing, deteriorated concrete panels in concrete streets. All work is closely coordinated with, or under the direction of, the Engineering Department and its street reconstruction program. Many concrete streets in the City are in need of full-depth concrete section replacement. Defects such as offset or spalling transverse joints create a poor riding surface. Surface and joint defects usually lead to other pavement deformation, such as pavement blow ups, settlements, cracks, and/or potholes. Timely panel replacements and section repairs extend the life of these concrete streets and usually preclude the need for asphalt overlays or total reconstruction projects.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
City Wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	Floodwall Post-Flood Repair Program	FY 2000	$ 222,762
			PROJECT NO: 5429900002	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 7,762	$ 15,000	Construction	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
$ 7,762	$ 15,000	TOTAL	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
		B. PROJECT FINANCING						
$ 7,762	$ 15,000	Sales Tax Fund (30%)	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
$ 7,762	$ 15,000	TOTAL	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for an annual program to perform post-flood repairs and maintenance required by the Corps of Engineers along the City's flood control protection system. This project supplements the Public Works Department's floodwall operations activity budget by providing funding that would allow for post-flood and required infrastructure repairs. As the floodwall's infrastructure age and the frequency of flood events continues to increase, the need for extraordinary repairs also has increased. This request would provide adequate funds to perform timely repairs, which in turn assures the integrity of the flood control system. Repairs may include rip-rap replacement, pump overhauls, gate repairs, pump house repairs, floodwall, and levee repairs, dredging, debris removal, and associated storm sewer outlet remedial work.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA

Along the 5.8 mile Flood Control System

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	Steps, Hand Railings and Wall-Top Fencing Program	FY 2000	$ 93,848
			PROJECT NO: 5429900001	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 2,500	$ 2,588	$ 2,679	$ 2,773	$ 2,870	$ 2,970
$ —	$ —	Construction	$ 15,000	$ 15,525	$ 16,069	$ 16,631	$ 17,213	$ 17,815
$ —	$ —	TOTAL	$ 17,500	$ 18,113	$ 18,748	$ 19,404	$ 20,083	$ 20,785
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 17,500	$ 18,113	$ 18,748	$ 19,404	$ 20,083	$ 20,785
$ —	$ —	TOTAL	$ 17,500	$ 18,113	$ 18,748	$ 19,404	$ 20,083	$ 20,785

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for repairing, replacing, and/or installing hand railings, staircases, and wall-top fencing on city properties. Because of its hilly terrain, Dubuque's infrastructure includes many large retaining walls and pedestrian staircases. Due to the high curbing, a few ADA ramps are also constructed with handrails. The hand railing's close location to the street make them subject to vehicular damage. While many of the walls are in good condition, many staircases, and the accompanying metal hand railings are not. Also, citizens and staff have become aware and concerned with securing the tops of tall city walls. The purpose of this program is to facilitate timely remedial action as staff is made aware of needs or deficiencies. Private contractors would perform the work under the direction of the Engineering Department or Public Works Department.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%).

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Municipal Services Center Access System Replacement			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO: 5429900034		TOTAL PROJECT COST $ 61,200
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Building	$ 61,200	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 61,200	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 21,250	$ —	$ —	$ —	$ —	$ —
$ —	$ —	General Fund	$ 16,150	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Road Use Tax Fund	$ 23,800	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 61,200	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the access control systems at the Municipal Services Center (MSC). The access door replacement is obsolete and would be used to restrict access to various inventories that are not currently restricted.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%), Garage, Refuse and Road Use Tax funds.

PROJECT ADDRESS/SERVICE AREA
The Municipal Services Center is located at 925 Kerper Court.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Municipal Services Center Access System Replacement - Enterprise			FY 2027 PROJECT NO: 5429900034		$ 23,800
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Building	$ 23,800	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 23,800	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 15,300	$ —	$ —	$ —	$ —	
$ —	$ —	Garage Service Fund	$ 8,500	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 23,800	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the access control systems at the Municipal Services Center(MSC). The access door replacement is obsolete and would be used to restrict access to various inventories that are not currently restricted.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%), Garage, Refuse and Road Use Tax funds.

PROJECT ADDRESS/SERVICE AREA
The Municipal Services Center is located at 925 Kerper Court.

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Municipal Services Center Fleet Maintenance Bay Extension			YEAR FIRST SUBMITTED: 2026 PROJECT NO: 5429900032		TOTAL PROJECT COST $ 100,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Garage Service Fund	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project request provides funding to implement a recommendation from the Fleet Operations Assessment conducted by a third-party vendor on best practices. Best practice states for each technician, a maintenance shop should have 1.5 bays available. This leaves Fleet Division within the Public Works Department short by 3 maintenance bays. The current shop layout includes 11 bays for 9 technicians. Additional bays allows for vehicle diagnostics without hindering continued preventive maintenance needs by occupying the necessary bays to safely conduct work. Technician capabilities allow for larger projects, but space restrictions cause an increase of 124.7% labor rate to outsource these projects instead.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by General Fund and Garage funds.

PROJECT ADDRESS/SERVICE AREA
925 Kerper Court

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY2025	TOTAL PROJECT COST
54 - Public Works		2C - Public Works	NW Arterial Shoulder Paving Project			PROJECT NO:	5421000007	$ 2,311,247

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 105,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 511,875	$ 537,469	$ 564,343	$ 592,560	$ —	$ 2,311,247
$ —	$ —	TOTAL	$ 616,875	$ 537,469	$ 564,343	$ 592,560	$ —	$ 2,311,247
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ 616,875	$ 537,469	$ 564,343	$ 592,560	$ —	$ 2,311,247
$ —	$ —	TOTAL	$ 616,875	$ 537,469	$ 564,343	$ 592,560	$ —	$ 2,311,247

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for hiring private contractors to construct 10-foot, paved shoulders in four phases, along the Northwest Arterial from US Highway 20 to IA 3. All work is closely coordinated with, or under the direction of, the Engineering Department. The shoulders along the Northwest Arterial currently are a majority of gravel shoulders. Each rain storm, this gravel is washed out on to the street, or the parallel trails along this highway. Gravel shoulders increase hazards for crews to maintain shoulders by grading and regrading multiple times a year, as well as drivers utilizing the Northwest Arterial.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Hawthorne Street Boat Ramp Repair			YEAR FIRST SUBMITTED: FY 2012 PROJECT NO: 5429900031		TOTAL PROJECT COST $ 407,532
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ 54,338	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 292,336	$ —	$ —	$ —	$ —
$ —	$ —	Construction Services	$ —	$ 30,429	$ —	$ —	$ —	$ —
$ —	$ —	Construction Inspection	$ —	$ 30,429	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 54,338	$ 353,194	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 54,338	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 54,338	$ 353,194	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides the necessary funds to repair the underwater section of the municipal boat ramp in AY McDonald Park at the east end of Hawthorne Street. In 1997, this boat ramp was reconstructed above its Mississippi River water line. As part of that project, new concrete panels were joined to the ramp's existing concrete panels below the water line. In recent years, there has been accelerated deterioration of the underwater section of the boat ramp. On several occasions, sections of steel edging, iron rebar, and broken concrete have been removed to eliminate the underwater hazards they presented to boaters. Also, whenever the Mississippi River experiences low water levels, boaters have been having problems with their boat trailers dropping off the submerged end of the boat ramp. This project will involve installing a cofferdam around the underwater portion of the ramp, replacing the deteriorated and previously submerged concrete panels, and also adding additional panels to extend the ramp further into the river. The southeast portion of the ramp is unusable due to safety concerns and has been barricaded until reconstruction is approved and completed.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%).

PROJECT ADDRESS/SERVICE AREA

AY McDonald Park

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Municipal Services Center Roof Replacement			YEAR FIRST SUBMITTED: 2023 PROJECT NO: 5429900021		TOTAL PROJECT COST $ 885,043
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 551,730	Construction	$ 333,313	$ —	$ —	$ —	$ —	$ —
$ —	$ 551,730	TOTAL	$ 333,313	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 551,730	G.O. Debt (Sales Tax Fund 30%)	$ 333,313	$ —	$ —	$ —	$ —	$ —
$ —	$ 551,730	TOTAL	$ 333,313	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will provide remaining funds for the replacement of the roof at the Municipal Services Center. The facility was constructed and opened in 2005, and the expected life of a roof is 15-20 years and has experienced extensive leaking over the last 5 years. Replacing the roof will allow the building to function as designed and continue to protect millions of dollars in equipment and vehicles housed within. Partial funding was approved by Council and City Manager in FY2026.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Water department Municipal Services Center Roof Replacement which is the portion that Water department is responsible for.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%), Garage, Refuse and Road Use Tax funds.

PROJECT ADDRESS/SERVICE AREA
The Municipal Services Center is located at 925 Kerper Court.

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: 3255 - Wheel Loader Purchase			YEAR FIRST SUBMITTED: PROJECT NO:	2022	TOTAL PROJECT COST $ 305,865
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 305,865	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 305,865	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ 305,865	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 305,865	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project would provide for the replacement of two (2) wheel loaders, unit #3255, a 2007 John Deere 624J wheel loader. The replacement wheel loader will be equipped with a front-mount snow plow with plow gate attachment. During the warm weather months, wheel loaders are used to lift and load stone, asphalt, and demolition materials on various street and sewer maintenance repair projects. During the winter months, wheel loaders are used to not only plow streets and cul-de-sacs during major winter snow storms, but also subsequently remove snow accumulations from downtown streets and residential cul-de-sacs.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Mechanical Sweeper Replacement - 4007			YEAR FIRST SUBMITTED: FY 2022 PROJECT NO: 5427000003		TOTAL PROJECT COST $ 290,466
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 290,466	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 290,466	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 290,466	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 290,466	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement of the Public Works Department's only mechanical street sweeper. Unit # 4007 is a three-wheel street sweeper that is now past 2X its useful service life. A seven-year work life for this type of unit is considered the industry norm, balancing warranties, depreciation, reliability, and trade-in value. However, the Public Works Department has a total of three sweepers in its fleet, two of which are air vacuum sweepers which do the majority of sweeping in the City. This unit is used mainly for the clean-up of asphalt millings from our asphalt paving program and fall leaf sweeping. The City's three street sweepers are used to clean Dubuque's streets, downtown alleys, green alleys, and municipal parking lots. These sweepers clean the downtown every two days, arterial streets every two weeks, and the remaining streets every two months. These sweepers are also used to sweep Dubuque's "green alleys" on a regular basis to ensure that they perform as designed. City streets are swept Monday through Friday, year-round, whenever weather permits. By sweeping litter, dirt, debris, leaves, etc. from city streets and green alleys, Dubuque's air quality and surface waters are protected and aesthetics improved. Replacing this machine will also help Dubuque comply with its Federal Phase II stormwater permit obligations.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Asphalt Milling Program (#5421000003)

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales tax Fund (30%) and Road Use Tax Funding.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Vacuum Street Sweeper Replacement - 4002			YEAR FIRST SUBMITTED: 2025 PROJECT NO: 5427000001		TOTAL PROJECT COST $ 393,121
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 493,121	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Equipment Trade-In	$ (100,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 393,121	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Road Use Tax Fund	$ 393,121	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 393,121	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement of one of the two Public Works Department's air vacuum street sweepers. Unit # 4002 is a Schwartze A98E regenerative air street sweeper and would normally be requested to be replaced after eight (8) years of service in FY2031. However, due to operational challenges and fleet-operations mis-match, we are requesting to replace this unit sooner. A seven-year work life for this type of unit is considered the industry norm, balancing warranties, depreciation, reliability, and trade-in value. The Public Works Department has a total of three sweepers in its fleet, two of which are air vacuum sweepers. However, the current unit has showed many safety and incompatibility issues with operations due to Dubuque's topography. Since being placed in service, this vehicle has service costs of $73,845. The City's three street sweepers are used to clean Dubuque's streets, downtown alleys, green alleys, and municipal parking lots. These sweepers clean the downtown every two days, arterial streets every two weeks, and the remaining streets every two months. These sweepers are also used to sweep Dubuque's newly-constructed "green alleys" four times each year to ensure that they perform as designed. City streets are swept Monday through Friday year-round whenever weather permits. By sweeping litter, dirt, debris, leaves, etc. from city streets and green alleys, Dubuque's air quality and surface waters are protected, and aesthetics are improved. Replacing these machines will also help Dubuque comply with its federal Phase II stormwater permit obligations. This sweeper, while not past its service life breaks down frequently due to only having one engine instead of the standard two engines. With one engine, the truck can either run the street sweeper brushes and vacuum or go up hill. The single engine is not sufficient to do both simultaneously.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Sign Truck Replacement - 3236			YEAR FIRST SUBMITTED: FY 2025 PROJECT NO: 5429900030		TOTAL PROJECT COST $ 295,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Truck Replacement	$ 295,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 295,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 295,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 295,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will provide funds for a sign replacement truck, unit #3236, a 2018 23,000 GVW truck with flat bed, rear mounted crane, welding unit air compressor and storage units. The truck is used daily by our sign maintenance technician when repairing street signs, street name signs, guardrails, guard cables, and meter posts. The unit is also used when needed to assist with repairing streetlights and traffic signals.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded with Sales Tax (30%) or Road Use Tax Funds.

PROJECT ADDRESS/SERVICE AREA
This unit is used citywide.

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Backhoe Loader Purchase - 3214			YEAR FIRST SUBMITTED: FY 2024 PROJECT NO:		TOTAL PROJECT COST $ 145,360
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 165,360	$ —	$ —	$ —	$ —
$ —	$ —	Equipment Trade-In	$ —	$ (20,000)	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 145,360	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Road Use Tax Fund	$ —	$ 145,360	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 145,360	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project would provide for the replacement of one backhoe loader, unit #3214. During the warm weather months, backhoe loaders are used to remove pavements on various street and sewer maintenance repair projects. During the winter months they can be used to load snow and salt during or after winter events. After fourteen (14) years of continuous use, this unit will be in need of replacement.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide Use

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Backhoe Loader Purchase - 3213			YEAR FIRST SUBMITTED: FY 2024 PROJECT NO:		TOTAL PROJECT COST $ 176,946
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ —	$ 196,946	$ —
$ —	$ —	Equipment Trade-In	$ —	$ —	$ —	$ —	$ (20,000)	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 176,946	$ —
		B. PROJECT FINANCING						
$ —	$ —	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ 176,946	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 176,946	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project would provide for the replacement of one backhoe loader, unit #3213. During the warm weather months, backhoe loaders are used to remove pavements on various street and sewer maintenance repair projects. During the winter months they can be used to load snow and salt during or after winter events. After fourteen (14) years of continuous use, this unit will be in need of replacement.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Wheel Loader Purchase - 3209			YEAR FIRST SUBMITTED: 2022 PROJECT NO:		TOTAL PROJECT COST $ 301,159
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ 321,159	$ —	$ —	$ —
$ —	$ —	Equipment Trade-In	$ —	$ —	$ (20,000)	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 301,159	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 301,159	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 301,159	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project would provide for the replacement of unit # 3209, a 2009 John Deere 624K wheel loader. The replacement wheel loader will be equipped with a front-mount snow plow with plow gate attachment. During the warm weather months, wheel loaders are used to lift and load stone, asphalt, and demolition materials on various street and sewer maintenance repair projects. During the winter months, wheel loaders are used to not only plow streets and cul-de-sacs during major winter snow storms, but also subsequently remove snow accumulations from downtown streets and residential cul-de-sacs.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: 2730 - Portable Jet			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO: 5429900025		TOTAL PROJECT COST $ 50,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the replacement of sewer maintenance unit # 2730. This unit is utilized for off-road sewer maintenance areas that are unable to be reached via on-road vehicles. The unit has various types of attachments and hooks to the street jet with various cleaner heads to remove debris and roots form Dubuque’s sanitary sewer system to prevent basement backups and above-ground overflows. This unit is also used to clean storm sewer pipes, intakes and litter control baskets along the Bee Branch waterway. Replacing this unit in FY2027 will provide the Public Works Department with a reliable unit for maintaining Dubuque's sanitary sewer system, as required by the United States Environmental Protection Agency (EPA) and the federal Clean Water Act.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary or Storm Sewer Construction Fund

PROJECT ADDRESS/SERVICE AREA
This unit is used citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: New CCTV Camera			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO: 5429900028		TOTAL PROJECT COST $ 40,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 40,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 40,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Stormwater Construction Fund	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 40,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding to purchase a backup CCTV camera. With the environments the current unit enters, it is constantly being sent off for repairs due to exposure to water, roots, and other debris in the sewer lines. This backup camera would ensure maintenance downtime is minimal while one unit is being repaired offsite, this unit would be deployed. These units allow crews to televise underground sewer system infrastructure as part of the DOJ/EPA Consent Decree required maintenance programs.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This can only be funded utilizing stormwater and sanitary sewer funds.

PROJECT ADDRESS/SERVICE AREA
City-wide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: 2727 - Off-Road Vehicle			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO: 5429900024		TOTAL PROJECT COST $ 25,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 25,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 25,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 25,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 25,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the replacement of sewer maintenance unit # 2727. This unit is utilized for off-road sewer maintenance areas that are unable to be reached via on-road vehicles. The unit uses various types of attachments and carries various cleaner heads to remove debris and roots form Dubuque’s sanitary sewer system to prevent basement backups and above-ground overflows. This unit is also used to clean storm sewer pipes, intakes and litter control baskets along the Bee Branch waterway. Replacing this unit in FY2027 will provide the Public Works Department with a reliable unit for maintaining Dubuque's sanitary sewer system, as required by the United States Environmental Protection Agency (EPA) and the federal Clean Water Act.

RELATIONSHIP TO OTHER PROJECTS
This project is related 2727 - Off-Road Vehicle CCTV Slide-in Unit Replacement

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary or Storm Sewer Construction Fund

PROJECT ADDRESS/SERVICE AREA
This unit is used citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Off Road Vehicle CCTV Slide-in Unit Replacement			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO:		TOTAL PROJECT COST $ 145,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 145,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 145,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ —	$ 72,500	$ —	$ —	$ —	$ —
$ —	$ —	Stormwater Construction Fund	$ —	$ 72,500	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 145,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding to replace the current off road CCTV slide in unit. The current unit is over 20 years old and allows crews to televise underground sewer system infrastructure as part of the DOJ/EPA Consent Decree required maintenance programs.

RELATIONSHIP TO OTHER PROJECTS
This project is related 2727 - Off-Road Vehicle

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This can only be funded utilizing stormwater and sanitary sewer funds.

PROJECT ADDRESS/SERVICE AREA
City-wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	4004 - 58,000 Gross Vehicle Weight Dump Trucks	FY 2000	
			PROJECT NO: 5429900010	250-2039, 300-2039
				$ 318,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 320,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Equipment Trade-In	$ (2,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 318,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 318,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 318,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of one of the Public Works Department's seven (7) 58,000 gross vehicle weight (GVW) street maintenance/snow and ice control dump trucks. These replacement trucks will be purchased with 58,000 GVW chassis and equipped with combination dump/spreader boxes, front plow mounts and wing snowplow blades, along with other related snow and ice control equipment. This project provides funding to replace asset number 4004. This particular unit was purchased with CNG alt-fuel option, but due to temperature sensitivity on CNG pumps, we cannot run this asset for snow & ice operations. When purchasing the replacement vehicle, this unit will be replaced with a diesel engine. These unit types are used year-round for both street maintenance projects and snow and ice control. In the winter months, these trucks are used to apply deicer material and plow snow accumulations during, and immediately after, winter storms. The trucks are also used to haul snow during cleanup operations after winter storms. During the warm weather months, these units are used to haul asphalt for our street paving program, and stone, rock, curb, and concrete for other street maintenance projects. After eight years of continuous use, the trucks will be due for replacement to minimize downtime during high utilization time periods.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project can only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Fleet Replacement - Used on Citywide projects

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2000	TOTAL PROJECT COST
54 - Public Works		2C - Public Works	58,000 Gross Vehicle Weight Dump Trucks - 3223			PROJECT NO:	5429900010 250-2039, 300-2039	$ 305,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 320,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Equipment Trade-In	$ (15,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 305,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 305,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 305,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of one of the Public Works Department's seven (7) 58,000 gross vehicle weight (GVW) street maintenance/snow and ice control dump trucks. These replacement trucks will be purchased with 58,000 GVW chassis and equipped with combination dump/spreader boxes, front plow mounts and wing snowplow blades, along with other related snow and ice control equipment. This project provides funding to replace asset number 3223. These unit types are used year-round for both street maintenance projects and snow and ice control. In the winter months, these trucks are used to apply deicer material and plow snow accumulations during, and immediately after, winter storms. The trucks are also used to haul snow during cleanup operations after winter storms. During the warm weather months, these units are used to haul asphalt for our street paving program, and stone, rock, curb, and concrete for other street maintenance projects. After eight years of continuous use, the trucks will be due for replacement to minimize downtime during high utilization time periods.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project can only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Fleet Replacement - Used on Citywide projects

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	58,000 Gross Vehicle Weight Dump Truck - 3207	FY 2000	
			PROJECT NO: 5429900010	
			250-2039, 300-2039	$ 336,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 336,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 336,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ 336,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 336,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of one of the Public Works Department's seven (7) 58,000 gross vehicle weight (GVW) street maintenance/snow and ice control dump trucks. These replacement trucks will be purchased with 58,000 GVW chassis and equipped with combination dump/spreader boxes, front plow mounts and wing snowplow blades, along with other related snow and ice control equipment. This project provides funding to replace asset number 3207. These unit types are used year-round for both street maintenance projects and snow and ice control. In the winter months, these trucks are used to apply deicer material and plow snow accumulations during, and immediately after, winter storms. The trucks are also used to haul snow during cleanup operations after winter storms. During the warm weather months, these units are used to haul asphalt for our street paving program, and stone, rock, curb, and concrete for other street maintenance projects. After eight years of continuous use, the trucks will be due for replacement to minimize downtime during high utilization time periods.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project can only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Fleet Replacement - Used on Citywide projects

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	58,000 Gross Vehicle Weight Dump Truck - 3233	FY 2000	
			PROJECT NO: 5429900010	
			250-2039, 300-2039	$ 336,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 336,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 336,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ 336,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 336,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of one of the Public Works Department's seven (7) 58,000 gross vehicle weight (GVW) street maintenance/snow and ice control dump trucks. These replacement trucks will be purchased with 58,000 GVW chassis and equipped with combination dump/spreader boxes, front plow mounts and wing snowplow blades, along with other related snow and ice control equipment. This project provides funding to replace asset number 3233. These unit types are used year-round for both street maintenance projects and snow and ice control. In the winter months, these trucks are used to apply deicer material and plow snow accumulations during, and immediately after, winter storms. The trucks are also used to haul snow during cleanup operations after winter storms. During the warm weather months, these units are used to haul asphalt for our street paving program, and stone, rock, curb, and concrete for other street maintenance projects. After eight years of continuous use, the trucks will be due for replacement to minimize downtime during high utilization time periods.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project can only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Fleet Replacement - Used on Citywide projects

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	58,000 Gross Vehicle Weight Dump Trucks - 3222	FY 2000	
			PROJECT NO: 5429900010	
			250-2039, 300-2039	$ 352,800

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ 352,800	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 352,800	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 352,800	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 352,800	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of one of the Public Works Department's seven (7) 58,000 gross vehicle weight (GVW) street maintenance/snow and ice control dump trucks. These replacement trucks will be purchased with 58,000 GVW chassis and equipped with combination dump/spreader boxes, front plow mounts and wing snowplow blades, along with other related snow and ice control equipment. This project provides funding to replace asset number 3222. These unit types are used year-round for both street maintenance projects and snow and ice control. In the winter months, these trucks are used to apply deicer material and plow snow accumulations during, and immediately after, winter storms. The trucks are also used to haul snow during cleanup operations after winter storms. During the warm weather months, these units are used to haul asphalt for our street paving program, and stone, rock, curb, and concrete for other street maintenance projects. After eight years of continuous use, the trucks will be due for replacement to minimize downtime during high utilization time periods.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project can only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Fleet Replacement - Used on Citywide projects

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		2C - Public Works	44,000 GVW Dump Truck Replacement - 3241			FY 2017 PROJECT NO: 5429900023		$ 277,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 287,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Equipment Trade-In	$ (10,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 277,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 277,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 277,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of one (1) of the nine (9) Public Works Department's 35,000 - 44,000 gross vehicle weight (GVW) street maintenance and snow/ice control dump trucks. These trucks are equipped in various configurations to provide operators with the tools to meet the goals of Dubuque's snow and ice control program. Unit 3241 is recommended for replacement based on an eight (8) year replacement schedule. The unit will be replaced with 44,000 GVW and will be equipped with a combination dump/spreader box and front-mounted snowplow. Some will also be equipped with a wing blade plow. All of these trucks are used year-round, with warm weather work dedicated to street paving and repair. They are used in the winter of plowing and deicing operations.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		2C - Public Works	44,000 GVW Dump Truck Replacement - 3208			FY 2017 PROJECT NO: 5429900035		$ 222,920
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 231,420	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Equipment Trade-In	$ (8,500)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 222,920	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 222,920	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 222,920	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of one (1) of the nine (9) Public Works Department's 35,000 - 44,000 gross vehicle weight (GVW) street maintenance and snow/ice control dump trucks. These trucks are equipped in various configurations to provide operators with the tools to meet the goals of Dubuque's snow and ice control program. Unit 3208 is recommended for replacement based on an eight (8) year replacement schedule. The unit will be replaced with 44,000 GVW and will be equipped with a combination dump/spreader box and front-mounted snowplow. Some will also be equipped with a wing blade plow. All of these trucks are used year-round, with warm weather work dedicated to street paving and repair. They are used in the winter of plowing and deicing operations.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2017 PROJECT NO:		TOTAL PROJECT COST
54 - Public Works		2C - Public Works	44,000 GVW Dump Truck Replacement - 3201					$ 292,850
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 301,350	$ —	$ —	$ —	$ —
$ —	$ —	Equipment Trade-In	$ —	$ (8,500)	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 292,850	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 292,850	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 292,850	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of one (1) of the nine (9) Public Works Department's 35,000 - 44,000 gross vehicle weight (GVW) street maintenance and snow/ice control dump trucks. These trucks are equipped in various configurations to provide operators with the tools to meet the goals of Dubuque's snow and ice control program. Unit 3201 recommended for replacement based on an eight (8) year replacement schedule. The unit will be replaced with 44,000 GVW and will be equipped with a combination dump/spreader box and front-mounted snowplow. Some will also be equipped with a wing blade plow. All of these trucks are used year-round, with warm weather work dedicated to street paving and repair. They are used in the winter of plowing and deicing operations.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2017 PROJECT NO:		TOTAL PROJECT COST
54 - Public Works		2C - Public Works	44,000 GVW Dump Truck Replacement - 3206					$ 234,491
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 242,991	$ —	$ —	$ —	$ —
$ —	$ —	Equipment Trade-In	$ —	$ (8,500)	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 234,491	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ 234,491	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 234,491	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of one (1) of the nine (9) Public Works Department's 35,000 - 44,000 gross vehicle weight (GVW) street maintenance and snow/ice control dump trucks. These trucks are equipped in various configurations to provide operators with the tools to meet the goals of Dubuque's snow and ice control program. Unit 3206 recommended for replacement based on an eight (8) year replacement schedule. The unit will be replaced with 44,000 GVW and will be equipped with a combination dump/spreader box and front-mounted snowplow. Some will also be equipped with a wing blade plow. All of these trucks are used year-round, with warm weather work dedicated to street paving and repair. They are used in the winter of plowing and deicing operations.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	44,000 GVW Dump Truck Replacement - 3212	FY 2017 PROJECT NO:	$ 259,398

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ 267,898	$ —	$ —
$ —	$ —	Equipment Trade-In	$ —	$ —	$ —	$ (8,500)	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 259,398	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ —	$ 259,398	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 259,398	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of one (1) of the nine (9) Public Works Department's 35,000 - 44,000 gross vehicle weight (GVW) street maintenance and snow/ice control dump trucks. These trucks are equipped in various configurations to provide operators with the tools to meet the goals of Dubuque's snow and ice control program. Unit 3212 recommended for replacement based on an eight (8) year replacement schedule. The unit will be replaced with 44,000 GVW and will be equipped with a combination dump/spreader box and front-mounted snowplow. Some will also be equipped with a wing blade plow. All of these trucks are used year-round, with warm weather work dedicated to street paving and repair. They are used in the winter of plowing and deicing operations.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		2C - Public Works	Fleet Service Sweeper			FY2027		
						PROJECT NO:	5429900027	$ 25,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Vehicles	$ 25,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 25,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Garage Service Fund	$ 25,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 25,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project would provide funding to replace the fleet service sweeper to ensure a safe and clean floor for technicians to conduct job duties, removing silt oil and other debris from work areas. The current fleet service sweeper has broken down beyond repair.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Garage Fund.

PROJECT ADDRESS/SERVICE AREA
925 Kerper Court

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		2C - Public Works	Fleet Service Truck			FY2027		
						PROJECT NO:	5429900026	$ 151,500
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Vehicles	$ 160,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Vehicle Trade-In	$ (8,500)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 151,500	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Garage Service Fund	$ 151,500	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 151,500	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project would provide funds for the replacement and reconfiguration of the Fleet Service Truck. The current fleet service truck is a 2012 flatbed truck that includes a crane, air compressor, and toolbox. This funding would replace the current 15-year old vehicle that was due for replacement in FY2020. The fleet service truck purchased would be a cab and chassis with a crane service truck body. This truck is used by our fleet technicians to perform necessary maintenance and repairs to all city-owned vehicles and equipment both in the shop and out in the field (service calls).

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Garage Fund.

PROJECT ADDRESS/SERVICE AREA

925 Kerper Court

DEPARTMENT: 54 - Public Works	STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Sanitary Sewer Root Foaming	YEAR FIRST SUBMITTED: FY 2000 PROJECT NO: 5481500003	TOTAL PROJECT COST $ 170,253

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 12,562	$ 25,000	Consultant Services	$ 30,000	$ 30,750	$ 31,519	$ 32,307	$ 33,115	$ 33,943
$ 12,562	$ 25,000	TOTAL	$ 30,000	$ 30,750	$ 31,519	$ 32,307	$ 33,115	$ 33,943
		B. PROJECT FINANCING						
$ 12,562	$ 25,000	Sanitary Sewer Construction Fund	$ 30,000	$ 30,750	$ 31,519	$ 32,307	$ 33,115	$ 33,943
$ 12,562	$ 25,000	TOTAL	$ 30,000	$ 30,750	$ 31,519	$ 32,307	$ 33,115	$ 33,943

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to hire a private contractor to chemically treat up to 12,000 lineal feet of sanitary sewer lines throughout the city each year. Tree roots in sanitary sewer lines are one of the major causes of sanitary sewer clogs, backups into homes, and overflows onto streets and private properties. Tree roots are extremely invasive when seeking moisture and typically invade sanitary sewer pipes through cracks and open joints. They then grow into thick natural curtains, collecting solids and greases and eventually causing major clogs, backups, and overflows. In-pipe chemical treatment of roots kills the invasive roots and mitigates future root growth for up to five years. This annual program reduces the number of sanitary sewer overflows and the number of private homes damaged due to sewer backups each year. This program is also noted in the City's Capacity, Management, Operations, and Maintenance (CMOM) Program, which was approved by the United States Environmental Protection Agency in 2012.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by the Sanitary Sewer Construction Fund.

PROJECT ADDRESS/SERVICE AREA
City Wide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3410 - Grapple Truck			FY2026		$ 395,000
						PROJECT NO:	5429900003	
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment (3410)	$ 395,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 395,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Refuse)	$ 395,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 395,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2027 (#3410). The different styles of trucks will be used to collect customers' trash, bulky items, recyclables, and organics manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY2026	TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3403 - Rear Loader			PROJECT NO:	5429900003 670-1533	$ 257,294
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment (3403)	$ —	$ —	$ 257,294	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 257,294	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Refuse)	$ —	$ —	$ 257,294	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 257,294	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2029 (#3403). The different styles of trucks will be used to collect customers' trash, bulky items, recyclables, and organics manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS

This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY2026	TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3406 - Mini Rear Loader			PROJECT NO:	5429900003 670-1533	$ 155,585
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment (3406)	$ —	$ —	$ 155,585	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 155,585	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Refuse Collection Fund	$ —	$ —	$ 4,000	$ —	$ —	$ —
$ —	$ —	G.O. Debt (Refuse)	$ —	$ —	$ 151,585	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 155,585	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2029 (#3406). The different styles of trucks will be used to collect customers' Trash, bulky items, recyclables, and Organics manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3407 - Rear Loader			FY2026		
						PROJECT NO:	5429900003	
							670-1533	$ 257,294
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment (3407)	$ —	$ —	$ —	$ 257,294	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 257,294	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Refuse)	$ —	$ —	$ —	$ 257,294	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 257,294	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2030 (#3407). The different styles of trucks will be used to collect customers' trash, bulky items, recyclables, and organics manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Solid Waste Collection Vehicles - 3412 - Automated Side Loader			YEAR FIRST SUBMITTED: FY2026 PROJECT NO:		TOTAL PROJECT COST $ 383,250
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment (3412)	$ —	$ —	$ —	$ 383,250	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 383,250	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Refuse)	$ —	$ —	$ —	$ 383,250	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 383,250	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2030 (#3412). The different styles of trucks will be used to collect customers' trash, bulky items, recyclables, and organics manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS

This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Solid Waste Collection Vehicles - 3413 - Automated Side Loader			YEAR FIRST SUBMITTED: FY2026 PROJECT NO:		TOTAL PROJECT COST $ 383,250
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
		Equipment (3413)	$ —	$ —	$ —	$ —	$ 383,250	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 383,250	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Refuse)	$ —	$ —	$ —	$ —	$ 383,250	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 383,250	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2031 (#3413). The different styles of trucks will be used to collect customers' trash, bulky items, recyclables, and organics manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Solid Waste Collection Vehicles - 3417 - Sideloader - Recycling			YEAR FIRST SUBMITTED: FY2027 PROJECT NO:		TOTAL PROJECT COST $ 383,250
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment (3417)	$ —	$ 383,250	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 383,250	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Refuse)	$ —	$ 383,250	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 383,250	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2028 (#3417). This vehicle is a 2013 International WorkStar 7400. This vehicle is currently used to collect and divert recycling materials from the landfill. These trucks will be eight to ten years old by their proposed replacement years. This project supports City Council goal: sustainable environment.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO: 5429900003 670-1533		TOTAL PROJECT COST $ 80,000
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3418 - 3500 Series Flatbed					
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment (3418)	$ —	$ 80,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 80,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Refuse)	$ —	$ 80,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 80,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2028 (#3418). This unit will replace a 1998 Chevrolet C/K 3500 Series Flatbed Truck. The different styles of trucks will be used to collect customers' trash, bulky items, recyclables, and organics manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS

This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2026	TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3419 - 3/4 ton Pickup - Cart Swapouts, missed pickups, etc.			PROJECT NO:	5429900003 670-1533	$ 65,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment (3419)	$ 65,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 65,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Refuse)	$ 65,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 65,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2027 (#3419). The different styles of trucks will be used to collect customers' trash, bulky items, recyclables, and organics manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2026	TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3411 - Automated Side Loader			PROJECT NO:	5429900003 670-1533	$ 383,250
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment (3411)	$ —	$ —	$ —	$ —	$ 383,250	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 383,250	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Refuse)	$ —	$ —	$ —	$ —	$ 383,250	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 383,250	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2031 (#3411). The different styles of trucks will be used to collect customers' trash, bulky items, recyclables, and organics manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS

This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	8C - Business Type	Gas Field Well Leachate Pump Project	FY2023	$ 150,000
			PROJECT NO: 8284000036-950-67990	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 25,000	Pumps, installation, etc.	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ 25,000	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
		B. PROJECT FINANCING						
$ —	$ 25,000	DMASWA Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ 25,000	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the replacement of the landfill gas well pumps. Per the agreement with Dubuque Gas Producers, the DMASWA is responsible for all leachate management from the gas wells, including new wells as identified by DGP.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	8C - Business Type	Landfill Waste Minimization Grant Project	FY 2000	
			PROJECT NO: 8284000011-950-64135	$ 511,942

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 136,942	Awarded Grant Funding	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ —
$ —	$ 136,942	TOTAL	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 136,942	DMASWA Fund	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ —
$ —	$ 136,942	TOTAL	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides supplemental funds for the Landfill Waste Minimization Grants Project due to funds being reduced by the Board to $75,000 per year until FY2026 in order to support the UD Campus Sustainability Position ($25,000). The DMASWA offers funding of up to $25,000 to successful applicants whose efforts result in effective waste minimization and/or related education in Dubuque County. Waste minimization efforts for the purposes of this grant include, but are not limited to: composting, hazardous materials disposal and alternatives, recycling, reuse methods, source reduction.

RELATIONSHIP TO OTHER PROJECTS
This is not related to other projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2000 PROJECT NO: 8284000023		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	EMS - Grant Matching Funds					$ 150,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 25,000	Awarded Grant Funding	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ —
$ —	$ 25,000	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ —
		B. PROJECT FINANCING						
$ —	$ 25,000	DMASWA Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ —
$ —	$ 25,000	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides matching funds for Environmental Management System Grants from the Iowa Department of Natural Resources. There are two EMS Grant funding opportunities in October in March of each fiscal year.

RELATIONSHIP TO OTHER PROJECTS
This is not related to other projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: New Landfill Compactor Rebuild Purchase			YEAR FIRST SUBMITTED: FY2023 PROJECT NO: 8284000022		TOTAL PROJECT COST $ 1,200,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 800,000	Equipment Rebuild	$ —	$ —	$ —	$ —	$ 400,000	$ —
$ —	$ 800,000	TOTAL	$ —	$ —	$ —	$ —	$ 400,000	$ —
		B. PROJECT FINANCING						
$ —	$ 800,000	DMASWA Fund	$ —	$ —	$ —	$ —	$ 400,000	$ —
$ —	$ 800,000	TOTAL	$ —	$ —	$ —	$ —	$ 400,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding to purchase a rebuilt the Landfill compactor. Project replaces/repairs all critical operating components including the powertrain and supporting components.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2023 PROJECT NO: 8284000022		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Landfill Compactor Purchase & Midlife Rebuild					$ 450,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment Rebuild	$ 450,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 450,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 450,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 450,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides fund to rebuild the Landfill compactor, unit #3471. Project replaces/repairs all critical operating components including the powertrain and supporting components.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Portable Litter Fencing			YEAR FIRST SUBMITTED: FY2024 PROJECT NO: 8284000027		TOTAL PROJECT COST $ 255,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 85,000	Equipment Rebuild	$ 85,000	$ 85,000	$ —	$ —	$ —	$ —
$ —	$ 85,000	TOTAL	$ 85,000	$ 85,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 85,000	DMASWA Fund	$ 85,000	$ 85,000	$ —	$ —	$ —	$ —
$ —	$ 85,000	TOTAL	$ 85,000	$ 85,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This improvement package is to replace portable litter fencing which has reached the end of its service life and provide additional portable units to be used near the open face area at the landfill. Containing litter within the working area is the most effective way to manage litter caused by lightweight plastic materials, such as bags and films, which often come in loose loads to the facility.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Half Ton Truck Replacement Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO: 8284000043		TOTAL PROJECT COST $ 50,677
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 50,677	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,677	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 50,677	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,677	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill half ton truck, unit #3450. This equipment is on a 10 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Minivan Replacement Project			YEAR FIRST SUBMITTED: FY2025 PROJECT NO:		TOTAL PROJECT COST $ 58,583
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ 58,583	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 58,583	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ 58,583	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 58,583	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill minivan, unit #3470. This equipment is on a 10 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Forklift Replacement			YEAR FIRST SUBMITTED: FY2025 PROJECT NO:		TOTAL PROJECT COST $ 30,690
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ 30,690	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 30,690	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ 30,690	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 30,690	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill forklift, unit #3464. This equipment is on a 10 year replacement schedule. .

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2025 PROJECT NO: 8284000042		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Landfill Dozer Rebuild/Replacement Project					$ 296,750
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 296,750	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 296,750	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 296,750	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 296,750	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to rebuild/replace the Landfill dozer, unit #3453. This equipment is on a 6 year rebuild & 12 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Dozer Rebuild/Replacement Project			YEAR FIRST SUBMITTED: FY2025 PROJECT NO:		TOTAL PROJECT COST $ 256,900
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ 256,900	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 256,900	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ 256,900	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 256,900	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to rebuild/replace the Landfill dozer, unit #3456. This equipment is on a 6 year rebuild & 12 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: 3480 Gator Replacement			YEAR FIRST SUBMITTED: FY2025 ACTIVITY NO:		TOTAL PROJECT COST $ 53,290
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 20,168	$ —	Equipment	$ —	$ —	$ —	$ 33,122	$ —	$ —
$ 20,168	$ —	TOTAL	$ —	$ —	$ —	$ 33,122	$ —	$ —
		B. PROJECT FINANCING						
$ 20,168	$ —	DMASWA Fund	$ —	$ —	$ —	$ 33,122	$ —	$ —
$ 20,168	$ —	TOTAL	$ —	$ —	$ —	$ 33,122	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace unit 3480, John Deere Gator.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: 3480 Gator Replacement			YEAR FIRST SUBMITTED: FY2025 ACTIVITY NO:		TOTAL PROJECT COST $ 33,785
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ —	$ 33,785	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 33,785	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ —	$ 33,785	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 33,785	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace unit 3482, John Deere Gator.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Batwing Replacement Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO:		TOTAL PROJECT COST $ 34,869
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 34,869	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 34,869	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ 34,869	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 34,869	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill batwing mower. This equipment is on a 15 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Permit Renewal Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO: 8284000041		TOTAL PROJECT COST $ 55,204
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Fees	$ 55,204	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 55,204	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 55,204	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 55,204	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the costs associated with having a consultant assist with the landfill permit renewal process, which occurs every 5 years.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Landfill Website Redesign Project			FY 2025		$ 20,000
						PROJECT NO:	8284000040	
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Website Redesign	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the Landfill website redesign, which is on a 6 year cycle.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Alternative Energy Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO:		TOTAL PROJECT COST $ 50,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Feasibility Study	$ —	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 50,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 50,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the an alternative energy study to determine potential uses of the facility land, including the closed landfill cells, for alternative energy generation.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Wheel Loader Replacement Project			YEAR FIRST SUBMITTED: FY2023 PROJECT NO:		TOTAL PROJECT COST $ 486,793
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ 486,793	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 486,793	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ 486,793	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 486,793	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the replacement of the current wheel loader. The current wheel loader is a 2016 JD624k with 5,008 hours and is on a 13-year replacement schedule. The wheel loader is used to load materials, clean debris off roads, plow snow, and support other onsite activities.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: 3C Wheel Loader			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 8284000039		TOTAL PROJECT COST $ 275,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 275,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 275,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 275,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 275,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the purchase of a new wheel loader for use at the 3C. The wheel loader is used to load materials, clean debris off roads, plow snow, and support other onsite activities.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Sweeper			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 8284000038		TOTAL PROJECT COST $ 95,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 95,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 95,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 95,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 95,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the purchase of a sweeper to maintain roads in and near the landfill.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Brush Mower			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 8284000037		TOTAL PROJECT COST $ 15,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 15,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 15,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the purchase of a brush mower.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: 3451 Hook Truck			YEAR FIRST SUBMITTED: FY27 PROJECT NO:		TOTAL PROJECT COST $ 335,223
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ —	$ 335,223	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 335,223	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ —	$ 335,223	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 335,223	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the replacement of the current roll-off truck.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Water Truck			YEAR FIRST SUBMITTED: FY27 PROJECT NO:		TOTAL PROJECT COST $ 200,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 200,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 200,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ 200,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 200,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the replacement of the current wheel loader. The current wheel loader is a 2016 JD624k with 5,008 hours and is on a 13-year replacement schedule. The wheel loader is used to load materials, clean debris off roads, plow snow, and support other onsite activities.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2022		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Landfill Mechanical Service Truck Replacement Project			PROJECT NO:		$ 95,607
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ 95,607	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 95,607	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ 95,607	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 95,607	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill mechanical service truck, unit #3450. This equipment is on a 10 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Dozer Replacement Project			YEAR FIRST SUBMITTED: FY2024 ACTIVITY NO:		TOTAL PROJECT COST $ 593,500
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ 593,500	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 593,500	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ 593,500	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 593,500	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill dozer, unit #3455. This equipment is on a 12 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Tarpomatic Replacement Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO: 8284000010-950-67270		TOTAL PROJECT COST $ 165,082
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 70,000	Equipment	$ —	$ —	$ —	$ 95,082	$ —	$ —
$ —	$ 70,000	TOTAL	$ —	$ —	$ —	$ 95,082	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 70,000	DMASWA Fund	$ —	$ —	$ —	$ 95,082	$ —	$ —
$ —	$ 70,000	TOTAL	$ —	$ —	$ —	$ 95,082	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill's Tarpomatic, unit #3458. The Tarpomatic machine is used to unspool alternative daily cover tarps, which are used to cover the daily waste delivered to the facility to reduce the use of soil in the landfill cell and increase waste capacity. This equipment is on a 15 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Title V (Emission) Permit Renewal Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO: 8284000031		TOTAL PROJECT COST $ 42,082
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 20,000	Consultant Fees	$ —	$ —	$ —	$ —	$ 22,082	$ —
$ —	$ 20,000	TOTAL	$ —	$ —	$ —	$ —	$ 22,082	$ —
		B. PROJECT FINANCING						
$ —	$ 20,000	DMASWA Fund	$ —	$ —	$ —	$ —	$ 22,082	$ —
$ —	$ 20,000	TOTAL	$ —	$ —	$ —	$ —	$ 22,082	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the costs associated with having a consultant assist with updating the Landfill's Title V (emissions) operation permit renewal process, including supporting documentation.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Landfill Permit Renewal Project.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce waste and increase diversion, recycling and composting opportunities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Storm Sewer - General Replacements	FY 2012	
			PROJECT NO: 5586500001	
			720-1066	$ 1,729,098

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 54,716	$ 40,000	Engineering Services	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
$ 18,320	$ 116,062	Construction	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000
$ 73,036	$ 156,062	TOTAL	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000
		B. PROJECT FINANCING						
$ 73,036	$ 156,062	Stormwater Construction Fund	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000
$ —	$ —	Stormwater Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
$ 73,036	$ 156,062	TOTAL	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000

PROJECT DESCRIPTION/JUSTIFICATION
This CIP provides for the unanticipated replacement of stormwater management facilities within the City's storm sewer system. While efforts are taken to identify and prioritize and proactively replace storm sewer facilities (intakes, manholes, storm sewer pipes, culverts, ditches, detention basins, etc.), this funding allows for addressing facilities found to have deteriorated to the extent that they are more likely to fail if not replaced in the short term. This CIP also accounts for the need to extend either storm sewer or drain tile to locations where there are icing or nuisance flooding concerns that need to be addressed quickly and are not part of a dedicated CIP.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	Enterprise Asset Management System Software - Stormwater			PROJECT NO:	2026 5586500041	$ 150,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 50,000	Consulting Services	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ 50,000	TOTAL	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 50,000	Stormwater Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ 50,000	TOTAL	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is to provide a share of funding from the stormwater sewer utility in support of the City's efforts to meeting the City Council goal of implementing an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more. The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

This is a comprehensive plan item for the stormwater utility.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Enterprise Asset Management System Software - Sanitary, Enterprise Asset Management System Software - Water, and Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Fiber

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Funds.

DEPARTMENT: 55 - Engineering / Stormwater		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Stormwater Management Program			YEAR FIRST SUBMITTED: 2026 PROJECT NO: 5586500045		TOTAL PROJECT COST $ 1,000,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 200,000	Consulting Services	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —	$ —
$ —	$ 200,000	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 200,000	Stormwater Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —	$ —
$ —	$ 200,000	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is in support of the City's efforts to meeting the City Council goal to reduce potential flooding through floodplain management, mitigation, and protection through a well-maintained and operational stormwater system. In 2001, the City hired a consultant to generate a citywide stormwater hydraulic model and to identify/delineate the major drainage basins within the City. This Drainage Basin Master Plan was utilized and updated in 2013 to include the multiple phases of the Bee Branch Watershed Flood Mitigation Project. This project is intended to expand upon these previous efforts by the City to more effectively evaluate and implement stormwater improvements to meet the City's goals to provide floodplain management, mitigation and protection throughout the City.

Management of the City's Municipal Separate Storm Sewer System (MS4) Program requires an understanding of how the infrastructure is performing and how potential, rapid expansion related to growth might impact the system. To maximize the return on investment as to how all stormwater sewer utility dollars are spent in combination with constrained capital and operating budgets, a stormwater management program that identifies and helps prioritize necessary improvements in the short-, mid-, and long-term helps to ensure the system continues to meet the needs of the community and to provide planning level budgets for all recommendations.

The project will assist City staff in establishing a strategic and proactive plan for the management of the sanitary sewer system that shall:

- Develop repeatable and dynamic processes that enable staff to quickly evaluate asset data to assess condition, level of service, and criticality.
- Rank stormwater capital improvement projects based on risk analysis and system performance.
- Identify stormwater utility staffing and resource needs.
- Optimize existing operations and maintenance procedures.
- Evaluate system capacity and improvement requirements to facilitate future city growth areas identified in the Annexation Study.

This is a comprehensive plan item for the stormwater utility. This project will also contribute to the planning for City Council top priority of mitigating neighborhood flooding.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	2026	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Stormwater Management Program	PROJECT NO:	5586500045	$ 1,000,000

RELATIONSHIP TO OTHER PROJECTS
This project is related to Enterprise Asset Management System Software - Stormwater (CIP #5586500041)

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Not applicable

DEPARTMENT: 55 - Engineering / Stormwater		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Inflow and Infiltration Inspection Vehicle Replacement			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO: 5581500050		TOTAL PROJECT COST $ 44,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Vehicle (replacement #0916)	$ 54,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Vehicle Trade-In	$ (10,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 44,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 44,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 44,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
CIP request is for vehicle replacements for the inflow and infiltration inspector in relation to the inflow and infiltration reduction and Consent Decree programs.

RELATIONSHIP TO OTHER PROJECTS
This is related to Sanitary asset management program (5581500026), I&I Reduction Program (5581500019) and Stormwater I&I Elimination Program (5586500006).

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO: 5586500046		TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	Flow Metering Equipment					$ 600,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 200,000	Flow Meters	$ 200,000	$ —	$ —	$ —	$ 200,000	$ 200,000
$ —	$ 200,000	TOTAL	$ 200,000	$ —	$ —	$ —	$ 200,000	$ 200,000
		B. PROJECT FINANCING						
$ —	$ 200,000	Stormwater Construction Fund	$ 200,000	$ —	$ —	$ —	$ 200,000	$ 200,000
$ —	$ 200,000	TOTAL	$ 200,000	$ —	$ —	$ —	$ 200,000	$ 200,000

PROJECT DESCRIPTION/JUSTIFICATION
CIP request is for flow meter equipment replacements as part of the inflow and infiltration reduction and Consent Decree programs. Current City flow metering equipment (20 total) purchased in 2010 have exceeded manufacturer design life and require replacement. Funding request includes replacement of 10 flow meters per year for FY27. These are estimated to have at least a 5-year lifespan.

This project is in support of the comprehensive plan for the storm and sanitary sewer utilities.

RELATIONSHIP TO OTHER PROJECTS
This is related to Sanitary Asset Management Program (5581500026), I&I Reduction Program (5581500019) and Stormwater I&I Elimination Program (5586500006).

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This can only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 5586500049		TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	Confined Space Drone					$ 100,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Inspection Equipment	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
Confined space entry presents significant risks including oxygen deficiency, toxic gases, limited mobility, and structural hazards. The use of a confined space drone will reduce the need for human entry during initial inspections, significantly reducing staff exposure to dangerous environments and compliance risk related to OSHA 29 CFR 1910.146 (Permit-Required Confined Spaces).

This project proposes the acquisition of a confined space inspection drone to improve the safety, efficiency, and quality of inspections in hazardous, difficult-to-access, or regulated environments such as tanks, tunnels, boilers, ducts, underground utilities, and other confined spaces. This drone will be integrated into our maintenance and asset management workflows, reducing the need for personnel entry into confined spaces and providing high-resolution visual and LiDAR-based data for accurate condition assessments. This drone will predominantly be utilized for large diameter storm sewer inspection, particularly those with annual inspection requirements associated with the US Army Corps Flood Protection Levee system.

High quality inspection and measurement data for the stormwater or sanitary assets inspected that is collected by the confined space drone will be incorporated with the City's ongoing asset management efforts. Investing in a confined space inspection drone aligns with our commitment to safety, operational excellence, and smart capital planning. The technology not only protects personnel but enhances our ability to manage critical infrastructure efficiently and responsibly.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Sanitary Sewer Asset Management Program (CIP #5581500023) and the Stormwater Management Program (CIP #5586500045).

OUTCOME
Healthy & Safe: Leverage and use technology to create a safe community including cybersecurity, drones and cameras.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Funds or Sanitary Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	General Stormwater Detention Basin Maintenance & Repair	FY27	$ 1,000,000
			PROJECT NO: 5586500048	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ —	Construction	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000
$ —	$ —	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000	$ 175,000
$ —	$ —	Stormwater Construction Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ —	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000

PROJECT DESCRIPTION/JUSTIFICATION

This CIP is for the ongoing maintenance, rehabilitation, and necessary upgrades of existing stormwater detention basins throughout the jurisdiction. Stormwater detention basins play a critical role in flood mitigation, water quality improvement, and erosion control by temporarily storing stormwater runoff during rain events and releasing it at controlled rates. Over time, these basins accumulate sediment, vegetation overgrowth, and debris, which can reduce their capacity and effectiveness, compromise structural integrity, and lead to regulatory noncompliance under local, state, and federal stormwater regulations (e.g., MS4 permits).

This CIP will help ensure the proper functioning of detention basins through a proactive maintenance program that includes:

- Sediment and debris removal
- Vegetation management and invasive species control
- Repair of structural components (e.g., inlets, outlets, embankments, and spillways)
- Regrading and erosion repair
- Inspection and condition assessment reports
- Compliance with NPDES/MS4 requirements

The funding will support a combination of in-house maintenance efforts and contracted services as needed. Improvements made through this program will extend the service life of the basins, reduce downstream flooding risk, improve water quality, and ensure compliance with environmental standards.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27 PROJECT NO:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	General Stormwater Detention Basin Maintenance & Repair		$ 1,000,000

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 5586500051		TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	General Stormwater Runoff Drainage Channel Maintenance & Repair					$ 500,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ —	Construction	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000
$ —	$ —	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000
$ —	$ —	Stormwater Construction Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ —	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000

PROJECT DESCRIPTION/JUSTIFICATION

This CIP provides for the systematic maintenance, rehabilitation, and repair of stormwater runoff drainage channels throughout the jurisdiction. These open channels—ranging from natural streams, valleys and ditches to engineered swales and concrete-lined conveyances—are essential components of the community's stormwater management system. They safely convey stormwater runoff from developed areas to detention basins, creeks, and rivers, helping to prevent localized flooding and protect water quality.

Over time, drainage channels can become obstructed by sediment, debris, vegetation overgrowth, erosion, and structural damage. Without regular maintenance and repair, these issues reduce flow capacity, increase flood risk, and cause property damage, infrastructure degradation, and environmental harm.

This CIP will help support a proactive and sustainable approach to stormwater channel maintenance by funding:

- Sediment and debris removal
- Erosion control and bank stabilization
- Vegetation management and invasive species removal
- Structural repairs to lined channels, headwalls, culverts, and outfalls
- Regrading and reshaping to restore flow characteristics
- Channel inspections and condition assessments
- Compliance with stormwater management and environmental permitting requirements (e.g., MS4, NPDES)

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	General Stormwater Runoff Drainage Channel Maintenance & Repair	PROJECT NO: 5586500051	$ 500,000

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Bee Branch Gate & Pump Replacement Project (Phase 5 of Bee Branch Watershed Flood Mitigation Project)	PROJECT NO: 5586500007 720-2608, 340-2608	$ 28,463,825

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 321,336	$ 513,957	Design & Engineering	$ 500,000	$ —	$ —	$ —	$ —	$ —
$ 36,424	$ 469,470	Engineering Services	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ 739,832	$ 21,261,694	Construction	$ 4,571,112	$ —	$ —	$ —	$ —	$ —
$ 1,097,592	$ 22,245,121	TOTAL	$ 5,121,112	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 12,088,890	Federal Grant	$ 3,511,112	$ —	$ —	$ —	$ —	$ —
$ —	$ —	State Grant	$ 740,000	$ —	$ —	$ —	$ —	$ —
$ 1,097,592	$ 9,523,588	Sales Tax Increment	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 632,643	State Revolving Fund Loan	$ 820,000	$ —	$ —	$ —	$ —	$ —
$ 1,097,592	$ 22,245,121	TOTAL	$ 5,121,112	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project funds the construction of a new stormwater pumping station on Kerper Boulevard so that the City can decommission the existing pump station system installed as part of the John C. Culver Floodwall/Levee system that prevents the Mississippi from flooding the Bee Branch Watershed. The new facility will include a new flood gate, four new 90,000 gallon per minute pumps (roughly double the capacity of the existing facility), new electrical service, and the installation of an back-up generators. The improvements will provide a system that can accommodate the flooding that has been occurring since 1999, flooding that has resulted in six presidential disaster declarations due to public and private property damage, impacting more than 1,300 homes and businesses. It also provides for additional resiliency options as rainstorms increase in both depth and intensity. This project is Phase 5 of the Bee Branch Watershed Flood Mitigation Project.

RELATIONSHIP TO OTHER PROJECTS

This project is one phase of the Bee Branch Watershed Flood Mitigation Project whose phases are as follows: Phase 1 - Carter Road Detention Basin; Phase 2 - W.32nd Street Detention Basin; Phase 3 - Historic Millwork District; Phase 4 - Lower Bee Branch Creek Restoration; Phase 5 - Bee Branch Flood Mitigation Gate Replacement Project; Phase 6 - Impervious Surface Reduction (Previous Pavement Systems); Phase 7 - Upper Bee Branch Creek Restoration; Phase 8 - 22nd St/ Kaufmann Ave Storm Sewer Improvements; Phase 9 - Flood Maintenance Facility; Phase 10 - North End Storm Sewer Improvements; Phase 11 - Water Plant Flood Protection System; Phase 12 - 17th St/W. Locust Street Storm Sewer Improvements.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Bee Branch Gate & Pump Replacement Project (Phase 5 of Bee Branch Watershed Flood Mitigation Project)	PROJECT NO:	5586500007 720-2608, 340-2608	$ 28,463,825

FUNDING RESTRICTIONS

This project is restricted to the Stormwater Construction Fund, EDA grant funds, SRF, DRA, and Sales Tax Increment funds.

PROJECT ADDRESS/SERVICE AREA

Project improvements to be constructed on the west side of Kerper Boulevard between 12th and 16th Streets.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2026		TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	Schmitt Island Stormwater Rehabilitation			PROJECT NO:		$ 450,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ 25,000	$ —	$ —	$ —
$ —	$ —	Construction Cost	$ —	$ —	$ 425,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 450,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ 425,000	$ —	$ —	$ —
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ 25,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 450,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for lining and associated grouting of approximately 550 linear feet of the existing large diameter stormwater sewer main located within the limits of the new Schmitt Island Amphitheater project. Lining a sewer pipe results in a new pipe (inside the old) with a useful life of 50 years or more. Lining a pipe can be far more cost effective as it does not require excavation and associated surface restoration. Pipe lining improves flow characteristics, mitigates maintenance issues such as intrusive roots and debris buildup, and can provide structural stability to aging or failing pipe.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Schmitt Island Amphitheater (CIP# 5575000022) project.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Stormwater sewer system improvements will be made to the existing system on Chaplain Schmitt Island adjacent to the proposed Amphitheater.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Stormwater	PROJECT NO: 5586500050	$ 5,300,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Administration	$ 100,000	$ 100,000	$ 100,000	$ —	$ —	$ —
$ —	$ —	Consulting Services - P&D	$ 435,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Consulting Services - Construction	$ —	$ 1,075,000	$ 900,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 1,320,000	$ 1,270,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 535,000	$ 2,495,000	$ 2,270,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 1,395,000	$ 1,170,000	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ 535,000	$ 100,000	$ 100,000	$ —	$ —	$ —
		Federal Grant Application\	$ —	$ 1,000,000	$ 1,000,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 535,000	$ 2,495,000	$ 2,270,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The purpose of this project is to increase the capacity of the storm sewer from the Lower Bee Branch Creek up 17th Street to West Locust Street. A larger storm sewer and additional high-capacity storm drains will help alleviate the flash flooding frequently experienced on these streets. This funding request is for the stormwater portion of the full reconstruction from the end of Phase 3, Heeb Street completed in 2021, to Kirkwood Street. This project will also address sanitary sewer capacity concerns within the Consent Decree Sewershed 11. The Grant is yet to be awarded.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Water, the 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary, and 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Roadway projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project can be funded through stormwater construction funds, state revolving loan funds or federal grant opportunities.

PROJECT ADDRESS/SERVICE AREA

W 17th St/Locust St from Heeb St to Kirkwood St

DEPARTMENT: 55 - Engineering / Stormwater		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: North Catfish Creek Trail Stabilization			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 5586500047		TOTAL PROJECT COST $ 500,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering and Administration	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Consulting Services	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 200,000	$ 200,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 300,000	$ 200,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 200,000	$ 200,000	$ —	$ —	$ —	$ —
$ —	$ —	Stormwater Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 300,000	$ 200,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This Capital Improvement Plan (CIP) proposes the engineering design and construction of stormwater management infrastructure for the area bounded by Pennsylvania Drive, Keymont Court, and Keyway Drive. Since the construction of the subdivision, the natural drainage way behind residential properties along North Fork Catfish Creek has experienced significant erosion.

A contributing factor to this issue is improper filling practices by private land developers, who placed unstable fill materials within the floodplain and natural drainage area. These poor-quality materials have since eroded, causing severe undercutting—now reaching less than 10 feet from some residential foundations—raising substantial health and safety concerns.

This CIP request focuses on a City-owned parcel within the affected area that includes the drainage way and floodplain. The proposed improvements include the installation of energy dissipation structures to reduce downstream erosion, realignment of the drainage way to increase separation from nearby homes, and slope stabilization to protect adjacent properties and ensure resident safety.

This project will be designed all at once, but bid for construction in phases as funding allows.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27 PROJECT NO:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	North Catfish Creek Trail Stabilization		$ 500,000

FUNDING RESTRICTIONS

This project may be funded with Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Area located between Pennsylvania Dr, Keymont Ct, and Keyway Dr.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY27		TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	Pebble Cove Drainage Basin Improvements			PROJECT NO:		$ 240,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Administration	$ —	$ —	$ 40,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 200,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 240,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ 200,000	$ —	$ —	$ —
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ 40,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 240,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Capital Improvement Plan (CIP) proposes the engineering design and construction of stormwater management infrastructure for the Pebble Cove subdivision. During the heavy rainfall events of summer 2024 and 2025, the area experienced widespread and recurring damage due to inadequate stormwater conveyance systems. Following a detailed hydraulic analysis, the City identified multiple phases of improvements aimed at both repairing past damage and mitigating future stormwater-related issues.

The first phase focuses on a City-owned parcel located on Peach Tree Lane. Originally designated as a future park site, the parcel has remained undevelopable due to severe erosion caused by uncontrolled stormwater runoff. As the farthest upstream source of stormwater discharge in the subdivision, this site has been prioritized for initial improvements. This CIP funding request seeks to implement energy dissipation measures at this location to reduce downstream erosion and stabilize the area. These improvements will also prepare the site for future park development.

Funding for future phases of improvements will be requested in later years as needed.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27 PROJECT NO:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Pebble Cove Drainage Basin Improvements		$ 240,000

FUNDING RESTRICTIONS

This project may be funded by stormwater construction funds.

PROJECT ADDRESS/SERVICE AREA

Peach Tree Lane, Pebble Cove subdivision

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2018	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Teddy Bear Park Streambank Stabilization	PROJECT NO:	720-1086	$ 252,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ 9,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 243,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 252,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ 243,000	$ —	$ —	$ —
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ 9,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 252,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for streambank stabilization where stormwater enters the NW Arterial Detention Basin from the west. Currently, stormwater flows into the basin over a rip-rap rock flume, which has repeatedly been washed out during heavy rains, causing erosion and damage to the basin and leading to increasingly high maintenance and repair costs. The proposed stabilization work will address these recurring issues by reinforcing the streambank, reducing erosion, and minimizing long-term maintenance needs. While the project was previously budgeted, the cost of the recommended improvements exceeded the original allocation. The project name has also been updated from NW Arterial Detention Basin Improvements to Teddy Bear Park Streambank Stabilization. Following the mid-July storms, multiple residents in the area submitted service requests related to erosion concerns, further underscoring the need for these improvements.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA
Improvements to be constructed in the vicinity of Teddy Bear Park.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY27		TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	Harvest View Storm Sewer Improvements			PROJECT NO:		$ 320,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Administration	$ —	$ —	$ —	$ 40,000	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ 280,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 320,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ —	$ 280,000	$ —	$ —
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ —	$ 40,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 320,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project includes the removal and replacement of approximately 800 linear feet of undersized storm sewer located west of Harvest View Drive and south of the residential properties along Millstone Drive. The existing storm sewer has been identified as under sized, with no underground storage due to the shallow depths, and has been unable to adequately serve the adjacent properties. Several adjacent properties experienced significant flooding damage during rain storms in 2024 and 2025 when the stormwater runoff was unable to enter the overfull storm sewer, surcharging into the adjacent property basements. This project will upsize the undersized storm sewer and replace deeper, to allow for additional storage capacity in the system. The project will also include some localized regrading within the stormwater drainage easement to promote non erosive conveyance of the contributing stormwater runoff.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Millstone Dr and Harvest View Dr

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2027 PROJECT NO:		TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	Primrose Court Storm Sewer Repair					$ 120,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Administration	$ —	$ —	$ —	$ —	$ 20,000	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ —	$ 100,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 120,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ —	$ —	$ 100,000	$ —
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ —	$ —	$ 20,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 120,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project involves repairing a storm sewer located between 545 Primrose Court and 565 Primrose Court. In late July 2025, City staff received a service request from a resident concerning a 15-inch storm pipe running adjacent to his backyard, and upon inspection, staff identified multiple offset joints and significant erosion issues associated with the pipe. To address these concerns, the project will clear brush in the affected area, repair or replace damaged sections of the storm pipe, and install outlet protection to prevent future erosion, thereby restoring the integrity of the storm sewer system and safeguarding nearby properties.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA
545 and 565 Primrose Ct

DEPARTMENT: 55 - Engineering / Sanitary Sewer		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: General Sanitary Sewer Replacement			YEAR FIRST SUBMITTED: FY2021 PROJECT NO: 5581500017 710-1289		TOTAL PROJECT COST $ 1,809,273
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 15,000	Engineering Services	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ 74,523	$ 219,750	Construction	$ 280,000	$ 280,000	$ 280,000	$ 280,000	$ 280,000	$ 280,000
$ 74,523	$ 234,750	TOTAL	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000
		B. PROJECT FINANCING						
$ 74,523	$ 219,750	Sanitary Sewer Construction Fund	$ 280,000	$ 280,000	$ 280,000	$ 280,000	$ 280,000	$ 280,000
$ —	$ 15,000	Sanitary Sewer Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ 74,523	$ 234,750	TOTAL	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000

PROJECT DESCRIPTION/JUSTIFICATION

The City sanitary sewer system includes more than 7,500 manholes and 300 miles of pipeline. With a typical design life of 60 to 70 years, a large portion of the City's sewer system has exceeded their expected service life, with approximately 10% of the system over 100 years old. Every year, in the course of their daily maintenance activities inspecting manholes and sewer mains, the Public Works Department identifies manholes and pipelines in need of repair or replacement, either due to structural/safety issues or due to excessive levels of inflow and infiltration (I&I). The City has initiated efforts to inspect and characterize the condition of the 300+ mile sanitary sewer system in order to prioritize high risk section sewers through the Sanitary Sewer Asset Management Program (CIP #5581500026). However, this project provides funds for the unplanned or emergency replacement of the City's sanitary sewer system when significant and potentially hazardous defects are discovered and require immediate attention.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Asset Management Program (CIP 5581500026).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Sewer Utility Asset Management Plan	FY2019	$ 963,012
			PROJECT NO: 5581500026	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Costs	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000
$ 370,777	$ 92,235	Engineering Services	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ 370,777	$ 92,235	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
		B. PROJECT FINANCING						
$ 370,777	$ 92,235	Sanitary Sewer Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
$ 370,777	$ 92,235	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000

PROJECT DESCRIPTION/JUSTIFICATION

Management of the City's sanitary sewer collection system requires an understanding of how its aging infrastructure is performing in older areas of the City and how potential, rapid expansion related to growth from the completion of the Southwest Arterial and newly annexed areas might impact the system. To maximize the return on investment as to how all sewer utility dollars are spent in combination with constrained capital and operating budgets, an asset management plan that identifies and helps prioritize the sewer improvements necessary in the short-, mid-, and long-term to ensure the system continues to meet the needs of the community and to provide planning level budgets for all recommendations. The consultant will assist City staff in establishing a strategic and proactive plan for the management of the sanitary sewer system that shall:

- Develop repeatable and dynamic processes that enable staff to quickly evaluate asset data to assess condition, level of service, and criticality.
- Rank sanitary sewer capital improvement projects based on risk analysis and system performance.
- Identify sanitary sewer utility staffing and resource needs.
- Optimize existing operations and maintenance procedures.
- Evaluate system capacity and improvement requirements to facilitate future City growth areas identified in the Annexation Study.

The City has retained the services of a consultant engineer starting FY24 and is nearing the completion of the major task items that were identified in the program roadmap and staff have begun utilizing program results in CIP budgetary requests. The recurring funding requested is for annual hydraulic and risk model maintenance and updates for project reprioritization as data is collected each year. Model updates will aid the City in CIP planning. Funds may also be utilized for additional, future task orders that were identified in the program road map.

This is a Comprehensive Plan Item for the sanitary utility.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2019	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Sewer Utility Asset Management Plan	PROJECT NO: 5581500026	$ 963,012

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Enterprise Asset Management System Software - Sanitary	2026	$ 150,000
			PROJECT NO: 5581500051	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 50,000	Consulting Services	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ 50,000	TOTAL	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 50,000	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ 50,000	TOTAL	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is to provide a share of funding from the sanitary sewer utility in support of the City's efforts to meeting the City Council Goal of implementing an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more. The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

This is a Comprehensive Plan Item for the sanitary utility.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Enterprise Asset Management System Software - Stormwater, Enterprise Asset Management System Software - Water, Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Fiber (all currently unfunded)

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Not Applicable

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2023	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 1			PROJECT NO:	5581500006 710-1653	$ 28,068,710
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 620,748	$ 1,139,760	Engineering Services	$ 25,000	$ —	$ —	$ —	$ —	$ —
$ 6,663,040	$ 18,625,152	Construction Cost	$ 984,221	$ —	$ —	$ —	$ —	$ —
$ 10,789	$ —	Land and R.O.W.	$ —	$ —	$ —	$ —	$ —	$ —
$ 7,294,577	$ 19,764,912	TOTAL	$ 1,009,221	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 2,617,314	$ 19,764,912	State Revolving Fund Loan - C	$ —	$ —	$ —	$ —	$ —	$ —
$ 4,677,263	$ —	Sanitary Sewer Construction Fund	$ 1,009,221	$ —	$ —	$ —	$ —	$ —
$ 7,294,577	$ 19,764,912	TOTAL	$ 1,009,221	$ —	$ —	$ —	$ —	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ 14,800	$ 15,318	$ 15,854	$ 16,409	$ 16,983

PROJECT DESCRIPTION/JUSTIFICATION

This project provides Phase 1 for a new lift station within the Catfish Creek Interceptor Sewershed near Old Mill Road and 5,100 feet of new force main between the lift station and the Water & Resource Recovery Center (W&RRC). The improvements include a 20 million gallon per day (MGD) lift station, dual force main pipe to the Water & Recourse Recovery Center (W&RRC), and improvements at the W&RRC to accommodate the additional flow at the headworks of the treatment system. The existing Catfish Creek Lift Station (CCLS) will remain in place, primarily serving the Granger Creek sewershed and properties along HWY 151-61.

The existing CCLS and W&RRC, were originally constructed in the late 1960's. Since then, the community has grown and expanded. While the W&RRC was updated in 2010, the CCLS was last studied and updated in 1995 based on a 25-year planning period. Based on the actual growth that has occurred since 1995, the wastewater flows to the lift station are slightly higher than what was anticipated. Operating beyond the 25-year planning period, it was time to reevaluate the CCLS. FY22 funding provided for the development of a facility plan to evaluate the existing CCLS and identify the need for potential upgrades. Multiple options were considered, including upgrades to the existing lift station. The engineering analysis ultimately identified a preferred alternative: the Old Mill Road Lift Station and Force Main improvements. Increased construction costs for FY25-26 was included to account for up to date equipment pricing and revised force main alignments required from archeological review.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Catfish Creek Sewershed Interceptor Sewer Improvements projects (not funded yet).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2023	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 1	PROJECT NO:	5581500006 710-1653	$ 1,009,221

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Fund, Sanitary Sewer revenue bonds, or ARPA funds.

PROJECT ADDRESS/SERVICE AREA

The improvements improve the Catfish Creek and Granger Creek Sanitary Sewer Interceptor service areas.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO: 5581500054		TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 2					$ 14,470,177
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 25,000	Engineering Services	$ 25,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 7,466,547	Construction Cost	$ 6,953,630	$ —	$ —	$ —	$ —	$ —
$ —	$ 7,491,547	TOTAL	$ 6,978,630	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 7,491,547	State Revolving Fund Loan - C	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ 6,978,630	$ —	$ —	$ —	$ —	$ —
$ —	$ 7,491,547	TOTAL	$ 6,978,630	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides Phase 2 for a new lift station within the Catfish Creek Interceptor Sewershed near Old Mill Road and 5,100 feet of new force main between the lift station and the Water & Resource Recovery Center (W&RRC). The improvements include a 20 million gallon per day (MGD) lift station, dual force main pipe to the Water & Recourse Recovery Center (W&RRC), and improvements at the W&RRC to accommodate the additional flow at the headworks of the treatment system. The existing Catfish Creek Lift Station (CCLS) will remain in place, primarily serving the Granger Creek sewershed and properties along HWY 151-61.

The existing CCLS and W&RRC, were originally constructed in the late 1960's. Since then, the community has grown and expanded. While the W&RRC was updated in 2010, the CCLS was last studied and updated in 1995 based on a 25-year planning period. Based on the actual growth that has occurred since 1995, the wastewater flows to the lift station are slightly higher than what was anticipated. Operating beyond the 25-year planning period, it was time to reevaluate the CCLS. FY22 funding provided for the development of a facility plan to evaluate the existing CCLS and identify the need for potential upgrades. Multiple options were considered, including upgrades to the existing lift station. The engineering analysis ultimately identified a preferred alternative: the Old Mill Road Lift Station and Force Main improvements. Increased construction costs for FY25-26 was included to account for up to date equipment pricing and revised force main alignments required from archeological review.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Catfish Creek Sewershed Interceptor Sewer Improvements projects (not funded yet).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2026	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 2	PROJECT NO: 5581500054	$ 14,470,177

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Fund, Sanitary Sewer revenue bonds, or ARPA funds.

PROJECT ADDRESS/SERVICE AREA

The improvements improve the Catfish Creek and Granger Creek Sanitary Sewer Interceptor service areas.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 3 (Catfish Creek Middle Fork)	FY 2026	$ 21,141,033
			PROJECT NO: 5581500053	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 7,947	$ 492,052	Engineering & Administration	$ 200,000	$ —	$ 100,000	$ —	$ —	$ —
$ —	$ —	Consultant Services - P&D	$ 2,400,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 500,000	Construction	$ —	$ —	$ 8,545,517	$ 8,645,517	$ —	$ —
$ —	$ 250,000	Easement and Land Acquisition	$ —	$ —	$ —	$ —	$ —	$ —
$ 7,947	$ 1,242,052	TOTAL	$ 2,600,000	$ —	$ 8,645,517	$ 8,645,517	$ —	$ —
		B. PROJECT FINANCING						
$ 7,947	$ 250,000	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 992,052	State Revolving Fund Loan - C	$ —	$ —	$ 8,645,517	$ 8,645,517	$ —	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ 2,600,000	$ —	$ —	$ —	$ —	$ —
$ 7,947	$ 1,242,052	TOTAL	$ 2,600,000	$ —	$ 8,645,517	$ 8,645,517	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for systematic upgrades to the Catfish Creek Sanitary Interceptor Sewer system which branches out along the Middle Fork Catfish creek. The system will be upsized along the Middle Fork Catfish Creek from Old Mill Road 9.9 miles to the Dubuque Industrial Center West. The Catfish Creek Interceptor Sewer was constructed circa 1960. Extending westward from the Water & Resource Recovery Center, it has allowed for the development of nearly 2,500 acres over the last two decades which includes residential subdivisions, the Dubuque Industrial Center West, and service to the Dubuque Metro Solid Waste Agency. The existing sanitary sewer was identified as being at or exceeding capacity.

This third phase of improvement will provide for the design, permitting, easement acquisition, and construction services for sewer upsizing along the Middle Fork interceptor from Old Mill Road to Brunskill Road.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Master Plan Asset Management (CIP# 5581500026) and the SWA Middle Interchange Sewer Extension projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2026	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork	PROJECT NO:	5581500053	$ 21,141,033

FUNDING RESTRICTIONS
Project funding limited to the Sanitary Sewer Construction Fund and SRF loans.

PROJECT ADDRESS/SERVICE AREA
Along the Catfish Creek.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 4 (Catfish Creek South Fork)	FY2026	$ 20,256,258
			PROJECT NO: 5581500052	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 8,013	$ 491,987	Engineering & Administration	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - P&D	$ 2,597,027	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 6,904,900	$ 9,614,331	$ —	$ —	$ —	$ —
$ —	$ 250,000	Easement and Land Acquisition - Cash	$ 290,000	$ —	$ —	$ —	$ —	$ —
$ 8,013	$ 741,987	TOTAL	$ 9,891,927	$ 9,614,331	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 8,013	$ 47,027	Sanitary Sewer Construction Fund	$ 259,093	$ —	$ —	$ —	$ —	$ —
$ —	$ 694,960	State Revolving Fund Loan - C	$ 6,904,900	$ 9,614,331	$ —	$ —	$ —	$ —
		State Revolving Fund Loan - P&D	$ 2,727,934	$ —	$ —	$ —	$ —	$ —
$ 8,013	$ 741,987	TOTAL	$ 9,891,927	$ 9,614,331	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for systematic upgrades to the Catfish Creek Sanitary Interceptor Sewer system which branches out along the South Fork Catfish creek. The sewer system will be upsized from Old Mill Road along the South Fork Catfish Creek 6.9 miles to the Dubuque Metropolitan Solid Waste Agency. The Catfish Creek Interceptor Sewer was constructed circa 1960. Extending westward from the Water & Resource Recovery Center, it has allowed for the development of nearly 2,500 acres over the last two decades which includes residential subdivisions, the Dubuque Industrial Center West, and service to the Dubuque Metro Solid Waste Agency. The existing sanitary sewer was identified as being at or exceeding capacity.

This fourth phase of improvement will provide for the design, permitting, easement acquisition, and construction services for sewer upsizing along the South Fork interceptor from Old Mill Road to North Cascade Road.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Master Plan Asset Management (CIP# 5581500026) and the SWA Middle Interchange Sewer Extension projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2026 PROJECT NO: 5581500052	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 4 (Catfish Creek South Fork)		$ 20,256,258

FUNDING RESTRICTIONS

Project funding limited to the Sanitary Sewer Construction Fund and SRF loans.

PROJECT ADDRESS/SERVICE AREA

Along the Catfish Creek.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Schmitt Island Sanitary Improvements	FY2025	$ 7,272,570
			PROJECT NO: 5581500049	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 144,357	$ 306,976	Engineering Services	$ —	$ —	$ —	$ —	$ 500,000	$ —
$ 6,025	$ 2,399,960	Construction Cost	$ —	$ —	$ —	$ —	$ 3,915,252	$ —
$ 150,382	$ 2,706,936	TOTAL	$ —	$ —	$ —	$ —	$ 4,415,252	$ —
		B. PROJECT FINANCING						
$ —	$ 2,706,936	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 6,025	$ —	State Revolving Fund Loan - C	$ —	$ —	$ —	$ —	$ 4,004,045	$ —
$ 144,357	$ —	State Revolving Fund Loan - P&D	$ —	$ —	$ —	$ —	$ 411,207	$ —
$ 150,382	$ 2,706,936	TOTAL	$ —	$ —	$ —	$ —	$ 4,415,252	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project addresses reliability improvements to the existing gravity sanitary sewer system and to the Dog Track Sanitary Lift Station located on Chaplain Schmitt Island. This project will also address the maintenance concerns regarding reversed slopes and reduce the inflow and infiltration identified within the Island sewer service area. In addition, this project will provide for the evaluation of the City owned lift station and pressurized force main system for improvements that would support the anticipated developments that have been identified as part of the Chaplain Schmitt Island Master Plan project.

Project construction was delayed due to unanticipated costs of historic landfill disposal fees, as well as new feedback from Island stakeholders to relocate the proposed lift station. Design changes requested are significant and will not allow the construction to meet the original targeted schedule. Project funding requests is for future year funding to construct the revised sanitary system design with SRF loan funds in a year that no other Island development is ongoing that would impede construction schedule. Temporary flow control measures will be implemented as needed in the interim to maintain adequate capacity service for the existing and active developments to account for the delay in correcting the inadequate existing sewer.

This project meets the requirements of the planned developments for the Chaplain Schmitt Island Master Plan.

RELATIONSHIP TO OTHER PROJECTS

This project relates to the Chaplain Schmitt Island construction.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY2025	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Schmitt Island Sanitary Improvements	PROJECT NO:	5581500049	$ 7,272,570

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds or an SRF loan.

PROJECT ADDRESS/SERVICE AREA

Sanitary sewer system improvements will be made to the existing system in various locations throughout Chaplain Schmitt Island

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY26 PROJECT NO:		TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Manhole Inspection Equipment (2 Cameras)					$ 28,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Inspection Equipment	$ —	$ —	$ —	$ —	$ 28,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 28,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 28,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 28,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This CIP request is for manhole inspection equipment replacements in correlation with the Sanitary Sewer Asset Management Program and the Sanitary Sewer CCTV Inspection, Cleaning, & Assessment program. Current City manhole inspection equipment (2 total) purchased in 2022 have an estimated 5 year lifespan.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Sanitary Sewer Asset Management Program (CIP #5581500026) and the Sanitary Sewer CCTV Inspection, Cleaning, & Assessment (CIP #5581500013)

OUTCOME
Healthy & Safe: Leverage and use technology to create a safe community including cybersecurity, drones and cameras.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Kerper Boulevard Sanitary Sediment Trap			FY26 PROJECT NO: 5581500055		$ 80,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment and Construction	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This CIP request is for a sanitary sewer sedimentation filter or trap to be installed in line with the existing sanitary sewer system within the Water Treatment Plant property, which discharges to the existing system along Kerper Boulevard. In current practices, the drainage and sediment from the Water Treatment Plant Washout Facility is currently discharged directly to the sanitary sewer. There has been excessive sedimentation identified in the sanitary sewer along Kerper Boulevard, exceeding half the pipe capacity, which has incurred an extraneous need for recurring cleaning of the pipe and potential impacts to downstream pumping equipment. This project will place a new sediment trap within the existing sewer so that maintenance crews can capture and remove the washed out sediment in one location and prevent it from impacting downstream sewer.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Trackline Sanitary Sewer Reconstruction (CIP #5581500034) projects

OUTCOME

Healthy & Safe: Leverage and use technology to create a safe community including cybersecurity, drones and cameras.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Kerper Boulevard, near the Water Treatment Plant

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	JFK Yiannias Place Sanitary Sewer Relocation	FY27 PROJECT NO: 5581500056	$ 550,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ —	Construction Cost	$ —	$ 450,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 500,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 500,000	$ —	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 500,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the relocation of sanitary sewer running through the center of Parcel # 1027151018 off of JFK Road. Currently the sanitary sewer serves properties on both sides of JFK Rd and runs through the center of this undeveloped parcel, limiting future development potential. Over the years there has been filling of the vacant lot, causing the existing 8 inch sewer to fail in several locations as well as being over 30 ft in depth, making it inaccessible for maintenance or cost effective repairs. This project will provide for the replacement of failed sections of sewer and realignment of the sewer in an alignment that would facilitate future development of the lot.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project can be funded by Sanitary Sewer Construction Funds or State Revolving Loan Fund

PROJECT ADDRESS/SERVICE AREA

LOT 2 YIANNIAS PLACE NO. 5

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Key West Sanitary Lift Station Replacement	FY27	$ 1,535,000
			PROJECT NO: 5581500057	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Administration	$ 80,000	$ —	$ 80,000	$ —	$ —	$ —
$ —	$ —	Consultant Services - P&D	$ 150,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - Construction	$ —	$ —	$ 200,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 1,000,000	$ —	$ —	$ —
$ —	$ —	Easement and Land Acquisition	$ 25,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 255,000	$ —	$ 1,280,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ —	$ 1,200,000	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ 255,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ —	$ 80,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 255,000	$ —	$ 1,280,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement of the existing Key West Lift Station off of Gateway Dr. The new lift station will be located near the existing lift station. The existing lift station was constructed in 1989 and is nearing the end of its expected useful life. The existing lift station has been identified by maintenance staff as being in need of replacement, incurring extraneous maintenance costs to maintain service. The existing lift station cannot be upgraded within the constraints of the existing structure and accommodate existing and future flow within the service area limits. The existing lift station will be removed upon completion of the new lift station, force main, and gravity sewer.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project can be funded by Sanitary Sewer Construction Funds or State Revolving Loan Fund

PROJECT ADDRESS/SERVICE AREA

Lake Eleanoor Road, just east of Timothy St.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY27	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Sanitary Basin Analysis - Steger Heights Area (SSAMP Service Area 3-8-1-1)	PROJECT NO:	5581500058	$ 1,540,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Administration	$ 80,000	$ 80,000	$ 80,000	$ —	$ —	$ —
$ —	$ —	Consultant Services - P&D	$ 160,000	$ 40,000	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - Construction	$ —	$ —	$ 100,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 1,000,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 240,000	$ 120,000	$ 1,180,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 120,000	$ 1,180,000	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ 240,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 240,000	$ 120,000	$ 1,180,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Sanitary Sewer Asset Management Program (CIP #5581500026) has identified this service area (SSAMP Service Area 3-8-1-1) as a high risk sanitary sewer basin, within the top 20 highest risk basins of the City out of approximately 160 identified by the SSAMP. This basin is located in the North Fork Catfish Creek sewershed, and has both recently and historically been measured to have elevated levels of inflow and infiltration (I&I), contributing to the Catfish Creek sanitary sewer capacity constraints downstream.

This project will provide for a detailed analysis of the sanitary sewer within the service area limits. The first two years of this project will include the closed circuit television (CCTV) inspection of every pipe to document current condition, detailed I&I study within the service area to include activities such as smoke testing, dye testing, and flow monitoring activities to establish baseline pre-project completion flows, and the development of a phased improvement facility plan that would address identified defects within the service area. As part of this analysis, there will also be an evaluation of the adjacent City owned infrastructure and utilities so that improvements to those could be completed in conjunction with the sanitary improvements. The construction of the first or second phases of identified improvements would be completed in the second or third year pending funding availability. The remaining identified phases would be budgeted in future years as funding allows.

Taking a risk based approach, basin by basin, as identified by the SSAMP has allowed the City to consolidate general CIP requests and target those funds in areas that have the most need and benefit of addressing.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Asset Management Program (CIP #5581500026).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Sanitary Basin Analysis - Steger Heights Area (SSAMP Service Area 3-8-1-1)	PROJECT NO:	$ 1,540,000

FUNDING RESTRICTIONS

This project can be funded by Sanitary Sewer Construction Funds or State Revolving Loan Fund

PROJECT ADDRESS/SERVICE AREA

Steger Heights Subdivision Area, generally bounded by Loras Blvd, Devon Dr, Dodge St, and University Ave.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Sanitary Basin Analysis - Quigley's Sub Area (SSAMP Service Area 3-8-0-1B-1)	FY27	$ 1,520,000
			PROJECT NO: 5581500059	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Administration	$ 80,000	$ 80,000	$ 80,000	$ —	$ —	$ —
$ —	$ —	Consultant Services - P&D	$ 140,000	$ 40,000	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - Construction	$ —	$ —	$ 100,000	$ —	$ —	$ —
$ —		Construction	$ —	$ —	$ 1,000,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 220,000	$ 120,000	$ 1,180,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 120,000	$ 1,180,000	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ 220,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 220,000	$ 120,000	$ 1,180,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Sanitary Sewer Asset Management Program (CIP #5581500026) has identified this service area (SSAMP Service Area 3-8-0-1B-1) as a high risk sanitary sewer basin, within the top 20 highest risk basins of the City out of approximately 160 identified by the SSAMP. This basin is located in the North Fork Catfish Creek sewershed, and has both recently and historically been measured to have elevated levels of inflow and infiltration (I&I), contributing to the Catfish Creek sanitary sewer capacity constraints downstream.

This project will provide for a detailed analysis of the sanitary sewer within the service area limits. The first two years of this project will include the closed circuit television (CCTV) inspection of every pipe to document current condition, detailed I&I study within the service area to include activities such as smoke testing, dye testing, and flow monitoring activities to establish baseline pre project completion flows, and the development of a phased improvement facility plan that would address identified defects within the service area. As part of this analysis, there will also be an evaluation of the adjacent City owned infrastructure and utilities so that improvements to those could be completed in conjunction with the sanitary improvements. The construction of the first or second identified phases of identified improvements would be completed in the second or third year pending funding availability. The remaining identified phases would be budgeted in future years as funding allows.

Taking a risk based approach, basin by basin, as identified by the SSAMP has allowed the City to consolidate general CIP requests and target those funds in areas that have the most need and benefit of addressing.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Asset Management Program (CIP #5581500026).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27 PROJECT NO:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Sanitary Basin Analysis - Quigley's Sub Area (SSAMP Service Area 3-8-0-1B-1)		$ 1,520,000

FUNDING RESTRICTIONS

This project can be funded by Sanitary Sewer Construction Funds or State Revolving Loan Fund

PROJECT ADDRESS/SERVICE AREA

Quigleys Subdivision Area, generally bounded by S Algona St, N Grandview Ave, Dodge St, and Grace St.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY27	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Sanitary Basin Analysis - South Port & Terminal St LS	PROJECT NO:	5581500060	$ 10,800,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Administration	$ 100,000	$ 100,000	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - P&D	$ 600,000	$ 100,000	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - Construction	$ —	$ —	$ 300,000	$ 300,000	$ 300,000	$ —
$ —	$ —	Construction	$ —	$ —	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ —
$ —	$ —	TOTAL	$ 700,000	$ 200,000	$ 3,300,000	$ 3,300,000	$ 3,300,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ —	$ 1,509,659	$ 1,749,307	$ 1,437,855	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ 200,000	$ —	$ —	$ —	$ —
		Sanitary Sewer Construction Fund	$ 700,000	$ —	$ 1,790,341	$ 1,550,693	$ 1,862,145	$ —
$ —	$ —	TOTAL	$ 700,000	$ 200,000	$ 3,300,000	$ 3,300,000	$ 3,300,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Sanitary Sewer Asset Management Program (CIP #5581500026) has identified the South Port area of the Terminal St Lift Station service area as a high risk sanitary sewer basin. There are multiple sewer basins immediately adjacent to the Terminal St LS located in the South Port area that have both recently and historically been measured to have elevated levels of inflow and infiltration (I&I), contributing to capacity related issues with the Terminal St LS.

This project will provide for a detailed analysis of the sanitary sewer within the service area limits. The first two years of this project will include the closed circuit television (CCTV) inspection of every pipe to document current condition, detailed I&I study within the service area to include activities such as smoke testing, dye testing, and flow monitoring activities to establish baseline pre project completion flows, and the development of a phased improvement facility plan that would address identified defects within the service area. As part of this analysis, there will also be an evaluation of the adjacent City owned infrastructure and utilities so that improvements to those could be completed in conjunction with the sanitary improvements. The construction of the first or second phases of identified improvements would be completed in the second or third year pending funding availability. The remaining identified phases would be budgeted in future years as funding allows.

The identified phases of this project will also address the reliability improvements needed to the Terminal Street Lift Station, as well as, the associated 30-inch diameter Cedar Street and 42-inch diameter Terminal Street force mains that connect the two lift stations to the Water & Resource Recovery Center (WRRC). The existing lift station is in need of rehabilitation or replacement, as identified by the 2019 analysis, as well as multiple recent failures requiring the station to be placed on bypass.

This project will coordinate phases of improvements to address high risk sanitary sewer, accommodate the South Port Redevelopment Master Plan, and address potential need for Terminal St LS relocation pending the upcoming Iowa Department of Transportation (IDOT) Julien Dubuque Bridge replacement project.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Sanitary Basin Analysis - South Port & Terminal St LS	PROJECT NO:	$ 10,800,000

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Asset Management Program (CIP #5581500026), the South Port Development Master Plan, and the rehabilitation or replacement of the Terminal Street Sanitary Lift Station.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project can be funded by Sanitary Sewer Construction Funds or State Revolving Loan Fund

PROJECT ADDRESS/SERVICE AREA

South Port area

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2015	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Outfall Manhole Reconstruction	PROJECT NO:	5581500061 710-2530	$ 700,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 600,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ 600,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ —	$ 600,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ 600,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the reconstruction of a section of the effluent line from the Water & Resource Recovery Center (W&RRC), including 20 linear feet of 42-inch diameter gravity sewer and 50 linear feet of 54-inch diameter gravity sewer. In June 2011, during the construction of the WRRC, the effluent outfall sewer was inspected and found to be in poor condition and need of repair.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds or SRF Funds.

PROJECT ADDRESS/SERVICE AREA
W&RRC

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2017	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Grove Terrace Sanitary Sewer Reconstruction (Consent Decree)			PROJECT NO:	5581500011	$ 480,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction Cost	$ —	$ 400,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ 400,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 400,000	$ —	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ 400,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the reconstruction of approximately 400 linear feet of 8-inch diameter vitrified clay sanitary sewer along Grove Terrace. The sewer is located in Consent Decree Sanitary Sewershed 12 and was identified to be completed by the United States Environmental Protection Agency in the Consent Decree Corrective Action Plan. This project shall be coordinated with storm sewer and water main improvements. The 8-inch diameter vitrified clay sanitary sewer was installed in the early 1900's and has deteriorated to the point that reconstruction is necessary. In addition, property owners have indicated their laterals need to be replaced and in some locations laterals need to be separated to ensure uninterrupted service and reduce the risk of back up.

RELATIONSHIP TO OTHER PROJECTS
This project is related Grove Terrace Sanitary Sewer Reconstruction (Consent Decree Support - Water).

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds or an SRF loan.

PROJECT ADDRESS/SERVICE AREA
Grove Terrace between W 11th St and Wilbur St

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Track Line Sanitary Sewer Reconstruction	2019	$ 4,000,000
			PROJECT NO: 5581500034	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 100,000	Engineering & Administration	$ —	$ 100,000	$ —	$ —	$ —	$ —
$ —	$ —	Consulting Service - Construction	$ —	$ 300,000	$ —	$ —	$ —	$ —
$ —	$ 400,000	Construction	$ —	$ 3,000,000	$ —	$ —	$ —	$ —
$ —	$ —	Easement Acquisition	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 500,000	TOTAL	$ 100,000	$ 3,400,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 400,000	State Revolving Fund Loan - C	$ —	$ 3,300,000	$ —	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 100,000	State Revolving Fund Loan - P&D	$ —	$ 100,000	$ —	$ —	$ —	$ —
$ —	$ 500,000	TOTAL	$ 100,000	$ 3,400,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the phased relocation of 5,150 feet of the 12-inch diameter sanitary sewer that runs along the railroad tracks from Hawthorne Street to Fengler Street. The existing clay tile sewer that was installed in the 1920's still functions; however, the influx of sand and proximity of the adjacent railroad tracks has increasingly made the sewer difficult to maintain and indicates that groundwater is infiltrating into the pipe. The sewer has multiple failing sections and is undersized from hydraulic modeling results. Proximity to the adjacent railroad prohibits access for maintenance or rehabilitation activities. The sewer requires relocation to City right of way, with redirection of private laterals. The project is located adjacent to Consent Decree Sewershed 10.

The design, permitting, and easement acquisition for the relocation of the track line sewer located between Hawthorne St and Roosevelt St began in FY26 and will continue through FY27. The funding in FY28 will provide for the actual relocation of the track line sewer located between Hawthorne St and Roosevelt St.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	2019	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Track Line Sanitary Sewer Reconstruction	PROJECT NO:	5581500034	$ 4,000,000

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds or an SRF loan.

PROJECT ADDRESS/SERVICE AREA

The project is located along the railroad right of way between Kerper Blvd and Garfield Ave, and between Fengler St and Hawthorne St

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Cooper Place and Maiden Lane Sanitary Sewer Reconstruction (Consent Decree)	FY 2018 PROJECT NO: 5581500040	$ 1,100,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction Cost	$ —	$ 1,000,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ 1,000,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 1,000,000	$ —	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ 1,000,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the reconstruction of approximately 1,050 feet (existing alignment) of 6-inch diameter vitrified clay sanitary sewer along Maiden Lane, Cooper Place, and Raymond Place. The existing 6-inch sewer will be replaced with 8-inch diameter PVC sanitary sewer. The existing 6-inch diameter vitrified clay sanitary sewer has been identified as a source of inflow and infiltration. There are multiple offset joints and pipe fractures showing the pipe is in need of rehabilitation or replacement. The sewer is not able to be rehabilitated using trench-less methods due to the challenges associated with reinstating services on small diameter line; and is scheduled for removal and replacement with a larger diameter sewer to improve operation and future maintenance. The sewer is located in Consent Decree Sanitary Sewershed 12 and was identified to be completed by the United States Environmental Protection Agency in the Consent Decree Corrective Action Plan.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction funds or SRF funds.

PROJECT ADDRESS/SERVICE AREA

Maiden Lane and Cooper Place

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2018 PROJECT NO: 5581500041		TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Harvard Street Sanitary Sewer Reconstruction (Consent Decree)					$ 500,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction Cost	$ —	$ 420,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ 420,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 420,000	$ —	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 80,000	$ 420,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the reconstruction of approximately 400 linear feet (existing alignment) of 6-inch diameter vitrified clay sanitary sewer on Harvard Street from Alta Vista Street to Oxford Street. The existing sewer has been identified as a source of inflow and infiltration with multiple offset joints and pipe fractures showing the pipe is in need of rehabilitation or replacement. Rehabilitated using trench-less methods is not an option due to the challenges associated with reinstating services on small diameter line; and is scheduled for removal and replacement with a larger diameter sewer to improve operation and future maintenance. The sewer is located in Consent Decree Sanitary Sewershed 12 and was identified to be completed by the United States Environmental Protection Agency in the Consent Decree Corrective Action Plan.

RELATIONSHIP TO OTHER PROJECTS

This project is related Harvard Street Sanitary Sewer Reconstruction (Consent Decree Support - Water).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds or an SRF loan.

PROJECT ADDRESS/SERVICE AREA

Harvard Street from Oxford Street to Alta Vista Street.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Hempstead Reconstruction (Consent Decree)	FY 2017	
			PROJECT NO: 5581500042	
			710-2795	$ 750,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - P&D	$ 150,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - Construction	$ —	$ 150,000	$ —	$ —	$ —	$ —
$ —	$ —	Construction Cost	$ —	$ 400,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 200,000	$ 550,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 550,000	$ —	$ —	$ —	$ —
$ —	$ —	Sanitary Sewer Construction Fund	$ 200,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 200,000	$ 550,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the reconstruction of approximately 1,000 feet (existing alignment) of 8-inch diameter vitrified clay sanitary sewer on Hempstead Street from Kaufmann Street to Lowell Street. The existing clay tile sewer that was installed in 1924 has deteriorated to the extent that cracks and sags in the pipe result in poor performance. The sags and cracks require increased maintenance of the pipe and allow the inflow of extraneous groundwater into the sanitary sewer system. The current alignment places the sanitary sewer close to private property such that realignment of the sewer may be warranted. The sewer is located in Consent Decree Sanitary Sewershed 7 and was identified to be completed by the United States Environmental Protection Agency in the Consent Decree Corrective Action Plan.

RELATIONSHIP TO OTHER PROJECTS

This project is related Hempstead Reconstruction (Consent Decree Support - Water), Hempstead Reconstruction (Consent Decree Support - Stormwater), and Hempstead Reconstruction (Consent Decree Support - Roadway).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction funds or SRF funds.

PROJECT ADDRESS/SERVICE AREA

Hempstead Street from Kaufmann Street to Lowell Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2012	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Knob Hill-Duggan Drive Sanitary Sewer Reconstruction			PROJECT NO:	5581500043 710-2323	$ 550,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ 50,000	$ 50,000	$ —	$ —	$ —
$ —	$ —	Construction Cost	$ —	$ —	$ 450,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 50,000	$ 500,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ —	$ 450,000	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ 50,000	$ 50,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 50,000	$ 500,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the reconstruction of 1,200 feet of 8-inch diameter clay sewer with an 8-inch ductile iron sewer. The age of the existing clay sewer runs through a wooded area that has resulted in root intrusions and defects in the pipe. The project will result in a watertight line that will prevent inflow and infiltration (I & I) from getting into the sewer system.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds or SRF Funds.

PROJECT ADDRESS/SERVICE AREA
Project involves the reconstruction of the sanitary sewer that runs behind the houses on Knob Hill Drive, from 2575 Knob Hill to 2499 Knob Hill.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary	PROJECT NO:	$ 1,100,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Administration	$ —	$ 100,000	$ 100,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 538,000	$ 362,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 638,000	$ 462,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan - C	$ —	$ 538,000	$ 362,000	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan - P&D	$ —	$ 100,000	$ 100,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 638,000	$ 462,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The purpose of this project is to increase the capacity of the storm sewer from the Lower Bee Branch Creek up 17th Street to West Locust Street. A larger storm sewer and additional high-capacity storm drains will help alleviate the flash flooding frequently experienced on these streets. This funding request is for the sanitary portion of the full reconstruction from the end of Phase 3, Heeb Street completed in 2021, to Kirkwood Street. This project will also address sanitary sewer capacity concerns within the Consent Decree Sewershed 11.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Water, the 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Stormwater, 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Street, and 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Roadway projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project can be funded through sanitary construction funds, state revolving loan funds or federal grant opportunities.

PROJECT ADDRESS/SERVICE AREA

W 17th St/Locust St from Heeb St to Kirkwood St

DEPARTMENT: 55 - Engineering / Street		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: 14th Street Overpass			YEAR FIRST SUBMITTED: FY2024 PROJECT NO: 5521000009		TOTAL PROJECT COST $ 51,183,326
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 797,974	$ 6,249,494	Engineering Services	$ 100,000	$ 100,000	$ 100,000	$ —	$ —	$ —
$ —	$ 6,207,046	Land and ROW	$ 2,876,000	$ 1,438,000	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services - Construction	$ 110,000	$ 820,000	$ 2,470,000	$ —	$ —	$ —
$ —	$ 1,784,812	Construction	$ 790,000	$ 6,760,000	$ 20,580,000	$ —	$ —	$ —
$ 797,974	$ 14,241,352	TOTAL	$ 3,876,000	$ 9,118,000	$ 23,150,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ 552,108	$ 1,578,054	$ 1,441,131	$ —	$ —	$ —
$ 390,516	$ 1,057,635	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ —	$ —
$ 407,458	$ 11,743,572	Federal Grant	$ 2,433,747	$ 5,494,874	$ 15,177,633	$ —	$ —	$ —
$ —	$ 690,145	DMATS STBG	$ 890,145	$ 2,045,072	$ 5,531,236	$ —	$ —	$ —
$ —	$ 750,000	Private Participant	$ —	$ —	$ 1,000,000	$ —	$ —	$ —
$ 797,974	$ 14,241,352	TOTAL	$ 3,876,000	$ 9,118,000	$ 23,150,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project was identified by the City Council as a 2024 - 2026 Top Priority. The City was awarded a $2.28 million US DOT RAISE Infrastructure Planning grant and a $25 million RAISE Capital grant to assist in funding for the project entitled “Building Bridges to Elevate Employment (B2E2)”. The multi-year funding for this project will provide for the planning, design, and construction of a multimodal transportation corridor project for proposed improvements to the Elm Street corridor, the 16th Street corridor, the Kerper Boulevard corridor, Chaplain Schmitt Island corridor, and the proposed 14th Street railroad (vehicular and pedestrian) overpass bridge project.

The improved multimodal transportation corridors will connect vulnerable neighborhoods and low-income residents with economic opportunities, recreational amenities and key community resources in the Kerper Boulevard Industrial Park, on Chaplain Schmitt Island, in downtown Dubuque and its Historic Millwork District, and on the west side of the City via the downtown Intermodal Transportation Center.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2024	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	14th Street Overpass	PROJECT NO: 5521000009	$ 36,144,000

PROJECT DESCRIPTION/JUSTIFICATION (cont.)
Improving safety for all users is a key goal of the B2E2 project. The impending increase in train traffic due to the merger of the Canadian Pacific and Kansas City Southern railroads is projected to double the number of trains passing daily through the downtown urban core of the City from 9 trains to 18 trains by 2027. A primary focus of the B2E2 project is the elimination of an at-grade rail crossing conflict on 14th Street and provide for a proposed vehicular and pedestrian overpass bridge which will connect downtown residents to job opportunities while avoiding train crossing delays that negatively impact the safe and efficient movement of people and goods to and from the Kerper Boulevard Industrial Park and Chaplain Schmitt Island.

The entire B2E2 project has been broken down into 15 separate elements with 9 elements needing to be delayed to future phases, and 6 elements were included and awarded as part of the RAISE Capital grant. The project will focus on multimodal transportation corridors with “complete streets enhancements” along the Elm Street and 16th Street corridors, an improved pedestrian/bike shared use path on the existing 16th Street Peosta Channel bridge to Chaplain Schmitt Island, proposed roundabout intersections at 16th/Sycamore and at 16th/Greyhound Park/Admiral Sheehy Drive intersection, and vehicular and pedestrian overpass bridge on 14th Street over the railroad tracks.

RELATIONSHIP TO OTHER PROJECTS
U.S. Department of Transportation (USDOT) RAISE Infrastructure Planning Grant, and Schmitt Island Master Plan

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may be funded by Sales Tax (20%), Sales Tax Fund (30%), Road Use Tax, Greater Downtown TIF, DRA Distribution, State and Federal Grants

PROJECT ADDRESS/SERVICE AREA
Elm Street corridor, the 16th Street corridor, the Kerper Blvd. corridor, Chaplain Schmitt Island corridor, and the 14th Street Railroad Grade Crossing

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street	FY 2023	$ 11,170,000
			PROJECT NO: 5521000065	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 3,000,000	$ 16,402,670
$ —	$ 400,000	Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 1,000,000	Property Acquisition	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 1,400,000	TOTAL	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 3,000,000	$ 16,402,670
		B. PROJECT FINANCING						
$ —	$ 1,400,000	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 3,000,000	$ 16,402,670
$ —	$ 1,400,000	TOTAL	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 3,000,000	$ 16,402,670

PROJECT DESCRIPTION/JUSTIFICATION

This project is identified in the comprehensive plan and is a City Council 2025 - 2027 High Priority. This project will provide funding to implement recommendations outlined in the adopted Central Avenue Streetscape Master Plan along Central Avenue between 11th and 22nd Streets, as well as recommendations from the traffic study for the Central and White Street corridors

The Central Avenue and White Street corridor traffic study was completed in January 2025. Current funding is for the Central Ave & White St Design phase I, which includes design work for

1. Restriping the whole corridor (pavement markings) for transition for future construction and visual changes to the corridor,
2. On-Street Parking removal analysis for any off-street needs,
3. Construction design for Central Ave, White St, and the side streets in multiple sections (bite size pieces) from 14th St to 22nd St. and
4. Construction Design for the Cycle Track along the west side of White St.

The FY26 includes $400,000 for engineering design services and $1 million to create proposed new public parking opportunities to replace on street spaces lost on Central and White Streets, if applicable. FY27 is funding for the restripe design of the entire Central Avenue and White Street corridor, 4th-22nd, and continue the FY26 design work. FY28 is improvements from 14th - 17th Street. FY29 is improvements from 17th - 20th Street, and continue improvements to 14th -17th Streets. FY30 is funding for construction of the Cycle Track on the west side of White Street from 5th to 19th Street, and to continue improvements from 17th - 20th Streets. FY2031 and beyond will require $14 million in additional investment to do 20th - 22nd, and 4th -14th Street on Central Avenue and White Street.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2023	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street	PROJECT NO:	5521000065	$ 9,770,000

PROJECT DESCRIPTION/JUSTIFICATION (cont.)

The Corridor is beginning to see private investment in building improvements and business location. The implementation of public infrastructure improvements is needed to support and leverage that private investment by creating a more pedestrian-friendly, complete streets corridor and attracting residents from other areas of the community.

It is anticipated that this project may have an impact on operating costs associated with infrastructure improvements, although those costs are unknown until the specific improvements and amenities in the corridor are identified and implemented. These costs will be integrated into the budgets of departments whose staff will be maintaining these improvements, as progress is made. This effort addresses the Comprehensive Plan goal of creating walkable, mixed-use areas.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the adopted Central Avenue Streetscape Master Plan, the Central Avenue / White Street Traffic Study for 1-Way to 2-Way Conversion (Project #5524000038), Central Avenue Streetscape Design 1-Way to 2-Way (Project #5521000017), and Central Avenue Corridor Streetscape Master Plan Implementation (Project #6051000001).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/ landscaping.

FUNDING RESTRICTIONS

Downtown TIF, G.O. Debt (GDTIF), Sales Tax 30%, Road Use Tax

PROJECT ADDRESS/SERVICE AREA

Central Avenue Corridor from 4th to 22nd Streets

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2025		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation			PROJECT NO:		$ 6,000,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ —	$ 4,027,993	$ 1,972,007	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 4,027,993	$ 1,972,007	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMATS STBG Application	$ —	$ —	$ 4,027,993	$ 1,972,007	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 4,027,993	$ 1,972,007	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

In 2022, the Iowa Department of Transportation (Iowa DOT) completed a study to evaluate operational and capacity improvements along US20, between Cresent Ridge and Old Highway, with a specific emphasis on the US20 / Northwest Arterial intersection. Several concepts and design variations were vetted, and a preferred alternative was selected. The proposed improvements recommend closing all at-grade accesses on the south side of US 20 between Old Highway and Crescent Ridge, close the south leg of the NW Arterial intersection, and add a new south side frontage road between Old Highway and Crescent Ridge. The plan also recommends closing all at-grade accesses on the north side of US 20 between Old Highway and Northwest Arterial and provide a new north side frontage road extending east from Old Highway intersection. Additionally, the project proposes adding dual eastbound left turn lanes onto the Northwest Arterial, adding a westbound bypass right turn lane onto the Northwest Arterial, and operational reconfiguration at the Northwest Arterial and Crescent Ridge intersections. In partnership with the Iowa DOT, the City has identified approximately $6 million to assist in funding the proposed US20 / Northwest Arterial intersection improvements, which will leverage a $12 million allocation from the Iowa DOT. The $18 million operational and capacity improvements have been recommended by Iowa DOT staff for consideration in the Iowa DOT's past FY25-29 and FY26-30 Transportation Improvement Programs, however, did not get funded. Iowa DOT staff will submit the project again in FY27-31 for Iowa DOT Commission consideration. The grant is yet to be awarded.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the STREETS Project (5524000018)

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax 20%, Sales Tax 30%, Road Use Tax, DMATS STBG, State and Federal Grants

PROJECT ADDRESS/SERVICE AREA

US Highway 20 Corridor and Northwest Arterial Intersection

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	East - West Corridor Capacity Improvements	FY 2010	
			PROJECT: 5521000001	
			300-1039, 360-1039	$ 20,320,321

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 196,421	$ 623,900	Engineering Services	$ 100,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ —
$ —	$ —	Consultant Services	$ —	$ 1,317,667	$ 658,833	$ —	$ —	$ —
$ —	$ 900,000	Property Acquisition	$ —	$ 4,246,333	$ 2,123,167	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ 4,777,000	$ 4,777,000	$ —
$ 196,421	$ 1,523,900	TOTAL	$ 100,000	$ 5,714,000	$ 2,932,000	$ 4,927,000	$ 4,927,000	$ —
		B. PROJECT FINANCING						
$ 5,206	$ 10,000	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 1,000,000	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ 100,000	$ 1,262,800	$ 706,400	$ 1,105,400	$ 1,105,400	$ —
$ 191,215	$ 513,900	DMATS STBG	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Federal Grant Application	$ —	$ 4,451,200	$ 2,225,600	$ 3,821,600	$ 3,821,600	$ —
$ 196,421	$ 1,523,900	TOTAL	$ 100,000	$ 5,714,000	$ 2,932,000	$ 4,927,000	$ 4,927,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The City Council listed the East - West Corridor Capacity Improvement Implementation as a “High Priority” in its 2025 - 2027 Goals and Priorities. In an effort to advance this priority, the City has already completed the following improvements:

2016 - Property Acquisition for $853,000
2017 - Grandview / Delhi Roundabout for $827,000
2018 - Loras / Grandview Traffic Signals for $370,300
2019 - University / Grandview Roundabout for $1,200,000
TOTAL $3,250,300 in improvements to date.

The City and consultant team are currently working to complete the planning, preliminary engineering design and the NEPA environmental clearance phase to advance the development of East-West Corridor Capacity Improvements along University Avenue. In February 2025, the City hosted an open house public information meeting for the East-West Corridor Capacity Improvements. The preliminary design and results of the environmental study were presented to stakeholders and the public for review and provide input. The project team is currently using that feedback as they continue to refine the preliminary design for the corridor improvements. A second public information meeting will be held in summer of 2026.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2010	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	East - West Corridor Capacity Improvements	PROJECT:	5521000001 300-1039, 360-1039	$ 18,600,000

PROJECT DESCRIPTION/JUSTIFICATION (Continued)
In December 2023, the City received official guidance from the Iowa DOT that the DMATS STBG funds allocated for the east-west corridor project can only be used for eligible construction costs moving forward. This significant change in the use of federal and state transportation funds has created obstacles and challenges for completion of this project.

Since the City previously budgeted the east-west corridor project was based on grant funds to assist with all phases of project development, including final design, property acquisition, and construction, the City will need to evaluate how this shift in funding eligibility has impacted the City's ability to develop and advance the project. The City must identify local funding or grants to complete final design, conduct property acquisition, and construct the proposed corridor improvements. The adopted FY26 budget included $1 million dollars to continue to advance the development of East-West Corridor Capacity Improvements along University Avenue.

In January 2026, the USDOT issued the Notice of Funding Opportunity (NOFO) for the 2026 Better Utilizing Investments to Leverage Development (BUILD) Grant Program. In February 2026, the City submitted an $18.5 million BUILD grant application for the East-West Corridor Capacity Improvements Project. We have not yet received the grant.

The BUILD grant requested funding will support improvements to a 0.6-mile corridor along University Avenue, from Pennsylvania Avenue to Delhi, and will include final design, property acquisition, construction, and grant administration. The University “Overlap Section” will be transformed into a Complete Street corridor with new roundabouts at Pennsylvania Avenue, Asbury Road, Loras Boulevard, and Delhi; enhanced crosswalks near the roundabouts; pedestrian and bike accommodations along the segment.

The FY27-31 proposed budget provides funding which aligns with the proposed project development schedule as outlined in the BUILD grant application. If the City is fortunate enough to be awarded a BUILD grant, the total project cost estimate is $18.5 million, and the federal awarded funding would cover 80% of eligible costs ($14.4 million), which is included in this budget request. The City’s 20% local match ($4.1 million), in addition to other City project administrative expenses that would be considered as non-eligible costs, are also included in this budget request.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%), Road Use Tax, Greater Downtown TIF, DMATS STBG funding and other eligible Federal and State grant funding.

PROJECT ADDRESS/SERVICE AREA
University Avenue, from Pennsylvania Avenue to Delhi

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2020		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Green Alleys - Non Bee Branch			PROJECT NO:		$ 350,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ —	$ 40,000	$ —	$ 42,000
$ —	$ —	Construction	$ —	$ —	$ —	$ 310,000	$ —	$ 320,000
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 350,000	$ —	$ 362,000
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ —	$ 315,000	$ —	$ 322,000
$ —	$ —	Special Assessments	$ —	$ —	$ —	$ 35,000	$ —	$ 40,000
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 350,000	$ —	$ 362,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding to be used throughout the City for the reconstruction of alleys using pervious pavements. This will fund one alley per year as property owners agree to an assessable project. This project addresses alleys not in the Bee Branch Watershed. Potential funding includes the Storm Water Utility. This project helps with the reconstruction of alleys that are badly deteriorated and help reduce the stormwater runoff from these areas. The pavement system allows the water to infiltrate the pavement and recharge the water table rather than be diverted to the storm sewer system and discharged to the river.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS
This project is restricted to Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax, along with SRF Clean water funds can be used if available.

PROJECT ADDRESS/SERVICE AREA
Non Bee Branch alleys throughout the city

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 1980	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Pavement Marking Project	PROJECT NO:	5521000013 300-2245	$ 1,806,956

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 231,454	$ 225,000	Construction	$ 235,000	$ 235,000	$ 235,000	$ 245,000	$ 245,000	$ 245,000
$ 5,502	$ 25,000	Engineering Services	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ 236,956	$ 250,000	TOTAL	$ 260,000	$ 260,000	$ 260,000	$ 270,000	$ 270,000	$ 270,000
		B. PROJECT FINANCING						
$ 215,544	$ 225,000	Sales Tax Fund (30%)	$ 235,000	$ 235,000	$ 235,000	$ 245,000	$ 29,400	$ 245,000
$ 21,412	$ 25,000	IDOT Funding	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ —	$ —	$ 215,600	$ —
$ 236,956	$ 250,000	TOTAL	$ 260,000	$ 260,000	$ 260,000	$ 270,000	$ 270,000	$ 270,000

PROJECT DESCRIPTION/JUSTIFICATION

This annual recurring budget provides for pavement markings on City streets. Markings typically include centerlines, lane lines, edge lines, curb medians, diagonal gore markings, crosswalks, stop bars, arrows, word messages, railroad crossings, and disability symbols. Bike lanes and other multi- mobility elements are included in the annual pavement marking program. In 2016 the City entered into an agreement with the Iowa Department of Transportation (DOT) to include pavement markings on DOT-designated roadway segments within the City, and the Iowa DOT would reimburse the City for actual costs incurred. The City follows Statewide Urban Design and Specification (SUDAS), Iowa DOT, and the Manual on Uniform Traffic Control Devices (MUTCD) standards when implementing the annual pavement marking program throughout the City.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2021	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Pavement Preservation Joint Sealing	PROJECT NO:	5521000034 300-2815	$ 516,252

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 64,688	Engineering Services	$ 2,500	$ 2,500	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ 40,278	$ 186,286	Construction	$ 22,500	$ 22,500	$ 40,000	$ 40,000	$ 65,000	$ 65,000
$ 40,278	$ 250,974	TOTAL	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 75,000	$ 75,000
		B. PROJECT FINANCING						
$ 40,278	$ 204,410	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 75,000	$ 75,000
$ —	$ 46,564	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 40,278	$ 250,974	TOTAL	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 75,000	$ 75,000

PROJECT DESCRIPTION/JUSTIFICATION

This project involves street maintenance which is a 2025 - 2027 City Council Top Priority. This annual reoccurring budget provides funding to either purchase material for Public Works to perform joint sealing or contract for the routing, cleaning and sealing of pavement joints around the City of Dubuque. It is very important to seal cracks in asphalt and concrete pavements as a proactive preservation practice to minimize water intrusion to extend the service life of the pavement. This will also include crack sealing of trail pavements. This project funding would supplement the work Public Works currently performs. In FY 27 this work includes sealing joints on the Northwest Arterial bike trail. This also includes work to re-surface the bike trail. It's been 19 years since the trail was paved and needs maintenance.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Public Works annual overlay program (5421000003), Street Construction General Repairs (5521000012), Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing (5521000018), Pavement Rehabilitation - Dowel Bar Concrete Joint Repair

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

This project addresses pavement conditions citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2021	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing	PROJECT NO:	5521000018 300-2849	$ 4,376,837

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 3,204	$ 111,814	Engineering Services	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ 600,963	$ 910,856	Construction	$ 475,000	$ 500,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000
$ 604,167	$ 1,022,670	TOTAL	$ 500,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000	$ 625,000
		B. PROJECT FINANCING						
$ 604,167	$ —	G.O. Debt (Sales Tax Fund 30%)	$ 500,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000	$ 625,000
	$ 1,022,670	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ —	$ —
$ 604,167	$ 1,022,670	TOTAL	$ 500,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000	$ 625,000

PROJECT DESCRIPTION/JUSTIFICATION

This project involves street maintenance and pavement rehabilitation which is a 2025 - 2027 City Council Top Priority. This annual reoccurring budget provides funding to complete pavement rehabilitation on concrete and asphalt streets that are in a deteriorating condition. The streets applicable for pavement rehabilitation are exhibiting significant slab and joint deterioration. Public Works staff has performed street patching maintenance; however, the pavements require major rehabilitation to extend the service life and reduce annual maintenance. Common Hot Mix Asphalt (HMA) and Portland Cement Concrete (PCC) pavement rehabilitation alternatives which will extend the life of the pavement and provide a more acceptable surface ride may include but not limited to: partial and full-depth repairs; pavement milling and resurfacing; slab stabilization; diamond grinding.

Citizens have contacted staff to express their concerns and dissatisfaction with the poor condition of the streets. On an annual basis, the Engineering Department performed a pavement distress condition assessment for the streets network and establish a condition rating of fair, poor, and very poor. The Engineering and Public Works departments are using this pavement condition information to develop plans for the Public Works asphalt overlay program, the City's annual pavement rehabilitation and resurfacing program, and prepare recommended budgetary funds to be programmed in the City's 5-year capital improvement program.

Utilizing the current and future years programmed funding, the City is evaluating street rehabilitation projects at several locations citywide.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Public Works annual overlay program (5421000003), Street Construction General Repairs (5521000012), Pavement Preservation Joint Sealing (5521000034), Pavement Rehabilitation - Dowel Bar Concrete Joint Repair

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2021	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing	PROJECT NO:	5521000018 300-2849	$ 4,376,837

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

This project addresses pavement conditions citywide

DEPARTMENT: 55 - Engineering / Street		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Pavement Rehabilitation - Dowel Bar Concrete Joint Repair			YEAR FIRST SUBMITTED: FY 2021 PROJECT NO:		TOTAL PROJECT COST $ 1,035,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ 15,000	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 1,020,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 1,035,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 1,035,000	$ —	$ —	$ —	$ —
$ —	$ —	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 1,035,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project involves pavement rehabilitation which is a 2025 - 2027 City Council Top Priority. This project provides funding to complete pavement rehabilitation on concrete streets that are experiencing faulting of the transverse pavement joints which will extend the life of the pavement and provide a more acceptable surface ride. The pavement rehabilitation method recommended is to perform full depth pavement patching where the joint separation is greater than ¾" while also performing dowel bar reinforcement repairs to all transverse joints to improve traffic load transfer. Once the pavement repairs are made, the concrete pavement will be resurfaced using a conventional diamond grinding method which will provide a more acceptable ride. The identified streets are as follows: 2027. Pennsylvania Ave (University - Chaney), 2028. Crescent Ridge (US20 – Cedar Cross).

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Public Works annual overlay program, Street Construction General Repairs (5521000012), Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing (5521000018), Pavement Preservation Joint Sealing (5521000034)

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

This project addresses pavement conditions citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Traffic and Pedestrian Crossing Warning Devices	FY 2017	$ 115,231
			PROJECT NO: 5524000012	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 1,000	Engineering Services	$ 2,000	$ —	$ 1,000	$ —	$ 1,500	$ —
$ —	$ 4,731	Construction	$ 35,000	$ —	$ 35,000	$ —	$ 35,000	$ —
$ —	$ 5,731	TOTAL	$ 37,000	$ —	$ 36,000	$ —	$ 36,500	$ —
		B. PROJECT FINANCING						
$ —	$ 5,731	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Sales Tax Fund (30%)	$ 37,000	$ —	$ 36,000	$ —	$ 36,500	$ —
$ —	$ 5,731	TOTAL	$ 37,000	$ —	$ 36,000	$ —	$ 36,500	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project would provide for the installation of flashing LED traffic signs and crosswalk warning devices at one location per year. The City receives several requests each year for flashing stop signs and flashing pedestrian crossings. These devices would be solar-powered LED lights which use less power than traditional bulbs. The device utilizes super-bright LED technology and a "stutter flash" that would flash at motorists 190 times in 30 seconds when activated called a Rectangular Rapid Flashing Beacons (RRFBs). Results have shown that more than 90% of motorists stop when the LED stutter lights are activated by the pedestrian. When the activation button is pushed, a friendly voice explains to pedestrians how to use the crosswalk. At night the button placards are illuminated so pedestrians can see them. Upon activation, the entire area is illuminated, including where the pedestrian is standing, the pedestrian street signs, and the center of the roadway in divided highways so the motorist can clearly see the entire crossing. The system would be radio-controlled and solar powered for maximum efficiency.

On the other years where a flashing cross-walk sign is not requested or installed, funding could be used for flashing yield and stop signs as needed around the City for additional reinforcement for the sign. The availability of these flashing crosswalks at select intersections, midblock crossings or high pedestrian walk-ways will continue to increase the connectivity and complete street elements throughout the City. This project funding will include money allocated for the foundations, poles, signage and installation costs.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2017 PROJECT NO: 5524000012	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Traffic and Pedestrian Crossing Warning Devices		$ 115,231

FUNDING RESTRICTIONS
This project is restricted to Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Street Construction General Repairs	FY 2012	$ 976,834
			PROJECT NO: 5521000012	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 118,399	$ 139,091	Construction	$ 120,000	$ 125,000	$ 130,000	$ 130,000	$ 140,000	$ 140,000
$ 14,344	$ 10,000	Engineering Services	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ 132,743	$ 149,091	TOTAL	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 150,000	$ 150,000
		B. PROJECT FINANCING						
$ 132,743	$ 149,091	Sales Tax Fund (30%)	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 150,000	$ 150,000
$ 132,743	$ 149,091	TOTAL	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 150,000	$ 150,000

PROJECT DESCRIPTION/JUSTIFICATION

This project involves street maintenance and pavement rehabilitation which is a 2025 - 2027 City Council Top Priority. This annual recurring budget provides funding to perform design and construction for general street construction-related improvements. In prior years, the City had an annual capital improvement budget that would collectively fund all construction-related improvements and the 5-Year Annual Street Construction Program. This policy has been changed, and now the Annual Street Construction Program is budgeted as individual CIP's. As a result, an annual program is needed to provide a funding mechanism to allow for the construction for general street construction repairs and related improvements as miscellaneous projects develop. The Engineering Department routinely works on miscellaneous repair projects that occur, require a quick response and that are both unexpected and not budgeted. This annual program will provide a funding source to cover the construction costs for those unanticipated small repair projects.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Public Works annual overlay program, Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing (5521000018), Pavement Preservation Joint Sealing (5521000034), Pavement Rehabilitation - Dowel Bar Concrete Joint Repair

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Various locations based on condition and need.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY27		TOTAL PROJECT COST
55 - Engineering / Street		8C - Business Type	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Street			PROJECT NO:		$ 4,765,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Administration	$ —	$ 60,000	$ 100,000	$ 40,000	$ —	$ —
$ —	$ —	Consulting Services - Construction	$ —	$ 1,075,000	$ 900,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 920,000	$ 1,270,000	$ 400,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 2,055,000	$ 2,270,000	$ 440,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 2,055,000	$ 2,270,000	$ 440,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 2,055,000	$ 2,270,000	$ 440,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the reconstruction of 17th Street, from Heeb to the intersection of West Locust, and the reconstruction of West Locust from 17th to Kirkwood. With the reconstruction of all underground utilities, including water main, sanitary sewer, and storm sewer, this will require the complete reconstruction of the street pavement, curb & gutter, and sidewalks within the proposed project limits.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Water, the 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Stormwater, 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary, and 17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Water projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded through Sales Tax 30%, Road Use Tax funds, or federal grant opportunities.

PROJECT ADDRESS/SERVICE AREA
W 17th St/Locust St from Heeb St to Kirkwood St

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Port of Dubuque Streets Extension			FY27		$ 100,000
						PROJECT NO:	5521000066	
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
The city is moving forward with further development in the Port of Dubuque. Specifically, there is approximately 13 acres of vacant property on the north side od 5th Steet. These funds will provide money to create an entry road to that site and to plan for the potential future realignment of Ice Harbor Drive to line up with that entry road.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may be funded by Greater Downtown Tax Increment Financing, Sales Tax 30% or Road Use Tax funding.

PROJECT ADDRESS/SERVICE AREA
Port of Dubuque

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY2026	TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Safe Routes to School			PROJECT NO:	5524000056	$ 120,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ —
$ —	$ —	Construction	$ 25,000	$ 25,000	$ 20,000	$ 20,000	$ 20,000	$ —
$ —	$ —	TOTAL	$ 27,000	$ 27,000	$ 22,000	$ 22,000	$ 22,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 27,000	$ 27,000	$ 22,000	$ 22,000	$ 22,000	$ —
$ —	$ —	TOTAL	$ 27,000	$ 27,000	$ 22,000	$ 22,000	$ 22,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is for Safe Routes to School-related safety improvements at various school locations throughout the City. The City in coordination with our Metropolitan Planning Organization (MPO), which is the Dubuque Metropolitan Area Transportation Study (DMATS), and the Dubuque Community School District have established a Safe Routes to School committee for the implementation of safety improvements at select elementary schools per the 2009 Dubuque Area Safe Routes to School Plan. A multi-year phased approach is anticipated to complete all schools that are ready for recommended improvements. The Safe Routes to School-related improvements can be pavement markings, flashing crosswalk signage, pedestrian countdown timers for signals and/or speed limit school zone signage. If it is a safe route for students/kids/teens, it is a safe route for everyone.

In FY27, the first phase of school areas to be considered is Carver Elementary with pedestrian crossing improvements at Radford/Saratoga/Camelot intersection. In FY28, the second phase of school areas to be considered are Irving Elementary with mobility improvements at Pennsylvania/Green intersection and crossing improvements at Pennsylvania/University intersection (East-West Corridor Study).

Prescott Elementary would be evaluated during the engagement and design of the specific design phase of Central and White Corridor that Prescott is in, along with conversation with the proposed cycle track on the west side of White St.

Lincoln, Bryant, and Eisenhower will be evaluated for future improvements. Federal and state grants may potentially be an alternate source of funding, and the City and DMATS will continue to consider these grant opportunities.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2026	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Safe Routes to School	PROJECT NO:	$ 120,000

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (30%) and Road Use Tax with the opportunity for federal grants.

PROJECT ADDRESS/SERVICE AREA

Elementary school zones and their walking radius

DEPARTMENT: 55 - Engineering / Street		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Brick Paver Maintenance			YEAR FIRST SUBMITTED: FY 2020 PROJECT NO: 5521000019		TOTAL PROJECT COST $ 1,106,208
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ 3,137	$ 6,286	Engineering Services	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ 76,785	Construction	$ 180,000	$ 180,000	$ 185,000	$ 185,000	$ 190,000	$ 190,000
$ 3,137	$ 83,071	TOTAL	$ 200,000	$ 200,000	$ 205,000	$ 205,000	$ 210,000	$ 210,000
		B. PROJECT FINANCING						
$ 3,137	$ 83,071	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 205,000	$ —	$ 210,000	$ 210,000
$ 3,137	$ 83,071	TOTAL	$ 200,000	$ 200,000	$ 205,000	$ 205,000	$ 210,000	$ 210,000

PROJECT DESCRIPTION/JUSTIFICATION
This annual reoccurring budget provides funding to make spot repairs to the streets, sidewalks, alleys, or public spaces in the City that are constructed with brick pavers. This project will address any settled, irregular or defective pavers in the Historic Millwork District, the Bee Branch, the Grand River Center, along 8th Street, and in Green Alleys as needed and as identified by City staff.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2012	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Sidewalk Program - City-Owned Property	PROJECT NO:	5521000010 350-1425, 300-1425	$ 1,334,906

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 20,000	Engineering Services	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 50,000
$ —	$ 314,906	Construction	$ 180,000	$ 180,000	$ 180,000	$ 180,000	$ 180,000	$ 600,000
$ —	$ 334,906	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 650,000
		B. PROJECT FINANCING						
$ —	$ 200,000	Sales Tax Fund (20%)	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Sales Tax Fund (30%)	$ 200,000	$ —	$ —	$ —	$ —	$ 650,000
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
$ —	$ 134,906	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 334,906	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 650,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for a multi-year program for the installation and reconstruction of public sidewalks adjacent to City-owned property and City-owned infrastructures (i.e., catch basins, hydrants, signals, financial assistance). This appropriation also provides for tree and stump removal when trees need to be removed as part of the reconstruction of the sidewalks within public right of way or City property. This project may also include the installation and reconstruction of curb ramps which is required by the Americans with Disabilities Act (ADA). The reconstruction of public sidewalks is necessary for the safety of pedestrians and to keep the City's liability to a minimum. ADA requires installation of curb ramps whenever a sidewalk is repaired at an intersection and a ramp is not currently constructed. With the recent Iowa Supreme Court ruling, the City is liable for all sidewalk defects in the public right of way. When defects are brought to our attention, we have an obligation to remove the liability.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%), and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Sidewalk Program Related to Curb and Catch Basin Replacements	FY 2012	$ 363,433
			PROJECT NO: 5521000002	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 5,000	Engineering Services	$ 5,000	$ 6,000	$ 7,000	$ 8,000	$ 9,000	$ 10,000
$ —	$ 48,433	Construction	$ 45,000	$ 50,000	$ 55,000	$ 60,000	$ 65,000	$ 70,000
$ —	$ 53,433	TOTAL	$ 50,000	$ 56,000	$ 62,000	$ 68,000	$ 74,000	$ 80,000
		B. PROJECT FINANCING						
$ —	$ 53,433	Sales Tax Fund (30%)	$ 50,000	$ 56,000	$ 62,000	$ 68,000	$ 74,000	$ 80,000
$ —	$ 53,433	TOTAL	$ 50,000	$ 56,000	$ 62,000	$ 68,000	$ 74,000	$ 80,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacement of curbs and catch basins related to the sidewalk inspection and replacement program. Replacement of sidewalks, particularly those abutting the curb line or an intersection, frequently requires replacement of curbs and catch basins. It is anticipated in future years this program will increase with the installation of curb ramps with detectable warnings required by the Americans with Disabilities Act (ADA). Without funding for replacement of the curbs and catch basins, the program is restricted or delayed until funding can be secured. With funding earmarked for curb and catch basin replacement, the program can move forward on an established schedule. With an increase in curb and catch basin inspections at time of sidewalk inspections, additional curb and catch basins are identified for replacement, especially if the street is to be overlaid in the near future. The anticipated cost for curb and catch basin repairs has been increasing over the past few years and is anticipated to continue when the ramps needing walls, foundations, railings, and special designs are addressed.

RELATIONSHIP TO OTHER PROJECTS

This project is related to City-Owned Sidewalk Replacements (project #5521000010) and needs to be scheduled in the same fiscal years as that project. This project may also impact the Water Department due to hydrant relocations- project #4281000018, Fire Hydrant Replacement.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Sidewalk Inspection Program - Assessable	FY 2012	$ 385,137
			PROJECT NO: 5521000006	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 65,137	Engineering Services	$ 10,000	$ 10,000	$ 15,000	$ 15,000	$ 20,000	$ 20,000
$ —	$ —	Internal Costs	$ 40,000	$ 45,000	$ 50,000	$ 55,000	$ 60,000	$ 65,000
$ —	$ 65,137	TOTAL	$ 50,000	$ 55,000	$ 65,000	$ 70,000	$ 80,000	$ 85,000
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 10,000	$ —	$ —	$ 15,000	$ 20,000	$ 20,000
$ —	$ 65,137	Special Assessments	$ 40,000	$ 45,000	$ 50,000	$ 55,000	$ 60,000	$ 65,000
$ —	$ 65,137	TOTAL	$ 50,000	$ 55,000	$ 65,000	$ 70,000	$ 80,000	$ 85,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement of defective sidewalks by private contractors. City Ordinances #41-102 through #41-105 provide that a property owner be given a thirty day notice to replace a hazardous or defective sidewalk and, if they fail to do so, the City will have the repair made and the cost assessed to the property owner. In Fiscal Year 1989, the City began an inspection and reconstruction program for City sidewalks. Reconstruction is required on these walks when defective conditions are found. These funds enable the City to have the reconstruction done by contractors if the property owner does not make the corrections after proper notice and reasonable time. These costs are then placed as liens against the properties and property tax receipts are collected in the next fiscal year in the amount of the original expenditure.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Special Assessment Funds specific to this project.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 1980	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Bridge Repairs and Maintenance	PROJECT NO:	5521000008 300-1258	$ 2,710,012

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 19,596	$ 5,000	Engineering Services	$ 25,000	$ 25,000	$ 30,000	$ 30,000	$ 35,000	$ 35,000
$ —	$ 5,000	Consultant Services	$ 25,000	$ 25,000	$ 30,000	$ 30,000	$ 35,000	$ 35,000
$ 416	$ 40,000	Construction	$ 450,000	$ 450,000	$ 475,000	$ 475,000	$ 500,000	$ 500,000
$ 20,012	$ 50,000	TOTAL	$ 500,000	$ 500,000	$ 535,000	$ 535,000	$ 570,000	$ 570,000
		B. PROJECT FINANCING						
$ 20,012	$ 50,000	Sales Tax Fund (30%)	$ 500,000	$ 500,000	$ 535,000	$ —	$ —	$ 570,000
$ 20,012	$ 50,000	TOTAL	$ 500,000	$ 500,000	$ 535,000	$ 535,000	$ 570,000	$ 570,000

PROJECT DESCRIPTION/JUSTIFICATION

The annual Bridge Repair and Maintenance program allocates funding for the maintenance, inspection, and load rating of bridges & culverts throughout the City. The periodic maintenance efforts are intended to maximize the serviceable life of these structures and mitigate any premature deterioration which would ultimately result in costly replacements. Some of the most common repair efforts include concrete rehabilitation of bridge decks, substructure, barrier rails, and various culvert components. Other activities include the painting of steel elements, sealing of concrete cracks on bridge decks and railings, and expansion joint maintenance and repairs. The installation and reconstruction of erosion and scour countermeasure systems are also included in this program. This funding also provides for the inspection, program management, and load rating efforts required to comply with the federally-mandated National Bridge Inspection Standards (NBIS). The City's bridges are currently inspected on a biennial basis with one structure requiring an underwater inspection every 60 months. The City currently has 27 structures under its jurisdiction, which includes 18 bridges and 9 culverts. The last inspection, dated October 2025, indicated the City has no structures classified as functionally obsolete, or fracture critical, with one structure classified as structurally deficient. Several bridge structures will require preventive rehabilitation or within the next five years and several other structures will require routine maintenance and repair efforts so that the bridges remain in good condition. The annual Bridge Repair and Maintenance program funding has been increased to account for the changing bridge load rating requirements and to allow for the increased preventative maintenance and repair needs of bridges and culverts throughout the City.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 1980	
55 - Engineering / Street	2C - Public Works	Bridge Repairs and Maintenance	PROJECT NO:	5521000008 300-1258	TOTAL PROJECT COST $ 2,710,012

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA
Citywide bridges

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	NW Arterial Trail Drainage			FY2027 PROJECT NO: 5544000007		$ 150,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 130,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 150,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 150,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 150,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for grading and drainage improvements between the NW Arterial Shoulder and the Paved Trail. Near the Pennsylvania intersection, when a significant rainstorm occurs, gravel and mud is carried onto the paved trail causing a safety issue and a maintenance effort to clean the trail surface.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, healthy, accessible, well-maintained, and connected trails for mobility and recreation.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax (20%), Sales Tax 30% and Road Use Tax

PROJECT ADDRESS/SERVICE AREA
NW Arterial Trail near Pennsylvania Ave.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Enterprise Asset Management System Software - Roadways	FY2026	$ 150,000
			PROJECT NO: 5521000062	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 50,000	Consulting Services	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ 50,000	TOTAL	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 50,000	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ 50,000	TOTAL	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides multi-year funding to support the City's efforts to meet the City Council goal of implementing an infrastructure enterprise (citywide) asset management system through use of a computerized maintenance management system (CMMS). This specific CIP project provides a share of funding for roadway, bridge and sidewalk related infrastructure assets. Other Department or Divisions are also separately budgeting multi-year funding for water main, storm sewer, sanitary sewer, fiber network, and traffic operations related infrastructure assets.

Enterprise asset management combines software, system asset inventory, services, and support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to inventory and manage infrastructure asset inventory, generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more. The City currently utilizes several separate utility CMM software applications for different functions or assets, and a single vendor application solution for a consistent CMMS citywide deployment for each utility's enterprise asset management is desired.

RELATIONSHIP TO OTHER PROJECTS

This CIP includes use of Bridge, Roadway and Sidewalk funds. There are additional CIPs to fund the Enterprise Asset Management Software from Water, Storm, Sanitary and Fiber funds.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax 20%, Sales Tax 30%, and Road Use Tax.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Enterprise Asset Management System Software - Roadways	FY2026	
			PROJECT NO: 5521000062	$ 150,000

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 55 - Engineering / Street	STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Guardrail Replacement	YEAR FIRST SUBMITTED: FY 2000	TOTAL PROJECT COST
			PROJECT NO: 5524000002	$ 87,015

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 3,660	Engineering Services	$ —	$ 5,000	$ —	$ 5,000	$ —	$ —
$ —	$ 23,355	Construction	$ —	$ 25,000	$ —	$ 25,000	$ —	$ —
$ —	$ 27,015	TOTAL	$ —	$ 30,000	$ —	$ 30,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 27,015	Sales Tax Fund (30%)	$ —	$ 30,000	$ —	$ 30,000	$ —	$ —
$ —	$ 27,015	TOTAL	$ —	$ 30,000	$ —	$ 30,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This annual reoccurring budget provides funding for the installation, replacement, maintenance and/or removal of vehicular guardrail throughout the City. This project provides for upgrading of non-functional, rusted, or misaligned guardrail along city streets and retaining walls throughout the City.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Public Works annual overlay program, Street Construction General Repairs (5521000012), Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing (5521000018), and Stone Retaining Walls (5524000003).

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Stone Retaining Walls	FY 1980	$ 1,000,000
			PROJECT NO: 5524000003	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
$ —	$ —	Consultant Services	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 18,000
$ —	$ —	Construction	$ 170,000	$ 170,000	$ 170,000	$ 170,000	$ 170,000	$ 170,000
$ —	$ —	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —	$ 200,000
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ —	$ —	$ 200,000	$ —
$ —	$ —	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000

PROJECT DESCRIPTION/JUSTIFICATION

This annual funding provides for maintenance and repair of existing retaining walls that are owned by or are the responsibility of the City of Dubuque in various locations throughout the City. This annual program will allow for maintenance, repair and reconstruction of city-owned retaining walls as needed. Based on the recommendation of the City's Legal Department, there are a significant number of private-owner retaining walls which are adjacent to City right-of-way in which a mutual benefit could be established through litigation. As a result, the annual funding for retaining wall maintenance, repair and reconstruction has been increased to address this potential liable cost to the City. This annual program would provide for proactive maintenance, reconstruction and emergency repairs to city-owned retaining walls.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Lowell street and other citywide areas as needed

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 5524000055		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Pedestrian Safety with Permanent Bollards/ Barricades					$ 152,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services	$ 25,000	$ 7,000	$ 7,000	$ 5,000	$ —	$ —
$ —	$ —	Engineering Services	$ 3,000	$ 5,000	$ 5,000	$ 5,000	$ —	$ —
$ —	$ —	Construction	$ —	$ 30,000	$ 30,000	$ 30,000	$ —	$ —
$ —	$ —	TOTAL	$ 28,000	$ 42,000	$ 42,000	$ 40,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Road Use Tax Fund	$ 28,000	$ 42,000	$ 42,000	$ 40,000	$ —	$ —
$ —	$ —	TOTAL	$ 28,000	$ 42,000	$ 42,000	$ 40,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project funds the permanent installation of street-closure infrastructure in areas that support the highest levels of pedestrian activity, beginning in the Millwork District and followed by the Farmers' Market corridor. Phase 1 constructs fixed bollard systems in the Millwork District, including E. 10th Street between Jackson Street and Washington Street, as well as segments south of E. 9th Street along Jackson Street and E. 8th Street. These installations will provide multiple controlled access points to support flexible event layouts and reliable vehicle-mitigation measures.

Phase 2 extends improvements to the Farmers' Market area, with bollard installations along Iowa Street from W. 13th Street to W. 10th Street at key closure locations that serve regular market operations. Additional future phases may include the closure of 7th Street between Bluff Street and Locust Street near the Dubuque Museum of Art (DuMA), coordinated with ongoing redevelopment planning in that area. Further locations will be evaluated through the special event review process.

This phased construction approach strengthens long-term safety, reduces reliance on temporary equipment, and creates durable infrastructure to support major public events throughout the downtown district.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Provide accessible recreational, library, culture and arts programs/activities and parks amenities that are responsive to the emerging workforce/community expectation.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax 30% and Road Use Tax

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Pedestrian Safety with Permanent Bollards/ Barricades	PROJECT NO:	$ 152,000

PROJECT ADDRESS/SERVICE AREA

Downtown Dubuque, areas with high levels of static and dynamic pedestrian activity

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Miscellaneous	6C - General Government	Railroad Crossing Safety Improvements and Quiet Zone Implementation	FY 2020	
			PROJECT NO: 5529900001	
			250-1201	$ 853,185

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 364	$ —	Engineering Services	$ 25,000	$ 25,000	$ —	$ —	$ —	$ —
$ 32,740	$ 20,081	Consultant Services - Railroad	$ 375,000	$ 375,000	$ —	$ —	$ —	$ —
$ 33,104	$ 20,081	TOTAL	$ 400,000	$ 400,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 20,081	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 33,104	$ —	Greater Downtown TIF	$ 400,000	$ 400,000	$ —	$ —	$ —	$ —
$ 33,104	$ 20,081	TOTAL	$ 400,000	$ 400,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

Within the City of Dubuque there are 12 existing at-grade railroad crossings through the downtown urban core. With the merger of the Canadian Pacific and Kansas City Southern railroads, train traffic is projected to double through the city by 2027.

Based on the forecasted increase in train traffic, the City partnered with the DMATS, the City of Peosta, Dubuque County, and the City of East Dubuque to study the feasibility of implementing railroad crossing safety improvements which could facilitate establishing railroad quiet zones within each respective municipality's jurisdictional areas.

The planning level cost estimate for safety improvements at the 12 existing at-grade crossings through downtown is $3,700,000. If the City could implement the required safety improvements at all the grade crossings, the City could then request from the Federal Railroad Administration (FRA) a Quite Zone designation.

Based on the results of the rail corridor diagnostic study, the City applied for two (2) Federal Railroad Administration (FRA) grants, a Consolidated Rail Infrastructure and Safety Improvements grant, and a Railroad Crossing Elimination grant. Unfortunately, the City was not successful in either grant application. The City will continue to apply for any eligible grants to fund railroad crossing safety improvements.

Another factor that would need to be taken into consideration is for any proposed safety improvements to the railroad-grade crossing facilities would need to be designed and completed by both CN and CPKC railroads. The City would then need to pay (reimburse) each respective railroad for both design and construction. The City would be responsible for any proposed safety improvements to the approach roadway on either side of the railroad crossing.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2020	
55 - Engineering / Miscellaneous	6C - General Government	Railroad Crossing Safety Improvements and Quiet Zone Implementation	PROJECT NO:	5529900001 250-1201	TOTAL PROJECT COST $ 853,185

PROJECT DESCRIPTION/JUSTIFICATION (continued)
Per the City Managers directive and input from the City Council during the Goal Setting Process, the proposed funding in FY2027 – 2028 will allow the City to retain and collaborate with both CN and CPKC railroads to complete the design railroad crossing safety improvements.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the RAISE Planning Grant, RAISE Capital Grant, and 14th Street Overpass Project (No. 5521000009)

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%), Road Use Tax, Greater Downtown TIF and DRA Distribution

PROJECT ADDRESS/SERVICE AREA
Julien Dubuque Drive to Lincoln Ave along Elm Street and Garfield Avenue

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Misc	2C- Public Works	Public Electric Vehicle Chargers	FY 2025	$ 1,916,713
			PROJECT NO: 5529900009	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 9,710	$ 15,000	Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 14,370	$ 296,167	Consultant Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 654	$ 404,800	Construction - Equipment	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 1,107,052	Construction - Installation	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 6,432	Operational Costs	$ 6,432	$ 6,432	$ 6,432	$ 6,432	$ —	$ —
$ —	$ 5,760	Maintenance Costs	$ 5,760	$ 5,760	$ 5,760	$ 5,760	$ —	$ —
$ —	$ 1,600	Education/Promotion Costs	$ 1,600	$ 1,600	$ 1,600	$ 1,600	$ —	$ —
$ 24,734	$ 1,836,811	TOTAL	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 15,000	Sales Tax Fund (20%)	$ —	$ —	$ —	$ —	$ —	$ —
$ 24,733	$ 1,818,592	Federal Grant	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ —	$ —
$ —	$ 3,219	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ —	$ —
$ 24,733	$ 1,836,811	TOTAL	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is being funded by a grant from the U.S. Department of Transportation's (DOT) charging and fueling infrastructure (CFI) funds to install electric vehicle (EV) charging infrastructures at five locations in the downtown area of Dubuque. The five locations were determined by the outcomes of the on-going Smart Parking & Mobility Management Plan project and other community input. Site 1 is located in the parking lot at the corner of 22nd and Price Streets; Site 2 is located in a parking lot behind the Hilton Garden Inn on Chaplain Schmitt Island; Site 3 is located in a parking lot at the corner of East 12th Street and Elm Street; Site 4 is located at the corner of Jones Street and Harrison Street; Site 5 is located just off Main Street near the River City Church. This project is still a viable project according to the Federal Highway Administration. The grant has been paused but not cancelled.

RELATIONSHIP TO OTHER PROJECTS

Smart Parking & Mobility Management Plan (CIP # 4683000005).

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce the community's carbon footprint (50% by 2030) and explore science-based outcomes in the future.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2025	TOTAL PROJECT COST
55 - Engineering / Misc	2C- Public Works	Public Electric Vehicle Chargers	PROJECT NO: 5529900009	$ 1,916,713

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%), Road Use Tax, and DRA Distribution

PROJECT ADDRESS/SERVICE AREA

Multiple locations in Downtown Dubuque

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Miscellaneous	2C - Public Works	Harbor Area Maintenance - Dredging	FY 1980	
			PROJECT NO: 5546000001	
			300-1466	
			350-1466	$ 1,660,181

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 7,626	$ —	Engineering Services	$ —	$ 25,000	$ 25,000	$ 25,000	$ —	$ 25,000
$ 327,655	$ 274,900	Construction	$ —	$ 400,000	$ 175,000	$ 400,000	$ —	$ 400,000
$ 335,281	$ 274,900	TOTAL	$ —	$ 425,000	$ 200,000	$ 425,000	$ —	$ 425,000
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (20%)	$ —	$ 25,000	$ —	$ —	$ —	$ 25,000
$ 335,281	$ 174,900	State Grant Application	$ —	$ 300,000	$ —	$ 300,000	$ —	$ 300,000
$ —	$ 100,000	Private Participant	$ —	$ 100,000	$ —	$ 100,000	$ —	$ 100,000
$ 335,281	$ 274,900	TOTAL	$ —	$ 425,000	$ 200,000	$ 425,000	$ —	$ 425,000

PROJECT DESCRIPTION/JUSTIFICATION

This annual recurring Harbor Area Dredging Capital Improvement Program (CIP) budget provides for maintenance dredging at multiple riverfront locations to maintain adequate harbor and channel depths for recreational and transient boat navigation. This funding allows for annual riverfront maintenance dredging as required at Schmitt Island and AY McDonald Park public boat ramp launch locations; River's Edge Plaza and along the Riverwalk lower pier wall to accommodate excursion boat mooring; Ice Harbor gates; and Port of Dubuque Marina.

The City also has a contractual obligation to maintain city-owned and leased property under current lease terms to perform maintenance dredging at Dubuque Marina (Pleasure Boat Harbor) and at Dubuque Yacht Basin (Schmitt Harbor) to maintain adequate harbor depth for recreational and transient boat navigational access. While not contractually obligated, there are areas outside the City’s Lease obligation to maintain that need dredging to create a safe open water way channel for navigating vessels from the Peosta Channel and Mississippi River to and from the marina harbor locations. Assuming the marinas are willing to partner and provide matching funds, and if in the public’s best interests, the City will consider applying for an Iowa Department of Natural Recourses (Iowa DNR) Boating Infrastructure Tier 1 Grant (BIG Tier 1) Grant to assist in performing maintenance dredging. The Grant has been recieved in the years 2022 & 2024. The grants for future years are yet to be awarded.

Due to abnormally low river levels over the past several years, staff anticipates needed to perform more frequent maintenance dredging along the Port of Dubuque riverfront to accommodate excursion boat docking.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 1980	TOTAL PROJECT COST
55 - Engineering / Miscellaneous	2C - Public Works	Harbor Area Maintenance - Dredging	PROJECT NO:	5546000001 300-1466 350-1466	$ 1,050,000

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA Distribution

PROJECT ADDRESS/SERVICE AREA

Port of Dubuque and Riverfront

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY26	TOTAL PROJECT COST
55 - Engineering / Miscellaneous		2C - Public Works	Wayfinding Signage			PROJECT NO:	5529900014	$ 40,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 2,000	$ —	$ 2,000	$ —	$ —	$ —
$ —	$ —	Construction	$ 18,000	$ —	$ 18,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ —	$ 20,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 20,000	$ —	$ 20,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ —	$ 20,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project is for the replacement and changes needed for the City's current vehicular wayfinding signage. There are 6 City districts with 2 "others:" College-Grandview (19), Downtown (37), Eagle Point (40), Port of Dubuque (7), Southend (6) and Westend (19), along with the Intermodal (5) wayfinding signage and the DOT (37), which is along US 20 & US 151/61. The City is working with Schmitt Island on redistricting some signage to coordinate with the new development on Schmitt Island.

The replacement of faded and/or outdated signage is needed. These construction costs will include the labor, equipment and materials with our Public Works department along with the cost of the signs. The first priority would be faded and incorrect/outdated signage that has been determined for each district. With previous modifications made to the 40 signs in the Eagle Point District, a simple name change can be around $20,000.

Since work is being done with Schmitt Island for wayfinding signage, the Eagle Point District is going to have less signs as some will be transferred to the Island District.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to another capital project.

OUTCOME
Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS
This project can only be funded by Sales Tax Fund (30%).

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2015	TOTAL PROJECT COST
55 - Engineering / Miscellaneous	2C - Public Works	Riverfront Leasehold Management	PROJECT NO:	5529900002 350-1053, 360-1053	$ 802,494

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 6,607	$ —	Engineer Services	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ —
$ 60,837	$ 60,871	Consultant Services	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ —
$ 4,179	$ 275,000	Construction	$ 50,000	$ 50,000	$ 55,000	$ 55,000	$ 60,000	$ —
$ 71,623	$ 335,871	TOTAL	$ 75,000	$ 75,000	$ 80,000	$ 80,000	$ 85,000	$ —
		B. PROJECT FINANCING						
$ —	$ 275,000	Sales Tax Fund (30%)	$ 75,000	$ 75,000	$ 80,000	$ 80,000	$ 85,000	$ —
$ 71,623	$ 60,871	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ —	$ —
$ 71,623	$ 335,871	TOTAL	$ 75,000	$ 75,000	$ 80,000	$ 80,000	$ 85,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This annual reoccurring project provides for the management of Riverfront leasehold properties, legal services, appraisal services, environmental assessments and mitigation, property condition assessments, structure demolition, and other related property improvement to the City's leased properties along the riverfront. These funds also allow for the clean-up of vacant city properties in preparation for redevelopment.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA Funding.

PROJECT ADDRESS/SERVICE AREA
South Port

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	6C - General Government	Speed Shields and Traffic Calming Measures	FY 2020	$ 165,446
			PROJECT NO: 5511000001	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 30,677	$ 36,769	Construction	$ —	$ —	$ 46,000	$ 46,000	$ —	$ —
$ —	$ —	Engineering Services	$ —	$ —	$ 3,000	$ 3,000	$ —	$ —
$ 30,677	$ 36,769	TOTAL	$ —	$ —	$ 49,000	$ 49,000	$ —	$ —
		B. PROJECT FINANCING						
$ 30,677	$ 36,769	Sales Tax Fund (30%)	$ —	$ —	$ 49,000	$ 49,000	$ —	$ —
$ 30,677	$ 36,769	TOTAL	$ —	$ —	$ 49,000	$ 49,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will fund 10 portable speed shields a year to be used along various streets in the community. The speed shields are used to bring awareness to drivers on their speed and helps reduce speeds in areas known to have speeding issues. The speed shields are installed and managed by the Dubuque Police Department to assist in enforcement. This project also allows funding for residential speed humps/bumps/tables to be installed in the non-winter months for speed management on frequently requested local streets with speeding issues and enforcement low priority.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax (20%), and Sales Tax Fund (30%) and DRA Distribution

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 55 - Engineering / Traffic		STATE PROGRAM: 6C - General Government	PROJECT TITLE: Aerial Bucket Truck Replacement - 3230			YEAR FIRST SUBMITTED: / PROJECT NO:		TOTAL PROJECT COST $ 327,540
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment Purchase	$ —	$ 327,540	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 327,540	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 327,540	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 327,540	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project would provide funds for the replacement of one aerial bucket truck equipped with an electrical-hydraulic boom system. The unit being replaced is unit #3230, a 2019 Ford F 550 4x4 with an aerial bucket unit, after 8 years of service. This truck is used by our traffic signal technicians to perform necessary maintenance and repairs to all city-owned traffic control equipment, streetlights, security camera equipment, and related electrical systems. It is estimated that this truck will be driven over 100,000 miles before its tentative trade-in date. It is important that this unit is replaced on a timely basis to ensure that it retains fair trade-in value and is always ready to perform timely repairs to Dubuque's growing number of signalized intersections, expanding security camera system, and numerous city-owned street lights.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Funds (30%) or Road Use Tax Funds

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Broadband Acceleration and Universal Access	FY 2020	$ 490,000
			PROJECT NO: 5524000019	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 50,000	Engineering	$ 2,000	$ 2,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
$ —	$ 150,000	Construction	$ 23,000	$ 23,000	$ 72,000	$ 72,000	$ 72,000	$ 72,000
$ —	$ 200,000	TOTAL	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000
		B. PROJECT FINANCING						
$ —	$ 200,000	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000
$ —	$ 200,000	TOTAL	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000

PROJECT DESCRIPTION/JUSTIFICATION

This program will fund the expansion of communication duct and fiber that will significantly enhance public safety, improve a wide-range of city services and enable equitable and universal access to broadband (high-speed internet). The City will collaborate with other public entities and private carriers and specifically target its funds to "last block" undertakings, ranging from connecting widely-dispersed city facilities and assets to specifically connecting low income or geographically stranded neighborhoods that the private sector cannot/will not connect.

This program will leverage significantly larger private sector investments in Dubuque (usually 5X to 7X city investment), provides City infrastructure that reduces costs/improves services for multiple City agencies and create public assets which can in turn be leased or licensed to private partners to recover costs and support future broadband expansion and innovation. Incorporated into this project are several traditional, stand-alone CIP's such as extending the City's fiber backbone from 27th and Elm up to Jackson and 32nd and over to Central and 32nd. This brings broadband and surveillance infrastructure to this area of the City. These types of projects have been folded into this request in order to be positioned to reduce costs through public/private partnerships.

RELATIONSHIP TO OTHER PROJECTS

This capital improvement project is related to the Water SCADA Overhaul (project #42810000001).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Increase availability, accessible and affordable broadband and redundancy through public-private partnerships.

FUNDING RESTRICTIONS

This project may only be funded with Sales Tax Fund (30%), Road Use Tax, and TIF funding in TIF districts.

PROJECT ADDRESS/SERVICE AREA

This project spans the City but includes many low/moderate income areas and will promote broadband access to these areas.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Emergency Preemption Expansion and Upgrades	FY 2020	
			PROJECT NO: 5524000001	$ 95,252

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 14,655	Equipment	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ 597	$ —	Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 597	$ 14,655	TOTAL	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
		B. PROJECT FINANCING						
$ 597	$ 14,655	Sales Tax Fund (30%)	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ 597	$ 14,655	TOTAL	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000

PROJECT DESCRIPTION/JUSTIFICATION

Emergency Preemption equipment was originally started in 2000, but this project request is for the installation of GPS-based equipment at new locations and the replacement of equipment at older intersections. This system can be used by fire, ambulance and police units responding to emergencies to provide for quicker response times by removing stopped traffic due to red signals at busy intersections. It will also improve safety for the community and emergency personnel. The optical system provides the capability of placing this on other vehicles, such as snow plows, allowing them to hold green lights to expedite the task of snow removal, but does not allow the snowplow driver to change the light from red to green. It also has the capability of supervision so that there is a record of units using the preemption system. The priority can be set into this system which would allow emergency vehicles to have priority over non-emergency vehicles using the system. The City of Dubuque is currently using Optical Preemption while new GPS technologies are now more popular and minimize roadway delays by only preempting the direction (straight or left) as needed. Current optical preemption disrupts the opposing lane because it always brings up both the left and the through for the direction of travel. New equipment is tied to the direction on the vehicle and will not disrupt the left turn if not needed. New replacement equipment for the older optical equipment can operate both optical or GPS-based communications.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Fiber Infrastructure Management System	FY 2019	$ 404,700
			PROJECT NO: 5524000017	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
	$ 15,454	Equipment	$ —	$ —	$ —	$ —	$ —	$ —
$ 33,909	$ 25,337	Engineering Services	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ 80,000	$ 80,000
$ 33,909	$ 40,791	TOTAL	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ 80,000	$ 80,000
		B. PROJECT FINANCING						
$ 33,909	$ 40,791	Sales Tax Fund (30%)	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ 80,000	$ 80,000
$ 33,909	$ 40,791	TOTAL	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ 80,000	$ 80,000
		C. IMPACT - OPERATIONS						
$ —	$ —	Operating Cost (Savings)	$ 15,000	$ 15,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This program would fund the purchase and implementation of a fiber infrastructure management program. Currently fiber infrastructure is documented on spreadsheets and drawings located in various locations throughout the City. This program will consolidate all this information into one software program with the ability to include network information that documents failover redundancy paths and Virtual Local Area Networks within the City. This program would also be used to document and assist in the exchange of assets to grow broadband in the Dubuque area via public/private partnerships to help cover underserved neighborhoods. Documentation of this information is crucial for the maintenance and operation of a fiber communications network that will be used to serve all departments along with public/private partnerships. Fiber communications is becoming a critical driver of economic growth in the City of Dubuque. This request would also help cover employees' time with fiber data collection.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Broadband Acceleration and Universal Access (#5524000019), Water SCADA Overhaul (#42810000001) and City Information and Network Security projects (#77699000006), Fiber Optic Conduit - Misc (5524000011)

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Increase availability, accessible and affordable broadband and redundancy through public-private partnerships.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2015	TOTAL PROJECT COST
55 - Engineering / Traffic		2C - Public Works	Fiber Optic Conduit - Miscellaneous			PROJECT NO:	5524000011	$ 260,373
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 574	$ 2,500	Engineering Services	$ 1,500	$ 2,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ 19,650	$ 32,649	Construction	$ 23,500	$ 28,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
$ 20,224	$ 35,149	TOTAL	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
		B. PROJECT FINANCING						
$ 20,224	$ 35,149	Sales Tax Fund (30%)	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
$ 20,224	$ 35,149	TOTAL	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement project provides an annual program for installing conduit for fiber optic in miscellaneous projects throughout the community. Installation of fiber conduit into existing infrastructure typically ranges from $25 to $50 a linear foot when installed in a stand alone project. When combined with other projects, the cost can drop to around $10 to $20 a linear foot. This improvement item funds the installation of fiber conduit along other unscheduled city projects and in conjunction with other private utility projects where it is convenient and at a cost savings to the community.

This conduit will be upsized to a multi-duct conduit system so that it can be utilized as part of the City's Fiber Optic Network project that will enhance public safety, improve a wide range of city services and enable equitable and universal access to broadband. During construction of this conduit, the City will collaborate with other public entities and private carriers to leverage private sector investments in Dubuque to reduce right-of-way usage by utilizing a "dig once" policy to install a multipath fiber duct that reduces costs and improves services for multiple city agencies and creates public assets which can in turn be licensed to private partners to recover costs and support future broadband expansion and innovation. This budgeted item would extend fiber optic conduit as part of the city-wide effort to create a network of city-owned fiber optic systems and will also aid linking adjacent projects together and can be shared with public/private partnerships. This fiber, once installed, is used by many city entities including the Information Technology, Fire, and Police Departments.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Water SCADA Overhaul (#4281000001) and the Broadband Acceleration and Universal Access projects (#5524000019).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Increase availability, accessible and affordable broadband and redundancy through public-private partnerships.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	ITS Traffic Control Equipment	FY 2015	$ 232,000
			PROJECT NO: 5524000014	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 97,000	Equipment	$ 23,000	$ 23,000	$ 23,000	$ 23,000	$ 23,000	$ 23,000
$ —	$ 10,000	Engineering	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
$ —	$ 107,000	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
		B. PROJECT FINANCING						
$ —	$ 107,000	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ 107,000	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the maintenance and expansion of the Traffic Management Center's Intelligent Transportation System (ITS) improvements, including remote management and monitoring of the City's traffic signals, automated vehicle counters, cameras, classifiers, connected vehicle infrastructure, roadside units broadcasting SPaT data, and variable message boards along key city corridors. In addition, funds support ITS equipment located within the Traffic Management Center at City Hall and serve as matching funds for joint projects recommended by the Iowa Department of Transportation. Using state-of-the-art electronics, ITS technologies enhance traffic efficiency, reduce congestion, improve air quality, and promote safer and greener travel throughout the community. Previous fiscal year funding was used to purchase LiDAR detection equipment for deployment along the Locust Connector to improve traffic monitoring and detection accuracy. FY 20 funds were used to install roadside units along US 20 signalized intersections, broadcasting signal phasing and timing (SPaT) data to connected vehicles—making Dubuque the first city in Iowa to implement this technology. Future funds will continue supporting connected vehicle advancements and the replacement of aging ITS equipment.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	LED Re-Lamp Schedule	FY 2015	$ 96,136
			PROJECT NO: 5524000010	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 3,000	Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 2,786	$ 40,350	Equipment	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ 2,786	$ 43,350	TOTAL	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
		B. PROJECT FINANCING						
$ 2,786	$ 43,350	Sales Tax Fund (30%)	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ 2,786	$ 43,350	TOTAL	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000

PROJECT DESCRIPTION/JUSTIFICATION

In 2001-2002, the city traffic signals were converted from 150-watt incandescent bulbs to 10 watt LED lamps. This conversion also included a large rebate incentive from the local power company along with drastically reduced electrical consumption. These new LED fixtures have a lifespan of 5 - 7 years. This appropriation will provide for the re-lamping of approximately 1/10th of the City-owned traffic signal lamps in each year. Currently the City has 115 traffic signals that with an average of about 40 lamps per intersection. Each lamp runs approximately $70 each. New LED signal heads can be purchased with a 15-year warranty. This project will reduce maintenance problems (burnouts/failures) with traffic signals in future years. These existing LED's have lasted approximately twice their warrantied lifespan, and instead of burning out, they dim over time and become non-compliant with MUTCD guidelines. This capital improvement program will systematically replace these lamps by corridor starting with the oldest LED's.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Signalization Program	FY 2014	$ 598,884
			PROJECT NO: 5524000029	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 47,059	$ 10,000	Engineering Services	$ 6,000	$ 7,500	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ 86,825	Construction	$ 54,000	$ 67,500	$ 90,000	$ 100,000	$ 100,000	$ 100,000
$ 47,059	$ 96,825	TOTAL	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 110,000
		B. PROJECT FINANCING						
$ 47,059	$ 96,825	Sales Tax Fund (30%)	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 110,000
$ 47,059	$ 96,825	TOTAL	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 110,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the improvement of existing traffic signals, replacement of signal controllers, removal of traffic signals where no longer needed, and/or the signalization of additional intersections as the need may arise. This project also covers engineering staff time related to additional signals and is combined with other programs such as the Traffic Signal Intersection Reconstruction and the Traffic Signal Interconnect to make a project viable. Each year appropriations are intended to fund the signalization of intersections through the City as the need may arise. New signals will be given consideration utilizing the warrants established in the Iowa Manual on Uniform Traffic Control Devices. Currently, each new signal installation can cost approximately $300,000 and there are multiple locations under consideration.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Traffic Signal Intersection Reconstruction (#55240000008) and Traffic Signal Mastarm Retrofit (#55240000004).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Street Lighting and Traffic Signal Knockdown/Insurance	FY 2014	$ 261,240
			PROJECT NO: 5524000013	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 46,119	$ 30,000	Construction	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000
$ 5,536	$ 9,585	Equipment	$ —	$ —	$ —	$ —	$ —	$ —
$ 51,655	$ 39,585	TOTAL	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000
		B. PROJECT FINANCING						
$ —	$ 10,000	Insurance Reimbursements	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ 51,655	$ 29,585	Sales Tax Fund (30%)	$ 20,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ 51,655	$ 39,585	TOTAL	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement request will be used to purchase and track replacement traffic control and street lighting equipment and would be used as a depository to track insurance claims. The City of Dubuque replaces equipment that is damaged or destroyed due to accidents and weather-related activities. Many of the new traffic cabinets along the major corridors may contain $60,000 to $75,000 of equipment. In some instances, this equipment is purchased to replace equipment that was damaged due to an accident in which there is an insurance claim. Insurance reimbursements are put back into the project to fund expenditures which helps track the costs due to accidents and how much the City spends on hit-and-run or uninsured accidents. Major storm events due to lightning alone can expend the budget.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2017	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Street Camera Installation	PROJECT NO:	5524000016	
				360-2421, 300-2421	$ 749,180

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 20,827	$ 337,649	Equipment	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000	$ 70,000
$ 5,704	$ 10,000	Engineering Services	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ 26,531	$ 347,649	TOTAL	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000
		B. PROJECT FINANCING						
$ 26,531	$ 161,889	Sales Tax Fund (30%)	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000
$ —	$ 185,760	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ —	$ —
$ 26,531	$ 347,649	TOTAL	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ 62,634	$ 73,584	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project funds the equipment, installation and software license for the placement of fixed cameras at $2,500 each, to be installed near roadways, alleys and signalized intersections throughout the City of Dubuque. Currently, the Traffic Operations Center has communication lines throughout the City along major and minor arterials, city streets and near signalized intersections. Engineering uses these cameras to remotely monitor and adjust traffic operations. Over the last few years, Engineering and Police have worked together using these cameras to aid the police in accident and crime investigations on a daily basis making them an integral part of public safety. These funds would also be available to add fiber optics communications lines to areas in need of cameras and to replace existing cameras as they age and as technology advances.

The increased operating costs represent the ongoing software licensing, storage expansion and maintenance for new camera integrations.

With IMON's public-private partnership with the fiber-to-the-home projects, the communications infrastructure has increased location opportunities for camera locations. We have collaborated with other departments on proposed camera locations and have gotten those locations placed with those public-private partnerships. Clarke Drive and Grandview Avenue are high priority.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Healthy & Safe: Leverage and use technology to create a safe community including cybersecurity, drones and cameras.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Street Light Replacement and New Installation	FY 2010	
			PROJECT NO: 5523000003	300-1549, 360-1549
				$ 532,859

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 5,000	Engineering Services	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ 86,097	$ 216,762	Construction	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
$ 86,097	$ 221,762	TOTAL	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
		B. PROJECT FINANCING						
$ 86,097	$ 189,762	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 32,000	Sales Tax Fund (30%)	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
$ 86,097	$ 221,762	TOTAL	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for a replacement program of the existing 30-foot white streetlights and some traffic signals located in downtown Dubuque. Currently, there are approximately 60 white streetlights remaining. The project would replace all remaining white poles and install lighting controllers with meters. In certain cases, these would be replaced with historical streetlights. Many of the streetlights in the downtown area were installed in the early 1950's. These are the white 30-foot style found along Central, Main, Iowa, Locust and Bluff Streets. Many of these streetlights utilize a direct burial style feed and unique service panel which makes it very difficult and costly to maintain. The new downtown streetlights will be capable of having banners brackets added. This project would also fund LED replacement luminaries throughout the City. Currently when street light fixtures burn out, they are replaced with matching style, high pressure sodium streetlights. This program would promote the use of highly efficient, long life LED street lighting throughout the City of Dubuque which saves energy and operating expenses. Current locations of interest include the Port of Dubuque Riverwalk, Bridge Lighting locations and miscellaneous subdivision locations. This project also initiates a scheduled replacement of older streetlights throughout the City and will also include the installation of new streetlights when conditions warrant. Currently, the City owns approximately 2,500 streetlights. In many older subdivisions, the entire light fixture, base, pole, and conduits need replacing. Currently there are around 60 lights in 24 locations outside of the downtown lights that are in need of replacement. Average cost of reconstruction is around $1,500 to $2,000 each.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%), Greater Downtown TIF, CDBG, and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Varies throughout the City. Mostly in the downtown area

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	STREETS Traffic Control Project Phase 1	FY 2019	$ 1,368,021
			PROJECT NO: 5524000018	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 993,118	Construction	$ —	$ —	$ —	$ —	$ —	$ —
$ 64,903	$ 50,000	Engineering Services	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000	$ 60,000
$ 64,903	$ 1,043,118	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000	$ 60,000
		B. PROJECT FINANCING						
$ 64,903	$ 1,043,118	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000	$ 60,000
$ 64,903	$ 1,043,118	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000	$ 60,000

PROJECT DESCRIPTION/JUSTIFICATION

This project will cover the City staff, engineering, and administrative costs associated with the STREETS (Smart Traffic Routing with Efficient and Effective Traffic Signals) project. This program will also be used to fund match funding required for grants associated with this project. Once STREETS is implemented and US 52 is rerouted, this program will study traffic patterns in the downtown to determine which streets may be converted into two-way streets and if any signalized intersections can be removed. FY 2022-23 costs cover consulting services to improve the efficiency of the STREETS system. FY24 was the starting point for Phase I after delays with the Department of Transportation. Starting in FY26, City staff is applying for a secondary grant for Phase II of the STREETS project, which covers more downtown signals. This project is legally required as this project fulfills the City's match obligation to the ICAAP Grant and DMATS funding agreements.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by state grants, Sales Tax Fund (30%), Road Use Tax Fund, and DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Surge and Grounding Improvement at Signals	FY 2017	$ 142,648
			PROJECT NO: 5524000015	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 42,648	Equipment	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ 42,648	TOTAL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
		B. PROJECT FINANCING						
$ —	$ 42,648	Sales Tax Fund (30%)	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ 42,648	TOTAL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000

PROJECT DESCRIPTION/JUSTIFICATION

This project would add additional surge protection to the 115 traffic signals and miscellaneous camera systems currently operated by the City of Dubuque. Newer Intelligent Transportation Systems (ITS) signalized intersections are becoming more complex with advanced communications networks, battery backup systems, preemption equipment, cameras and high-end detection equipment -- a recipe which makes these units more susceptible to lightning, surge and grounding issues. This project would fund the retrofitting of these signals and cameras systems with surge protection ranging from $500 to $2000 at each intersection (depending on the degree of equipment at each location). During the summer of 2011, twenty intersections were struck by lightning during two storm events that caused an estimated $100,000 in damages. All newly installed intersections and camera locations will be designed with this additional surge protection to prevent a similar occurrence. This program has proven successful with a lower rate of damaged equipment after installation of this surge equipment. This surge equipment does require frequent analysis to ensure it continues to protect as it ages and often times will need replacement after multiple storm events. Typically these existing units get replaced as they fail or as they age out with the equipment they are protecting.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Battery Backup	FY 2012	$ 225,406
			PROJECT NO: 5524000005	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 49,906	Equipment	$ 33,500	$ 34,000	$ 35,000	$ 36,000	$ 37,000	$ 38,000
$ —	$ 49,906	TOTAL	$ 33,500	$ 34,000	$ 35,000	$ 36,000	$ 37,000	$ 38,000
		B. PROJECT FINANCING						
$ —	$ 49,906	Sales Tax Fund (30%)	$ 33,500	$ 34,000	$ 35,000	$ 36,000	$ 37,000	$ 38,000
$ —	$ 49,906	TOTAL	$ 33,500	$ 34,000	$ 35,000	$ 36,000	$ 37,000	$ 38,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides needed traffic control at signalized intersections during times of power outages. This project will provide for the purchase and installation of battery backup systems by City traffic signal technicians in existing traffic signal controllers at various locations throughout the City. These battery backups will provide backup power to run each intersection on in full colors for up to eight hours during power outages. When power is restored, the controllers will automatically reset and go back into service. These battery backup units also serve as lighting controllers and can be placed midblock in the Central Business District to serve two intersections with one battery backup system. Each battery backup system costs between $13,000 to $20,500. This project will fund the addition of 2 to 3 BBS per year. In the City of Dubuque, there are 115 traffic controllers located at various intersections and crosswalks throughout the city. During times of power outages, crews are dispatched to the signalized intersections to place portable stop signs. Depending on when these power outages occur, the response time for crews to load stop signs and place them averages thirty minutes to one hour. The response time is even longer when outages occur at night and/or on a weekend. During this time, police officers are dispatched to direct traffic until stop signs can be placed. When major outages occur, many intersections at one time can be affected, which endangers public safety and severely interrupts both police and maintenance operations. This project allows the City of Dubuque to provide normal traffic control at intersections during power outages, with the least interruption to the driving public, police and maintenance operations.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Controller Replacement	FY 2012	$ 453,840
			PROJECT NO: 5524000007	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 840	$ 126,000	Equipment	$ 35,000	$ 70,000	$ 72,000	$ 74,000	$ 76,000	$ 78,000
$ 840	$ 126,000	TOTAL	$ 35,000	$ 70,000	$ 72,000	$ 74,000	$ 76,000	$ 78,000
		B. PROJECT FINANCING						
$ 840	$ 126,000	Sales Tax Fund (30%)	$ 35,000	$ 70,000	$ 72,000	$ 74,000	$ 76,000	$ 78,000
$ 840	$ 126,000	TOTAL	$ 35,000	$ 70,000	$ 72,000	$ 74,000	$ 76,000	$ 78,000

PROJECT DESCRIPTION/JUSTIFICATION

This project initiates a scheduled replacement of the older traffic signal controllers throughout the City. This project would provide for the replacement of approximately 2-3 of the City's 115 traffic signal controllers per year. The new controllers are needed for signal coordination, traffic cameras, and compatibility with the preemption program for the traffic signals being proposed by the Fire and Police Departments. All new intersections are currently compatible. The cost of a single controller is approximately $22,000 plus $13,000 for a battery backup system. Recently, the cost of these cabinets has increased due to advanced technical equipment within the cabinet. This replacement schedule would also keep up with the replacement needs for the older controllers, purely from a maintenance perspective. High priority intersections in need of new controllers and cabinets include: Iowa at 5th, Iowa at 7th, 10th at Bluff, 5th and Bluff, Loras at Jackson, Loras at Elm, 16th at Elm, Locust at Charter, and Carter and Chaney on Asbury Road.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Street Camera Installation (#5524000016).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Interconnect Conduit Replacement	FY 2012	$ 300,664
			PROJECT NO: 5524000006	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 54,000	Engineering Services	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ —	$ 46,664	Construction	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000
$ —	$ 100,664	TOTAL	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
		B. PROJECT FINANCING						
$ —	$ 100,664	Sales Tax Fund (30%)	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
$ —	$ 100,664	TOTAL	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for reconstruction of a portion of the underground wiring system for the traffic signal interconnect system. It will also tie in some miscellaneous intersections that were not part of the original interconnect. Although the focus of this program is to connect traffic signals, the conduit will be upsized to a multi-duct conduit system so that it can be utilized as part of the City's Fiber Optic Network that will enhance public safety, improve a wide range of city services and enable fair and universal access to broadband. During construction of this conduit, the City will collaborate with other public entities and private carriers to leverage private sector investments in Dubuque to reduce right-of-way usage by utilizing a "dig once" policy to install a multipath fiber duct. This will reduce costs and improve services for multiple city agencies and create public assets which can in turn be licensed to private partners to recover costs and support future broadband expansion and innovation. Much of the underground galvanized steel conduit and wiring is in excess of 25 years old and is in need of replacement. Currently, annual repairs are needed to maintain the traffic signal coordination system operating in the downtown area. Much of the system is corroded to the extent that new wiring cannot be pulled through the old conduit, thereby requiring several spotted areas of conduit removal and replacement each year. The majority of the new conduit would be bored under the streets and sidewalks to minimize the need for street patches. When this interconnect fails, traffic lights go out of coordination and run free. Many times the power feed is also interrupted. This fiber conduit allows for the coordination of traffic signals and will also be used to leverage private/public partnerships for broadband expansion. High priority signals to interconnect include: Asbury at Carter and at Chaney and St. Ambrose; 14th at Elm and Jackson; Locust at Charter; and Bryant and Mt. Loretta.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Water System SCADA Buildout (#42810000001), Community Broadband Expansion Project (#6100200044), Traffic Signal Synchronization/STREETS Program (#5524000018), and Traffic Camera System (#5524000016).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Increase availability, accessible and affordable broadband and redundancy through public-private partnerships.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2012 PROJECT NO: 5524000006	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Interconnect Conduit Replacement		$ 200,000

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Intersection Reconstruction	FY 2007	$ 677,832
			PROJECT NO: 5524000008	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 18,288	Engineering Services	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ 2,784	$ 201,760	Construction	$ 70,000	$ 75,000	$ 95,000	$ 95,000	$ 95,000	$ 100,000
$ 2,784	$ 220,048	TOTAL	$ 75,000	$ 80,000	$ 100,000	$ 100,000	$ 100,000	$ 105,000
		B. PROJECT FINANCING						
$ 2,784	$ 220,048	Sales Tax Fund (30%)	$ 75,000	$ 80,000	$ 100,000	$ 100,000	$ 100,000	$ 105,000
$ 2,784	$ 220,048	TOTAL	$ 75,000	$ 80,000	$ 100,000	$ 100,000	$ 100,000	$ 105,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the reconstruction of one intersection in the downtown every two years or the removal if no longer needed. New findings have prompted the City to accelerate this program. Much of the underground galvanized steel conduit and wiring is in excess of 25 years old and is in need of replacement. Many times when repairs are needed, the conduit at the intersection is corroded to the extent that new wiring cannot be pulled through, therefore requiring several spotted areas of conduit to be removed and replaced each year. Anchor bolts and bases are often times corroded or rusted off, requiring new foundations and equipment during which time the signal remains down or in an "all red" flash status. New findings this year have demonstrated a potentially urgent situation. Mastarms that were installed in the early 1980's as part of a major signalization effort are now in need of replacement. Most of these poles are the white painted signal poles in the area of White, Main, Elm, Iowa and Bluff Streets. These poles and transformer bases are rusting from the inside out, and it was found that many of the transformer bases looked adequate from the outside but were nearly completely rusted through. Many additional intersections are in need of rebuilding. New mastarm equipment is fully galvanized with many of the attached parts composed of plastic, aluminum or stainless steel which virtually eliminates this type of corrosion problem. These newly rebuilt intersections will include standard ITS equipment. Future high priority intersections in the downtown are: Iowa at 7th, Bluff at 9th, Bluff at 10th, 14th Street signals west of White, Charter at Locust and various improvements in the 1-way to 2-way corridors.

RELATIONSHIP TO OTHER PROJECTS

This project could be related to the Central Ave & White St Corridor Traffic Improvements CIP # 5521000017 (started FY26).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Mastarm Retrofit	FY 2014	$ 391,351
			PROJECT NO: 5524000004	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 3,151	$ 8,050	Engineering Services	$ 2,500	$ 2,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ 58,567	$ 121,583	Construction	$ 22,500	$ 22,500	$ 45,000	$ 45,000	$ 45,000	$ 50,000
$ 61,718	$ 129,633	TOTAL	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 50,000	$ 55,000
		B. PROJECT FINANCING						
$ 61,718	$ 129,663	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 50,000	$ 55,000
$ 61,718	$ 129,663	TOTAL	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 50,000	$ 55,000

PROJECT DESCRIPTION/JUSTIFICATION

This program would provide for reconstruction of intersection mastarm retrofit for key intersections in the Central Business District. White and Central Avenue contain a mix of different styles of traffic signalization. Some locations have pedestal mounted signal heads, while other locations have mastarm mounted heads. The differing location of the traffic signals sometimes causes motorists to react to the 2nd signal ahead as opposed to their nearer intersection. This program would provide for installing mastarm mounted signals along Loras, White, Jackson, Elm and Central Corridors. Intersections included in this project are: 4th & Locust, 7th & Iowa, 9th & Bluff, 10th & Bluff,14th at Jackson, 14th and Elm, 16th & Elm. This would standardize the location of the signal heads along the major arterial routes. This project has been extended out to cover increased costs. High priority locations are signals along Loras Boulevard including Jackson, and Elm.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Network Communications Program	FY 2015	$ 605,000
			PROJECT NO: 5524000022	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 15,000	Engineering Services	$ 5,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ 145,000	Construction	$ 45,000	$ 65,000	$ 90,000	$ 100,000	$ 100,000	$ 100,000
$ —	$ 160,000	TOTAL	$ 50,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 110,000
		B. PROJECT FINANCING						
$ —	$ 145,000	Sales Tax Fund (30%)	$ 50,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 110,000
$ —	$ 145,000	TOTAL	$ 50,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 110,000

PROJECT DESCRIPTION/JUSTIFICATION

This will be an annual project that provides for the necessary fiber optics communications cabling and equipment to be installed along key corridors. This will allow for the interconnection network of traffic signals via fiber optics back to the Traffic Operations Center at City Hall and the Traffic Shop located at the Municipal Service Center. Fiber to the signals allow for remote management of the signal and allows for the addition of cameras at the signal to feed back to the Traffic Operations Center and Dispatch. It also allows improved security via network monitoring and improves coordination of traffic signals (thus lowering carbon emissions) and will also be used to leverage private/public partnerships for broadband expansion. Although this fiber is installed for traffic operations, it is oversized to accommodate all city department needs in the future. All new traffic signal installations since 2007 have been installed to be fiber ready. Now there are communications standards in place, and the City will be installing fiber optics and communication equipment throughout the City starting with the major traffic corridors including US 20, NW Arterial, Central Ave, White Street, Loras Blvd, Locust Connector, and US 61/151. One of the primary goals of this project is to complete fiber optic communications loops around the City utilizing US 20, NW Arterial, Pennsylvania, Asbury Road and US 52 down to Central to Locust and back onto US 20. Fiber optics communications will also replace the existing Central Business District traffic 7 wire interconnect. This change-out to fiber will occur over the upcoming years. There are many older signals throughout the City that need to be updated prior to going on this new system. These signals will be added to the system as they are updated. Many of these will be in partnership with ImOn Communications as they extend fiber throughout the community over the next 3 years.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Water Department's SCADA Overhaul project (#4281000001).

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Vehicle Detection Conversion	FY 2012	$ 434,786
			PROJECT NO: 5524000009	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 19,960	$ 122,826	Equipment	$ 30,000	$ 60,000	$ 62,000	$ 64,000	$ 66,000	$ 68,000
	$ 10,000	Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 19,960	$ 132,826	TOTAL	$ 30,000	$ 60,000	$ 62,000	$ 64,000	$ 66,000	$ 68,000
		B. PROJECT FINANCING						
$ 19,960	$ 132,826	Sales Tax Fund (30%)	$ 30,000	$ 60,000	$ 62,000	$ 64,000	$ 66,000	$ 68,000
$ 19,960	$ 132,826	TOTAL	$ 30,000	$ 60,000	$ 62,000	$ 64,000	$ 66,000	$ 68,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for the conversion of approximately two signalized intersections per year to advanced LiDAR- and radar-based vehicle detection systems. Reliable detection is essential for reducing delay, improving signal coordination, and supporting future connected-vehicle applications. Many older intersections currently operate without detection or rely on outdated inductive loops that have deteriorated over time.

The City is transitioning to non-intrusive radar and LiDAR systems that provide higher precision, longer service life, and enhanced detection capabilities across multiple lanes and vehicle types. These technologies perform reliably in adverse weather and low-visibility conditions, offering significant improvements over traditional in-pavement and standalone video systems.

In addition, video analytics will be fused with LiDAR and radar detection, allowing these systems to share and validate data in real time. This multi-sensor approach enables the network to make smarter, more informed signal decisions—improving safety, optimizing timing, and generating valuable traffic performance data for future analysis and adaptive signal control.

Each intersection upgrade typically costs about $30,000, with the number of intersections completed annually dependent on funding levels.

The initial intersections targeted for upgrades include:

- Locust Street at Charter Street
- Locust Street at Dodge Street
- Locust Street at the Locust Connector
- Locust Street at U.S. 151
- U.S. 151 at Jones Street

These upgrades represent one of the most cost-effective ways to enhance signal performance, reliability, and safety, while positioning Dubuque’s traffic network for future integration with smart-city analytics and connected-vehicle infrastructure.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Vehicle Detection Conversion	FY 2012	$ 282,000
			PROJECT NO: 5524000009	

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Chavenelle Street Light Replacement Project	FY26	$ 182,850
			PROJECT NO: 5524000057	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 5,000	$ 2,000	$ 2,000	$ —	$ —	$ —
$ —	$ —	Construction	$ 97,600	$ 45,750	$ 30,500	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 102,600	$ 47,750	$ 32,500	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DICW TIF	$ 102,600	$ 47,750	$ 32,500	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 102,600	$ 47,750	$ 32,500	$ —	$ —	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ —	$ —	$ —	$ —	$ —
		Operating Revenue	$ —	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for the systematic replacement of deteriorating streetlight poles along Chavenelle Road and adjacent industrial corridors. The existing poles have shown significant rust and structural degradation due to years of exposure to winter road treatments and the use of inferior, non-galvanized materials. To ensure reliability and safety, the City will replace all aging poles with galvanized and powder-coated steel poles designed to withstand harsh environmental conditions and provide long-term corrosion resistance.

A total of 57 poles have been identified for replacement in this program, with 32 poles scheduled for replacement in the first year, and the remaining poles replaced over the following two fiscal years. Each replacement, including installation and LED fixture, is estimated at $3,050 per pole, for a total program cost of approximately $174,000.

This proactive replacement plan will prevent future failures, improve lighting uniformity and energy efficiency, and ensure consistent aesthetics along key industrial and commercial routes including Chavenelle Road, Chavenelle Court, Innovation Drive, Synergy Court, and Seippel Road. The phased approach minimizes disruption while allowing the City to maintain a sustainable and predictable annual replacement cycle.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Street Light Replacement and New Installation (5523000003).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY26 PROJECT NO:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Chavenelle Street Light Replacement Project		$ 182,850

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%), Greater Downtown TIF, CDBG, and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Chavenelle Rd

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY26 PROJECT NO:		TOTAL PROJECT COST
55 - Engineering / Traffic		2C - Public Works	Iowa St Streetlight Replacement Project					$ 138,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ 8,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 130,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 138,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 138,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 138,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project would replace the rusting poles that are failing along Iowa St from 4th St to 9th St. The current white poles are rusting from variable of factors, including, quality, age, and winter solutions. This would include the replacement of 16 poles with foundations and new conduit for power, along with light fixtures and pull boxes.

These replacements will help by being proactive on failing infrastructure in the downtown area.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Street Light Replacement and New Installation (5523000003).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%), Greater Downtown TIF, CDBG, and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Iowa St from 4th St to 9th St

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Enterprise Asset Management System Software - Fiber	FY26	$ 150,000
			PROJECT NO: 5524000053	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 50,000	Consulting Services	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ 50,000	TOTAL	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 50,000	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
$ —	$ 50,000	TOTAL	$ 50,000	$ 50,000	$ —	$ —	$ —	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ 10,000	$ 10,000	$ —	$ —	$ —
		Operating Revenue	$ —	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is to provide a share of funding from the fiber utility in support of the City's efforts of implementing an Enterprise Asset Management System through use of a Computerized Maintenance Management System (CMMS). Enterprise asset management combines software, systems and services, system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal Enterprise Infrastructure Assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Enterprise Asset Management System Software - Stormwater, Enterprise Asset Management System Software - Water, and Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Sanitary

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Increase availability, accessible and affordable broadband and redundancy through public-private partnerships.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%)

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT: 55 - Engineering / Traffic		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: STREETS Traffic Control Project Phase 2			YEAR FIRST SUBMITTED: FY 2025 PROJECT NO: 5524000051		TOTAL PROJECT COST $ 3,402,646
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 2,323,500	Consultant Services	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 929,000	$ —	$ —	$ —	$ —	$ —
$ 146	$ 50,000	Engineering Services	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ 146	$ 2,373,500	TOTAL	$ 1,029,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 146	$ 514,700	Sales Tax Fund (30%)	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 1,100,000	State ICAAP Grant	$ 550,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 758,800	DMATS STBG	$ 379,000	$ —	$ —	$ —	$ —	$ —
$ 146	$ 2,373,500	TOTAL	$ 1,029,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project will cover the City staff, engineering, and administrative costs associated with the STREETS (Smart Traffic Routing with Efficient and Effective Traffic Signals) project Phase 2. This program will also be used to cover match funding required for grants associated with this project. The City of Dubuque, East Central Intergovernmental Association (ECIA), the Dubuque Metropolitan Area Transportation Study (DMATS) and the Iowa Department of Transportation (Iowa DOT) have partnered to develop the Smart Traffic Routing with Efficient & Effective Traffic Systems (STREETS) project. The goal of the STREETS project is to develop a smart, next generation traffic management and control system that will provide sound information to the stakeholders and serve as a framework for the deployment of similar systems in small urban areas with populations under 100,000. The City of Dubuque is applying for $1.1 million in Iowa Clean Air Attainment Program (ICAAP) funding to implement Phase II of the streets project after completion of the Phase I in April 2024. This project includes 77 additional signals mostly in the downtown area that were not covered by phase 1 of STREETS. This project is legally required as this project fulfills the City's match obligation to the ICAAP Grant and DMATS funding agreements.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the STREETS Traffic Control Project Phase 1 (#5524000018).

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have well-designed, well maintained Complete Streets – full use of ROW including streets, sidewalks and bike lanes throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by state grants, Sales Tax Fund (30%), Road Use Tax Fund, and DRA Distribution/Gaming.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2025	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	STREETS Traffic Control Project Phase 2	PROJECT NO:	5524000051	$ 3,402,646

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 55 - Engineering / Facilities Management		STATE PROGRAM: 6C - General Government	PROJECT TITLE: Federal Building Renovation			YEAR FIRST SUBMITTED: FY 2009 PROJECT NO: 5565000003		TOTAL PROJECT COST $ 12,691,158
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ 7,773	$ 3,988,039	Consultant Services	$ 350,000	$ —	$ —	$ —	$ —	$ —
$ 187	$ 266,466	Engineering Services	$ 15,000	$ 15,000	$ 15,000	$ —	$ —	$ —
$ 44,288	$ 2,989,405	Construction	$ 1,000,000	$ 2,000,000	$ 2,000,000	$ —	$ —	$ —
$ 52,248	$ 7,243,910	TOTAL	$ 1,365,000	$ 2,015,000	$ 2,015,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 34,705	$ 945,600	G.O. Debt (GDTIF)	$ 1,365,000	$ 2,015,000	$ 2,015,000	$ —	$ —	$ —
$ 17,543	$ 6,298,310	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ —	$ —
$ 52,248	$ 7,243,910	TOTAL	$ 1,365,000	$ 2,015,000	$ 2,015,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

In 2008, significant updates to the Historic Federal Building were completed to improve its overall condition and to ensure it remained as a historic structure anchoring downtown. Tthis historic building requires additional funding to ensure it remains in solid condition. Due to the COVID-19 pandemic, funding in past fiscal years has been reduced from this capital improvement project budget. The listed funding request attempts to replenish building components currently in deferred maintenance status and address emerging concerns.

From FY26 through FY32, this funding request supports engaging consultants to evaluate the building's MEP systems and develop plans for a remodel that reflects the most effective improvement strategy. Early-year funding is dedicated to initiating major HVAC upgrades to replace equipment that has exceeded its service life and is increasingly prone to frequent or potentially severe failures. Funding in subsequent years will continue supporting additional phases of the HVAC project.

FY26 and FY27 funds will also be directed toward the Federal Building Loading Dock Refurbishment. The loading dock is currently in disrepair, allowing water intrusion into the basement IT room beneath it.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce the community's carbon footprint (50% by 2030) and explore science-based outcomes in the future.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA Funding.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2009	TOTAL PROJECT COST
55 - Engineering / Facilities Management	6C - General Government	Federal Building Renovation	PROJECT NO:	5565000003	$ 12,691,158

PROJECT ADDRESS/SERVICE AREA
350 W. 6th Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Facilities Management		6C - General Government	Downtown Bike Lockers			FY 2023		
						PROJECT NO:	5529900011	$45,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 30,000	Construction	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 30,000	TOTAL	$ 15,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 30,000	Greater Downtown TIF	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 30,000	TOTAL	$ 15,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project funds the installation of 4-5 weatherproof bike lockers per year at the downtown building facilities assigned to the Facilities Management Team. In the past two years, more city employees are biking to work and are parking their bikes inside the building of their assigned work space. This is causing several problems for the Facilities Team. On bad weather days, bikes are bringing additional rain and snow into the buildings that can increase risk of slip-and-fall incidents. Bikes stored haphazardly in hallways can also interfere with emergency egress walkways. Some bikers can own bikes costing as much as $10,000 and thus are reluctant to store them in the open air at exterior bike racks. Weatherized bike lockers will provide riders with the needed protection and security to allow bikes not to be stored indoors.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Healthy & Safe: Have a walkable and bikeable community that supports a healthy lifestyle.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax 20%, Sales Tax 30% and Downtown TIF.

PROJECT ADDRESS/SERVICE AREA
Downtown city buildings

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 5565000022		TOTAL PROJECT COST
55 - Engineering / Facilities Management		6C - General Government	City Hall - Radon Mitigation System					$ 161,000
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (20%)	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding for radon mitigation in City Hall. The west and east ends of the basement at City Hall were tested for radon during normal occupancy for a period of 48 hours. The west end came in at 6.5 pCi/L (picocuries per liter) and the east end came in at 4.3 pCi/L. Basic monitoring meters were also placed in Finance and the City Clerk's office on the first floor for 7 days. The average levels were 4.24 pCi/L for Finance and 2.27 pCi/l for the Clerks office

While OSHA sets the worker limit at 100 pCi/L, the EPA recommends action for homes at 4 pCi/L or higher, and other organizations, like the World Health Organization, suggest even lower levels of 2.7 pCi/L. Currently, there are no federal, enforceable regulations to control indoor radon levels—only guidelines with recommendations and a national goal.

It is recommended to use the EPA standards of 4 pCi/L and proceed with installation of a Radon Mitigation System in City Hall to reduce radon levels. This project is a City Manager directive.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Healthy & Safe: Leverage and use technology to create a safe community including cybersecurity, drones and cameras.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax 20% and DRA.

PROJECT ADDRESS/SERVICE AREA
50 W. 13th St

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
60 - Economic Development	5C - Community & Economic Development	Greater Downtown Rehabilitation and Housing Incentive Program - previously Downtown Rehabilitation Grant Program - Includes Central Avenue, Historic Millwork District, and Washington Neighborhood	FY 2020 PROJECT NO: 6052000002 241-1942	$ 5,724,793

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 220,403	$ 3,804,390	Grants	$ 1,000,000	$ 400,000	$ 100,000	$ 100,000	$ 100,000	$ —
$ 220,403	$ 3,804,390	TOTAL	$ 1,000,000	$ 400,000	$ 100,000	$ 100,000	$ 100,000	$ —
		B. PROJECT FINANCING						
$ 220,403	$ 3,804,390	Greater Downtown TIF	$ 200,000	$ 400,000	$ —	$ 100,000	$ —	$ —
$ —	$ —	G.O. Debt (GDTIF)	$ 800,000	$ —	$ 100,000	$ —	$ 100,000	$ —
$ 220,403	$ 3,804,390	TOTAL	$ 1,000,000	$ 400,000	$ 100,000	$ 100,000	$ 100,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

CIP 6052000002 – Greater Downtown Rehabilitation and Housing Incentive Program

This program consolidates three previously separate initiatives—6052000004 (Greater Downtown Housing Creation Grant Program), 6052000002 (Downtown Rehabilitation Grant Program), and 6052000009 (Central Avenue Housing Forgivable Loan)—into a single, streamlined tool to support the revitalization of the Greater Downtown Urban Renewal District. Funded through tax increment proceeds, the program aligns with the City of Dubuque's 2029 vision for Livable Neighborhoods and Housing and the City Council's high-priority focus on workforce retention and attraction.

The program supports both commercial revitalization and housing creation, with a focus on adaptive reuse, historic preservation, and equitable access to housing.

Program Components:

- Housing Incentives: Grants of $10,000 per new multi-residential housing unit created in existing buildings. Eligible projects include adaptive reuse of non-residential structures or units vacant for at least three years. In alignment with the former CIP 6052000009, additional flexibility is provided for Central Avenue corridor projects (11th to 22nd Street), where units may qualify even if recently occupied, provided the project involves substantial rehabilitation and includes at least four units. All projects must accept all sources of income for otherwise eligible tenants.
- Façade and Planning Grants: A 1:1 match for transformational façade improvements and related planning or financial consulting work. This component receives the highest volume of inquiries among Economic Development programs and complements efforts led by Dubuque Main Street, Ltd.

Geographic Focus:

While funds are not exclusively reserved for Central Avenue, projects located along this corridor are prioritized to support City Council goals. The program also removes barriers to housing by increasing inventory in low-income census tracts with high walkability and access to public transit—critical in areas where up to 22% of households lack access to a vehicle.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2020	TOTAL PROJECT COST
60 - Economic Development	5C - Community & Economic Development	Greater Downtown Rehabilitation and Housing Incentive Program - previously Downtown Rehabilitation Grant Program - Includes Central Avenue, Historic Millwork District, and Washington Neighborhood	PROJECT NO:	6052000002 241-1942	$ 5,724,793

PROJECT DESCRIPTION/JUSTIFICATION (continued)

Recent and Potential Projects Include:

- 333 E. 10th Street: Novelty Iron Works Condos (34 units)
- 1248 Iowa Street (13 units)
- 1527 Central Avenue (11 units)
- 1701 Central Avenue (4 units)
- 1739-1763 Central Avenue (7 units)
- 2541 Central Avenue (4 units)
- 5–6 smaller projects annually (10–20 units each)

Funding Outlook:

This $1,110,000 allocation supports a flexible mix of housing and façade grants. Applicants may receive funding through either or both programs. While the structure allows for a wide range of combinations, we aim to maintain a reasonable and impactful distribution. For example, it would not be practical to fund only one housing unit. Instead, we anticipate combinations such as 10–12 façades alongside 60–75 housing units, depending on project readiness, location, and community impact.

This consolidation enhances program efficiency and impact by unifying administration under a single CIP, while preserving the intent and flexibility of the original programs

Now that the city will only be claiming 75% of Greater Downtown TIF revenue beginning in FY 2028, the program has seen a significant funding reduction.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Greater Downtown Housing Creation Grant (project #6052000004). These grants are typically used on the same properties simultaneously.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable and adaptive reuse.

FUNDING RESTRICTIONS

This project may only be funded by Greater Downtown TIF funding.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
60 - Economic Development	5C - Community & Economic Development	Downtown Storefront Activation Program	FY2027	$ 400,000
			PROJECT NO: 6052000036	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Grants	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ —	$ —
$ —	$ —	Consultant Services	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ 100,000	$ 100,000	$ —	$ 100,000	$ —	$ —
$ —	$ —	G.O. Debt (GDTIF)	$ —	$ —	$ 100,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

Dubuque's downtown, and the Central Avenue corridor in particular between 14th and 22nd Streets, has been identified by City Council as a priority reinvestment area. Persistent ground-floor vacancies reduce foot traffic, diminish the corridor's commercial vitality, and undermine the public and private investments already being made in the neighborhood.

The challenge is not just finding interested businesses — it is that the upfront cost of entering a commercial space (security deposits, early rent payments, and modest build-out) is often the single barrier that prevents an otherwise viable small business from signing a lease. This new program targets that specific gap. This program dedicates $25,000/year toward City financial assistance to prospective storefront tenants for security deposits plus 25% of the first six months' rent, requiring matching financial support from the building owner (25%) and the tenant (50%) as partners in the business's success. In addition, $75,000/year will be dedicated to Dubuque Main Street's SWAP grant program ($15,000 of which is for administrative costs), which provides financial assistance for interior storefront buildout costs. The $100,000 annual allocation is anticipated to assist up to 20 businesses with the rent relief portion of the program, and up to 6 businesses with storefront buildout costs.

This new program complements the Economic Development Downtown Rehabilitation Grant program, which is used to facilitate exterior facade improvements.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Greater Downtown Rehab Grant (project #6052000002). These grants may be used on the same properties simultaneously.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded by Greater Downtown TIF funding.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2027 PROJECT NO:	TOTAL PROJECT COST
60 - Economic Development	5C - Community & Economic Development	Downtown Storefront Activation Program		$ 400,000

PROJECT ADDRESS/SERVICE AREA

Greater Downtown Urban Renewal District

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2016	TOTAL PROJECT COST
60 - Economic Development	5C - Community & Economic Development	Workforce Development	PROJECT NO:	6052000001 360-1842	$ 2,972,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 371,500	$ 743,000	Pay to Other Agency	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ —
$ 371,500	$ 743,000	TOTAL	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ —
		B. PROJECT FINANCING						
$ —	$ —	Land Sales	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ —
$ 371,500	$ 743,000	DICW TIF	$ —	$ —	$ —	$ —	$ —	$ —
$ 371,500	$ 743,000	TOTAL	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Greater Dubuque Development Corporation (GDDC) has embarked on the Greater Dubuque 2027 Campaign, which will conclude in 2027. FY27 is the 5th year of the campaign. The main focus during the five-year campaign is the retention, recruitment and creation of workforce in the Greater Dubuque area. The creation of workforce includes connecting to the unemployed and underemployed population, disproportionately minority, and connecting those citizens with educational opportunities through Opportunity Dubuque in partnership with Northeast Iowa Community College. Upon completion of the participants' certificate of training, GDDC will work with community employers and provide livable wage employment. The five-year goals for the initiative include: population growth to 105,000 from 99,266; employment growth to 64,000 from 58,733; median household income increased to $76,000 from $63,031; residential and commercial construction of $1 billion; reduce the number of households below the Dubuque County Supplemental Poverty Measurement by 5 percent. This CIP supports the City Council goal of a Robust Local Economy. Workforce Development is a crucial component of growing the local economy in a sustainable manner. Existing labor force participants, through this CIP, are able to gain additional skills allowing them to advance in their careers. The City has a formal agreement with Greater Dubuque Development Corporation for this annual support.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Maintain and enhance an effective partnership with GDDC to grow the regional Dubuque economy.

FUNDING RESTRICTIONS

This project may only be funded by Dubuque Industrial Center West land sales and TIF funding.

PROJECT ADDRESS/SERVICE AREA

Greater Dubuque Area

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
53 - Transportation Services	8C - Business Type	Electric Buses (2) 5339 Low-No Grant Local Match	FY2027	$ 3,485,814
			PROJECT NO: 538500004	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Electric Buses (2)	$ 2,397,732	$ —	$ —	$ —	$ —	$ 2,397,732
$ —	$ —	Charging Infrastructure	$ 250,000	$ —	$ —	$ —	$ —	$ 250,000
$ —	$ —	Employee Training	$ 120,000	$ —	$ —	$ —	$ —	$ 120,000
$ —	$ 718,082	Vehicles	$ —	$ —	$ —	$ —	$ —	$ —
			$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 718,082	TOTAL	$ 2,767,732	$ —	$ —	$ —	$ —	$ 2,767,732
		B. PROJECT FINANCING						
$ —	$ 49,082	FTA Grant	$ 2,359,072	$ —	$ —	$ —	$ —	$ 2,359,072
$ —	$ 669,000	Transit Capital Fund	$ 408,660	$ —	$ —	$ —	$ —	$ 408,660
$ —	$ 718,082	TOTAL	$ 2,767,732	$ —	$ —	$ —	$ —	$ 2,767,732

PROJECT DESCRIPTION/JUSTIFICATION

The Jule applied for the FY23 FTA 5339 Bus and Bus Facilities Low or No Emission Grant in April and was notified by the FTA June 21, 2023 The Jule was awarded $2,359,072 in grant funding towards transitioning The Jule fleet to a zero-emission bus fleet. The project is for the purchase of two 35-foot electric buses, the acquisition and installation of bus charging infrastructure, and workforce development training. Current bus lead time is 16- 18 months from the placement of the order. City staff training will take place prior to delivery and upon delivery of the buses. These electric buses will replace diesel burning fleet buses and reduce carbon emissions.

RELATIONSHIP TO OTHER PROJECTS

This is not related to other capital improvement projects.

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Transit Capital Fund, Sales Tax Fund (20%), and DRA funding. The project may be eligible for state and federal grant funds.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
46 - Transportation Services Parking Division	5C - Community and Economic Development	Smart Parking System Implementation	FY 2021	
			PROJECT NO: 4683000005	
			360-2936	$ 4,192,332

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 659,856	$ 2,347,862	Construction	$ —	$ 600,000	$ —	$ —	$ —	$ —
$ 50,319	$ 288,779	Consultant Services	$ —	$ 155,000	$ —	$ —	$ —	$ —
$ —	$ 65,516	Engineering Services	$ —	$ 25,000	$ —	$ —	$ —	$ —
$ 710,175	$ 2,702,157	TOTAL	$ —	$ 780,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ —	$ 780,000	$ —	$ —	$ —	$ —
$ 710,175	$ 2,702,157	G.O. Debt (GDTIF)	$ —	$ —	$ —	$ —	$ —	$ —
$ 710,175	$ 2,702,157	TOTAL	$ —	$ 780,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project requests funds for Wayfinding signage. FY 28 funds will be used to replace Wayfinding Signs throughout the City of Dubuque. Wayfinding signs provide directions to City buildings, facilities, and locations. Wayfinding signs are important to assist the public and visitors in navigating the city. The existing signage is older and needs to be replaced, as sign retroreflectivity (reflectiveness in light) decreases with age. As City facilities and amenities expand, new wayfinding is needed. With modifications to parking ramps and lots along with removing parking lots, new signage will be needed to improve traffic flow. New signs will be added and outdated signs will be removed.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project is restricted to the Parking Construction Fund and/or Greater Downtown TIF.

PROJECT ADDRESS/SERVICE AREA

Various Parking Ramps/Wayfinding Signage throughout the City

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
46 - Transportation Services Parking Division	5C - Community and Economic Development	Parking Ramp Major Maintenance Repairs	2021	
			PROJECT NO: 4683000002	
			360-1385	$ 15,975,989

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 22,527	$ 131,937	Engineering Services	$ 50,000	$ 16,000	$ —	$ 42,000	$ 21,000	$ —
$ —	$ 805,869	Consultant Services	$ 130,700	$ 92,000	$ —	$ 206,000	$ 103,000	$ —
$ 284,440	$ 8,734,016	Construction	$ 1,760,500	$ 852,000	$ —	$ 1,816,000	$ 908,000	$ —
$ 306,967	$ 9,671,822	TOTAL	$ 1,941,200	$ 960,000	$ —	$ 2,064,000	$ 1,032,000	$ —
		B. PROJECT FINANCING						
$ —	$ 8,468,890	G.O. Debt (GDTIF)	$ 1,085,000	$ —	$ —	$ 2,033,000	$ 1,032,000	$ —
$ 306,967	$ 1,202,932	Greater Downtown TIF	$ 856,200	$ 960,000	$ —	$ 31,000	$ —	$ —
$ 306,967	$ 9,671,822	TOTAL	$ 1,941,200	$ 960,000	$ —	$ 2,064,000	$ 1,032,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project funds major repairs at City Parking ramps. The projects that are listed were part of the Condition Assessment Reports for each Parking Ramp, completed by an outside engineering consultant. This list includes the largest repair costs but does not list all repairs. The project funds are required for major renovation work needed at the Locust Street Parking Garage ($666,500.00 Elevator Repairs, Structural Repair Items and Waterproofing Maintenance) , 5th Street Parking Garage ($540,000.00, Stairwell Painting and Repair, Window Replacement, Lighting Replacement, Exterior Steel/Concrete Painting), Five Flags Parking Garage ($201,000.00, Waterproofing Maintenance), 10th and Central Avenue Parking Facility ($279,000.00, Waterproofing Maintenance), and Intermodal Parking Ramp ($74,000.00, MEP Maintenance). Funding will address structural repair items to the concrete beams, columns and slabs, stairwell maintenance, waterproofing, elevator system repairs and upgrades to the mechanical, electrical and plumbing systems.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project is restricted to the Parking Construction Fund and/or Greater Downtown TIF

PROJECT ADDRESS/SERVICE AREA

Locust Street Parking Garage at 830 Bluff Street, 5th Street Parking Garage at 501 Iowa Street, Five Flags Parking Garage at 100 W. 4th Street, 10th and Central Parking Garage at 975 Central Avenue, Port of Dubuque Parking Garage at 351 Bell Street and the Intermodal Parking Garage at 830 Elm Street

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
46 - Transportation Services Parking Division	5C - Community and Economic Development	Municipal Parking Lot Maintenance	FY 2010	
			PROJECT NO: 4683000001	
			730-1380	$ 292,500

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 23,682	$ 127,318	Construction	$ 51,000	$ 53,000	$ —	$ —	$ —	$ —
$ —	$ 24,500	Engineering Services	$ 6,500	$ 6,500	$ —	$ —	$ —	$ —
$ 23,682	$ 151,818	TOTAL	$ 57,500	$ 59,500	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 23,682	$ 151,818	Greater Downtown TIF	$ 57,500	$ 59,500	$ —	$ —	$ —	$ —
$ 23,682	$ 151,818	TOTAL	$ 57,500	$ 59,500	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for maintaining the surface of 14 off-street municipal parking lots. This project also includes signage, landscaping, and screening improvements to surface lots. Lots include: Lot 2 (9th and Bluff), Lot 3 (5th and Bluff), Lot 5 (City Hall Lot), Lot 6 (Library Lot), Lot 7 (3rd and Main), Lot 10 (5th and Main), Lot 12 (4th and Central), Crescent Community Health Center Parking Lot, Lot 4 (12th and Bluff), Port of Dubuque Surface Lot, Federal Building Parking Lot, Elm Street Parking Lot, Ice Harbor Drive Parking Lot, and Lot 9 (3rd and Locust). The funding for maintenance of municipal parking lots provides for pavement crack sealing, repairs, line striping, and seal coating surfaces.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital improvement projects

OUTCOME

Connected Community: Equitable Transportation, Technology, Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project is restricted to Parking Fees and Greater Downtown TIF funding.

PROJECT ADDRESS/SERVICE AREA

All at-grade, city-owned parking lots.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
46 - Transportation Services Parking Division	8C - Business Type	Port of Dubuque Ramp - Major Maintenance	FY 2013	
			PROJECT NO: 4683000008 730-2162	$ 1,455,983

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 196,239	$ 792,587	Construction	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 97,168	$ —
$ 196,239	$ 792,587	TOTAL	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 97,168	$ —
		B. PROJECT FINANCING						
$ 196,239	$ 792,587	Private Participant	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 97,168	$ —
$ 196,239	$ 792,587	TOTAL	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 97,168	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project covers major repairs and maintenance issues for the Port of Dubuque Parking Ramp. The Diamond Jo contributes an annual amount as determined by their development agreement with the City and adjusted annually by Consumer Price Index. Prioritized projects will be identified in the CIP budget, and major ramp maintenance projects will be budgeted on an as-needed basis. Although there is no impact on the operating budget, operating revenue is manufactured by an ongoing maintenance program. Maintenance and repairs extend the life of the ramps and reduce costs by repairing degraded areas prior to damage becoming serious. Major repair maintenance programs are funded on an annual basis. All expenses related to the ramp are reimbursed to the City by the Diamond Jo. The capital improvement project balance accumulates to fund future parking maintenance projects.

Available funding in FY24 was used to conduct a major concrete slab crack-sealing investigation and the associated repairs. Due to the ramp being permanently classified as an open structure, an investigation of the sprinkler system will be conducted to see if some sections can be taken off line in order to save on long-term system maintenance and replacement costs. The project listed under the Project Description/Justification was part of a Condition Assessment Report that was completed for this Parking Ramp by an outside engineering consultant. This list includes the largest repair costs but does not list all repairs. The project funds are required for major renovation work needed at the Port of Dubuque Parking Garage. ($479,500.00, Structural Repairs, Waterproofing Maintenance, Mechanical, Electrical, and Plumbing Maintenance).

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project is restricted to Private Participant funding.

PROJECT ADDRESS/SERVICE AREA

351 Bell Street

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Assistance for Homeownership	FY 2017	
			PROJECT NO: 6100200005	
			101-1595, 360-1595	$1,497,974

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 4,549	$ 10,000	Property Maintenance	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ —	$ —
$ 60,754	$ 205,069	Construction	$ 134,017	$ 132,561	$ 130,540	$ 128,459	$ —	$ —
$ —	$ 100,000	Property Acquisition	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ —
$ —	$ 92,025	Grants	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ —	$ —
$ 65,303	$ 407,094	TOTAL	$ 259,017	$ 257,561	$ 255,540	$ 253,459	$ —	$ —
		B. PROJECT FINANCING						
$ 33,863	$ 302,094	Housing TIF	$ 154,017	$ 152,561	$ 150,540	$ 148,459	$ —	$ —
$ 31,440	$ 5,000	Loan Repayments	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ —	$ —
$ —	$ 100,000	Sales Proceeds	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ —
$ 65,303	$ 407,094	TOTAL	$ 259,017	$ 257,561	$ 255,540	$ 253,459	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The City administers a number of programs of federal and state-provided financial assistance for low-moderate income households (earning less than 80% of area median income) to achieve this. This Program provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund. The program offers approximately $30,000 to subsidize rehabilitation. This program helps maintain the City's affordable housing stock, supports strong neighborhoods, and provide quality and affordable housing options for Dubuque workforce and community both for homeownership and for rental.

This program is offered to households below 80% of median income as an incentive to purchase and improve properties citywide. Consideration will be given to increasing the amounts for purchase of rental properties converted to owner-occupied. Beginning in 2008, selective purchases have been made. Certain properties are targeted to be voluntarily acquired, for reason of poor maintenance and the inability or refusal of the owner to make improvements. These are then resold to qualifying owner-occupied households committed to the restoration of the home. This program helps support the Four Mounds HEART program partnership. This is a ten-year TIF which requires 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. This Housing TIF revenue can be used for City initiatives other than Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Urban Renewal area.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2017	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Assistance for Homeownership	PROJECT NO:	6100200005 101-1595, 360-1595	$1,025,577

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable and adaptive reuse.

FUNDING RESTRICTIONS
This project may only be funded by Housing TIF and General Fund loan repayments.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Homeowner Rehabilitation Program	FY1978	
			PROJECT NO: 6119900002	
			270-1065, 260-1065	$ 2,491,588

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Loans (CDBG-Homeowner)	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ —	$ —
$ —	$ 15,000	Loans (RRP Repayments)	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ —	$ —
$ —	$ —	Loans (Local Housing Trust Fund)	$ 253,317	$ 253,317	$ 253,317	$ 253,317	$ —	$ —
$ —	$ —	Loans (GDTIF Match)	$ 63,330	$ 63,330	$ 63,330	$ 63,330	$ —	$ —
$ —	$ —	Loan Repayment	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ —	$ 15,000	TOTAL	$ 611,647	$ 611,647	$ 611,647	$ 611,647	$ 30,000	$ 30,000
		B. PROJECT FINANCING						
$ —	$ 15,000	RRP Repayments	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ —	$ —
$ —	$ —	CDBG	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ —	$ —
$ —	$ —	IFA Trust	$ 253,317	$ 253,317	$ 253,317	$ 253,317	$ —	$ —
$ —	$ —	Greater Downtown TIF	$ 63,330	$ 63,330	$ 63,330	$ 63,330	$ —	$ —
$ —	$ —	IFA Trust Loan Repayments	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ —	$ 15,000	TOTAL	$ 611,647	$ 611,647	$ 611,647	$ 611,647	$ 30,000	$ 30,000

PROJECT DESCRIPTION/JUSTIFICATION

The Homeowner Rehabilitation Program provides loans utilizing Community Development Block Grant (CDBG), Local Housing Trust Fund, and Local Match funding for loans to owner-occupied single family or duplex properties for maintenance and rehabilitation of their homes. The Program provides loans up to $40,000, at 0% interest, with affordable payments based on the applicant's income. Loans may be made for greater amounts if approved on a case-by-case basis by the Community Development Advisory Commission. This program has been in operation since 1978. This project contributes to the City Council goal of Livable Neighborhoods and Housing: A Great Place to Live - Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable and adaptive reuse. This program strengthens our existing housing stock and contributes to quality affordable housing, which are needs identified in the City's Comprehensive Plan and CDBG Consolidated Plan.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Homeowner Rehabilitation Program	FY1978	
			PROJECT NO: 6119900002	
			270-1065, 260-1065	$ 2,491,588

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable and adaptive reuse.

FUNDING RESTRICTIONS

This project may only be funded by Community Development Block Grant, Housing TIF, or General Funds.

PROJECT ADDRESS/SERVICE AREA

City-wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
61 - Housing & Community Development	6C - General Government	Downtown ADA Assistance	FY 2017	
			PROJECT NO: 6100100006	
			360-2424	$ 185,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 5,000	$ 30,000	Construction	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ 5,000	$ 30,000	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
		B. PROJECT FINANCING						
$ 5,000	$ 30,000	Greater Downtown TIF	$ 30,000	$ 30,000	$ —	$ 30,000	$ 30,000	$ 30,000
$ —	$ —	G.O. Debt (GDTIF)	$ —	$ —	$ 30,000	$ —	$ —	$ —
$ 5,000	$ 30,000	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000

PROJECT DESCRIPTION/JUSTIFICATION
This program funds the City of Dubuque Downtown Urban Renewal District ADA Assistance Program. The program supports residents and businesses to ensure facilities in the Downtown Urban Renewal Area are fully accessible and inclusive to all persons regardless of abilities. This includes parking lots, retail and wholesale stores, restaurants, cafes, taverns, gas stations, public buildings, lodging, schools, parks, and entertainment venues. The program is designed to assist businesses with the cost of becoming ADA compliant. Qualified applicants can receive up to 25% of the cost of the project from the City of Dubuque, at a maximum amount of $5,000 per property.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Healthy & Safe: Be a community in which all feel welcome, included and belonging.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), DRA Distribution/Gaming, or TIF.

PROJECT ADDRESS/SERVICE AREA
Downtown Urban Renewal Area

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Healthy Homes Production Grant	2025	
			PROJECT NO: 6100100056	
			188-6130	$ 1,976,250

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 650,000	Construction Loans	$ 700,000	$ 426,250	$ —	$ —	$ —	$ —
$ —	$ —	CDBG Loans	$ 100,000	$ 100,000	$ —	$ —	$ —	$ —
$ —	$ 650,000	TOTAL	$ 800,000	$ 526,250	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 550,000	Federal Grant	$ 700,000	$ 426,250	$ —	$ —	$ —	$ —
$ —	$ 100,000	CDBG	$ 100,000	$ 100,000	$ —	$ —	$ —	$ —
$ —	$ 650,000	TOTAL	$ 800,000	$ 526,250	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Program takes a comprehensive approach to addressing multiple diseases and injuries for those who are low-to-moderate income and at high risk in the home by focusing on housing-related hazards in a coordinated fashion using the Eight Healthy Homes Principles: 1. Keep it dry; 2. Keep it clean; 3. Keep it Safe; 4. Keep it well-ventilated; 5. Keep it pest-free; 6. Keep it contaminant-free; 7. Keep your home maintained; 8. Thermally-controlled. The high-risk population contains, but is not limited to: children, older adults and families with persons with disabilities. Creating healthier housing promotes the healthy growth and development of children and has the potential to save billions in health care costs. All units served must be the residence of families with income at or below 80% of the area median income. All addresses within the City of Dubuque are eligible. This program seeks to complete construction on 126 units and ends September 2025.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Lead and Health Homes project (CIP #6100100054). If healthy homes funding is exhausted in the Lead and Healthy Homes grant, this grant may be utilized in partnership with that grant to provide both the removal of lead hazards and healthy homes principles to the same unit.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable and adaptive reuse.

FUNDING RESTRICTIONS

This project may only be funded by Federal Grants provided by HUD.

PROJECT ADDRESS/SERVICE AREA

City-wide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
61 - Housing and Community Development		5C - Community & Economic Development	Historic Preservation Revolving Loan Fund			FY 2002		
						PROJECT NO:	6100100012	
							265-1247	$ 36,780
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 14,780	Loans	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —	$ —
$ —	$ 14,780	TOTAL	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 14,780	UDAG Loan Repayments	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —	$ —
$ —	$ 14,780	TOTAL	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This program was created as revolving loan fund available on a competitive basis to property owners in the Jackson Park, Cathedral, W 11th Street, Old Main and Langworthy Historic Preservation and Conservation Districts. Low interest loans are made to support exterior rehabilitation projects that result in saving, restoring or reconstructing original building elements using original materials that reflect the architectural character or significance of the building. This program provides a financial resource to property owners in the City's historic district and acts as an incentive to maintain and improve the community's architectural heritage. There is no requirement that an applicant is low-moderate income.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable and adaptive reuse.

FUNDING RESTRICTIONS

This project may only be funded by UDAG Loan Repayments

PROJECT ADDRESS/SERVICE AREA

Jackson Park, Cathedral, W 11th Street, Old Main and Langworthy Historic Preservation and Conservation Districts.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY26 PROJECT NO: 6100100054		TOTAL PROJECT COST
61 - Housing & Community Development		5C - Community & Economic Development	Lead and Healthy Homes 2024 Grant					$ 3,636,600
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ 400,000	Construction Grants	$ 1,400,000	$ 900,000	$ —	$ —	$ —	$ —
$ —	$ 100,000	Construction Grants HH	$ 500,000	$ 136,600	$ —	$ —	$ —	$ —
$ —	$ —	Construction CDBG Loans	$ 100,000	$ 100,000	$ —	$ —	$ —	$ —
$ —	$ 500,000	TOTAL	$ 2,000,000	$ 1,136,600	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 500,000	Federal Grant	$ 1,900,000	$ 1,036,600	$ —	$ —	$ —	$ —
$ —	$ —	CDBG	$ 100,000	$ 100,000	$ —	$ —	$ —	$ —
$ —	$ 500,000	TOTAL	$ 2,000,000	$ 1,136,600	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is for the Lead and Healthy Homes Production Grant that was awarded to Dubuque in 2025 and will continue for 48 months. This grant will assist 90-100 residential units with remediating any lead based paint hazards present in the unit. This grant targets units that house children under the age of 6, as well as units that have a child under the age of 6 frequently visiting. This grant helps prevent childhood lead poisoning which has irreversible effects on a child. The City of Dubuque experiences 5-10 cases of lead poisoned children each year, with blood lead levels over 15 ugl. Their is no acceptable level of lead in the blood, but the EPA considers any level over 3.5ugl as elevated and requires action. Structures built before 1978 often contain lead based paint, and the City housing stock consists of mostly structures built prior to this, requiring continued efforts to remediate the hazards.

RELATIONSHIP TO OTHER PROJECTS

This grant is used in conjunction with the Healthy Homes Production Grant and the Homeowner Rehab program to make the biggest impact for residents.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable and adaptive reuse.

FUNDING RESTRICTIONS

Federal Grant and CDBG Funding Only

PROGRAM ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
61 - Housing & Community Development		5C - Community & Economic Development	Older Adult Home Modification (Aging in Place)			2025		
						PROJECT NO:	6100100055	
							168-6131	$ 885,600

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 295,200	Construction Grants	$ 395,200	$ 195,200	$ —	$ —	$ —	$ —
$ —	$ 295,200	TOTAL	$ 395,200	$ 195,200	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 295,200	Federal Grant	$ 395,200	$ 195,200	$ —	$ —	$ —	$ —
$ —	$ 295,200	TOTAL	$ 395,200	$ 195,200	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
The goal of the Older Adult Home Modification Program is to enable low-income elderly persons to remain in their homes through low-cost, low barrier, high impact home modifications to reduce older senior's risk of falling, improve general safety, increase accessibility and to improve their functional abilities in their home. This will enable seniors to remain in their homes, that is, to "age in place," rather than move to nursing homes or other assisted care facilities.

RELATIONSHIP TO OTHER PROJECTS
Run by the HUD Lead Hazard Control and Healthy Homes Division

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable and adaptive reuse.

FUNDING RESTRICTIONS
This project may only be funded by Federal Grants provided by HUD

PROGRAM ADDRESS/SERVICE AREA
City-Wide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
62 - Planning Services		5C - Community & Economic Development	Downtown Master Plan Update			FY 2027		$ 150,000
						PROJECT NO:	6254000006	
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Professional Services	$ 150,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 150,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ 150,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 150,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is for preparation of a Downtown Master Plan. The Downtown Master Plan Update will provide a comprehensive vision and strategic framework to guide future development, investment, and revitalization efforts in Dubuque's downtown core. It will focus on enhancing livability, economic vitality, historic preservation, and connectivity to ensure a vibrant urban center for all. The Downtown Master Plan Update has been identified as a City Council High Priority for FY 2025-2027.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable and adaptive reuse.

FUNDING RESTRICTIONS

This project may only be funded by General Fund, Local Option Sales Tax 20%, DRA and Greater Downtown TIF

PROJECT ADDRESS/SERVICE AREA

Downtown Dubuque - Dubuque Main Street Service Area

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
72 - City Manager's Office	6C - General Government	Community Green House Gas Inventory and Climate Action Planning	FY 2010	$151,529
			PROJECT NO: 7261000002	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 4,025	$ 97,504	Service Contract	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000
$ 4,025	$ 97,504	TOTAL	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000
		B. PROJECT FINANCING						
$ 4,025	$ 97,504	Sales Tax Fund (20%)	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000
$ 4,025	$ 97,504	TOTAL	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000

PROJECT DESCRIPTION/JUSTIFICATION

This project will provide funding for the City to hire a consultant to update the community's greenhouse gas (GHG) inventory and community climate action plan (every three years). The community inventory was first completed in 2011, and best practices indicate it should be updated every three years. The updated inventory will track progress towards the 50% by 2030 Community Climate Action & Resiliency Plan approved by City Council in 2013. The contract would request a consultant to work closely with City departments to collect data regarding building energy use, fleet operations, and other GHG-emitting municipal sources. The contract would also request a consultant to work with the City and other community partners to update the community's GHG inventory and ensure complete final documentation to comply with the City's national commitments, including the Compact of Mayors. In 2015, then Mayor Buol signed on to the Compact of Mayors, which commits Dubuque to developing a GHG mitigation and climate adaptation plan within three years. Part of this requirement is reporting municipal and community data via an internationally-recognized reporting protocol such as the Carbon Disclosure Project. Lastly, the hired consultant would work with a community-based steering committee to update the community climate action plan, which should be updated on a regular basis. The City's last GHG inventory was completed in 2022 and funding in FY2026 will support completion during current fiscal year. This funding may also be used for a municipal-only inventory, communitywide inventory, plan implementation, as well as exploration of a goal that is science-based and goes beyond the initial 2030 timeframe. This project is a part of the Imagine Dubuque Comprehensive Plan under the Sustainable Environment section.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce the community's carbon footprint (50% by 2030) and explore science-based outcomes in the future.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2010 PROJECT NO: 7261000002	TOTAL PROJECT COST
72 - City Manager's Office	6C - General Government	Community Green House Gas Inventory and Climate Action Planning		$151,529

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY27	TOTAL PROJECT COST
72-City Manager's Office		6C - General Government	Municipal Solar Project - MFC			PROJECT NO:	7261000009	$176,300
2025 EXPENSE	**2026 BUDGET**	**PROJECT BUDGET**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
		A. EXPENDITURE ITEMS						
$ —	$ —	Solar Array and Installation	$ 176,300	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 176,300	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Inflation Reduction Act Funds	$ 176,300	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 176,300	$ —	$ —	$ —	$ —	$ —
		C: IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ (13,418)	$ —	$ —	$ —	$ —	$ —
		Operating Revenue	$ —	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement project request is to install solar renewable energy on a city-owned facility (Multicultural Family Center or MFC) to reduce energy costs and reduce greenhouse gas emissions. Estimated annual energy savings: $13,418/year; Estimated avoided emissions: 65.6 MtCO2.

The 50% by 2030 Plan calls to increase distributed renewable energy by 21 Megawatts (MW) by 2030. Strategy 1 in Buildings and Energy is to increase solar on City facilities. With this funding, the City can set an example while experiencing significant savings in both money and energy. Energy costs have risen 28% in the past 7 years and continue to rise. Solar will offer city-owned buildings consistent savings in energy costs which equates to saving taxpayers' dollars.

Also important to note: if this project is completed by the end of 2027, the City is eligible to file for a direct pay provision tax credit up to 30% of project cost, estimated at $176,300 approximately $52,890 could be filed for and returned to City.

The project was proposed when the direct pay filing for previous renewable energy and electric vehicle projects was received as a part of the Inflation Reduction Act.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce the community's carbon footprint (50% by 2030) and explore science-based outcomes in the future.

FUNDING RESTRICTIONS

This project may be funded using Inflation Reduction Act funds.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27	TOTAL PROJECT COST
72-City Manager's Office	6C - General Government	Municipal Solar Project - MFC	PROJECT NO:	$176,300

PROJECT ADDRESS/SERVICE AREA
1157 Central Avenue, Dubuque, IA 52001

DEPARTMENT: 72-City Manager's Office		STATE PROGRAM: 6C - General Government	PROJECT TITLE: Municipal Solar Project - Library			YEAR FIRST SUBMITTED: FY27 PROJECT NO: 7261000008		TOTAL PROJECT COST $122,672
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Solar Array and Installation	$ 122,672	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 122,672	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Inflation Reduction Act Funds	$ 122,672	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 122,672	$ —	$ —	$ —	$ —	$ —
		C: IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ (6,645)	$ —	$ —	$ —	$ —	$ —
		Operating Revenue	$ —	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement project request is to install solar renewable energy on a city-owned facility (Library) to reduce energy costs and reduce greenhouse gas emissions. Estimated annual energy savings: $6,645/year; Estimated avoided emissions: 41.9 MtCO2

The 50% by 2030 Plan calls to increase distributed renewable energy by 21 Megawatts (MW) by 2030. Strategy 1 in Buildings and Energy is to increase solar on City facilities. With this funding, the City can set an example while experiencing significant savings in both money and energy. Energy costs have risen 28% in the past 7 years and continue to rise. Solar will offer city-owned buildings consistent savings in energy costs which equates to saving taxpayers' dollars.

Also important to note: if this project is completed by the end of 2027, the City is eligible to file for a direct pay provision tax credit up to 30% of project cost, estimated at $122,672, approximately $36,801 could be filed for and returned to City.

The project was proposed when the direct pay filing for previous renewable energy and electric vehicle projects was received as a part of the Inflation Reduction Act.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce the community's carbon footprint (50% by 2030) and explore science-based outcomes in the future.

FUNDING RESTRICTIONS

This project may be funded using Inflation Reduction Act funds.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY27	TOTAL PROJECT COST
72-City Manager's Office	6C - General Government	Municipal Solar Project - Library	PROJECT NO:	$122,672

PROJECT ADDRESS/SERVICE AREA
360 West 11th Street, Dubuque, IA 52001

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
77 - Information Technology	6C - General Government	Network Switch Replacement	FY2026	$ 459,139
			PROJECT NO: 7769900017	

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 131,639	Network Switches	$ —	$ 42,500	$ 142,500	$ 142,500	$ —	$ 142,500
$ —	$ 131,639	TOTAL	$ —	$ 42,500	$ 142,500	$ 142,500	$ —	$ 142,500
		B. PROJECT FINANCING						
$ —	$ 131,639	Sales Tax Fund (20%)	$ —	$ 42,500	$ —	$ —	$ —	$ 142,500
$ —	$ 131,639	TOTAL	$ —	$ 42,500	$ 142,500	$ 142,500	$ —	$ 142,500

PROJECT DESCRIPTION/JUSTIFICATION

This project will replace network switches and related battery backup equipment on an 8-year cycle. Network switches are crucial components of computer networks, responsible for routing and managing data traffic between connected devices. The lifespan of a network switch is typically determined by reaching end of life (EOL), environmental factors or maxing out capacity in terms of connections or bandwidth and is usually 5 to 10 years. Proper power management, including the use of surge protectors and uninterruptible power supplies (UPS), can also help prevent damage from power surges and outages, which can shorten the lifespan of network switches. Many of the City switches are past their life span, including some of the City switches that are 12+ years old. A regular yearly rotation of replacing switches will minimize possible downtime. Switch downtime usually entails several hours, possibly days, of lost network connectivity for a user. Any switches that are end of life (EOL), also becomes a security risk when the manufacturer stops supplying security patches. This could possibly affect our cybersecurity insurance. This project would replace approximately 20 switches each year, along with their associated UPS's, for a total of over 160 switches over 8 years and then repeat the cycle. This would allow us to maintain all the City's core switch infrastructure on a regular replacement schedule and avoid any issues with EOL, security risks, or unsupported equipment, while maximizing uptime for all users.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital improvement projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2026	TOTAL PROJECT COST
77 - Information Technology	6C - General Government	Network Switch Replacement	PROJECT NO:	$ 459,139

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Sanitary Sewer Construction Fund, Water Construction Fund, Refuse Collection Fund, and the Parking Construction Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT: 77-Information Technology	STATE PROGRAM: 6C - General Government	PROJECT TITLE: Aerial Orthophotography	FIRST YEAR SUBMITTED: FY 2011	TOTAL PROJECT COST:
			PROJECT NO: 7769900018 102-1070	$181,300

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ 75,000	Aerial Acquisition	$ —	$ —	$ —	$ 46,800	$ —	$ 49,000
$ —	$ —	Ortho Image Tiles	$ —	$ —	$ —	$ 52,000	$ —	$ 55,000
$ —	$ 7,500	Consultant Services	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 82,500	TOTAL	$ —	$ —	$ —	$ 98,800	$ —	$ 104,000
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 98,800	$ —	$ 104,000
$ —	$ 82,500	Sales Tax Fund (20%)	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 82,500	TOTAL	$ —	$ —	$ —	$ 98,800	$ —	$ 104,000

PROJECT DESCRIPTION/JUSTIFICATION

This funding is requested for the completion of a bi-yearly aerial orthophotography project. Aerial orthophotography will be flown in Spring 2028 on our current flight schedule and covers the City of Dubuque, the 2-mile development review area, and the Dubuque Regional Airport. The updated photography continually assists in a number of organizational activities, including mapping, land management, urban planning, environmental monitoring, economic development, public safety, and requirements by the Federal Aviation Administration for the electronic airport layout plan (eALP).

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Greater Dubuque area, including city limits, the Dubuque Regional Airport (11000 Airport Road), and a 2-mile development review area within the State of Iowa.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
77 - Information Technology	6C - General Government	Network Security Risk Assessment	FY 2019	
			PROJECT NO: 7769900012	
			350-2808, 102-2808	$ 50,000

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services	$ 25,000	$ —	$ —	$ 25,000	$ —	$ —
$ —	$ —	TOTAL	$ 25,000	$ —	$ —	$ 25,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ 25,000	$ —	$ —	$ 25,000	$ —	$ —
$ —	$ —	TOTAL	$ 25,000	$ —	$ —	$ 25,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project would perform a full network penetration test of existing network assets every three years. A penetration test (or pen test) is a simulated cyberattack conducted by security professionals to identify and exploit vulnerabilities in information technology systems, networks, or applications. The goal is to assess how well existing security controls can withstand real-world attack scenarios and to uncover weaknesses before malicious actors do. A standard pen test typically includes external testing of internet-facing assets, internal testing to simulate insider threats or compromised credentials, manual and automated techniques to identify exploitable flaws and reporting with prioritized remediation guidance. Performing a pen test can help with risk reduction by proactively identifying and fixing vulnerabilities that could lead to data breaches, ransomware attacks, or service disruptions. Many information technology standards, regulations, and insurance providers require regular penetration testing as part of a broader cybersecurity program. Testing also confirms whether firewalls, endpoint protections, and access controls are configured and functioning correctly. A pen test also reveals how quickly and effectively the City team can detect and respond to threats, helping refine response plans. Follow-up assessments and testing of effectiveness of changes made are recommended for future years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
77 - Information Technology	6C - General Government	City-Wide Computer and Printer Replacements	PROJECT NO: 101, 102, 290	7769900002 300, 350 100-1069 $3,751,181

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 22,127	$ 194,131	Computer Tablets	$ 34,145	$ 23,690	$ 112,324	$ 12,730	$ 216,375	$ —
$ 190,565	$ 99,119	Computers	$ 297,625	$ 281,275	$ 240,123	$ 224,650	$ 187,775	$ —
$ —	$ —	Printers/Scanners/Plotter	$ 250	$ 2,616	$ 7,350	$ 1,564	$ 2,750	$ —
$ 51,720	$ 44,262	Servers	$ 90,962	$ 974,100	$ 8,200	$ 119,400	$ 72,300	$ —
$ 2,000	$ 14,498	Software	$ 8,750	$ 13,055	$ 164,750	$ 18,000	$ 18,000	$ —
$ 266,412	$ 352,010	TOTAL	$ 431,732	$ 1,294,736	$ 532,747	$ 376,344	$ 497,200	$ —
		B. PROJECT FINANCING						
$ —	$ 315,075	General Fund	$ 421,032	$ 925,575	$ —	$ —	$ —	$ —
$ —	$ 21,292	Sales Tax Fund (20%)	$ —	$ 366,421	$ 39,134	$ —	$ —	$ —
$ 266,412	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ 482,500	$ 376,344	$ 486,500	$ —
$ —	$ 5,689	Sales Tax Fund (30%)	$ 9,000	$ 840	$ 7,513	$ —	$ 9,000	$ —
$ —	$ 2,862	Cable TV Fund	$ 1,700	$ 1,900	$ 3,600	$ —	$ 1,700	$ —
$ —	$ 7,092	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 266,412	$ 352,010	TOTAL	$ 431,732	$ 1,294,736	$ 532,747	$ 376,344	$ 497,200	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacement of computers and printers for all City departments except those funded through Community Development Block Grant or Housing grant funds. This reflects a four-year replacement schedule for computers, a five-year replacement schedule for printers and a two-year replacement schedule for computer tablets. Software capabilities continue to outpace hardware and also provide continued opportunity for productivity enhancement. In the past we tried to maintain a five-year replacement schedule; however, this has been ineffective and is at least a year too long based on the pace of hardware and software industries.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
77 - Information Technology	6C - General Government	City-Wide Computer and Printer Replacements		7769900002	
			PROJECT NO:	300, 350	
			101, 102, 290	100-1069	$3,751,181

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Funds, CDBG, and DRA Gaming/Distribution.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2026 PROJECT NO: 7769900017		TOTAL PROJECT COST
77 - Information Technology		8C - Business Type	Network Switch Replacement - Enterprise					$ 280,000
2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ —	$ —	Network Switches	$ 90,000	$ 47,500	$ 47,500	$ 47,500	$ 47,500	$ 47,500
$ —	$ —	TOTAL	$ 90,000	$ 47,500	$ 47,500	$ 47,500	$ 47,500	$ 47,500
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 65,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
$ —	$ —	Water Construction Fund	$ 25,000	$ 21,000	$ 21,000	$ 21,000	$ 21,000	$ 21,000
$ —	$ —	Refuse Collection Fund	$ —	$ 6,000	$ 6,000	$ 6,000	$ 6,000	$ 6,000
$ —	$ —	Parking Construction Fund	$ —	$ 8,500	$ 8,500	$ 8,500	$ 8,500	$ 8,500
$ —	$ —	TOTAL	$ 90,000	$ 47,500	$ 47,500	$ 47,500	$ 47,500	$ 47,500

PROJECT DESCRIPTION/JUSTIFICATION

This project will replace network switches and related battery backup equipment on an 8-year cycle. Network switches are crucial components of computer networks, responsible for routing and managing data traffic between connected devices. The lifespan of a network switch is typically determined by reaching end of life (EOL), environmental factors or maxing out capacity in terms of connections or bandwidth and is usually 5 to 10 years. Proper power management, including the use of surge protectors and uninterruptible power supplies (UPS), can also help prevent damage from power surges and outages, which can shorten the lifespan of network switches. Many of the City switches are past their life span, including some of the City switches that are 12+ years old. A regular yearly rotation of replacing switches will minimize possible downtime. Switch downtime usually entails several hours, possibly days, of lost network connectivity for a user. Any switches that are end of life (EOL), also becomes a security risk when the manufacturer stops supplying security patches. This could possibly affect our cybersecurity insurance. This project would replace approximately 20 switches each year, along with their associated UPS's, for a total of over 160 switches over 8 years and then repeat the cycle. This would allow us to maintain all the City's core switch infrastructure on a regular replacement schedule and avoid any issues with EOL, security risks, or unsupported equipment, while maximizing uptime for all users.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital improvement projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2026	TOTAL PROJECT COST
77 - Information Technology	8C - Business Type	Network Switch Replacement - Enterprise	PROJECT NO: 7769900017	$ 280,000

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Sanitary Sewer Construction Fund, Water Construction Fund, Refuse Collection Fund, and the Parking Construction Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
77 - Information Technology	8C - Business Type	City-Wide Computer and Printer Replacements	PROJECT NO: 7769900002 720, 710, 670 730, 810, 940 740-1069	$501,061

2025 EXPENSE	2026 BUDGET	PROJECT BUDGET	2027	2028	2029	2030	2031	2032
		A. EXPENDITURE ITEMS						
$ 8,000	$ 1,500	Computer Tablets	$ 9,980	$ 4,970	$ 15,920	$ —	$ 9,980	$ —
$ 43,691	$ 7,400	Computers	$ 49,300	$ 32,900	$ 119,032	$ 32,150	$ 58,600	$ —
$ 812	$ —	Printers/Scanners/Plotter	$ —	$ 4,074	$ —	$ —	$ —	$ —
$ 40,000	$ 37,752	Servers	$ 15,000	$ 10,000	$ —	$ —	$ —	$ —
$ 92,503	$ 46,652	TOTAL	$ 74,280	$ 51,944	$ 134,952	$ 32,150	$ 68,580	$ —
		B. PROJECT FINANCING						
$ 2,615	$ 292	Solid Waste Collection Fund	$ —	$ —	$ 4,800	$ —	$ —	$ —
$ —	$ —	Transit Fund	$ —	$ 1,580	$ 11,590	$ —	$ —	$ —
$ 9,985	$ 7,400	Stormwater Construction Fund	$ 20,120	$ 8,120	$ 23,062	$ 7,800	$ 11,520	$ —
$ —	$ 3,222	Water Construction Fund	$ 20,030	$ 8,790	$ 3,950	$ 5,700	$ 7,730	$ —
$ —	$ —	Parking Construction Fund	$ —	$ 5,654	$ 14,310	$ —	$ —	$ —
$ 44,103	$ 3,888	Sanitary Sewer Construction Fund	$ 20,630	$ 15,200	$ 51,140	$ 5,000	$ 11,830	$ —
$ 5,800	$ —	Garage Service Fund	$ 1,950	$ 1,950	$ 6,750	$ 1,950	$ 25,950	$ —
$ 30,000	$ 31,850	Landfill Fund	$ 11,550	$ 10,650	$ 19,350	$ 11,700	$ 11,550	$ —
$ 92,503	$ 46,652	TOTAL	$ 74,280	$ 51,944	$ 134,952	$ 32,150	$ 68,580	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacement of computers and printers for all enterprise-type City departments. This reflects a five-year replacement schedule for computers, a six-year replacement schedule for printers and a three-year replacement schedule for computer tablets. Software capabilities continue to outpace hardware and also provide continued opportunity for productivity enhancement. In the past we tried to maintain a five-year replacement schedule; however, this has been ineffective and is at least a year too long based on the pace of hardware and software industries.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
77 - Information Technology	8C - Business Type	City-Wide Computer and Printer Replacements	PROJECT NO:	7769900002 720, 710, 670	
			730, 810, 940	740-1069	$501,061

FUNDING RESTRICTIONS

This project may only be funded by City enterprise funds.

PROJECT ADDRESS/SERVICE AREA

citywide

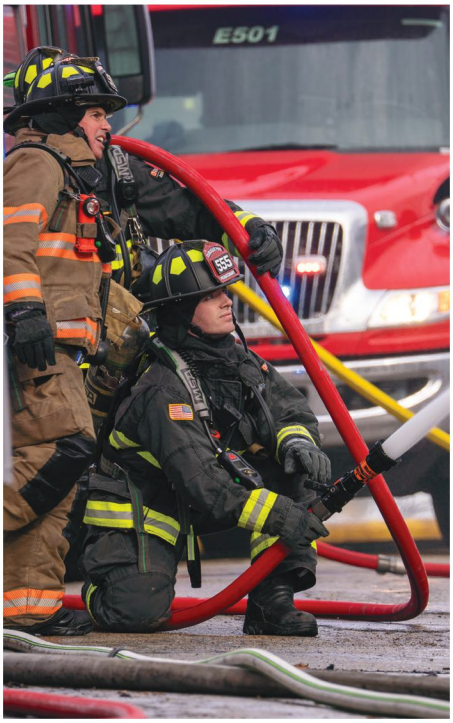
RESIDENT'S BUDGET GUIDE

2027

THE CITY OF DUBUQUE
Masterpiece on the Mississippi









Recommended for
FISCAL YEAR 2027

CITY OF
DUBUQUE

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Resident's Guide to the Recommended Fiscal Year 2027 Budget

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CITY of DUBUQUE, IOWA

RESIDENT'S GUIDE

to the
RECOMMENDED
FISCAL YEAR 2027 Budget

CITY MISSION STATEMENT

Dubuque city government is progressive and financially sound with residents receiving value for their tax dollars and achieving goals through partnerships. Dubuque city government's mission is to deliver excellent municipal services that support urban living; contribute to an equitable, sustainable city; plan for the community's future; and facilitate access to critical human services.

2040 VISION STATEMENT

Dubuque 2040 is a sustainable and resilient city, an inclusive and equitable community where ALL are welcome. Dubuque 2040 has preserved our Masterpiece on the Mississippi, has a strong, diverse economy, and expanding connectivity. Our residents experience healthy living and active lifestyles; have choices of quality, affordable, livable neighborhoods; have an abundance of diverse, fun things to do; and are successfully and actively engaged in the community.

CITY COUNCIL

Brad M. Cavanagh, Mayor

David T. Resnick
Tyson J. Leyendecker
Danny C. Sprank
Chris T. Staver
Laura J. Roussell
Katy A. Wethal

ADMINISTRATIVE STAFF

Michael C. Van Milligen	**City Manager**
Crenna M. Brumwell	**City Attorney**
Adrienne N. Breitfelder	**City Clerk**
Cori L. Burbach	**Assistant City Manager**
Jennifer M. Larson	**Chief Financial Officer**
Laura M. Bendorf	**Budget Manager**
Shannon J. Soppe	**Budget & Financial Analyst**
Nikesh Shah	**Budget & Financial Analyst**
Stephanie A. Valentine	**Executive Assistant**
Mia F. Burbach	**Administrative Assistant**
Kaia K. Humpal	**AR & AP Clerk**
Randy W. Gehl	**Public Information Officer**
Kristin R. Hill	**Communications Specialist**
Jesse W. Gavin	**Communications Specialist**

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

DUBUQUE CITY COUNCIL

Contact Information

For city council member bios, and information on city council wards, meetings, agendas and minutes, and more, visit **cityofdubuque.org/citycouncil**.



Mayor
Brad M. Cavanagh
565 Fenelon Place
Dubuque, Iowa 52001
Phone: (563) 690-6502
bcavanagh@cityofdubuque.org
Term Expires: Dec. 31, 2029



At-Large
David T. Resnick
2341 Coventry Park, #207
Dubuque, Iowa 52001
Phone: (563) 690-6504
dresnick@cityofdubuque.org
Term Expires: Dec. 31, 2027



At-Large
Chris T. Staver
1027 Barbaralee Dr.
Dubuque, Iowa 52003
Phone: (563) 690-6503
cstaver@cityofdubuque.org
Term Expires: Dec. 31, 2029



First Ward
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tleyendecker@cityofdubuque.org
Term Expires: Dec. 31, 2029



Second Ward
Laura J. Roussell
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Dubuque, Iowa 52001
Phone: (563) 690-6506
lroussell@cityofdubuque.org
Term Expires: Dec. 31, 2027



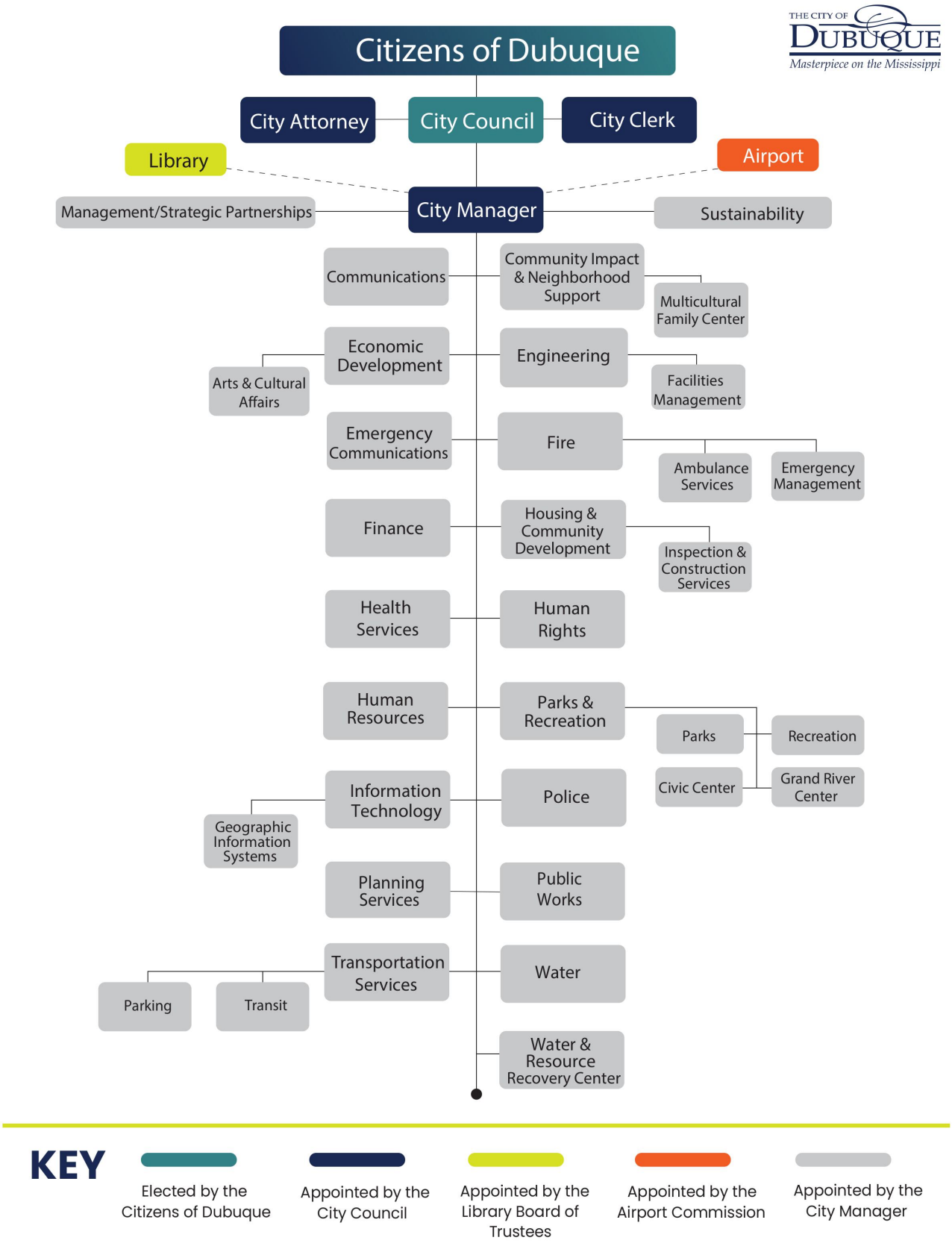
Third Ward
Danny C. Sprank
2473 Jackson Street
Dubuque, Iowa 52001
Phone: (563) 690-6507
dsprank@cityofdubuque.org
Term Expires: Dec. 31, 2029



Fourth Ward
Katy A. Wethal
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Dubuque, Iowa 52001
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Term Expires: Dec. 31, 2027

To send an email to the entire City Council, submit a contact us form at:

cityofdubuque.org/councilcontacts


THE CITY OF DUBUQUE
Masterpiece on the Mississippi
Citizens of Dubuque
City Attorney
City Council
City Clerk
Library
Airport
Management/Strategic Partnerships
City Manager
Sustainability
Communications
Community Impact & Neighborhood Support
Multicultural Family Center
Economic Development
Engineering
Arts & Cultural Affairs
Facilities Management
Emergency Communications
Fire
Ambulance Services
Emergency Management
Finance
Housing & Community Development
Inspection & Construction Services
Health Services
Human Rights
Human Resources
Parks & Recreation
Parks
Recreation
Civic Center
Grand River Center
Information Technology
Police
Geographic Information Systems
Planning Services
Public Works
Transportation Services
Water
Parking
Transit
Water & Resource Recovery Center
KEY
Elected by the Citizens of Dubuque
Appointed by the City Council
Appointed by the Library Board of Trustees
Appointed by the Airport Commission
Appointed by the City Manager

CM004-22326

City of Dubuque

DEPARTMENT MANAGERS

THE CITY OF DUBUQUE
Masterpiece on the Mississippi



Airport
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Airport Director
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Economic Development
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Emergency Communications
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Emergency Communications Director
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Engineering
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City Engineer
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Finance
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Fire/Rescue
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Health
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Housing & Community Development
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Library
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Police
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Public Works
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Strategic Partnerships
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City Manager's Office



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City Clerk
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Trish Gleason
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CITY COUNCIL'S FISCAL YEAR 2027
BUDGET PUBLIC MEETING SCHEDULE

DATE	DAY	TIME	PLACE	TOPIC
March 23	Monday	6:30 p.m.	Council Chambers	Public Hearing on Property Tax Levy
April 6	Monday	6:30 p.m.	Council Chambers	Budget document presentation to City Council
April 7	Tuesday	6:30 p.m.	Council Chambers	Engineering Public Works Water Water & Resource Recovery Adjournment
April 9	Thursday	6:30 p.m.	Council Chambers	Housing Planning Economic Development Purchase of Services Transportation Services Adjournment
April 13	Monday	6:30 p.m.	Council Chambers	Library Five Flags Civic Center Grand River Conference Center ImOn Ice Center Recreation Parks Adjournment
April 15	Wednesday	6:30 p.m.	Council Chambers	Human Resources Information Technology Communications Finance Adjournment
April 16	Thursday	6:30 p.m.	Council Chambers	City Manager’s Office City Council City Clerk’s Office City Attorney’s Office Adjournment
April 21	Tuesday	6:30 p.m.	Council Chambers	Airport Human Rights Community Impact and Neighborhood Support Multicultural Family Center Adjournment
April 22	Wednesday	6:30 p.m.	Council Chambers	Police Fire Emergency Management Emergency Communications Health Adjournment
April 28	Tuesday	6:30 p.m.	Council Chambers	Public Hearing to Adopt FY 2027 Budget

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Dubuque
Iowa

For the Fiscal Year Beginning

July 01, 2025

Christopher P. Morrill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Dubuque, Iowa, for its Annual Budget for the fiscal year beginning July 1, 2025. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

This City of Dubuque has been awarded this honor for the past 20 years in a row.

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CITY MANAGER'S BUDGET MESSAGE

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BUDGET INTRODUCTION

Attached for your review is the

Fiscal Year 2027 Recommended Budget.

The Budget and Fiscal Policy Guidelines are developed and adopted by City Council early in the budgeting process in order to provide targets or parameters within which the budget recommendation is to be formulated.

The budget recommendation presented by the City Manager may not meet all of these targets due to changing conditions and updated information during budget preparation. To the extent the adopted budget varies from the guidelines, an explanation is provided following the Budget Transmittal Message.

The following Fiscal Year 2027 Budget Transmittal Message is written in March as recommended by the City Manager to the Honorable Mayor and City Council.

A series of Budget Hearings take place following the presentation of the recommended budget, to allow for public input and analysis.

This budget was presented on April 6, 2026
to the Honorable Mayor and City Council.

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque All-America City NATIONAL CIVIC LEAGUE 2007★2012★2013 2017★2019

TO: The Honorable Mayor and City Council Members

FROM: Michael C. Van Milligen, City Manager

SUBJECT: Fiscal Year 2027 Recommended Budget

DATE: April 3, 2026

The strong foundation of this budget recommendation is the Mayor and City Council Goals and Priorities adopted in September, 2025:

FIVE-YEAR GOALS

- Healthy and Safe Community
- Financially Responsible, High-Performance City Organization:
  Sustainable, Equitable, and Effective Service Delivery
- Robust Local Economy:
  Diverse Businesses and Jobs with Economic Prosperity
- Livable Neighborhoods and Housing:
  Great Place to Live
- Sustainable Environment:
  Preserving and Enhancing Natural Resources
- Connected Community:
  Equitable Transportation, Technology Infrastructure, and Mobility
- Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

2025-2027 Priorities:

Top Priorities *(in alphabetical order)*

- Commercial Air Service Future: Strategy and Action Plan to Sustain and Expand
- Comprehensive Fire Station Location and Facilities Study
- Fire Department Staffing Increases
- Police Department: Full Staffing and Hiring
- Sanitary Sewer Investments and Implementation
  - Catfish Creek Sanitary Sewer Project
  - Cedar Street Lift Station and Force Main
  - Chaplain Schmitt Island Sanitary Sewer
  - Cooper Place/Maiden Lane Project
  - Grove Terrace Project
  - Harvard Street Project
  - Hempstead Street Project
  - Sanitary Sewer Force Main Stabilization Project
  - Sanitary Sewer Consent Decree Compliance
  - Terminal Street Lift Station and Force Main
  - Other Projects
- Sports Complex Development
- Stormwater Management Investments and Implementation:
  - 17th and Elm Street Stormwater Project
  - 17th and Locust Street Stormwater Project
  - Bee Branch Gate & Pump Station Project
  - Detention Ponds Maintenance
  - Individual Neighborhood Investments
  - Kaufmann Avenue Storm Sewer Improvements
- Street Maintenance/Rehabilitation Program

High Priorities *(in alphabetical order)*

- Continued Implementation of Central Avenue Revitalization Plan
- Downtown Master Plan Update
- Dubuque Law Enforcement Center (DLEC) Short-Term Facility Enhancements and Future Plan
- East-West Corridor/Roundabouts Projects
- Next Phases of Chaplain Schmitt Island Development
- Parks and Recreation Master Plan Adoption and Implementation
- Water Resource and Recovery Center Facility and Process Improvements and Odor Reduction

The theme for the Fiscal Year 2027 budget recommendation is a comprehensive, future-focused investment in Dubuque's core infrastructure and community assets – prioritizing safety, streets, and access to quality services. The budget aims to ensure that Dubuque remains a safe, healthy, and vibrant place while preparing for growth and evolving community needs.

For Fiscal Year 2027 I respectfully recommend a 1.00% increase in the property tax rate, which increases the property tax rate from $10.0637 in FY26 to $10.1648 in FY 27. This would represent a 3.00% or $26.68 property tax increase for the average Dubuque homeowner.

	FY 2026	Proposed FY2027	% Change	$ Change
Property Tax Rate	$10.0637	$10.1648	1.00%	$0.10
Property Tax Asking	$29,872,253	$31,940,934	6.93%	$2,068,681

Since 1989, the average homeowner has averaged an annual increase in costs in the City portion of their property taxes of +1.52%, or about +$9.92 a year. If the State had been fully funding the Homestead Tax Credit, the increase would have averaged about +$7.32 a year.

Based on the information the city has today, it appears if the City Council approves this recommendation the City of Dubuque would still have the lowest property tax rate of the eleven cities in the State of Iowa with a population over 50,000.

In the current fiscal year, FY2026, the average of the other 10 cities was 55% higher than Dubuque's property tax rate, and the highest city, Waterloo, had a rate 116% higher than Dubuque.

I asked city assessor Troy Patzner for some information about the assessed value of residential properties in the North End. He responded as follows:

"The below data shows the percentage change of value on residential from three different revaluation cycles, 2015, 2021, and 2025. I had the north end neighborhoods separated from the rest of the City. It looks like in 2015 the north end hardly changed at +.3%, as compared to the rest of the city which went up 3.14% as compared to ten years later when they increased slightly more than the rest of the city neighborhoods at 9.66%."

Assessed Value Changes

Area	Assessment 2024/2025 % Change	Assessment 2020/2021 % Change	Assessment 2014/2015 % Change
North End	+9.66 %	+9.48 %	+0.30 %
Rest of City	+8.98 %	+10.25 %	+3.14 %

Some of the increase in assessed value in the North End can be attributed to the fact that the city and others have been investing hundreds of millions of dollars in the North End. Some significant examples include the $250 million invested in the Bee Branch Creek Watershed Flood Mitigation Project, millions of dollars into Comiskey Park, a new roundabout at Kerper Boulevard and Kerper Court, new sanitary sewers on Kerper Boulevard, millions of dollars into Crescent Community Health Center, $80 million in Chaplin Schmidt Island, soon to be almost $50 million in the 14th St. Railroad Overpass and Elm Street and 16th Street complete streets. The city also had financial assistance programs to help those who had experienced flooding replace furnaces, water heaters, and repair homes. All of this has led to the homes increasing in value, which means one of the most valuable assets a resident possesses is becoming more valuable.

For FY2027 there are $2,968,870 in general fund improvement package requests. This budget recommendation includes $597,760 for recurring improvement packages and $1,120,636 for non-recurring improvement packages. The non-recurring improvement packages are funded by Inflation Reduction Act rebate in the amount of $188,737 for the Climate Action Coordinator and the energy savers program, and $931,899 of non-recurring improvement packages are funded from the $5.3 million in internal loan repayments from the Greater Downtown TIF and Dubuque Industrial Center TIF Districts. The additional nine firefighters recommended are funded by a Federal SAFER grant and previously approved ambulance fee increases. The remaining $349,684 in recommended recurring improvement packages are funded by a portion of the 25% of Greater Downtown TIF District that will be returned to taxing bodies in Fiscal Year 2028 and beyond. If the City Council does not approve claiming only 75% of the Downtown TIF revenues beginning in Fiscal Year 2028 we will need to eliminate all but the 9 new Firefighters from the recurring improvement packages and cut $702,793 from the Fiscal Year 2027 general fund operating budget. In the case of the 9 new Firefighter positions they would be funded from a Federal SAFER Grant, ambulance fees, and eventually property taxes.

The current recommendation for Fiscal Year 2027 is a 3% increase in property tax cost to the average homeowner, which generates $2.1 million in additional property tax revenue over Fiscal Year 2026. Each 1% reduction in the cost increase represents approximately $300,000 less in property tax revenue.

Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Residential: Avg. value - $213,211			$889.20	$915.87	$26.67	3.0 %
Commercial: $150,000 value & below	433	381	$716.01	$679.03	-$36.98	-5.2 %
Commercial: $150,001-$300,000 value	232	225	$2,074.61	$2,051.27	-$23.34	-1.1 %
Commercial: $300,001-$450,000	147	167	$3,433.21	$3,423.52	-$9.69	-0.3 %
Commercial: Avg. Value = $624,927	588	636	$4,253.76	$5,023.81	$770.05	18.1 %

Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Industrial: $150,000 value & below	8	8	$716.01	$679.03	-$36.98	-5.2 %
Industrial: $150,001-$300,000 value	11	9	$2,074.61	$2,051.27	-$23.34	-1.1 %
Industrial: $300,001-$450,000	4	3	$3,433.21	$3,423.52	-$9.69	-0.3 %
Industrial: Avg. Value = $731,693	58	58	$5,090.27	$6,000.54	$910.27	+17.9 %

If the City Council chooses an amount of less than 3%, it could impact the recommendations to fund improvement packages, and the ability of the city to fund programs that provide grants to outside agencies.

In the March 23, 2026, property tax public hearing interest was expressed in lowering the property tax increase. In Fiscal Year 2027 we face many special opportunities and challenges. I ask that we not add to the challenges side of this equation, potentially squandering the opportunities, by using one-time revenues, to pay for recurring expenses. Doing this without a long-term funding plan only digs a budget hole to dig out of in future budget years. It creates a future self-inflicted budget crisis. Using general fund reserves to pay for recurring expenses is one of the ways that using one-time revenues to pay for recurring expenses is a poor financial planning strategy. **I respect the right of the Mayor and City Council to reduce budget expenditures to reduce the recommended property tax levy. I just ask that those reductions be recurring general fund expenditures.**

What needs to be ever present in our minds is that the State of Iowa elected leaders have made it clear that they intend to enact property tax reform legislation that will negatively affect the Fiscal Year 2028 (beginning July 1, 2027) local government budgets. We do not want to do anything in Fiscal Year 2027 that will create additional funding issues in Fiscal Year 2028.

I am recommending increases in the Enterprise Funds as follows:

Enterprise Fund Utility Rates

	FY 2026 Rate	Recommended FY 2027 Rate	% Change
Water*	$22.50	$23.17	3 %
Sanitary Sewer	$31.84	$34.71	9 %
Curbside Collection	$18.11	$19.74	9 %
Stormwater	$11.03	$12.02	9 %

*3,200 gallons per month is the average residential user with a 5/8 inch water meter.

One important point is that low-income customers receive a 50% discount on their base city utility rates.

During Fiscal Year 2026 the position of Economic Mobility and Neighborhood Support Director became vacant when Anderson Sainci was promoted to the Director of Strategic Partnership position. The Economic Mobility and Neighborhood Support Department was evaluated. I have eliminated the position of Economic Mobility and Neighborhood Support Director. I have also eliminated the Department of Economic Mobility and Neighborhood Support, while ensuring those important responsibilities are still being carried out.

The Department of Economic Mobility and Neighborhood Support Administrative Support Professional also provided support to the Information Technology Department and to the Human Rights Department. The position has been transferred to the Information Technology Department and will continue to provide support to the Information Technology Department and the Human Rights Department. The Administrative Support Professional also now provides support to the 911 Emergency Communications Department.

The Department of Economic Mobility and Neighborhood Support Community Engagement Coordinator Temwa Phiri responsible for neighborhood support has been transferred to the Community Impact Department. That department will now be called the Community Impact and Neighborhood Support Department.

The Department of Economic Mobility and Neighborhood Support grant funded position of Economic Mobility Special Assistant, held by Corrine Rothblum, has also been transferred to the Community Impact and Neighborhood Support Department.

I am recommending that beginning in Fiscal Year 2028 the city begin claiming only 75% of the Downtown TIF District revenues. From the unclaimed 25% taxing bodies would begin receiving on an annual basis the following:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$1,284,104
City of Dubuque	36.26 %	$1,233,420
Dubuque County	19.96 %	$678,959
Northeast Iowa Community College	2.75 %	$93,544
Sunnycrest Manor County Hospital	1.89 %	$64,290
Dubuque Agricultural Extension	0.41 %	$13,947
Dubuque City Assessor	0.98 %	$33,336
Total	100.00 %	$3,401,600

In Fiscal Year 2027 the Downtown Urban Renewal TIF District would repay to the City of Dubuque internal loans in the amount of $5,060,682 and Dubuque Industrial Center TIF District would repay internal loans in the amount of $332,307 for a total of $5,392,989. These funds would be used as follows:

Fiscal Year 2027 general fund operating expenses - $1,808,693
Fiscal Year 2027 general fund non-recurring improvement packages - $929,712
Fiscal year 2027-2030 internal loans to Refuse Collections Fund - $587,638
Fiscal year 2027 internal loans to Garage Service Fund - $180,693

The remaining $2.6 million would be held in reserve in case needed to help transition the city budget in Fiscal Year 2028 from any Fiscal Year 2028 State of Iowa property tax reform legislation.

If the City Council chooses to not add to the City reserves to be prepared for Fiscal Year 2028 State of Iowa Property Tax Reform, I would ask that any use of these funds be for non-recurring expenses.

The reduction in Downtown TIF revenues beginning in Fiscal Year 2028 by only claiming 75% is:

Fiscal Year	Annual GDTIF Revenue	Reduction from FY27	% Change
2027	$13,524,219	$—	—%
2028	$10,162,871	-$3,361,348	-24.85%
2029	$10,137,372	-$3,386,847	-33.33%
2030	$10,111,873	-$3,412,346	-33.66%
2031	$10,111,873	-$3,412,346	-33.75%

Even with the reduction in revenues available to the Downtown TIF District, the budget recommendation was able to increase funding for the Central/White Street Corridor Project, maintain funding for the 14th Street Railroad Overpass Project and create a new program to assist with filling up vacant downtown commercial spaces. Unfortunately, there did need to be some project funding reductions like for Five Flags and for developer incentives.

Project Funding

Project	FY2026-FY2030	FY2026-FY2031	$ Change
Five Flags Renovation	$23,464,000	$7,055,088	-$16,408,912
Downtown Rehab Grant Program	$5,500,000	$5,504,390	$4,390
Downtown Storefront Retention Program	$—	$400,000	$400,000
Central/White Street	$8,170,000	$11,170,000	$3,000,000
14th Street Overpass	$39,351,910	$51,183,326	$11,831,416
East-West Corridor	$1,240,275	$6,000,321	$4,760,046
Total	$77,726,185	$81,313,125	$3,586,940

General Obligation (GO) debt is an important part of the Fiscal Year 2027 budget recommendation:

New General Obligation Debt

General Obligation Debt	FY2027	FY2028	FY2029	FY2030	FY2031	Total
New G.O. Debt	$12,991,499	$16,756,114	$15,288,879	$16,520,648	$15,114,208	$76,671,348

Much of this General Obligation debt is Essential Corporate Purpose debt and can be issued by a vote of the City Council. Some of this debt can be issued by a vote of the City Council, but is subject to a reverse referendum where residents can circulate a petition and then a referendum vote is required. Some of the G.O. debt would be recommended as a voter referendum.

There are many decisions to be made over the next few years on major projects that will require debt that the scope, scale, and cost of the project are not known at this time. The most significant item that is in this category is the implementation of the Parks and Recreation Master Plan that was recently adopted by the Mayor and City Council. The Aquatics Center feasibility study has already begun, and other studies are recommended to begin with approval of this budget.

Some of these capital projects will require a voter referendum. Following is a list of voter referendums in Dubuque County since 1979:

Year	Bond	P/F
1979	Courthouse bond and addition	failed
1979	NICC Levy	failed
1980	NICC Levy	passed
1982	DUBUQUE-TAX LEVY FOR PARK ON CITY ISLAND	passed
1984	City Bond Dog Racing	passed
1984	NICC Levy	passed
1985	Dubuque Band Levy	failed
1986	DBQ school tax levy	passed
1986	LOST & Service Tax	failed
1987	Wheel Tax	failed
1988	Local sales and service	passed
1988	E991	passed
1988	WD Bond	failed
1989	Dubuque Pool	passed
1989	GAMBLING	passed
1989	WD Bond	failed
1990	WD Bond	failed
1990	Dubuque School Instructional support levy	failed
1991	WD Bond	passed
1991	DBQ Hotel tax	passed
1992	DBQ Golf Bond	failed
1993	DBQ Library tax	failed
1993	DBQ Gas Company	passed
1993	Interstate Power Company	passed
1994	DBQ school tax levy	passed
1994	NICC Levy	passed
1994	Gambling Boat	passed
1994	E911 surcharge	passed
1995	DBQ school tax levy	failed
1996	DBQ School renewal of physical plant levy	passed
1997	NICC Levy	failed
1997	DCSD Support Levy	failed
1998	NICC Levy	passed
1999	LOST & Service Tax	failed
2000	County Jail Bond	passed
2000	WD Bond	failed
2000	WD Levy and Bond	failed
2000	$4 million City/County Jail Expansion	passed
2003	Baseball Stadium	failed
2005	Establish Municipal Utility	passed
2022	County Conservation Measure	failed
2023	School Board - Public Measure	failed
2025	School Board - Public Measure HB	failed

The City is also using the Iowa Finance Authority State Revolving Loan Fund (SRF) low interest debt program for sewer and water projects.

A recent report from McKinsey and Company talks about the current State of potable water and sanitary sewer water infrastructure. The report says “As critical water infrastructure ages, maintenance expenditures go up.” The report further says, “…our research shows the U.S. water utility sector faced an estimated $110 billion annual funding gap in 2024, primarily driven by significant investments in aging infrastructure, operating expenses, and water-quality regulations. By 2030, this gap could increase to approximately $194 billion.”

In 2025 the American Society for Civil Engineers issued a report title, “A comprehensive Assessment of American’s Infrastructure.” They issued a national report card:

Drinking Water “C-“: Funding gap = $309 billion
Public Parks “C-“: Funding gap = $44 billion
Solid Waste “C+”: Funding gap = $16 billion
Transit “D”: Funding gap = $152 billion
Stormwater “D”/ Wastewater “D+” (including sanitary sewer): Combined funding gap=$690 billion

Nationally, as the City of Dubuque faces locally, the biggest funding challenges are in wastewater and stormwater.

While there are several major capital improvement projects in this budget recommendation, some that have already been mentioned, the Catfish Creek sanitary sewer projects, the stormwater projects on 17th/Locust Street, the 14th Street railroad overpass, and the digging of a new deep well for the water department are some of the largest.

If the City Council feels the projected stormwater rate increase needs to be lowered, we could look at delaying some stormwater projects as we pursue federal grant funding opportunities.

The City’s top priority in operating the Water & Resource Recovery Center is to consistently meet its permit requirements and protect the environment and public health. At the same time, wastewater collection and treatment systems will inherently generate some level of odor. Organic material begins to decompose in the sewer system before it reaches the facility, and the biological processes used to remove pollutants naturally produce gases that can at times be detected offsite. Odor conditions can also fluctuate due to weather patterns, the characteristics of incoming wastewater, and normal variations in treatment system performance. While odors cannot be fully eliminated, the City is committed to minimizing their frequency, intensity, and duration through a comprehensive, multi-faceted approach.

That approach focuses on controlling odor at its source through targeted chemical dosing, improving the reliability of treatment infrastructure, enhancing operational practices and data-driven decision-making, and advancing long-term planning. The following outlines the actions the City has already taken and the additional investments proposed in FY27 to continue reducing odor impacts while maintaining reliable treatment performance.

The City has implemented targeted chemical dosing strategies to directly reduce odor-causing compounds within the treatment process. Hydrogen peroxide dosing at the primary clarifiers is achieving approximately a 50 percent reduction in hydrogen sulfide, with limited additional benefit observed at higher doses. In parallel, ferric chloride dosing within the anaerobic digesters has reduced hydrogen sulfide concentrations from approximately 13,000 ppm to as low as 490 ppm, over a 90% reduction, and decreased struvite formation potential from approximately 330 pounds per day to around 40 pounds per day, again approaching a 90% reduction. Dosing is currently at approximately 140 gallons per day and is being incrementally increased toward an optimal range of 160 to 200 gallons per day. The goal is to have zero struvite formation. The City has budgeted approximately $460,000 annually for this program and is continuing to evaluate more cost-effective upstream dosing opportunities, including hydrogen peroxide application prior to digestion and at the Terminal Street Lift Station, to further reduce hydrogen sulfide loading to the facility.

Improving equipment and system reliability remains a central focus, as many odor issues are tied to treatment systems not operating as designed. A key example is the activated sludge system, where challenges have contributed to elevated hydrogen sulfide emissions since last fall. Current efforts are focused on restoring all mixers to full operation and preparing to clean the worst-performing of the three treatment trains to stabilize process performance.

Building on this work, the Fiscal Year 2027 budget includes an improvement package to clean all three activated sludge trains over a three-year period, with funding of $42,500 annually to complete one train each year. This planned approach is intended to increase treatment efficiency, improve oxygen transfer, and reduce conditions that contribute to odor formation.

The City is also advancing a proactive approach to digester management, with Fiscal Year 2026 funding supporting the cleaning of Digester #4 in June 2026. The Fiscal Year 2027 budget establishes annual funding to clean one digester each year. Routine cleaning, combined with ongoing chemical control, is expected to reduce future costs while improving performance and minimizing odor potential.

The Fiscal Year 2027 budget also includes targeted investments to further improve system reliability and reduce the risk of odor-generating conditions. This includes $1,380,000 to improve overall system resiliency. These funds will allow the City to restore redundant systems and to maintain an inventory of critical spare parts to avoid extended outages caused by long procurement times. In addition, the budget includes $135,000 for process control monitoring improvements—specifically dissolved oxygen monitoring within the activated sludge system—to provide real-time visibility into system performance and support timely operational adjustments. The budget also includes $40,000 for real-time influent monitoring to better detect and respond to changes in incoming wastewater that could interfere with treatment processes. Together, these investments strengthen the City’s ability to proactively manage the treatment system and reduce the likelihood of process upsets that contribute to odors.

The City is also advancing a comprehensive Facility Plan update that will guide how the WRRC meets community needs over the next two decades, with odor mitigation incorporated as a key consideration in evaluating future treatment and infrastructure options. In addition to long-term planning, this effort includes a focused evaluation of existing systems to ensure they are operating as intended and that operators have the knowledge and tools needed to effectively manage the treatment process. This includes enhanced training, improved process control strategies, and the development of data dashboards to better understand system performance in real time. In parallel, the City has transitioned from paper-based records to digital systems and is expanding its use of software integrated with SCADA data. SCADA (Supervisory Control and Data Acquisition) is a computer-based system that allows operators to monitor, control, and respond to equipment and processes in real time—helping ensure systems like the wastewater treatment plant running safely and efficiently. These efforts are strengthening data-driven decision-making and improving the City's ability to proactively identify and respond to conditions that could contribute to odor events.

In addition, the City is making a significant investment in modernizing electrical controls across the WRRC through a $7.2 million program designed to enhance system reliability and operational performance. Phase 1 is already underway, with approximately $2.36 million under contract to replace motor control centers—the "brains" of the facility—in two of the seven process control buildings. The FY27–31 budget continues this progress by funding upgrades to the remaining buildings, positioning the WRRC with a strong, modern control foundation that supports consistent operations and long-term service to the community.

The City is also advancing the Hauled High Strength Waste Improvements Project, an $8.1 million investment that will strengthen how hauled waste is received and integrated into the treatment process. This project will provide dedicated infrastructure and controls to ensure these waste streams are introduced in a manner that supports stable, effective operation of the anaerobic digesters as they were designed to function. The project is fully funded through hauled waste user fees and a federal grant, aligning system improvements directly with the users of the service while enhancing overall treatment reliability and performance.

Together, these efforts, supported by the Fiscal Year 2027 budget, position the City to respond to odor challenges in the short term while proactively managing and reducing them over the long term, all while maintaining reliable, compliant treatment operations.

An important part of this budget relates to the requirement from the U.S. Environmental Protection Agency (EPA). Within 10 years all private lead water service laterals must be replaced. The total cost of a project of this magnitude exceeds $60 million for almost 4,000 total private water service laterals. It is proposed for the next 5 years the city offer help with financing and implementation for property owners who volunteer to have their lateral replaced. After that 5 year period the city would need to implement a mandatory program to meet the EPA compliance deadlines. The city would assist with financing by accessing low interest long-term borrowing through the SRF program. Property owners would be assessed to make the payments.

Since the lead service laterals cause no issues because the city treats the water to prevent lead leaching into the water the city will continue to advocate to the federal government to eliminate the 10 year requirement.

The City Council at their December 1, 2025, meeting approved adding five Firefighter/Paramedic positions in the current fiscal year (FY 2026). The authorized strength of the Dubuque Fire Department, including civilian and sworn positions, was 92.16 FTE in FY 2022 and is 109.16 FTE as of FY 2026, an 18.5% (17 FTE) increase in staffing over that four-year period. The addition of nine additional positions in FY 2027 will make it a 28% (26 FTE) increase in staffing since Fiscal Year 2022.

The city will apply for a SAFER grant later this calendar year when the application process opens, then it is expected it would be several months before the city would learn of the results of the application. The results could be that all nine of the positions receive SAFER grant funding, some of the positions receive grant funding, or none of the positions receive grant funding. Based on Fire Chief Amy Scheller's experience in the SAFER grant process she believes Dubuque will have a very competitive application. If the city does not receive the SAFER grant in calendar year 2026 (FY 2027) to help with funding the nine new Firefighter/Paramedic positions the City Council has the options of reapplying for the SAFER grant in calendar year 2027 (FY 2028), phasing implementation of the nine new Firefighter/Paramedic positions (since the Fire Department has three 24 hour shifts that would most likely be three positions a year, one on each shift, for three years, leaving open the option to apply for a SAFER grant in future years for the positions not added in the first and/or second year), or decide to modify the funding plan to maintain the hiring schedule through a mid-fiscal year amendment of the FY 2027 city budget, which would take an evaluation of other approved general fund expenses. I am sure there are other options that could be explored.

The Parks and Recreation Master Plan identifies the need for seven additional positions to fully support its implementation. While adding all seven positions was not financially feasible in Fiscal Year 2027, the budget recommends moving forward with two park maintenance technician positions at this time. These technicians would take responsibility for comprehensive park maintenance across the system.

Including the position added for Eagle Point Park in the current fiscal year, this brings the total to three new park maintenance positions within a two-year period—demonstrating continued progress toward meeting the maintenance and service goals outlined in the Master Plan.

In Dubuque Public Safety is a Citywide Commitment.

Public safety in Dubuque is not the work of one department or a single set of responders. It is a shared responsibility woven into the daily operations of every service area across the City. From infrastructure and clean water to communications, planning, and community engagement, each department plays a crucial role in creating a safe, resilient, and thriving Dubuque. Together, their efforts demonstrate that safety is not only about reacting to emergencies—it is about preventing them, preparing for them, and creating the conditions that allow people to live their lives with confidence, stability, and trust.

Safety in the Air, on the Ground, and Throughout Daily Life

At the Dubuque Regional Airport, safety begins long before a plane takes off or lands. Staff complete rigorous daily inspections, manage weather and wildlife hazards, maintain critical systems, and collaborate with pilots and emergency responders to ensure 24/7 protection for travelers. This proactive approach exemplifies how safety is embedded into operations, not simply responded to in moments of crisis.

That same focus on prevention is found across the City. Public Works crews keep roads clear in severe weather, maintain stormwater and sewer systems, and care for the fleet that emergency responders depend on. Water Department staff run hundreds of tests every day to ensure clean drinking water, protect public health, and ensure firefighting capacity. At the Water & Resource Recovery Center, millions of gallons of wastewater are safely treated daily while programs like Industrial Pretreatment and FOG prevent hazardous backups and protect people, property, and the Mississippi River.

These systems—airfield safety, streets and utilities, water and wastewater—may operate largely out of public view, but they are the backbone of a safe and functioning community. When they work well, residents can move, work, and live without disruption. When incidents do occur, this strong foundation ensures that responders can act quickly and effectively.

Safety Through Law, Regulation, and Responsible Growth

Many of the City's departments protect residents by shaping safe environments long before emergencies or hazards occur. Planning Services enforces the Unified Development Code to maintain safe building practices, guide responsible land use, and ensure emergency access. Floodplain regulation, subdivision review, and zoning enforcement keep people out of harm's way and reduce long-term risks.

Similarly, the City Attorney's Office plays a vital behind-the-scenes role by enforcing building, nuisance, and animal control codes; supporting criminal and civil proceedings; reviewing contracts and specifications for public safety components; and providing guidance across departments. The City Clerk's Office contributes through civil service hiring processes that ensure police and fire roles are filled with qualified professionals, by overseeing background checks, and by coordinating safe community events.

Housing & Community Development reinforces safety through rental licensing, inspections, and environmental health programs—addressing lead hazards, structural issues, and fire risks. Their work helps reduce unsafe living conditions while improving long-term housing stability, a factor closely tied to overall community safety.

Sustainability efforts, too, are essential to public safety. They address the long-term threats of extreme weather, air quality, and climate impacts. By protecting resources, lowering risks, and strengthening resilience, sustainability work ensures that Dubuque remains safe not only today but for generations.

Safety Through Community Connection, Equity, and Support

Several departments focus on the human and social aspects of safety. The Community Impact & Neighborhood Support Department builds stability by reducing financial stress, connecting residents to resources, and supporting neighborhood-led improvements. These upstream interventions can prevent crises, reduce involvement with the legal system, and strengthen protective factors within families and neighborhoods.

The Human Rights Department promotes psychological and physical safety by enforcing anti-discrimination laws, reducing threats and harassment, ensuring access to housing and services, and building trust between residents and City government. When people feel protected and respected, they are more likely to cooperate with authorities, report concerns, and participate in community life.

The Carnegie-Stout Public Library provides safe public space for all residents—a place to learn, connect, cool down, warm up, or simply rest. Its educational programs and inclusive environment foster emotional, social, and economic stability.

Parks and Recreation also contributes by maintaining safe, welcoming outdoor spaces. Parks offer physical activity, mental relief, and community connection. Through collaboration with police, engineering, public works, and other departments, park safety is supported year-round.

These departments highlight that safety is not only physical; it is also social, emotional, and environmental. When residents have stable housing, welcoming spaces, and equitable treatment, public safety strengthens across the entire community.

Safety in Emergency Response, Technology, and Coordination

Several City departments are directly involved in emergency response. The Dubuque Fire Department responds to thousands of calls annually, from medical emergencies to hazardous materials incidents, while also conducting inspections, fire prevention programs, and rigorous training. Investments in equipment, staffing, and modernized tools ensure firefighters remain prepared for both routine calls and complex events.

The Dubuque Police Department protects residents through law enforcement, problem solving, community partnerships, and the use of technology to address crime and neighborhood concerns. Highly trained personnel and strong community relationships are central to their mission.

The 911 Emergency Communications Center is the first critical link in any emergency. Dispatchers gather essential information, coordinate multi-agency responses, use advanced technology to pinpoint locations, and provide lifesaving instructions until help arrives. They also support after-hours communications for multiple City departments and maintain vital situational awareness through citywide cameras and cross-jurisdictional connections.

Communications staff support emergency response by coordinating crisis messaging, issuing public alerts, staffing the Emergency Operations Center, and managing the AlertIowa notification system. Their work ensures residents receive timely, accurate, and accessible information when it matters most.

Information Technology protects the digital infrastructure that all of these departments rely on—safeguarding against cyber threats, maintaining communications systems, supporting public safety software, and ensuring uninterrupted connectivity between departments.

Transportation Services supports community safety by providing reliable transit that reduces congestion, improves mobility for vulnerable residents, and offers safe travel during severe weather.

Together, these departments form Dubuque's operational readiness network—preventing harm, responding to emergencies, and ensuring continuity during crises.

A Community Protected by Everyone

What becomes clear across every department is a shared philosophy: **public safety is everyone's responsibility.**

It is expressed through:
- the engineering controls that prevent crashes and floods
- the code enforcement that ensures safe housing
- the communications that keep residents informed during crises
- the economic and social programs that reduce instability
- the infrastructure that moves water, protects roads, and maintains technology
- the emergency responders who arrive when every second counts
- the parks, libraries, and public spaces that offer refuge and belonging

Safety is not the work of one department—it is the woven fabric of all City operations. Because of this collective effort, Dubuque is not just safer in emergencies; it is safer every day, in ways many may never see but all benefit from.

The City of Dubuque is a Community Built on Service, Safety, Stewardship & Shared Purpose.

Across Dubuque's government, one theme rises above all else: **people serving people.** From the moment person becomes a resident to the moment water flows safely from a tap, dozens of teams work together — often quietly, often unseen — to keep our community moving, thriving, and welcoming. These departments form an interconnected ecosystem of service, each contributing to a Dubuque built intentionally, compassionately, and with an eye toward the future.

At our **regional airport**, staff operate not just a transportation hub, but a gateway to opportunity. Their work helps businesses recruit talent, supports medical transport when minutes matter, and welcomes visitors home with professionalism and hospitality. The airport connects Dubuque to the wider world — and connects the world to us.

In **City Clerk services**, residents find their first point of contact with local government — a place to access public records, participate in council proceedings, pursue licenses and permits, and engage in meaningful civic involvement. The Clerk's Office safeguards the historical record of our governing body while creating clear pathways for the public to understand, influence, and participate in their government.

The **Communications Office** ensures that residents receive timely, trustworthy, accessible information amid today's whirlwind of noise, rumors, and viral misinformation. Their work protects the credibility of local government, helps residents understand and access city services, and keeps transparency at the forefront even in a fast-moving digital environment.

Through **Community Impact & Neighborhood Support**, Dubuque embraces a bigger vision: that opportunity should never be accidental. This department aligns data, resident voice, and neighborhood engagement to remove barriers and help families move toward stability and long-term economic mobility. Their mission is not just to run programs, but to strengthen the entire ecosystem of community support.

The **Economic Development Department** works quietly but powerfully behind the scenes — turning ideas into storefronts, revitalizing underused spaces, supporting local entrepreneurs, and aligning public tools with private investment. Their work helps shape a local economy rooted in resilience, creativity, and shared prosperity.

Our **911 Emergency Communications** team — the dispatchers who answer calls in crisis — serve with empathy, professionalism, and genuine human care. In a newly improved communications center, they continue to support residents with focus and compassion, inspired by the community they serve.

In the **Engineering Department**, staff act as the city's in-house engineering firm, designing and maintaining streets, sidewalks, traffic systems, sewers, stormwater networks, and fiber infrastructure. Much of their work may be invisible to residents, but it shapes every trip made in Dubuque and ensures that movement throughout the city is safe, efficient, and reliable.

For the **Fire Department**, the heart of their message is simple: their greatest strength is their people. Highly trained, deeply compassionate, and unwaveringly dedicated, these individuals show up on the worst days of people's lives with skill, steadiness, and humanity. They see people, not incidents — and their service reflects Dubuque's core values: integrity, responsibility, and care.

The **Housing & Community Development Department** works directly with residents to improve safety, stability, and quality of life. Through permitting, inspections, rental licensing, rehabilitation, and neighborhood revitalization, they build trust through personal interaction and help ensure that every person has access to safe, supported housing.

The **Health Services team** protects community wellbeing through food inspections, animal control, and investigations that prevent illness and injury before they occur. Their efforts reduce avoidable healthcare costs, prevent disease, and promote a healthier, safer community — much of it quietly, diligently, and behind the scenes.

Human Resources supports the people who support the public. They recruit talented employees, provide training, ensure compliance with employment laws, and help maintain safe, respectful, workplaces. Their mission is to build a capable workforce that delivers reliable, high-quality service citywide, while creating a sense of belonging.

Dubuque's **Office of Human Rights** ensures that every resident has access to safety, dignity, fairness, and equal opportunity. Going beyond enforcing nondiscrimination laws, the office provides education, outreach, dispute resolution, and guidance that fosters a community where everyone belongs.

The **Information Technology Department** serves as the city's hidden backbone — the "wizard behind the curtain" ensuring systems run smoothly, securely, and reliably. They solve problems before disruptions occur, strengthen cybersecurity, and make digital complexity feel seamless for residents and staff.

The **Carnegie-Stout Public Library**, approaching its 125th anniversary, continues to be a cornerstone of literacy, learning, curiosity, and safe public space. It nurtures psychological, social, and economic wellbeing through accessible resources, programming, and a welcoming environment.

In **Parks & Recreation**, the city is turning community feedback into a decade-long plan to enhance quality of life. The new master plan invites residents to dream, imagine, and collaborate as the department invests in spaces and programs that bring joy, health, and connection.

Planning Services blends data, imagination, and community input to guide how Dubuque grows. Like urban storytellers, they help shape neighborhoods that feel connected and welcoming, ensure development is safe and sustainable, and paint the next strokes of the city's evolving landscape.

The **Police Department** remains committed to disciplined operational excellence, strong partnerships, strategic innovation, and high-quality personnel — all in pursuit of keeping Dubuque as one of the safest places to live in the country.

In **Public Works**, deeply skilled operators, technicians, and field staff maintain the physical backbone of the city. Their work is essential, demanding, and often invisible — from clearing storm drains to maintaining streets to ensuring emergency response is possible. They steward the infrastructure that keeps Dubuque functioning, safe, and resilient.

Sustainability touches every aspect of daily life, from air and water quality to transportation, health, biodiversity, waste, and food systems. The city's sustainability work encourages residents to think broadly about how the community can thrive while protecting long-term environmental health.

The city's transportation system, **The Jule**, connects people to possibility. Every bus route expands access to jobs, education, services, and opportunity. In FY27, The Jule continues its commitment to sustainability and community connection — because when mobility expands, community wellbeing expands with it.

The **Water Department** works with precision and scientific rigor to ensure safe, clean, reliable drinking water. Through extensive daily and monthly testing, they safeguard public health, support essential amenities, and ensure Dubuque meets the highest standards of safety and emergency readiness.

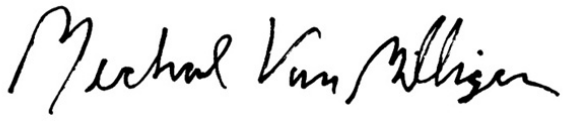
Without the **Finance Department** nothing runs. Managing a $250 million annual budget, paying bills, making payroll, purchasing goods, and keeping employees safe is a big and important job. In addition to financial responsibilities, the Finance Department oversees the implementation of the City's organization-wide safety program. The City is committed to providing a safe and healthy workplace for all employees, and safety is treated as a core value at every level of operations. To strengthen this commitment, the City has established a multi-department safety committee and completed a comprehensive review of all safety policies and procedures to ensure alignment with OSHA standards and best practices.

The **Water & Resource Recovery Center** operates around the clock, using chemistry, biology, engineering, and continual monitoring to protect the environment and public health. Their team blends technical excellence with a commitment to workplace culture, investing in reliability, innovation, and people as they prepare for the future.

Finally, the **City Attorney's Office** and the **City Manager's Office** work closely with the Mayor and City Council to ensure departments have the tools they need to carry out the goals and priorities established by the City Council.

There will be seven City Council special meetings prior to the adoption of the FY 2027 budget before the state-mandated deadline of April 30, 2026. I want to thank Chief Financial Officer Jennifer Larson, Assistant City Manager Cori Burbach, Public Information Officer Randy Gehl, Budget Manager Laura Bendorf, Budget/Financial Analyst Shannon Soppe, Budget/Financial Analyst Nikesh Shah, Budget/Financial Analyst Nathan Kelleher, and Executive Assistant Stephanie Valentine for all their hard work and dedication in preparation of this budget recommendation.

I respectfully recommend Mayor and City Council adoption of the Fiscal Year 2027 Budget recommendation, and I look forward to the multiple public input meetings to come.



Michael C. Van Milligen
City Manager

MCVM:sv
Attachment
cc: Crenna Brumwell, City Attorney
Cori Burbach, Assistant City Manager
Jennifer Larson, Chief Financial Officer
Laura Bendorf, Budget Manager

DIFFERENCES OF FISCAL YEAR 2027 RECOMMENDED BUDGET FROM MAXIMUM PROPERTY TAX DOLLARS RESOLUTION

Tax Asking

The proposed property tax dollars resolution approved by the City Council on March 23, 2026 totaled $31,281,296 (including the debt service levy of $282,630). The recommended tax asking was unchanged from the proposed property tax dollars tax asking.

Property Tax Paid by Average Homeowner

The proposed property tax dollars resolution included a 3.00% increase for the average homeowner property tax payment for the City portion of their property tax bill assuming the Homestead Property Tax Credit is fully funded. The recommendation included in this budget provides a 3.00% increase.

Property Tax Paid by Average Commercial Property

The proposed property tax dollars resolution included a 18.10% increase for the average commercial property owner. The recommendation included in this budget is a 18.10% increase for the average commercial property owner.

Property Tax Paid by Average Industrial Property

The proposed property tax dollars resolution included a 17.88% increase for the average industrial property owner. The recommendation included in this budget is a 17.88% increase for the average industrial property owner.

Tax Rate

The Fiscal Year 2027 “City” portion of the tax rate is being increased by $0.10108 from the Fiscal Year 2026 rate of $10.06372 to a tax rate of $10.16480 per $1,000 of taxable assessed valuation. The proposed property tax dollars resolution established by City Council included a rate of $10.16480. The recommendation included in this budget is a rate of $10.16480 (1.00% more than FY 2026).

MANAGEMENT PHILOSOPHY

Mike Van Milligen
Dubuque City Manager

As a leader, it is my responsibility to not only manage tasks and processes but also to understand and support the emotional well-being of our team members. Emotional intelligence is the cornerstone of effective leadership. Through self-awareness, managing our own emotions, and exercising empathy for ourselves and others, we create a work environment where everyone feels valued and understood. This approach not only fosters collaboration and innovation but also drives long-term success. Let us lead with empathy, nurture a culture of trust, and empower our teams to thrive both personally and professionally.

Dubuque
2007•2012•2013
2017★2019



Dubuque is a **Five-Time All-America City Winner**

ABOUT MIKE

I learned my secrets to success from my parents:

- Work hard
- Have a good attitude
- Be humble and kind
- Make good choices
- Family is all about love and respect

"The conductor of an orchestra does not make a sound. He depends, for his power, on his ability to make other people powerful."

- Benjamin Zander, Conductor, Boston Philharmonic

Guiding Principles

1. Be curious.

Curiosity leads to a culture of learning and continuous improvement for our self and our organization.

- Be approachable and open to the input of others.
- Being curious about various cultural approaches and backgrounds allows us to improve communication, navigate conflict, and helps everyone feel like they belong.
- Strive to continually improve methods, process and policies

2. Be problem solvers.

Team members' approaches to issues should be to focus on what can be done to solve the problem.

- Create processes that allow for creativity and innovation.
- Be willing to ask for help and create a culture that supports risk-taking.
- Adapt decision-making processes to include a variety of voices and communication styles.
- Be data-driven and focus on improving community outcomes for all.

3. Develop Partnerships

Team members can be more effective by developing partnerships with other departments, residents, and other organizations.

- Form teams that capitalize on individuals' strengths.
- Develop shared goals, objectives, and decision-making processes.
- Form partnerships that reflect the variety of backgrounds and interests in the community we serve.

4. Hold each other accountable.

Two-way accountability involves both parties taking personal responsibility for their actions and commitments in a constructive and supportive manner.

- Relationships are built at the speed of trust.
- Self-accountability involves holding ourselves to a high standard and demonstrating the behaviors and characteristics we desire.
- Mutual accountability requires consistent communication, and creates an environment where feedback is welcomed and the team works together towards common objectives.

Dubuque operates under the council-manager form of local government.
The City Council are elected by residents and hold policy-making power. They appoint a professional, non-partisan city manager to oversee the day-to-day operations of the city. The council-manager form of government was adopted by citizen referendum in 1920.

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

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BUDGET PROCESS

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OVERVIEW OF BUDGETING

INTRODUCTION

The review and adoption of the budget is the single most important thing that a City Council does each year. The budget sets the tempo, capabilities, commitments and direction of the city government for an entire year. It is the yardstick against which the city operations can be evaluated. But what is a budget?

The purpose of this narrative is to identify:

a) what a budget is;

b) why we prepare a budget;

c) alternative types of budgets;

d) major characteristics of the Dubuque budget system; and

e) roles and responsibilities in preparing the annual budget.

WHAT IS A BUDGET?

A budget is several things:

1. The budget is a fiscal plan setting out anticipated revenue and expenditures for accomplishing a variety of services over a given time frame. The fiscal plan includes:

   a) an explanation of the services, activities, programs and projects to be provided by the City to the residents;

   b) the resultant expenditure requirements; and

   c) the resources available for meeting the expenditure requirements.

2. The budget is a process concerned with the allocation of available resources among alternatives and competing departments, activities and programs. Cities rarely have enough money to be able to appropriate all the funds requested to all departments and activities and, as a result, there is considerable competition for whatever money is available. Budgeting, as a process, is concerned with developing an acceptable mix or balance between costs and services and represents the decisions made with respect to:

   a) quality and quantity of activities and projects to be undertaken; and

   b) financing of those activities and projects.

3. The budget is a policy document which:

   a) establishes the authority to spend funds, and levy and collect property taxes;

   b) represents a commitment to provide a specific level of service within a given amount of resources; and establishes criteria (objectives, measures and dollar limits) for evaluating and controlling expenditures, revenue collections and performance. Through the budget, policies are made, put into effect, and controlled.

4. The budget is a legal requirement. State law requires the City Manager to prepare the annual budget and the City Council to adopt the annual budget and certify it to the County Auditor by April 30th of each year preceding the beginning of the fiscal year on July 1st. The budget must be on a program - performance basis and show:

   a) expenditures for each program;

   b) income from sources other than property taxes;

   c) amount to be raised by the property taxation and the property tax rate expressed in dollars per thousand of assessed value; and

   d) comparisons between expenditures in each program and between levels of service.

WHY DO WE BUDGET? WHY IS IT IMPORTANT?

Why do we go through the agony and the work? There are several reasons:

1. To meet the legal requirement.
2. To establish spending and income-raising authority.
3. To establish a work program for the fiscal year (objectives) and present it to the public.
4. To manage and control resources and their use.
5. To assure the proper mix of costs and services.
6. To assure the most effective and efficient use of available resources.
7. To set the tempo and direction of the city government.
8. To prioritize policies and objectives.
9. To link dollars with results.

ALTERNATIVE TYPES OF BUDGETS

Line-Item Budget

The most commonly used budget format in local government today is the line-item budget. A line- item budget is one which allocates money for specific expense items or objects of expenditure without reference to the purpose, activities or program they will serve. This type of budget lists expenditures by such categories as full-time salaries, overtime, office supplies, postage, travel, rental expense, maintenance of buildings and grounds, office furniture and equipment, etc. The principal advantage of a line-item budget is that it is easy to prepare and facilitates expenditure control. However, this form of budget tells very little about the purposes, activities and programs of the city it serves. For example, it shows the amount of money that has been budgeted for personnel, but it does not show the nature of the services such personnel are to provide.

Furthermore, the traditional line-item approach does not show comparative costs and benefits of competing programs, thus making it difficult for the City Council and management to evaluate individual activities and allocate resources. These characteristics limit its usefulness as a device for giving direction and purpose to public service activities and programs.

Program Budget

Local governments usually spend money to accomplish something more than purchasing goods and services. They are also concerned about programs, missions, or functions. A budget organized on the basis of its intended purpose is called a program budget. A program budget allocates money to functions or activities rather than to specific items of costs. A municipal budget of this type lists expenditures for such cost categories as protective services, leisure time opportunities, and administration.

Few, if any, budgets are prepared exclusively on a program basis. Instead, program costs are usually broken into line items.

The primary advantage of a program budget is that it shows the broad goals and purposes for which we are spending money and allows for setting priorities. The disadvantage is that it does not show the level of services that will be produced by the functions for which money has been allocated. This characteristic weakens its value as a tool for managing the quality and quantity of public service programs.

Performance Budgeting

Performance budgeting goes a step further than program budgeting by requiring the breakdown of service into workload or units of performance and the assigning of unit costs. A system of work measurement is used to evaluate productivity and effectiveness.

The principal advantage of the performance type budget is that it shows both the activities of the city and the service levels of those activities and their respective costs. Thus, it can be a useful tool for regulating in a positive way, both the quality and quantity of city services. This characteristic makes the performance type budget the most useful of those types mentioned so far. However, it is also the most difficult to prepare. There are three reasons for this. First, it is difficult to define the units by which the work of the department or an activity or program can be measured. Second, even when the work unit can be defined, it may not be easy to establish a system, which will supply a reliable measure of the work output. And third, it requires much thought and study to establish acceptable service levels for various activities and programs.

Zero Base Budgeting

Traditional budgeting, whether line-item or program-oriented, tends to focus on how much you spent last year as a beginning point for budget preparation. That is to say that it is incremental, it adds an increment on top of last year's spending level generally without challenge and without consideration of alternatives or trade-offs.

Zero Base Budgeting (ZBB) is a system whereby each activity or program, regardless of whether it is a new or existing program, must be justified in its entirety each time a new budget is formulated. Rather than using the previous year's budget as a base, ZBB assumes no base; all activities old and new must be explained and justified each year. The agency starts at zero.

ZBB measures the desirability, need and beneficiaries of services as well as the reasonableness of the proposed costs, alternatives to the activity, and trade-offs between partial achievement of goals and the ability to fund all proposed budget expenditures. ZBB accomplishes this by dividing all the proposed activities or services of the governmental body into units of manageable size, subjecting them to detailed examination, and ranking them according to their importance.

Revenues are matched against the list of services according to their rank. High-priority services are funded first. If money runs out, the low-priority services are not funded.

The characteristics of ZBB can be summarized as follows:

1. Scrutiny of old or existing activities as closely as new or proposed activities;

2. Reallocation of resources from low-priority activities to high-priority activities;

3. Emphasis on alternatives (levels of expenditures and services and methods of providing services); and

4. Allowance for budget reduction or expansion in a planned, logical manner.

Dubuque Budget Approach

The budget system being utilized by the City of Dubuque incorporates aspects of each of the several budget alternative types discussed here. The major characteristics of our budget system are:

1. It has line items for control and fiscal management purposes.

2. It is organized by program, department and fund.

3. It attempts to identify, analyze, and articulate the fundamental purposes and objectives of the Dubuque City government. This approach is intended to place emphasis upon commitments, accomplishments, and activities performed rather than upon items purchased and to provide for the establishment of priorities. It attempts to identify, quantify, and analyze the demands on and accomplishments of organizational units in terms of established goals, objectives, and purposes. Are we achieving our goals and living up to our promises? This requires the establishment of workload and demand indicators and evaluation criterion. It is performance that counts.

4. It attempts to identify all costs of each department, activity, and program, including capital expenditure, debt service, and employee benefit costs. What does an activity or department really cost?

5. It presents alternative service and funding levels for all activities in the operating budget. The purpose is to provide the City Council with the widest possible range of alternatives to maximize their opportunity for making policy decisions, assigning priorities and allocating scarce resources to accomplish their policy objectives.

   The City's budget approach involves the preparation of three budget documents. **The Policy Budget,** the **Capital Improvement Program (CIP) Budget**, and the **Resident's Guide**.

   The Policy Budget includes the City department detail, by defining goals and objectives for all City departments and activities, relates them to cost and resource requirements and attempts to establish measures for evaluating accomplishment. Specific improvement packages are developed and included in the Policy Budget for alternative funding and service levels. The Policy Budget document shows the budget by line item for each Department and provides a basis for fiscal control once the budget is adopted. The Policy Budget emphasizes objectives, accomplishments, and alternative funding and service levels and is intended to keep the attention of the City Council and public on the major policy decisions involving what services the City government will provide, who will pay for them, and the implications of such decisions.

   The Capital Improvement Program (CIP) Budget represents the City of Dubuque's five year physical development effort, attempts to address a variety of needs, which the City must meet if it is to maintain its physical facilities, meet its service commitments and provide for its future development. The CIP Budget reflects the City's comprehensive plan and the goals and priorities established by the City Council. The first year of the five-year CIP Budget goes into the budget for the next year and deserves the most attention. The CIP Budget is updated each year so that City Council has the opportunity to change the next four years and add a new year.

   The Resident's Guide pulls the entire budget together through visuals, narratives and summaries. It explains the budget, provides revenue, expenditure and personnel summaries and provides the City Council vision, goals and priorities on which the budget is based.

ROLES AND RESPONSIBILITIES

Budget preparation and administration is a shared responsibility between the City Council, City Manager, Finance Department, department manager, division manager, and supervisor. Each plays an important role in the fiscal management system and the quality of and satisfaction derived from the fiscal management system is a direct result of the efforts of the several participants. Lack of attention, failure to follow procedures and/or poor follow through at any level can undermine the best fiscal management system.

Let's look at the roles each plays.

City Council

In a very real sense, budget preparation and administration begins and ends with the City Council. The City Council has the following responsibilities:

1. Establish City goals and major performance objectives.
2. Approve guidelines for preparing the annual operating budget.
3. Establish through adoption of an annual budget what services and the level of services to be provided and how they will be financed.
4. Establish rules for the conduct of the City's fiscal operations.
5. Monitor progress toward achievement of objectives.
6. Require independent audit of fiscal records and transactions.

The City Manager

The City Manager is responsible to the City Council for the day-to-day operation and administration of the City government. In terms of fiscal management, the City Manager has the following responsibilities:

1. Develop policy guidelines for City Council review and adoption.
2. Develop Maximum Property Tax Levy Resolution for City Council review and adoption.
3. Prepare and submit an annual operating budget and a five-year Capital Improvement Budget premised upon Council guidelines and goals and major performance objectives.
4. Ensure the adopted budget is properly administered.
5. Supervise the performance of all contracts for work to be done by the City. Authorize and direct the purchase of all supplies and materials used by the City.
6. Keep Council fully advised on financial conditions of the City.
7. Establish rules for conduct of fiscal operations for which they are responsible.

Finance Department

The Finance Department becomes an extension of the City Manager's Office for purposes of performing the delegated responsibilities. The responsibilities of the Finance Department include the following:

1. Administer the approved budget on a day-to-day basis to see that funds are being expended for the purposes approved and that all claims are supported by proper documentation.
2. Supervise sale of bond issues.
3. Administer centralized payroll system.
4. Administer decentralized purchase order system.
5. Assist the City Manager’s Office in preparing the budget.

Department Managers, Division Managers, and Supervisors

The critical role in the fiscal management system is performed by department managers and their division managers and supervisors. The fiscal management system will be only as good as they make it. Their role includes:

1. Responsibility for the efficient and effective operation of the activities and tasks under their direction. Line supervisors are expected to control costs and achieve results.
2. Responsibility for preparation of budget requests, which emphasize objectives and service levels as well as traditional line item explanations and justifications for various funding levels and development of measures for evaluating progress toward objectives. What is the level of accomplishment, which can be expected from various funding levels, and how do we measure it? It is absolutely essential in our approach to budget preparation that accomplishments, objectives, and estimated costs be established by those in the organization who know the most about it and can be held accountable. Those are the department managers and their division managers and supervisors.
3. Responsibility for recommending and explaining needs and opportunities for service changes; reductions as well as expansions.
4. Responsibility for providing the planned and approved service level within budget limitations.
5. Responsibility for day-to-day department and activity budget administration.

BUDGET CYCLE

The budget cycle is a sequence of events covering the life of a budget from beginning to end; from the City Manager's review of prior year accomplishments and future initiatives, to the City Council approval of the final budget amendment. The budget cycle is approximately twelve months long. The critical dates are spelled out in State law: April 30th is when the budget for the following fiscal year must be adopted by the City Council; and July 1st as the beginning of the fiscal year. Throughout the entire budget cycle, public input is encouraged to insure the adopted budget is resident-based. The budget cycle can be summarized as follows:

SPRING	**City Council** formulates negotiation strategy for collective bargaining.
JULY - AUGUST	**City Manager** recommends budget carryover amendment for City Council approval at a public hearing. **City Manager,** along with Department Managers, review fiscal year accomplishments and identify future initiatives for City Council consideration during goal setting.
SEPTEMBER - OCTOBER	**City Council** holds 2-day goal setting to develop Vision and Mission statements, identify 5 year goals and establish Policy agenda including Top Priorities for upcoming fiscal year and Management Agenda/ special projects.
SEPTEMBER OCTOBER	**City departments** prepare Capital Improvement project information and budget requests for review by City Manager.
OCTOBER NOVEMBER DECEMBER	**City departments** prepare operating budget and other budget requests for review by City Manager. **City Manager** holds Public Input meetings to review issues and priorities for the capital budget and the operating budget.
JANUARY FEBRUARY	**City Manager, Chief Financial Officer, and Budget Manager** analyze, review and balance capital and operating budget requests and prepare final budget recommendation.
MARCH	**City Manager** presents draft Policy guidelines and Maximum Property Tax Resolution to City Council for City Council approval.
MARCH APRIL	**City Council** holds public meetings to review recommended budget by department. Meetings are held in the evening and are available for live viewing on City Channel Dubuque.
APRIL	**City Council** holds final public hearing on the recommended budget. The meeting is held in the evening and is available for live viewing on City Channel Dubuque. **City Council** adopts budget and city staff certifies budget by April 30 in compliance with State law.
APRIL MAY	**Budget Manager** reviews budgeted revenues and expenses and recommends adjustments to more accurately reflect the anticipated revenues and expenses for the fiscal year ending June 30. **City Council** reviews and approves an amended fiscal year budget and city staff certifies the budget amendments by May 31 in compliance with State law.

BUDGET AMENDMENT PROCESS

Budget estimates may be amended and increased as the need arises to permit appropriation and expenditure of unexpended cash balances on hand and unanticipated revenues. Such amendment may be considered and adopted at any time during the fiscal year covered by the budget (but prior to May 31) by filing the amendments and upon publishing them and giving notice of the public hearing in the manner required in the State Code. Within ten days of the decision or order of the City Council, the proposed amendment of the budget is subject to protest, hearing on the protest, appeal to the state appeal board, and review by that body. A local budget must be amended by May 31 of the current fiscal year-to allow time for a protest hearing to be held and a decision to be rendered before June 30.

Except as specifically provided elsewhere in the Iowa Administrative Code rules, all appropriation transfers between programs or funds are budget amendments and shall be prepared as provided in Iowa Code section 384.16. The program reference means any one of the following nine major areas of public service that the City Finance Committee requires cities in Iowa to use in defining its program structure: Public Safety, Public Works, Health & Social Services, Culture & Recreation, Community & Economic Development, General Government, Debt Service/Capital Improvement Projects, Business Type, and Non-Program.

BUDGET ACCOUNTING BASIS

The operating budget of the City of Dubuque is written so that available resources and anticipated expenditures are equal. The City's accounting and budget records for general governmental operations are maintained on a modified accrual basis, with the revenue being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities incurred. Accounting records for the Enterprise and Internal Service Funds are maintained on the accrual basis, while the budget records are maintained on the modified accrual basis.

Differences between budgetary policies and Generally Accepted Accounting Principles (GAAP) in the Enterprise and Internal Service Funds exist for several reasons. One reason is that existing procedures have worked well and continue to work well for administrative and control purposes. Some other reasons for differences between budget and GAAP are the treatment of interfund transfers, departmental capital outlay, debt service principal payments, and depreciation. The City's budgeting practices include interfund transfers as revenue and expenditures, while GAAP classifies interfund transactions as other financing sources and uses. Also City management desires an operating statement budget line item for each anticipated cash outflow, including debt service and capital outlay. If the City budgeted the enterprise funds on a full accrual basis, capital outlay and debt service payments would not be reported in the operating statement.

Depreciation expense, which is recognized in the accounting records, is not budgeted. Not providing for depreciation in the budget is a policy decision that has not adversely affected the funds.

FUND ACCOUNTING BASIS

The accounts of the City are organized on the basis of funds and groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts, which comprise its assets, liabilities, equities, revenues and expenditures or expenses.

The City reports the following major governmental funds:

The *General Fund* is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Employee Benefits Fund* is used to account for pension and related employee benefit costs for those employees paid wages from the General Fund.

The *Community Development Fund* is used to account for the use of Community Development Block Grant funds as received from federal and state governmental agencies.

The *Street Construction Fund* is used to account for the resources and costs related to street capital improvements.

The *General Construction Fund* is used to account for the resources and costs related to nonassignable capital improvements.

The City reports the following major proprietary funds:

The *Sewage Disposal Works Fund* is used to account for the operations of the City's sewage disposal works and services.

The *Water Utility Fund* is used to account for the operations of the City's water facilities and services.

The *Stormwater Utility Fund* is used to account for the operations of the City's stormwater services.

The *Parking Facilities Fund* is used to account for the operations of the City-owned parking ramps and other parking facilities.

The *America's River Project* is used to account for the construction of all projects covered by the Vision Iowa Grant, including all matching funds.

The City reports the following non-major governmental funds:

Airport Construction Fund - This fund is used to account for the resources and costs related to airport capital improvements.

Sales Tax Construction Fund - This fund is used to account for the resources and costs related to capital improvements financed through the local option sales tax.

Road Use Tax Fund - This fund is used to account for state revenues allocated to the City for maintenance and improvement of City streets.

Section VIII Housing Fund - This fund is used to account for the operations of federal Section VIII existing, voucher, and moderate rehabilitation projects.

Tort Liability Fund - This fund is used to collect a special property tax levy which is then transferred to the General Fund. The General Fund accounts for the administration and payment of damage claims against the City.

Special Assessments Fund - This fund is used to account for the financing of public improvements that are deemed to benefit primarily the properties against which special assessments are levied and to accumulate monies for the payment of principal and interest on the outstanding long-term debt service.

Tax Increment Financing Fund - This fund is used to account for the receipt of property taxes, for the payment of projects within the tax increment financing district, and for the payment of remaining principal and interest costs on the tax increment financing districts' long-term debt service.

Cable TV Fund - This fund is used to account for the monies and related costs as set forth in the cable franchise agreement between the City of Dubuque and the cable franchisee.

Library Expendable Gifts Trust - This fund is used to account for contributions given to the library to be spent for specific purposes.

IFA Housing Trust - This fund is used to account for funds received under the Iowa Finance Authority State Housing Trust Fund Program.

Debt service fund – This fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

Ella Lyons Peony Trail Trust Fund - This fund is used for dividends and maintenance cost related to the City Peony Trail, per trust agreement.

Library Gifts Trust Fund - This fund is used to account for testamentary gifts to the City.

The City reports the following non-major proprietary funds:

Refuse Collection Fund - This fund is used to account for the operations of the City's refuse collection services.

Transit System Fund - This fund is used to account for the operations of the City's bus and other transit services.

Governmental Fund Types (Budgetary)

Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position. The following are the City's governmental fund types:

- **The General Fund** is the principal operating fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.
- **Special Revenue Funds** are used to account for revenues derived from specific taxes, governmental grants, or other revenue sources, which are restricted to finance particular functions or activities of the City. The City's special revenue funds include such funds as Road Use Tax, Community Development, UDAG Repayments, Section 8 Housing, Lead Paint Grant, State Rental Rehab, Cable TV, Special Assessment, Expendable Library Gifts Trust, Tort Liability, Employee Benefits, and TIF funds.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, principal, interest, and other related costs of the City's general obligation debt. The City uses this fund to pay some of the debt service paid from other funds with the revenue transferred in.

- **Permanent Funds** are used to account for resources that are legally restricted to the extent that only the earnings, and not principal, may be used for purposes that support the reporting of governmental programs. The City's permanent funds include: Lyons Peony Trust and Library Gifts Trusts.
- **Capital Improvement Funds** are used to account for financial resources segregated for the acquisition or construction of major capital facilities. (Even if a capital project fund is used, not all capital acquisitions need be accounted for in the fund). For example, the routine purchases of capitalizable items (e.g., police vehicles, copy equipment) are typically budgeted and reported in the General Fund or other governmental fund.

Proprietary Fund Types (Budgetary)

The City also has proprietary fund types, which are different from governmental fund types in that their focus is on the determination of net income or loss. The revenue from these funds is assumed to be adequate to fund the operation of the funds. The City's proprietary funds are as follows:

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through use charges or where the periodic determination of net income or loss is deemed appropriate. The City's enterprise funds include Water, Sewer, Stormwater, Refuse/Solid Waste, Transit, Parking and America's River Project.
- The **Internal Service Fund** accounts for the financing of goods and/or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost reimbursement basis. The City's Internal Service Funds include Engineering Service, Garage Service, General Service and Stores/Printing.

Self-Insurance Funds (Non-Budgetary)

- The **Self Insurance Funds** are considered Internal Service Funds, are not budgeted, but are summarized in the audited financial statements. These include Health Insurance Reserve and Workers' Compensation Insurance Reserve.

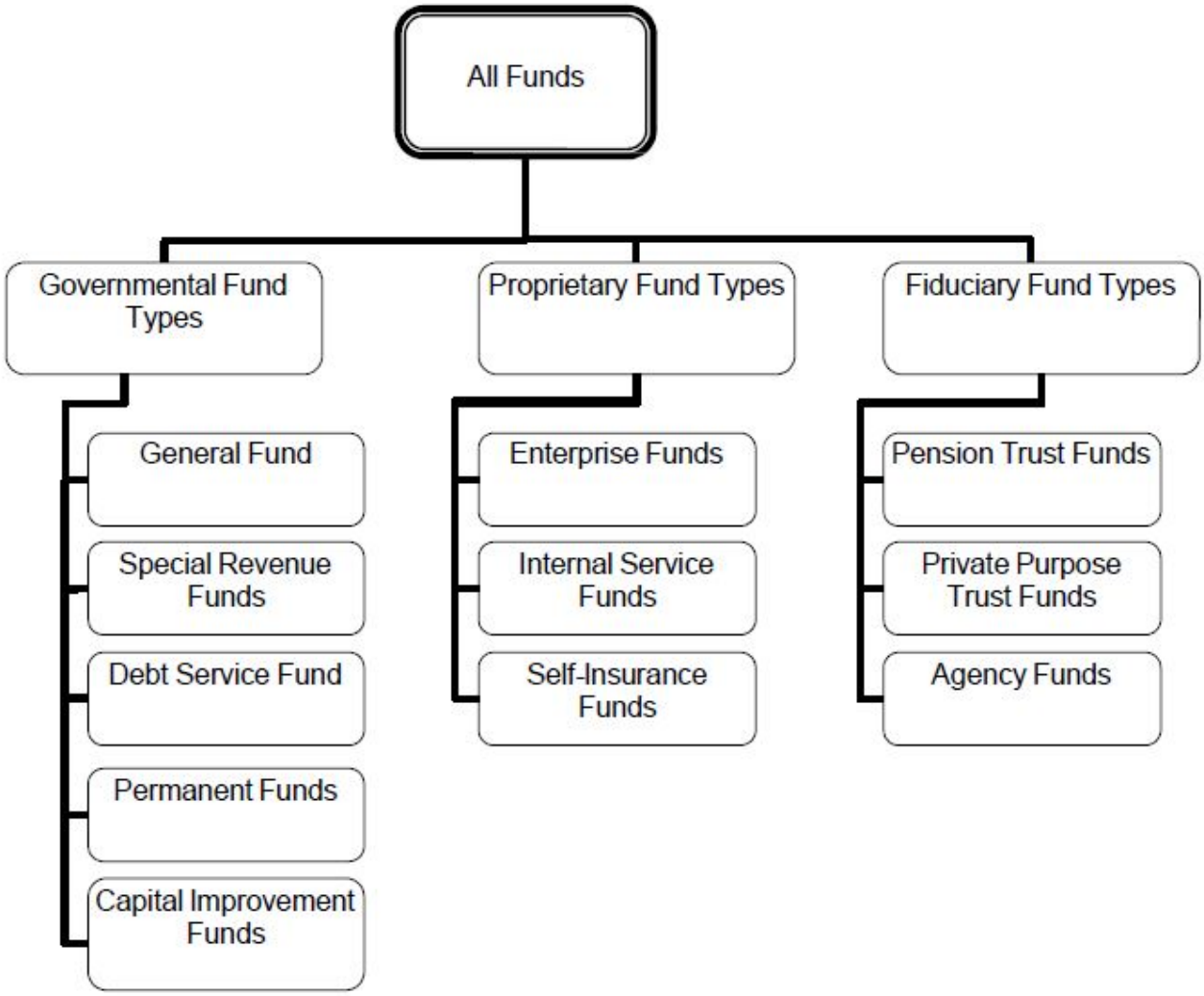
Fiduciary Fund Types (Non-Budgetary)

The City also has fiduciary fund types, which account for assets in a trustee or custodial capacity:

- **Pension Trust Funds** account for assets of pension plans held by a government in a trustee capacity. The City of Dubuque has no such funds.
- **Private Purpose Trust Funds** account for trust arrangements, including those for escheat property, where principal and income benefit individuals, private organizations, or other governments. The major use of private purpose funds is for escheat property. The City has no such funds.
- **Agency Funds** account for those assets held solely in a custodial capacity by the City as an agent for individuals, private organizations, other governmental units, and/or other funds. The City's Agency Funds include the Cable Equipment Fund (monies received from Mediacom through the Cable Franchise Agreement for distribution), and the Dubuque Metropolitan Area Solid Waste Agency General and DNR Planning. These funds are not budgeted.

FUND - DEPARTMENT RELATIONSHIP

The various funds are grouped by type in the budget. The following fund types are used by the City:



The following table shows each City department and its associated funds.

		Special Revenue																Construction						Enterprise									Internal Service				Perm-anent		Debt
Department	**General Fund**	**Road Use Tax**	**Customer Facility Charge**	**CDBG**	**State Rental Rehab**	**Section 8**	**HUD Disaster Relief**	**Housing Trust**	**CIRCLES Donations**	**Cable TV**	**Tax Increment Finance**	**Special Assessments**	**UDAG**	**Lead Paint**	**Veteran's Memorial**	**Expendable Library Gifts**	**Expendable Police Trust**	**Street Construction**	**Sales Tax Increment**	**Sales Tax Construction**	**General Construction**	**Golf Construction**	**Airport Construction**	**Transit**	**Sanitary Sewer**	**Stormwater**	**Parking**	**Water**	**Refuse**	**Salt Operations**	**Landfill**	**Engineering Service**	**Garage Service**	**General Service**	**Stores/Printing**	**Lyons Peony Trust**	**Library Gift Trust**	**Debt Service**
Airport	X		X																	X			X															X
AmeriCorps	X			X																																	
Budget	X						X																	X	X	X	X	X	X		X							
Building Services	X																			X																		X
Cable TV	X									X																												
City Clerk	X																							X	X	X	X	X		X							
City Council	X																																				
City Manager	X			X																				X	X	X	X	X		X							
Civic Center	X																			X	X																	X
Conference Center	X																			X	X																	X
Economic Development	X										X		X								X																	X
Emergency Communications	X																			X																		X
Emergency Management	X																																					
Engineering	X	X		X			X				X	X						X	X	X	X				X	X		X					X						X
Finance	X																			X					X	X	X	X	X		X							X
Fire	X																			X																		X
GIS	X																								X	X	X	X	X		X							
Health Services	X																																					
Housing	X			X	X	X	X	X	X		X			X							X																	
Human Rights	X																																					
Information Services	X	X																X		X				X	X		X	X			X							
Legal	X																							X	X	X	X	X	X		X							
Library	X															X				X	X																X	X
Multicultural Family Center	X																				X																	X
Parking											X										X						X											X
Parks	X										X				X					X	X														X			X
Personnel	X																							X	X	X	X	X		X							
Planning Services	X																							X	X	X	X	X										
Police	X																X			X							X											X
Public Works	X	X		X														X		X	X				X	X	X	X	X	X	X		X	X				X
Recreation	X			X																X	X	X																X
Transit	X										X									X	X			X															X
Water																											X											X
Water & Resource Recovery																								X														X

KEY TERMS FOR UNDERSTANDING DUBUQUE'S BUDGET

Program

Programs are presented as general statements, which define a major purpose of City government. Each program is divided into several departments and activities representing a separate and significant segment of the program of which it is an integral part. The state budget law requires that the budget be certified on a program basis. The City of Dubuque uses the following nine programs:

1. **Public Safety:** Police Department, Emergency Communication Center, Fire Department, Disaster Services, Health Services-Animal Control activity, Public Works-Flood Control activity, Building Services-Inspection activities.
2. **Public Works:** Airport Department, Public Works Department, Engineering Department.
3. **Health and Social Services:** Human Rights Department, Health Services Department, Purchase of Services.
4. **Culture and Recreation:** Parks Division, Recreation Division, Ice Center Division, Civic Center Division, Conference Center, Library Department, Economic Development-Arts and Cultural Affairs activity.
5. **Community and Economic Development:** Economic Development Department, Housing and Community Development Department, Planning Services, Purchase of Services, Community Impact-Neighborhood Development activity.
6. **General Government:** Building Services-City Hall/Annex Maintenance, City Council, City Manager, City Clerk, Finance Department, Cable TV Division, City Attorney Department, Information Technology Department.
7. **Debt Service** and **Capital Projects** in programs 1-6 for governmental funds.
8. **Business Type (includes business type operating, capital and debt service):** Water Department, Water Resources and Recovery Department, Parking Division, Transit Division, Public Works-Landfill activities and Garage internal service fund activities, Engineering-Sewer and Stormwater activities, Finance-Utility Meter Reads activity and Stores internal service fund activities.
9. **Non-Program:** City Manager-Health and Worker's Compensation Insurance Reserve fund activities and Public Works-Dubuque Metropolitan Area Solid Waste activities.

* Prior to Fiscal Year 2004, the State of Iowa, City Finance Committee changed the number of programs from 4 to 9 on the expenditure side.

Operating Budget

The Operating Budget represents the various recurring activities and services provided by the several departments in the City government. The Operating Budget provides those services normally associated with the City government (e.g., police, fire, street maintenance, recreation) and involves expenditures which benefit the current fiscal year. (That is, items purchased are used up during the current fiscal period.) Expenditures in the Operating Budget are for such categories as Employee Expense, Supplies and Services, and Debt Service. Funding of the Operating Budget includes property taxes, shared state and federal revenues, fees, fines, licenses, permits, user charges and cash balances.

Capital Budget

The Capital Budget represents major "permanent" capital improvement projects requiring the nonrecurring expenditures of public funds for the acquisition of property or easement, construction, renovation or replacement of a physical asset of the City and any studies, engineering or surveys which are an integral part thereof. The Capital Budget is multi-year in scope, is updated annually and includes project-funding information. The first year of the Capital Budget (or Capital Improvement Program) is included with the Operating Budget for the same year to arrive at a total or gross budget amount. Capital budget financing comes primarily from bond proceeds, state and federal grants, Road Use Tax funds, Dubuque Racing Association profit distribution, and utility depreciation funds.

Expenditure Category

Expenditure category or classification is the basis for classifying and codifying costs. Categories of expense include: (a) Employee Expense; (b) Supplies and Services; (c) Capital Outlay (Machinery and Equipment); (d) Debt Service; and (e) Capital Improvements. Categories of expense consist of various expense accounts. For example, Employee Expense is divided into expense accounts such as full-time, part-time & seasonal employees, overtime pay, holiday pay, social security expense and health insurance. Supplies and Services include accounts such as postage, telephone expense, office supplies, dues and memberships, utility expense - electricity, motor vehicle expense - fuel, library books, and architectural services.

Revenue Category

Revenue category or classification is a basis for classifying and codifying revenue. There are eight major categories or revenue, each divided into specific revenue items.

The eight major categories of revenue are as follows:

1. Taxes
2. Licenses and permits
3. Use of Money and Property
4. Intergovernmental Revenue
5. Charges for services
6. Special Assessments
7. Miscellaneous Revenue
8. Other Financing Sources

An example of the specific revenue items would include the following items in the licenses and permits revenue category: business licenses, cigarette licenses, beer permits, building permits, plumbing permits, heating permits, etc.

Alternative Budget Levels

The Dubuque budget system utilizes a variation of the zero-based budget (ZBB) approach utilizing three alternative funding or budget levels: Maintenance Budget Level, Base Budget Level and Improvement Level.

Each alternative funding level includes specific objectives to be accomplished (service levels to be offered) and associated costs. The budget decision becomes one of selecting alternatives, which maximize the achievements of City objectives according to established priorities within the context of limited resources and City Council policy.

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BUDGET IN BRIEF

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque All-America City NATIONAL CIVIC LEAGUE 2007★2012★2013 2017★2019

BUDGET IN BRIEF

The City Council will approve the fiscal year 2027 operating and capital budgets on April 28, 2026. The recommended FY 27 budget is balanced and includes a 3.00% property tax increase to the average homeowner for the City portion of their taxes.

The keys to the City of Dubuque's financial success include a continued growth in assessed property valuation (5.89% in FY 27); efficient operation with a 16.18% increase in the City's workforce since the 1980's; increased use of Federal and State grants; diversified revenue streams; minimal property tax supported debt; increased public and private partnerships; entrepreneurial City Council policy decisions; and caring residents, committed elected officials, hard-working not-for-profits, and talented city employees.

The City's five-year capital improvement plan (CIP) continues to allocate funding for the maintenance and refurbishment of city facilities. The approved five-year CIP totals $352,840,562.

This budget in brief is intended to provide the residents of Dubuque with an overview of the approved operating and capital budgets. Throughout this document, you will find highlighted sections noting the location of detailed information in the approved budget document. Detailed information related to the approved budget can also be found on the City's website at www.cityofdubuque.org.

Fee Increases for Fiscal Year 2027

Various fee increases will be implemented beginning on July 1, 2026. These fee increases are intended to provide additional revenues to maintain and expand the level of service in various areas. The following is a summary of the increased fees:

Water, Sewer, & Stormwater Increases - Fee increases for water, sewer, and stormwater will be effective July 1, 2026: sewer rates will increase by $2.88 per month for an average residential customer, water rates will increase by $0.67 per month for an average residential customer; solid waste collection rates will increase by $1.63 per month for an average residential customer; and stormwater rates will increase $0.99 per month per standard family unit (SFU) equivalent.

Recreation Fee Increases - Annual golf fee increases/decreases to maintain 100% self-support guideline $50 increase to the season cart passes.

City Clerk Fee Increases - Increase multiple business license and permit fees to accurately reflect the cost of providing service.

FY27 RECOMMENDED BUDGET

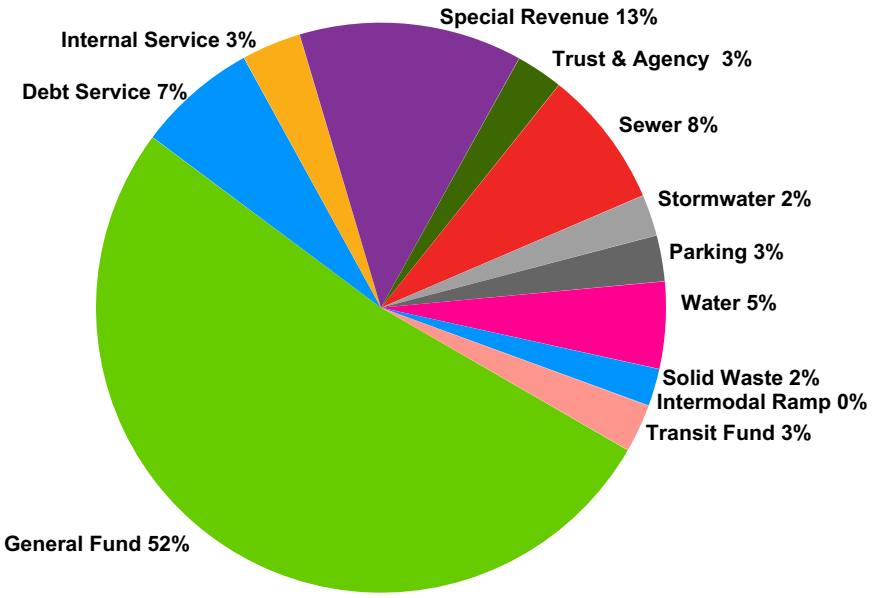
The City's recommended budget provides estimated revenues and expenditures for programs and services to be provided during the fiscal year from July 1, 2026 through June 30, 2027. A separate capital budget includes appropriations for infrastructure related to projects, such as roads, buildings, and equipment that may require more than one fiscal year to complete or to acquire.

OPERATING & CAPITAL BUDGET SUMMARY					
OPERATING	$	184,630,982	CAPITAL	$	80,633,738
General Fund	$	95,693,628	General Fund	$	776,154
Special Revenue Funds	$	23,379,614	Special Revenue Funds	$	4,460,468
Debt Service Fund	$	12,584,115	Capital Projects Funds	$	32,698,414
Enterprise Funds	$	41,842,039	Enterprise Funds	$	40,932,571
Internal Service Funds	$	6,204,411	Internal Service Funds	$	286,950
Trust & Agency Funds	$	4,927,175	Trust & Agency Funds	$	1,479,181

APPROPRIATED BUDGET BY FUND

The City's total appropriated operating budget of $184.6 million is made up of the general, special revenue, debt service, enterprise, internal service, and trust and agency funds. A complete self-contained budget, including both revenues and expenses, is prepared for each of these funds.

FY27 Operating Appropriations by Fund



Transfers from one fund to another, such as a transfer from the general fund to a capital project fund to offset costs of a capital project, are shown as an expense (or transfer) for the entity fund providing the funding and as revenue to the fund receiving the transfer. In order to determine the actual amount of expenditures authorized by the budget, the transfer amount must be excluded.

All funds are balanced in fiscal year 2027. The City's general fund is balanced in fiscal year 2027.

Utility funds are balanced in fiscal year 2027 as a result of rate increases.

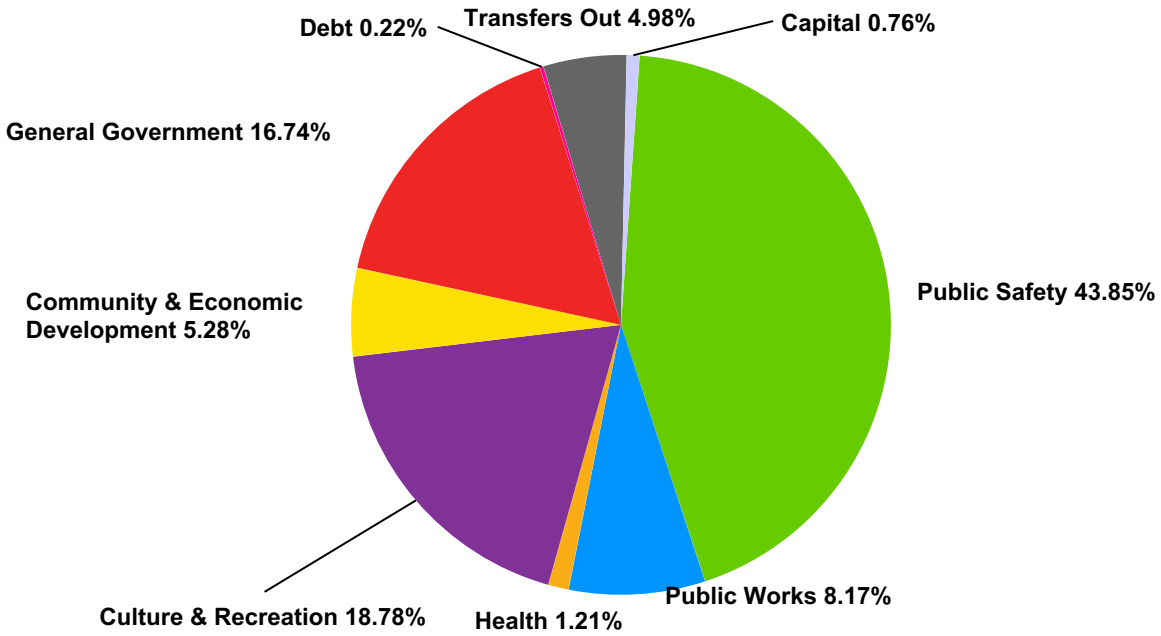
For additional information on the amount of funding included for each fund, total funding by department, and detailed information on reserves, see the Financial Summaries section.

How General Fund Money is Spent

The general fund is the operating fund of the City for general service departments. The general fund has an operating budget of $95.7 million and a capital budget of $0.8 million. This fund encompasses the bulk of activities that are traditionally considered basic governmental services such as public safety, culture & recreation, health & social services, and general government.

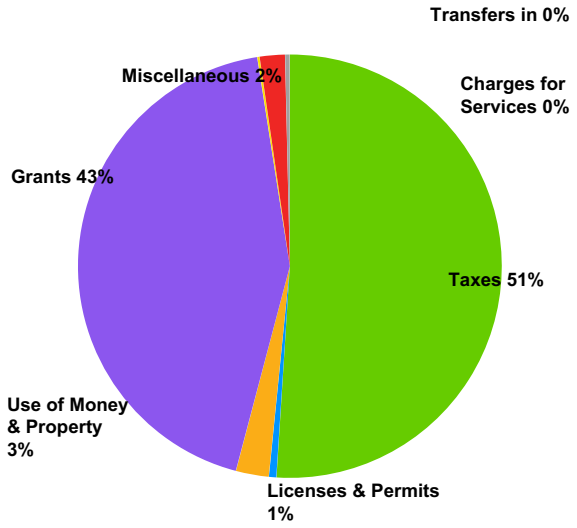
43.8 %	PUBLIC SAFETY	(animal control, building inspections, crime prevention, emergency management, flood control, fire, police, etc.)
18.8 %	CULTURE & RECREATION	(AmeriCorps, arts & cultural affairs, civic center, conference center, library, marina, parks, recreation, etc.)
16.7 %	GENERAL GOVERNMENT	(city attorney & legal services, city clerk, city council, city hall & general buildings, city manager, finance, information technology, etc.)
8.2 %	PUBLIC WORKS	(airport, maintenance of streets, bridges, and sidewalks, snow removal, street cleaning, street lighting, traffic control, etc.)
5.3 %	COMMUNITY & ECONOMIC DEVELOPMENT	(economic development, housing and community development, neighborhood development, planning and zoning, etc.)
5.0 %	TRANSFERS OUT	(to funds other than General Fund)
0.8 %	CAPITAL PROJECTS	(City infrastructure improvements or major equipment purchases)
1.2 %	HEALTH & SOCIAL SERVICES	(community health, health regulation and inspection, human rights, etc.)
0.2 %	DEBT SERVICE	(government capital projects, tax-increment financing [TIF] capital projects)

FY27
How General Fund Money is Spent

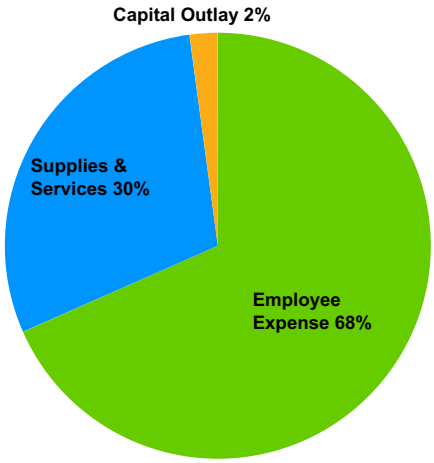


GENERAL FUND REVENUE & EXPENDITURES

General Fund Operating Sources



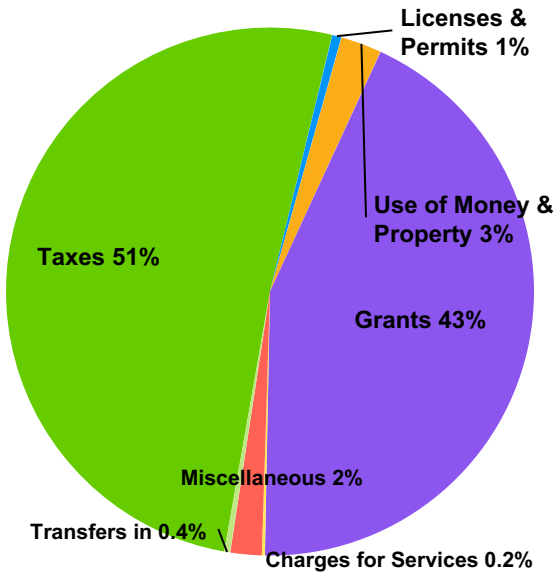
General Fund Operating Uses



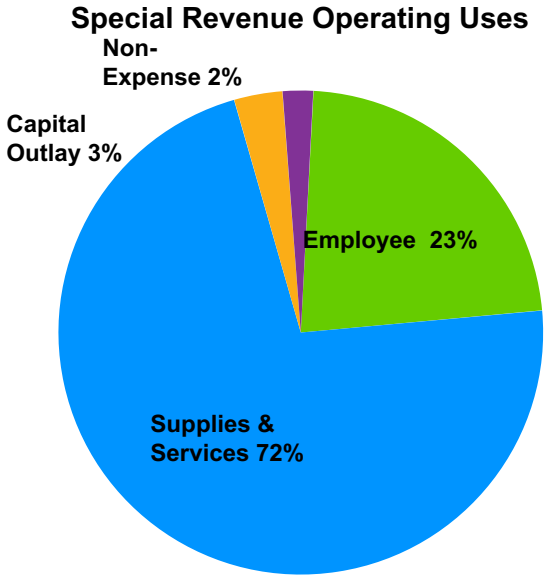
SPECIAL REVENUE FUNDS

The special revenue funds have an operating budget of $23.4 million and a capital budget of $4.5 million. Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. The City's special revenue funds include: Employee Benefits; Community Development; Road Use Tax; Section 8 Housing; Tort Liability; Special Assessments; Tax Increment Financing; HUD Disaster Relief; Housing Trust; Cable TV; and Library Expendable Gifts.

Special Revenue Operating Sources



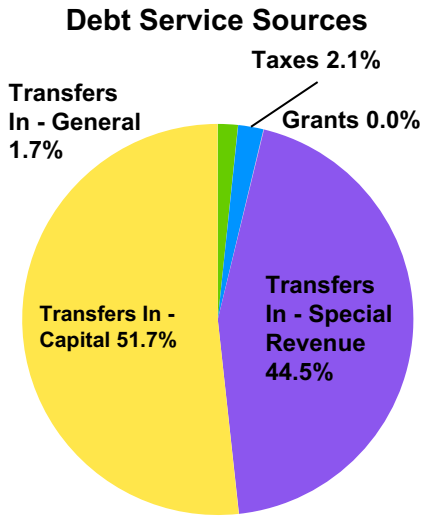
Special Revenue Operating Uses

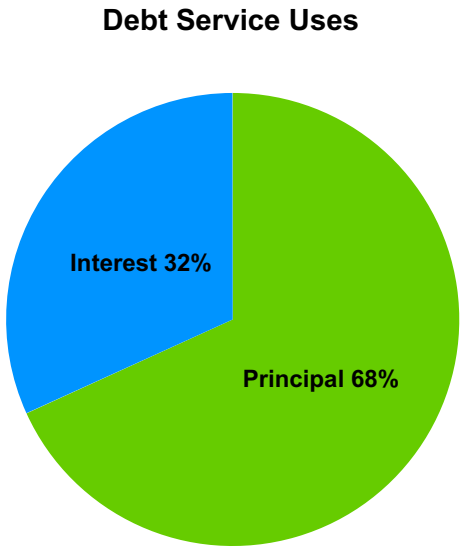


Special Revenue Funds budgets are shown in the Financial Summaries section.

DEBT SERVICE FUND

The debt service fund has an operating budget of $12.6 million. The debt service fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.





Additional information on the Debt Service Fund is shown in the Debt Summaries section.

ENTERPRISE FUNDS

Enterprise funds are expected to be self-supporting and expected to be funded entirely from user fees for services. Except for Transit, no tax revenues are used for these activities in the FY 2027 budget. A transfer from the general fund to the Transit fund is budgeted to fund transit operations in the City. Each utility transfers revenue to the general fund for general government services. Transfers from the utilities in FY 2027 to support general government services total $10,429,057.

- Sewer Utility $2,468,674
- Stormwater Utility $2,325,790
- Parking $390,583
- Water Utility $2,468,673
- Solid Waste $2,031,622
- Landfill $743,715

Enterprise Funds budgets are shown in the Financial Summaries section.

INTERNAL SERVICE FUNDS

Internal service funds provide goods or services to other department within the City, with full costs to be recovered. An example of this would be the City's Garage Service. These expenses are included in both the department budget providing the service, as well as in the budget of the department receiving the service. To avoid double counting, the appropriated budget includes only the budgets for the departments receiving internal services (Engineering Service $2,555,457 and Garage Service $3,648,954).

STAFFING CHANGES

The City of Dubuque has 795.44 (FTE) employees budgeted in FY 2027. This represents a net increase of 19.58 FTE's from FY 2026. Since 1981, the city has minimized the number of positions added. The recommended budget provides funding for a net increase of 19.58 FTE's related to general fund departments. Funding has been changes to include the following changes to FTE's:

- Airport had the following changes: removed one part-time Laborer (-0.23 FTE) and one part-time custodian (-0.68 FTE).
- The City Attorney's Office had the following changes: removed full-time Civil Rights Specialist (-1.00 FTE), full-time Paralegal (-1.00 FTE), and full-time Legal Administrative Assistant (-1.00 FTE). Added full-time Assistant City Attorney I (+1.00 FTE), full-time Administrative Support Professional (+1.00 FTE), and full-time Lead Administrative Support Professional (+1.00 FTE).
- The Communications Office had the following change: removed the Geographic Information Systems (GIS) division (-2.25 FTE).
- Community Impact added one full-time Community Engagement Coordinator (+1.00 FTE), one part-time Program Member Support (+0.50 FTE) and added one limited term, full-time Economic Mobility Opportunity Specialist (+1.00 FTE).
- Economic Development eliminated one Economic Development Intern (-0.25 FTE).
- Office of Economic Mobility had the following changes: removed one full-time Director of Economic Mobility (-1.00 FTE), one full-time Data Analyst (-1.00 FTE), one full-time Community Engagement Coordinator (-1.00 FTE), and one full-time Administrative Support Professional (-1.00 FTE).
- Engineering had the following changes: added three full-time Traffic Signal Technicians (+3.00 FTE) and one full-time Engineering Technician (+1.00 FTE). Removed OSHA Intern (-0.25 FTE) and Architect Intern (-0.50 FTE) positions.
- Fire added nine full-time Firefighter/Paramedic (+14.00 FTE) positions.
- Finance added two part-time Purchasing & Safety Interns (+0.80 FTE) positions.
- Health Services had the following changes: removed one full-time Environmental Sanitarian (-1.00 FTE) and added one full-time Lead Environmental Sanitarian (+1.00 FTE).
- The Housing department added one limited-term full-time Housing Inspector (+1.00 FTE), one full-time Grants Supervisor (+1.00 FTE) and one full-time Administrative Support Professional (+1.00 FTE).

- The Human Resources Department had the following changes: added a full-time Human Resources Employment Specialist (+1.00 FTE) and removed a part-time Human Resources Employment Specialist (-0.75 FTE).
- The Information Technology department had the following changes: added one full-time Data Analyst (+1.00 FTE), Geographic Information division (+2.25 FTE), and one full-time Administrative Support Professional (+1.00 FTE).
- Parks division added one full-time Environmental Justice Tree Coordinator (+1.00 FTE) and two full-time Maintenance Technicians (+2.00 FTE).
- Parking had the following changes: reduced Parking Revenue Collector (-0.23 FTE), removed a part-time Parking Enforcement Officer (-0.50 FTE) and added a part-time Custodian (+0.15 FTE).
- Police eliminated a part-time Records Clerk (-0.54 FTE) position.
- The Public Works department removed three full-time Traffic Signal Technicians (-3.00 FTE).
- Recreation eliminated temporary Recreation Leader and Coordinator (-0.58 FTE) positions.
- The Transit division reduced part-time Bus Operators (-0.75 FTE) and added a part-time Bus Attendant (+0.50 FTE).
- The Water & Resource Recovery Center had the following changes: added an Engineering Intern (+.40 FTE) through the FY 2026 budget process and added a temporary increase in Equipment Mechanics (+0.08 FTE).

Total FTE's FY 2026	**775.86**
Airport: PT Laborer	-0.23
Airport: PT Custodian	-0.68
City Attorney's Office: Civil Rights Specialist	-1.00
City Attorney's Office: Assistant City Attorney I	+1.00
City Attorney's Office: Paralegal	-1.00
City Attorney's Office: Administrative Support Professional	+1.00
City Attorney's Office: Legal Administrative Assistant	-1.00
City Attorney's Office: Lead Administrative Support Professional	+1.00
Communications: GIS division	-2.25
Community Impact: PT Program Member Support	+0.58
Community Impact: FT Community Engagement Coordinator	+1.00
Community Impact: FT Economic Mobility Opportunity Specialist	+1.00
Economic Development: Intern	-0.25
Economic Mobility: Director of Economic Mobility	-1.00
Economic Mobility: FT Data Analyst	-1.00
Economic Mobility: FT Community Engagement Coordinator	-1.00
Economic Mobility: FT Administrative Support Professional	-1.00
Engineering: FT Traffic Signal Technicians	+3.00
Engineering: FT Engineering Technician II	+1.00
Engineering: OSHA Intern	-0.25
Engineering: Architect Intern	-0.50
Finance: Purchasing & Safety Interns	+0.80
Fire: Firefighter/Paramedic	+14.00

Total FTE's FY 2026	**775.86**
Health: FT Environmental Sanitarian	-1.00
Health: FT Lead Environmental Sanitarian	+1.00
Housing: FT Housing Inspector	+1.00
Housing: FT Grants Supervisor	+1.00
Housing: FT Administrative Support Professional	+1.00
Human Resources: PT Human Resources Employment Specialist	-0.75
Human Resources: FT Human Resources Employment Specialist	+1.00
Information Technology: FT Data Analyst	+1.00
Information Technology: GIS division	+2.25
Information Technology: FT Administrative Support Professional	+1.00
Multicultural Family Center: PT Administrative Support Professional	+0.48
Parks: Environmental Justice Tree Coordinator	+1.00
Parks: FT Maintenance Technician	+2.00
Parking: PT Custodian	+0.15
Parking: PT Parking Enforcement Officer	-0.50
Parking: PT Parking Revenue Collector	-0.23
Police: PT Records Clerk	-0.54
Police: Temporary Criminal Analyst Intern	+0.25
Public Works: FT Traffic Signal Technicians	-3.00
Recreation: PT Administrative Support Professional	-0.48
Recreation: Temporary Recreation Leader/Coordinator	-0.50
Transit: PT Bus Operator	-0.75
Transit: PT Bus Attendant	+0.50
WRRC: Limited Term Equipment Mechanic	+0.08
WRRC: FY 2026 Recommended Improvement Package - Intern	+0.40
Total Recommended FTE's FY 2027	**795.44**

SUMMARY OF PERSONNEL APPROPRIATIONS AND POSITIONS BY DEPARTMENT

Department/Service	Fiscal Year 2025	Fiscal Year 2026 Budget	Fiscal Year 2027 Budget	FY 2025 FTE's	FY 2026 FTE's	FY 2027 FTE's
Police	$ 10,612,834	$ 10,926,068	$ 11,480,708	125.75	124.75	124.46
E911	1,323,915	1,377,035	1,416,122	20.35	20.41	20.41
Fire	9,181,752	9,006,086	10,819,576	104.16	104.16	118.16
Human Rights	281,877	207,684	193,931	3.00	2.00	2.00
Health Services	577,381	613,872	642,730	7.14	7.14	7.14
Multicultural Family Center	340,466	312,479	356,156	5.49	5.01	5.49
Parks Division	2,304,830	2,383,485	2,601,651	39.59	40.02	43.02
Community Impact & Neighborhood Support	362,774	401,836	696,509	5.00	5.00	7.58
Civic Center	23,974	25,335	25,575	0.15	0.15	0.15
Conference Center	23,974	25,335	25,575	0.15	0.15	0.15
Recreation	1,970,316	2,079,457	2,074,881	42.25	42.79	41.81
Library	2,371,717	2,436,197	2,585,860	35.52	35.52	35.52
Airport	1,226,274	1,351,887	1,310,501	19.70	19.20	18.29
Transportation Services	2,882,325	2,958,444	3,072,863	55.20	55.20	54.37
Engineering	3,340,025	3,562,044	3,950,262	41.71	41.98	45.23
Water	1,918,881	1,930,355	2,089,009	27.07	27.07	27.07
WRRC	1,347,665	1,420,815	1,515,967	17.25	17.25	17.73
Public Works	6,296,108	6,498,547	6,582,624	96.06	97.38	94.38
Economic Development	368,423	463,931	495,495	3.75	4.75	4.50
Housing & Community Dev.	2,881,210	2,972,739	3,153,808	36.00	36.00	39.00
Planning Services	674,308	736,346	772,445	8.38	8.38	8.38
Human Resources	689,887	737,586	819,487	8.25	7.75	8.00
Office of Economic Mobility	325,702	366,115	—	4.00	4.00	0.00
Communications Office	709,514	713,198	556,307	9.25	8.50	6.25
City Council	81,400	81,400	86,526	3.50	3.50	3.50
City Manager’s Office	1,075,242	1,107,308	1,208,843	10.42	9.67	9.67
City Clerk	289,832	313,559	330,896	4.00	4.00	4.00
Finance Department	1,863,476	2,010,774	2,161,672	24.51	25.51	26.31
City Attorney	675,751	708,779	735,515	5.62	5.62	5.62
Information Technology	1,143,644	1,161,565	1,509,060	13.00	13.00	17.25
Total	$ 57,165,477	$ 58,890,261	$ 63,270,554	776.22	775.86	795.43

HOW IS THE BUDGET FUNDED?

Property Taxes

General fund, transit, payroll benefit costs, and general liability insurance expenses are supported by property tax dollars. The property tax rate for fiscal year 2027 is $10.16480 per $1,000 of taxable valuation. It is estimated that a total of $31,940,934 will be received from property taxes in FY 2027. This is increase from fiscal year 2026. For FY 2027 there is a 3.00% or $26.67 property tax increase for the City portion of property taxes paid by the average homeowner.

Other Taxes

Other taxes that the City collects include local option sales tax, hotel/motel tax, and tax on agricultural land. In 2027, approximately $12,540,866 will be received in local option sales tax. This decreased (2.83)% under FY 2026. Of this amount, 50% is for property tax relief ($6,372,758), 20% is for City facilities maintenance ($2,549,103), and 30% is for special assessment relief ($3,823,655). In 2027 approximately $3,513,001 will be received in hotel/motel tax. By resolution, 50% of this amount is to be used for promotion and encouragement of tourism and convention business and the remaining 50% goes into the General Fund for property tax relief.

Licenses and Permits

Fees from licenses include business, beer, liquor, cigarette, dog, cat, bicycle, housing, and other miscellaneous. Fees from permits include building, electrical, mechanical, plumbing, refuse hauling, excavation, subdivision inspection, swimming pool inspection, animal impoundments, and other miscellaneous. The City estimates $4,706,776 in licenses and permits in FY 2027. Also included are cable TV franchise fees (5%) and utility franchise fees (5% gas & 5% electric). The FY 2027 projection for cable franchise fees is $256,734 and utility franchise fee projection is $7,102,341. The utility franchise fees are all used for property tax relief.

Use of Money and Property

This category includes interest and investment earnings collected, rent received from City owned property, and lease revenue, which is estimated at $21,265,760 in FY 2027. The gaming related leases generate the most revenue. The lease with the Dubuque Racing Association (DRA) includes collection of 1.5% of coin-in (1% prior to 1/1/22), 4.8% of gross revenue from table games, 0.5% of sports wagering, and a distribution of profit from the DRA of 50%. Diamond Jo also pays a parking lease. City Council's policy is to use 100% of the DRA distribution of profit to support the Capital Improvement Budget and the total received from DRA operating and taxes is split 100% for property tax relief and —% for capital projects. Gaming leases are projected to be $7,079,186 in FY 2027. Riverfront leases are expected to generate $4,374,313 in FY 2027.

Intergovernmental Revenue

Intergovernmental revenues are projected to decrease (5.14)% from FY 2026. The city is estimated to receive $53,729,895 in Federal and State grants, State Road Use Tax Funds, and County Contributions. Prior years included large increases due to American Rescue Plan Act Funds.

Charges for Services

This includes revenue from charges for services for Water, Sewer, Stormwater, Solid Waste, Transit, Parking and Landfill. Rate increases have been incorporated into all utilities (as shown on the "Fact Sheet" under the Budget Overviews tab). Rate increases were necessary due to a combination of operating costs rising, additional capital projects to support additional debt service and to meet revenue bond covenants. Utility charges are projected to be $48,776,628. Other charges for services include copy charges, sales of maps and publications, street, sidewalk, and curb repairs, special Police services, Library services, Recreation programs, etc. Other charges for services are estimated at $12,958,497 in FY 2027.

Special Assessments

Special assessments are an additional tax levied on private property for public improvements that enhance the value of the property. In FY 2027, special assessment revenue is estimated at $40,000.

Miscellaneous Revenue

This category includes internal charges for services, proceeds from bonds, and revenues of a non-recurring nature. Miscellaneous revenues are estimated at $40,584,173 in FY 2027.

RECOMMENDED CAPITAL IMPROVEMENT PLAN

The City of Dubuque's Capital Improvement Plan (CIP) represents the City's five-year plan for capital improvements and totals $352,840,562. Appropriations of funding are made on an annual basis. The capital budget is therefore the first year of the five-year CIP. The approved capital budget for fiscal year 2027 totals $80,633,738.

The recommended CIP reflects the City's comprehensive plan and the goals and priorities established by the City Council. Funding required to meet the capital needs for FY 2027 totals $80.6 million. Approximately 32.96% ($26.6 million) of this will be provided by issuance of new debt, primarily for sewer utility related projects ($12.2 million) and Greater Downtown TIF related projects ($6.1 million). Another funding source representing approximately 26.87% of total sources is operating receipts. Operating receipts come from current year revenues and essentially represent the amount of "cash" or pay as you go financing provided by each enterprise operation.

A major focus of the capital budget and capital improvement plan is the maintenance and refurbishment of existing city facilities. To this end, significant resources are dedicated for these types of projects including, Bee Branch Creek Watershed, Airport, Fire facilities, Civic Center, Grand River Center and Street, Sanitary and Water Improvements.

The following page provides a listing of some of the highlighted projects in the fiscal year 2027 capital budget.

The Capital Budget in the Resident's Guide includes a summary by department of all projects planned through FY 2031.

FY27 RECOMMENDED CAPITAL BUDGET HIGHLIGHTS

Department	Project Title	Total City Investment FY2027-FY2031
Fire	Outdoor Warning Siren Repair/Replace	$54,000
Fire	Fire Station Expansion	$8,791,700
Fire	2027 Ambulance Replacement (1914)	$500,000
Fire	Portable Radio Replacements	$490,000
Fire	2030 Fire Engine Replacement (1910)	$1,288,408
Fire	2030 Ambulance Replacement (1915)	$635,000
Fire	2031 Ambulance Replacement (130010)	$665,000
Parks	Jeffris Grant	$2,060,394
Civic Center	Five Flags Building Improvements	$5,844,678
Conference Center	Roof Restoration	$1,383,000
Water	17th/Locust Street Reconstruction Phase 4	$1,110,000
Water	Admiral Sheehy Drive Water Main Loop	$686,400
Water	Central Ave Booster Station	$1,020,000
Water	Water Main Extension Central Ave	$965,000
Water	Highway20/Dodge St Water Main Relocation - Devon Drive to Concord St	$1,000,000
Water	Private Lead Line Replacement Program	$1,050,000
Water	Private Lead Service Line Replacement Program	$4,050,000
Water	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	$10,900,000
Water	Source Water PFAS Reduction Project	$1,121,199
Water	Water Meter Replacement Program	$687,750
Water	Water Storage Maintenance Program	$3,336,000
Water	West End Annexation Phase II	$2,000,000
Water	Southwest Arterial 16" Water Main Extension	$2,475,000
W&RRC	Bar Screen Replacement	$2,500,000
W&RRC	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	$1,535,000
W&RRC	Industrial Controls Upgrade	$6,114,700
W&RRC	Treatment System Infrastructure Restoration & Reliability Improvements	$2,047,550
Airport	Reconstruct Taxiway A	$9,969,994
Airport	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	$950,000
Airport	Taxiway D Extension	$2,940,000
Airport	Taxiway J Improvements	$7,145,600
Public Works	Asphalt Milling Program	$873,547
Public Works	Curb Ramp Program	$4,883,000
Publics Works	Concrete Street Section Repair Program	$1,641,038
Public Works	NW Arterial Should Paving Project	$2,311,247
Engineering	Storm Sewer General Replacements	$1,500,000
Engineering	Stormwater Management Program	$800,000

Department	Project Title	Total City Investment FY2027-FY2031
Engineering	Detention Basin Maintenance & Repair	$1,000,000
Engineering	Bee Branch Creek Gate & Pump Replacement	$5,121,112
Engineering	17th/Locust Street Reconstruction Phase 4	$5,300,000
Engineering	Old Mill Road Lift Station & Force Main - Phase 1	$1,009,221
Engineering	Old Mill Road Lift Station & Force Main - Phase 2	$6,978,630
Engineering	Old Mill Road Lift Station & Force Main - Phase 3	$19,891,034
Engineering	Old Mill Road Lift Station & Force Main - Phase 4	$19,506,258
Engineering	Schmitt Island Sanitary Improvements	$4,000,000
Engineering	South West Arterial Interchange Sewer Extension	$4,829,838
Engineering	Sanitary Basis Analysis - South Port & Terminal St LS	$10,800,000
Engineering	Track Line Sanitary Sewer Reconstruction	$3,500,000
Engineering	14th St Overpass	$36,144,000
Engineering	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street	$9,770,000
Engineering	US 20 - Northwest Arterial Intersection Operational and Capacity Improvements	$6,000,000
Engineering	East - West Corridor Capacity Improvements	$18,600,000
Engineering	17th/Locust Street Reconstruction Phase 4	$4,765,000
Engineering	Bridge Repairs/Maintenance	$2,640,000
Engineering	Fiber Infrastructure Management System	$330,000
Engineering	Traffic Signal Network Communications Program	$445,000
Engineering	STREETS Traffic Control Project Phase 2	$1,029,000
Engineering	Federal Building Renovation	$5,395,000
Economic Development	Downtown Rehab Grant Program	$1,700,000
Economic Development	Workforce Development	$1,857,500
Transportation	Smart Parking System	$780,000
Transportation	Parking Ramp Major Maintenance Repairs	$5,997,200
Housing	Assistance for Homeownership	$1,026,082
Housing	Homeowner Rehabilitation Program	$2,476,588
Housing	Healthy Homes Production Grant	$1,326,250
Housing	Lead and Healthy Homes Grant	$3,136,600
City Manager's Office	Community Green House Gas Inventory and Climate Action Planning	$50,000
Information Technology	City-Wide Computer and Printer Replacements - General Gov	$3,132,759
Information Technology	Network Switch Replacement	$607,500
Information Technology	City-Wide Computer and Printer Replacements- Business	$361,906

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COMMUNITY INFORMATION

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque All-America City NATIONAL CIVIC LEAGUE 2007 • 2012 2013 • 2017

Dubuque is Iowa's oldest city and is among the oldest settlements west of the Mississippi River. The first permanent settler to the area was French-Canadian fur trader Julien Dubuque. When he arrived in 1785, the Mesquakie (Fox) Indians occupied the region which included an abundant amount of lead mines. On June 1, 1833, the land was opened for settlement by the United States government under the Black Hawk Purchase Treaty and came to be known as the city of Dubuque.

Dubuque has long been a historical and cultural center with its numerous historic sites, architectural Historic Districts with well-preserved buildings and homes, a revitalized main street, history and art museums, live theaters, ballet troupes, a symphony, three private colleges, two seminaries, a Bible college, libraries and a local history research center, recreational and sports venues, beautiful parks, a state park and nature interpretive center, miles of hiking and biking trails and the great Mississippi River.

Recent recognitions include being named an Iowa Thriving Community for using innovative solutions to enhance housing offerings to residents of all income levels, one of the 100 Best Communities for Young People, the Most Livable Small City in the US, an Iowa Great Place, an All-America City five times between 2007 and 2019, and a LEED- Certified City (Leadership in Energy and Environmental Design). Dubuque scored 100 out of 100 on the 2021 Municipal Equality Index, issued by the Human Rights Campaign (HRC), based on the inclusiveness of its laws, policies, and services for lesbian, gay, bisexual, transgender, and queer (LGBTQ) residents. Dubuque was named the 2024 Iowa Community of Character by the Robert D. and Billie Ray Center at Drake University as part of its annual Iowa Character Awards, which annually recognize Iowa individuals, organizations, and communities which demonstrate the six pillars of CHARACTER COUNTS®: trustworthiness, respect, responsibility, fairness, caring, and good citizenship.Dubuque is truly a "Masterpiece on the Mississippi."

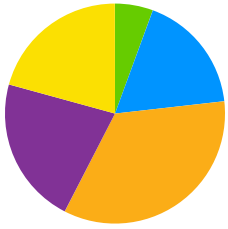




ACCORDING TO THE 2024 AMERICAN COMMUNITY SURVEY (ACS), THE CITY OF DUBUQUE'S DEMOGRAPHICS INCLUDE THE FOLLOWING:

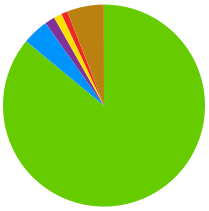
AGE

- Under 5 Years 5.8%
- 5-19 Years 17.5%
- 20-44 Years 34%
- 45-64 Years 22.3%
- 65 years and better 20.4%



RACE

- White or Caucasian 85.9%
- Black or African American 4.2%
- American Indian and Alaska Native 0%
- Asian 1.6%
- Hawaiian & Other Pacific Islander 1.3%
- Some Other Race 1.0%
- Two or More Races 5.9%



POPULATION

Total Population: 59,174
- Female Population: 50.5%
- Male Population: 49.5%

Average Household Size: 2.12
- Family Households: 49.6%
- Non-Family Households: 50.4%

Average Family Size: 2.80
Median Age: 38.1 years

HOUSING

Total Housing Units: 27,832
- Housing Occupancy: 93.9%
- Owner-Occupied: 65.8%
- Renter-Occupied: 34.2%

INCOME

- Median Household Income: $65,845
- Median Family Income: $89,443
- Families below poverty: 7.8%
- Individuals below poverty: 12.7%

DUBUQUE'S LOCATION

Situated at the intersection of Iowa, Illinois, and Wisconsin, the community of Dubuque, Iowa, stands among the Mississippi River bluffs as a metropolitan service area for seven surrounding counties.

Dubuque is connected by four-lane highways to Davenport, Des Moines, Madison and Minneapolis. The majority of the way to Chicago is also four-lane highway. Dubuque is centrally located amongst several major metropolitan areas.

The Dubuque Regional Airport serves both business and leisure travelers. Private and corporate jets also make use of the great central location of the airport as well.



Land Area: 32.0 square miles
Riverfront shoreline: 8.8 miles

Current Land Use

A review of existing land use within the Dubuque city limits (as of 2017) shows a balance of development among commercial, industrial, and institutional uses. (See Figure 9-2)

- Residential uses, separated as single-family and multi-family categories when combined are 5,355 acres, or 31% of Dubuque's total land area.
- Large swaths of agricultural land, particularly in the western portion of Dubuque, total 3,529 acres. Many of these agricultural properties were annexed into the city with the intent of being developed for another use in the future.
- An Existing Land Use Map can be found in Figure 9.1.

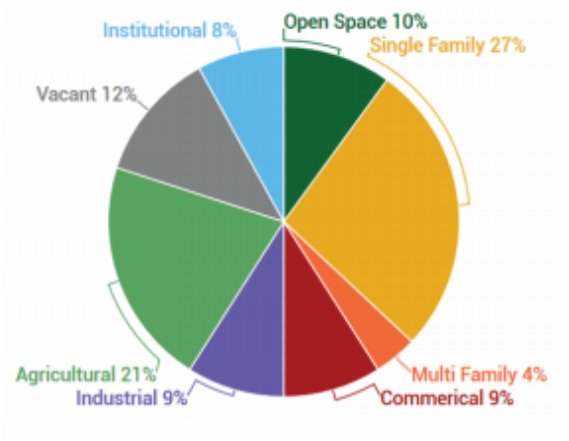
Current Zoning

Existing land use and current zoning are similar, but not the same. Within the city limits of Dubuque, land is 100% zoned -- including vacant land. Most land is zoned for its current use, but not always.

- Using the same broad categories examined for existing land use, the most prevalent zoning is 8,105 acres (48%) of single-family residential (which includes the small amount of two-family residential).
- The rest of the current zoning in Dubuque is divided about equally among agricultural with 3,067 acres (18%), commercial at 2,629 acres (15%), and industrial with 2,253 acres (13%). Multi-family zoning encompasses only 636 acres (4%) and institutional only 314 acres (2%).
- A breakdown of current zoning is shown in Figure 9.3. A current zoning map can be found in the Appendix.

FIGURE 9.2

Current Land Use in Acres



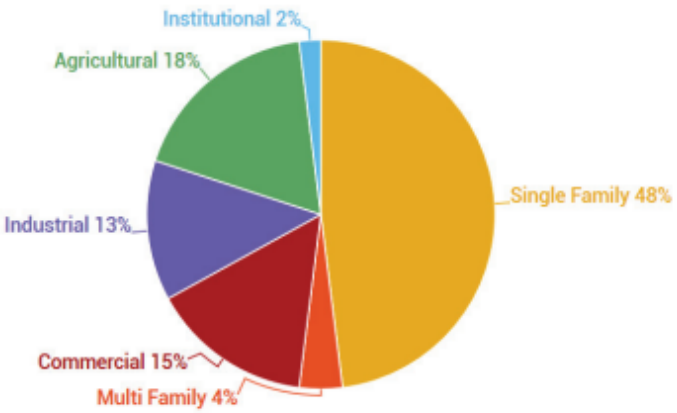
10% Open Space (1,777 Acres)
9% Industrial (1,438 Acres)
27% Single Family (4,661 Acres)
21% Agricultural (3,529 Acres)
4% Multi Family (694 Acres)
8% Institutional (1,286 Acres)
9% Commercial (1,507 Acres)
12% Vacant (2,110 Acres)

Total Acres: 17,003

(Note: Total Acres excludes roads and river.)

FIGURE 9.3

Current Zoning in Acres



18% Agricultural (3,067 Acres)
15% Commercial (2,629 Acres)
48% Single Family (8,105Acres)
13% Industrial (2,253 Acres)
4% Multi Family (636 Acres)
2% Institutional (314 Acres)

Total Acres: 17,003

(Note: Total Acres excludes roads and river.)

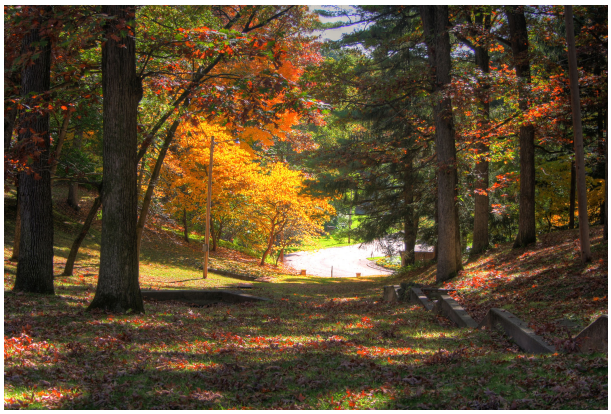
SERVICES PROVIDED BY THE CITY OF DUBUQUE

Airport
Ambulance & EMS
Animal Control
Arts & Culture
Building Permits
Campground
Civic Center
Conference Center
Community Development
Economic Development
Emergency Communications/911
Emergency Notifications
Fire/Rescue
Golf Course
Health Services
Historic Preservation
Housing
Human Rights
Library
Licenses & Permits
Marina
Parking
Parks
Planning & Zoning
Police
Recreation
Sanitary Sewer
Sidewalks
Snow & Ice Control
Street Maintenance
Stormwater Management
Transit
Trash & Recycling
Utility Billing
Water
Wastewater

RECREATION OPPORTUNITIES

55 parks with 1,247 acres
31 park shelters
15 tennis courts
9 pickle ball courts
6 combination volleyball/pickle ball courts
22 restroom buildings
4 accessible fishing piers
3 skate parks
1 pet park
288 units of play equipment
1 disc golf course
1 in-line hockey rink
10 softball fields
1 all-inclusive baseball field
1 baseball field
4,500 street trees
45 miles of on/off street trails
1,000 picnic tables
7 basketball courts
8 half basketball courts
2 amphitheaters
17 horseshoe pits
1 splash pad





CULTURAL AMENITIES

In Dubuque there are over 45 non-profit arts and cultural organizations that provide year-round cultural programming in Dubuque and the surrounding area. Dubuque is home to a world-class Symphony Orchestra and Arboretum, two Smithsonian Affiliates - the Dubuque Museum of Art and the National Mississippi River Museum and Aquarium, the Julien Dubuque International Film Festival (JDIFF), multiple community theater groups including Grand Opera House, Bell Tower, Rising Star and Fly By Night. There are on average over 125 special events throughout the year from community festivals to outdoor music venues to parades and neighborhood events.

WORKFORCE

Today there are over 12,000 employees working in downtown Dubuque. Dubuque leads the State in downtown rehabilitation and development with over $896 million of public and private investment since 1985.

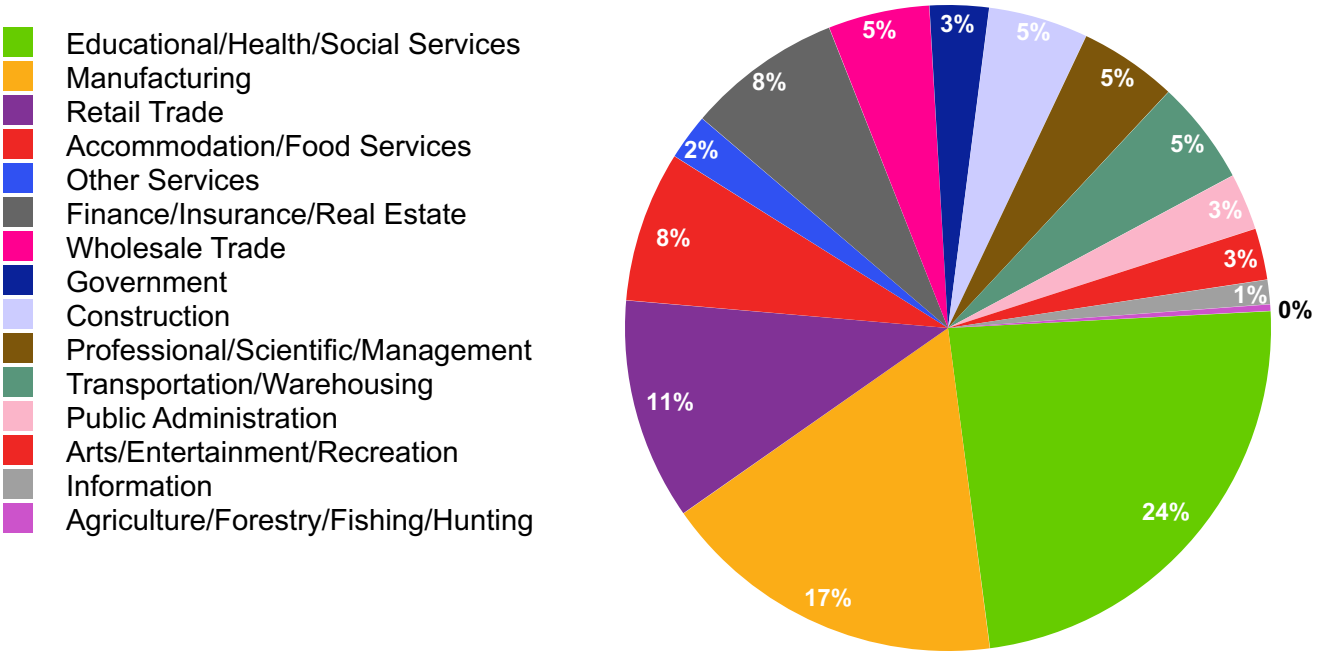
According to the latest data from Iowa Workforce Development (December 2025), Dubuque's employment is at 60,600. Dubuque County's unemployment rate for December 2025 was 3.4% while Iowa's rate was 3.5% and the nation's was 4.4%.

The top ten employers in the area employ less than 21% of the total workforce. Peninsula Gaming Co. LLC, the greatest revenue source among all taxpayers, contributes approximately 2% of the City's taxable valuation.

TOP EMPLOYERS	
Employer	**Employees**
John Deere*	2,810
Dubuque Community School	2,000
MercyOne Medical Center	1,438
Hodge	1,102
Medical Associates	1,069
Unity Point Health-Finley Hospital	940
Cottingham & Butler	851
Andersen Windows	770
City of Dubuque	737
Sedgwick	725
Source: Greater Dubuque Development Corporation. *Located just outside the City limits.	

MAJOR TAXPAYERS (In Thousands of Dollars)		
Taxpayer	**Taxable Valuation**	
Peninsula Gaming Co. LLC	$	62,259
Interstate Power & Light Co	$	42,676
Kennedy Mall Inc.	$	34,912
MAR holdings LLC	$	28,553
Progressive Processing LLC	$	25,422
Walter Development LLC	$	21,705
Sky Crown LLC	$	21,503
Black Hills Energy Corp	$	19,828
Seippel Warehouse	$	19,484
Simmons Pet Food	$	18,832
Source: Dubuque County Iowa Auditor's Office		

EMPLOYMENT BY INDUSTRY
Source:Workforce Iowa as of 2nd Quarter 2025



City of Dubuque Mayor and City Council Non-profit & Partner Board Representation

As elected officials, the Mayor and City Council serve as a City Council Representative on a number of local, not-for-profit and partner organizations. Appointments must be outlined in the organizations' Bylaws, Articles of Agreement, or other applicable contracts. These appointments are affirmed every year by the City Council at an official meeting.

Dubuque County Conference Board
Dubuque Area Convention & Visitor's Bureau - Travel Dubuque - Board of Directors
Dubuque Area Convention & Visitor's Bureau - Travel Dubuque - Sister City Committee
County Resource Enhancement and Protection Act (REAP) Committee
Dubuque County Early Childhood Board
Dubuque County Emergency Management Commission
Dubuque Initiatives
Dubuque Main Street
Dubuque Metropolitan Area Solid Waste Agency
Dubuque Metropolitan Area Transportation Study (DMATS)
Dubuque Racing Association
East Central Development Corporation (ECDC)
East Central Intergovernmental Association (ECIA) Council
Each Central Intergovernmental Association (ECIA) Executive Committee
Four Mounds Foundation
Friends of the Mines of Spain Advisory Board
Greater Dubuque Development Corporation (GDDC)



City of Dubuque
Boards and Commissions

Individuals serving on Boards and Commissions play an important role in advising the City Council on matters of interest to our community and its future. The City Clerk's Office accepts applications for any Board or Commission at any time, and the application stays active for one year from the date of receipt in the Clerk's Office. Applicants must be a resident of the City of Dubuque. Some boards and commissions may require compliance with the State of Iowa Gender Balance Law.

Airport Commission

Airport Zoning Board of Adjustment

Airport Zoning Commission

Arts and Cultural Affairs Advisory Comm.

Board of Library Trustees

Building Code Advisory and Appeal Board

Cable Television Commission

Catfish Creek Watershed Management Authority

Civic Center Commission

Civil Service Commission

Community Development Advisory Comm.

Historic Preservation Commission

Housing Appeals and Mediation Board

Housing Commission

Human Rights Commission

Investment and Cash Management Oversight Advisory Committee

Long Range Planning Advisory Commission

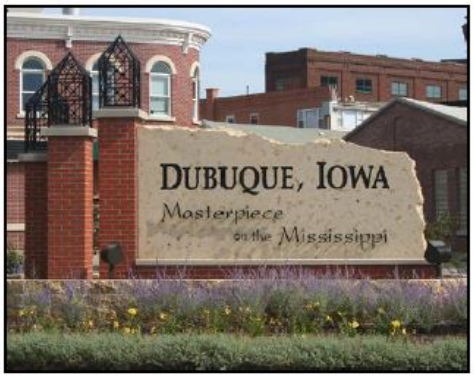
Parks and Recreation Advisory Commission

Resilient Community Advisory Commission

Transit Advisory Board

Zoning Advisory Commission

Zoning Board of Adjustment





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BUDGET OVERVIEWS

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2025-2027 CITY COUNCIL GOALS & PRIORITIES

The Dubuque City Council completed its annual goal-setting sessions on Thursday, Sept. 25, 2025. Over the course of three evening sessions, City Council members affirmed the 15-year vision statement and mission statement and identified seven five-year goals for the city. They also identified top and high priorities for a 2025-2026 policy agenda as well as in-progress projects and capital projects for 2025-2026.

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

POLICY AGENDA

Policy agenda items are issues that need direction or a policy decision by the City Council, or need a major funding decision by the City Council, or issues that need City Council leadership in the community or with other governmental bodies. The policy agenda is divided into top priorities and high priorities.

2025 - 2027 Top Priorities *(in alphabetical order)*

- Commercial Air Service Future: Strategy and Action Plan to Sustain and Expand
- Comprehensive Fire Station Location and Facilities Study
- Fire Department Staffing Increases
- Police Department: Full Staffing and Hiring
- Sanitary Sewer Investments and Implementation
  - Catfish Creek Sanitary Sewer Project
  - Cedar Street Lift Station and Force Main
  - Chaplain Schmitt Island Sanitary Sewer
  - Cooper Place/Maiden Lane Project
  - Grove Terrace Project
  - Harvard Street Project
  - Hempstead Street Project
  - Sanitary Sewer Force Main Stabilization Project
  - Sanitary Sewer Consent Decree Compliance
  - Terminal Street Lift Station and Force Main
  - Other projects
- Sports Complex Development
- Stormwater Management Investments and Implementation:
  - 17th and Elm Street Stormwater Project
  - 17th and Locust Street Stormwater Project
  - Bee Branch Gate & Pump Station Project
  - Detention Ponds Maintenance
  - Individual Neighborhood Investments
  - Kaufmann Avenue Storm Sewer Improvements
- Street Maintenance/Rehabilitation Program

2025 - 2027 High Priorities *(in alphabetical order)*

- Continued Implementation of Central Avenue Revitalization Plan
- Downtown Master Plan Update
- Dubuque Law Enforcement Center (DLEC) Short-Term Facility Enhancements and Future Plan
- East-West Corridor/Roundabouts Projects
- Next Phases of Chaplain Schmitt Island Development
- Parks and Recreation Master Plan Adoption and Implementation
- Water Resource and Recovery Center Facility and Process Improvements and Odor Reduction



VISION & MISSION

2040 Vision Statement

Dubuque 2040 is a sustainable and resilient city, an inclusive and equitable community where ALL are welcome. Dubuque 2040 has preserved our Masterpiece on the Mississippi, has a strong, diverse economy and expanding connectivity. Our residents experience healthy living and active lifestyles; have choices of quality, affordable, livable neighborhoods; have an abundance of diverse, fun things to do; and are successfully and actively engaged in the community.

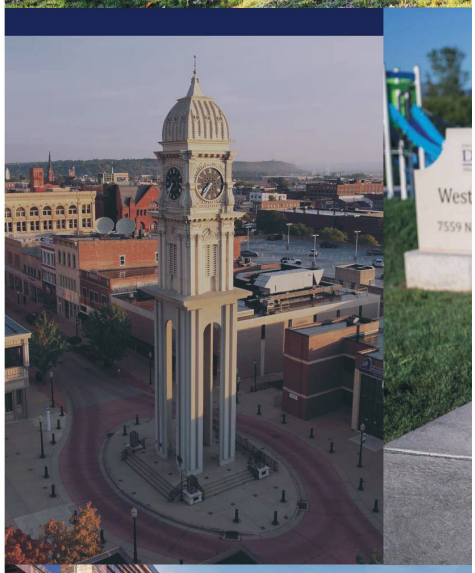
Mission Statement

Dubuque city government is progressive and financially sound with residents receiving value for their tax dollars and achieving goals through partnerships. Dubuque city government's mission is to deliver excellent municipal services that support urban living; contribute to an equitable, sustainable city; plan for the community's future; and facilitate access to critical human services.

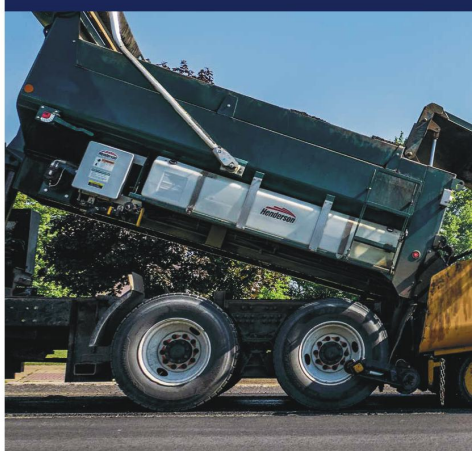
FIVE-YEAR GOALS

- **Healthy and Safe Community**
- **Financially Responsible, High-Performance City Organization:** Sustainable, Equitable, and Effective Service Delivery
- **Robust Local Economy:** Diverse Businesses and Jobs with Economic Prosperity
- **Livable Neighborhoods and Housing:** Great Place to Live
- **Sustainable Environment:** Preserving and Enhancing Natural Resources
- **Connected Community:** Equitable Transportation, Technology Infrastructure, and Mobility
- **Diverse Arts, Culture, Parks, and Recreation Experiences and Activities**







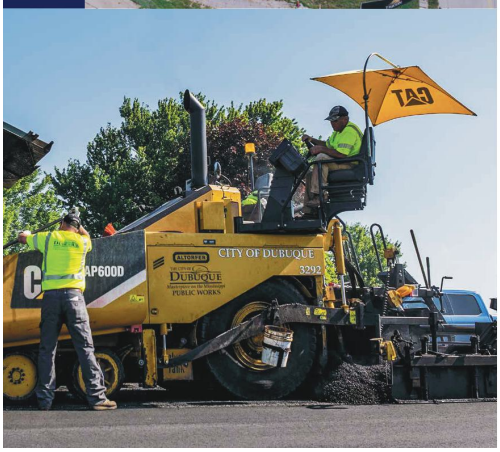


www.cityofdubuque.org/citycouncil









MANAGEMENT IN PROGRESS & MAJOR PROJECTS

Under each City Council goal are items listed as **Management in Progress** and **Major Projects**. These are items and projects that are underway and budgeted. Staff is implementing and providing updates to City Council.

Healthy and Safe Community

Management in Progress

- Access, Belonging and Community Action Plans
- Community Risk Reduction Program Implementation
- Fire Explorer Program Development
- License Plate Reader Camera Deployments
- New Emergency Responder Computer-Aided Dispatch (CAD) System Implementation
- Police Radios Upgrade Implementation
- Public Health Preparedness Emergency Response Plan Update
- Traffic and Security Camera Deployments and Upgrades

Major Projects

- Fire Stations Improvement Projects
- Crescent Community Health Center Facilities and Services Expansion

Financially Responsible, High-Performance City Organization

Management in Progress

- Adopt-A-Spot/Volunteer Management Hub Site GIS Application
- City Bond Rating: Updated Credit Rating and Bond Sale
- City Departments Safety Program: Funding for OSHA Compliance
- City Facilities Integrated Access Control Project
- City Hall and City Hall Annex Renovations
- City Website ADA Compliance
- Enterprise Asset Management System and Work Order System Funding and Implementation Plan
- Enterprise Resource Planning (ERP) Software Implementation
- Federal Legislative Advocacy Agenda and Action Plan
- Historic Federal Building Upgrades
- Human Resources Information System (HRIS) Implementation
- Multicultural Family Center Management and Staffing Review
- Organizational Culture Continuous Improvement: Exit Interviews
- State Legislative Advocacy Agenda and Action Plan 2026
- Succession Plan for Intergovernmental Relations Position

Major Projects

- Multicultural Family Center Elevator
- City Data Center Phase 2

Robust Local Economy

Management in Progress

- Business Incentives Policies and Processes Review
- Chaplain Schmitt Island Development: Hotel Project
- Comprehensive Hotel Attraction/Incentive Policy

(Continued on page 4.)

- Electronic Bidding Software Implementation
- Field of Dreams: Next Steps for City Support
- Minority and/or Women-owned Business Enterprise (MWBE) Procurement Policy
- Port of Dubuque New Hotel Development: City Actions
- Poverty Prevention and Reduction Plan Update
- River Cruise Ship Docking Project

Livable Neighborhoods and Housing

Management in Progress

- Unified Development Code Update and Adoption
- Historic Millwork District Development Update
- Neighborhood Associations Development: Activation/ Expansion
- Terminus Software Implementation for City Permits
- Permitting and Inspection Software Implementation
- New Housing Development Status Updates

Sustainable Environment

Management in Progress

- Electric Bus Acquisition and Charging Station
- Emerald Ash Borer Recovery: Funding for Stump Removal, Planting, and Related Sidewalk Replacement
- Green Alley Maintenance and Performance Evaluation
- Sewer System Infrastructure Asset Master Plan Development and Adoption
- Branching Out Dubuque Tree Planting Program
- Water Department 2025 Consumer Confidence Report
- Water and Resource Recovery Center (WRRC) 2025 Explosion Recovery Completion
- WRRC Fats, Oils, and Greases (FOG) Program Review
- WRRC High-Strength Waste Receiving and Storage Project
- WRRC HVAC Mini-Split System Installation
- WRRC State-Certified Lab Expansion

Major Projects

- Auburn St. and Custer St. Water Main, Sanitary Sewer, and Street Reconstruction
- City-Wide Fiber Project: Water Department Pump, Stations, Tanks, and Towers
- Green Alley Project: 15th St. to 17th St. between Iowa St. and Central Ave.
- Lead Water Service Lines Replacement Phase 1
- N. Cascade Rd./Southwest Arterial Water and Sewer Main Extensions from Edval Ln. to N. English Mill Rd.
- Rockdale Rd. Stormwater Project
- Water Department Deep Well No. 7 Rehabilitation
- Water Department New Deep Well No. 11 (part of PFAS Remediation Plan)
- Water Department SCADA (Supervisory Control and Data Acquisition) Overhaul
- Water Main Creek Crossing Restoration Project

Connected Community

Management in Progress

- Jule Federal Transportation Administration Areas of Persistent Poverty Planning Grant
- Parking System and Technology Upgrade and Installation
- Smart Parking and Mobility Study Implementation
- STREETS (Smart Traffic Routing with Efficient and Effective Traffic System) Program Funding and Implementation

Major Projects

- 14th St. Railroad Overpass and 16th St. Corridor Complete Streets Improvements
- Airport General Aviation Apron Reconstruction
- Airport Taxiway Alpha Construction
- Chaplain Schmitt Island Trail Project (Federal Community Project Grant)
- Fiber Optic Connections to Data Center
- Relocation of Fiber Optics on Julien Dubuque Bridge
- Southwest Arterial Intelligent Transportation System (ITS) Project
- US 20/Northwest Arterial Intersection Iowa DOT Project
- Wildwood Dr. Bridge Replacement

Diverse Arts, Culture, Parks, & Recreation Experiences & Activities

Management in Progress

- Comiskey Park Phase 2 Upgrades: Parking and Amenities
- Community Cultural Experiences and Programming
- Historic Millwork District Green Space Plan
- Eagle Point Park Historic Structures Assessment and Report
- Friends of Eagle Point Park Organization Development
- Eagle Point Park Fall 2025 Clean-Up

Major Projects

- Jackson Park Restrooms
- ImOn Ice Arena Dehumidification System
- Rustic Point Park Completion
- South Pointe Park Completion
- Eagle Point Park Water Tower Destruction
- Chaplain Schmitt Island Amphitheater



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LINKING LONG- AND SHORT-TERM GOALS

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity	8th Street 20" Transmission Water Main Connection (Jackson to Central)	Water
	Central Ave Booster Station	Water
	Central Ave and White St Water Utility Improvements for the Traffic Study Implementation Plan	Water
	Water Main Extension Central Ave	Water
	Water Distribution System Master Plan	Water
	Water Distribution System Hydraulic Modeling	Water
	Water Main Extension Olympic Heights Rd	Water
	Water Main Extension Pennsylvania Ave	Water
	Water Main Extension Seippel Rd and Pennsylvania Ave	Water
	West End Annexation Phase II	Water
	Southwest Arterial 16" Water Main Extension	Water
	Riverfront Leasehold Management	Engineering
	Downtown Storefront Activation Program	Economic Development
	Workforce Development	Economic Development

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Healthy and Safe Community	Exterior Building Maintenance	Fire
	Outdoor Warning Siren Repair/Replace	Fire
	Fire Station Expansion	Fire
	2027 Fire Engine Replacement (1907)	Fire
	2027 Ambulance Replacement (1914)	Fire
	2028 Fire Engine Replacement (1905)	Fire
	Portable Radio Replacements	Fire
	2031 Fire Engine Replacement (1910)	Fire
	2030 Ambulance Replacement (1915)	Fire
	2031 Ambulance Replacement (130010)	Fire
	Vehicle 4903 Replacement	Water
	Vehicle 4908 Replacement	Water
	Vehicle 4920 Replacement	Water
	Safety Equipment for Water Distribution Staff	Water
	Confined Space Drone	Engineering
	Manhole Inspection Equipment	Engineering
	Kerper Boulevard Sanitary Sediment Trap	Engineering
	Street Camera Installation	Engineering
	Downtown Bike Lockers	Engineering
	City Hall - Radon Mitigation System	Engineering
	Downtown ADA Assistance	Housing

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	DLEC Building Upgrades & Maintenance	Police
	Install HVAC systems at Fire Station 5 and 6	Fire
	17th/Locust Street Reconstruction Phase 4	Water
	Cla-Val Link2Valves Maintenance Program for Water Distributions Specialty Valves	Water
	Creek Crossing Water Main Restoration	Water
	Distribution System Regulatory Monitoring/Flushing Stations	Water
	Water District Metered Zone (DMZ) Pilot	Water
	Eagle Point WTP Lime Sludge Drain Sediment Trap	Water
	Eagle Point WTP Railroad Building Study	Water
	Fire Hydrant Assembly Relocation/Replacement for the Sidewalk Program	Water
	Fire Hydrant Stock	Water
	Generators-Park Hill & Mt. Carmel	Water
	Grove Terrace Sanitary Sewer Reconstruction (Consent Decree)	Water
	Harvard St Sanitary Sewer Reconstruction (Consent Decree)	Water
	Hempstead St Sanitary Sewer Reconstruction (Consent Decree)	Water
	Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St	Water
	JFK Tower Interior Piping & Expansion Joint Replacement	Water
	Leak Detection Survey	Water
	Maintenance of Public Water Mains During Stone Retaining Wall Repair	Water
	Municipal Services Center Roof Replacement	Water
	North Grandview Ave Water Repairs	Water
	Public Lead Line Water Main Replacement	Water
	Rockdale Road Reconstruction	Water
	South Algona 12" Water Main Replacement	Water
	Water Repairs Sunnyslope Street Project	Water
	Water Main Replacement W 8th St	Water
	Water Main Upgrades during Street General Repairs	Water
	Water Meter Replacement Program	Water
	Water Storage Rehabilitation Program	Water
	Water Tower Mixer Replacement	Water
	Water Treatment Plant Roof Replacement	Water
	Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program	Water
	Water Treatment Plant and Pump Station Pipe Rehabilitation	Water
	Water Treatment Plant South Plant Flow Meter Replacement	Water

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	Lift Station SCADA Upgrades	WRRC
	HVAC Replacement	WRRC
	Bar Screen Replacement	WRRC
	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	WRRC
	Industrial Controls Upgrade	WRRC
	Equipment Trailer Replacement	WRRC
	Environmental Laboratory Still replacement	WRRC
	Compressed Air System Improvements	WRRC
	Process Control Instrumentation Improvements - Dissolved Oxygen Monitoring	WRRC
	Influent and Effluent Monitoring Improvements	WRRC
	Maintenance Shop Hoist Replacement	WRRC
	Scum Pit Pump Replacement	WRRC
	General Equipment Replacement	WRRC
	Treatment System Infrastructure Restoration & Reliability Improvements	WRRC
	Solids Handling Door Replacement	WRRC
	Municipal Services Center Fire Alarm System & Access System Replacement	Public Works
	Municipal Services Center Fleet Maintenance Bay Extension	Public Works
	Municipal Services Center Roof Replacement	Public Works
	Portable Jet - 2730	Public Works
	New CCTV Camera	Public Works
	Off-Road Vehicle - 2727	Public Works
	Off Road Vehicle CCTV Slide-in Unit Replacement	Public Works
	Fleet Service Sweeper - 3254	Public Works
	Fleet Service Truck	Public Works
	Sanitary Sewer Root Foaming	Public Works
	Storm Sewer General Replacements	Engineering
	Stormwater Truck	Engineering
	Flow Metering Equipment	Engineering
	Detention Basin Maintenance & Repair	Engineering
	Drainage Channel Maintenance & Repair	Engineering
	Bee Branch Creek Gate & Pump Replacement	Engineering
	Schmitt Island Stormwater Rehabilitation	Engineering
	17th/Locust Street Reconstruction Phase 4	Engineering
	North Catfish Creek Trail Stabilization	Engineering
	Pebble Cove Drainage Basin Improvements	Engineering
	Teddy Bear Park Streambank Stabilization	Engineering
	Harvest View Storm Sewer Improvements	Engineering
	Primrose Court Storm Sewer Repair	Engineering
	General Sanitary Sewer Replacement	Engineering

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	Old Mill Road Lift Station & Force Main - Phase 1	Engineering
	Old Mill Road Lift Station & Force Main - Phase 2	Engineering
	Old Mill Road Lift Station & Force Main - Phase 3 (Catfish Creek Middle Fork)	Engineering
	Old Mill Road Lift Station & Force Main - Phase 4 (Catfish Creek South Fork)	Engineering
	Schmitt Island Sanitary Improvements	Engineering
	JFK Yiannias Place Sanitary Sewer Relocation	Engineering
	Key West Sanitary Lift Station Replacement	Engineering
	Sanitary Basin Analysis - Steger Heights Area	Engineering
	Sanitary Basin Analysis - Quigley's Sub Area	Engineering
	Sanitary Basin Analysis - South Port & Terminal St LS	Engineering
	Outfall Manhole Reconstruction	Engineering
	Grove Terrace Sanitary Sewer Reconstruction	Engineering
	Track Line Sanitary Sewer Reconstruction	Engineering
	Cooper Place and Maiden Lane Sanitary Sewer Reconstruction	Engineering
	Harvard Street Sanitary Sewer Reconstruction	Engineering
	Hempstead Reconstruction	Engineering
	Knob Hill-Duggan Drive Sanitary Sewer Reconstruction	Engineering
	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary	Engineering
	Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street	Engineering
	17th/Locust Street Reconstruction Phase 4	Engineering
	Guardrail Replacement	Engineering
	Stone Retaining Walls	Engineering
	Speed Shields & Traffic Calming Measures	Engineering
	Aerial Bucket Truck Replacement - 3230	Engineering
	Emergency Preemption Expansion and Upgrades	Engineering
	LED Re-Lamp Schedule	Engineering
	Street Light Replacement and New Installation	Engineering
	Surge and Grounding Improvement at Signals	Engineering
	Traffic Signal Vehicle Detection Conversion	Engineering
	Chavenelle Street Light Replacement Project	Engineering
	Downtown Rehab Grant Program	Economic Development
	Smart Parking System	Transportation
	Parking Ramp Major Maintenance Repairs	Transportation
	Port of Dubuque Ramp - Major Maintenance	Transportation
	Assistance for Homeownership	Housing
	Homeowner Rehabilitation Program	Housing
	Healthy Homes Production Grant	Housing
	Historic Preservation Revolving Loan Fund	Housing
	Lead and Healthy Homes Grant	Housing

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	Older Adult Home Modification	Housing
	Historic Preservation Technical Assistance Program	Planning
	Downtown Master Plan Update	Planning

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery	Enterprise Asset Management System Software-Water	Water
	Leak Detection Correlator Replacement	Water
	Private Lead Line Replacement Program	Water
	Private Lead Service Line Replacement Program	Water
	Safety Program Development	WRRC
	Reconstruct Taxiway A	Airport
	Equipment Storage Building	Airport
	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	Airport
	Corporate Hanger Facilities Maintenance	Airport
	Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN)	Airport
	Taxiway D Extension	Airport
	Taxiway J Improvements	Airport
	Enterprise Asset Management System Software	Engineering
	Stormwater Management Program	Engineering
	Sewer Utility Asset Management Plan	Engineering
	Enterprise Asset Management System Software - Sanitary	Engineering
	Enterprise Asset Management System Software - Roadways	Engineering
	ITS Traffic Control Equipment	Engineering
	Traffic Signal Battery Backup	Engineering
	Traffic Signal Network Communications Program	Engineering
	City-Wide Computer and Printer Replacements - General Gov	Information Technology
	Network Switch Replacement	Information Technology
	Aerial Orthophotography	Information Technology
	Network Security Risk Assessment	Information Technology
	City-Wide Computer and Printer Replacements-Business	Information Technology

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Sustainable Environment: Preserving and Enhancing Natural Resources	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	Water
	Source Water PFAS Reduction Project	Water
	Utility Vehicle Replacement	WRRC
	Floodwall Post-Flood Repair Program	Public Works
	Solid Waste Collection Vehicle Grapple Truck - 3410	Public Works
	Solid Waste Collection Vehicle Rear Loader - 3403	Public Works
	Solid Waste Collection Vehicle Mini Rear Loader - 3406	Public Works
	Solid Waste Collection Vehicle Rear Loader - 3407	Public Works
	Solid Waste Collection Vehicle Automated Side Loader - 3412	Public Works
	Solid Waste Collection Vehicle Automated Side Loader - 3413	Public Works
	Solid Waste Collection Vehicle 3/4 Ton Pickup - 3419	Public Works
	Solid Waste Collection Vehicle Automated Side Loader - 3411	Public Works
	Landfill Gas Field Well Leachate Pump	Public Works
	Landfill Waste Minimization Grant Project	Public Works
	Landfill EMS Grant Matching Funds	Public Works
	Landfill Compactor Rebuild 3471	Public Works
	Landfill Compactor Purchase & Midlife Rebuild	Public Works
	Landfill Portable Litter Fencing	Public Works
	Landfill Half Ton Truck Replacement	Public Works
	Landfill Minivan Replacement	Public Works
	Landfill Forklift Replacement	Public Works
	Landfill Dozer Rebuild/Replacement - 3453	Public Works
	Landfill Dozer Rebuild/Replacement - 3456	Public Works
	Landfill Gator Replacement 3480	Public Works
	Landfill Gator Replacement 3482	Public Works
	Landfill Batwing Replacement	Public Works
	Landfill Permit Renewal	Public Works
	landfill Website Redesign	Public Works
	Landfill Alternative Energy	Public Works
	Wheel Loader Replacement	Public Works
	3C Wheel Loader	Public Works
	Sweeper	Public Works
	Bush Mower	Public Works
	3451 Hook Truck	Public Works
	Water Truck	Public Works
	Mechanical Service Truck Replacement	Public Works
	Dozer Replacement	Public Works
	Landfill Tarpomatic Replacement Project	Public Works
	Title V (Emission) Permit Renewal	Public Works
	Green Alleys - Non Bee Branch	Engineering

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Sustainable Environment: Preserving and Enhancing Natural Resources	Public Electric Vehicle Chargers	Engineering
	Harbor Area Maintenance - Dredging	Engineering
	Federal Building Renovation	Engineering
	Community Green House Gas Inventory and Climate Action Planning	City Manager's Office
	Municipal Solar Project - MFC	City Manager's Office
	Municipal Solar Project - Library	City Manager's Office

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities	Low/Mod Income Area Park Improvements	Parks
	Chaplain Schmitt Island Environmental Restoration	Parks
	Eagle Point Park Replace Water Lines	Parks
	Jeffris Grant	Parks
	Eagle Point Park Master Plan	Parks
	Jackson Park Restroom Building	Parks
	Murphy Park Replace Water Lines	Parks
	Park Office Roof Replacement	Parks
	Trail Maintenance/Repair	Parks
	Mechanic Shop - Roof Replacement	Parks
	Five Flags Building Improvements	Civic Center
	Marquee Replacement	Civic Center
	Boiler Replacement	Civic Center
	Recirculating Pump Replacement	Civic Center
	Standby Emergency Generator Replacement	Civic Center
	Community Center Master Plan	Recreation
	Bunker Hill Golf Course - Construct Cart Paths	Recreation
	Bunker Tree Removal & Replacement	Recreation
	Bunker Hill Administrative Office lead Remediation Project	Recreation
	Bunker Hill Basement Leak Repair & Planter Box Removal	Recreation
	Flora & Sutton Pool Tank Resurfacing	Recreation
	Flora & Sutton Pool - Leak Repair	Recreation
	Marina Dock Fuel & Electrical System Rehab	Recreation
	Marina Dock Network Switch Replacement	Recreation
	Dishwasher and Water Softener Replacement	Conference Center
	Conference Center Roof Restoration	Conference Center
	Conference Center HVAC System Evaluation	Conference Center
	Conference Center Fire Panel Replacement	Conference Center
	Admiral Sheehy Drive Water Main Loop	Water
	Pedestrian Safety with Permanent Bollards/ Barricades	Engineering

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Connected Community: Equitable Transportation, Technology Infrastructure, and Mobility	Asphalt Milling Program	Public Works
	Curb Ramp Program	Public Works
	Tri-top Catch Basin Replacement	Public Works
	Curb Replacement Program	Public Works
	Concrete Street Section Repair Program	Public Works
	Steps, Hand Railings & Wall-Top Fencing	Public Works
	NW Arterial Shoulder Paving Project	Public Works
	Hawthorne St Boat Ramp Repair	Public Works
	Wheel Loader Purchase - 3255	Public Works
	Mechanical Sweeper Replacement - 4007	Public Works
	Vacuum Street Sweeper Replacement - 4002	Public Works
	Sign Truck Replacement - 3236	Public Works
	Backhoe Loader Purchase - 3214	Public Works
	Backhoe Loader Purchase - 3213	Public Works
	Wheel Loader Purchase -3209	Public Works
	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement - 4004	Public Works
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3223	Public Works
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3207	Public Works
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3233	Public Works
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3222	Public Works
	44,000 GVW Dump Truck Replacement - 3241	Public Works
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3208	Public Works
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3201	Public Works
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3206	Public Works
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3212	Public Works
	14th St Overpass	Engineering
	US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation	Engineering
	East - West Corridor Capacity Improvements	Engineering
	Pavement Marking Project	Engineering
	Pavement Preservation Joint Sealing	Engineering
	Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing	Engineering
	Pavement Rehabilitation - Dowel Bar Concrete Joint Repair	Engineering
	Traffic and Pedestrian Crossing Warning Devices	Engineering
	Street Construction General Repair	Engineering

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Connected Community: Equitable Transportation, Technology Infrastructure, and Mobility	Safe Routes to School	Engineering
	Brick Paver Maintenance	Engineering
	Sidewalk Program - City-Owned Property	Engineering
	Sidewalk Program Related to Curb and Catch Basin Replacements	Engineering
	Sidewalk Inspection Program - Assessable	Engineering
	Bridge Repairs/Maintenance	Engineering
	NW Arterial Trail Drainage	Engineering
	Railroad Quiet Zone Study	Engineering
	Wayfinding Signage	Engineering
	Broadband Acceleration and Universal Access	Engineering
	Fiber Infrastructure Management System	Engineering
	Fiber Optic Conduit - Miscellaneous	Engineering
	Signalization Program	Engineering
	Street Lighting and Traffic Signal Knockdown/ Insurance	Engineering
	Traffic Control Project Phase 1	Engineering
	Traffic Signal Controller Replacement	Engineering
	Traffic Signal Interconnect Conduit Replacement	Engineering
	Traffic Signal Intersection Reconstruction	Engineering
	Traffic Signal Mastarm Retrofit	Engineering
	Iowa St Streetlight Replacement Project	Engineering
	Enterprise Asset Management System Software - Fiber	Engineering
	Traffic Control Project Phase 2	Engineering
	Electric Buses (2) 5339	Transportation
	Municipal Parking Lot Maintenance	Transportation

CITY OF DUBUQUE
FISCAL YEAR 2027 RECOMMENDED BUDGET
FACT SHEET

Total Budget	$265,322,342	3.39% less than FY 2026
Operating Budget	$184,688,604	1.00% more than FY 2026
Capital Budget	$80,633,738	12.17% less than FY 2026
City Tax Asking	$31,940,934	6.98% more than FY 2026
City Tax Rate	$10.16480 per $1,000	1.00% more than FY 2026
Taxable Valuation	3,137,181,478	5.89% more than FY 2026
TIF Increment Valuation	694,617,071	18.16% more than FY 2026
Tax Rate Change	1.00%	

Impact on Property Owners (City Taxes Only)

Residential = 3.00%	Commercial = 18.10%	Industrial = 17.88%
$26.67	$770.05	$910.27

	FY 2026	Proposed FY2027	% Change	$ Change
Property Tax Rate	$10.0637	$10.1648	1.00%	$0.10
Property Tax Asking	$29,872,253	$31,940,934	6.93%	$2,068,681

Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Residential: Avg. value - $213,211			$889.20	$915.87	$26.67	3.0 %
Commercial: $150,000 value & below	433	381	$716.01	$679.03	-$36.98	-5.2 %
Commercial: $150,001-$300,000 value	232	225	$2,074.61	$2,051.27	-$23.34	-1.1 %
Commercial: $300,001-$450,000	147	167	$3,433.21	$3,423.52	-$9.69	-0.3 %
Commercial: Avg. Value = $624,927	588	636	$4,253.76	$5,023.81	$770.05	18.1 %

Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Industrial: $150,000 value & below	8	8	$716.01	$679.03	-$36.98	-5.2 %
Industrial: $150,001-$300,000 value	11	9	$2,074.61	$2,051.27	-$23.34	-1.1 %
Industrial: $300,001-$450,000	4	3	$3,433.21	$3,423.52	-$9.69	-0.3 %
Industrial: Avg. Value = $731,693	58	58	$5,090.27	$6,000.54	$910.27	+17.9 %

Recommended Fee Adjustments

Sanitary Sewer	9.00% rate increase effective July 1, 2026
Water	3.00% rate increase effective July 1, 2026
Stormwater	9.00% rate increase effective July 1, 2026
Solid Waste	9.00% rate increase effective July 1, 2026
Recreation	Annual golf fee increases/decreases to maintain 100% self-support guideline: $50 increase to the season cart passes.
City Clerk	Increase multiple business license and permit fees to accurately reflect the cost of providing service.
Parking	$3 increase to monthly fee at Central and Fifth Street ramps. Port of Dubuque Lot new $50 monthly fee as required by the development agreement.

Positions	**Full-Time Equivalent Changes**	**Full-Time Equivalent**
All Funds	19.58	795.44*

* Included Full-Time employees (684.00), Part-Time employees (54.16), and Seasonal (57.27)

SUMMARY OF TOTAL REVENUE AND EXPENDITURES - ALL BUDGETED FUNDS

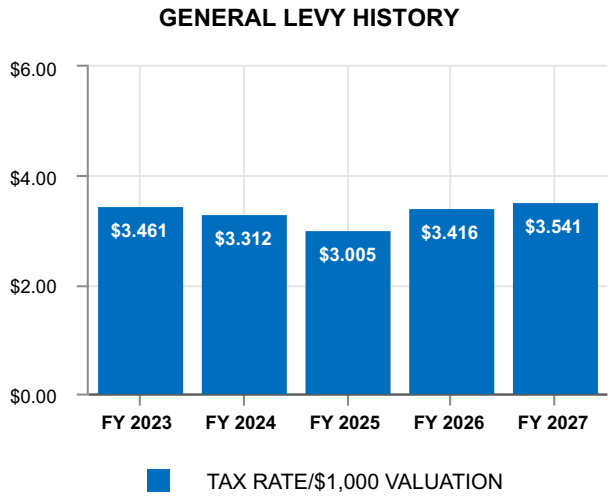
Revenues/Sources	FY 2025 Actual	FY 2026 Adopted	FY 2027 Recomm'd Budget
Taxes	$ 68,842,718	$ 73,325,373	$ 75,301,274
Licenses and Permits	5,023,423	4,477,648	4,706,776
Use of Money and Property	25,395,309	22,190,268	21,265,760
Intergovernmental	47,582,950	56,639,075	53,729,895
Charges of Services	49,018,168	52,698,361	61,735,125
Special Assessments	74,023	117,657	40,000
Miscellaneous	14,259,759	15,395,263	14,004,840
Subtotal Revenues	210,196,350	224,843,645	230,783,670
Other Financing Sources:			
Proceeds from Bonds	28,348,992	29,189,076	26,579,333
Transfers In	48,021,115	45,959,028	46,910,374
Beginning Fund Balance	116,119,247	121,373,674	101,517,795
Total Available Resources	$ 402,685,704	$ 421,365,423	$ 405,791,172
Expenditures/Uses			
Public Safety	$ 40,121,497	$ 40,879,248	$ 44,671,041
Public Works	16,395,858	17,726,454	16,704,458
Health and Social Services	1,172,595	1,207,942	1,233,171
Culture and Recreation	17,222,774	17,924,093	19,281,450
Community and Economic Development	20,539,396	20,998,731	19,966,085
General Government	15,161,155	16,444,880	17,280,069
Business Type	34,324,709	38,317,541	37,762,218
Debt Service	25,419,806	29,336,066	27,790,112
Capital Improvement Projects	62,532,934	91,803,749	80,633,738
Subtotal Expenditures	232,890,724	274,638,704	265,322,342
Other Financing Uses:			
Transfers Out	50,203,003	45,959,028	46,910,374
Ending Fund Balance	119,591,977	100,767,691	93,558,456
Total Uses and Fund Balance	$ 402,685,704	$ 421,365,423	$ 405,791,172

REVENUE CATEGORY EXPLANATIONS

PROPERTY TAXES

All property taxes collected for the City are levied on the assessed valuation of real and personal property as determined by the City Assessor. For Fiscal Year 2027, the total tax collection of $31,940,934 is a 6.93% increase as compared to FY 2026. The total tax collection includes $10,396 for agricultural land. The overall levy is made up of five parts as described below.

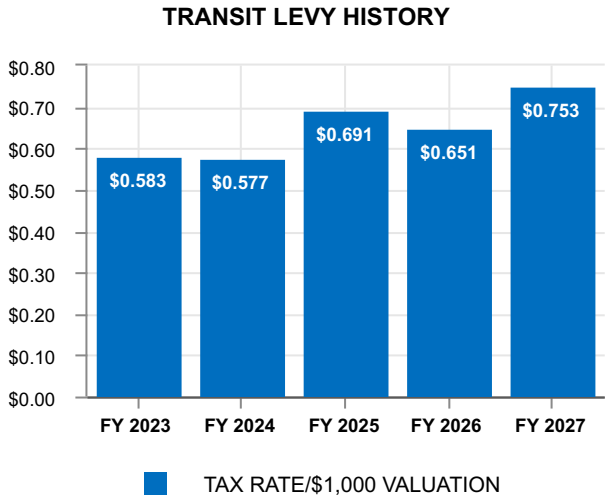
GENERAL LEVY HISTORY



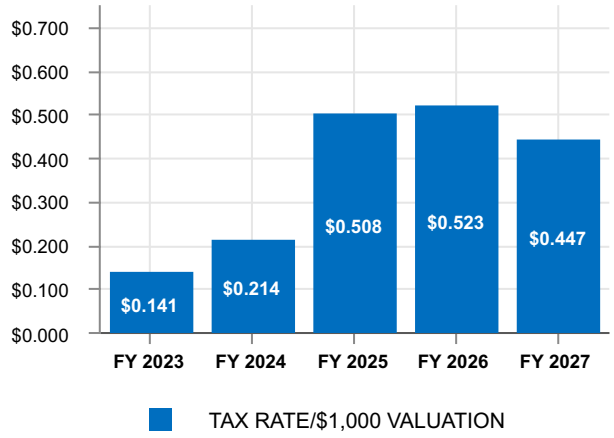
The **General Levy** for the general fund is limited by the State of Iowa to 2% or 3% growth each year, depending on the trigger hit, except for specific levies authorized outside the limit. The City of Dubuque general levy for FY 2027 is just $3.54090, which is up from $3.41552 the year before. The General Levy is certified with the State of Iowa at the maximum levy allowed by moving eligible Employee Trust & Agency expenses (allowable in the Trust & Agency Levy) into the General Levy.

The State of Iowa requires this shift to maximize the General Levy first. Also, 50% of the one cent local option sales tax and 100% of the gaming revenues (taxes and lease) is applied for property tax relief which has created a savings in the total City tax rate of $3.17428/$1,000 valuation.

Outside of the General Fund levy, a **Transit Levy** can be used without the vote of the electors to fund the operations of a municipal transit system. This levy may not exceed 95 cents/$1,000 valuation. The levy is collected in the General Fund, and then transferred to the Transit Fund. The FY 2027 levy of 0.752860 cents will generate $2,361,869 which is a 8.92% increase from FY 2026.



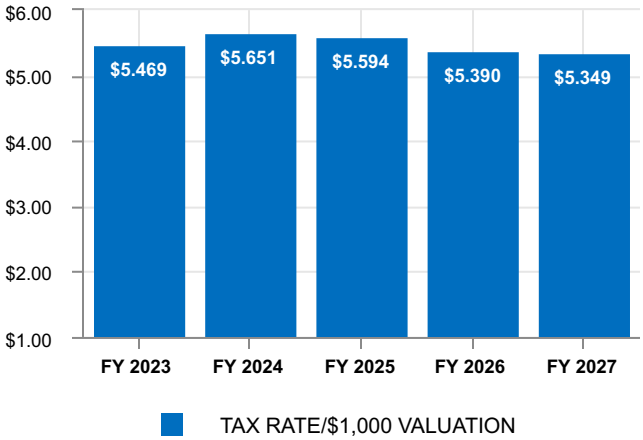
TORT LIABILITY LEVY HISTORY



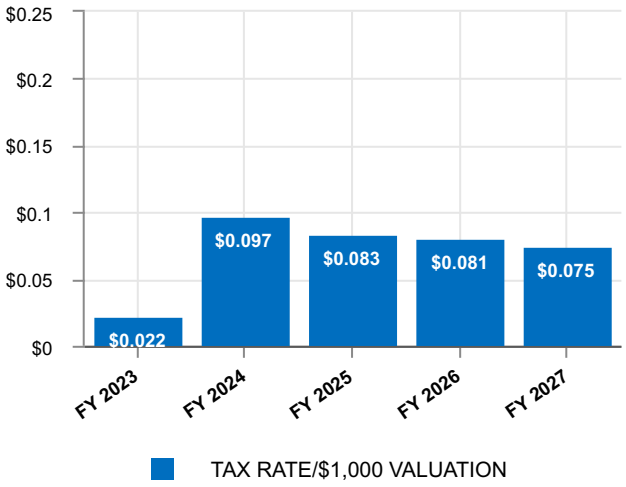
Outside of the General Fund levy, a **Tort Liability Levy** can be used without the vote of the electors to fund the cost of general liability insurance to the total amount necessary. The levy is collected in the Tort Liability fund and then transferred into the General Fund to pay general liability insurance expense. The FY 2027 levy of 0.44658 cents generates $1,401,004. The City is a member of the Iowa Community Assurance Pool (ICAP) which is a local government risk-sharing pool in the State of Iowa. The tort liability levy request changes based on risk adjustments received from ICAP.

The **Trust and Agency Levy** is available for payroll benefit costs (as defined by the City Finance Committee) including Retirement (IPERS), Municipal Fire and Police Retirement (MFPRSI), Police Pensions, Social Security/ Medicare, Police and Fire medical costs, Health Insurance, Worker's Compensation, Life Insurance, and Unemployment. The total payroll benefit costs allowable in this levy are $16,782,114. The trust and agency levy has decreased to $5.34942 in FY 2027 .

TRUST & AGENCY LEVY HISTORY



DEBT SERVICE LEVY HISTORY

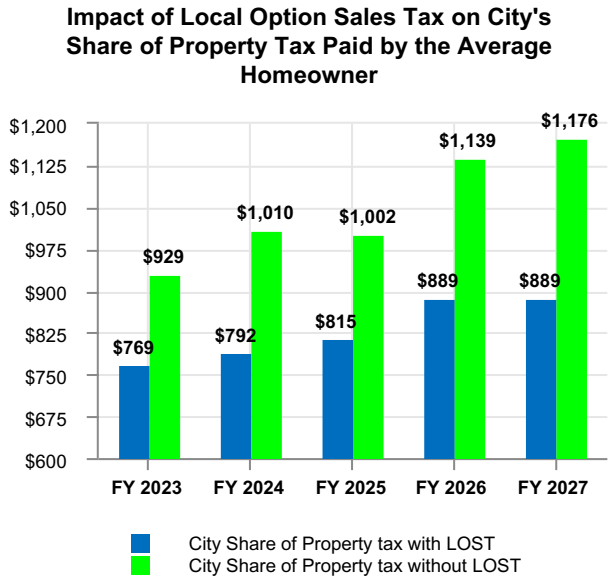


The final portion of the levy is for **Debt Service**. This levy is restricted to General Obligation (GO) bond debt and judgments. The City of Dubuque has a GO bond issuance for the replacement of fire trucks and an ambulance for $1,355,500 and a franchise fee judgment bond ifor $2,800,000 with debt service abated by the debt service levy of $287,495 in FY 2027.

OTHER TAXES

Local Option Sales Tax (LOST)

Beginning April 1, 1988, an additional 1% local option sales tax is applied to all goods and services delivered within the City of Dubuque, to which the State of Iowa sales tax already applies. This was approved by the voters in February of 1988. Of the total received, 50% of the funds are marked for property tax relief; 20% for City facilities maintenance (upkeep of City-owned property, transit equipment, riverfront and wetland development, and economic development); and 30% for special assessment relief (street special assessments and the maintenance and repair of streets). Annually the State sends the City an estimate of the amount of local option sales tax it will receive monthly for the year. The amount is 95% of the estimated collection and then in November, the City will receive an adjustment to actual for the prior year. This estimate along with actual receipt and sales growth trends, are used to budget. The budget for FY 2027 decreased 1.24% compared to FY 2026, which reflects stabilized sales growth.



In FY 2027 approximately $6,372,758 will be generated for property tax relief. This translates into a reduction of the City share of property tax paid by the Average Homeowner of $259.65. This chart illustrates the amount the total levy would have to be if the Local Option Sales Tax had not been approved.

Hotel/Motel Tax

Beginning in November of 1991, a referendum was passed to increase hotel/motel tax from 5% to 7% (limit). This tax is levied upon the occupancy of any room furnished by a hotel/motel in the City. By Resolution, 50% of the hotel/motel tax is to be used for promotion and encouragement of tourism and convention business. City Council's policy is to provide 50% of the past 4 quarters actual receipts to the Convention & Visitors Bureau (CVB) in the next fiscal year's budget. The remaining 50% goes into the General Fund for property tax relief.

Hotel/motel tax has increased gradually over the years until FY 2004, when a 35% increase was realized. This was due to the addition of several new hotel/motels in Dubuque. FY 2027 is budgeted with a decrease of 10.16% under FY 2026, which reflects the actual trend.

Other Taxes

Other taxes include tax on agricultural land (state levy limit is $3.00375), military service, county monies & credits, gaming taxes (Greyhound Park and Casino para-mutual and slot machine tax and Diamond Jo riverboat tax on bets), mobile home tax, and tax increment property tax revenues.

LICENSES AND PERMITS

Fees from licenses include business, beer, liquor, cigarette, dog, cat, bicycle, housing, and other miscellaneous. Fees from permits include building, electrical, mechanical, plumbing, refuse hauling, excavation, subdivision inspection, swimming pool inspection, animal impoundments, and other miscellaneous.

Also included are cable TV franchise fees (5%) and utility franchise fees (5% gas and 5% electric) – with a increase of 12.91% in FY 2027. The Fiscal Year 2027 projection for Cable Franchise Fees is $256,734. The Utility Franchise Fees from Electric and Natural Gas FY 2027 projection is $7,102,341, all for property tax relief.

USE OF MONEY AND PROPERTY

This category includes interest and investment earnings collected, rent received from City owned property, and lease revenue. The gaming related leases generate the most revenue. In 1984, the residents of Dubuque approved a referendum allowing dog racing. In 1987, this expanded to include riverboat gaming and in 1994 slot machines at the dog track. The Greyhound Park and Casino expanded with a bigger and better facility and in June 2005, slot machines were added to go from 600 to 1,000 and in March 2006, table games were added.

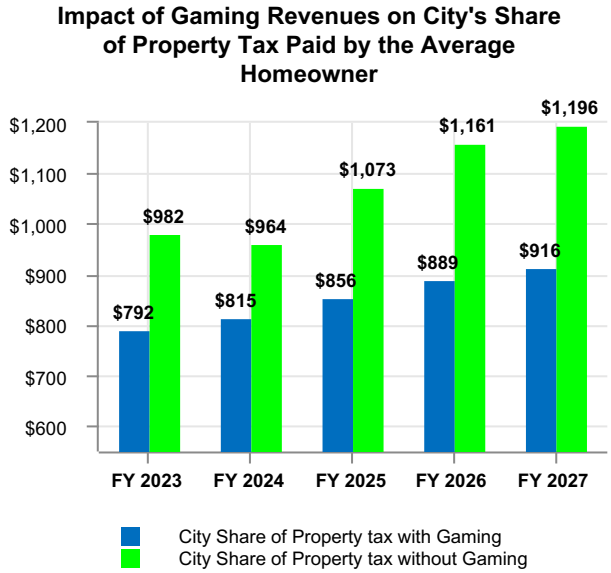
Effective April 1, 2004 the lease with the Dubuque Racing Association (DRA) was revised to collect 1% of coin-in and unadjusted drop from .5% previously, and its end date changed from 2009 to 2018. The City receives a distribution of profit from the DRA annually that was previously split 40% to the City, 30% to local charities and 30 % retained by the DRA. A lease amendment in FY 2010 changed this split to 50% City / 50% Charities / DRA. In addition, this lease amendment changed the unadjusted drop from .5% for table games to 4.8% of adjusted gross receipts.

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055. The change in market share and changes in the lease agreement impacts the City's lease payment from the DRA. The new lease effective 1/1/22 requires the DRA to pay the City 1.5%t of coin in from slot machines (previously 1%), 4.8% of gross revenue from table games, and 0.5% of sports wagering. Diamond Jo admissions are also collected through their lease.

In Fiscal Year 2022, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. The split of annual distribution was changed from 50% City/ 50% charity to one third City, one third charity, one third Chaplain Schmitt Island Development Fund. In addition, the amended lease has an expiration date of December 31, 2036.

In Fiscal Year 2023, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment extended the termination date from 2036 to 2055. The amendment allows $1.5 million of cash reserve fund as a down payment of a construction loan in FY23. The DRA is required to establish a debt reserve fund equal to one year of debt payments, almost $7 million.

City Council policy is to use 100% of the DRA distribution of profit to support the Capital Improvement budget, however in Fiscal Years 2024-2027, 100% of DRA distribution of profit was used for the operating budget. City Council policy for the total received from the DRA operating lease and taxes, and the Diamond Jo admissions and taxes, is to split it 100% for property tax relief in the General Fund and 0% to support the Capital Improvement program.



In 2027, 100% of the total or approximately $6,372,758 is projected to be generated and reduce the amount paid by the average homeowner by $279.94. This chart illustrates the total the average homeowner would have to pay without the contribution of gaming revenue. FY 2027 and beyond gaming projections include the impact of the renovated Q Casino and additional casinos opening in Illinois, Wisconsin, and Iowa.

INTERGOVERNMENTAL REVENUE

Intergovernmental revenues include Federal grants and reimbursements, State grants and reimbursements, State shared revenues, and County or other local grants and reimbursements. Many of these revenues are construction project related and thus significantly increase and decrease with the timing of projects. Federal and State grants received by the City are listed on the 'Summary of How Budgeted Expenditures are Funded by Source of Income" under the Financial Summaries tab.

In FY 03/04, the State of Iowa discontinued State shared recurring revenues (liquor tax, personal property tax replacement, municipal assistance, and state funded monies and credits) due to a budget crisis at the State level. This caused a shortfall of $1,051,625 in the City of Dubuque's General Fund. Then in FY 04/05 the bank franchise tax was eliminated by the State causing a shortfall of $145,000. This was addressed by making cuts, shifting funding and increasing revenues by adding a 2% gas and electric franchise fee.

The Iowa Department of Transportation (IDOT) provides annual projections on the amount of Road Use Tax Funds the City of Dubuque will receive over the next five years based on a per capita amount. The State Road Use Tax Fund consist of revenues from fuel tax, vehicle registration fees, use tax, driver's license fees and other miscellaneous sources and is distributed to cities on a per capita basis. It should be noted that in FY 2010, the Iowa Department of Revenue increased Road Use Tax Funds (RUT) as a result of higher vehicle registration fees passed into law in 2008. The gas tax was increased ten cents beginning in February 2015. The city is estimated to receive $44,944,898 for FY 2027-2031.

CHARGES FOR SERVICES

Utility Charges

This includes revenue from charges for services for Water, Sewer, Stormwater, Solid Waste, and Landfill. Rate increases have been incorporated in all utilities (as listed on the "Fact Sheet" under the Budget Overviews tab). Rate increases were necessary due to a combination of operating costs rising (fuel, gas/electric, supplies), additional capital projects, to support additional debt service, and to meet revenue bond covenants.

Other Charges for Services

This includes revenue from all charges for current services exclusive of utilities, such as:

General Government - Copy charges, sale of maps and publications, zoning adjustment fees, sub plat review fees, plan check fees, and temporary use fees.

Highways/Streets/Sanitation – Street, sidewalk, and curb repairs, engineering and inspection fees, and weed cutting charges.

Public Safety – Special Police services and ambulance fees.

Municipal Enterprises – Library services, transit services, airport charges and fuel sales, and parking meters and lot collections.

Recreation – Recreation programs, golf course fees, aquatics, and park fees.

SPECIAL ASSESSMENTS

Special Assessments are an additional tax levied on private property for public improvements that enhance the value of the property. Principal and interest payments received on special assessments are included in this revenue category.

OTHER FINANCING SOURCES

Other financing sources includes proceeds from sale of bonds and State Revolving Fund (SRF) loans.

TRANSFERS IN

This is for the transfer of money between City funds.

MISCELLANEOUS REVENUE

Internal Charges

These are the charges for labor, equipment, materials, printing, and messenger service which City departments pay to internal services departments or to other City departments.

Miscellaneous Revenue

This includes revenues of a non-recurring nature which are not assigned above.

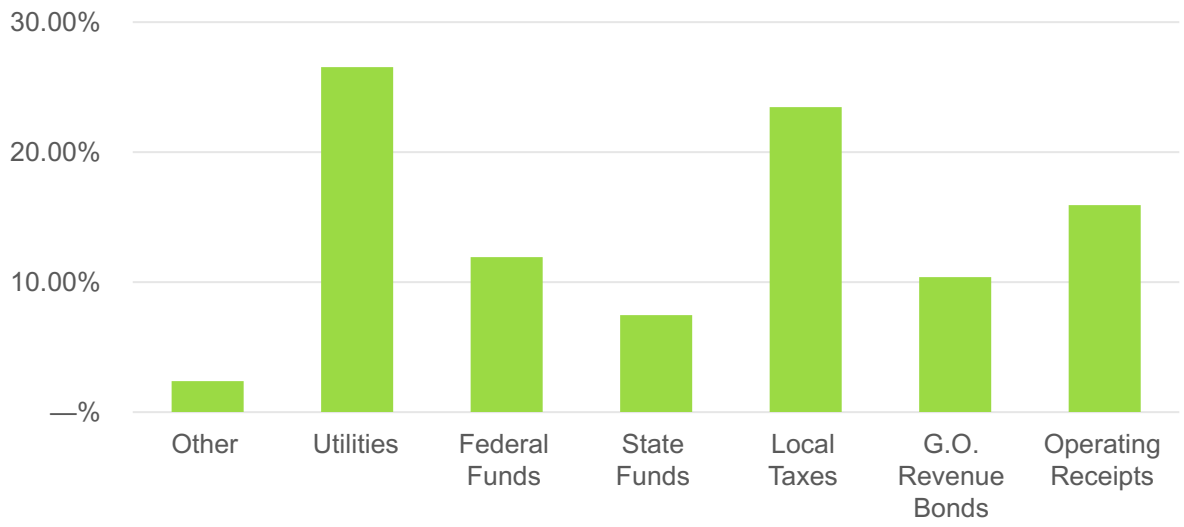
REVENUE HIGHLIGHTS

REVENUE PROJECTIONS

The revenue projection process starts with five year projections calculated on all tax levied funds (General, Transit, Debt, Tort, and Trust & Agency). Prior year's actual and current year-to-date amounts are used to project both the current year and next four year's revenues. Information received from the State, County, and Iowa League of Municipalities is utilized to project recent trends and anticipated amounts. The City Manager and the Chief Financial Officer review estimates, with input from the Human Resources Director, to make informed judgments on all revenues city wide. The Budget and Fiscal Policy Guidelines are recommended to City Council for adoption.

The Departments then submit their estimates and the Chief Financial Officer reviews all detail, discusses with Departments, makes appropriate adjustments and prepares the Budget Financial Summary for their Department. Budget Hearings begin with the City Manager, Assistant City Manager, Chief Financial Officer, and each Department. At the Hearings, reviews are completed of Department revenues, expenses, and ending fund balances or property tax support change to determine if fees and charges need to be adjusted. Many funds have a restricted or a minimum fund balance required for cash flow or other purposes. Fund balances above the restricted amounts are used to fund nonrecurring expenses.

WHERE THE MONEY COMES FROM
FY 2027 RECOMMENDED
TOTAL BUDGET



Total Recommended Budget $265,322,342

*Excludes Transfers

The major resource assumptions used in preparing the Fiscal Year 2027 Recommended budget include the following:

a) **Cash Balance.** Unencumbered funds or cash balances of $200,000 will be available in FY 2027 and each succeeding year to support the operating budget.

b) **Interest Revenue.** Interest revenue decreased from $2,300,097 in FY 2026 to $1,620,974 in FY 2027. The FY 2027 budget is based on projected general fund cash balance, and projected declining interest rates.

c) **Sales Tax Revenue.** By resolution, 50% of sales tax funds must be used in the General Fund for property tax relief in FY 2027. Sales tax receipts are projected to decrease 0.74% under FY 2026 actual of $12,465,961 based on FY 2026 revised revenue estimate which includes actuals through February 2026, and then increase at an annual rate of 2.00% percent per year beginning in FY 2028. The following chart shows the past four years of actual sales tax funds and projected FY 2027 for the General Fund:

Sales Tax Funds	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PY Q4	$475,037	$451,920	$574,416	$635,746	$654,818
Quarter 1	$1,177,196	$1,545,777	$1,592,834	$1,610,911	$1,659,238
Quarter 2	$1,522,885	$1,596,421	$1,605,397	$1,302,193	$1,341,258
Quarter 3	$1,443,097	$1,524,508	$1,490,640	$1,576,480	$1,623,774
Quarter 4	$1,110,593	$979,209	$969,694	$1,061,815	$1,093,669
Reconciliation	$371,388	$—	$—	$—	$—
Total	$ 6,100,196	$ 6,097,835	$ 6,232,981	$ 6,187,145	$ 6,372,757
% Change	**-4.00%**	**-0.04%**	**+2.22%**	**-0.74%**	**+3.00%**

d) **Hotel/Motel Tax Revenue.** Hotel/motel tax receipts are projected to increase 5.00% ($167,286) over FY 2026 re-estimated receipts of $3,345,715, and then increase at an annual rate of 3.00% per year.

e) **FTA Revenue.** Federal Transportation Administration (FTA) transit operating assistance decreased from $598,167 in FY 2026 to $443,500 in FY 2027. The FY 2027 budget is based on the revised FY 2026 budget received from the FTA. Federal operating assistance is based on a comparison of larger cities. Previously the allocation was based on population and population density.

f) **Ambulance Revenue.** Ambulance Ground Emergency Medical Transport Payments increased from $2,413,018 in FY 2026 to $2,714,947 in FY 2027. GEMT is a federally-funded supplement to state Medicaid payments to EMS providers transporting Medicaid patients which began in FY 2021. FY 2027 is based on calculated projections using historical averages. This revenue is projected using the first quarter of performance in FY 2025 and the previous 11 quarters of performance. Based on that formula, the 3-year quarterly average growth of Medicaid transports is 0.8%. The projected number of transports for FY 2025 is 1,084 and for FY 2026 is 1,092. The FY 2024 actual was 1,075. Based on the unaudited FY 2024 cost report, the FY 2026 revenue per transport is estimated to be $2,209.18. This line item is offset by GEMT Pay to Other Agency expense for local match of $904,973 resulting in net revenue of $1,809,974.

Ambulance Fees increased from $1,756,870 in FY 2026 to $2,778,351 in FY 2027 based on calculated projections using historical averages and Council approved advanced life support and basic life support service fees to match the third-party cost report. The FY 2025 actual was $2,026,670.

As the City Council approved in 2025, these funds are being used to add five firefighter positions in Fiscal Year 2026 and should the City receive a SAFER grant, nine more firefighter positions in Fiscal Year 2027.

g) **Miscellaneous Revenue.** Miscellaneous revenue has been estimated at 2% growth per year over budgeted FY 2026.

h) **Building Fee Revenue.** Building fees (Building Permits, Electrical Permits, Mechanical Permits and Plumbing Permits) are anticipated to increase $101,389 from $1,099,857 in FY 2026 to $1,201,246 in FY 2027.

i) **DRA Revenue.** Gaming revenues generated from lease payments from the Dubuque Racing Association (DRA) are estimated to decrease $134,176 from $7,213,362 in FY 2026 to $7,079,186 in FY 2027 based on revised projections from the DRA. This follows a $192,217 decrease from budget in FY 2026 and a $2,283,319 increase from budget in FY 2025.

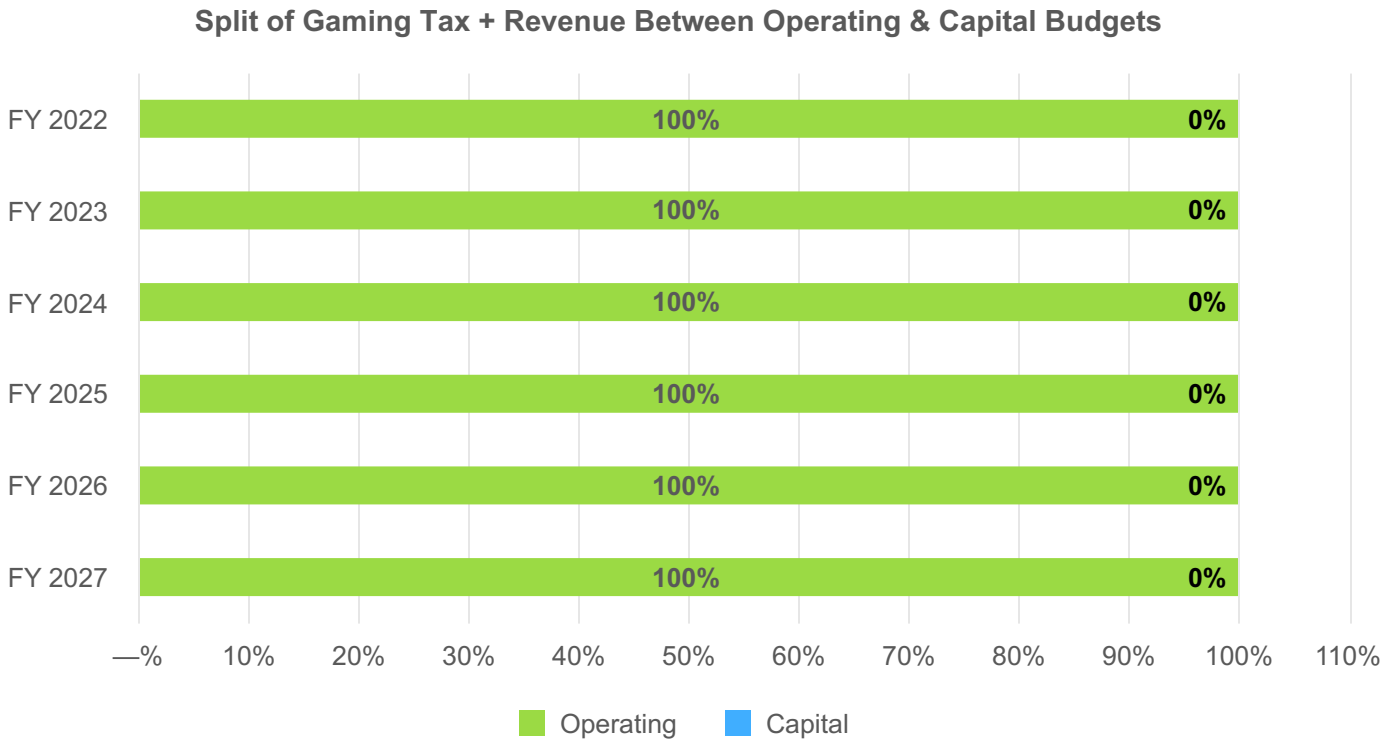
The following is a ten-year history of DRA lease payments to the City of Dubuque:

Fiscal Year	DRA Lease Payments	$ Change	% Change
FY 2027 Projected	$7,079,186	$ 127,716	2%
FY 2026 Revised	$6,951,470	$ (261,892)	-4%
FY 2026 Budget	$7,213,362	$ 349,629	5%
FY 2025 Actual	$6,863,733	$ 589,707	9%
FY 2024 Actual	$6,274,026	$ (917,449)	-13%
FY 2023 Actual	$7,191,475	$ 583,944	9%
FY 2022 Actual	$6,607,531	$ 2,645,535	67%
FY 2021 Actual	$3,961,996	$ (1,187,192)	-23%
FY 2020 Actual	$5,149,188	$ 293,177	6%
FY 2019 Actual	$4,856,011	$ 18,879	0%
FY 2018 Actual	$4,837,132	$ (195,083)	-4%
FY 2017 Actual	$5,032,215	$ (155,297)	-3%
FY 2016 Actual	$5,187,512	$ (158,104)	-2%

The Diamond Jo payment related to the revised parking agreement increased from $687,003 in FY 2026 to $731,657 in 2027 based on estimated Consumer Price Index adjustment.

j) **DRA Gaming.** The split of gaming revenues from taxes and the DRA lease (not distributions) in FY 2027 remains at a split of 100% operating and 0% capital. When practical in future years, additional revenues will be moved to the capital budget from the operating budget.

The following shows the annual split of gaming taxes and rents between operating and capital budgets from FY2022– FY2027:



k) Diamond Jo Revenue. The Diamond Jo Patio lease ($25,000 in FY 2027) and the Diamond Jo parking privileges ($731,657 in FY 2027) have not been included in the split with gaming revenues. This revenue is allocated to the operating budget.

l) Residential Rollback. The residential rollback factor will decrease from 47.4316% in 2026 to 44.5345% or a 6.11% decrease in FY 2027. The rollback has been estimated to remain the same from Fiscal Years 2028 through 2031.

The percent of growth from revaluation is to be the same for agricultural and residential property; therefore, if one of these classes has less than 3% growth for a year, the other class is limited to the same percent of growth. A balance is maintained between the two classes by ensuring that they increase from revaluation at the same rate. In FY 2027, residential property had more growth than agricultural property which caused the rollback factor to decrease.

Residential property was revalued by the City Assessor by neighborhood for the January 1, 2025 property assessments, which impacts the Fiscal Year 2027 budget. The average residential property value increased 8.50%. This revaluation of residential property resulted in the taxable value for the average homeowner calculation to increase from $93,207 to $94,952 (+1.87%).

The decrease in the residential rollback factor decreases the value that each residence is taxed on. This increased taxable value for the average homeowner ($91,067 taxable value in FY 2026 and $94,952 taxable value in 2027) results in more taxes to be paid per $1,000 of assessed value. In an effort to keep property taxes low to the average homeowner, the City calculates the property tax impact to the average residential property based on the residential rollback factor and property tax rate. In a year that the residential rollback factor increases, the City recommends a lower property tax rate than what would be recommended had the rollback factor remained the same.

The residential rollback in Fiscal Year 1987 was 75.6481 percent as compared to 44.5345 percent in Fiscal Year 2027. The rollback percent had steadily decreased since FY 1987, which has resulted in less taxable value and an increase in the City's tax rate. However, that trend began reversing in FY 2009 when the rollback reached a low of 44.0803 percent. If the rollback had remained at 75.6481 percent in FY 2026, the City's tax rate would have been $6.18 per $1,000 of assessed value instead of $10.06 in FY 2026.

m) State Equalization Order/Property Tax Reform. There was not an equalization order for commercial, industrial or multi-residential property in Fiscal Year 2027. The Iowa Department of Revenue is responsible for "equalizing" assessments every two years. Also, equalization occurs on an assessing jurisdiction basis, not on a statewide basis.

Commercial property was revalued by the City Assessor for the January 1, 2025 property assessments, which impacts the Fiscal Year 2027 budget. The average commercial and industrial property values increased 16%. This revaluation of commercial property resulted in the taxable value for the average commercial calculation to increase from $540,594 to $624,927 (+16%). This revaluation of industrial property resulted in the taxable value for the average industrial calculation to increase from $632,952 to $731,693 (+16%).

Commercial and Industrial taxpayers previously were taxed at 100 percent of assessed value; however due to legislative changes in FY 2013, a 95% rollback factor was applied in FY 2015 and a 90% rollback factor will be applied in FY 2016 and beyond. The State of Iowa backfilled the loss in property tax revenue from the rollback 100% in FY 2015 through FY 2017 and the backfill was capped at the FY 2017 level in FY 2018 and beyond. **The FY 2027 State backfill for property tax loss is estimated to be $484,830 for all funds (General Fund, Tort Liability Fund, Trust and Agency Fund, Debt Service Fund, and Tax Increment Financing Funds).**

Senate File 619 was signed into law by Governor Reynolds on June 16, 2021. The Bill provides that beginning with the FY 2023 payment, the General Fund standing appropriation for commercial and industrial property tax replacement for cities and counties will be phased out in four or seven years, depending on how the tax base of the city or county grew relative to the rest of the state since FY 2014. Cities and counties where the tax base grew at a faster rate than the statewide average from FY 2014 through FY 2021 will have the backfill phased out over a four-year period from FY 2023 to FY 2026, while those that grew at a rate less than the statewide average will have the backfill phased out over a seven-year period from FY 2023 to FY 2029. The City of Dubuque's tax base grew at a rate less than the statewide average and will have a backfill phase out over a seven year period from FY 2023 to FY 2029. **Beginning in FY 2023, the backfill will be eliminated over a eight year period.**

The projected reduction of State backfill revenue to only the general fund is as follows:

Fiscal Year	State Backfill Reduction
2027	$ (97,981)
2028	$ (97,981)
2029	$ (97,981)
2030	$ (97,981)
Total	**$ (391,924)**

Business Property Tax Credit Law Changes and Implementation of Two-Tier Assessment Limitations

From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. The average commercial and industrial properties ($432,475 Commercial / $599,500 Industrial) received a Business Property Tax Credit from the State of Iowa for the City share of their property taxes of $148 in FY 2015, $693 in FY 2016, $982 in FY 2017, $959 in FY 2018, $843 in FY 2019, $861 in FY 2020, $779 in FY 2021, $780 in FY 2022, and $722 in FY 2023.

House File 2552, Division 11 passed in the 2022 legislative session and signed by the Governor on May 2, 2022 repeals the Business Property Tax Credit (BPTC). In lieu of the BPTC, beginning with assessment year 2022, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.

The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate.

If the total for all claims is more than the appropriated amounts, the claims will be prorated and the Iowa Department of Revenue will notify the county auditors of prorated percentage by September 30th. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated.

The projected backfill for Dubuque for the first-tier assessment limitation in FY27 is estimated to be $170,000.

n) **Multi-Residential Property Class/Eliminated State Shared Revenue.** Beginning in FY 2017 (July 1, 2016), new State legislation created a new property tax classification for rental properties called multi-residential, which requires a rollback, or assessment limitations order, on multi-residential property which will eventually equal the residential rollback. Multi-residential property includes apartments with 3 or more units. Rental properties of 2 units were already classified as residential property.

The State of Iowa did not backfill property tax loss from the rollback on multi-residential property. The rollback occurred as follows:

Fiscal Year	Rollback %	Annual Loss of Tax Revenue
FY 2017	86.25%	$ 331,239
FY 2018	82.50%	$ 472,127
FY 2019	78.75%	$ 576,503
FY 2020	75.00%	$ 691,640
FY 2021	71.25%	$ 952,888
FY 2022	67.50%	$ 752,366
FY 2023	63.75%	$ 662,821
FY 2024	54.65%	$ 1,186,077
Total		**$ 5,625,661**

This annual loss in tax revenue of $1,186,077 from multi-residential property was not backfilled by the State. From Fiscal Year 2017 through Fiscal Year 2024 the City lost $5,625,661 in total, meaning landlords paid that much less in property taxes. The State did not require landlords to charge lower rents or to make additional investment in their property.

In Fiscal Year 2024, the multi-residential property class was eliminated and is reported with the residential property class.

State Shared Revenue Eliminations

In addition, the State of Iowa eliminated the:

A. Machinery and Equipment Tax Replacement in FY 2003 (-$200,000)
B. Personal Property Tax Replacement in FY 2004 (-$350,000)
C. Municipal Assistance in FY 2004 (-$300,000)
D. Liquor Sales Revenue in FY 2004 (-$250,000)
E. Bank Franchise Tax in FY 2005 (-$145,000)
F. Alcohol License Revenue in FY 2023 (-$85,000)

The combination of the decreased residential rollback, State funding cuts and increased expenses has forced the City's tax rate to increase since 1987 when the residents passed a referendum to establish a one percent local option sales tax with 50% of the revenue going to property tax relief.

o) **Taxable Value** FY 2027 will reflect the following impacts of taxable values of various property types:

Property Type	Percent Change in Taxable Value
Residential (Includes Multi-Residential)	+3.51 %
Commercial	+15.63 %
Industrial	+8.22 %
Overall	+5.89 %

*Overall taxable value increased 5.89% percent after deducting Tax Increment Financing values

Assessed valuations were increased 2 percent per year beyond FY 2027.

p) Greater Downtown Tax Increment Financing

- In Fiscal Year 2027, $5,392,989 million in internal loans will be repaid by the Greater Downtown Tax Increment Financing Fund and the Dubuque Industrial Center Tax Increment Financing Fund to the General Fund. $702,793 of the repayment is recommended to be used for general property tax relief in Fiscal Year 2027. $931,899 of the internal loan repayment is recommended to fund non-recurring improvement packages. and $349,684 is recommend to fund recurring improvement packages in the general fund. $587,638 will be used as an internal loan to the Refuse Collection enterprise fund. $180,693 will be used as an internal loan to the Garage Services internal service fund.The balance will be reserved for the Fiscal Year 2028 budget process as the City needs to be prepared for property tax reform being considered in the State legislative session.

◦ Beginning in Fiscal Year 2028, the Greater Downtown Tax Increment Financing District will no longer collect 100% of revenues. Instead, the Greater Downtown TIF District will begin collecting 75% of revenues. The remaining 25% will be returned to the general funds of all taxing bodies (Dubuque Community School District, City of Dubuque, Dubuque County, Northeast Iowa Community College, and Independent). Based on Fiscal Year 2027 valuations and the Fiscal Year 2026 consolidated tax rate, collecting only 75% in the Greater Downtown TIF District will annually return approximately $1.3 million to Dubuque Community School District, $1.2 million annually to the City of Dubuque, $678 thousand annually to Dubuque County, $93 thousand annually to Northeast Iowa Community College, and $111 thousand annually to Independent taxing bodies. This also means that beginning in Fiscal Year 2028, the Greater Downtown TIF District will have $3,250,000 less each year for programs and projects.

q) Riverfront Property Lease Revenue. Riverfront property lease revenue is projected to increase by $101,268 in FY 2027 to $4,374,313 due to the estimated consumer price index.

r) Franchise Fees. Natural Gas franchise fees are based on FY 2025 actual of $1,743,494. Also, Electric franchise fees are based on FY 2026 budget of $5,075,053 plus rate increases of 5.6%. The franchise fee revenues are projected to increase at an annual rate of 4 percent per year from FY 2028 through FY 2031.

The City provides franchise fee rebates to gas and electric customers who are exempt from State of Iowa sales tax. Franchise fee rebates are provided at the same exemption percent as the State of Iowa sales tax exemption indicated on the individual gas and or electric bill. To receive a franchise fee rebate, a rebate request form must be completed by the customer, the gas and/or electric bill must be attached, and requests for rebates for franchise fees must be submitted during the fiscal year in which the franchise fees were paid except for June.

The franchise fee charged on gas and electric bills increased from 3% to 5%, the legal maximum, on June 1, 2015.

s) Property Tax Rate. For purposes of budget projections only, it is assumed that City property taxes will continue to increase at a rate necessary to meet additional requirements over resources beyond FY 2027.

t) Police & Fire Protection. FY 2027 reflects the fifteenth year that payment in lieu of taxes is charged to the Water and Sanitary Sewer funds for Police and Fire Protection. In FY 2027, the Sanitary Sewer fund is charged 0.43% of building value and the Water fund is charged 0.62% of building value, for payment in lieu of taxes for Police and Fire Protection. This revenue is reflected in the General Fund and is used for general property tax relief.

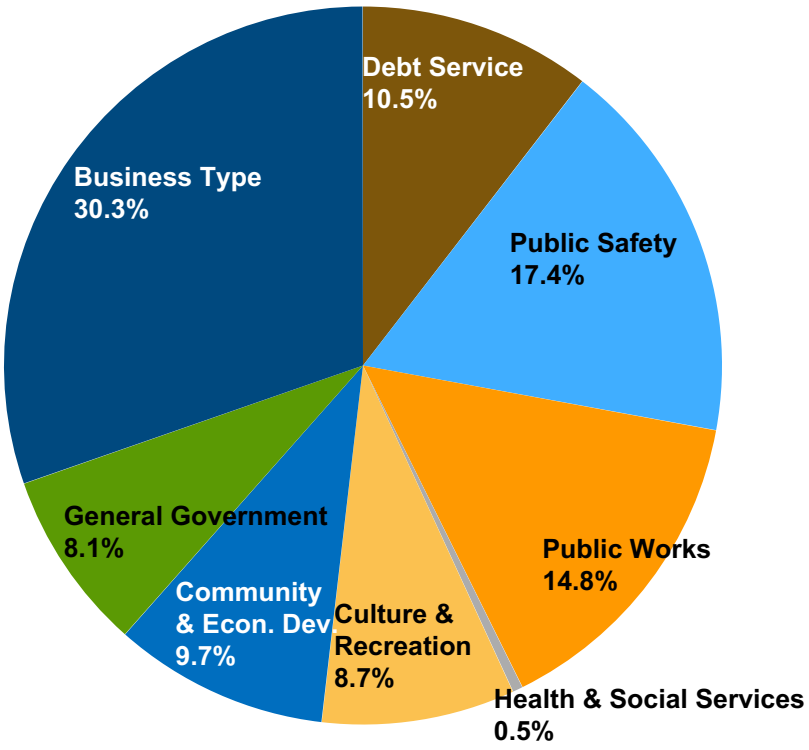
EXPENDITURE HIGHLIGHTS

EXPENDITURE PROJECTIONS

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HOW THE MONEY IS SPENT
RECOMMENDED FY2027 BUDGET



TOTAL RECOMMENDED BUDGET $265,322,342

*Excludes transfers and non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts.

The major requirement assumptions used in preparing the Fiscal Year 2027 recommended budget include the following:

Employee Expense ($+5,393,056/ +6.40% over FY 2026 Adopted Budget)

a) **Pension Systems.**

i) The **Municipal Fire and Police Retirement System of Iowa (MFPRSI)** Board of Trustees City contribution for Police and Fire retirement decreased from 22.56% percent in FY 2026 to 21.86% percent in FY 2027 (general fund savings of $80,480 for Police and $75,845 for Fire or a total savings of $156,325.

ii) The **Iowa Public Employee Retirement System (IPERS)** City contribution is unchanged from the FY 2026 contribution rate of 9.44% (no general fund impact). The IPERS employee contribution is unchanged from the FY 2026 contribution rate of 6.29% (which does not affect the City's portion of the budget). The IPERS rate is anticipated to increase 1 percent each succeeding year.

b) **Collective Bargaining.** The already approved collective bargaining agreements for Dubuque Professional Fire Fighters Association includes a 4% increase, International Union of Operating Engineers includes a 3.25% wage increase, the Dubuque Police Protective Association includes a 5% wage increase, and the Teamsters Local Union No. 120 Bus Operators and Teamsters Local Union No. 120 include a 3% increase. Non-represented employees include a 3.00% wage increase. Fiscal Year 2027 includes the cost of the multi-year implementation of the classification and compensation study. A classification and compensation study analyzes the job positions (not individuals) in an organization. The purpose of a classification and compensation study is to ensure jobs with comparable minimum qualifications, job responsibilities, supervisory expectations, working conditions and environments are grouped closely in a compensation plan. Salary ranges are competitive within the identified market, and to equip the human resources team to consistently administer classification and compensation programs on an ongoing basis. The City's strategy through this study has been to recommend a new compensation strategy in which the City is competitive at the 50% percentile of employers. Total cost of the wage increases for collective bargaining and non-represented employees, and continued classification and compensation study implementation is $3,509,780 to the General Fund.

c) **Health Insurance.** The City portion of health insurance expense is projected to increase from $1,119 per month per contract to $1,175 per month per contract (based on 662 contracts) in FY 2027 (increase of $589,333 to the general fund). The City of Dubuque is self-insured, and actual expenses are paid each year with the City only having stop-loss coverage for major claims. In FY 2017, The City went out for bid for third party administrator and the estimated savings has resulted from the new contract and actual claims paid with there being actual reductions in cost in FY 2018 (19.42%) and FY 2019 (0.35%). In addition, firefighters began paying an increased employee health care premium sharing from 10% to 15% and there was a 7% increase in the premium on July 1, 2018. During FY 2019, the City went out for bid for third party administrator for the prescription drug plan and Fiscal Year 2022 included additional prescription drug plan savings.There was a decrease of $639,758 in prescription drug cost in FY 2022. Based on FY 2026 actual experience, Fiscal Year 2027 is projected to have a 5.35% increase in health insurance costs. Estimates for FY 2028 were increased 5.36%; FY 2029 were increased 5.37%; FY 2030 were increased 5.38%; and FY 2031 were increased 5.38%. Effective January 1, 2027, employee contributions will increase.

d) **Five-Year Retiree Sick Leave Payout.** FY 2013 was the first year that eligible retirees with at least twenty years of continuous service in a full-time position or employees who retired as a result of a disability and are eligible for pension payments from the pension system can receive payment of their sick leave balance with a maximum payment of 120 sick days, payable bi-weekly over a five-year period. The sick leave payout expense budget in the General Fund in FY 2026 was $288,742 as compared to FY 2027 of $228,836, based on qualifying employees officially giving notice of retirement.

e) **50% Sick Leave Payout.** Effective July 1, 2019, employees over the sick leave cap can convert 50% of the sick leave over the cap to vacation or be paid out. The 50% sick leave payout expense budget in the General Fund in FY 2026 was $128,496 as compared to FY 2027 of $141,764, based on FY 2026 year-to-date expense.

f) **Parental Leave.** Effective March 8, 2019, employees may use Parental leave to take paid time away from work for the birth or the adoption of a child under 18 years old. Eligible employees receive their regular base pay (plus longevity) and benefits for twelve weeks following the date of birth, adoption event or foster-to-adopt placement. If both parents are eligible employees, each receive the leave benefit. There is no parental leave expense budgeted in the General Fund based on departments covering parental leave with existing employees and not incurring additional cost for temporary help.

Supplies and Service ($-1,399,126 / (2.23)% under 2026 Adopted Budget)

g) **Supplies & Services.** General operating supplies and services are estimated to increase 2% over actual in FY 2025. A 2% increase is estimated in succeeding years.

h) **Electricity.** Electrical energy expense is estimated to increase 4% over FY 2025 actual expense, then 2% per year beyond.

i) **Natural Gas.** Natural gas expense is estimated to increase 0% over FY 2025 actual then 2% per year beyond.

j) **Travel Dubuque.** The Dubuque Area Convention and Visitors Bureau contract will continue at 50% of actual hotel/motel tax receipts.

k) **Equipment & Machinery.** Equipment costs for FY 2027 are estimated to decrease 6.87% under FY 2026 budget, then remain constant per year beyond.

l) **Debt Service.** Debt service is estimated based on the tax-supported, unabated General Obligation bond sale for fire truck and franchise fee litigation settlement.

m) **Unemployment.** Unemployment expense in the General Fund decreased from $23,824 in FY 2026 to $27,007 in FY 2027 based on estimated premium for FY 2026.

n) **Motor Vehicle Fuel.** Motor vehicle fuel is estimated to decrease 30% under the FY 2026 budget based on the City fuel island fully operational in FY 2027and no longer purchasing from retail gas stations, then increase 2.0% per year beyond.

o) **Motor Vehicle Maintenance.** Motor vehicle maintenance is based on the FY 2026 budget, then increase 2.0% per year and beyond.

p) Public Transit. The increase in property tax support for Transit from FY 2026 to FY 2027 is $434,533, which reflects a decrease in Federal Transportation Administration Operating revenue ($154,667); a decrease in Federal Transportation Administration Capital ($344,329), an increase in employee expense ($111,155); decrease in supplies and services ($120,569); a reduction in equipment replacements ($99,615), a decrease in passenger fare revenue ($2,579).

The following is a ten-year history of the Transit subsidy:

Fiscal Year	Amount	% Change
2027 Projection	$ 2,361,869	22.55 %
2026 Budget	$ 1,927,336	(1.74)%
2025 Actual	$ 1,961,488	26.70 %
2024 Actual	$ 1,548,127	(1.52)%
2023 Actual	$ 1,571,981	(1.83)%
2022 Actual	$ 1,601,290	(2.09)%
2021 Actual	$ 1,635,441	4.94 %
2020 Actual	$ 1,558,460	(0.82)%
2019 Actual	$ 1,571,307	(0.10)%
2018 Actual	$ 1,572,825	34.10 %
2017 Actual	$ 1,172,885	24.41 %
2016 Actual	$ 942,752	(13.00)%

q) Shipping & Postage. Postage rates for FY 2027 are estimated to increase 5% over FY 2025 actual expense and proposed cost increases by United States Postal Service. A 3.0 percent increase is estimated in succeeding years.

r) Insurance. Insurance costs are estimated to change as follows:

- Workers Compensation is decreasing 44.18% based on rate change.
- General Liability is decreasing 3.06% based on rate change.
- Damage claims is decreasing 6.86% based on a three year average.
- Property insurance is increasing based on FY 2026 actual over 2%.

s) Housing. The Housing Choice Voucher subsidy payment from the General Fund is estimated to decrease $69,521 in FY 2027. The budgeted administrative cost of the Housing Choice Voucher Program decreased from $1,129,462 in FY 2026 to $988,895 in FY 2027. Administrative revenue of the Housing Choice Voucher Program decreased from $912,012 in FY 2026 to $827,089 in FY 2027. The resulting Housing Choice Voucher Program deficit decreased from $217,450 in FY 2026 to $161,806 in FY 2027. This deficit is funded by property taxes.

t) Communications Department. In Fiscal Year 2026, Cable Utility Franchise Tax revenue paid to the City by Mediacom and ImOn, as required by the state franchise fee agreement, was no longer be enough to support Communications Department employee expense. A vacant part-time (0.75 FTE) Communications Assistant position was recommended to be eliminated. All remaining Cable Utility Franchise Tax supported positions were recommended to be moved to the General Fund. This General Fund expense will be partially offset by administrative overhead recharges to the enterprise funds. The Cable Utility Franchise Tax revenue will support Communications Department supplies and services only going forward.

u) Communications Department. In Fiscal Year 2026, Cable Utility Franchise Tax revenue paid to the City by Mediacom and ImOn, as required by the state franchise fee agreement, will no longer be enough to support Communications Department employee expense. A vacant part-time (0.75 FTE) Communications Assistant position is recommended to be eliminated. All remaining Cable Utility Franchise Tax supported positions are recommended to be moved to the General Fund. This General Fund expense will be partially offset by administrative overhead recharges to the enterprise funds. The Cable Utility Franchise Tax revenue will support Communications Department supplies and services only going forward.

Effective June 2020, Mediacom will no longer contribute to the Public, Educational, and Governmental Access Cable Grant (PEG) Fund, and after the balance in that fund is expended, the City will be responsible for all City Media Service equipment replacement costs. Other jurisdictions will need to plan accordingly.

v) Greater Dubuque Development Corporation. Greater Dubuque Development Corporation support of $836,135 is budgeted to be paid mostly from Dubuque Industrial Center Land Sales in FY 2027, with $26,500 for Targeted Neighborhood Reinvestment strategy paid from the Greater Downtown TIF. In FY 2028 and beyond Greater Dubuque Development Corporation will be paid from the Greater Downtown TIF and Dubuque Industrial Center West land sales.

Capital Outlay ($-673,867 / (14.67)% under FY 2026 Adopted Budget)

w) Equipment costs for FY 2027 are estimated to decrease 6.87% under FY 2026 budget based on equipment replacement schedules, then remain constant per year beyond

Debt Service ($-1,545,954 / (5.27)% under FY 2026 Adopted Budget)

x) Debt service is estimated based on the tax-supported, unabated General Obligation bond sale for fire truck and franchise fee litigation settlement

CITY OF DUBUQUE COSTS OF MUNICIPAL SERVICES
INCREASE FOR AVERAGE HOME'S CITY UTILITY AND PROPERTY TAX EXPENSE FY 1989-2030

FISCAL YEAR	WATER	SEWER	GAS & ELECTRIC FRANCHISE FEE	REFUSE MONTHLY RATE	%INCR/ (DECR)	STORMWATER MONTHLY FEE	%INCR	RESIDENTIAL PROPERTY TAX	CHANGE PASSED BY CITY COUNCIL	PROPERTY TAX RATE	CHANGE IN ANNUAL COST OF MUNICIPAL SERVICES
FY 1988 Base										$ 13.95	
FY 1989	3.00 %	0.00 %						(11.40)%	(11.40)%	$ 11.80	
FY 1990	3.00 %	3.00 %						(0.89)%	(0.89)%	$ 11.69	$ 9.55
FY 1991	2.00 %	2.00 %						3.77 %	3.77 %	$ 12.27	$ 40.20
FY 1992	3.00 %	3.00 %						3.58 %	3.58 %	$ 12.77	$ 36.39
FY 1993	0.00 %	0.00 %						5.19 %	5.19 %	$ 12.50	$ 49.10
FY 1994	0.00 %	0.00 %						0.30 %	0.30 %	$ 12.61	$ 1.51
FY 1995	0.00 %	0.00 %						2.43 %	2.43 %	$ 11.78	$ 6.41
FY 1996	3.00 %	0.00 %						(0.87)%	(0.87)%	$ 11.78	$ (12.69)
FY 1997	0.00 %	0.00 %						(0.42)%	(0.42)%	$ 11.38	$ (5.19)
FY 1998	0.00 %	0.00 %						(0.71)%	(0.71)%	$ 11.40	$ (6.66)
FY 1999	4.00 %	0.00 %						0.00 %	0.00 %	$ 11.07	$ 5.30
FY 2000	1.00 %	0.00 %						(0.17)%	(0.17)%	$ 10.72	$ 0.51
FY 2001	3.00 %	0.00 %						0.00 %	0.00 %	$ 11.07	$ 9.45
FY 2002	0.00 %	4.00 %						0.00 %	0.00 %	$ 10.76	$ 79.73
FY 2003 (July and August)				$ 8.20		Pre UBP System					
FY 2003	2.00 %	1.00 %	2.00 %	$ 7.20	-12.20 %			(5.00)%	(5.00)%	$ 10.21	$ 15.40
FY 2004	4.68 %	3.00 %	2.00 %	$ 7.60	5.56 %	1.29		1.54 %	0.00 %	$ 10.27	$ 43.89
FY 2005	3.00 %	4.00 %	2.00 %	$ 8.51	11.97 %	1.29	0.00 %	0.40 %	(1.48)%	$ 10.07	$ 29.31
FY 2006	4.00 %	5.50 %	2.00 %	$ 8.70	2.23 %	1.79	38.76 %	1.90 %	0.00 %	$ 9.70	$ 36.45
FY 2007	4.00 %	9.00 %	2.00 %	$ 9.46	8.74 %	2.25	25.70 %	(1.52)%	(3.73)%	$ 9.98	$ 26.57
FY 2008	5.00 %	5.00 %	2.00 %	$ 9.89	4.55 %	3.25	44.44 %	2.72 %	0.00 %	$ 10.32	$ 52.96
FY 2009	9.00 %	9.00 %	2.00 %	$ 10.35	4.65 %	4.00	23.08 %	5.41 %	2.76 %	$ 9.97	$ 72.76
FY 2010	3.00 %	5.00 %	3.00 %	$ 10.60	2.42 %	4.00	0.00 %	2.40 %	0.00 %	$ 9.86	$ 55.60
FY 2011	4.00 %	11.00 %	3.00 %	$ 11.09	4.62 %	5.25	31.25 %	5.65 %	2.47 %	$ 10.03	$ 75.93
FY 2012	5.00 %	15.00 %	3.00 %	$ 10.72	-3.34 %	5.60	6.67 %	8.19 %	4.88 %	$ 10.45	$ 74.61
FY 2013	15.00 %	15.00 %	3.00 %	$ 11.69	9.05 %	5.60	0.00 %	6.82 %	5.00 %	$ 10.78	$ 105.34
FY 2014	9.00 %	17.00 %	3.00 %	$ 12.74	8.98 %	5.60	0.00 %	4.90 %	4.90 %	$ 11.03	$ 86.83
FY 2015	5.00 %	5.00 %	3.00 %	$ 13.24	3.92 %	5.98	6.79 %	3.23 %	3.23 %	$ 11.03	$ 66.45
Water and sanitary sewer rates prior to 2016 were calculated using 6,000 gallons of consumption. 2016 and after are calculated based on 3,200 gallons.											
FY 2016	10.00 %	10.00 %	5.00 %	$ 13.90	4.98 %	6.38	6.69 %	2.63 %	2.63 %	$ 11.03	$ (217.96)
FY 2017	3.00 %	3.00 %	5.00 %	$ 14.77	6.26 %	6.81	6.74 %	1.08 %	1.08 %	$ 11.22	$ 36.09
FY 2018	3.00 %	3.00 %	5.00 %	$ 15.11	2.30 %	7.27	6.75 %	0.00 %	0.00 %	$ 10.89	$ 22.29
FY 2019	3.00 %	3.00 %	5.00 %	$ 15.37	1.72 %	7.76	6.74 %	1.91 %	1.92 %	$ 10.59	$ 36.38
FY 2020	5.00 %	4.50 %	5.00 %	$ 15.62	1.63 %	8.29	6.83 %	0.00 %	0.00 %	$ 10.33	$ 30.22
FY 2021	0.00 %	0.00 %	5.00 %	$ 14.99	-4.03 %	8.29	0.00 %	-0.14 %	(0.14)%	$ 10.14	$ (8.64)
FY 2022	3.00 %	3.00 %	5.00 %	$ 15.38	2.60 %	8.85	6.76 %	0.00 %	0.00 %	$ 9.89	$ 25.22
FY 2023	5.00 %	9.00 %	5.00 %	$ 15.38	0.00 %	9.00	1.69 %	2.96 %	2.96 %	$ 9.72	$ 59.48
FY 2024	8.00 %	6.00 %	5.00 %	$ 15.83	2.93 %	10.00	11.11 %	2.94 %	2.94 %	$ 9.90	$ 75.98
FY 2025	12.00 %	9.00 %	5.00 %	$ 17.25	8.97 %	10.50	5.00 %	6.01 %	5.00 %	$ 9.92	$ 113.33
FY 2026	8.00 %	9.00 %	5.00 %	$ 18.11	5.00 %	11.03	5.05 %	5.77 %	3.90 %	$ 10.06	$ 101.49
FY 2027	3.00 %	9.00 %	5.00 %	$ 19.74	9.00 %	12.02	9.00 %	6.93 %	3.00 %	$ 10.16	$ 100.76
PROJECTION											
FY 2028	4.50 %	9.00 %	5.00 %	$ 21.52	9.02 %	13.10	9.00 %	9.74 %	?	?	$ 154.77
FY 2029	7.50 %	8.00 %	5.00 %	$ 23.46	9.01 %	14.15	8.00 %	3.83 %	?	?	$ 111.89
FY 2030	8.00 %	8.00 %	5.00 %	$ 25.57	8.99 %	14.57	3.00 %	1.21 %	?	?	$ 89.86
FY 2031	4.50 %	8.00 %	5.00 %	$ 27.87	8.99 %	15.01	3.00 %	11.67 %	?	?	$ 177.90
AVERAGE CHANGE FY1989-2027	4.04 %	4.74 %			3.70 %		10.83 %	1.73 %	0.95 %	$ 10.80	$ 35.01

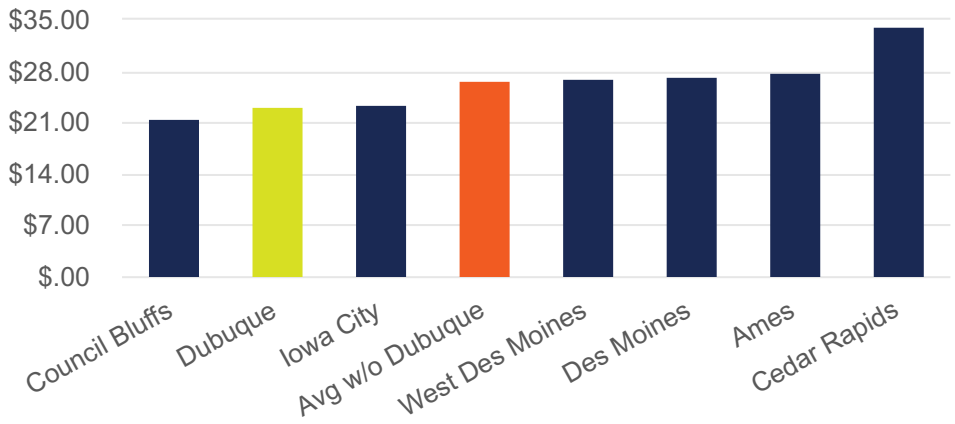
*These projections do not include any anticipated tax burden shifts as a result of state-issued equalization orders or rollback factors.
The projections for the cost of municipal services are based on average water usage for residential single family is 3,200 gallons per month and assessed value on the home in FY 2027 of $196,508 (before rollback). State increased property taxes to the average homeowner by underfunding the Homestead property tax credit. FY 2020-2027 residential property tax projections assume Homestead property tax credit funded 100%, which has happened since FY 2014. The Utility Franchise Fee for gas and electric is calculated for all years using the FY 2015 electric gas rates for average residential customers.

RATES AND COMPARISONS

Water Rate Comparison for Largest Iowa Cities with Water Softening

Rank	City	Water Rate
7	Cedar Rapids (FY27)	34.05
6	Ames (FY27)	27.97
5	Des Moines (FY27)	27.36
4	West Des Moines (FY27)	27.07
3	Iowa City (FY27)	23.52
2	**Dubuque (FY27)**	**23.17**
1	Council Bluffs (FY27)	21.59
	Average w/o Dubuque	26.93

**The average rate is based on 3,200 gallons for single family residential households*

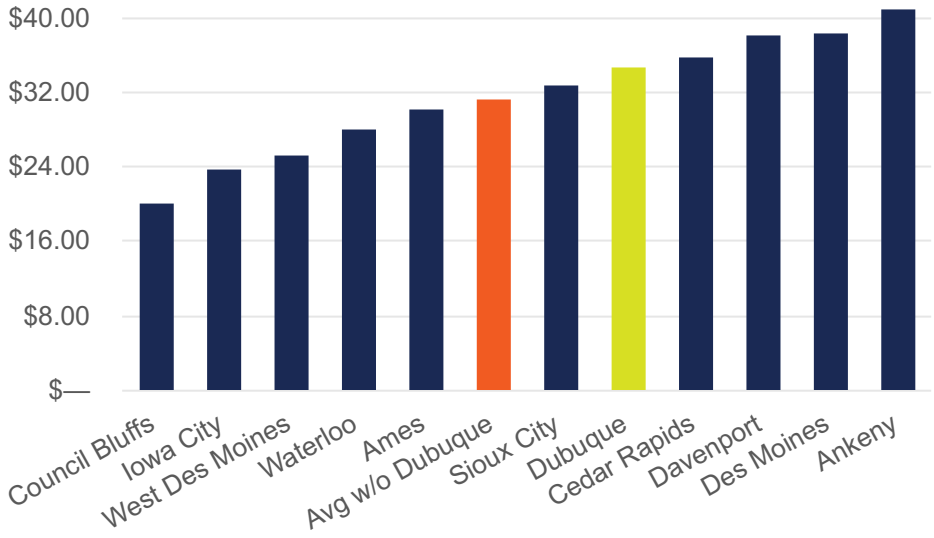


Dubuque's water is some of the best in the world! The highest rate (Cedar Rapids (FY27)) is 32.0% higher than Dubuque's rate, and the average is 16.2% higher than Dubuque.

Sanitary Sewer Rate Comparison for Eleven Largest Iowa Cities

Rank	City	Sanitary Sewer Rate
11	Ankeny (FY26)	40.97
10	Des Moines (FY27)	38.32
9	Davenport (FY27)	38.19
8	Cedar Rapids (FY27)	35.91
7	**Dubuque (FY27)**	**34.71**
6	Sioux City (FY27)	32.87
5	Ames (FY27)	30.34
4	Waterloo (FY27)	28.01
3	West Des Moines (FY27)	25.25
2	Iowa City (FY27)	23.86
1	Council Bluffs (FY27)	20.17
	Average w/o Dubuque	31.39

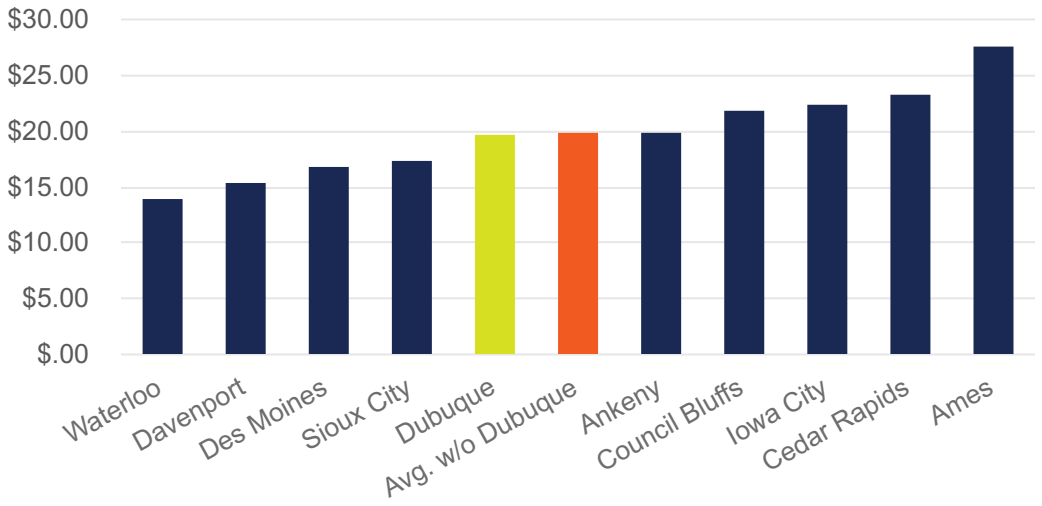
**The average rate is based on 3,200 gallons for single family residential households*



The highest rate (Des Moines (FY27)) is 18% higher than Dubuque's rate, and the average is 10% lower than Dubuque.

Solid Waste Collection Rate Comparison for Eight Largest Iowa Cities
(With Weekly Collection of Refuse, Recycling, and Yard Waste included in Monthly Fee)

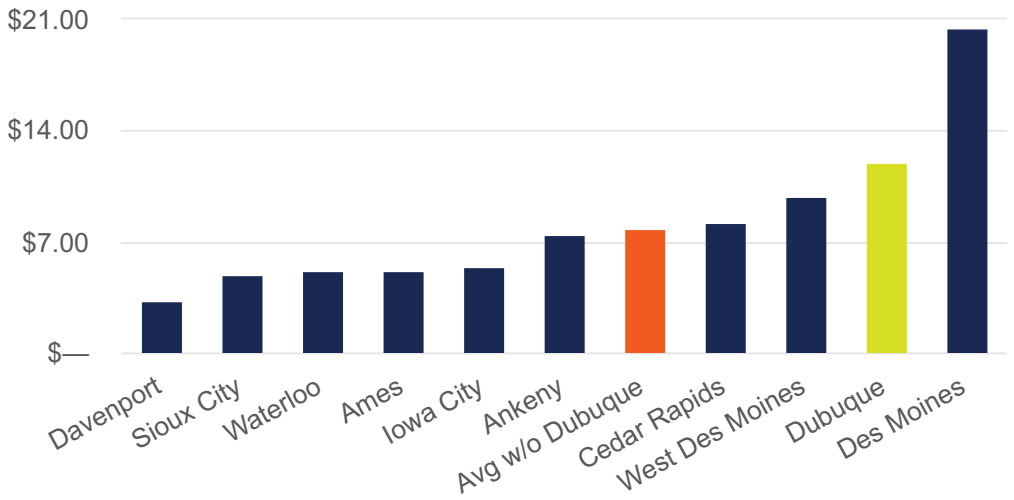
Rank	City	Solid Waste Monthly Rate
10	Ames (FY27)	$ 27.75
9	Cedar Rapids (FY27)	$ 23.32
8	Iowa City (FY27)	$ 22.50
7	Council Bluffs (FY27)	$ 22.00
6	Ankeny (FY27)	$ 20.00
5	**Dubuque (FY27)**	**$ 19.74**
4	Sioux City (FY27)	$ 17.51
3	Des Moines (FY27)	$ 16.81
2	Davenport (FY27)	$ 15.54
1	Waterloo (FY27)	$ 14.00
	Average w/o Dubuque	$ 19.94



The highest rate (Ames (FY27)) is 41% higher than Dubuque's rate, and the average is 1% higher than Dubuque.

Stormwater Rate Comparison for the Largest Iowa Cities with Stormwater Fees

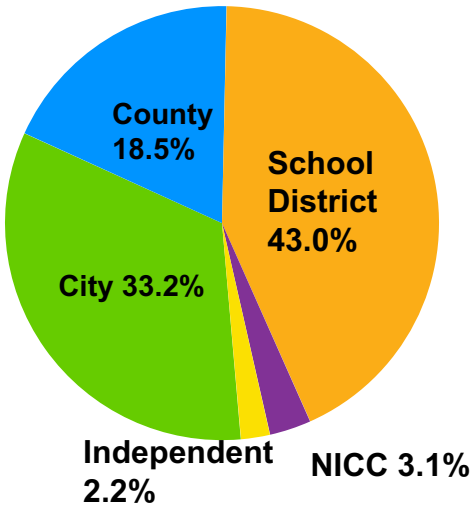
Rank	City	Stormwater Rate
10	Des Moines (FY27)	$ 20.45
9	**Dubuque (FY27)**	**$ 12.02**
8	West Des Moines (FY27)	$ 9.90
7	Cedar Rapids (FY27)	$ 8.26
6	Ankeny (FY27)	$ 7.50
5	Iowa City (FY26)	$ 5.50
3	Ames (FY27)	$ 5.20
4	Waterloo (FY27)	$ 5.25
2	Sioux City (FY27)	$ 4.88
1	Davenport (FY26)	$ 3.25
	Average w/o Dubuque	$ 7.80



The highest rate (Des Moines (FY27)) is 70% higher than Dubuque's rate, and the average is 35% lower than Dubuque.

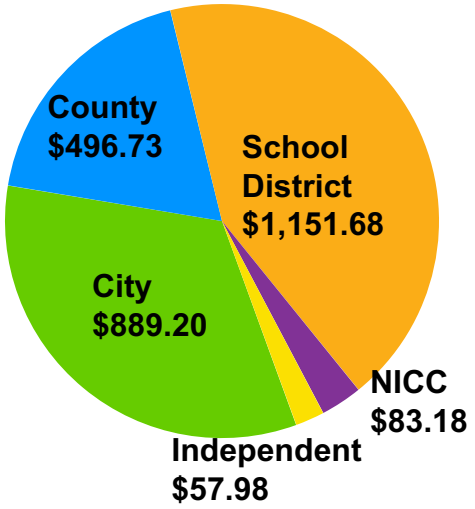
PROPERTY TAXES

How Your Property Tax Rate is Split
FY 2026 Consolidated Rate of
30.31761



Taxing Body	FY 2026
City	33.19 %
County	18.54 %
School District	42.99 %
NICC	3.11 %
Independent	2.16 %
	100 %

How Your Property Tax Payment is Split
FY 2026



Calculating City Property Tax		
Assessed Value	$	196,508.00
Rollback	x	0.474316
Taxable value	$	93,206.89
City Tax rate/$1,000	x	30.31761
Gross Prop. Tax	$	2,825.81
Homestead Credit	$	147.04
Net Property Tax	$	2,678.77

*The chart to the left is based upon an average home assessment of $196,508. The inset box provides a summary of how your City property tax is calculated.

Property taxes are certified July 1 with the first half due on or before September 30 and the second half due on or before March 31. The first half taxes becomes delinquent on October 1 and the second half taxes become delinquent on April 1. There is a 1.5% per month penalty for delinquency. Taxes are collected by the County and distributed to the City monthly in proportion of its levy to all levies.

FISCAL YEAR 2027 RECOMMENDED BUDGET
CITY PROPERTY TAX RATE AND TAX LEVY

TAX LEVY		Non-Debt Levy	Debt Levy	Total Tax Levy/ Tax Rate
Tax Levy				
Total Tax Levy (Tax Asking including Debt)	**FY 2025**	$ 27,933,412	$ 290,069	$ 28,223,481
Divided by Valuation Subject to Property Tax		$ 2,837,887,310	$3,480,398,093	
	Tax Rate	**$9.8431**	**$0.0833**	**$9.9264**
Tax Levy				
Total Tax Levy (Tax Asking including Debt)	**FY 2026**	$ 29,576,045	$ 285,870	$ 29,861,915
Divided by Valuation Subject to Property Tax		$ 2,962,580,907	$3,550,421,468	
For All Levies Including Debt Service	***Tax Rate***	**$9.9832**	**$0.0805**	**$10.0637**
Tax Rate = Net Requirement	**FY 2027**	$ 31,653,439	$ 287,495	$ 31,940,934
Divided by Valuation Subject to Property Tax		$ 3,137,181,478	$3,831,798,549	
Tax Rate in Dollars per $1,000	***Tax Rate***	**$10.0898**	**$0.0750**	**$10.1648**

TAX LEVY FUNDS	BUDGET FY 2025 Rate in Dollars/$1,000	FY 2025 Amount Levied	BUDGET FY 2026 Rate in Dollars/$1,000	FY 2026 Amount Levied	BUDGET FY 2027 Rate in Dollars/ $1,000	FY 2027 Amount Levied
General Fund	$ 3.0047	$ 8,526,884	$ 3.4155	$10,118,742	$ 3.5409	$11,108,452
Transit Fund	0.6912	2,095,776	0.6506	1,927,336	0.7529	2,361,869
Debt Service Fund	0.0833	290,069	0.0805	285,870	0.0750	287,495
Tort Liability Fund	0.5076	1,440,514	0.5232	1,549,894	0.4466	1,401,004
Trust and Agency Fund	5.6396	15,870,238	5.3940	15,980,073	5.3494	16,782,114
TOTAL	$ 9.9264	$28,223,481	$ 10.0638	$29,861,915	$ 10.1648	$31,940,934

City Property Tax Rate Comparison for Eleven Largest Iowa Cities

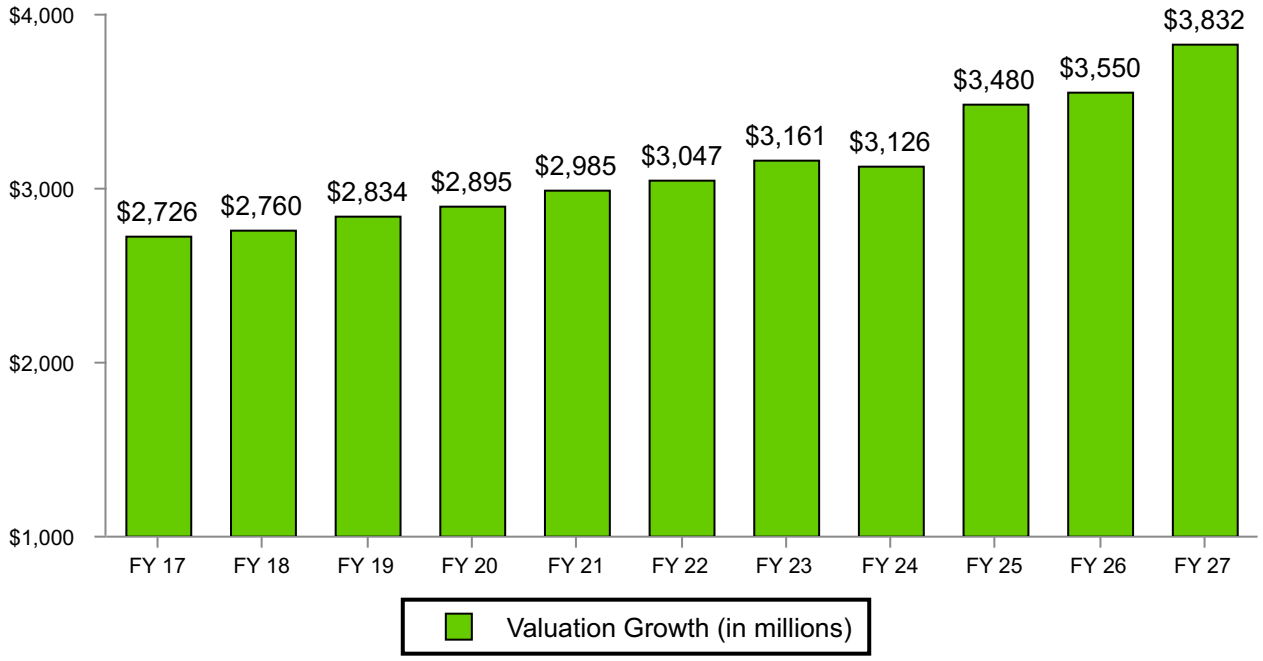
Rank	City	Tax Rate
11	Waterloo (FY27)	$ 24.02
10	Des Moines (FY27)*	$ 17.56
9	Council Bluffs (FY27)	$ 17.48
8	Cedar Rapids (FY27)	$ 16.66
7	Davenport (FY27)	$ 16.58
6	Sioux City (FY27)	$ 15.60
5	Iowa City (FY27)	$ 15.43
4	West Des Moines (FY27)*	$ 11.75
3	Ankeny (FY27)*	$ 10.53
2	Ames (FY27)	$ 10.27
1	**Dubuque (FY27)**	**$ 10.16**
	AVERAGE w/o Dubuque	$ 15.59

Dubuque has the LOWEST property tax rate as compared to the eleven largest cities in the state. The highest rate (Waterloo (FY27)) is 136.28% higher than Dubuque's rate, and the average is 53.35% higher than Dubuque. Dubuque's adopted FY 2027 property tax is $10.16 (increase of 1.00% from FY 2026)

*Includes the transit tax levy adopted by the Des Moines Area Regional Transit Authority for comparability.

VALUATION GROWTH

History of Taxable Debt Valuation (in millions)



The FY 2027 budget is based upon a 7.93% increase ($281,377,081) to the taxable debt valuation for the City. Without Tax Increment Financing there is a 5.89% increase in the taxable valuation for all other levies (General Fund property tax levy). The total taxable debt valuation of $3,831,798,549 is made up of the following components:

Valuation by Class of Property	Taxable Debt Valuation	Percentage of Valuation	Change from Prior Year
Residential & Ag property	$ 2,139,000,770	55.82 %	3.51 %
Ag Land & building	3,458,250	0.09 %	— %
Commercial property	1,485,347,469	38.76 %	15.63 %
Industrial property	168,152,430	4.39 %	8.22 %
Railroad bridge	4,777,321	0.12 %	2.91 %
Other	566,419	0.01 %	(0.76)%
Utilities	65,123,490	1.70 %	(6.46)%
Less: Veterans credit	(31,169,350)	(0.81)%	1.00 %
Ag Land & building	(3,458,250)	(0.09)%	— %
Total	$ 3,831,798,549	100 %	7.93 %
Tax Increment Financing (TIF)	($694,617,071)		18.16 %
Taxable Levy	$ 3,137,181,478		5.89 %

Utilities - Excise Tax

Legislation in FY 2001 changed the taxation of utilities from a property tax to an excise tax. The City's tax rate/$1,000 is first calculated on a valuation which includes utilities, then those calculated rates are used against a valuation figure with utilities removed. The excise tax makes up the difference in each levy.

Rollback

The growth in the valuation for the City of Dubuque continues to be impacted by the State of Iowa rollback adjustment. The State adjusts taxable valuations based upon a formula using the growth of the value of agricultural land. In the late 1980's the rollback was 80.6%, meaning only 80.6% of the value was taxable. For FY 2027 the State issued rollback for residential property is 46.34%.

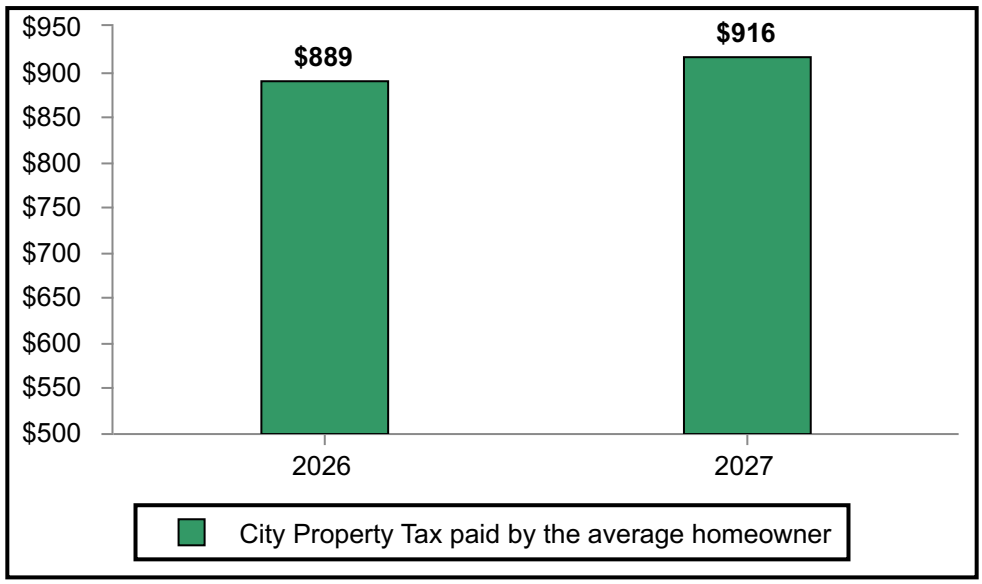
Comparison for Eleven Largest Iowa Cities
Taxable Value per Capita

Rank	City	Taxes Per Capita	Tax Rate	2020 Census Population	Taxable Value With Gas & Electric
11	West Des Moines	$ 1,419.67	$ 11.7500	68,723	8,303,317,423
10	Council Bluffs	$ 1,232.24	$ 17.4800	62,799	4,426,964,995
8	Waterloo	$ 1,115.87	$ 24.0178	67,314	3,127,420,037
9	Cedar Rapids	$ 1,061.86	$ 16.6562	137,710	8,779,262,836
7	Ankeny	$ 1,015.92	$ 10.5296	67,887	6,549,880,659
6	Iowa City	$ 999.75	$ 15.4331	74,828	4,847,306,943
5	Davenport	$ 961.56	$ 16.5823	101,724	5,898,709,945
4	Des Moines	$ 934.05	$ 17.5600	214,133	11,390,122,019
3	Sioux City	$ 819.88	$ 15.5956	85,797	4,510,460,866
2	**Dubuque**	**$ 653.37**	**$ 10.1648**	**59,667**	**3,835,259,385**
1	Ames	$ 604.59	$ 10.2727	66,427	3,909,496,088
	AVERAGE w/o Dubuque	$ 1,016.54	$ 15.59	94,734	6,174,294,181

Dubuque is the SECOND LOWEST taxes per capita as compared to the eleven largest cities in the state. The highest (West Des Moines) is 117.28% higher than Dubuque's taxes per capita, and the average is 68.14% higher than Dubuque.

IMPACT OF BUDGET ON CLASS OF PROPERTY

RESIDENTIAL - HOMESTEAD CREDIT ONLY

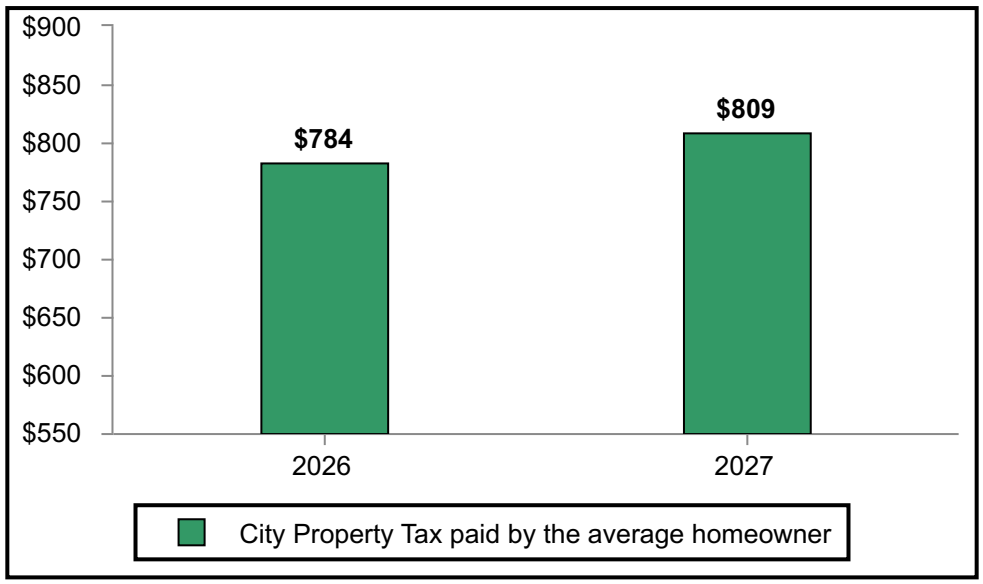


Fiscal Year 2026	
January 1, 2024 Valuation	$196,508
Revaluation	— %
Assessed Value	$196,508
Less Rollback Factor	0.474316
Fiscal Year 2026 Taxable Value	$93,207
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$938.01
Homestead Tax Credit	$(48.81)
Net Fiscal Year 2026 City Property Tax	$889.20

Fiscal Year 2027	
January 1, 2025 Valuation	$196,508
Equalization Order	8.50 %
Assessed Value	$213,211
Less Rollback Factor	0.445345
Fiscal Year 2027 Taxable Value	$94,952
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$965.17
Homestead Tax Credit	$(49.30)
Net Fiscal Year 2027 City Property Tax	$915.87
Dollar Increase in Property Tax	**$26.67**

IMPACT OF BUDGET ON CLASS OF PROPERTY

RESIDENTIAL - HOMESTEAD EXEMPTION 65+ AND MILITARY EXEMPTION

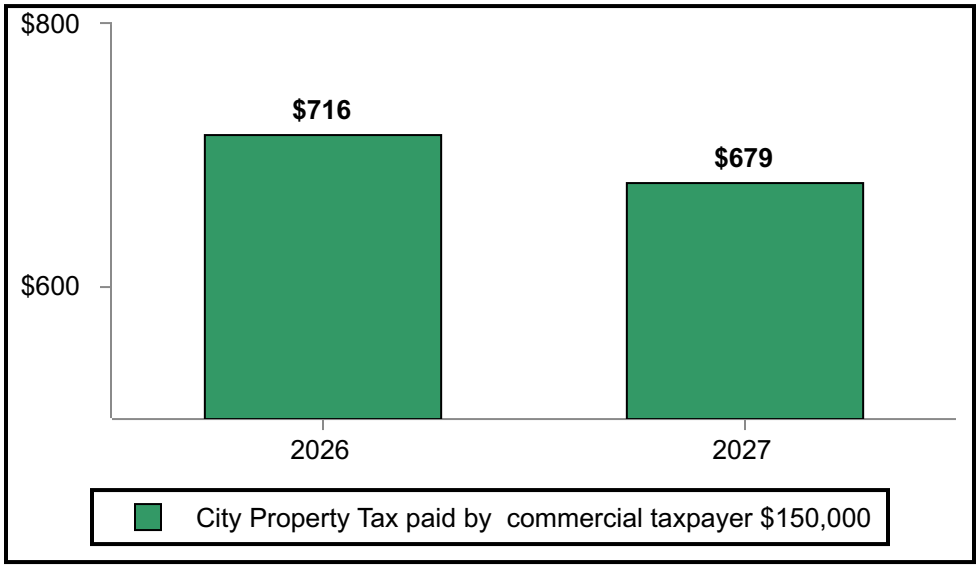


Fiscal Year 2026	
January 1, 2024 Valuation	$196,508
Revaluation	— %
Assessed Value	$196,508
Less Rollback Factor	0.474316
Fiscal Year 2026 Taxable Value	$93,207
Homestead 65+ Exemption	$(6,500)
Military Exemption	$(4,000)
Taxable Value	$82,707
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2025 City Property Tax	$832.34
Homestead Tax Credit	$(48.81)
Net Fiscal Year 2026 City Property Tax	$783.53

Fiscal Year 2027	
January 1, 2025 Valuation	$196,508
Equalization Order	8.50 %
Assessed Value	$213,211
Less Rollback Factor	0.445345
Fiscal Year 2027 Taxable Value	$94,952
Homestead 65+ Exemption	$(6,500)
Military Exemption	$(4,000)
Taxable Value	$84,452
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$858.43
Homestead Tax Credit	$(49.30)
Net Fiscal Year 2027 City Property Tax	$809.13
Dollar Decrease in Property Tax	**$25.60**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - $150,000

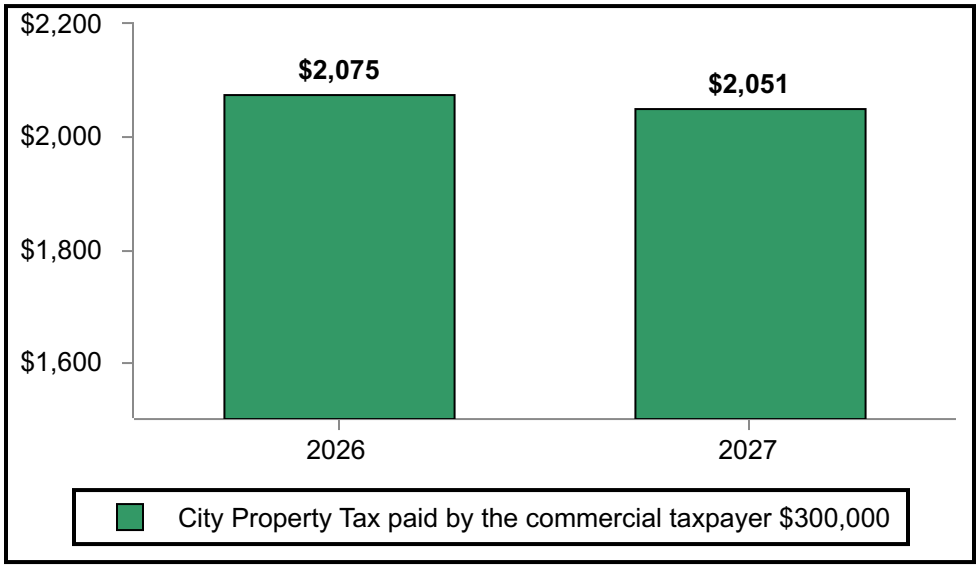
(381 Properties $150,000 and Below)



Fiscal Year 2026	
January 1, 2024 Valuation	$150,000
First Tier Rollback	$150,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$0
Less Rollback Factor	$0.9000
Fiscal Year 2026 Second Tier Taxable Value	$0
Fiscal Year 2026 Total Taxable Value	$71,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$716.00
Dollar Increase in Property Tax	**$25.98**
Fiscal Year 2027	
January 1, 2025 Valuation	$150,000
Assessed Value	$150,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$0
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$0
Fiscal Year 2027 Total Taxable Value	$66,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$679.03
Dollar Decrease in Property Tax	**-$36.97**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - $300,000

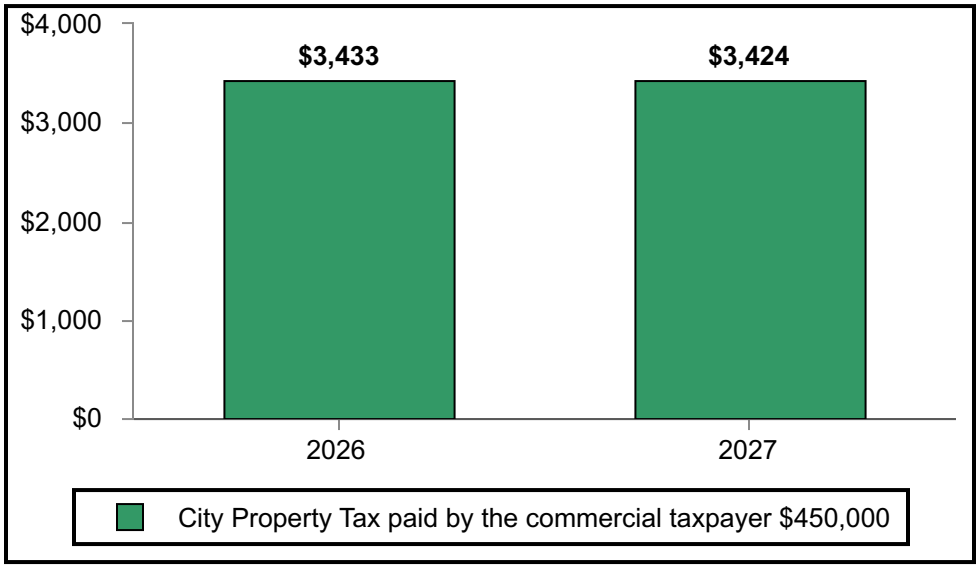
(225 Properties $150,001-$300,000)



Fiscal Year 2026	
January 1, 2024 Valuation	$300,000
Assessed Value	$300,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$150,000
Less Rollback Factor	$0.9000
Fiscal Year 2026 Second Tier Taxable Value	$135,000
Fiscal Year 2026 Total Taxable Value	$206,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$2,074.61
Dollar Increase in Property Tax	**$44.54**
Fiscal Year 2027	
January 1, 2025 Valuation	$300,000
Assessed Value	$300,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$150,000
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$135,000
Fiscal Year 2027 Total Taxable Value	$201,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$2,051.28
Dollar Decrease in Property Tax	**-$23.33**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - $450,000

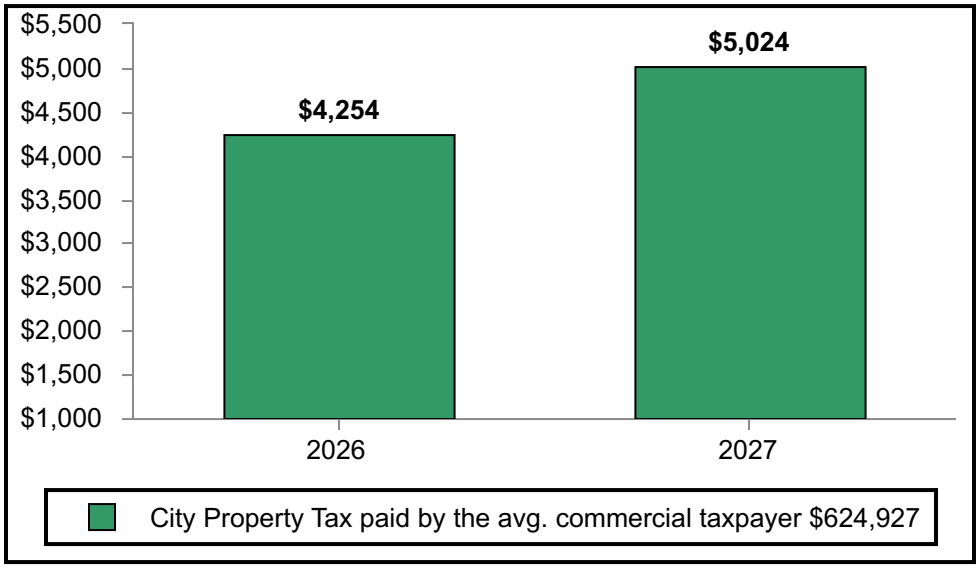
(167 Properties $300,001-$450,000)



Fiscal Year 2026	
January 1, 2024 Valuation	$450,000
Assessed Value	$450,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$300,000
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$270,000
Fiscal Year 2026 Total Taxable Value	$341,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$3,433.21
Dollar Increase in Property Tax	**$63.07**
Fiscal Year 2027	
January 1, 2025 Valuation	$450,000
Assessed Value	$450,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$300,000
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$270,000
Fiscal Year 2027 Total Taxable Value	$336,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$3,423.53
Dollar Decrease in Property Tax	**-$9.68**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - AVERAGE $624,927

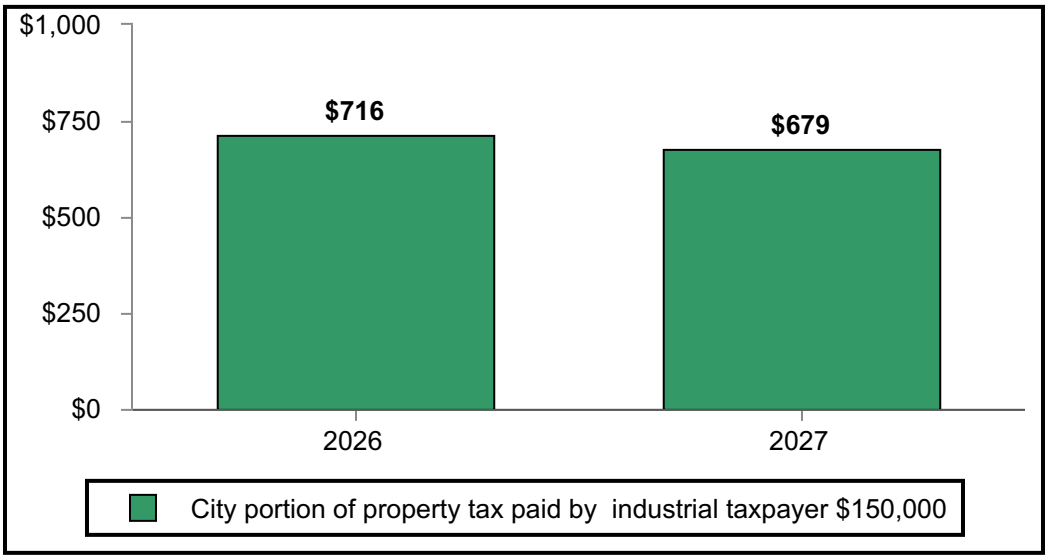
(636 Properties $450,001+)



Fiscal Year 2026	
January 1, 2024 Valuation	$540,594
Revaluation	— %
Assessed Value	$540,594
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$390,594
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$351,535
Fiscal Year 2026 Total Taxable Value	$422,683
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$4,253.75
Dollar Increase in Property Tax	**$74.26**
Fiscal Year 2027	
January 1, 2025 Valuation	$540,594
Revaluation	15.60 %
Assessed Value	$624,927
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$474,927
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$427,434
Fiscal Year 2027 Total Taxable Value	$494,237
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$5,023.81
Dollar Increase in Property Tax	**$770.06**

IMPACT OF BUDGET ON INDUSTRIAL CLASS OF PROPERTY - $150,000

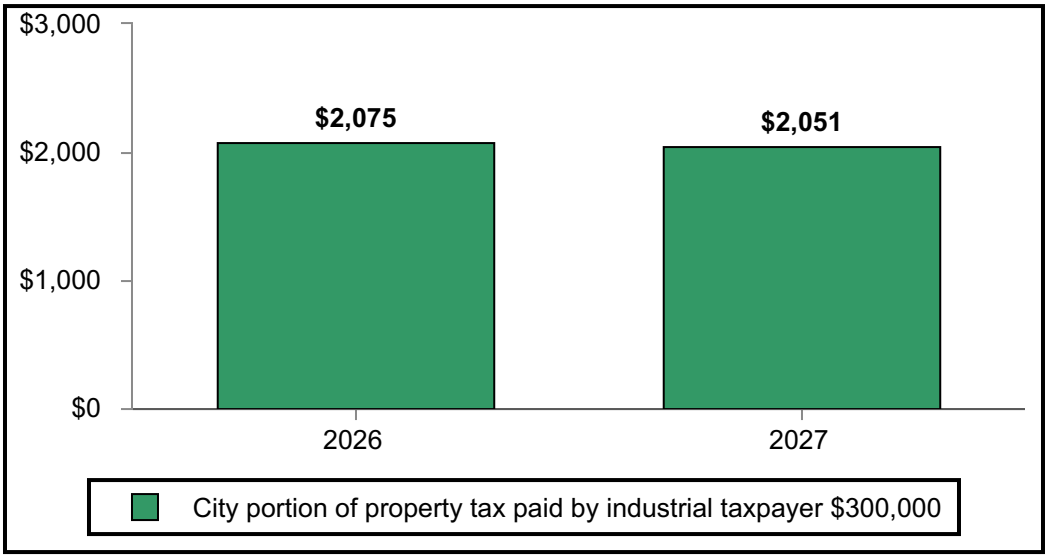
(8 Properties $150,000 and Below)



Fiscal Year 2026	
January 1, 2024 Valuation	$150,000
Assessed Value	$150,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$0
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$0
Fiscal Year 2026 Total Taxable Value	$71,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$716.01
Dollar Increase in Property Tax	**$25.99**
Percent Increase in Property Tax	**3.77%**
Fiscal Year 2027	
January 1, 2025 Valuation	$150,000
Assessed Value	$150,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$0
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$0
Fiscal Year 2027 Total Taxable Value	$66,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$679.03
Dollar Decrease in Property Tax	**-$36.98**
Percent Decrease in Property Tax	**-5.16%**

IMPACT OF BUDGET ON INDUSTRIAL CLASS OF PROPERTY - $300,000

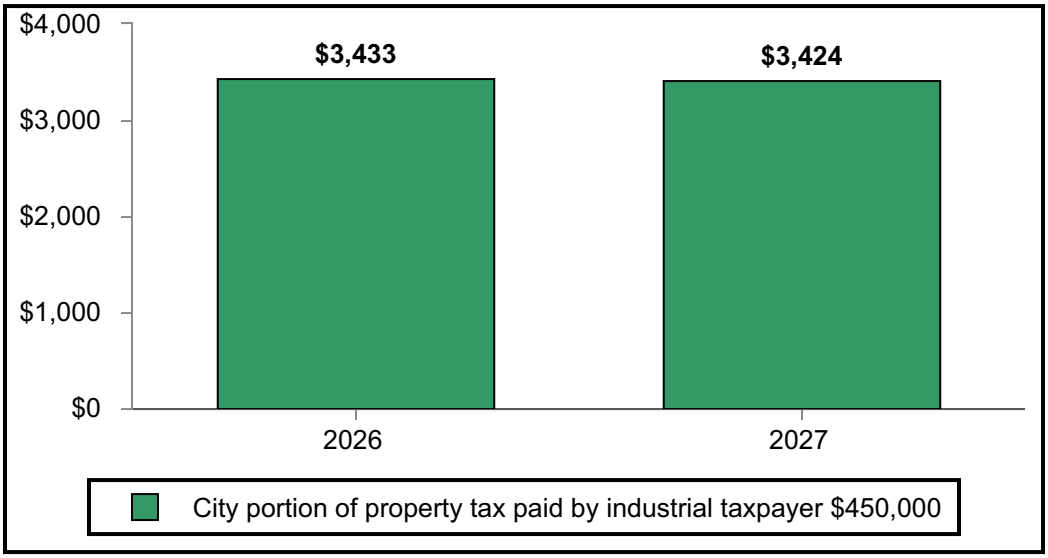
(9 Properties $150,001-$300,000)



Fiscal Year 2026	
January 1, 2024 Valuation	$300,000
Assessed Value	$300,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$150,000
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$135,000
Fiscal Year 2026 Total Taxable Value	$206,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$2,074.61
Dollar Increase in Property Tax	**$44.53**
Percent Increase in Property Tax	**2.19%**
Fiscal Year 2027	
January 1, 2025 Valuation	$300,000
Assessed Value	$300,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$150,000
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$135,000
Fiscal Year 2027 Total Taxable Value	$201,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$2,051.27
Dollar Decrease in Property Tax	**-$23.34**
Percent Decrease in Property Tax	**-1.13%**

IMPACT OF BUDGET ON INDUSTRIAL CLASS OF PROPERTY - $450,000

(3 Properties $300,001-$450,000)

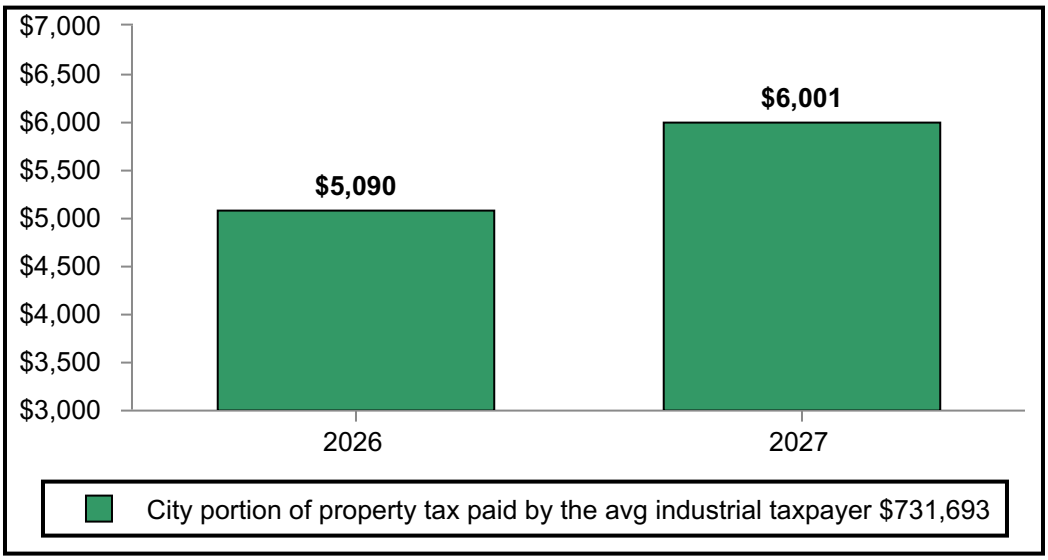


Fiscal Year 2026	
January 1, 2024 Valuation	$450,000
Assessed Value	$450,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$300,000
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$270,000
Fiscal Year 2026 Total Taxable Value	$341,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$3,433.21
Dollar Increase in Property Tax	**$63.06**
Percent Increase in Property Tax	**1.87%**

Fiscal Year 2027	
January 1, 2025 Valuation	$450,000
Assessed Value	$450,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$300,000
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$270,000
Fiscal Year 2027 Total Taxable Value	$336,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$3,423.52
Dollar Decrease in Property Tax	**-$9.69**
Percent Decrease in Property Tax	**-0.28%**

IMPACT OF BUDGET ON INDUSTRIAL CLASS OF PROPERTY- AVERAGE $624,927

(58 Properties $450,001+)



Fiscal Year 2026	
January 1, 2024 Valuation	$632,952
Revaluation	— %
Assessed Value	$632,952
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$482,952
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$434,657
Fiscal Year 2026 Total Taxable Value	$505,805
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$5,090.27
Dollar Increase in Property Tax	**$85.68**
Percent Increase in Property Tax	**1.71%**
Fiscal Year 2027	
January 1, 2025 Valuation	$632,952
Revaluation	15.60 %
Assessed Value	$731,693
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$581,693
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$523,524
Fiscal Year 2027 Total Taxable Value	$590,327
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$6,000.54
Dollar Increase in Property Tax	**$910.27**
Percent Increase in Property Tax	**17.88%**

FISCAL YEAR 2027

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES WITH PROPERTY TAX IMPACT

There were 145 improvement level decision packages requested in Fiscal Year 2027, of which 117 were recommended for funding.

The recurring general fund expenditures total $597,760 and will also impact future budget years. The non-recurring general fund expenditures total $2,187. The remaining improvement packages adopted for funding from non-property tax support total $1,507,077.

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
RECURRING DECISION PACKAGE COSTS				**GENERAL FUND**	
City Attorney's Office	Annual and recurring license that would give the City Attorney's Office direct access to Police Department records. Records are often needed for traffic court, simple misdemeanors and municipal infractions.	R	600	469	131
City Clerk	Business license and permits fee increases. These updates are intended to reflect administrative time and compliance oversight required to manage these licenses and permits.	R	—	2,145	(2,145)
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	(91,145)	79,302	(11,843)
Community Impact	Increase city's financial support for Community Impact Administrative Support position by 0.58 FTE. Historically, this portion of the position has been funded by the AmeriCorps grant. Due to the expanding of the department, additional duties have emerged that are unrelated to the AmeriCorps operational needs.	R	43,157		43,157
Economic Development	SlideRoom Grant Application Software is essential for managing applications and post-grant reports for Arts & Cultural Affairs grant programs. This software ensures a fair and efficient process.	R	3,000		3,000
Economic Development	Bringing in a Arts Grants Consultant for grant eligibility and financial review process. Hiring a consultant would eliminate the need for a 0.25 FTE intern position and provide cost savings.	R	(7,417)		(7,417)
Emergency Communications	911 Public Safety Applicants testing software upgrade. This softwares allows to administer an unlimited number of online tests to applicants at home.	R	2,368	1,184	1,184
Emergency Communications	Software to track training requirements for 911 Dispatch staff	R	3,000	1,500	1,500
Emergency Communications	Emergency Communications Vehicle. Due to the new center location, staff are traveling more for in-person meetings. 75% of the vehicle use would be for City purposes and 25% for the Emergency Communications purposes.	R	40,000	5,000	35,000
Engineering	Full size cargo van equipped with storage racking, tools and supplies for Facilities Maintenance.	R	62,000		62,000
Engineering	1.0 FTE Maintenance worker for all City Buildings. Current staffing levels are not sufficient to maintain buildings in a safe, reliable, and cost-effective manner.	R	86,439		86,439
Engineering	1.0 FTE Custodian I for the Bright Minds Campus on Chavenelle Rd location. A portion of the costs for this position will be shared between other tenants of the facility.	R	77,793	40,581	37,212
Engineering	New truck for the Engineering Technician position. The addition of this truck will ensure the new Engineering Technician position can perform duties efficiently and safely without relying on shared or personal vehicles.	R	49,500		49,500

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Engineering	Increased funding for the partnership with the East Central Intergovernmental Association to maintain Dubuque's traffic modeling system.	R	50,000		50,000
Fire	New Position for Fire Code Official / Fire Prevention & Plan Review Manager. The cost of this package includes wage, benefits, vehicle, equipment and office set up. This position is designed to strengthen citywide fire and life safety code compliance, improve efficiency in the development review process, and enhance collaboration amount key departments and private stakeholders.	R	195,202		195,202
Fire	Addition of a new Computer Workstation at Fire station 4. There are currently two shared computer workstations, one used by the company officer who manages daily station operations, administrative duties, and incident reporting, and a second shared amount the four firefighter paramedics assigned to the station.	R	2,075		2,075
Fire	Annual Generator Maintenance. The generators were purchased in FY2025 and were under warranty for one year and will now transition to regular annual service. Each generator will receive an annual check and service to replace worn parts which will keep each generator functioning.	R	3,120		3,120
Fire	Firefighter 1: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 2: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 3: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 4: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 5: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 6: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Fire	Firefighter 7: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department's minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 8: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department's minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 9: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department's minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Incorporating Scenario-based assessments promotional testing process which occurs once every two years. The addition of an assessment center component will enhance the evaluation of candidates by requiring them to demonstrate practical leadership and decision-making skills in simulated environments.	R	9,000		9,000
Fire	Creation of Dubuque Fire Explorer Post Program for youth ages 14-18. Initially submitted as recurring but recommended as non-recurring.	R	10,000		10,000
Health	CitizenServe Permitting and Inspection (7) software licenses. This software can be configured to reflect City of Dubuque health and animal control codes, associated citations, fines and reporting.	R	10,500		10,500
Health	Part-Time Animal Control Officer to enhance weekday and weekend service coverage and support the successful implementation of the City's new animal licensing program. Currently, the program operates with two full-time Animal Control Officers.	R	50,822		50,822
Housing	Two ICC Premium Complete subscriptions, which provide full online access to ICC's code library. Premium Complete access includes all published ICC code books, many referenced standards, official code interpretations, and advanced search tools. It also allows printing of code sections to share with citizens, providing clearer communications and helping them better understand applicable code requirements.	R	1,300		1,300
Housing	Housing and Community Development Administrative Support Professional (Requests in General Fund and Lead Fund).	R	69,548		69,548
Information Technology	User Technology Support Specialist to support the increased demand for IT infrastructure and support services. Timely and effective technical support is crucial to maintain productivity and minimize disruptions. The IT department currently has two User Technology Support Specialists.	R	91,867		91,867
Information Technology	Lead Applications Network Analyst. This position primarily focuses on all City application support with increased software and artificial intelligence use. The IT department currently has three Lead Applications Network Analysts, with two of these positions primarily focused on public safety.	R	105,435		105,435

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	141,197	75,000	66,197
Information Technology	Addition of a second IT vehicle. The current vehicle is checked out and shared between 18 staff members. A second vehicle would alleviate more staff needing to use their personal vehicles and claiming mileage costs. With the IT staff relocation to the new offices, this issue is compounded with staff need to drive additional distance to every City building, incurring more mileage.	R	40,000		40,000
Parks	1,510 (.72 FTE) additional hours for temporary Park Rangers during the park season. Currently there is one Park Ranger scheduled for evenings Monday through Thursday and two Park Rangers scheduled for evenings on Friday, Saturday and Sunday. The increased hours would provide for two Park Rangers on Monday through Thursday evenings and additional daytime hours on Saturdays and Sundays. The hours would also decrease time needed by the Police Department to respond to calls that park rangers can handle.	R	39,865		39,865
Parks	1.0 FTE Forestry Technician. The Forestry Laborer positions have been difficult to fill due the requirement of a commercial drivers license to operate the forestry equipment. This does not allow for forestry staff to efficiently perform their duties especially during storm response. The Forestry activity has seen an increased workload due to more frequent storms, tree plantings, and additional training and work requirements. There are currently Forestry Technicians (2.0 FTE) in the Forestry Activity. Funds are also budgeted for (2) Temporary Forestry Laborers (1.0 FTE).	R	73,586		73,586
Parks	1.0 FTE Maintenance Technician responsible for all areas of park maintenance as recommended by the Parks and Recreation Comprehensive Master Plan.	R	73,586		73,586
Parks	1.0 FTE Assistant Field Operations Manager to ease the administrative burden and support the Parks Division Manager as recommended by the Parks and Recreation Comprehensive Master Plan.	R	106,120		106,120
Parks	1.0 FTE Maintenance Technician responsible for all areas of park maintenance as recommended by the Parks and Recreation Comprehensive Master Plan.	R	73,586		73,586
Parks	1.0 FTE Maintenance Technician responsible for all areas of trail maintenance as recommended by the Parks and Recreation Comprehensive Master Plan.	R	73,586		73,586
Parks	1.0 FTE Assistant Horticulturist to support the landscaped areas in roundabouts, new parks and City owned landscape improvements. This position is recommended by the Parks and Recreation Comprehensive Master Plan.	R	73,586		73,586
Police	New Crime Analyst Intern Position (0.25 FTE). Several instructors with various colleges in the area have reached out inquiring about internships in criminal analytics. In 2025, a full-time Crime Analyst position was created to improve data-driven decision-making. As this position has grown, a growing need has been identified that could be filled by an intern position.	R	9,011		9,011

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Public Works	Fleet A/C Machine (R-1234yf). Around 2013–2017, most new vehicles began adopting R-1234yf, a low-global-warming-potential (GWP) refrigerant replacing R-134a. The city-owned vehicles that fall within this category, currently require a dealer due to city equipment not being compatible.	R			—
Public Works	Street Maintenance overtime for Barricades/Bollards during Special Events	R	10,000		10,000
Public Works	Fleet Service Coordinator (1.0 FTE). The responsibilities for this position would be split from the Fleet Purchasing & Service Coordinator to improve workflow reliability, strengthen communication and align Public Works with APWA Accreditation standards.	R	79,462		79,462
Public Works	Fleet A/C Machine (R-1234yf). Around 2013–2017, most new vehicles began adopting R-1234yf, a low-global-warming-potential (GWP) refrigerant replacing R-134a. The city-owned vehicles that fall within this category, currently require a dealer due to city equipment not being compatible.	R	9,750		9,750
Recreation	Golf cart passes increased $50 (from $650 to $700). These passes are sold separately from the annual Golf Pass which covers the pass holder's daily rounds.	R	—	2,600	(2,600)
Recreation	Reallocation and reduction of temporary employee expenses (-0.50 FTE). Within the budget activities of Youth Sports, Recreation Classes, and Therapeutic Recreation, the program are being corrected based on current operations.	R	(26,659)		(26,659)
Recreation	Mobile Event Trailer - 0.1 FTE and income increase. Since the addition of the mobile Rec & Roll trailer program, the department consistently receives inquiries as to the option to rent out the trailer. This IP depends on the approval of the related CIP for an additional Rec & Roll Trailer.	R	2,641	2,700	(59)
Recreation	Full-time Community Outreach & Public Communications Coordinator (1.0 FTE, NB-11). Recommended from Parks & Rec master plan. This position is needed due to citizens not being aware of Parks and Recreation offerings.	R	106,668		106,668
Transportation Services - Transit	Part-time Bus Attendant Position (0.50 FTE, NB-05). This position is needed due to safety concerns with students on the afternoon buses.	R	26,251		26,251
	TOTAL GENERAL FUND RECURRING PACKAGES		**2,754,578**	**936,583**	**1,976,599**
NON-RECURRING DECISION PACKAGE COSTS				**GENERAL FUND**	
Human Resources	Temporary Office Assistant position (0.50 FTE) to support the City's transition to digitized personnel records. If this is recommended, the improvement package request for a third-party provider to digitize records is no longer needed.	N	29,160	22,809	6,351
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	2,187		2,187
	TOTAL GENERAL FUND NON-RECURRING PACKAGES		**31,347**	**22,809**	**8,538**
	TOTAL RECURRING AND NON-RECURRING TAX SUPPORTED		**$ 2,785,925**	**$ 959,392**	**$ 1,985,137**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
PARKING FUND					
Parking	Parking Permit rate increases for Central Ramp, 5th St Ramp and Port of Dubuque Lot.	R		$102,102	($102,102)
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$605		$605
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$648		$648
	Subtotal Parking Fund		**$1,253**	**$102,102**	**($100,849)**
CDBG FUND					
Recreation	Reallocation and reduction of temporary employee expenses (-0.50 FTE). Within the budget activities of Youth Sports, Recreation Classes, and Therapeutic Recreation, the program are being corrected based on current operations.	R	($2,881)		($2,881)
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$980		$980
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$1,050		$1,050
	Subtotal CDBG Fund		**($851)**	**$—**	**($851)**
LEAD PAINT					
Housing	H&CD Administrative Support Professional (Requests in General Fund and Lead Paint Fund)	R	$4,858		$4,858
	Subtotal Lead Paint Fund		**$4,858**	**$—**	**$4,858**
HOUSING CHOICE VOUCHERS					
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$1,029		$1,029

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$1,102		$1,102
	Subtotal Housing Choice Vouchers		**$2,131**	**$—**	**$2,131**
CABLETV					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	($1,220)		($1,220)
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$529		$529
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$567	$—	$567
	Subtotal CableTV Fund		**($124)**	**$—**	**($124)**
GARAGE SERVICE FUND					
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$2,031		$2,031
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$2,175		$2,175
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increase and reduced momentum in sponsorships.	R	($195)		($195)
	Subtotal Garage Service Fund		**$4,011**	**$—**	**$4,011**
ROAD USE TAX FUND					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	($540)		($540)
	Subtotal Road Use Fund		**($540)**	**$—**	**($540)**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
INFLATION REDUCTION ACT					
City Manager's Office	Climate Action Coordinator - 1 year extension for the limited-term position. This position currently expires in FY26.	N	$103,737	$—	$103,737
City Manager's Office	Energy Savers Program - outdated and inefficient heat source and/or water heater replacements.	N	$85,000		$85,000
	Subtotal Inflation Reduction Act		**$188,737**	**$—**	**$188,737**
ENTERPRISE FUNDS					
Stormwater Fund					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increase and reduced momentum in sponsorships.	R	($345)		($345)
Engineering	1.0 FTE Civil Engineer II for the Water Resources Division (cost split 50% with Sanitary Fund)	R	$63,412		$63,412
Engineering	1.0 FTE Civil Engineer III for the Water Resources Division. (Cost split 70% Stormwater Fund, 30% Sanitary)	R	$110,027		$110,027
Engineering	Increase the funding in the 28E Agreement with Dubuque County and the Soil & Water Conservation District to support an additional 0.50 FTE.	R	$26,441		$26,441
Engineering	1.0 FTE Administrative Support Professional for the Engineering Water Resources team. (Cost shared 50% with Sanitary Funds)	R	$38,927		$38,927
WRRC	Stormwater Maintenance Activities - reimbursement for staff time spent on Stormwater activities	R	$6,950		$6,950
	Subtotal Stormwater Fund		**$245,412**	**$—**	**$245,412**
Water Fund					
Water	GPS technology improvement to support reliable and accurate mapping of underground infrastructure.	R	$9,626		$9,626
Water	EPA service line material annual notifications for service lines identified as unknown, lead, or galvanized requiring replacement.	R	$4,000		$4,000
Water	Cold-weather and high-visibility safety gear for administration staff who must perform outdoor tasks or respond to incidents in inclement weather or high-traffic areas.	R	$850		$850
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$2,268		$2,268
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$2,430		$2,430
	Subtotal Water Fund		**$19,174**	**$—**	**$19,174**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Sanitary Sewer Fund					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	($2,175)		($2,175)
Engineering	1.0 FTE Civil Engineer II for the Water Resources Division (cost split 50% with Stormwater Fund)	R	$63,412		$63,412
Engineering	1.0 FTE Civil Engineer III for the Water Resources Division. (Cost split 70% Stormwater Fund, 30% Sanitary)	R	$47,154		$47,154
Engineering	1.0 FTE Administrative Support Professional for the Engineering Water Resources team. (Cost shared 50% with Stormwater Funds)	R	$38,928		$38,928
WRRC	PT Administrative Support Professional (0.4 FTE) to better meet growing operational, regulatory, and documentation demands.	R	$24,107		$24,107
WRRC	Activated Sludge Tank Cleaning on a phased, three-year schedule.	R	$42,500		$42,500
WRRC	Stormwater Maintenance Activities - reimbursement for staff time spent on Stormwater activities	R		$6,950	($6,950)
WRRC	.25 FTE Part-Time custodial services for three primary buildings: the Administration Building, Solids Handling/ Operator Control Building, and the Maintenance Building.	R	$6,994		$6,994
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$1,361		$1,361
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$1,458		$1,458
Public Works	Public Works Employee Training (this request includes funding in Solid Waste Sanitary Sewer, Road Use Tax and General Fund	N	$1,200		$1,200
	Subtotal Sanitary Sewer Fund		**$224,939**	**$6,950**	**$217,989**
Solid Waste Fund					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	($585)		($585)
Public Works	Resource Management Supervisor Rubicon Summit Attendance	R	$3,750		$3,750
Public Works	Resource Management Supervisor SWANA RCON Conference Attendance	R	$3,750		$3,750
Public Works	Public Works Employee Training (this request includes funding in Solid Waste Sanitary Sewer, Road Use Tax, Garage and General Fund	N	$4,000		$4,000
Public Works	Small tools and equipment for Sanitation Drivers. This includes a leaf blower, drill set, chainsaw and pole saw.	R	$1,200		$1,200
	Subtotal Solid Waste Fund		**$12,115**	**$—**	**$12,115**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Landfill Fund					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	($900)		($900)
Public Works	Landfill Small Tools & Equipment	N	$2,000		$2,000
Public Works	Smartphones for Equipment Operators	R	$5,520		$5,520
Public Works	AED Replacement and Additional AED w/Cab	N	$6,084		$6,084
Public Works	Landfill Supervisor USCC Conference	R	$3,750		$3,750
Public Works	Environmental Tech NAHMMA Conference	R	$3,650		$3,650
Public Works	Educator Badger SWANA Conference	R	$1,110		$1,110
Public Works	Educator NAHMMA Conference	R	$3,650		$3,650
Public Works	Educator SWANA Conference Attendance	R	$3,750		$3,750
DMASWA	Brush Mower	R	$11,000		$11,000
DMASWA	WiFi Equipment	R	$10,500		$10,500
DMASWA	GIS Asset Mapping	R	$73,000		$73,000
DMASWA	Environmental Impact Fund	R	$192,500		$192,500
DMASWA	Semi Tractor & Trailer	R	$300,000		$300,000
	Subtotal Landfill Fund		**$615,614**	**$—**	**$615,614**
GDTIF Load Repayment					
City Clerk's Office	Desktop to laptop upgrade for the Administrative Support Professional's computer.	N	300	235	65
City Manager's Office	Org Culture/EQ Transition Consultant	N	40,000	31,288	8,712
Community Impact	Increasing funding for the Neighborhood Association Support grant to help activate and expand Neighborhood Association development. All grant funds are currently allocated, limiting opportunities to support local initiatives. Initially submitted as recurring but recommended as non-recurring.	N	15,000		15,000
Economic Development	Art on the River Artist stipend increase from $1,800 to $2,000. This will will directly affect the ability of artists to secure materials, resulting in an increased number of artist participants. Initially submitted as recurring but recommended as non-recurring.	N	2,200		2,200
Emergency Communications	Communications Training Officer (CTO) program for 4 staff members. This course provides comprehensive training on the roles and responsibilities of CTOs in running an agency's training program.	N	2,200	1,100	1,100
Emergency Communications	911 Surcharge Costs	N	195,000		195,000
Emergency Communications	Quality Assurance Certification for the Director and Lead 911 Public Safety Dispatchers. This program will ensure consistent call handling, improve service accuracy and accountability, helps reduce liability and allows for effective feedback, reinforces best practices and close performance gaps. Initially submitted as recurring but recommended as non-recurring.	N	9,765	4,883	4,882

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Housing	Additional funding for building demolitions is necessary to address current and anticipated demolition needs and to uphold our responsibility to maintain safe and stable neighborhoods. Initially submitted as recurring but recommended as non-recurring.	N	42,500		42,500
Housing	Upgrade Inspector vehicle from mid-size sedan to an all-wheel drive SUV	N	9,500		9,500
Human Resources	Contract with a third-party provider to digitize City documents and employee personnel files in coordination with the rollout of the City's new Human Resources Information System (HRIS). If this is recommended, the temporary office assistant improvement package request is not needed.	N	80,000	62,576	17,424
Human Resources	Recruitment services for City Manager position. This package covers comprehensive professional recruitment services, including national outreach and advertising, stakeholder engagement, candidate screening and evaluation, background and reference checks, facilitation of finalist interviews, and support through appointment and contract negotiation.	N	50,000	39,110	10,890
Human Resources	City of Dubuque shirts for Human Resources staff. Initially submitted as recurring but recommended as non-recurring.	N	875	684	191
Human Resources	Society for Human Resource Management Certified Professional (SHRM-CP) certification for Human Resources staff. Initially submitted as recurring but recommended as non-recurring.	N	1,150	900	250
Human Resources	HR Employment Specialist to attend the annual NeoGov conference. Initially submitted as recurring but recommended as non-recurring.	N	2,463	1,927	536
Human Rights	Community Dialogue Event focused on the themes of belonging and connection.	N	2,020		2,020
Human Rights	Civil Rights Education Community Event	N	2,020		2,020
Human Rights	Bus Wrap & Social Media Campaign to advertise Human Rights Department and how/why to file a discrimination complaint.	N	6,460		6,460
Health Services	Animal Control Postcard Mailing - promotion of new pet licensing software (2 year recurring request) Initially submitted as recurring but recommended as non-recurring.	N	9,130		9,130
Health Services	National Association of County & City Health Officials Preparedness Summit for the Environmental Sanitarian/ Emergency Preparedness Planner. This conference presents new research findings, shares tools and resources, and how to implement model practices to prepare, respond and recover from disasters and other emergencies. Initially submitted as recurring but recommended as non-recurring.	N	3,500		3,500
Health Services	Dale Carnegie Training - Animal Control Officer & Environmental Sanitarian. Dale Carnegie courses develop and build confidence, personal leadership competence, strengthen skills in relating to others and build positive relationships with the public, enhance skills to communicate logically, clearly, and concisely.	N	4,700		4,700
Health Services	International Association of Emergency Managers Conference for the Environmental Sanitarian/Public Health Emergency Preparedness Planner. Initially submitted as recurring but recommended as non-recurring.	N	3,700		3,700

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Health Services	Community Health Assessment and Health Improvement Plan outreach & engagement.	N	5,200		5,200
Health Services	One-time community education and outreach event focused on responsible pet ownership. The event will include live demonstrations by professional dog trainers, public Q&A sessions, and distribution of educational resources.	N	2,500		2,500
Health Services	Rabies Vaccination Voucher Program for low-income pet owners within city limits. The program would provide approximately 166 vouchers.	N	5,000		5,000
Health Services	National Environmental Health Association Conference for two staff members. This training covers latest practices, data and research related to environmental health.	N	5,090		5,090
Health Services	Animal Control Truck Safety Accessories - seat covers, floor mats and a cargo divider to enhance vehicle protection and ensure Animal Control Officer safety when transporting animals.	N	1,208		1,208
Finance	Safety and Risk Software. Initially submitted as recurring but recommended as non-recurring.	N	20,000	15,644	4,356
Finance	Safety Equipment funding to ensure the City can promptly replace and maintain critical safety equipment to protect employees and the public. These funds enable rapid emergency response and support compliance with safety regulations identified through safety walkthroughs, audits, or near-miss reports, primary for needs that may not be budgeted within individual departments. Initially submitted as recurring but recommended as non-recurring.	N	10,000	7,822	2,178
Finance	Safety consulting services to assist the City in expanding and strengthening its safety programs, building on current initiatives and implementing procedures within departments. Initially submitted as recurring but recommended as non-recurring.	N	25,000	19,555	5,445
Fire	Purchase of incident command boards to provide incident tracking which outlines critical tasks, assists with crew resource management, tracks accountability, timelines, and assists with documenting milestones.	N	1,500		1,500
Fire	Purchase items for employee recognition including, awards, events, service pins, department branded items, etc.	N	5,000		5,000
Fire	Replacement of garage door at Fire Station 5	N	5,000		5,000
Fire	Epoxy floor at Fire Station 5	N	9,000		9,000
Fire	Contract External ICS Training essential for effective command and coordination during complex incidents.	N	3,000		3,000
Fire	Fire Department Mental Health Wellness Checks. These annual, confidential sessions with a department-dedicated licensed psychologist experienced in first responder care help firefighters manage the emotional and psychological demands of fire and EMS service. Initially submitted as recurring but recommended as non-recurring.	N	22,000		22,000
Information Technology	Fluke Optical Time Domain Reflectometer for testing fiber optic cable performance. The city has over 100 miles of fiber.	N	29,000		29,000
Information Technology	Additional Asset Management Equipment - 3 spare laptops, 3 spare desktops, asset tag scanners, asset management cart, 3 spare docks, and 3 spare monitors.	N	13,000		13,000
Information Technology	Dual 34" curved monitors with privacy glass for all IT staff.	N	17,000		17,000

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Information Technology	Outdoor hardtop gazebo at the Information Technology office. This shared outdoor space would enhance employee well-being, provide a shaded outdoor workspace, and support staff engagement.	N	5,000		5,000
Information Technology	City Hall 3rd Floor Network Switch Enclosure - adding lockable doors to the existing network rack.	N	2,500		2,500
Information Technology	Automated External Defibrillator (AED) for the Information Technology office. This request includes the AED and all necessary supplies, including the mounting cabinet, extra battery, and pads.	N	2,700		2,700
Information Technology	Hybrid work from home setup for all salaried employees. Includes docks, power strips, and headset/speakers.	N	6,000		6,000
Information Technology	Plotter for the Information Technology department.	N	5,000	3,495	1,506
Information Technology	IT Staff City of Dubuque Polos. Initially submitted as recurring but recommended as non-recurring.	N	1,500		1,500
Information Technology	Training and education for IT staff - classes, conferences, certifications and other educational needs. Initially submitted as recurring but recommended as non-recurring.	N	28,000		28,000
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	132,383	72,000	60,383
Information Technology	5 employees to attend virtual Esri GIS training. Initially submitted as recurring but recommended as non-recurring.	N	16,000	11,182	4,818
Information Technology	Additional conference per year for GIS Coordinator. Initially submitted as recurring but recommended as non-recurring.	N	3,000	2,097	903
Parks	ISU Shade Tree Short Course for forestry staff. Initially submitted as recurring but recommended as non-recurring.	N	1,731		1,731
Planning	Desktop to laptop upgrade for Planning Professional Administrative Assistant	N	1,010	706	304
Planning	Upgrade computer to engineering computer for two Assistant Planners.	N	1,200	839	361
Planning	Dale Carnegie training for the Planning Technician. This training helps participants build confidence, strengthen interpersonal and communication skills, listen empathetically, enhance leadership abilities, motivate others, and manage attitudes and stress to perform at their best.	N	2,500	1,747	753
Planning	Leadership Dubuque training for Assistant Planner. The program provides an opportunity to learn about local community resources, government, businesses, education, and economic development while strengthening leadership skills, exchanging ideas, building relationships with leaders, and expanding professional networks.	N	1,570	1,097	473
Planning	Safe Routes to School Bike Gear. The accessories to be purchased include 24 bike helmets and 20 bike locks.	N	563		563
Planning	Iowa Association of Code Enforcement Officials (IowACE) Conference for the Zoning Enforcement Officer. This conference provides training on the latest code enforcement practices. Initially submitted as recurring but recommended as non-recurring.	N	800	559	241

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Planning	Additional Planner to attend the National American Planning Association Conference (APA). The conference provides valuable opportunities for professional development, exposing attendees to the latest trends, best practices, and innovative solutions in urban planning. Initially submitted as recurring but recommended as non-recurring.	N	3,000	2,097	903
Planning	City of Dubuque shirts for Planning staff. Initially submitted as recurring but recommended as non-recurring.	N	420	294	126
Police	Repurpose two squad cars to conduct annual state-mandated vehicle operation training.	N	39,690		39,690
Police	Mental health wellness checks for each officer. Wellness checks entail a confidential visit with a licensed psychologist experienced with first responders and occupational resilience. Initially submitted as recurring but recommended as non-recurring.	N	11,400		11,400
Police	Non-Profit Special Event Volunteers. Initially submitted as recurring but recommended as non-recurring.	N	5,000		5,000
Police	Professional Development funds to allow up to 25 officers per year for professional development training. Initially submitted as recurring but recommended as non-recurring.	N	40,000		40,000
Public Works	Public Works Employee Training (this request includes funding in Solid Waste Sanitary Sewer, Road Use Tax and General Fund). Initially submitted as recurring but recommended as non-recurring.	N	9,600		9,600
Public Works	Employee recognition including City swag, additional leave time, meals, etc. Initially submitted as recurring but recommended as non-recurring.	N	1,500		1,500
Recreation	Increase in two supervisors' and business development manager's education reimbursement so they can attend high quality continuing education opportunities. Initially submitted as recurring but recommended as non-recurring.	N	3,600		3,600
Recreation	Wi-Fi access at the McAleece ballfield complex.	N	2,500		2,500
Recreation	McAleece ballfield safety net replacement	N	3,000		3,000
Recreation	4 desktop to laptop upgrades	N	1,800		1,800
Recreation	Wi-Fi access throughout the Bunker Hill Admin building to be used by Golf patrons and event/rental/meeting users.	N	2,500		2,500
Recreation	Bunker Hill Outdoor sound system for events and emergency communications.	N	9,647		9,647
Recreation	Bunker Hill Clubhouse additional fryer. There is currently one fryer, however, to expand menu options, an additional fryer would be needed.	N	1,600		1,600
	Greater Downtown TIF Fund		**$1,007,695**	**$281,837**	**$725,859**
	TOTAL NON-PROPERTY TAX FUND PACKAGES		**$2,324,424**	**$390,889**	**$1,933,536**
	TOTAL IMPROVEMENT PACKAGES ALL FUNDS		**$5,110,349**	**$1,350,281**	**$3,918,673**

FULL-TIME EQUIVALENT (FTE) PERSONNEL CHANGES IN RECOMMENDED FY 2027 BUDGET

The Fiscal Year 2027 budget increases the full-time equivalents by 12.58 FTE, decreases part-time equivalents by 2.45 FTE, and decreases temporary equivalents by 0.20 FTE. The changes can be summarized as follows:

DEPARTMENT	POSITION	FULL-TIME	PART-TIME	TEMPORARY	
Airport	Laborer		-0.23		Eliminated due to operational needs changing.
Airport	Custodian		-0.68		Eliminated due to operational needs changing.
City Manager's Office	Limited Term Climate Action Coordinator	1.00			Extending the position through the end of FY 2027.
Community Impact	Administrative Support Professional	0.58			Shifting support for this position from the Americorps grant to City funded.
Economic Development	Economic Development Intern		-0.25		Eliminated due to grant support needs changing.
Engineering	OSHA Intern			-0.25	Limited term intern.
Engineering	Architect Intern			-0.50	Limited term intern.
Finance	Safety & Purchasing Interns			0.80	Created due to increased workload and operational needs.
Fire	Firefighter/Paramedic	9.00			Created to enhance the department's minimum staffing levels for frontline fire suppression vehicles.
Parking	Parking Enforcement Office		-0.50		Position eliminated due to new meter enforcement system.
Parks	Maintenance Technician	2.00			Created to support park maintenance.
Police	Records Clerk		-0.54		Eliminated due to a historical vacancy in this position.
Police	Crime Analyst Intern			0.25	Created to support the large volume and complexity of data analytics tasks.
Recreation	Temporary Recreation Leaders/ Coordinators			-0.50	Eliminated due to program and services alignment.
Transportation	Bus Operators		-0.75		Positions eliminated due to the Downtown Business Shuttle program elimination.
Transportation	Bus Attendant		0.50		
					Total change in FTE from FY 2026
TOTAL FTE CHANGES		**12.58**	**-2.45**	**-0.20**	**9.93**
					Total FTE for FY 2027
TOTAL FTEs FOR FY 2027		**684.00**	**54.16**	**57.27**	**795.43**

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2027

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2026 NUMBER	2027 NUMBER	NOTES
Police Department	90.00	2024-2025	121.00	1985-1990	82.00	120.00	120.00	In 2019, Eliminated a Corporal position and added a Captain and an Officer. FY20 & FY21 added 1 SRO. FY22 added Community Diversion & Prevention Coord. FY23 moved Community Diversion & Prevention Coord to AmeriCorps and added a Patrol Officer. FY24 added 2 Crisis Intervention Team Officers and moved Law Enforcement User Support Specialist to Information Services. 2026 removed 6 Patrol Officers and replaced with 5 new staff for the Precision Policing Center.
Emergency Comm	—	2026-2027	19.00	1985-1991	8.00	19.00	19.00	Part of Police & Fire Departments in 1981. Added 2 Dispatchers in 2009. 1 Dispatcher added 2017 & 2020.1 Dispatcher added 2023. 1 Dispatcher and Records Clerk added 2024. 2025 shift structure changed from a 10 hour shift to a 12 hour rotating shift. 1 Dispatcher added in 2026
Fire Department	94.00	2027	118.00	1988-1990	88.50	104.00	118.00	1 Firefighter added FY20 & FY21. 7 firefighters added in 2023 as well as addition of Civilian Fire Inspector. 1 firefighter and 1 administrative assistant added in 2024. Fire Inspector and Bureau Chief added during 2024 and both Captain and Bureau Chief added 2025. 5 firefighter/paramedics were added in FY2026 and 9 firefighter/paramedics recommended for FY27.
Human Rights	3.00	1981; 1986 1990-1997; 2006*;2013 -2019	5.00	1982-1985; 1988-1989; 1998-2005; 2026	2.00	2.00	2.00	Community Relations Coordinator added 2013 & Strategic Workforce Equity Coordinator moved to Human Resources in FY21. Community Engagement Coordinator moved to Office of Economic Mobility and Neighborhood Support in 2023. Human Rights Specialist eliminated in 2026.
Building Safety	12.00	1981; 2016-2018	12.00	1985-1988	6.00	—	—	Custodians added FT 2015 & FY21. Inspector II Eliminated 2019. Building Services Code Inspection and Construction Services moved to Housing and Facilities Management moved to Engineering in FY22.
Health Services	9.50	1981	9.50	1989-2019	4.00	7.00	7.00	Included School Nursing Program in 1981. FT Animal Control Officer added FY20 and FY21. Added Environmental Sanitarian in FY23
Multicultural Family Center	—	2022-2027	3.00	2011	1.00	3.00	3.00	MFC Assist. Dir. FT in 2016. MFC Teen Coordinator 2022. Multicultural Family Center moved out of Parks and Recreation Department during 2025, became a division of newly formed Community Impact Department. 0.48 Receptionist positions moved to Recreation Division in 2026.
Park Division	27.20	2026	39.98	1996-2001	20.92	27.35	30.35	Added Assist. Gardener 2012. Eliminated FT Park Ranger 2017. Project Manager added in 2023 and 0.15 FTE of Leisure Services Manager allocated to Conference Center. Confidential Account Clerk and Assistant Horticulturalist added in 2024. Added Bee Branch Maintenance Tech and Eagle Point Park Maintenance Tech in 2026. Environmental Justice Tree Coordinator was added during FY2026. 2 Maintenance Technician positions are recommended for FY27.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2027

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2026 NUMBER	2027 NUMBER	NOTES
Community Impact & Neighborhood Support	—	2027	7.00	2025	5.00	5.00	7.00	AmeriCorps Director shifted from Housing 2012; AmeriCorps Community Outreach Coordinator added in 2022. Community Diversion & Prevention Coord moved from Police, Secretary added to AmeriCorps, & AmeriCorps Coordinator increased to FT in 2023. AmeriCorps division became Community Impact Division in 2024. Community Impact Division became a City department during 2025. During FY 2026 the Office of Economic Mobility consolidated with Community Impact. The Community Engagement Coordinator and Economic Mobility Opportunity Special Assistant were added with this consolidation during FY 2026. The Director of Economic Mobility position was eliminated.
Civic Center	13.75	1981	13.75	2005-2019	0.15	0.15	0.15	Changed to private mgmt. 7/1/04. Employees to new firm. 0.15 of Parks and Recreation Director position allocated to Conference Center
Conference Center	—	2023-2027	0.15	2023	0.15	0.15	0.15	0.15 of Parks and Recreation Director position allocated to Conference Center in 2023.
Recreation Division	—	2026-2027	9.93	2025	8.93	9.93	9.93	Recreation Division no longer includes Community Impact and Multicultural Family Center beginning in 2026. Facilities Supervisor 2015; Golf Pro increase from Part time to full time in 2026.
Recreation Division/ Community Impact Division/ Multicultural Family Center	13.00	2023-2025	16.93	1991; 2007*-2009	7.93	—	—	*Golf- FT to PT; AmeriCorps Director shifted from Housing 2012; Facilities Supervisor 2015;MFC Assist. Dir. FT in 2016. MFC Teen Coordinator and AmeriCorps Community Outreach Coordinator added in 2022. Community Diversion & Prevention Coord moved from Police, Secretary added to AmeriCorps, & AmeriCorps Coordinator increased to FT in 2023. In FY25, restructure so AmeriCorps Coordinator increase 0.13 FTE from City funding.
Library	20.00	2024-2027	22.00	1989	14.00	22.00	22.00	Library Aide Changed to FT 2013. Library Aide added to Teen in FY20. Makerspace Assistant added in 2023. 2 Lead Library Assistants added and a Makerspace Assistant removed in 2024.
Airport	8.00	2026-2027	14.00	1983-1994	7.00	14.00	14.00	Assistant FBO Director added in FY2023. in FY24, PT (0.70 FTE) Marketing Coordinator position eliminated and replaced with 1.0 FTE in PIO that will be assisting Airport in marketing. Administrative Support Professional added 2026.
Transportation Services	44.00	1981-1982	44.00	2010-2011	6.00	31.00	31.00	Transit Management changed to City Employees 2016. 1 Transit Dispatcher added 2018. Parking Division merged with Transit Division in 2019 to form the Transportation Services Department. 3 Bus Operators added in FY 2019. 4 Bus Operators added in 2023. 2 Parking Meter Enforcement Officers and 1 Driver Trainer added in 2024. 1 FT Laborer added and a PT laborer eliminated in 2025.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2027

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2026 NUMBER	2027 NUMBER	NOTES
Engineering	22.00	2027	40.00	1983; 1985-1987	18.00	40.00	44.00	Temporary Engineering Technician removed FY19. Eliminated Environmental Engineer FY18. Confidential Account Clerk added FY19. Environmental Engineer and Camera Systems Tech added and Engineering Tech removed FY21. Facilities Management moved from Building Svcs. to Engineering in FY22. Utility Locator added in FY23. Confidential Account Clerk and Engineering Technician added and elimination of temporary lease management intern during FY24. Inflow and Infiltration Inspector added 2026. 3 Traffic Signal Technicians and 1 Engineering Technician were added during FY 2026.
Water Department	32.00	1981-1982	32.00	1999-2009	23.00	26.07	26.07	Secretary changed to part-time 2016. Eliminated Plant Manager position in 2019. Confidential Account Clerk in 2020. Water Distribution Maintenance worker added in 2024.
Water & Resource Recovery	37.00	1981-1982	37.00	2019	14.50	17.00	17.00	(2) Plant Operators eliminated and Environmental Coordinator added 2016. Assistant Manager, Operator II, and Operator IV position removed in FY 2019. Industrial Pre-Treatment Coordinator, Assistant W&RRC Manager, 0.25 FTE Maintenance Supervisor added in 2024.
Public Works	1.00	1990-1991	2.00	1993-2001	—	—	—	
Public Works	89.00	2026	95.35	1990	73.00	95.35	92.35	Utility Worker Apprentice added FY19; Secretary added FY20; Traffic Signal Tech II added FY21. Sanitation Driver added FY23. Data Scientist ad Secretary added in 2024. Department restructure during 2024: Administrative Assistant upgraded from PT to FT, Assistant Public Works Director eliminated, Field Supervisor added, Fleet Maintenance Procurement Specialist added, elimination of Stock Clerk, and Maintenance Supervisor eliminated. For FY25, Equipment Operator II/Landfill Equipment Operator and Sanitation Driver had FTE's corrected to bring to full-time equivalents. 3 Traffic Signal Technicians moved to Engineering department during FY2026.
Parking Division	9.80	2002-2003	11.50	2019	—	—	—	Eliminated Laborer 2017. Eliminated Laborer 2018. Parking division merged with Transit to become the Transportation Services Department in 2019.
Economic Development	7.00	1981	7.00	2016-2017	2.00	4.00	4.00	Assist. Director, Economic Development Coordinator and Confidential Clerk eliminated and Project Coordinator added in 2016. Arts & Cultural Coordinator FT in 2018. Project Coordinator eliminated and Assist Director added in FY 2020. Financial/Projects Specialist added 2026.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2027

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2026 NUMBER	2027 NUMBER	NOTES
Housing Services	12.50	2027	39.00	1984-1985	10.50	36.00	39.00	2.48 Lead positions added 2020; added General Housing Inspector FY20; Assistant Housing Director and Nuisance Specialist added FY20. Building Services Code Enforcement and Construction Services moved to Housing in FY22. Grant Program Manager added in FY23. Combination Inspector added in 2024. Lead Paint Inspector, Grants Supervisor and Administrative Support Professional added in FY2026.
Planning Services	4.00	2024-2027	8.00	1985-1987	2.50	8.00	8.00	*PT Asst Planner to FT
Human Resources	—	2027	8.00	2019	3.00	7.00	8.00	Strategic Workforce Equity Coordinator moved from Human Rights FY21. Development Training Coord. added FY22. Benefits & Compensation Manager and Employee Relations Manager added FY23. PT Employment Specialist moved to FT in FY26.
Office of Economic Mobility	—	2025-2026	4.00	2022	1.00	4.00	—	Community Engagement Coord moved from Office of Human Rights and Data Analyst moved from City Manager's Office in FY23. Administrative Assistant became FT in FY24. The Office of Economic Mobility was consolidated with Community Impact and Neighborhood Support in FY26.
Communications Office	—	2025-2026	8.00	2018	3.00	8.00	6.00	GIS Specialist added and Communications Specialist full-time January 2019. Cable TV combined with Public Information adding Cable TV Coord and Video Producer in FY22. GIS Coordinator and GIS Specialist moved to the Information Technology department during FY26.
City Manager's Office	11.00	2023-2027	9.00	1993	7.60	9.00	9.00	ICMA Management Intern Full-Time FY 2020. 1 Assistant City Manager eliminated FY22. Data Analyst for Office of Economic Mobility and Neighborhood Support added FY22 and transferred to Office of Economic Mobility and Neighborhood Support in FY23. Grant Analyst and Climate Action Coordinator added in FY23. 2026 included Grant Analyst and ICMA Management Fellow being eliminated, Director of Strategic partnerships increased to full time, and Management/Grant Analyst added.
City Clerk's Office	3.00	2023-2027	4.00	1981-2022	3.00	4.00	4.00	Secretary added FY23
Finance Department	—	2026-2027	22.00	2020	17.00	22.00	22.00	Finance and Budget consolidated in FY 2020. Budget/Financial Analyst and Confidential Account Clerk added FY20. Budget Director, Purchasing/Safety Coordinator, and Temporary Utility Billing Accountant added 2024. Budget/Financial Analyst added 2025.
Finance Department (without Budget Office)	20.50	1981-1989	20.50	1997*-2011, 2019	14.00	—	—	*Meter Reading Outsourced/Cashier changed to FT 2015. Water Meter Inspector moved to Water Department in 2019. Budget and Finance consolidated FY2020.
City Attorney	2.00	2020-2027	5.00	1986	1.00	5.00	5.00	FT City Attorney moved to PT Senior Counsel. FT Assistant City Attorney promoted to City Attorney. Civil Rights Specialist added FY 2020.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2027

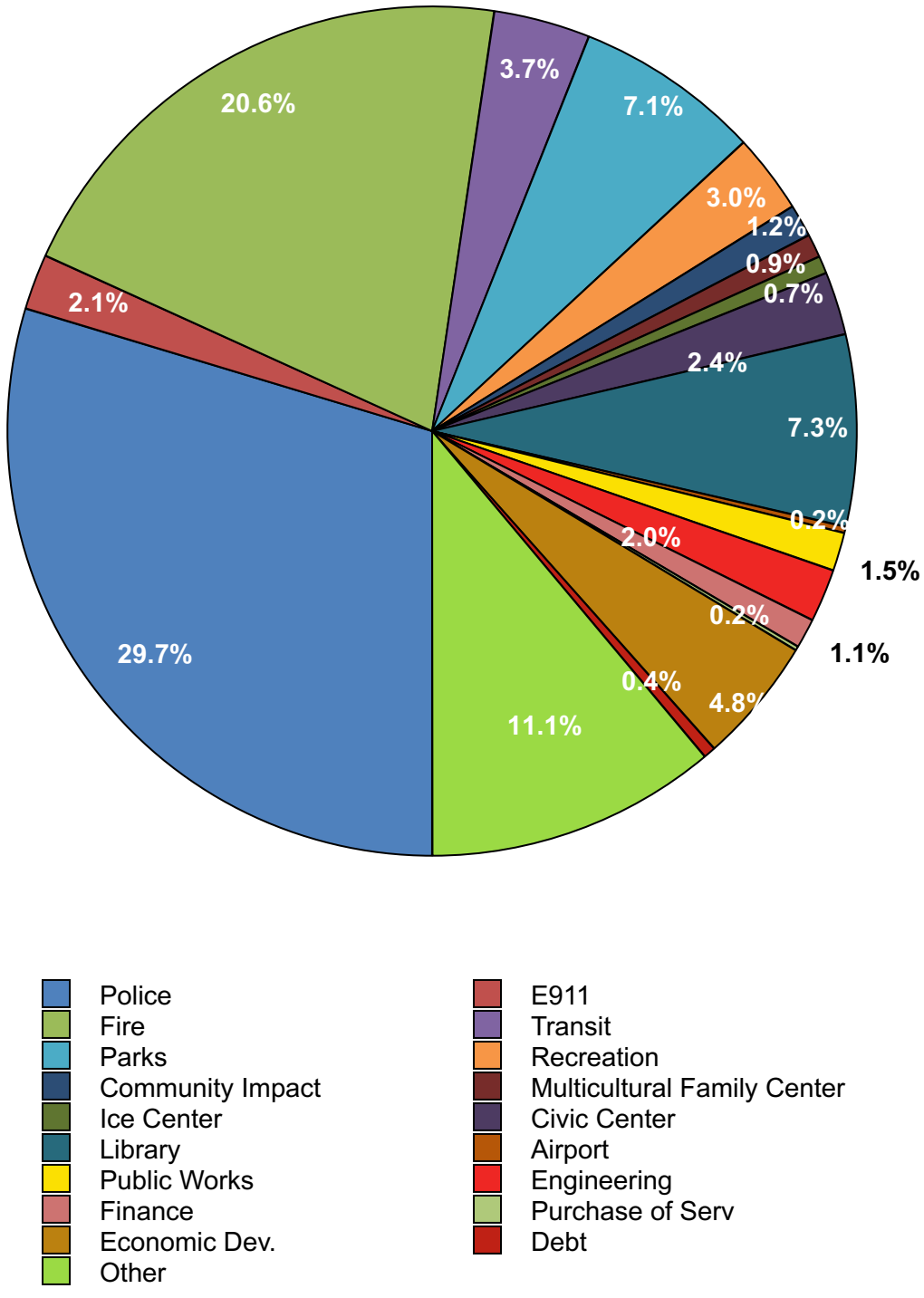
DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2026 NUMBER	2027 NUMBER	NOTES
Information Technology	2.50	2027	13.00	1981	2.50	12.00	16.00	Help Desk Position added 2013. Help Desk, User Technology Specialist, and Chief Security Officer added in FY23. Law Enforcement User Support Specialist moved from Police 2024. GIS Coordinator & GIS Specialist moved from Communications during FY26.
Cable TV	—	1991; 1993	4.00	1981	—	—	—	Consolidated with Communications Office in FY22.
City Hall Maintenance	1.00	1981-1982	1.00	1983-2001*	—	—	—	*Outsourced (brought back in FY 2006 with PT employees)
	588.75	**1981**	**588.25**	**1989**	**495.80**	**662.00**	**684.00**	**16.18% Increase 1981-2027**

FINANCIAL SUMMARIES

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HOW YOUR CITY SHARE OF PROPERTY TAXES ARE DISTRIBUTED

FY 2027 RECOMMENDED OPERATING BUDGET IN LEVIED FUNDS



FISCAL YEAR 2027 RECOMMENDED BUDGET
NET OPERATING BUDGET IN FUNDS INCLUDING TAX LEVY REVENUE BY DEPARTMENT
Represents Department's Net Budgets in Funds with Tax Levies

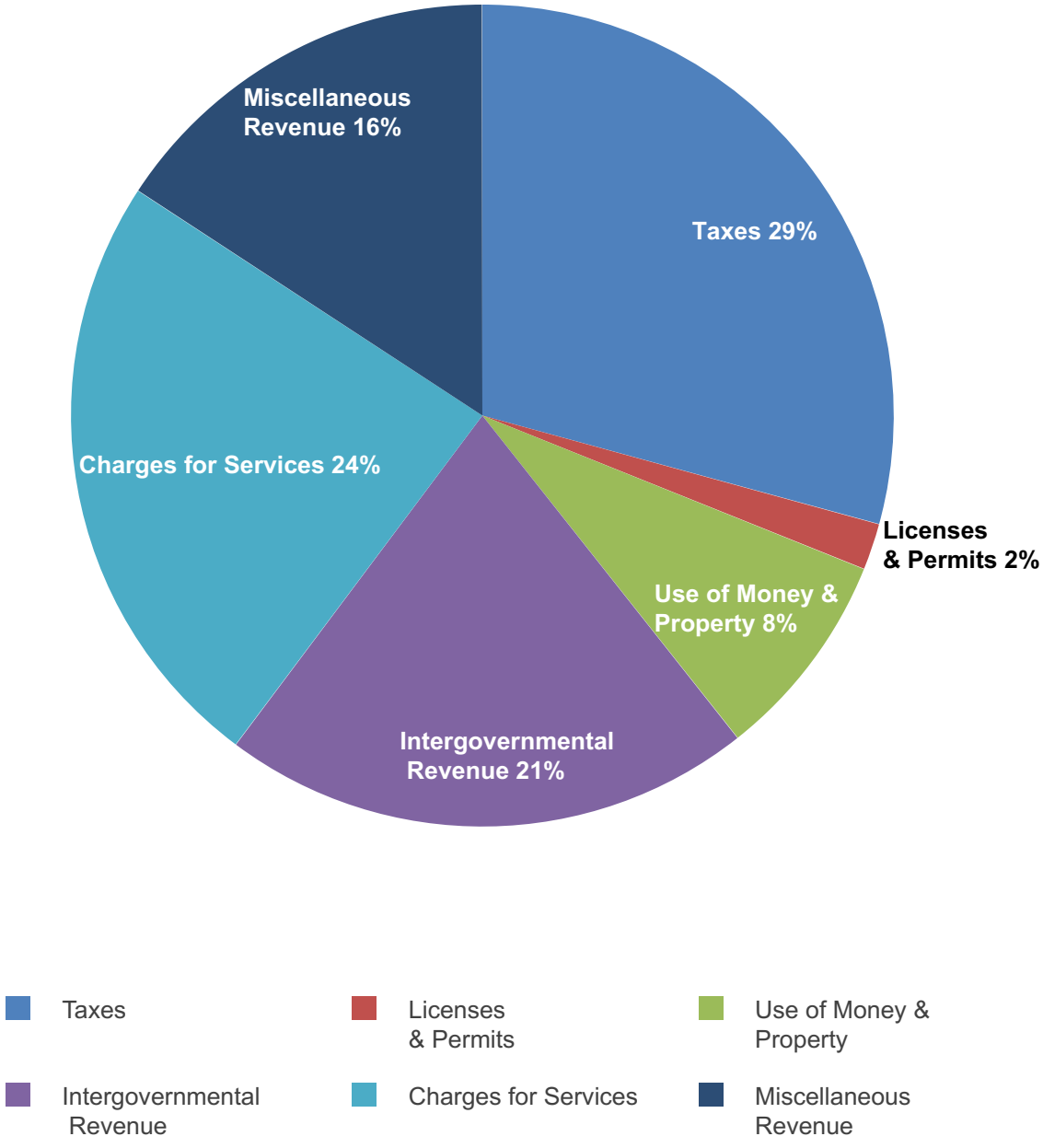
	FY 2026			FY 2027			
DEPARTMENT/DIVISION	**TAXABLE FUNDS**	**REVENUE GENERATED & TRANS IN**	**NET OPERATING BUDGET**	**TAXABLE FUNDS**	**REVENUE GENERATED & TRANS IN**	**NET OPERATING BUDGET**	**% OF NET OPERATING BUDGET**
Public Safety							
Police	$ 19,519,051	$ 1,446,627	$ 18,072,424	$ 20,244,578	$ 1,255,150	$ 18,989,428	29.67 %
Emergency Comm. Center	2,273,118	1,046,115	1,227,003	2,578,043	1,225,678	1,352,365	2.11 %
Fire	17,862,495	5,140,196	12,722,299	20,446,247	7,295,022	13,151,225	20.55 %
Emergency Management	119,476	1,458	118,018	129,170	1,669	127,501	0.20 %
Inspections	1,139,416	1,099,857	39,559	1,219,737	1,210,746	8,991	0.01 %
Subtotal	40,913,556	8,734,253	32,179,303	44,617,775	10,988,265	33,629,510	52.55 %
Health & Social Services							
Human Rights	344,833	1,400	343,433	309,440	1,400	308,040	0.48 %
Health Services	1,251,403	417,769	833,634	1,330,015	429,209	900,806	1.41 %
Subtotal	1,596,236	419,169	1,177,067	1,639,455	430,609	1,208,846	1.89 %
Culture & Recreation							— %
Parks Division	4,321,557	409,419	3,912,138	4,918,327	392,663	4,525,664	7.07 %
Community Impact	1,020,417	537,549	482,868	1,362,542	566,518	796,024	1.24 %
Ice Center	410,684	—	410,684	426,960	—	426,960	0.67 %
Multicultural Family Center	499,819	8,610	491,209	565,999	1,000	564,999	0.88 %
Civic Center	1,392,164	—	1,392,164	1,545,239	—	1,545,239	2.41 %
Grand River Center	1,173,796	—	1,173,796	1,147,505	—	1,147,505	1.79 %
Recreation	3,939,008	1,912,401	2,026,607	3,968,002	2,031,800	1,936,202	3.03 %
Library	4,519,092	50,645	4,468,447	4,705,167	47,626	4,657,541	7.28 %
Subtotal	17,276,537	2,918,624	14,357,913	18,639,741	3,039,607	15,600,134	24.38 %
Public Works							
Airport	5,183,934	5,022,959	160,975	4,785,407	4,631,839	153,568	0.24 %
Transit	4,772,660	2,710,620	2,062,040	4,663,631	2,301,762	2,361,869	3.69 %
Public Works	1,600,141	36,661	1,563,480	981,234	38,548	942,686	1.47 %
Engineering	4,051,486	2,140,822	1,910,664	2,788,519	1,492,520	1,295,999	2.03 %
Subtotal	15,608,221	9,911,062	5,697,159	13,218,791	8,464,669	4,754,122	7.43 %
Community & Econ Dev							
Economic Development	3,732,263	493,095	3,239,168	3,569,778	486,824	3,082,954	4.82 %
Housing & Comm. Dev.	1,287,940	2,010,128	(722,188)	1,319,360	2,056,688	(737,328)	(1.15)%
Planning	1,109,910	769,415	340,495	1,159,133	833,645	325,488	0.51 %
Purchase of Services	100,000	—	100,000	100,000	—	100,000	0.16 %
Subtotal	6,230,113	3,272,638	2,957,475	6,148,271	3,377,157	2,771,114	4.33 %
General Government							
Eng-Facilities Mgmt	1,462,698	377,126	1,085,572	1,342,312	366,568	975,744	1.52 %
City Council	161,064	—	161,064	170,532	—	170,532	0.27 %
City Manager's Office	2,047,931	1,624,388	423,543	2,181,726	1,546,768	634,958	0.99 %
Human Resources	1,877,929	1,439,310	438,619	1,791,130	1,400,072	391,058	0.61 %
Public Information	1,030,317	658,138	372,179	723,708	520,483	203,225	0.32 %
City Clerk	620,808	457,483	163,325	556,659	473,578	83,081	0.13 %
Finance	4,825,542	4,099,988	725,554	5,481,755	4,766,048	715,707	1.12 %
City Attorney	1,181,461	902,272	279,189	1,185,241	927,076	258,165	0.40 %
Information Technology	2,916,984	863,338	2,053,646	3,602,982	1,295,263	2,307,719	3.61 %
Subtotal	16,124,734	10,422,043	5,702,691	17,036,045	11,295,856	5,740,189	8.97 %
Total Without Debt	97,749,397	35,677,789	62,071,608	101,300,078	37,596,163	63,703,915	99.55 %
Debt Service	14,785,469	14,499,599	285,870	14,950,426	14,662,931	287,495	0.45 %
Total With Debt	$112,534,866	$ 50,177,388	$ 62,357,478	$116,250,504	$ 52,259,094	$ 63,991,410	100.00 %

FISCAL YEAR 2027 RECOMMENDED BUDGET
DISTRIBUTION OF THE CITY PORTION OF YOUR PROPERTY TAX PAYMENT
RESIDENTIAL PROPERTY EXAMPLE

For a residential property, with an assessed value of $213,211 (and a taxable value of $94,952) the City portion of their Fiscal Year 2027 (July 1, 2026 - June 30, 2027) tax bill would be $889.20 with homestead tax credit. The distribution of their tax dollars to City departments & divisions would be:

City of Dubuque Department/Division	Net Operating Expense	Debt Service		Total
Police	$ 263.82		$	263.82
Emergency Comm. Center	18.76			18.76
Fire	182.74	1.36	0.45 %	184.1
Emergency Management	1.78			1.78
Subtotal	467.19	1.36		468.55
Human Rights	4.27			4.27
Health Services	12.54			12.54
Park Division	62.87			62.87
Community Impact	11.03			11.03
Ice Center	5.96			5.96
Multicultural Family Center	7.83			7.83
Civic Center	21.43			21.43
Grand River Center	15.92			15.92
Recreation	26.94			26.94
Library	64.73			64.73
Subtotal	233.52	—		233.52
Airport	2.14			2.14
Transit	32.82			32.82
Public Works	13.08			13.08
Engineering	18.06			18.06
Economic Development	42.86			42.86
Housing & Comm. Dev.	(10.23)			(10.23)
Purchase of Services	1.43			1.43
Subtotal	100.16	—		100.16
Planning	4.54			4.54
Eng - Facilities Mgmt	13.52			13.52
City Council	2.40			2.4
City Manager's Office	8.81			8.81
Human Resources	5.43			5.43
Public Information	2.85			2.85
City Clerk	1.16			1.16
Finance	9.96	2.64	0.45 %	12.6
City Attorney	3.56			3.56
Information Services	32.10			32.10
Subtotal	84.33	2.64		86.97
Grand Total	$ 885.2	4.00	$	889.20

BUDGET REVENUE BY CATEGORY



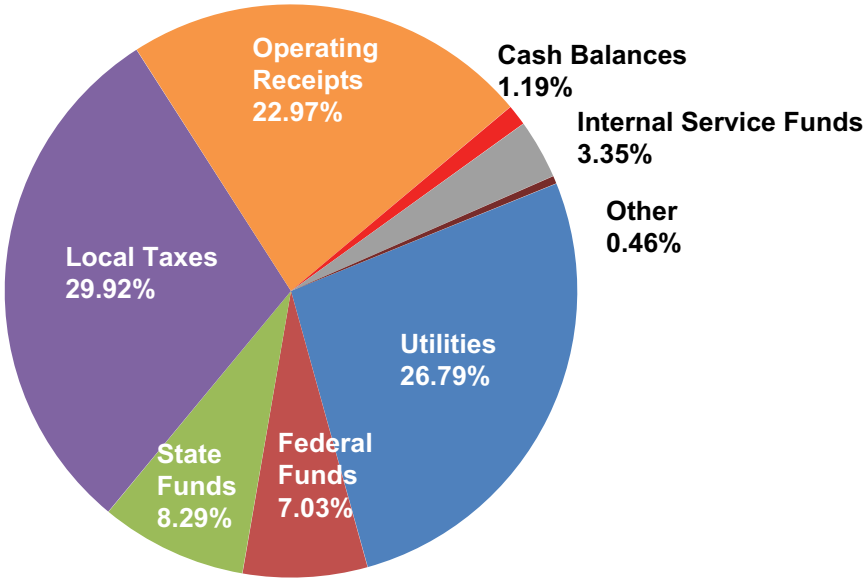
FY 2027 RECOMMENDED REVENUE BUDGET $257,363,003

SUMMARY OF TOTAL REVENUES
BY REVENUE CATEGORY

Revenue Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
Taxes					
Property Taxes	$ 26,230,795	$ 28,780,003	$ 29,866,180	$ 31,951,330	6.98 %
Local Option Sales Tax	12,200,394	12,465,961	12,905,936	12,745,516	(1.24)%
Hotel/Motel Taxes	3,067,602	3,436,906	3,910,460	3,513,001	(10.16)%
Gaming Tax	605,937	589,215	591,179	589,215	(0.33)%
Utility franchise tax	7,057,265	5,975,587	6,517,618	7,359,075	12.91 %
Other Taxes	11,119,159	17,595,046	19,534,000	19,143,137	(2.00)%
Total Taxes	60,281,152	68,842,718	73,325,373	75,301,274	2.69 %
Licenses & Permits					
Licenses & Permits	3,712,147	5,023,423	4,477,648	4,706,776	5.12 %
Total Licenses & Permits	3,712,147	5,023,423	4,477,648	4,706,776	5.12 %
Use of Money & Property					
Interest Earnings	3,005,554	7,110,874	4,219,519	3,295,078	(21.91)%
Gaming Leases	7,191,475	6,863,733	7,213,362	7,079,186	(1.86)%
Other Uses of Money	8,568,313	11,420,702	10,757,387	10,891,496	1.25 %
Total Use of Money & Property	18,765,342	25,395,309	22,190,268	21,265,760	(2.79)%
Intergovernmental Revenue					
Federal Grants	12,705,928	26,986,628	36,862,031	31,830,592	(13.65)%
State Road Use Funds	8,210,851	8,473,864	8,589,783	8,581,907	(0.09)%
State Grants	1,942,053	9,953,336	9,711,472	11,279,612	16.15 %
County Contributions	789,934	2,169,122	1,475,789	2,037,784	38.08 %
Total Intergovernmental Revenue	23,648,766	47,582,950	56,639,075	53,729,895	(9.56)%
Charges for Services					
Utility Charges	36,574,443	43,259,857	46,462,310	48,776,628	4.98 %
Other Charges for Services	5,240,062	5,758,311	6,236,051	12,958,497	107.80 %
Total Charges for Services	41,814,505	49,018,168	52,698,361	61,735,125	3.17 %
Special Assessments	108,309	74,023	117,657	40,000	(66.00)%
Miscellaneous Revenue					
Internal Charges	3,448,588	4,011,502	6,732,643	7,031,602	4.44 %
Proceeds from Bonds	1,455,236	28,348,992	29,189,076	26,579,333	(8.94)%
Other Miscellaneous Revenue	7,601,630	10,248,258	8,662,620	6,973,238	(19.50)%
Total Miscellaneous Revenue	12,505,454	42,608,752	44,584,339	40,584,173	(8.97)%
Total Revenues Before Transfers	160,835,675	238,545,343	254,032,721	257,363,003	1.31 %
Transfers	24,896,810	48,021,115	45,959,028	46,910,374	2.07 %
Grand Total Revenues	$ 185,732,485	$ 286,566,458	$ 299,991,749	$ 304,273,377	1.43 %

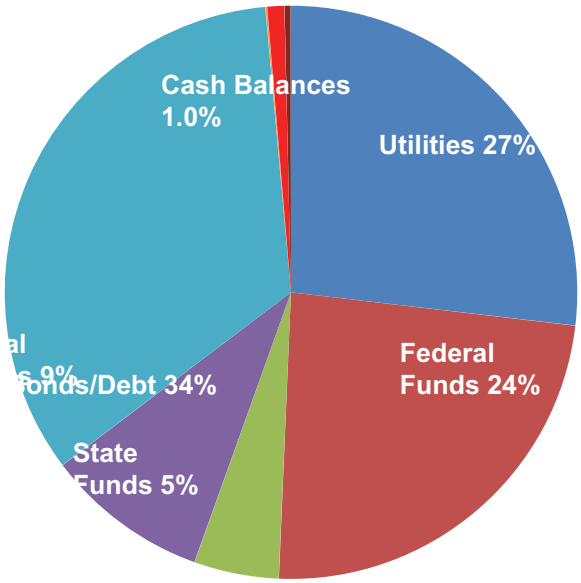
WHERE THE MONEY COMES FROM

FY 2027 OPERATING BUDGET



TOTAL RECOMMENDED OPERATING BUDGET $185,414,706

FY 2027 CAPITAL BUDGET



TOTAL RECOMMENDED CAPITAL BUDGET $80,633,738

* Excludes Transfers and non-program accounts for self-insurance, Metro Landfill accounts & Agency Fund accounts

SUMMARY OF HOW BUDGETED EXPENDITURES ARE FUNDED
BY SOURCE OF INCOME

Revenue Type	FY26 Total Adopted Revenues	FY27 Total Recomm'd Budget		FY27 Recomm'd Operating Budget		FY27 Recomm'd Capital Budget	
	Dollars	Dollars	Percent	Dollars	Percent	Dollars	Percent
Utilities							
Water	$ 15,555,421	$ 15,714,253	5.88 %	$ 11,540,022	6.22 %	$ 4,174,231	5.18 %
Sewer	19,711,822	30,935,733	11.59 %	16,867,959	9.10 %	14,067,774	17.45 %
Solid Waste	5,812,550	6,073,093	2.27 %	6,073,093	3.28 %	—	— %
Parking	2,906,530	2,843,121	1.06 %	2,843,121	1.53 %	—	— %
Stormwater	7,495,147	7,629,087	2.86 %	6,094,967	3.29 %	1,534,120	1.90 %
Landfill	12,389,784	7,146,071	2.68 %	5,666,890	3.06 %	1,479,181	1.83 %
Salt Operations	140,500	143,010	0.05 %	143,010	0.08 %	—	— %
Transit	1,347,823	859,038	0.32 %	450,378	0.24 %	408,660	0.51 %
Subtotal	65,359,577	71,343,406	26.72 %	49,679,440	26.79 %	21,663,966	26.87 %
Federal Funds							
Community Development	954,117	1,289,332	0.48 %	639,332	0.34 %	650,000	0.81 %
HUD Lead Grant	4,138,529	3,429,556	1.28 %	829,556	0.45 %	2,600,000	3.22 %
Federally Assisted Housing	8,175,010	8,893,857	3.33 %	8,893,857	4.80 %	—	— %
Federal Grants - AmeriCorps	362,250	258,991	0.10 %	258,991	0.14 %	—	— %
Federal Grants - Older Adult Home Mod	—	595,388	0.22 %	200,188	0.11 %	395,200	0.49 %
Federal Grants - Law Enforcement	243,519	64,760	0.02 %	64,760	0.03 %	—	— %
Federal CARES Act	241,148	726,102	0.27 %	726,102	0.39 %	—	— %
Federal American Rescue Plan Act	—	—	— %	—	— %	—	— %
Federal Assistance	12,345,426	5,958,651	2.23 %	—	— %	5,958,651	7.39 %
Federal Transportation	—	—	— %	—	— %	—	— %
Federal Transit Authority	1,929,641	3,789,717	1.42 %	1,430,645	0.77 %	2,359,072	2.93 %
Passenger Facility Charge	179,857	—	— %	—	— %	—	— %
Federal Aviation Administration	9,819,500	7,244,995	2.71 %	—	— %	7,244,995	8.99 %
Subtotal	38,388,997	32,251,349	12.08 %	13,043,431	7.03 %	19,207,918	23.82 %
State Funds							
State Health Grant/Lead Grant	10,000	10,000	— %	10,000	0.01 %	—	— %
State Police Program Grant	39,225	23,225	0.01 %	23,225	0.01 %	—	— %
State Iowa Finance Authority	229,974	253,317	0.09 %	—	— %	253,317	0.31 %
State Flood Mitigation	5,603,712	5,617,160	2.10 %	5,617,160	3.03 %	—	— %
State RISE Grant	950,000	950,000	0.36 %	—	— %	—	— %
State Transit	399,858	492,467	0.18 %	492,467	0.27 %	—	— %
State Airport Grant	805,100	148,000	0.06 %	48,000	0.03 %	100,000	0.12 %
Highway Maintenance & Trails Grants	11,098	2,570,243	0.96 %	11,098	0.01 %	2,559,145	3.17 %
Road Use Tax	8,653,775	9,399,569	3.52 %	8,454,648	4.56 %	944,921	1.17 %
Industrial and Commercial State Backfill	1,034,421	654,828	0.25 %	654,828	0.35 %	—	— %
Mobile Home Tax	60,967	64,852	0.02 %	64,852	0.03 %	—	— %
Subtotal	17,798,130	20,183,661	7.56 %	15,376,278	8.29 %	3,857,383	4.78 %
Local Taxes							
Property Tax	29,872,253	31,940,934	11.96 %	31,940,934	17.23 %	—	— %
Hotel/Motel Tax	3,910,460	3,513,001	1.32 %	3,513,001	1.89 %	—	— %
Monies & Credits	229,750	175,000	0.07 %	175,000	0.09 %	—	— %
Ag Land Tax	10,388	10,396	— %	10,396	0.01 %	—	— %
TIF Increment Property Tax	27,613,451	13,248,201	4.96 %	10,601,846	5.72 %	2,646,355	3.28 %
DRA-Parimutuel Tax	591,179	589,215	0.22 %	589,215	0.32 %	—	— %
Sales Tax-50% and 20%	9,220,253	8,428,786	3.16 %	8,414,994	4.54 %	13,792	0.02 %
Sales Tax-30%	4,426,909	5,019,687	1.88 %	237,768	0.13 %	4,781,919	5.93 %
Subtotal	75,874,643	62,925,220	23.57 %	55,483,154	29.92 %	7,442,066	9.23 %

SUMMARY OF HOW BUDGETED EXPENDITURES ARE FUNDED
BY SOURCE OF INCOME

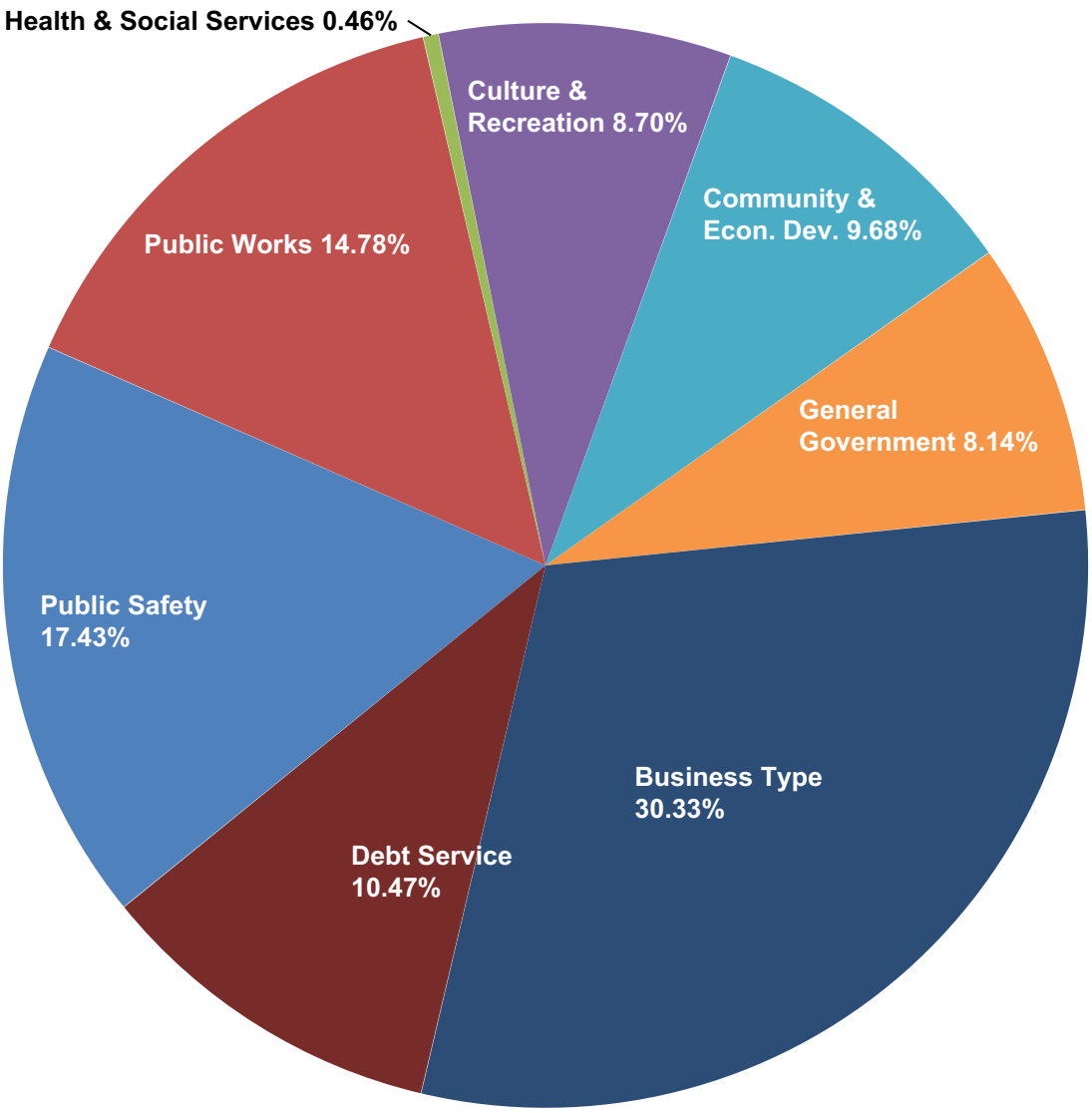
Revenue Type	FY26 Total Adopted Revenues	FY27 Total Recomm'd Budget		FY27 Recomm'd Operating Budget		FY27 Recomm'd Capital Budget	
	Dollars	Dollars	Percent	Dollars	Percent	Dollars	Percent
Operating Receipts							
Airport	4,974,959	4,583,839	1.72 %	4,583,839	2.47 %	—	— %
Ambulance	4,191,888	5,517,298	2.07 %	5,517,298	2.98 %	—	— %
Animal Licenses/Impoundments Fee	237,491	231,334	0.09 %	231,334	0.12 %	—	— %
Business License/Permits	256,408	284,850	0.11 %	284,850	0.15 %	—	— %
Cable TV	293,346	233,524	0.09 %	231,824	0.13 %	1,700	— %
County Participation Comm. Center	1,035,675	1,219,430	0.46 %	1,219,430	0.66 %	—	— %
County Payment	436,614	408,106	0.15 %	408,106	0.22 %	—	— %
Dental Premium Reimbursements	209,372	—	— %	—	— %	—	
Diamond Jo-Admissions	500,000	500,000	0.19 %	500,000	0.27 %	—	— %
DRA-Equity Distribution	1,267,993	1,286,001	0.48 %	1,286,001	0.69 %	—	— %
DRA-Gaming used for America's River Project/Parking/Fire Debt Abatement	6,849	6,673	— %	6,673	— %	—	— %
DRA-Gaming Revenues (Lease & Slots)	7,206,513	7,072,513	2.65 %	7,072,513	3.81 %	—	— %
DRA-Police Overtime - Security	9,162	7,168	— %	7,168	— %	—	— %
Engineering Division incl' Riverfront Leases	5,173,075	5,293,699	1.98 %	5,293,699	2.86 %	—	— %
Federal Building Leases	379,931	366,568	0.14 %	366,568	0.20 %	—	— %
Golf	1,041,236	1,162,093	0.44 %	1,122,093	0.61 %	40,000	0.05 %
Information Services Recharges	863,338	1,295,263	0.49 %	1,295,263	0.70 %	—	— %
Inspection (Building/Health/Fire/Planning)	1,143,508	1,243,552	0.47 %	1,243,552	0.67 %	—	— %
Interest Earnings-Tax Funds	2,300,817	1,655,692	0.62 %	1,655,692	0.89 %	—	— %
Iowa District Court Fines	244,469	202,816	0.08 %	202,816	0.11 %	—	— %
Library Receipts	50,378	47,438	0.02 %	47,438	0.03 %	—	— %
Misc./Administration Overhead Charges	955,521	477,709	0.18 %	442,709	0.24 %	35,000	0.04 %
Public Works	5,563	7,450	— %	7,450	— %	—	— %
Park	310,689	298,826	0.11 %	298,826	0.16 %	—	— %
Port of Dubuque Marina	272,932	246,799	0.09 %	246,799	0.13 %	—	— %
Police	101,737	525,903	0.20 %	525,903	0.28 %	—	— %
Recreation	587,398	586,614	0.22 %	586,614	0.32 %	—	— %
Rental Housing	718,680	717,756	0.27 %	717,756	0.39 %	—	— %
Utility Franchise Fees	6,178,282	7,102,341	2.66 %	7,102,341	3.83 %	—	— %
Zoning	89,848	80,312	0.03 %	80,312	0.04 %	—	— %
Subtotal	41,043,672	42,661,567	15.98 %	42,584,867	22.97 %	76,700	0.10 %
Cash Balances							
Tax Funds	730,643	2,933,584	1.10 %	2,197,430	1.19 %	736,154	0.91 %
Non-Enterprise Const.& Oper. Funds	—	50,000	0.02 %	—	— %	50,000	0.06 %
Subtotal	730,643	2,983,584	1.12 %	2,197,430	1.19 %	786,154	0.97 %
Land Sales--Industrial Parks	371,500	371,500	0.14 %	—	— %	371,500	0.46 %
Homeownership Sale Proceeds	100,000	100,000	0.04 %	—	— %	100,000	0.12 %
Farm Land Rents	47,034	47,034	0.02 %	47,034	0.03 %	—	— %
SRF Loans (Water Abated)	750,000	—	— %	—	— %	—	— %
SRF Loans (Sewer Abated)	20,079,873	12,232,834	4.58 %	—	— %	12,232,834	15.17 %
SRF Loans (Stormwater Abated Debt)	632,643	1,355,000	0.51 %	—	— %	1,355,000	1.68 %
G.O. Bonds (Solid Waste Abated)	220,000	460,000	0.17 %	—	— %	460,000	0.57 %
G.O. Bonds (DICW Abated)	—	—	— %	—	— %		— %
G.O. Bonds (GDTIF Abated)	5,500,000	6,100,000	2.28 %	—	— %	6,100,000	7.57 %
G.O. Bonds (Parking-Parking Abated)	—	—	— %	—	— %	—	— %
G.O. Bonds (RUT/Sales Tax Abated)	2,006,560	6,431,499	2.41 %	—	— %	6,431,499	7.98 %
Loan Repayments							

SUMMARY OF HOW BUDGETED EXPENDITURES ARE FUNDED
BY SOURCE OF INCOME

Revenue Type	FY26 Total Adopted Revenues	FY27 Total Recomm'd Budget		FY27 Recomm'd Operating Budget		FY27 Recomm'd Capital Budget	
	Dollars	Dollars	Percent	Dollars	Percent	Dollars	Percent
UDAG	7,000	7,000	— %	—	— %	7,000	0.01 %
Econ. Dev-Loan Pool and ED	300,844	300,844	0.11 %	300,844	0.16 %	—	— %
Washington Neighborhood	30,000	30,000	0.01 %	—	— %	30,000	0.04 %
Homeownership	5,000	5,000	— %	—	— %	5,000	0.01 %
Rehab/RRP	50,806	50,300	0.02 %	10,300	0.01 %	15,000	0.05 %
Special Assessments	117,657	40,000	0.01 %	—	— %	40,000	0.05 %
Private Funding	1,690,362	652,285	0.24 %	487,517	0.26 %	164,768	0.20 %
Subtotal	31,909,279	28,183,296	10.55 %	845,695	0.46 %	27,312,601	33.87 %
Budget Less Service Funds	271,104,941	260,532,083	97.57 %	179,210,295	96.65 %	80,346,788	99.64 %
Internal Service Funds	5,855,145	6,491,361	2.43 %	6,204,411	3.35 %	286,950	0.36 %
Total Budget	**276,960,086**	**267,023,444**	**100.00 %**	**185,414,706**	**100.00 %**	**80,633,738**	**100.00 %**

HOW THE MONEY IS SPENT

FY 2027 RECOMMENDED OPERATING BUDGET



TOTAL RECOMMENDED OPERATING BUDGET $184,688,604

* Excludes transfers and non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts

SUMMARY OF TOTAL EXPENDITURES
BY DEPARTMENT AND STATE PROGRAM

State Program / Department	FY 2024 Actual	FY 2025 Actual	FY 2026 Adopted Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
OPERATING EXPENDITURES					
Public Safety					
Police	$ 17,796,077	$ 19,004,956	$ 19,540,927	$ 20,323,661	4.01 %
Emergency Comm. Center	1,715,768	1,892,358	2,288,090	2,592,630	13.31 %
Fire	15,023,078	16,913,057	17,862,495	20,446,247	14.46 %
Disaster Services	107,477	113,569	119,476	129,170	8.11 %
Health Services - Animal Control	431,284	416,307	488,294	506,284	3.68 %
Public Works - Flood Control	217,865	912,988	234,871	238,656	1.61 %
Housing - Code Enforcement	1,192,959	1,310,696	1,290,111	1,425,399	10.49 %
Total Public Safety	36,484,508	40,563,931	41,824,264	45,662,047	9.18 %
Debt Service	(437,104)	(442,435)	(945,016)	(991,006)	4.87 %
Total Public Safety without Debt Service	36,047,404	40,121,496	40,879,248	44,671,041	9.28 %
Public Works					
Airport	5,562,381	6,863,194	5,492,399	5,167,270	(5.92)%
Public Works	8,154,760	7,385,571	9,218,652	7,786,095	(15.54)%
Engineering	8,543,875	8,490,560	9,367,947	10,139,756	8.24 %
Total Public Works	22,261,016	22,739,325	24,078,998	23,093,121	(4.09)%
Debt Service	(6,360,074)	(6,343,467)	(6,352,544)	(6,388,663)	0.57 %
Total Public Works without Debt Service	15,900,942	16,395,858	17,726,454	16,704,458	(5.77)%
Health & Social Services					
Human Rights	257,824	335,226	344,833	309,440	(10.26)%
Health Services	663,576	739,261	763,109	823,731	7.94 %
Purchase of Services	120,165	98,108	100,000	100,000	— %
Total Health & Social Services	1,041,565	1,172,595	1,207,942	1,233,171	2.09 %
Culture & Recreation					
Parks	4,490,555	4,542,895	4,463,712	5,053,151	13.21 %
Ice Center	584,650	755,588	881,521	892,245	1.22 %
Civic Center	1,211,677	1,734,364	1,434,312	1,586,282	10.60 %
Conference Center	898,802	1,511,694	1,201,817	1,174,740	(2.25)%
Multicultural Family Center	416,696	307,018	499,819	565,999	13.24 %
AmeriCorps	893,744	800,446	1,020,417	1,362,542	33.53 %
Recreation	3,521,945	3,484,867	4,044,637	4,084,302	0.98 %
Library	4,199,503	4,353,773	4,577,187	4,762,767	4.05 %
Economic Development-Arts & Cultural Affairs	495,713	338,097	480,841	471,679	(1.91)%
Total Culture & Recreation	16,713,285	17,828,742	18,604,263	19,953,707	7.25 %
Debt Service	(412,496)	(605,968)	(680,170)	(672,257)	(1.16)%
Total Culture & Rec without Debt Service	16,300,789	17,222,774	17,924,093	19,281,450	7.57 %

SUMMARY OF TOTAL EXPENDITURES
BY DEPARTMENT AND STATE PROGRAM

State Program / Department	FY 2024 Actual	FY 2025 Actual	FY 2026 Adopted Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
Community & Economic Development					
Economic Development	21,130,861	11,004,857	12,245,035	11,345,674	(7.34)%
Housing & Comm. Development	11,038,001	11,184,802	11,279,429	11,740,281	4.09 %
Planning Services	978,070	1,065,179	1,118,620	1,167,843	4.40 %
Office of Economic Mobility	446,956	509,029	555,888	—	— %
Purchase of Services	—	—	—	—	— %
Total Comm. & Econ. Development (CED)	33,593,888	23,763,867	25,198,972	24,253,798	(3.75)%
Debt Service	(2,827,110)	(3,224,471)	(4,200,241)	(4,287,713)	2.08 %
Total CED without Debt Service	30,766,778	20,539,396	20,998,731	19,966,085	(4.92)%
General Government					
Engineering - Facilities Management	1,252,425	1,334,257	1,462,698	1,342,312	(8.23)%
City Council	145,915	160,020	161,064	170,532	5.88 %
Human Resources	1,769,662	1,237,861	1,877,929	1,791,130	(4.62)%
Communications Office	1,054,724	1,193,343	1,350,463	967,732	(28.34)%
City Manager's Office	1,865,471	2,064,115	2,047,931	2,181,726	6.53 %
City Clerk	511,322	508,223	620,808	556,659	(10.33)%
Finance	5,766,961	5,150,280	5,071,771	5,726,231	12.90 %
City Attorney	1,250,019	1,121,704	1,181,461	1,185,241	0.32 %
Information Technology	2,151,127	2,640,143	2,916,984	3,602,982	23.52 %
Total General Government	15,767,626	15,409,946	16,691,109	17,524,545	4.99 %
Debt Service	(401,267)	(248,791)	(246,229)	(244,476)	(0.71)%
Total General Government without Debt Service	15,366,359	15,161,155	16,444,880	17,280,069	5.08 %
Business Type					
Parks - Stormwater	112,288	104,593	262,807	244,888	(6.82)%
Communications Office - Stormwater	12,370	42,436	59,405	56,330	(5.18)%
Water	8,353,853	8,526,006	10,256,398	9,049,915	(11.76)%
Water Resource & Recovery Center	11,635,477	12,777,250	13,999,620	13,001,744	(7.13)%
Parking Division	4,529,308	4,557,344	4,947,213	4,794,850	(3.08)%
Transit	4,609,313	4,578,236	5,190,024	5,087,670	(1.97)%
Public Works- Solid Waste & Landfill	9,021,765	8,635,442	9,006,381	8,811,273	(2.17)%
Public Works- Salt Operations	172,076	122,349	140,500	143,010	1.79 %
Public Works- Water	133,128	19,090	—	—	— %
Public Works- Garage Service	3,981,562	3,805,378	3,539,719	3,648,954	3.09 %
Public Works- Sewer/Stormwater Maint.	1,155,397	805,758	1,132,572	1,197,189	5.71 %
Engineering - Sewer/Stormwater Improv.	4,115,825	4,377,716	4,491,694	4,368,382	(2.75)%
Engineering - Water	61,194	73,909	68,658	59,157	(13.84)%
Engineering - Parking	3,195	5,540	6,188	7,136	15.32 %
Parks - Service Fund	2,108	—	152,694	244,968	60.43 %
Engineering - Service Fund	122,422	447,110	1,975,534	2,252,749	14.03 %
Total Business Type	48,021,281	48,878,157	55,229,407	52,968,215	(4.09)%
Debt Service	(14,334,841)	(14,554,675)	(16,911,866)	(15,205,997)	(10.09)%

SUMMARY OF TOTAL EXPENDITURES
BY DEPARTMENT AND STATE PROGRAM

State Program / Department	FY 2024 Actual	FY 2025 Actual	FY 2026 Adopted Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
Total Business Type without Debt Service	33,686,440	34,323,482	38,317,541	37,762,218	(1.45)%
Total Expenditures without Debt	149,110,277	144,936,756	153,498,889	156,898,492	2.21 %
Total Debt Service	24,772,892	25,419,807	29,336,066	27,790,112	(5.27)%
TOTAL OPERATING EXPENDITURES	**173,883,169**	**170,356,563**	**182,834,955**	**184,688,604**	**1.01 %**
Capital Improvement Projects (CIP)					
Public Safety	1,536,884	5,534,359	501,060	1,571,436	213.62 %
Public Works	19,101,560	29,630,860	36,811,231	22,519,993	(38.82)%
Health and Social Services	20,000	—	—	—	— %
Culture & Recreation	2,167,559	2,346,546	2,596,611	3,802,314	46.43 %
Community & Economic Development	5,349,635	5,132,962	4,503,043	5,724,364	27.12 %
General Government	3,407,990	1,791,542	3,892,795	4,316,929	10.90 %
Business Type	6,911,947	18,096,667	43,499,009	42,698,702	(1.84)%
TOTAL CIP EXPENDITURES	**38,495,575**	**62,532,936**	**91,803,749**	**80,633,738**	**(12.17)%**
Total Expenditures Before Transfers	**212,378,744**	**232,889,499**	**274,638,704**	**265,322,342**	**(3.39)%**
Interfund Transfers	35,939,363	50,203,003	45,959,028	46,910,374	2.07 %
Grand Total Expenditures	**$ 248,318,107**	**$ 283,092,502**	**$ 320,597,732**	**$ 312,232,716**	**(2.61)%**

* Excludes non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts

CITY OF DUBUQUE

FY 2027

GRAND TOTAL EXPENDITURE SUMMARIES

	FY 2024 Actual	FY 2025 Actual	FY 2026 Adopted Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
PROGRAM EXPENSE *					
EMPLOYEE EXPENSE	$ 72,187,083	$ 76,232,429	$ 84,247,421	$ 89,640,477	6.40%
SUPPLIES & SERVICES	55,841,205	59,977,897	62,690,951	61,291,825	-2.23%
CAPITAL OUTLAY	5,659,641	6,323,982	4,594,642	3,920,775	-14.67%
SUBTOTAL	133,687,929	142,534,308	151,533,014	154,853,077	2.19%
DEBT SERVICE	23,692,147	25,419,806	29,336,066	27,790,112	-5.27%
NON-EXPENSE ACCOUNTS	2,260,902	2,403,678	1,965,875	2,045,415	4.05%
TOTAL OPERATING BUDGET	**159,640,978**	**170,357,792**	**182,834,955**	**184,688,604**	**1.01%**
CAPITAL IMPROVEMENTS	39,440,320	62,933,123	91,803,749	80,633,738	-12.17%
TOTAL BUDGET	**$ 199,081,298**	**$ 233,290,915**	**$ 274,638,704**	**$ 265,322,342**	**-3.39%**
* Excludes transfers and non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts					
OPERATING EXPENDITURES BY FUND					
100 GENERAL FUND	$ 80,860,238	$ 88,921,897	$ 91,161,683	$ 95,681,428	4.96%
104 CABLE TV FUND	155,404	64,153	26,800	12,200	-54.48%
112 TRUST & AGENCY FUND	1,105	173	—	—	—%
160 DOWNTOWN LOAN POOL	—	—	—	—	—%
125 TIF- DICW	1,465,149	1,846,986	2,610,263	2,108,876	-19.21%
129 TIF-N CASCADE HOUSING	817	—	1,674	—	—%
130 TIF- ENGLISH RIDGE	—	—	—	—	—%
131 TIF - SOUTH POINTE	24,435	12,809	31,373	31,373	—%
132 TIF - RUSTIC POINT	22,993	14,915	67,164	—	—%
134 TIF - N GRANDVIEW	—	—	1,673	13,830	726.66%
135 TIF - RADFORD	—	32,888	6,667	33,197	397.93%
136 TIF - JFK	—	—	5,766	25,199	337.03%
127 TIF-TECH PARK SOUTH	36,464	—	47,176	44,157	-6.40%
128 TIF-LAKE RIDGE	19,360	—	—	—	—%
126 TIF-GREATER DOWNTOWN	1,578,089	1,856,748	2,021,616	1,703,230	-15.75%
110 ROAD USE TAX FUND	7,907,191	6,911,318	8,588,462	8,387,954	-2.33%
180 COMM DEVEL FUND	555,960	515,836	504,117	639,332	26.82%
167 GUARDIAN ANGEL	1,181	—	—	—	—%
168 OLDER ADULT HOME MOD	115,321	73,346	451,526	200,188	-55.66%
189 LEAD GRANT PROGRAM	1,521,445	729,833	765,592	829,556	8.35%
189 SECTION 8 HOUSING FD	7,694,896	8,798,546	8,406,337	9,055,663	7.72%
190 CABLE TV FUND	616,864	682,389	293,346	231,824	-20.97%
169 VETERANS MEMORIAL	12,817	7,058	19,180	12,058	-37.13%
170 LIBRARY GIFTS TR FD	113,522	60,102	38,789	38,819	0.08%
171 STYLEMASTER/CANINE	75	6,044	76	61	-19.74%
172 POLICE EVIDENCE	292,116	57,622	—	57,622	—%
305 GENERAL CONST FD		22	—	—	—%
310 DOCK DEPRECIATION FD	105,386	—	—	—	—%
200 DEBT SERVICE FUND	10,453,022	10,865,131	12,424,200	12,584,115	1.29%
500 ELLA LYONS PEONY TR	—	4,110	4,000	4,000	—%

CITY OF DUBUQUE

FY 2027

GRAND TOTAL EXPENDITURE SUMMARIES

	FY 2024 Actual	FY 2025 Actual	FY 2026 Adopted Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
501 LIBRARY PERMANENT TR		—	275	—	—%
690 TRANSIT FUND	4,609,313	4,508,331	5,121,554	5,015,942	-2.06%
692 INTERMODAL RAMP FUND	52,913	69,904	68,470	71,728	4.76%
610 SEWAGE UTIL-OPER FD	11,635,477	13,880,024	15,403,347	14,453,616	-6.17%
620 STORMWATER UTILITY	4,208,941	4,185,292	4,483,346	4,358,587	-2.78%
650 PARKING FAC-OPER FD	4,529,308	4,564,113	4,953,401	4,801,986	-3.06%
600 WATER UTIL-OPER FUND	8,353,853	8,619,005	10,325,056	9,109,072	-11.78%
670 SOLID WASTE COLLECTION	3,995,271	3,799,397	3,943,729	3,888,098	-1.41%
605 SALT OPERATIONS	172,076	122,349	140,500	143,010	1.79%
810 ENGINEERING SERV FD	136,900	489,546	2,315,426	2,555,457	10.37%
811 GARAGE SERVICE FUND	3,771,659	3,805,378	3,539,719	3,648,954	3.09%
813 STORES/PRINTING FUND	43,029	16,481	—	—	—%
950 LANDFILL OPER FUND	4,578,388	4,836,045	5,062,652	4,923,175	-2.76%
TOTAL OPERATING BUDGET	**159,640,978**	**170,357,791**	**182,834,955**	**184,688,604**	**1.01%**
CAPITAL EXPENDITURES BY FUND					
100 GENERAL FUND	8,007,949	12,795,912	320,817	776,154	141.93%
160 TAX INCRE-DOWNTOWN LOAN	675,000	180,403	—	—	—%
110 ROAD USE TAX FUND	420,020	304,816	—	444,921	—%
180 COMM DEVEL FUND	1,555,967	1,362,551	450,000	650,000	44.44%
181 CARES ACT FUND	—	—	—	—	—%
183 HUD RESILIENCY FUND	—	—	—	—	—%
184 UDAG REPAYMENTS	150,000	—	7,000	7,000	—%
185 HOUSING TRUST FUND	157,351	419,429	317,474	346,647	9.19%
168 OLDER ADULT HOME	107,440	176,716	—	395,200	—%
186 STATE RENTAL REHAB	204,810	167,442	15,000	15,000	—%
188 LEAD PAINT GRANT	191,864	1,531,192	1,850,000	2,600,000	40.54%
190 CABLE TV	2,066	12,000	—	1,700	—%
301 STREET CONST FUND	6,741,112	4,885,804	7,154,929	13,044,811	82.32%
303 SALES TAX INCREMENT	398,093	782,746	—	50,000	—%
304 SALES TAX CONSTR. FD	5,427,349	5,504,046	3,159,763	2,240,292	-29.10%
305 GENERAL CONSTR FUND	3,243,432	8,043,493	23,325,257	9,173,317	-60.67%
306 GOLF CONSTRUCTION FD	—	55,901	45,000	40,000	-11.11%
308 AIRPORT CONST FUND	4,581,498	8,430,132	11,659,500	8,149,994	-30.10%
691 TRANSIT FUND	7,033	693,811	898,232	2,767,732	208.13%
671 REFUSE COLLECTION FD	162,164	1,797,816	220,000	460,000	109.09%
611 SAN-SEWER CONST FD	1,756,154	10,713,889	22,026,250	26,300,608	19.41%
621 STORM SEWER CONST FD	1,520,545	761,579	9,927,585	7,140,232	-28.08%
651 PARKING FAC CONST FD	40,406	230,825	88,007	89,768	2.00%
601 WATER CONST FUND	2,922,629	1,423,797	3,658,280	4,174,231	14.10%
811 GARAGE SERVICE FUND	213,070	23,171	—	286,950	—%
950 LANDFILL OPER FUND	954,368	2,235,466	6,680,655	1,479,181	-77.86%
TOTAL CAPITAL BUDGET	**39,440,320**	**62,532,937**	**91,803,749**	**80,633,738**	**-12.17%**
TOTAL BUDGET (excl' transfers)	**$ 199,081,298**	**$ 232,890,728**	**$ 274,638,704**	**$ 265,322,342**	**-3.39%**

CITY OF DUBUQUE

FISCAL YEAR 2027 RECOMMENDED BUDGET

BY MAJOR CATEGORIES AND DEPARTMENT & CAPITAL BUDGET BY DEPARTMENT

DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	NON-EXP ACCOUNTS	SUBTOTAL OPERATING	DEBT SERVICE	TOTAL BUDGET
Police Department	$ 16,781,334	$ 2,989,789	$ 531,138	$ —	$ 20,302,261	$ 21,400	$ 20,323,661
Emergency Communications	2,182,169	395,474	400	—	2,578,043	14,587	2,592,630
Fire Department	16,325,137	2,850,516	315,575	—	19,491,228	955,019	20,446,247
Emergency Management	—	129,170	—	—	129,170	—	129,170
Human Rights	261,283	48,157	—	—	309,440	—	309,440
Health Services	868,495	452,203	7,300	2,017	1,330,015	—	1,330,015
Multicultural Family Center	459,509	105,690	800	—	565,999	—	565,999
Parks Division	3,580,343	1,451,376	392,522	—	5,424,241	118,766	5,543,007
Community Impact	1,181,176	150,966	400	30,000	1,362,542	—	1,362,542
Ice Center	—	385,760	41,200	—	426,960	465,285	892,245
Civic Center Division	32,098	1,407,466	105,675	—	1,545,239	41,043	1,586,282
Grand River Center	32,099	1,040,656	74,750	—	1,147,505	27,235	1,174,740
Recreation Division	2,596,478	1,437,730	48,947	—	4,083,155	1,147	4,084,302
Library Department	3,368,250	1,321,812	53,924	—	4,743,986	18,781	4,762,767
Water Department	2,999,568	3,224,345	313,026	—	6,536,939	2,512,976	9,049,915
Water & Resource Recovery Center	2,146,641	4,266,804	31,700	—	6,445,145	6,556,599	13,001,744
Parking Division	908,817	1,157,300	17,380	—	2,083,497	2,711,353	4,794,850
Airport	1,830,087	2,806,220	149,100	—	4,785,407	381,863	5,167,270
Transit Division	3,273,043	1,443,628	18,688	—	4,735,359	352,311	5,087,670
Public Works	9,760,233	8,565,034	628,226	2,023,695	20,977,188	847,989	21,825,177
Engineering	5,406,125	3,507,457	1,024,341	—	9,937,923	8,231,569	18,169,492
Economic Development	638,479	6,889,961	1,200	—	7,529,640	4,287,713	11,817,353
Housing & Community Dev	4,269,329	8,864,337	32,014	—	13,165,680	—	13,165,680
Planning Services	1,018,983	145,350	3,510	—	1,167,843	—	1,167,843
Human Resources	1,093,284	695,846	2,000	—	1,791,130	—	1,791,130
Communications Office	748,394	255,318	20,350	—	1,024,062	—	1,024,062
City Council	96,052	74,480	—	—	170,532	—	170,532
City Manager's Office	1,536,720	640,456	4,550	—	2,181,726	—	2,181,726
City Clerk's Office	446,990	108,560	1,109	—	556,659	—	556,659
Finance	2,863,355	2,611,197	17,500	(10,297)	5,481,755	244,476	5,726,231
City Attorney	931,119	252,522	1,600	—	1,185,241	—	1,185,241
Information Technology	2,004,887	1,516,245	81,850	—	3,602,982	—	3,602,982
Purchase of Services	—	100,000	—	—	100,000	—	100,000
TOTAL DEPTS/DIVISIONS	**$ 89,640,477**	**$ 61,291,825**	**$ 3,920,775**	**$ 2,045,415**	**$ 156,898,492**	**$ 27,790,112**	**$ 184,688,604**

CITY OF DUBUQUE

FISCAL YEAR 2027 RECOMMENDED BUDGET

BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
General	Police Department	$ 16,781,334	$ 2,932,106	$ 531,138	$ —	$ —	$ 20,244,578
	Emergency Communications	2,182,169	395,474	400	—	—	2,578,043
	Fire Department	16,325,137	2,850,516	315,575	—	—	19,491,228
	Emergency Management	—	129,170	—	—	—	129,170
	Human Rights	261,283	48,157	—	—	—	309,440
	Health Services	868,495	452,203	7,300	—	2,017	1,330,015
	Multicultural Family Center	459,509	105,690	800	—	—	565,999
	Parks Division	3,154,803	1,372,577	390,947	—	—	4,918,327
	Community Impact	1,181,176	150,966	400	—	30,000	1,362,542
	Ice Center	—	385,760	41,200	—	—	426,960
	Civic Center Division	32,098	1,407,466	105,675	—	—	1,545,239
	Grand River Center	32,099	1,040,656	74,750	—	—	1,147,505
	Recreation Division	2,538,549	1,380,506	48,947	—	—	3,968,002
	Library Department	3,368,250	1,282,993	53,924	—	—	4,705,167
	Airport Department	1,830,087	2,806,220	149,100	—	—	4,785,407
	Public Works Department	1,320,412	532,489	184,025	—	(1,055,692)	981,234
	Engineering Department	2,435,415	1,565,927	129,489	—	—	4,130,831
	Economic Development	638,479	2,930,099	1,200	—	—	3,569,778
	Housing & Community Dev	2,034,391	491,806	12,900	—	—	2,539,097
	Planning Services	1,018,983	136,640	3,510	—	—	1,159,133
	Human Resources	1,093,284	695,846	2,000	—	—	1,791,130
	Communications Office	692,058	31,650	—	—	—	723,708
	City Council	96,052	74,480	—	—	—	170,532
	City Manager's Office	1,536,720	640,456	4,550	—	—	2,181,726
	City Clerk's Office	446,990	108,560	1,109	—	—	556,659
	Finance	2,863,355	2,600,900	17,500	—	—	5,481,755
	City Attorney	931,119	252,522	1,600	—	—	1,185,241
	Information Technology	2,004,887	1,516,245	81,850	—	—	3,602,982
	Purchase of Services	—	100,000	—	—	—	100,000
	Total, General Fund	**66,127,134**	**28,418,080**	**2,159,889**	**—**	**(1,023,675)**	**95,681,428**
Transit	Transit Division	3,273,043	1,380,590	9,998	352,311	—	5,015,942
	Total, Transit Fund	**3,273,043**	**1,380,590**	**9,998**	**352,311**	**—**	**5,015,942**
Cable Equip	Communications Office	—	—	12,200	—	—	12,200
	Total, Cable Equip Fund	**—**	**—**	**12,200**	**—**	**—**	**12,200**
Intermodal Ramp	Transit Division	—	63,038	8,690	—	—	71,728

CITY OF DUBUQUE
FISCAL YEAR 2027 RECOMMENDED BUDGET
BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
	Total, Intermodal Ramp	**—**	**63,038**	**8,690**	**—**	**—**	**71,728**
Debt Service	Police Department	—	—	—	21,400	—	21,400
	Emergency Communications	—	—	—	14,587	—	14,587
	Fire Department	—	—	—	955,019	—	955,019
	Park Division	—	—	—	118,766	—	118,766
	Ice Center	—	—	—	465,285	—	465,285
	Civic Center Division	—	—	—	41,043	—	41,043
	Grand River Center	—	—	—	27,235	—	27,235
	Recreation Division	—	—	—	1,147	—	1,147
	Library Department	—	—	—	18,781	—	18,781
	Airport Department	—	—	—	381,863	—	381,863
	Public Works Department	—	—	—	84,713	—	84,713
	Engineering Department	—	—	—	5,922,087	—	5,922,087
	Economic Development	—	—	—	4,287,713	—	4,287,713
	Finance	—	—	—	244,476	—	244,476
	Total, Debt Service Fund	**—**	**—**	**—**	**12,584,115**	**—**	**12,584,115**
Tax Increment	Economic Development	—	3,959,862	—	—	—	3,959,862
	Total, Tax Increment Funds	**—**	**3,959,862**	**—**	**—**	**—**	**3,959,862**
Road Use Tax	Public Works Department	3,019,551	3,177,705	284,554	—	476,994	6,958,804
	Engineering Department	—	935,800	493,350	—	—	1,429,150
	Total, Road Use Tax Fund	**3,019,551**	**4,113,505**	**777,904**	**—**	**476,994**	**8,387,954**
Community Development	Recreation Division	57,929	57,224	—	—	—	115,153
	Housing & Community Dev	467,261	48,208	—	—	—	515,469
	Planning Services	—	8,710	—	—	—	8,710
	Total, Comm. Dev. Fund	**525,190**	**114,142**	**—**	**—**	**—**	**639,332**
Older Adult Home Mod	Housing & Community Dev	122,213	71,775	6,200	—	—	200,188
	Total Older Adult Home Mod	**122,213**	**71,775**	**6,200**	**—**	**—**	**200,188**
Lead Paint Grant	Housing & Community Dev	680,174	139,675	9,707	—	—	829,556
	Total, Lead Paint Grant	**680,174**	**139,675**	**9,707**	**—**	**—**	**829,556**

CITY OF DUBUQUE

FISCAL YEAR 2027 RECOMMENDED BUDGET

BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
Section 8 Housing	Housing & Community Dev	963,880	8,088,576	3,207	—	—	9,055,663
	Total, Section 8 Housing Fund	963,880	8,088,576	3,207	—	—	9,055,663
Veterans Memorial	Parks Division	—	11,483	575	—	—	12,058
	Total, Veterans Memorial Fund	**—**	**11,483**	**575**	**—**	**—**	**12,058**
Stylemaster Trust	Police Department	—	61	—	—	—	61
	Total Stylemaster Trust	**—**	**61**	**—**	**—**	**—**	**61**
Police Evidence	Police Department	—	57,622	—	—	—	57,622
	Total, Police Evidence Fund	**—**	**57,622**	**—**	**—**	**—**	**57,622**
Water Operating	Water Department	2,999,568	3,224,345	313,026	2,512,976	—	9,049,915
	Engineering Department - One Calls	59,157	—	—	—	—	59,157
	Total, Water Operating Fund	**3,058,725**	**3,224,345**	**313,026**	**2,512,976**	**—**	**9,109,072**
Sewer Operating	Water & Resource Recovery Center	2,146,641	4,266,804	31,700	6,556,599	—	13,001,744
	Public Works Department	496,120	279,024	14,300	—	52,455	841,899
	Engineering Department	278,505	68,566	262,902	—	—	609,973
	Total, Sewer Operating Fund	**2,921,266**	**4,614,394**	**308,902**	**6,556,599**	**52,455**	**14,453,616**
Solid Waste Operating	Public Works Department	2,043,927	1,485,312	95,648	99,411	163,800	3,888,098
	Total, Solid Waste Oper. Fund	**2,043,927**	**1,485,312**	**95,648**	**99,411**	**163,800**	**3,888,098**
Salt Operations	Public Works Department	—	132,757	—	—	10,253	143,010
	Total, Salt Operations	**—**	**132,757**	**—**	**—**	**10,253**	**143,010**
Stormwater Operating	Park Division	180,572	63,316	1,000	—	—	244,888
	Public Works Department	199,615	111,202	13,000	—	31,473	355,290
	Engineering Department	373,612	936,715	138,600	2,309,482	—	3,758,409
	Total, Stormwater Operating	**753,799**	**1,111,233**	**152,600**	**2,309,482**	**31,473**	**4,358,587**

CITY OF DUBUQUE

FISCAL YEAR 2027 RECOMMENDED BUDGET

BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
Landfill							
DMASWA	Public Works Department	1,426,939	2,629,890	27,999	663,865	174,482	4,923,175
	Total, Landfill Operating Fund	**1,426,939**	**2,629,890**	**27,999**	**663,865**	**174,482**	**4,923,175**
Parking Operating	Parking Division	908,817	1,157,300	17,380	2,711,353	—	4,794,850
	Engineering Department	6,687	449	—	—	—	7,136
	Total, Parking Operating Fund	**915,504**	**1,157,749**	**17,380**	**2,711,353**	**—**	**4,801,986**
Cable TV	Communications Office	6	223,668	8,150	—	—	231,824
	Total, Cable TV Fund	**6**	**223,668**	**8,150**	**—**	**—**	**231,824**
Expendable							
Library Gifts	Library Department	—	38,819	—	—	—	38,819
	Total, Expendable Library Gifts	**—**	**38,819**	**—**	**—**	**—**	**38,819**
Permanent	Library Gift Trust	—	—	—	—	—	—
Permanent	Park Division-Lyons Peony Trust	—	4,000	—	—	—	4,000
	Total, Permanent Funds	**—**	**4,000**	**—**	**—**	**—**	**4,000**
Internal							
Service Funds	Engineering Department	2,252,749	—	—	—	—	2,252,749
	Communications Office	56,330	—	—	—	—	56,330
	Parks	244,968	—	—	—	—	244,968
	Housing	1,410	—	—	—	—	1,410
	Public Works Department	**1,253,669**	**216,655**	**8,700**	**—**	**2,169,930**	**3,648,954**
	Total, Service Fund	**3,809,126**	**216,655**	**8,700**	**—**	**2,169,930**	**6,204,411**
TOTAL OPERATING BUDGET (excl' transfers)		$ 89,640,477	$61,281,528	$ 3,920,775	$27,790,112	$ 2,055,712	$184,688,604

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2027 RECOMMENDED BUDGET

FUND	BEG. BALANCE	PLUS INCOME NOT TAXES	PLUS TRANSFERS IN	PLUS PROPERTY TAX	LESS ENDING BALANCE
GENERAL					
General	$ 26,039,927	$ 54,535,919	$ 16,295,454	$ 23,945,510	$ 23,066,343
Cable PEG	$ 1,241,373	$ 34,718	$ —	$ —	$ 1,263,891
Tort Liability	—	10,098	—	1,401,004	—
SUBTOTAL,General Funds	26,039,927	54,556,115	16,295,454	26,747,518	23,066,343
SPECIAL REVENUE					
Road Use Tax Fund	4,162,878	8,671,907	—	—	3,435,216
Tax Increment & Reserve	27,623,607	20,737,980	—	—	34,269,191
Trust & Agency	—	46,815	—	3,945,056	—
Special Assessments	(25)	40,602	—	—	577
UDAG Repayments	186,785	—	—	—	179,785
Community Development	182,710	1,228,947	—	—	122,325
Customer Facility Charge	20,223	27,513	—	—	47,736
Older Adult Home Modification	29,541	200,188	—	—	(365,659)
Lead Grant Program	(863,794)	3,429,556	—	—	(863,794)
Housing Trust Fund	31,518	283,317	63,330	—	31,518
RRP Repayments	674,316	15,000	—	—	650,019
Section 8	1,302,411	8,842,104	161,806	—	1,250,658
Cable TV and Equipment Fund	5,038	256,864	—	—	28,378
Veteran's Memorial Fund	64,029	26,207	—	—	78,178
Expendable Police Gifts	2,820	120	—	—	2,879
Expendable Library Gifts Trust	1,191,530	119,079	—	—	1,271,790
SUBTOTAL,Special Revenue	34,613,587	43,926,199	225,136	3,945,056	40,138,799
G.O. DEBT SERVICE	5	758,672	11,537,948	287,495	5
SUBTOTAL, G.O. Debt	5	758,672	11,537,948	287,495	5
PERMANENT					
Library Gifts Trust	19,889	674	—	—	20,563
E.B.Lyons Peony Trust	90,968	2,932	—	—	89,900
SUBTOTAL, Trust Funds	110,857	3,606	—	—	110,463
CAPITAL PROJECT					
Street Construction	840,906	12,347,795	—	—	(93,878)
Sales Tax Increment	12,878,161	7,543,277	—	—	14,754,278
Sales Tax Construction	(470,599)	4,986,838	—	—	233,711
Passenger Facility Charge	20,223	992	—	—	21,215
Airport Construction	—	8,162,852	—	—	12,858
Golf Construction	44,386	—	—	—	4,386
General Construction Fund	—	6,251,498	2,968,317	—	46,498
SUBTOTAL, Construction Funds	13,314,728	39,293,252	2,968,317	—	14,980,719

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2027 RECOMMENDED BUDGET

FUND	LESS TRANSFERS OUT	REQUIREMENTS TOTAL BUDGET	REQUIREMENTS OPERATING BUDGET	REQUIREMENTS CAPITAL BUDGET
GENERAL				
General	1,292,885	96,457,582	95,681,428	776,154
Cable PEG	—	12,200	12,200	—
Tort Liability	1,411,102	—	—	—
SUBTOTAL,General Funds	2,703,987	96,469,782	95,693,628	776,154
SPECIAL REVENUE				
Road Use Tax Fund	566,694	8,832,875	8,387,954	444,921
Tax Increment & Reserve	10,132,534	3,959,862	3,959,862	—
Trust & Agency	3,991,871	—	—	—
Special Assessments	40,000	—	—	—
UDAG Repayments	—	7,000	—	7,000
Community Development	—	1,289,332	639,332	650,000
Customer Facility Charge	—	—	—	—
Older Adult Home Modification	—	595,388	200,188	395,200
Lead Grant Program	—	3,429,556	829,556	2,600,000
Housing Trust Fund	—	346,647	—	346,647
RRP Repayments	—	39,297	24,297	15,000
Section 8	—	9,055,663	9,055,663	—
Cable TV and Equipment Fund	—	233,524	231,824	1,700
Veteran's Memorial Fund	—	12,058	12,058	—
Expendable Police Gifts	—	61	61	—
Expendable Library Gifts Trust	—	38,819	38,819	—
SUBTOTAL,Special Revenue	14,731,099	27,840,082	23,379,614	4,460,468
G.O. DEBT SERVICE	—	12,584,115	12,584,115	—
SUBTOTAL, G.O. Debt	—	12,584,115	12,584,115	—
PERMANENT				
Library Gifts Trust	—	—	—	—
E.B.Lyons Peony Trust	—	4,000	4,000	—
SUBTOTAL, Trust Funds	—	4,000	4,000	—
CAPITAL PROJECT				
Street Construction	237,768	13,044,811	—	13,044,811
Sales Tax Increment	5,617,160	50,000	—	50,000
Sales Tax Construction	2,042,236	2,240,292	—	2,240,292
Passenger Facility Charge	—	—	—	—
Airport Construction	—	8,149,994	—	8,149,994
Golf Construction	—	40,000	—	40,000
General Construction Fund	—	9,173,317	—	9,173,317
SUBTOTAL, Construction Funds	7,897,164	32,698,414	—	32,698,414

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2027 RECOMMENDED BUDGET

FUND	BEG. BALANCE	PLUS INCOME NOT TAXES	PLUS TRANSFERS IN	PLUS PROPERTY TAX	LESS ENDING BALANCE
UTILITY/ENTERPRISE					
Transit	5,465,322	1,949,451	352,311	2,361,869	2,345,279
Intermodal Ramp	157,921	129,588	—	—	215,781
Sewer Operating	1,855,498	21,229,900	—	—	1,801,167
San. Sewer Construction	9,761,780	12,267,703	4,361,941	—	90,816
Stormwater Operating	1,394,654	7,197,969	589,410	—	1,394,329
Stormwater Construction	1,775,998	5,606,112	1,103,327	—	1,345,205
Parking Operating	—	2,935,556	2,349,448	—	—
Parking Construction	462,497	121,487	92,435	—	586,651
Water Operating	3,778,690	13,985,608	—	—	3,740,967
Water Construction	1,522,441	352,184	2,445,586	—	145,980
Solid Waste	35,495	6,073,093	—	—	(1,055,041)
Salt Operations	67,249	143,008	—	—	67,247
Landfill	2,975,856	5,608,691	—	—	1,438,476
T&A-Self Insurance Reserves	6,962,038	—	—	—	6,962,038
Service Fund Charges	(236,289)	6,022,376	—	—	(705,274)
SUBTOTAL, Utility Enterprise Fund	35,979,152	83,622,726	11,294,458	2,361,869	18,373,623
TOTAL ALL FUNDS	$ 111,455,688	$ 222,185,190	$ 42,321,313	$ 31,940,934	$ 98,032,278

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2027 RECOMMENDED BUDGET

FUND	LESS TRANSFERS OUT	TOTAL BUDGET	REQUIREMENTS OPERATING BUDGET	CAPITAL BUDGET
UTILITY/ENTERPRISE				
Transit	$ —	$ 7,783,674	$ 5,015,942	$ 2,767,732
Intermodal Ramp	—	71,728	71,728	—
Sewer Operating	6,830,615	14,453,616	14,453,616	—
San. Sewer Construction	—	26,300,608	—	26,300,608
Stormwater Operating	3,429,117	4,358,587	4,358,587	—
Stormwater Construction	—	7,140,232	—	7,140,232
Parking Operating	483,018	4,801,986	4,801,986	—
Parking Construction	—	89,768	—	89,768
Water Operating	4,914,259	9,109,072	9,109,072	—
Water Construction	—	4,174,231	—	4,174,231
Solid Waste	2,815,531	4,348,098	3,888,098	460,000
Salt Operations	—	143,010	143,010	—
Landfill	743,715	6,402,356	4,923,175	1,479,181
T&A-Self Insurance Reserves	—	—	—	—
Service Fund Charges	—	6,491,361	6,204,411	286,950
SUBTOTAL, Utility Enterprise Fund	19,216,255	95,668,327	52,969,625	42,698,702
TOTAL ALL FUNDS	$ 44,548,505	$ 265,322,342	$ 184,688,604	$ 80,633,738

CITY OF DUBUQUE FUND BALANCE CHANGES
FISCAL YEAR 2027 RECOMMENDED BUDGET

FUND	BEGINNING BALANCE	REVENUES	EXPENDITURES	ENDING BALANCE	CHANGE IN FUND BALANCE	DOLLAR CHANGE IN FUND BALANCE
General (1)	$ 26,039,927	$ 94,776,883	$ 97,750,467	$ 23,066,343	(11)%	$ (2,973,584)
Tort Liability	—	1,411,102	1,411,102	—	— %	—
Cable PEG	1,241,373	34,718	12,200	1,263,891	2 %	22,518
Trust and Agency	—	3,991,871	3,991,871	—	— %	—
Tax Increment & Reserve (2)	27,623,607	20,737,980	14,092,396	34,269,191	24 %	6,645,584
Sales Tax Increment (1)	12,878,161	7,543,277	5,667,160	14,754,278	15 %	1,876,117
Road Use Tax Fund (1)	4,162,878	8,671,907	9,399,569	3,435,216	(17)%	(727,662)
Special Assessment (16)	(25)	40,602	40,000	577	(2428)%	602
Community Development (1)	182,710	1,228,947	1,289,332	122,325	(33)%	(60,385)
UDAG Repayments (3)	186,785	—	7,000	179,785	(4)%	(7,000)
State Rental Rehab (17)	674,316	15,000	39,297	650,019	(4)%	(24,297)
Housing Trust Fund	31,518	346,647	346,647	31,518	— %	—
Older Adult Home Modification	29,541	200,188	595,388	(365,659)	(1338)%	(395,200)
Section 8 Housing (4)	1,302,411	9,003,910	9,055,663	1,250,658	(4)%	(51,753)
Lead Grant Program	(863,794)	3,429,556	3,429,556	(863,794)	— %	—
Cable TV & Equipment Fund (5)	5,038	256,864	233,524	28,378	463 %	23,340
Veteran's Memorial Fund (15)	64,029	26,207	12,058	78,178	22 %	14,149
Police Evidence Fund	156,061	—	57,622	98,439	(37)%	(57,622)
Expendable Police Gift Trusts (14)	2,820	120	61	2,879	2 %	59
Expendable Library Gift Trusts (6)	1,191,530	119,079	38,819	1,271,790	7 %	80,260
G.O. Debt Service	5	12,584,115	12,584,115	5	— %	—
Street Construction (1)	840,906	12,347,795	13,282,579	(93,878)	(111)%	(934,784)
Sales Tax Construction (1)	(470,599)	4,986,838	4,282,528	233,711	(150)%	704,310
GO Bond Fund	1,652	—	—	1,652	— %	—
General Construction (1)	—	9,219,815	9,173,317	46,498	— %	46,498
Golf Construction (1)	44,386	—	40,000	4,386	(90)%	(40,000)
Airport Construction (18)	—	8,162,852	8,149,994	12,858	100 %	12,858
Passenger Facility (12)	20,223	992	—	21,215	5 %	992
Customer Facility (13)	20,223	27,513	—	47,736	136 %	27,513
Lyons Peony Trust	90,968	2,932	4,000	89,900	(1)%	(1,068)
Library Gift Trusts	19,889	674	—	20,563	3 %	674
Transit (19)	5,465,322	4,663,631	7,783,674	2,345,279	(57)%	(3,120,043)
Intermodal (20)	157,921	129,588	71,728	215,781	37 %	57,860
Sewage Facility Operation (7)	1,855,498	21,229,900	21,284,231	1,801,167	(3)%	(54,331)
Stormwater Operating (8)	1,394,654	7,787,379	7,787,704	1,394,329	— %	(325)
Parking Operation (7)	—	5,285,004	5,285,004	—	— %	—
Water Utility Operation (1)	3,778,690	13,985,608	14,023,331	3,740,967	(1)%	(37,723)
Refuse Collection (9)	35,495	6,073,093	7,163,629	(1,055,041)	(3072)%	(1,090,536)
Salt Operations (11)	67,249	143,008	143,010	67,247	— %	(2)
Sanitary Sewer Construction (1)	9,761,780	16,629,644	26,300,608	90,816	(99)%	(9,670,964)
Stormwater Construction (1)	1,775,998	6,709,439	7,140,232	1,345,205	(24)%	(430,793)

CITY OF DUBUQUE FUND BALANCE CHANGES
FISCAL YEAR 2027 RECOMMENDED BUDGET

Parking Facility Construction (1)	462,497	213,922	89,768	586,651	27 %	124,154
Water Construction (1)	1,522,441	2,797,770	4,174,231	145,980	(90)%	(1,376,461)
Service Fund Charges (10)	(236,289)	6,022,376	6,491,361	(705,274)	198 %	(468,985)
T&A Self Insurance Reserves	6,962,038	—	—	6,962,038	— %	—
Landfill (1)	2,975,856	5,608,691	7,146,071	1,438,476	(52)%	(1,537,380)
Total	**$111,455,692**	**$296,447,437**	**$ 309,870,847**	**$ 98,032,282**	**(29)%**	**$ (13,423,410)**

1. Use of fund balance will be used to pay for projects in the City's five-year Capital Improvement Program.
2. Tax Increment & Reserve Fund use of fund balance will be used to pay for projects in the City's five-year Capital Improvement Program and to repay internal loans for developing the City's industrial parks / technology parks.
3. UDAG Repayments Fund use of fund balance will be used for Economic Development initiatives.
4. Section 8 Fund use of balance is reserved for housing assistance payments.
5. Cable TV & Equipment Fund use of fund balance will be used for future capital projects.
6. Expendable Library Gift Trusts Fund use of fund balance will be used for programs and speakers at the Library.
7. Increase in fund balance is required to maintain the operating reserve requirement of 25% of operating expenditures.
8. Stormwater Operation Fund use of fund balance represents spending down cash balance due to debt being issued for the Bee Branch project at a much slower time line which reduced debt service costs and increased fund balance.
9. Refuse Collection Fund use of fund balance will be used for future capital projects.
10. Service Fund Charges addition to fund balance will be used to purchase equipment in future years.
11. Salt Operations Fund addition to fund balance will be used to fund future capital purchases.
12. Passenger Facility Charge Fund balance will be used to pay for debt issued for the new Airport terminal project.
13. Customer Facility Charge Fund balance will be used to pay for parking lot improvements at the Airport.
14. Expendable Police Gift Trusts Fund use of fund balance will be used for maintenance of 1948 Stylemaster and canine expenses.
15. Veteran's Memorial Fund balance will be used for maintenance of the Veteran's Memorial.
16. Special Assessments fund balance is expected to be zero, revenues are transferred to the funds that paid for projects.
17. State Rental Rehab Fund will decline as capital projects spend down the fund balance.
18. Airport Construction Fund balance will be used for future capital projects.
19. The Transit Fund is expected to decrease as one time funding from prior grants are expended on capital projects.
20. The Intermodal Fund is expected to increase due to heightened usage of the ramp.
21. Police Evidence Fund will fluctuate based on active cases in the Police Department.

DISTRIBUTION OF COMMUNITY DEVELOPMENT FUNDS

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

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FY 27 ANNUAL PLAN
Pre-Allocation

FOR USE OF PROGRAM YEAR 2026

COMMUNITY DEVELOPMENT BLOCK GRANT

(CDBG) FUNDS

For Inclusion in the Fiscal Year 2027 City Budget.
This document is subject to revision due to the estimated allocation amount.

***Contingency Provision:** If Actual Allocation is an increase from Pre-Allocation, funds up to 15% of previous year program income and the current year entitlement, will increase the allocation of Neighborhood Recreation Programs. If Actual Allocation is a decrease from Pre-Allocation, funds will decrease the allocation of Housing Rehabilitation Services and Staff.

PREPARED BY THE CITY OF DUBUQUE HOUSING & COMMUNITY DEVELOPMENT DEPARTMENT

CITY OF DUBUQUE, IOWA
FY 2027 ANNUAL ACTION PLAN
FOR THE USE OF PROGRAM YEAR 2026
COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS

The City of Dubuque distinguishes between four different but complementary areas of program development in its overall CDBG program: Administration, Housing Development, Neighborhood Development, and Public Facilities. The following description of activities summarizes the projects to be completed in the FY 2027 Annual Action Plan with the use of CDBG funds.

RESOURCES

CDBG Estimated Entitlement FY 2027 **$1,037,080**

Program Income **$194,868**
Program income projections are based on forecast for loan repayments based on the loan portfolio and program income generated from CDBG funded programs.

TOTAL RESOURCES **$1,231,948**

ADMINISTRATION **$246,390**

CDBG regulations limit expenditure on planning and administrative funds to 20% of the current year program income plus the current entitlement. The proposed resources for administration support the plan's current requirements.

CDBG Planning, Monitoring, & Budgeting **$90,000**
Staff support for general management. Oversight and coordination of the Community Development Block Grant program; assures compliance with federal regulations and reporting requirements.

Housing & Community Development Administration **$156,390**
On-going staff support for general management, oversight, and coordination of the Community Development Block Grant housing programs.

Priority:	High
Objective/Outcome:	Provide Decent Affordable Housing/Affordability

HOUSING DEVELOPMENT **$630,000**

Housing Activities **$250,000**
This project includes residential repair and rehab for low- and moderate-income homeowners and renters. Potential Activities include homeowner rehab, roof replacement, and accessibility improvements.

National Objective:	Low- and Moderate-Income Housing
Location:	City wide
Proposed Accomplishments:	20 Housing Units
Priority:	High
Objective/Outcome:	Decent Housing/Affordability

Lead & Healthy Homes Grant Match (2024) **$100,000**
This project includes residential repair and rehab for low- and moderate-income homeowners and renters. Potential activities include lead assessment and lead paint reduction of abatement with forgivable loans to low- and moderate-income residents. This activity is match funding for the Lead and Healthy Homes Grant awarded in FY25.

National Objective:	Low- and Moderate-Income Housing

Location:	City wide
Proposed Accomplishments:	20 Housing units
Priority:	High
Objective/Outcome:	Decent Housing/Affordability

Healthy Homes Grant Match (2024) **$100,000**

This project includes residential repair and rehab for low- and moderate-income homeowners and renters. Potential activities include roof replacement with forgivable loans to low- and moderate-income residents. This activity is match funding for the Healthy Homes Grant awarded in FY25.

National Objective:	Low- and Moderate-Income Housing
Location:	City wide
Proposed Accomplishments:	20 Housing units
Priority:	High
Objective/Outcome:	Decent Housing/Affordability

Housing Rehabilitation Services and Staff **$180,000**

This project includes staff support for program management activities, technical assistance, and loan packaging for the city's Community Development programs.

Priority:	High
Objective/Outcome:	Decent Housing/Affordability

NEIGHBORHOOD DEVELOPMENT $155,558

Public Services activities are restricted to 15% of the previous year program income and the current year entitlement. Public Service activities in this plan represent 15% of the proposed expenditures.

Neighborhood Recreation Programs- Public Services **$146,848**

This project includes enhanced recreation programing offered in low- and moderate-income areas and to low and moderate income residents. Potential activities include expanded after-school programs, community partnerships, and scholarships.

National Objective:	Low- and Moderate-Income Benefit
Location:	City wide
Proposed Accomplishments:	300 Persons
Priority:	High
Objective/Outcome:	Suitable Living/Accessibility

Zoning Enforcement **$8,710**

This project provides funding for inspection/enforcement staff services to low/mod income areas for zoning ordinance infractions and to provide support for neighborhood clean-up efforts. Potential activities include staff enforcement for zoning ordinance infractions, and/or housing inspection staff.

National Objective:	Low- and Moderate-Income Benefit
Location:	City wide, Low and Mod Area
Proposed Accomplishments:	100 Housing Units
Priority:	High
Objective/Outcome:	Suitable Living/Sustainability

PUBLIC FACILITIES $200,000

Low-Mod Area Park Updates **$200,000**

New playground equipment at low- and moderate- income area parks based on community input.

National Objective:	Low- and Moderate-Income Benefit
Location:	City wide, Low and Mod Area
Proposed Accomplishments:	Park Design/Community Input
Priority:	High
Objective/Outcome:	Suitable Living/Sustainability

	4
Grand Total: CDBG Funding Proposed for FY 2027	**$1,231,948**

DEBT MANAGEMENT

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DEBT SERVICE FUND

The Debt Service Fund is a legally required fund. The fund administers the payments for all of the City's general obligation debt. Revenue bonds, other than those from tax increment revenues, are administered in the enterprise fund that is securing the debt.

For the majority of projects funded through general obligation debt, the City usually issues twenty-year general obligation bonds. In Fiscal Year 2027, there is anticipated to be an additional $12,991,499 in general obligation debt issued that would apply against the statutory debt limit and $13,959,099 in principal retired will be applied against the statutory debt limit.

In fiscal year 2027, debt service expense related to general obligation bonds that counts against the statutory debt limit will increase 6.18% under fiscal year 2026 in the debt service fund. New general obligation bond debt which counts against the statutory debt limit planned to be issued (non-enterprise fund) in fiscal year 2027 is as follows:

Department	Project	Amount of Debt Issue	FY 2027 Debt Service
Airport	Reconstruct Taxiway Alpha - LOST 20%	$804,999	
Economic Development	Downtown Rehabilitation Grant Program - GDTIF	$800,000	
Engineering Facilities	Federal Building Renovation - GDTIF	$1,365,000	
Engineering - Facilities	Radon Mitigation - City Hall- LOST 20%	$20,000	$1,522
Engineering - Misc	Sidewalk Program - Assessable- LOST 20%	$10,000	$760
Engineering - Streets	14th Street Overpass - LOST 30%	$552,108	
Engineering - Streets	Central Ave White St Corridor Master Plan Design and Implementation Improvements 4th-22nd St - LOST 30%	$330,000	
Engineering - Streets	East - West Corridor Capacity Improvements- LOST 30%	$100,000	
Fire	2027 Ambulance Replacement (1914) - LOST 20%	$500,000	
Fire	2027 Fire Engine Replacement (1907) - LOST 20%	$20,000	
Fire	Building Maintenance - GO Debt - LOST 20%	$99,136	
Fire	Fire Station Expansion/Relocation - LOST 20%	$100,000	
Fire	Install HVAC Systems at Fire Station 5 &6 - LOST 20%	$100,000	
Fire	Outdoor Warning Siren Repair/Replace- LOST 20%	$54,000	
Fire	Portable Radio Replacements - LOST 20%	$490,000	
Five Flags Civic Center	Five Flags Building Improvements - GDTIF	$2,750,000	
Information Technology	Network Security Risk Assessment - LOST 20%	$25,000	
Parks	Eagle Point Park Master Plan - LOST 20%	$165,000	
Parks	EPP-Jeffris Grant Construction- LOST 20%	$61,814	
Parks	Jackson Park-Restroom Building- GDTIF	$100,000	
Parks	Mechanic Shop - Replace Roof - LOST 20%	$35,000	
Parks	Park Office-Replace Roof - LOST 20%	$12,000	
Police	DLEC Upgrades & Maintenance - LOST 20%	$208,300	

Department	Project	Amount of Debt Issue	FY 2027 Debt Service
Public Works	ADA Curb Ramp Program 10M - LOST 30%	$402,204	
Public Works	Concrete Street Section Repair Program - - LOST 30%	$565,500	
Public Works	MSC Fire Alarm System & Access System Replac- LOST 20%	$21,250	
Public Works	Municipal Services Center Roof Replacement - LOST 30%	$333,313	
Public Works	NW Arterial Shoulder Paving Project - - LOST 30%	$616,875	
Public Works	Pavement Rehabilitation - Concrete Street Repair, Mill & Asphalt Resurfacing - LOST 30%	$500,000	
Public Works	Solid Waste Collection Vehicles - Refuse	$460,000	
Recreation	Bunker Hill Admin Office Lead Remediation Project - LOST 20%	$30,000	
Recreation	Bunker Hill Basement Leak Repair - LOST 20%	$30,000	
Recreation	Flora & Sutton Leak Repair - LOST 20%	$30,000	
Recreation	Flora & Sutton Pool Tank Resurfacing - LOST 20%	$135,000	
Recreation	Marina - Dock Fuel & Electrical System Rehab - LOST 20%	$50,000	
Recreation	Marina Gas Dock Network Switch - LOST 20%	$30,000	
Transportation - Parking	Ramp Major Maintenance - GDTIF	$1,085,000	
	GRAND TOTAL	**$12,991,499**	**$ 2,282**

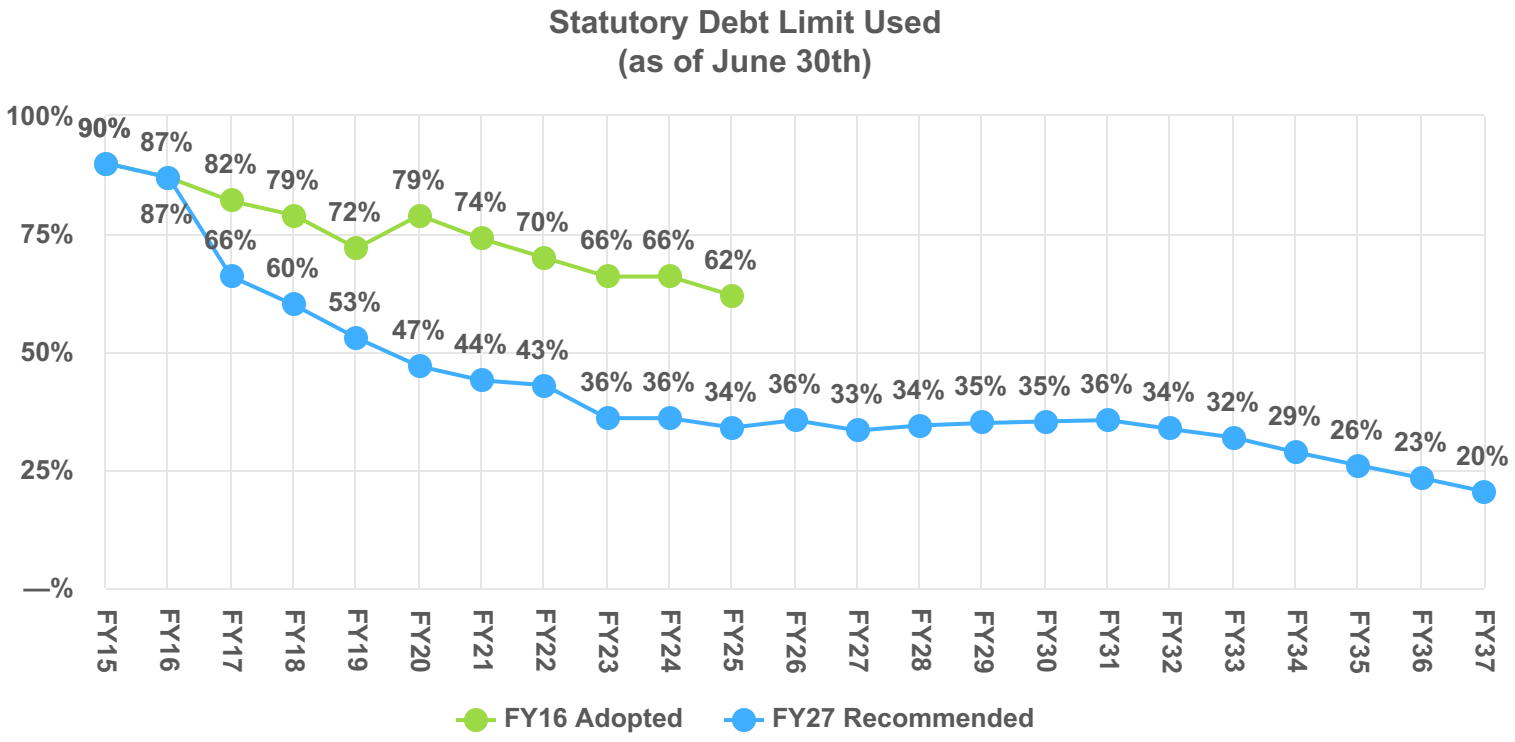
Most of the new debt issued in fiscal year 2027 will be issued in April, which delays principal payments until fiscal year 2028.

The debt service property tax levy finances the bond and interest payments that are not being secured from other revenue sources. The levy rate for debt service will decrease by -0.01 to 0.07503 in fiscal year 2027. The debt service property tax levy represents the repayment of bonds related to the Fire Department pumper truck replacement and the franchise fee litigation judgment bond.

Funding sources other than property taxes are also used to repay general obligation debt. The City's general obligation debt is also funded by other revenues including water, sewer and tax increment financing. One percent of the City's general obligation debt service is funded from the debt service property tax levy. Other revenues being used to repay debt service are shown as transfers in.

Statutory Debt Limit

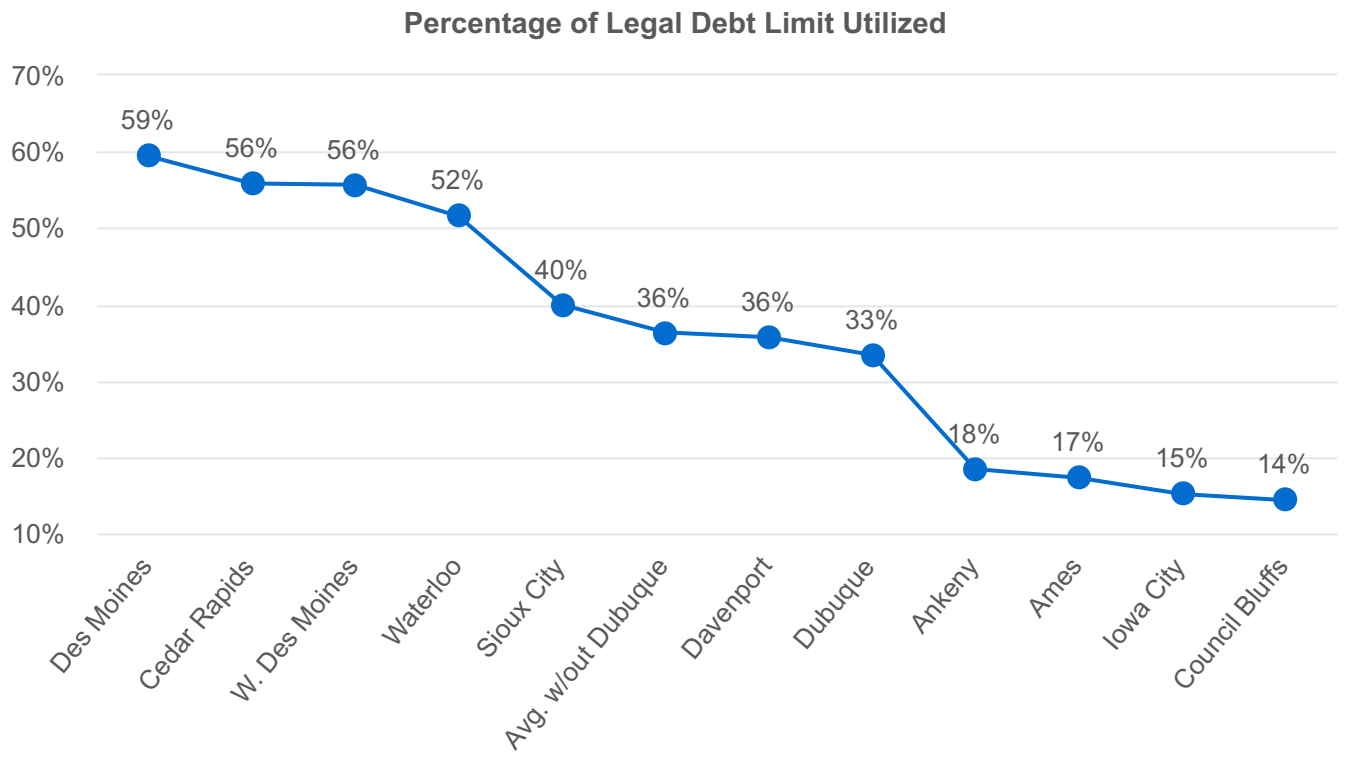
In August 2015, the Mayor and City Council adopted a debt reduction strategy which targeted retiring more debt each year than was issued by the City. The recommended FY 2027 budget will exceed that target in FY 2027, FY 2028, and FY 2029, and FY 2030 due to issuing necessary debt for 17th/Locust St Storm Improvements, Fire Equipment and Station Improvements, Five Flags, 14th Street Overpass, East - West Corridor Capacity Improvements, Street and Bridge Improvements, Central Avenue Corridor Improvements, Solid Waste Trucks, PFAS, Private Lead Service Lines, Catfish Creek Sewer shed Interceptor Sewer Improvements, Old Mill Road Lift Station and Force Main Improvements, WRRC Industrial Control Upgrade, Sanitary Basin Analysis in South Port and Terminal, and Park Improvements.However, Fiscal Year 2031 will meet the target. **You can see that the Mayor and City Council have significantly impacted the City's use of the statutory debt limit established by the State of Iowa. In Fiscal Year 2015, the City of Dubuque used 90% of the statutory debt limit. In this budget recommendation, the Mayor and City Council are currently reviewing for Fiscal Year 2027, the use of the statutory debt limit would be 33.38%, and by the end of the recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2031, the City of Dubuque would be at 35.59% of the statutory debt limit. Projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 23.33% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016**.



The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2027 compared to the other cities in Iowa for Fiscal Year 2025 with a population over 50,000:

Fiscal Year 2025 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY25)	$964,798,967	$573,230,000	59.41%
10	Cedar Rapids (FY 25)	$551,635,692	$307,090,000	55.67%
9	W. Des Moines (FY25)	$767,559,335	$428,550,000	55.83%
8	Waterloo (FY25)	$267,626,798	$137,905,065	51.53%
7	Sioux City (FY25)	$493,660,291	$176,195,000	35.69%
6	Davenport (FY25)	$367,743,172	$146,935,000	39.96%
5	Dubuque (FY27)	$358,374,258	$115,136,523	33.38%
4	Ankeny (FY25)	$529,988,951	$97,645,000	18.42%
3	Ames (FY25)	$328,345,527	$56,710,000	17.27%
2	Iowa City (FY25)	$435,367,793	$65,945,000	15.15%
1	Council Bluffs (FY25)	$427,559,692	$61,320,000	14.34%
	Average w/o Dubuque			36.33%



STATUTORY DEBT CAPACITY

FISCAL YEAR 2027 RECOMMENDED BUDGET

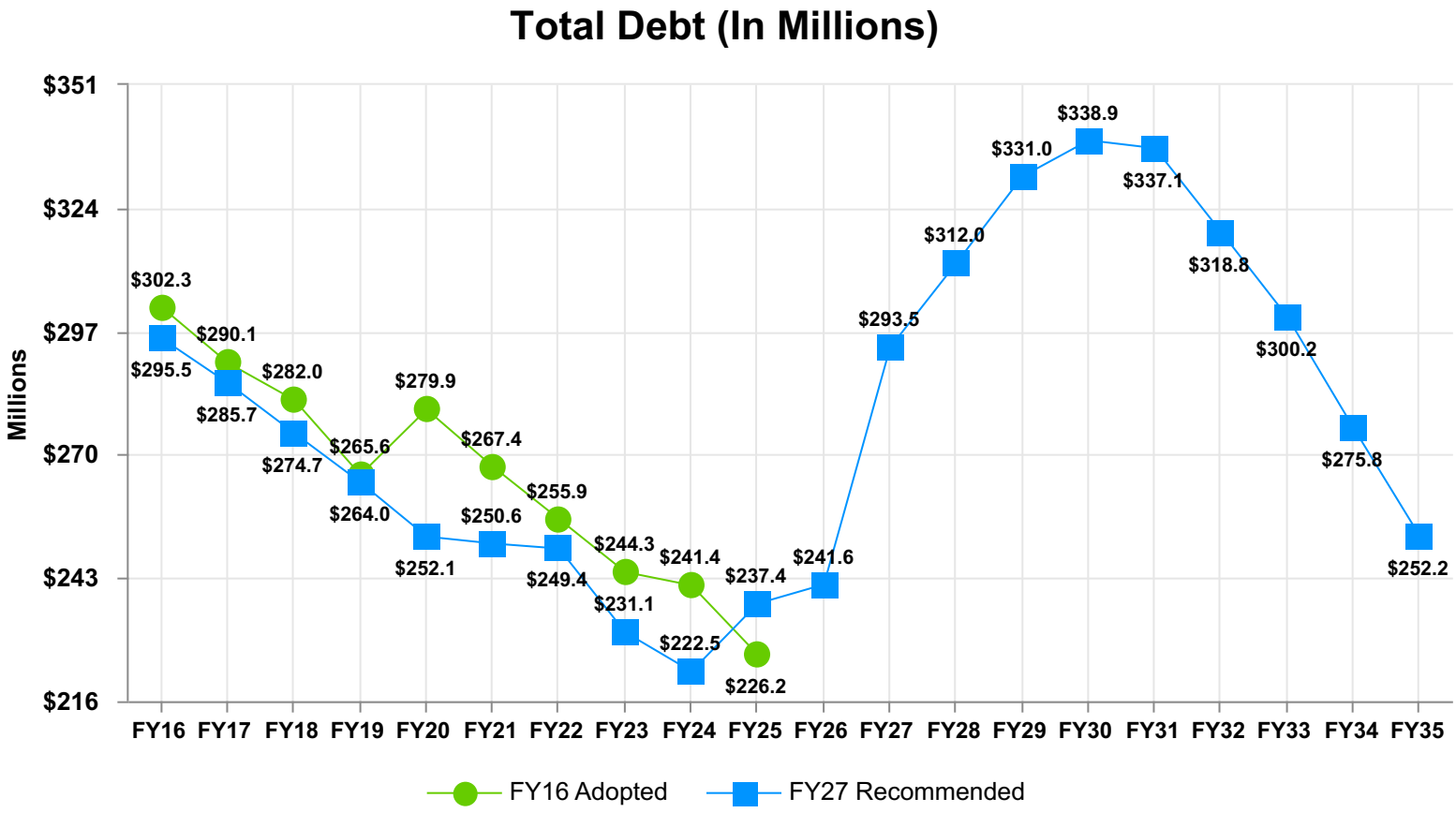
The Iowa Constitution (Article XI, Section 3) stipulates that the debt of a community may not exceed five percent of the Actual Assessed Value of Taxable Property (debt levy) within the city or town.

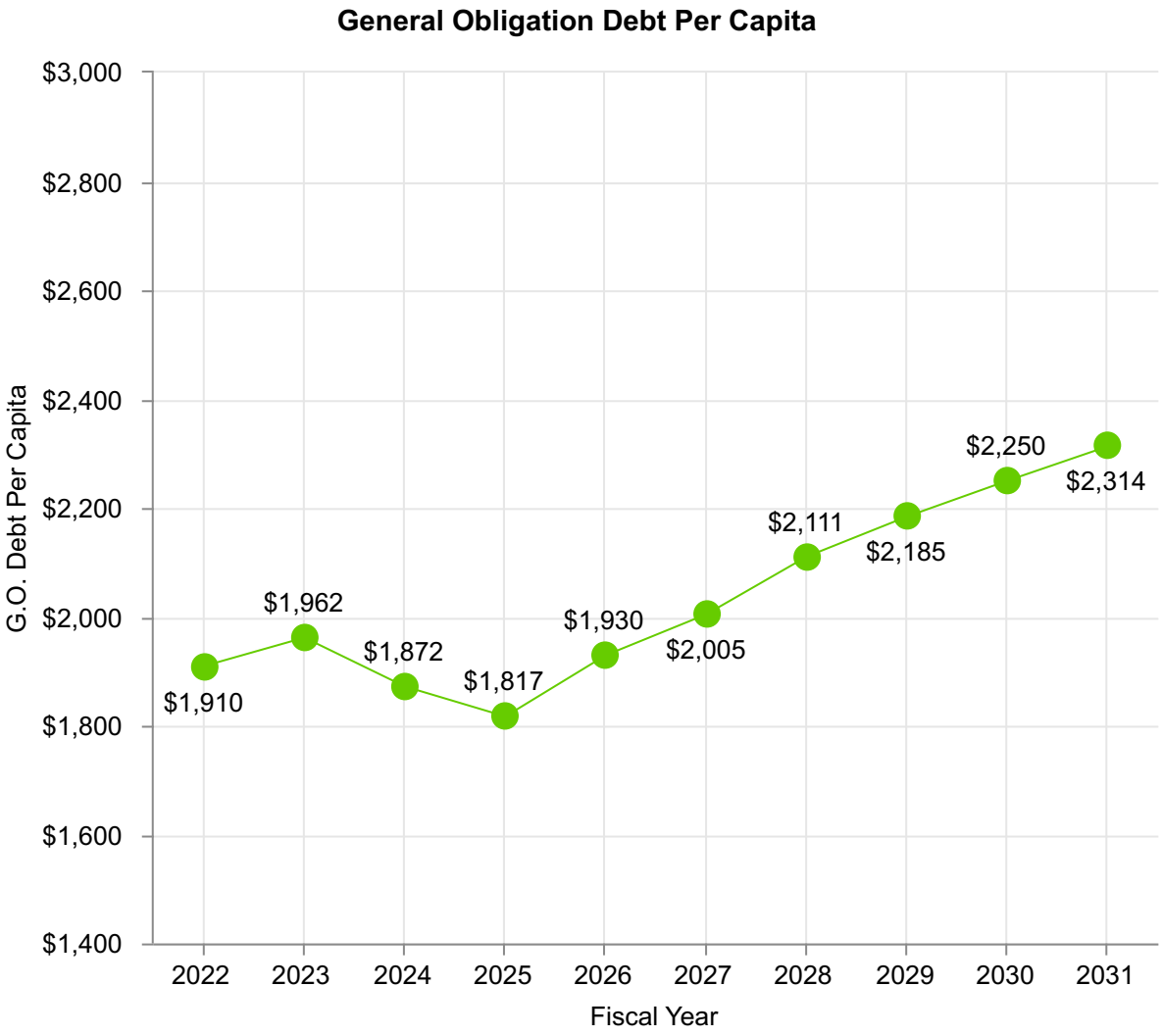
General Obligations, TIF debt (bonds, notes and rebates), and leases paid from the general fund are included as indebtedness of the City under the statutory debt limit.

		January 1, 2025 FY 2027
ASSESSED VALUE OF REAL PROPERTY	$	6,749,381,987
Less Veterans' Exemption		(31,169,350)
Subtotal		6,718,212,637
UTILITIES ASSESSED VALUE		449,272,514
TOTAL ASSESSED VALUE OF TAXABLE PROPERTY		7,167,485,151
		June 30, 2027
STATUTORY DEBT (5% OF TOTAL ASSESSED VALUE)		358,374,258
Less Outstanding G.O. Debt, TIF Debt & Lease Obligations paid from General Fund		119,617,156
STATUTORY DEBT CAPACITY	$	238,757,102
PERCENT OF LEGAL DEBT MARGIN UTILIZED		33.38 %

Total Debt Outstanding

By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $338.87 million (35.31% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 26.00% of the statutory debt limit**, and the projection is to be at $252.16 million (26.00% of statutory debt limit) within 10 years.





General Obligation Debt Per Capita reflects all general obligation bonds, both tax supported and enterprise fund supported.

City of Dubuque
Summary of Bonded Indebtedness

Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/26	Principal Due FY 2027	Interest Due FY 2027	Principal Outstanding 6/30/27
General Obligation Bonds (Essential Corporate Purpose)								
Franchise Fee Settlement Judgment Bond	4/4/16	2.93 %	2035	$ 2,830,000	$1,470,000	$ 150,000	$ 46,475	$1,320,000
Airport Improvements Refunding	4/17/17	3.00 %	2030	282,200	91,000	26,200	2,730	64,800
Airport Improv - PFC Refunding 2012C	6/2/21	2.00 %	2032	1,353,033	778,500	123,003	15,570	655,497
Airport Terminal Utility Improv - PFC	6/2/21	2.00 %	2034	490,000	315,000	35,000	6,300	280,000
Airport New Terminal Roads	4/4/16	2.79 %	2036	635,927	339,547	34,530	10,291	305,017
Airport Reconstruct Taxiway Alpha	3/3/25	4.33 %	2044	654,198	638,441	23,310	28,808	615,131
Airport Improvements - FY27	Future	4.50 %	2047	1,000,500	—	35,169	40,952	965,331
Airport Improvements - FY27	Future	4.50 %	2047	804,999	—	—	—	804,999
Building -Conf Center Imp	6/20/19	3.00 %	2022	25,076	10,273	2,273	308	8,000
Building- Conf Center Energy Improv	6/20/19	3.00 %	2027	187,136	23,936	23,936	718	—
Building City Hall Brickwork	6/20/19	3.00 %	2027	236,448	96,755	21,408	2,903	75,347
Building Smart Meters Refunding	4/17/17	3.00 %	2030	45,400	16,300	4,700	489	11,600
Building Federal Building Roof	4/4/16	2.79 %	2035	268,404	143,309	14,574	4,343	128,735
Building 2nd Floor Engine House #1	8/1/23	4.70 %	2043	207,060	192,950	7,480	9,123	185,470
Civic Center Improvements - Sales Tax 20%	6/20/19	3.00 %	2027	323,146	132,232	29,258	3,967	102,974
Building - City Hall Radon Mitigation	Future	4.50 %	2047	20,000	—	703	819	19,297
Civic Center Chair Platform Section 3	6/20/19	3.00 %	2027	59,340	7,590	7,590	228	—
DICW North Siegert Refunding	4/17/17	3.00 %	2029	1,285,000	365,000	115,000	10,950	250,000
DICW Refunding 2012C/2014C Taxable	6/2/21	2.00 %	2032	2,498,375	2,182,500	312,125	103,650	1,870,375
DICW Expansion - South Siegert Farm NT	6/20/19	3.00 %	2032	305,357	125,423	27,752	3,763	97,672
DICW Webber Property	6/29/22	4.00 %	2042	5,500,000	5,355,000	275,000	228,713	5,080,000
DICW Chavenelle Road/2012H NT	6/2/21	2.00 %	2041	1,265,000	1,089,870	68,496	21,797	1,021,374
E911 Tower Relocation - Sales Tax 20%	6/20/19	3.00 %	2027	141,869	58,053	12,845	1,742	45,208
Finance General Ledger Software	6/2/21	2.00 %	2041	244,239	194,322	11,313	3,886	183,009
Finance General Ledger Software	6/29/22	4.00 %	2042	420,457	366,667	17,930	14,872	348,737
Fire Station #4 Improvements	6/20/19	3.00 %	2027	188,054	76,966	17,030	2,309	59,936
Fire Truck Refunding - Debt Service Levy	4/17/17	3.00 %	2030	951,500	307,000	88400	9210	218,600
Engineering Improvements	6/2/21	2.00 %	2034	915,344	506,370	72,518	10,127	433,852
Fire Ladder/Pumper/ 2014B	6/2/21	2.00 %	2034	986,599	707,493	43615	14150	663,878
Park Imp ST20 20 yr Refund 2014B	6/2/21	2.00 %	2034	124,780	92,101	8,913	1,842	83,188
Fire Ambulance Replacement	4/17/17	3.00 %	2030	230,000	80,000	20,000	2,400	60,000
Fire Structural Repairs 5&6/Quick Pump	6/20/19	3.00 %	2039	448,875	448,875		13,466	448,875
Fire Ladder/Pumper/Ambulance	6/29/22	4.00 %	2042	1,924,543	1,678,333	82,070	68,072	1,596,263
Fire HVAC	08/01/203	4.70 %	2043	188,790	175,925	6,820	8,318	169,105
Fire Ambulance/Equipment/Building Improv	3/3/25	4.33 %	2044	4,395,802	4,291,559	156690	193,642	4,134,869
Fire Ladder/Pumper	3/3/25	5.04 %	2044	2,141,750	2,098,592	74,950	103,457	2,023,642
Fire Equipment Replacement - FY27	Future	4.50 %	2047	1,457,280	—	—	—	1,457,280
Fire Station Improvements - FY27	Future	4.50 %	2047	501,060	—	—	—	501,060
Fire Equipment Replacement /Station FY27	Future	4.50 %	2047	1,363,136	—	—	—	1,363,136
GDTIF Improvements - FY27	Future	4.50 %	2047	6,100,000	—	—	—	6,100,000
GDTIF Colts Building Renovation	6/20/19	3.00 %	2039	1,575,000	1,220,000	80,000	36,600	1,140,000
GDTIF - DT Ramp/Dock/Refundings	6/2/21	2.00 %	2036	7,308,592	4,799,000	539,872	95,980	4,259,128
GDTIF DT Parking Ramp\Docks\Five Flags	6/29/22	4.00 %	2042	1,720,000	1,580,000	80,000	67,520	1,500,000
GDTIF Five Flags/Parking Ramps	8/1/23	4.70 %	2043	1,080,000	1,006,745	39,028	47,600	967,717

Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/26	Principal Due FY 2027	Interest Due FY 2027	Principal Outstanding 6/30/27
GDTIF Chaplain Schmitt Iowa Amphitheater	3/3/2025	5.06 %	2044	8,945,000	8,945,000	—	451,239	8,945,000
GDTIF Central Avenue	3/3/25	5.04 %	2044	230,000	225,000	10,000	10,200	215,000
GDTIF ABC/Parking/Federal Building	3/3/25	5.04 %	2044	5,075,000	4,960,000	180,000	244,548	4,780,000
GDTIF Parking Ramp Major Maint FY27	Future	4.50 %	2047	4,911,490	—	—	—	4,911,490
GDTIF Reimagine Comiskey - FY27	Future	4.50 %	2047	1,697,000	—	—	—	1,697,000
GDTIF Federal Building Renovation FY27	Future	4.50 %	2046	945,600	—	—	—	945,600
GDTIF Parking Ramp Major Maint FY27	Future	4.50 %	2047	2,857,400	—			2,857,400
GDTIF Downtown Housing Refunding	4/17/17	3.00 %	2030	2,120,000	790,000	185,000	26,215	605,000
GDTIF Millwork District Refunding	4/17/17	3.00 %	2030	2,080,000	740,000	175,000	22,200	565,000
GDTIF - 7th St/5th St Rest/Jackson/Refund	6/2/21	2.00 %	2031	3,204,576	3,036,270	477,896	60,725	2,558,374
GDTIF - Intermodal 2012A Refunding	6/2/21	2.00 %	2031	2,545,000	1,355,000	260,000	27,100	1,095,000
Information Technology Improv FY27	Future	4.50 %	2047	25,000	—	—	—	25,000
Library Improvements - Sales Tax 20%	6/20/19	3.00 %	2022	39,408	16,126	3,568	484	12,558
Library Improvements Sales Tax 20% Ref	6/2/21	2.00 %	2027	84,526	14,440	14,440	289	—
Park Improvements - FY27	Future	4.50 %	2047	273,814	—	—	—	273,814
Park Development - Sales Tax 20%	Future	4.50 %	2047	505,000	—	—	—	505,000
Park Improvements - Sales Tax 20%	6/20/19	3.00 %	2027	47,290	21,023	4,652	631	16,372
Park Water System Study Refunding	4/17/17	3.00 %	2030	60,000	19,300	5,500	579	13,800
Park Ham House - Sales Tax 20%	4/4/16	2.79 %	2035	200,668	107,144	10,896	3,247	96,248
Park Skate Park	6/20/19	3.00 %	2027	613,524	78,474	78,474	2,354	—
Parking Central Ave Ramp Refunding	4/17/17	3.00 %	2030	6,380,000	1,855,000	595,000	55,650	1,260,000
Parking Iowa Street Ramp Improvements	3/19/18	2.91 %	2031	45,516	19,900	3,700	597	16,200
Parking Locust Ramp Security Cameras	6/20/19	3.00 %	2033	126,054	51,762	11,453	1,553	40,309
Parking Improvements Refunding 2014B	6/2/21	2.00 %	2034	125,000	75,000	10,000	1,500	65,000
Parking Improvements Taxable Refund	6/2/21	2.00 %	2034	220,000	145,000	15,000	2,900	130,000
Police CAD Software - Gaming Refund	6/2/21	2.00 %	2030	160,000	70,000	20,000	1,400	50,000
Police Building Improv- FY27	Future	4.50 %	2047	208,300	—	—	—	208,300
Public Works Fire Alarm System FY27	Future	4.50 %	2047	21,250	—	—	—	21,250
Public Works Streets/Trucks - FY27	Future	4.50 %	2047	2,417,892	—	—	—	2,417,892
Public Works Equip Refunding	4/17/17	3.00 %	2030	392,000	126,400	36,400	3,792	90,000
Public Works Radio Replacement	3/19/18	2.91 %	2028	110,000	26,800	10,400	804	16,400
PW Curb Ramp/Engineering Street Improv	6/2/21	2.00 %	2034	885,000	236,815	28,581	4,736	208,234
Recreation Pool and Building Improv- FY27	Future	4.50 %	2047	305,000	—	—	—	305,000
Rec Improvements Sales Tax 20% Refund	6/2/21	2.00 %	2028	7,572	2,217	1,103	44	1,114
Rec Ice Center Settling Remediation	08/01/203	4.70 %	2043	4,614,150	4,299,380	166,672	203,279	4,132,708
Rec Ice Center Dehumidification	3/3/25	5.04 %	2044	1,153,250	1,121,408	40,050	55,283	1,081,358
Sanitary Improvements Refunding	4/17/17	3.00 %	2030	660,000	235,000	55,000	7,050	180,000
Sanitary Sewer Improvements	3/19/18	2.91 %	2031	1,030,009	450,500	84,700	13,515	365,800
Sanitary Sewer Improvements	6/20/19	3.00 %	2033	1,124,412	461,876	102,197	13,856	359,680
Sanitary Sewer Improvements Refunding 2012E/2014B	6/2/21	2.00 %	2034	4,390,000	3,048,839	365,162	60,977	2,683,677
Sanitary Sewer Improvements	4/4/2016	2.79 %	2035	2,405,000	1,280,000	125,000	38,794	1,155,000
Solid Waste Collection Refunding	4/17/17	3.00 %	2030	51,300	16,600	4,800	468	11,800
Solid Waste Collection	3/19/18	2.91 %	2031	27,447	12,100	2300	363	9,800
Solid Waste Collection	3/3/25	4.33 %	2044	1,140,000	1,140,000	40,000	51,450	1,100,000
Solid Waste Collection - FY27	Future	4.50 %	2047	220,000	—	—	—	220,000
Solid Waste Collection - FY27	Future	4.50 %	2047	460,000	—	—	—	460,000
Stormwater Refunding	4/4/16	2.91 %	2028	6,270,000	515,000	255,000	15,450	260,000
Stormwater Improvements Refunding	4/17/17	3.00 %	2030	2,015,000	665,000	175,000	19,950	490,000
Stormwater Improvements	3/19/18	2.91 %	2031	1,714,542	749,800	140,900	22,494	608,900
Stormwater Improvements Refunding	6/2/21	2.00 %	2031	1,115,424	636,683	120,817	12,734	515,866
Stormwater Improvements	6/20/19	3.00 %	2033	290,796	119,451	26,430	3,583	93,021
Stormwater Upper Bee Branch & Sponsor SRF GO NA	6/19/15	1.43 %	2037	24,990,197	14,856,000	1,273,000	213,456	13,583,000
Street FEMA Land Buyout - Gaming	6/20/19	3.00 %	2027	64,901	26,558	5,876	797	20,682
Street Fiber/Sidewalk/Lights Refunding RUT	4/17/17	3.00 %	2030	258,600	83,400	24,000	2,502	59,400
Street Southwest Arterial	3/19/18	2.91 %	2031	771,557	337,400	63,400	10,122	274,000
Street Sidewalk Program Assessable 2027		4.50 %	2047	10,000	—	351	409	9,649

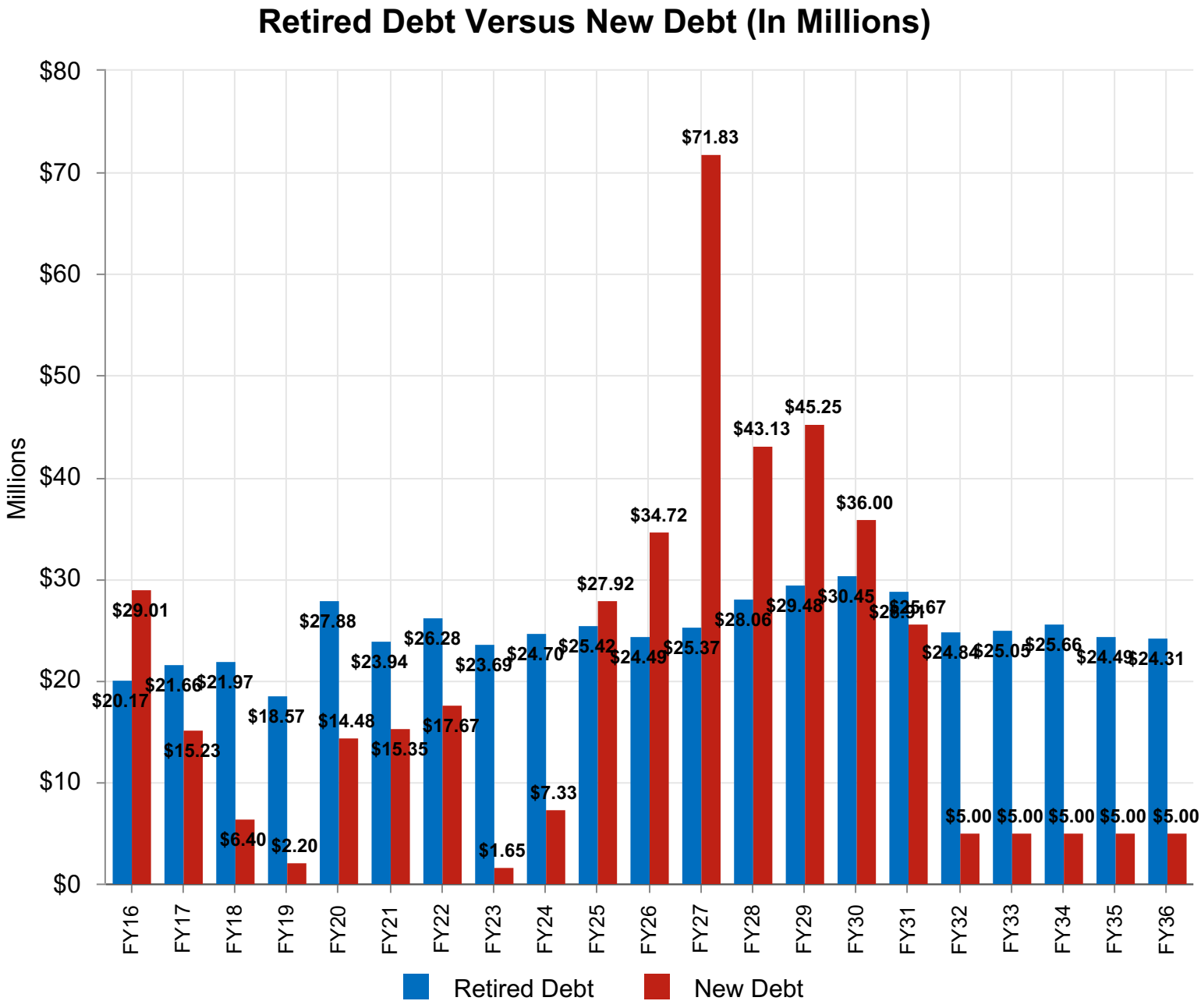
Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/26	Principal Due FY 2027	Interest Due FY 2027	Principal Outstanding 6/30/27
Street Improvements - FY27	Future	4.50 %	2047	982,108	—	—	—	982,108
Street Southwest Arterial - Refunding 2012E	6/2/21	2.00 %	2032	827,747	343,185	41,419	6,864	301,766
Transit Radio Replacement	3/19/18	2.91 %	2028	95,000	18,200	9,600	546	8,600
Transit Midtown Transfer	6/20/19	3.00 %	2039	216,125	216,125	—	6,484	216,125
Transit Vehicle Replacement	6/2/21	2.00 %	2041	780,609	621,084	36,159	12,422	584,925
Water System Improvements	3/19/18	2.91 %	2031	1,155,930	505,300	95,000	15,159	410,300
Water System Improvements	6/20/19	3.00 %	2033	1,323,107	543,501	120,257	16,305	423,244
Water System Improvements Refunding	6/2/21	2.00 %	2034	7,470,000	5,035,311	594,568	100,706	4,440,743
Water System Improvements	4/4/16	2.79 %	2035	635,000	340,000	35,000	10,300	305,000
Total General Obligation Bonds				170,810,360	93,655,999	8,829,222	3,076,195	111,913,609
Less Annual Appropriation G.O.				—	(13,369,544)			(12,100,763)
Total G.O. Bonds Subject to Debt Limit				170,810,360	80,286,455	8,829,222	3,076,195	99,812,846
Tax Increment								
Port of Dubuque Parking Ramp	10-16-07	7.50 %	2037	23,025,000	14,720,000	910,000	1,104,000	13,810,000
Total Tax Increment Bonds				23,025,000	14,720,000	910,000	1,104,000	13,810,000
Total Tax Increment				$ 23,025,000	$14,720,000	$ 910,000	$ 1,104,000	$13,810,000
TIF bond issue for the Port of Dubuque Parking Ramp backed by Greater Downtown TIF & a minimum assessment agreement								
Tax Increment								
Economic Development TIF Rebate Agreements								
DICW								
Roasting Solutions	1/19/26	Rebate	2028	576,175	70,145	70,145	—	70,145
Rite Hite	6/9/16	Rebate	2029	1,047,412	141,759	141,759	—	141,759
Simmons Pet Food	12/11/20	Rebate	2030	2,905,202	480,181	480,181	—	480,181
Medline	8/20/18	Rebate	2031	3,321,352	400,541	400,541	—	400,541
Giese 3	4/19/21	Rebate	2033	861,147	55,615	55,615	—	55,615
Green Industrial 2	7/5/22	Rebate	2034	1,017,590	157,603	157,603	—	157,603
Dubuque Screw	4/18/22	Rebate	2035	198,870	19,887	19,887	—	19,887
Hodge/Walter Development		Rebate	2035	3,100,990	329,087	329,087	—	329,087
Geisler Brothers		Rebate	2035	13,020	1,302	1,302	—	1,302
Seippel Warehouse, LLC		Rebate	2036	4,457,560	449,357	449,357	—	449,357
Vanguard Industries		Rebate	2036	44,000	3,399	3,399		3,399
GDTIF								
Spahn and Rose		Rebate	2027	1,115,512	128,152	128,152	—	—
253 Main Street		Rebate	2027	29,359	3,109	3,109	—	—
Barker Financial		Rebate	2027	168,326	17,184	17,184	—	—
44 Main Street		Rebate	2027	572,340	79,933	79,933	—	—
Franklin Investment		Rebate	2028	426,181	42,112	21,056	—	21,056
Caradco		Rebate	2028	1,749,995	261,248	130,624	—	130,624
JHTD Plaza		Rebate	2028	154,725	29,010	9,670	—	19,340
Plastic Center		Rebate	2028	118,507	18,982	9,491	—	9,491
Roshek Building		Rebate	2030	6,504,500	391,206	391,206	—	391,206
Linseed Oil Paintworks		Rebate	2030	154,168	68,192	17,048	—	51,144
METX		Rebate	2031	1,509,397	179,592	179,592	—	179,592
Novelty Iron Works		Rebate	2031	2,624,750	200,298	200,298	—	200,298
Marquette Hall, LLC		Rebate	2031	102,330	9,097	9,097	—	9,097
Three Amigos, LLC		Rebate	2031	104,690	12,382	12,382	—	12,382
210 Jones, LLC		Rebate	2030	228,411	31,336	31,336	—	31,336
Prairie Farms Dairy, Inc.		Rebate	2031	128,350	22,367	22,367	—	22,367
Klauer		Rebate	2035	963,216	107,024	107,024	—	107,024
400 Ice Harbor, LLC		Rebate	2036	423,890	42,389	42,389	—	42,389
Woodward Communications		Rebate	2036	213,600	21,360	21,360	—	21,360
Dupaco		Rebate	2038	3,311,663	246,882	246,882	—	246,882

Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/26	Principal Due FY 2027	Interest Due FY 2027	Principal Outstanding 6/30/27
799 Main, LLC		Rebate	2036	157,850	15,785	15,785	—	15,785
HG APT LLC		Rebate	2041	233,760	233,760	15,584	—	218,176
Chadwick Block, LLC		Rebate	2041	100,155	6,677	6,677	—	6,677
TECH PARK								
Rockfarm Holdings		Rebate	2027		44,157	44,157	—	—
RADFORD ROAD								
Gardens of Dubuque		Rebate	2038		33,197	33,197	—	33,197
JFK ROAD								
Switch Development		Rebate	2035		25,199	25,199	—	25,199
Total TIF Rebates				38,638,993	4,379,506	3,929,675	—	3,903,498
Bowling & Beyond Lease Buyout	10-15-12	Buyout	2032	1,000,000	300,000	50,000	—	250,000
Iowa Finance Authority Loan - Caradco	12-01-10	3.0000 %	2030	4,500,000	2,081,017	240,202	60,642	1,840,815
Total Other Lns-Rev Backed				5,500,000	2,381,017	290,202	60,642	2,090,815
Total City Indebtedness Subject to Debt Limit				$237,974,353	$101,766,978	$ 13,959,099	$ 4,240,837	$119,617,159
Revenue Bonds								
Sanitary Northfork Catfish Improv SRF	1/13/10	3.25 %	2031	$ 912,000	$ 232,000	$ 55,000	$ 7,540	$ 177,000
Sanitary Water Meter Change Out SRF	5/31/13	3.25 %	2031	3,058,000	992,000	186,000	32,240	806,000
Sanitary Water & Resource Recovery SRF	8/18/10	3.25 %	2039	74,285,000	41,953,000	2,858,000	839,060	39,095,000
Sanitary WRRC Cogeneration SRF	5/17/13	2.00 %	2033	3,048,000	1,207,000	162,000	24,141	1,045,000
Sanitary Kerper Boulevard & Sponsor SRF	3/8/19	1.00 %	2038	2,992,000	1,650,000	132,000	16,500	1,518,000
Sanitary 42" Force Main WQFP Loan	3/3/2023	1.00 %	2028	1,950,000	114,650	91,000	573	23,650
Sanitary Granger Creek & Force Main	9/20/2024	2.61 %	2045	2,536,000	2,439,000	98,000	69,755	2,341,000
Sanitary Old Mill Lift Station	2/7/25	2.54 %	2046	26,221,000	25,556,709	997,000	721,383	25,224,000
Sanitary Old Mill Lift Station Phase 2 SRF	2/20/26	3.15 %	2046	14,643,000	2,986,880	536,000	369,335	14,107,000
Sanitary Projects- FY27	Future	3.15 %	2045	10,157,431	—	—	—	10,157,431
Sanitary Projects- FY27	Future	3.15 %	2046	3,902,973	—	—	—	3,092,973
Sanitary Projects- FY27	Future	3.15 %	2047	12,232,834	—	—	—	12,232,834
Stormwater Lower Bee Branch Rest SRF	10/27/10	3.25 %	2041	7,850,000	4,849,000	256,000	157,592	4,593,000
Stormwater Lower Bee Branch SRF	9/1/14	2.00 %	2034	1,029,000	133,000	18,000	2,660	115,000
Stormwater Northfork Catfish Improv. SRF	1/13/2010	3.25 %	2031	800,000	203,000	48,000	6,597	155,000
Stormwater Sales Tax Increment NA	6/15/15	3.72 %	2031	20,800,000	12,350,000	2,295,000	473,718	10,055,000
Stormwater Sales Tax Revenue - GO	5/19/14	3.23 %	2029	7,190,000	3,750,000	1,200,000	163,000	2,550,000
Stormwater Upper Bee Branch RR SRF	6/7/19	2.00 %	2040	16,382,000	12,129,000	759,000	242,580	11,370,000
Stormwater West 32nd Detention SRF	1/14/09	3.25 %	2028	1,847,000	240,000	118,000	7,800	122,000
Stormwater Green Alley Sponsorship SRF	7/25/25	— %	2040	757,195	659,533	50,733	—	608,800
Stormwater Projects- FY27	Future	3.15 %	2047	632,643	—	—	—	632,643
Stormwater Projects- FY27	Future	3.15 %	2047	1,355,000	—	—	—	1,355,000
Water Webber Extension Planning & Design	1/7/22	— %	2027	1,570,000	541,098	69,954	27,674	471,144
Water Projects- FY27	Future	3.15 %	2047	750,000	—	—	—	750,000
Water Projects- FY27	Future	3.15 %	2047	5,213,141	—	—	—	5,213,141
Water Private Lead Lines SRF	9/12/25	0.25 %	2045	1,941,000	1,845,000	95,000	4,613	1,750,000
Water North English Water Main SRF	2/20/26	3.15 %	2045	2,330,000	1,228,685	90,000	71,810	2,152,000
Water Roosevelt Water Tower SRF	8/9/19	2.00 %	2040	4,400,000	3,242,000	206,000	64,840	3,036,000
Water CIWA Purchase & Improvements	7/7/17	2.00 %	2036	8,613,761	5,365,000	447,000	107,300	4,918,000
Water- Clear Well Reservoirs SRF	6/1/17	2.00 %	2028	1,037,000	120,000	59,000	2,400	61,000
Water Meter Change Out Program SRF	12/1/20	2.00 %	2031	6,394,000	992,000	186,000	19,840	806,000
Water System Improvements & Ext.	8/18/21	2.00 %	2030	3,505,000	1,665,000	400,000	33,300	1,265,000
Total Revenue Bonds				250,334,978	126,443,555	11,412,687	3,466,251	161,798,616
Less Annual Appropriation Revenue Bds				—	(9,581,282)	—	—	(7,286,336)
Net Revenue Bonds				250,334,978	116,862,273	11,412,687	3,466,251	154,512,280
Total City Indebtedness				$488,309,331	$241,580,077	$ 25,371,786	$ 7,707,088	$293,516,538
Statutory Debt Limit					$323,629,585			$358,374,257.
% of Debt Limit Used					35.58 %			33.38 %
Remaining Debt Capacity					$208,493,062			$238,757,101.

Retired Debt Versus New Debt

The total City indebtedness as of June 30, 2027, is projected to be $293,516,535 (33.38% of statutory debt limit).

Based on the timing of projects, the City issued very little debt in FY23 ($0.48 million) and FY24 ($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects. In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt. The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:



Bond Rating

The City's General Obligation Debt ratings with Moody's Investors Service is Aa2. In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1.

Credit Strengths:

- Regional economic center
- Solid resident income and full value per capita
- Financial operations are strong
- Revenue raising flexibility remains strong

Moody's Investors Service Rating Scale



FY 2027 Moody's Investors Service Bond Ratings Comparison for Iowa Cities

Ranking	City	Rating
1	Iowa City	AAA
	West Des Moines	AAA
	Cedar Falls	AAA
2	Cedar Rapids	Aa1
	Ames	Aa1
	Ankeny	Aa1
	Clive	Aa1
	Urbandale	Aa1
	Marion	Aa1
3	**Dubuque**	**Aa2**
	Des Moines	Aa2
	Davenport	Aa2
	Waterloo	Aa2
	Sioux City	Aa2
	Bettendorf	Aa2
	Council Bluffs	Aa2

In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody's credit analysis states, "the City of Dubuque's local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs." According to Moody's, the Aa2 issuer rating for the City of Dubuque's bonds reflects the city's healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City's available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

CAPITAL BUDGET

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CAPITAL IMPROVEMENTS PROGRAM (CIP)

The City's five-year Capital Improvement Program (CIP), contained in a separate document, and is used to plan for major changes to the City's infrastructure and other capital improvements. Departments propose projects in the fall and a draft of the CIP is developed before operational budgets are submitted. The CIP by department is reviewed with the operating budgets during budget hearings with City Council in February. The CIP is approved in March with the operating budget.

The CIP document has a page for every project and the format includes description of the project, City Council Goals & Priority outcome, funding restrictions, effect on operations, and relationship to other projects. The CIP recommendation reflects the City's comprehensive plan and the goals and priorities established by City Council.

The FY 2027 recommended capital projects are incorporated into the budget as capital programs. They are found at the end of each applicable program section. Projects which have an effect on operations are noted. The City's CIP Policies are shown in the Policy Budget documents.

The five-year CIP recommended through the current year (Fiscal Year 2026) budget process covered Fiscal Year 2026 through 2030 and is $351,594,553. The recommended five-year CIP for the upcoming budget process (Fiscal Year 2027) will cover Fiscal Year 2027 through 2031 and is $352,840,562. This is a $1,246,009, or 0.35% increase.

The Fiscal Year 2027 CIP budget recommendation of $80,633,738 is a 12.17% decrease from the Fiscal Year 2026 CIP budget of $91,803,749.

The City will issue $176,633,737 in new debt in the recommended five-year CIP, mostly for fire equipment replacement, fire station improvements, fire station expansion, airport improvements, park improvements, public works truck replacements, Federal Building renovations, solid waste collection vehicles, sanitary sewer improvements, water system projects, stormwater improvements, parking maintenance, renovation of Five Flags, street improvement), East - West Corridor Capacity Improvements, 14th Street Overpass, and Central Avenue improvements, for a total of $221,888,207 of debt in FY 2027-2031. **The City will retire $142,273,584 of existing debt, increasing the amount of City debt by $79,614,623. By far the greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($74,871,571).**

For Fiscal Year 2027, the use of the statutory debt limit would be 35.58%, and by the end of the Recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2031, the City of Dubuque would be at 35.31% of the statutory debt limit.

In this budget recommendation, the Mayor and City Council are currently reviewing, projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 26.00% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.

In the extremely low interest rate environment prior to 2015, the City had been increasing the use of debt to accomplish the projects that need to be done. To have any success, a community must have a sound infrastructure. The Mayor and City Council has recognized the infrastructure issues Dubuque faces and has been responsive. While there was some criticism of City use of debt to deal with those infrastructure challenges, that criticism fails to recognize that not financing the needed infrastructure maintenance and improvements is also a form of debt that is passed down to future generations. This was a strategic decision by the City Council realizing that infrastructure investment just gets more expensive over time for these reasons: a) the older a piece of infrastructure gets and the more it is allowed to deteriorate increases costs; b) the longer the wait to invest in infrastructure the costs are increased by inflation; and c) If the investment in infrastructure is not made in this low interest rate environment this investment will eventually need to be made when interest rates are higher, thereby increasing costs. However, beginning in FY 2016 the City Council at their 2015 Goal Setting Session debt reduction was adopted as a High Priority. So the amount of outstanding debt began to decrease. However, in 2022 a fourth reason was created for considering using debt for infrastructure projects and that is the massive amount of federal grant money that was being made available. Most of these grants require matching dollars and most require that the engineering work already be financed and completed to make the projects shovel ready. In addition, modernization, maintenance, and extension of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond.

The debt principal outstanding projected as of June 30, 2026, is currently $241,580,078. The breakdown of the debt principle outstanding as of June 30, 2026, is as follows:

Debt Obligation	**6/30/2026 Principle Outstanding**
General Obligation Essential Corporate Purpose	$93,656,000
Less General Obligation Debt Subject to Annual Appropriation	($13,369,544)
Tax Increment Notes and Bonds	$14,720,000
Economic Development TIF Rebate Agreements	$4,379,506
Other Revenue-Backed Loans	$2,381,017.01
Total Indebtedness Subject to Statutory Debt Limit of $323,629,585	$101,766,979
Percent of Statutory Debt Limit Used as of June 30, 2026	35.58 %
Revenue Bonds	$126,443,555
Less Revenue Bonds Subject to Annual Appropriation	($9,581,282)
Add Debt Subject to Annual Appropriation	$22,950,826
Total City Indebtedness as of June 30, 2026	**$241,580,078**

The City will issue $176,633,737 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($3,672,408), fire station improvements, fire station expansion ($8,791,700), airport improvements, park improvements, public works truck replacements ($1,533,747), Federal Building renovations ($5,395,000), solid waste collection vehicles ($2,739,173), sanitary sewer improvements ($68,114,812), water system projects ($27,727,577), stormwater improvements ($4,120,000), parking maintenance ($4,150,000), renovation of Five Flags ($6,200,000), street improvements ($15,122,206), East - West Corridor Capacity Improvements ($4,280,000), 14th Street Overpass ($3,571,293), and Central Avenue improvements ($9,770,000).

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Fire Panel Replacement- LOST 20%	$—	$—	$—	$155,000	$—	$155,000
Radon Mitigation - City Hall- LOST 20%	$20,000	$—	$—	$—	$—	$20,000
Sidewalk Program - Assessable- LOST 20%	$10,000	$—	$—	$15,000	$20,000	$45,000
Harbor Area Maintenance- Dredging - LOST 20%	$—	$—	$200,000	$25,000	$—	$225,000
Reconstruct Taxiway Alpha - LOST 20%	$804,999	$192,000	$—	$—	$—	$996,999
Asphalt Pavement Repair- LOST 20%	$—	$175,000	$175,000	$—	$—	$350,000
Taxiway J Improvements- LOST 20%	$—	$—	$—	$364,560	$350,000	$714,560
Taxiway D Extension- LOST 20%	$—	$—	$—	$294,000	$—	$294,000
Fire Station Expansion/Relocation - LOST 20%	$100,000	$—	$—	$—	$—	$100,000
Outdoor Warning Siren Repair/Replace- LOST 20%	$54,000	$—	$—	$—	$—	$54,000
Portable Radio Replacements - LOST 20%	$490,000	$—	$—	$—	$—	$490,000
2027 Fire Engine Replacement (1907) - LOST 20%	$20,000	$—	$—	$—	$—	$20,000
2028 Fire Engine Replacement (1905) - LOST 20%	$—	$20,000	$—	$—	$—	$20,000
2027 Ambulance Replacement (1914) - LOST 20%	$500,000	$—	$—	$—	$—	$500,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
2031 Fire Engine Replacement (1910)-LOST 20%	$—	$—	$—	$—	$1,288,408	$1,288,408
2030 Ambulance Replacement (1915)-LOST 20%	$—	$—	$—	$635,000	$—	$635,000
Building Maintenance - GO Debt - LOST 20%	$99,136	$864	$100,000	$100,000	$—	$300,000
2031 Ambulance Replacement (130010) - LOST 20%	$—	$—	$—	$—	$665,000	$665,000
Install HVAC Systems at Fire Station 5 &6 - LOST 20%	$100,000	$—	$—	$—	$—	$100,000
Fire Station Expansion/Relocation - Debt Service Levy		$250,000	$900,000	$4,000,900	$3,540,800	$8,691,700
Aerial Photography - LOST 20%	$—	$—	$—	$98,800	$—	$98,800
Network Switch Replacement - LOST 20%	$—	$—	$142,500	$142,500	$—	$285,000
Network Security Risk Assessment - LOST 20%	$25,000	$—	$—	$25,000	$—	$50,000
City-Wide Computer and Printer Replacements - LOST 20%	$—	$—	$482,500	$376,344	$486,500	$1,345,344
Eagle Point Park Master Plan - LOST 20%	$165,000	$—	$—	$—	$—	$165,000
EPP-Jeffris Grant Construction- LOST 20%	$61,814	$—	$—	$15,000	$15,000	$91,814
Trail Maintenance/ Repair - LOST 20%	$—	$—	$—	$—	$50,000	$50,000
Mechanic Shop - Replace Roof - LOST 20%	$35,000	$—	$—	$—	$—	$35,000
Park Office-Replace Roof - LOST 20%	$12,000	$—	$—	$—	$—	$12,000
DLEC Upgrades & Maintenance - LOST 20%	$208,300	$—	$—	$—	$—	$208,300

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
MSC Fire Alarm System & Access System Replac- LOST 20%	$21,250	$—	$—	$—	$—	$21,250
Marina - Dock Fuel & Electrical System Rehab - LOST 20%	$50,000	$—	$—	$—	$—	$50,000
Marina Gas Dock Network Switch - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Bunker Hill Basement Leak Repair - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Flora & Sutton Pool Tank Resurfacing - LOST 20%	$135,000	$—	$—	$—	$—	$135,000
Flora & Sutton Leak Repair - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Bunker Hill Admin Office Lead Remediation Project - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
14th Street Overpass - LOST 30%	$552,108	$1,578,054	$1,441,131	$—	$—	$3,571,293
East - West Corridor Capacity Improvements- LOST 30%	$100,000	$1,262,800	$706,400	$1,105,400	$1,105,400	$4,280,000
Central Ave White St Corridor Master Plan Design and Implementation Improvements 4th-22nd St - LOST 30%	$330,000	$1,760,000	$1,780,000	$2,900,000	$3,000,000	$9,770,000
Pavement Marking Project- LOST 30%	$—	$—	$—	$—	$215,600	$215,600
Sidewalk Program - City-Owned Property - LOST 30%	$—	$200,000	$200,000	$200,000	$200,000	$800,000
Pavement Rehabilitation - Dowel Bar- LOST 30%	$—	$1,035,000	$—	$—	$—	$1,035,000
17th/Locust Street Reconstruction Phase 4 - LOST 30%	$—	$2,055,000	$2,270,000	$440,000	$—	$4,765,000
Brick Paver Maintenance - LOST 30%	$—	$—	$—	$205,000	$—	$205,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Stone Retaining Walls - LOST 30%	$—	$—	$—	$—	$200,000	$200,000
Bridge Repairs and Maintenance - LOST 30%	$—	$—	$—	$535,000	$570,000	$1,105,000
ADA Curb Ramp Program 10M - LOST 30%	$402,204	$443,417	$453,952	$505,995	$600,000	$2,405,568
Pavement Rehabilitation - Concrete Street Repair, Mill & Asphalt Resurfacing - LOST 30%	$500,000	$525,000	$550,000	$575,000	$600,000	$2,750,000
Concrete Street Section Repair Program - - LOST 30%	$565,500	$229,676	$255,215	$281,647	$309,000	$1,641,038
Hawthorne St Boat Ramp - LOST 30%	$—	$353,194	$—	$—	$—	$353,194
NW Arterial Shoulder Paving Project - - LOST 30%	$616,875	$537,469	$564,343	$592,560	$—	$2,311,247
Municipal Services Center Roof Replacement - LOST 30%	$333,313	$—	$—	$—	$—	$333,313
58,000 Gross Vehicle Weight Dump Trucks - 3222 - LOST 30%	$—	$—	$352,800	$—	$—	$352,800
44,000 GVW Dump Truck Replacement - 3201 - LOST 30%	$—	$292,850	$—	$—	$—	$292,850
44,000 GVW Dump Truck Replacement - 3212 - LOST 30%	$—	$—	$—	$259,398	$—	$259,398
Wheel Loader Purchase-3209 - LOST 30%	$—	$—	$301,159	$—	$—	$301,159
3230 - Aerial Bucket Truck Replacement - LOST 30%	$—	$327,540	$—	$—	$—	$327,540
Solid Waste Collection Vehicles - Refuse	$460,000	$463,250	$408,879	$640,544	$766,500	$2,739,173
GRC - Roof Restoration- GDTIF	$—	$—	$1,350,000	$—	$—	$1,350,000
Downtown Rehabilitation Grant Program - GDTIF	$800,000	$—	$100,000	$—	$100,000	$1,000,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Downtown Storefront Activation Program - GDTIF	$—	$—	$100,000	$—	$—	$100,000
Federal Building Renovation - GDTIF	$1,365,000	$2,015,000	$2,015,000	$—	$—	$5,395,000
Five Flags Building Improvements - GDTIF	$2,750,000	$3,040,000	$—	$—	$—	$5,790,000
Boiler Replacement - GDTIF	$—	$—	$410,000	$—	$—	$410,000
Downtown ADA Assistance- GDTIF	$—	$—	$30,000	$—	$—	$30,000
Jackson Park-Restroom Building-GDTIF	$100,000	$—	$—	$—	$—	$100,000
Ramp Major Maintenance - GDTIF	$1,085,000	$—	$—	$2,033,000	$1,032,000	$4,150,000
Sanitary Sewer Projects	$12,232,834	$17,579,781	$17,132,176	$12,669,824	$8,500,197	$68,114,812
Stormwater Projects	$1,355,000	$1,495,000	$1,270,000	$—	$—	$4,120,000
Water Projects	$—	$7,302,707	$11,563,870	$6,806,000	$2,055,000	$27,727,577
Total New Debt	**$26,579,333**	**$43,133,602**	**$45,254,925**	**$35,996,472**	**$25,669,405**	**$176,633,737**

The City will retire $142,273,584 of existing debt over the next five-years (FY27-FY31).

The following chart shows the net reduction of debt from Fiscal Year 2027 - Fiscal Year 2031:

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
New Debt	$26,579,333	$43,133,602	$45,254,925	$35,996,472	$25,669,405	$176,633,737
Retired Debt	-$25,371,787	-$28,057,116	-$29,480,446	-$30,454,045	-$28,910,190	-$142,273,584
Net Debt Increase (Reduction)	**$1,207,546**	**$15,076,486**	**$15,774,479**	**$5,542,427**	**-$3,240,785**	**$34,360,153**

Capital improvement activities have been established in the City's budget to separate CIP projects and project expense (i.e., Storm Sewer Capital Improvement Activity, Street Capital Improvement Activity, Park Capital Improvement Activity) from operating expense (i.e., supplies, insurance salaries). The State of Iowa budget law requires that a city's budget be prepared and certified on a program basis. This means that each activity must fall under one of the State mandated budget program areas.

Table 1 below shows a summary of the five-year CIP by State Program. This is a increase of $1,246,009 from the FY 2026-2030 total CIP budget of $351,594,553.

TABLE 1 - FISCAL YEAR 2027-2031 CIP CAPITAL IMPROVEMENT PROGRAM

EXPENDITURES	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL
Public Safety	$ 1,571,436	$ 270,864	$ 1,000,000	$ 4,735,900	$ 5,494,208	$ 13,072,408
Public Works	22,749,818	31,015,139	41,503,256	23,679,566	16,898,436	135,846,215
Culture & Recreation	3,802,314	3,483,894	1,187,010	1,561,177	2,102,277	12,136,672
Community & Economic Devl	5,724,364	3,633,758	1,473,687	1,471,606	531,500	12,834,915
General Government	2,453,704	3,385,236	4,090,247	797,644	497,200	11,224,031
Business Type	44,332,102	36,895,031	37,917,690	29,379,104	19,202,394	167,726,321
TOTAL	**$ 80,633,738**	**$ 78,683,922**	**$ 87,171,890**	**$ 61,624,997**	**$ 44,726,015**	**$352,840,562**

HOW THE MONEY IS SPENT
5 YEAR CAPITAL IMPROVEMENT BUDGET

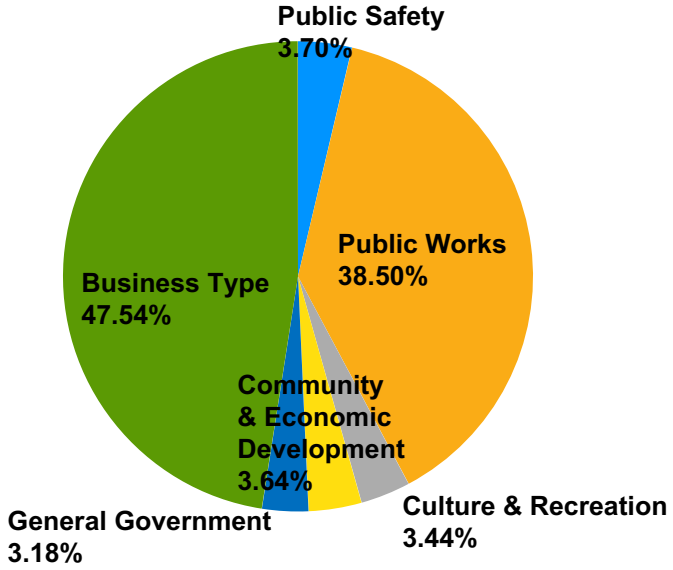
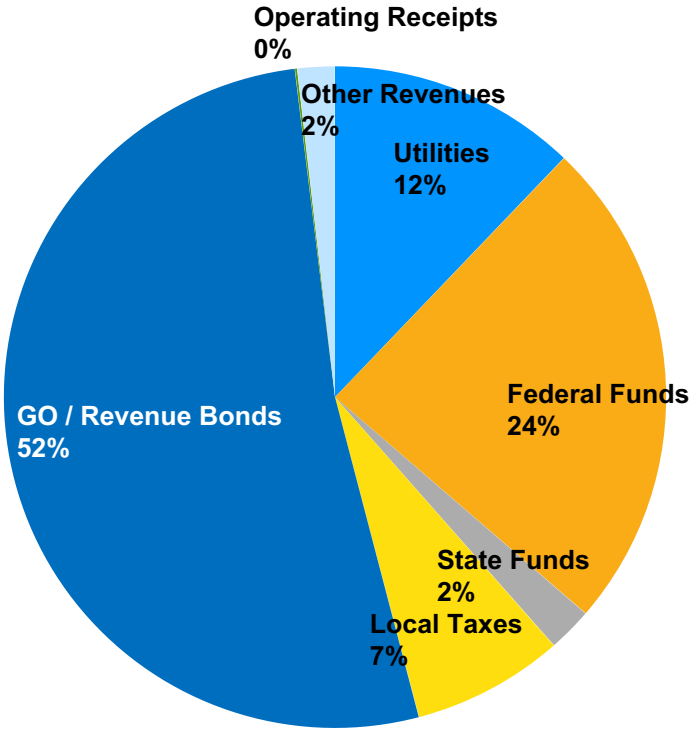


TABLE 2 - CIP FUNDING SOURCES

FUNDING SOURCES	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL
Utilities	$ 14,764,765	$ 7,310,130	$ 6,732,970	$ 7,323,473	$ 6,753,229	$ 42,884,567
Federal Funds	20,477,063	17,040,988	28,516,254	12,184,439	7,171,600	85,390,344
State Funds	2,663,238	1,826,427	1,303,567	1,251,567	585,196	7,629,995
Local Taxes	8,178,220	8,514,712	3,609,279	3,049,106	2,808,740	26,160,057
GO / Revenue Bonds	33,767,184	43,133,602	45,254,925	35,993,472	25,837,405	183,986,588
Operating Receipts	107,000	75,000	65,000	65,000	40,000	352,000
Other Revenues	676,268	783,063	1,689,895	1,757,940	1,529,845	6,437,011
TOTAL	**$ 80,633,738**	**$ 78,683,922**	**$ 87,171,890**	**$ 61,624,997**	**$ 44,726,015**	**$352,840,562**

WHERE THE MONEY COMES FROM
5 YEAR CAPITAL IMPROVEMENT BUDGET



Operating Impacts

The projects listed in the five-year Capital Improvement Program will have operating impacts as indicated below:

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Fire Station Expansion/Relocation	$ —	$ —	$ —	$ 829,653	$1,075,673
Industrial Controls Upgrade	—	(10,000)	(15,000)	(20,000)	(20,000)
Old Mill Road Lift Station & Force Main - Phase 1	—	14,800	15,318	15,854	16,409
Street Camera Installation	62,634	73,584	—	—	—
Fiber Infrastructure Management System	15,000	15,000	—	—	—
Enterprise Asset Management System Software-Fiber	—	10,000	10,000	—	—
Municipal Solar Project - MFC	(13,418)	—	—	—	—
Municipal Solar Project - Library	(6,645)	—	—	—	—
Total Operating Impact	$ 57,571	$ 103,384	$ 10,318	$ 825,507	$1,072,082

Category	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Personnel	$ —	$ —	$ —	$ 829,653	$1,075,673
Operating	57,571	103,384	10,318	(4,146)	(3,591)
Total Operating Costs	$ 57,571	$ 103,384	$ 10,318	$ 825,507	$1,072,082

CITY OF DUBUQUE, IOWA

Fiscal Year 2027-2031 Capital Improvement Program (CIP)

TO: The Honorable Mayor and City Council Members

FROM: Michael C. Van Milligen, City Manager

Attached is the Fiscal Year 2027-2031 Capital Improvement Program (CIP). State law requires that a five-year CIP be adopted by the City Council after a public hearing. The required CIP public hearing will be held April 28, 2026, at the same time as the public hearing on the Fiscal Year 2027 Operating Budget.

The CIP, as the plan for the City's physical development effort, attempts to address a variety of needs that the City must meet if it is to maintain its physical facilities, meet its service commitments and provide for its future development. The CIP adoption reflects the City's comprehensive plan and the goals and priorities established by the City Council and are shown in each of the State mandated budget program areas.

With the pledge of the $1.1 trillion dollar federal infrastructure package and other opportunities to compete for grants, the City was successful in obtaining several large grants and now will be implementing those projects, especially the Bee Branch Flood Mitigation Project, 16th Street Pumping Station, and the 14th Street Overpass project.

A particular emphasis in this five-year CIP is modernization of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond. In the current fiscal year (FY 2026), the City will have allocated $22,026,250 and in this new five-year CIP, the City will have allocated an additional $74,871,571 for a total of $96,897,821 from July 2025 through December 2031.

The Fiscal Year 2027 CIP budget recommendation of $80,633,738 is a 12.17% decrease from the Fiscal Year 2026 CIP budget of $91,803,749.

The City will issue $221,888,207 in new debt in the recommended five-year CIP, mostly for fire equipment replacement, fire station improvements, fire station expansion, airport improvements, park improvements, public works truck replacements, Federal Building renovations, solid waste collection vehicles, sanitary sewer improvements, water system projects, stormwater improvements, parking maintenance, renovation of Five Flags, East - West Corridor Capacity Improvements, 14th Street Overpass, and Central Avenue improvements , for a total of $221,888,207 of debt in FY 2027-2031. **The City will retire $142,273,584 of existing debt, increasing the amount of City debt by $79,614,623. The greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($74,871,571).**

For Fiscal Year 2027, the use of the statutory debt limit would be 35.58%, and by the end of the Recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2031, the City of Dubuque would be at 35.31% of the statutory debt limit.

In this budget recommendation, the Mayor and City Council are currently reviewing, projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 26.00% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.

In the extremely low interest rate environment prior to 2015, the City had been increasing the use of debt to accomplish the projects that need to be done. To have any success, a community must have a sound infrastructure. The Mayor and City Council has recognized the infrastructure issues Dubuque faces and has been responsive. While there was some criticism of City use of debt to deal with those infrastructure challenges, that criticism fails to recognize that not financing the needed infrastructure maintenance and improvements is also a form of debt that is passed down to future generations. This was a strategic decision by the City Council realizing that infrastructure investment just gets more expensive over time for these reasons: a) the older a piece of infrastructure gets and the more it is allowed to deteriorate increases costs; b) the longer the wait to invest in infrastructure the costs are increased by inflation; and c) If the investment in infrastructure is not made in this low interest rate environment this investment will eventually need to be made when interest rates are higher, thereby increasing costs. However, beginning in FY 2016 the City Council at their 2015 Goal Setting Session debt reduction was adopted as a High Priority. So the amount of outstanding debt began to decrease. However, in 2022 a fourth reason was created for considering using debt for infrastructure projects and that is the massive amount of federal grant money that was being made available. Most of these grants require matching dollars and most require that the engineering work already be financed and completed to make the projects shovel ready. In addition, modernization, maintenance, and extension of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond.

The debt principal outstanding projected as of June 30, 2026, is currently $241,580,078. The breakdown of the debt principle outstanding as of June 30, 2026, is as follows:

Debt Obligation	**6/30/2026 Principle Outstanding**
General Obligation Essential Corporate Purpose	$93,656,000
Less General Obligation Debt Subject to Annual Appropriation	($13,369,544)
Tax Increment Notes and Bonds	$14,720,000
Economic Development TIF Rebate Agreements	$4,379,506
Other Revenue-Backed Loans	$2,381,017.01
Total Indebtedness Subject to Statutory Debt Limit of $323,629,585	$101,766,979
Percent of Statutory Debt Limit Used as of June 30, 2026	35.58%
Revenue Bonds	$126,443,555
Less Revenue Bonds Subject to Annual Appropriation	($9,581,282)
Add Debt Subject to Annual Appropriation	$22,950,826
Total City Indebtedness as of June 30, 2026	**$241,580,078**

The City will issue $176,633,737 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($3,672,408), fire station improvements, fire station expansion ($8,791,700), airport improvements, park improvements, public works truck replacements ($1,533,747), Federal Building renovations ($5,395,000), solid waste collection vehicles ($2,739,173), sanitary sewer improvements ($68,114,812), water system projects ($27,727,577), stormwater improvements ($4,120,000), parking maintenance ($4,150,000), renovation of Five Flags ($6,200,000), street improvements ($15,122,206), East - West Corridor Capacity Improvements ($4,280,000), 14th Street Overpass ($3,571,293), and Central Avenue improvements ($9,770,000).

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Fire Panel Replacement- LOST 20%	$—	$—	$—	$155,000	$—	$155,000
Radon Mitigation - City Hall- LOST 20%	$20,000	$—	$—	$—	$—	$20,000
Sidewalk Program - Assessable- LOST 20%	$10,000	$—	$—	$15,000	$20,000	$45,000
Harbor Area Maintenance-Dredging - LOST 20%	$—	$—	$200,000	$25,000	$—	$225,000
Reconstruct Taxiway Alpha - LOST 20%	$804,999	$192,000	$—	$—	$—	$996,999
Asphalt Pavement Repair- LOST 20%	$—	$175,000	$175,000	$—	$—	$350,000
Taxiway J Improvements- LOST 20%	$—	$—	$—	$364,560	$350,000	$714,560
Taxiway D Extension-LOST 20%	$—	$—	$—	$294,000	$—	$294,000
Fire Station Expansion/Relocation - LOST 20%	$100,000	$—	$—	$—	$—	$100,000
Outdoor Warning Siren Repair/ Replace- LOST 20%	$54,000	$—	$—	$—	$—	$54,000
Portable Radio Replacements - LOST 20%	$490,000	$—	$—	$—	$—	$490,000
2027 Fire Engine Replacement (1907) - LOST 20%	$20,000	$—	$—	$—	$—	$20,000
2028 Fire Engine Replacement (1905) - LOST 20%	$—	$20,000	$—	$—	$—	$20,000
2027 Ambulance Replacement (1914) - LOST 20%	$500,000	$—	$—	$—	$—	$500,000
2031 Fire Engine Replacement (1910)-LOST 20%	$—	$—	$—	$—	$1,288,408	$1,288,408

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
2030 Ambulance Replacement (1915)-LOST 20%	$—	$—	$—	$635,000	$—	$635,000
Building Maintenance - GO Debt - LOST 20%	$99,136	$864	$100,000	$100,000	$—	$300,000
2031 Ambulance Replacement (130010) - LOST 20%	$—	$—	$—	$—	$665,000	$665,000
Install HVAC Systems at Fire Station 5 &6 - LOST 20%	$100,000	$—	$—	$—	$—	$100,000
Fire Station Expansion/Relocation - Debt Service Levy	$—	$250,000	$900,000	$4,000,900	$3,540,800	$8,691,700
Aerial Photography - LOST 20%	$—	$—	$—	$98,800	$—	$98,800
Network Switch Replacement - LOST 20%	$—	$—	$142,500	$142,500	$—	$285,000
Network Security Risk Assessment - LOST 20%	$25,000	$—	$—	$25,000	$—	$50,000
City-Wide Computer and Printer Replacements - LOST 20%	$—	$—	$482,500	$376,344	$486,500	$1,345,344
Eagle Point Park Master Plan - LOST 20%	$165,000	$—	$—	$—	$—	$165,000
EPP-Jeffris Grant Construction- LOST 20%	$61,814	$—	$—	$15,000	$15,000	$91,814
Trail Maintenance/ Repair - LOST 20%	$—	$—	$—	$—	$50,000	$50,000
Mechanic Shop - Replace Roof - LOST 20%	$35,000	$—	$—	$—	$—	$35,000
Park Office-Replace Roof - LOST 20%	$12,000	$—	$—	$—	$—	$12,000
DLEC Upgrades & Maintenance - LOST 20%	$208,300	$—	$—	$—	$—	$208,300
MSC Fire Alarm System & Access System Replac-LOST 20%	$21,250	$—	$—	$—	$—	$21,250
Marina - Dock Fuel & Electrical System Rehab - LOST 20%	$50,000	$—	$—	$—	$—	$50,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Marina Gas Dock Network Switch - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Bunker Hill Basement Leak Repair - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Flora & Sutton Pool Tank Resurfacing - LOST 20%	$135,000	$—	$—	$—	$—	$135,000
Flora & Sutton Leak Repair - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Bunker Hill Admin Office Lead Remediation Project - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
14th Street Overpass - LOST 30%	$552,108	$1,578,054	$1,441,131	$—	$—	$3,571,293
East - West Corridor Capacity Improvements- LOST 30%	$100,000	$1,262,800	$706,400	$1,105,400	$1,105,400	$4,280,000
Central Ave White St Corridor Master Plan Design and Implementation Improvements 4th-22nd St - LOST 30%	$330,000	$1,760,000	$1,780,000	$2,900,000	$3,000,000	$9,770,000
Pavement Marking Project- LOST 30%	$—	$—	$—	$—	$215,600	$215,600
Sidewalk Program - City-Owned Property - LOST 30%	$—	$200,000	$200,000	$200,000	$200,000	$800,000
Pavement Rehabilitation - Dowel Bar- LOST 30%	$—	$1,035,000	$—	$—	$—	$1,035,000
17th/Locust Street Reconstruction Phase 4 - LOST 30%	$—	$2,055,000	$2,270,000	$440,000	$—	$4,765,000
Brick Paver Maintenance - LOST 30%	$—	$—	$—	$205,000	$—	$205,000
Stone Retaining Walls - LOST 30%	$—	$—	$—	$—	$200,000	$200,000
Bridge Repairs and Maintenance - LOST 30%	$—	$—	$—	$535,000	$570,000	$1,105,000
ADA Curb Ramp Program 10M - LOST 30%	$402,204	$443,417	$453,952	$505,995	$600,000	$2,405,568

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Pavement Rehabilitation - Concrete Street Repair, Mill & Asphalt Resurfacing - LOST 30%	$500,000	$525,000	$550,000	$575,000	$600,000	$2,750,000
Concrete Street Section Repair Program - - LOST 30%	$565,500	$229,676	$255,215	$281,647	$309,000	$1,641,038
Hawthorne St Boat Ramp - LOST 30%	$—	$353,194	$—	$—	$—	$353,194
NW Arterial Shoulder Paving Project - - LOST 30%	$616,875	$537,469	$564,343	$592,560	$—	$2,311,247
Municipal Services Center Roof Replacement - LOST 30%	$333,313	$—	$—	$—	$—	$333,313
58,000 Gross Vehicle Weight Dump Trucks - 3222 - LOST 30%	$—	$—	$352,800	$—	$—	$352,800
44,000 GVW Dump Truck Replacement - 3201 - LOST 30%	$—	$292,850	$—	$—	$—	$292,850
44,000 GVW Dump Truck Replacement - 3212 - LOST 30%	$—	$—	$—	$259,398	$—	$259,398
Wheel Loader Purchase-3209 - LOST 30%	$—	$—	$301,159	$—	$—	$301,159
3230 - Aerial Bucket Truck Replacement - LOST 30%	$—	$327,540	$—	$—	$—	$327,540
Solid Waste Collection Vehicles - Refuse	$460,000	$463,250	$408,879	$640,544	$766,500	$2,739,173
GRC - Roof Restoration- GDTIF	$—	$—	$1,350,000	$—	$—	$1,350,000
Downtown Rehabilitation Grant Program - GDTIF	$800,000	$—	$100,000	$—	$100,000	$1,000,000
Downtown Storefront Activation Program - GDTIF	$—	$—	$100,000	$—	$—	$100,000
Federla Building Renovation- GDTIF	$1,365,000	$2,015,000	$2,015,000	$—	$—	$5,395,000
Five Flags Building Improvements - GDTIF	$2,750,000	$3,040,000	$—	$—	$—	$5,790,000
Boiler Replacement - GDTIF	$—	$—	$410,000	$—	$—	$410,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Downtown ADA Assistance- GDTIF	$—	$—	$30,000	$—	$—	$30,000
Jackson Park-Restroom Building-GDTIF	$100,000	$—	$—	$—	$—	$100,000
Ramp Major Maintenance - GDTIF	$1,085,000	$—	$—	$2,033,000	$1,032,000	$4,150,000
Sanitary Sewer Projects	$12,232,834	$17,579,781	$17,132,176	$12,669,824	$8,500,197	$68,114,812
Stormwater Projects	$1,355,000	$1,495,000	$1,270,000	$—	$—	$4,120,000
Water Projects	$—	$7,302,707	$11,563,870	$6,806,000	$2,055,000	$27,727,577
						$—
Total New Debt	**$26,579,333**	**$43,133,602**	**$45,254,925**	**$35,996,472**	**$25,669,405**	**$176,633,737**

The City will retire $142,273,584 of existing debt over the next five-years (FY27-FY31).

The following chart shows the net reduction of debt from Fiscal Year 2027 - Fiscal Year 2031:

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
New Debt	**$26,579,333**	**$43,133,602**	**$45,254,925**	**$35,996,472**	**$25,669,405**	**$176,633,737**
Retired Debt	**-$25,371,787**	**-$28,057,116**	**-$29,480,446**	**-$30,454,045**	**-$28,910,190**	**-$142,273,584**
Net Debt Increase (Reduction)	**$1,207,546**	**$15,076,486**	**$15,774,479**	**$5,542,427**	**-$3,240,785**	**$34,360,153**

There was a 10.74% increase in assessed value effective January 1, 2025, which is the assessment the Fiscal Year 2027 statutory debt limit is based on. The statutory debt limit effective June 30, 2027 is $358,374,258. **The City will be at 33.38% of statutory debt limit by June 30, 2027. In FY 16 the City was at 86.13% of statutory debt limit, so 33.38% in Fiscal Year 2027 is a 53.16% decrease in use of the statutory debt limit.**

The ten year history of the City's use of the statutory debt limit is as follows:

FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24	FY25	FY26
66.06%	59.79%	52.90%	46.91%	43.51%	43.33%	36.48%	35.85%	34.10%	35.58%

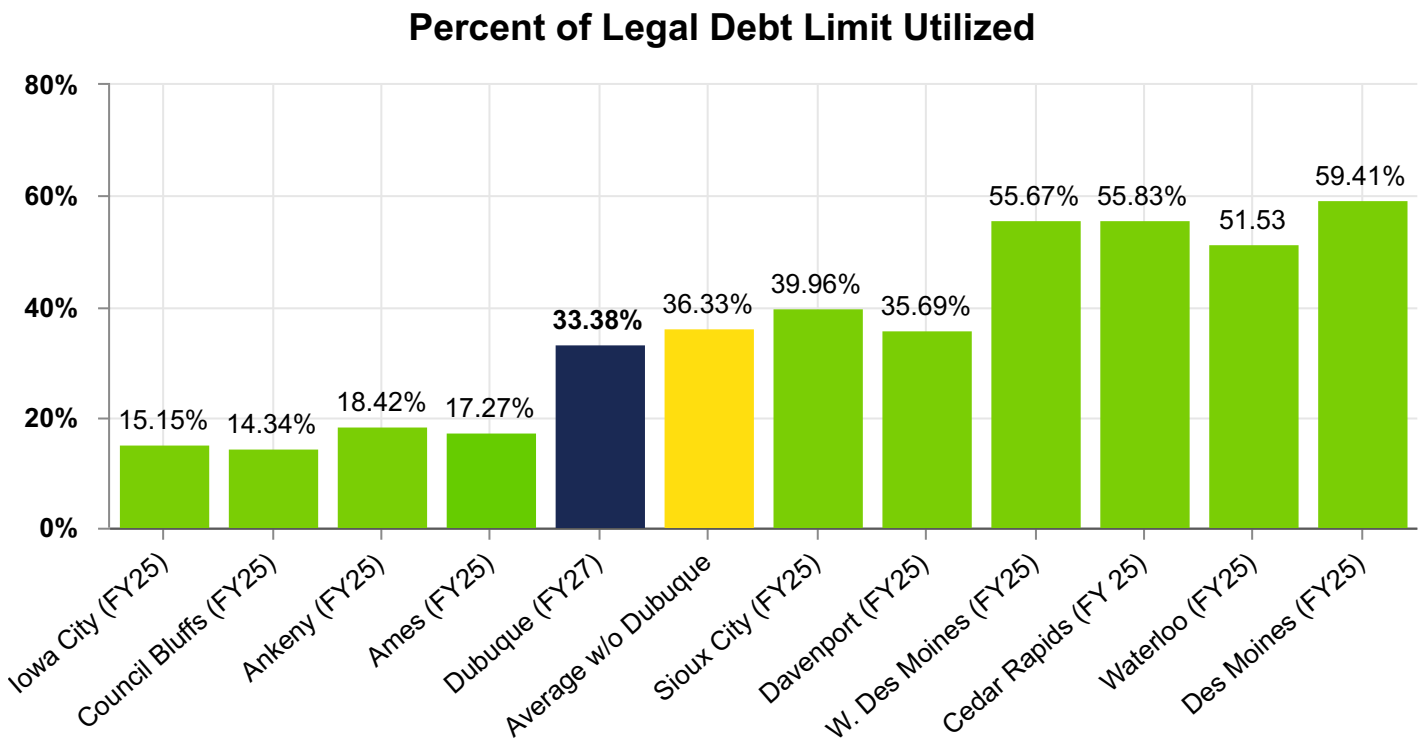
The five year projection of the City's use of the statutory debt limit from Fiscal Year 2027–2031 including all planned debt issuances subject to the statutory limit and assuming a 2% growth in the City's assessed valuation beginning in Fiscal Year 2027 is as follows:

FY 27	FY 28	FY 29	FY 30	FY 31
33.38%	33.38%	34.45%	34.96%	35.59%

The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2027 compared to the other cities in Iowa for Fiscal Year 2025 with a population over 50,000:

Fiscal Year 2025 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY25)	$964,798,967	$573,230,000	59.41%
10	W. Des Moines (FY25)	$551,635,692	$307,090,000	55.67%
9	Cedar Rapids (FY 25)	$767,559,335	$428,550,000	55.83%
8	Waterloo (FY25)	$267,626,798	$137,905,065	51.53%
7	Davenport (FY25)	$493,660,291	$176,195,000	35.69%
6	Sioux City (FY25)	$367,743,172	$146,935,000	39.96%
5	Dubuque (FY27)	$358,374,258	$115,136,523	33.38%
4	Ankeny (FY25)	$529,988,951	$97,645,000	18.42%
3	Ames (FY25)	$328,345,527	$56,710,000	17.27%
2	Iowa City (FY25)	$435,367,793	$65,945,000	15.15%
1	Council Bluffs (FY25)	$427,559,692	$61,320,000	14.34%
	Average w/o Dubuque			36.33%

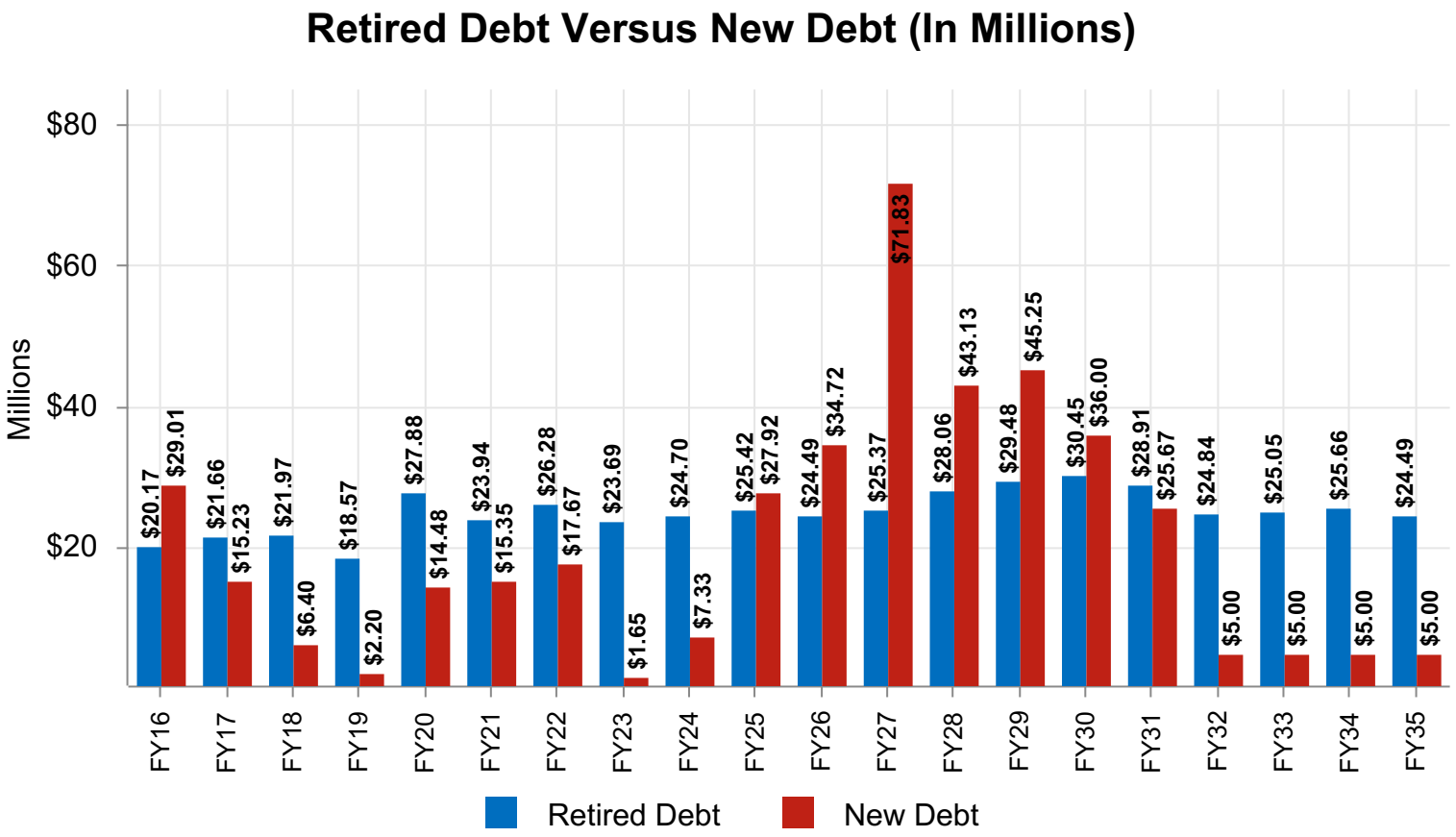


Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000 and Dubuque is below the average of the other Cities. **The average (36.33%) is 8.84% higher than Dubuque (33.38%).**

Retired Debt Versus New Debt

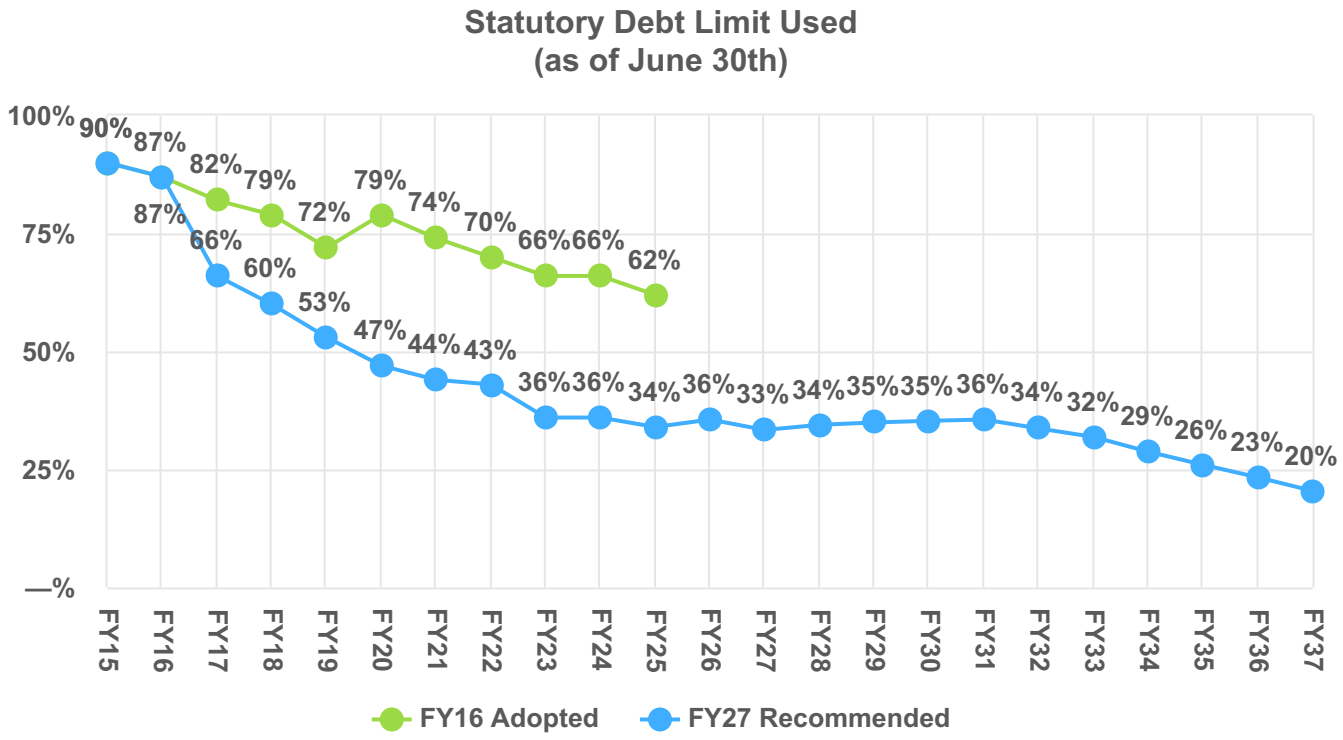
The total City indebtedness as of June 30, 2027, is projected to be $293,516,535 (33.38% of statutory debt limit).

Based on the timing of projects, the City issued very little debt in FY23 ($0.48 million) and FY24 ($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects. In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt. The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:

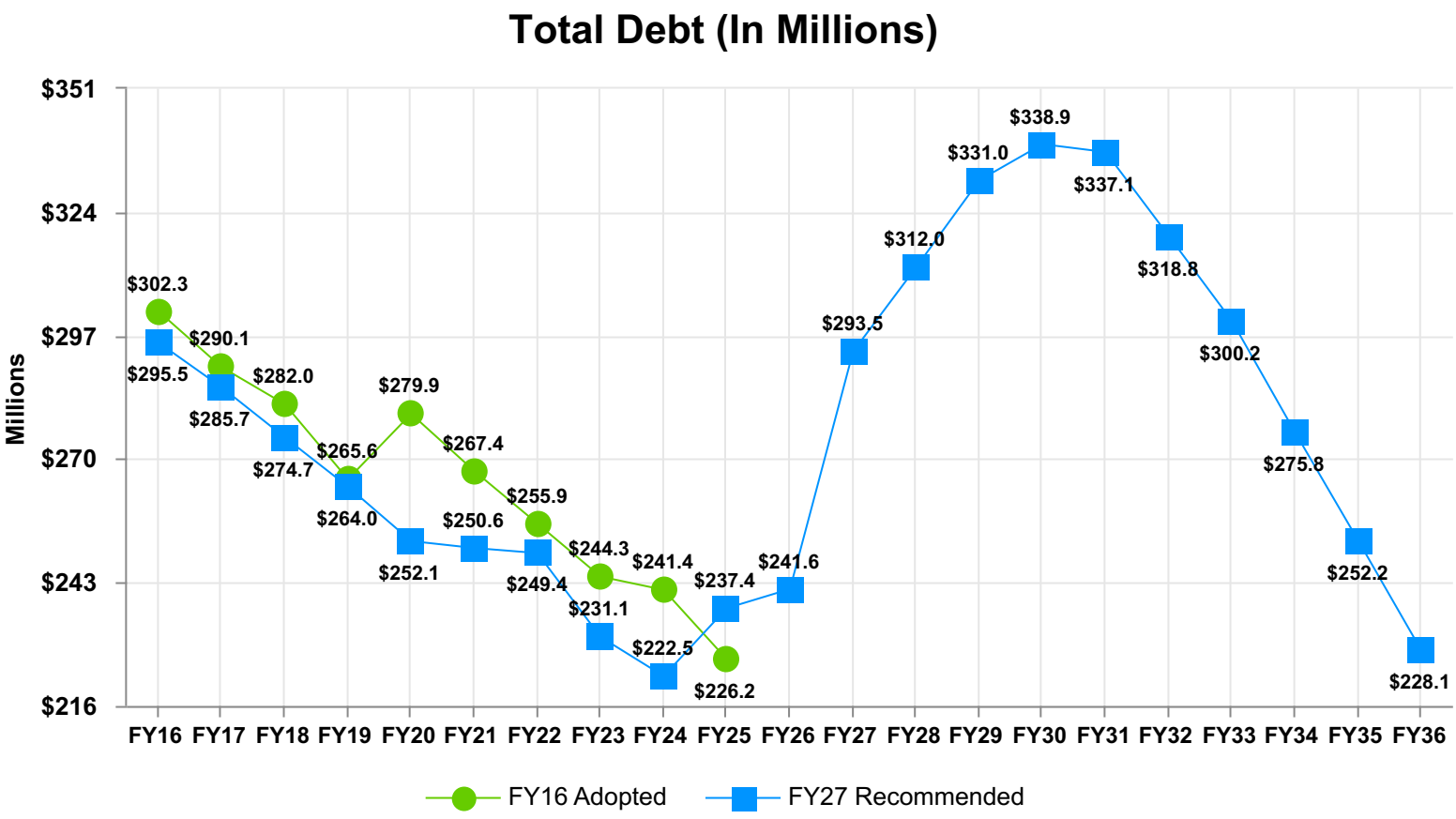


Statutory Debt and Total Debt

In August 2015, the Mayor and City Council adopted a debt reduction strategy which targeted retiring more debt each year than was issued by the City. The recommended FY 2027 budget will exceed that target in FY 2027, FY 2028, and FY 2029, and FY 2030 due to issuing necessary debt for 17th/Locust St Storm Improvements, Fire Equipment and Station Improvements, Five Flags, 14th Street Overpass, East - West Corridor Capacity Improvements, Street and Bridge Improvements, Central Avenue Corridor Improvements, Solid Waste Trucks, PFAS mitigation, Private Lead Service Lines, Catfish Creek Sewer shed Interceptor Sewer Improvements, Old Mill Road Lift Station and Force Main Improvements, WRRC Industrial Control Upgrade, Sanitary Basin Analysis in South Port and Terminal, and Park Improvements. However, Fiscal Year 2031 will meet the target. **You can see that the Mayor and City Council have significantly impacted the City's use of the statutory debt limit established by the State of Iowa. In Fiscal Year 2015, the City of Dubuque used 90% of the statutory debt limit. In this budget recommendation, the Mayor and City Council are currently reviewing for Fiscal Year 2027, the use of the statutory debt limit would be 33.38%, and by the end of the recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2031, the City of Dubuque would be at 35.59% of the statutory debt limit.** Projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 23.33% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.



By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $337.15 million (35.59% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 23.33% of the statutory debt limit or $228.14 million total amount of debt.**



General Fund Reserves

The City maintains a general fund reserve, or working balance, to allow for unforeseen expenses that may occur. Moody's Investor Service recommends a 35% General Fund Operating Reserve for "AA" rated cities.

In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody's credit analysis states, "the City of Dubuque's local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs." According to Moody's, the Aa2 issuer rating for the City of Dubuque's bonds reflects the city's healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody's Investors Service ("Moodys") released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

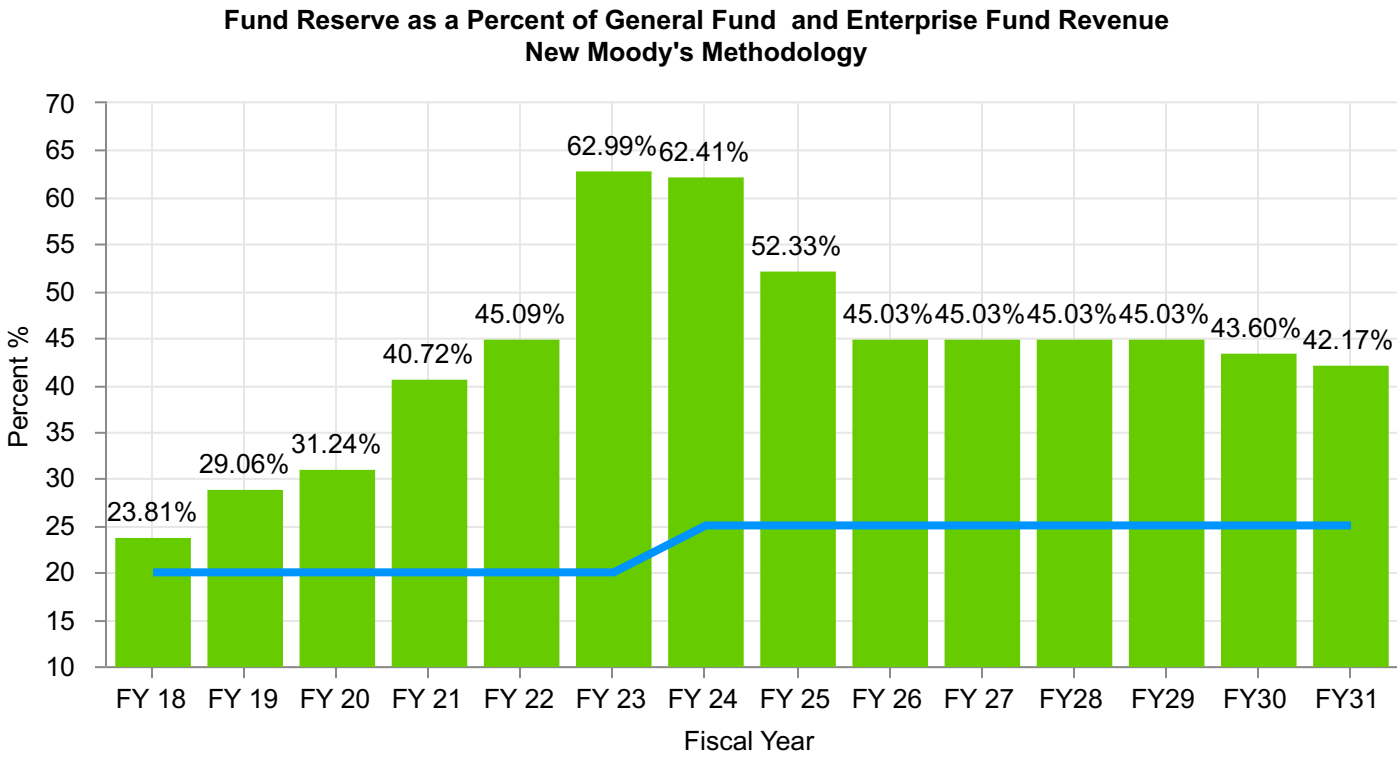
Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio ("AFBR") = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio ("LR") = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody's under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody's calculated the City's AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City's general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City's ratings.

In May 2021, Moody's Investor Service upgraded the City's Water Enterprise's outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

Fiscal Year	Fund Reserve (As percent of General Fund revenues)	New Moody's Methodology	Reason for change from previous Fiscal Year
FY 2019	29.06%		Increase due to capital projects not expended before the end of the FY.
FY 2020	31.24%		Increase due to freezing vacant positions and most capital projects due to the pandemic.
FY 2021	40.72%		Increase due to American Rescue Plan Act funds received ($13.2 million), frozen positions and capital projects through Feb 2021.
FY 2022	49.16%	45.09%	Increase due to American Rescue Plan Act funds received ($13.2 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2023	55.82%	62.99%	Increase due to American Rescue Plan Act funds not spent ($26.4 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2024	51.19%	62.41%	Decrease due to spend down of American Rescue Plan Act funds.
FY 2025	40.53%	52.33%	Decrease due to spend down of American Rescue Plan Act funds.
FY 2026	27.00%	45.03%	Decrease due to spend down of American Rescue Plan Act funds.



The City of Dubuque has historically adopted a general fund reserve policy as part of the Fiscal and Budget Policy Guidelines which is adopted each year as part of the budget process. During Fiscal Year 2013, the City adopted a formal Fund Reserve Policy which states the City may continue to add to the General Fund minimum balance of 10% when additional funds are available until 20% of Net General Fund Operating Cost is reached. During Fiscal Year 2024, the General Fund minimum balance was increased to 25%.

After all planned expenditures in FY 2026, the City of Dubuque will have a general fund reserve of 27.00% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 45.03% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve balance is projected to be $25,412,743 on June 30, 2026. The general fund reserve balance exceeds 27% in FY 2026, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed on a cash basis. In Fiscal Year 2017, the City had projected reaching this consistent and sustainable 20% reserve level in Fiscal Year 2022. In fact, the City met the 20% reserve requirement in FY 2017, five years ahead of schedule and has sustained a greater than 20% reserve.

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
Contribution	$4,419,668	$—	$—	$—	$—	$—	$—	$—
City's Spendable General Fund Cash Reserve Fund Balance	$43,826,193	$38,026,193	$25,412,743	$25,412,743	$25,412,743	$25,412,743	$25,412,743	$25,412,743
% of Projected Revenue (Cash)	51.19%	40.53%	27.00%	27.00%	27.00%	27.00%	27.00%	27.00%

State Revolving Fund Sponsorship Projects and Green Project Loans

The City uses State Revolving Fund (SRF) loans for water and sanitary sewer projects whenever possible because of the **very low annual interest rate based on 75% of the average daily Bloomberg BVAL General Obligation Municipal AAA ("BVAL") for the calendar month immediately preceding the effective date. In addition there is an annual servicing fee of 0.25%.** The interest rate effective until March 31, 2026 is 3.15% with the 0.25% servicing fee included.

In 2009, legislation was passed in Iowa that allows water utilities that issue debt through the Clean Water State Revolving Fund Program to sponsor and help finance other water quality improvement (CWSRF) projects within or outside its service limits. This new funding mechanism, called Water Resource Restoration Sponsored Projects, will provide cities, counties, local watershed organizations, watershed management authorities, county conservation boards, and soil and water conservation districts a funding source to construct improvements throughout a watershed that keep sediment, nutrients, chemicals and other pollutants out of streams and lakes. This program no longer exists.

Repayment of a standard Clean Water SRF (CWSRF) loan includes the repayment of the original loan amount, the principal, and the cost to finance the loan, interest, and fees. On a CWSRF loan with a sponsored project, the financing costs were reduced by the amount of the cost of the sponsored project improvements. Figure 1 shows a comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project. As shown, the total cost to the utility (the total of loan repayments) remains unchanged as the cost of funding for the sponsorship project is offset by a reduction in loan financing costs. In essence, two water quality projects are completed for the price of one.

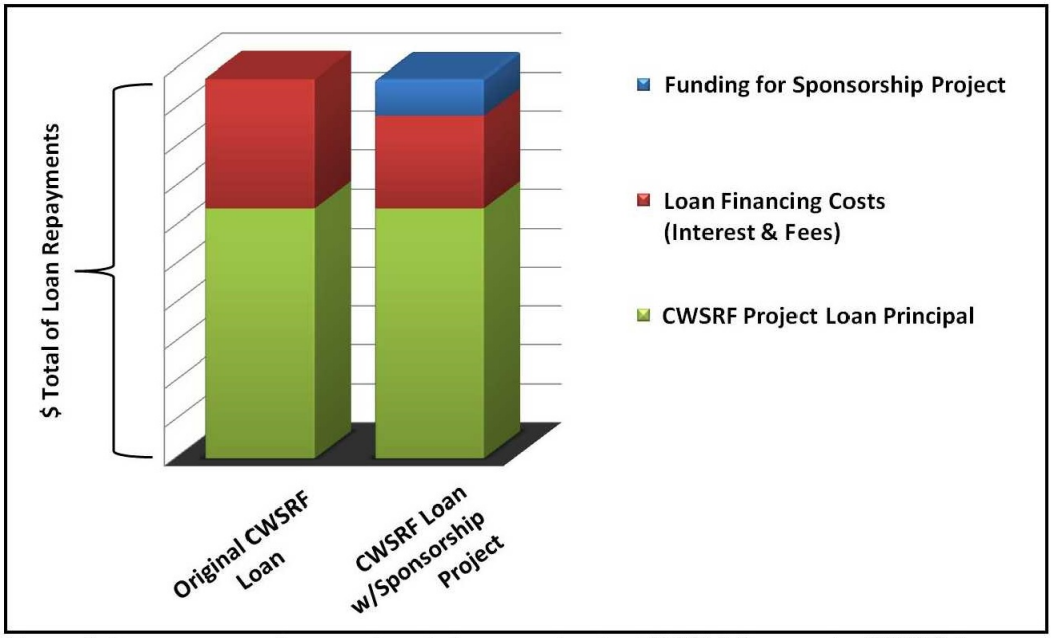


Figure 1. Loan repayment comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project.

After three years of the State of Iowa being unsuccessful in completing one of these modified loans, the City of Dubuque had the first successful application for the state when, in April 2013, the City was awarded $9.4 million of the interest paid on the Water and Resource Recovery Center to be used to reconstruct over 70 Green Alleys in the Bee Branch Watershed. The principal for the Water & Resource Recovery Center Upgrade was increased from $64,885,000 to $75,145,579 and the interest rate plus annual servicing fee was decreased from 3.25% to 2.00% to add the Green Alley sponsorship project. This reduction allowed for increased proceeds **and resulted in a true interest cost of 1.96% and gross borrowing savings of $11.4 million. The State of Iowa has discontinued the sponsored project option for future debt issuances.**

The Federal Fiscal Years 2010, 2011, and 2012 State Revolving Fund capitalization grants included requirements for certain percentages of the funds to be allocated for green projects. Each green infrastructure project receives a portion of loan forgiveness not to exceed 30%. In June 2015, the City of Dubuque Upper Bee Branch Creek Restoration Project (Upper Bee Branch Project) qualified for a Green Project Loan from the CWSRF Program in the amount of $29,541,000. The loan includes a principal forgiveness provision. The amount of the loan to be forgiven is 20% of the total loan disbursements made under the loan agreement. **The amount of the loan that was forgiven in June 2020 was $5,908,200. The actual true interest cost for total funds received was not the 2.00% borrowing rate (1.75% interest and 0.25% administrative fee), but just 0.07% after reflecting the receipt of interest free funds (forgiven portion).**

Then, in August 2017, the City was awarded $1.4 million in funding for improvements with the Catfish Creek Watershed through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Restoration Project. The funding for the $1.4 million in improvements will come from the interest payments on the City's Upper Bee Branch SRF loan. The Upper Bee Branch Creek SRF loan principal was increased to $30,941,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.38 million less than the original loan.**

In May 2018, the City was awarded $1.0 million in funding for pervious green alley improvements with the Bee Branch Creek and Catfish Creek Watersheds through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Railroad Culverts Project. The funding for the $1.0 million in improvements will come from the interest payments on the City's Upper Bee Branch Railroad Culvert SRF loan. The Upper Bee Branch Creek Railroad Culvert SRF loan principal was increased to $17,387,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.05 million less than the original loan.**

In February 2019, the City was awarded $276,300 in funding for Eagle Point Park Environmental Restoration through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Kerper Boulevard Sanitary Sewer Project. The funding for the $276,300 in improvements will come from the interest payments on the City's Kerper Boulevard Sanitary Sewer SRF loan. The Iowa Finance Authority now requires that sponsorship projects are included in the initial loan amount so that the repayment schedule does not have to be adjusted. **On a gross basis, the borrowing costs for the new loan were $278,000 less than if there was not a sponsorship project included.**

The United States Environmental Protection Agency (USEPA) in the final Lead and Copper Rule Improvements (LCRI) regulations, requires all lead service lines to be removed from the system within a ten year period, effective November 1, 2027. Within 10 years all private lead water service laterals must be replaced. The total cost of a project of this magnitude exceeds $60 million for almost 4,000 total private water service laterals. On November 15, 2021, the Bipartisan Infrastructure Law (BIL) was signed by President Biden, which includes $50 billion to the Environmental Protection Agency (EPA) to strengthen the nation's drinking water and wastewater systems—the single largest investment in clean water that the federal government has ever made. The BIL funds are being administered locally through the Iowa Department of Natural Resources' State Revolving Fund (Iowa SRF) program, with 49% of construction costs being forgivable. The City of Dubuque is taking part in a unique opportunity to assist approximately 585 homes in three phases (owner occupied or rented) within the city with the functional replacement of private lead-water service lines by trenching or pull-through methods to prevent the potential for drinking water contamination at a house-by-house level. Phase 1 of the pilot program is 100% voluntary and is open to those residents with a verified drinking water lead service line meeting the socioeconomic guidelines established by the Bipartisan Infrastructure Law. In September 2025, the City was awarded a 0% interest State Revolving Fund Loan in the amount of $1,941,000 for the Private Lead Service Line Replacement Pilot Program - Phase 1. The non-premise related construction costs are 49% forgivable at the completion of Phase I.The scope of work in the first phase includes the replacement of approximately 200 lead service lines identified throughout the City's water distribution service area. The nature of the replacements will vary by site, ranging from full replacements (public water main to interior plumbing) to partial replacements (a portion of the service line between the public water main and the interior plumbing). Work will be conducted within the City's right-of-way and on private properties with authorization from property owners.

Phase 2 of the Private Lead Line Replacement Program will be voluntary enrollment with a target of approximately 67 lead service lines replaced each year. It is proposed for the next 5 years the city offer help with financing and implementation for property owners who volunteer to have their lateral replaced.he city would assist with financing by accessing low interest long-term borrowing through the SRF program. Property owners would be assessed to make the payments.

After that 5 year period the city would need to implement a mandatory program to meet the EPA compliance deadlines. Phase 3 of the Private Lead Line Replacement Program will be mandatory with an estimated 605 lead service lines replaced annually. The city would assist with financing by accessing low interest long-term borrowing through the SRF program. Property owners would be assessed to make the payments.

Since the lead service laterals cause no issues because the city treats the water to prevent lead leaching into the water the city will continue to advocate to the federal government to eliminate the 10 year requirement.

In March 2026, the State of Iowa passed rules possibly allowing the City of Dubuque to obtain some forgivable SRF loan dollars to do PFAS related projects.

The five-year CIP adopted through the current year (Fiscal Year 2026) budget process covered Fiscal Year 2026 through 2030 and is $351,594,553. The adopted five-year CIP for the upcoming budget process (Fiscal Year 2027) will cover Fiscal Year 2027 through 2031 and will be $352,840,562. This is a $1,246,009 (0.35%) increase.

FY 2026-2030 Capital Improvement Program (CIP) compared to the FY 2027-2031 Capital Improvement Program is as follows:

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
FY26 CIP	$91,803,749	$64,823,518	$69,843,768	$74,478,605	$50,644,913	$ —	$351,594,553
FY27 CIP	$ —	$80,633,738	$78,683,922	$87,171,890	$61,624,997	$44,726,015	$352,840,562
$ Difference	—	+$15,810,220	+$8,840,154	+$12,693,285	+$10,980,084	—	+$1,246,009
% Change	—	+24.39%	+12.66%	+17.04%	+21.68%	—	+0.35%

Further information about the changes to capital improvement projects can be found on pages xxi-xxiv.

Fiscal Year 2027 will be the twentieth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2027 Stormwater User Fee is proposed to increase from $11.03 per SFU to $12.02 per SFU, a 9.00% increase.

	Rate Per Single Family Unit (SFU)
Fiscal Year 2021 - Adopted Per Ordinance 21-20	$ 8.29
Fiscal Year 2022 - Adopted Per Ordinance 10-21	$ 8.85
Fiscal Year 2023 - Adopted Per Ordinance 13-22	$ 9.00
Fiscal Year 2024 - Adopted Per Ordinance 14-23	$ 10.00
Fiscal Year 2025 - Adopted Per Ordinance 14-24	$ 10.50
Fiscal Year 2026 - Adopted Per Ordinance 14-25	$ 11.03
Fiscal Year 2027 - Proposed	$ 12.02

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan Stormwater Management Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The flood mitigation improvements in the Catfish Creek Watershed have been completed. The improvements in the Bee Branch Watershed are part of the multi-phased, fiscally responsible, holistic Bee Branch Watershed Flood Mitigation Project which will mitigate flooding, improve water quality, stimulate investment, and enhance the quality of life. The City's has been able to garner support from local, state, and federal partners with over $169 million in outside funding to help offset the cost of the overall $250 million project. Since 2001, the City has made steady progress on the various phases of the project.

The phases of the Bee Branch Watershed Flood Mitigation Project are as follows:

Phase	Description	Status
1	Carter Road Detention Basin	Complete
2	West 32nd Street Detention Basin	Complete
3	Historic Millwork District	Complete
4	Lower Bee Branch Creek Restoration	Complete
5	Flood Mitigation Gate & Pump Replacement	Under Construction
6	Impervious Surface Reduction	1/3 of alleys converted to “Green Alleys”
7	Upper Bee Branch Creek Restoration/Railroad Culverts	Complete
8	22nd Street Storm Sewer Improvements	Complete from Elm Street to N. Main
9	Flood Mitigation Maintenance Facility	Site Cleanup/Preparation
10	North End Storm Sewer Improvements	Initiate Design in 2028
11	Water Plant Flood Protection	Initiate Design in 2024
12A	17th Street Storm Sewer Improvements	Complete from Elm St. to Heeb St.
12B	17th Street / W. Locust Street Reconstruction	Complete Design in ‘26, Construct in ‘27

Each of the 12 phases provides some incremental benefit. But the risk of flash flooding remains until all improvements are implemented. But it is also true that with the completion of each subsequent phase, the threat of flash flood damage is lessened and the resulting damage will be mitigated. When complete, it is expected to prevent an estimated $582 million in damages over its 100-year design life.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The CIP budget reflects the Dubuque Five-Year (2025-2027) City Council Goals and 2025-2027 Policy Agenda, established by the City Council August, 2025.

Dubuque Five-Year City Council Goals

Healthy and Safe Community

Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity

Livable Neighborhoods and Housing: Great Place to Live

Sustainable Environment: Preserving and Enhancing Natural Resources

Connected Community: Equitable Transportation, Technology, Infrastructure, and Mobility

Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

Policy Agenda 2025 - 2027

Top Priority (in alphabetical order)

- Commercial Air Service Future: Strategy an Action Plan to Sustain and Expand
- Comprehensive Fire Station Location and Facilities Study
- Fire Department Staffing Increases
- Police Department: Full Staffing and Hiring
- Sanitary Sewer Investments and Implementation
- Sports Complex Development
- Stormwater Management Investments and Implementation
- Street Maintenance/Rehabilitation Program

High Priority

- Continued Implementation of Central Avenue Revitalization Plan
- Downtown Master Plan Update
- Dubuque Law Enforcement Center (DLEC) Short-Term Facility Enhancements and Future Plan
- East-West Corridor/Roundabouts Projects
- Next Phases of Chaplain Schmitt Island Development
- Parks and Recreation Master Plan Adoption and Implementation
- Water Resource and Recovery Center Facility and Process Improvements and Odor Reduction

Attachment 3 provides a summary of these projects organized by City Council's five-year goals and Fiscal Year 2027 priorities reflect how these goals are addressed.

Finally, **Attachment 4** provides detail on the source of funds and highlights important points about the 5-year CIP Program.

CIP FORMAT

The format for the Fiscal Year 2027-2031 CIP is substantially the same as previous fiscal years. First, an index referencing the 2027-2031 Capital Improvement Budget follows the budget message. The index identifies each capital improvement first by city department and then by all applicable State programs as a subcategory under each department. The index serves as a quick reference for each CIP, and the far right hand column shows the page number of each project. Secondly, a separate project page is provided to show the detail for each individual project. These projects pages are also arranged first by city department and then by State program as a subcategory within each department.

As in previous CIP budget documents, each detailed project page identifies the city department, the state program, project title, account code (consisting of program number, department number, fund and capital project number), and total project cost. The project page then shows any funds expended for the project in Fiscal Year 2025 and the adopted budget in Fiscal Year 2026. In Section A of the project form entitled “Expenditure Items”, project costs are shown by major expenditure item (i.e., Design and Engineering, Land and Right-of-Way Purchase, Construction and Other Expense). In Section B, entitled “Project Financing”, the project funding is presented by major revenue source (i.e., General Fund, Sales Tax Fund, Water Depreciation Fund, Sanitary Sewer Construction Fund, and Road Use Tax Fund). In Section C, entitled “Impact – Operations,” the dollar impact on operations in terms of greater or lesser operating costs and/or greater or lesser revenue is provided when available. Lastly, there is a narrative section, which provides a description of the project, a justification for the project and, where appropriate, how it relates to other projects or plans. A small map may also be provided to further identify the location of the project.

Each detailed project page identifies the budget for each fiscal year in the next five years. There is a sixth column labeled "2032". This column is included to show that the project does not end in the next five years and that additional budget will be needed to fully complete the project. The "2032" column will show the total remaining estimate for the project, unless the project is annual. This column could also be known as "Beyond Fiscal Year 2031." If a project is annual, the "2032" column will only show one years worth of budget.

Lastly, there is a section in the detailed project pages called "First Year Submitted". This information represents the year the capital improvement project was first submitted for consideration. This is not the first year that the capital project was adopted for funding, but instead represents the first year a staff member identified a need for the project and created a CIP to present to the City Manager.

CONCLUSION

The Capital Improvement Program represents the City of Dubuque’s commitment to a maintenance and physical development plan for the next five years. The first year of the five-year CIP goes into the budget for next year and deserves the most attention. As you know, the CIP is updated each year so that City Council will have an opportunity in the next year to change Fiscal Year 2028 through Fiscal Year 2031 projects, as well as to add projects for Fiscal Year 2032.

A ranking system was established in Fiscal Year 2019 to more readily identify capital projects that directly meet City Council Goals and Priorities and address City needs. This ranking process also included several collaborative meetings with staff to determine which projects should be recommended for funding with the limited resources available.

Notable FY2027 Capital Improvement Projects

Department	Project Title	Total City Investment FY2027-FY2031
Fire	Outdoor Warning Siren Repair/Replace	$54,000
Fire	Fire Station Expansion	$8,791,700
Fire	2027 Ambulance Replacement (1914)	$500,000
Fire	Portable Radio Replacements	$490,000
Fire	2030 Fire Engine Replacement (1910)	$1,288,408
Fire	2030 Ambulance Replacement (1915)	$635,000
Fire	2031 Ambulance Replacement (130010)	$665,000
Parks	Jeffris Grant	$2,060,394
Civic Center	Five Flags Building Improvements	$5,844,678
Conference Center	Roof Restoration	$1,383,000
Water	17th/Locust Street Reconstruction Phase 4	$1,110,000
Water	Admiral Sheehy Drive Water Main Loop	$686,400
Water	Central Ave Booster Station	$1,020,000
Water	Water Main Extension Central Ave	$965,000
Water	Highway20/Dodge St Water Main Relocation - Devon Drive to Concord St	$1,000,000
Water	Private Lead Line Replacement Program	$1,050,000
Water	Private Lead Service Line Replacement Program	$4,050,000
Water	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	$10,900,000
Water	Source Water PFAS Reduction Project	$1,121,199
Water	Water Meter Replacement Program	$687,750
Water	Water Storage Maintenance Program	$3,336,000
Water	West End Annexation Phase II	$2,000,000
Water	Southwest Arterial 16" Water Main Extension	$2,475,000
W&RRC	Bar Screen Replacement	$2,500,000
W&RRC	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	$1,535,000
W&RRC	Industrial Controls Upgrade	$6,114,700
W&RRC	Treatment System Infrastructure Restoration & Reliability Improvements	$2,047,550
Airport	Reconstruct Taxiway A	$9,969,994
Airport	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	$950,000
Airport	Taxiway D Extension	$2,940,000
Airport	Taxiway J Improvements	$7,145,600
Public Works	Asphalt Milling Program	$873,547
Public Works	Curb Ramp Program	$4,883,000
Publics Works	Concrete Street Section Repair Program	$1,641,038
Public Works	NW Arterial Should Paving Project	$2,311,247
Engineering	Storm Sewer General Replacements	$1,500,000
Engineering	Stormwater Management Program	$800,000
Engineering	Detention Basin Maintenance & Repair	$1,000,000
Engineering	Bee Branch Creek Gate & Pump Replacement	$5,121,112
Engineering	17th/Locust Street Reconstruction Phase 4	$5,300,000
Engineering	Old Mill Road Lift Station & Force Main - Phase 1	$1,009,221

Department	Project Title	Total City Investment FY2027-FY2031
Engineering	Old Mill Road Lift Station & Force Main - Phase 2	$6,978,630
Engineering	Old Mill Road Lift Station & Force Main - Phase 3	$19,891,034
Engineering	Old Mill Road Lift Station & Force Main - Phase 4	$19,506,258
Engineering	Schmitt Island Sanitary Improvements	$4,415,252
Engineering	South West Arterial Interchange Sewer Extension	$4,829,838
Engineering	Sanitary Basis Analysis - South Port & Terminal St LS	$10,800,000
Engineering	Track Line Sanitary Sewer Reconstruction	$3,500,000
Engineering	14th St Overpass	$36,144,000
Engineering	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street	$9,770,000
Engineering	US 20 - Northwest Arterial Intersection Operational and Capacity Improvements	$6,000,000
Engineering	East - West Corridor Capacity Improvements	$18,600,000
Engineering	17th/Locust Street Reconstruction Phase 4	$4,765,000
Engineering	Bridge Repairs/Maintenance	$2,640,000
Engineering	Fiber Infrastructure Management System	$330,000
Engineering	Traffic Signal Network Communications Program	$445,000
Engineering	STREETS Traffic Control Project Phase 2	$1,029,000
Engineering	Federal Building Renovation	$5,395,000
Economic Development	Downtown Rehab Grant Program	$1,700,000
Economic Development	Workforce Development	$1,857,500
Transportation	Smart Parking System	$780,000
Transportation	Parking Ramp Major Maintenance Repairs	$5,997,200
Housing	Assistance for Homeownership	$1,026,082
Housing	Homeowner Rehabilitation Program	$2,476,588
Housing	Healthy Homes Production Grant	$1,326,250
Housing	Lead and Healthy Homes Grant	$3,136,600
City Manager's Office	Community Green House Gas Inventory and Climate Action Planning	$50,000
Information Technology	City-Wide Computer and Printer Replacements - General Gov	$3,132,759
Information Technology	Network Switch Replacement	$607,500
Information Technology	City-Wide Computer and Printer Replacements- Business	$361,906

There are many capital projects that have been added to meet City Council Goals and Priorities and address City needs ($87,131,865). Those new projects that appear in the five-year CIP are as follows:

Department	New Project	Total CIP
Police	DLEC Upgrades and Maintenance	$208,300
Fire	Install HVAC Systems at Fire Station 5 and 6	$100,000
Parks	Chaplain Schmitt Island Environmental Restoration	$430,000
Parks	Eagle Point Park / Jeffris Grant	$2,060,394
Parks	Eagle Point Park Master Plan	$165,000
Parks	Park Office - Replace Roof	$12,000
Parks	Trail Maintenance/Repair	$100,000

Department	New Project	Total CIP
Parks	Mechanic Shop-Replace Roof	$35,000
Recreation	Community Center Master Plan	$80,000
Recreation	Bunker Hill Administrative Office Lead Remediation Project	$30,000
Recreation	Bunker Hill Basement Leak Repair and Planter Box Removal	$30,000
Recreation	F&S Site Repair/Replacement-Leak Repair	$30,000
Recreation	Marina-Dock Fuel & Electrical System	$50,000
Conference Center	HVAC System Evaluation	$35,000
Water	8th St 20" Transmission Water Main Connection (Jackson to Central)	$277,000
Water	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Water	$1,110,000
Water	Admiral Sheehy Drive Water Main Loop	$686,400
Water	Central Avenue Booster Station	$1,020,000
Water	Central Ave and White St Water Utility Improvements for the Traffic Study Implementation Plan	$245,000
Water	Water Main Extension Central Ave (Pressure Zone 2 and 5 Connection)	$965,000
Water	Water Distribution System Master Plan	$200,000
Water	Distribution System Regulatory Monitoring/Flushing Stations	$150,000
Water	Water District Metered Zone (DMZ) Pilot	$180,000
Water	Eagle Point Water Treatment Plant Lime Sludge Drain Sediment Trap - Water	$50,000
Water	Eagle Point Water Treatment Plant Railroad Building Study	$20,000
Water	Greeley St Sanitary Sewer Reconstruction - Water	$205,000
Water	Grove Terrace Sanitary Sewer Reconstruction (Consent Decree) - Water	$130,000
Water	Harvard St Sanitary Sewer Reconstruction (Consent Decree) - Water	$140,000
Water	Hempstead St Sanitary Sewer Reconstruction (Consent Decree) - Water	$320,000
Water	Hwy 20/Dodge St Water Main Relocation - Devon Drive to Concord St	$1,000,000
Water	Water Distribution System Hydraulic Modeling	$50,000
Water	JFK Tower Interior Piping and Expansion Joint Replacement	$50,000
Water	Leak Detection Survey	$130,000
Water	North Grandview Ave Water Repairs	$80,000
Water	Water Main Extension Olympic Heights Rd (Pressure Zone 3 and 5 Connection)	$617,000
Water	Water Main Extension Pennsylvania Ave (Annex Agreement WM A)	$545,000
Water	Private Lead Service Line Replacement Program (City-Wide)	$4,050,000
Water	Rockdale Road Reconstruction (Old Mill to Twin Valley Drive) - Water	$400,000
Water	Water Main Extension Seippel Rd and Pennsylvania Ave (Annex Agreement WM B)	$585,000

Department	New Project	Total CIP
Water	Source Water PFAS Reduction Project-Granular Activated Carbon Filter Rehabilitation	$10,900,000
Water	South Algona 12" Water Main Replacement (St Joseph to Lombard St)	$793,000
Water	Water Repairs Sunnyslope Street Project	$390,000
Water	Water Main Replacement W 8th St (Bluff St to Hill St)	$395,000
Water	Safety Equipment for Water Distribution Staff	$57,600
Water	Water Treatment Plant South Plan Flow Meter Replacement	$60,000
Water	Southwest Arterial (Key West Drive to Silverwood Drive) 16" Water Main Extension	$2,475,000
Water & Resource Recovery Center	WRRC Compressed Air System Improvements	$69,500
Water & Resource Recovery Center	Process Control Instrumentation Improvements - Dissolved Oxygen Monitoring	$135,000
Water & Resource Recovery Center	WRRC Influent and Effluent Monitoring Improvements	$40,000
Water & Resource Recovery Center	WRRC Treatment System Infrastructure Restoration and Reliability Improvements	$2,047,550
Water & Resource Recovery Center	WRRC Safety Program Development	$106,000
Airport	Taxiway D Extension (formerly Taxiway H)	$2,940,000
Airport	Taxiway J Improvements	$7,145,600
Public Works	Tri-top Catch Basin Replacement Project	$335,162
Public Works	Municipal Services Center Access System Replacement	$85,000
Public Works	Municipal Services Center Fleet Maintenance Bay Extension	$100,000
Public Works	NW Arterial Shoulder Paving Project	$2,311,247
Public Works	Hawthorne Street Boat Ramp Repair	$407,532
Public Works	3255 - Wheel Loader Purchase	$305,865
Public Works	2730 - Portable Jet	$50,000
Public Works	Mechanical Sweeper Replacement	$290,466
Public Works	New CCTV Camera	$40,000
Public Works	2727-Off-Road Vehicle	$25,000
Public Works	Off Road Vehicle CCTV Slide-in Unit	$145,000
Public Works	Fleet Service Sweeper	$25,000
Landfill	Landfill Permit Renewal Project	$55,204
Landfill	Landfill Website Redesign Project	$20,000
Landfill	Landfill Alternative Energy Project	$50,000
Landfill	3C Wheel Loader	$275,000
Landfill	Sweeper	$95,000
Landfill	Brush Mower	$15,000
Landfill	3451 Hook Truck	$335,223
Landfill	Water Truck	$200,000
Engineering	Confined Space Drone	$100,000
Engineering	General Stormwater Detention Basin Maintenance & Repair	$1,000,000
Engineering	Schmitt Island Stormwater Rehabilitation	$450,000

Department	New Project	Total CIP
Engineering	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Stormwater	$5,300,000
Engineering	North Catfish Creek Trail Stabilization	$500,000
Engineering	Pebble Cove Drainage Basin Improvements	$240,000
Engineering	Harvest View Storm Sewer Improvements	$320,000
Engineering	Primrose Court Storm Sewer Repair	$120,000
Engineering	Manhole Inspection Equipment (2 Cameras)	$28,000
Engineering	Kerper Boulevard Sanitary Sediment Trap	$80,000
Engineering	JFK Yiannias Place Sanitary Sewer Relocation	$550,000
Engineering	Key West Sanitary Lift Station Replacement	$1,535,000
Engineering	Sanitary Basin Analysis - Steger Heights Area (SSAMP Service Area 3-8-1-1)	$1,540,000
Engineering	Sanitary Basin Analysis - Quigley's Sub Area (SSAMP Service Area 3-8-0-1B-1)	$1,520,000
Engineering	Sanitary Basin Analysis - South Port & Terminal St LS	$10,800,000
Engineering	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary	$1,100,000
Engineering	US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation	$6,000,000
Engineering	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Street	$4,765,000
Engineering	Port of Dubuque Streets Extension	$100,000
Engineering	Safe Routes to School	$120,000
Engineering	NW Arterial Trail Drainage	$150,000
Engineering	Pedestrian Safety with Permanent Bollards/Barricades	$152,000
Engineering	Way finding Signage	$40,000
Engineering	Chavenelle Street Light Replacement Project	$182,850
Engineering	Iowa St Streetlight Replacement Project	$138,000
Engineering	City Hall - Radon Mitigation System	$161,000
Economic Development	Downtown Storefront Activation Program	$400,000
Planning	Downtown Master Plan Update	$150,000
City Manager's Office	Municipal Solar Project - MFC	$176,300
City Manager's Office	Municipal Solar Project - Library	$122,672
	TOTAL	$87,131,865

The Capital Improvement requests that were previously funded in the five-year CIP that are not included in this five-year CIP total $8,619,951. To put these back into the five-year CIP, other projects will need to be removed, property taxes would need to be raised and/or more debt would need to be issued. The removed CIPs are as follows:

Department	Existing Project Not Funded	Total CIP	
Fire	Fire Department Bunk Room Remodel(s)	$1,489,918	
Parks	Eagle Point Park - Riverfront Pavilion Restoration	$230,000	
Parks	All Parks - Renovate Water Systems	$57,000	*
Parks	Eagle Point Park - Restroom Renovation	$124,900	*
Parks	Eagle Point Park - Stone Work	$105,000	*
Parks	Eagle Point Park - Renovate Log Cabin	$60,000	*
Recreation	Sutton Pool Zero Depth Survey & Remediation	$60,000	*
Conference Center	Banquet Chair Replacement	$313,500	
Conference Center	Paint Exterior Metal	$132,000	*
Conference Center	Concrete Restoration, Raising & Caulk	$240,000	*
Conference Center	Replace Fabric Wall Covering	$227,000	*
Conference Center	Replace Carpet	$485,000	*
Library	Library Landscaping and Plaza Redesign	$103,601	
Water & Resource Recovery Center	High Strength Waste Receiving and Storage	$939,984	
Engineering	Pine Street Extension from 7th to 9th	$1,980,000	
Engineering	Decorative Concrete Maintenance Program	$300,000	
Engineering	Hillcrest Road Sidewalk	$250,000	
Engineering	Port of Dubuque Security Camera Expansion	$60,000	
Engineering	City Facility Integrated Access Control and Security System Upgrade	$270,126	*
Engineering	City Hall Landscape Enhancement Project	$29,500	*
Housing & Community Development	Washington Neighborhood Homebuyer Program	$952,422	
Planning	Historic Preservation Technical Assistance Program	$110,000	
City Manager's Office	Municipal Energy Reinvestment Fund	$20,000	
City Manager's Office	Renew DBQ: Low-Income Solar Pilot Project	$80,000	
	Total	**$8,619,951**	
	Total Deferred Maintenance	*$1,790,526*	

As is the case every year, there were new projects requested that were not able to be included in whole or in part in this five year CIP ($67,599,429). CIP requests that were not funded include:

Department	New Project Not Funded	Total CIP	
Police	Rescue Vehicle	$451,829	
Fire	Fire Department Dock/Boathouse	$450,000	
Fire	Update Hendrix Storage Building 880 Central (LOT 1024482020)	$510,000	*
Fire	Kitchen Remodel at Fire Station 2	$187,500	
Parks	Pebble Cove Park Development	$360,000	
Parks	Second Dog Park Planning	$60,000	
Parks	Ham House Improvements	$90,000	
Parks	Murphy Park-Bennett Pavilion Roof Replacement	$165,000	*

Department	New Project Not Funded	Total CIP	
Parks	Hillcrest Park - Replace Play Unit	$225,000	*
Parks	Allison Henderson - Replace Roof	$20,000	*
Parks	EB Lyons Carpet Replacement	$85,000	
Parks	Silver Oaks Park Development	$320,000	
Parks	Ecological Restoration	$50,000	
Parks	EB Lyons Center - Stain, Patio, Ridge Beam	$170,000	
Parks	Chaplain Schmitt Island-Landscaping	$50,000	
Parks	Chaplain Schmitt Island-Entrance Sign	$72,500	
Parks	Flora Park-Tennis Courts Replace Lights/ADA Access	$225,000	*
Parks	Ham House Exterior Repairs	$135,000	*
Parks	Hilltop Park - Replace Play Unit	$221,000	*
Parks	Marshall Park - Replace Play Unit	$230,000	*
Parks	Teddy Bear Park - Play Equipment	$205,000	*
Parks	Paint Railings	$60,000	*
Parks	Grandview Avenue Boulevard Landscape Renovation Plan	$83,000	
Parks	North Fork Trail Park Development	$305,000	
Parks	Eagle Point Park - Accessible Walkway to the Log Cabin Pavilion	$405,000	
Parks	Eagle Point Park Trail Project- Invasive Remediation	$93,000	
Parks	Eagle Point Park - Light Trolley Line Trail	$165,000	
Parks	Eagle Point Park - Native American Room Restoration	$122,000	*
Parks	Eagle Point Park - Develop Wading Pool Replacement Plans	$440,000	*
Parks	Valley High Park - Replace Play Unit	$210,000	*
Parks	Pinard Park-Replace Playground	$194,000	*
Parks	Linwood Cemetery- Assessment	$110,000	
Parks	Pave Parking Lots	$95,000	*
Parks	Murphy Park - Replace Roof on Rest Room Building by the Tennis Courts	$17,000	*
Parks	EPP-Replace Roof on Eagles View Pavilion	$56,000	*
Parks	Greenhouse Shop Roof Replacement	$75,000	*
Parks	Forestry Building - Replace Roof	$87,000	*
Parks	HWY 20 Trees/Invasive Removal	$55,000	
Parks	Chaplain Schmitt Island Campground Entrance Enhancement	$52,500	
Parks	EB Lyons Center - Roof Rehabilitation	$60,000	
Parks	Comprehensive Street Tree Inventory	$250,000	
Parks	Network Switches - Parks	$25,000	
Parks	HVAC Upgrade - Greenhouse	$15,000	
Parks	HVAC Upgrade - Forestry	$25,000	
Parks	Mini Track Loader	$58,000	
Parks	Park Signage Study	$55,000	
Parks	Trail Connection Study	$60,000	

Department	New Project Not Funded	Total CIP	
Recreation	Flora and Sutton Swimming Pools Site Repair/ Replacement - Shade Structures	$125,000	
Recreation	Flora and Sutton Swimming Pools Site Repair/ Replacement-Diving Boards	$70,000	
Recreation	Flora and Sutton Swimming Pools Renovate Locker Rooms	$726,000	*
Recreation	Flora and Sutton Swimming Pools Water Playground Replacements	$315,000	*
Recreation	Flora & Sutton Pool Operational Projects - Electrical	$50,000	*
Recreation	F&S Pool Operations - UV Replacement	$85,000	
Recreation	F&S Pool Operations - Chemical Distribution System Replacement	$60,000	*
Recreation	F&S Pool Operations - Water Slide Pump Replacements	$85,000	*
Recreation	Bunker Hill Golf Course - Range Project	$230,000	
Recreation	Bunker - Sand Trap Repair/Removal	$50,000	
Recreation	Port of Dubuque - Signage Replacement	$20,000	
Recreation	Comiskey Building Restroom Expansion	$112,500	
Recreation	McAleece Irrigation Renovation	$100,000	
Recreation	Marina Dock Pedestal Replacements	$75,000	
Recreation	Marina Gas Dock Fuel Tank Monitoring System Replacement	$19,000	
Recreation	McAleece Scoreboard Replacements	$36,000	
Recreation	McAleece Softball Field Repair	$54,000	
Recreation	Flora & Sutton Pool Water Slide Complete Restoration	$470,000	*
Recreation	Mobile Special Event Trailer	$37,000	
Recreation	Parks & Recreation Fee Study	$35,000	
Conference Center	Security Camera System	$175,000	
Conference Center	Furniture and Decor Replacement	$84,000	*
Conference Center	Wi-Fi Upgrades	$99,000	
Conference Center	Access Control System	$55,000	
Conference Center	Elevator Passenger and Freight Car Replacement	$267,500	
Conference Center	AV Rental Upgrades	$32,500	
Conference Center	Trash Compactor Rehab	$38,000	*
Conference Center	Window Panel Replacements	$20,300	*
Ice Center	Security Camera System Replacement	$216,000	*
Ice Center	Ice Resurfacer Refurbish	$62,500	*
Ice Center	Locker Room Ventilation Replacement	$429,050	*
Ice Center	ASME Storage Tank Replacement	$13,750	*
Ice Center	New Northwest Corner Service Bar	$271,000	
Ice Center	TPO Roof Replacement	$191,500	*
Ice Center	Addition-New Women's Locker Room	$40,500	
Library	Bookdrop Waterproofing	$59,740	
Library	3rd Floor Mechanical Room Water Pipe Replacements	$140,195	*
Library	Refrigerant Leak Detection Upgrade	$21,360	

Department	New Project Not Funded	Total CIP	
Library	Rear Exterior Painting	$38,588	
Library	Sidewalk Replacement Around Library	$113,191	
Water	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Water	$2,400,000	
Water	Greeley St Sanitary Sewer Reconstruction - Water	$205,000	
Airport	Terminal Apron Lighting Conversion	$43,000	
Airport	Westside Airfield Development	$1,179,000	
Airport	AFFF Transition Plan	$258,400	
Public Works	Vacuum Street Sweeper Replacement	$361,613	*
Engineering	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Stormwater	$10,605,000	
Engineering	N Booth St Property Acquisition	$1,000,000	
Engineering	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Sanitary	$2,570,000	
Engineering	N.Grandview - Kane to W. 32nd Reconstruction	$2,100,000	
Engineering	Embassy West Dr. and Camelot Dr. Reconstruction	$1,800,000	
Engineering	Sunnyslope Dr. and Hummingbird Dr. Reconstruction	$1,770,000	
Engineering	N.Star Dr. - Long View Dr. - Angel View Dr. - Little Valley Dr. Reconstruction	$1,890,000	
Engineering	Colonel Dr. - Camelot Dr. East of Embassy West Dr. Reconstruction	$1,940,000	
Engineering	Pennsylvania Ave. Reconstruction - Sandpiper Ln. to Bergfeld Trail	$5,820,000	
Engineering	Kerper Blvd Trail (12th - 16th)	$425,000	
Engineering	Cedar Cross Road Reconstruction	$5,000,000	
Engineering	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Street	$10,070,000	
Engineering	Mobility Improvements Implementation	$144,000	
Engineering	Port of Dubuque Recognition Wall	$40,000	*
Engineering	City Hall First Floor Renovation	$588,138	
Engineering	City Hall Annex Renovation	$993,775	
Engineering	Traffic Center Aux Cooling	$15,000	
Engineering	Old Engine House - Rock Fall Protection	$55,000	
Engineering	City-wide Facilities Assessment	$110,000	
Engineering	City Hall Elevator Modernization	$161,000	*
Economic Development	Arts & Culture Master Plan Update	$100,000	
Economic Development	Greater Downtown Infill Housing Creation Grant Program	$2,500,000	
Information Technology	Enterprise Firewall Replacement	$212,000	
Information Technology	IT Office Security Alarm	$50,000	
Information Technology	Data Center Second UPS	$350,000	
Information Technology	Data Center Cabinet Card Access Controls	$65,000	
Information Technology	Data Center Second Generator	$150,000	
Information Technology	JOTC AV Equipment Replacement	$50,000	
	Total	$67,599,429	

Department	New Project Not Funded	Total CIP	
	Total Deferred Maintenance	$6,755,908	

The CIP budget is the product of the hard work of a large number of people. It begins with department and division managers and their staff who prepared, ranked and updated the CIP requests. It extends to Boards and Commissions who review staff's recommendations and make modifications and establish priorities.

I wish to express my thanks to all who were involved in preparing the Fiscal Year 2027-2031 version of the City's Capital Improvement Program. Special thanks go to Chief Financial Officer Jennifer Larson; Budget Manager Laura Bendorf; Budget/Financial Analysts Shannon Soppe, Nikesh Shah, and Nathan Kelleher; Assistant City Manager Cori Burbach, Executive Assistant, Stephanie Valentine; Administrative Assistant Mia Burbach; Finance A/R & A/P Clerk, Kaia Humpal. I am proud of the work completed by City staff and the end-result. I hope after you have had an opportunity to review this document that you feel it is responsive to your priorities.

Attachment 1

FISCAL YEARS 2027-2031 CIP SOURCE OF FUNDS

To finance the CIP projects, a variety of funding sources are used. The following table shows the source of funds for each year of the 5 year CIP.

SOURCE OF FUNDS IN CAPITAL BUDGET	2027	2028	2029	2030	2031	TOTAL	PERCENT
Current Revenue							
Rental Dwelling Rehab Loan Repayments	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ —	$ 60,000	0.02 %
Homeownership Loan Repayments	5,000	5,000	5,000	5,000	—	20,000	0.01 %
Historic Preservation Loan Repayments	7,000	5,000	5,000	5,000	—	22,000	0.01 %
Washington Neighborhood Loan Repayments	30,000	30,000	30,000	30,000	30,000	150,000	0.04 %
Insurance and Other Reimbursements	10,000	10,000	10,000	10,000	10,000	50,000	0.01 %
Golf Revenue	40,000	10,000	—	—	—	50,000	0.01 %
Subtotal Current Revenue	**107,000**	**75,000**	**65,000**	**65,000**	**40,000**	**352,000**	**0.10 %**
Cable TV	1,700	1,900	3,600	—	1,700	8,900	0.00 %
Internal Service Funds-City Garage	286,950	1,950	6,750	1,950	25,950	323,550	0.09 %
Landfill Fund	1,479,181	530,519	714,726	1,266,601	852,640	4,843,667	1.37 %
Transit Fund	408,660	1,580	11,590	—	—	421,830	0.12 %
Parking Enterprise Fund	—	14,154	22,810	8,500	8,500	53,964	0.02 %
Solid Waste Collection	—	6,000	14,800	6,000	6,000	32,800	0.01 %
Sanitary Sewer Utility	14,067,774	2,000,000	2,400,000	2,600,000	3,250,000	24,317,774	6.89 %
Salt Operations Utility		—	—	—	—	—	0.00 %
Stormwater Utility Fees	1,534,120	1,130,620	1,765,062	1,127,800	931,520	6,489,122	1.84 %
Water Utility Fund	4,174,231	3,623,407	1,793,632	2,312,622	1,676,919	13,580,811	3.85 %
Current Revenue-Utility/ Enterprise	**21,952,616**	**7,310,130**	**6,732,970**	**7,323,473**	**6,753,229**	**50,072,418**	**14.19 %**
Fund Balance	736,154	925,575	—	—	—	1,661,729	0.47 %
Sales Tax 20%	—	593,137	251,144	—	—	844,281	0.24 %
Sales Tax 30%	4,781,919	3,915,181	3,111,765	2,573,317	2,035,640	16,417,822	4.65 %
SRF Bonds-Water Fund Abated	—	7,302,707	11,563,870	6,806,000	2,055,000	27,727,577	7.86 %
SRF Bonds-Sewer Fund Abated	12,232,834	17,579,781	17,132,176	12,669,824	8,500,197	68,114,812	19.30 %
SRF Bonds-Stormwater Abated	1,355,000	1,495,000	1,270,000			4,120,000	1.17 %
GO Bonds - Solid Waste Collection	460,000	463,250	408,879	640,544	766,500	2,739,173	0.78 %
GO Bonds - Debt Service Levy	—	250,000	900,000	4,000,900	3,540,800	8,691,700	2.46 %
GO Bonds-Sales Tax 20%	3,031,499	387,864	1,100,000	2,246,204	2,874,908	9,640,475	2.73 %
GO Bonds - Sales Tax 30%	3,400,000	10,600,000	8,875,000	7,600,000	6,800,000	37,275,000	10.56 %
GO Bonds-GDTIF	6,100,000	5,055,000	4,005,000	2,030,000	1,300,000	18,490,000	5.24 %
Total Construction	**32,097,406**	**48,567,495**	**48,617,834**	**38,566,789**	**27,873,045**	**195,722,569**	**55.47 %**
Community Development Funds	650,000	650,000	450,000	450,000	200,000	2,400,000	0.68 %

SOURCE OF FUNDS IN CAPITAL BUDGET	2027	2028	2029	2030	2031	TOTAL	PERCENT
FAA Total	7,244,995	1,728,000	90,000	5,927,040	3,150,000	18,140,035	5.14 %
Healthy Homes Production Grant	700,000	426,250	—	—	—	1,126,250	0.32 %
Older Adult Home Modification Grant	395,200	195,200	—	—	—	590,400	0.17 %
Federal Assistance	8,317,723	10,959,866	18,417,025	3,835,392	3,821,600	45,351,606	12.85 %
Federal Lead Paint/ Healthy Homes/Older Adult Grant	1,900,000	1,036,600	—	—	—	2,936,600	0.83 %
Federal--STP Funds	1,269,145	2,045,072	9,559,229	1,972,007	—	14,845,453	4.21 %
Total Federal	**20,477,063**	**17,040,988**	**28,516,254**	**12,184,439**	**7,171,600**	**85,390,344**	**24.20 %**
Iowa Finance Authority	253,317	253,317	253,317	253,317	—	1,013,268	0.29 %
Road Use Tax	944,921	670,610	525,250	473,250	560,196	3,174,227	0.90 %
State Flood Mitigation Grant	50,000	—	—	—	—	50,000	0.01 %
State Airport Grant	100,000	547,500	300,000	—	—	947,500	0.27 %
Other State Funding- IDOT & Trails Grants	1,315,000	355,000	225,000	525,000	25,000	105,420,792	29.88 %
Total State	**2,663,238**	**1,826,427**	**1,303,567**	**1,251,567**	**585,196**	**7,629,995**	**2.16 %**
DRA-Distribution of Surplus	—	—	—	—	—	—	0.00 %
Total DRA	**—**	**—**	**—**	**—**	**—**	**—**	**0.00 %**
Greater Downtown TIF Payments	2,403,530	2,880,508	63,330	327,330	773,100	6,447,798	1.83 %
English Ridge Housing TIF Payments	—	—	—	—	—	—	0.00 %
Rustic Point Housing TIF Payments	154,017	152,561	150,540	148,459	—	605,577	0.17 %
South Pointe Housing TIF	—	—	—	—	—	—	0.00 %
Dubuque Industrial West TIF Payments	102,600	47,750	32,500	—	—	182,850	0.05 %
Total TIF Funds	**2,660,147**	**3,080,819**	**246,370**	**475,789**	**773,100**	**7,236,225**	**2.05 %**
Private Participation	164,768	266,563	1,168,395	1,196,440	1,098,345	3,894,511	1.10 %
Total Private	**164,768**	**266,563**	**1,168,395**	**1,196,440**	**1,098,345**	**3,894,511**	**1.10 %**
Homeownership Sale Proceeds	100,000	100,000	100,000	100,000	—	400,000	0.11 %
Ind. Parks Land Sales- Dubuque Industrial Center West	371,500	371,500	371,500	371,500	371,500	1,857,500	**0.53 %**
Total Land Sales	**471,500**	**471,500**	**471,500**	**471,500**	**371,500**	**2,257,500**	0.64 %
Special Assessments	40,000	45,000	50,000	90,000	60,000	285,000	0.08 %
Total Spec. Assessment	**40,000**	**45,000**	**50,000**	**90,000**	**60,000**	**285,000**	**0.08 %**
GRAND TOTAL	**$ 80,633,738**	**$78,683,922**	**$ 87,171,890**	**$61,624,997**	**$44,726,015**	**$352,840,562**	**100 %**

Attachment 2

FISCAL YEAR 2027 - 2031 CIP BUDGET GROUPED BY STATE PROGRAMS

The Fiscal Year 2027-2031 Capital Improvement Program totals $352,840,562. The following table summarizes expenditures for each State program by year.

FISCAL YEAR 2021-2025 CIP CAPITAL IMPROVEMENT PROGRAM

PROGRAM	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	5 YEAR TOTAL	PERCENT OF TOTAL
Public Safety	$ 1,571,436	$ 270,864	$ 1,000,000	$ 4,735,900	$ 5,494,208	$ 13,072,408	3.7%
Public Works	22,749,818	31,015,139	41,503,256	23,679,566	16,898,436	135,846,215	38.5%
Culture & Recreation	3,802,314	3,483,894	1,187,010	1,561,177	2,102,277	12,136,672	3.4%
Community & Econ. Devl.	5,724,364	3,633,758	1,473,687	1,471,606	531,500	12,834,915	3.6%
General Government	2,453,704	3,385,236	4,090,247	797,644	497,200	11,224,031	3.2%
Business Type	44,332,102	36,895,031	37,917,690	29,379,104	19,202,394	167,726,321	47.5%
TOTAL	$80,633,738	$78,683,922	$87,171,890	$61,624,997	$44,726,015	$ 352,840,562	100%

The State Mandated Budget Program Areas and the City Departments/Activities that fall under each of these areas are as follows:

Public Safety – Police, Emergency Communication Center, Fire, Disaster Services, Health Services: Animal Control, Public Works: Flood Control, Housing: Code Inspection and Construction Services
Public Works – Airport, Public Works, Engineering
Health and Social Services – Human Rights, Health Services, Purchase of Services
Culture and Recreation – Parks, Civic Center, Conference Center, Ice Center, Recreation, AmeriCorps, Multicultural Family Center, Library, Arts and Cultural Affairs
Community and Economic Development - Economic Development, Housing and Community Development, Planning Services, Purchase of Services
General Government – Engineering: Facilities Management: City Hall/Annex Maintenance/Grand River Center Maintenance, City Council, City Manager, Communications, Human Resources, Sustainability, City Clerk, Finance, Media Services, City Attorney , Information Technology
Business Type – Water, Water Resource & Recovery Center, Parking, Transit, Public Works: Landfill, Refuse, Salt Operations, Engineering: Sewer, Stormwater

Attachment 3

FISCAL YEAR 2027-2031 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL GOALS & PRIORITIES
CITY COUNCIL POLICY AGENDA

The City Council Policy Agenda includes items that require major policy direction decision and/or funding. It includes the City Council's Top and High Priorities.

Goal	Project	Description	Departments	CIP Page
Healthy & Safe Community	Fire Department Building Maintenance	Updates to restore six fire stations to preventative maintenance-level condition	Fire	3
Healthy & Safe Community	Outdoor Warning Siren Repair/Replace	Upgrades to 17-unit outdoor warning siren system	Fire	5
Healthy & Safe Community	Fire Station Expansion/ Relocation	Implements fire station location plan for improved emergency response	Fire	6
Healthy & Safe Community	Fire Engine and Ambulance Replacements	Scheduled replacements for reliable emergency response fleet	Fire	8,9,11,13, 14,15
Healthy & Safe Community	Portable Radio Replacements	Modernizing communication equipment for first responders	Fire/Police/ Airport	12
Financially Responsible, High-Performance City	Enterprise Asset Management System (Water, Sanitary, Stormwater, Roadways, Fiber)	Citywide CMMS for asset optimization and service delivery	Multiple Depts.	62, 210, 234, 292, 332
Financially Responsible, High-Performance City	Leak Detection Equipment and Survey	Investments in technology to reduce water loss and improve efficiency	Water	72, 73
Financially Responsible, High-Performance City	Network Switch Replacement	Regular replacement of network infrastructure for cybersecurity	IT Dept.	365, 371
Robust Local Economy	8th Street 20" Transmission Water Main Connection	Infrastructure expansion to support economic development	Water	48
Robust Local Economy	Central Avenue Booster Station	Enhancing water supply reliability for economic growth	Water	50
Robust Local Economy	Workforce Development	Partnership with GDDC for workforce retention, recruitment, creation	Economic Develop	343
Robust Local Economy	Downtown Storefront Activation Program	Financial assistance to activate vacant storefronts	Economic Develop	341
Livable Neighborhoods & Housing	Low/Mod Income Area Park Improvements	Upgrades to parks in low/moderate income areas	Parks	19
Livable Neighborhoods & Housing	Homeowner Rehabilitation Program	Loans for maintenance and rehabilitation of owner-occupied homes	Housing	351
Livable Neighborhoods & Housing	Assistance for Homeownership	Programs to support affordable homeownership	Housing	349
Livable Neighborhoods & Housing	Healthy Homes Production Grant & Lead and Healthy Homes Grant	Addressing housing-related health hazards	Housing	354, 356
Sustainable Environment	Source Water PFAS Reduction Projects	Water treatment investments for safe drinking water	Water	86, 87

Sustainable Environment	Municipal Solar Projects (MFC & Library)	Solar arrays on city facilities to reduce energy costs and emissions	City Manager's Office	361, 363
Sustainable Environment	Bee Branch Gate & Pump Replacement Project	Major stormwater infrastructure to mitigate flooding	Engineering/ Stormwater	220
Sustainable Environment	Landfill Waste Minimization Grant Project	Grants for waste reduction, recycling, composting	Public Works	183
Connected Community	14th Street Overpass (B2E2 Project)	Multimodal corridor improvements, rail crossing elimination	Engineering/ Street	265
Connected Community	East-West Corridor Capacity Improvements	Upgrades to University Avenue and related corridors	Engineering/ Street	270
Connected Community	Public Electric Vehicle Chargers	EV charging infrastructure at key downtown locations	Engineering/ Traffic	300
Connected Community	Smart Parking System	Technology for improved parking management and wayfinding	Transportation Services	345
Diverse Arts, Culture, Parks, Recreation	Five Flags Building Improvements	Upgrades to arena, theater, lobby for cultural/recreational use	Civic Center	29
Diverse Arts, Culture, Parks, Recreation	Chaplain Schmitt Island Environmental Restoration	Restoration of natural areas as part of development plan	Parks	20
Diverse Arts, Culture, Parks, Recreation	Eagle Point Park Master Plan & Improvements	Comprehensive planning and upgrades for signature park	Parks	23
Diverse Arts, Culture, Parks, Recreation	Community Center Master Plan	Planning for expanded indoor recreation and programming	Parks	34
Policy Agenda Top Priority	DLEC Upgrades and Maintenance	Law Enforcement Center upgrades for operational readiness	Police	1
Policy Agenda Top Priority	Old Mill Road Lift Station & Force Main (Phases 1–4)	Major sanitary sewer investments	Engineering/ Sanitary Sewer	235, 237, 239, 241
Policy Agenda Top Priority	Bee Branch Gate & Pump Replacement Project	Stormwater management investments	Engineering/ Stormwater	220
Policy Agenda Top Priority	Pavement Rehabilitation, ADA Curb Ramp Program, etc.	Street maintenance/rehabilitation program	Engineering/ Street	275, 136
Policy Agenda High Priority	Central Avenue White Street Corridor Master Plan	Central Avenue revitalization	Engineering/ Street	267
Policy Agenda High Priority	Downtown Master Plan Update	Comprehensive downtown planning	Planning Services	358
Policy Agenda High Priority	Chaplain Schmitt Island Development	Environmental, water, sanitary, and stormwater improvements	Multiple Depts.	20, 49, 222, 243
Policy Agenda High Priority	Parks and Recreation Master Plan Adoption	Community Center, Eagle Point Park, and other park improvements	Parks	23, 34
Policy Agenda High Priority	WRRC Plant Nutrient Reduction Improvements	Water Resource and Recovery Center upgrades	Water & Resource Recovery Center	109

MANAGEMENT IN PROGRESS AND MAJOR PROJECTS:

The following are projects that were identified as the 2025 - 2027 Management in Progress and Major Projects by the City Council and are included in the 2027 CIP budget according to one of the Council's goals.

2025 - 2027 Management in Progress

Management in Progress are items that were previously a City Council Goal and are now in the implementation phase. These items are included in the existing FY 2026 and proposed FY 2027 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Healthy & Safe Community

- Access, Belonging and Community Action Plans
- Community Risk Reduction Program Implementation
- Fire Explorer Program Development
- License Plate Reader Camera Deployments
- New Emergency Responder Computer-Aided Dispatch (CAD) System
- Police Radios Upgrade Implementation
- Public Health Preparedness Emergency Response Plan Update
- Traffic and Security Camera Deployments and Upgrades

Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

- Adopt-A-Spot/Volunteer Management Hub Site GIS Application
- City Bond Rating: Updated Credit Rating and Bond Sale
- City Departments Safety Program: Funding for OSHA Compliance
- City Facilities Integrated Access Control Project
- City Hall and City Hall Annex Renovations
- City Website ADA Compliance
- Enterprise Asset Management System and Work Order System Funding and Implementation
- Enterprise Resource Planning (ERP) Software Implementation
- Federal Legislative Advocacy Agenda and Action Plan
- Historic Federal Building Upgrades
- Human Resources Information System (HRIS) Implementation
- Multicultural Family Center Management and Staffing Review
- Organizational Culture Continuous Improvement: Exit Interviews
- State Legislative Advocacy Agenda and Action Plan 2026
- Succession Plan for Intergovernmental Relations Position

Robust Local Economy: Diverse Business & Jobs with Economic Prosperity

- Business Incentives Policy/Processes Review
- Chaplain Schmitt Island Development: Hotel Project
- Comprehensive Hotel Attraction/Incentive Policy
- Electronic Bidding Software Implementation
- Field of Dreams: Next Steps for City Support
- Minority and/or Women-owned Business Enterprise (MWBE) Procurement Policy
- Port of Dubuque New Hotel Development: City Actions

- Poverty Prevention and Reduction Plan Update
- River Cruise Ship Docking Project

Livable Neighborhoods and Housing: Great Place to Live

- Unified Development Code Update and Adoption
- Historic Millwork District Development Update
- Neighborhood Associations Development: Activation/Expansion
- Terminus Software Implementation for City Permits
- Permitting and Inspection Software Implementation
- New Housing Development Status Updates

Sustainable Environment: Preserving & Enhancing Natural Resources

- Electric Bus Acquisition and Charging Station
- Emerald Ash Borer Recovery: Funding for Stump Removal, Planting, and Related Sidewalk Replacement
- Green Alley Maintenance and Performance Evaluation
- Sewer System Infrastructure Asset Master Plan Development and Adoption
- Branching Out Dubuque Tree Planting Program
- Water Department 2025 Consumer Confidence Report
- Water and Resource Recovery Center (WRRC) 2025 Explosion Recovery Completion
- WRRC Fats, Oils, and Greases (FOG) Program Review
- WRRC High-Strength Waste Receiving and Storage Project
- WRRC HVAC Mini-Split System Installation
- WRRC State-Certified Lab Expansion

Connected Community: Equitable Transportation, Technology, Infrastructure, & Mobility

- Jule Federal Transportation Administration Areas of Persistent Poverty Planning Grant
- Parking System Technology Upgrade and Installation
- Smart Parking and Mobility Study Implementation
- STREETS (Smart Traffic Routing with Efficient and Effective Traffic System) Program Funding and Implementation

Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

- Comiskey Park Phase 2 Upgrades: Parking and Amenities
- Community Cultural Experiences and Programming
- Historic Millwork District Green Space Plan
- Eagle Point Park Historic Structures Assessment and Report
- Friends of Eagle Point Park Organization Development
- Eagle Point Park Fall 2025 Clean-Up

Major Projects

Major Projects are projects that are underway and budgeted. Staff is implementing and providing updates to City Council. These items are included in the existing FY 2026 and proposed FY 2027 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Healthy & Safe Community

- Fire Stations Improvement Projects
- Crescent Community Health Center Facilities and Services Expansion

Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

- Multicultural Family Center Elevator
- City Data Center Phase 2

Robust Local Economy: Diverse Business & Jobs with Economic Prosperity

- (none)

Livable Neighborhoods and Housing: Great Place to Live

- (none)

Sustainable Environment: Preserving & Enhancing Natural Resources

- Auburn St and Custer St Water Main, Sanitary Sewer, and Street Reconstruction
- City-Wide Fiber Project: Water Department Pump, Stations, Tanks, and Towers
- Green Alley Project: 15th St. to 17th St. between Iowa St and Central Ave
- Lead Water Service Lines Replacement Phase 1
- N. Cascade Rd./Southwest Arterial Water and Sewer Main Extensions from Edval Ln. to N. English Mill Rd.
- Rockdale Rd. Stormwater Project
- Water Department Deep Well No.7 Rehabilitation
- Water Department New Deep Well No. 7 Rehabilitation (part of PFAS Remediation Plan)
- Water Department SCADA (Supervisory Control and Data Acquisition) Overhaul
- Water Main Creek Crossing Restoration Project

Connected Community: Equitable Transportation, Technology, Infrastructure, & Mobility

- 14th St Railroad Overpass and 16th St Corridor Complete Streets Improvements
- Airport General Aviation Apron Reconstruction
- Airport Taxiway Alpha Construction
- Chaplain Schmitt Island Trail Project (Federal Community Project Grant)
- Fiber Optic Connections to Data Center
- Relocation of Fiber Optics on Julien Dubuque Bridge
- Southwest Arterial Intelligent Transportation System (ITS) Project
- US 20/Northwest Arterial Intersection Iowa DOT Project
- Wildwood Dr. Bridge Replacement

Diverse Arts, Culture, Parks and Recreation Experiences and Activities

- Jackson Park Restrooms
- ImOn Ice Arena Dehumidification System

- Rustic Point Park Completion
- South Pointe Park Completion
- Eagle Point Park Water Tower Destruction
- Chaplain Schmitt Island Amphitheater

Attachment 4

SOURCE OF FUNDS AND IMPORTANT DETAILS

The Fiscal Year 2027-2031 CIP presents a financial plan that reflects a $287,495 general fund property tax levy supported annual debt service for the FY 2010 purchase of a replacement pumper truck ($1,035,000) and the FY 2016 franchise fee litigation settlement judgment bond ($2,800,000). The Fire Station Expansion/Relocation project included in the Fiscal Year 2027-2031 CIP will be funded through the issuance of General Obligation (G.O.) bonds. The debt will be repaid through the City's debt service property tax levy. As a result, this project will increase property taxes to support the repayment of bonds over time. It is anticipated that other borrowing from non-utility funds can and will be minimized by using other sources of funds such as sales tax revenue.

UTILITIES

Stormwater

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The City has been able to garner support from local, state, and federal partners with over $163 million in outside funding to help offset the cost of the overall $254 million project. Since 2001, the City has made steady progress on the various phases of the project.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The City has been able to provide stormwater management services within the rate structure established by Ordinance 16-14. Due to the uncertain economic impacts of the COVID-19 pandemic, there was no increase in FY2021 as part of the City's Coronavirus relief response. With some minor adjustments to planned Capital Improvement Program projects, reducing some budgets and delaying a few others, the City was able to delay the planned increases for a year such that the rate did not reach $9.00 per month until FY 2023, six years later than previously scheduled.

The recommended Fiscal Year 2027-2031 Capital Improvement Program Budget includes includes an additional $5,121,112 for the Flood Mitigation Gate and Pump Replacement, a key component of the Bee Branch Creek Restoration Project (Phase 5 of the Bee Branch Watershed Flood Mitigation Project). Combined with funding allocated in prior fiscal years (FY24-FY26), the total project investment is $28,456,106.

The recommended Fiscal Year 2027-2031 Capital Improvement Program Budget includes $12,275,000 shared across four funding sources to complete final design work in Fiscal Year 2027 and begin construction in Fiscal Year 2028 for the 17th/W. Locust Street Reconstruction Project, part of the Bee Branch Creek Restoration Project (Phase 12B of the Bee Branch Watershed Flood Mitigation Project). Design for this project was largely completed in the late 2010s and early 2020s, but progress was paused due to funding challenges during the COVID-19 pandemic.

Fiscal Year 2027 will be the nineteenth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2027 Stormwater User Fee is proposed to increase from $11.03 per SFU to $12.02 per SFU, a 9.00% increase.

	Rate Per Single Family Unit (SFU)
Fiscal Year 2021 - Adopted Per Ordinance 21-20	$ 8.29
Fiscal Year 2022 - Adopted Per Ordinance 10-21	$ 8.85
Fiscal Year 2023 - Adopted Per Ordinance 13-22	$ 9.00
Fiscal Year 2024 - Adopted Per Ordinance 14-23	$ 10.00
Fiscal Year 2025 - Adopted Per Ordinance 14-24	$ 10.50
Fiscal Year 2026 - Adopted per Ordinance 14-25	$ 11.03
Fiscal Year 2027 - Recommended	$ 12.02

Water

Water revenue represents a portion of the monthly water bill that goes for maintenance, repair, replacement and improvement of the Eagle Point Water Plant and water distribution system on a pay-as-you-go basis for all projects except the major extensions. The Fiscal Year 2027-2031 CIP anticipates $4,174,231 in Fiscal Year 2027, $3,623,407 in Fiscal Year 2028, $1,793,632 in Fiscal Year 2029, $2,312,622 in Fiscal Year 2030, and $1,676,919 in Fiscal Year 2031.

Water State Revolving Fund Loans will be used to finance water projects in FY 2027-2031 as follows: $0 FY 2027; $7,302,707 FY 2028; $11,563,870 FY 2029; $6,806,000 FY 2030; and $2,055,000 FY 2031. The debt service related to the total $27,727,577 State Revolving Fund Loans over the 5-years will be paid from water fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support Source Water PFAS Reduction Project Deep Well, Source Water PFAS Reduction Project Granular Filter, West End Annexation Phase II, 17th/Locust St Reconstruction Phase 4 (Heeb to Kirkwood), Private Lead Service Line Replacement Program (City-Wide), Central Ave Booster Station, Central Ave Water Main Extension, South Algona 12" Water Main Replacement, Water Main Replacement W 8th St (Bluff to Hill), Water Storage Rehabilitation Program, HWY 20/Dodge St Water Main Relocation - Devon Drive to Concord Street, Water Main Extension Olympic Heights Road, and Southwest Arterial (Key West Drive to Silverwood Drive) 16" Water Main Installation.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager’s Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager’s Office, Legal, Planning, Economic Development, City Clerk’s Office and Workforce Development recharged expenses based upon each enterprise fund’s percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager’s Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Water Fund’s share of the City’s administrative overhead is 18.75%. In FY 2027, the Water Fund will support 18.01% of administrative overhead.

The water fees in FY 2027 are recommended to increase 3.0%.

Sewer

Sewer revenue represents a portion of the monthly sewer bill that goes for the maintenance, repair, replacement and improvement of the Water & Resource Recovery Center Plant; lift stations, and sewer lines. The Fiscal Year 2027-2031 CIP anticipates $26,300,608 in Fiscal Year 2027, $19,579,781 in Fiscal Year 2028, $19,532,176 in Fiscal Year 2029, $15,269,824 in Fiscal Year 2030 and $11,750,197 in Fiscal Year 2031.

Sanitary Sewer State Revolving Fund Loans will be used to finance sewer projects in FY 2027-2031 as follows: $12,232,834 FY 2027; $17,579,781 FY 2028; $17,132,176 FY 2029; $12,669,824 FY 2030; and $8,500,197 FY 2031. The debt service related to the total $68,114,812 State Revolving Fund Loans over the 5-years will be paid from sewer fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support such projects as Catfish Creek Sewer shed Interceptor Improvements (South Fork and Middle Fork), South West Arterial Middle Interchange Sewer Extension, Old Mill Road Lift Station & Force Main Phases (1 and 2), Track Line Sewer Reconstruction, Schmitt Island Sanitary Improvements, Grove Terrace Sanitary Sewer Reconstruction, Cooper Pl & Maiden Ln Sanitary Sewer Reconstruction, Harvard Sanitary Sewer, Hempstead Reconstruction, Knob Hill-Duggan Drive Sanitary Sewer Reconstruction, JFK Yiannias Pl Sanitary Sewer Relocation, Key West Sanitary Lift Station Replacement, Sanitary Basin Analysis - Steger Heights, Quigley's Sub and South Port/Terminal St, 17th/Locust St Reconstruction Phase 4, W&RRC Plant Nutrient Reduction Improvements, W&RRC Industrial Control Upgrade, W&RRC Headworks Bar Screen Replacement, and W&RRC Treatment System Infrastructure Restoration and Reliability Improvements.

The sewer fees in FY 2027 are recommended to increase 9.0%.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager’s Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager’s Office, Legal, Planning, Economic Development, City Clerk’s Office and Workforce Development recharged expenses based upon each enterprise fund’s percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager’s Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Sanitary Sewer Fund’s share of the City’s administrative overhead is 18.75%. In FY 2027, the Sanitary Sewer Fund will support 18.01% of the administrative overhead.

Parking

Parking revenue represents three primary sources: (a) the balance of prior year depreciation funds set aside for the maintenance and repair of parking ramps; (b) future payments to the depreciation fund for repair and maintenance of the parking system (there are no budgeted payments to the depreciation fund in future years due to using existing cash balance); and (c) interest income.

A $4.15 million Greater Downtown TIF borrowing is anticipated in FY 2027-2031 for parking ramp major maintenance. New debt service will be paid from the Greater Downtown TIF fund.

The Greater Downtown TIF will support parking related debt in the downtown as follows: $2,014,000 in FY 2027; $2,010,750 in FY 2028; $2,012,625 in FY 2029; $2,013,875 in FY 2030; and $2,014,125 in FY 2031.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

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Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Parking Fund's share of the City's administrative overhead is 6.93%. In FY 2027, the Parking Fund will support 2.86% of the administrative overhead.

Solid Waste Collection Activities

Solid waste collection activities revenue represents a portion of the monthly refuse bill that goes for the purchase of solid waste collection vehicles. The Fiscal Year 2027-2031 CIP anticipates $460,000 in FY 2027, $469,250 in FY 2028; $423,679 in FY 2029; $646,544 in FY 2030; and $772,500 in FY 2031. The Solid Waste Collection Fund is anticipated to have a deficit balance of $587,638 at the close of FY 2027, which will be offset by an internal loan from a portion of the $5.3 million loan repayment from the Greater Downtown TIF fund to the General Fund. The Solid Waste Collection Fund will begin repaying the General Fund in the Fiscal Year that there is no longer a deficit balance, which is estimated to be FY 2031.

The Solid Waste Collection will support solid waste related debt for solid waste collection vehicles as follows: $460,000 in FY 2027; $463,250 in FY 2028; $408,879 in FY 2029; $640,544 in FY 2030 ; $766,500 in FY 2031.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Solid Waste Fund's share of the City's administrative overhead is 18.75%. In FY 2027, the Solid Waste Fund will support 18.75% of the administrative overhead.

The solid waste collection fees in FY 2027 are recommended to increase 9%.

GENERAL FUND

The current revenue amount of $352,000 (0.10% of CIP Total) during the five-year period represents $50,000 in golf funds for improvements to the Bunker Hill Golf Course, $22,000 in Historic Preservation Loan repayments, $60,000 in Rental Dwelling Rehab Repayments, $150,000 in Washington Neighborhood Loan Repayments, $50,000 in insurance and other reimbursements, and $20,000 in repayments to the Homeownership Loan Program.

LOCAL OPTION SALES TAX (LOST)

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 20 percent of the proceeds would be used for: (a) the upkeep of City-owned property such as sidewalks, steps, storm sewers, walks, curbs, traffic signals and signs, bridges, and buildings and facilities; (b) transit equipment such as buses; (c) riverfront and wetland developments; and (d) economic development projects. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax (20%)” totals $844,281 and represents 0.24% of the total CIP.

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 30 percent of the proceeds would be used to: (a) reduce street special assessments by at least 75 percent; and (b) maintain and repair streets. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax/Street Projects (30 percent)” and totals $16,417,822, or 4.65% of the total CIP.

GAMING

DRA payments represent 0% in FY 2027 of the projected gaming taxes, rent, and admissions from the race track, slots and riverboat operations ($0 or 0.00% of the total CIP) over the five-year period. When practical in future years, additional revenues will be moved to capital from operating. To the extent that there is any revenue shortfall in future years, capital projects will be eliminated or deferred. DRA distribution revenue projections ($0 or 0.00% of the total CIP) are discounted consistent with the adopted budget guidelines by 5% in FY 2029, 10% in FY 2030 and 15% in FY 2031. **In Fiscal Year 2027, all DRA Distribution is diverted to the operating budget instead of being used in the capital budget. This was also done in Fiscal Years 2024-2026 which is a change from past practice.**

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055.

In calendar year 2025, the DRA (Q Casino) reported an increase of +8.7% in gross gaming revenue (GGR), while Diamond Jo Casino experienced a slight decline of -1% compared to calendar year 2024. The overall Dubuque gaming market reached approximately $125.7 million in calendar 2025, reflecting a +2.5% increase from the $122.6 million reported in calendar year 2024. The growth in GGR at DRA (Q Casino) was anticipated, as several redeveloped outlets—including the casino floor, food and beverage (F&B) operations, and banquet facilities—were fully open during the year.

In addition to gaming revenue growth, the DRA continued to see growth in non-gaming revenue streams, particularly in food and beverage and the newly developed banquet and event space. This combined growth contributed to an overall increase in total gross revenue of approximately +9% in calendar year 2025 compared to calendar year 2024.

Looking ahead, the DRA projects that gross gaming revenue will remain relatively flat in calendar year 2027, primarily due to the anticipated opening of the Linn County (Cedar Rapids) casino on December 31, 2026. Despite this, total gross revenue is expected to increase by approximately +2.63% in 2027, driven by continued expansion in auxiliary revenue streams such as hotel operations, food and beverage, and banquet services.

Beyond 2027, the DRA forecasts moderate growth in gaming revenue, with projected increases of +3.4% in FY 2028, +2.1% in FY 2029, +1.0% in FY 2030, and +1.0% in FY 2031. Total gross revenue is expected to grow at similar but slightly higher rates, with projected increases of +3.3% in FY 2028, +2.2% in FY 2029, +1.3% in FY 2030, and +1.0% in FY 2031.

A new Hard Rock Casino has opened in Rockford, Illinois. Additionally, the Ho-Chunk Nation has announced plans to develop a $705 million casino, hotel, and conference center in Beloit, Wisconsin, to be constructed in multiple phases. The casino component is currently scheduled for completion in the fourth quarter of 2026." Competition from these new casinos follows years of the State of Illinois allowing slot machines in taverns.

FEDERAL FUNDING

Community Development Block Grant (CDBG)
The Fiscal year 2027-2031 CIP anticipates that Community Development Block Grant (CDBG) funds will be $650,000 in FY 2027; $650,000 in 2028; $450,000 in FY 2029; $450,000 in FY 2030; and $200,000 in FY 2031 (0.68% of the total CIP).

Federal Aviation Administration (FAA)
The FAA funding of $18,140,035 (5.14% of the total CIP) provides 90 percent match on most airfield related improvements. The Fiscal Year 2027-2031 budget includes Reconstruct Taxiway A, Taxiway J Improvements, Taxiway D Extension, and Update Airport Pavement Management System.

Federal Lead Paint/Healthy Homes Grant (0.83% of Total CIP)
The Fiscal year 2027-2031 CIP anticipates that Lead Paint/Healthy Homes Grant funds will be $1,900,000 in FY 2027; $1,036,600 in 2028; $— in FY 2029; $— in FY 2030; and $— in FY 2031 (0.83% of the total CIP).

Healthy Homes Production Grant (0.32% of Total CIP)
The Fiscal year 2027-2031 CIP anticipates that Healthy Homes Production Grant funds will be $2,995,200 in FY 2027; $1,658,050 in 2028; $— in FY 2029; — in FY 2030; and — in FY 2031 (0.32% of the total CIP).

Federal Assistance
Federal Assistance funding of $45,351,606 (12.85% of the total CIP) includes EDA, EPA, Infrastructure grants, and other federal grants. The Fiscal Year 2027-2031 budget includes Bee Branch Creek Gate and Pump Replacement, Public Electric Vehicle Chargers, Electric Buses, 14th Street Overpass, and East-West Corridor Capacity Improvements.

Federal STP Funds
Federal STP Funds funding of $14,845,453 (4.21% of the total CIP) includes DMATS funds for 14th Street Overpass, STREETS Phase 2, and US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements.

STATE FUNDING

Road Use Tax

Road Use Tax Funds (RUTF) of $3,174,227 (0.90% of the total CIP) over five years represents the balance of annual payments not required for support of the operating budget and funds that had been reserved to finance high priority transportation projects. The Iowa Department of Transportation (IDOT) provides annual projections on the amount of RUTF the City of Dubuque will receive over the next five years based on a per capita amount. The State Road Use Tax Fund consist of revenues from fuel tax, vehicle registration fees, use tax, driver's license fees and other miscellaneous sources and is distributed to cities on a per capita basis. It should be noted that in FY 2010, the Iowa Department of Revenue increased Road Use Tax Funds (RUT) as a result of higher vehicle registration fees passed into law in 2008. The gas tax was increased ten cents beginning in February 2015. The city is estimated to receive $44,944,898 for FY 2027-2031, all used for operations.

Sales Tax Increment Revenue

The City secured a $98.5 million grant through the State of Iowa Flood Mitigation program funded by 70% of the sales tax increment revenue received from the State of Iowa's 5% portion of sales tax received from sales in the City of Dubuque. This revenue will fund the debt service payable on Sales Tax increment Revenue bonds and Iowa Finance Authority State Revolving Fund Loans issued for the Flood Mitigation project known as the Bee Branch Watershed Project. In the five year capital program, $50,000 of sales tax increment revenue will fund pay-as-you-go projects related to the Bee Branch Watershed project.

Other State Grants (0.69% of Total CIP)

State funding includes Iowa Department of Transportation Funding for street projects and trails and Historic Preservation Surveys and Regulations of $2,445,000 are anticipated over the five-year program.

Iowa Finance Authority funding of $1,013,268 is anticipated over the five-year program for the Housing Department's Housing Trust Fund to provide permanently affordable housing or assistance to nonprofit organizations providing the same.

TAX INCREMENT FINANCING (TIF)

Dubuque Industrial Center West TIF District

In FY 2006 and 2007, Tax Increment Financing (TIF) funds were committed towards abatement of the 20 year G.O. Bond issue for a Dubuque Industrial Center West (DICW) expansion and Chavenelle Road extension project, thereby delaying payback to the general fund for prior year development costs. In FY 2007, the TIF assessed values increased, allowing for additional increment for projects and cost recovery to continue. In FY 2017, the TIF assessed values increased again from a commercial 12% state equalization order.

The FY 2027-2031 CIP includes $1,857,500 in land sale proceeds to provide funding for the new campaign by the Greater Dubuque Development Corporation to improve the economy in Dubuque, $182,850 for the Chavenelle Street Light Replacement Project.

Annexation Initiatives

As annexation and development continues, the City has taken the following initiatives to provide services to annexed areas:

Additional Police Officers (Operating Budget)

With the Police Department's crime strategy, Territory Accountability Design, in full implementation, the department projected the need to increase Dubuque's current six patrol territories to seven as new areas of the city are developed. To add a seventh territory, five additional police officers were needed.

Partly in response to this need, the Police Department developed a Sworn Officer Plan which proposed the addition of 15 sworn police officers over a five-year period, with the first five (four Police Officers and one Police Corporal acting as a Section 8 Investigator) approved in December 2007, four more were approved in FY 2009, three more were approved in FY 2010, two more were approved in FY 2011 and one more was approved in FY 2012. The plan's staff increases created sufficient staffing to establish an additional patrol territory. In FY 2019, an additional sworn police officer was added, an existing position was promoted to Captain and one Corporal position was eliminated in order to create a Specialty Unit Commander. The Fiscal Year 2020 budget approved the expansion of the Dubuque Police Department School Resource Officer (SRO) Program. To spread the expenses over time, three SRO's were to have been added over three consecutive years: Fiscal Year 2020, Fiscal Year 2021, and Fiscal Year 2022 budget. However, the expansion was frozen in FY21 due to the pandemic pausing the final position and was added in FY23 instead of FY22 as originally planned. The Dubuque Community School District (DCSD) will still gradually pay 50% of the salary of the existing SRO Lieutenant, and the DARE Officer. This DCSD payment will be implemented in increments of 45% of 50% reimbursement in year 1, or Fiscal Year 20, 75% of 50% reimbursement in year 2, or Fiscal Year 21, and 100% of 50% reimbursement in year 3, or Fiscal Year 22. In Fiscal Year 2024, two Crisis Intervention Team Officers were approved. In late 2024, the Precision Policing Center (PPC) was established. It is expected to serve as a critical "force multiplier" for the department, supporting rapid police response, informed decision-making, and proactive crime prevention. This is also supporting officer safety. The PPC is staffed by five non-sworn (civilian) employees in three roles: three Precision Policing Center Technicians, one Crime Analyst, and one Criminal Computer Forensics.

Fire Station and Additional Firefighters/Paramedics

An additional west end fire station is currently projected to be designed in FY 2030 and built in FY 2031.In April 2026, the City began a study of all stations and future needs. The City of Dubuque currently has an annexation study and not an annexation plan. However, addition of this fire station and associated ambulance and firefighting response capability and capacity positions the City well to develop an annexation plan and begin the process of annexation in the future. The City Development Board, that approves annexation expects services to be provided within 3 years of annexation. For a new station, operating costs include insurance, utilities, equipment, maintenance, and furniture. In FY2020, one (1) new employee was added, one (1) additional new employee was added in FY 2021 as well. The position that was to be added in FY2022 was delayed. In FY2023, 4 new employees were added. In FY2024, one new firefighter was added. In FY 2025 an additional EMS Captain and an additional EMS Bureau Chief were approved. In FY 2026, 5 firefighter/paramedic positions were added and additional employees may be added in future years. In addition, 3 firefighter/paramedic positions were added in FY2023 to provide one additional staff member on each of the three duty shifts. The additional ambulance for the additional fire station was purchased in FY2023. The current minimum staffing per shift is 22, with 28 personnel assigned to cover leave. The additional personnel will reduce the need for overtime as each shift will have more positions available to cover vacations and other leave.

Water and Sanitary Sewer Service

The City is in the process of extending sanitary sewers and water service into new development areas or recently annexed areas as part of pre-annexation agreements and replacing undersized sanitary sewers along with new lift stations. Requests have been received for sanitary sewer and water service on North Cascade Road near Highway 20 and for water service further North on John F. Kennedy Road.

In 2003, a new water main was activated from Highway 20 north on the east side of the Northwest Arterial to John F. Kennedy Road then west to a new 1.25 million gallon water tower located at the Dubuque Soccer Complex. By constructing this tower and with this water main extension in the fourth pressure zone of the City's water distribution system, it allowed growth to take place for residential, commercial and industry to the west of the community.

To date, both sanitary sewer and water service have been extended through the Dubuque Industrial Center West, along Seippel Road to the north edge of the Callahan subdivision. Additional funds are available to extend water and sewer service to the 643 acres annexed and to other areas under consideration for annexation. The City has spent in excess of $2 million to replace much of the North Fork Catfish Creek Sanitary Sewer Line. The City extended the Granger Creek Interceptor sewer and the public water main from the Technology Park South along highway 151/61 to the north side of the Dubuque Regional Airport. The Granger Creek sanitary sewer and water main extension provided immediate sanitary sewer and water services to the Dubuque Regional Airport and portions of the annexation areas that are adjacent to the highway 151/61 corridor.

Greater Downtown TIF District

This district was formally the Downtown and Ice Harbor TIF districts but now have been combined to the Greater Downtown TIF district. Now that the City will only be claiming 75% of Greater Downtown TIF revenue beginning in FY 2028, resources for these capital projects are significantly reduced. Many projects, which are City Council priorities, are able to move forward due to the availability of Greater Downtown TIF revenue due to continued growth to further sustain a rejuvenated downtown and port of Dubuque. The following charts shows the amount of TIF revenue reduction in GDTIF due to claiming 25% less in TIF revenue:

Fiscal Year	Annual GDTIF Revenue	Reduction from FY27	% Change
2027	$13,524,219	$—	— %
2028	$10,162,871	-$3,361,348	-24.85 %
2029	$10,137,372	-$3,386,847	-33.33 %
2030	$10,111,873	-$3,412,346	-33.66 %
2031	$10,111,873	-$3,412,346	-33.75 %

Claiming 25% less in Greater Downtown TIF revenue will provide additional general fund levy tax dollars due to the growth that the improvements created in the GDTIF District. The additional general fund levy tax dollars estimated to be returned to all taxing bodies in Fiscal Year 2028 based on the estimated Fiscal Year 2027 consolidated rate is as follows:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$1,284,104
City of Dubuque	36.26 %	$1,233,420
Dubuque County	19.96 %	$678,959
Northeast Iowa Community College	2.75 %	$93,544
Sunnycrest Manor County Hospital	1.89 %	$64,290
Dubuque Agricultural Extension	0.41 %	$13,947
Dubuque City Assessor	0.98 %	$33,336
Total	100.00 %	$3,401,600

The following are projects included in the FY 2027-2031 CIP:

Downtown Master Plan Update (page 357) - This project ($150,000) provides for the preparation of a Downtown Master Plan that will provide a comprehensive vision and strategic framework to guide future development, investment, and revitalization efforts in Dubuque's downtown core.

Jackson Park Restroom Building (page 24) - This project ($100,000) provides for additional funding for the Jackson Park restroom building. Initial funding was approved in FY 2020, but due to COVID-19, the project was put on hold.

Five Flags Building Improvements (page 29) – This project ($5,869,457) provides funding for improvements to the building (arena, theater, lobby areas, exterior) and its equipment. With existing funds of $1,206,410, there is $5,869,457 available. This is a substantial decrease from the approximately $24 million previously available.

Five Flags Marquee Replacement (page 30) – This project ($133,500) provides for replacement of the video marquee located at 4th and Locust. It is critical to relaying information to people driving or walking by the building. The current marquee was installed in 2018. The life expectancy is 7-9 years. A new marquee would have an upgraded screen with higher resolution resulting in better clarity, more user friendly, and more efficient.

Five Flags Boiler Replacement (page 31) – This project ($410,000) provides funding for replacement of three 2 million BTU boilers which provide heating for the arena. The current boiler system was installed in 2006 and has a replacement schedule of 20 years. Future boilers are more energy efficient.

Five Flags Recirculating Pump Replacement (page 32) – This project ($40,700) provides for the replacement of two recirculating pumps that are responsible for keeping the warm water for sinks readily available by circulating the hot water.

Five Flags Emergency Generator Replacement (page 33) – This project ($870,400) provides for replacement of the emergency standby generator located at 5th Street which provides power to critical systems inside of the building during a sudden loss of power. The current generator was installed in 2000 and is nearing the end of life expectancy of 30 years. A new generator would be more efficient and environmentally friendly.

Grand River Center Dishwasher and Water Softener Replacement (page 43) - This project ($263,000) provides for a dishwasher and water softener replacement as they are original to the venue and reached its industry standard life span. After running dishes through the current dishwasher, they are coming back spotted which leads to concerns when placed in front of the guests. Oak View Group (OVG) conducted an in-depth review of the venue's kitchen requirements. The examination focused on on elevating the culinary experience for the guests to delivering a refined and exceptional food experience.

Grand River Center Roof Restoration (page 44) - This project ($1,383,000) provides for restoration of the roof on the Grand River Center. The roof was installed in 2002 and restoration is critical to prevent expensive damage if the roof begins leaking.

Grand River Center HVAC System Evaluation (page 45) - This project ($35,000) provides for a consultant to evaluate the HVAC system, software, and controllers. The current system is original to the building, outdated, and difficult to service.

Port of Dubuque Street Extension (page 281) - The city is moving forward with further development in the Port of Dubuque. Specifically, there is approximately 13 acres of vacant property on the north side of 5th Street. These funds ($100,000) will provide money to create an entry road to that site and to plan for the potential future realignment of Ice Harbor Drive to line up with that entry road.

Railroad Crossing Safety Improvements and Quiet Zone Implementation (page 297) - This project ($833,104) provides funding to study the feasibility of implementing railroad crossing safety improvements which could facilitate establishing railroad quiet zones within jurisdictional areas.

Federal Building Renovation (page 334) - This project ($8,645,473) provides funding in FY27 for major HVAC upgrades to replace existing equipment that is beyond its expected service life and subject to frequent or catastrophic breakdown. FY28 and FY29 provides funding for the second phase of HVAC upgrades.

Downtown Bike Lockers (page 336) - This project ($30,000) funds the installation of 4-5 weatherproof bike lockers per year at the downtown building facilities assigned to the Facilities Management Team.

Greater Downtown Rehabilitation and Housing Incentive Program (page 338) – This program ($1,970,403) consolidates three previously separate initiatives—6052000004 (Greater Downtown Housing Creation Grant Program), 6052000002 (Downtown Rehabilitation Grant Program), and 6052000009 (Central Avenue Housing Forgivable Loan)—into a single, streamlined tool to support the revitalization of the Greater Downtown Urban Renewal District. The program supports both commercial revitalization and housing creation, with a focus on adaptive reuse, historic preservation, and equitable access to housing. This is a substantial reduction from previous available funding.

Downtown Storefront Activation Program (page 340) - This new project ($400,000) provides for $25,000/year toward City financial assistance to prospective storefront tenants for security deposits plus 25% of the first six months' rent, requiring matching financial support from the building owner (25%) and the tenant (50%) as partners in the business's success. In addition, $75,000/year will be dedicated to Dubuque Main Street's SWAP grant program ($15,000 of which is for administrative costs), which provides financial assistance for interior storefront buildout costs. The $100,000 annual allocation is anticipated to assist up to 20 businesses with the rent relief portion of the program, and up to 6 businesses with storefront buildout costs.

Smart Parking System Implementation (page 344) - This project ($1,490,175) provides funds for way finding signage throughout the City of Dubuque. With modifications to parking ramps and lots along with removing parking lots, new signage will be needed to improve traffic flow. New signs will be added and outdated signs will be removed.

Parking Ramp Major Maintenance Repairs (page 345) - This project ($9,161,567) funds major renovation work needed at the Iowa, Locust, 5th Street, Five Flags, 10th and Central, and Intermodal ramps. Funding will address structural repair items and needed mechanical, electrical & plumbing repairs.

Municipal Parking Lot Maintenance (page 346) - This project ($196,182) provides for maintaining the surface of 14 off-street municipal parking lots. This project also includes signage, landscaping, and screening improvements to surface lots. Lots include: Lot 2 (9th and Bluff), Lot 3 (5th and Bluff), Lot 5 (City Hall Lot), Lot 6 (Library Lot), Lot 7 (3rd and Main), Lot 10 (5th and Main), Lot 12 (4th and Central), Crescent Community Health Center Parking Lot, Lot 4 (12th and Bluff), Port of Dubuque Surface Lot, Federal Building Parking Lot, Elm Street Parking Lot, Ice Harbor Drive Parking Lot, and Lot 9 (3rd and Locust). The funding for maintenance of municipal parking lots provides for pavement crack sealing, repairs, line striping, and seal coating surfaces of municipal parking lots.

Homeowner Rehabilitation Program (page 350) - This project ($2,741,588) provides loans utilizing Community Development Block Grant (CDBG), Local Housing Trust Fund, and Local Match funding for loans to owner-occupied single family or duplex properties for maintenance and rehabilitation of their homes. The Program provides loans up to $40,000, at 0% interest, with affordable payments based on the applicant's income. Loans may be made for greater amounts if approved on a case-by-case basis by the Community Development Advisory Commission. This program has been in operation since 1978.

Downtown ADA Assistance Program (page 352) - This project ($185,000) provides assistance to residents and businesses to ensure facilities in the Downtown Urban Renewal Area are fully accessible and inclusive to all persons regardless of abilities. This includes parking lots, retail and wholesale stores, restaurants, cafés, taverns, gas stations, public buildings, lodging, schools, parks, and entertainment venues. The program is designed to assist businesses with the cost of becoming ADA compliant. Qualified applicants can receive up to 50% of the cost of the project from the City of Dubuque, at a maximum amount of $5,000 per property

North Cascade Housing TIF District

In FY 2014 the City created the first housing TIF district in the Timber Hyrst subdivision off of North Cascade Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income(LMI) residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expired in FY 2025 and all certified debt has been collected.

The additional tax dollars estimated to be returned to all taxing bodies annually based on the estimated Fiscal Year 2027 consolidated rate is as follows:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$589,631
City of Dubuque	36.26 %	$566,358
Dubuque County	19.96 %	$311,763
Northeast Iowa Community College	2.75 %	$42,953
Sunnycrest Manor County Hospital	1.89 %	$29,521
Dubuque Agricultural Extension	0.41 %	$6,404
Dubuque City Assessor	0.98 %	$15,307
Total	100.00 %	$1,561,937

English Ridge Housing TIF District

In FY 2015 the City created a housing TIF district in the English Ridge subdivision off of Stone Valley Drive. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2026.

The additional tax dollars estimated to be returned to all taxing bodies annually based on the estimated Fiscal Year 2027 consolidated rate is as follows:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$226,916
City of Dubuque	36.26 %	$217,960
Dubuque County	19.96 %	$119,980
Northeast Iowa Community College	2.75 %	$16,530
Sunnycrest Manor County Hospital	1.89 %	$11,361
Dubuque Agricultural Extension	0.41 %	$2,465
Dubuque City Assessor	0.98 %	$5,891
Total	100.00 %	$601,103

South Pointe Housing TIF District

In FY 2017 the City created a housing TIF district in the South Pointe subdivision off of Highway 151 South. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/ Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2031 due to a three year extension.

Rustic Point Housing TIF District

In FY 2017 the City created a housing TIF district in the Rustic Point subdivision off of Derby Grange Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/ Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2028.

N Grandview Housing TIF District

In FY 2021, the City created a housing TIF district in the North Grandview subdivision off of North Grandview Avenue. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in 2033.

MISCELLANEOUS SOURCES

Private Participation (1.10% of Total CIP)
Private contributions represents the non-City share of the cost of several projects including private participation, fund raising, loans, grants and future resource allocation of City funds. Private participation funds included in the five year CIP include: Boyd Gaming contribution for the Port of Dubuque Ramp Maintenance ($467,157); Street Lighting and Traffic Signal Knockdown insurance reimbursements ($50,000); Canadian Pacific Kansas City Southern (CPKC) Railroad contribution for 14th Street Overpass project ($1,000,000); Milling sales from the Asphalt Milling Program ($375,000); Private Marina Companies contribution for Harbor Area Maintenance Dredging ($200,000); Jeffris Family Foundation contribution for the restoration of Eagle Point Park structures ($1,852,354); and IDOT reimbursement for the Pavement Marking program ($125,000).

Special Assessments (0.08% of Total CIP)
Special Assessments represent that portion of street and sanitary sewer improvement projects anticipated to be assessed to benefiting property owners. The $285,000 amount breaks down: (a) $250,000 for sidewalk lien special assessments, and (b) $35,000 for green alleys (non Bee Branch) special assessments.

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
POLICE DEPARTMENT									
Public Safety									
	DLEC Building Upgrades & Maintenance	G.O. Debt (Sales Tax Fund 20%)	$208,300.00	$—	$—	$—	$—	$208,300	1
FIRE DEPARTMENT									
Public Safety									
	Exterior Building Maintenance	G.O. Debt (Sales Tax Fund 20%)	$ 99,136	$ 864	$ 100,000	$ 100,000	$ —	$300,000	3
	Outdoor Warning Siren Repair/Replace	G.O. Debt (Sales Tax Fund 20%)	$ 54,000	$ —	$ —	$ —	$ —	$54,000	5
	Fire Station Expansion	G.O. Debt (Sales Tax Fund 20%), Debt Levy	$ 100,000	$ 250,000	$ 900,000	$ 4,000,900	$ 3,540,800	$8,791,700	6
	2027 Fire Engine Replacement (1907)	G.O. Debt (Sales Tax Fund 20%)	$ 20,000	$ —	$ —	$ —	$ —	$20,000	8
	2027 Ambulance Replacement (1914)	G.O. Debt (Sales Tax Fund 20%)	$ 500,000	$ —	$ —	$ —	$ —	$500,000	9
	2028 Fire Engine Replacement (1905)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ 20,000	$ —	$ —	$ —	$20,000	11
	Portable Radio Replacements	G.O. Debt (Sales Tax Fund 20%)	$ 490,000	$ —	$ —	$ —	$ —	$490,000	12
	2031 Fire Engine Replacement (1910)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 1,288,408	$1,288,408	13
	2030 Ambulance Replacement (1915)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 635,000	$ —	$635,000	14
	2031 Ambulance Replacement (130010)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 665,000	$665,000	15
	Install HVAC systems at Fire Station 5 and 6	G.O. Debt (Sales Tax Fund 20%)	$ 100,000	$ —	$ —	$ —	$ —	$100,000	17
PARKS AND RECREATION									
PARK DIVISION									
Culture and Recreation									
	All Parks								
	Low/Mod Income Area Park Improvements	CDBG	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$1,000,000	19
	Chaplain Schmitt Island								
	Environmental Restoration	State Grant Application	$ —	$ 30,000	$ 200,000	$ 200,000	$ —	$430,000	20

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PARKS AND RECREATION									
PARK DIVISION									
Culture and Recreation									
	Eagle Point Park								
	Replace Water Lines	Water Construction Fund	$ —	$ —	$ 280,000	$ —	$ —	$280,000	21
	Jeffris Grant	Sales Tax Fund (20%), Private Participant, G.O. Debt (20%)	$ 61,814	$ 69,216	$ 47,010	$ 941,177	$ 941,177	$ 2,060,394	22
	Eagle Point Park Master Plan	G.O. Debt (Sales Tax Fund 20%)	$ 165,000	$ —	$ —	$ —	$ —	$ 165,000	23
	Jackson Park								
	Restroom Building	G.O. Debt (GDTIF)	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	24
	Murphy Park								
	Replace Water Lines	Water Construction Fund	$ —	$ —	$ —	$ 220,000	$ —	$ 220,000	25
	Park Office								
	Park Office Roof Replacement	G.O. Debt (Sales Tax Fund (20%)	$ 12,000	$ —	$ —	$ —	$ —	$ 12,000	26
	General Park Maintenance								
	Trail Maintenance/Repair	Sales Tax Fund (20%)	$ —	$ —	$ 50,000	$ —	$ 50,000	$ 100,000	27
	Mechanic Shop - Roof Replacement	G.O. Debt (Sales Tax Fund 20%)	$ 35,000	$ —	$ —	$ —	$ —	$ 35,000	28
PARKS AND RECREATION									
CIVIC CENTER									
Culture and Recreation									
	Five Flags Building Improvements	Greater Downtown TIF, G.O. Debt (GDTIF)	$ 2,750,000	$ 3,094,678	$ —	$ —	$ —	$ 5,844,678	29
	Marquee Replacement	Greater Downtown TIF	$ 133,500	$ —	$ —	$ —	$ —	$ 133,500	30
	Boiler Replacement	G.O. Debt (GDTIF)	$ —	$ —	$ 410,000	$ —	$ —	$ 410,000	31
	Recirculating Pump Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 40,700	$ 40,700	32
	Standby Emergency Generator Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 870,400	$ 870,400	33

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PARKS AND RECREATION									
RECREATION DIVISION									
Culture and Recreation									
	Administration								
	Community Center Master Plan	Sales Tax Fund (20%)	$ —	$ 80,000	$ —	$ —	$ —	$ 80,000	34
	Bunker Hill Golf Course								
	Construct Cart Paths	Golf Fees	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	35
	Bunker Tree Removal & Replacement	Golf Fees	$ 10,000	$ 10,000	$ —	$ —	$ —	$ 20,000	36
	Administrative Office Lead Remediation Project	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	37
	Basement Leak Repair & Planter Box Removal	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	38
	Flora & Sutton Pool								
	Pool Tank Resurfacing	G.O. Debt (Sales Tax Fund 20%)	$ 135,000	$ —	$ —	$ —	$ —	$ 135,000	39
	Leak Repair	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	40
	Marina								
	Dock Fuel & Electrical System Rehab	G.O. Debt (Sales Tax Fund 20%)	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	41
	Dock Network Switch Replacement	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	42
PARKS AND RECREATION									
CONFERENCE CENTER									
General Government									
	Dishwasher and Water Softener Replacement	Greater Downtown TIF	$ 263,000	$ —	$ —	$ —	$ —	$ 263,000	43
	Roof Restoration	Greater Downtown TIF	$ —	$ 33,000	$ 1,350,000	$ —	$ —	$ 1,383,000	44
	HVAC System Evaluation	Greater Downtown TIF	$ 35,000	$ —	$ —	$ —	$ —	$ 35,000	45
	Fire Panel Replacement	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 155,000	$ —	$ 155,000	46
WATER DEPARTMENT									
Business Type									
	8th Street 20" Transmission Water Main Connection (Jackson to Central)	Water Construction Fund	$ —	$ 65,000	$ 212,000	$ —	$ —	$ 277,000	47
	17th/Locust Street Reconstruction Phase 4	State Revolving Fund Loan, Water Construction Fund	$ —	$ 555,000	$ 555,000	$ —	$ —	$ 1,110,000	48

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
WATER DEPARTMENT									
Business Type									
	Admiral Sheehy Drive Water Main Loop	Water Construction Fund	$ —	$ —	$ —	$ 686,400	$ —	$ 686,400	49
	Central Ave Booster Station	State Revolving Fund Loan	$ —	$ —	$ —	$ 1,020,000	$ —	$ 1,020,000	50
	Central Ave and White St Water Utility Improvements for the Traffic Study Implementation Plan	Water Construction Fund	$ 75,000	$ 50,000	$ 50,000	$ 50,000	$ 20,000	$ 245,000	51
	Water Main Extension Central Ave	State Revolving Fund Loan	$ —	$ —	$ 965,000	$ —	$ —	$ 965,000	52
	Cla-Val Link2Valves Maintenance Program for Water Distributions Specialty Valves	Water Construction Fund	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 136,500	54
	Creek Crossing Water Main Restoration	Water Construction Fund	$ 91,500	$ —	$ —	$ —	$ 200,000	$ 291,500	55
	Water Distribution System Master Plan	Water Construction Fund	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	56
	Distribution System Regulatory Monitoring/Flushing Stations	Water Construction Fund	$ 150,000	$ —	$ —	$ —	$ —	$ 150,000	58
	Water District Metered Zone (DMZ) Pilot	Water Construction Fund	$ 180,000	$ —	$ —	$ —	$ —	$ 180,000	59
	Eagle Point WTP Lime Sludge Drain Sediment Trap	Water Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	60
	Eagle Point WTP Railroad Building Study	Water Construction Fund	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	61
	Enterprise Asset Management System Software-Water	Water Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	62
	Fire Hydrant Assembly Relocation/ Replacement for the Sidewalk Program	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	63
	Fire Hydrant Stock	Water Construction Fund	$ 140,250	$ 154,275	$ 169,702	$ 186,672	$ 205,339	$ 856,238	64
	Generators-Park Hill & Mt. Carmel	Water Construction Fund	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	65
	Grove Terrace Sanitary Sewer Reconstruction (Consent Decree)	Water Construction Fund	$ —	$ 130,000	$ —	$ —	$ —	$ 130,000	66
	Harvard St Sanitary Sewer Reconstruction (Consent Decree)	Water Construction Fund	$ —	$ 140,000	$ —	$ —	$ —	$ 140,000	67
	Hempstead St Sanitary Sewer Reconstruction (Consent Decree)	Water Construction Fund	$ —	$ 320,000	$ —	$ —	$ —	$ 320,000	68
	Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St	Water Construction Fund, State Revolving Fund Loan	$ —	$ —	$ —	$ 120,000	$ 880,000	$ 1,000,000	69
	Water Distribution System Hydraulic Modeling	Water Construction Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 50,000	70
	JFK Tower Interior Piping & Expansion Joint Replacement	Water Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	71

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
WATER DEPARTMENT									
Business Type									
	Leak Detection Correlator Replacement	Water Construction Fund	$ 35,000	$ —	$ —	$ 35,000	$ —	$ 70,000	72
	Leak Detection Survey	Water Construction Fund	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 130,000	73
	Maintenance of Public Water Mains During Stone Retaining Wall Repair	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	74
	Municipal Services Center Roof Replacement	Water Construction Fund	$ 113,201	$ —	$ —	$ —	$ —	$ 113,201	75
	North Grandview Ave Water Repairs	Water Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ 80,000	76
	Water Main Extension Olympic Heights Rd	State Revolving Fund Loan	$ —	$ —	$ 617,000	$ —	$ —	$ 617,000	77
	Water Main Extension Pennsylvania Ave	Water Construction Fund	$ 80,000	$ 465,000	$ —	$ —	$ —	$ 545,000	78
	Private Lead Line Replacement Program	Water Construction Fund	$ 1,050,000	$ —	$ —	$ —	$ —	$ 1,050,000	79
	Private Lead Service Line Replacement Program (City-wide)	State Revolving Fund Loan, Water Construction Fund	$ 50,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 4,050,000	81
	Public Lead Line Water Main Replacement	Water Construction Fund	$ 330,000	$ —	$ —	$ —	$ —	$ 330,000	83
	Rockdale Road Reconstruction	Water Construction Fund	$ —	$ —	$ —	$ 400,000	$ —	$ 400,000	84
	Water Main Extension Seippel Rd and Pennsylvania Ave	Water Construction Fund	$ —	$ —	$ —	$ —	$ 585,000	$ 585,000	85
	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	State Revolving Fund Loan	$ —	$ 1,572,982	$ 2,300,000	$ 3,500,000	$ —	$ 7,372,982	86
	Source Water PFAS Reduction Project	State Revolving Fund Loan	$ —	$ 2,198,217	$ 2,450,000	$ —	$ —	$ 4,648,217	87
	South Algona 12" Water Main Replacement	State Revolving Fund Loan	$ —	$ —	$ 793,000	$ —	$ —	$ 793,000	88
	Water Repairs Sunnyslope Street Project	Water Construction Fund	$ —	$ 90,000	$ 110,000	$ 80,000	$ 110,000	$ 390,000	89
	Vehicle 4903 Replacement	Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ 130,000	90
	Vehicle 4908 Replacement	Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ 130,000	91
	Vehicle 4920 Replacement	Water Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ 80,000	92
	Water Main Replacement W 8th St	State Revolving Fund Loan	$ —	$ 60,000	$ 335,000	$ —	$ —	$ 395,000	93
	Safety Equipment for Water Distribution Staff	Water Construction Fund	$ 37,600	$ —	$ —	$ —	$ 20,000	$ 57,600	94
	Water Main Upgrades during Street General Repairs	Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	95
	Water Meter Replacement Program	Water Construction Fund	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 687,750	96

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
WATER DEPARTMENT									
Business Type									
	Water Storage Rehabilitation Program	State Revolving Fund Loan - C	$ 275,000	$ 1,425,000	$ 175,000	$ 1,286,000	$ 175,000	$ 3,336,000	97
	Water Tower Mixer Replacement	Water Construction Fund	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 225,000	98
	Water Treatment Plant Roof Replacement	Water Construction Fund	$ —	$ 110,000	$ 350,000	$ —	$ —	$ 460,000	99
	Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program	Water Construction Fund	$ 110,500	$ 165,000	$ 150,000	$ 162,000	$ 162,000	$ 749,500	100
	West End Annexation Phase II	State Revolving Fund Loan - C	$ —	$ 2,000,000	$ —	$ —	$ —	$ 2,000,000	101
	Water Treatment Plant and Pump Station Pipe Rehabilitation	Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	102
	Water Treatment Plant South Plant Flow Meter Replacement	Water Construction Fund	$ 60,000	$ —	$ —	$ —	$ —	$ 60,000	103
	Southwest Arterial 16" Water Main Extension	State Revolving Fund Loan	$ —	$ —	$ 2,475,000	$ —	$ —	$ 2,475,000	104
WATER & RESOURCE RECOVERY CENTER									
Business Type									
	Lift Station SCADA Upgrades	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —	$ 200,000	105
	HVAC Replacement	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000	106
	Bar Screen Replacement	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ 500,000	$ 2,000,000	$ 2,500,000	107
	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 35,000	$ —	$ —	$ —	$ 1,500,000	$ 1,535,000	109
	Industrial Controls Upgrade	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 919,700	$ 545,000	$ 2,375,000	$ 2,275,000	$ —	$ 6,114,700	111
	Utility Vehicle Replacement	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ 13,000	113
	Equipment Trailer Replacement	Sanitary Sewer Construction Fund	$ 16,000	$ —	$ —	$ —	$ —	$ 16,000	114
	Environmental Laboratory Still replacement	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ 13,000	115
	Compressed Air System Improvements	Sanitary Sewer Construction Fund	$ 69,500	$ —	$ —	$ —	$ —	$ 69,500	116

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
WATER DEPARTMENT									
Business Type									
	Process Control Instrumentation Improvements - Dissolved Oxygen Monitoring	Sanitary Sewer Construction Fund	$ 135,000	$ —	$ —	$ —	$ —	$ 135,000	117
	Influent and Effluent Monitoring Improvements	Sanitary Sewer Construction Fund	$ 40,000	$ —	$ —	$ —	$ —	$ 40,000	118
	Maintenance Shop Hoist Replacement	Sanitary Sewer Construction Fund	$ 11,000	$ —	$ —	$ —	$ —	$ 11,000	120
	Scum Pit Pump Replacement	Sanitary Sewer Construction Fund	$ 77,000	$ —	$ —	$ —	$ —	$ 77,000	121
	General Equipment Replacement	Sanitary Sewer Construction Fund	$ 45,000	$ 30,000	$ 15,000	$ —	$ —	$ 90,000	122
	Treatment System Infrastructure Restoration & Reliability Improvements	Sanitary Sewer Construction Fund	$ 1,380,000	$ 690,000	$ —	$ —	$ —	$ 2,070,000	123
	Solids Handling Door Replacement	Sanitary Sewer Construction Fund	$ 17,000	$ —	$ —	$ —	$ —	$ 17,000	125
	Safety Program Development	Sanitary Sewer Construction Fund	$ 84,000	$ 22,000	$ —	$ —	$ —	$ 106,000	126
AIRPORT									
Public Works									
	Reconstruct Taxiway A	FAA Discretionary Funds, FAA Entitlement, G.O. Debt (Sales Tax Fund 20%)	$ 8,049,994	$ 1,920,000	$ —	$ —	$ —	$ 9,969,994	128
	Equipment Storage Building	CSVI Funds	$ —	$ 247,500	$ —	$ —	$ —	$ 247,500	129
	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	State Grant, G.O. Debt (Sales Tax Fund 20%)	$ —	$ 475,000	$ 475,000	$ —	$ —	$ 950,000	130
	Corporate Hanger Facilities Maintenance	Sales Tax Fund (20%), CSVI Funds	$ 100,000	$ —	$ 40,000	$ —	$ —	$ 140,000	131
	Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN)	FAA Discretionary Funds, Sales Tax Fund (20%)	$ —	$ —	$ 100,000	$ —	$ —	$ 100,000	132
	Taxiway D Extension	FAA Discretionary, G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 2,940,000	$ —	$ 2,940,000	133
	Taxiway J Improvements	FAA Entitlement Funds, FAA Discretionary Funds, Sales Tax Fund (20%)	$ —	$ —	$ —	$ 3,645,600	$ 3,500,000	$ 7,145,600	134

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PUBLIC WORKS									
Public Works									
	Asphalt Milling Program	Sales Tax Fund (30%), Milling Revenue	$ 162,899	$ 168,601	$ 174,503	$ 180,611	$ 186,933	$ 873,547	135
	Curb Ramp Program	Sales Tax Fund (30%), Road Use Tax Fund, G.O. Debt (Sales Tax Fund 30%)	$ 950,000	$ 983,250	$ 983,250	$ 983,250	$ 983,250	$ 4,883,000	136
	Tri-top Catch Basin Replacement	Sales Tax Fund (30%)	$ 62,500	$ 64,688	$ 66,953	$ 69,297	$ 71,724	$ 335,162	137
	Curb Replacement Program	Sales Tax Fund (30%)	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 110,000	138
	Concrete Street Section Repair Program	G.O. Debt (Sales Tax Fund 30%)	$ 565,500	$ 229,676	$ 255,215	$ 281,647	$ 309,000	$ 1,641,038	139
	Floodwall Post-Flood Repair Program	Sales Tax Fund (30%)	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 200,000	140
	Steps, Hand Railings & Wall-Top Fencing	Sales Tax Fund (30%)	$ 17,500	$ 18,113	$ 18,748	$ 19,404	$ 20,083	$ 93,848	141
	Municipal Services Center Access System Replacement	G.O. Debt (Sales Tax Fund 20%), General Fund, Road Use Tax Fund	$ 61,200	$ —	$ —	$ —	$ —	$ 61,200	142
	Municipal Services Center Access System Replacement	Water Construction Fund, Garage Service Fund	$ 23,800	$ —	$ —	$ —	$ —	$ 23,800	143
	Municipal Services Center Fleet Maintenance Bay Extension	Garage Service Fund	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	144
	NW Arterial Shoulder Paving Project	G.O. Debt (Sales Tax Fund 30%)	$ 616,875	$ 537,469	$ 564,343	$ 592,560	$ —	$ 2,311,247	145
	Hawthorne St Boat Ramp Repair	Sales Tax Fund (30%)	$ 54,338	$ 353,194	$ —	$ —	$ —	$ 407,532	146
	Municipal Services Center Roof Replacement	G.O. Debt (Sales Tax Fund 30%)	$ 333,313	$ —	$ —	$ —	$ —	$ 333,313	147
	Wheel Loader Purchase - 3255	Sales Tax Fund (30%)	$ —	$ 305,865	$ —	$ —	$ —	$ 305,865	148
	Mechanical Sweeper Replacement - 4007	Sales Tax Fund (30%)	$ 290,466	$ —	$ —	$ —	$ —	$ 290,466	149
	Vacuum Street Sweeper Replacement - 4002	Road Use Tax Fund	$ 393,121	$ —	$ —	$ —	$ —	$ 393,121	150
	Sign Truck Replacement - 3236	Sales Tax Fund (30%)	$ 295,000	$ —	$ —	$ —	$ —	$ 295,000	151
	Backhoe Loader Purchase - 3214	Road Use Tax Fund	$ —	$ 145,360	$ —	$ —	$ —	$ 145,360	152
	Backhoe Loader Purchase - 3213	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ 176,946	$ 176,946	153
	Wheel Loader Purchase -3209	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 301,159	$ —	$ —	$ 301,159	154
	Portable Jet - 2730	Sanitary Sewer Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	155

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PUBLIC WORKS									
Public Works									
	New CCTV Camera	Sanitary Sewer Construction, Stormwater Construction Fund	$ 40,000	$ —	$ —	$ —	$ —	$ 40,000	156
	Off-Road Vehicle - 2727	Sanitary Sewer Construction Fund	$ 25,000	$ —	$ —	$ —	$ —	$ 25,000	157
	Off Road Vehicle CCTV Slide-in Unit Replacement	Sanitary Sewer Construction, Stormwater Construction Fund	$ —	$ 145,000	$ —	$ —	$ —	$ 145,000	158
	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement - 4004	Sales Tax Fund (30%)	$ 318,000	$ —	$ —	$ —	$ —	$ 318,000	159
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3223	Sales Tax Fund (30%)	$ 305,000	$ —	$ —	$ —	$ —	$ 305,000	160
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3207	Sales Tax Fund (30%)	$ —	$ 336,000	$ —	$ —	$ —	$ 336,000	161
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3233	Sales Tax Fund (30%)	$ —	$ 336,000	$ —	$ —	$ —	$ 336,000	162
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3222	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 352,800	$ —	$ —	$ 352,800	163
	44,000 GVW Dump Truck Replacement - 3241	Sales Tax Fund (30%)	$ 277,000	$ —	$ —	$ —	$ —	$ 277,000	164
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3208	Sales Tax Fund (30%)	$ 222,920	$ —	$ —	$ —	$ —	$ 222,920	165
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3201	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 292,850	$ —	$ —	$ —	$ 292,850	166
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3206	Sales Tax Fund (30%)	$ —	$ 234,491	$ —	$ —	$ —	$ 234,491	167
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3212	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ —	$ 259,398	$ —	$ 259,398	168
	Fleet Service Sweeper - 3254	Garage Service Fund	$ 25,000	$ —	$ —	$ —	$ —	$ 25,000	169
	Fleet Service Truck	Garage Service Fund	$ 151,500	$ —	$ —	$ —	$ —	$ 151,500	170
PUBLIC WORKS									
Business Type									
	Sanitary Sewer Root Foaming	Sanitary Sewer Construction Fund	$ 30,000	$ 30,750	$ 31,519	$ 32,307	$ 33,115	$ 157,691	171
	Solid Waste Collection Vehicle Grapple Truck - 3410	G.O. Debt (Refuse)	$ 395,000	$—	$—	$ —	$ —	$ 395,000	172
	Solid Waste Collection Vehicle Rear Loader - 3403	Refuse Collection Fund	$ —	$—	$257,294	$ —	$ —	$ 257,294	173

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PUBLIC WORKS									
Business Type									
	Solid Waste Collection Vehicle Mini Rear Loader - 3406	Refuse Collection Fund	$ —	$—	$155,585	$ —	$ —	$ 155,585	174
	Solid Waste Collection Vehicle Rear Loader - 3407	Refuse Collection Fund	$ —	$—	$—	$ 257,294	$ —	$ 257,294	175
	Solid Waste Collection Vehicle Automated Side Loader - 3412	Refuse Collection Fund	$ —	$—	$—	$ 383,250	$ —	$ 383,250	176
	Solid Waste Collection Vehicle Automated Side Loader - 3413	Refuse Collection Fund	$ —	$—	$—	$ —	$ 383,250	$ 383,250	177
	Solid Waste Collection Vehicle - Side Loader -3417	Refuse Collection Fund	$ —	$383,250	$—	$ —	$ —	$ 383,250	178
	Solid Waste Collection Vehicle -Pickup Truck -3418	Refuse Collection Fund	$ —	$80,000	$—	$ —	$ —	$ 80,000	179
	Solid Waste Collection Vehicle 3/4 Ton Pickup - 3419	Refuse Collection Fund	$ 65,000	$—	$—	$ —	$ —	$ 65,000	180
	Solid Waste Collection Vehicle Automated Side Loader - 3411	Refuse Collection Fund	$ —	$—	$—	$ —	$ 383,250	$ 383,250	181
	Landfill Gas Field Well Leachate Pump	DMASWA Fund	$ 25,000	$25,000	$25,000	$ 25,000	$ 25,000	$ 125,000	182
	Landfill Waste Minimization Grant Project	DMASWA Fund	$ 75,000	$100,000	$100,000	$ 100,000	$ —	$ 375,000	183
	Landfill EMS Grant Matching Funds	DMASWA Fund	$ 25,000	$25,000	$25,000	$ 25,000	$ 25,000	$ 125,000	184
	Landfill Compactor Rebuild 3471	DMASWA Fund	$ —	$—	$—	$ —	$ 400,000	$ 400,000	185
	Landfill Compactor Purchase & Midlife Rebuild	DMASWA Fund	$ 450,000	$—	$—	$ —	$ —	$ 450,000	186
	Landfill Portable Litter Fencing	DMASWA Fund	$ 85,000	$85,000	$—	$ —	$ —	$ 170,000	187
	Landfill Half Ton Truck Replacement	DMASWA Fund	$ 50,677	$—	$—	$ —	$ —	$ 50,677	188
	Landfill Minivan Replacement	DMASWA Fund	$ —	$—	$58,583	$ —	$ —	$ 58,583	189
	Landfill Forklift Replacement	DMASWA Fund	$ —	$—	$—	$ 30,690	$ —	$ 30,690	190
	Landfill Dozer Rebuild/Replacement - 3453	DMASWA Fund	$ 296,750	$—	$—	$ —	$ —	$ 296,750	191
	Landfill Dozer Rebuild/Replacement - 3456	DMASWA Fund	$ —	$—	$—	$ 256,900	$ —	$ 256,900	192
	Landfill Gator Replacement 3480	DMASWA Fund	$ —	$—	$—	$ 33,122	$ —	$ 33,122	193
	Landfill Gator Replacement 3482	DMASWA Fund	$ —	$—	$—	$ —	$ 33,785	$ 33,785	194
	Landfill Batwing Replacement	DMASWA Fund	$ —	$34,869	$—	$ —	$ —	$ 34,869	195
	Landfill Permit Renewal	DMASWA Fund	$ 55,204	$—	$—	$ —	$ —	$ 55,204	196
	Landfill Website Redesign	DMASWA Fund	$ 20,000	$—	$—	$ —	$ —	$ 20,000	197

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PUBLIC WORKS									
Business Type									
	Landfill Alternative Energy	DMASWA Fund	$ —	$50,000	$—	$ —	$ —	$ 50,000	198
	Wheel Loader Replacement	DMASWA Fund	$ —	$—	$486,793	$ —	$ —	$ 486,793	199
	3C Wheel Loader	DMASWA Fund	$ 275,000	$—	$—	$ —	$ —	$ 275,000	200
	Sweeper	DMASWA Fund	$ 95,000	$—	$—	$ —	$ —	$ 95,000	201
	Bush Mower	DMASWA Fund	$ 15,000	$—	$—	$ —	$ —	$ 15,000	202
	3451 Hook Truck	DMASWA Fund	$ —	$—	$—	$ —	$ 335,223	$ 335,223	203
	Water Truck	DMASWA Fund	$ —	$200,000	$—	$ —	$ —	$ 200,000	204
	Mechanical Service Truck Replacement	DMASWA Fund	$ —	$—	$—	$ 95,607	$ —	$ 95,607	205
	Dozer Replacement	DMASWA Fund	$ —	$—	$—	$ 593,500	$ —	$ 593,500	206
	Landfill Tarpomatic Replacement Project	DMASWA Fund	$ —	$—	$—	$ 95,082	$ —	$ 95,082	207
	Title V (Emission) Permit Renewal	DMASWA Fund	$ —	$—	$—	$ —	$ 22,082	$ 22,082	208
ENGINEERING DEPARTMENT									
STORMWATER									
Business Type									
	Storm Sewer General Replacements	Stormwater Construction Fund	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 1,500,000	209
	Enterprise Asset Management System Software	Stormwater Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	210
	Stormwater Management Program	Stormwater Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —	$ 800,000	211
	Stormwater Truck	Stormwater Construction Fund	$ 44,000	$ —	$ —	$ —	$ —	$ 44,000	213
	Flow Metering Equipment	Stormwater Construction Fund	$ 200,000	$ —	$ —	$ —	$ 200,000	$ 400,000	214
	Confined Space Drone	Stormwater Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	215
	Detention Basin Maintenance & Repair	Stormwater Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	216
	Drainage Channel Maintenance & Repair	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	218

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STORMWATER									
Business Type									
	Specific Storm Sewer Projects								
	Bee Branch Creek Gate & Pump Replacement	Federal Grant, State Revolving Fund Loan, FEMA Homeland Security - Community Project Funding/ Congressionally Directed Spending	$ 5,121,112	$ —	$ —	$ —	$ —	$ 5,121,112	220
	Schmitt Island Stormwater Rehabilitation	Stormwater Construction Fund	$ —	$ —	$ 450,000	$ —	$ —	$ 450,000	222
	17th/Locust Street Reconstruction Phase 4	State Revolving Fund Loan, Federal Grant	$ 535,000	$ 2,495,000	$ 2,270,000	$ —	$ —	$ 5,300,000	223
	North Catfish Creek Trail Stabilization	Stormwater Construction Fund	$ 300,000	$ 200,000	$ —	$ —	$ —	$ 500,000	224
	Pebble Cove Drainage Basin Improvements	Stormwater Construction Fund	$ —	$ —	$ 240,000	$ —	$ —	$ 240,000	226
	Teddy Bear Park Streambank Stabilization	Stormwater Construction Fund	$ —	$ —	$ 252,000	$ —	$ —	$ 252,000	228
	Harvest View Storm Sewer Improvements	Stormwater Construction Fund	$ —	$ —	$ —	$ 320,000	$ —	$ 320,000	229
	Primrose Court Storm Sewer Repair	Stormwater Construction Fund	$ —	$ —	$ —	$ —	$ 120,000	$ 120,000	230
ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	General Sanitary Sewer Projects								
	General Sanitary Sewer Replacement	Sanitary Sewer Construction Fund	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 1,500,000	231
	Sewer Utility Asset Management Plan	Sanitary Sewer Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	232
	Enterprise Asset Management System Software - Sanitary	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	234
	Old Mill Road Lift Station & Force Main - Phase 1	State Revolving Fund Loan	$ 1,009,221	$ —	$ —	$ —	$ —	$ 1,009,221	235
	Old Mill Road Lift Station & Force Main - Phase 2	Sanitary Sewer Construction Fund	$ 6,978,630	$ —	$ —	$ —	$ —	$ 6,978,630	237
	Old Mill Road Lift Station & Force Main - Phase 3 (Catfish Creek Middle Fork)	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 2,600,000	$ —	$ 8,645,517	$ 8,645,517	$ —	$ 19,891,034	239

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ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	Old Mill Road Lift Station & Force Main - Phase 4 (Catfish Creek South Fork)	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 9,891,927	$ 9,614,331	$ —	$ —	$ —	$ 19,506,258	241
	Schmitt Island Sanitary Improvements	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 4,415,252	$ 4,415,252	243
	Manhole Inspection Equipment	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 28,000	$ 28,000	245
	General Sanitary Sewer Projects								
	Kerper Boulevard Sanitary Sediment Trap	Sanitary Sewer Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ 80,000	246
	JFK Yiannias Place Sanitary Sewer Relocation	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 50,000	$ 500,000	$ —	$ —	$ —	$ 550,000	247
	Key West Sanitary Lift Station Replacement	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 255,000	$ —	$ 1,280,000	$ —	$ —	$ 1,535,000	248
	Sanitary Basin Analysis - Steger Heights Area	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 240,000	$ 120,000	$ 1,180,000	$ —	$ —	$ 1,540,000	249
	Sanitary Basin Analysis - Quigley's Sub Area	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 220,000	$ 120,000	$ 1,180,000	$ —	$ —	$ 1,520,000	251
	Sanitary Basin Analysis - South Port & Terminal St LS	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 700,000	$ 200,000	$ 3,300,000	$ 3,300,000	$ 3,300,000	$ 10,800,000	253
	Reconstruction Projects								
	Outfall Manhole Reconstruction	Sanitary Sewer Construction Fund	$ 100,000	$ 600,000	$ —	$ —	$ —	$ 700,000	255
	Grove Terrace Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 80,000	$ 400,000	$ —	$ —	$ —	$ 480,000	256
	Track Line Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 100,000	$ 3,400,000	$ —	$ —	$ —	$ 3,500,000	257
	Cooper Place and Maiden Lane Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 100,000	$ 1,000,000	$ —	$ —	$ —	$ 1,100,000	259

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ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	Harvard Street Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 80,000	$ 420,000	$ —	$ —	$ —	$ 500,000	260
	Hempstead Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 200,000	$ 550,000	$ —	$ —	$ —	$ 750,000	261
	Knob Hill-Duggan Drive Sanitary Sewer Reconstruction	State Revolving Fund Loan	$ —	$ 50,000	$ 500,000	$ —	$ —	$ 550,000	262
	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary	State Revolving Fund Loan	$ —	$ 638,000	$ 462,000	$ —	$ —	$ 1,100,000	263
ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Street Related Improvements								
	14th St Overpass	GO Debt (Sales Tax Fund 30%), Federal Grant, DMATS STBG, Private Participant	$ 3,876,000	$ 9,118,000	$ 23,150,000	$ —	$ —	$ 36,144,000	264
	Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street	G.O. Debt (Sales Tax Fund 30%)	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 3,000,000	$ 9,770,000	266
	US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation	DMATS STBG Application	$ —	$ —	$ 4,027,993	$ 1,972,007	$ —	$ 6,000,000	268
	East - West Corridor Capacity Improvements	G.O. Debt (Sales Tax Fund 30%), Federal Grant	$ 100,000	$ 5,714,000	$ 2,932,000	$ 4,927,000	$ 4,927,000	$ 18,600,000	269
	Green Alleys - Non Bee Branch	G.O. Debt (Sales Tax Fund 30%), Special Assessments	$ —	$ —	$ —	$ 350,000	$ —	$ 350,000	271
	Pavement Marking Project	G.O. Debt (Sales Tax 30%), Sales Tax Fund (30%), IDOT	$ 260,000	$ 260,000	$ 260,000	$ 270,000	$ 270,000	$ 1,320,000	272
	Pavement Preservation Joint Sealing	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 75,000	$ 225,000	273
	Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing	G.O. Debt (Sales Tax Fund 30%)	$ 500,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000	$ 2,750,000	274

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ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Pavement Rehabilitation - Dowel Bar Concrete Joint Repair	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 1,035,000	$ —	$ —	$ —	$ 1,035,000	276
	Traffic and Pedestrian Crossing Warning Devices	Sales Tax Fund (30%)	$ 37,000	$ —	$ 36,000	$ —	$ 36,500	$ 109,500	277
	Street Construction General Repair	Sales Tax Fund (30%)	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 150,000	$ 695,000	279
	17th/Locust Street Reconstruction Phase 4	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 2,055,000	$ 2,270,000	$ 440,000	$ —	$ 4,765,000	280
	Port of Dubuque Streets Extension	Greater Downtown TIF	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	281
	Sidewalk Related								
	Safe Routes to School	Sales Tax Fund (30%)	$ 27,000	$ 27,000	$ 22,000	$ 22,000	$ 22,000	$ 120,000	282
	Brick Paver Maintenance	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 205,000	$ 205,000	$ 210,000	$ 1,020,000	284
	Sidewalk Program - City-Owned Property	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	285
	Sidewalk Program Related to Curb and Catch Basin Replacements	Sales Tax Fund (20%)	$ 50,000	$ 56,000	$ 62,000	$ 68,000	$ 74,000	$ 310,000	286
	Sidewalk Inspection Program - Assessable	Sales Tax Fund (20%), Special Assessments	$ 50,000	$ 55,000	$ 65,000	$ 70,000	$ 80,000	$ 320,000	287
	Trails/General Maintenance								
	Bridge Repairs/Maintenance	Sales Tax Fund (30%)	$ 500,000	$ 500,000	$ 535,000	$ 535,000	$ 570,000	$ 2,640,000	288
	NW Arterial Trail Drainage	Sales Tax Fund (30%)	$ 150,000	$ —	$ —	$ —	$ —	$ 150,000	290
	Enterprise Asset Management System Software - Roadways	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	291
	Guardrail Replacement	Sales Tax Fund (30%)	$ —	$ 30,000	$ —	$ 30,000	$ —	$ 60,000	293
	Stone Retaining Walls	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	294
	Pedestrian Safety with Permanent Bollards/Barricades	Road Use Tax Fund	$ 28,000	$ 42,000	$ 42,000	$ 40,000	$ —	$ 152,000	295
ENGINEERING DEPARTMENT									
MISCELLANEOUS									
General Government									
	Railroad Quiet Zone Study	Greater Downtown TIF	$ 400,000	$ 400,000	$ —	$ —	$ —	$ 800,000	297
Public Works									
	Public Electric Vehicle Chargers	Federal Grant	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ —	$ 55,168	299

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ENGINEERING DEPARTMENT									
MISCELLANEOUS									
Public Works									
	Harbor Area Maintenance - Dredging	Sales Tax (20%), State Grant, Private Participant	$ —	$ 425,000	$ 200,000	$ 425,000	$ —	$ 1,050,000	301
	Way finding Signage	Sales Tax Fund (30%)	$ 20,000	$ —	$ 20,000	$ —	$ —	$ 40,000	303
	Riverfront Leasehold Management	Sales Tax Fund (30%)	$ 75,000	$ 75,000	$ 80,000	$ 80,000	$ 85,000	$ 395,000	304
ENGINEERING DEPARTMENT									
TRAFFIC									
General Government									
	Speed Shields & Traffic Calming Measures	Sales Tax Fund (30%)	$ —	$ —	$ 49,000	$ 49,000	$ —	$ 98,000	305
	Aerial Bucket Truck Replacement - 3230	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 327,540	$ —	$ —	$ —	$ 327,540	306
Public Works									
	Broadband Acceleration and Universal Access	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ 80,000	$ 290,000	307
	Emergency Preemption Expansion and Upgrades	Sales Tax Fund (30%)	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000	$ 80,000	308
	Fiber Infrastructure Management System	Sales Tax Fund (30%)	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ 80,000	$ 330,000	309
	Fiber Optic Conduit - Miscellaneous	Sales Tax Fund (30%)	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ 50,000	$ 205,000	310
	ITS Traffic Control Equipment	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000	311
	LED Re-Lamp Schedule	Sales Tax Fund (30%)	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 50,000	312
	Signalization Program	Sales Tax Fund (30%)	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 455,000	313
	Street Lighting and Traffic Signal Knockdown/Insurance	Sales Tax Fund (30%), Insurance Reimbursements	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 170,000	314
	Street Camera Installation	Sales Tax Fund (30%)	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 375,000	315
	Street Light Replacement and New Installation	Sales Tax Fund (30%)	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 225,000	316
	Traffic Control Project Phase 1	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000	$ 260,000	317
	Surge and Grounding Improvement at Signals	Sales Tax Fund (30%)	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	318
	Traffic Signal Battery Backup	Sales Tax Fund (30%)	$ 33,500	$ 34,000	$ 35,000	$ 36,000	$ 37,000	$ 175,500	319
	Traffic Signal Controller Replacement	Sales Tax Fund (30%)	$ 35,000	$ 70,000	$ 72,000	$ 74,000	$ 76,000	$ 327,000	320
	Traffic Signal Interconnect Conduit Replacement	Sales Tax Fund (30%)	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 200,000	321

City of Dubuque
Recommended Capital Improvement Summary
FY 2027 - FY 2031

PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
	Traffic Signal Intersection Reconstruction	Sales Tax Fund (30%)	$ 75,000	$ 80,000	$ 100,000	$ 100,000	$ 100,000	$ 455,000	323
	Traffic Signal Mastarm Retrofit	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 50,000	$ 200,000	324
	Traffic Signal Network Communications Program	Sales Tax Fund (30%)	$ 50,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 445,000	325
	Traffic Signal Vehicle Detection Conversion	Sales Tax Fund (30%)	$ 30,000	$ 60,000	$ 62,000	$ 64,000	$ 66,000	$ 282,000	326
ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Chavenelle Street Light Replacement Project	DICW TIF	$ 102,600	$ 47,750	$ 32,500	$ —	$ —	$ 182,850	328
	Iowa St Streetlight Replacement Project	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 138,000	$ —	$ —	$ 138,000	330
	Enterprise Asset Management System Software - Fiber	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	331
	Traffic Control Project Phase 2	Sales Tax Fund (30%), State ICAAP Grant, DMATS STBG	$ 1,029,000	$ —	$ —	$ —	$ —	$ 1,029,000	332
ENGINEERING									
FACILITIES MANAGEMENT									
General Government									
	Federal Building Renovation	G.O. Debt (GDTIF)	$ 1,365,000	$ 2,015,000	$ 2,015,000	$ —	$ —	$ 5,395,000	334
	Downtown Bike Lockers	Greater Downtown TIF	$ 15,000	$ —	$ —	$ —	$ —	$ 15,000	336
	City Hall - Radon Mitigation System	Sales Tax Fund (20%)	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	337
ECONOMIC DEVELOPMENT									
Community and Economic Development									
	Downtown Rehab Grant Program	Greater Downtown TIF	$ 1,000,000	$ 400,000	$ 100,000	$ 100,000	$ 100,000	$ 1,700,000	338
	Downtown Storefront Activation Program	Greater Downtown TIF	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ 400,000	340
	Workforce Development	Land Sales	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 1,857,500	342

City of Dubuque
Recommended Capital Improvement Summary
FY 2027 - FY 2031

PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
TRANSPORTATION SERVICES DEPARTMENT									
Transit Division									
Business Type									
	Electric Buses (2) 5339	Transit Capital Fund, FTA Grant	$ 2,767,732	$ —	$ —	$ —	$ —	$ 2,767,732	343
Parking Division									
Business Type									
	Smart Parking System	Greater Downtown TIF	$ —	$ 780,000	$ —	$ —	$ —	$ 780,000	344
	Parking Ramp Major Maintenance Repairs	G.O. Debt (GDTIF), Greater Downtown TIF	$ 1,941,200	$ 960,000	$ —	$ 2,064,000	$ 1,032,000	$ 5,997,200	345
	Municipal Parking Lot Maintenance	Greater Downtown TIF	$ 57,500	$ 59,500	$ —	$ —	$ —	$ 117,000	346
	Port of Dubuque Ramp - Major Maintenance	Private Participant	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 97,168	$ 467,157	347
HOUSING AND COMMUNITY DEVELOPMENT									
Community and Economic Development									
	Assistance for Homeownership	Housing TIF, Loan Repayments, Sale Proceeds	$ 259,017	$ 257,561	$ 255,540	$ 253,459	$ —	$ 1,025,577	348
	Homeowner Rehabilitation Program	RRP Repayments, CDBG, IFA Trust, Greater Downtown TIF, IFA Trust Loan Repayments	$ 611,647	$ 611,647	$ 611,647	$ 611,647	$ 30,000	$ 2,476,588	350
	Downtown ADA Assistance	Greater Downtown TIF	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	352
	Healthy Homes Production Grant	Federal Grant, CDBG	$ 800,000	$ 526,250	$ —	$ —	$ —	$ 1,326,250	353
	Historic Preservation Revolving Loan Fund	UDAG Loan Repayments	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —	$ 22,000	354
	Lead and Healthy Homes Grant	Federal Grant, CDBG	$ 2,000,000	$ 1,136,600	$ —	$ —	$ —	$ 3,136,600	355
	Older Adult Home Modification	Federal Grant	$ 395,200	$ 195,200	$ —	$ —	$ —	$ 590,400	356
PLANNING SERVICES									
Community and Economic Development									
	Downtown Master Plan Update	Greater Downtown TIF	$ 150,000	$ —	$ —	$ —	$ —	$ 150,000	357
CITY MANAGER'S OFFICE									
General Government									
	Community Green House Gas Inventory and Climate Action Planning	Sales Tax Fund (20%)	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000	358
	Municipal Solar Project - MFC	Inflation Reduction Act Funds	$ 176,300	$ —	$ —	$ —	$ —	$ 176,300	360

City of Dubuque
Recommended Capital Improvement Summary
FY 2027 - FY 2031

PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
CITY MANAGER'S OFFICE									
General Government									
	Municipal Solar Project - Library	Inflation Reduction Act Funds	$ 122,672	$ —	$ —	$ —	$ —	$ 122,672	362
INFORMATION TECHNOLOGY									
General Government									
	Network Switch Replacement	Sales Tax Fund (20%)	$ —	$ 42,500	$ 142,500	$ 142,500	$ —	$ 327,500	364
	Aerial Orthophotography	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 98,800	$ —	$ 98,800	366
	Network Security Risk Assessment	G.O. Debt (Sales Tax Fund 20%)	$ 25,000	$ —	$ —	$ 25,000	$ —	$ 50,000	367
	City-Wide Computer and Printer Replacements - General Gov	General Fund, Sales Tax Fund (20%), Sales Tax Fund (30%), Cable TV Fund, G.O. Debt (Sales Tax Fund 20%)	$ 431,732	$ 1,294,736	$ 532,747	$ 376,344	$ 497,200	$ 3,132,759	368
INFORMATION TECHNOLOGY									
Business Type									
	Network Switch Replacement	Sanitary Sewer Construction Fund, Water Construction Fund, Refuse Collection Fund, Parking Construction Fund	$ 90,000	$ 47,500	$ 47,500	$ 47,500	$ 47,500	$ 280,000	370
	City-Wide Computer and Printer Replacements- Business	Solid Waste Construction Fund, Transit Fund, Stormwater Construction Fund, Water Construction Fund, Parking Construction Fund, Sanitary Sewer Construction Fund, Garage Service Fund, Landfill Fund	$ 74,280	$ 51,944	$ 134,952	$ 32,150	$ 68,580	$ 361,906	372
	Grand Total		**$ 80,633,738**	**$78,683,922**	**$ 87,171,890**	**$61,624,997**	**$44,726,015**	**$352,840,562**	

STREET CONSTRUCTION RELATED IMPROVEMENTS - OVERVIEW

STREET CONSTRUCTION:		**FY 2027**
Engineering Department:		
Annual Street Construction Program	$	855,000 [1]
Engineering Department:		
Misc. Street Related Improvements		390,000
Engineering Department:		
Traffic Safety and Capacity Improvements		1,875,100
Public Works:		
Street Maintenance & Overlays Program		6,160,781
TOTAL - STREET CONSTRUCTION IMPROVEMENTS:	$	9,280,881
ANNUAL AVERAGE:		**1995 - 2027 Average**
Engineering Department:		
Fiscal Year 1995 - 2027 (Annual Average)	$	3,986,671
Public Works:		
Fiscal Year 1995 - 2027 (Annual Average)		3,083,179
TOTAL - STREET CONSTRUCTION IMPROVEMENTS:	$	7,069,850
HISTORICAL AVERAGE:		**1990 - 1994 Average**
Engineering & Public Works Department:		
Historical Five-Year Average - Street Improvements	$	2,100,000

1. Budget number does not include Traffic Signalization Maintenance, Fiber Optic Improvements, Sidewalk, Trail, Retaining Wall or Miscellaneous Improvements.

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POLICY GUIDELINES

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CITY OF DUBUQUE

BUDGET & FISCAL POLICY GUIDELINES

FISCAL YEAR 2027

Operating Budget Guidelines

The Policy Guidelines are developed and adopted by City Council during the budgeting process to provide targets or parameters within which the budget recommendation will be formulated, in the context of the City Council Goals and Priorities established in August 2025. The final budget presented by the City Manager may not meet all these targets due to changing conditions and updated information during budget preparation. To the extent the recommended budget varies from the guidelines, an explanation will be provided in the printed budget document. By State law, the budget that begins July 1, 2026 must be adopted by April 30, 2026.

A. RESIDENT PARTICIPATION

GUIDELINE

To encourage resident participation in the budget process, City Council will hold multiple special meetings in addition to the budget public hearing for the purpose of reviewing the budget recommendations for each City department and requesting public input following each departmental review.

The budget will be prepared in such a way as to maximize its understanding by residents. Copies of the recommended budget documents will be accessed via the following:

1. The City Clerk's office, located in City Hall (printed)
2. The government documents section at the Carnegie Stout Public Library (printed)
3. On the City's website at www.cityofdubuque.org/budget (digital)

Opportunities are provided for resident input prior to formulation of the City Manager's recommended budget and will be provided again prior to final Council adoption, both at City Council budget special meetings and at the required budget public hearing.

Timeline of Public Input Opportunities

The Budget Office conducts year-round community outreach with Balancing Act using print and digital marketing and presentations.

- **November:** The City Manager hosted an evening public budget input meeting.

Open Budget

dollarsandcents.cityofdubuque.org

During Fiscal Year 2016, the City launched a web based open data platform. The City of Dubuque's Open Budget application provides an opportunity for the public to explore and visually interact with Dubuque's operating and capital budgets. This application is in support of the five-year organizational goal of a financially responsible city government and high-performance organization and allows users with and without budget data experience, to better understand expenditures in these categories.

During Fiscal Year 2017, an additional module was added to the open data platform which included an interactive checkbook which will allow residents to view the City's payments to vendors. The final step will be adding performance measures to the open data platform to allow residents to view outcomes of the services provided by the City.

Balancing Act

During Fiscal Year 2019, the City of Dubuque launched a new interactive budget simulation tool called Balancing Act. The online simulation invites community members to learn about the City's budget process and submit their own version of a balanced budget under the same constraints faced by City Council, respond to high-priority budget input questions, and leave comments.

Taxpayer Receipt

During Fiscal Year 2019, the City launched an online application which allows users to generate an estimate of how their tax dollars are spent. The tool uses data inputted by the user such as income, age, taxable value of home, and percentage of goods purchased within City limits. The resulting customized receipt demonstrates an estimate of how much in City taxes the user contributes to Police, Fire, Library, Parks, and other city services. This tool is in support of the City Council goal of a financially responsible and high-performance organization and addresses a Council-identified outcome of providing opportunities for residents to engage in City governance and enhance transparency of City decision-making.

B. SERVICE OBJECTIVES AND SERVICE LEVELS

GUIDELINE

The budget will identify specific objectives to be accomplished during the budget year, July 1 through June 30, for each activity of the City government. The objectives serve as a commitment to the citizens from the City Council and City organization and identify the level of service which the citizen can anticipate.

C. TWO TYPES OF BUDGET DOCUMENTS TO BE PREPARED

GUIDELINE

Two types of budget documents will be prepared for public dissemination. The recommended City operating budget for Fiscal Year 2027 will consist of a Recommended City Council Policy Budget that is a collection of information that has been prepared for department hearings and a Residents Guide to the Recommended FY 2027 Budget. These documents will be available on the Friday proceeding the Budget Presentation to City Council. In FY 2027, that date is April 3, 2026.

1. **Recommended City Council Policy Budget** The purpose of this documents is to focus attention on policy decisions involving what services the City government will provide, who will pay for them, and the implications of such decisions. The document will emphasize objectives, accomplishments and associated costs for the budget being recommended by the City Manager.

   The Recommended City Council Policy Budget will include the following information for each department:

   - Highlights of prior year's accomplishments and Future Year's Initiatives
   - A financial summary
   - A summary of improvement packages requested and recommended significant line items
   - Capital improvement projects in the current year and those recommended over the next five years
   - Organizational chart for larger departments and major goals, objectives and performance measures for each cost center within that department

- Line item expense and revenue financial summaries.

2. **The Residents Guide** This section of the Recommended FY 2027 Budget will be a supplementary composite of tables, financial summaries and explanations. It will include the operating and capital budget transmittal messages and the adopted City Council Budget Policy Guidelines. Through graphs, charts and tables it presents financial summaries which provide an overview of the total operating and capital budgets.

D. ADOPT A BALANCED BUDGET

GUIDELINE

The City will adopt a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources. The City will pay for all current expenditures with current revenues.

E. BALANCE BETWEEN SERVICES AND TAX BURDEN

GUIDELINE

The budget should reflect a balance between services provided and the burden of paying taxes and/or fees for those services. It is not possible or desirable for the City to provide all the services requested by individual residents. The City must consider the ability of residents to pay for services in setting service levels and priorities.

F. MAINTENANCE EXISTING LEVEL OF SERVICE

GUIDELINE

To the extent possible with the financial resources available, the City should attempt to maintain the existing level of services. As often as reasonably possible, each service should be tested against the following questions:

a) Is this service truly necessary?
b) Should the City provide it?
c) What level of service should be provided?
d) Is there a better, less costly way to provide it?
e) What is its priority compared to other services?
f) What is the level of demand for the service?
g) Should this service be supported by property tax, user fees, or a combination?

G. IMPROVE PRODUCTIVITY

GUIDELINE

Continue efforts to stretch the value of each tax dollar and maximize the level of City services purchased with tax dollars through continual improvements in efficiency and effectiveness. Developing innovative and imaginative approaches for old tasks, reducing duplication of service effort, creative application of new technologies, and more effective organizational arrangements are approaches to this challenge.

H. USE OF VOLUNTEERS

DISCUSSION

To respect residents who must pay taxes, the City must seek to expand resources and supplement service-delivery capacity by continuing to increase direct resident involvement with service delivery. Residents are encouraged to assume tasks previously performed or provided by City government. This may require the City to change and expand the approach to service delivery by providing organizational skills and training and coordinating staff, office space, meeting space, equipment, supplies and materials rather than directly providing more expensive full-time City staff. Activities in which residents can continue to take an active role include: Library, Recreation, Parks, Five Flags Center, and Police.

GUIDELINE

Future maintenance of City service levels may depend partially or largely on volunteer resident staffs. Efforts shall continue to identify and implement areas of City government where (a) volunteers can be utilized to supplement City employees to maintain service levels (i.e., Library, Recreation, Parks, Police) or (b) service delivery can be adopted by to non-government groups and sponsors -- usually with some corresponding financial support.

I. RESTRICTIONS ON INITIATING NEW SERVICE

GUIDELINE

New service shall only be considered: (a) when additional revenue or offsetting reduction in expenditures is proposed; or (b) when mandated by state or federal law.

J. SALARY INCREASES OVER THE AMOUNT BUDGETED SHALL BE FINANCED FROM BUDGET REDUCTIONS IN THE DEPARTMENT(S) OF THE BENEFITING EMPLOYEES

DISCUSSION

The recommended budget includes salary amounts for all City employees. However, experience shows that budgeted amounts are often exceeded by fact finder and/or arbitrator awards. Such "neutrals" do not consider the overall financial capabilities and needs of the community and the fact that the budget is carefully balanced and fragile. Such awards have caused overdrawn budgets, deferral of necessary budgeted expenditures, expenditure of working balances and reserves, and have generally reduced the financial condition or health of the City government. To protect the financial integrity of the City government, it is recommended the cost of any salary adjustment over the amount financed in the budget is paid for by reductions in the budget of the department(s) of the benefiting employees.

The City has five collective bargaining agreements. The current contracts expire as follows:

Bargaining Unit	Contract Expires
Teamsters Local Union No. 120	June 30, 2030
Teamsters Local Union No. 120 Bus Operators	June 30, 2030
Dubuque Professional Firefighters Association	June 30, 2027
Dubuque Police Protective Association	June 30, 2029
International Union of Operating Engineers	June 30, 2029

GUIDELINE

Salary increases over the amount budgeted for salaries shall be financed from operating budget reductions in the department(s) of the benefiting employees.

K. THE AFFORDABLE CARE ACT

GUIDELINE

The Affordable Care Act is a health care law that aims to improve the current health care system by increasing access to health coverage for Americans and introducing new protections for people who have health insurance. The Affordable Care Act (ACA) was signed into law on March 23, 2010. Under the ACA, employers with more than 50 full-time equivalent employees must provide affordable "minimum essential coverage" to full-time equivalent employees. The definition of a full-time equivalent employee under the Affordable Care Act is any employee that works 30 hours per week or more on average over a twelve-month period (1,660 hours or more). There is a twelve-month monitoring period for part-time employees. If a part-time employee meets or exceeds 30 hours per week on average during that twelve-month period, the City must provide health insurance. On July 2, 2013, the Treasury Department announced that it postponed the employer shared responsibility mandate for one year. Based on the initial requirements of the Affordable Health Care Act, the Fiscal Year 2014 budget provided for insurance coverage effective February 1, 2014 for several part-time employees. In addition, the Fiscal Year 2014 budget provided for making several part- time positions full-time on June 1, 2014. Due to the delay of the employer shared responsibility mandate for the Affordable Health Care Act, the City delayed providing insurance coverage for eligible part-time employees and delayed making eligible part- time positions full-time until January 1, 2015.The Standard Measurement Period was delayed from January 1, 2013 through December 31, 2013 to December 1, 2013 through November 30, 2014 with the first provision of health insurance date being January 1, 2015.

The impact of the Affordable Care Act on the City of Dubuque included changing nine part-time positions to full-time (Bus Operators (4), Police Clerk Typist (1), Building Services Custodians (3), and Finance Cashier (1) in Fiscal Year 2016. In addition, nine part-time positions were offered health insurance benefits due to working more than1,560 hours (Bus Operators (4), Golf Professional, Assistant Golf Professional, Golf Maintenance Worker, Parks Maintenance Worker , and Water Meter Service Worker). The number of these part-time positions with health insurance benefits has been reduced as employees in these positions accept other positions or leave employment with the City of Dubuque. As of March 17, 2026, there are no part-time positions with health insurance benefits that remains.

L. BALANCE BETWEEN CAPITAL AND OPERATING EXPENSES

GUIDELINE

The provision of City services in the most economical and effective manner requires a balance between capital (with emphasis upon replacement of equipment and capital projects involving maintenance and reconstruction) and operating expenditures. This balance should be reflected in the budget each year.

M. USER CHARGES

DISCUSSION

User charges or fees represent a significant portion of the income generated to support the operating budget. It is the policy that user charges or fees be established when possible so those who benefit from a service or activity also help pay for it. Municipal utility funds have been established for certain activities, which are intended to be self- supporting Enterprise Funds. Examples of utility funds operating as Enterprise Funds include Water User Fund, Sewer User Fund, Stormwater User Fund, Refuse Collection Fund, and Parking Fund. In other cases, a user charge is established after the City Council determines the extent to which an activity must be self-supporting. Examples of this arrangement are fees for swimming, golf, recreation programs, and certain inspection programs such as rental inspections and building permits.

The Stormwater User Fund is fully funded by stormwater use fees. The General Fund will continue to provide funding for the stormwater fee subsidies which provide a 50% subsidy for the stormwater fee charged to property tax exempt properties and low-to- moderate income residents and a 75% subsidy for residential farms. The General Fund will also continue to provide funding for the refuse, water, and sanitary sewer fee subsidies which provide a 50% subsidy for the fees charged to low-to-moderate income residents.

GUIDELINE

User fees and charges should be established where possible so that those who utilize or directly benefit from a service, activity or facility also help pay for it.

User fees and charges for each utility enterprise fund (Water User Fund, Sewer User Fund, Stormwater User Fund, Refuse Collection Fund, and Parking Fund) shall be set at a level that fully supports the total direct and indirect cost of the activity, including the cost of annual depreciation of capital assets, the administrative overhead to support the system and financing for future capital improvement projects.

	Percent Self-Supporting			
Activity	**FY 2024 Actual**	**FY 2025 Actual**	**FY 2026 Adopted**	**FY 2027 Rec'd**
Adult Athletics	77.2%	84.3%	61.7%	51.1%
McAleece Concessions	114.5%	116.6%	115.3%	117.0%
Youth Sports	17.4%	16.8%	12.2%	19.2%
Therapeutic & After School	56.2%	12.8%	17.6%	24.8%
Recreation Classes	100.2%	64.6%	66.2%	36.6%
Swimming	41.6%	44.1%	40.0%	39.3%
Golf	107.9%	113.0%	94.5%	105.7%
Port of Dubuque Marina	75.5%	85.6%	81.2%	85.1%
Park Division	17.5%	13.3%	17.2%	14.6%
Library	1.2%	1.2%	1.1%	1.0%
Airport	106.7%	88.2%	97.6%	97.6%
Building Inspections	106.7%	120.7%	96.5%	99.3%
Planning Services	62.7%	70.7%	45.2%	71.7%
Health Food/Environmental Inspections	37.5%	48.8%	38.3%	40.0%
Animal Control	58.5%	57.8%	51.7%	48.5%
Housing - General Inspection	95.6%	143.7%	107.6%	90.5%
Federal Building Maintenance	62.2%	83.2%	86.2%	85.7%

N. ADMINISTRATIVE OVERHEAD RECHARGES

DISCUSSION

While the Enterprise Funds have contributed to administrative overhead, the majority has been provided by the General Fund. This is not reasonable and unduly impacts property taxes, which causes a subsidy to the Enterprise Funds. Prior to FY 2013, the administrative overhead was charged by computing the operating expense budget for each enterprise fund and dividing the result by the total City-wide operating expense budget which resulted in the following percentages of administrative overhead charged to each enterprise fund: Water 5.32%; Sanitary Sewer 4.84%; Stormwater 0.55%; Solid Waste 2.83%; Parking 1.71%; and Landfill 2.71%. The adopted Fiscal Year 2013 budget changed the administrative overhead to be more evenly split between the general fund and enterprise funds and is phased in over many years.

The Fiscal Year 2018 administrative overhead formula was recommended modified. The modification removed Neighborhood Development, Economic Development and Workforce Development from all recharges to utility funds. In addition, the Landfill calculation is modified to remove Geographic Information Systems and Planning Services. The Fiscal Year 2027 administrative overhead formula is recommended to be modified to include the Landfill in Communication Department recharges.

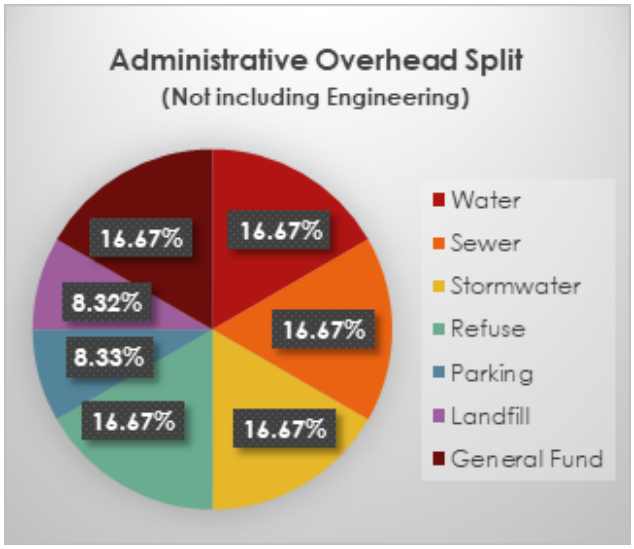
In Fiscal Year 2027, the general fund is recommended to support $2,841,058 in administrative overhead using the recharge method adopted in Fiscal Year 2013 and revised in Fiscal Year 2018.

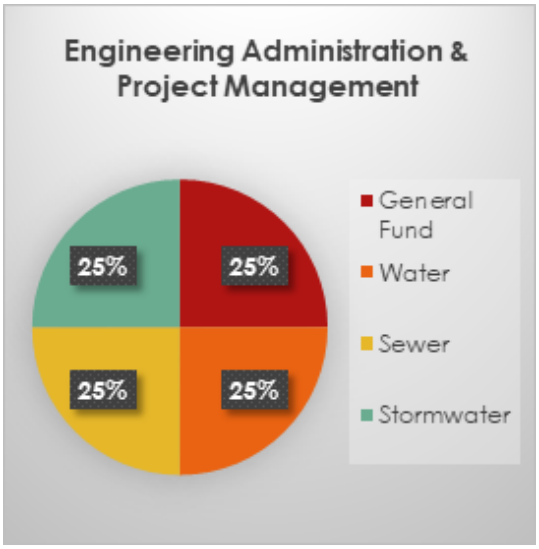
GUIDELINE

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Planning, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

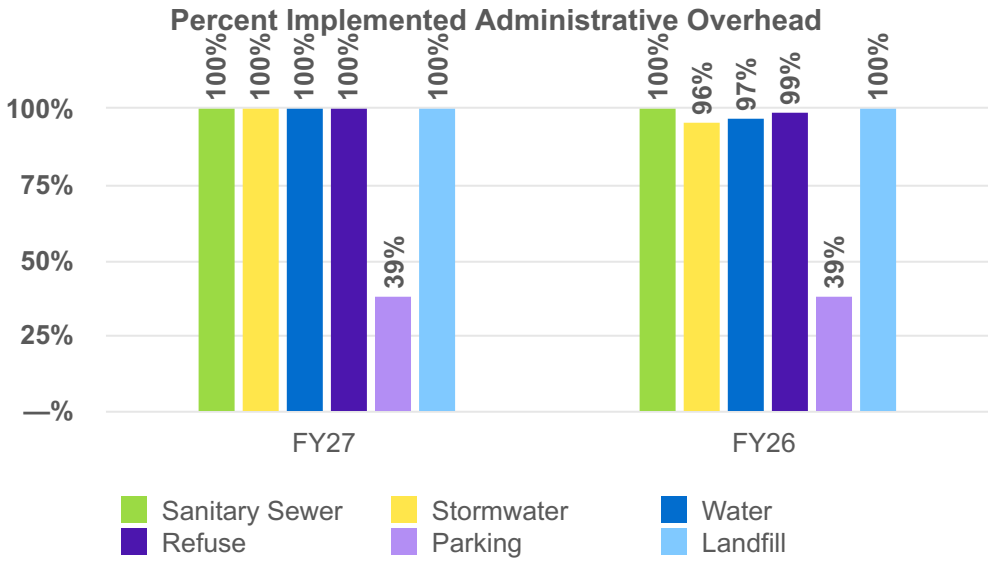
Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses. In Fiscal Year 2027, the Communications Department is also recharged to the Landfill.

When the overhead recharges are fully implemented, the split of the cost of administrative overhead excluding Engineering will be as follows:





The implementation percent of the administrative overhead recharges in Fiscal Year 2026 as compared to Fiscal Year 2027 is as follows:



O. OUTSIDE FUNDING

DISCUSSION

The purpose of this guideline is to establish the policy that the City should aggressively pursue outside funding to assist in financing its operating and capital budgets.

However, the long-term commitments required for such funding must be carefully evaluated before any agreements are made. Commitments to assume an ongoing increased level of service or level of funding once the outside funding ends must be minimized.

GUIDELINE

To minimize the property tax burden, the City of Dubuque will make every effort to obtain federal, state and private funding to assist in financing its operating and capital budgets. However, commitments to guarantee a level of service or level of funding after the outside funding ends shall be minimized. Also, any matching funds required for capital grants will be identified.

P. GENERAL FUND OPERATING RESERVE (WORKING BALANCE)

DISCUSSION

An operating reserve or working balance is an amount of cash, which must be carried into a fiscal year to pay operating costs until tax money, or other anticipated revenue comes in. Without a working balance, there would not be sufficient cash in the fund to meet its obligations and money would have to be borrowed. Working balances are not available for funding a budget; they are required for cash flow (i.e., to be able to pay bills before taxes are collected).

Moody's Investor Service recommends a factor of 35 percent for “AA” rated cities. In January 2025, Moody’s Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody’s credit analysis states, “the City of Dubuque’s local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs.” According to Moody’s, the Aa2 issuer rating for the City of Dubuque’s bonds reflects the city’s healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City’s available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody’s Investor Service upgraded the City’s outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody’s Investors Service (“Moodys”) released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio (“AFBR”) = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio (“LR”) = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody’s under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody’s calculated the City’s AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City’s general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City’s ratings.

In May 2021, Moody’s Investor Service upgraded the City’s Water Enterprise’s outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

Fiscal Year	Fund Reserve (As % of General Fund revenues)	New Moody's Calculation	Reason for change from previous FY
FY 2021	40.72%		Increase due to American Rescue Plan Act funds received ($13.2 million), frozen positions and capital projects through Feb 2021.
FY 2022	49.16%	45.09%	Increase due to American Rescue Plan Act funds received ($13.2 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2023	55.82%	62.99%	Increase due to American Rescue Plan Act funds not spent ($26.4 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2024	51.19%	62.41%	Decrease due to spend down of American Rescue Plan Act funds.
FY 2025	43.07%	58.14%	Decrease due to spend down of American Rescue Plan Act funds.

The City of Dubuque has historically adopted a general fund reserve policy as part of the Fiscal and Budget Policy Guidelines which are adopted each year as part of the budget process. During Fiscal Year 2013, the City adopted a formal Fund Reserve Policy. Per the policy for the General Fund, the City will maintain a minimum fund balance of at least 20 percent of the sum of (a) annual operating expenditures not including interfund transfers in the General Fund less (b) the amounts levied in the Trust and Agency fund and the Tort Liability Fund ("Net General Fund Operating Cost"). The City may increase the minimum fund balance by a portion of any operating surplus above the carryover balance of $200,000 that remains in the General Fund at the close of each fiscal year. The City continued to add to the General Fund minimum balance when additional funds were available until 20 percent of Net General Fund Operating Cost was reached in Fiscal Year 2017. **During Fiscal Year 2024, the General Fund minimum balance was increased to 25 percent.**

After all planned expenditures in FY 2026, the City of Dubuque will have a general fund reserve of 27.00% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 45.03% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve cash balance is projected to be $26,946,677 on June 30, 2026 as compared to the general fund reserve balance on an accrual basis of $25,412,743. The general fund reserve balance on an accrual basis exceeds 27% in FY 2026, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed by Moody's Investors Service.

GUIDELINE

The guideline of the City of Dubuque is to maintain a General Fund working balance or operating reserve of 25% (27% to maintain a margin of error of 2%) in FY 2026 and beyond. In Fiscal Year 2017, the City had projected reaching this consistent and sustainable 20% reserve level in Fiscal Year 2023. **In fact, the City met the 20% reserve requirement in FY 2017, five years ahead of schedule and has sustained a greater than 20% reserve.**

General Fund Reserve Projections:

Fiscal Year	Contribution	City's Spendable General Fund Cash Reserve	% of Projected Revenue	Moody's New Methodology
FY2021	$ 500,000	$ 31,089,468	40.72 %	
FY2022	$	$ 41,259,518	49.16 %	45.09 %
FY2023	$ 2,717,339	$ 48,403,917	55.82 %	62.99 %
FY2024	$ 4,419,668	$ 43,826,193	51.19 %	62.41 %
FY2025	$ 415,247	$ 38,147,743	40.53 %	52.33 %
FY2026	$ 1,823,234	$ 25,412,743	27.00 %	45.03 %
FY2027	$	$ 25,412,743	27.00 %	45.03 %
FY2028	$	$ 25,412,743	27.00 %	45.03 %
FY2029	$	$ 26,388,917	27.00 %	45.03 %
FY2030	$	$ 25,412,743	27.00 %	43.60 %

* Capital projects and large equipment purchases that are not completed in the year budgeted will temporarily increase the amount of fund balance remaining at the end of the fiscal year. After resources are allocated to the next fiscal year to complete unfinished capital projects and equipment purchases, **any amount of general fund reserve balance over 27% creates resources for additional capital projects or other mid-year expenses.**

Q. STATE LEGISLATIVE ANTICIPATION RESERVE FUND

DISCUSSION

The State Legislative Anticipation Reserve Fund is a new fund and is being established in Fiscal Year 2027 using $2.4 million generated from the repayment of internal loans to the City's General Fund from the Greater Downtown TIF (GDTIF) Fund.

This reserve is being created in recognition of the significant property tax reform proposals being considered during the current State legislative session. Because these reforms could materially affect the City's future revenue structure, it is financially prudent to maintain an additional reserve to help absorb any potential impacts. Retaining this balance through the FY 2028 budget cycle ensures the City can respond responsibly should legislative changes reduce or otherwise alter revenues.

The actual total repayment was $5.3 million, with $1.2 million for property tax relief, $2,187 used to fund non-recurring General Fund improvement requests, and to make a $675,554 internal loan to the Refuse Collection enterprise fund.

If the City Council elects to use any portion of the State Legislative Anticipation Reserve Fund before FY 2028, such use must be limited strictly to non-recurring expenses. This preserves the integrity of the reserve by ensuring one-time funds are not used to support ongoing operational costs, maintaining long-term fiscal sustainability.

GUIDELINE

The guideline of the City of Dubuque is to maintain a State Legislative Anticipation Reserve Fund through Fiscal Year 2028. The reserve balance is funded with one-time revenue from the repayment of internal loans to the General Fund from the GDTIF Fund in the amount of $4.1 million.

R. USE OF UNANTICIPATED, UNOBLIGATED, NONRECURRING INCOME

DISCUSSION

Occasionally, the City receives income that was not anticipated and was not budgeted. Often, this money is non-recurring and reflects a one-time occurrence which generated the unanticipated increase in income.

Non-recurring income generally will not be spent on recurring expenses. This would result in a funding shortfall in the following budget year before even starting budget preparation. However, eligible non-recurring expenditures would include capital improvements and equipment purchases.

GUIDELINE

Nonrecurring unobligated income shall generally only be spent for nonrecurring expenses. Capital improvement projects and major equipment purchases tend to be nonrecurring expenditures.

S. USE OF "UNENCUMBERED FUND BALANCES"

DISCUSSION

Historically, 100% of a budget is not spent by the end of the fiscal year and a small unencumbered balance remains on June 30th. In addition, income sometimes exceeds revenue estimates or there are cost savings resulting in some unanticipated balances at the end of the year. These amounts of unobligated, year-end balances are "carried over" into the new fiscal year to help finance it.

The FY 2026 General Fund budget, which went into effect July 1, 2025, anticipated a "carryover balance" of $200,000 or approximately 0.7 percent of the City tax asking. For multi-year budget planning purposes, these guidelines assume a carryover balance of $200,000 in FY 2027 through FY 2031.

GUIDELINE

Carryover General Fund balance shall generally be used to help finance the next fiscal year budget and reduce the demand for increased taxation. The available carryover General Fund balance shall be anticipated not to exceed $200,000 for FY 2027 and beyond through the budget planning period. Any amount over that shall usually be programmed in the next budget cycle as part of the capital improvement budgeting process.

T. PROPERTY TAX DISCUSSION

I. ASSUMPTIONS - RESOURCES

1. Local, Federal and State Resources

a) **Cash Balance.** Unencumbered funds or cash balances of $200,000 will be available in FY 2027 and each succeeding year to support the operating budget.

b) **Interest Revenue.** Interest revenue decreased from $2,300,097 in FY 2026 to $1,620,974 in FY 2027. The FY 2027 budget is based on projected general fund cash balance, and projected declining interest rates.

c) **Sales Tax Revenue.** By resolution, 50% of sales tax funds must be used in the General Fund for property tax relief in FY 2027. Sales tax receipts are projected to decrease 0.74% under FY 2026 actual of $12,465,961 based on FY 2026 revised revenue estimate which includes actuals through February 2026, and then increase at an annual rate of 2.00% percent per year beginning in FY 2028. The following chart shows the past four years of actual sales tax funds and projected FY 2027 for the General Fund:

Sales Tax Funds	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PY Q4	$ 475,037	$ 475,037	$ 451,920	$ 574,416	$ 635,746
Quarter 1	1,177,196	1,177,196	1,545,777	1,592,834	1,610,911
Quarter 2	1,522,885	1,522,885	1,596,421	1,605,397	1,302,193
Quarter 3	1,443,097	1,443,097	1,524,508	1,490,640	1,576,480
Quarter 4	1,110,593	1,110,593	979,209	969,694	1,061,815
Reconciliation	371,388	371,388	—	—	—
Total	$ 6,100,196	$ 6,097,835	$ 6,232,981	$ 6,187,145	$ 6,372,757
% Change	**-4.00%**	**-0.04%**	**+2.22%**	**-0.74%**	**+3.00%**

d) Hotel/Motel Tax Revenue. Hotel/motel tax receipts are projected to increase 5.00% ($167,286) over FY 2026 re-estimated receipts of $3,345,715, and then increase at an annual rate of 3.00% per year.

e) FTA Revenue. Federal Transportation Administration (FTA) transit operating assistance decreased from $598,167 in FY 2026 to $443,500 in FY 2027. The FY 2027 budget is based on the revised FY 2026 budget received from the FTA. Federal operating assistance is based on a comparison of larger cities. Previously the allocation was based on population and population density.

f) Ambulance Revenue. Ambulance Ground Emergency Medical Transport Payments increased from $2,413,018 in FY 2026 to $2,714,947 in FY 2027. GEMT is a federally-funded supplement to state Medicaid payments to EMS providers transporting Medicaid patients which began in FY 2021. FY 2027 is based on calculated projections using historical averages. This revenue is projected using the first quarter of performance in FY 2025 and the previous 11 quarters of performance. Based on that formula, the 3-year quarterly average growth of Medicaid transports is 0.8%. The projected number of transports for FY 2025 is 1,084 and for FY 2026 is 1,092. The FY 2024 actual was 1,075. Based on the unaudited FY 2024 cost report, the FY 2026 revenue per transport is estimated to be $2,209.18. This line item is offset by GEMT Pay to Other Agency expense for local match of $904,973 resulting in net revenue of $1,809,974.

Ambulance Fees increased from $1,756,870 in FY 2026 to $2,778,351 in FY 2027 based on calculated projections using historical averages and Council approved advanced life support and basic life support service fees to match the third-party cost report. The FY 2025 actual was $2,026,670.

As the City Council approved in 2025, these funds are being used to add five firefighter positions in Fiscal Year 2026 and should the City receive a SAFER grant, nine more firefighter positions in Fiscal Year 2027.

g) Miscellaneous Revenue. Miscellaneous revenue has been estimated at 2% growth per year over budgeted FY 2026.

h) Building Fee Revenue. Building fees (Building Permits, Electrical Permits, Mechanical Permits and Plumbing Permits) are anticipated to increase $101,389 from $1,099,857 in FY 2026 to $1,201,246 in FY 2027.

i) **DRA Revenue.** Gaming revenues generated from lease payments from the Dubuque Racing Association (DRA) are estimated to decrease $134,176 from $7,213,362 in FY 2026 to $7,079,186 in FY 2027 based on revised projections from the DRA. This follows a $192,217 decrease from budget in FY 2026 and a $2,283,319 increase from budget in FY 2025.

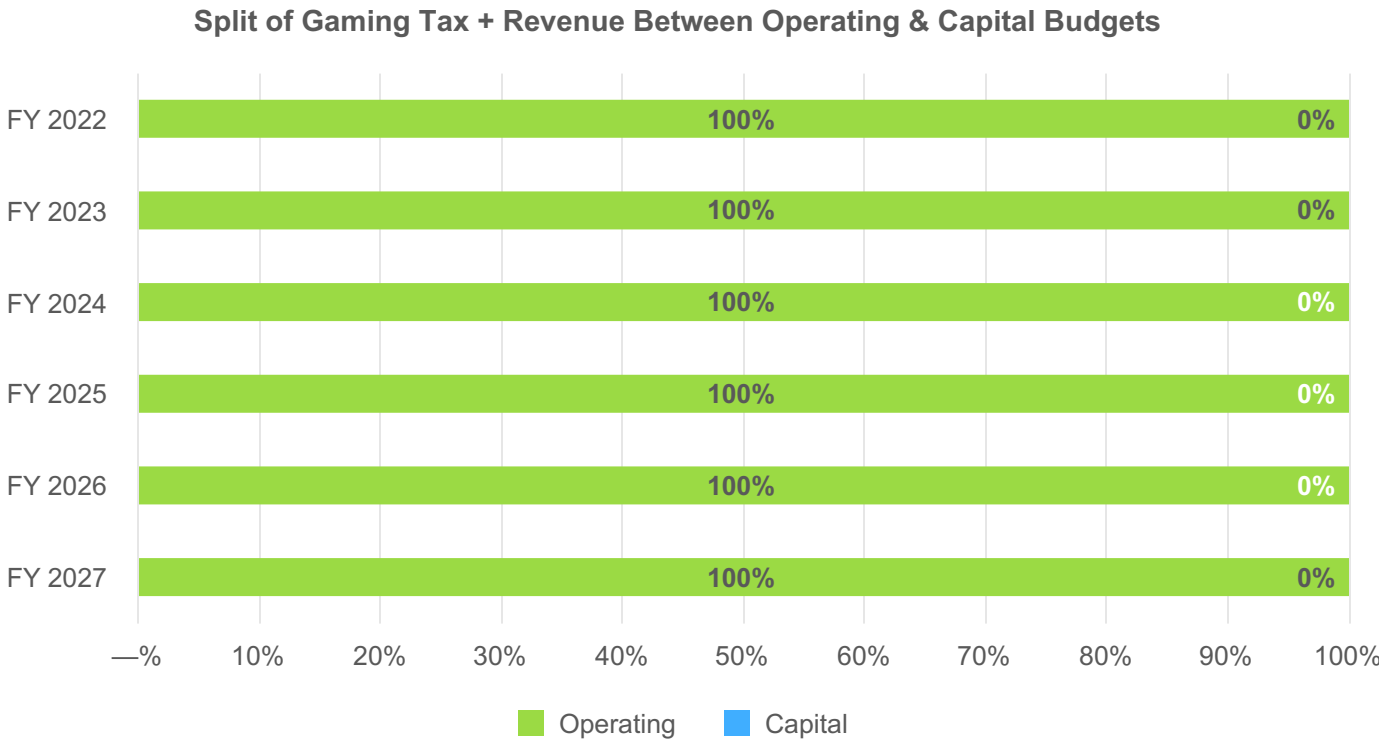
The following is a ten-year history of DRA lease payments to the City of Dubuque:

Fiscal Year	DRA Lease Payments	$ Change	% Change
FY 2027 Projected	$ 7,079,186	$ 127,716	1.84%
FY 2026 Revised	$ 6,951,470	$ (261,892)	-3.63%
FY 2026 Budget	$ 7,213,362	$ 349,629	5.09%
FY 2025 Actual	$ 6,863,733	$ 589,707	9.40%
FY 2024 Actual	$ 6,274,026	$ (917,449)	-12.76%
FY 2023 Actual	$ 7,191,475	$ 583,944	8.84%
FY 2022 Actual	$ 6,607,531	$ 2,645,535	66.77%
FY 2021 Actual	$ 3,961,996	$ (1,187,192)	-23.06%
FY 2020 Actual	$ 5,149,188	$ 293,177	6.04%
FY 2019 Actual	$ 4,856,011	$ 18,879	0.39%
FY 2018 Actual	$ 4,837,132	$ (195,083)	-3.88%
FY 2017 Actual	$ 5,032,215	$ (155,297)	-2.99%
FY 2016 Actual	$ 5,187,512	$ (158,104)	-3.00%

The Diamond Jo payment related to the revised parking agreement increased from $687,003 in FY 2026 to $731,657 in 2027 based on estimated Consumer Price Index adjustment.

j) **DRA Gaming.** The split of gaming revenues from taxes and the DRA lease (not distributions) in FY 2027 remains at a split of 100% operating and 0% capital. When practical in future years, additional revenues will be moved to the capital budget from the operating budget.

The following shows the annual split of gaming taxes and rents between operating and capital budgets from FY2022– FY2027:



k) **Diamond Jo Revenue.** The Diamond Jo Patio lease ($25,000 in FY 2027) and the Diamond Jo parking privileges ($731,657 in FY 2027) have not been included in the split with gaming revenues. This revenue is allocated to the operating budget.

2. Property Taxes

l) **Residential Rollback.** The residential rollback factor will decrease from 47.4316% in 2026 to 44.5345% or a 6.11% decrease in FY 2027. The rollback has been estimated to remain the same from Fiscal Years 2028 through 2031.

The percent of growth from revaluation is to be the same for agricultural and residential property; therefore, if one of these classes has less than 3% growth for a year, the other class is limited to the same percent of growth. A balance is maintained between the two classes by ensuring that they increase from revaluation at the same rate. In FY 2027, residential property had more growth than agricultural property which caused the rollback factor to decrease.

Residential property was revalued by the City Assessor by neighborhood for the January 1, 2025 property assessments, which impacts the Fiscal Year 2027 budget. The average residential property value increased 8.50%. This revaluation of residential property resulted in the taxable value for the average homeowner calculation to increase from $93,207 to $94,952 (+1.87%).

The decrease in the residential rollback factor decreases the value that each residence is taxed on. This increased taxable value for the average homeowner ($91,067 taxable value in FY 2026 and $94,952 taxable value in 2027) results in more taxes to be paid per $1,000 of assessed value. In an effort to keep property taxes low to the average homeowner, the City calculates the property tax impact to the average residential property based on the residential rollback factor and property tax rate. In a year that the residential rollback factor increases, the City recommends a lower property tax rate than what would be recommended had the rollback factor remained the same.

The residential rollback in Fiscal Year 1987 was 75.6481 percent as compared to 44.5345 percent in Fiscal Year 2027. The rollback percent had steadily decreased since FY 1987, which has resulted in less taxable value and an increase in the City's tax rate. However, that trend began reversing in FY 2009 when the rollback reached a low of 44.0803 percent. If the rollback had remained at 75.6481 percent in FY 2026, the City's tax rate would have been $6.18 per $1,000 of assessed value instead of $10.06 in FY 2026.

m) **State Equalization Order/Property Tax Reform.** There was not an equalization order for commercial, industrial or multi-residential property in Fiscal Year 2027. The Iowa Department of Revenue is responsible for "equalizing" assessments every two years. Also, equalization occurs on an assessing jurisdiction basis, not on a statewide basis.

Commercial property was revalued by the City Assessor for the January 1, 2025 property assessments, which impacts the Fiscal Year 2027 budget. The average commercial and industrial property values increased 16%. This revaluation of commercial property resulted in the taxable value for the average commercial calculation to increase from $540,594 to $624,927 (+16%). This revaluation of industrial property resulted in the taxable value for the average industrial calculation to increase from $632,952 to $731,693 (+16%).

Commercial and Industrial taxpayers previously were taxed at 100 percent of assessed value; however due to legislative changes in FY 2013, a 95% rollback factor was applied in FY 2015 and a 90% rollback factor will be applied in FY 2016 and beyond. The State of Iowa backfilled the loss in property tax revenue from the rollback 100% in FY 2015 through FY 2017 and the backfill was capped at the FY 2017 level in FY 2018 and beyond. **The FY 2027 State backfill for property tax loss is estimated to be $484,830 for all funds (General Fund, Tort Liability Fund, Trust and Agency Fund, Debt Service Fund, and Tax Increment Financing Funds)**.

Senate File 619 was signed into law by Governor Reynolds on June 16, 2021. The Bill provides that beginning with the FY 2023 payment, the General Fund standing appropriation for commercial and industrial property tax replacement for cities and counties will be phased out in four or seven years, depending on how the tax base of the city or county grew relative to the rest of the state since FY 2014. Cities and counties where the tax base grew at a faster rate than the statewide average from FY 2014 through FY 2021 will have the backfill phased out over a four-year period from FY 2023 to FY 2026, while those that grew at a rate less than the statewide average will have the backfill phased out over a seven-year period from FY 2023 to FY 2029. The City of Dubuque's tax base grew at a rate less than the statewide average and will have a backfill phase out over a seven year period from FY 2023 to FY 2029. **Beginning in FY 2023, the backfill will be eliminated over a eight year period.**

The projected reduction of State backfill revenue to only the general fund is as follows:

Fiscal Year	State Backfill Reduction
2027	$ (97,981)
2028	(97,981)
2029	(97,981)
2030	(97,981)
Total	**$ (391,924)**

Business Property Tax Credit Law Changes and Implementation of Two-Tier Assessment Limitations

From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. The average commercial and industrial properties ($432,475 Commercial / $599,500 Industrial) received a Business Property Tax Credit from the State of Iowa for the City share of their property taxes of $148 in FY 2015, $693 in FY 2016, $982 in FY 2017, $959 in FY 2018, $843 in FY 2019, $861 in FY 2020, $779 in FY 2021, $780 in FY 2022, and $722 in FY 2023.

House File 2552, Division 11 passed in the 2022 legislative session and signed by the Governor on May 2, 2022 repeals the Business Property Tax Credit (BPTC). In lieu of the BPTC, beginning with assessment year 2022, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.

The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate.

If the total for all claims is more than the appropriated amounts, the claims will be prorated and the Iowa Department of Revenue will notify the county auditors of prorated percentage by September 30th. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated.

The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2027 is estimated to be $170,000.

n) Multi-Residential Property Class/Eliminated State Shared Revenue.

Beginning in FY 2017 (July 1, 2016), new State legislation created a new property tax classification for rental properties called multi-residential, which requires a rollback, or assessment limitations order, on multi-residential property which will eventually equal the residential rollback. Multi-residential property includes apartments with 3 or more units. Rental properties of 2 units were already classified as residential property.

The State of Iowa did not backfill property tax loss from the rollback on multi-residential property. The rollback occurred as follows:

Fiscal Year	Rollback %	Annual Loss of Tax Revenue
FY 2017	86.25%	$ 331,239
FY 2018	82.50%	472,127
FY 2019	78.75%	576,503
FY 2020	75.00%	691,640
FY 2021	71.25%	952,888
FY 2022	67.50%	752,366
FY 2023	63.75%	662,821
FY 2024	54.65%	1,186,077
Total		**$ 5,625,661**

This annual loss in tax revenue of $1,186,077 from multi-residential property was not backfilled by the State. From Fiscal Year 2017 through Fiscal Year 2024 the City lost $5,625,661 in total, meaning landlords paid that much less in property taxes. The state did not require landlords to charge lower rents or to make additional investment in their property.

In Fiscal Year 2024, the multi-residential property class was eliminated and is reported with the residential property class, so the City continues to lose these revenues.

State Shared Revenue Eliminations

In addition, the State of Iowa eliminated the:

a) Machinery and Equipment Tax Replacement in FY 2003 (-$200,000)
b) Personal Property Tax Replacement in FY 2004 (-$350,000)
c) Municipal Assistance in FY 2004 (-$300,000)
d) Liquor Sales Revenue in FY 2004 (-$250,000)
e) Bank Franchise Tax in FY 2005 (-$145,000)
f) Alcohol License Revenue in FY 2023 (-$85,000)

The combination of the decreased residential rollback, State funding cuts and increased expenses has forced the City's tax rate to increase since 1987 when the residents passed a referendum to establish a one percent local option sales tax with 50% of the revenue going to property tax relief.

o) Taxable Value. FY 2027 will reflect the following impacts of taxable values of various property types:

Property Type	Percent Change in Taxable Value
Residential (Includes Multi-Residential)	+3.51 %
Commercial	+15.63 %
Industrial	+8.22 %
Overall	+5.89 %

*Overall taxable value increased +5.89% percent after deducting Tax Increment Financing values

Assessed valuations were increased 2 percent per year beyond FY 2027.

p) Greater Downtown Tax Increment Financing

- In Fiscal Year 2027, $5.3 million in internal loans will be repaid by the Greater Downtown Tax Increment Financing Fund to the General Fund. $1.2 million of the repayment is recommended to be used for general property tax relief and recurring improvement packages in the general fund in Fiscal Year 2027. A portion of the remaining $4.1 million is recommended to fund non-recurring improvement packages of $2,187 in the general fund. $675,554 will be used as an internal loan to the Refuse Collection enterprise fund. The balance will be reserved for the Fiscal Year 2028 budget process as the City needs to be prepared for property tax reform being considered in the State legislative session.

- Beginning in Fiscal Year 2028, the Greater Downtown Tax Increment Financing District will no longer collect 100% of revenues. Instead, the Greater Downtown TIF District will begin collecting 75% of revenues. The remaining 25% will be returned to the general funds of all taxing bodies (Dubuque Community School District, City of Dubuque, Dubuque County, Northeast Iowa Community College, and Independent). Based on Fiscal Year 2027 valuations and the Fiscal Year 2026 consolidated tax rate, collecting only 75% in the Greater Downtown TIF District will annually return approximately $1.3 million to Dubuque Community School District, $1.2 million annually to the City of Dubuque, $661 thousand annually to Dubuque County, $81 thousand annually to Northeast Iowa Community College, and $81 thousand annually to Independent taxing bodies. This also means that beginning in Fiscal Year 2028, the Greater Downtown TIF District will have $3,250,000 less each year for programs and projects.

r) Riverfront Property Lease Revenue. Riverfront property lease revenue is projected to increase by $101,268 in FY 2027 to $4,374,313 due to the estimated consumer price index increase.

3. Fees, Tax Rates & Services

s) Franchise Fees. Natural Gas franchise fees are based on FY 2025 actual of $1,743,494. Also, Electric franchise fees are based on FY 2026 budget of $5,075,053 plus rate increases of 5.6%. The franchise fee revenues are projected to increase at an annual rate of 4 percent per year from FY 2028 through FY 2031.

The City provides franchise fee rebates to gas and electric customers who are exempt from State of Iowa sales tax. Franchise fee rebates are provided at the same exemption percent as the State of Iowa sales tax exemption indicated on the individual gas and or electric bill. To receive a franchise fee rebate, a rebate request form must be completed by the customer, the gas and/or electric bill must be attached, and requests for rebates for franchise fees must be submitted during the fiscal year in which the franchise fees were paid except for June.

The franchise fee charged on gas and electric bills increased from 3% to 5%, the legal maximum, on June 1, 2015.

t) **Property Tax Rate.** For purposes of budget projections only, it is assumed that City property taxes will continue to increase at a rate necessary to meet additional requirements over resources beyond FY 2027.

u) **Police & Fire Protection.** FY 2027 reflects the fifteenth year that payment in lieu of taxes is charged to the Water and Sanitary Sewer funds for Police and Fire Protection. In FY 2027, the Sanitary Sewer fund is charged 0.43% of building value and the Water fund is charged 0.62% of building value, for payment in lieu of taxes for Police and Fire Protection. This revenue is reflected in the General Fund and is used for general property tax relief.

II. ASSUMPTIONS - REQUIREMENTS

a) **Pension Systems.**

- The **Municipal Fire and Police Retirement System of Iowa (MFPRSI)** Board of Trustees City contribution for Police and Fire retirement decreased from 22.56% percent in FY 2026 to 21.86% percent in FY 2027 (general fund savings of $80,480 for Police and $75,845 for Fire or a total savings of $156,325).
- The **Iowa Public Employee Retirement System (IPERS)** City contribution is unchanged from the FY 2026 contribution rate of 9.44% (no general fund impact). The IPERS employee contribution is unchanged from the FY 2026 contribution rate of 6.29% (which does not affect the City's portion of the budget). The IPERS rate is anticipated to increase 1 percent each succeeding year.

b) **Collective Bargaining and Non-Represented.** The already approved collective bargaining agreements for Dubuque Professional Fire Fighters Association includes a 4% increase, International Union of Operating Engineers includes a 3.25% wage increase, the Dubuque Police Protective Association includes a 5% wage increase, and the Teamsters Local Union No. 120 Bus Operators and Teamsters Local Union No. 120 include a 3% increase. Non-represented employees include a 3.00% wage increase. Fiscal Year 2027 includes the cost of the multi-year implementation of the classification and compensation study. A classification and compensation study analyzes the job positions (not individuals) in an organization. The purpose of a classification and compensation study is to ensure jobs with comparable minimum qualifications, job responsibilities, supervisory expectations, working conditions and environments are grouped closely in a compensation plan. Salary ranges are competitive within the identified market, and to equip the human resources team to consistently administer classification and compensation programs on an ongoing basis. The City's strategy through this study has been to recommend a new compensation strategy in which the City is competitive at the 50% percentile of employers. Total cost of the wage increases for collective bargaining and non-represented employees, and continued classification and compensation study implementation is $3,509,780 to the General Fund.

c) **Health Insurance.** The City portion of health insurance expense is projected to increase from $1,119 per month per contract to $1,175 per month per contract (based on 662 contracts) in FY 2027 (increase of $589,333 to the general fund). The City of Dubuque is self-insured, and actual expenses are paid each year with the City only having stop-loss coverage for major claims. In FY 2017, The City went out for bid for third party administrator and the estimated savings has resulted from the new contract and actual claims paid with there being actual reductions in cost in FY 2018 (19.42%) and FY 2019 (0.35%). In addition, firefighters began paying an increased employee health care premium sharing from 10% to 15% and there was a 7% increase in the premium on July 1, 2018. During FY 2019, the City went out for bid for third party administrator for the prescription drug plan and Fiscal Year 2022 included additional prescription drug plan savings.There was a decrease of $639,758 in prescription drug cost in FY 2022. Based on FY 2026 actual experience, Fiscal Year 2027 is projected to have a 5.35% increase in health insurance costs. Estimates for FY 2028 were increased 5.36%; FY 2029 were increased 5.37%; FY 2030 were increased 5.38%; and FY 2031 were increased 5.38%. Effective January 1, 2027, employee contributions will increase.

d) **Five-Year Retiree Sick Leave Payout.** FY 2013 was the first year that eligible retirees with at least twenty years of continuous service in a full-time position or employees who retired as a result of a disability and are eligible for pension payments from the pension system can receive payment of their sick leave balance with a maximum payment of 120 sick days, payable bi-weekly over a five-year period. The sick leave payout expense budget in the General Fund in FY 2026 was $288,742 as compared to FY 2027 of $228,836, based on qualifying employees officially giving notice of retirement.

e) **50% Sick Leave Payout.** Effective July 1, 2019, employees over the sick leave cap can convert 50% of the sick leave over the cap to vacation or be paid out. The 50% sick leave payout expense budget in the General Fund in FY 2026 was $128,496 as compared to FY 2027 of $141,764, based on FY 2026 year-to-date expense.

f) **Parental Leave.** Effective March 8, 2019, employees may use Parental leave to take paid time away from work for the birth or the adoption of a child under 18 years old. Eligible employees receive their regular base pay (plus longevity) and benefits for twelve weeks following the date of birth, adoption event or foster-to-adopt placement. If both parents are eligible employees, each receive the leave benefit. There is no parental leave expense budgeted in the General Fund based on departments covering parental leave with existing employees and not incurring additional cost for temporary help.

g) **Supplies & Services.** General operating supplies and services are estimated to increase 2% over actual in FY 2025. A 2% increase is estimated in succeeding years

h) **Electricity.** Electrical energy expense is estimated to increase 4% over FY 2025 actual expense, then 2% per year beyond.

i) **Natural Gas.** Natural gas expense is based on FY 2025 actual then 2% per year beyond.

j) **Travel Dubuque.** The Dubuque Area Convention and Visitors Bureau contract will continue at 50% of actual hotel/motel tax receipts.

k) **Equipment & Machinery.** Equipment costs for FY 2027 are estimated to decrease 6.87% under FY 2026 budget based on equipment replacement schedules, then remain constant per year beyond.

l) **Debt Service.** Debt service is estimated based on the tax-supported, unabated General Obligation bond sale for fire truck and franchise fee litigation settlement.

m) **Unemployment.** Unemployment expense in the General Fund decreased from $23,824 in FY 2026 to $27,007 in FY 2027 based on estimated premium for FY2026.

n) **Motor Vehicle Fuel.** Motor vehicle fuel is estimated to decrease 30% under the FY 2026 budget based on the City fuel island fully operational in FY 2027and no longer purchasing from retail gas stations, then increase 2.0% per year beyond.

o) **Motor Vehicle Maintenance**. Motor vehicle maintenance is based on the FY 2026 budget, then increase 2.0% per year and beyond.

p) **Public Transit.** The increase in property tax support for Transit from FY 2026 to FY 2027 is $434,533, which reflects a decrease in Federal Transportation Administration Operating revenue ($154,667); a decrease in Federal Transportation Administration Capital ($344,329), an increase in employee expense ($111,155); decrease in supplies and services ($120,569); a reduction in equipment replacements ($99,615), a decrease in passenger fare revenue ($2,579).

The following is a ten-year history of the Transit subsidy:

Fiscal Year	Amount	% Change
2027 Projection	$ 2,361,869	22.55 %
2026 Budget	$ 1,927,336	(1.74)%
2025 Actual	$ 1,961,488	26.70 %
2024 Actual	$ 1,548,127	(1.52)%
2023 Actual	$ 1,571,981	(1.83)%
2022 Actual	$ 1,601,290	(2.09)%
2021 Actual	$ 1,635,441	4.94 %
2020 Actual	$ 1,558,460	(0.82)%
2019 Actual	$ 1,571,307	(0.10)%
2018 Actual	$ 1,572,825	34.10 %
2017 Actual	$ 1,172,885	24.41 %
2016 Actual	$ 942,752	(13.00)%

q) **Shipping & Postage.** Postage rates for FY 2027 are estimated to increase 5% over FY 2025 actual expense and proposed cost increases by United States Postal Service. A 3.0 percent increase is estimated in succeeding years.

r) **Insurance.** Insurance costs are estimated to change as follows:

- Workers Compensation is decreasing 44.18% based on rate change.
- General Liability is decreasing 3.06% based on rate change.
- Damage claims is decreasing 6.86% based on a three year average.
- Property insurance is increasing based on FY 2026 actual over 2%.

s) **Housing.** The Housing Choice Voucher subsidy payment from the General Fund is estimated to decrease $69,521 in FY 2027. The budgeted administrative cost of the Housing Choice Voucher Program decreased from $1,129,462 in FY 2026 to $988,895 in FY 2027. Administrative revenue of the Housing Choice Voucher Program decreased from $912,012 in FY 2026 to $827,089 in FY 2027. The resulting Housing Choice Voucher Program deficit decreased from $217,450 in FY 2026 to $161,806 in FY 2027. This deficit is funded by property taxes.

t) **Communications Department.** In Fiscal Year 2026, Cable Utility Franchise Tax revenue paid to the City by Mediacom and ImOn, as required by the state franchise fee agreement, was no longer be enough to support Communications Department employee expense. A vacant part-time (0.75 FTE) Communications Assistant position was recommended to be eliminated. All remaining Cable Utility Franchise Tax supported positions were recommended to be moved to the General Fund. This General Fund expense will be partially offset by administrative overhead recharges to the enterprise funds. The Cable Utility Franchise Tax revenue will support Communications Department supplies and services only going forward.

Effective June 2020, Mediacom will no longer contribute to the Public, Educational, and Governmental Access Cable Grant (PEG) Fund, and after the balance in that fund is expended, the City will be responsible for all City Media Service equipment replacement costs. Other jurisdictions will need to plan accordingly.

u) **Greater Dubuque Development Corporation.** Greater Dubuque Development Corporation support of $836,135 is budgeted to be paid mostly from Dubuque Industrial Center Land Sales in FY 2027, with $26,500 for Targeted Neighborhood Reinvestment strategy paid from the Greater Downtown TIF. In FY 2028 and beyond Greater Dubuque Development Corporation will be paid from the Greater Downtown TIF and Dubuque Industrial Center West land sales.

PROPERTY TAX IMPACT

The recommended Fiscal Year 2027 property tax rate increased 1.38% and will have the following impact:

	FY 2026	Proposed FY2027	% Change	$ Change
Property Tax Rate	$ 10.0637	$ 10.1648	1.00%	$ 0.10
Property Tax Asking	$ 29,872,253	$ 31,940,934	6.93%	$ 2,068,681

Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Residential: Avg. value - $213,211			$889.20	$915.87	$26.67	3.0 %
Commercial: $150,000 value & below	433	381	$716.01	$679.03	-$36.98	-5.2 %
Commercial: $150,001-$300,000 value	232	225	$2,074.61	$2,051.27	-$23.34	-1.1 %
Commercial: $300,001-$450,000	147	167	$3,433.21	$3,423.52	-$9.69	-0.3 %
Commercial: Avg. Value = $624,927	588	636	$4,253.76	$5,023.81	$770.05	18.1 %

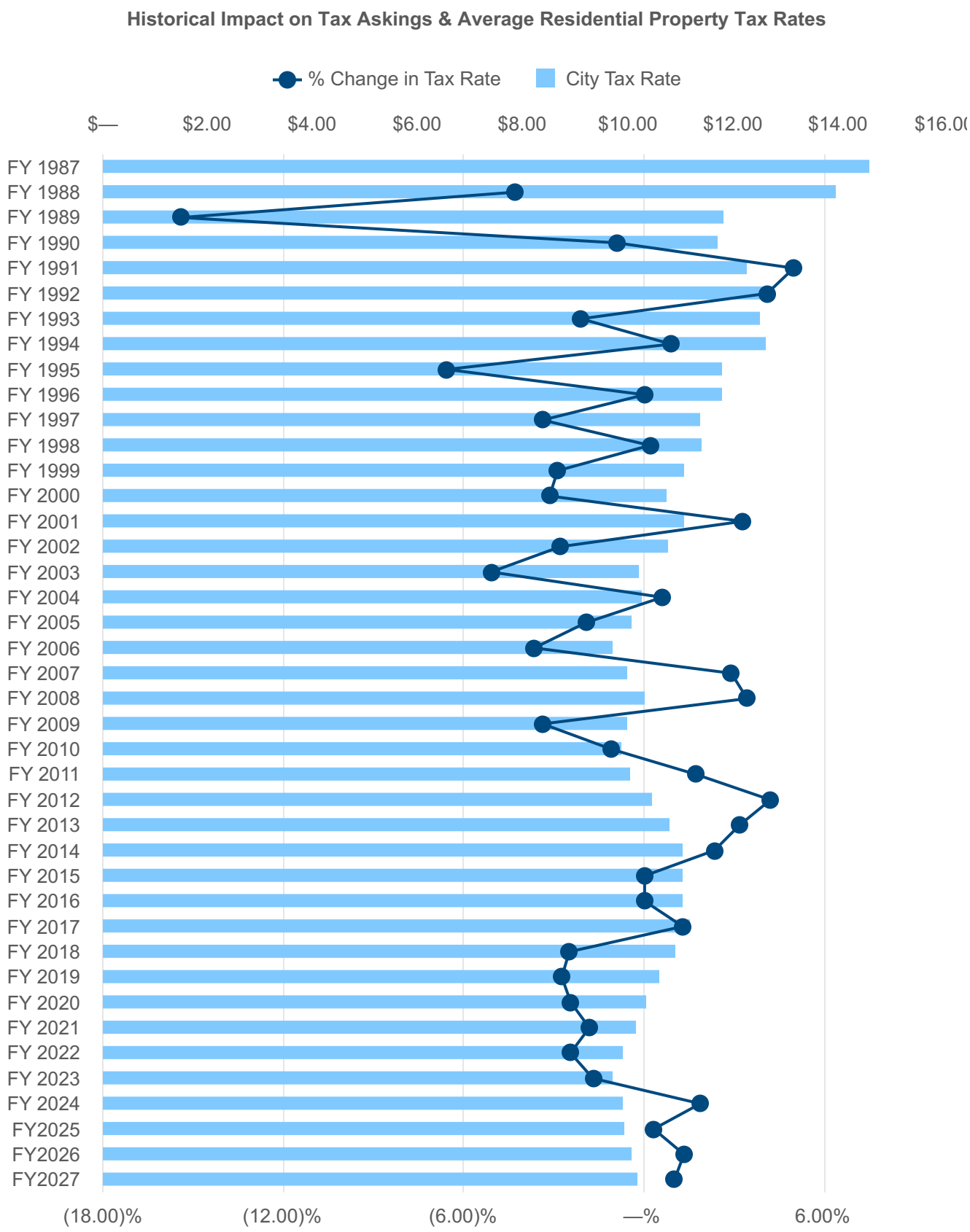
Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Industrial: $150,000 value & below	8	8	$716.01	$679.03	-$36.98	-5.2 %
Industrial: $150,001-$300,000 value	11	9	$2,074.61	$2,051.28	-$23.33	-1.1 %
Industrial: $300,001-$450,000	4	3	$3,433.21	$3,423.52	-$9.69	-0.3 %
Industrial: Avg. Value = $731,693	58	58	$5,090.27	$6,000.54	$910.27	+17.9 %

Historical Impact on Tax Askings and Average Residential Property Tax Rates

The following is a historical City tax rate comparison. The average percent change in tax rate from 1987–2027 is -0.83%. The average annual change over the last five years is +0.56%.

The following pages show historical and projected property tax impacts.

Historical Impacts on Tax Askings & Average Residential Property Tax Rates:

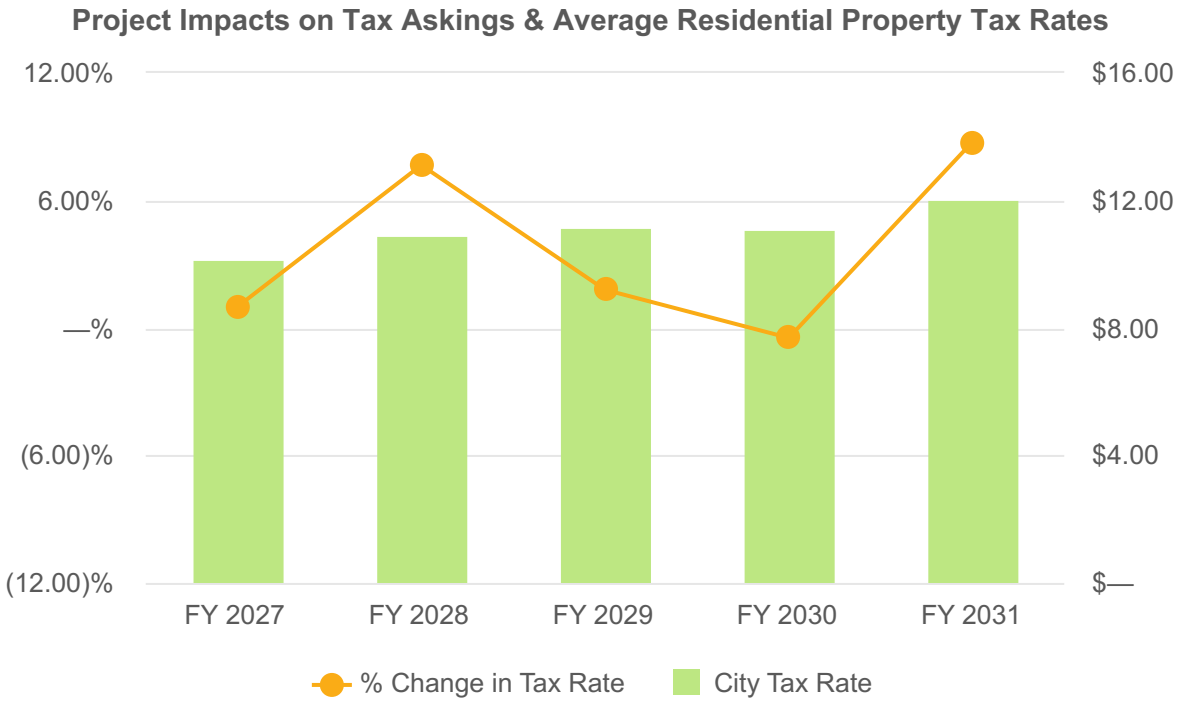


Historical City tax rates and % change in tax rate:

Fiscal Year	City Tax Rate	% Change in Tax Rate
FY 1987	14.5819	
FY 1988	13.9500	-4.33%
FY 1989	11.8007	-15.41%
FY 1990	11.6891	-0.95%
FY 1991	12.2660	+4.94%
FY 1992	12.7741	+4.14%
FY 1993	12.4989	-2.15%
FY 1994	12.6059	+0.86%
FY 1995	11.7821	-6.54%
FY 1996	11.7821	0.00%
FY 1997	11.3815	-3.40%
FY 1998	11.4011	+0.17%
FY 1999	11.0734	-2.87%
FY 2000	10.7160	-3.23%
FY 2001	11.0671	+3.28%
FY 2002	10.7608	-2.77%
FY 2003	10.2120	-5.10%
FY 2004	10.2730	+0.60%
FY 2005	10.0720	-1.96%
FY 2006	9.6991	-3.70%
FY 2007	9.9803	+2.90%
FY 2008	10.3169	+3.37%
FY 2009	9.9690	-3.37%
FY 2010	9.8577	-1.12%
FY 2011	10.0274	+1.72%
FY 2012	10.4511	+4.23%
FY 2013	10.7848	+3.19%
FY 2014	11.0259	+2.24%
FY 2015	11.0259	0.00%
FY 2016	11.0259	0.00%
FY 2017	11.1674	+1.28%
FY 2018	10.8922	-2.46%
FY 2019	10.5884	-2.79%
FY 2020	10.3314	-2.43%
FY 2021	10.1440	-1.81%
FY 2022	9.8890	-2.51%
FY 2023	9.7169	-1.74%
FY 2024	9.9014	+1.90%
FY 2025	9.9264	+0.25%
FY 2026	10.0637	+1.38%
FY 2027	10.1648	+1.00%
1987 - 2027 Average Change		**-0.83%**
2023-2027 Average Change		**+0.56%**

From Fiscal Year 1987 through Fiscal Year 2027, the average annual change in the property tax rate is a decrease of 0.83%. Over the last five years, the average annual change in the property tax rate is a decrease of 0.56%.

Projected Impacts on Tax Askings and Average Residential Property Tax Rates



Projected City tax rates and % change in tax rate:

Fiscal Year	City Tax Rate	% Change in Tax Rate
FY 2027	10.1648	1.00%
FY 2028	10.9432	7.66%
FY 2029	11.1398	1.80%
FY 2030	11.0878	-0.47%
FY 2031	12.0583	8.75%

IMPACT ON AVERAGE RESIDENTIAL PROPERTY - EXAMPLE

Actual - Historical		City Tax Calculation	Actual Percent Change	Change if HTC 100% Funded	Dollar Change
FY 1989	“City” Property Tax	$ 453.99	-11.40%		$ -58.39
FY 1990	“City” Property Tax	$ 449.94	-0.89%		$ -4.04
FY 1991*	“City” Property Tax*	$ 466.92	+3.77%		$ +16.98
FY 1992	“City” Property Tax	$ 483.63	+3.58%		$ +16.71
FY 1993*	“City” Property Tax*	$ 508.73	+5.19%		$ +25.10
FY 1994	“City” Property Tax	$ 510.40	+0.33%		$ +1.51
FY 1995*	“City” Property Tax*	$ 522.65	+2.40%		$ +12.41
FY 1996	“City” Property Tax	$ 518.10	-0.87%		$ -4.54
FY 1997*	“City” Property Tax*	$ 515.91	-0.42%		$ -2.19
FY 1998	“City” Property Tax	$ 512.25	-0.71%		$ -3.66
FY 1999	“City” Property Tax*	$ 512.25	0.00%		$ —
FY 2000	“City” Property Tax	$ 511.38	-0.17%		$ -0.87
FY 2001	“City” Property Tax	$ 511.38	0.00%		$ —
FY 2002	“City” Property Tax	$ 511.38	0.00%		$ —
FY 2003	“City” Property Tax*	$ 485.79	-5.00%		$ -25.58
FY 2004	“City” Property Tax	$ 485.79		0.00%	$ —
	With Homestead Adj.	$ 493.26	+1.54%		$ +7.46
FY 2005	“City” Property Tax*	$ 485.93		+0.03%	$ +0.14
	With Homestead Adj.*	$ 495.21	+0.40%		$ +1.95
FY 2006	“City” Property Tax (1)	$ 494.27		+1.72%	$ +8.34
	With Homestead Adj. (1)	$ 504.62	+1.90%		$ +9.41
FY 2007	“City” Property Tax*(2)	$ 485.79		-1.72%	$ -8.48
	With Homestead Adj.*	$ 496.93	-1.52%		$ -7.69
FY 2008	“City” Property Tax	$ 496.93		0.00%	$ —
	With Homestead Adj.	$ 510.45	+2.72%		$ +13.52
FY 2009	“City” Property Tax	$ 524.53		+2.76%	$ +14.08
	With Homestead Adj.	$ 538.07	+5.41%		$ +27.62
FY 2010	“City” Property Tax	$ 538.07		0.00%	$ —
	With Homestead Adj.	$ 550.97	+2.40%		$ +12.90
FY 2011	“City” Property Tax	$ 564.59		+2.47%	$ +13.62
	With Homestead Adj. (3)	$ 582.10	+5.65%		$ +31.13
FY 2012	“City” Property Tax	$ 611.19		+5.00%	$ +29.09
	With Homestead Adj. (3)	$ 629.78	+8.19%		$ +47.68
FY 2013	“City” Property Tax	$ 661.25		+5.00%	$ +31.47
	With Homestead Adj. (3)	$ 672.76	+6.82%		$ +42.98
FY 2014	“City” Property Tax	$ 705.71	+4.90%		$ +32.95

Actual - Historical		City Tax Calculation	Actual Percent Change	Change if HTC 100% Funded	Dollar Change
FY 2015	"City" Property Tax	$ 728.48	+3.23%		$ 22.77
FY 2016	"City" Property Tax	$ 747.65	+2.63%		$ +19.17
FY 2017	"City" Property Tax	$ 755.70	+1.08%		$ +8.05
FY 2018	"City" Property Tax	$ 755.70	0.00%		$ —
FY 2019	"City" Property Tax	$ 770.17	+1.91%		$ +14.47
FY 2020	"City" Property Tax	$ 770.17	0.00%		$ —
FY 2021	"City" Property Tax	$ 769.08	-0.14%		$ -1.09
FY 2022	"City" Property Tax	$ 769.08	0.00%		$ —
FY 2023	"City" Property Tax	$ 791.82	+2.96%		$ +22.74
FY 2024	"City" Property Tax	$ 815.07	+2.94%		$ +23.25
FY 2025	"City" Property Tax	$ 855.82	+5.00%		$ +40.75
FY 2026	"City" Property Tax	$ 889.20	+3.90%		$ +33.38
Average FY1989-FY2026 with Homestead Adj.			**+1.52%**		**$ +9.92**
Average FY2022-FY2026 with Homestead Adj.			**+2.96%**		**$ +24.02**
Average FY1989-FY2026 without Homestead Adj.				**+1.04%**	**$7.32**

The average annual dollar change in residential property tax from 1989-2026 is an increase of $9.92. The average annual dollar change over the last five years is an increase of $24.02.

Projected impact on average residential property:

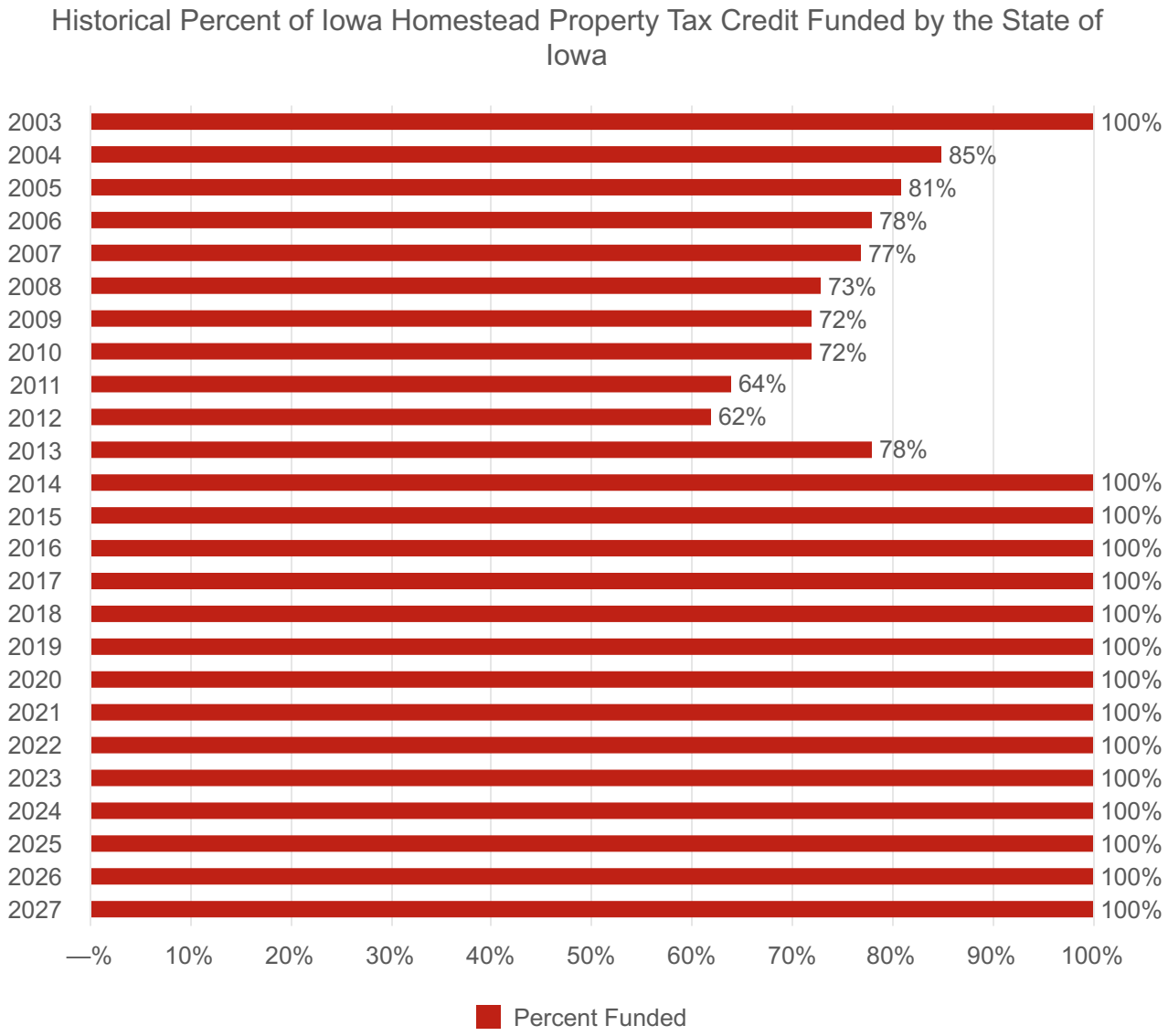
PROJECTION		CITY TAX CALCULATION		DOLLAR CHANGE
FY 2027	"City" Property Tax	$ 915.87	+3.00%	$ 26.67
FY 2028	"City" Property Tax	$ 986.04	+7.66%	$ +70.17
FY 2029	"City" Property Tax	$ 1,003.75	+1.80%	$ +17.71
FY 2030	"City" Property Tax	$ 999.06	+1.80%	$ -4.69
FY 2031	"City" Property Tax	$ 1,086.50	+2.32%	$ +23.59

* Denotes year of State-issued equalization orders.
^ Impact to average homeowner if the State funds the Homestead Property Tax Credit at 62%.
(1) The FY 2006 property tax calculation considers the 6.2% valuation increase for the average residential homeowner as determined by the reappraisal.
(2) Offsets the impact of the State reduced Homestead Property Tax Credit in FY 2005 & 2006.
(3) The City adopted a budget in FY 2011 and 2012 that provided no increase to the average homeowner. The State of Iowa underfunded the Homestead Property Tax Credit in both years costing the average homeowner an additional $18.59 in FY 2012 and $11.51 in FY 2013. This provided no additional revenues to the City, as this money would have come to the City from the State if they appropriated the proper amount of funds.

Homestead Property Tax Credit

The Homestead Property Tax Credit was established by the state legislature to reduce the amount of property tax collected. The intent of the credit was to be a form of tax relief and provide an incentive for home ownership. The State Homestead Property Tax Credit works by discounting the tax collected on the first $4,850 of a property's taxable value. This has no impact on what the City receives from property tax collections, but provides tax relief for the average homeowner.

Beginning FY 2004, the State of Iowa did not fully fund the State Homestead Property Tax Credit resulting in the average homeowner paying the unfunded portion. Again, this has no impact on what the City receives, however as a result has caused the average homeowner to pay more taxes.



IMPACT ON COMMERCIAL PROPERTY - EXAMPLE

ACTUAL - HISTORICAL		CITY TAX CALCULATION *	BUSINESS PROPERTY TAX CREDIT	DOLLAR CHANGE	PERCENT CHANGE
FY 1989	"City" Property Tax	$2,106.42		-$384.19	-15.43%
FY 1990	"City" Property Tax	$2,086.50		-$19.92	-0.95%
FY 1991	"City" Property Tax	$2,189.48		+$102.98	+4.94%
FY 1992	"City" Property Tax	$2,280.18		+$90.70	+4.14%
FY 1993	"City" Property Tax	$2,231.05		-$49.13	-2.15%
FY 1994	"City" Property Tax	$2,250.15		+$19.10	+0.86%
FY 1995	"City" Property Tax	$2,439.60		+$189.45	+8.42%
FY 1996	"City" Property Tax	$2,439.60		$0.00	0.00%
FY 1997	"City" Property Tax	$2,659.36		+$219.76	+9.01%
FY 1998	"City" Property Tax	$2,738.43		+$79.07	+2.97%
FY 1999	"City" Property Tax	$2,952.03		+$213.60	+7.80%
FY 2000	"City" Property Tax	$2,934.21		-$17.82	-0.60%
FY 2001	"City" Property Tax	$2,993.00		+$58.86	+2.00%
FY 2002	"City" Property Tax	$2,910.25		-$82.84	-2.76%
FY 2003	"City" Property Tax	$3,186.27		+$276.03	+9.48%
FY 2004	"City" Property Tax	$3,278.41		+$92.15	+2.89%
FY 2005	"City" Property Tax	$3,349.90		+$71.48	+2.18%
FY 2006	"City" Property Tax (1)	$3,152.52		-$197.38	-5.89%
FY 2007	"City" Property Tax	$3,538.03		+$385.50	+12.23%
FY 2008	"City" Property Tax	$3,688.64		+$150.62	+4.26%
FY 2009	"City" Property Tax	$3,554.71		-$133.94	-3.63%
FY 2010	"City" Property Tax	$3,524.48		-$30.23	-0.85%
FY 2011	"City" Property Tax	$3,585.16		+$60.68	+1.72%
FY 2012	"City" Property Tax	$3,736.64		+$151.48	+4.23%
FY 2013	"City" Property Tax	$3,855.96		+$119.32	+3.19%
FY 2014	"City" Property Tax	$3,942.14		+$86.20	+2.23%
FY 2015	"City" Property Tax (2)	$3,896.93	$147.72	-$45.21	-1.15%
FY 2016	"City" Property Tax (3)	$3,139.16	$692.62	-$757.77	-19.45%
FY 2017	"City" Property Tax (4)	$3,364.61	$982.19	+$225.45	+7.18%
FY 2018	"City" Property Tax (5)	$3,280.44	$959.11	-$84.16	-2.50%
FY 2019	"City" Property Tax (6)	$3,278.23	$843.08	-$2.21	-0.07%
FY 2020	"City" Property Tax (7)	$3,160.71	$860.57	-$117.52	-3.58%
FY 2021	"City" Property Tax (8)	$3,169.30	$779.03	+$8.59	+0.27%
FY 2022	"City" Property Tax (9)	$3,069.57	$779.50	-$99.73	-3.15%
FY 2023	"City" Property Tax (10)	$3,060.34	$721.73	-$9.23	-0.30%
FY 2024	"City" Property Tax (11)	$3,328.86		+$268.52	+8.77%
FY 2025	"City" Property Tax (11)	$4,179.49		+$850.63	+25.55%
FY 2026	"City" Property Tax (11)	$4,253.76		+$74.27	+1.78%
FY 1989-2026 Average Change				**+$46.40**	**+1.67%**
2022-2026 Average Change				**+$216.89**	**+6.53%**

*Net of Business Property Tax Credit

The average annual dollar change in commercial property taxes from 1989-2026 is a increase of $46.40. The average annual dollar change over the last five years is a increase of +$216.89.

Projected impact on average commercial property:

PROJECTED		CITY TAX CALCULATION	DOLLAR CHANGE	PERCENT CHANGE
FY 2027	“City” Property Tax	$5,023.81	+$770.05	+18.10%
FY 2028	“City” Property Tax	$5,408.69	+$384.88	+7.66%
FY 2029	“City” Property Tax	$5,505.84	+$97.15	+1.80%
FY 2030	“City” Property Tax	$5,505.84	+$97.15	+1.76%
FY 2031	“City” Property Tax	$5,959.77	+$479.63	+8.71%

(1) The FY 2006 property tax calculation considers the 19.9% valuation increase for industrial property as determined by the reappraisal.
(2) The Business Property Tax Credit was $148 and rollback to 95% in FY 2015.
(3) The Business Property Tax Credit was $693 and rollback to 90% in FY 2016.
(4) The Business Property Tax Credit was $982 and rollback to 90% in FY 2017.
(5) The Business Property Tax Credit was $959 and rollback to 90% in FY 2018.
(6) The Business Property Tax Credit was $843 and rollback to 90% in FY 2019.
(7) The Business Property Tax Credit was $861 and rollback to 90% in FY 2020.
(8) The Business Property Tax Credit was $779 and rollback to 90% in FY 2021.
(9) The Business Property Tax Credit was $780 and rollback to 90% in FY 2022.
(10) The Business Property Tax Credit was $722 and rollback to 90% in FY 2023.
(11)From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. Beginning in FY 2024, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated. The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2024 is estimated to be $587,446.

IMPACT ON INDUSTRIAL PROPERTY - EXAMPLE

ACTUAL - HISTORICAL		CITY TAX CALCULATION *	BUSINESS PROPERTY TAX CREDIT	DOLLAR CHANGE	PERCENT CHANGE
FY 1989	"City" Property Tax	$5,900.35		-$1,074.65	-15.40%
FY 1990	"City" Property Tax	$5,844.55		-$55.80	-0.95%
FY 1991	"City" Property Tax	$6,133.00		+$288.45	+4.94%
FY 1992	"City" Property Tax	$6,387.05		+$254.05	+4.14%
FY 1993	"City" Property Tax	$6,249.45		-$137.60	-2.15%
FY 1994	"City" Property Tax	$6,302.95		+$53.50	+0.86%
FY 1995	"City" Property Tax	$5,891.05		-$411.90	-6.54%
FY 1996	"City" Property Tax	$5,891.05		$0.00	0.00%
FY 1997	“City” Property Tax	$5,690.75		-$200.30	-3.40%
FY 1998	“City” Property Tax	$5,700.56		+$9.81	+0.17%
FY 1999	“City” Property Tax	$5,536.70		-$163.86	-2.87%
FY 2000	“City” Property Tax	$5,358.00		-$178.70	-3.23%
FY 2001	“City” Property Tax	$5,533.00		+$175.00	+3.27%
FY 2002	“City” Property Tax	$5,380.42		-$152.58	-2.76%
FY 2003	“City” Property Tax	$5,106.00		-$274.42	-5.10%
FY 2004	“City” Property Tax	$5,136.50		+$30.50	+0.60%
FY 2005	“City” Property Tax	$5,036.00		-$100.50	-1.96%
FY 2006	“City” Property Tax (1)	$5,814.61		+$778.61	+15.46%
FY 2007	“City” Property Tax	$5,983.21		+$168.60	+2.90%
FY 2008	“City” Property Tax	$6,184.95		+$201.74	+3.37%
FY 2009	“City” Property Tax	$5,976.44		-$208.51	-3.37%
FY 2010	“City” Property Tax	$5,909.69		-$66.75	-1.12%
FY 2011	“City” Property Tax	$6,011.44		+$101.75	+1.72%
FY 2012	“City” Property Tax	$6,265.43		+$253.99	+4.23%
FY 2013	“City” Property Tax	$6,465.48		+$200.05	+3.19%
FY 2014	“City” Property Tax	$6,610.00		+$144.52	+2.24%
FY 2015	“City” Property Tax (2)	$6,131.80	$147.72	-$478.20	-7.23%
FY 2016	“City” Property Tax (3)	$5,256.41	$692.62	-$875.39	-14.28%
FY 2017	“City” Property Tax (4)	$5,043.36	$982.19	-$213.05	-4.05%
FY 2018	“City” Property Tax (5)	$4,917.78	$959.11	-$125.58	-2.49%
FY 2019	“City” Property Tax (6)	$4,869.91	$843.08	-$47.87	-0.97%
FY 2020	“City” Property Tax (7)	$4,713.76	$860.57	-$156.15	-3.21%
FY 2021	“City” Property Tax (8)	$4,694.17	$779.03	-$19.59	-0.42%
FY 2022	“City” Property Tax (9)	$4,556.11	$779.50	-$138.06	-2.94%
FY 2023	“City” Property Tax (10)	$4,521.00	$721.73	-$35.11	-0.77%
FY 2024	“City” Property Tax (11)	$4,817.26		+$296.26	+6.55%
FY 2025	“City” Property Tax (11)	$4,179.49		-$637.77	-13.24%
FY 2026	“City” Property Tax (11)	$5,090.27		+$85.68	+2.05%
FY 1989-2027 Average Change				**-$71.31**	**-1.13%**
2023-2027 Average Change				**-$72.74**	**-1.35%**

*Net of Business Property Tax Credit

The average annual dollar change in industrial property taxes from 1989-2026 is a decrease of $71.31. The average annual dollar change over the last five years is a decrease of $72.74.

Projected impact on average industrial property:

PROJECTED		CITY TAX CALCULATION	DOLLAR CHANGE	PERCENT CHANGE
FY 2027	“City” Property Tax	$6,000.54	+$910.29	+17.88%
FY 2028	“City” Property Tax	$6,460.25	+$459.71	+7.66%
FY 2029	“City” Property Tax	$6,576.28	+$116.03	+1.80%
FY 2030	“City” Property Tax	$6,545.58	-$30.70	-0.47%
FY 2031	“City” Property Tax	$7,118.47	+$572.89	+8.75%

(1) The FY 2006 property tax calculation considers the 19.9% valuation increase for industrial property as determined by the reappraisal.
(2) The Business Property Tax Credit was $148 and rollback to 95% in FY 2015.
(3) The Business Property Tax Credit was $693 and rollback to 90% in FY 2016.
(4) The Business Property Tax Credit was $982 and rollback to 90% in FY 2017.
(5) The Business Property Tax Credit was $959 and rollback to 90% in FY 2018.
(6) The Business Property Tax Credit was $843 and rollback to 90% in FY 2019.
(7) The Business Property Tax Credit was $861 and rollback to 90% in FY 2020.
(8) The Business Property Tax Credit was $779 and rollback to 90% in FY 2021.
(9) The Business Property Tax Credit was $780 and rollback to 90% in FY 2022.
(10) The Business Property Tax Credit was $722 and rollback to 90% in FY 2023.
(11) From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. Beginning in FY 2024, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated. The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2024 is estimated to be $587,446.

IMPACT ON MULTI-RESIDENTIAL PROPERTY - EXAMPLE

ACTUAL – HISTORICAL		CITY TAX CALCULATION	DOLLAR CHANGE	PERCENT CHANGE
FY 2015	"City" Property Tax	$2,349.34		
FY 2016	"City" Property Tax	$2,225.69	-$123.65	-5.26%
FY 2017	"City" Property Tax	$2,160.39	-$65.30	-2.93%
FY 2018	"City" Property Tax	$2,015.48	-$144.91	-6.71%
FY 2019	"City" Property Tax	$1,870.21	-$145.27	-7.21%
FY 2020	"City" Property Tax	$1,737.92	-$132.29	-7.07%
FY 2021	"City" Property Tax	$1,896.65	+$158.73	+9.13%
FY 2022	"City" Property Tax	$1,751.66	-$144.99	-7.64%
FY 2023	"City" Property Tax	$1,625.55	-$126.11	-7.20%
FY 2024	"City" Property Tax	$1,419.97	-$205.58	-12.65%
Average FY 2016-FY 2024			**-$103.26**	**-5.28%**

Beginning in FY 2017 (July 1, 2016), new State legislation created a new property tax classification for rental properties called multi-residential, which requires a rollback, or assessment limitations order, on multi-residential property which will eventually equal the residential rollback. Multi-residential property includes apartments with 3 or more units. Rental properties of 2 units were already classified as residential property.

The State of Iowa will not backfill property tax loss from the rollback on multi-residential property. The rollback will occur as follows:

Fiscal Year	Rollback %	Annual Loss of Tax Revenue
FY 2017	86.25%	$ 331,239.03
FY 2018	82.50%	472,126.87
FY 2019	78.75%	576,503.10
FY 2020	75.00%	691,639.58
FY 2021	71.25%	952,887.71
FY 2022	67.50%	752,366.11
FY 2023	63.75%	662,820.79
FY 2024	+54.65%	1,186,077.35
Total		$ 5,625,661.00

*54.65% = Current residential rollback

This annual loss in tax revenue of $1,186,077 from multi-residential property when fully implemented in FY 2024 will not be backfilled by the State. From Fiscal Year 2017 through Fiscal Year 2024 the City will lose $5,625,661 in total, meaning landlords will have paid that much less in property taxes. The state did not require landlords to charge lower rents or to make additional investment in their property.

In Fiscal Year 2024, the multi-residential property class was eliminated and is reported with the residential property class.

HISTORY OF INCREASES IN PROPERTY TAX ASKINGS

Year	Tax Askings	% Change in Tax Askings	Impact on Homeowner**
FY 1989	$10,918,759	-12.00%	-11.40%
Sales Tax Initiated			
FY 1990	$10,895,321	-0.21%	-0.89%
FY 1991	$11,553,468	+6.04%	+3.77%
FY 1992	$12,249,056	+6.02%	+3.58%
FY 1993	$12,846,296	+4.88%	+5.19%
FY 1994	$13,300,756	+3.54%	+0.33%
FY 1995	$13,715,850	+3.12%	+2.40%
FY 1996	$14,076,320	+2.63%	-0.87%
FY 1997	$14,418,735	+2.43%	-0.42%
FY 1998	$14,837,670	+2.91%	-0.71%
FY 1999	$15,332,806	+3.34%	0.00%
FY 2000	$15,285,754	-0.31%	-0.17%
FY 2001	$15,574,467	+1.89%	0.00%
FY 2002	$15,686,579	+0.72%	0.00%
FY 2003	$15,771,203	+0.54%	-5.00%
FY 2004	$16,171,540	+2.54%	0.00%
FY 2005	$16,372,735	+1.24%	+0.03%
FY 2006	$16,192,215	-1.10%	+1.72%
FY 2007	$17,179,994	+6.10%	-1.72%
FY 2008	$18,184,037	+5.84%	0.00%
FY 2009	$18,736,759	+3.04%	+2.76%
FY 2010	$19,095,444	+1.91%	0.00%
FY 2011	$19,878,962	+4.10%	+2.47%
FY 2012	$21,284,751	+7.07%	+5.00%
FY 2013	$22,758,753	+6.93%	+5.00%
FY 2014	$23,197,623	+1.93%	+4.90%
FY 2015	$24,825,015	+7.02%	+3.23%
FY 2016	$24,906,544	+0.33%	+2.63%
FY 2017	$26,375,291	+5.90%	+1.08%
FY 2018	$25,863,049	-1.94%	0.00%
FY 2019	$26,494,205	+2.44%	+1.91%
FY 2020	$26,296,081	-0.75%	0.00%
FY 2021	$26,202,568	-0.36%	-0.14%
FY 2022	$26,215,401	+0.05%	0.00%
FY 2023	$26,215,887	0.00%	+2.96%
FY 2024	$26,633,490	+1.59%	+2.94%
FY 2025	$28,233,757	+6.01%	+5.00%
FY 2026	$29,872,253	+5.80%	+3.90%
Average FY 1989-2026		**+2.79%**	**+1.04%**

**Does not reflect State unfunded portion of Homestead Credit.

IMPACT ON TAX ASKINGS AND AVERAGE RESIDENTIAL PROPERTY

To maintain the current level of service based on the previous assumptions would require the following property tax asking increases:

Fiscal Year	"City" Property Tax Askings	% Change in Tax Askings	% Impact on Avg. Residential Property	$ Impact on Avg. Residential Property
FY 2027	$31,940,934	+6.93%	+3.00%	+$26.67
FY 2028	$35,051,083	+9.74%	+7.66%	+$70.17
FY 2029	$36,391,827	+3.83%	+1.80%	+$17.71
FY 2030	$36,830,993	+1.21%	-0.47%	-$4.69
FY 2031	$41,128,960	+11.67%	+2.32%	+$23.59

GUIDELINE

The recommended guideline is a 3.00% or $26.67 increase for the average residential property owner assuming the Homestead Property Tax Credit is fully funded. A one percent increase in the tax rate will generate approximately $315,717.

These guidelines include an estimated $597,760 for recurring and $2,187 for non-recurring improvement packages funded by a portion of the $5.3 million in internal loans repaid to the General Fund by the Greater Downtown TIF District and increased ambulance fees. Future years of the recurring improvement packages will be funded by a portion of the 25% of Greater Downtown TIF District that will be returned to taxing bodies in Fiscal Year 2028 and beyond. The amount of improvement packages funded may change as the FY2027 budget is not yet finalized.

Iowa House File 718 passed during the 2023 legislative sessions, replaces previous changes made through Iowa Senate File 634 passed during the 2019 legislative sessions, makes changes to Iowa city and county budgets and taxes for Fiscal Year 2025 and later. Additional steps have been added to the budget approval process. The City of Dubuque is specifically impacted by the following steps of this new legislation:

1. Limits the General Fund levy by constraining growth by 2% or 3% each year, depending on the trigger hit:

   Non-TIF taxable growth under 3%, no reduction
   Non-TIF taxable growth over 3% but less than 6%, 2% reduction factor applied
   Non-TIF taxable growth over 6%, 3% reduction factor is applied

   The City of Dubuque Non-TIF taxable growth for FY2027 is 5.89%, the General Fund levy is constrained by a growth reduction factor of 2%. The General Fund levy for FY2027 is $7.78547 instead of the maximum levy of $8.10.

   Although the City is restricted to $7.63281 in the General Fund levy, the City has the flexibility to levy up to $16.8 million or a levy rate of $5.3643 in the Special Revenue Levies for employee benefits. In Fiscal Year 2026, the Special Revenue levy was $1.02401 and totaled $3.0 million. Any reduction in the General Fund levy can be in the Special Revenue levies.

2. March 5: Cities must file a report with Iowa Department of Management containing information specified by new law to be contained in mailings.

3. March 20: County Auditor must send each property owner or taxpayer with the county by regular mail an individual statement with the specified information broken out by political subdivision comprising the taxpayer's district.

4. Taxpayer Statements must include:

    - Total Current Year Tax Rate and Dollars
    - Combined effective property tax rate for the city calculated using the sum of the current fiscal year's actual property tax certified for levy of all of city's levies
    - Proposed Budget Year Tax Rate and Dollars
    - If the Proposed Budget Property Tax Dollars exceed the current fiscal year's actual property tax dollars, a detailed statement of the major reasons for the increase, including the specific purposes or programs for which the city is proposing an increase
    - An example comparing the amount of property taxes on a residential property with an actual value of $100,000 in the current fiscal year and such amount on the residential property using the proposed property tax dollars for the budget year, including the percentage difference in such amounts.
    - An example comparing the amount of property taxes on a commercial property with an actual value of $100,000 in the current fiscal year and such amount on the commercial property using the proposed property tax dollars for the budget year, including the percentage difference in such amounts.
    - The city's percentage of total property taxes certified for levy in the owner's or taxpayer's taxing district in the current fiscal year amount all taxing authorities.
    - The date, time, and location of the city's public hearing on the information contained in the statements.
    - Information on how to access the city's internet site, the city's statements, and other budget documents for prior fiscal years.

5. Public hearing on proposed property tax amounts for the budget year and new taxpayer statements.

    - In addition to public hearing to adopt the budget.
    - Replaces maximum property tax dollars public hearing held in prior years.
    - Must be separate from any other meeting of City Council, including any other meeting or hearing related to the budget.
    - City Council can decrease, but not increase, the proposed property tax amount to be included in the budget.

6. Budget Certification deadline to Iowa Department of Management is April 30th instead of March 31st.

    - If City is issuing new debt that uses the debt service levy, budget must be adopted by April 15th.

CAPITAL IMPROVEMENT BUDGET GUIDELINES

U. INTEGRATION OF CAPITAL RESOURCES

GUIDELINE

To obtain maximum utilization, coordination and impact of all capital improvement resources available to the City, state and federal block and categorical capital grants and funds shall be integrated into a comprehensive five-year Capital Improvement Program (CIP) for the City of Dubuque.

V. INTEGRITY OF CIP PROCESS

GUIDELINE

The City shall make all capital improvements in accordance with an adopted Capital Improvement Program (CIP). If conditions change and projects must be added and/or removed from the CIP, the changes require approval by the City Council.

W. RENOVATION AND MAINTENANCE

GUIDELINE

Capital improvement expenditures should concentrate on renovating and maintaining existing facilities to preserve prior community investment.

X. NEW CAPITAL FACILITIES

GUIDELINE

Construction of new or expanded facilities which would result in new or substantially increased operating costs will be considered only if:

1) their necessity has been clearly demonstrated

2) their operating cost estimates and plans for providing those operating costs have been developed

3) they can be financed in the long term; and

4) they can be coordinated and supported within the entire system.

Y. COOPERATIVE PROJECTS

GUIDELINE

Increased efforts should be undertaken to enter mutually beneficial cooperative capital improvement projects with the county, school district and private groups. Examples include cost-sharing to develop joint-use facilities and cost-sharing to improve roads and bridges are examples.

Z. USE OF GENERAL OBLIGATION BONDS

DISCUSSION

The Iowa Constitution limits the General Obligation debt of any city to 5% of the actual value of the taxable property within the city. The Iowa legislature has determined that the value for calculating the debt limit shall be the actual value of the taxable property prior to any "rollback" mandated by state statute.

On October 15, 2012, the City Council adopted a formal Debt Management Policy for the City of Dubuque. An amendment to this policy was adopted by City Council on December 15, 2025. Prior to adoption of the formal policy, the City had already been practicing much of the policy, although the formal policy included some new additions. The most significant components of the Debt Management Policy include an internal policy of maintaining the City's general obligation outstanding debt at no more than 95% (except as a result of disasters) of the limit prescribed by the State constitution as of June 30th of each year. It is projected as of June 30, 2026 the City will be at 35.58%. City will not use short-term borrowing to finance operating needs except in the case of an extreme financial emergency which is beyond its control or reasonable ability to forecast. Currently there is no such debt, and none will be recommended in this process.

Bond Financing Stipulations

Recognizing that bond issuance costs (bond counsel, bond rating, and financial management fees) add to the total interest costs of financing:

- Recognizing that bond issuance costs (bond counsel, bond rating, and financial management fees) add to the total interest costs of financing:
- Bond financing should not be used if the aggregate cost of projects to be financed by the bond issue is less than $500,000
- City will consider long-term financing for the construction, acquisition, maintenance, replacement, or expansion of physical assets (including land) only if they have a useful life of at least five years
- City shall strive to repay 20 percent of the principal amount of its general obligation debt within five years and at least 40 percent within ten years.
- The City shall strive to repay 40 percent of the principal amount of its revenue debt within ten years.

Bond Ratings In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody's credit analysis states, "the City of Dubuque's local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs." According to Moody's, the Aa2 issuer rating for the City of Dubuque's bonds reflects the city's healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City's available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody's Investors Service ("Moodys") released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio ("AFBR") = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio ("LR") = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody's under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody's calculated the City's AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City's general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City's ratings.

In May 2021, Moody's Investor Service upgraded the City's Water Enterprise's outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

General Obligation Debt

Fiscal Year 2026 Debt

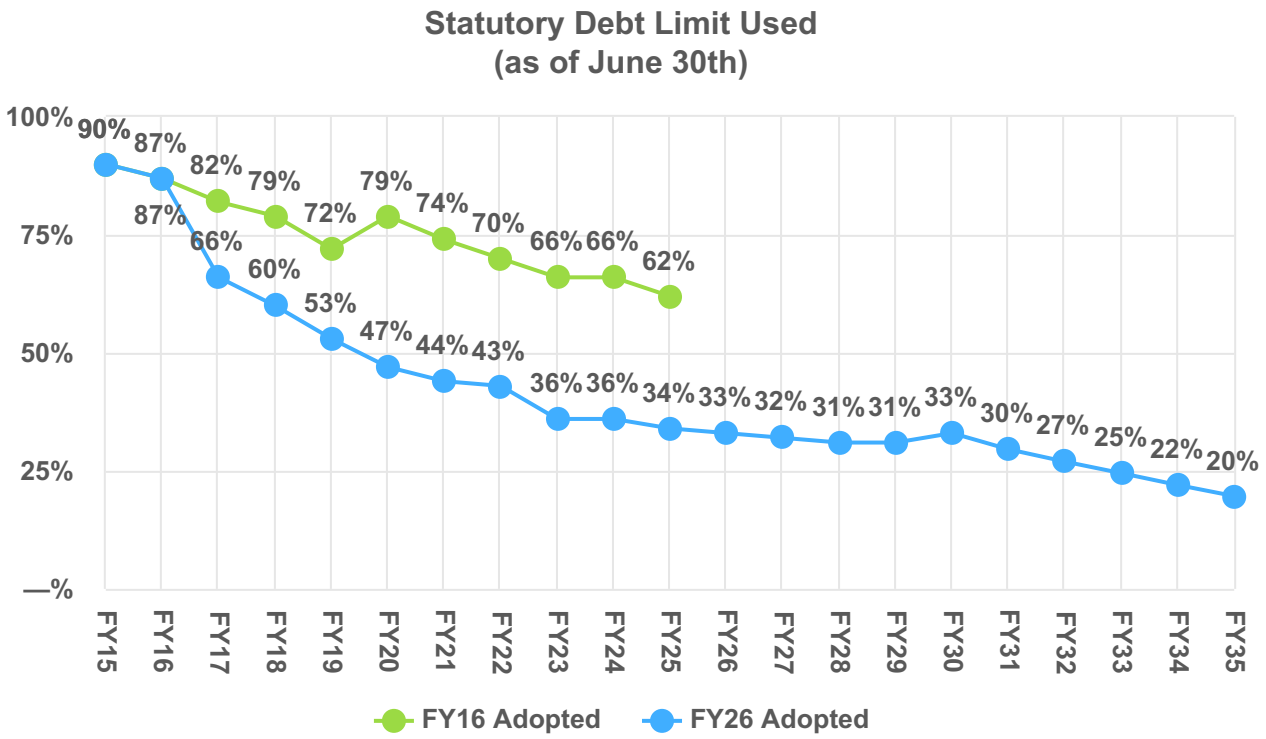
FY 2026 Debt Limit: The FY 2024 assessable value of the community for calculating the statutory debt limit is $6,472,591,693, which at 5%, indicates a total General Obligation debt capacity of $323,629,585, which at 5%, indicates a total General Obligation debt capacity of $323,629,585.

Based on Outstanding G.O. debt (including tax increment debt, remaining payments on economic development TIF rebates, and general fund lease agreement) on June 30, 2026 will be $115,136,523 (35.58% of the statutory debt limit) leaving an available debt capacity of $208,493,062 (64.42%).

It should be noted that most of the City of Dubuque's outstanding debt is not paid for with property taxes (except TIF), but is abated from other revenues. Exceptions include one issuance for the replacement of a Fire Pumper truck in the amount of $1,410,000 with debt service of $83,700 in FY 2026 and one issuance for the franchise fee litigation settlement in the amount of $2,800,000 with debt service of $145,000 in FY 2026. Included in the debt is $4,379,506 of property tax rebates to businesses creating and retaining jobs and investing in their businesses.

Statutory Debt Limit

Fiscal Year	Statutory Debt Limit	Amount of Debt Subject to Statutory Debt Limit	% Debt Limit Used
2026	$323,629,585	$115,136,523	35.58%

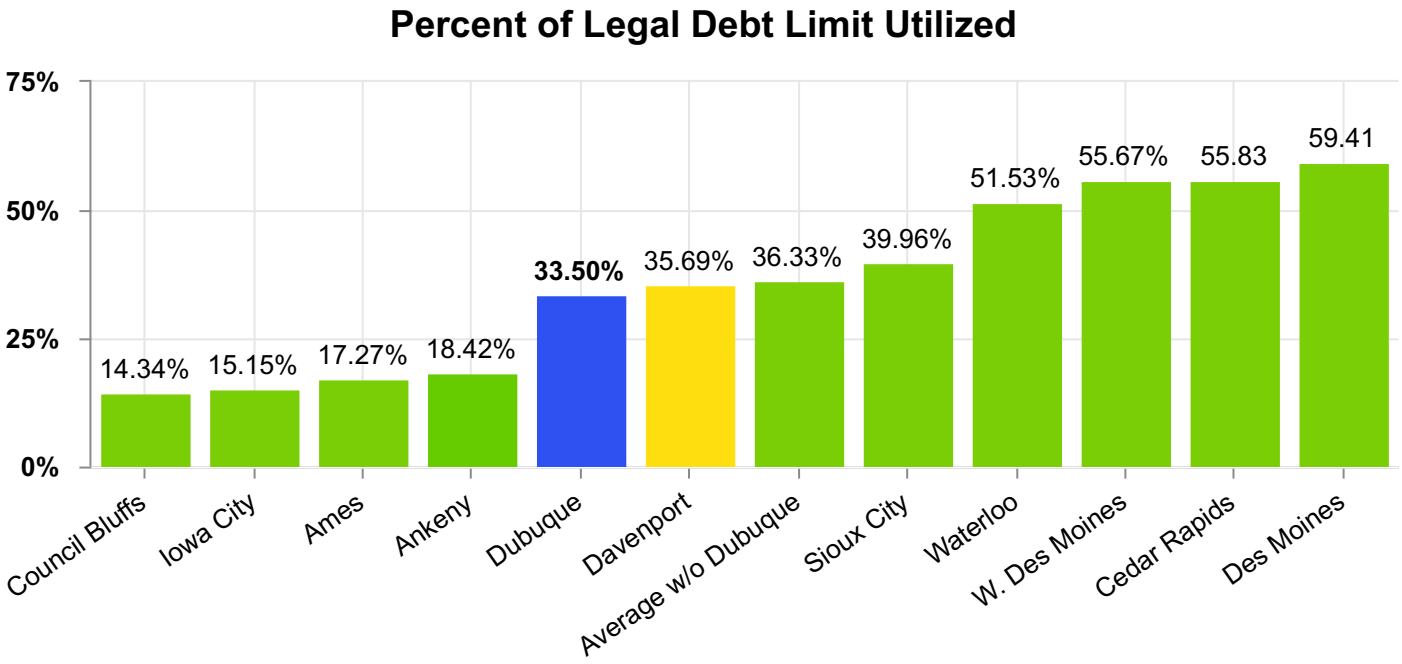


The City also has debt that is not subject to the statutory debt limit. This debt includes revenue bonds. Outstanding revenue bonds payable by water, sewer and stormwater fees on June 30, 2026 will have a balance of $126,443,555. The total City indebtedness as of June 30, 2026, is projected to be $241,580,078. The total City indebtedness as of June 30, 2025, was $237,396,942. **In FY 2026, the City will have a projected $4,183,136 or 1.76% more in debt.** The City is using debt to accomplish necessary projects and to take advantage of the attractive interest rates in the current market.

The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2026 compared to the other cities in Iowa for Fiscal Year 2025 with a population over 50,000:

Fiscal Year 2025 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

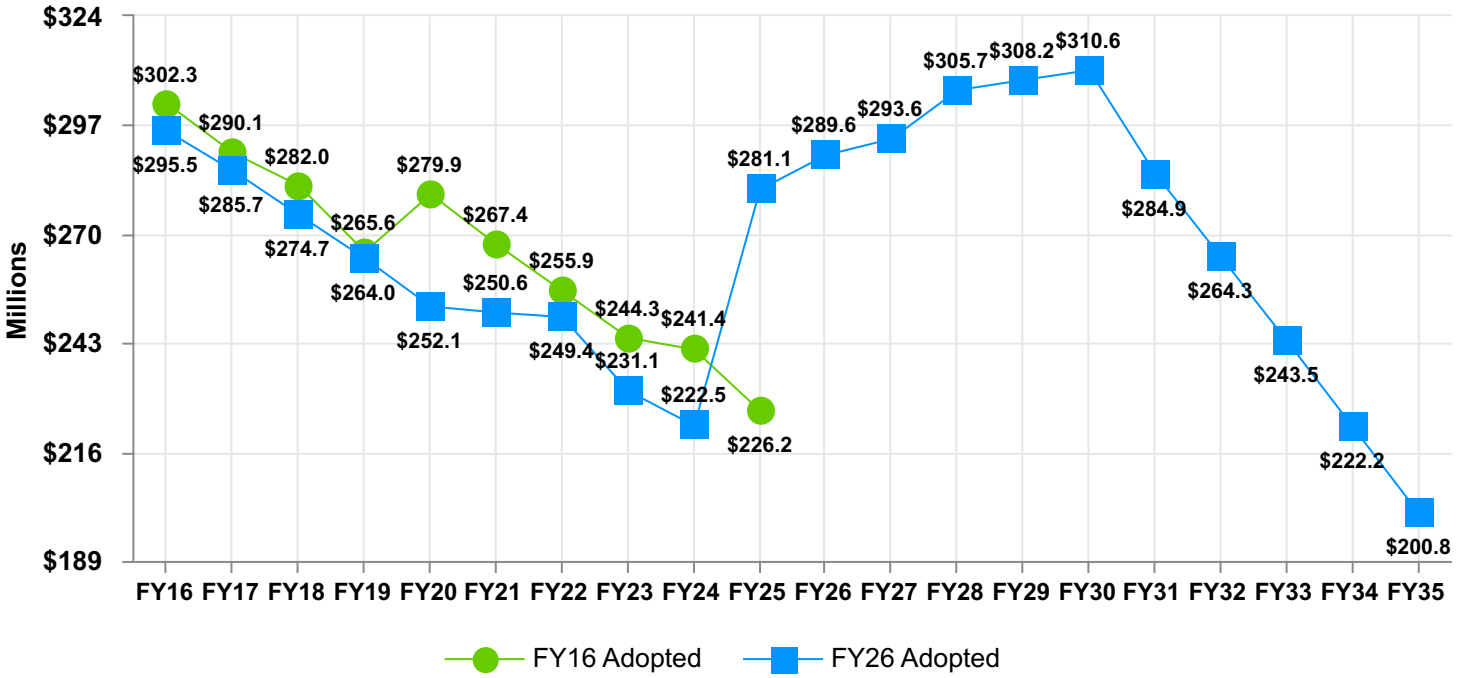
Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY25)	$ 964,798,967	$ 573,230,000	59.41 %
10	Cedar Rapids (FY 25)	$ 767,559,335	$ 428,550,000	55.83 %
9	W. Des Moines (FY25)	$ 551,635,692	$ 307,090,000	55.67 %
8	Waterloo (FY25)	$ 267,626,798	$ 137,905,065	51.53 %
7	Sioux City (FY25)	$ 367,743,172	$ 146,935,000	39.96 %
6	Davenport (FY25)	$ 493,660,291	$ 176,195,000	35.69 %
5	**Dubuque (FY27)**	**$ 358,374,258**	**$ 119,617,156**	**33.38 %**
4	Ankeny (FY25)	$ 529,988,951	$ 97,645,000	18.42 %
3	Ames (FY25)	$ 328,345,527	$ 56,710,000	17.27 %
2	Iowa City (FY25)	$ 435,367,793	$ 65,945,000	15.15 %
1	Council Bluffs (FY25)	$ 427,559,692	$ 61,320,000	14.34 %
	Average w/o Dubuque		$ 205,152,507	36.33 %



Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000. The average of the other cities (36.33%) is 8.8% higher than Dubuque (33.38%).

By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $310.62 million (32.90% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit**, and the projection is to be at $200.79 million (19.66% of statutory debt limit) within 10 years.

Total Debt (In Millions)



The escalation observed in Fiscal Year 2025 is attributable to the City's decision to issue budgetary debt for both Fiscal Year 2024 and Fiscal Year 2025 within a single fiscal period. This approach resulted in a significant increase in the aggregate debt reported for Fiscal Year 2025.

Part of the City's FY 2014 debt was in the form of a grant from the Iowa Flood Mitigation Program. Through a new state program, the City is able to issue $28.25 million in revenue bonds payable from the 5 percent State Sales Tax increment for projects in the Bee Branch Watershed allowing the City to complete the Bee Branch Creek Restoration, construct permeable alleys, replace the Bee Branch flood gates, complete North End Storm Sewers, construct a Flood Control Maintenance Facility, install Water Plant Flood Control and complete 17th Street Storm Sewer over the next twenty years.

The ten year history of the City's use of the statutory debt limit is as follows:

There was a 10.74% increase in assessed value effective January 1, 2025, which is the assessment the Fiscal Year 2027 statutory debt limit is based on. The statutory debt limit effective June 30, 2027 is $358,374,258. **The City will be at 33.38% of statutory debt limit by June 30, 2027**. In FY 16 the City was at 86.13% of statutory debt limit, so **33.38% in Fiscal Year 2027 is a 53.16% decrease in use of the statutory debt limit.**

The ten year history of the City's use of the statutory debt limit is as follows:

FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24	FY25	FY26
86.54%	66.06%	59.79%	52.90%	46.91%	43.51%	43.33%	39.36%	40.07%	34.85%	33.50%

As we approach the preparation of the FY 2027-2031 Capital Improvement Program (CIP) the challenge is not the City's capacity to borrow money but (a) how to identify, limit, and prioritize projects which justify the interest payments and; (b) how to balance high-priority projects against their impact on the property tax rate.

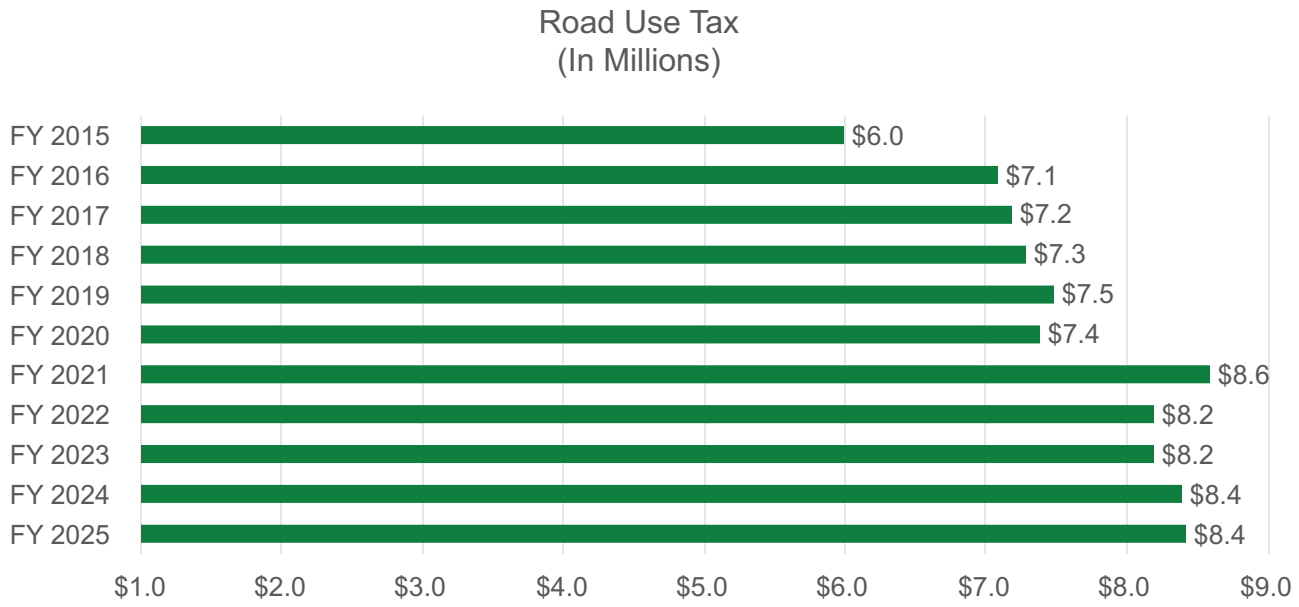
GUIDELINE

There are many high priority capital improvement projects which must be constructed during the FY 2027 - FY 2031 period. The potential of partially forgivable State Revolving Fund Loans and an increase in grant funding may impact the need to borrow for projects. As in the past, debt will be required on several major capital projects, including the Bee Branch Watershed Project, Airport Improvements, Park Improvements, Sidewalk and Street Improvements, Sanitary Sewer Fund, Parking Fund, and Water Fund. Borrowings will also include smaller projects and equipment replacements such as Park developments and Public Works equipment. These smaller borrowings will be for a term not exceeding the life of the asset and not less than six years in accordance to the Debt Management Policy. Alternative sources of funds will always be evaluated (i.e. State Revolving Loan Funds) to maintain the lowest debt service cost.

AA. ROAD USE TAX FUND

DISCUSSION

Actual Road Use Tax Fund receipts are as follows:



The FY 2026 budget was based on receiving $8,400,000 in Road Use Tax funds. In FY 2026, 100% of the Road Use Tax income is in the operating budget. The State of Iowa increased the gas tax 10 cents per gallon in FY 2016.

With increases in City DMATS and State Road Use Tax funds, the City will be able to substantially add to the number of street lights and continue with major road improvements.

GUIDELINE

It is preferable to shift Road Use Tax funds to the capital budget for street maintenance and repair to reduce the need to borrow funds for routine street maintenance and improvements. This shift cannot occur until there are increased revenues or reduced expense that would allow this shift without a property tax impact. The City does use 30% of the local option sales tax for street projects and maintenance of City buildings.

BB. COMMERCIAL AND INDUSTRIAL DEVELOPMENT

GUIDELINE

Current City, commercial and industrial development efforts should be continued to (a) preserve current jobs and create new job opportunities and (b) enlarge and diversify the economic base. Financing these efforts and programs should continue to be a high priority.

CC. HOUSING

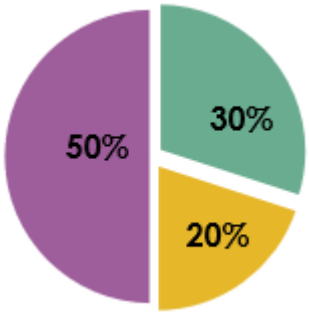
GUIDELINE

To maintain an adequate supply of safe and decent housing, the City should strive to preserve existing single family and rental housing that is not substandard and provide opportunities for development of new housing, including owner occupied, within the City's corporate limits for all residents, particularly for people of low and moderate income. Workforce rental housing is becoming increasingly important and the City provides incentives for building rehabilitations. In 2023, the City Council adopted housing incentive programs through the use of Tax Abatement and Tax Increment Financing.

DD. SALES TAX

GUIDELINE

Sales Tax revenue shall be used according to the following split:



Sales Tax 50%: Property Tax Relief

Sales Tax 30%:
(a) The reduction by at least 75% of street special assessments.
(b) The maintenance and repair of streets.

Sales Tax 20%:
(a) The upkeep of City-owned property such as sidewalks, steps, storm sewers, walls, curbs, traffic signals and signs, bridges, buildings, and facilities (e.g. Airport, Five Flags Center, Library, Law Enforcement Center, City Hall, Fire Stations, Parks, and Swimming Pools).
(b) Transit equipment, such as buses
(c) Riverfront and wetland development
(d) Economic Development Projects

EE. NET CASH PROCEEDS (SURPLUS DISTRIBUTION) FROM THE DUBUQUE RACING ASSOCIATION

DISCUSSION

The contract with the Dubuque Racing Association calls for distribution at the end of its fiscal year, December 31st, of 50 percent of its net cash operating funds to the City of Dubuque. In early-February, the City receives payment of proceeds to be distributed. These proceeds are then allocated for capital improvements, with the highest priority given to reducing the City's annual borrowing.

The Dubuque Racing Association provides the City with projections of future distributions. Since gaming is a highly volatile industry, the estimates are discounted prior to including them in the City's Five-Year CIP.

The February 2027 DRA distributions will be used in Fiscal Year 2027 to fund property tax relief. This is a change from past use of DRA distributions because all funds will be used for Fiscal Year 2027 operations. All of DRA distributions were used in operations in Fiscal Years 2024 through 2026. A change from past use of DRA distributions, 0% of the February 2027 projections of operating surplus have been anticipated as resources to support the Fiscal Year 2027 capital improvement projects. The estimates received from the DRA will be reduced by 5 percent for FY 2029 resources, 10 percent for FY 2030, and 15 percent for FY 2031 resources, to provide a margin of error in case the estimates are not realized.

GUIDELINE

$1,286,001 of February 2027 DRA distributions will be used for FY2027 property tax relief. This is a change from past use of DRA distributions because all funds will be used for Fiscal Year 2027 operations.In Fiscal Year 2026 and beyond, the City anticipates distribution of a significant amount of net cash proceeds for use in the Capital Improvement Program. These amounts will be budgeted in the Five-Year CIP in the year they are received and will be used to reduce required General Obligation borrowing. The three out-years will be discounted by 5 percent, 10 percent, and 15 percent respectively.

FF. EMPHASIS ON INITIATIVES THAT REDUCE FUTURE OPERATING BUDGET EXPENSE

GUIDELINE

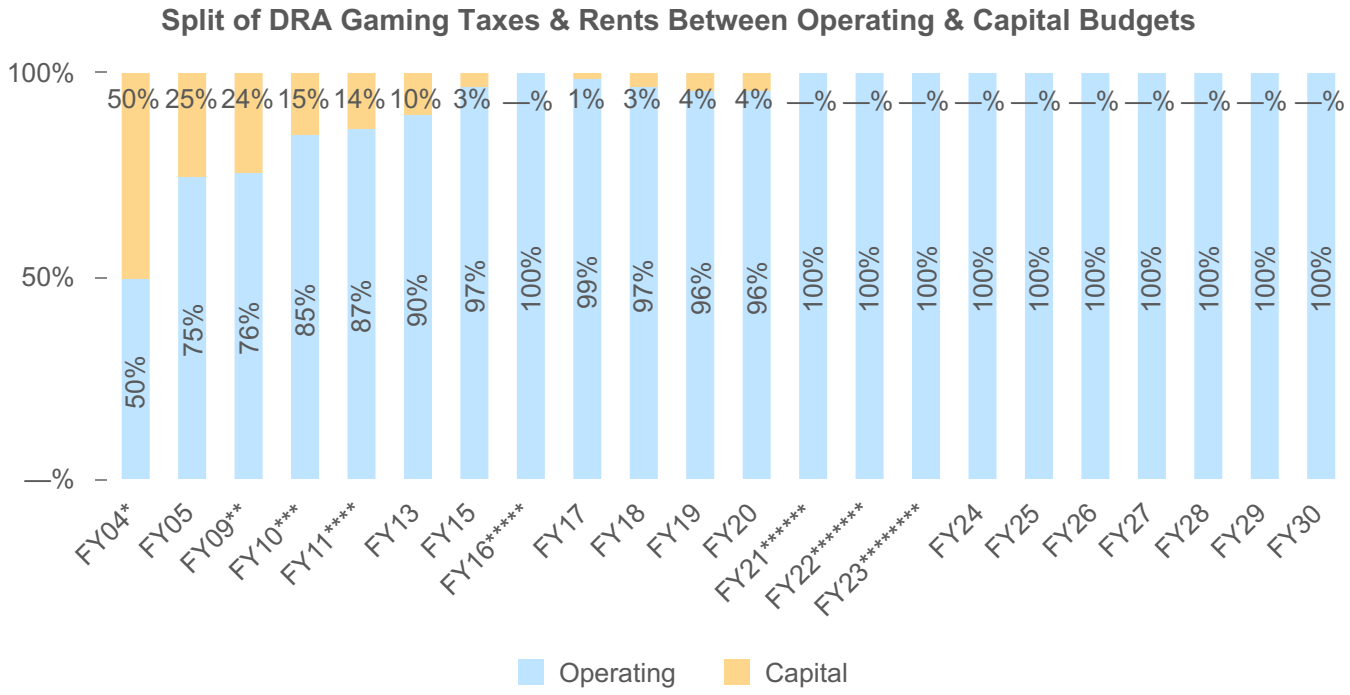
Capital improvement expenditures that will reduce future maintenance and operating expense will receive priority funding and these types of initiatives will be encouraged in all departments and funding sources as a means of maximizing the use of available resources. This emphasis reflects fiscally responsible long-range planning efforts.

GG. USE OF GAMING-RELATED RECEIPTS

DISCUSSION

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055.

The following shows the historical split of DRA gaming taxes and rents between the City’s operating and capital budgets:



Notable Changes:

***FY 2004** A new lease took effect with the Dubuque Racing Association for lease of the Dubuque Greyhound Park and Casino. This new lease was negotiated after the FY 2005 budget was approved and raised the lease payment from 0.5% of coin-in to 1% of coin-in. This new lease and the expansion of gaming at Dubuque Greyhound Park and Casino, from 600 gaming positions to 1,000 gaming positions, effective August 1, 2005, provided additional revenues to the City of Dubuque.

****FY 2009** The Diamond Jo expanded to a land-based barge casino facility and increased to 1,100 slots on December 1, 2008. This expansion was projected to decrease the Q gaming market and correspondingly the coin-in by just over 21 percent. Based on the projected market share loss, the City did not receive a distribution of cash flows from the Dubuque Racing Association (DRA) in Fiscal Years 2009 and 2010.

*****FY 2010** The operating portion of the split now includes the debt service required on the 2002 general obligation bonds for the America's River Project that was previously considered as part of the capital portion of the DRA lease. Debt obligations are considered a continuing annual expense and are more accurately reflected as part of the operating portion of the DRA lease.

******FY 2011** DRA distributions restarted in FY 2011 instead of the projected year of FY 2012.

*******FY 2016** A reduction in revenue in the Greater Downtown TIF urban renewal area resulted in reduced revenues to make debt payments and it was necessary for the general fund to support $84,104 in FY 2015 and $78,242 in FY 2016 of debt service payments, which were funded by reducing the amount of gaming revenues from taxes and DRA lease that goes to capital recommended in FY 2016.

********FY 2021** A lease amendment took effect with the Dubuque Racing Association for the lease of the Q Casino. This lease amendment added a payment equal to 0.5% of monthly sports wagering conducted on Q Sportsbook retail or Q advance deposit sports wagering internet site.

*******FY 2022** A lease amendment took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the amended lease has an expiration date of December 31, 2036.

********FY 2023** A lease amendment took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment extended the termination date from 2036 to 2055. The amendment allows $1.5 million of cash reserve fund as a down payment of a construction loan in FY23. The DRA is required to establish a debt reserve fund equal to one year of debt payments, almost $7 million.

The change in market share and changes in the lease agreement impacts the City's lease payment from the DRA. The new lease effective 1/1/22 requires the DRA to pay the City 1.5 percent of coin in from slot machines, 4.8 percent of gross revenue from table games, and 0.5 percent of sports wagering.

In calendar year 2025, the DRA (Q Casino) reported an increase of +8.7% in gross gaming revenue (GGR), while Diamond Jo Casino experienced a slight decline of -1% compared to calendar year 2024. The overall Dubuque gaming market reached approximately $125.7 million in calendar 2025, reflecting a +2.5% increase from the $122.6 million reported in calendar year 2024. The growth in GGR at DRA (Q Casino) was anticipated, as several redeveloped outlets—including the casino floor, food and beverage (F&B) operations, and banquet facilities—were fully open during the year.

In addition to gaming revenue growth, the DRA continued to see growth in non-gaming revenue streams, particularly in food and beverage and the newly developed banquet and event space. This combined growth contributed to an overall increase in total gross revenue of approximately +9% in calendar year 2025 compared to calendar year 2024.

Looking ahead, the DRA projects that gross gaming revenue will remain relatively flat in calendar year 2027, primarily due to the anticipated opening of the Linn County (Cedar Rapids) casino on December 31, 2026. Despite this, total gross revenue is expected to increase by approximately +2.63% in 2027, driven by continued expansion in auxiliary revenue streams such as hotel operations, food and beverage, and banquet services.

Beyond 2027, the DRA forecasts moderate growth in gaming revenue, with projected increases of +3.4% in FY 2028, +2.1% in FY 2029, +1.0% in FY 2030, and +1.0% in FY 2031. Total gross revenue is expected to grow at similar but slightly higher rates, with projected increases of +3.3% in FY 2028, +2.2% in FY 2029, +1.3% in FY 2030, and +1.0% in FY 2031.

A new Hard Rock Casino has opened in Rockford, Illinois.

Additionally, the Ho-Chunk Nation has announced plans to develop a $705 million casino, hotel, and conference center in Beloit, Wisconsin, to be constructed in multiple phases. The casino component is currently scheduled for completion in the fourth quarter of 2026." Competition from these new casinos follows years of the State of Illinois allowing slot machines in taverns.

The 50¢ per patron tax previously received from the Diamond Jo was replaced by a $500,000 fixed payment based on their revised parking agreement which expires June 16, 2029.

GLOSSARY

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28E Agreement: Chapter 28, Section E of the Iowa Code which establishes intergovernmental agreements for two or more governmental agencies to cooperate on an issue/activity.

Accounting System: Records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Basis of Accounting: A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity: A specific type of work or group of tasks performed by one or more organized units of the government. An example would be Street Maintenance.

Ad Valorem Taxes: Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and tax rate.

Allot: To divide an appropriation into amounts which may be encumbered or expended during an allotment period.

Alternatives: This term means other possible activities or uses of funding besides those already decided upon or being considered. It also suggests the comparison between two or more possible approaches toward fulfilling the same purpose, goal or objective.

Amortization: The gradual elimination of an asset or liability, such as a bond premium, over a specified period of time.

Annualize: Taking changes that occurred mid- year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation: A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation: A value established for real property for use as a basis for levying property taxes.

Assessment Ratio: The ratio at which the tax rate is applied to the tax base.

Assets: Resources owned or held by the City which has a monetary value.

Attrition: A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Audit: Examination by an independent party of the City's financial books, records, accounts, funds, and securities for purposes of determining evidence of the accuracy and correctness of financial statements and ensuring management has effectively and efficiently performed responsibilities.

Authorized Positions: Employee positions which are authorized in the adopted budget to be filled during the year.

Balanced Budget: Occurs when planned expenditures equal anticipated revenues.

Base Budget: Cost of continuing the existing levels of service in the current budget year.

Bond Funds: Resources derived from issuance of bonds for specific purposes and related Federal project grants used to finance capital expenditures.

Bond Rating: A rating (made by an established bond rating company) from a schedule of grades indicating the probability of timely repayment of principal and interest on bonds issued. City of Dubuque has an Aa2 rating from Moody's Investor Services.

Bond: A long-term promise to pay a sum of money (the face amount of the bond) on a specific date(s) (the bond maturity date) at a specified interest rate.

Bonding Capacity - Debt Capacity: The State limit for general obligation debt is 5% of assessed valuation.

Bond Refinancing: The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget: A plan of financial operation and estimated expenditures for a specific period of time, and the monies to be used to finance the expenditures. The City of Dubuque Operating Budget is a plan for the period form July 1 through June 30.

Budget Amendment: Any change in expenditure budgets, which result in a net increase or decrease in the total dollar amount budgeted at the fund level.

Budgetary Basis: This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar: The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budget.

Budget Carryover: Funds unused during a financial year which are transferred to the budget for the following year.

Budgetary Control: The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Budget Document (Program and Financial Plan): The official written statement prepared by the City staff reflecting the decisions made by the Council in their budget deliberations.

Budget Message: The City Manager's summary of the salient issues of the budget he is recommending to the City Council for their adoption. The message highlights the City Manager's views of the major aspects of the budget and provides the city Council with an overview of the major fiscal policies incorporated in the recommended budget, or which may impact future recommended budgets.

Capital Assets: Asset of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Expenditures: Purchases of building, improvements other than buildings, machinery, and equipment with a value over $500 and a useful life in excess of one year.

Capital Improvements: Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvement Program (CIP): A long- range plan for providing the capital outlays necessary to insure that adequate services are provided to the residents of the City. The plan includes improvements to, or the acquisition of, structural improvements and major equipment purchases.

Capital Improvement Projects: The specific projects that make up the Capital Improvements Program. The projects involve the construction, purchase, or renovation of city facilities or property. They are generally nonrecurring major improvements to the City's physical plant, which necessitate long-term financing and are permanent in nature.

Capital Outlay: Expenditures for fixed assets, such as equipment, remodeling, minor building improvements, and vehicles, that are funded from the operating budget. Since long-term financing is not necessary and expenditures of this type are of such recurring character, these items are not part of the Capital Improvement Program.

Capital Project: A major expenditure for a public improvement that is of such magnitude as to be considered a part of the City's five-year Capital Improvement Program. Such expenditures typically include City infrastructure construction projects, and would normally have an estimated useful life of a minimum of 10-15 years. Capital projects are summarized in the City's Operating Budget and detailed in the City's Capital Improvement Program document.

Capital Projects Funds: These funds account for the financial resources to be used for the acquisition and/or construction of major facilities (usually over $10,000), other than those financed by proprietary funds. Each year the City appropriates money for the work to be completed that fiscal year; fund balances are designated for the completion of the projects over a period of years. Examples are fire stations, streets, water and sewer lines, etc. These funds use the modified accrual basis of accounting. Revenues are recognized in Capital Projects Funds when they become measurable and available to finance expenditures for the current period (such as when bonds are sold). Expenditures are recognized when the related liability is incurred.

Capital Reserve: An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Cash: For purposes of our financial management system, cash refers to money, revenue, or fund balances available in the City treasury for financing an activity or project.

Cash Basis of Accounting: The basis of accounting under which revenues are recorded when received in cash and expenditures are recorded when paid.

Clearing Account: An intermediary account used to initially accumulate direct expenditures for subsequent charging to other officially reported accounts. These accounts are used in situations in which allocations are made to the reporting accounts on a percentage basis, and usually involve the ultimate distribution of expenses to a number of different accounts.

Collective Bargaining Agreement: A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits, and matters affecting health and safety of employees.)

Commission of Accreditation for Law Enforcement Agencies (CALEA): Credentialing authority (accreditation), based in the United States, whose primary mission is to accredit public safety agencies, namely law enforcement agencies, training academies, communications centers, and campus public safety agencies.

Commodities: Items or supplies needed for routine maintenance and operations. They include cleaning, maintenance and office supplies, repair materials, minor equipment, and tools.

Community Development Block Grant (CDBG): A grant that is funded by the federal government through the Housing and Urban Development agency to the State of Iowa and then administered through the Iowa Department of Economic Development.

Community Orientated Policing Services (COPS): component of the U.S. Department of Justice responsible for advancing the practice of community policing by the nation's state, local, territorial, and tribal law enforcement agencies through information and grant resources.

Comprehensive Annual Financial Report (CAFR): the financial report of a state, municipal or other governmental entity that complies with the accounting requirements promulgated by the Government Accounting Standards Board (GASB). GASB provides standards for the content of a CAFR in its annually updated publication Codification of Governmental Accounting and Financial Reporting Standards. A CAFR is compiled by a state, municipal or other governmental accounting staff and audited by an external American Institute of Certified Public Accountants (AICPA) certified accounting firm utilizing GASB requirements. It is composed of three sections: introductory, financial and statistical. It combines the financial information of fund accounting and enterprise authorities accounting.

Constant or Real Dollars: The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index: A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e. economic inflation).

Contingency Funds: A reserve of monies set aside within the General Fund for emergency or unexpected expenditures. This is also called the Emergency Reserve.

Contractual Services: Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreement, and professional consulting services.

Cost-of-living Adjustment (COLA): an increase in salaries to offset the adverse effect of inflation on compensation.

Debt Retirement/Redemption: The expenditure of funds for the retirement of all, or a portion of, the principal amount of a long-term financial obligation of the City.

Debt Service Fund: The fund which accounts for the payment of interest and principal on all general obligation debt other than that payable from special assessments and revenue debt issued for a governmental enterprise.

Dedicated Tax: A tax levy to support a specific government program or purpose.

Deferred Compensation: Income deferred until retirement age.

Deficit: the excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department: The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related fees: Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting and subdivision fees.

Direct Revenues: Revenues earned by a specific General Fund division in the course of performing their assigned duties.

Disbursement: The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program: A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division: A major administrative organizational unit of the City which indicates overall management responsibility of one or more activities.

Employee (or Fringe) Benefits: Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical, and life insurance plans.

Encumbrances: Obligations in the form of purchase orders, contracts or salary commitments that are chargeable to an appropriation and for which a part of the appropriation is reserved by an accounting entry.

Enterprise Fund: Those funds established to finance and account for acquisition, operation and maintenance of governmental operations which are predominantly self-supporting by user charges. Such operations must be run in a manner similar to private business. Examples are the Water Utility Operation and Solid Waste Collection.

Entitlements: Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditures: Funds spent in accordance with budgeted appropriations on goods and services obtained.

Expense: Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Federal Emergency Management Agency (FEMA): Coordinates the federal government's role in preparing for, preventing, mitigating the effects of, responding to, and recovering from all domestic disasters, whether natural or man-made, including acts of terror.

Fiscal Policy: A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year (FY): The 12-month period to which the operating budget applies, and the period of time at the end of which the government determines it financial condition. For the City of Dubuque, this is July 1 through June 30.

Fixed Assets: Assets of a long-term character, which are intended to be held or used, such as land, buildings, machinery, furniture and other equipment.

Full Faith and Credit: A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent (F.T.E.): A measure of authorized personnel calculated by equating 2,080 hours of work per year with the F.T.E. of one position.

Function: A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g. public safety).

Fund: An accounting term referring to a group of accounts recording all financial resources together with correspondence liabilities, which has a distinct balance and is used to segregate specific activities and functions from those of other groups of accounts.

Fund Balance: The balance that remains in a fund on a given date after all expenditures have been made. This balance shows the fund equity.

General Fund: The fund used to account for all financial resources and liabilities that are not required to be accounted for in another fund.

General Obligation Bonds: Bonds backed by the full faith and credit of the issuing government. Repayment of these bonds is based on the government's ability to tax its residents for such purposes.

General Revenues: Revenues deposited in the General Fund and shared by the General Fund divisions.

Generally Accepted Accounting Principles (GAAP): Accounting principles that are commonly used in preparing financial statements and generally accepted by the readers of those statements.

Geographic Information System (GIS): System designed to capture, store, manipulate, analyze, manage, and present spatial or geographic data.

Global Positioning System (GPS): Satellite-based radio navigation system owned by the United States Government and operated by the United States Air Force. It is a global navigation satellite system that provides geolocation and time information to a GPS receiver anywhere on or near the Earth where there is unobstructed line of sight to four or more GPS satellites.

Goal: A desirable end, condition, accomplishment and/or development, the attainment of which may never be fully realized, towards which organizational effort is expended according to assigned responsibilities, available resources and prepared plans. Goals are attained by means of objectives. Goals are broadly stated and useful in evaluating resource allocation decisions. For example, the Goal for the Park Areas and Maintenance Activity of the Park Division of Parks and Recreation s Department is to develop and maintain safe, clean, functional and attractive park and recreational facilities to meet the passive and active leisure time needs for all residents and visitors.

Government Accounting Standards Board (GASB): They are the authoritative source of GAAP for state and local government.

Governmental Funds: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Improvement Package: One or more objectives of an activity, which represents a standalone alternative or decision. For example, the Base Level Increment of a particular activity may have twelve objectives. Some of these objectives may be interrelated and the twelve objectives may represent only four choices or stand alone improvement packages. You may have one improvement package with one objective, two improvement packages with four objectives each and one improvement package with three objectives. The important thing is that the improvement package includes one or more stand alone objectives and is not dependent upon the approval of any other improvement package.

Indirect Cost: A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure: The physical assets of a government (e.g. streets, water, sewer, public buildings, and parks).

Interfund Transfers: A transfer from a fund receiving the revenue, to a fund through which the authorized expenditure is to be made. An example would be a transfer of revenue from the Road Use Tax Fund to the Street Construction Fund.

Intergovernmental Revenue: Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges: Goods or services provided by one department to others within the same government or to other governments, on a user fee basis, with full costs to be recovered. An example of this would be the City's Garage Service.

International City/County Management Association (ICMA): Advances professional local government through leadership, management, innovation, and ethics. Provides member support; publications; data and information; peer and results-orientated assistance; and training and professional development to over 11,000 city, town, and county managers, their staffs, and other individuals and organizations throughout the world.

Iowa Communities Assurance Pool (ICAP): The organization the City holds membership to cover its liability insurance.

Iowa Department of Natural Resources (IDNR): Agency that manages fish and wildlife programs, ensures the health of Iowa's forests and prairies, and provides recreational opportunities in Iowa's state parks. The DNR carries out state and federal laws that protect air, land and water through technical assistance, permitting and compliance programs. The IDNR also encourages the enjoyment and stewardship of natural resources among Iowans through outreach and education.

Iowa Department of Transportation (IDOT): Agency that is responsible for the organization, construction, and maintenance of the primary highway system. Located in Ames, IA, the IDOT is also responsible for licensing drivers and programming and planning for aviation, rail and public transit.

Iowa Economic Development Authority (IEDA): Mission is to strengthen economic and community vitality by building partnerships and leveraging resources to make Iowa the choice for people and business. Two main divisions, business development and community development. IEDA administers several state and federal programs to meet its goal of assisting individuals, communities and businesses.

Iowa League of Cities (ILC): Through membership services, research, publications, trainings and other collaborations, the Iowa League of Cities provides guidance and serves as the resource for member cities.

Iowa Municipal Finance Officers Association (IMFOA): An association of city clerks and municipal finance officers in Iowa. The purpose of IMFOA is to conduct regular instructional and informational meetings, as often as deemed necessary by the Board of Directors, for the purpose of educating municipal officers in the keeping of public records and for any other purpose deemed to be in the best interest of the public.

Lapsing Appropriation: An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, and unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy: The amount of taxes, assessments or service charges imposed by a government. The maximum General Fund property tax levy allowed in Iowa is $8.10 per $1,000 of assessed valuation. Other levies may be imposed in addition to this.

Liabilities: Debts or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Line-item Budget: A budget prepared along departmental lines that focuses on what is to be bought.

Local Option Sales Tax: A tax approved by a majority of the City’s registered voters, which collects revenue according to a percentage of the value of goods and services delivered within the corporate limits. In Dubuque, the local option sales tax applies to those goods and services to which the State of Iowa sales tax applies.

Long-term Debt: Debt with maturity of more than one year after the date of issuance.

Major Fund: Governmental fund or enterprise fund reported as a separate column in a governmental entity's basic fund financial statements and subject to a separate opinion in the independent auditor's report.

Mill: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Modified Accrual Accounting: The accrual basis of accounting modified to the governmental fund type spending measurement focus. Under it, revenues are recognized when they become both “measurable” and “available to finance expenditures of the current period.” Expenditures are recognized when the related fund liability is incurred except for: (1) prepaid insurance and similar items; (2) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than- normal accumulations must be disclosed in the notes to the financial statements; and (3) principal and interest on long-term debt which are generally recognized when due.

Municipal Fire and Police Retirement System of Iowa (MFPRSI): Provides pension benefits for municipal police officers and fire fighters in Iowa. MFPRSI is a defined benefit public retirement system created by Iowa statute.

Net Budget: The legally adopted budget less all interfund transfers and interdepartmental charges.

Nominal Dollars: The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Non-Major Fund: Funds are considered non-major funds if they are less than 10% of Borough assets, liabilities, revenues and expenditures.

Object of Expenditure: An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective: A statement of results to be accomplished during the fiscal year in support of the broader goal. Objectives are major steps towards accomplishing established goals. An Objective should state the result to be achieved or accomplished, the time frame, the cost and the action step.

Obligations: Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Budget: The City’s financial plan that outlines proposed expenditures for the coming fiscal year and estimates the revenues which will be used to finance them.

Operating Expenses: Those expenses from a fund which are directly related to accomplishing the fund’s primary functions. Payroll would be one example of an operating expense.

Operating Revenues: Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Other Post-Employment Benefits (OPEB): All types of post-employment benefits not offered as an integral part of a pension plan, as well as all forms of post-employment health care.

Output Indicator: A unit of work accomplished, without reference to the resources required to do the work (e.g. number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go Basis: A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Pay Plan: Classifications and corresponding salary ranges of positions within the City government.

PILOT: Payment in lieu of taxes. These are payments, primarily from enterprise fund operations, that reimburse the general fund for the property tax that would have been paid if the enterprise funds were for-profit companies.

Performance Budget: A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures: Numbers that transmit some information about the quality or quantity of services provided by the City government. The primary reasons for attempting to measure performance are to (1) Provide information for making better decisions; (2) Report on progress made toward established objectives; (3) Improve performance, suggest improvements and change priorities; and (4) Serve as an early warning device by indicating problem areas when they first begin to develop.

Permanent Fund: Fund for resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the state or its citizenry. Permanent funds include endowments where the funds or property donated to the City are required by contract, agreement, or trust instrument to be maintained in tact.

Personal Services: A General Fund expenditure category that includes all wages and benefits paid to employees.

Post-Employment Benefits: Payments made directly to former employees or their beneficiaries, or to third parties on their behalf as compensation for services rendered while they were still active employees.

Prior-Year Encumbrance: Obligations from previous fiscal years in the form of purchase orders, contacts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrance when the obligations are paid or otherwise terminated.

Program: A grouping of related work tasks or activities into a large organizational unit. An example of a program is the Public Safety Program.

Program Budget: A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget: A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a work group. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income): Revenues earned by a program, including fees for services, license and permit fees, and fines.

Property Taxes: An ad valorem tax levied on both real and personal property according to the property's valuation and the tax rate.

Proprietary Funds: Funds that focus on the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. There are two types of proprietary funds: enterprise funds and internal service funds.

Public Transit Fund: This fund is a subfund of the General Fund, and is used to account for the receipt and disbursement of property taxes generated by the levy authorized under Section 384.12(19) of the Code of Iowa. The purpose of the levy is to aid Jule Transit.

Purchasing Card (P-Card): This is the City's procurement card program of credit cards for individual City employees.

Purpose: A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

Refunding: The issuance of long term debt in exchange for, or to provide funds for, the retirement of long-term debt already outstanding. Refunding is essentially the “refinancing” of long-term debt.

Reserves: Amounts used to hold certain portions of a fund or types of assets as unappropriated for expenditures, or as legally set aside for a specific purpose.

Resolution: A special or temporary order of a legislative body; and order of a legislative body requiring less legal formality than an ordinance or statute.

Resources: Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue: Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, shared revenues, and interest income.

Revenue Bonds: Bonds which are repaid in both principal and interest from the earnings of an enterprise fund operation. Storm Water Utility Revenue Bonds would be one example.

Revitalize Iowa’s Sound Economy: (RISE) grant that is funded by the Iowa Department of Transportation for the purpose of providing infrastructure for economic development projects.

Risk Management: The identification and control of risk and liabilities incurred by a local government to conserve resources from accidental loss.

Road Use Tax Fund: This fund accounts for the receipt of state revenues, allocated to the City by the State under a formula, for expenditure within the City for street maintenance/improvement/supervision.

Rollback: The State of Iowa annually adjusts the rollback percentage which is the percentage of the residential assessed valuation which is taxable.

Service Lease: A lease under which the lessor maintains and services the asset.

Service Level: Services or products which comprise actual or expected output of a given program. Focus on results, not measures of workload.

Services and Charges: A category of expenditures used for the purchase of services provided by individuals, businesses or agencies that are not in the direct employ of the City.

Sinking Funds: These funds are used to accumulate monies in order to have adequate amounts available to make required periodic debt service payments. Sinking funds are used in enterprise funds that have outstanding long- term debt.

Source of Revenue: Revenues are classified according to their source or point of origin.

Special Assessment: A levy against a property to pay for all or part of the cost of an improvement benefiting that property.

Special Revenue Funds: Special revenue funds are used to account to the proceeds of specific revenue sources that are legally restricted to expenditures for particular purposes.

Subsidy: Financial aid given to a governmental unit by another governmental unit.

Supplies and Services: Expendable materials and operating supplies necessary to conduct departmental operations.

Target Budget: Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one- time expenditures, projected revenues, and reserve requirements.

Tax Increment Financing Funds: These funds are used to account for receipt of property taxes allocated to various tax increment financing districts and used to pay the principal and interest on tax increment debt, as well as to make major infrastructure expenditures.

Tax Levy: The resultant product when the tax rate per $1,000 is multiplied by the tax base.

Tax Rate: The amount of tax stated in terms of a unit of the tax base, for example, dollars per $1,000 of assessed valuation.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Tort Liability: A tort is a wrong against an individual or property that is neither a crime nor a violation of contract. A court could find the City liable or responsible when a tort occurs on City property, as a result of the actions of a City employee, or the function of a City operated activity. The City levies a special tax to purchase tort liability and to cover the cost of tort damages for which the City is found responsible.

Transfers: Involves the movement of money between City funds.

Trust and Agency Funds: Funds used to account for assets held by the government in a trustee capacity, for individuals or other groups associated with the government. Agency monies or assets are held by a government. Agency monies or assets are held by a government acting as an agent acting as an agent for others, i.e. Landfill.

Unamortized Premium and Discount: when bonds are sold, the difference in the price above par or face value (premium) or below par (discount) is recognized over the life of the bonds. The amount of the premium or discount not yet recognized is called the unamortized premium or discount.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance: The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriations.

User Charges: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Variable Cost: A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of a salary.

Valuation: The official value established for various properties within set State guidelines, for taxation purposes. The assessed valuation of property is that portion of the property's value upon which taxes are levied.

Working Cash: Excess of readily available assets over current liabilities or cash on hand equivalents which may be used to satisfy cash flow needs.

Workload Indicator: A unit of work to be done (e.g. number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years: The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full- time, year round employee. For most categories, this equals 2,080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2,080 to arrive at the equivalent number of "work years" for the position.

ACA: Affordable Care Act

ACH: Automated Clearing House

ACS: American Community Survey

ADA: Americans With Disabilities Act

AED: Automated External Defibrillator

AFBR: Available Fund Balance Ratio

AI: Artificial Intelligence

AICPA: American Institute of Certified Public Accountants

ALS: Advance Life Support

APMS: Airport Pavement Management System

ASME: American Society of Mechanical Engineers

AVL: Automatic Vehicle Location

AWWA: American Water Works Association

BCEGS: Building Code Effectiveness Grading Schedule

BPTC: Business Property Tax Credit

BIL: Bipartisan Infrastructure Law

BLL: Blood Lead Levels

BOD: Biochemical Oxygen Demand

CAD: Computer Aided Design

CAER: Community Awareness Emergency Response

CAFR: Comprehensive Annual Financial Report

CALEA: Commission on Accreditation for Law Enforcement Agencies

CARES: Coronavirus Aid, Relief, and Economic Security Act

CDBG: Community Development Block Grant

CID: Criminal Investigation Division

CIP: Capital Improvement Program

COLA: Cost-of-living Adjustment

COPS: Community Orientated Policing Services sponsored by the U.S. Department of Justice

CPF: Community Project Funding

CPI: Consumer Price Index

CPKC: Canadian Pacific Kansas City Southern

CPSE: Center for Public Safety Excellence

CRD: Compact Rapid Deployable

CVB: Convention & Visitors Bureau

CWSRF: Clean Water State Revolving Fund

DCSD: Dubuque Community School District

DCVB: Dubuque Convention & Visitors Bureau

DDTF: Dubuque Drug Task Force

DICW: Dubuque Industrial Center West

DMATS: Dubuque Metropolitan Area Transportation Study

DPPA: Dubuque Police Protective Association

DRA: Dubuque Racing Association

DVD: Digital Video Disc

EAA: Economic Adjustment Assistance

EBL: Elevated Blood Level

EDA: Economic Development Administration

EFD: Emergency Fire Dispatch

EIDL: Economic Injury Disaster Loans & Grants

EMD: Emergency Medical Dispatch

EMS: Emergency Medical Services

EN: El Niño

EOC: Emergency Operations Center

EPD: Emergency Police Dispatch

ERF: Effective Response Force

ERP: Enterprise Resource Planning

FAA: Federal Aviation Administration

FBO: Fixed Base Operator - Airport

FD: Fire Department

FEMA: Federal Emergency Management Agency

FOG: Fats, Oil, and Grease

FTA: Federal Transit Administration

FTE: Full-Time Equivalent

FY: Fiscal Year

GAAP: Generally Accepted Accounting Principles

GASB: Government Accounting Standards Board

GDDC: Greater Dubuque Development Corporation

GDTIF: Greater Downtown Tax Increment Financing

GFOA: Government Finance Officers Association

GIS: Geographic Information System

G.O.: General Obligation

GPS: Global Positioning System

GVW: Gross Vehicle Weight

HAZMAT: Hazardous Materials

HRC: Human Rights Campaign

HUD: Housing and Urban Development

HVAC: Heating, Ventilation, and Air Conditioning

I&I: Inflow & Infiltration

IA: Iowa

ICAIF: Iowa Commercial Aviation Infrastructure Fund

ICAP: Iowa Communities Assurance Pool

ICAAP: Iowa Clear Air Attainment Program

ICMA: International City/County Management Association

IEDA: Iowa Economic Development Authority

IDNR: Iowa Department of Natural Resources

IDOT: Iowa Department of Transportation

IFA: Iowa Finance Authority

ILC: Iowa League of Cities

IMFOA: Iowa Municipal Finance Officers Association

IPERS: Iowa Public Employees' Retirement System

IT: Information Technology

JDIFF: Julien Dubuque Film Festival

KPI: Key Performance Indicator

LEAP: Leadership Enrichment After-School Program

LED: Light Emitting Diode

LEED: Leadership in Energy & Environmental Design

LMI: Low and Moderate Income

LN: La Niña

LOST: Local Option Sales Tax

LR: Liquidity Ratio

LT: Long-term

MFC: Multicultural Family Center

MFPRSI: Municipal Fire and Police Retirement System of Iowa

MGD: Million Gallons Per Day

MHZ: Megahertz

MI: Municipal Infractions

MS4: Municipal Separate Storm Sewer System

MSRP: Manufacturer's Suggested Retail Price

MW: Megawatt

MWDBE: Minority-, Women-, Disabled-, and LGBT Business Enterprises

NEA: National Endowment for the Arts

NICC: Northeast Community College

NPDES: National Pollutant Discharge Elimination System

O&M: Operations and Maintenance

OEMNS: Office of Economic Mobility and Neighborhood Support

OMB: Office of Management and Budget

OPEB: Other Post-Employment Benefits

OSHA: Occupational Safety & Health Administration

OTDR: Optical Time Domain Reflectometer

OVG: Oak View Group

P&Z: Planning and Zoning

PAYG: Pay-as-you-go

PAYT: Pay-as-you Throw

PC: Personal Computer

PCN: Pavement Condition Study

P-Card: Purchasing Card

PDMP: Pre-Disaster Mitigation Plan Committee

PEG: Public, Educational, and Governmental Access

PFAS: Per- and Polyfluoroalkyl Substances

PILOT: Payment in lieu of taxes

PIN: Personal Identification Number

PIO: Communications Office formerly known as Public Information Office

PM: Performance Measures

PPC: Precision Policing Center

REAP: Resource Enhancement and Protection Act

RFID: Radio Frequency Identification

RISE: Revitalize Iowa's Sound Economy

ROSC: Return of Spontaneous Circulation

ROW: Right-of-Way

RR: Railroad

RUT: Road Use Tax Fund

SA: Special Assessment

SBA: Small Business Administration

SCADA: Supervisory Control & Data Acquisition

SCASDP: Small Community Air Service Development Program

SFU: Standard Family Unit

SOG: Standard Operating Guidelines

SR: Special Revenue Funds

SRF: State Revolving Fund

SRO: School Resource Officer

SSSE: Sanitary Sewer System Evaluation

STBG: Surface Transportation Black Grant

STP: Surface Transportation Program

SVOG: Shuttered Venue Operators Grant

SWPPP: Stormwater Pollution Prevention Plan

TIF: Tax Increment Financing Funds

TIS: Traffic Impact Studies

TSA: Transportation Security Administration

TSS: Total Suspended Solid

UCF: Urban & Community Forestry Grant

UDC: Unified Development Code

UPS: Uninterruptible Power Supply

USDA: U.S. Dept of Agriculture

USDOT: United States Department of Transportation

W&RRC or WRRC: Water & Resource Recovery Center

WIF: Water Infrastructure Fund

YR: Year

ZBA: Zoning Board of Adjustment

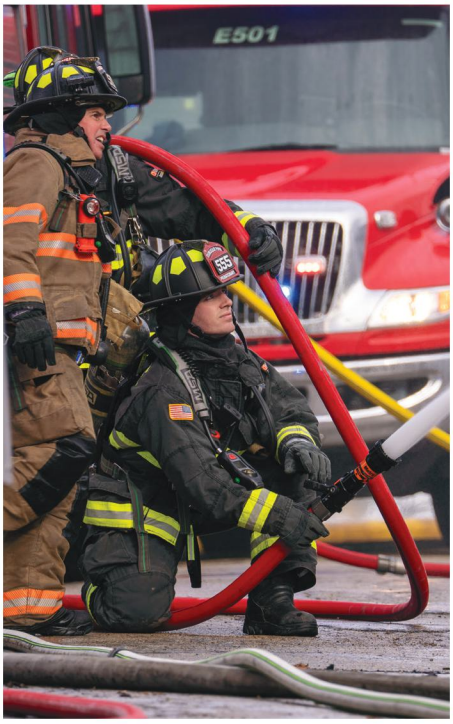
ZBB: Zero Base Budgeting

RESIDENT'S BUDGET GUIDE

2027

THE CITY OF DUBUQUE
Masterpiece on the Mississippi









Recommended for
FISCAL YEAR 2027

CITY OF
DUBUQUE

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CITY of DUBUQUE, IOWA

RESIDENT'S GUIDE

to the
RECOMMENDED
FISCAL YEAR 2027 Budget

CITY MISSION STATEMENT

Dubuque city government is progressive and financially sound with residents receiving value for their tax dollars and achieving goals through partnerships. Dubuque city government's mission is to deliver excellent municipal services that support urban living; contribute to an equitable, sustainable city; plan for the community's future; and facilitate access to critical human services.

2040 VISION STATEMENT

Dubuque 2040 is a sustainable and resilient city, an inclusive and equitable community where ALL are welcome. Dubuque 2040 has preserved our Masterpiece on the Mississippi, has a strong, diverse economy, and expanding connectivity. Our residents experience healthy living and active lifestyles; have choices of quality, affordable, livable neighborhoods; have an abundance of diverse, fun things to do; and are successfully and actively engaged in the community.

CITY COUNCIL

Brad M. Cavanagh, Mayor

David T. Resnick
Tyson J. Leyendecker
Danny C. Sprank
Chris T. Staver
Laura J. Roussell
Katy A. Wethal

ADMINISTRATIVE STAFF

Michael C. Van Milligen	**City Manager**
Crenna M. Brumwell	**City Attorney**
Adrienne N. Breitfelder	**City Clerk**
Cori L. Burbach	**Assistant City Manager**
Jennifer M. Larson	**Chief Financial Officer**
Laura M. Bendorf	**Budget Manager**
Shannon J. Soppe	**Budget & Financial Analyst**
Nikesh Shah	**Budget & Financial Analyst**
Stephanie A. Valentine	**Executive Assistant**
Mia F. Burbach	**Administrative Assistant**
Kaia K. Humpal	**AR & AP Clerk**
Randy W. Gehl	**Public Information Officer**
Kristin R. Hill	**Communications Specialist**
Jesse W. Gavin	**Communications Specialist**

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

DUBUQUE CITY COUNCIL

Contact Information

For city council member bios, and information on city council wards, meetings, agendas and minutes, and more, visit **cityofdubuque.org/citycouncil**.



Mayor
Brad M. Cavanagh
565 Fenelon Place
Dubuque, Iowa 52001
Phone: (563) 690-6502
bcavanagh@cityofdubuque.org
Term Expires: Dec. 31, 2029



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Term Expires: Dec. 31, 2027



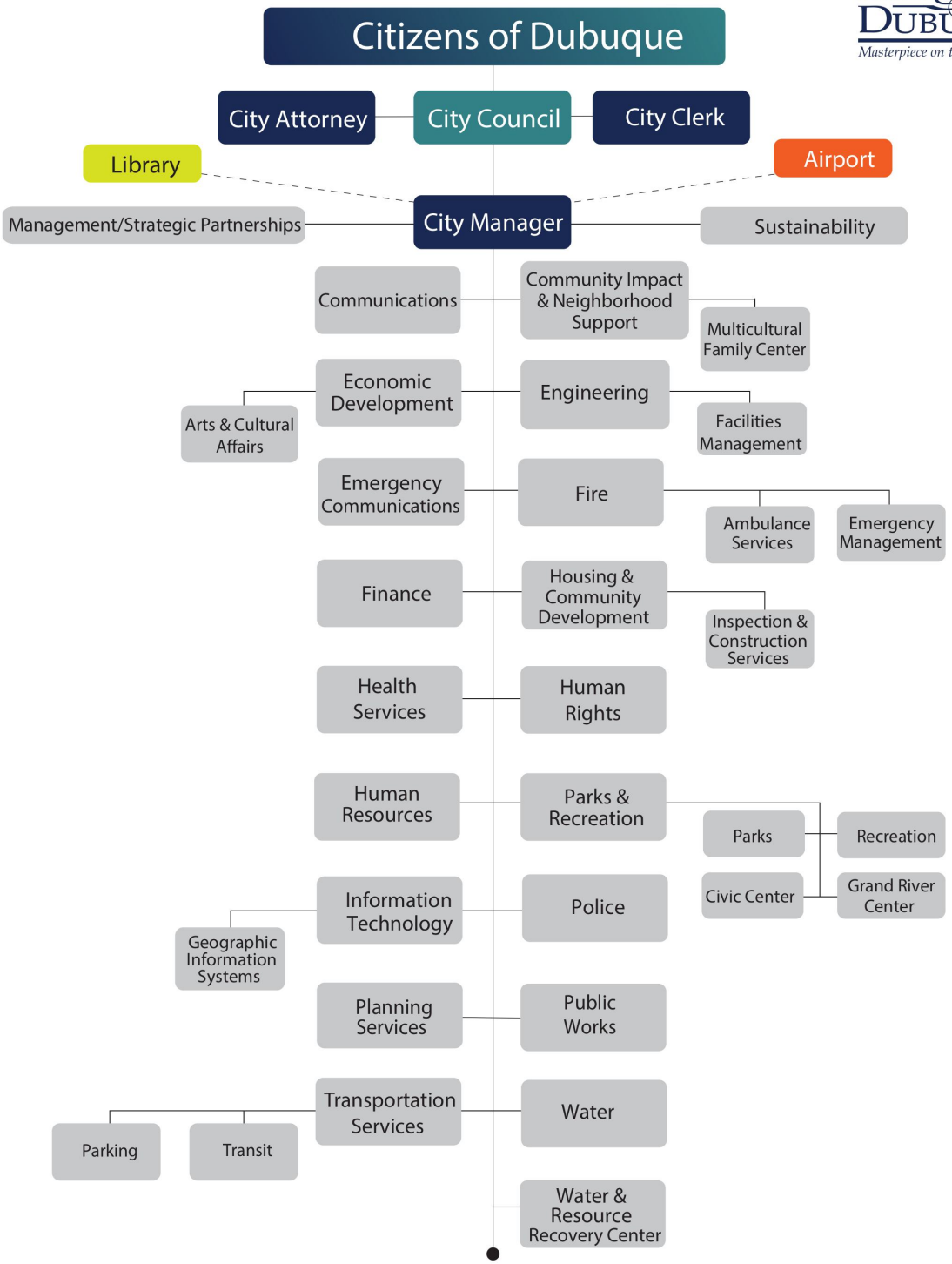
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To send an email to the entire City Council, submit a contact us form at:

cityofdubuque.org/councilcontacts



KEY

- Elected by the Citizens of Dubuque
- Appointed by the City Council
- Appointed by the Library Board of Trustees
- Appointed by the Airport Commission
- Appointed by the City Manager

CM004-22326

City of Dubuque

DEPARTMENT MANAGERS

THE CITY OF DUBUQUE
Masterpiece on the Mississippi



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CITY COUNCIL'S FISCAL YEAR 2027
BUDGET PUBLIC MEETING SCHEDULE

DATE	DAY	TIME	PLACE	TOPIC
March 23	Monday	6:30 p.m.	Council Chambers	Public Hearing on Property Tax Levy
April 6	Monday	6:30 p.m.	Council Chambers	Budget document presentation to City Council
April 7	Tuesday	6:30 p.m.	Council Chambers	Engineering Public Works Water Water & Resource Recovery Adjournment
April 9	Thursday	6:30 p.m.	Council Chambers	Housing Planning Economic Development Purchase of Services Transportation Services Adjournment
April 13	Monday	6:30 p.m.	Council Chambers	Library Five Flags Civic Center Grand River Conference Center ImOn Ice Center Recreation Parks Adjournment
April 15	Wednesday	6:30 p.m.	Council Chambers	Human Resources Information Technology Communications Finance Adjournment
April 16	Thursday	6:30 p.m.	Council Chambers	City Manager’s Office City Council City Clerk’s Office City Attorney’s Office Adjournment
April 21	Tuesday	6:30 p.m.	Council Chambers	Airport Human Rights Community Impact and Neighborhood Support Multicultural Family Center Adjournment
April 22	Wednesday	6:30 p.m.	Council Chambers	Police Fire Emergency Management Emergency Communications Health Adjournment
April 28	Tuesday	6:30 p.m.	Council Chambers	Public Hearing to Adopt FY 2027 Budget

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Dubuque
Iowa

For the Fiscal Year Beginning

July 01, 2025



Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Dubuque, Iowa, for its Annual Budget for the fiscal year beginning July 1, 2025. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

This City of Dubuque has been awarded this honor for the past 20 years in a row.

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CITY MANAGER'S BUDGET MESSAGE

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BUDGET INTRODUCTION

Attached for your review is the

Fiscal Year 2027 Recommended Budget.

The Budget and Fiscal Policy Guidelines are developed and adopted by City Council early in the budgeting process in order to provide targets or parameters within which the budget recommendation is to be formulated.

The budget recommendation presented by the City Manager may not meet all of these targets due to changing conditions and updated information during budget preparation. To the extent the adopted budget varies from the guidelines, an explanation is provided following the Budget Transmittal Message.

The following Fiscal Year 2027 Budget Transmittal Message is written in March as recommended by the City Manager to the Honorable Mayor and City Council.

A series of Budget Hearings take place following the presentation of the recommended budget, to allow for public input and analysis.

This budget was presented on April 6, 2026
to the Honorable Mayor and City Council.

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque All-America City NATIONAL CIVIC LEAGUE 2007★2012★2013 2017★2019

TO: The Honorable Mayor and City Council Members

FROM: Michael C. Van Milligen, City Manager

SUBJECT: Fiscal Year 2027 Recommended Budget

DATE: April 3, 2026

The strong foundation of this budget recommendation is the Mayor and City Council Goals and Priorities adopted in September, 2025:

FIVE-YEAR GOALS

- Healthy and Safe Community
- Financially Responsible, High-Performance City Organization:
  Sustainable, Equitable, and Effective Service Delivery
- Robust Local Economy:
  Diverse Businesses and Jobs with Economic Prosperity
- Livable Neighborhoods and Housing:
  Great Place to Live
- Sustainable Environment:
  Preserving and Enhancing Natural Resources
- Connected Community:
  Equitable Transportation, Technology Infrastructure, and Mobility
- Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

2025-2027 Priorities:

Top Priorities *(in alphabetical order)*

- Commercial Air Service Future: Strategy and Action Plan to Sustain and Expand
- Comprehensive Fire Station Location and Facilities Study
- Fire Department Staffing Increases
- Police Department: Full Staffing and Hiring
- Sanitary Sewer Investments and Implementation
  - Catfish Creek Sanitary Sewer Project
  - Cedar Street Lift Station and Force Main
  - Chaplain Schmitt Island Sanitary Sewer
  - Cooper Place/Maiden Lane Project
  - Grove Terrace Project
  - Harvard Street Project
  - Hempstead Street Project
  - Sanitary Sewer Force Main Stabilization Project
  - Sanitary Sewer Consent Decree Compliance
  - Terminal Street Lift Station and Force Main
  - Other Projects
- Sports Complex Development
- Stormwater Management Investments and Implementation:
  - 17th and Elm Street Stormwater Project
  - 17th and Locust Street Stormwater Project
  - Bee Branch Gate & Pump Station Project
  - Detention Ponds Maintenance
  - Individual Neighborhood Investments
  - Kaufmann Avenue Storm Sewer Improvements
- Street Maintenance/Rehabilitation Program

High Priorities *(in alphabetical order)*

- Continued Implementation of Central Avenue Revitalization Plan
- Downtown Master Plan Update
- Dubuque Law Enforcement Center (DLEC) Short-Term Facility Enhancements and Future Plan
- East-West Corridor/Roundabouts Projects
- Next Phases of Chaplain Schmitt Island Development
- Parks and Recreation Master Plan Adoption and Implementation
- Water Resource and Recovery Center Facility and Process Improvements and Odor Reduction

The theme for the Fiscal Year 2027 budget recommendation is a comprehensive, future-focused investment in Dubuque's core infrastructure and community assets – prioritizing safety, streets, and access to quality services. The budget aims to ensure that Dubuque remains a safe, healthy, and vibrant place while preparing for growth and evolving community needs.

For Fiscal Year 2027 I respectfully recommend a 1.00% increase in the property tax rate, which increases the property tax rate from $10.0637 in FY26 to $10.1648 in FY 27. This would represent a 3.00% or $26.68 property tax increase for the average Dubuque homeowner.

	FY 2026	Proposed FY2027	% Change	$ Change
Property Tax Rate	$10.0637	$10.1648	1.00%	$0.10
Property Tax Asking	$29,872,253	$31,940,934	6.93%	$2,068,681

Since 1989, the average homeowner has averaged an annual increase in costs in the City portion of their property taxes of +1.52%, or about +$9.92 a year. If the State had been fully funding the Homestead Tax Credit, the increase would have averaged about +$7.32 a year.

Based on the information the city has today, it appears if the City Council approves this recommendation the City of Dubuque would still have the lowest property tax rate of the eleven cities in the State of Iowa with a population over 50,000.

In the current fiscal year, FY2026, the average of the other 10 cities was 55% higher than Dubuque's property tax rate, and the highest city, Waterloo, had a rate 116% higher than Dubuque.

I asked city assessor Troy Patzner for some information about the assessed value of residential properties in the North End. He responded as follows:

"The below data shows the percentage change of value on residential from three different revaluation cycles, 2015, 2021, and 2025. I had the north end neighborhoods separated from the rest of the City. It looks like in 2015 the north end hardly changed at +.3%, as compared to the rest of the city which went up 3.14% as compared to ten years later when they increased slightly more than the rest of the city neighborhoods at 9.66%."

Assessed Value Changes

Area	Assessment 2024/2025 % Change	Assessment 2020/2021 % Change	Assessment 2014/2015 % Change
North End	+9.66 %	+9.48 %	+0.30 %
Rest of City	+8.98 %	+10.25 %	+3.14 %

Some of the increase in assessed value in the North End can be attributed to the fact that the city and others have been investing hundreds of millions of dollars in the North End. Some significant examples include the $250 million invested in the Bee Branch Creek Watershed Flood Mitigation Project, millions of dollars into Comiskey Park, a new roundabout at Kerper Boulevard and Kerper Court, new sanitary sewers on Kerper Boulevard, millions of dollars into Crescent Community Health Center, $80 million in Chaplin Schmidt Island, soon to be almost $50 million in the 14th St. Railroad Overpass and Elm Street and 16th Street complete streets. The city also had financial assistance programs to help those who had experienced flooding replace furnaces, water heaters, and repair homes. All of this has led to the homes increasing in value, which means one of the most valuable assets a resident possesses is becoming more valuable.

For FY2027 there are $2,968,870 in general fund improvement package requests. This budget recommendation includes $597,760 for recurring improvement packages and $1,120,636 for non-recurring improvement packages. The non-recurring improvement packages are funded by Inflation Reduction Act rebate in the amount of $188,737 for the Climate Action Coordinator and the energy savers program, and $931,899 of non-recurring improvement packages are funded from the $5.3 million in internal loan repayments from the Greater Downtown TIF and Dubuque Industrial Center TIF Districts. The additional nine firefighters recommended are funded by a Federal SAFER grant and previously approved ambulance fee increases. The remaining $349,684 in recommended recurring improvement packages are funded by a portion of the 25% of Greater Downtown TIF District that will be returned to taxing bodies in Fiscal Year 2028 and beyond. If the City Council does not approve claiming only 75% of the Downtown TIF revenues beginning in Fiscal Year 2028 we will need to eliminate all but the 9 new Firefighters from the recurring improvement packages and cut $702,793 from the Fiscal Year 2027 general fund operating budget. In the case of the 9 new Firefighter positions they would be funded from a Federal SAFER Grant, ambulance fees, and eventually property taxes.

The current recommendation for Fiscal Year 2027 is a 3% increase in property tax cost to the average homeowner, which generates $2.1 million in additional property tax revenue over Fiscal Year 2026. Each 1% reduction in the cost increase represents approximately $300,000 less in property tax revenue.

Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Residential: Avg. value - $213,211			$889.20	$915.87	$26.67	3.0 %
Commercial: $150,000 value & below	433	381	$716.01	$679.03	-$36.98	-5.2 %
Commercial: $150,001-$300,000 value	232	225	$2,074.61	$2,051.27	-$23.34	-1.1 %
Commercial: $300,001-$450,000	147	167	$3,433.21	$3,423.52	-$9.69	-0.3 %
Commercial: Avg. Value = $624,927	588	636	$4,253.76	$5,023.81	$770.05	18.1 %

Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Industrial: $150,000 value & below	8	8	$716.01	$679.03	-$36.98	-5.2 %
Industrial: $150,001-$300,000 value	11	9	$2,074.61	$2,051.27	-$23.34	-1.1 %
Industrial: $300,001-$450,000	4	3	$3,433.21	$3,423.52	-$9.69	-0.3 %
Industrial: Avg. Value = $731,693	58	58	$5,090.27	$6,000.54	$910.27	+17.9 %

If the City Council chooses an amount of less than 3%, it could impact the recommendations to fund improvement packages, and the ability of the city to fund programs that provide grants to outside agencies.

In the March 23, 2026, property tax public hearing interest was expressed in lowering the property tax increase. In Fiscal Year 2027 we face many special opportunities and challenges. I ask that we not add to the challenges side of this equation, potentially squandering the opportunities, by using one-time revenues, to pay for recurring expenses. Doing this without a long-term funding plan only digs a budget hole to dig out of in future budget years. It creates a future self-inflicted budget crisis. Using general fund reserves to pay for recurring expenses is one of the ways that using one-time revenues to pay for recurring expenses is a poor financial planning strategy. **I respect the right of the Mayor and City Council to reduce budget expenditures to reduce the recommended property tax levy. I just ask that those reductions be recurring general fund expenditures.**

What needs to be ever present in our minds is that the State of Iowa elected leaders have made it clear that they intend to enact property tax reform legislation that will negatively affect the Fiscal Year 2028 (beginning July 1, 2027) local government budgets. We do not want to do anything in Fiscal Year 2027 that will create additional funding issues in Fiscal Year 2028.

I am recommending increases in the Enterprise Funds as follows:

Enterprise Fund Utility Rates

	FY 2026 Rate	Recommended FY 2027 Rate	% Change
Water*	$22.50	$23.17	3 %
Sanitary Sewer	$31.84	$34.71	9 %
Curbside Collection	$18.11	$19.74	9 %
Stormwater	$11.03	$12.02	9 %

*3,200 gallons per month is the average residential user with a 5/8 inch water meter.

One important point is that low-income customers receive a 50% discount on their base city utility rates.

During Fiscal Year 2026 the position of Economic Mobility and Neighborhood Support Director became vacant when Anderson Sainci was promoted to the Director of Strategic Partnership position. The Economic Mobility and Neighborhood Support Department was evaluated. I have eliminated the position of Economic Mobility and Neighborhood Support Director. I have also eliminated the Department of Economic Mobility and Neighborhood Support, while ensuring those important responsibilities are still being carried out.

The Department of Economic Mobility and Neighborhood Support Administrative Support Professional also provided support to the Information Technology Department and to the Human Rights Department. The position has been transferred to the Information Technology Department and will continue to provide support to the Information Technology Department and the Human Rights Department. The Administrative Support Professional also now provides support to the 911 Emergency Communications Department.

The Department of Economic Mobility and Neighborhood Support Community Engagement Coordinator Temwa Phiri responsible for neighborhood support has been transferred to the Community Impact Department. That department will now be called the Community Impact and Neighborhood Support Department.

The Department of Economic Mobility and Neighborhood Support grant funded position of Economic Mobility Special Assistant, held by Corrine Rothblum, has also been transferred to the Community Impact and Neighborhood Support Department.

I am recommending that beginning in Fiscal Year 2028 the city begin claiming only 75% of the Downtown TIF District revenues. From the unclaimed 25% taxing bodies would begin receiving on an annual basis the following:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$1,284,104
City of Dubuque	36.26 %	$1,233,420
Dubuque County	19.96 %	$678,959
Northeast Iowa Community College	2.75 %	$93,544
Sunnycrest Manor County Hospital	1.89 %	$64,290
Dubuque Agricultural Extension	0.41 %	$13,947
Dubuque City Assessor	0.98 %	$33,336
Total	100.00 %	$3,401,600

In Fiscal Year 2027 the Downtown Urban Renewal TIF District would repay to the City of Dubuque internal loans in the amount of $5,060,682 and Dubuque Industrial Center TIF District would repay internal loans in the amount of $332,307 for a total of $5,392,989. These funds would be used as follows:

Fiscal Year 2027 general fund operating expenses - $1,808,693
Fiscal Year 2027 general fund non-recurring improvement packages - $929,712
Fiscal year 2027-2030 internal loans to Refuse Collections Fund - $587,638
Fiscal year 2027 internal loans to Garage Service Fund - $180,693

The remaining $2.6 million would be held in reserve in case needed to help transition the city budget in Fiscal Year 2028 from any Fiscal Year 2028 State of Iowa property tax reform legislation.

If the City Council chooses to not add to the City reserves to be prepared for Fiscal Year 2028 State of Iowa Property Tax Reform, I would ask that any use of these funds be for non-recurring expenses.

The reduction in Downtown TIF revenues beginning in Fiscal Year 2028 by only claiming 75% is:

Fiscal Year	Annual GDTIF Revenue	Reduction from FY27	% Change
2027	$13,524,219	$—	—%
2028	$10,162,871	-$3,361,348	-24.85%
2029	$10,137,372	-$3,386,847	-33.33%
2030	$10,111,873	-$3,412,346	-33.66%
2031	$10,111,873	-$3,412,346	-33.75%

Even with the reduction in revenues available to the Downtown TIF District, the budget recommendation was able to increase funding for the Central/White Street Corridor Project, maintain funding for the 14th Street Railroad Overpass Project and create a new program to assist with filling up vacant downtown commercial spaces. Unfortunately, there did need to be some project funding reductions like for Five Flags and for developer incentives.

Project Funding

Project	FY2026-FY2030	FY2026-FY2031	$ Change
Five Flags Renovation	$23,464,000	$7,055,088	-$16,408,912
Downtown Rehab Grant Program	$5,500,000	$5,504,390	$4,390
Downtown Storefront Retention Program	$—	$400,000	$400,000
Central/White Street	$8,170,000	$11,170,000	$3,000,000
14th Street Overpass	$39,351,910	$51,183,326	$11,831,416
East-West Corridor	$1,240,275	$6,000,321	$4,760,046
Total	$77,726,185	$81,313,125	$3,586,940

General Obligation (GO) debt is an important part of the Fiscal Year 2027 budget recommendation:

New General Obligation Debt

General Obligation Debt	FY2027	FY2028	FY2029	FY2030	FY2031	Total
New G.O. Debt	$12,991,499	$16,756,114	$15,288,879	$16,520,648	$15,114,208	$76,671,348

Much of this General Obligation debt is Essential Corporate Purpose debt and can be issued by a vote of the City Council. Some of this debt can be issued by a vote of the City Council, but is subject to a reverse referendum where residents can circulate a petition and then a referendum vote is required. Some of the G.O. debt would be recommended as a voter referendum.

There are many decisions to be made over the next few years on major projects that will require debt that the scope, scale, and cost of the project are not known at this time. The most significant item that is in this category is the implementation of the Parks and Recreation Master Plan that was recently adopted by the Mayor and City Council. The Aquatics Center feasibility study has already begun, and other studies are recommended to begin with approval of this budget.

Some of these capital projects will require a voter referendum. Following is a list of voter referendums in Dubuque County since 1979:

Year	Bond	P/F
1979	Courthouse bond and addition	failed
1979	NICC Levy	failed
1980	NICC Levy	passed
1982	DUBUQUE-TAX LEVY FOR PARK ON CITY ISLAND	passed
1984	City Bond Dog Racing	passed
1984	NICC Levy	passed
1985	Dubuque Band Levy	failed
1986	DBQ school tax levy	passed
1986	LOST & Service Tax	failed
1987	Wheel Tax	failed
1988	Local sales and service	passed
1988	E991	passed
1988	WD Bond	failed
1989	Dubuque Pool	passed
1989	GAMBLING	passed
1989	WD Bond	failed
1990	WD Bond	failed
1990	Dubuque School Instructional support levy	failed
1991	WD Bond	passed
1991	DBQ Hotel tax	passed
1992	DBQ Golf Bond	failed
1993	DBQ Library tax	failed
1993	DBQ Gas Company	passed
1993	Interstate Power Company	passed
1994	DBQ school tax levy	passed
1994	NICC Levy	passed
1994	Gambling Boat	passed
1994	E911 surcharge	passed
1995	DBQ school tax levy	failed
1996	DBQ School renewal of physical plant levy	passed
1997	NICC Levy	failed
1997	DCSD Support Levy	failed
1998	NICC Levy	passed
1999	LOST & Service Tax	failed
2000	County Jail Bond	passed
2000	WD Bond	failed
2000	WD Levy and Bond	failed
2000	$4 million City/County Jail Expansion	passed
2003	Baseball Stadium	failed
2005	Establish Municipal Utility	passed
2022	County Conservation Measure	failed
2023	School Board - Public Measure	failed
2025	School Board - Public Measure HB	failed

The City is also using the Iowa Finance Authority State Revolving Loan Fund (SRF) low interest debt program for sewer and water projects.

A recent report from McKinsey and Company talks about the current State of potable water and sanitary sewer water infrastructure. The report says “As critical water infrastructure ages, maintenance expenditures go up.” The report further says, “…our research shows the U.S. water utility sector faced an estimated $110 billion annual funding gap in 2024, primarily driven by significant investments in aging infrastructure, operating expenses, and water-quality regulations. By 2030, this gap could increase to approximately $194 billion.”

In 2025 the American Society for Civil Engineers issued a report title, “A comprehensive Assessment of American’s Infrastructure.” They issued a national report card:

Drinking Water “C-“: Funding gap = $309 billion
Public Parks “C-“: Funding gap = $44 billion
Solid Waste “C+”: Funding gap = $16 billion
Transit “D”: Funding gap = $152 billion
Stormwater “D”/ Wastewater “D+” (including sanitary sewer): Combined funding gap=$690 billion

Nationally, as the City of Dubuque faces locally, the biggest funding challenges are in wastewater and stormwater.

While there are several major capital improvement projects in this budget recommendation, some that have already been mentioned, the Catfish Creek sanitary sewer projects, the stormwater projects on 17th/Locust Street, the 14th Street railroad overpass, and the digging of a new deep well for the water department are some of the largest.

If the City Council feels the projected stormwater rate increase needs to be lowered, we could look at delaying some stormwater projects as we pursue federal grant funding opportunities.

The City’s top priority in operating the Water & Resource Recovery Center is to consistently meet its permit requirements and protect the environment and public health. At the same time, wastewater collection and treatment systems will inherently generate some level of odor. Organic material begins to decompose in the sewer system before it reaches the facility, and the biological processes used to remove pollutants naturally produce gases that can at times be detected offsite. Odor conditions can also fluctuate due to weather patterns, the characteristics of incoming wastewater, and normal variations in treatment system performance. While odors cannot be fully eliminated, the City is committed to minimizing their frequency, intensity, and duration through a comprehensive, multi-faceted approach.

That approach focuses on controlling odor at its source through targeted chemical dosing, improving the reliability of treatment infrastructure, enhancing operational practices and data-driven decision-making, and advancing long-term planning. The following outlines the actions the City has already taken and the additional investments proposed in FY27 to continue reducing odor impacts while maintaining reliable treatment performance.

The City has implemented targeted chemical dosing strategies to directly reduce odor-causing compounds within the treatment process. Hydrogen peroxide dosing at the primary clarifiers is achieving approximately a 50 percent reduction in hydrogen sulfide, with limited additional benefit observed at higher doses. In parallel, ferric chloride dosing within the anaerobic digesters has reduced hydrogen sulfide concentrations from approximately 13,000 ppm to as low as 490 ppm, over a 90% reduction, and decreased struvite formation potential from approximately 330 pounds per day to around 40 pounds per day, again approaching a 90% reduction. Dosing is currently at approximately 140 gallons per day and is being incrementally increased toward an optimal range of 160 to 200 gallons per day. The goal is to have zero struvite formation. The City has budgeted approximately $460,000 annually for this program and is continuing to evaluate more cost-effective upstream dosing opportunities, including hydrogen peroxide application prior to digestion and at the Terminal Street Lift Station, to further reduce hydrogen sulfide loading to the facility.

Improving equipment and system reliability remains a central focus, as many odor issues are tied to treatment systems not operating as designed. A key example is the activated sludge system, where challenges have contributed to elevated hydrogen sulfide emissions since last fall. Current efforts are focused on restoring all mixers to full operation and preparing to clean the worst-performing of the three treatment trains to stabilize process performance.

Building on this work, the Fiscal Year 2027 budget includes an improvement package to clean all three activated sludge trains over a three-year period, with funding of $42,500 annually to complete one train each year. This planned approach is intended to increase treatment efficiency, improve oxygen transfer, and reduce conditions that contribute to odor formation.

The City is also advancing a proactive approach to digester management, with Fiscal Year 2026 funding supporting the cleaning of Digester #4 in June 2026. The Fiscal Year 2027 budget establishes annual funding to clean one digester each year. Routine cleaning, combined with ongoing chemical control, is expected to reduce future costs while improving performance and minimizing odor potential.

The Fiscal Year 2027 budget also includes targeted investments to further improve system reliability and reduce the risk of odor-generating conditions. This includes $1,380,000 to improve overall system resiliency. These funds will allow the City to restore redundant systems and to maintain an inventory of critical spare parts to avoid extended outages caused by long procurement times. In addition, the budget includes $135,000 for process control monitoring improvements—specifically dissolved oxygen monitoring within the activated sludge system—to provide real-time visibility into system performance and support timely operational adjustments. The budget also includes $40,000 for real-time influent monitoring to better detect and respond to changes in incoming wastewater that could interfere with treatment processes. Together, these investments strengthen the City’s ability to proactively manage the treatment system and reduce the likelihood of process upsets that contribute to odors.

The City is also advancing a comprehensive Facility Plan update that will guide how the WRRC meets community needs over the next two decades, with odor mitigation incorporated as a key consideration in evaluating future treatment and infrastructure options. In addition to long-term planning, this effort includes a focused evaluation of existing systems to ensure they are operating as intended and that operators have the knowledge and tools needed to effectively manage the treatment process. This includes enhanced training, improved process control strategies, and the development of data dashboards to better understand system performance in real time. In parallel, the City has transitioned from paper-based records to digital systems and is expanding its use of software integrated with SCADA data. SCADA (Supervisory Control and Data Acquisition) is a computer-based system that allows operators to monitor, control, and respond to equipment and processes in real time—helping ensure systems like the wastewater treatment plant running safely and efficiently. These efforts are strengthening data-driven decision-making and improving the City's ability to proactively identify and respond to conditions that could contribute to odor events.

In addition, the City is making a significant investment in modernizing electrical controls across the WRRC through a $7.2 million program designed to enhance system reliability and operational performance. Phase 1 is already underway, with approximately $2.36 million under contract to replace motor control centers—the "brains" of the facility—in two of the seven process control buildings. The FY27–31 budget continues this progress by funding upgrades to the remaining buildings, positioning the WRRC with a strong, modern control foundation that supports consistent operations and long-term service to the community.

The City is also advancing the Hauled High Strength Waste Improvements Project, an $8.1 million investment that will strengthen how hauled waste is received and integrated into the treatment process. This project will provide dedicated infrastructure and controls to ensure these waste streams are introduced in a manner that supports stable, effective operation of the anaerobic digesters as they were designed to function. The project is fully funded through hauled waste user fees and a federal grant, aligning system improvements directly with the users of the service while enhancing overall treatment reliability and performance.

Together, these efforts, supported by the Fiscal Year 2027 budget, position the City to respond to odor challenges in the short term while proactively managing and reducing them over the long term, all while maintaining reliable, compliant treatment operations.

An important part of this budget relates to the requirement from the U.S. Environmental Protection Agency (EPA). Within 10 years all private lead water service laterals must be replaced. The total cost of a project of this magnitude exceeds $60 million for almost 4,000 total private water service laterals. It is proposed for the next 5 years the city offer help with financing and implementation for property owners who volunteer to have their lateral replaced. After that 5 year period the city would need to implement a mandatory program to meet the EPA compliance deadlines. The city would assist with financing by accessing low interest long-term borrowing through the SRF program. Property owners would be assessed to make the payments.

Since the lead service laterals cause no issues because the city treats the water to prevent lead leaching into the water the city will continue to advocate to the federal government to eliminate the 10 year requirement.

The City Council at their December 1, 2025, meeting approved adding five Firefighter/Paramedic positions in the current fiscal year (FY 2026). The authorized strength of the Dubuque Fire Department, including civilian and sworn positions, was 92.16 FTE in FY 2022 and is 109.16 FTE as of FY 2026, an 18.5% (17 FTE) increase in staffing over that four-year period. The addition of nine additional positions in FY 2027 will make it a 28% (26 FTE) increase in staffing since Fiscal Year 2022.

The city will apply for a SAFER grant later this calendar year when the application process opens, then it is expected it would be several months before the city would learn of the results of the application. The results could be that all nine of the positions receive SAFER grant funding, some of the positions receive grant funding, or none of the positions receive grant funding. Based on Fire Chief Amy Scheller's experience in the SAFER grant process she believes Dubuque will have a very competitive application. If the city does not receive the SAFER grant in calendar year 2026 (FY 2027) to help with funding the nine new Firefighter/Paramedic positions the City Council has the options of reapplying for the SAFER grant in calendar year 2027 (FY 2028), phasing implementation of the nine new Firefighter/Paramedic positions (since the Fire Department has three 24 hour shifts that would most likely be three positions a year, one on each shift, for three years, leaving open the option to apply for a SAFER grant in future years for the positions not added in the first and/or second year), or decide to modify the funding plan to maintain the hiring schedule through a mid-fiscal year amendment of the FY 2027 city budget, which would take an evaluation of other approved general fund expenses. I am sure there are other options that could be explored.

The Parks and Recreation Master Plan identifies the need for seven additional positions to fully support its implementation. While adding all seven positions was not financially feasible in Fiscal Year 2027, the budget recommends moving forward with two park maintenance technician positions at this time. These technicians would take responsibility for comprehensive park maintenance across the system.

Including the position added for Eagle Point Park in the current fiscal year, this brings the total to three new park maintenance positions within a two-year period—demonstrating continued progress toward meeting the maintenance and service goals outlined in the Master Plan.

In Dubuque Public Safety is a Citywide Commitment.

Public safety in Dubuque is not the work of one department or a single set of responders. It is a shared responsibility woven into the daily operations of every service area across the City. From infrastructure and clean water to communications, planning, and community engagement, each department plays a crucial role in creating a safe, resilient, and thriving Dubuque. Together, their efforts demonstrate that safety is not only about reacting to emergencies—it is about preventing them, preparing for them, and creating the conditions that allow people to live their lives with confidence, stability, and trust.

Safety in the Air, on the Ground, and Throughout Daily Life

At the Dubuque Regional Airport, safety begins long before a plane takes off or lands. Staff complete rigorous daily inspections, manage weather and wildlife hazards, maintain critical systems, and collaborate with pilots and emergency responders to ensure 24/7 protection for travelers. This proactive approach exemplifies how safety is embedded into operations, not simply responded to in moments of crisis.

That same focus on prevention is found across the City. Public Works crews keep roads clear in severe weather, maintain stormwater and sewer systems, and care for the fleet that emergency responders depend on. Water Department staff run hundreds of tests every day to ensure clean drinking water, protect public health, and ensure firefighting capacity. At the Water & Resource Recovery Center, millions of gallons of wastewater are safely treated daily while programs like Industrial Pretreatment and FOG prevent hazardous backups and protect people, property, and the Mississippi River.

These systems—airfield safety, streets and utilities, water and wastewater—may operate largely out of public view, but they are the backbone of a safe and functioning community. When they work well, residents can move, work, and live without disruption. When incidents do occur, this strong foundation ensures that responders can act quickly and effectively.

Safety Through Law, Regulation, and Responsible Growth

Many of the City's departments protect residents by shaping safe environments long before emergencies or hazards occur. Planning Services enforces the Unified Development Code to maintain safe building practices, guide responsible land use, and ensure emergency access. Floodplain regulation, subdivision review, and zoning enforcement keep people out of harm's way and reduce long-term risks.

Similarly, the City Attorney's Office plays a vital behind-the-scenes role by enforcing building, nuisance, and animal control codes; supporting criminal and civil proceedings; reviewing contracts and specifications for public safety components; and providing guidance across departments. The City Clerk's Office contributes through civil service hiring processes that ensure police and fire roles are filled with qualified professionals, by overseeing background checks, and by coordinating safe community events.

Housing & Community Development reinforces safety through rental licensing, inspections, and environmental health programs—addressing lead hazards, structural issues, and fire risks. Their work helps reduce unsafe living conditions while improving long-term housing stability, a factor closely tied to overall community safety.

Sustainability efforts, too, are essential to public safety. They address the long-term threats of extreme weather, air quality, and climate impacts. By protecting resources, lowering risks, and strengthening resilience, sustainability work ensures that Dubuque remains safe not only today but for generations.

Safety Through Community Connection, Equity, and Support

Several departments focus on the human and social aspects of safety. The Community Impact & Neighborhood Support Department builds stability by reducing financial stress, connecting residents to resources, and supporting neighborhood-led improvements. These upstream interventions can prevent crises, reduce involvement with the legal system, and strengthen protective factors within families and neighborhoods.

The Human Rights Department promotes psychological and physical safety by enforcing anti-discrimination laws, reducing threats and harassment, ensuring access to housing and services, and building trust between residents and City government. When people feel protected and respected, they are more likely to cooperate with authorities, report concerns, and participate in community life.

The Carnegie-Stout Public Library provides safe public space for all residents—a place to learn, connect, cool down, warm up, or simply rest. Its educational programs and inclusive environment foster emotional, social, and economic stability.

Parks and Recreation also contributes by maintaining safe, welcoming outdoor spaces. Parks offer physical activity, mental relief, and community connection. Through collaboration with police, engineering, public works, and other departments, park safety is supported year-round.

These departments highlight that safety is not only physical; it is also social, emotional, and environmental. When residents have stable housing, welcoming spaces, and equitable treatment, public safety strengthens across the entire community.

Safety in Emergency Response, Technology, and Coordination

Several City departments are directly involved in emergency response. The Dubuque Fire Department responds to thousands of calls annually, from medical emergencies to hazardous materials incidents, while also conducting inspections, fire prevention programs, and rigorous training. Investments in equipment, staffing, and modernized tools ensure firefighters remain prepared for both routine calls and complex events.

The Dubuque Police Department protects residents through law enforcement, problem solving, community partnerships, and the use of technology to address crime and neighborhood concerns. Highly trained personnel and strong community relationships are central to their mission.

The 911 Emergency Communications Center is the first critical link in any emergency. Dispatchers gather essential information, coordinate multi-agency responses, use advanced technology to pinpoint locations, and provide lifesaving instructions until help arrives. They also support after-hours communications for multiple City departments and maintain vital situational awareness through citywide cameras and cross-jurisdictional connections.

Communications staff support emergency response by coordinating crisis messaging, issuing public alerts, staffing the Emergency Operations Center, and managing the AlertIowa notification system. Their work ensures residents receive timely, accurate, and accessible information when it matters most.

Information Technology protects the digital infrastructure that all of these departments rely on—safeguarding against cyber threats, maintaining communications systems, supporting public safety software, and ensuring uninterrupted connectivity between departments.

Transportation Services supports community safety by providing reliable transit that reduces congestion, improves mobility for vulnerable residents, and offers safe travel during severe weather.

Together, these departments form Dubuque's operational readiness network—preventing harm, responding to emergencies, and ensuring continuity during crises.

A Community Protected by Everyone

What becomes clear across every department is a shared philosophy: **public safety is everyone's responsibility.**

It is expressed through:
- the engineering controls that prevent crashes and floods
- the code enforcement that ensures safe housing
- the communications that keep residents informed during crises
- the economic and social programs that reduce instability
- the infrastructure that moves water, protects roads, and maintains technology
- the emergency responders who arrive when every second counts
- the parks, libraries, and public spaces that offer refuge and belonging

Safety is not the work of one department—it is the woven fabric of all City operations. Because of this collective effort, Dubuque is not just safer in emergencies; it is safer every day, in ways many may never see but all benefit from.

The City of Dubuque is a Community Built on Service, Safety, Stewardship & Shared Purpose.

Across Dubuque's government, one theme rises above all else: **people serving people.** From the moment person becomes a resident to the moment water flows safely from a tap, dozens of teams work together — often quietly, often unseen — to keep our community moving, thriving, and welcoming. These departments form an interconnected ecosystem of service, each contributing to a Dubuque built intentionally, compassionately, and with an eye toward the future.

At our **regional airport**, staff operate not just a transportation hub, but a gateway to opportunity. Their work helps businesses recruit talent, supports medical transport when minutes matter, and welcomes visitors home with professionalism and hospitality. The airport connects Dubuque to the wider world — and connects the world to us.

In **City Clerk services**, residents find their first point of contact with local government — a place to access public records, participate in council proceedings, pursue licenses and permits, and engage in meaningful civic involvement. The Clerk's Office safeguards the historical record of our governing body while creating clear pathways for the public to understand, influence, and participate in their government.

The **Communications Office** ensures that residents receive timely, trustworthy, accessible information amid today's whirlwind of noise, rumors, and viral misinformation. Their work protects the credibility of local government, helps residents understand and access city services, and keeps transparency at the forefront even in a fast-moving digital environment.

Through **Community Impact & Neighborhood Support**, Dubuque embraces a bigger vision: that opportunity should never be accidental. This department aligns data, resident voice, and neighborhood engagement to remove barriers and help families move toward stability and long-term economic mobility. Their mission is not just to run programs, but to strengthen the entire ecosystem of community support.

The **Economic Development Department** works quietly but powerfully behind the scenes — turning ideas into storefronts, revitalizing underused spaces, supporting local entrepreneurs, and aligning public tools with private investment. Their work helps shape a local economy rooted in resilience, creativity, and shared prosperity.

Our **911 Emergency Communications** team — the dispatchers who answer calls in crisis — serve with empathy, professionalism, and genuine human care. In a newly improved communications center, they continue to support residents with focus and compassion, inspired by the community they serve.

In the **Engineering Department**, staff act as the city's in-house engineering firm, designing and maintaining streets, sidewalks, traffic systems, sewers, stormwater networks, and fiber infrastructure. Much of their work may be invisible to residents, but it shapes every trip made in Dubuque and ensures that movement throughout the city is safe, efficient, and reliable.

For the **Fire Department**, the heart of their message is simple: their greatest strength is their people. Highly trained, deeply compassionate, and unwaveringly dedicated, these individuals show up on the worst days of people's lives with skill, steadiness, and humanity. They see people, not incidents — and their service reflects Dubuque's core values: integrity, responsibility, and care.

The **Housing & Community Development Department** works directly with residents to improve safety, stability, and quality of life. Through permitting, inspections, rental licensing, rehabilitation, and neighborhood revitalization, they build trust through personal interaction and help ensure that every person has access to safe, supported housing.

The **Health Services team** protects community wellbeing through food inspections, animal control, and investigations that prevent illness and injury before they occur. Their efforts reduce avoidable healthcare costs, prevent disease, and promote a healthier, safer community — much of it quietly, diligently, and behind the scenes.

Human Resources supports the people who support the public. They recruit talented employees, provide training, ensure compliance with employment laws, and help maintain safe, respectful, workplaces. Their mission is to build a capable workforce that delivers reliable, high-quality service citywide, while creating a sense of belonging.

Dubuque's **Office of Human Rights** ensures that every resident has access to safety, dignity, fairness, and equal opportunity. Going beyond enforcing nondiscrimination laws, the office provides education, outreach, dispute resolution, and guidance that fosters a community where everyone belongs.

The **Information Technology Department** serves as the city's hidden backbone — the "wizard behind the curtain" ensuring systems run smoothly, securely, and reliably. They solve problems before disruptions occur, strengthen cybersecurity, and make digital complexity feel seamless for residents and staff.

The **Carnegie-Stout Public Library**, approaching its 125th anniversary, continues to be a cornerstone of literacy, learning, curiosity, and safe public space. It nurtures psychological, social, and economic wellbeing through accessible resources, programming, and a welcoming environment.

In **Parks & Recreation**, the city is turning community feedback into a decade-long plan to enhance quality of life. The new master plan invites residents to dream, imagine, and collaborate as the department invests in spaces and programs that bring joy, health, and connection.

Planning Services blends data, imagination, and community input to guide how Dubuque grows. Like urban storytellers, they help shape neighborhoods that feel connected and welcoming, ensure development is safe and sustainable, and paint the next strokes of the city's evolving landscape.

The **Police Department** remains committed to disciplined operational excellence, strong partnerships, strategic innovation, and high-quality personnel — all in pursuit of keeping Dubuque as one of the safest places to live in the country.

In **Public Works**, deeply skilled operators, technicians, and field staff maintain the physical backbone of the city. Their work is essential, demanding, and often invisible — from clearing storm drains to maintaining streets to ensuring emergency response is possible. They steward the infrastructure that keeps Dubuque functioning, safe, and resilient.

Sustainability touches every aspect of daily life, from air and water quality to transportation, health, biodiversity, waste, and food systems. The city's sustainability work encourages residents to think broadly about how the community can thrive while protecting long-term environmental health.

The city's transportation system, **The Jule**, connects people to possibility. Every bus route expands access to jobs, education, services, and opportunity. In FY27, The Jule continues its commitment to sustainability and community connection — because when mobility expands, community wellbeing expands with it.

The **Water Department** works with precision and scientific rigor to ensure safe, clean, reliable drinking water. Through extensive daily and monthly testing, they safeguard public health, support essential amenities, and ensure Dubuque meets the highest standards of safety and emergency readiness.

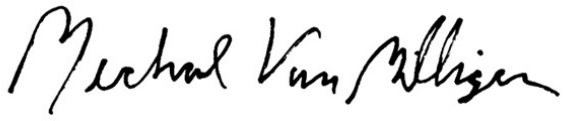
Without the **Finance Department** nothing runs. Managing a $250 million annual budget, paying bills, making payroll, purchasing goods, and keeping employees safe is a big and important job. In addition to financial responsibilities, the Finance Department oversees the implementation of the City's organization-wide safety program. The City is committed to providing a safe and healthy workplace for all employees, and safety is treated as a core value at every level of operations. To strengthen this commitment, the City has established a multi-department safety committee and completed a comprehensive review of all safety policies and procedures to ensure alignment with OSHA standards and best practices.

The **Water & Resource Recovery Center** operates around the clock, using chemistry, biology, engineering, and continual monitoring to protect the environment and public health. Their team blends technical excellence with a commitment to workplace culture, investing in reliability, innovation, and people as they prepare for the future.

Finally, the **City Attorney's Office** and the **City Manager's Office** work closely with the Mayor and City Council to ensure departments have the tools they need to carry out the goals and priorities established by the City Council.

There will be seven City Council special meetings prior to the adoption of the FY 2027 budget before the state-mandated deadline of April 30, 2026. I want to thank Chief Financial Officer Jennifer Larson, Assistant City Manager Cori Burbach, Public Information Officer Randy Gehl, Budget Manager Laura Bendorf, Budget/Financial Analyst Shannon Soppe, Budget/Financial Analyst Nikesh Shah, Budget/Financial Analyst Nathan Kelleher, and Executive Assistant Stephanie Valentine for all their hard work and dedication in preparation of this budget recommendation.

I respectfully recommend Mayor and City Council adoption of the Fiscal Year 2027 Budget recommendation, and I look forward to the multiple public input meetings to come.



Michael C. Van Milligen
City Manager

MCVM:sv
Attachment
cc: Crenna Brumwell, City Attorney
Cori Burbach, Assistant City Manager
Jennifer Larson, Chief Financial Officer
Laura Bendorf, Budget Manager

DIFFERENCES OF FISCAL YEAR 2027 RECOMMENDED BUDGET FROM MAXIMUM PROPERTY TAX DOLLARS RESOLUTION

Tax Asking

The proposed property tax dollars resolution approved by the City Council on March 23, 2026 totaled $31,281,296 (including the debt service levy of $282,630). The recommended tax asking was unchanged from the proposed property tax dollars tax asking.

Property Tax Paid by Average Homeowner

The proposed property tax dollars resolution included a 3.00% increase for the average homeowner property tax payment for the City portion of their property tax bill assuming the Homestead Property Tax Credit is fully funded. The recommendation included in this budget provides a 3.00% increase.

Property Tax Paid by Average Commercial Property

The proposed property tax dollars resolution included a 18.10% increase for the average commercial property owner. The recommendation included in this budget is a 18.10% increase for the average commercial property owner.

Property Tax Paid by Average Industrial Property

The proposed property tax dollars resolution included a 17.88% increase for the average industrial property owner. The recommendation included in this budget is a 17.88% increase for the average industrial property owner.

Tax Rate

The Fiscal Year 2027 “City” portion of the tax rate is being increased by $0.10108 from the Fiscal Year 2026 rate of $10.06372 to a tax rate of $10.16480 per $1,000 of taxable assessed valuation. The proposed property tax dollars resolution established by City Council included a rate of $10.16480. The recommendation included in this budget is a rate of $10.16480 (1.00% more than FY 2026).

MANAGEMENT PHILOSOPHY

Mike Van Milligen
Dubuque City Manager

As a leader, it is my responsibility to not only manage tasks and processes but also to understand and support the emotional well-being of our team members. Emotional intelligence is the cornerstone of effective leadership. Through self-awareness, managing our own emotions, and exercising empathy for ourselves and others, we create a work environment where everyone feels valued and understood. This approach not only fosters collaboration and innovation but also drives long-term success. Let us lead with empathy, nurture a culture of trust, and empower our teams to thrive both personally and professionally.

Dubuque
2007•2012•2013
2017★2019



ABOUT MIKE

I learned my secrets to success from my parents:

- Work hard
- Have a good attitude
- Be humble and kind
- Make good choices
- Family is all about love and respect

"The conductor of an orchestra does not make a sound. He depends, for his power, on his ability to make other people powerful."

- Benjamin Zander, Conductor, Boston Philharmonic

Guiding Principles

1. Be curious.

Curiosity leads to a culture of learning and continuous improvement for our self and our organization.

- Be approachable and open to the input of others.
- Being curious about various cultural approaches and backgrounds allows us to improve communication, navigate conflict, and helps everyone feel like they belong.
- Strive to continually improve methods, process and policies

2. Be problem solvers.

Team members' approaches to issues should be to focus on what can be done to solve the problem.

- Create processes that allow for creativity and innovation.
- Be willing to ask for help and create a culture that supports risk-taking.
- Adapt decision-making processes to include a variety of voices and communication styles.
- Be data-driven and focus on improving community outcomes for all.

3. Develop Partnerships

Team members can be more effective by developing partnerships with other departments, residents, and other organizations.

- Form teams that capitalize on individuals' strengths.
- Develop shared goals, objectives, and decision-making processes.
- Form partnerships that reflect the variety of backgrounds and interests in the community we serve.

4. Hold each other accountable.

Two-way accountability involves both parties taking personal responsibility for their actions and commitments in a constructive and supportive manner.

- Relationships are built at the speed of trust.
- Self-accountability involves holding ourselves to a high standard and demonstrating the behaviors and characteristics we desire.
- Mutual accountability requires consistent communication, and creates an environment where feedback is welcomed and the team works together towards common objectives.

Dubuque operates under the council-manager form of local government.
The City Council are elected by residents and hold policy-making power. They appoint a professional, non-partisan city manager to oversee the day-to-day operations of the city. The council-manager form of government was adopted by citizen referendum in 1920.

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

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BUDGET PROCESS

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OVERVIEW OF BUDGETING

INTRODUCTION

The review and adoption of the budget is the single most important thing that a City Council does each year. The budget sets the tempo, capabilities, commitments and direction of the city government for an entire year. It is the yardstick against which the city operations can be evaluated. But what is a budget?

The purpose of this narrative is to identify:

a) what a budget is;

b) why we prepare a budget;

c) alternative types of budgets;

d) major characteristics of the Dubuque budget system; and

e) roles and responsibilities in preparing the annual budget.

WHAT IS A BUDGET?

A budget is several things:

1. The budget is a fiscal plan setting out anticipated revenue and expenditures for accomplishing a variety of services over a given time frame. The fiscal plan includes:

   a) an explanation of the services, activities, programs and projects to be provided by the City to the residents;

   b) the resultant expenditure requirements; and

   c) the resources available for meeting the expenditure requirements.

2. The budget is a process concerned with the allocation of available resources among alternatives and competing departments, activities and programs. Cities rarely have enough money to be able to appropriate all the funds requested to all departments and activities and, as a result, there is considerable competition for whatever money is available. Budgeting, as a process, is concerned with developing an acceptable mix or balance between costs and services and represents the decisions made with respect to:

   a) quality and quantity of activities and projects to be undertaken; and

   b) financing of those activities and projects.

3. The budget is a policy document which:

   a) establishes the authority to spend funds, and levy and collect property taxes;

   b) represents a commitment to provide a specific level of service within a given amount of resources; and establishes criteria (objectives, measures and dollar limits) for evaluating and controlling expenditures, revenue collections and performance. Through the budget, policies are made, put into effect, and controlled.

4. The budget is a legal requirement. State law requires the City Manager to prepare the annual budget and the City Council to adopt the annual budget and certify it to the County Auditor by April 30th of each year preceding the beginning of the fiscal year on July 1st. The budget must be on a program - performance basis and show:

   a) expenditures for each program;

   b) income from sources other than property taxes;

   c) amount to be raised by the property taxation and the property tax rate expressed in dollars per thousand of assessed value; and

   d) comparisons between expenditures in each program and between levels of service.

WHY DO WE BUDGET? WHY IS IT IMPORTANT?

Why do we go through the agony and the work? There are several reasons:

1. To meet the legal requirement.
2. To establish spending and income-raising authority.
3. To establish a work program for the fiscal year (objectives) and present it to the public.
4. To manage and control resources and their use.
5. To assure the proper mix of costs and services.
6. To assure the most effective and efficient use of available resources.
7. To set the tempo and direction of the city government.
8. To prioritize policies and objectives.
9. To link dollars with results.

ALTERNATIVE TYPES OF BUDGETS

Line-Item Budget

The most commonly used budget format in local government today is the line-item budget. A line- item budget is one which allocates money for specific expense items or objects of expenditure without reference to the purpose, activities or program they will serve. This type of budget lists expenditures by such categories as full-time salaries, overtime, office supplies, postage, travel, rental expense, maintenance of buildings and grounds, office furniture and equipment, etc. The principal advantage of a line-item budget is that it is easy to prepare and facilitates expenditure control. However, this form of budget tells very little about the purposes, activities and programs of the city it serves. For example, it shows the amount of money that has been budgeted for personnel, but it does not show the nature of the services such personnel are to provide.

Furthermore, the traditional line-item approach does not show comparative costs and benefits of competing programs, thus making it difficult for the City Council and management to evaluate individual activities and allocate resources. These characteristics limit its usefulness as a device for giving direction and purpose to public service activities and programs.

Program Budget

Local governments usually spend money to accomplish something more than purchasing goods and services. They are also concerned about programs, missions, or functions. A budget organized on the basis of its intended purpose is called a program budget. A program budget allocates money to functions or activities rather than to specific items of costs. A municipal budget of this type lists expenditures for such cost categories as protective services, leisure time opportunities, and administration.

Few, if any, budgets are prepared exclusively on a program basis. Instead, program costs are usually broken into line items.

The primary advantage of a program budget is that it shows the broad goals and purposes for which we are spending money and allows for setting priorities. The disadvantage is that it does not show the level of services that will be produced by the functions for which money has been allocated. This characteristic weakens its value as a tool for managing the quality and quantity of public service programs.

Performance Budgeting

Performance budgeting goes a step further than program budgeting by requiring the breakdown of service into workload or units of performance and the assigning of unit costs. A system of work measurement is used to evaluate productivity and effectiveness.

The principal advantage of the performance type budget is that it shows both the activities of the city and the service levels of those activities and their respective costs. Thus, it can be a useful tool for regulating in a positive way, both the quality and quantity of city services. This characteristic makes the performance type budget the most useful of those types mentioned so far. However, it is also the most difficult to prepare. There are three reasons for this. First, it is difficult to define the units by which the work of the department or an activity or program can be measured. Second, even when the work unit can be defined, it may not be easy to establish a system, which will supply a reliable measure of the work output. And third, it requires much thought and study to establish acceptable service levels for various activities and programs.

Zero Base Budgeting

Traditional budgeting, whether line-item or program-oriented, tends to focus on how much you spent last year as a beginning point for budget preparation. That is to say that it is incremental, it adds an increment on top of last year's spending level generally without challenge and without consideration of alternatives or trade-offs.

Zero Base Budgeting (ZBB) is a system whereby each activity or program, regardless of whether it is a new or existing program, must be justified in its entirety each time a new budget is formulated. Rather than using the previous year's budget as a base, ZBB assumes no base; all activities old and new must be explained and justified each year. The agency starts at zero.

ZBB measures the desirability, need and beneficiaries of services as well as the reasonableness of the proposed costs, alternatives to the activity, and trade-offs between partial achievement of goals and the ability to fund all proposed budget expenditures. ZBB accomplishes this by dividing all the proposed activities or services of the governmental body into units of manageable size, subjecting them to detailed examination, and ranking them according to their importance.

Revenues are matched against the list of services according to their rank. High-priority services are funded first. If money runs out, the low-priority services are not funded.

The characteristics of ZBB can be summarized as follows:

1. Scrutiny of old or existing activities as closely as new or proposed activities;

2. Reallocation of resources from low-priority activities to high-priority activities;

3. Emphasis on alternatives (levels of expenditures and services and methods of providing services); and

4. Allowance for budget reduction or expansion in a planned, logical manner.

Dubuque Budget Approach

The budget system being utilized by the City of Dubuque incorporates aspects of each of the several budget alternative types discussed here. The major characteristics of our budget system are:

1. It has line items for control and fiscal management purposes.

2. It is organized by program, department and fund.

3. It attempts to identify, analyze, and articulate the fundamental purposes and objectives of the Dubuque City government. This approach is intended to place emphasis upon commitments, accomplishments, and activities performed rather than upon items purchased and to provide for the establishment of priorities. It attempts to identify, quantify, and analyze the demands on and accomplishments of organizational units in terms of established goals, objectives, and purposes. Are we achieving our goals and living up to our promises? This requires the establishment of workload and demand indicators and evaluation criterion. It is performance that counts.

4. It attempts to identify all costs of each department, activity, and program, including capital expenditure, debt service, and employee benefit costs. What does an activity or department really cost?

5. It presents alternative service and funding levels for all activities in the operating budget. The purpose is to provide the City Council with the widest possible range of alternatives to maximize their opportunity for making policy decisions, assigning priorities and allocating scarce resources to accomplish their policy objectives.

   The City's budget approach involves the preparation of three budget documents. **The Policy Budget,** the **Capital Improvement Program (CIP) Budget**, and the **Resident's Guide**.

   The Policy Budget includes the City department detail, by defining goals and objectives for all City departments and activities, relates them to cost and resource requirements and attempts to establish measures for evaluating accomplishment. Specific improvement packages are developed and included in the Policy Budget for alternative funding and service levels. The Policy Budget document shows the budget by line item for each Department and provides a basis for fiscal control once the budget is adopted. The Policy Budget emphasizes objectives, accomplishments, and alternative funding and service levels and is intended to keep the attention of the City Council and public on the major policy decisions involving what services the City government will provide, who will pay for them, and the implications of such decisions.

   The Capital Improvement Program (CIP) Budget represents the City of Dubuque's five year physical development effort, attempts to address a variety of needs, which the City must meet if it is to maintain its physical facilities, meet its service commitments and provide for its future development. The CIP Budget reflects the City's comprehensive plan and the goals and priorities established by the City Council. The first year of the five-year CIP Budget goes into the budget for the next year and deserves the most attention. The CIP Budget is updated each year so that City Council has the opportunity to change the next four years and add a new year.

   The Resident's Guide pulls the entire budget together through visuals, narratives and summaries. It explains the budget, provides revenue, expenditure and personnel summaries and provides the City Council vision, goals and priorities on which the budget is based.

ROLES AND RESPONSIBILITIES

Budget preparation and administration is a shared responsibility between the City Council, City Manager, Finance Department, department manager, division manager, and supervisor. Each plays an important role in the fiscal management system and the quality of and satisfaction derived from the fiscal management system is a direct result of the efforts of the several participants. Lack of attention, failure to follow procedures and/or poor follow through at any level can undermine the best fiscal management system.

Let's look at the roles each plays.

City Council

In a very real sense, budget preparation and administration begins and ends with the City Council. The City Council has the following responsibilities:

1. Establish City goals and major performance objectives.
2. Approve guidelines for preparing the annual operating budget.
3. Establish through adoption of an annual budget what services and the level of services to be provided and how they will be financed.
4. Establish rules for the conduct of the City's fiscal operations.
5. Monitor progress toward achievement of objectives.
6. Require independent audit of fiscal records and transactions.

The City Manager

The City Manager is responsible to the City Council for the day-to-day operation and administration of the City government. In terms of fiscal management, the City Manager has the following responsibilities:

1. Develop policy guidelines for City Council review and adoption.
2. Develop Maximum Property Tax Levy Resolution for City Council review and adoption.
3. Prepare and submit an annual operating budget and a five-year Capital Improvement Budget premised upon Council guidelines and goals and major performance objectives.
4. Ensure the adopted budget is properly administered.
5. Supervise the performance of all contracts for work to be done by the City. Authorize and direct the purchase of all supplies and materials used by the City.
6. Keep Council fully advised on financial conditions of the City.
7. Establish rules for conduct of fiscal operations for which they are responsible.

Finance Department

The Finance Department becomes an extension of the City Manager's Office for purposes of performing the delegated responsibilities. The responsibilities of the Finance Department include the following:

1. Administer the approved budget on a day-to-day basis to see that funds are being expended for the purposes approved and that all claims are supported by proper documentation.
2. Supervise sale of bond issues.
3. Administer centralized payroll system.
4. Administer decentralized purchase order system.
5. Assist the City Manager’s Office in preparing the budget.

Department Managers, Division Managers, and Supervisors

The critical role in the fiscal management system is performed by department managers and their division managers and supervisors. The fiscal management system will be only as good as they make it. Their role includes:

1. Responsibility for the efficient and effective operation of the activities and tasks under their direction. Line supervisors are expected to control costs and achieve results.
2. Responsibility for preparation of budget requests, which emphasize objectives and service levels as well as traditional line item explanations and justifications for various funding levels and development of measures for evaluating progress toward objectives. What is the level of accomplishment, which can be expected from various funding levels, and how do we measure it? It is absolutely essential in our approach to budget preparation that accomplishments, objectives, and estimated costs be established by those in the organization who know the most about it and can be held accountable. Those are the department managers and their division managers and supervisors.
3. Responsibility for recommending and explaining needs and opportunities for service changes; reductions as well as expansions.
4. Responsibility for providing the planned and approved service level within budget limitations.
5. Responsibility for day-to-day department and activity budget administration.

BUDGET CYCLE

The budget cycle is a sequence of events covering the life of a budget from beginning to end; from the City Manager's review of prior year accomplishments and future initiatives, to the City Council approval of the final budget amendment. The budget cycle is approximately twelve months long. The critical dates are spelled out in State law: April 30th is when the budget for the following fiscal year must be adopted by the City Council; and July 1st as the beginning of the fiscal year. Throughout the entire budget cycle, public input is encouraged to insure the adopted budget is resident-based. The budget cycle can be summarized as follows:

SPRING	**City Council** formulates negotiation strategy for collective bargaining.
JULY - AUGUST	**City Manager** recommends budget carryover amendment for City Council approval at a public hearing. **City Manager,** along with Department Managers, review fiscal year accomplishments and identify future initiatives for City Council consideration during goal setting.
SEPTEMBER - OCTOBER	**City Council** holds 2-day goal setting to develop Vision and Mission statements, identify 5 year goals and establish Policy agenda including Top Priorities for upcoming fiscal year and Management Agenda/ special projects.
SEPTEMBER OCTOBER	**City departments** prepare Capital Improvement project information and budget requests for review by City Manager.
OCTOBER NOVEMBER DECEMBER	**City departments** prepare operating budget and other budget requests for review by City Manager. **City Manager** holds Public Input meetings to review issues and priorities for the capital budget and the operating budget.
JANUARY FEBRUARY	**City Manager, Chief Financial Officer, and Budget Manager** analyze, review and balance capital and operating budget requests and prepare final budget recommendation.
MARCH	**City Manager** presents draft Policy guidelines and Maximum Property Tax Resolution to City Council for City Council approval.
MARCH APRIL	**City Council** holds public meetings to review recommended budget by department. Meetings are held in the evening and are available for live viewing on City Channel Dubuque.
APRIL	**City Council** holds final public hearing on the recommended budget. The meeting is held in the evening and is available for live viewing on City Channel Dubuque. **City Council** adopts budget and city staff certifies budget by April 30 in compliance with State law.
APRIL MAY	**Budget Manager** reviews budgeted revenues and expenses and recommends adjustments to more accurately reflect the anticipated revenues and expenses for the fiscal year ending June 30. **City Council** reviews and approves an amended fiscal year budget and city staff certifies the budget amendments by May 31 in compliance with State law.

BUDGET AMENDMENT PROCESS

Budget estimates may be amended and increased as the need arises to permit appropriation and expenditure of unexpended cash balances on hand and unanticipated revenues. Such amendment may be considered and adopted at any time during the fiscal year covered by the budget (but prior to May 31) by filing the amendments and upon publishing them and giving notice of the public hearing in the manner required in the State Code. Within ten days of the decision or order of the City Council, the proposed amendment of the budget is subject to protest, hearing on the protest, appeal to the state appeal board, and review by that body. A local budget must be amended by May 31 of the current fiscal year-to allow time for a protest hearing to be held and a decision to be rendered before June 30.

Except as specifically provided elsewhere in the Iowa Administrative Code rules, all appropriation transfers between programs or funds are budget amendments and shall be prepared as provided in Iowa Code section 384.16. The program reference means any one of the following nine major areas of public service that the City Finance Committee requires cities in Iowa to use in defining its program structure: Public Safety, Public Works, Health & Social Services, Culture & Recreation, Community & Economic Development, General Government, Debt Service/Capital Improvement Projects, Business Type, and Non-Program.

BUDGET ACCOUNTING BASIS

The operating budget of the City of Dubuque is written so that available resources and anticipated expenditures are equal. The City's accounting and budget records for general governmental operations are maintained on a modified accrual basis, with the revenue being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities incurred. Accounting records for the Enterprise and Internal Service Funds are maintained on the accrual basis, while the budget records are maintained on the modified accrual basis.

Differences between budgetary policies and Generally Accepted Accounting Principles (GAAP) in the Enterprise and Internal Service Funds exist for several reasons. One reason is that existing procedures have worked well and continue to work well for administrative and control purposes. Some other reasons for differences between budget and GAAP are the treatment of interfund transfers, departmental capital outlay, debt service principal payments, and depreciation. The City's budgeting practices include interfund transfers as revenue and expenditures, while GAAP classifies interfund transactions as other financing sources and uses. Also City management desires an operating statement budget line item for each anticipated cash outflow, including debt service and capital outlay. If the City budgeted the enterprise funds on a full accrual basis, capital outlay and debt service payments would not be reported in the operating statement.

Depreciation expense, which is recognized in the accounting records, is not budgeted. Not providing for depreciation in the budget is a policy decision that has not adversely affected the funds.

FUND ACCOUNTING BASIS

The accounts of the City are organized on the basis of funds and groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts, which comprise its assets, liabilities, equities, revenues and expenditures or expenses.

The City reports the following major governmental funds:

The *General Fund* is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Employee Benefits Fund* is used to account for pension and related employee benefit costs for those employees paid wages from the General Fund.

The *Community Development Fund* is used to account for the use of Community Development Block Grant funds as received from federal and state governmental agencies.

The *Street Construction Fund* is used to account for the resources and costs related to street capital improvements.

The *General Construction Fund* is used to account for the resources and costs related to nonassignable capital improvements.

The City reports the following major proprietary funds:

The *Sewage Disposal Works Fund* is used to account for the operations of the City's sewage disposal works and services.

The *Water Utility Fund* is used to account for the operations of the City's water facilities and services.

The *Stormwater Utility Fund* is used to account for the operations of the City's stormwater services.

The *Parking Facilities Fund* is used to account for the operations of the City-owned parking ramps and other parking facilities.

The *America's River Project* is used to account for the construction of all projects covered by the Vision Iowa Grant, including all matching funds.

The City reports the following non-major governmental funds:

Airport Construction Fund - This fund is used to account for the resources and costs related to airport capital improvements.

Sales Tax Construction Fund - This fund is used to account for the resources and costs related to capital improvements financed through the local option sales tax.

Road Use Tax Fund - This fund is used to account for state revenues allocated to the City for maintenance and improvement of City streets.

Section VIII Housing Fund - This fund is used to account for the operations of federal Section VIII existing, voucher, and moderate rehabilitation projects.

Tort Liability Fund - This fund is used to collect a special property tax levy which is then transferred to the General Fund. The General Fund accounts for the administration and payment of damage claims against the City.

Special Assessments Fund - This fund is used to account for the financing of public improvements that are deemed to benefit primarily the properties against which special assessments are levied and to accumulate monies for the payment of principal and interest on the outstanding long-term debt service.

Tax Increment Financing Fund - This fund is used to account for the receipt of property taxes, for the payment of projects within the tax increment financing district, and for the payment of remaining principal and interest costs on the tax increment financing districts' long-term debt service.

Cable TV Fund - This fund is used to account for the monies and related costs as set forth in the cable franchise agreement between the City of Dubuque and the cable franchisee.

Library Expendable Gifts Trust - This fund is used to account for contributions given to the library to be spent for specific purposes.

IFA Housing Trust - This fund is used to account for funds received under the Iowa Finance Authority State Housing Trust Fund Program.

Debt service fund – This fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

Ella Lyons Peony Trail Trust Fund - This fund is used for dividends and maintenance cost related to the City Peony Trail, per trust agreement.

Library Gifts Trust Fund - This fund is used to account for testamentary gifts to the City.

The City reports the following non-major proprietary funds:

Refuse Collection Fund - This fund is used to account for the operations of the City's refuse collection services.

Transit System Fund - This fund is used to account for the operations of the City's bus and other transit services.

Governmental Fund Types (Budgetary)

Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position. The following are the City's governmental fund types:

- **The General Fund** is the principal operating fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.
- **Special Revenue Funds** are used to account for revenues derived from specific taxes, governmental grants, or other revenue sources, which are restricted to finance particular functions or activities of the City. The City's special revenue funds include such funds as Road Use Tax, Community Development, UDAG Repayments, Section 8 Housing, Lead Paint Grant, State Rental Rehab, Cable TV, Special Assessment, Expendable Library Gifts Trust, Tort Liability, Employee Benefits, and TIF funds.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, principal, interest, and other related costs of the City's general obligation debt. The City uses this fund to pay some of the debt service paid from other funds with the revenue transferred in.

- **Permanent Funds** are used to account for resources that are legally restricted to the extent that only the earnings, and not principal, may be used for purposes that support the reporting of governmental programs. The City's permanent funds include: Lyons Peony Trust and Library Gifts Trusts.
- **Capital Improvement Funds** are used to account for financial resources segregated for the acquisition or construction of major capital facilities. (Even if a capital project fund is used, not all capital acquisitions need be accounted for in the fund). For example, the routine purchases of capitalizable items (e.g., police vehicles, copy equipment) are typically budgeted and reported in the General Fund or other governmental fund.

Proprietary Fund Types (Budgetary)

The City also has proprietary fund types, which are different from governmental fund types in that their focus is on the determination of net income or loss. The revenue from these funds is assumed to be adequate to fund the operation of the funds. The City's proprietary funds are as follows:

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through use charges or where the periodic determination of net income or loss is deemed appropriate. The City's enterprise funds include Water, Sewer, Stormwater, Refuse/Solid Waste, Transit, Parking and America's River Project.
- The **Internal Service Fund** accounts for the financing of goods and/or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost reimbursement basis. The City's Internal Service Funds include Engineering Service, Garage Service, General Service and Stores/Printing.

Self-Insurance Funds (Non-Budgetary)

- The **Self Insurance Funds** are considered Internal Service Funds, are not budgeted, but are summarized in the audited financial statements. These include Health Insurance Reserve and Workers' Compensation Insurance Reserve.

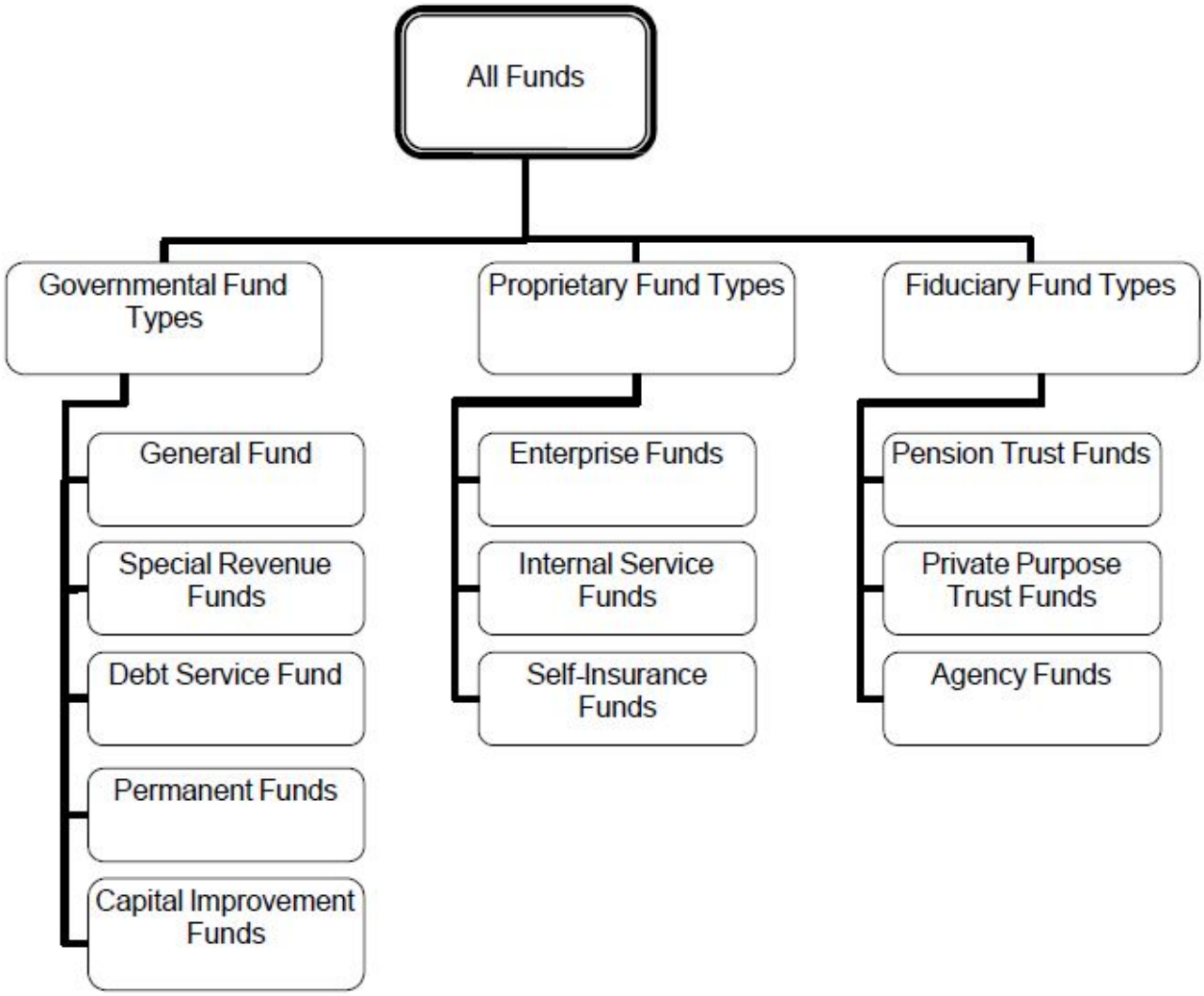
Fiduciary Fund Types (Non-Budgetary)

The City also has fiduciary fund types, which account for assets in a trustee or custodial capacity:

- **Pension Trust Funds** account for assets of pension plans held by a government in a trustee capacity. The City of Dubuque has no such funds.
- **Private Purpose Trust Funds** account for trust arrangements, including those for escheat property, where principal and income benefit individuals, private organizations, or other governments. The major use of private purpose funds is for escheat property. The City has no such funds.
- **Agency Funds** account for those assets held solely in a custodial capacity by the City as an agent for individuals, private organizations, other governmental units, and/or other funds. The City's Agency Funds include the Cable Equipment Fund (monies received from Mediacom through the Cable Franchise Agreement for distribution), and the Dubuque Metropolitan Area Solid Waste Agency General and DNR Planning. These funds are not budgeted.

FUND - DEPARTMENT RELATIONSHIP

The various funds are grouped by type in the budget. The following fund types are used by the City:



The following table shows each City department and its associated funds.

		Special Revenue																Construction						Enterprise								Internal Service				Perm-anent		Debt
Department	**General Fund**	**Road Use Tax**	**Customer Facility Charge**	**CDBG**	**State Rental Rehab**	**Section 8**	**HUD Disaster Relief**	**Housing Trust**	**CIRCLES Donations**	**Cable TV**	**Tax Increment Finance**	**Special Assessments**	**UDAG**	**Lead Paint**	**Veteran's Memorial**	**Expendable Library Gifts**	**Expendable Police Trust**	**Street Construction**	**Sales Tax Increment**	**Sales Tax Construction**	**General Construction**	**Golf Construction**	**Airport Construction**	**Transit**	**Sanitary Sewer**	**Stormwater**	**Parking**	**Water**	**Refuse**	**Salt Operations**	**Landfill**	**Engineering Service**	**Garage Service**	**General Service**	**Stores/Printing**	**Lyons Peony Trust**	**Library Gift Trust**	**Debt Service**
Airport	X		X																	X			X														X
AmeriCorps	X			X																																	
Budget	X						X																	X	X	X	X	X	X		X						
Building Services	X																			X																	X
Cable TV	X									X																											
City Clerk	X																							X	X	X	X	X		X							
City Council	X																																				
City Manager	X			X																				X	X	X	X	X		X							
Civic Center	X																			X	X																X
Conference Center	X																			X	X																X
Economic Development	X										X		X								X																	X
Emergency Communications	X																			X																	X
Emergency Management	X																																				
Engineering	X	X		X			X				X	X						X	X	X	X				X	X		X					X					X
Finance	X																			X					X	X	X	X	X		X							X
Fire	X																			X																		X
GIS	X																								X	X	X	X	X		X							
Health Services	X																																					
Housing	X			X	X	X	X	X	X		X			X							X																	
Human Rights	X																																					
Information Services	X	X																X		X				X	X		X	X			X							
Legal	X																							X	X	X	X	X	X		X							
Library	X															X				X	X																X	X
Multicultural Family Center	X																				X																	X
Parking											X										X						X											X
Parks	X										X				X					X	X															X		X
Personnel	X																							X	X	X	X	X		X							
Planning Services	X																							X	X	X	X	X										
Police	X																X			X							X											X
Public Works	X	X		X														X		X	X				X	X	X	X	X	X	X		X					X
Recreation	X			X																X	X	X																X
Transit	X										X									X	X			X															X
Water																											X											X
Water & Resource Recovery																								X														X

KEY TERMS FOR UNDERSTANDING DUBUQUE'S BUDGET

Program

Programs are presented as general statements, which define a major purpose of City government. Each program is divided into several departments and activities representing a separate and significant segment of the program of which it is an integral part. The state budget law requires that the budget be certified on a program basis. The City of Dubuque uses the following nine programs:

1. **Public Safety:** Police Department, Emergency Communication Center, Fire Department, Disaster Services, Health Services-Animal Control activity, Public Works-Flood Control activity, Building Services-Inspection activities.
2. **Public Works:** Airport Department, Public Works Department, Engineering Department.
3. **Health and Social Services:** Human Rights Department, Health Services Department, Purchase of Services.
4. **Culture and Recreation:** Parks Division, Recreation Division, Ice Center Division, Civic Center Division, Conference Center, Library Department, Economic Development-Arts and Cultural Affairs activity.
5. **Community and Economic Development:** Economic Development Department, Housing and Community Development Department, Planning Services, Purchase of Services, Community Impact-Neighborhood Development activity.
6. **General Government:** Building Services-City Hall/Annex Maintenance, City Council, City Manager, City Clerk, Finance Department, Cable TV Division, City Attorney Department, Information Technology Department.
7. **Debt Service** and **Capital Projects** in programs 1-6 for governmental funds.
8. **Business Type (includes business type operating, capital and debt service):** Water Department, Water Resources and Recovery Department, Parking Division, Transit Division, Public Works-Landfill activities and Garage internal service fund activities, Engineering-Sewer and Stormwater activities, Finance-Utility Meter Reads activity and Stores internal service fund activities.
9. **Non-Program:** City Manager-Health and Worker's Compensation Insurance Reserve fund activities and Public Works-Dubuque Metropolitan Area Solid Waste activities.

* Prior to Fiscal Year 2004, the State of Iowa, City Finance Committee changed the number of programs from 4 to 9 on the expenditure side.

Operating Budget

The Operating Budget represents the various recurring activities and services provided by the several departments in the City government. The Operating Budget provides those services normally associated with the City government (e.g., police, fire, street maintenance, recreation) and involves expenditures which benefit the current fiscal year. (That is, items purchased are used up during the current fiscal period.) Expenditures in the Operating Budget are for such categories as Employee Expense, Supplies and Services, and Debt Service. Funding of the Operating Budget includes property taxes, shared state and federal revenues, fees, fines, licenses, permits, user charges and cash balances.

Capital Budget

The Capital Budget represents major "permanent" capital improvement projects requiring the nonrecurring expenditures of public funds for the acquisition of property or easement, construction, renovation or replacement of a physical asset of the City and any studies, engineering or surveys which are an integral part thereof. The Capital Budget is multi-year in scope, is updated annually and includes project-funding information. The first year of the Capital Budget (or Capital Improvement Program) is included with the Operating Budget for the same year to arrive at a total or gross budget amount. Capital budget financing comes primarily from bond proceeds, state and federal grants, Road Use Tax funds, Dubuque Racing Association profit distribution, and utility depreciation funds.

Expenditure Category

Expenditure category or classification is the basis for classifying and codifying costs. Categories of expense include: (a) Employee Expense; (b) Supplies and Services; (c) Capital Outlay (Machinery and Equipment); (d) Debt Service; and (e) Capital Improvements. Categories of expense consist of various expense accounts. For example, Employee Expense is divided into expense accounts such as full-time, part-time & seasonal employees, overtime pay, holiday pay, social security expense and health insurance. Supplies and Services include accounts such as postage, telephone expense, office supplies, dues and memberships, utility expense - electricity, motor vehicle expense - fuel, library books, and architectural services.

Revenue Category

Revenue category or classification is a basis for classifying and codifying revenue. There are eight major categories or revenue, each divided into specific revenue items.

The eight major categories of revenue are as follows:

1. Taxes
2. Licenses and permits
3. Use of Money and Property
4. Intergovernmental Revenue
5. Charges for services
6. Special Assessments
7. Miscellaneous Revenue
8. Other Financing Sources

An example of the specific revenue items would include the following items in the licenses and permits revenue category: business licenses, cigarette licenses, beer permits, building permits, plumbing permits, heating permits, etc.

Alternative Budget Levels

The Dubuque budget system utilizes a variation of the zero-based budget (ZBB) approach utilizing three alternative funding or budget levels: Maintenance Budget Level, Base Budget Level and Improvement Level.

Each alternative funding level includes specific objectives to be accomplished (service levels to be offered) and associated costs. The budget decision becomes one of selecting alternatives, which maximize the achievements of City objectives according to established priorities within the context of limited resources and City Council policy.

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BUDGET IN BRIEF

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque All-America City NATIONAL CIVIC LEAGUE 2007★2012★2013 2017★2019

BUDGET IN BRIEF

The City Council will approve the fiscal year 2027 operating and capital budgets on April 28, 2026. The recommended FY 27 budget is balanced and includes a 3.00% property tax increase to the average homeowner for the City portion of their taxes.

The keys to the City of Dubuque's financial success include a continued growth in assessed property valuation (5.89% in FY 27); efficient operation with a 16.18% increase in the City's workforce since the 1980's; increased use of Federal and State grants; diversified revenue streams; minimal property tax supported debt; increased public and private partnerships; entrepreneurial City Council policy decisions; and caring residents, committed elected officials, hard-working not-for-profits, and talented city employees.

The City's five-year capital improvement plan (CIP) continues to allocate funding for the maintenance and refurbishment of city facilities. The approved five-year CIP totals $352,840,562.

This budget in brief is intended to provide the residents of Dubuque with an overview of the approved operating and capital budgets. Throughout this document, you will find highlighted sections noting the location of detailed information in the approved budget document. Detailed information related to the approved budget can also be found on the City's website at www.cityofdubuque.org.

Fee Increases for Fiscal Year 2027

Various fee increases will be implemented beginning on July 1, 2026. These fee increases are intended to provide additional revenues to maintain and expand the level of service in various areas. The following is a summary of the increased fees:

Water, Sewer, & Stormwater Increases - Fee increases for water, sewer, and stormwater will be effective July 1, 2026: sewer rates will increase by $2.88 per month for an average residential customer, water rates will increase by $0.67 per month for an average residential customer; solid waste collection rates will increase by $1.63 per month for an average residential customer; and stormwater rates will increase $0.99 per month per standard family unit (SFU) equivalent.

Recreation Fee Increases - Annual golf fee increases/decreases to maintain 100% self-support guideline $50 increase to the season cart passes.

City Clerk Fee Increases - Increase multiple business license and permit fees to accurately reflect the cost of providing service.

FY27 RECOMMENDED BUDGET

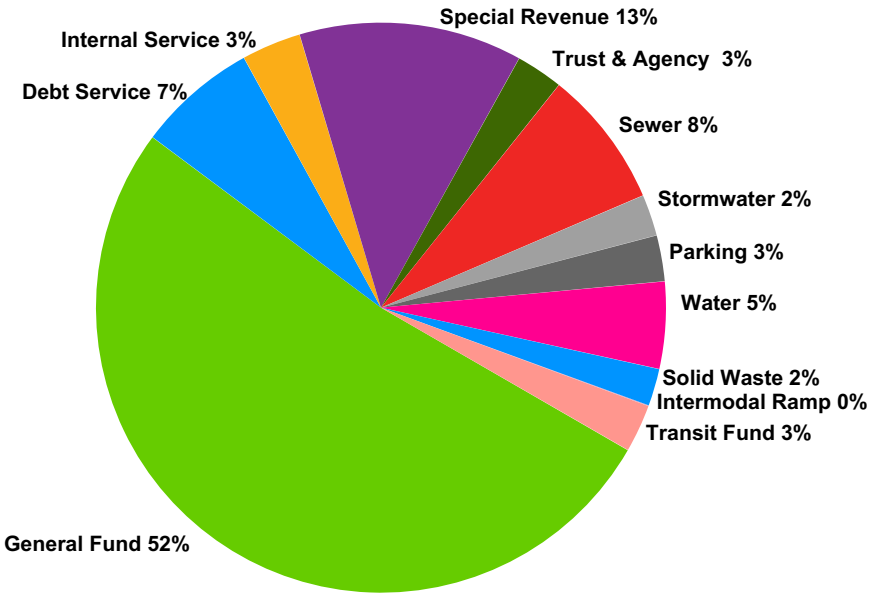
The City's recommended budget provides estimated revenues and expenditures for programs and services to be provided during the fiscal year from July 1, 2026 through June 30, 2027. A separate capital budget includes appropriations for infrastructure related to projects, such as roads, buildings, and equipment that may require more than one fiscal year to complete or to acquire.

OPERATING & CAPITAL BUDGET SUMMARY					
OPERATING	$	184,630,982	CAPITAL	$	80,633,738
General Fund	$	95,693,628	General Fund	$	776,154
Special Revenue Funds	$	23,379,614	Special Revenue Funds	$	4,460,468
Debt Service Fund	$	12,584,115	Capital Projects Funds	$	32,698,414
Enterprise Funds	$	41,842,039	Enterprise Funds	$	40,932,571
Internal Service Funds	$	6,204,411	Internal Service Funds	$	286,950
Trust & Agency Funds	$	4,927,175	Trust & Agency Funds	$	1,479,181

APPROPRIATED BUDGET BY FUND

The City's total appropriated operating budget of $184.6 million is made up of the general, special revenue, debt service, enterprise, internal service, and trust and agency funds. A complete self-contained budget, including both revenues and expenses, is prepared for each of these funds.

FY27 Operating Appropriations by Fund



Transfers from one fund to another, such as a transfer from the general fund to a capital project fund to offset costs of a capital project, are shown as an expense (or transfer) for the entity fund providing the funding and as revenue to the fund receiving the transfer. In order to determine the actual amount of expenditures authorized by the budget, the transfer amount must be excluded.

All funds are balanced in fiscal year 2027. The City's general fund is balanced in fiscal year 2027.

Utility funds are balanced in fiscal year 2027 as a result of rate increases.

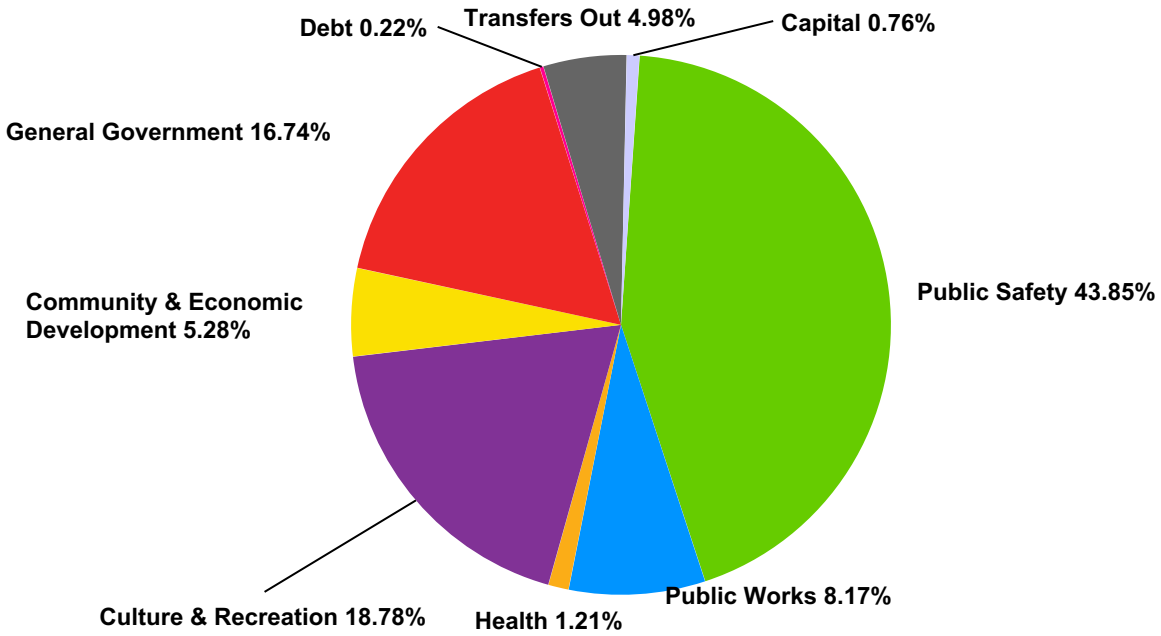
For additional information on the amount of funding included for each fund, total funding by department, and detailed information on reserves, see the Financial Summaries section.

How General Fund Money is Spent

The general fund is the operating fund of the City for general service departments. The general fund has an operating budget of $95.7 million and a capital budget of $0.8 million. This fund encompasses the bulk of activities that are traditionally considered basic governmental services such as public safety, culture & recreation, health & social services, and general government.

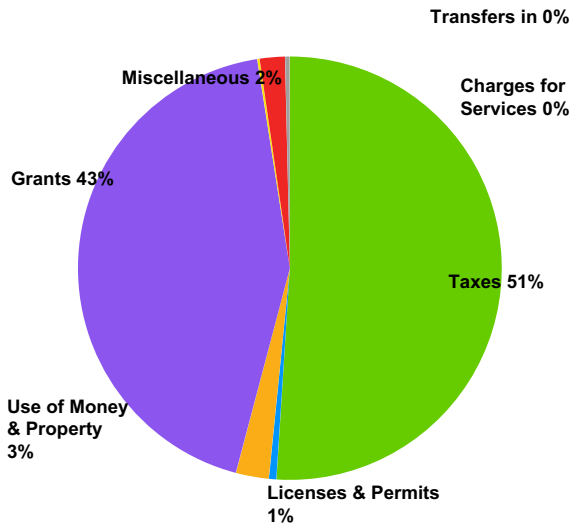
43.8 %	PUBLIC SAFETY	(animal control, building inspections, crime prevention, emergency management, flood control, fire, police, etc.)
18.8 %	CULTURE & RECREATION	(AmeriCorps, arts & cultural affairs, civic center, conference center, library, marina, parks, recreation, etc.)
16.7 %	GENERAL GOVERNMENT	(city attorney & legal services, city clerk, city council, city hall & general buildings, city manager, finance, information technology, etc.)
8.2 %	PUBLIC WORKS	(airport, maintenance of streets, bridges, and sidewalks, snow removal, street cleaning, street lighting, traffic control, etc.)
5.3 %	COMMUNITY & ECONOMIC DEVELOPMENT	(economic development, housing and community development, neighborhood development, planning and zoning, etc.)
5.0 %	TRANSFERS OUT	(to funds other than General Fund)
0.8 %	CAPITAL PROJECTS	(City infrastructure improvements or major equipment purchases)
1.2 %	HEALTH & SOCIAL SERVICES	(community health, health regulation and inspection, human rights, etc.)
0.2 %	DEBT SERVICE	(government capital projects, tax-increment financing [TIF] capital projects)

FY27
How General Fund Money is Spent

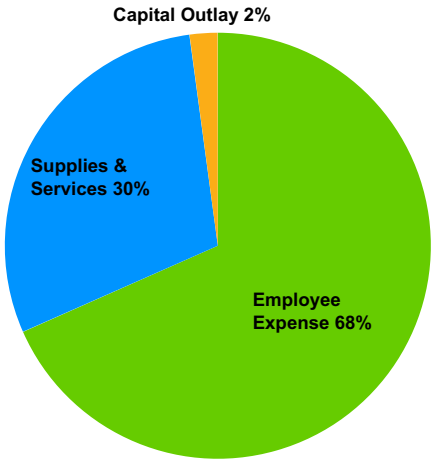


GENERAL FUND REVENUE & EXPENDITURES

General Fund Operating Sources



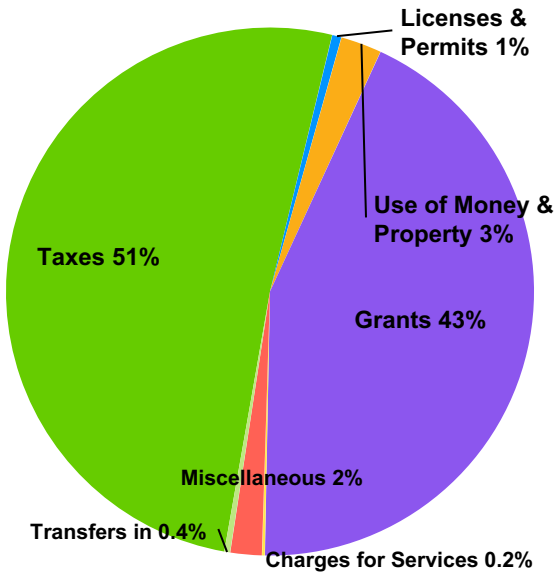
General Fund Operating Uses



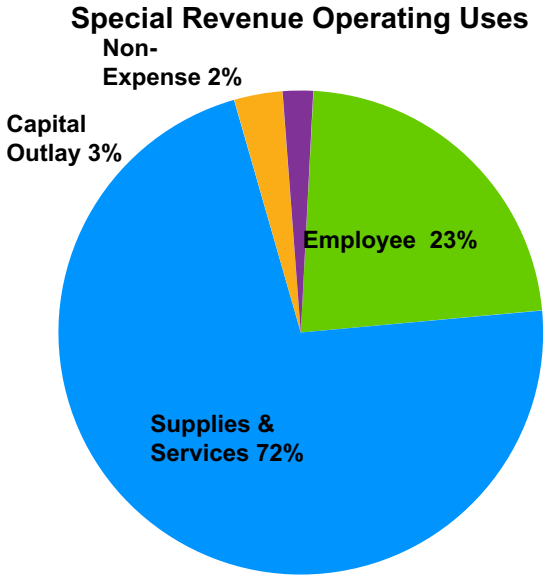
SPECIAL REVENUE FUNDS

The special revenue funds have an operating budget of $23.4 million and a capital budget of $4.5 million. Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. The City's special revenue funds include: Employee Benefits; Community Development; Road Use Tax; Section 8 Housing; Tort Liability; Special Assessments; Tax Increment Financing; HUD Disaster Relief; Housing Trust; Cable TV; and Library Expendable Gifts.

Special Revenue Operating Sources



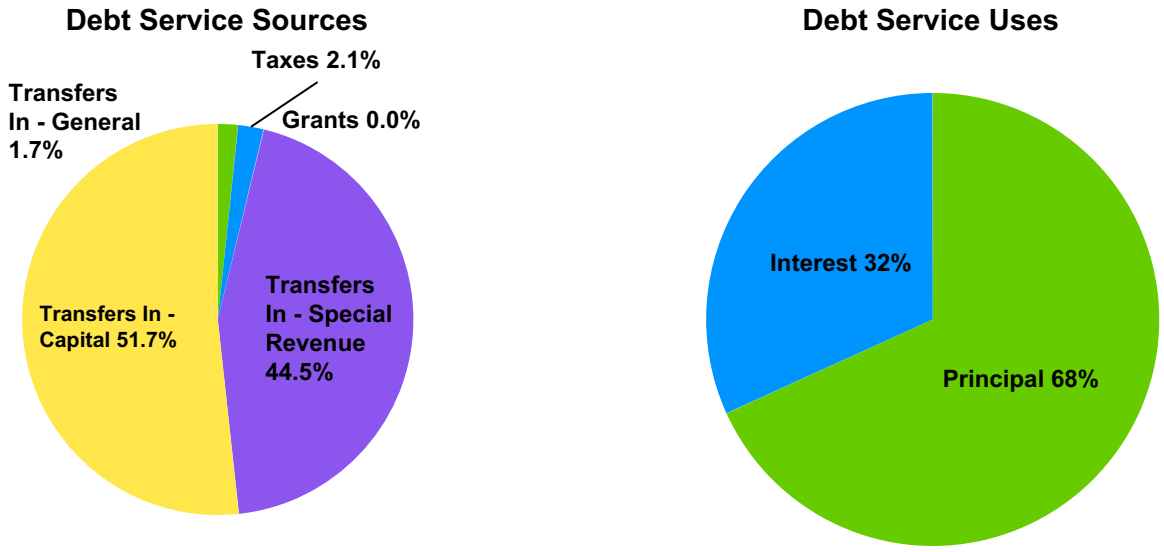
Special Revenue Operating Uses



Special Revenue Funds budgets are shown in the Financial Summaries section.

DEBT SERVICE FUND

The debt service fund has an operating budget of $12.6 million. The debt service fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.



Additional information on the Debt Service Fund is shown in the Debt Summaries section.

ENTERPRISE FUNDS

Enterprise funds are expected to be self-supporting and expected to be funded entirely from user fees for services. Except for Transit, no tax revenues are used for these activities in the FY 2027 budget. A transfer from the general fund to the Transit fund is budgeted to fund transit operations in the City. Each utility transfers revenue to the general fund for general government services. Transfers from the utilities in FY 2027 to support general government services total $10,429,057.

- Sewer Utility $2,468,674
- Stormwater Utility $2,325,790
- Parking $390,583
- Water Utility $2,468,673
- Solid Waste $2,031,622
- Landfill $743,715

Enterprise Funds budgets are shown in the Financial Summaries section.

INTERNAL SERVICE FUNDS

Internal service funds provide goods or services to other department within the City, with full costs to be recovered. An example of this would be the City's Garage Service. These expenses are included in both the department budget providing the service, as well as in the budget of the department receiving the service. To avoid double counting, the appropriated budget includes only the budgets for the departments receiving internal services (Engineering Service $2,555,457 and Garage Service $3,648,954).

STAFFING CHANGES

The City of Dubuque has 795.44 (FTE) employees budgeted in FY 2027. This represents a net increase of 19.58 FTE's from FY 2026. Since 1981, the city has minimized the number of positions added. The recommended budget provides funding for a net increase of 19.58 FTE's related to general fund departments. Funding has been changes to include the following changes to FTE's:

- Airport had the following changes: removed one part-time Laborer (-0.23 FTE) and one part-time custodian (-0.68 FTE).
- The City Attorney's Office had the following changes: removed full-time Civil Rights Specialist (-1.00 FTE), full-time Paralegal (-1.00 FTE), and full-time Legal Administrative Assistant (-1.00 FTE). Added full-time Assistant City Attorney I (+1.00 FTE), full-time Administrative Support Professional (+1.00 FTE), and full-time Lead Administrative Support Professional (+1.00 FTE).
- The Communications Office had the following change: removed the Geographic Information Systems (GIS) division (-2.25 FTE).
- Community Impact added one full-time Community Engagement Coordinator (+1.00 FTE), one part-time Program Member Support (+0.50 FTE) and added one limited term, full-time Economic Mobility Opportunity Specialist (+1.00 FTE).
- Economic Development eliminated one Economic Development Intern (-0.25 FTE).
- Office of Economic Mobility had the following changes: removed one full-time Director of Economic Mobility (-1.00 FTE), one full-time Data Analyst (-1.00 FTE), one full-time Community Engagement Coordinator (-1.00 FTE), and one full-time Administrative Support Professional (-1.00 FTE).
- Engineering had the following changes: added three full-time Traffic Signal Technicians (+3.00 FTE) and one full-time Engineering Technician (+1.00 FTE). Removed OSHA Intern (-0.25 FTE) and Architect Intern (-0.50 FTE) positions.
- Fire added nine full-time Firefighter/Paramedic (+14.00 FTE) positions.
- Finance added two part-time Purchasing & Safety Interns (+0.80 FTE) positions.
- Health Services had the following changes: removed one full-time Environmental Sanitarian (-1.00 FTE) and added one full-time Lead Environmental Sanitarian (+1.00 FTE).
- The Housing department added one limited-term full-time Housing Inspector (+1.00 FTE), one full-time Grants Supervisor (+1.00 FTE) and one full-time Administrative Support Professional (+1.00 FTE).

- The Human Resources Department had the following changes: added a full-time Human Resources Employment Specialist (+1.00 FTE) and removed a part-time Human Resources Employment Specialist (-0.75 FTE).
- The Information Technology department had the following changes: added one full-time Data Analyst (+1.00 FTE), Geographic Information division (+2.25 FTE), and one full-time Administrative Support Professional (+1.00 FTE).
- Parks division added one full-time Environmental Justice Tree Coordinator (+1.00 FTE) and two full-time Maintenance Technicians (+2.00 FTE).
- Parking had the following changes: reduced Parking Revenue Collector (-0.23 FTE), removed a part-time Parking Enforcement Officer (-0.50 FTE) and added a part-time Custodian (+0.15 FTE).
- Police eliminated a part-time Records Clerk (-0.54 FTE) position.
- The Public Works department removed three full-time Traffic Signal Technicians (-3.00 FTE).
- Recreation eliminated temporary Recreation Leader and Coordinator (-0.58 FTE) positions.
- The Transit division reduced part-time Bus Operators (-0.75 FTE) and added a part-time Bus Attendant (+0.50 FTE).
- The Water & Resource Recovery Center had the following changes: added an Engineering Intern (+.40 FTE) through the FY 2026 budget process and added a temporary increase in Equipment Mechanics (+0.08 FTE).

Total FTE's FY 2026	**775.86**
Airport: PT Laborer	-0.23
Airport: PT Custodian	-0.68
City Attorney's Office: Civil Rights Specialist	-1.00
City Attorney's Office: Assistant City Attorney I	+1.00
City Attorney's Office: Paralegal	-1.00
City Attorney's Office: Administrative Support Professional	+1.00
City Attorney's Office: Legal Administrative Assistant	-1.00
City Attorney's Office: Lead Administrative Support Professional	+1.00
Communications: GIS division	-2.25
Community Impact: PT Program Member Support	+0.58
Community Impact: FT Community Engagement Coordinator	+1.00
Community Impact: FT Economic Mobility Opportunity Specialist	+1.00
Economic Development: Intern	-0.25
Economic Mobility: Director of Economic Mobility	-1.00
Economic Mobility: FT Data Analyst	-1.00
Economic Mobility: FT Community Engagement Coordinator	-1.00
Economic Mobility: FT Administrative Support Professional	-1.00
Engineering: FT Traffic Signal Technicians	+3.00
Engineering: FT Engineering Technician II	+1.00
Engineering: OSHA Intern	-0.25
Engineering: Architect Intern	-0.50
Finance: Purchasing & Safety Interns	+0.80
Fire: Firefighter/Paramedic	+14.00

Total FTE's FY 2026	**775.86**
Health: FT Environmental Sanitarian	-1.00
Health: FT Lead Environmental Sanitarian	+1.00
Housing: FT Housing Inspector	+1.00
Housing: FT Grants Supervisor	+1.00
Housing: FT Administrative Support Professional	+1.00
Human Resources: PT Human Resources Employment Specialist	-0.75
Human Resources: FT Human Resources Employment Specialist	+1.00
Information Technology: FT Data Analyst	+1.00
Information Technology: GIS division	+2.25
Information Technology: FT Administrative Support Professional	+1.00
Multicultural Family Center: PT Administrative Support Professional	+0.48
Parks: Environmental Justice Tree Coordinator	+1.00
Parks: FT Maintenance Technician	+2.00
Parking: PT Custodian	+0.15
Parking: PT Parking Enforcement Officer	-0.50
Parking: PT Parking Revenue Collector	-0.23
Police: PT Records Clerk	-0.54
Police: Temporary Criminal Analyst Intern	+0.25
Public Works: FT Traffic Signal Technicians	-3.00
Recreation: PT Administrative Support Professional	-0.48
Recreation: Temporary Recreation Leader/Coordinator	-0.50
Transit: PT Bus Operator	-0.75
Transit: PT Bus Attendant	+0.50
WRRC: Limited Term Equipment Mechanic	+0.08
WRRC: FY 2026 Recommended Improvement Package - Intern	+0.40
Total Recommended FTE's FY 2027	**795.44**

SUMMARY OF PERSONNEL APPROPRIATIONS AND POSITIONS BY DEPARTMENT

Department/Service	Fiscal Year 2025	Fiscal Year 2026 Budget	Fiscal Year 2027 Budget	FY 2025 FTE's	FY 2026 FTE's	FY 2027 FTE's
Police	$ 10,612,834	$ 10,926,068	$ 11,480,708	125.75	124.75	124.46
E911	1,323,915	1,377,035	1,416,122	20.35	20.41	20.41
Fire	9,181,752	9,006,086	10,819,576	104.16	104.16	118.16
Human Rights	281,877	207,684	193,931	3.00	2.00	2.00
Health Services	577,381	613,872	642,730	7.14	7.14	7.14
Multicultural Family Center	340,466	312,479	356,156	5.49	5.01	5.49
Parks Division	2,304,830	2,383,485	2,601,651	39.59	40.02	43.02
Community Impact & Neighborhood Support	362,774	401,836	696,509	5.00	5.00	7.58
Civic Center	23,974	25,335	25,575	0.15	0.15	0.15
Conference Center	23,974	25,335	25,575	0.15	0.15	0.15
Recreation	1,970,316	2,079,457	2,074,881	42.25	42.79	41.81
Library	2,371,717	2,436,197	2,585,860	35.52	35.52	35.52
Airport	1,226,274	1,351,887	1,310,501	19.70	19.20	18.29
Transportation Services	2,882,325	2,958,444	3,072,863	55.20	55.20	54.37
Engineering	3,340,025	3,562,044	3,950,262	41.71	41.98	45.23
Water	1,918,881	1,930,355	2,089,009	27.07	27.07	27.07
WRRC	1,347,665	1,420,815	1,515,967	17.25	17.25	17.73
Public Works	6,296,108	6,498,547	6,582,624	96.06	97.38	94.38
Economic Development	368,423	463,931	495,495	3.75	4.75	4.50
Housing & Community Dev.	2,881,210	2,972,739	3,153,808	36.00	36.00	39.00
Planning Services	674,308	736,346	772,445	8.38	8.38	8.38
Human Resources	689,887	737,586	819,487	8.25	7.75	8.00
Office of Economic Mobility	325,702	366,115	—	4.00	4.00	0.00
Communications Office	709,514	713,198	556,307	9.25	8.50	6.25
City Council	81,400	81,400	86,526	3.50	3.50	3.50
City Manager’s Office	1,075,242	1,107,308	1,208,843	10.42	9.67	9.67
City Clerk	289,832	313,559	330,896	4.00	4.00	4.00
Finance Department	1,863,476	2,010,774	2,161,672	24.51	25.51	26.31
City Attorney	675,751	708,779	735,515	5.62	5.62	5.62
Information Technology	1,143,644	1,161,565	1,509,060	13.00	13.00	17.25
Total	$ 57,165,477	$ 58,890,261	$ 63,270,554	776.22	775.86	795.43

HOW IS THE BUDGET FUNDED?

Property Taxes

General fund, transit, payroll benefit costs, and general liability insurance expenses are supported by property tax dollars. The property tax rate for fiscal year 2027 is $10.16480 per $1,000 of taxable valuation. It is estimated that a total of $31,940,934 will be received from property taxes in FY 2027. This is increase from fiscal year 2026. For FY 2027 there is a 3.00% or $26.67 property tax increase for the City portion of property taxes paid by the average homeowner.

Other Taxes

Other taxes that the City collects include local option sales tax, hotel/motel tax, and tax on agricultural land. In 2027, approximately $12,540,866 will be received in local option sales tax. This decreased (2.83)% under FY 2026. Of this amount, 50% is for property tax relief ($6,372,758), 20% is for City facilities maintenance ($2,549,103), and 30% is for special assessment relief ($3,823,655). In 2027 approximately $3,513,001 will be received in hotel/motel tax. By resolution, 50% of this amount is to be used for promotion and encouragement of tourism and convention business and the remaining 50% goes into the General Fund for property tax relief.

Licenses and Permits

Fees from licenses include business, beer, liquor, cigarette, dog, cat, bicycle, housing, and other miscellaneous. Fees from permits include building, electrical, mechanical, plumbing, refuse hauling, excavation, subdivision inspection, swimming pool inspection, animal impoundments, and other miscellaneous. The City estimates $4,706,776 in licenses and permits in FY 2027. Also included are cable TV franchise fees (5%) and utility franchise fees (5% gas & 5% electric). The FY 2027 projection for cable franchise fees is $256,734 and utility franchise fee projection is $7,102,341. The utility franchise fees are all used for property tax relief.

Use of Money and Property

This category includes interest and investment earnings collected, rent received from City owned property, and lease revenue, which is estimated at $21,265,760 in FY 2027. The gaming related leases generate the most revenue. The lease with the Dubuque Racing Association (DRA) includes collection of 1.5% of coin-in (1% prior to 1/1/22), 4.8% of gross revenue from table games, 0.5% of sports wagering, and a distribution of profit from the DRA of 50%. Diamond Jo also pays a parking lease. City Council's policy is to use 100% of the DRA distribution of profit to support the Capital Improvement Budget and the total received from DRA operating and taxes is split 100% for property tax relief and —% for capital projects. Gaming leases are projected to be $7,079,186 in FY 2027. Riverfront leases are expected to generate $4,374,313 in FY 2027.

Intergovernmental Revenue

Intergovernmental revenues are projected to decrease (5.14)% from FY 2026. The city is estimated to receive $53,729,895 in Federal and State grants, State Road Use Tax Funds, and County Contributions. Prior years included large increases due to American Rescue Plan Act Funds.

Charges for Services

This includes revenue from charges for services for Water, Sewer, Stormwater, Solid Waste, Transit, Parking and Landfill. Rate increases have been incorporated into all utilities (as shown on the "Fact Sheet" under the Budget Overviews tab). Rate increases were necessary due to a combination of operating costs rising, additional capital projects to support additional debt service and to meet revenue bond covenants. Utility charges are projected to be $48,776,628. Other charges for services include copy charges, sales of maps and publications, street, sidewalk, and curb repairs, special Police services, Library services, Recreation programs, etc. Other charges for services are estimated at $12,958,497 in FY 2027.

Special Assessments

Special assessments are an additional tax levied on private property for public improvements that enhance the value of the property. In FY 2027, special assessment revenue is estimated at $40,000.

Miscellaneous Revenue

This category includes internal charges for services, proceeds from bonds, and revenues of a non-recurring nature. Miscellaneous revenues are estimated at $40,584,173 in FY 2027.

RECOMMENDED CAPITAL IMPROVEMENT PLAN

The City of Dubuque's Capital Improvement Plan (CIP) represents the City's five-year plan for capital improvements and totals $352,840,562. Appropriations of funding are made on an annual basis. The capital budget is therefore the first year of the five-year CIP. The approved capital budget for fiscal year 2027 totals $80,633,738.

The recommended CIP reflects the City's comprehensive plan and the goals and priorities established by the City Council. Funding required to meet the capital needs for FY 2027 totals $80.6 million. Approximately 32.96% ($26.6 million) of this will be provided by issuance of new debt, primarily for sewer utility related projects ($12.2 million) and Greater Downtown TIF related projects ($6.1 million). Another funding source representing approximately 26.87% of total sources is operating receipts. Operating receipts come from current year revenues and essentially represent the amount of "cash" or pay as you go financing provided by each enterprise operation.

A major focus of the capital budget and capital improvement plan is the maintenance and refurbishment of existing city facilities. To this end, significant resources are dedicated for these types of projects including, Bee Branch Creek Watershed, Airport, Fire facilities, Civic Center, Grand River Center and Street, Sanitary and Water Improvements.

The following page provides a listing of some of the highlighted projects in the fiscal year 2027 capital budget.

The Capital Budget in the Resident's Guide includes a summary by department of all projects planned through FY 2031.

FY27 RECOMMENDED CAPITAL BUDGET HIGHLIGHTS

Department	Project Title	Total City Investment FY2027-FY2031
Fire	Outdoor Warning Siren Repair/Replace	$54,000
Fire	Fire Station Expansion	$8,791,700
Fire	2027 Ambulance Replacement (1914)	$500,000
Fire	Portable Radio Replacements	$490,000
Fire	2030 Fire Engine Replacement (1910)	$1,288,408
Fire	2030 Ambulance Replacement (1915)	$635,000
Fire	2031 Ambulance Replacement (130010)	$665,000
Parks	Jeffris Grant	$2,060,394
Civic Center	Five Flags Building Improvements	$5,844,678
Conference Center	Roof Restoration	$1,383,000
Water	17th/Locust Street Reconstruction Phase 4	$1,110,000
Water	Admiral Sheehy Drive Water Main Loop	$686,400
Water	Central Ave Booster Station	$1,020,000
Water	Water Main Extension Central Ave	$965,000
Water	Highway20/Dodge St Water Main Relocation - Devon Drive to Concord St	$1,000,000
Water	Private Lead Line Replacement Program	$1,050,000
Water	Private Lead Service Line Replacement Program	$4,050,000
Water	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	$10,900,000
Water	Source Water PFAS Reduction Project	$1,121,199
Water	Water Meter Replacement Program	$687,750
Water	Water Storage Maintenance Program	$3,336,000
Water	West End Annexation Phase II	$2,000,000
Water	Southwest Arterial 16" Water Main Extension	$2,475,000
W&RRC	Bar Screen Replacement	$2,500,000
W&RRC	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	$1,535,000
W&RRC	Industrial Controls Upgrade	$6,114,700
W&RRC	Treatment System Infrastructure Restoration & Reliability Improvements	$2,047,550
Airport	Reconstruct Taxiway A	$9,969,994
Airport	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	$950,000
Airport	Taxiway D Extension	$2,940,000
Airport	Taxiway J Improvements	$7,145,600
Public Works	Asphalt Milling Program	$873,547
Public Works	Curb Ramp Program	$4,883,000
Publics Works	Concrete Street Section Repair Program	$1,641,038
Public Works	NW Arterial Should Paving Project	$2,311,247
Engineering	Storm Sewer General Replacements	$1,500,000
Engineering	Stormwater Management Program	$800,000

Department	Project Title	Total City Investment FY2027-FY2031
Engineering	Detention Basin Maintenance & Repair	$1,000,000
Engineering	Bee Branch Creek Gate & Pump Replacement	$5,121,112
Engineering	17th/Locust Street Reconstruction Phase 4	$5,300,000
Engineering	Old Mill Road Lift Station & Force Main - Phase 1	$1,009,221
Engineering	Old Mill Road Lift Station & Force Main - Phase 2	$6,978,630
Engineering	Old Mill Road Lift Station & Force Main - Phase 3	$19,891,034
Engineering	Old Mill Road Lift Station & Force Main - Phase 4	$19,506,258
Engineering	Schmitt Island Sanitary Improvements	$4,000,000
Engineering	South West Arterial Interchange Sewer Extension	$4,829,838
Engineering	Sanitary Basis Analysis - South Port & Terminal St LS	$10,800,000
Engineering	Track Line Sanitary Sewer Reconstruction	$3,500,000
Engineering	14th St Overpass	$36,144,000
Engineering	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street	$9,770,000
Engineering	US 20 - Northwest Arterial Intersection Operational and Capacity Improvements	$6,000,000
Engineering	East - West Corridor Capacity Improvements	$18,600,000
Engineering	17th/Locust Street Reconstruction Phase 4	$4,765,000
Engineering	Bridge Repairs/Maintenance	$2,640,000
Engineering	Fiber Infrastructure Management System	$330,000
Engineering	Traffic Signal Network Communications Program	$445,000
Engineering	STREETS Traffic Control Project Phase 2	$1,029,000
Engineering	Federal Building Renovation	$5,395,000
Economic Development	Downtown Rehab Grant Program	$1,700,000
Economic Development	Workforce Development	$1,857,500
Transportation	Smart Parking System	$780,000
Transportation	Parking Ramp Major Maintenance Repairs	$5,997,200
Housing	Assistance for Homeownership	$1,026,082
Housing	Homeowner Rehabilitation Program	$2,476,588
Housing	Healthy Homes Production Grant	$1,326,250
Housing	Lead and Healthy Homes Grant	$3,136,600
City Manager's Office	Community Green House Gas Inventory and Climate Action Planning	$50,000
Information Technology	City-Wide Computer and Printer Replacements - General Gov	$3,132,759
Information Technology	Network Switch Replacement	$607,500
Information Technology	City-Wide Computer and Printer Replacements- Business	$361,906

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COMMUNITY INFORMATION

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque All-America City NATIONAL CIVIC LEAGUE 2007 • 2012 2013 • 2017

Dubuque is Iowa's oldest city and is among the oldest settlements west of the Mississippi River. The first permanent settler to the area was French-Canadian fur trader Julien Dubuque. When he arrived in 1785, the Mesquakie (Fox) Indians occupied the region which included an abundant amount of lead mines. On June 1, 1833, the land was opened for settlement by the United States government under the Black Hawk Purchase Treaty and came to be known as the city of Dubuque.

Dubuque has long been a historical and cultural center with its numerous historic sites, architectural Historic Districts with well-preserved buildings and homes, a revitalized main street, history and art museums, live theaters, ballet troupes, a symphony, three private colleges, two seminaries, a Bible college, libraries and a local history research center, recreational and sports venues, beautiful parks, a state park and nature interpretive center, miles of hiking and biking trails and the great Mississippi River.

Recent recognitions include being named an Iowa Thriving Community for using innovative solutions to enhance housing offerings to residents of all income levels, one of the 100 Best Communities for Young People, the Most Livable Small City in the US, an Iowa Great Place, an All-America City five times between 2007 and 2019, and a LEED- Certified City (Leadership in Energy and Environmental Design). Dubuque scored 100 out of 100 on the 2021 Municipal Equality Index, issued by the Human Rights Campaign (HRC), based on the inclusiveness of its laws, policies, and services for lesbian, gay, bisexual, transgender, and queer (LGBTQ) residents. Dubuque was named the 2024 Iowa Community of Character by the Robert D. and Billie Ray Center at Drake University as part of its annual Iowa Character Awards, which annually recognize Iowa individuals, organizations, and communities which demonstrate the six pillars of CHARACTER COUNTS®: trustworthiness, respect, responsibility, fairness, caring, and good citizenship.Dubuque is truly a "Masterpiece on the Mississippi."

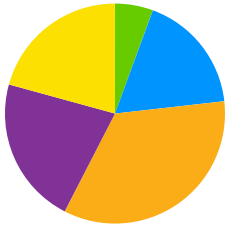




ACCORDING TO THE 2024 AMERICAN COMMUNITY SURVEY (ACS), THE CITY OF DUBUQUE'S DEMOGRAPHICS INCLUDE THE FOLLOWING:

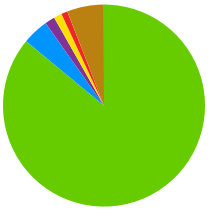
AGE

- Under 5 Years 5.8%
- 5-19 Years 17.5%
- 20-44 Years 34%
- 45-64 Years 22.3%
- 65 years and better 20.4%



RACE

- White or Caucasian 85.9%
- Black or African American 4.2%
- American Indian and Alaska Native 0%
- Asian 1.6%
- Hawaiian & Other Pacific Islander 1.3%
- Some Other Race 1.0%
- Two or More Races 5.9%



POPULATION

Total Population: 59,174
- Female Population: 50.5%
- Male Population: 49.5%

Average Household Size: 2.12
- Family Households: 49.6%
- Non-Family Households: 50.4%

Average Family Size: 2.80
Median Age: 38.1 years

HOUSING

Total Housing Units: 27,832
- Housing Occupancy: 93.9%
- Owner-Occupied: 65.8%
- Renter-Occupied: 34.2%

INCOME

- Median Household Income: $65,845
- Median Family Income: $89,443
- Families below poverty: 7.8%
- Individuals below poverty: 12.7%

DUBUQUE'S LOCATION

Situated at the intersection of Iowa, Illinois, and Wisconsin, the community of Dubuque, Iowa, stands among the Mississippi River bluffs as a metropolitan service area for seven surrounding counties.

Dubuque is connected by four-lane highways to Davenport, Des Moines, Madison and Minneapolis. The majority of the way to Chicago is also four-lane highway. Dubuque is centrally located amongst several major metropolitan areas.

The Dubuque Regional Airport serves both business and leisure travelers. Private and corporate jets also make use of the great central location of the airport as well.



Land Area: 32.0 square miles
Riverfront shoreline: 8.8 miles

Current Land Use

A review of existing land use within the Dubuque city limits (as of 2017) shows a balance of development among commercial, industrial, and institutional uses. (See Figure 9-2)

- Residential uses, separated as single-family and multi-family categories when combined are 5,355 acres, or 31% of Dubuque's total land area.
- Large swaths of agricultural land, particularly in the western portion of Dubuque, total 3,529 acres. Many of these agricultural properties were annexed into the city with the intent of being developed for another use in the future.
- An Existing Land Use Map can be found in Figure 9.1.

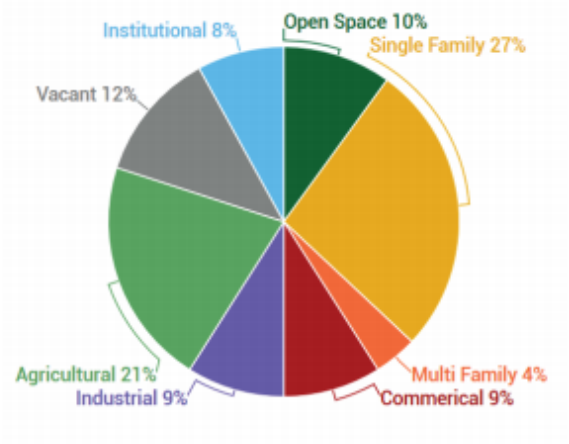
Current Zoning

Existing land use and current zoning are similar, but not the same. Within the city limits of Dubuque, land is 100% zoned -- including vacant land. Most land is zoned for its current use, but not always.

- Using the same broad categories examined for existing land use, the most prevalent zoning is 8,105 acres (48%) of single-family residential (which includes the small amount of two-family residential).
- The rest of the current zoning in Dubuque is divided about equally among agricultural with 3,067 acres (18%), commercial at 2,629 acres (15%), and industrial with 2,253 acres (13%). Multi-family zoning encompasses only 636 acres (4%) and institutional only 314 acres (2%).
- A breakdown of current zoning is shown in Figure 9.3. A current zoning map can be found in the Appendix.

FIGURE 9.2

Current Land Use in Acres



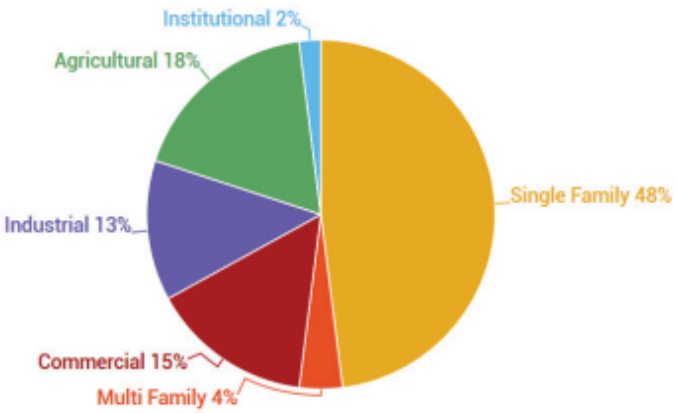
10% Open Space (1,777 Acres)
9% Industrial (1,438 Acres)
27% Single Family (4,661 Acres)
21% Agricultural (3,529 Acres)
4% Multi Family (694 Acres)
8% Institutional (1,286 Acres)
9% Commercial (1,507 Acres)
12% Vacant (2,110 Acres)

Total Acres: 17,003

(Note: Total Acres excludes roads and river.)

FIGURE 9.3

Current Zoning in Acres



18% Agricultural (3,067 Acres)
15% Commercial (2,629 Acres)
48% Single Family (8,105Acres)
13% Industrial (2,253 Acres)
4% Multi Family (636 Acres)
2% Institutional (314 Acres)

Total Acres: 17,003

(Note: Total Acres excludes roads and river.)

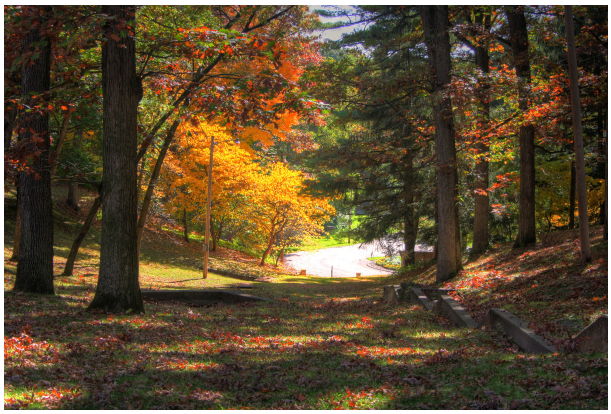
SERVICES PROVIDED BY THE CITY OF DUBUQUE

Airport
Ambulance & EMS
Animal Control
Arts & Culture
Building Permits
Campground
Civic Center
Conference Center
Community Development
Economic Development
Emergency Communications/911
Emergency Notifications
Fire/Rescue
Golf Course
Health Services
Historic Preservation
Housing
Human Rights
Library
Licenses & Permits
Marina
Parking
Parks
Planning & Zoning
Police
Recreation
Sanitary Sewer
Sidewalks
Snow & Ice Control
Street Maintenance
Stormwater Management
Transit
Trash & Recycling
Utility Billing
Water
Wastewater

RECREATION OPPORTUNITIES

55 parks with 1,247 acres
31 park shelters
15 tennis courts
9 pickle ball courts
6 combination volleyball/pickle ball courts
22 restroom buildings
4 accessible fishing piers
3 skate parks
1 pet park
288 units of play equipment
1 disc golf course
1 in-line hockey rink
10 softball fields
1 all-inclusive baseball field
1 baseball field
4,500 street trees
45 miles of on/off street trails
1,000 picnic tables
7 basketball courts
8 half basketball courts
2 amphitheaters
17 horseshoe pits
1 splash pad





CULTURAL AMENITIES

In Dubuque there are over 45 non-profit arts and cultural organizations that provide year-round cultural programming in Dubuque and the surrounding area. Dubuque is home to a world-class Symphony Orchestra and Arboretum, two Smithsonian Affiliates - the Dubuque Museum of Art and the National Mississippi River Museum and Aquarium, the Julien Dubuque International Film Festival (JDIFF), multiple community theater groups including Grand Opera House, Bell Tower, Rising Star and Fly By Night. There are on average over 125 special events throughout the year from community festivals to outdoor music venues to parades and neighborhood events.

WORKFORCE

Today there are over 12,000 employees working in downtown Dubuque. Dubuque leads the State in downtown rehabilitation and development with over $896 million of public and private investment since 1985.

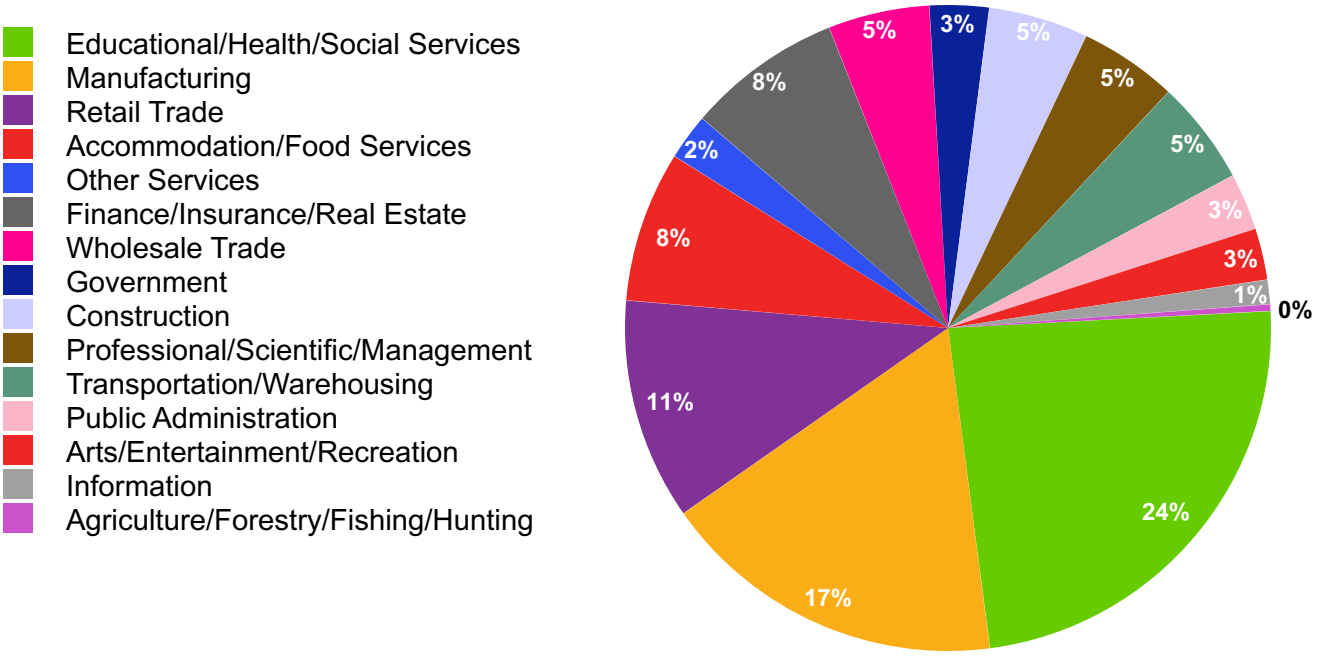
According to the latest data from Iowa Workforce Development (December 2025), Dubuque's employment is at 60,600. Dubuque County's unemployment rate for December 2025 was 3.4% while Iowa's rate was 3.5% and the nation's was 4.4%.

The top ten employers in the area employ less than 21% of the total workforce. Peninsula Gaming Co. LLC, the greatest revenue source among all taxpayers, contributes approximately 2% of the City's taxable valuation.

TOP EMPLOYERS	
Employer	**Employees**
John Deere*	2,810
Dubuque Community School	2,000
MercyOne Medical Center	1,438
Hodge	1,102
Medical Associates	1,069
Unity Point Health-Finley Hospital	940
Cottingham & Butler	851
Andersen Windows	770
City of Dubuque	737
Sedgwick	725
Source: Greater Dubuque Development Corporation. *Located just outside the City limits.	

MAJOR TAXPAYERS (In Thousands of Dollars)	
Taxpayer	**Taxable Valuation**
Peninsula Gaming Co. LLC	$ 62,259
Interstate Power & Light Co	$ 42,676
Kennedy Mall Inc.	$ 34,912
MAR holdings LLC	$ 28,553
Progressive Processing LLC	$ 25,422
Walter Development LLC	$ 21,705
Sky Crown LLC	$ 21,503
Black Hills Energy Corp	$ 19,828
Seippel Warehouse	$ 19,484
Simmons Pet Food	$ 18,832
Source: Dubuque County Iowa Auditor's Office	

EMPLOYMENT BY INDUSTRY
Source:Workforce Iowa as of 2nd Quarter 2025



City of Dubuque Mayor and City Council Non-profit & Partner Board Representation

As elected officials, the Mayor and City Council serve as a City Council Representative on a number of local, not-for-profit and partner organizations. Appointments must be outlined in the organizations' Bylaws, Articles of Agreement, or other applicable contracts. These appointments are affirmed every year by the City Council at an official meeting.

Dubuque County Conference Board
Dubuque Area Convention & Visitor's Bureau - Travel Dubuque - Board of Directors
Dubuque Area Convention & Visitor's Bureau - Travel Dubuque - Sister City Committee
County Resource Enhancement and Protection Act (REAP) Committee
Dubuque County Early Childhood Board
Dubuque County Emergency Management Commission
Dubuque Initiatives
Dubuque Main Street
Dubuque Metropolitan Area Solid Waste Agency
Dubuque Metropolitan Area Transportation Study (DMATS)
Dubuque Racing Association
East Central Development Corporation (ECDC)
East Central Intergovernmental Association (ECIA) Council
Each Central Intergovernmental Association (ECIA) Executive Committee
Four Mounds Foundation
Friends of the Mines of Spain Advisory Board
Greater Dubuque Development Corporation (GDDC)



City of Dubuque
Boards and Commissions

Individuals serving on Boards and Commissions play an important role in advising the City Council on matters of interest to our community and its future. The City Clerk's Office accepts applications for any Board or Commission at any time, and the application stays active for one year from the date of receipt in the Clerk's Office. Applicants must be a resident of the City of Dubuque. Some boards and commissions may require compliance with the State of Iowa Gender Balance Law.

Airport Commission

Airport Zoning Board of Adjustment

Airport Zoning Commission

Arts and Cultural Affairs Advisory Comm.

Board of Library Trustees

Building Code Advisory and Appeal Board

Cable Television Commission

Catfish Creek Watershed Management Authority

Civic Center Commission

Civil Service Commission

Community Development Advisory Comm.

Historic Preservation Commission

Housing Appeals and Mediation Board

Housing Commission

Human Rights Commission

Investment and Cash Management Oversight Advisory Committee

Long Range Planning Advisory Commission

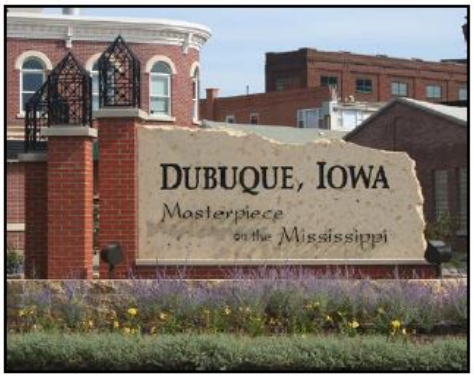
Parks and Recreation Advisory Commission

Resilient Community Advisory Commission

Transit Advisory Board

Zoning Advisory Commission

Zoning Board of Adjustment





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BUDGET OVERVIEWS

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2025-2027 CITY COUNCIL GOALS & PRIORITIES

The Dubuque City Council completed its annual goal-setting sessions on Thursday, Sept. 25, 2025. Over the course of three evening sessions, City Council members affirmed the 15-year vision statement and mission statement and identified seven five-year goals for the city. They also identified top and high priorities for a 2025-2026 policy agenda as well as in-progress projects and capital projects for 2025-2026.

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

POLICY AGENDA

Policy agenda items are issues that need direction or a policy decision by the City Council, or need a major funding decision by the City Council, or issues that need City Council leadership in the community or with other governmental bodies. The policy agenda is divided into top priorities and high priorities.

2025 - 2027 Top Priorities *(in alphabetical order)*

- Commercial Air Service Future: Strategy and Action Plan to Sustain and Expand
- Comprehensive Fire Station Location and Facilities Study
- Fire Department Staffing Increases
- Police Department: Full Staffing and Hiring
- Sanitary Sewer Investments and Implementation
  - Catfish Creek Sanitary Sewer Project
  - Cedar Street Lift Station and Force Main
  - Chaplain Schmitt Island Sanitary Sewer
  - Cooper Place/Maiden Lane Project
  - Grove Terrace Project
  - Harvard Street Project
  - Hempstead Street Project
  - Sanitary Sewer Force Main Stabilization Project
  - Sanitary Sewer Consent Decree Compliance
  - Terminal Street Lift Station and Force Main
  - Other projects
- Sports Complex Development
- Stormwater Management Investments and Implementation:
  - 17th and Elm Street Stormwater Project
  - 17th and Locust Street Stormwater Project
  - Bee Branch Gate & Pump Station Project
  - Detention Ponds Maintenance
  - Individual Neighborhood Investments
  - Kaufmann Avenue Storm Sewer Improvements
- Street Maintenance/Rehabilitation Program

2025 - 2027 High Priorities *(in alphabetical order)*

- Continued Implementation of Central Avenue Revitalization Plan
- Downtown Master Plan Update
- Dubuque Law Enforcement Center (DLEC) Short-Term Facility Enhancements and Future Plan
- East-West Corridor/Roundabouts Projects
- Next Phases of Chaplain Schmitt Island Development
- Parks and Recreation Master Plan Adoption and Implementation
- Water Resource and Recovery Center Facility and Process Improvements and Odor Reduction



VISION & MISSION

2040 Vision Statement

Dubuque 2040 is a sustainable and resilient city, an inclusive and equitable community where ALL are welcome. Dubuque 2040 has preserved our Masterpiece on the Mississippi, has a strong, diverse economy and expanding connectivity. Our residents experience healthy living and active lifestyles; have choices of quality, affordable, livable neighborhoods; have an abundance of diverse, fun things to do; and are successfully and actively engaged in the community.

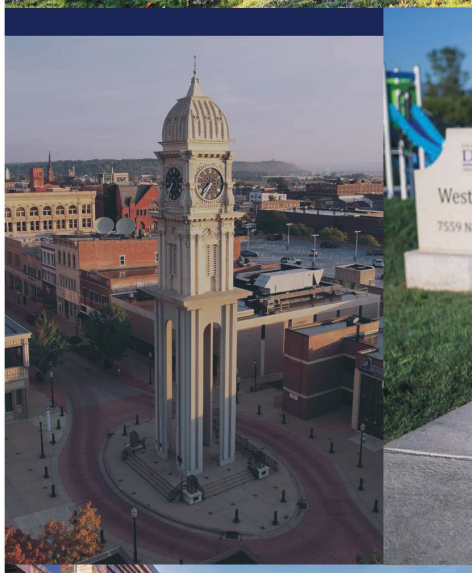
Mission Statement

Dubuque city government is progressive and financially sound with residents receiving value for their tax dollars and achieving goals through partnerships. Dubuque city government's mission is to deliver excellent municipal services that support urban living; contribute to an equitable, sustainable city; plan for the community's future; and facilitate access to critical human services.

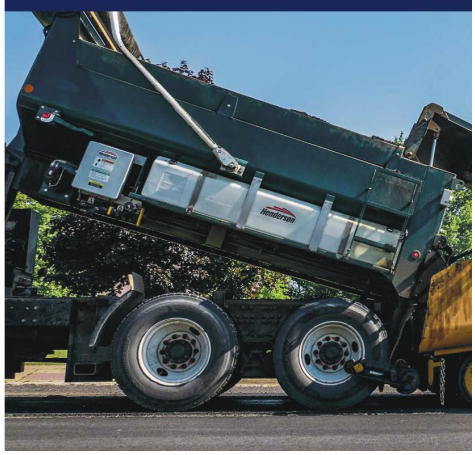
FIVE-YEAR GOALS

- **Healthy and Safe Community**
- **Financially Responsible, High-Performance City Organization:** Sustainable, Equitable, and Effective Service Delivery
- **Robust Local Economy:** Diverse Businesses and Jobs with Economic Prosperity
- **Livable Neighborhoods and Housing:** Great Place to Live
- **Sustainable Environment:** Preserving and Enhancing Natural Resources
- **Connected Community:** Equitable Transportation, Technology Infrastructure, and Mobility
- **Diverse Arts, Culture, Parks, and Recreation Experiences and Activities**







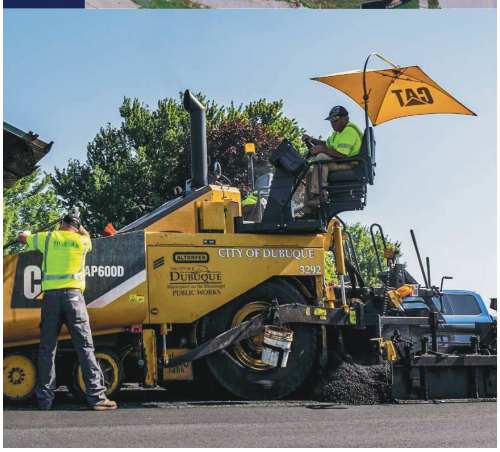


www.cityofdubuque.org/citycouncil









MANAGEMENT IN PROGRESS & MAJOR PROJECTS

Under each City Council goal are items listed as **Management in Progress** and **Major Projects**. These are items and projects that are underway and budgeted. Staff is implementing and providing updates to City Council.

Healthy and Safe Community

Management in Progress

- Access, Belonging and Community Action Plans
- Community Risk Reduction Program Implementation
- Fire Explorer Program Development
- License Plate Reader Camera Deployments
- New Emergency Responder Computer-Aided Dispatch (CAD) System Implementation
- Police Radios Upgrade Implementation
- Public Health Preparedness Emergency Response Plan Update
- Traffic and Security Camera Deployments and Upgrades

Major Projects

- Fire Stations Improvement Projects
- Crescent Community Health Center Facilities and Services Expansion

Financially Responsible, High-Performance City Organization

Management in Progress

- Adopt-A-Spot/Volunteer Management Hub Site GIS Application
- City Bond Rating: Updated Credit Rating and Bond Sale
- City Departments Safety Program: Funding for OSHA Compliance
- City Facilities Integrated Access Control Project
- City Hall and City Hall Annex Renovations
- City Website ADA Compliance
- Enterprise Asset Management System and Work Order System Funding and Implementation Plan
- Enterprise Resource Planning (ERP) Software Implementation
- Federal Legislative Advocacy Agenda and Action Plan
- Historic Federal Building Upgrades
- Human Resources Information System (HRIS) Implementation
- Multicultural Family Center Management and Staffing Review
- Organizational Culture Continuous Improvement: Exit Interviews
- State Legislative Advocacy Agenda and Action Plan 2026
- Succession Plan for Intergovernmental Relations Position

Major Projects

- Multicultural Family Center Elevator
- City Data Center Phase 2

Robust Local Economy

Management in Progress

- Business Incentives Policies and Processes Review
- Chaplain Schmitt Island Development: Hotel Project
- Comprehensive Hotel Attraction/Incentive Policy

(Continued on page 4.)

- Electronic Bidding Software Implementation
- Field of Dreams: Next Steps for City Support
- Minority and/or Women-owned Business Enterprise (MWBE) Procurement Policy
- Port of Dubuque New Hotel Development: City Actions
- Poverty Prevention and Reduction Plan Update
- River Cruise Ship Docking Project

Livable Neighborhoods and Housing

Management in Progress

- Unified Development Code Update and Adoption
- Historic Millwork District Development Update
- Neighborhood Associations Development: Activation/ Expansion
- Terminus Software Implementation for City Permits
- Permitting and Inspection Software Implementation
- New Housing Development Status Updates

Sustainable Environment

Management in Progress

- Electric Bus Acquisition and Charging Station
- Emerald Ash Borer Recovery: Funding for Stump Removal, Planting, and Related Sidewalk Replacement
- Green Alley Maintenance and Performance Evaluation
- Sewer System Infrastructure Asset Master Plan Development and Adoption
- Branching Out Dubuque Tree Planting Program
- Water Department 2025 Consumer Confidence Report
- Water and Resource Recovery Center (WRRC) 2025 Explosion Recovery Completion
- WRRC Fats, Oils, and Greases (FOG) Program Review
- WRRC High-Strength Waste Receiving and Storage Project
- WRRC HVAC Mini-Split System Installation
- WRRC State-Certified Lab Expansion

Major Projects

- Auburn St. and Custer St. Water Main, Sanitary Sewer, and Street Reconstruction
- City-Wide Fiber Project: Water Department Pump, Stations, Tanks, and Towers
- Green Alley Project: 15th St. to 17th St. between Iowa St. and Central Ave.
- Lead Water Service Lines Replacement Phase 1
- N. Cascade Rd./Southwest Arterial Water and Sewer Main Extensions from Edval Ln. to N. English Mill Rd.
- Rockdale Rd. Stormwater Project
- Water Department Deep Well No. 7 Rehabilitation
- Water Department New Deep Well No. 11 (part of PFAS Remediation Plan)
- Water Department SCADA (Supervisory Control and Data Acquisition) Overhaul
- Water Main Creek Crossing Restoration Project

Connected Community

Management in Progress

- Jule Federal Transportation Administration Areas of Persistent Poverty Planning Grant
- Parking System and Technology Upgrade and Installation
- Smart Parking and Mobility Study Implementation
- STREETS (Smart Traffic Routing with Efficient and Effective Traffic System) Program Funding and Implementation

Major Projects

- 14th St. Railroad Overpass and 16th St. Corridor Complete Streets Improvements
- Airport General Aviation Apron Reconstruction
- Airport Taxiway Alpha Construction
- Chaplain Schmitt Island Trail Project (Federal Community Project Grant)
- Fiber Optic Connections to Data Center
- Relocation of Fiber Optics on Julien Dubuque Bridge
- Southwest Arterial Intelligent Transportation System (ITS) Project
- US 20/Northwest Arterial Intersection Iowa DOT Project
- Wildwood Dr. Bridge Replacement

Diverse Arts, Culture, Parks, & Recreation Experiences & Activities

Management in Progress

- Comiskey Park Phase 2 Upgrades: Parking and Amenities
- Community Cultural Experiences and Programming
- Historic Millwork District Green Space Plan
- Eagle Point Park Historic Structures Assessment and Report
- Friends of Eagle Point Park Organization Development
- Eagle Point Park Fall 2025 Clean-Up

Major Projects

- Jackson Park Restrooms
- ImOn Ice Arena Dehumidification System
- Rustic Point Park Completion
- South Pointe Park Completion
- Eagle Point Park Water Tower Destruction
- Chaplain Schmitt Island Amphitheater



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LINKING LONG- AND SHORT-TERM GOALS

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity	8th Street 20" Transmission Water Main Connection (Jackson to Central)	Water
	Central Ave Booster Station	Water
	Central Ave and White St Water Utility Improvements for the Traffic Study Implementation Plan	Water
	Water Main Extension Central Ave	Water
	Water Distribution System Master Plan	Water
	Water Distribution System Hydraulic Modeling	Water
	Water Main Extension Olympic Heights Rd	Water
	Water Main Extension Pennsylvania Ave	Water
	Water Main Extension Seippel Rd and Pennsylvania Ave	Water
	West End Annexation Phase II	Water
	Southwest Arterial 16" Water Main Extension	Water
	Riverfront Leasehold Management	Engineering
	Downtown Storefront Activation Program	Economic Development
	Workforce Development	Economic Development

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Healthy and Safe Community	Exterior Building Maintenance	Fire
	Outdoor Warning Siren Repair/Replace	Fire
	Fire Station Expansion	Fire
	2027 Fire Engine Replacement (1907)	Fire
	2027 Ambulance Replacement (1914)	Fire
	2028 Fire Engine Replacement (1905)	Fire
	Portable Radio Replacements	Fire
	2031 Fire Engine Replacement (1910)	Fire
	2030 Ambulance Replacement (1915)	Fire
	2031 Ambulance Replacement (130010)	Fire
	Vehicle 4903 Replacement	Water
	Vehicle 4908 Replacement	Water
	Vehicle 4920 Replacement	Water
	Safety Equipment for Water Distribution Staff	Water
	Confined Space Drone	Engineering
	Manhole Inspection Equipment	Engineering
	Kerper Boulevard Sanitary Sediment Trap	Engineering
	Street Camera Installation	Engineering
	Downtown Bike Lockers	Engineering
	City Hall - Radon Mitigation System	Engineering
	Downtown ADA Assistance	Housing

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	DLEC Building Upgrades & Maintenance	Police
	Install HVAC systems at Fire Station 5 and 6	Fire
	17th/Locust Street Reconstruction Phase 4	Water
	Cla-Val Link2Valves Maintenance Program for Water Distributions Specialty Valves	Water
	Creek Crossing Water Main Restoration	Water
	Distribution System Regulatory Monitoring/Flushing Stations	Water
	Water District Metered Zone (DMZ) Pilot	Water
	Eagle Point WTP Lime Sludge Drain Sediment Trap	Water
	Eagle Point WTP Railroad Building Study	Water
	Fire Hydrant Assembly Relocation/Replacement for the Sidewalk Program	Water
	Fire Hydrant Stock	Water
	Generators-Park Hill & Mt. Carmel	Water
	Grove Terrace Sanitary Sewer Reconstruction (Consent Decree)	Water
	Harvard St Sanitary Sewer Reconstruction (Consent Decree)	Water
	Hempstead St Sanitary Sewer Reconstruction (Consent Decree)	Water
	Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St	Water
	JFK Tower Interior Piping & Expansion Joint Replacement	Water
	Leak Detection Survey	Water
	Maintenance of Public Water Mains During Stone Retaining Wall Repair	Water
	Municipal Services Center Roof Replacement	Water
	North Grandview Ave Water Repairs	Water
	Public Lead Line Water Main Replacement	Water
	Rockdale Road Reconstruction	Water
	South Algona 12" Water Main Replacement	Water
	Water Repairs Sunnyslope Street Project	Water
	Water Main Replacement W 8th St	Water
	Water Main Upgrades during Street General Repairs	Water
	Water Meter Replacement Program	Water
	Water Storage Rehabilitation Program	Water
	Water Tower Mixer Replacement	Water
	Water Treatment Plant Roof Replacement	Water
	Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program	Water
	Water Treatment Plant and Pump Station Pipe Rehabilitation	Water
	Water Treatment Plant South Plant Flow Meter Replacement	Water

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	Lift Station SCADA Upgrades	WRRC
	HVAC Replacement	WRRC
	Bar Screen Replacement	WRRC
	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	WRRC
	Industrial Controls Upgrade	WRRC
	Equipment Trailer Replacement	WRRC
	Environmental Laboratory Still replacement	WRRC
	Compressed Air System Improvements	WRRC
	Process Control Instrumentation Improvements - Dissolved Oxygen Monitoring	WRRC
	Influent and Effluent Monitoring Improvements	WRRC
	Maintenance Shop Hoist Replacement	WRRC
	Scum Pit Pump Replacement	WRRC
	General Equipment Replacement	WRRC
	Treatment System Infrastructure Restoration & Reliability Improvements	WRRC
	Solids Handling Door Replacement	WRRC
	Municipal Services Center Fire Alarm System & Access System Replacement	Public Works
	Municipal Services Center Fleet Maintenance Bay Extension	Public Works
	Municipal Services Center Roof Replacement	Public Works
	Portable Jet - 2730	Public Works
	New CCTV Camera	Public Works
	Off-Road Vehicle - 2727	Public Works
	Off Road Vehicle CCTV Slide-in Unit Replacement	Public Works
	Fleet Service Sweeper - 3254	Public Works
	Fleet Service Truck	Public Works
	Sanitary Sewer Root Foaming	Public Works
	Storm Sewer General Replacements	Engineering
	Stormwater Truck	Engineering
	Flow Metering Equipment	Engineering
	Detention Basin Maintenance & Repair	Engineering
	Drainage Channel Maintenance & Repair	Engineering
	Bee Branch Creek Gate & Pump Replacement	Engineering
	Schmitt Island Stormwater Rehabilitation	Engineering
	17th/Locust Street Reconstruction Phase 4	Engineering
	North Catfish Creek Trail Stabilization	Engineering
	Pebble Cove Drainage Basin Improvements	Engineering
	Teddy Bear Park Streambank Stabilization	Engineering
	Harvest View Storm Sewer Improvements	Engineering
	Primrose Court Storm Sewer Repair	Engineering
	General Sanitary Sewer Replacement	Engineering

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	Old Mill Road Lift Station & Force Main - Phase 1	Engineering
	Old Mill Road Lift Station & Force Main - Phase 2	Engineering
	Old Mill Road Lift Station & Force Main - Phase 3 (Catfish Creek Middle Fork)	Engineering
	Old Mill Road Lift Station & Force Main - Phase 4 (Catfish Creek South Fork)	Engineering
	Schmitt Island Sanitary Improvements	Engineering
	JFK Yiannias Place Sanitary Sewer Relocation	Engineering
	Key West Sanitary Lift Station Replacement	Engineering
	Sanitary Basin Analysis - Steger Heights Area	Engineering
	Sanitary Basin Analysis - Quigley's Sub Area	Engineering
	Sanitary Basin Analysis - South Port & Terminal St LS	Engineering
	Outfall Manhole Reconstruction	Engineering
	Grove Terrace Sanitary Sewer Reconstruction	Engineering
	Track Line Sanitary Sewer Reconstruction	Engineering
	Cooper Place and Maiden Lane Sanitary Sewer Reconstruction	Engineering
	Harvard Street Sanitary Sewer Reconstruction	Engineering
	Hempstead Reconstruction	Engineering
	Knob Hill-Duggan Drive Sanitary Sewer Reconstruction	Engineering
	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary	Engineering
	Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street	Engineering
	17th/Locust Street Reconstruction Phase 4	Engineering
	Guardrail Replacement	Engineering
	Stone Retaining Walls	Engineering
	Speed Shields & Traffic Calming Measures	Engineering
	Aerial Bucket Truck Replacement - 3230	Engineering
	Emergency Preemption Expansion and Upgrades	Engineering
	LED Re-Lamp Schedule	Engineering
	Street Light Replacement and New Installation	Engineering
	Surge and Grounding Improvement at Signals	Engineering
	Traffic Signal Vehicle Detection Conversion	Engineering
	Chavenelle Street Light Replacement Project	Engineering
	Downtown Rehab Grant Program	Economic Development
	Smart Parking System	Transportation
	Parking Ramp Major Maintenance Repairs	Transportation
	Port of Dubuque Ramp - Major Maintenance	Transportation
	Assistance for Homeownership	Housing
	Homeowner Rehabilitation Program	Housing
	Healthy Homes Production Grant	Housing
	Historic Preservation Revolving Loan Fund	Housing
	Lead and Healthy Homes Grant	Housing

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	Older Adult Home Modification	Housing
	Historic Preservation Technical Assistance Program	Planning
	Downtown Master Plan Update	Planning

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery	Enterprise Asset Management System Software-Water	Water
	Leak Detection Correlator Replacement	Water
	Private Lead Line Replacement Program	Water
	Private Lead Service Line Replacement Program	Water
	Safety Program Development	WRRC
	Reconstruct Taxiway A	Airport
	Equipment Storage Building	Airport
	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	Airport
	Corporate Hanger Facilities Maintenance	Airport
	Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN)	Airport
	Taxiway D Extension	Airport
	Taxiway J Improvements	Airport
	Enterprise Asset Management System Software	Engineering
	Stormwater Management Program	Engineering
	Sewer Utility Asset Management Plan	Engineering
	Enterprise Asset Management System Software - Sanitary	Engineering
	Enterprise Asset Management System Software - Roadways	Engineering
	ITS Traffic Control Equipment	Engineering
	Traffic Signal Battery Backup	Engineering
	Traffic Signal Network Communications Program	Engineering
	City-Wide Computer and Printer Replacements - General Gov	Information Technology
	Network Switch Replacement	Information Technology
	Aerial Orthophotography	Information Technology
	Network Security Risk Assessment	Information Technology
	City-Wide Computer and Printer Replacements-Business	Information Technology

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Sustainable Environment: Preserving and Enhancing Natural Resources	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	Water
	Source Water PFAS Reduction Project	Water
	Utility Vehicle Replacement	WRRC
	Floodwall Post-Flood Repair Program	Public Works
	Solid Waste Collection Vehicle Grapple Truck - 3410	Public Works
	Solid Waste Collection Vehicle Rear Loader - 3403	Public Works
	Solid Waste Collection Vehicle Mini Rear Loader - 3406	Public Works
	Solid Waste Collection Vehicle Rear Loader - 3407	Public Works
	Solid Waste Collection Vehicle Automated Side Loader - 3412	Public Works
	Solid Waste Collection Vehicle Automated Side Loader - 3413	Public Works
	Solid Waste Collection Vehicle 3/4 Ton Pickup - 3419	Public Works
	Solid Waste Collection Vehicle Automated Side Loader - 3411	Public Works
	Landfill Gas Field Well Leachate Pump	Public Works
	Landfill Waste Minimization Grant Project	Public Works
	Landfill EMS Grant Matching Funds	Public Works
	Landfill Compactor Rebuild 3471	Public Works
	Landfill Compactor Purchase & Midlife Rebuild	Public Works
	Landfill Portable Litter Fencing	Public Works
	Landfill Half Ton Truck Replacement	Public Works
	Landfill Minivan Replacement	Public Works
	Landfill Forklift Replacement	Public Works
	Landfill Dozer Rebuild/Replacement - 3453	Public Works
	Landfill Dozer Rebuild/Replacement - 3456	Public Works
	Landfill Gator Replacement 3480	Public Works
	Landfill Gator Replacement 3482	Public Works
	Landfill Batwing Replacement	Public Works
	Landfill Permit Renewal	Public Works
	landfill Website Redesign	Public Works
	Landfill Alternative Energy	Public Works
	Wheel Loader Replacement	Public Works
	3C Wheel Loader	Public Works
	Sweeper	Public Works
	Bush Mower	Public Works
	3451 Hook Truck	Public Works
	Water Truck	Public Works
	Mechanical Service Truck Replacement	Public Works
	Dozer Replacement	Public Works
	Landfill Tarpomatic Replacement Project	Public Works
	Title V (Emission) Permit Renewal	Public Works
	Green Alleys - Non Bee Branch	Engineering

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Sustainable Environment: Preserving and Enhancing Natural Resources	Public Electric Vehicle Chargers	Engineering
	Harbor Area Maintenance - Dredging	Engineering
	Federal Building Renovation	Engineering
	Community Green House Gas Inventory and Climate Action Planning	City Manager's Office
	Municipal Solar Project - MFC	City Manager's Office
	Municipal Solar Project - Library	City Manager's Office

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities	Low/Mod Income Area Park Improvements	Parks
	Chaplain Schmitt Island Environmental Restoration	Parks
	Eagle Point Park Replace Water Lines	Parks
	Jeffris Grant	Parks
	Eagle Point Park Master Plan	Parks
	Jackson Park Restroom Building	Parks
	Murphy Park Replace Water Lines	Parks
	Park Office Roof Replacement	Parks
	Trail Maintenance/Repair	Parks
	Mechanic Shop - Roof Replacement	Parks
	Five Flags Building Improvements	Civic Center
	Marquee Replacement	Civic Center
	Boiler Replacement	Civic Center
	Recirculating Pump Replacement	Civic Center
	Standby Emergency Generator Replacement	Civic Center
	Community Center Master Plan	Recreation
	Bunker Hill Golf Course - Construct Cart Paths	Recreation
	Bunker Tree Removal & Replacement	Recreation
	Bunker Hill Administrative Office lead Remediation Project	Recreation
	Bunker Hill Basement Leak Repair & Planter Box Removal	Recreation
	Flora & Sutton Pool Tank Resurfacing	Recreation
	Flora & Sutton Pool - Leak Repair	Recreation
	Marina Dock Fuel & Electrical System Rehab	Recreation
	Marina Dock Network Switch Replacement	Recreation
	Dishwasher and Water Softener Replacement	Conference Center
	Conference Center Roof Restoration	Conference Center
	Conference Center HVAC System Evaluation	Conference Center
	Conference Center Fire Panel Replacement	Conference Center
	Admiral Sheehy Drive Water Main Loop	Water
	Pedestrian Safety with Permanent Bollards/ Barricades	Engineering

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Connected Community: Equitable Transportation, Technology Infrastructure, and Mobility	Asphalt Milling Program	Public Works
	Curb Ramp Program	Public Works
	Tri-top Catch Basin Replacement	Public Works
	Curb Replacement Program	Public Works
	Concrete Street Section Repair Program	Public Works
	Steps, Hand Railings & Wall-Top Fencing	Public Works
	NW Arterial Shoulder Paving Project	Public Works
	Hawthorne St Boat Ramp Repair	Public Works
	Wheel Loader Purchase - 3255	Public Works
	Mechanical Sweeper Replacement - 4007	Public Works
	Vacuum Street Sweeper Replacement - 4002	Public Works
	Sign Truck Replacement - 3236	Public Works
	Backhoe Loader Purchase - 3214	Public Works
	Backhoe Loader Purchase - 3213	Public Works
	Wheel Loader Purchase -3209	Public Works
	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement - 4004	Public Works
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3223	Public Works
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3207	Public Works
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3233	Public Works
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3222	Public Works
	44,000 GVW Dump Truck Replacement - 3241	Public Works
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3208	Public Works
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3201	Public Works
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3206	Public Works
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3212	Public Works
	14th St Overpass	Engineering
	US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation	Engineering
	East - West Corridor Capacity Improvements	Engineering
	Pavement Marking Project	Engineering
	Pavement Preservation Joint Sealing	Engineering
	Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing	Engineering
	Pavement Rehabilitation - Dowel Bar Concrete Joint Repair	Engineering
	Traffic and Pedestrian Crossing Warning Devices	Engineering
	Street Construction General Repair	Engineering

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Connected Community: Equitable Transportation, Technology Infrastructure, and Mobility	Safe Routes to School	Engineering
	Brick Paver Maintenance	Engineering
	Sidewalk Program - City-Owned Property	Engineering
	Sidewalk Program Related to Curb and Catch Basin Replacements	Engineering
	Sidewalk Inspection Program - Assessable	Engineering
	Bridge Repairs/Maintenance	Engineering
	NW Arterial Trail Drainage	Engineering
	Railroad Quiet Zone Study	Engineering
	Wayfinding Signage	Engineering
	Broadband Acceleration and Universal Access	Engineering
	Fiber Infrastructure Management System	Engineering
	Fiber Optic Conduit - Miscellaneous	Engineering
	Signalization Program	Engineering
	Street Lighting and Traffic Signal Knockdown/ Insurance	Engineering
	Traffic Control Project Phase 1	Engineering
	Traffic Signal Controller Replacement	Engineering
	Traffic Signal Interconnect Conduit Replacement	Engineering
	Traffic Signal Intersection Reconstruction	Engineering
	Traffic Signal Mastarm Retrofit	Engineering
	Iowa St Streetlight Replacement Project	Engineering
	Enterprise Asset Management System Software - Fiber	Engineering
	Traffic Control Project Phase 2	Engineering
	Electric Buses (2) 5339	Transportation
	Municipal Parking Lot Maintenance	Transportation

CITY OF DUBUQUE
FISCAL YEAR 2027 RECOMMENDED BUDGET
FACT SHEET

Total Budget	$265,322,342	3.39% less than FY 2026
Operating Budget	$184,688,604	1.00% more than FY 2026
Capital Budget	$80,633,738	12.17% less than FY 2026
City Tax Asking	$31,940,934	6.98% more than FY 2026
City Tax Rate	$10.16480 per $1,000	1.00% more than FY 2026
Taxable Valuation	3,137,181,478	5.89% more than FY 2026
TIF Increment Valuation	694,617,071	18.16% more than FY 2026
Tax Rate Change	1.00%	

Impact on Property Owners (City Taxes Only)

Residential = 3.00%	Commercial = 18.10%	Industrial = 17.88%
$26.67	$770.05	$910.27

	FY 2026	Proposed FY2027	% Change	$ Change
Property Tax Rate	$10.0637	$10.1648	1.00%	$0.10
Property Tax Asking	$29,872,253	$31,940,934	6.93%	$2,068,681

Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Residential: Avg. value - $213,211			$889.20	$915.87	$26.67	3.0 %
Commercial: $150,000 value & below	433	381	$716.01	$679.03	-$36.98	-5.2 %
Commercial: $150,001-$300,000 value	232	225	$2,074.61	$2,051.27	-$23.34	-1.1 %
Commercial: $300,001-$450,000	147	167	$3,433.21	$3,423.52	-$9.69	-0.3 %
Commercial: Avg. Value = $624,927	588	636	$4,253.76	$5,023.81	$770.05	18.1 %

Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Industrial: $150,000 value & below	8	8	$716.01	$679.03	-$36.98	-5.2 %
Industrial: $150,001-$300,000 value	11	9	$2,074.61	$2,051.27	-$23.34	-1.1 %
Industrial: $300,001-$450,000	4	3	$3,433.21	$3,423.52	-$9.69	-0.3 %
Industrial: Avg. Value = $731,693	58	58	$5,090.27	$6,000.54	$910.27	+17.9 %

Recommended Fee Adjustments

Sanitary Sewer	9.00% rate increase effective July 1, 2026
Water	3.00% rate increase effective July 1, 2026
Stormwater	9.00% rate increase effective July 1, 2026
Solid Waste	9.00% rate increase effective July 1, 2026
Recreation	Annual golf fee increases/decreases to maintain 100% self-support guideline: $50 increase to the season cart passes.
City Clerk	Increase multiple business license and permit fees to accurately reflect the cost of providing service.
Parking	$3 increase to monthly fee at Central and Fifth Street ramps. Port of Dubuque Lot new $50 monthly fee as required by the development agreement.

Positions	**Full-Time Equivalent Changes**	**Full-Time Equivalent**
All Funds	19.58	795.44*

* Included Full-Time employees (684.00), Part-Time employees (54.16), and Seasonal (57.27)

SUMMARY OF TOTAL REVENUE AND EXPENDITURES - ALL BUDGETED FUNDS

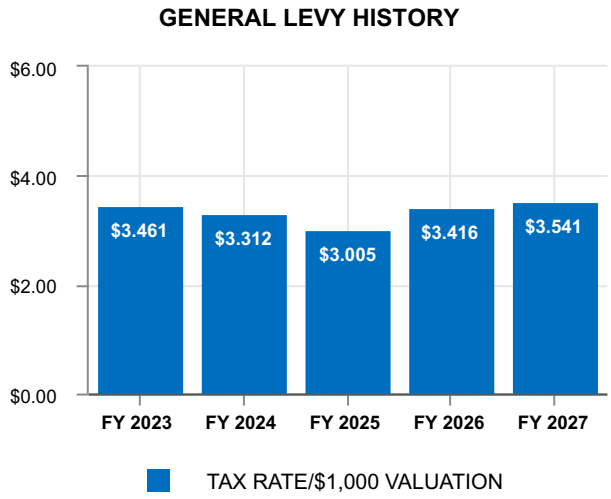
Revenues/Sources	FY 2025 Actual	FY 2026 Adopted	FY 2027 Recomm'd Budget
Taxes	$ 68,842,718	$ 73,325,373	$ 75,301,274
Licenses and Permits	5,023,423	4,477,648	4,706,776
Use of Money and Property	25,395,309	22,190,268	21,265,760
Intergovernmental	47,582,950	56,639,075	53,729,895
Charges of Services	49,018,168	52,698,361	61,735,125
Special Assessments	74,023	117,657	40,000
Miscellaneous	14,259,759	15,395,263	14,004,840
Subtotal Revenues	210,196,350	224,843,645	230,783,670
Other Financing Sources:			
Proceeds from Bonds	28,348,992	29,189,076	26,579,333
Transfers In	48,021,115	45,959,028	46,910,374
Beginning Fund Balance	116,119,247	121,373,674	101,517,795
Total Available Resources	$ 402,685,704	$ 421,365,423	$ 405,791,172
Expenditures/Uses			
Public Safety	$ 40,121,497	$ 40,879,248	$ 44,671,041
Public Works	16,395,858	17,726,454	16,704,458
Health and Social Services	1,172,595	1,207,942	1,233,171
Culture and Recreation	17,222,774	17,924,093	19,281,450
Community and Economic Development	20,539,396	20,998,731	19,966,085
General Government	15,161,155	16,444,880	17,280,069
Business Type	34,324,709	38,317,541	37,762,218
Debt Service	25,419,806	29,336,066	27,790,112
Capital Improvement Projects	62,532,934	91,803,749	80,633,738
Subtotal Expenditures	232,890,724	274,638,704	265,322,342
Other Financing Uses:			
Transfers Out	50,203,003	45,959,028	46,910,374
Ending Fund Balance	119,591,977	100,767,691	93,558,456
Total Uses and Fund Balance	$ 402,685,704	$ 421,365,423	$ 405,791,172

REVENUE CATEGORY EXPLANATIONS

PROPERTY TAXES

All property taxes collected for the City are levied on the assessed valuation of real and personal property as determined by the City Assessor. For Fiscal Year 2027, the total tax collection of $31,940,934 is a 6.93% increase as compared to FY 2026. The total tax collection includes $10,396 for agricultural land. The overall levy is made up of five parts as described below.

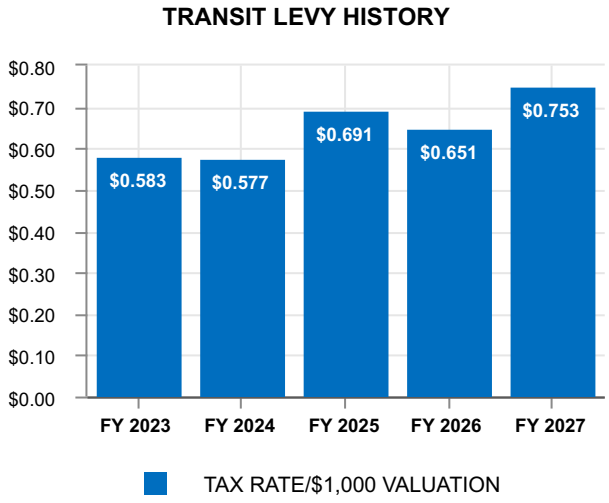
GENERAL LEVY HISTORY



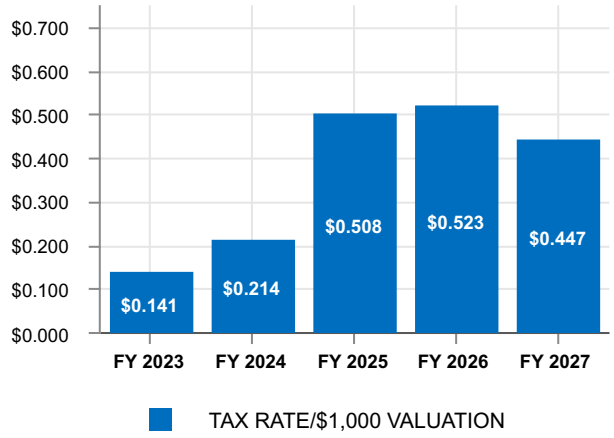
The **General Levy** for the general fund is limited by the State of Iowa to 2% or 3% growth each year, depending on the trigger hit, except for specific levies authorized outside the limit. The City of Dubuque general levy for FY 2027 is just $3.54090, which is up from $3.41552 the year before. The General Levy is certified with the State of Iowa at the maximum levy allowed by moving eligible Employee Trust & Agency expenses (allowable in the Trust & Agency Levy) into the General Levy.

The State of Iowa requires this shift to maximize the General Levy first. Also, 50% of the one cent local option sales tax and 100% of the gaming revenues (taxes and lease) is applied for property tax relief which has created a savings in the total City tax rate of $3.17428/$1,000 valuation.

Outside of the General Fund levy, a **Transit Levy** can be used without the vote of the electors to fund the operations of a municipal transit system. This levy may not exceed 95 cents/$1,000 valuation. The levy is collected in the General Fund, and then transferred to the Transit Fund. The FY 2027 levy of 0.752860 cents will generate $2,361,869 which is a 8.92% increase from FY 2026.



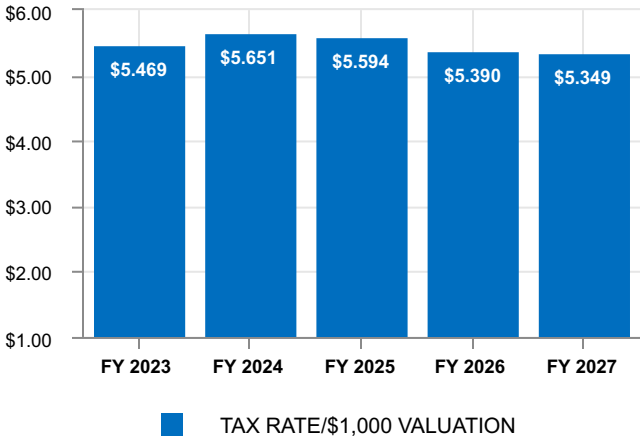
TORT LIABILITY LEVY HISTORY



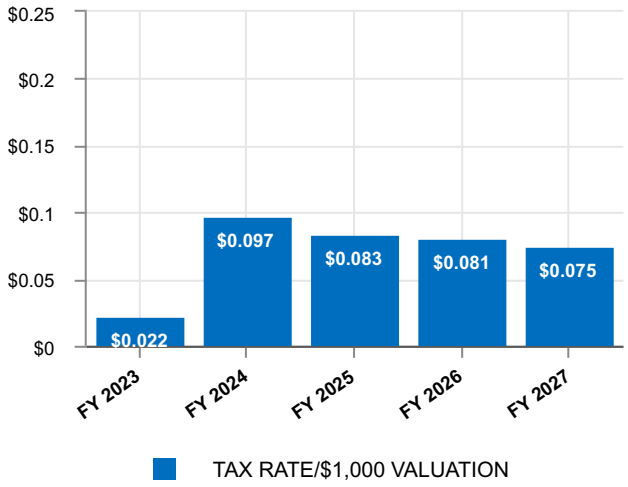
Outside of the General Fund levy, a **Tort Liability Levy** can be used without the vote of the electors to fund the cost of general liability insurance to the total amount necessary. The levy is collected in the Tort Liability fund and then transferred into the General Fund to pay general liability insurance expense. The FY 2027 levy of 0.44658 cents generates $1,401,004. The City is a member of the Iowa Community Assurance Pool (ICAP) which is a local government risk-sharing pool in the State of Iowa. The tort liability levy request changes based on risk adjustments received from ICAP.

The **Trust and Agency Levy** is available for payroll benefit costs (as defined by the City Finance Committee) including Retirement (IPERS), Municipal Fire and Police Retirement (MFPRSI), Police Pensions, Social Security/ Medicare, Police and Fire medical costs, Health Insurance, Worker's Compensation, Life Insurance, and Unemployment. The total payroll benefit costs allowable in this levy are $16,782,114. The trust and agency levy has decreased to $5.34942 in FY 2027 .

TRUST & AGENCY LEVY HISTORY



DEBT SERVICE LEVY HISTORY

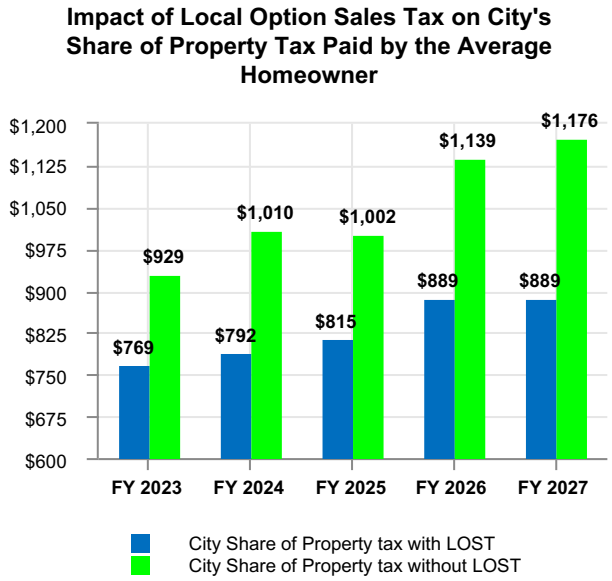


The final portion of the levy is for **Debt Service**. This levy is restricted to General Obligation (GO) bond debt and judgments. The City of Dubuque has a GO bond issuance for the replacement of fire trucks and an ambulance for $1,355,500 and a franchise fee judgment bond ifor $2,800,000 with debt service abated by the debt service levy of $287,495 in FY 2027.

OTHER TAXES

Local Option Sales Tax (LOST)

Beginning April 1, 1988, an additional 1% local option sales tax is applied to all goods and services delivered within the City of Dubuque, to which the State of Iowa sales tax already applies. This was approved by the voters in February of 1988. Of the total received, 50% of the funds are marked for property tax relief; 20% for City facilities maintenance (upkeep of City-owned property, transit equipment, riverfront and wetland development, and economic development); and 30% for special assessment relief (street special assessments and the maintenance and repair of streets). Annually the State sends the City an estimate of the amount of local option sales tax it will receive monthly for the year. The amount is 95% of the estimated collection and then in November, the City will receive an adjustment to actual for the prior year. This estimate along with actual receipt and sales growth trends, are used to budget. The budget for FY 2027 decreased 1.24% compared to FY 2026, which reflects stabilized sales growth.



In FY 2027 approximately $6,372,758 will be generated for property tax relief. This translates into a reduction of the City share of property tax paid by the Average Homeowner of $259.65. This chart illustrates the amount the total levy would have to be if the Local Option Sales Tax had not been approved.

Hotel/Motel Tax

Beginning in November of 1991, a referendum was passed to increase hotel/motel tax from 5% to 7% (limit). This tax is levied upon the occupancy of any room furnished by a hotel/motel in the City. By Resolution, 50% of the hotel/motel tax is to be used for promotion and encouragement of tourism and convention business. City Council's policy is to provide 50% of the past 4 quarters actual receipts to the Convention & Visitors Bureau (CVB) in the next fiscal year's budget. The remaining 50% goes into the General Fund for property tax relief.

Hotel/motel tax has increased gradually over the years until FY 2004, when a 35% increase was realized. This was due to the addition of several new hotel/motels in Dubuque. FY 2027 is budgeted with a decrease of 10.16% under FY 2026, which reflects the actual trend.

Other Taxes

Other taxes include tax on agricultural land (state levy limit is $3.00375), military service, county monies & credits, gaming taxes (Greyhound Park and Casino para-mutual and slot machine tax and Diamond Jo riverboat tax on bets), mobile home tax, and tax increment property tax revenues.

LICENSES AND PERMITS

Fees from licenses include business, beer, liquor, cigarette, dog, cat, bicycle, housing, and other miscellaneous. Fees from permits include building, electrical, mechanical, plumbing, refuse hauling, excavation, subdivision inspection, swimming pool inspection, animal impoundments, and other miscellaneous.

Also included are cable TV franchise fees (5%) and utility franchise fees (5% gas and 5% electric) – with a increase of 12.91% in FY 2027. The Fiscal Year 2027 projection for Cable Franchise Fees is $256,734. The Utility Franchise Fees from Electric and Natural Gas FY 2027 projection is $7,102,341, all for property tax relief.

USE OF MONEY AND PROPERTY

This category includes interest and investment earnings collected, rent received from City owned property, and lease revenue. The gaming related leases generate the most revenue. In 1984, the residents of Dubuque approved a referendum allowing dog racing. In 1987, this expanded to include riverboat gaming and in 1994 slot machines at the dog track. The Greyhound Park and Casino expanded with a bigger and better facility and in June 2005, slot machines were added to go from 600 to 1,000 and in March 2006, table games were added.

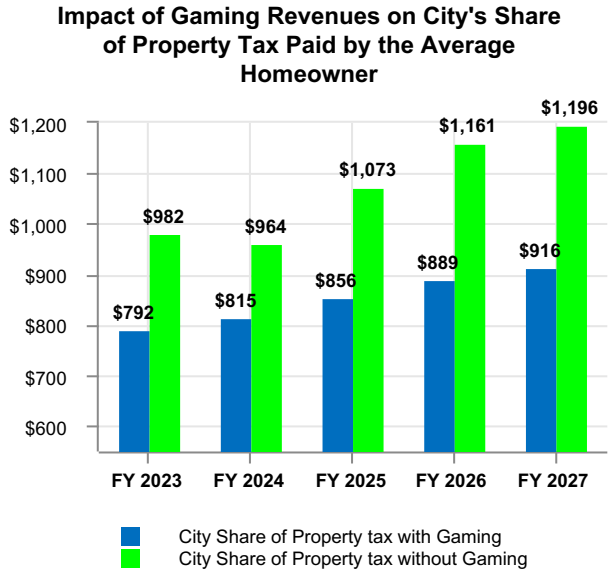
Effective April 1, 2004 the lease with the Dubuque Racing Association (DRA) was revised to collect 1% of coin-in and unadjusted drop from .5% previously, and its end date changed from 2009 to 2018. The City receives a distribution of profit from the DRA annually that was previously split 40% to the City, 30% to local charities and 30 % retained by the DRA. A lease amendment in FY 2010 changed this split to 50% City / 50% Charities / DRA. In addition, this lease amendment changed the unadjusted drop from .5% for table games to 4.8% of adjusted gross receipts.

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055. The change in market share and changes in the lease agreement impacts the City's lease payment from the DRA. The new lease effective 1/1/22 requires the DRA to pay the City 1.5%t of coin in from slot machines (previously 1%), 4.8% of gross revenue from table games, and 0.5% of sports wagering. Diamond Jo admissions are also collected through their lease.

In Fiscal Year 2022, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. The split of annual distribution was changed from 50% City/ 50% charity to one third City, one third charity, one third Chaplain Schmitt Island Development Fund. In addition, the amended lease has an expiration date of December 31, 2036.

In Fiscal Year 2023, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment extended the termination date from 2036 to 2055. The amendment allows $1.5 million of cash reserve fund as a down payment of a construction loan in FY23. The DRA is required to establish a debt reserve fund equal to one year of debt payments, almost $7 million.

City Council policy is to use 100% of the DRA distribution of profit to support the Capital Improvement budget, however in Fiscal Years 2024-2027, 100% of DRA distribution of profit was used for the operating budget. City Council policy for the total received from the DRA operating lease and taxes, and the Diamond Jo admissions and taxes, is to split it 100% for property tax relief in the General Fund and 0% to support the Capital Improvement program.



In 2027, 100% of the total or approximately $6,372,758 is projected to be generated and reduce the amount paid by the average homeowner by $279.94. This chart illustrates the total the average homeowner would have to pay without the contribution of gaming revenue. FY 2027 and beyond gaming projections include the impact of the renovated Q Casino and additional casinos opening in Illinois, Wisconsin, and Iowa.

INTERGOVERNMENTAL REVENUE

Intergovernmental revenues include Federal grants and reimbursements, State grants and reimbursements, State shared revenues, and County or other local grants and reimbursements. Many of these revenues are construction project related and thus significantly increase and decrease with the timing of projects. Federal and State grants received by the City are listed on the 'Summary of How Budgeted Expenditures are Funded by Source of Income" under the Financial Summaries tab.

In FY 03/04, the State of Iowa discontinued State shared recurring revenues (liquor tax, personal property tax replacement, municipal assistance, and state funded monies and credits) due to a budget crisis at the State level. This caused a shortfall of $1,051,625 in the City of Dubuque's General Fund. Then in FY 04/05 the bank franchise tax was eliminated by the State causing a shortfall of $145,000. This was addressed by making cuts, shifting funding and increasing revenues by adding a 2% gas and electric franchise fee.

The Iowa Department of Transportation (IDOT) provides annual projections on the amount of Road Use Tax Funds the City of Dubuque will receive over the next five years based on a per capita amount. The State Road Use Tax Fund consist of revenues from fuel tax, vehicle registration fees, use tax, driver's license fees and other miscellaneous sources and is distributed to cities on a per capita basis. It should be noted that in FY 2010, the Iowa Department of Revenue increased Road Use Tax Funds (RUT) as a result of higher vehicle registration fees passed into law in 2008. The gas tax was increased ten cents beginning in February 2015. The city is estimated to receive $44,944,898 for FY 2027-2031.

CHARGES FOR SERVICES

Utility Charges

This includes revenue from charges for services for Water, Sewer, Stormwater, Solid Waste, and Landfill. Rate increases have been incorporated in all utilities (as listed on the "Fact Sheet" under the Budget Overviews tab). Rate increases were necessary due to a combination of operating costs rising (fuel, gas/ electric, supplies), additional capital projects, to support additional debt service, and to meet revenue bond covenants.

Other Charges for Services

This includes revenue from all charges for current services exclusive of utilities, such as:

General Government - Copy charges, sale of maps and publications, zoning adjustment fees, sub plat review fees, plan check fees, and temporary use fees.

Highways/Streets/Sanitation – Street, sidewalk, and curb repairs, engineering and inspection fees, and weed cutting charges.

Public Safety – Special Police services and ambulance fees.

Municipal Enterprises – Library services, transit services, airport charges and fuel sales, and parking meters and lot collections.

Recreation – Recreation programs, golf course fees, aquatics, and park fees.

SPECIAL ASSESSMENTS

Special Assessments are an additional tax levied on private property for public improvements that enhance the value of the property. Principal and interest payments received on special assessments are included in this revenue category.

OTHER FINANCING SOURCES

Other financing sources includes proceeds from sale of bonds and State Revolving Fund (SRF) loans.

TRANSFERS IN

This is for the transfer of money between City funds.

MISCELLANEOUS REVENUE

Internal Charges

These are the charges for labor, equipment, materials, printing, and messenger service which City departments pay to internal services departments or to other City departments.

Miscellaneous Revenue

This includes revenues of a non-recurring nature which are not assigned above.

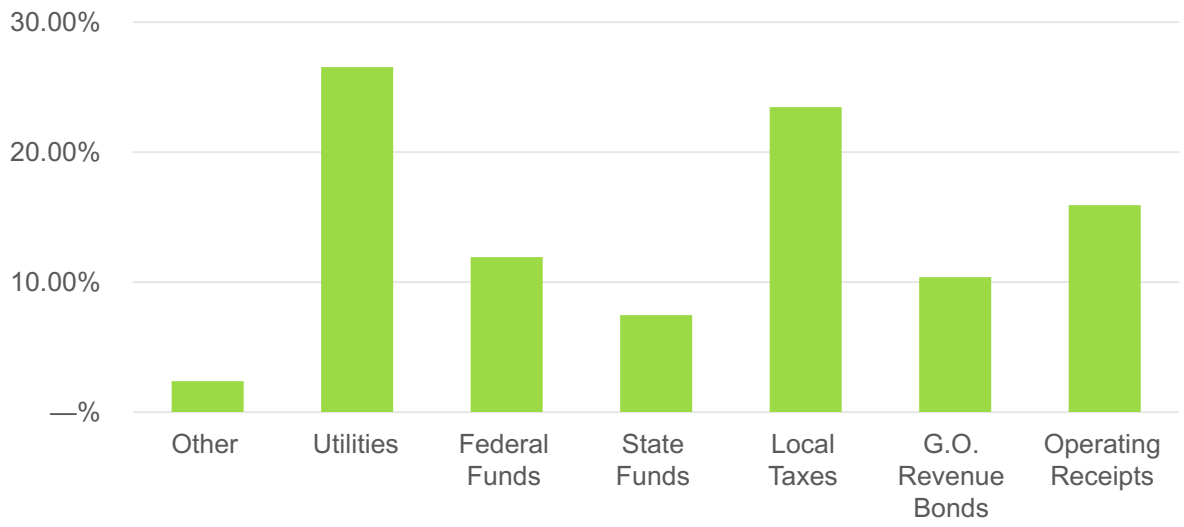
REVENUE HIGHLIGHTS

REVENUE PROJECTIONS

The revenue projection process starts with five year projections calculated on all tax levied funds (General, Transit, Debt, Tort, and Trust & Agency). Prior year's actual and current year-to-date amounts are used to project both the current year and next four year's revenues. Information received from the State, County, and Iowa League of Municipalities is utilized to project recent trends and anticipated amounts. The City Manager and the Chief Financial Officer review estimates, with input from the Human Resources Director, to make informed judgments on all revenues city wide. The Budget and Fiscal Policy Guidelines are recommended to City Council for adoption.

The Departments then submit their estimates and the Chief Financial Officer reviews all detail, discusses with Departments, makes appropriate adjustments and prepares the Budget Financial Summary for their Department. Budget Hearings begin with the City Manager, Assistant City Manager, Chief Financial Officer, and each Department. At the Hearings, reviews are completed of Department revenues, expenses, and ending fund balances or property tax support change to determine if fees and charges need to be adjusted. Many funds have a restricted or a minimum fund balance required for cash flow or other purposes. Fund balances above the restricted amounts are used to fund nonrecurring expenses.

WHERE THE MONEY COMES FROM
FY 2027 RECOMMENDED
TOTAL BUDGET



Total Recommended Budget $265,322,342

*Excludes Transfers

The major resource assumptions used in preparing the Fiscal Year 2027 Recommended budget include the following:

a) **Cash Balance.** Unencumbered funds or cash balances of $200,000 will be available in FY 2027 and each succeeding year to support the operating budget.

b) **Interest Revenue.** Interest revenue decreased from $2,300,097 in FY 2026 to $1,620,974 in FY 2027. The FY 2027 budget is based on projected general fund cash balance, and projected declining interest rates.

c) **Sales Tax Revenue.** By resolution, 50% of sales tax funds must be used in the General Fund for property tax relief in FY 2027. Sales tax receipts are projected to decrease 0.74% under FY 2026 actual of $12,465,961 based on FY 2026 revised revenue estimate which includes actuals through February 2026, and then increase at an annual rate of 2.00% percent per year beginning in FY 2028. The following chart shows the past four years of actual sales tax funds and projected FY 2027 for the General Fund:

Sales Tax Funds	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PY Q4	$475,037	$451,920	$574,416	$635,746	$654,818
Quarter 1	$1,177,196	$1,545,777	$1,592,834	$1,610,911	$1,659,238
Quarter 2	$1,522,885	$1,596,421	$1,605,397	$1,302,193	$1,341,258
Quarter 3	$1,443,097	$1,524,508	$1,490,640	$1,576,480	$1,623,774
Quarter 4	$1,110,593	$979,209	$969,694	$1,061,815	$1,093,669
Reconciliation	$371,388	$—	$—	$—	$—
Total	$ 6,100,196	$ 6,097,835	$ 6,232,981	$ 6,187,145	$ 6,372,757
% Change	**-4.00%**	**-0.04%**	**+2.22%**	**-0.74%**	**+3.00%**

d) **Hotel/Motel Tax Revenue.** Hotel/motel tax receipts are projected to increase 5.00% ($167,286) over FY 2026 re-estimated receipts of $3,345,715, and then increase at an annual rate of 3.00% per year.

e) **FTA Revenue.** Federal Transportation Administration (FTA) transit operating assistance decreased from $598,167 in FY 2026 to $443,500 in FY 2027. The FY 2027 budget is based on the revised FY 2026 budget received from the FTA. Federal operating assistance is based on a comparison of larger cities. Previously the allocation was based on population and population density.

f) **Ambulance Revenue.** Ambulance Ground Emergency Medical Transport Payments increased from $2,413,018 in FY 2026 to $2,714,947 in FY 2027. GEMT is a federally-funded supplement to state Medicaid payments to EMS providers transporting Medicaid patients which began in FY 2021. FY 2027 is based on calculated projections using historical averages. This revenue is projected using the first quarter of performance in FY 2025 and the previous 11 quarters of performance. Based on that formula, the 3-year quarterly average growth of Medicaid transports is 0.8%. The projected number of transports for FY 2025 is 1,084 and for FY 2026 is 1,092. The FY 2024 actual was 1,075. Based on the unaudited FY 2024 cost report, the FY 2026 revenue per transport is estimated to be $2,209.18. This line item is offset by GEMT Pay to Other Agency expense for local match of $904,973 resulting in net revenue of $1,809,974.

Ambulance Fees increased from $1,756,870 in FY 2026 to $2,778,351 in FY 2027 based on calculated projections using historical averages and Council approved advanced life support and basic life support service fees to match the third-party cost report. The FY 2025 actual was $2,026,670.

As the City Council approved in 2025, these funds are being used to add five firefighter positions in Fiscal Year 2026 and should the City receive a SAFER grant, nine more firefighter positions in Fiscal Year 2027.

g) **Miscellaneous Revenue.** Miscellaneous revenue has been estimated at 2% growth per year over budgeted FY 2026.

h) **Building Fee Revenue.** Building fees (Building Permits, Electrical Permits, Mechanical Permits and Plumbing Permits) are anticipated to increase $101,389 from $1,099,857 in FY 2026 to $1,201,246 in FY 2027.

i) **DRA Revenue.** Gaming revenues generated from lease payments from the Dubuque Racing Association (DRA) are estimated to decrease $134,176 from $7,213,362 in FY 2026 to $7,079,186 in FY 2027 based on revised projections from the DRA. This follows a $192,217 decrease from budget in FY 2026 and a $2,283,319 increase from budget in FY 2025.

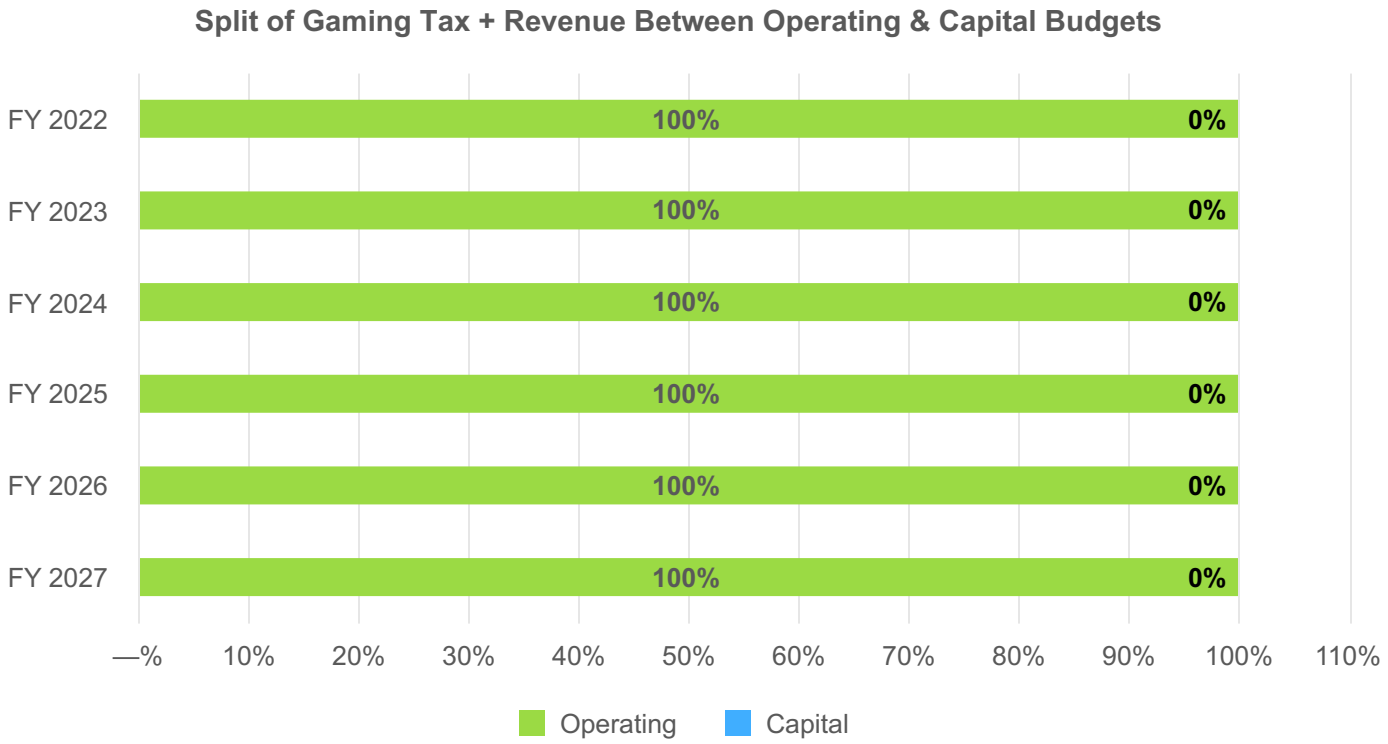
The following is a ten-year history of DRA lease payments to the City of Dubuque:

Fiscal Year	DRA Lease Payments	$ Change	% Change
FY 2027 Projected	$7,079,186	$ 127,716	2%
FY 2026 Revised	$6,951,470	$ (261,892)	-4%
FY 2026 Budget	$7,213,362	$ 349,629	5%
FY 2025 Actual	$6,863,733	$ 589,707	9%
FY 2024 Actual	$6,274,026	$ (917,449)	-13%
FY 2023 Actual	$7,191,475	$ 583,944	9%
FY 2022 Actual	$6,607,531	$ 2,645,535	67%
FY 2021 Actual	$3,961,996	$ (1,187,192)	-23%
FY 2020 Actual	$5,149,188	$ 293,177	6%
FY 2019 Actual	$4,856,011	$ 18,879	0%
FY 2018 Actual	$4,837,132	$ (195,083)	-4%
FY 2017 Actual	$5,032,215	$ (155,297)	-3%
FY 2016 Actual	$5,187,512	$ (158,104)	-2%

The Diamond Jo payment related to the revised parking agreement increased from $687,003 in FY 2026 to $731,657 in 2027 based on estimated Consumer Price Index adjustment.

j) **DRA Gaming.** The split of gaming revenues from taxes and the DRA lease (not distributions) in FY 2027 remains at a split of 100% operating and 0% capital. When practical in future years, additional revenues will be moved to the capital budget from the operating budget.

The following shows the annual split of gaming taxes and rents between operating and capital budgets from FY2022– FY2027:



k) Diamond Jo Revenue. The Diamond Jo Patio lease ($25,000 in FY 2027) and the Diamond Jo parking privileges ($731,657 in FY 2027) have not been included in the split with gaming revenues. This revenue is allocated to the operating budget.

l) Residential Rollback. The residential rollback factor will decrease from 47.4316% in 2026 to 44.5345% or a 6.11% decrease in FY 2027. The rollback has been estimated to remain the same from Fiscal Years 2028 through 2031.

The percent of growth from revaluation is to be the same for agricultural and residential property; therefore, if one of these classes has less than 3% growth for a year, the other class is limited to the same percent of growth. A balance is maintained between the two classes by ensuring that they increase from revaluation at the same rate. In FY 2027, residential property had more growth than agricultural property which caused the rollback factor to decrease.

Residential property was revalued by the City Assessor by neighborhood for the January 1, 2025 property assessments, which impacts the Fiscal Year 2027 budget. The average residential property value increased 8.50%. This revaluation of residential property resulted in the taxable value for the average homeowner calculation to increase from $93,207 to $94,952 (+1.87%).

The decrease in the residential rollback factor decreases the value that each residence is taxed on. This increased taxable value for the average homeowner ($91,067 taxable value in FY 2026 and $94,952 taxable value in 2027) results in more taxes to be paid per $1,000 of assessed value. In an effort to keep property taxes low to the average homeowner, the City calculates the property tax impact to the average residential property based on the residential rollback factor and property tax rate. In a year that the residential rollback factor increases, the City recommends a lower property tax rate than what would be recommended had the rollback factor remained the same.

The residential rollback in Fiscal Year 1987 was 75.6481 percent as compared to 44.5345 percent in Fiscal Year 2027. The rollback percent had steadily decreased since FY 1987, which has resulted in less taxable value and an increase in the City's tax rate. However, that trend began reversing in FY 2009 when the rollback reached a low of 44.0803 percent. If the rollback had remained at 75.6481 percent in FY 2026, the City's tax rate would have been $6.18 per $1,000 of assessed value instead of $10.06 in FY 2026.

m) State Equalization Order/Property Tax Reform. There was not an equalization order for commercial, industrial or multi-residential property in Fiscal Year 2027. The Iowa Department of Revenue is responsible for "equalizing" assessments every two years. Also, equalization occurs on an assessing jurisdiction basis, not on a statewide basis.

Commercial property was revalued by the City Assessor for the January 1, 2025 property assessments, which impacts the Fiscal Year 2027 budget. The average commercial and industrial property values increased 16%. This revaluation of commercial property resulted in the taxable value for the average commercial calculation to increase from $540,594 to $624,927 (+16%). This revaluation of industrial property resulted in the taxable value for the average industrial calculation to increase from $632,952 to $731,693 (+16%).

Commercial and Industrial taxpayers previously were taxed at 100 percent of assessed value; however due to legislative changes in FY 2013, a 95% rollback factor was applied in FY 2015 and a 90% rollback factor will be applied in FY 2016 and beyond. The State of Iowa backfilled the loss in property tax revenue from the rollback 100% in FY 2015 through FY 2017 and the backfill was capped at the FY 2017 level in FY 2018 and beyond. **The FY 2027 State backfill for property tax loss is estimated to be $484,830 for all funds (General Fund, Tort Liability Fund, Trust and Agency Fund, Debt Service Fund, and Tax Increment Financing Funds).**

Senate File 619 was signed into law by Governor Reynolds on June 16, 2021. The Bill provides that beginning with the FY 2023 payment, the General Fund standing appropriation for commercial and industrial property tax replacement for cities and counties will be phased out in four or seven years, depending on how the tax base of the city or county grew relative to the rest of the state since FY 2014. Cities and counties where the tax base grew at a faster rate than the statewide average from FY 2014 through FY 2021 will have the backfill phased out over a four-year period from FY 2023 to FY 2026, while those that grew at a rate less than the statewide average will have the backfill phased out over a seven-year period from FY 2023 to FY 2029. The City of Dubuque's tax base grew at a rate less than the statewide average and will have a backfill phase out over a seven year period from FY 2023 to FY 2029. **Beginning in FY 2023, the backfill will be eliminated over a eight year period.**

The projected reduction of State backfill revenue to only the general fund is as follows:

Fiscal Year	State Backfill Reduction
2027	$ (97,981)
2028	$ (97,981)
2029	$ (97,981)
2030	$ (97,981)
Total	**$ (391,924)**

Business Property Tax Credit Law Changes and Implementation of Two-Tier Assessment Limitations

From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. The average commercial and industrial properties ($432,475 Commercial / $599,500 Industrial) received a Business Property Tax Credit from the State of Iowa for the City share of their property taxes of $148 in FY 2015, $693 in FY 2016, $982 in FY 2017, $959 in FY 2018, $843 in FY 2019, $861 in FY 2020, $779 in FY 2021, $780 in FY 2022, and $722 in FY 2023.

House File 2552, Division 11 passed in the 2022 legislative session and signed by the Governor on May 2, 2022 repeals the Business Property Tax Credit (BPTC). In lieu of the BPTC, beginning with assessment year 2022, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.

The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate.

If the total for all claims is more than the appropriated amounts, the claims will be prorated and the Iowa Department of Revenue will notify the county auditors of prorated percentage by September 30th. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated.

The projected backfill for Dubuque for the first-tier assessment limitation in FY27 is estimated to be $170,000.

n) **Multi-Residential Property Class/Eliminated State Shared Revenue.** Beginning in FY 2017 (July 1, 2016), new State legislation created a new property tax classification for rental properties called multi-residential, which requires a rollback, or assessment limitations order, on multi-residential property which will eventually equal the residential rollback. Multi-residential property includes apartments with 3 or more units. Rental properties of 2 units were already classified as residential property.

The State of Iowa did not backfill property tax loss from the rollback on multi-residential property. The rollback occurred as follows:

Fiscal Year	Rollback %	Annual Loss of Tax Revenue
FY 2017	86.25%	$ 331,239
FY 2018	82.50%	$ 472,127
FY 2019	78.75%	$ 576,503
FY 2020	75.00%	$ 691,640
FY 2021	71.25%	$ 952,888
FY 2022	67.50%	$ 752,366
FY 2023	63.75%	$ 662,821
FY 2024	54.65%	$ 1,186,077
Total		**$ 5,625,661**

This annual loss in tax revenue of $1,186,077 from multi-residential property was not backfilled by the State. From Fiscal Year 2017 through Fiscal Year 2024 the City lost $5,625,661 in total, meaning landlords paid that much less in property taxes. The State did not require landlords to charge lower rents or to make additional investment in their property.

In Fiscal Year 2024, the multi-residential property class was eliminated and is reported with the residential property class.

State Shared Revenue Eliminations

In addition, the State of Iowa eliminated the:

A. Machinery and Equipment Tax Replacement in FY 2003 (-$200,000)
B. Personal Property Tax Replacement in FY 2004 (-$350,000)
C. Municipal Assistance in FY 2004 (-$300,000)
D. Liquor Sales Revenue in FY 2004 (-$250,000)
E. Bank Franchise Tax in FY 2005 (-$145,000)
F. Alcohol License Revenue in FY 2023 (-$85,000)

The combination of the decreased residential rollback, State funding cuts and increased expenses has forced the City's tax rate to increase since 1987 when the residents passed a referendum to establish a one percent local option sales tax with 50% of the revenue going to property tax relief.

o) **Taxable Value** FY 2027 will reflect the following impacts of taxable values of various property types:

Property Type	Percent Change in Taxable Value
Residential (Includes Multi-Residential)	+3.51 %
Commercial	+15.63 %
Industrial	+8.22 %
Overall	+5.89 %

*Overall taxable value increased 5.89% percent after deducting Tax Increment Financing values

Assessed valuations were increased 2 percent per year beyond FY 2027.

p) Greater Downtown Tax Increment Financing

- In Fiscal Year 2027, $5,392,989 million in internal loans will be repaid by the Greater Downtown Tax Increment Financing Fund and the Dubuque Industrial Center Tax Increment Financing Fund to the General Fund. $702,793 of the repayment is recommended to be used for general property tax relief in Fiscal Year 2027. $931,899 of the internal loan repayment is recommended to fund non-recurring improvement packages. and $349,684 is recommend to fund recurring improvement packages in the general fund. $587,638 will be used as an internal loan to the Refuse Collection enterprise fund. $180,693 will be used as an internal loan to the Garage Services internal service fund.The balance will be reserved for the Fiscal Year 2028 budget process as the City needs to be prepared for property tax reform being considered in the State legislative session.

◦ Beginning in Fiscal Year 2028, the Greater Downtown Tax Increment Financing District will no longer collect 100% of revenues. Instead, the Greater Downtown TIF District will begin collecting 75% of revenues. The remaining 25% will be returned to the general funds of all taxing bodies (Dubuque Community School District, City of Dubuque, Dubuque County, Northeast Iowa Community College, and Independent). Based on Fiscal Year 2027 valuations and the Fiscal Year 2026 consolidated tax rate, collecting only 75% in the Greater Downtown TIF District will annually return approximately $1.3 million to Dubuque Community School District, $1.2 million annually to the City of Dubuque, $678 thousand annually to Dubuque County, $93 thousand annually to Northeast Iowa Community College, and $111 thousand annually to Independent taxing bodies. This also means that beginning in Fiscal Year 2028, the Greater Downtown TIF District will have $3,250,000 less each year for programs and projects.

q) Riverfront Property Lease Revenue. Riverfront property lease revenue is projected to increase by $101,268 in FY 2027 to $4,374,313 due to the estimated consumer price index.

r) Franchise Fees. Natural Gas franchise fees are based on FY 2025 actual of $1,743,494. Also, Electric franchise fees are based on FY 2026 budget of $5,075,053 plus rate increases of 5.6%. The franchise fee revenues are projected to increase at an annual rate of 4 percent per year from FY 2028 through FY 2031.

The City provides franchise fee rebates to gas and electric customers who are exempt from State of Iowa sales tax. Franchise fee rebates are provided at the same exemption percent as the State of Iowa sales tax exemption indicated on the individual gas and or electric bill. To receive a franchise fee rebate, a rebate request form must be completed by the customer, the gas and/or electric bill must be attached, and requests for rebates for franchise fees must be submitted during the fiscal year in which the franchise fees were paid except for June.

The franchise fee charged on gas and electric bills increased from 3% to 5%, the legal maximum, on June 1, 2015.

s) Property Tax Rate. For purposes of budget projections only, it is assumed that City property taxes will continue to increase at a rate necessary to meet additional requirements over resources beyond FY 2027.

t) Police & Fire Protection. FY 2027 reflects the fifteenth year that payment in lieu of taxes is charged to the Water and Sanitary Sewer funds for Police and Fire Protection. In FY 2027, the Sanitary Sewer fund is charged 0.43% of building value and the Water fund is charged 0.62% of building value, for payment in lieu of taxes for Police and Fire Protection. This revenue is reflected in the General Fund and is used for general property tax relief.

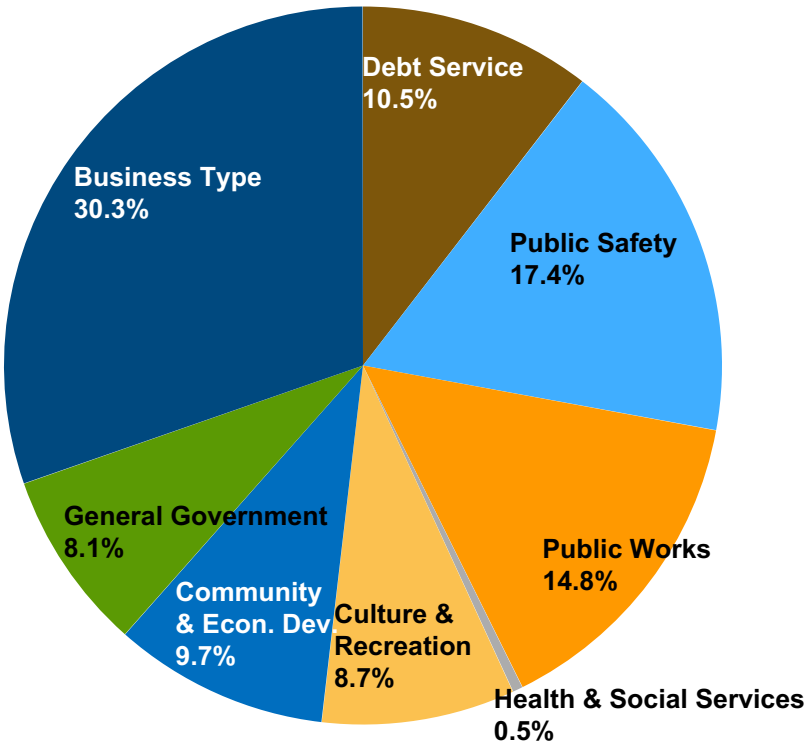
EXPENDITURE HIGHLIGHTS

EXPENDITURE PROJECTIONS

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The Departments then submit their estimates and the Chief Financial Officer, Budget Manager, and Budget Analysts review all details, discusses with Departments, makes appropriate adjustments and prepare the Budget Financial Summary for their Department. Budget Hearings begin with the City Manager, Assistant City Manager, Chief Financial Officer, Budget Manager, Budget Analysts, and each Department. At the Hearings, reviews are completed of Department revenues, expenses, and ending fund balances or property tax support change to determine if fees and charges need to be adjusted. Many funds have a restricted or a minimum fund balance required for cash flow or other purposes. Fund balances above the restricted amounts are used to fund nonrecurring expenses.

HOW THE MONEY IS SPENT
RECOMMENDED FY2027 BUDGET



TOTAL RECOMMENDED BUDGET $265,322,342

*Excludes transfers and non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts.

The major requirement assumptions used in preparing the Fiscal Year 2027 recommended budget include the following:

Employee Expense ($+5,393,056/ +6.40% over FY 2026 Adopted Budget)

a) **Pension Systems.**

i) The **Municipal Fire and Police Retirement System of Iowa (MFPRSI)** Board of Trustees City contribution for Police and Fire retirement decreased from 22.56% percent in FY 2026 to 21.86% percent in FY 2027 (general fund savings of $80,480 for Police and $75,845 for Fire or a total savings of $156,325.

ii) The **Iowa Public Employee Retirement System (IPERS)** City contribution is unchanged from the FY 2026 contribution rate of 9.44% (no general fund impact). The IPERS employee contribution is unchanged from the FY 2026 contribution rate of 6.29% (which does not affect the City's portion of the budget). The IPERS rate is anticipated to increase 1 percent each succeeding year.

b) **Collective Bargaining.** The already approved collective bargaining agreements for Dubuque Professional Fire Fighters Association includes a 4% increase, International Union of Operating Engineers includes a 3.25% wage increase, the Dubuque Police Protective Association includes a 5% wage increase, and the Teamsters Local Union No. 120 Bus Operators and Teamsters Local Union No. 120 include a 3% increase. Non-represented employees include a 3.00% wage increase. Fiscal Year 2027 includes the cost of the multi-year implementation of the classification and compensation study. A classification and compensation study analyzes the job positions (not individuals) in an organization. The purpose of a classification and compensation study is to ensure jobs with comparable minimum qualifications, job responsibilities, supervisory expectations, working conditions and environments are grouped closely in a compensation plan. Salary ranges are competitive within the identified market, and to equip the human resources team to consistently administer classification and compensation programs on an ongoing basis. The City's strategy through this study has been to recommend a new compensation strategy in which the City is competitive at the 50% percentile of employers. Total cost of the wage increases for collective bargaining and non-represented employees, and continued classification and compensation study implementation is $3,509,780 to the General Fund.

c) **Health Insurance.** The City portion of health insurance expense is projected to increase from $1,119 per month per contract to $1,175 per month per contract (based on 662 contracts) in FY 2027 (increase of $589,333 to the general fund). The City of Dubuque is self-insured, and actual expenses are paid each year with the City only having stop-loss coverage for major claims. In FY 2017, The City went out for bid for third party administrator and the estimated savings has resulted from the new contract and actual claims paid with there being actual reductions in cost in FY 2018 (19.42%) and FY 2019 (0.35%). In addition, firefighters began paying an increased employee health care premium sharing from 10% to 15% and there was a 7% increase in the premium on July 1, 2018. During FY 2019, the City went out for bid for third party administrator for the prescription drug plan and Fiscal Year 2022 included additional prescription drug plan savings.There was a decrease of $639,758 in prescription drug cost in FY 2022. Based on FY 2026 actual experience, Fiscal Year 2027 is projected to have a 5.35% increase in health insurance costs. Estimates for FY 2028 were increased 5.36%; FY 2029 were increased 5.37%; FY 2030 were increased 5.38%; and FY 2031 were increased 5.38%. Effective January 1, 2027, employee contributions will increase.

d) **Five-Year Retiree Sick Leave Payout.** FY 2013 was the first year that eligible retirees with at least twenty years of continuous service in a full-time position or employees who retired as a result of a disability and are eligible for pension payments from the pension system can receive payment of their sick leave balance with a maximum payment of 120 sick days, payable bi-weekly over a five-year period. The sick leave payout expense budget in the General Fund in FY 2026 was $288,742 as compared to FY 2027 of $228,836, based on qualifying employees officially giving notice of retirement.

e) **50% Sick Leave Payout.** Effective July 1, 2019, employees over the sick leave cap can convert 50% of the sick leave over the cap to vacation or be paid out. The 50% sick leave payout expense budget in the General Fund in FY 2026 was $128,496 as compared to FY 2027 of $141,764, based on FY 2026 year-to-date expense.

f) **Parental Leave.** Effective March 8, 2019, employees may use Parental leave to take paid time away from work for the birth or the adoption of a child under 18 years old. Eligible employees receive their regular base pay (plus longevity) and benefits for twelve weeks following the date of birth, adoption event or foster-to-adopt placement. If both parents are eligible employees, each receive the leave benefit. There is no parental leave expense budgeted in the General Fund based on departments covering parental leave with existing employees and not incurring additional cost for temporary help.

Supplies and Service ($-1,399,126 / (2.23)% under 2026 Adopted Budget)

g) **Supplies & Services.** General operating supplies and services are estimated to increase 2% over actual in FY 2025. A 2% increase is estimated in succeeding years.

h) **Electricity.** Electrical energy expense is estimated to increase 4% over FY 2025 actual expense, then 2% per year beyond.

i) **Natural Gas.** Natural gas expense is estimated to increase 0% over FY 2025 actual then 2% per year beyond.

j) **Travel Dubuque.** The Dubuque Area Convention and Visitors Bureau contract will continue at 50% of actual hotel/motel tax receipts.

k) **Equipment & Machinery.** Equipment costs for FY 2027 are estimated to decrease 6.87% under FY 2026 budget, then remain constant per year beyond.

l) **Debt Service.** Debt service is estimated based on the tax-supported, unabated General Obligation bond sale for fire truck and franchise fee litigation settlement.

m) **Unemployment.** Unemployment expense in the General Fund decreased from $23,824 in FY 2026 to $27,007 in FY 2027 based on estimated premium for FY 2026.

n) **Motor Vehicle Fuel.** Motor vehicle fuel is estimated to decrease 30% under the FY 2026 budget based on the City fuel island fully operational in FY 2027and no longer purchasing from retail gas stations, then increase 2.0% per year beyond.

o) **Motor Vehicle Maintenance.** Motor vehicle maintenance is based on the FY 2026 budget, then increase 2.0% per year and beyond.

p) Public Transit. The increase in property tax support for Transit from FY 2026 to FY 2027 is $434,533, which reflects a decrease in Federal Transportation Administration Operating revenue ($154,667); a decrease in Federal Transportation Administration Capital ($344,329), an increase in employee expense ($111,155); decrease in supplies and services ($120,569); a reduction in equipment replacements ($99,615), a decrease in passenger fare revenue ($2,579).

The following is a ten-year history of the Transit subsidy:

Fiscal Year	Amount	% Change
2027 Projection	$ 2,361,869	22.55 %
2026 Budget	$ 1,927,336	(1.74)%
2025 Actual	$ 1,961,488	26.70 %
2024 Actual	$ 1,548,127	(1.52)%
2023 Actual	$ 1,571,981	(1.83)%
2022 Actual	$ 1,601,290	(2.09)%
2021 Actual	$ 1,635,441	4.94 %
2020 Actual	$ 1,558,460	(0.82)%
2019 Actual	$ 1,571,307	(0.10)%
2018 Actual	$ 1,572,825	34.10 %
2017 Actual	$ 1,172,885	24.41 %
2016 Actual	$ 942,752	(13.00)%

q) Shipping & Postage. Postage rates for FY 2027 are estimated to increase 5% over FY 2025 actual expense and proposed cost increases by United States Postal Service. A 3.0 percent increase is estimated in succeeding years.

r) Insurance. Insurance costs are estimated to change as follows:

- Workers Compensation is decreasing 44.18% based on rate change.
- General Liability is decreasing 3.06% based on rate change.
- Damage claims is decreasing 6.86% based on a three year average.
- Property insurance is increasing based on FY 2026 actual over 2%.

s) Housing. The Housing Choice Voucher subsidy payment from the General Fund is estimated to decrease $69,521 in FY 2027. The budgeted administrative cost of the Housing Choice Voucher Program decreased from $1,129,462 in FY 2026 to $988,895 in FY 2027. Administrative revenue of the Housing Choice Voucher Program decreased from $912,012 in FY 2026 to $827,089 in FY 2027. The resulting Housing Choice Voucher Program deficit decreased from $217,450 in FY 2026 to $161,806 in FY 2027. This deficit is funded by property taxes.

t) Communications Department. In Fiscal Year 2026, Cable Utility Franchise Tax revenue paid to the City by Mediacom and ImOn, as required by the state franchise fee agreement, was no longer be enough to support Communications Department employee expense. A vacant part-time (0.75 FTE) Communications Assistant position was recommended to be eliminated. All remaining Cable Utility Franchise Tax supported positions were recommended to be moved to the General Fund. This General Fund expense will be partially offset by administrative overhead recharges to the enterprise funds. The Cable Utility Franchise Tax revenue will support Communications Department supplies and services only going forward.

u) Communications Department. In Fiscal Year 2026, Cable Utility Franchise Tax revenue paid to the City by Mediacom and ImOn, as required by the state franchise fee agreement, will no longer be enough to support Communications Department employee expense. A vacant part-time (0.75 FTE) Communications Assistant position is recommended to be eliminated. All remaining Cable Utility Franchise Tax supported positions are recommended to be moved to the General Fund. This General Fund expense will be partially offset by administrative overhead recharges to the enterprise funds. The Cable Utility Franchise Tax revenue will support Communications Department supplies and services only going forward.

Effective June 2020, Mediacom will no longer contribute to the Public, Educational, and Governmental Access Cable Grant (PEG) Fund, and after the balance in that fund is expended, the City will be responsible for all City Media Service equipment replacement costs. Other jurisdictions will need to plan accordingly.

v) Greater Dubuque Development Corporation. Greater Dubuque Development Corporation support of $836,135 is budgeted to be paid mostly from Dubuque Industrial Center Land Sales in FY 2027, with $26,500 for Targeted Neighborhood Reinvestment strategy paid from the Greater Downtown TIF. In FY 2028 and beyond Greater Dubuque Development Corporation will be paid from the Greater Downtown TIF and Dubuque Industrial Center West land sales.

Capital Outlay ($-673,867 / (14.67)% under FY 2026 Adopted Budget)

w) Equipment costs for FY 2027 are estimated to decrease 6.87% under FY 2026 budget based on equipment replacement schedules, then remain constant per year beyond

Debt Service ($-1,545,954 / (5.27)% under FY 2026 Adopted Budget)

x) Debt service is estimated based on the tax-supported, unabated General Obligation bond sale for fire truck and franchise fee litigation settlement

CITY OF DUBUQUE COSTS OF MUNICIPAL SERVICES
INCREASE FOR AVERAGE HOME'S CITY UTILITY AND PROPERTY TAX EXPENSE FY 1989-2030

FISCAL YEAR	WATER	SEWER	GAS & ELECTRIC FRANCHISE FEE	REFUSE MONTHLY RATE	%INCR/ (DECR)	STORMWATER MONTHLY FEE	%INCR	RESIDENTIAL PROPERTY TAX	CHANGE PASSED BY CITY COUNCIL	PROPERTY TAX RATE	CHANGE IN ANNUAL COST OF MUNICIPAL SERVICES
FY 1988 Base										$ 13.95	
FY 1989	3.00 %	0.00 %						(11.40)%	(11.40)%	$ 11.80	
FY 1990	3.00 %	3.00 %						(0.89)%	(0.89)%	$ 11.69	$ 9.55
FY 1991	2.00 %	2.00 %						3.77 %	3.77 %	$ 12.27	$ 40.20
FY 1992	3.00 %	3.00 %						3.58 %	3.58 %	$ 12.77	$ 36.39
FY 1993	0.00 %	0.00 %						5.19 %	5.19 %	$ 12.50	$ 49.10
FY 1994	0.00 %	0.00 %						0.30 %	0.30 %	$ 12.61	$ 1.51
FY 1995	0.00 %	0.00 %						2.43 %	2.43 %	$ 11.78	$ 6.41
FY 1996	3.00 %	0.00 %						(0.87)%	(0.87)%	$ 11.78	$ (12.69)
FY 1997	0.00 %	0.00 %						(0.42)%	(0.42)%	$ 11.38	$ (5.19)
FY 1998	0.00 %	0.00 %						(0.71)%	(0.71)%	$ 11.40	$ (6.66)
FY 1999	4.00 %	0.00 %						0.00 %	0.00 %	$ 11.07	$ 5.30
FY 2000	1.00 %	0.00 %						(0.17)%	(0.17)%	$ 10.72	$ 0.51
FY 2001	3.00 %	0.00 %						0.00 %	0.00 %	$ 11.07	$ 9.45
FY 2002	0.00 %	4.00 %						0.00 %	0.00 %	$ 10.76	$ 79.73
FY 2003 (July and August)				$ 8.20		Pre UBP System					
FY 2003	2.00 %	1.00 %	2.00 %	$ 7.20	-12.20 %			(5.00)%	(5.00)%	$ 10.21	$ 15.40
FY 2004	4.68 %	3.00 %	2.00 %	$ 7.60	5.56 %	1.29		1.54 %	0.00 %	$ 10.27	$ 43.89
FY 2005	3.00 %	4.00 %	2.00 %	$ 8.51	11.97 %	1.29	0.00 %	0.40 %	(1.48)%	$ 10.07	$ 29.31
FY 2006	4.00 %	5.50 %	2.00 %	$ 8.70	2.23 %	1.79	38.76 %	1.90 %	0.00 %	$ 9.70	$ 36.45
FY 2007	4.00 %	9.00 %	2.00 %	$ 9.46	8.74 %	2.25	25.70 %	(1.52)%	(3.73)%	$ 9.98	$ 26.57
FY 2008	5.00 %	5.00 %	2.00 %	$ 9.89	4.55 %	3.25	44.44 %	2.72 %	0.00 %	$ 10.32	$ 52.96
FY 2009	9.00 %	9.00 %	2.00 %	$ 10.35	4.65 %	4.00	23.08 %	5.41 %	2.76 %	$ 9.97	$ 72.76
FY 2010	3.00 %	5.00 %	3.00 %	$ 10.60	2.42 %	4.00	0.00 %	2.40 %	0.00 %	$ 9.86	$ 55.60
FY 2011	4.00 %	11.00 %	3.00 %	$ 11.09	4.62 %	5.25	31.25 %	5.65 %	2.47 %	$ 10.03	$ 75.93
FY 2012	5.00 %	15.00 %	3.00 %	$ 10.72	-3.34 %	5.60	6.67 %	8.19 %	4.88 %	$ 10.45	$ 74.61
FY 2013	15.00 %	15.00 %	3.00 %	$ 11.69	9.05 %	5.60	0.00 %	6.82 %	5.00 %	$ 10.78	$ 105.34
FY 2014	9.00 %	17.00 %	3.00 %	$ 12.74	8.98 %	5.60	0.00 %	4.90 %	4.90 %	$ 11.03	$ 86.83
FY 2015	5.00 %	5.00 %	3.00 %	$ 13.24	3.92 %	5.98	6.79 %	3.23 %	3.23 %	$ 11.03	$ 66.45
Water and sanitary sewer rates prior to 2016 were calculated using 6,000 gallons of consumption. 2016 and after are calculated based on 3,200 gallons.											
FY 2016	10.00 %	10.00 %	5.00 %	$ 13.90	4.98 %	6.38	6.69 %	2.63 %	2.63 %	$ 11.03	$ (217.96)
FY 2017	3.00 %	3.00 %	5.00 %	$ 14.77	6.26 %	6.81	6.74 %	1.08 %	1.08 %	$ 11.22	$ 36.09
FY 2018	3.00 %	3.00 %	5.00 %	$ 15.11	2.30 %	7.27	6.75 %	0.00 %	0.00 %	$ 10.89	$ 22.29
FY 2019	3.00 %	3.00 %	5.00 %	$ 15.37	1.72 %	7.76	6.74 %	1.91 %	1.92 %	$ 10.59	$ 36.38
FY 2020	5.00 %	4.50 %	5.00 %	$ 15.62	1.63 %	8.29	6.83 %	0.00 %	0.00 %	$ 10.33	$ 30.22
FY 2021	0.00 %	0.00 %	5.00 %	$ 14.99	-4.03 %	8.29	0.00 %	-0.14 %	(0.14)%	$ 10.14	$ (8.64)
FY 2022	3.00 %	3.00 %	5.00 %	$ 15.38	2.60 %	8.85	6.76 %	0.00 %	0.00 %	$ 9.89	$ 25.22
FY 2023	5.00 %	9.00 %	5.00 %	$ 15.38	0.00 %	9.00	1.69 %	2.96 %	2.96 %	$ 9.72	$ 59.48
FY 2024	8.00 %	6.00 %	5.00 %	$ 15.83	2.93 %	10.00	11.11 %	2.94 %	2.94 %	$ 9.90	$ 75.98
FY 2025	12.00 %	9.00 %	5.00 %	$ 17.25	8.97 %	10.50	5.00 %	6.01 %	5.00 %	$ 9.92	$ 113.33
FY 2026	8.00 %	9.00 %	5.00 %	$ 18.11	5.00 %	11.03	5.05 %	5.77 %	3.90 %	$ 10.06	$ 101.49
FY 2027	3.00 %	9.00 %	5.00 %	$ 19.74	9.00 %	12.02	9.00 %	6.93 %	3.00 %	$ 10.16	$ 100.76
PROJECTION											
FY 2028	4.50 %	9.00 %	5.00 %	$ 21.52	9.02 %	13.10	9.00 %	9.74 %	?	?	$ 154.77
FY 2029	7.50 %	8.00 %	5.00 %	$ 23.46	9.01 %	14.15	8.00 %	3.83 %	?	?	$ 111.89
FY 2030	8.00 %	8.00 %	5.00 %	$ 25.57	8.99 %	14.57	3.00 %	1.21 %	?	?	$ 89.86
FY 2031	4.50 %	8.00 %	5.00 %	$ 27.87	8.99 %	15.01	3.00 %	11.67 %	?	?	$ 177.90
AVERAGE CHANGE FY1989-2027	4.04 %	4.74 %			3.70 %		10.83 %	1.73 %	0.95 %	$ 10.80	$ 35.01

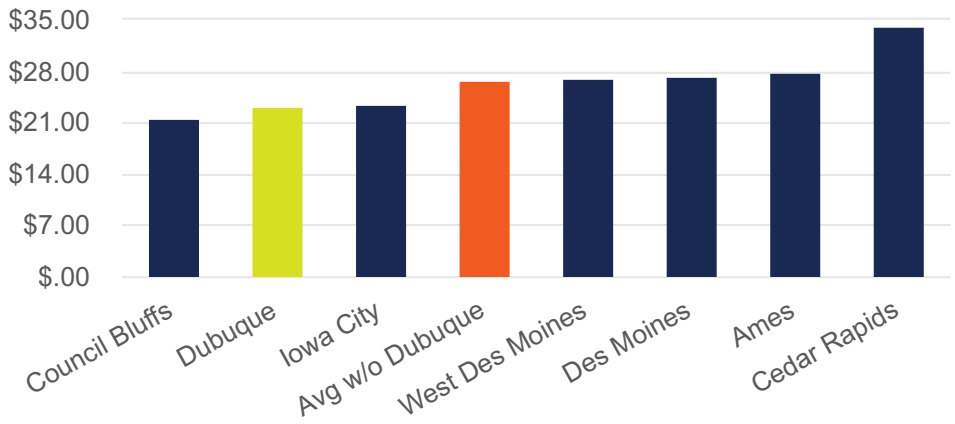
*These projections do not include any anticipated tax burden shifts as a result of state-issued equalization orders or rollback factors.
The projections for the cost of municipal services are based on average water usage for residential single family is 3,200 gallons per month and assessed value on the home in FY 2027 of $196,508 (before rollback). State increased property taxes to the average homeowner by underfunding the Homestead property tax credit. FY 2020-2027 residential property tax projections assume Homestead property tax credit funded 100%, which has happened since FY 2014. The Utility Franchise Fee for gas and electric is calculated for all years using the FY 2015 electric gas rates for average residential customers.

RATES AND COMPARISONS

Water Rate Comparison for Largest Iowa Cities with Water Softening

Rank	City	Water Rate
7	Cedar Rapids (FY27)	34.05
6	Ames (FY27)	27.97
5	Des Moines (FY27)	27.36
4	West Des Moines (FY27)	27.07
3	Iowa City (FY27)	23.52
2	**Dubuque (FY27)**	**23.17**
1	Council Bluffs (FY27)	21.59
	Average w/o Dubuque	26.93

**The average rate is based on 3,200 gallons for single family residential households*

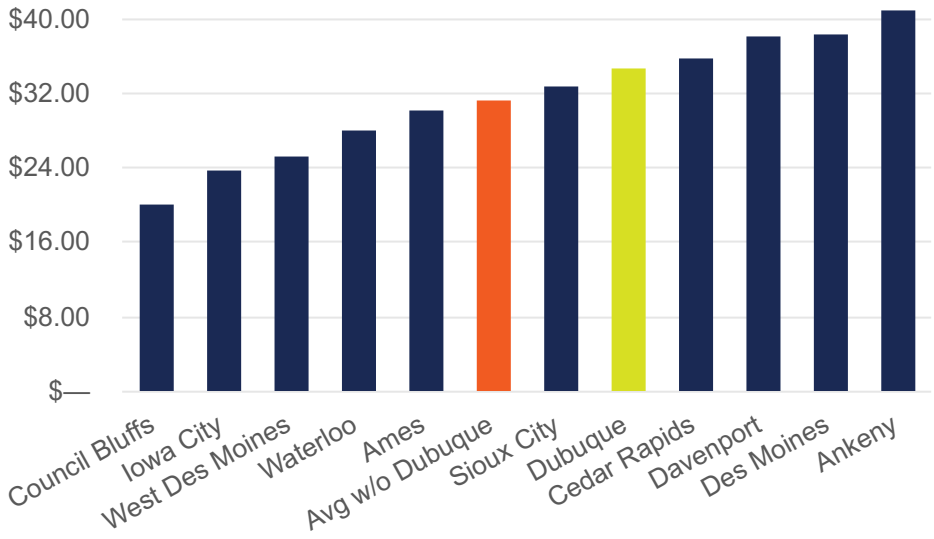


Dubuque's water is some of the best in the world! The highest rate (Cedar Rapids (FY27)) is 32.0% higher than Dubuque's rate, and the average is 16.2% higher than Dubuque.

Sanitary Sewer Rate Comparison for Eleven Largest Iowa Cities

Rank	City	Sanitary Sewer Rate
11	Ankeny (FY26)	40.97
10	Des Moines (FY27)	38.32
9	Davenport (FY27)	38.19
8	Cedar Rapids (FY27)	35.91
7	**Dubuque (FY27)**	**34.71**
6	Sioux City (FY27)	32.87
5	Ames (FY27)	30.34
4	Waterloo (FY27)	28.01
3	West Des Moines (FY27)	25.25
2	Iowa City (FY27)	23.86
1	Council Bluffs (FY27)	20.17
	Average w/o Dubuque	31.39

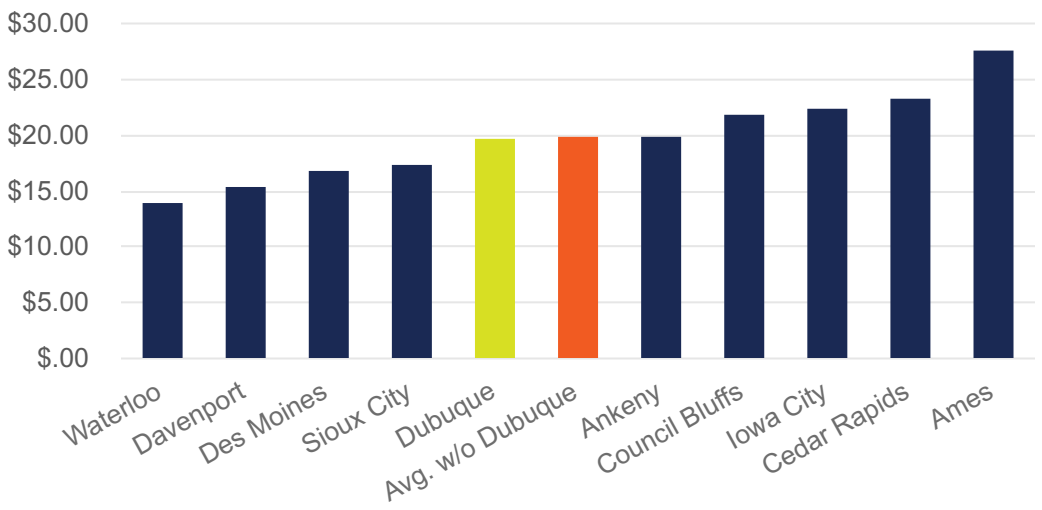
**The average rate is based on 3,200 gallons for single family residential households*



The highest rate (Des Moines (FY27)) is 18% higher than Dubuque's rate, and the average is 10% lower than Dubuque.

Solid Waste Collection Rate Comparison for Eight Largest Iowa Cities
(With Weekly Collection of Refuse, Recycling, and Yard Waste included in Monthly Fee)

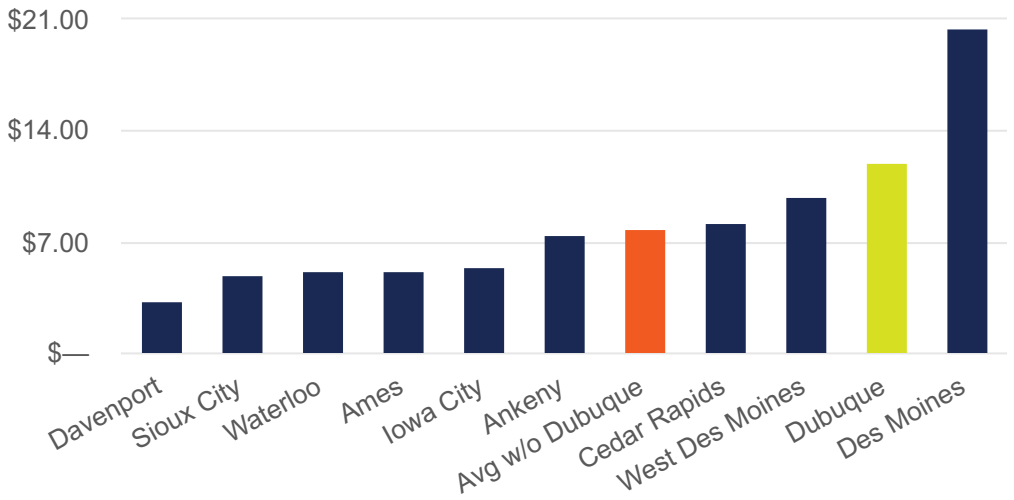
Rank	City	Solid Waste Monthly Rate
10	Ames (FY27)	$ 27.75
9	Cedar Rapids (FY27)	$ 23.32
8	Iowa City (FY27)	$ 22.50
7	Council Bluffs (FY27)	$ 22.00
6	Ankeny (FY27)	$ 20.00
5	**Dubuque (FY27)**	**$ 19.74**
4	Sioux City (FY27)	$ 17.51
3	Des Moines (FY27)	$ 16.81
2	Davenport (FY27)	$ 15.54
1	Waterloo (FY27)	$ 14.00
	Average w/o Dubuque	$ 19.94



The highest rate (Ames (FY27)) is 41% higher than Dubuque's rate, and the average is 1% higher than Dubuque.

Stormwater Rate Comparison for the Largest Iowa Cities with Stormwater Fees

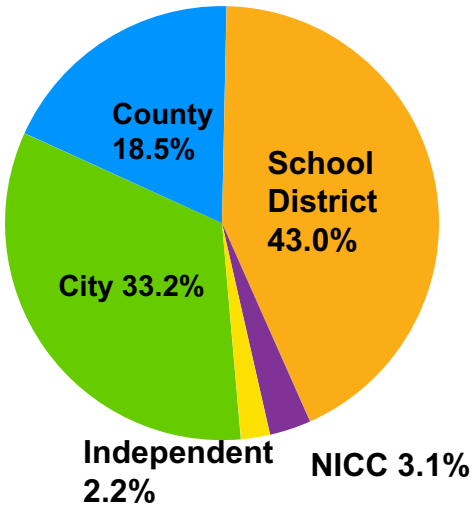
Rank	City	Stormwater Rate
10	Des Moines (FY27)	$ 20.45
9	**Dubuque (FY27)**	**$ 12.02**
8	West Des Moines (FY27)	$ 9.90
7	Cedar Rapids (FY27)	$ 8.26
6	Ankeny (FY27)	$ 7.50
5	Iowa City (FY26)	$ 5.50
3	Ames (FY27)	$ 5.20
4	Waterloo (FY27)	$ 5.25
2	Sioux City (FY27)	$ 4.88
1	Davenport (FY26)	$ 3.25
	Average w/o Dubuque	$ 7.80



The highest rate (Des Moines (FY27)) is 70% higher than Dubuque's rate, and the average is 35% lower than Dubuque.

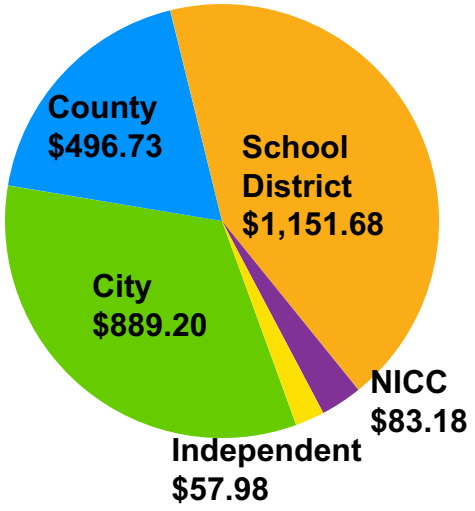
PROPERTY TAXES

How Your Property Tax Rate is Split
FY 2026 Consolidated Rate of
30.31761



Taxing Body	FY 2026
City	33.19 %
County	18.54 %
School District	42.99 %
NICC	3.11 %
Independent	2.16 %
	100 %

How Your Property Tax Payment is Split
FY 2026



Calculating City Property Tax		
Assessed Value	$	196,508.00
Rollback	x	0.474316
Taxable value	$	93,206.89
City Tax rate/$1,000	x	30.31761
Gross Prop. Tax	$	2,825.81
Homestead Credit	$	147.04
Net Property Tax	$	2,678.77

*The chart to the left is based upon an average home assessment of $196,508. The inset box provides a summary of how your City property tax is calculated.

Property taxes are certified July 1 with the first half due on or before September 30 and the second half due on or before March 31. The first half taxes becomes delinquent on October 1 and the second half taxes become delinquent on April 1. There is a 1.5% per month penalty for delinquency. Taxes are collected by the County and distributed to the City monthly in proportion of its levy to all levies.

FISCAL YEAR 2027 RECOMMENDED BUDGET
CITY PROPERTY TAX RATE AND TAX LEVY

TAX LEVY		Non-Debt Levy	Debt Levy	Total Tax Levy/ Tax Rate
Tax Levy				
Total Tax Levy (Tax Asking including Debt)	**FY 2025**	$ 27,933,412	$ 290,069	$ 28,223,481
Divided by Valuation Subject to Property Tax		$ 2,837,887,310	$3,480,398,093	
	Tax Rate	**$9.8431**	**$0.0833**	**$9.9264**
Tax Levy				
Total Tax Levy (Tax Asking including Debt)	**FY 2026**	$ 29,576,045	$ 285,870	$ 29,861,915
Divided by Valuation Subject to Property Tax		$ 2,962,580,907	$3,550,421,468	
For All Levies Including Debt Service	***Tax Rate***	**$9.9832**	**$0.0805**	**$10.0637**
Tax Rate = Net Requirement	**FY 2027**	$ 31,653,439	$ 287,495	$ 31,940,934
Divided by Valuation Subject to Property Tax		$ 3,137,181,478	$3,831,798,549	
Tax Rate in Dollars per $1,000	***Tax Rate***	**$10.0898**	**$0.0750**	**$10.1648**

TAX LEVY FUNDS	BUDGET FY 2025 Rate in Dollars/$1,000	BUDGET FY 2025 Amount Levied	BUDGET FY 2026 Rate in Dollars/$1,000	BUDGET FY 2026 Amount Levied	BUDGET FY 2027 Rate in Dollars/ $1,000	BUDGET FY 2027 Amount Levied
General Fund	$ 3.0047	$ 8,526,884	$ 3.4155	$10,118,742	$ 3.5409	$11,108,452
Transit Fund	0.6912	2,095,776	0.6506	1,927,336	0.7529	2,361,869
Debt Service Fund	0.0833	290,069	0.0805	285,870	0.0750	287,495
Tort Liability Fund	0.5076	1,440,514	0.5232	1,549,894	0.4466	1,401,004
Trust and Agency Fund	5.6396	15,870,238	5.3940	15,980,073	5.3494	16,782,114
TOTAL	$ 9.9264	$28,223,481	$ 10.0638	$29,861,915	$ 10.1648	$31,940,934

City Property Tax Rate Comparison for Eleven Largest Iowa Cities

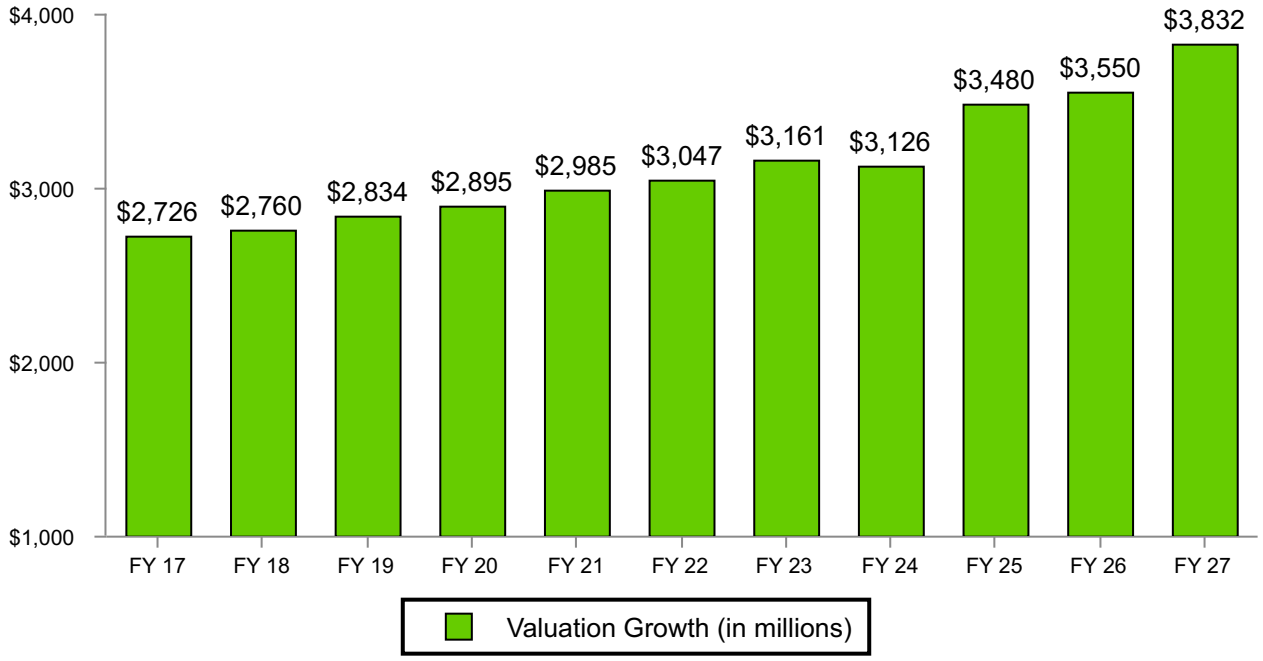
Rank	City	Tax Rate
11	Waterloo (FY27)	$ 24.02
10	Des Moines (FY27)*	$ 17.56
9	Council Bluffs (FY27)	$ 17.48
8	Cedar Rapids (FY27)	$ 16.66
7	Davenport (FY27)	$ 16.58
6	Sioux City (FY27)	$ 15.60
5	Iowa City (FY27)	$ 15.43
4	West Des Moines (FY27)*	$ 11.75
3	Ankeny (FY27)*	$ 10.53
2	Ames (FY27)	$ 10.27
1	**Dubuque (FY27)**	**$ 10.16**
	AVERAGE w/o Dubuque	$ 15.59

Dubuque has the LOWEST property tax rate as compared to the eleven largest cities in the state. The highest rate (Waterloo (FY27)) is 136.28% higher than Dubuque's rate, and the average is 53.35% higher than Dubuque. Dubuque's adopted FY 2027 property tax is $10.16 (increase of 1.00% from FY 2026)

*Includes the transit tax levy adopted by the Des Moines Area Regional Transit Authority for comparability.

VALUATION GROWTH

History of Taxable Debt Valuation (in millions)



The FY 2027 budget is based upon a 7.93% increase ($281,377,081) to the taxable debt valuation for the City. Without Tax Increment Financing there is a 5.89% increase in the taxable valuation for all other levies (General Fund property tax levy). The total taxable debt valuation of $3,831,798,549 is made up of the following components:

Valuation by Class of Property	Taxable Debt Valuation	Percentage of Valuation	Change from Prior Year
Residential & Ag property	$ 2,139,000,770	55.82 %	3.51 %
Ag Land & building	3,458,250	0.09 %	— %
Commercial property	1,485,347,469	38.76 %	15.63 %
Industrial property	168,152,430	4.39 %	8.22 %
Railroad bridge	4,777,321	0.12 %	2.91 %
Other	566,419	0.01 %	(0.76)%
Utilities	65,123,490	1.70 %	(6.46)%
Less: Veterans credit	(31,169,350)	(0.81)%	1.00 %
Ag Land & building	(3,458,250)	(0.09)%	— %
Total	$ 3,831,798,549	100 %	7.93 %
Tax Increment Financing (TIF)	($694,617,071)		18.16 %
Taxable Levy	$ 3,137,181,478		5.89 %

Utilities - Excise Tax

Legislation in FY 2001 changed the taxation of utilities from a property tax to an excise tax. The City's tax rate/$1,000 is first calculated on a valuation which includes utilities, then those calculated rates are used against a valuation figure with utilities removed. The excise tax makes up the difference in each levy.

Rollback

The growth in the valuation for the City of Dubuque continues to be impacted by the State of Iowa rollback adjustment. The State adjusts taxable valuations based upon a formula using the growth of the value of agricultural land. In the late 1980's the rollback was 80.6%, meaning only 80.6% of the value was taxable. For FY 2027 the State issued rollback for residential property is 46.34%.

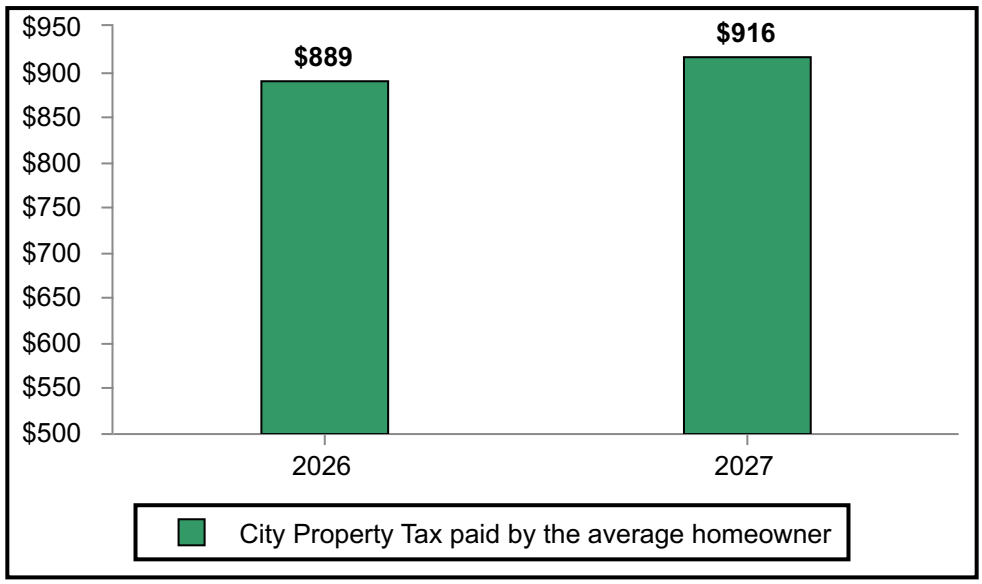
Comparison for Eleven Largest Iowa Cities
Taxable Value per Capita

Rank	City	Taxes Per Capita	Tax Rate	2020 Census Population	Taxable Value With Gas & Electric
11	West Des Moines	$ 1,419.67	$ 11.7500	68,723	8,303,317,423
10	Council Bluffs	$ 1,232.24	$ 17.4800	62,799	4,426,964,995
8	Waterloo	$ 1,115.87	$ 24.0178	67,314	3,127,420,037
9	Cedar Rapids	$ 1,061.86	$ 16.6562	137,710	8,779,262,836
7	Ankeny	$ 1,015.92	$ 10.5296	67,887	6,549,880,659
6	Iowa City	$ 999.75	$ 15.4331	74,828	4,847,306,943
5	Davenport	$ 961.56	$ 16.5823	101,724	5,898,709,945
4	Des Moines	$ 934.05	$ 17.5600	214,133	11,390,122,019
3	Sioux City	$ 819.88	$ 15.5956	85,797	4,510,460,866
2	**Dubuque**	**$ 653.37**	**$ 10.1648**	**59,667**	**3,835,259,385**
1	Ames	$ 604.59	$ 10.2727	66,427	3,909,496,088
	AVERAGE w/o Dubuque	$ 1,016.54	$ 15.59	94,734	6,174,294,181

Dubuque is the SECOND LOWEST taxes per capita as compared to the eleven largest cities in the state. The highest (West Des Moines) is 117.28% higher than Dubuque's taxes per capita, and the average is 68.14% higher than Dubuque.

IMPACT OF BUDGET ON CLASS OF PROPERTY

RESIDENTIAL - HOMESTEAD CREDIT ONLY

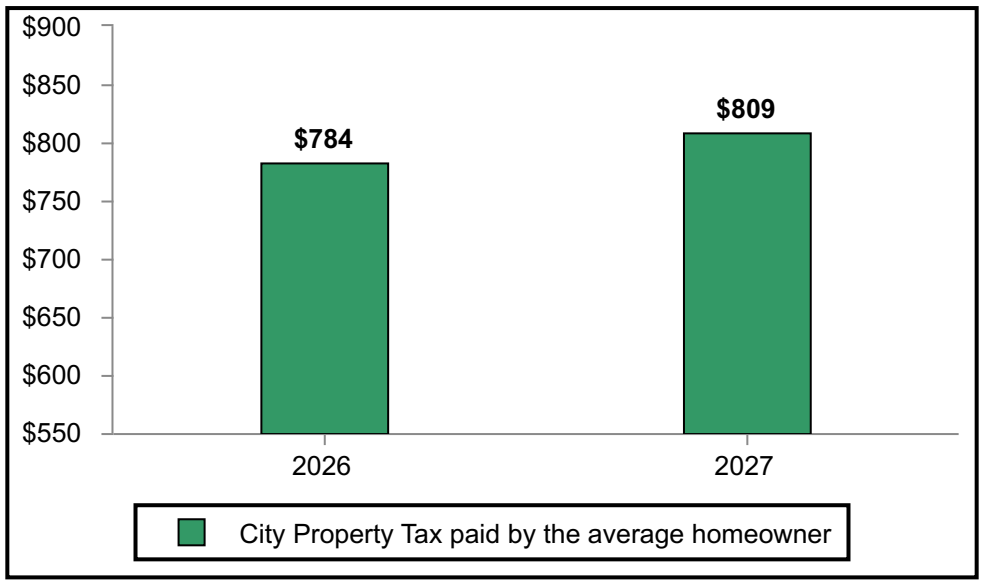


Fiscal Year 2026	
January 1, 2024 Valuation	$196,508
Revaluation	— %
Assessed Value	$196,508
Less Rollback Factor	0.474316
Fiscal Year 2026 Taxable Value	$93,207
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$938.01
Homestead Tax Credit	$(48.81)
Net Fiscal Year 2026 City Property Tax	$889.20

Fiscal Year 2027	
January 1, 2025 Valuation	$196,508
Equalization Order	8.50 %
Assessed Value	$213,211
Less Rollback Factor	0.445345
Fiscal Year 2027 Taxable Value	$94,952
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$965.17
Homestead Tax Credit	$(49.30)
Net Fiscal Year 2027 City Property Tax	$915.87
Dollar Increase in Property Tax	**$26.67**

IMPACT OF BUDGET ON CLASS OF PROPERTY

RESIDENTIAL - HOMESTEAD EXEMPTION 65+ AND MILITARY EXEMPTION

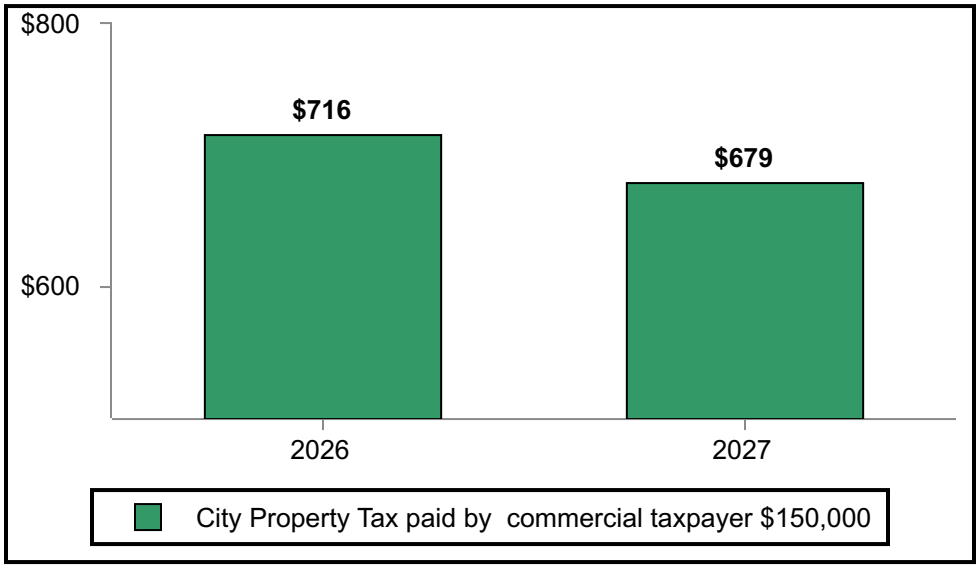


Fiscal Year 2026	
January 1, 2024 Valuation	$196,508
Revaluation	— %
Assessed Value	$196,508
Less Rollback Factor	0.474316
Fiscal Year 2026 Taxable Value	$93,207
Homestead 65+ Exemption	$(6,500)
Military Exemption	$(4,000)
Taxable Value	$82,707
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2025 City Property Tax	$832.34
Homestead Tax Credit	$(48.81)
Net Fiscal Year 2026 City Property Tax	$783.53

Fiscal Year 2027	
January 1, 2025 Valuation	$196,508
Equalization Order	8.50 %
Assessed Value	$213,211
Less Rollback Factor	0.445345
Fiscal Year 2027 Taxable Value	$94,952
Homestead 65+ Exemption	$(6,500)
Military Exemption	$(4,000)
Taxable Value	$84,452
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$858.43
Homestead Tax Credit	$(49.30)
Net Fiscal Year 2027 City Property Tax	$809.13
Dollar Decrease in Property Tax	**$25.60**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - $150,000

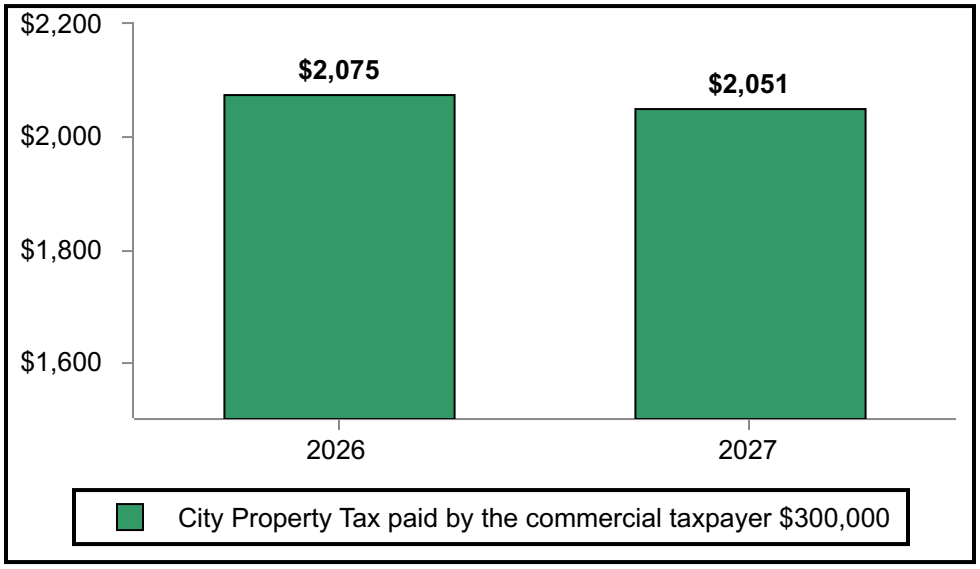
(381 Properties $150,000 and Below)



Fiscal Year 2026	
January 1, 2024 Valuation	$150,000
First Tier Rollback	$150,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$0
Less Rollback Factor	$0.9000
Fiscal Year 2026 Second Tier Taxable Value	$0
Fiscal Year 2026 Total Taxable Value	$71,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$716.00
Dollar Increase in Property Tax	**$25.98**
Fiscal Year 2027	
January 1, 2025 Valuation	$150,000
Assessed Value	$150,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$0
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$0
Fiscal Year 2027 Total Taxable Value	$66,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$679.03
Dollar Decrease in Property Tax	**-$36.97**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - $300,000

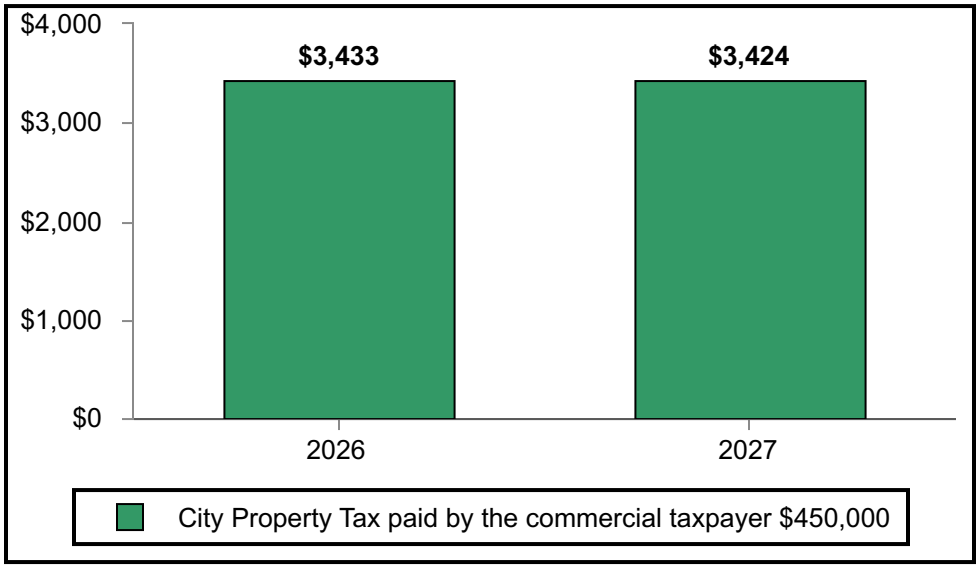
(225 Properties $150,001-$300,000)



Fiscal Year 2026	
January 1, 2024 Valuation	$300,000
Assessed Value	$300,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$150,000
Less Rollback Factor	$0.9000
Fiscal Year 2026 Second Tier Taxable Value	$135,000
Fiscal Year 2026 Total Taxable Value	$206,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$2,074.61
Dollar Increase in Property Tax	**$44.54**
Fiscal Year 2027	
January 1, 2025 Valuation	$300,000
Assessed Value	$300,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$150,000
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$135,000
Fiscal Year 2027 Total Taxable Value	$201,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$2,051.28
Dollar Decrease in Property Tax	**-$23.33**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - $450,000

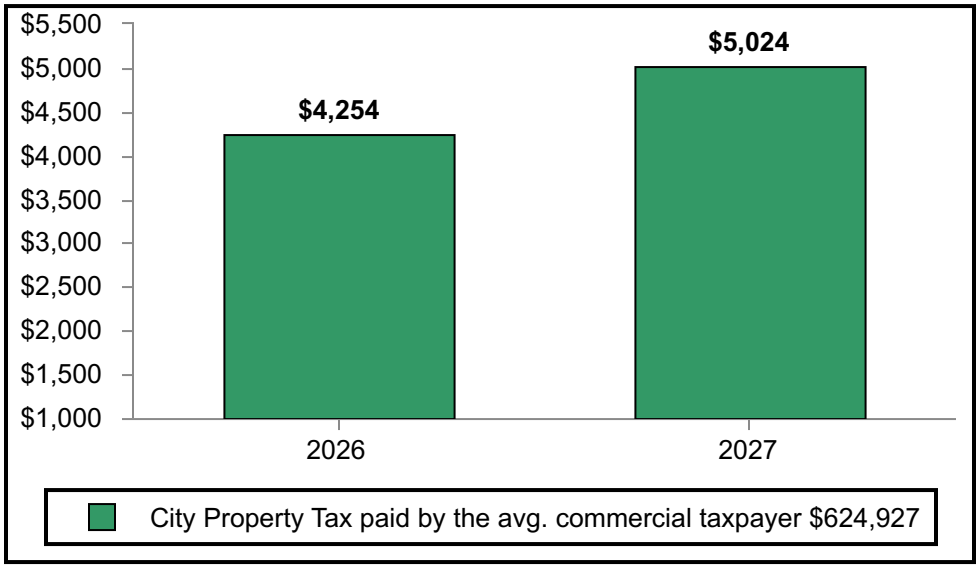
(167 Properties $300,001-$450,000)



Fiscal Year 2026	
January 1, 2024 Valuation	$450,000
Assessed Value	$450,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$300,000
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$270,000
Fiscal Year 2026 Total Taxable Value	$341,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$3,433.21
Dollar Increase in Property Tax	**$63.07**
Fiscal Year 2027	
January 1, 2025 Valuation	$450,000
Assessed Value	$450,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$300,000
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$270,000
Fiscal Year 2027 Total Taxable Value	$336,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$3,423.53
Dollar Decrease in Property Tax	**-$9.68**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - AVERAGE $624,927

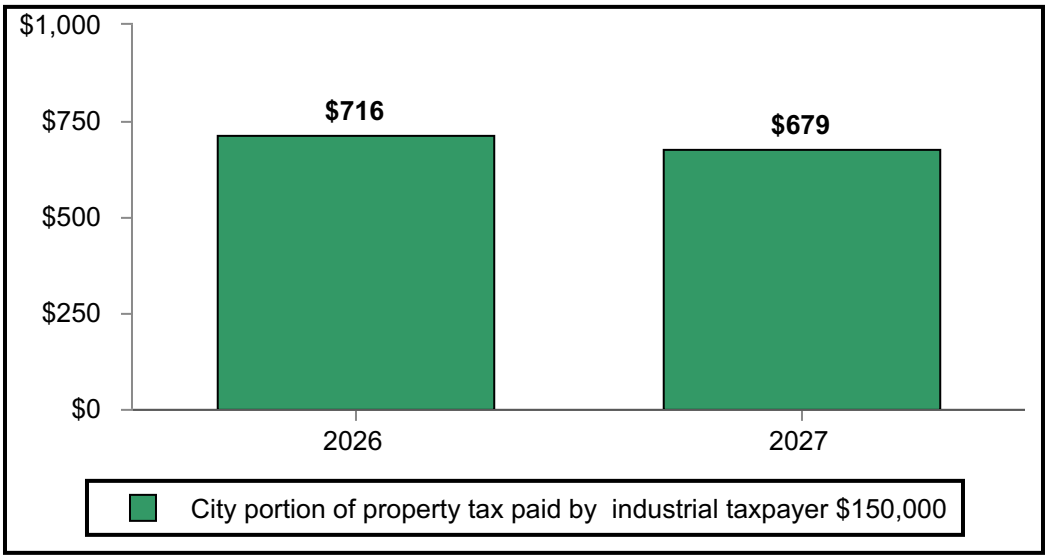
(636 Properties $450,001+)



Fiscal Year 2026	
January 1, 2024 Valuation	$540,594
Revaluation	— %
Assessed Value	$540,594
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$390,594
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$351,535
Fiscal Year 2026 Total Taxable Value	$422,683
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$4,253.75
Dollar Increase in Property Tax	**$74.26**
Fiscal Year 2027	
January 1, 2025 Valuation	$540,594
Revaluation	15.60 %
Assessed Value	$624,927
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$474,927
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$427,434
Fiscal Year 2027 Total Taxable Value	$494,237
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$5,023.81
Dollar Increase in Property Tax	**$770.06**

IMPACT OF BUDGET ON INDUSTRIAL CLASS OF PROPERTY - $150,000

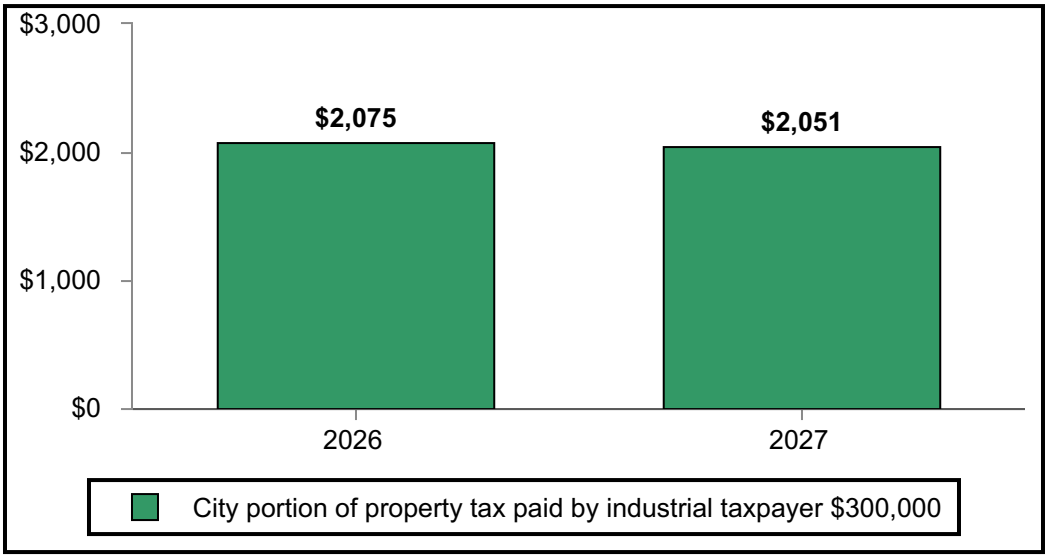
(8 Properties $150,000 and Below)



Fiscal Year 2026	
January 1, 2024 Valuation	$150,000
Assessed Value	$150,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$0
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$0
Fiscal Year 2026 Total Taxable Value	$71,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$716.01
Dollar Increase in Property Tax	**$25.99**
Percent Increase in Property Tax	**3.77%**
Fiscal Year 2027	
January 1, 2025 Valuation	$150,000
Assessed Value	$150,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$0
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$0
Fiscal Year 2027 Total Taxable Value	$66,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$679.03
Dollar Decrease in Property Tax	**-$36.98**
Percent Decrease in Property Tax	**-5.16%**

IMPACT OF BUDGET ON INDUSTRIAL CLASS OF PROPERTY - $300,000

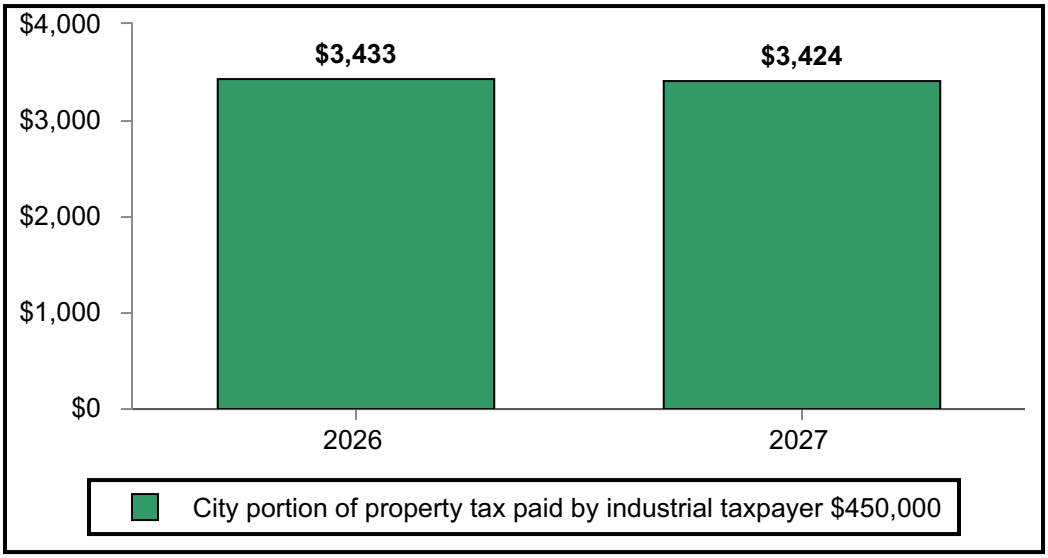
(9 Properties $150,001-$300,000)



Fiscal Year 2026	
January 1, 2024 Valuation	$300,000
Assessed Value	$300,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$150,000
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$135,000
Fiscal Year 2026 Total Taxable Value	$206,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$2,074.61
Dollar Increase in Property Tax	**$44.53**
Percent Increase in Property Tax	**2.19%**
Fiscal Year 2027	
January 1, 2025 Valuation	$300,000
Assessed Value	$300,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$150,000
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$135,000
Fiscal Year 2027 Total Taxable Value	$201,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$2,051.27
Dollar Decrease in Property Tax	**-$23.34**
Percent Decrease in Property Tax	**-1.13%**

IMPACT OF BUDGET ON INDUSTRIAL CLASS OF PROPERTY - $450,000

(3 Properties $300,001-$450,000)

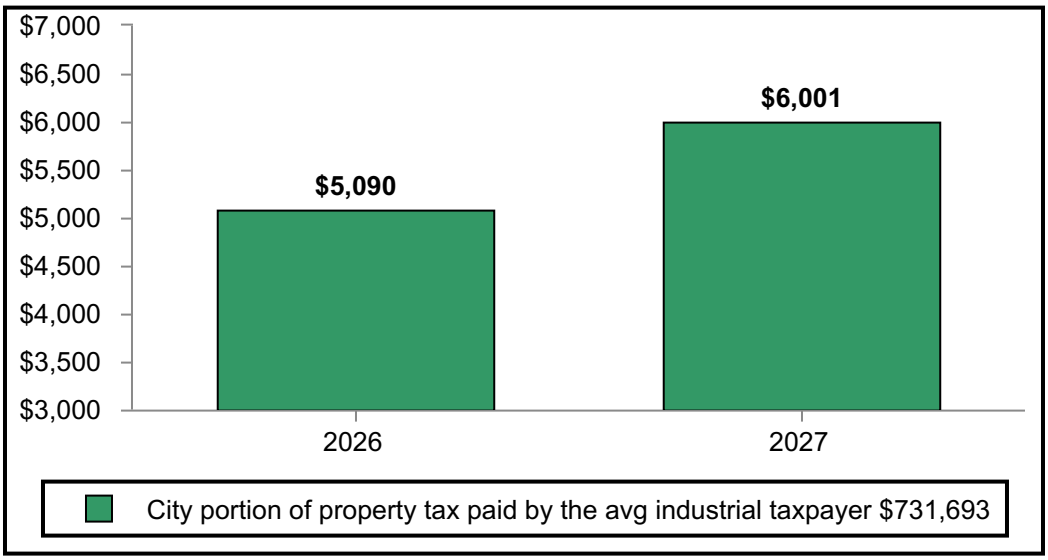


Fiscal Year 2026	
January 1, 2024 Valuation	$450,000
Assessed Value	$450,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$300,000
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$270,000
Fiscal Year 2026 Total Taxable Value	$341,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$3,433.21
Dollar Increase in Property Tax	**$63.06**
Percent Increase in Property Tax	**1.87%**

Fiscal Year 2027	
January 1, 2025 Valuation	$450,000
Assessed Value	$450,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$300,000
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$270,000
Fiscal Year 2027 Total Taxable Value	$336,803
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$3,423.52
Dollar Decrease in Property Tax	**-$9.69**
Percent Decrease in Property Tax	**-0.28%**

IMPACT OF BUDGET ON INDUSTRIAL CLASS OF PROPERTY- AVERAGE $624,927

(58 Properties $450,001+)



Fiscal Year 2026	
January 1, 2024 Valuation	$632,952
Revaluation	— %
Assessed Value	$632,952
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$482,952
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$434,657
Fiscal Year 2026 Total Taxable Value	$505,805
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$5,090.27
Dollar Increase in Property Tax	**$85.68**
Percent Increase in Property Tax	**1.71%**
Fiscal Year 2027	
January 1, 2025 Valuation	$632,952
Revaluation	15.60 %
Assessed Value	$731,693
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.44535
Fiscal Year 2027 First Tier Taxable Value	$66,803
Second Tier Rollback	$581,693
Less Rollback Factor	0.9000
Fiscal Year 2027 Second Tier Taxable Value	$523,524
Fiscal Year 2027 Total Taxable Value	$590,327
Fiscal Year 2027 City Tax Rate	$10.16480
Fiscal Year 2027 City Property Tax	$6,000.54
Dollar Increase in Property Tax	**$910.27**
Percent Increase in Property Tax	**17.88%**

FISCAL YEAR 2027

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES WITH PROPERTY TAX IMPACT

There were 145 improvement level decision packages requested in Fiscal Year 2027, of which 117 were recommended for funding.

The recurring general fund expenditures total $597,760 and will also impact future budget years. The non-recurring general fund expenditures total $2,187. The remaining improvement packages adopted for funding from non-property tax support total $1,507,077.

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
RECURRING DECISION PACKAGE COSTS				**GENERAL FUND**	
City Attorney's Office	Annual and recurring license that would give the City Attorney's Office direct access to Police Department records. Records are often needed for traffic court, simple misdemeanors and municipal infractions.	R	600	469	131
City Clerk	Business license and permits fee increases. These updates are intended to reflect administrative time and compliance oversight required to manage these licenses and permits.	R	—	2,145	(2,145)
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	(91,145)	79,302	(11,843)
Community Impact	Increase city's financial support for Community Impact Administrative Support position by 0.58 FTE. Historically, this portion of the position has been funded by the AmeriCorps grant. Due to the expanding of the department, additional duties have emerged that are unrelated to the AmeriCorps operational needs.	R	43,157		43,157
Economic Development	SlideRoom Grant Application Software is essential for managing applications and post-grant reports for Arts & Cultural Affairs grant programs. This software ensures a fair and efficient process.	R	3,000		3,000
Economic Development	Bringing in a Arts Grants Consultant for grant eligibility and financial review process. Hiring a consultant would eliminate the need for a 0.25 FTE intern position and provide cost savings.	R	(7,417)		(7,417)
Emergency Communications	911 Public Safety Applicants testing software upgrade. This softwares allows to administer an unlimited number of online tests to applicants at home.	R	2,368	1,184	1,184
Emergency Communications	Software to track training requirements for 911 Dispatch staff	R	3,000	1,500	1,500
Emergency Communications	Emergency Communications Vehicle. Due to the new center location, staff are traveling more for in-person meetings. 75% of the vehicle use would be for City purposes and 25% for the Emergency Communications purposes.	R	40,000	5,000	35,000
Engineering	Full size cargo van equipped with storage racking, tools and supplies for Facilities Maintenance.	R	62,000		62,000
Engineering	1.0 FTE Maintenance worker for all City Buildings. Current staffing levels are not sufficient to maintain buildings in a safe, reliable, and cost-effective manner.	R	86,439		86,439
Engineering	1.0 FTE Custodian I for the Bright Minds Campus on Chavenelle Rd location. A portion of the costs for this position will be shared between other tenants of the facility.	R	77,793	40,581	37,212
Engineering	New truck for the Engineering Technician position. The addition of this truck will ensure the new Engineering Technician position can perform duties efficiently and safely without relying on shared or personal vehicles.	R	49,500		49,500

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Engineering	Increased funding for the partnership with the East Central Intergovernmental Association to maintain Dubuque's traffic modeling system.	R	50,000		50,000
Fire	New Position for Fire Code Official / Fire Prevention & Plan Review Manager. The cost of this package includes wage, benefits, vehicle, equipment and office set up. This position is designed to strengthen citywide fire and life safety code compliance, improve efficiency in the development review process, and enhance collaboration amount key departments and private stakeholders.	R	195,202		195,202
Fire	Addition of a new Computer Workstation at Fire station 4. There are currently two shared computer workstations, one used by the company officer who manages daily station operations, administrative duties, and incident reporting, and a second shared amount the four firefighter paramedics assigned to the station.	R	2,075		2,075
Fire	Annual Generator Maintenance. The generators were purchased in FY2025 and were under warranty for one year and will now transition to regular annual service. Each generator will receive an annual check and service to replace worn parts which will keep each generator functioning.	R	3,120		3,120
Fire	Firefighter 1: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 2: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 3: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 4: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 5: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 6: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department’s minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Fire	Firefighter 7: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department's minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 8: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department's minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Firefighter 9: The Dubuque Fire Department is requesting nine (9) firefighter/paramedic positions in FY27 to enhance the department's minimum staffing levels. These positions will be pursued through a FEMA SAFER (Staffing for Adequate Fire and Emergency Response) Grant in the summer of 2026.	R	108,242	80,678	27,564
Fire	Incorporating Scenario-based assessments promotional testing process which occurs once every two years. The addition of an assessment center component will enhance the evaluation of candidates by requiring them to demonstrate practical leadership and decision-making skills in simulated environments.	R	9,000		9,000
Fire	Creation of Dubuque Fire Explorer Post Program for youth ages 14-18. Initially submitted as recurring but recommended as non-recurring.	R	10,000		10,000
Health	CitizenServe Permitting and Inspection (7) software licenses. This software can be configured to reflect City of Dubuque health and animal control codes, associated citations, fines and reporting.	R	10,500		10,500
Health	Part-Time Animal Control Officer to enhance weekday and weekend service coverage and support the successful implementation of the City's new animal licensing program. Currently, the program operates with two full-time Animal Control Officers.	R	50,822		50,822
Housing	Two ICC Premium Complete subscriptions, which provide full online access to ICC's code library. Premium Complete access includes all published ICC code books, many referenced standards, official code interpretations, and advanced search tools. It also allows printing of code sections to share with citizens, providing clearer communications and helping them better understand applicable code requirements.	R	1,300		1,300
Housing	Housing and Community Development Administrative Support Professional (Requests in General Fund and Lead Fund).	R	69,548		69,548
Information Technology	User Technology Support Specialist to support the increased demand for IT infrastructure and support services. Timely and effective technical support is crucial to maintain productivity and minimize disruptions. The IT department currently has two User Technology Support Specialists.	R	91,867		91,867
Information Technology	Lead Applications Network Analyst. This position primarily focuses on all City application support with increased software and artificial intelligence use. The IT department currently has three Lead Applications Network Analysts, with two of these positions primarily focused on public safety.	R	105,435		105,435

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	141,197	75,000	66,197
Information Technology	Addition of a second IT vehicle. The current vehicle is checked out and shared between 18 staff members. A second vehicle would alleviate more staff needing to use their personal vehicles and claiming mileage costs. With the IT staff relocation to the new offices, this issue is compounded with staff need to drive additional distance to every City building, incurring more mileage.	R	40,000		40,000
Parks	1,510 (.72 FTE) additional hours for temporary Park Rangers during the park season. Currently there is one Park Ranger scheduled for evenings Monday through Thursday and two Park Rangers scheduled for evenings on Friday, Saturday and Sunday. The increased hours would provide for two Park Rangers on Monday through Thursday evenings and additional daytime hours on Saturdays and Sundays. The hours would also decrease time needed by the Police Department to respond to calls that park rangers can handle.	R	39,865		39,865
Parks	1.0 FTE Forestry Technician. The Forestry Laborer positions have been difficult to fill due the requirement of a commercial drivers license to operate the forestry equipment. This does not allow for forestry staff to efficiently perform their duties especially during storm response. The Forestry activity has seen an increased workload due to more frequent storms, tree plantings, and additional training and work requirements. There are currently Forestry Technicians (2.0 FTE) in the Forestry Activity. Funds are also budgeted for (2) Temporary Forestry Laborers (1.0 FTE).	R	73,586		73,586
Parks	1.0 FTE Maintenance Technician responsible for all areas of park maintenance as recommended by the Parks and Recreation Comprehensive Master Plan.	R	73,586		73,586
Parks	1.0 FTE Assistant Field Operations Manager to ease the administrative burden and support the Parks Division Manager as recommended by the Parks and Recreation Comprehensive Master Plan.	R	106,120		106,120
Parks	1.0 FTE Maintenance Technician responsible for all areas of park maintenance as recommended by the Parks and Recreation Comprehensive Master Plan.	R	73,586		73,586
Parks	1.0 FTE Maintenance Technician responsible for all areas of trail maintenance as recommended by the Parks and Recreation Comprehensive Master Plan.	R	73,586		73,586
Parks	1.0 FTE Assistant Horticulturist to support the landscaped areas in roundabouts, new parks and City owned landscape improvements. This position is recommended by the Parks and Recreation Comprehensive Master Plan.	R	73,586		73,586
Police	New Crime Analyst Intern Position (0.25 FTE). Several instructors with various colleges in the area have reached out inquiring about internships in criminal analytics. In 2025, a full-time Crime Analyst position was created to improve data-driven decision-making. As this position has grown, a growing need has been identified that could be filled by an intern position.	R	9,011		9,011

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Public Works	Fleet A/C Machine (R-1234yf). Around 2013–2017, most new vehicles began adopting R-1234yf, a low-global-warming-potential (GWP) refrigerant replacing R-134a. The city-owned vehicles that fall within this category, currently require a dealer due to city equipment not being compatible.	R			—
Public Works	Street Maintenance overtime for Barricades/Bollards during Special Events	R	10,000		10,000
Public Works	Fleet Service Coordinator (1.0 FTE). The responsibilities for this position would be split from the Fleet Purchasing & Service Coordinator to improve workflow reliability, strengthen communication and align Public Works with APWA Accreditation standards.	R	79,462		79,462
Public Works	Fleet A/C Machine (R-1234yf). Around 2013–2017, most new vehicles began adopting R-1234yf, a low-global-warming-potential (GWP) refrigerant replacing R-134a. The city-owned vehicles that fall within this category, currently require a dealer due to city equipment not being compatible.	R	9,750		9,750
Recreation	Golf cart passes increased $50 (from $650 to $700). These passes are sold separately from the annual Golf Pass which covers the pass holder's daily rounds.	R	—	2,600	(2,600)
Recreation	Reallocation and reduction of temporary employee expenses (-0.50 FTE). Within the budget activities of Youth Sports, Recreation Classes, and Therapeutic Recreation, the program are being corrected based on current operations.	R	(26,659)		(26,659)
Recreation	Mobile Event Trailer - 0.1 FTE and income increase. Since the addition of the mobile Rec & Roll trailer program, the department consistently receives inquiries as to the option to rent out the trailer. This IP depends on the approval of the related CIP for an additional Rec & Roll Trailer.	R	2,641	2,700	(59)
Recreation	Full-time Community Outreach & Public Communications Coordinator (1.0 FTE, NB-11). Recommended from Parks & Rec master plan. This position is needed due to citizens not being aware of Parks and Recreation offerings.	R	106,668		106,668
Transportation Services - Transit	Part-time Bus Attendant Position (0.50 FTE, NB-05). This position is needed due to safety concerns with students on the afternoon buses.	R	26,251		26,251
	TOTAL GENERAL FUND RECURRING PACKAGES		**2,754,578**	**936,583**	**1,976,599**
NON-RECURRING DECISION PACKAGE COSTS				**GENERAL FUND**	
Human Resources	Temporary Office Assistant position (0.50 FTE) to support the City's transition to digitized personnel records. If this is recommended, the improvement package request for a third-party provider to digitize records is no longer needed.	N	29,160	22,809	6,351
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	2,187		2,187
	TOTAL GENERAL FUND NON-RECURRING PACKAGES		**31,347**	**22,809**	**8,538**
	TOTAL RECURRING AND NON-RECURRING TAX SUPPORTED		**$ 2,785,925**	**$ 959,392**	**$ 1,985,137**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
PARKING FUND					
Parking	Parking Permit rate increases for Central Ramp, 5th St Ramp and Port of Dubuque Lot.	R		$102,102	($102,102)
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$605		$605
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$648		$648
	Subtotal Parking Fund		**$1,253**	**$102,102**	**($100,849)**
CDBG FUND					
Recreation	Reallocation and reduction of temporary employee expenses (-0.50 FTE). Within the budget activities of Youth Sports, Recreation Classes, and Therapeutic Recreation, the program are being corrected based on current operations.	R	($2,881)		($2,881)
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$980		$980
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$1,050		$1,050
	Subtotal CDBG Fund		**($851)**	**$—**	**($851)**
LEAD PAINT					
Housing	H&CD Administrative Support Professional (Requests in General Fund and Lead Paint Fund)	R	$4,858		$4,858
	Subtotal Lead Paint Fund		**$4,858**	**$—**	**$4,858**
HOUSING CHOICE VOUCHERS					
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$1,029		$1,029

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$1,102		$1,102
	Subtotal Housing Choice Vouchers		**$2,131**	**$—**	**$2,131**
CABLETV					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	($1,220)		($1,220)
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$529		$529
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$567	$—	$567
	Subtotal CableTV Fund		**($124)**	**$—**	**($124)**
GARAGE SERVICE FUND					
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$2,031		$2,031
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$2,175		$2,175
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increase and reduced momentum in sponsorships.	R	($195)		($195)
	Subtotal Garage Service Fund		**$4,011**	**$—**	**$4,011**
ROAD USE TAX FUND					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	($540)		($540)
	Subtotal Road Use Fund		**($540)**	**$—**	**($540)**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
INFLATION REDUCTION ACT					
City Manager's Office	Climate Action Coordinator - 1 year extension for the limited-term position. This position currently expires in FY26.	N	$103,737	$—	$103,737
City Manager's Office	Energy Savers Program - outdated and inefficient heat source and/or water heater replacements.	N	$85,000		$85,000
	Subtotal Inflation Reduction Act		**$188,737**	**$—**	**$188,737**
ENTERPRISE FUNDS					
Stormwater Fund					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increase and reduced momentum in sponsorships.	R	($345)		($345)
Engineering	1.0 FTE Civil Engineer II for the Water Resources Division (cost split 50% with Sanitary Fund)	R	$63,412		$63,412
Engineering	1.0 FTE Civil Engineer III for the Water Resources Division. (Cost split 70% Stormwater Fund, 30% Sanitary)	R	$110,027		$110,027
Engineering	Increase the funding in the 28E Agreement with Dubuque County and the Soil & Water Conservation District to support an additional 0.50 FTE.	R	$26,441		$26,441
Engineering	1.0 FTE Administrative Support Professional for the Engineering Water Resources team. (Cost shared 50% with Sanitary Funds)	R	$38,927		$38,927
WRRC	Stormwater Maintenance Activities - reimbursement for staff time spent on Stormwater activities	R	$6,950		$6,950
	Subtotal Stormwater Fund		**$245,412**	**$—**	**$245,412**
Water Fund					
Water	GPS technology improvement to support reliable and accurate mapping of underground infrastructure.	R	$9,626		$9,626
Water	EPA service line material annual notifications for service lines identified as unknown, lead, or galvanized requiring replacement.	R	$4,000		$4,000
Water	Cold-weather and high-visibility safety gear for administration staff who must perform outdoor tasks or respond to incidents in inclement weather or high-traffic areas.	R	$850		$850
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$2,268		$2,268
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$2,430		$2,430
	Subtotal Water Fund		**$19,174**	**$—**	**$19,174**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Sanitary Sewer Fund					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	($2,175)		($2,175)
Engineering	1.0 FTE Civil Engineer II for the Water Resources Division (cost split 50% with Stormwater Fund)	R	$63,412		$63,412
Engineering	1.0 FTE Civil Engineer III for the Water Resources Division. (Cost split 70% Stormwater Fund, 30% Sanitary)	R	$47,154		$47,154
Engineering	1.0 FTE Administrative Support Professional for the Engineering Water Resources team. (Cost shared 50% with Stormwater Funds)	R	$38,928		$38,928
WRRC	PT Administrative Support Professional (0.4 FTE) to better meet growing operational, regulatory, and documentation demands.	R	$24,107		$24,107
WRRC	Activated Sludge Tank Cleaning on a phased, three-year schedule.	R	$42,500		$42,500
WRRC	Stormwater Maintenance Activities - reimbursement for staff time spent on Stormwater activities	R		$6,950	($6,950)
WRRC	.25 FTE Part-Time custodial services for three primary buildings: the Administration Building, Solids Handling/ Operator Control Building, and the Maintenance Building.	R	$6,994		$6,994
Information Technology	IT Service Management Software - combines several pieces of software that IT currently uses under one umbrella. This new software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime.	R	$1,361		$1,361
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	$1,458		$1,458
Public Works	Public Works Employee Training (this request includes funding in Solid Waste Sanitary Sewer, Road Use Tax and General Fund	N	$1,200		$1,200
	Subtotal Sanitary Sewer Fund		**$224,939**	**$6,950**	**$217,989**
Solid Waste Fund					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	($585)		($585)
Public Works	Resource Management Supervisor Rubicon Summit Attendance	R	$3,750		$3,750
Public Works	Resource Management Supervisor SWANA RCON Conference Attendance	R	$3,750		$3,750
Public Works	Public Works Employee Training (this request includes funding in Solid Waste Sanitary Sewer, Road Use Tax, Garage and General Fund	N	$4,000		$4,000
Public Works	Small tools and equipment for Sanitation Drivers. This includes a leaf blower, drill set, chainsaw and pole saw.	R	$1,200		$1,200
	Subtotal Solid Waste Fund		**$12,115**	**$—**	**$12,115**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Landfill Fund					
City Manager's Office	Growing Sustainable Communities Conference elimination due to significant cost increases and reduced momentum in sponsorships.	R	($900)		($900)
Public Works	Landfill Small Tools & Equipment	N	$2,000		$2,000
Public Works	Smartphones for Equipment Operators	R	$5,520		$5,520
Public Works	AED Replacement and Additional AED w/Cab	N	$6,084		$6,084
Public Works	Landfill Supervisor USCC Conference	R	$3,750		$3,750
Public Works	Environmental Tech NAHMMA Conference	R	$3,650		$3,650
Public Works	Educator Badger SWANA Conference	R	$1,110		$1,110
Public Works	Educator NAHMMA Conference	R	$3,650		$3,650
Public Works	Educator SWANA Conference Attendance	R	$3,750		$3,750
DMASWA	Brush Mower	R	$11,000		$11,000
DMASWA	WiFi Equipment	R	$10,500		$10,500
DMASWA	GIS Asset Mapping	R	$73,000		$73,000
DMASWA	Environmental Impact Fund	R	$192,500		$192,500
DMASWA	Semi Tractor & Trailer	R	$300,000		$300,000
	Subtotal Landfill Fund		**$615,614**	**$—**	**$615,614**
GDTIF Load Repayment					
City Clerk's Office	Desktop to laptop upgrade for the Administrative Support Professional's computer.	N	300	235	65
City Manager's Office	Org Culture/EQ Transition Consultant	N	40,000	31,288	8,712
Community Impact	Increasing funding for the Neighborhood Association Support grant to help activate and expand Neighborhood Association development. All grant funds are currently allocated, limiting opportunities to support local initiatives. Initially submitted as recurring but recommended as non-recurring.	N	15,000		15,000
Economic Development	Art on the River Artist stipend increase from $1,800 to $2,000. This will will directly affect the ability of artists to secure materials, resulting in an increased number of artist participants. Initially submitted as recurring but recommended as non-recurring.	N	2,200		2,200
Emergency Communications	Communications Training Officer (CTO) program for 4 staff members. This course provides comprehensive training on the roles and responsibilities of CTOs in running an agency's training program.	N	2,200	1,100	1,100
Emergency Communications	911 Surcharge Costs	N	195,000		195,000
Emergency Communications	Quality Assurance Certification for the Director and Lead 911 Public Safety Dispatchers. This program will ensure consistent call handling, improve service accuracy and accountability, helps reduce liability and allows for effective feedback, reinforces best practices and close performance gaps. Initially submitted as recurring but recommended as non-recurring.	N	9,765	4,883	4,882

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Housing	Additional funding for building demolitions is necessary to address current and anticipated demolition needs and to uphold our responsibility to maintain safe and stable neighborhoods. Initially submitted as recurring but recommended as non-recurring.	N	42,500		42,500
Housing	Upgrade Inspector vehicle from mid-size sedan to an all-wheel drive SUV	N	9,500		9,500
Human Resources	Contract with a third-party provider to digitize City documents and employee personnel files in coordination with the rollout of the City's new Human Resources Information System (HRIS). If this is recommended, the temporary office assistant improvement package request is not needed.	N	80,000	62,576	17,424
Human Resources	Recruitment services for City Manager position. This package covers comprehensive professional recruitment services, including national outreach and advertising, stakeholder engagement, candidate screening and evaluation, background and reference checks, facilitation of finalist interviews, and support through appointment and contract negotiation.	N	50,000	39,110	10,890
Human Resources	City of Dubuque shirts for Human Resources staff. Initially submitted as recurring but recommended as non-recurring.	N	875	684	191
Human Resources	Society for Human Resource Management Certified Professional (SHRM-CP) certification for Human Resources staff. Initially submitted as recurring but recommended as non-recurring.	N	1,150	900	250
Human Resources	HR Employment Specialist to attend the annual NeoGov conference. Initially submitted as recurring but recommended as non-recurring.	N	2,463	1,927	536
Human Rights	Community Dialogue Event focused on the themes of belonging and connection.	N	2,020		2,020
Human Rights	Civil Rights Education Community Event	N	2,020		2,020
Human Rights	Bus Wrap & Social Media Campaign to advertise Human Rights Department and how/why to file a discrimination complaint.	N	6,460		6,460
Health Services	Animal Control Postcard Mailing - promotion of new pet licensing software (2 year recurring request) Initially submitted as recurring but recommended as non-recurring.	N	9,130		9,130
Health Services	National Association of County & City Health Officials Preparedness Summit for the Environmental Sanitarian/ Emergency Preparedness Planner. This conference presents new research findings, shares tools and resources, and how to implement model practices to prepare, respond and recover from disasters and other emergencies. Initially submitted as recurring but recommended as non-recurring.	N	3,500		3,500
Health Services	Dale Carnegie Training - Animal Control Officer & Environmental Sanitarian. Dale Carnegie courses develop and build confidence, personal leadership competence, strengthen skills in relating to others and build positive relationships with the public, enhance skills to communicate logically, clearly, and concisely.	N	4,700		4,700
Health Services	International Association of Emergency Managers Conference for the Environmental Sanitarian/Public Health Emergency Preparedness Planner. Initially submitted as recurring but recommended as non-recurring.	N	3,700		3,700

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Health Services	Community Health Assessment and Health Improvement Plan outreach & engagement.	N	5,200		5,200
Health Services	One-time community education and outreach event focused on responsible pet ownership. The event will include live demonstrations by professional dog trainers, public Q&A sessions, and distribution of educational resources.	N	2,500		2,500
Health Services	Rabies Vaccination Voucher Program for low-income pet owners within city limits. The program would provide approximately 166 vouchers.	N	5,000		5,000
Health Services	National Environmental Health Association Conference for two staff members. This training covers latest practices, data and research related to environmental health.	N	5,090		5,090
Health Services	Animal Control Truck Safety Accessories - seat covers, floor mats and a cargo divider to enhance vehicle protection and ensure Animal Control Officer safety when transporting animals.	N	1,208		1,208
Finance	Safety and Risk Software. Initially submitted as recurring but recommended as non-recurring.	N	20,000	15,644	4,356
Finance	Safety Equipment funding to ensure the City can promptly replace and maintain critical safety equipment to protect employees and the public. These funds enable rapid emergency response and support compliance with safety regulations identified through safety walkthroughs, audits, or near-miss reports, primary for needs that may not be budgeted within individual departments. Initially submitted as recurring but recommended as non-recurring.	N	10,000	7,822	2,178
Finance	Safety consulting services to assist the City in expanding and strengthening its safety programs, building on current initiatives and implementing procedures within departments. Initially submitted as recurring but recommended as non-recurring.	N	25,000	19,555	5,445
Fire	Purchase of incident command boards to provide incident tracking which outlines critical tasks, assists with crew resource management, tracks accountability, timelines, and assists with documenting milestones.	N	1,500		1,500
Fire	Purchase items for employee recognition including, awards, events, service pins, department branded items, etc.	N	5,000		5,000
Fire	Replacement of garage door at Fire Station 5	N	5,000		5,000
Fire	Epoxy floor at Fire Station 5	N	9,000		9,000
Fire	Contract External ICS Training essential for effective command and coordination during complex incidents.	N	3,000		3,000
Fire	Fire Department Mental Health Wellness Checks. These annual, confidential sessions with a department-dedicated licensed psychologist experienced in first responder care help firefighters manage the emotional and psychological demands of fire and EMS service. Initially submitted as recurring but recommended as non-recurring.	N	22,000		22,000
Information Technology	Fluke Optical Time Domain Reflectometer for testing fiber optic cable performance. The city has over 100 miles of fiber.	N	29,000		29,000
Information Technology	Additional Asset Management Equipment - 3 spare laptops, 3 spare desktops, asset tag scanners, asset management cart, 3 spare docks, and 3 spare monitors.	N	13,000		13,000
Information Technology	Dual 34" curved monitors with privacy glass for all IT staff.	N	17,000		17,000

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Information Technology	Outdoor hardtop gazebo at the Information Technology office. This shared outdoor space would enhance employee well-being, provide a shaded outdoor workspace, and support staff engagement.	N	5,000		5,000
Information Technology	City Hall 3rd Floor Network Switch Enclosure - adding lockable doors to the existing network rack.	N	2,500		2,500
Information Technology	Automated External Defibrillator (AED) for the Information Technology office. This request includes the AED and all necessary supplies, including the mounting cabinet, extra battery, and pads.	N	2,700		2,700
Information Technology	Hybrid work from home setup for all salaried employees. Includes docks, power strips, and headset/speakers.	N	6,000		6,000
Information Technology	Plotter for the Information Technology department.	N	5,000	3,495	1,506
Information Technology	IT Staff City of Dubuque Polos. Initially submitted as recurring but recommended as non-recurring.	N	1,500		1,500
Information Technology	Training and education for IT staff - classes, conferences, certifications and other educational needs. Initially submitted as recurring but recommended as non-recurring.	N	28,000		28,000
Information Technology	Copilot Licensing - 200 additional licenses. 100 licenses were purchased and approved previously, but demand for licenses has far exceeded the initial purchase. Initially submitted as recurring but recommended as non-recurring.	N	132,383	72,000	60,383
Information Technology	5 employees to attend virtual Esri GIS training. Initially submitted as recurring but recommended as non-recurring.	N	16,000	11,182	4,818
Information Technology	Additional conference per year for GIS Coordinator. Initially submitted as recurring but recommended as non-recurring.	N	3,000	2,097	903
Parks	ISU Shade Tree Short Course for forestry staff. Initially submitted as recurring but recommended as non-recurring.	N	1,731		1,731
Planning	Desktop to laptop upgrade for Planning Professional Administrative Assistant	N	1,010	706	304
Planning	Upgrade computer to engineering computer for two Assistant Planners.	N	1,200	839	361
Planning	Dale Carnegie training for the Planning Technician. This training helps participants build confidence, strengthen interpersonal and communication skills, listen empathetically, enhance leadership abilities, motivate others, and manage attitudes and stress to perform at their best.	N	2,500	1,747	753
Planning	Leadership Dubuque training for Assistant Planner. The program provides an opportunity to learn about local community resources, government, businesses, education, and economic development while strengthening leadership skills, exchanging ideas, building relationships with leaders, and expanding professional networks.	N	1,570	1,097	473
Planning	Safe Routes to School Bike Gear. The accessories to be purchased include 24 bike helmets and 20 bike locks.	N	563		563
Planning	Iowa Association of Code Enforcement Officials (IowACE) Conference for the Zoning Enforcement Officer. This conference provides training on the latest code enforcement practices. Initially submitted as recurring but recommended as non-recurring.	N	800	559	241

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Planning	Additional Planner to attend the National American Planning Association Conference (APA). The conference provides valuable opportunities for professional development, exposing attendees to the latest trends, best practices, and innovative solutions in urban planning. Initially submitted as recurring but recommended as non-recurring.	N	3,000	2,097	903
Planning	City of Dubuque shirts for Planning staff. Initially submitted as recurring but recommended as non-recurring.	N	420	294	126
Police	Repurpose two squad cars to conduct annual state-mandated vehicle operation training.	N	39,690		39,690
Police	Mental health wellness checks for each officer. Wellness checks entail a confidential visit with a licensed psychologist experienced with first responders and occupational resilience. Initially submitted as recurring but recommended as non-recurring.	N	11,400		11,400
Police	Non-Profit Special Event Volunteers. Initially submitted as recurring but recommended as non-recurring.	N	5,000		5,000
Police	Professional Development funds to allow up to 25 officers per year for professional development training. Initially submitted as recurring but recommended as non-recurring.	N	40,000		40,000
Public Works	Public Works Employee Training (this request includes funding in Solid Waste Sanitary Sewer, Road Use Tax and General Fund). Initially submitted as recurring but recommended as non-recurring.	N	9,600		9,600
Public Works	Employee recognition including City swag, additional leave time, meals, etc. Initially submitted as recurring but recommended as non-recurring.	N	1,500		1,500
Recreation	Increase in two supervisors' and business development manager's education reimbursement so they can attend high quality continuing education opportunities. Initially submitted as recurring but recommended as non-recurring.	N	3,600		3,600
Recreation	Wi-Fi access at the McAleece ballfield complex.	N	2,500		2,500
Recreation	McAleece ballfield safety net replacement	N	3,000		3,000
Recreation	4 desktop to laptop upgrades	N	1,800		1,800
Recreation	Wi-Fi access throughout the Bunker Hill Admin building to be used by Golf patrons and event/rental/meeting users.	N	2,500		2,500
Recreation	Bunker Hill Outdoor sound system for events and emergency communications.	N	9,647		9,647
Recreation	Bunker Hill Clubhouse additional fryer. There is currently one fryer, however, to expand menu options, an additional fryer would be needed.	N	1,600		1,600
	Greater Downtown TIF Fund		**$1,007,695**	**$281,837**	**$725,859**
	TOTAL NON-PROPERTY TAX FUND PACKAGES		**$2,324,424**	**$390,889**	**$1,933,536**
	TOTAL IMPROVEMENT PACKAGES ALL FUNDS		**$5,110,349**	**$1,350,281**	**$3,918,673**

FULL-TIME EQUIVALENT (FTE) PERSONNEL CHANGES IN RECOMMENDED FY 2027 BUDGET

The Fiscal Year 2027 budget increases the full-time equivalents by 12.58 FTE, decreases part-time equivalents by 2.45 FTE, and decreases temporary equivalents by 0.20 FTE. The changes can be summarized as follows:

DEPARTMENT	POSITION	FULL-TIME	PART-TIME	TEMPORARY	
Airport	Laborer		-0.23		Eliminated due to operational needs changing.
Airport	Custodian		-0.68		Eliminated due to operational needs changing.
City Manager's Office	Limited Term Climate Action Coordinator	1.00			Extending the position through the end of FY 2027.
Community Impact	Administrative Support Professional	0.58			Shifting support for this position from the Americorps grant to City funded.
Economic Development	Economic Development Intern		-0.25		Eliminated due to grant support needs changing.
Engineering	OSHA Intern			-0.25	Limited term intern.
Engineering	Architect Intern			-0.50	Limited term intern.
Finance	Safety & Purchasing Interns			0.80	Created due to increased workload and operational needs.
Fire	Firefighter/Paramedic	9.00			Created to enhance the department's minimum staffing levels for frontline fire suppression vehicles.
Parking	Parking Enforcement Office		-0.50		Position eliminated due to new meter enforcement system.
Parks	Maintenance Technician	2.00			Created to support park maintenance.
Police	Records Clerk		-0.54		Eliminated due to a historical vacancy in this position.
Police	Crime Analyst Intern			0.25	Created to support the large volume and complexity of data analytics tasks.
Recreation	Temporary Recreation Leaders/ Coordinators			-0.50	Eliminated due to program and services alignment.
Transportation	Bus Operators		-0.75		Positions eliminated due to the Downtown Business Shuttle program elimination.
Transportation	Bus Attendant		0.50		
					Total change in FTE from FY 2026
TOTAL FTE CHANGES		**12.58**	**-2.45**	**-0.20**	**9.93**
					Total FTE for FY 2027
TOTAL FTEs FOR FY 2027		**684.00**	**54.16**	**57.27**	**795.43**

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2027

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2026 NUMBER	2027 NUMBER	NOTES
Police Department	90.00	2024-2025	121.00	1985-1990	82.00	120.00	120.00	In 2019, Eliminated a Corporal position and added a Captain and an Officer. FY20 & FY21 added 1 SRO. FY22 added Community Diversion & Prevention Coord. FY23 moved Community Diversion & Prevention Coord to AmeriCorps and added a Patrol Officer. FY24 added 2 Crisis Intervention Team Officers and moved Law Enforcement User Support Specialist to Information Services. 2026 removed 6 Patrol Officers and replaced with 5 new staff for the Precision Policing Center.
Emergency Comm	—	2026-2027	19.00	1985-1991	8.00	19.00	19.00	Part of Police & Fire Departments in 1981. Added 2 Dispatchers in 2009. 1 Dispatcher added 2017 & 2020.1 Dispatcher added 2023. 1 Dispatcher and Records Clerk added 2024. 2025 shift structure changed from a 10 hour shift to a 12 hour rotating shift. 1 Dispatcher added in 2026
Fire Department	94.00	2027	118.00	1988-1990	88.50	104.00	118.00	1 Firefighter added FY20 & FY21. 7 firefighters added in 2023 as well as addition of Civilian Fire Inspector. 1 firefighter and 1 administrative assistant added in 2024. Fire Inspector and Bureau Chief added during 2024 and both Captain and Bureau Chief added 2025. 5 firefighter/paramedics were added in FY2026 and 9 firefighter/paramedics recommended for FY27.
Human Rights	3.00	1981; 1986 1990-1997; 2006*;2013 -2019	5.00	1982-1985; 1988-1989; 1998-2005; 2026	2.00	2.00	2.00	Community Relations Coordinator added 2013 & Strategic Workforce Equity Coordinator moved to Human Resources in FY21. Community Engagement Coordinator moved to Office of Economic Mobility and Neighborhood Support in 2023. Human Rights Specialist eliminated in 2026.
Building Safety	12.00	1981; 2016-2018	12.00	1985-1988	6.00	—	—	Custodians added FT 2015 & FY21. Inspector II Eliminated 2019. Building Services Code Inspection and Construction Services moved to Housing and Facilities Management moved to Engineering in FY22.
Health Services	9.50	1981	9.50	1989-2019	4.00	7.00	7.00	Included School Nursing Program in 1981. FT Animal Control Officer added FY20 and FY21. Added Environmental Sanitarian in FY23
Multicultural Family Center	—	2022-2027	3.00	2011	1.00	3.00	3.00	MFC Assist. Dir. FT in 2016. MFC Teen Coordinator 2022. Multicultural Family Center moved out of Parks and Recreation Department during 2025, became a division of newly formed Community Impact Department. 0.48 Receptionist positions moved to Recreation Division in 2026.
Park Division	27.20	2026	39.98	1996-2001	20.92	27.35	30.35	Added Assist. Gardener 2012. Eliminated FT Park Ranger 2017. Project Manager added in 2023 and 0.15 FTE of Leisure Services Manager allocated to Conference Center. Confidential Account Clerk and Assistant Horticulturalist added in 2024. Added Bee Branch Maintenance Tech and Eagle Point Park Maintenance Tech in 2026. Environmental Justice Tree Coordinator was added during FY2026. 2 Maintenance Technician positions are recommended for FY27.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2027

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2026 NUMBER	2027 NUMBER	NOTES
Community Impact & Neighborhood Support	—	2027	7.00	2025	5.00	5.00	7.00	AmeriCorps Director shifted from Housing 2012; AmeriCorps Community Outreach Coordinator added in 2022. Community Diversion & Prevention Coord moved from Police, Secretary added to AmeriCorps, & AmeriCorps Coordinator increased to FT in 2023. AmeriCorps division became Community Impact Division in 2024. Community Impact Division became a City department during 2025. During FY 2026 the Office of Economic Mobility consolidated with Community Impact. The Community Engagement Coordinator and Economic Mobility Opportunity Special Assistant were added with this consolidation during FY 2026. The Director of Economic Mobility position was eliminated.
Civic Center	13.75	1981	13.75	2005-2019	0.15	0.15	0.15	Changed to private mgmt. 7/1/04. Employees to new firm. 0.15 of Parks and Recreation Director position allocated to Conference Center
Conference Center	—	2023-2027	0.15	2023	0.15	0.15	0.15	0.15 of Parks and Recreation Director position allocated to Conference Center in 2023.
Recreation Division	—	2026-2027	9.93	2025	8.93	9.93	9.93	Recreation Division no longer includes Community Impact and Multicultural Family Center beginning in 2026. Facilities Supervisor 2015; Golf Pro increase from Part time to full time in 2026.
Recreation Division/ Community Impact Division/ Multicultural Family Center	13.00	2023-2025	16.93	1991; 2007*-2009	7.93	—	—	*Golf- FT to PT; AmeriCorps Director shifted from Housing 2012; Facilities Supervisor 2015;MFC Assist. Dir. FT in 2016. MFC Teen Coordinator and AmeriCorps Community Outreach Coordinator added in 2022. Community Diversion & Prevention Coord moved from Police, Secretary added to AmeriCorps, & AmeriCorps Coordinator increased to FT in 2023. In FY25, restructure so AmeriCorps Coordinator increase 0.13 FTE from City funding.
Library	20.00	2024-2027	22.00	1989	14.00	22.00	22.00	Library Aide Changed to FT 2013. Library Aide added to Teen in FY20. Makerspace Assistant added in 2023. 2 Lead Library Assistants added and a Makerspace Assistant removed in 2024.
Airport	8.00	2026-2027	14.00	1983-1994	7.00	14.00	14.00	Assistant FBO Director added in FY2023. in FY24, PT (0.70 FTE) Marketing Coordinator position eliminated and replaced with 1.0 FTE in PIO that will be assisting Airport in marketing. Administrative Support Professional added 2026.
Transportation Services	44.00	1981-1982	44.00	2010-2011	6.00	31.00	31.00	Transit Management changed to City Employees 2016. 1 Transit Dispatcher added 2018. Parking Division merged with Transit Division in 2019 to form the Transportation Services Department. 3 Bus Operators added in FY 2019. 4 Bus Operators added in 2023. 2 Parking Meter Enforcement Officers and 1 Driver Trainer added in 2024. 1 FT Laborer added and a PT laborer eliminated in 2025.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2027

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2026 NUMBER	2027 NUMBER	NOTES
Engineering	22.00	2027	40.00	1983; 1985-1987	18.00	40.00	44.00	Temporary Engineering Technician removed FY19. Eliminated Environmental Engineer FY18. Confidential Account Clerk added FY19. Environmental Engineer and Camera Systems Tech added and Engineering Tech removed FY21. Facilities Management moved from Building Svcs. to Engineering in FY22. Utility Locator added in FY23. Confidential Account Clerk and Engineering Technician added and elimination of temporary lease management intern during FY24. Inflow and Infiltration Inspector added 2026. 3 Traffic Signal Technicians and 1 Engineering Technician were added during FY 2026.
Water Department	32.00	1981-1982	32.00	1999-2009	23.00	26.07	26.07	Secretary changed to part-time 2016. Eliminated Plant Manager position in 2019. Confidential Account Clerk in 2020. Water Distribution Maintenance worker added in 2024.
Water & Resource Recovery	37.00	1981-1982	37.00	2019	14.50	17.00	17.00	(2) Plant Operators eliminated and Environmental Coordinator added 2016. Assistant Manager, Operator II, and Operator IV position removed in FY 2019. Industrial Pre-Treatment Coordinator, Assistant W&RRC Manager, 0.25 FTE Maintenance Supervisor added in 2024.
Public Works	1.00	1990-1991	2.00	1993-2001	—	—	—	
Public Works	89.00	2026	95.35	1990	73.00	95.35	92.35	Utility Worker Apprentice added FY19; Secretary added FY20; Traffic Signal Tech II added FY21. Sanitation Driver added FY23. Data Scientist ad Secretary added in 2024. Department restructure during 2024: Administrative Assistant upgraded from PT to FT, Assistant Public Works Director eliminated, Field Supervisor added, Fleet Maintenance Procurement Specialist added, elimination of Stock Clerk, and Maintenance Supervisor eliminated. For FY25, Equipment Operator II/Landfill Equipment Operator and Sanitation Driver had FTE's corrected to bring to full-time equivalents. 3 Traffic Signal Technicians moved to Engineering department during FY2026.
Parking Division	9.80	2002-2003	11.50	2019	—	—	—	Eliminated Laborer 2017. Eliminated Laborer 2018. Parking division merged with Transit to become the Transportation Services Department in 2019.
Economic Development	7.00	1981	7.00	2016-2017	2.00	4.00	4.00	Assist. Director, Economic Development Coordinator and Confidential Clerk eliminated and Project Coordinator added in 2016. Arts & Cultural Coordinator FT in 2018. Project Coordinator eliminated and Assist Director added in FY 2020. Financial/Projects Specialist added 2026.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2027

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2026 NUMBER	2027 NUMBER	NOTES
Housing Services	12.50	2027	39.00	1984-1985	10.50	36.00	39.00	2.48 Lead positions added 2020; added General Housing Inspector FY20; Assistant Housing Director and Nuisance Specialist added FY20. Building Services Code Enforcement and Construction Services moved to Housing in FY22. Grant Program Manager added in FY23. Combination Inspector added in 2024. Lead Paint Inspector, Grants Supervisor and Administrative Support Professional added in FY2026.
Planning Services	4.00	2024-2027	8.00	1985-1987	2.50	8.00	8.00	*PT Asst Planner to FT
Human Resources	—	2027	8.00	2019	3.00	7.00	8.00	Strategic Workforce Equity Coordinator moved from Human Rights FY21. Development Training Coord. added FY22. Benefits & Compensation Manager and Employee Relations Manager added FY23. PT Employment Specialist moved to FT in FY26.
Office of Economic Mobility	—	2025-2026	4.00	2022	1.00	4.00	—	Community Engagement Coord moved from Office of Human Rights and Data Analyst moved from City Manager's Office in FY23. Administrative Assistant became FT in FY24. The Office of Economic Mobility was consolidated with Community Impact and Neighborhood Support in FY26.
Communications Office	—	2025-2026	8.00	2018	3.00	8.00	6.00	GIS Specialist added and Communications Specialist full-time January 2019. Cable TV combined with Public Information adding Cable TV Coord and Video Producer in FY22. GIS Coordinator and GIS Specialist moved to the Information Technology department during FY26.
City Manager's Office	11.00	2023-2027	9.00	1993	7.60	9.00	9.00	ICMA Management Intern Full-Time FY 2020. 1 Assistant City Manager eliminated FY22. Data Analyst for Office of Economic Mobility and Neighborhood Support added FY22 and transferred to Office of Economic Mobility and Neighborhood Support in FY23. Grant Analyst and Climate Action Coordinator added in FY23. 2026 included Grant Analyst and ICMA Management Fellow being eliminated, Director of Strategic partnerships increased to full time, and Management/Grant Analyst added.
City Clerk's Office	3.00	2023-2027	4.00	1981-2022	3.00	4.00	4.00	Secretary added FY23
Finance Department	—	2026-2027	22.00	2020	17.00	22.00	22.00	Finance and Budget consolidated in FY 2020. Budget/Financial Analyst and Confidential Account Clerk added FY20. Budget Director, Purchasing/Safety Coordinator, and Temporary Utility Billing Accountant added 2024. Budget/Financial Analyst added 2025.
Finance Department (without Budget Office)	20.50	1981-1989	20.50	1997*-2011, 2019	14.00	—	—	*Meter Reading Outsourced/Cashier changed to FT 2015. Water Meter Inspector moved to Water Department in 2019. Budget and Finance consolidated FY2020.
City Attorney	2.00	2020-2027	5.00	1986	1.00	5.00	5.00	FT City Attorney moved to PT Senior Counsel. FT Assistant City Attorney promoted to City Attorney. Civil Rights Specialist added FY 2020.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2027

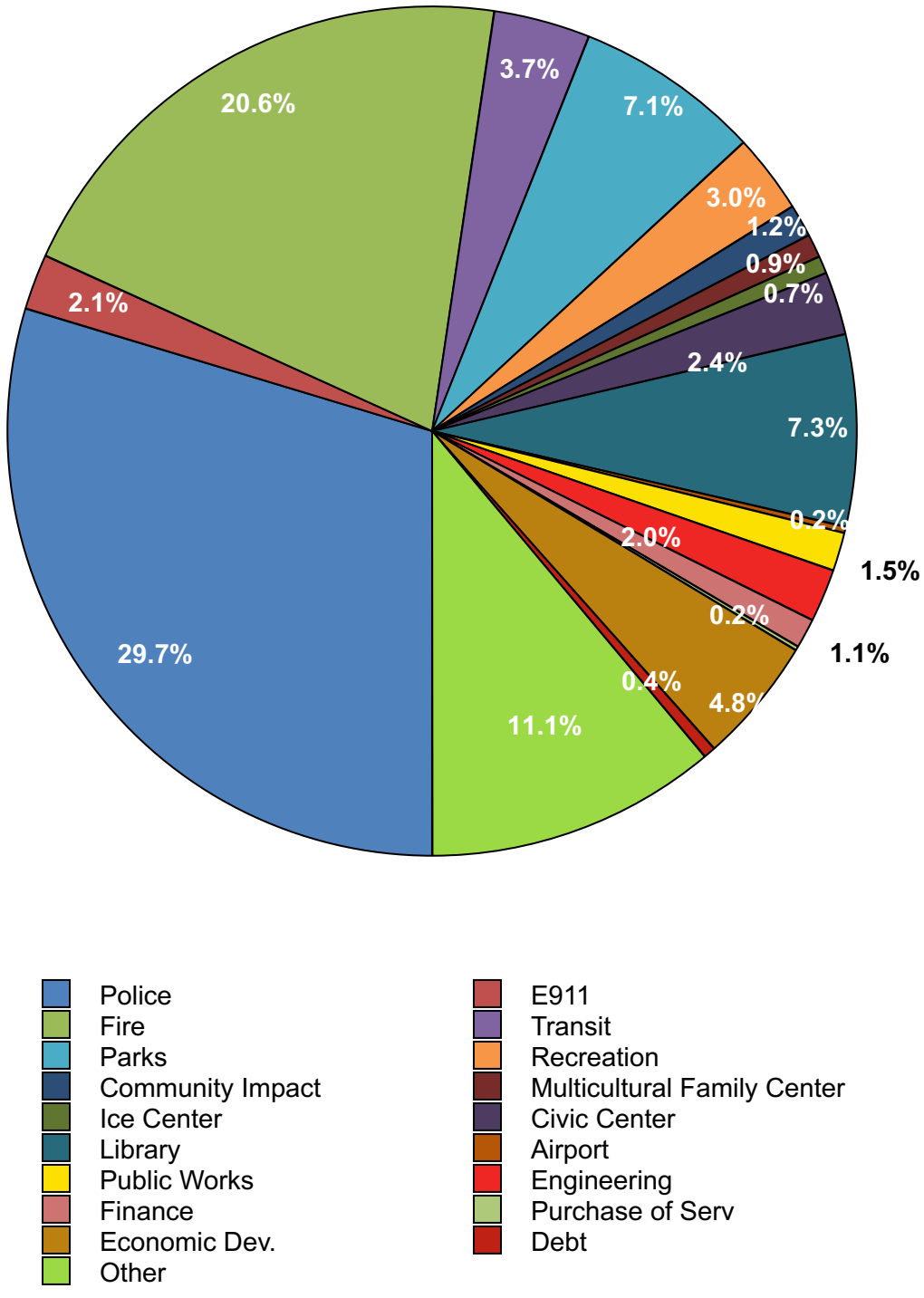
DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2026 NUMBER	2027 NUMBER	NOTES
Information Technology	2.50	2027	13.00	1981	2.50	12.00	16.00	Help Desk Position added 2013. Help Desk, User Technology Specialist, and Chief Security Officer added in FY23. Law Enforcement User Support Specialist moved from Police 2024. GIS Coordinator & GIS Specialist moved from Communications during FY26.
Cable TV	—	1991; 1993	4.00	1981	—	—	—	Consolidated with Communications Office in FY22.
City Hall Maintenance	1.00	1981-1982	1.00	1983-2001*	—	—	—	*Outsourced (brought back in FY 2006 with PT employees)
	588.75	**1981**	**588.25**	**1989**	**495.80**	**662.00**	**684.00**	**16.18% Increase 1981-2027**

FINANCIAL SUMMARIES

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HOW YOUR CITY SHARE OF PROPERTY TAXES ARE DISTRIBUTED

FY 2027 RECOMMENDED OPERATING BUDGET IN LEVIED FUNDS



FISCAL YEAR 2027 RECOMMENDED BUDGET
NET OPERATING BUDGET IN FUNDS INCLUDING TAX LEVY REVENUE BY DEPARTMENT
Represents Department's Net Budgets in Funds with Tax Levies

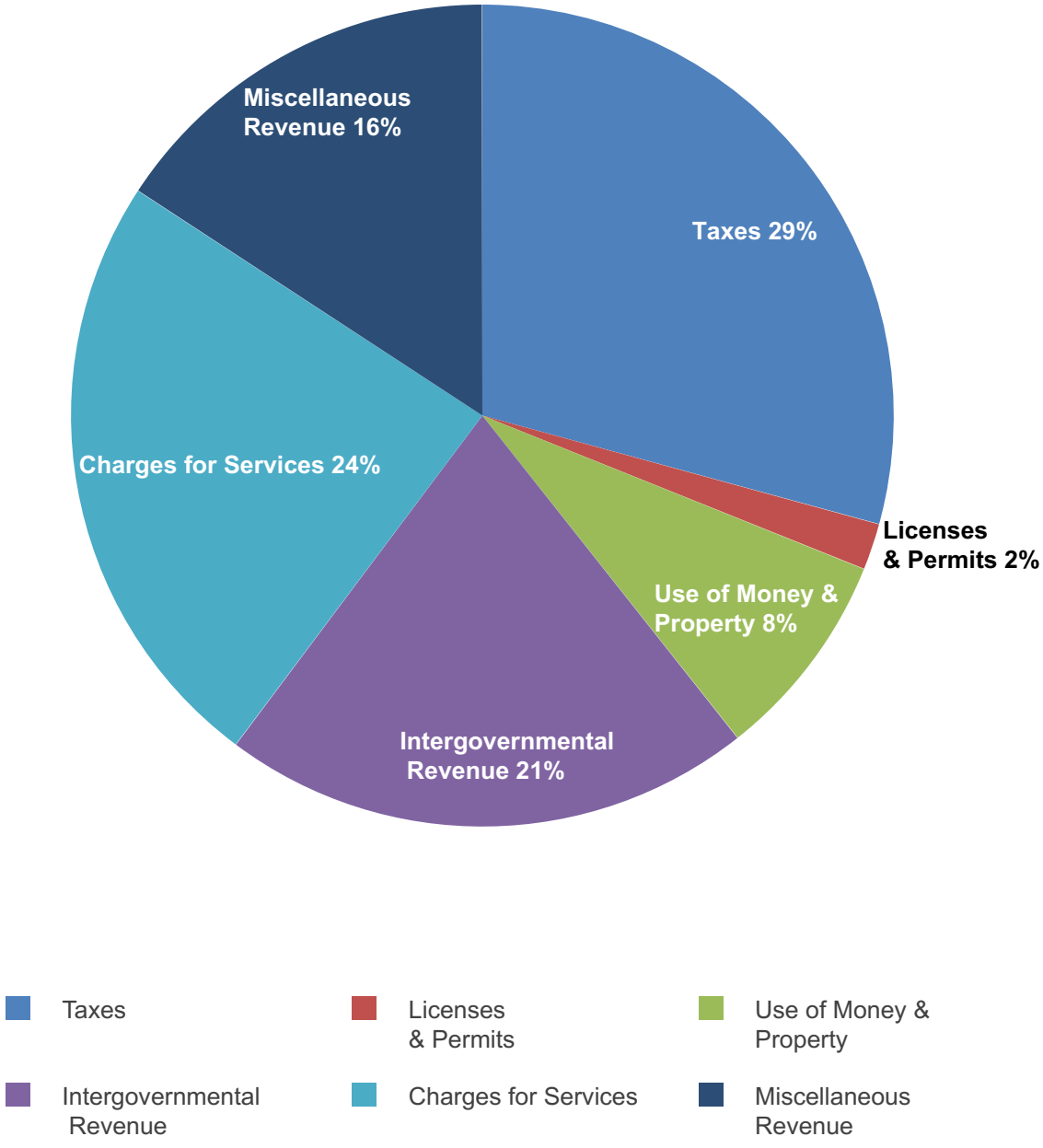
DEPARTMENT/DIVISION	FY 2026 TAXABLE FUNDS	FY 2026 REVENUE GENERATED & TRANS IN	FY 2026 NET OPERATING BUDGET	FY 2027 TAXABLE FUNDS	FY 2027 REVENUE GENERATED & TRANS IN	FY 2027 NET OPERATING BUDGET	% OF NET OPERATING BUDGET
Public Safety							
Police	$ 19,519,051	$ 1,446,627	$ 18,072,424	$ 20,244,578	$ 1,255,150	$ 18,989,428	29.67 %
Emergency Comm. Center	2,273,118	1,046,115	1,227,003	2,578,043	1,225,678	1,352,365	2.11 %
Fire	17,862,495	5,140,196	12,722,299	20,446,247	7,295,022	13,151,225	20.55 %
Emergency Management	119,476	1,458	118,018	129,170	1,669	127,501	0.20 %
Inspections	1,139,416	1,099,857	39,559	1,219,737	1,210,746	8,991	0.01 %
Subtotal	40,913,556	8,734,253	32,179,303	44,617,775	10,988,265	33,629,510	52.55 %
Health & Social Services							
Human Rights	344,833	1,400	343,433	309,440	1,400	308,040	0.48 %
Health Services	1,251,403	417,769	833,634	1,330,015	429,209	900,806	1.41 %
Subtotal	1,596,236	419,169	1,177,067	1,639,455	430,609	1,208,846	1.89 %
Culture & Recreation							— %
Parks Division	4,321,557	409,419	3,912,138	4,918,327	392,663	4,525,664	7.07 %
Community Impact	1,020,417	537,549	482,868	1,362,542	566,518	796,024	1.24 %
Ice Center	410,684	—	410,684	426,960	—	426,960	0.67 %
Multicultural Family Center	499,819	8,610	491,209	565,999	1,000	564,999	0.88 %
Civic Center	1,392,164	—	1,392,164	1,545,239	—	1,545,239	2.41 %
Grand River Center	1,173,796	—	1,173,796	1,147,505	—	1,147,505	1.79 %
Recreation	3,939,008	1,912,401	2,026,607	3,968,002	2,031,800	1,936,202	3.03 %
Library	4,519,092	50,645	4,468,447	4,705,167	47,626	4,657,541	7.28 %
Subtotal	17,276,537	2,918,624	14,357,913	18,639,741	3,039,607	15,600,134	24.38 %
Public Works							
Airport	5,183,934	5,022,959	160,975	4,785,407	4,631,839	153,568	0.24 %
Transit	4,772,660	2,710,620	2,062,040	4,663,631	2,301,762	2,361,869	3.69 %
Public Works	1,600,141	36,661	1,563,480	981,234	38,548	942,686	1.47 %
Engineering	4,051,486	2,140,822	1,910,664	2,788,519	1,492,520	1,295,999	2.03 %
Subtotal	15,608,221	9,911,062	5,697,159	13,218,791	8,464,669	4,754,122	7.43 %
Community & Econ Dev							
Economic Development	3,732,263	493,095	3,239,168	3,569,778	486,824	3,082,954	4.82 %
Housing & Comm. Dev.	1,287,940	2,010,128	(722,188)	1,319,360	2,056,688	(737,328)	(1.15)%
Planning	1,109,910	769,415	340,495	1,159,133	833,645	325,488	0.51 %
Purchase of Services	100,000	—	100,000	100,000	—	100,000	0.16 %
Subtotal	6,230,113	3,272,638	2,957,475	6,148,271	3,377,157	2,771,114	4.33 %
General Government							
Eng-Facilities Mgmt	1,462,698	377,126	1,085,572	1,342,312	366,568	975,744	1.52 %
City Council	161,064	—	161,064	170,532	—	170,532	0.27 %
City Manager's Office	2,047,931	1,624,388	423,543	2,181,726	1,546,768	634,958	0.99 %
Human Resources	1,877,929	1,439,310	438,619	1,791,130	1,400,072	391,058	0.61 %
Public Information	1,030,317	658,138	372,179	723,708	520,483	203,225	0.32 %
City Clerk	620,808	457,483	163,325	556,659	473,578	83,081	0.13 %
Finance	4,825,542	4,099,988	725,554	5,481,755	4,766,048	715,707	1.12 %
City Attorney	1,181,461	902,272	279,189	1,185,241	927,076	258,165	0.40 %
Information Technology	2,916,984	863,338	2,053,646	3,602,982	1,295,263	2,307,719	3.61 %
Subtotal	16,124,734	10,422,043	5,702,691	17,036,045	11,295,856	5,740,189	8.97 %
Total Without Debt	97,749,397	35,677,789	62,071,608	101,300,078	37,596,163	63,703,915	99.55 %
Debt Service	14,785,469	14,499,599	285,870	14,950,426	14,662,931	287,495	0.45 %
Total With Debt	$112,534,866	$ 50,177,388	$ 62,357,478	$116,250,504	$ 52,259,094	$ 63,991,410	100.00 %

FISCAL YEAR 2027 RECOMMENDED BUDGET
DISTRIBUTION OF THE CITY PORTION OF YOUR PROPERTY TAX PAYMENT
RESIDENTIAL PROPERTY EXAMPLE

For a residential property, with an assessed value of $213,211 (and a taxable value of $94,952) the City portion of their Fiscal Year 2027 (July 1, 2026 - June 30, 2027) tax bill would be $889.20 with homestead tax credit. The distribution of their tax dollars to City departments & divisions would be:

City of Dubuque Department/Division	Net Operating Expense	Debt Service		Total
Police	$ 263.82		$	263.82
Emergency Comm. Center	18.76			18.76
Fire	182.74	1.36	0.45 %	184.1
Emergency Management	1.78			1.78
Subtotal	467.19	1.36		468.55
Human Rights	4.27			4.27
Health Services	12.54			12.54
Park Division	62.87			62.87
Community Impact	11.03			11.03
Ice Center	5.96			5.96
Multicultural Family Center	7.83			7.83
Civic Center	21.43			21.43
Grand River Center	15.92			15.92
Recreation	26.94			26.94
Library	64.73			64.73
Subtotal	233.52	—		233.52
Airport	2.14			2.14
Transit	32.82			32.82
Public Works	13.08			13.08
Engineering	18.06			18.06
Economic Development	42.86			42.86
Housing & Comm. Dev.	(10.23)			(10.23)
Purchase of Services	1.43			1.43
Subtotal	100.16	—		100.16
Planning	4.54			4.54
Eng - Facilities Mgmt	13.52			13.52
City Council	2.40			2.4
City Manager's Office	8.81			8.81
Human Resources	5.43			5.43
Public Information	2.85			2.85
City Clerk	1.16			1.16
Finance	9.96	2.64	0.45 %	12.6
City Attorney	3.56			3.56
Information Services	32.10			32.10
Subtotal	84.33	2.64		86.97
Grand Total	$ 885.2	4.00	$	889.20

BUDGET REVENUE BY CATEGORY



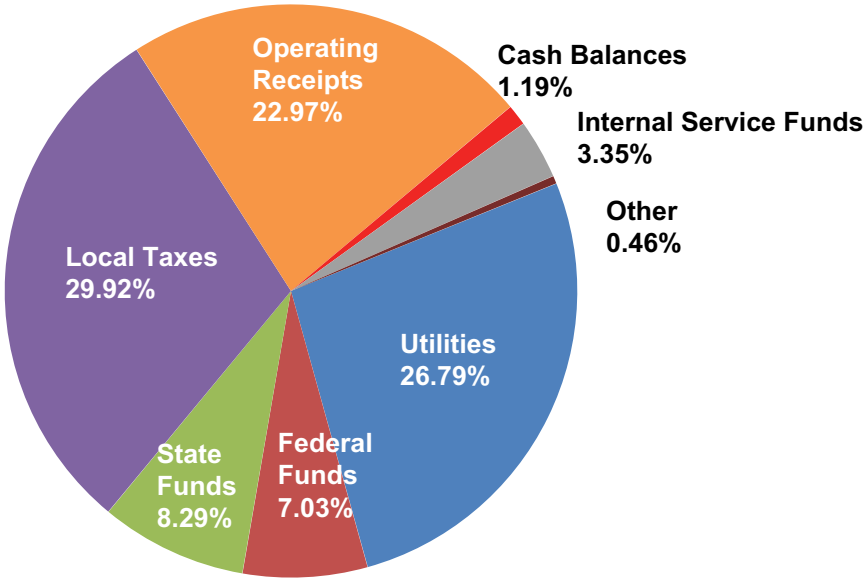
FY 2027 RECOMMENDED REVENUE BUDGET $257,363,003

SUMMARY OF TOTAL REVENUES
BY REVENUE CATEGORY

Revenue Category	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
Taxes					
Property Taxes	$ 26,230,795	$ 28,780,003	$ 29,866,180	$ 31,951,330	6.98 %
Local Option Sales Tax	12,200,394	12,465,961	12,905,936	12,745,516	(1.24)%
Hotel/Motel Taxes	3,067,602	3,436,906	3,910,460	3,513,001	(10.16)%
Gaming Tax	605,937	589,215	591,179	589,215	(0.33)%
Utility franchise tax	7,057,265	5,975,587	6,517,618	7,359,075	12.91 %
Other Taxes	11,119,159	17,595,046	19,534,000	19,143,137	(2.00)%
Total Taxes	60,281,152	68,842,718	73,325,373	75,301,274	2.69 %
Licenses & Permits					
Licenses & Permits	3,712,147	5,023,423	4,477,648	4,706,776	5.12 %
Total Licenses & Permits	3,712,147	5,023,423	4,477,648	4,706,776	5.12 %
Use of Money & Property					
Interest Earnings	3,005,554	7,110,874	4,219,519	3,295,078	(21.91)%
Gaming Leases	7,191,475	6,863,733	7,213,362	7,079,186	(1.86)%
Other Uses of Money	8,568,313	11,420,702	10,757,387	10,891,496	1.25 %
Total Use of Money & Property	18,765,342	25,395,309	22,190,268	21,265,760	(2.79)%
Intergovernmental Revenue					
Federal Grants	12,705,928	26,986,628	36,862,031	31,830,592	(13.65)%
State Road Use Funds	8,210,851	8,473,864	8,589,783	8,581,907	(0.09)%
State Grants	1,942,053	9,953,336	9,711,472	11,279,612	16.15 %
County Contributions	789,934	2,169,122	1,475,789	2,037,784	38.08 %
Total Intergovernmental Revenue	23,648,766	47,582,950	56,639,075	53,729,895	(9.56)%
Charges for Services					
Utility Charges	36,574,443	43,259,857	46,462,310	48,776,628	4.98 %
Other Charges for Services	5,240,062	5,758,311	6,236,051	12,958,497	107.80 %
Total Charges for Services	41,814,505	49,018,168	52,698,361	61,735,125	3.17 %
Special Assessments	108,309	74,023	117,657	40,000	(66.00)%
Miscellaneous Revenue					
Internal Charges	3,448,588	4,011,502	6,732,643	7,031,602	4.44 %
Proceeds from Bonds	1,455,236	28,348,992	29,189,076	26,579,333	(8.94)%
Other Miscellaneous Revenue	7,601,630	10,248,258	8,662,620	6,973,238	(19.50)%
Total Miscellaneous Revenue	12,505,454	42,608,752	44,584,339	40,584,173	(8.97)%
Total Revenues Before Transfers	160,835,675	238,545,343	254,032,721	257,363,003	1.31 %
Transfers	24,896,810	48,021,115	45,959,028	46,910,374	2.07 %
Grand Total Revenues	$ 185,732,485	$ 286,566,458	$ 299,991,749	$ 304,273,377	1.43 %

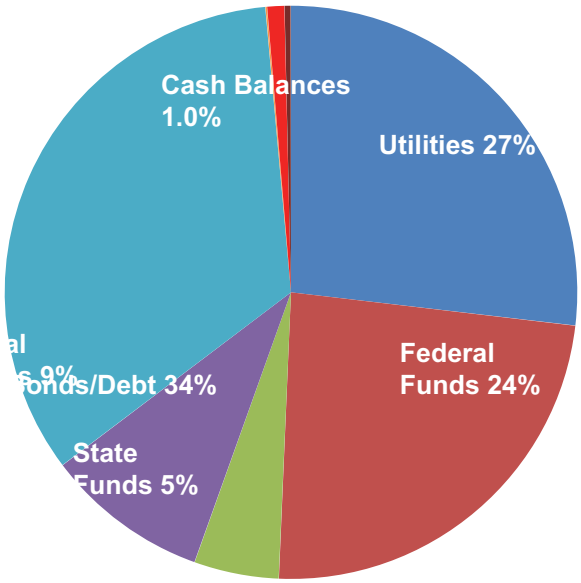
WHERE THE MONEY COMES FROM

FY 2027 OPERATING BUDGET



TOTAL RECOMMENDED OPERATING BUDGET $185,414,706

FY 2027 CAPITAL BUDGET



TOTAL RECOMMENDED CAPITAL BUDGET $80,633,738

* Excludes Transfers and non-program accounts for self-insurance, Metro Landfill accounts & Agency Fund accounts

SUMMARY OF HOW BUDGETED EXPENDITURES ARE FUNDED
BY SOURCE OF INCOME

Revenue Type	FY26 Total Adopted Revenues	FY27 Total Recomm'd Budget		FY27 Recomm'd Operating Budget		FY27 Recomm'd Capital Budget	
	Dollars	Dollars	Percent	Dollars	Percent	Dollars	Percent
Utilities							
Water	$ 15,555,421	$ 15,714,253	5.88 %	$ 11,540,022	6.22 %	$ 4,174,231	5.18 %
Sewer	19,711,822	30,935,733	11.59 %	16,867,959	9.10 %	14,067,774	17.45 %
Solid Waste	5,812,550	6,073,093	2.27 %	6,073,093	3.28 %	—	— %
Parking	2,906,530	2,843,121	1.06 %	2,843,121	1.53 %	—	— %
Stormwater	7,495,147	7,629,087	2.86 %	6,094,967	3.29 %	1,534,120	1.90 %
Landfill	12,389,784	7,146,071	2.68 %	5,666,890	3.06 %	1,479,181	1.83 %
Salt Operations	140,500	143,010	0.05 %	143,010	0.08 %	—	— %
Transit	1,347,823	859,038	0.32 %	450,378	0.24 %	408,660	0.51 %
Subtotal	65,359,577	71,343,406	26.72 %	49,679,440	26.79 %	21,663,966	26.87 %
Federal Funds							
Community Development	954,117	1,289,332	0.48 %	639,332	0.34 %	650,000	0.81 %
HUD Lead Grant	4,138,529	3,429,556	1.28 %	829,556	0.45 %	2,600,000	3.22 %
Federally Assisted Housing	8,175,010	8,893,857	3.33 %	8,893,857	4.80 %	—	— %
Federal Grants - AmeriCorps	362,250	258,991	0.10 %	258,991	0.14 %	—	— %
Federal Grants - Older Adult Home Mod	—	595,388	0.22 %	200,188	0.11 %	395,200	0.49 %
Federal Grants - Law Enforcement	243,519	64,760	0.02 %	64,760	0.03 %	—	— %
Federal CARES Act	241,148	726,102	0.27 %	726,102	0.39 %	—	— %
Federal American Rescue Plan Act	—	—	— %	—	— %	—	— %
Federal Assistance	12,345,426	5,958,651	2.23 %	—	— %	5,958,651	7.39 %
Federal Transportation	—	—	— %	—	— %	—	— %
Federal Transit Authority	1,929,641	3,789,717	1.42 %	1,430,645	0.77 %	2,359,072	2.93 %
Passenger Facility Charge	179,857	—	— %	—	— %	—	— %
Federal Aviation Administration	9,819,500	7,244,995	2.71 %	—	— %	7,244,995	8.99 %
Subtotal	38,388,997	32,251,349	12.08 %	13,043,431	7.03 %	19,207,918	23.82 %
State Funds							
State Health Grant/Lead Grant	10,000	10,000	— %	10,000	0.01 %	—	— %
State Police Program Grant	39,225	23,225	0.01 %	23,225	0.01 %	—	— %
State Iowa Finance Authority	229,974	253,317	0.09 %	—	— %	253,317	0.31 %
State Flood Mitigation	5,603,712	5,617,160	2.10 %	5,617,160	3.03 %	—	— %
State RISE Grant	950,000	950,000	0.36 %	—	— %	—	— %
State Transit	399,858	492,467	0.18 %	492,467	0.27 %	—	— %
State Airport Grant	805,100	148,000	0.06 %	48,000	0.03 %	100,000	0.12 %
Highway Maintenance & Trails Grants	11,098	2,570,243	0.96 %	11,098	0.01 %	2,559,145	3.17 %
Road Use Tax	8,653,775	9,399,569	3.52 %	8,454,648	4.56 %	944,921	1.17 %
Industrial and Commercial State Backfill	1,034,421	654,828	0.25 %	654,828	0.35 %	—	— %
Mobile Home Tax	60,967	64,852	0.02 %	64,852	0.03 %	—	— %
Subtotal	17,798,130	20,183,661	7.56 %	15,376,278	8.29 %	3,857,383	4.78 %
Local Taxes							
Property Tax	29,872,253	31,940,934	11.96 %	31,940,934	17.23 %	—	— %
Hotel/Motel Tax	3,910,460	3,513,001	1.32 %	3,513,001	1.89 %	—	— %
Monies & Credits	229,750	175,000	0.07 %	175,000	0.09 %	—	— %
Ag Land Tax	10,388	10,396	— %	10,396	0.01 %	—	— %
TIF Increment Property Tax	27,613,451	13,248,201	4.96 %	10,601,846	5.72 %	2,646,355	3.28 %
DRA-Parimutuel Tax	591,179	589,215	0.22 %	589,215	0.32 %	—	— %
Sales Tax-50% and 20%	9,220,253	8,428,786	3.16 %	8,414,994	4.54 %	13,792	0.02 %
Sales Tax-30%	4,426,909	5,019,687	1.88 %	237,768	0.13 %	4,781,919	5.93 %
Subtotal	75,874,643	62,925,220	23.57 %	55,483,154	29.92 %	7,442,066	9.23 %

SUMMARY OF HOW BUDGETED EXPENDITURES ARE FUNDED
BY SOURCE OF INCOME

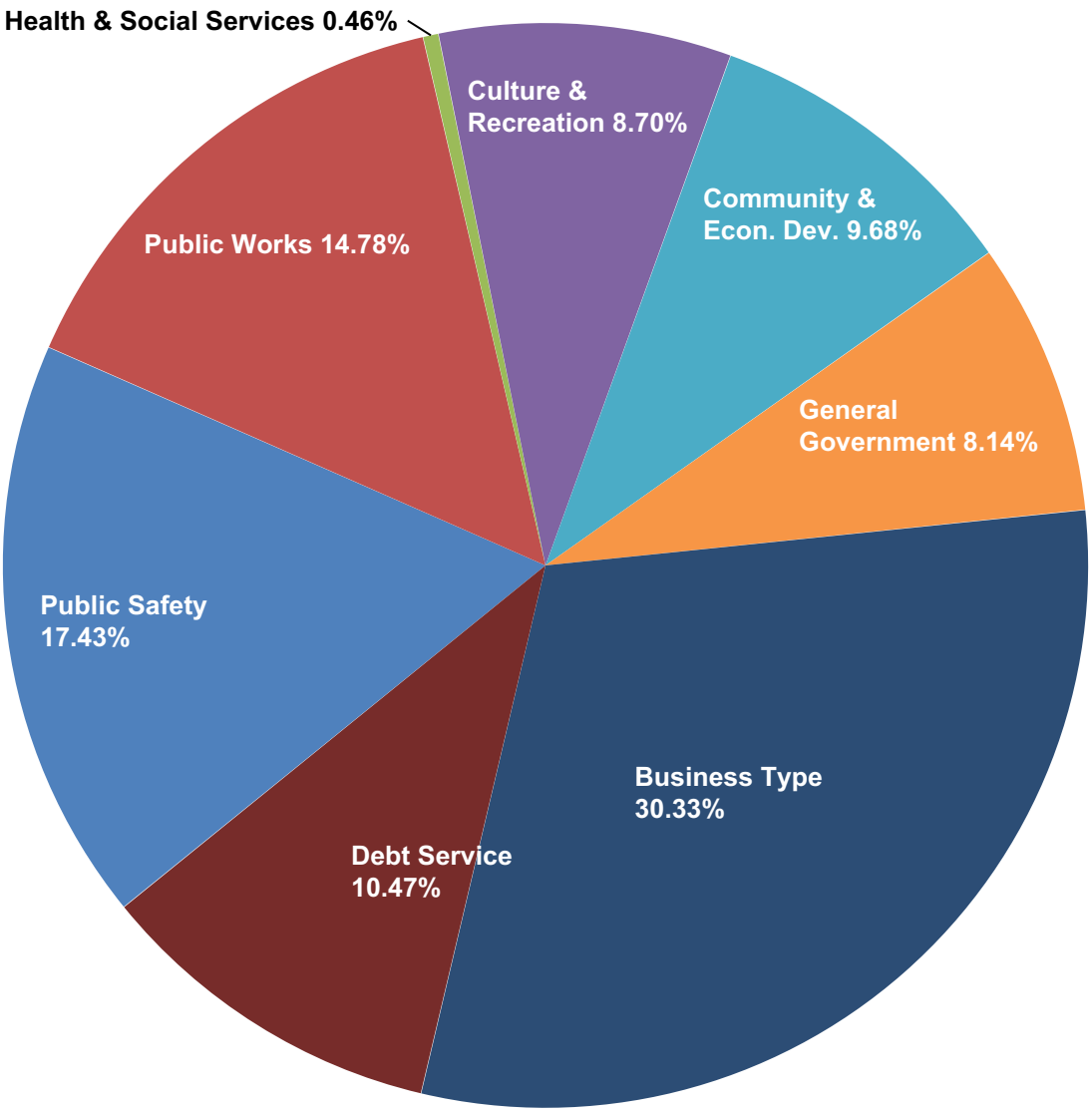
Revenue Type	FY26 Total Adopted Revenues	FY27 Total Recomm'd Budget		FY27 Recomm'd Operating Budget		FY27 Recomm'd Capital Budget	
	Dollars	Dollars	Percent	Dollars	Percent	Dollars	Percent
Operating Receipts							
Airport	4,974,959	4,583,839	1.72 %	4,583,839	2.47 %	—	— %
Ambulance	4,191,888	5,517,298	2.07 %	5,517,298	2.98 %	—	— %
Animal Licenses/Impoundments Fee	237,491	231,334	0.09 %	231,334	0.12 %	—	— %
Business License/Permits	256,408	284,850	0.11 %	284,850	0.15 %	—	— %
Cable TV	293,346	233,524	0.09 %	231,824	0.13 %	1,700	— %
County Participation Comm. Center	1,035,675	1,219,430	0.46 %	1,219,430	0.66 %	—	— %
County Payment	436,614	408,106	0.15 %	408,106	0.22 %	—	— %
Dental Premium Reimbursements	209,372	—	— %	—	— %	—	
Diamond Jo-Admissions	500,000	500,000	0.19 %	500,000	0.27 %	—	— %
DRA-Equity Distribution	1,267,993	1,286,001	0.48 %	1,286,001	0.69 %	—	— %
DRA-Gaming used for America's River Project/Parking/Fire Debt Abatement	6,849	6,673	— %	6,673	— %	—	— %
DRA-Gaming Revenues (Lease & Slots)	7,206,513	7,072,513	2.65 %	7,072,513	3.81 %	—	— %
DRA-Police Overtime - Security	9,162	7,168	— %	7,168	— %	—	— %
Engineering Division incl' Riverfront Leases	5,173,075	5,293,699	1.98 %	5,293,699	2.86 %	—	— %
Federal Building Leases	379,931	366,568	0.14 %	366,568	0.20 %	—	— %
Golf	1,041,236	1,162,093	0.44 %	1,122,093	0.61 %	40,000	0.05 %
Information Services Recharges	863,338	1,295,263	0.49 %	1,295,263	0.70 %	—	— %
Inspection (Building/Health/Fire/Planning)	1,143,508	1,243,552	0.47 %	1,243,552	0.67 %	—	— %
Interest Earnings-Tax Funds	2,300,817	1,655,692	0.62 %	1,655,692	0.89 %	—	— %
Iowa District Court Fines	244,469	202,816	0.08 %	202,816	0.11 %	—	— %
Library Receipts	50,378	47,438	0.02 %	47,438	0.03 %	—	— %
Misc./Administration Overhead Charges	955,521	477,709	0.18 %	442,709	0.24 %	35,000	0.04 %
Public Works	5,563	7,450	— %	7,450	— %	—	— %
Park	310,689	298,826	0.11 %	298,826	0.16 %	—	— %
Port of Dubuque Marina	272,932	246,799	0.09 %	246,799	0.13 %	—	— %
Police	101,737	525,903	0.20 %	525,903	0.28 %	—	— %
Recreation	587,398	586,614	0.22 %	586,614	0.32 %	—	— %
Rental Housing	718,680	717,756	0.27 %	717,756	0.39 %	—	— %
Utility Franchise Fees	6,178,282	7,102,341	2.66 %	7,102,341	3.83 %	—	— %
Zoning	89,848	80,312	0.03 %	80,312	0.04 %	—	— %
Subtotal	41,043,672	42,661,567	15.98 %	42,584,867	22.97 %	76,700	0.10 %
Cash Balances							
Tax Funds	730,643	2,933,584	1.10 %	2,197,430	1.19 %	736,154	0.91 %
Non-Enterprise Const.& Oper. Funds	—	50,000	0.02 %	—	— %	50,000	0.06 %
Subtotal	730,643	2,983,584	1.12 %	2,197,430	1.19 %	786,154	0.97 %
Land Sales--Industrial Parks	371,500	371,500	0.14 %	—	— %	371,500	0.46 %
Homeownership Sale Proceeds	100,000	100,000	0.04 %	—	— %	100,000	0.12 %
Farm Land Rents	47,034	47,034	0.02 %	47,034	0.03 %	—	— %
SRF Loans (Water Abated)	750,000	—	— %	—	— %	—	— %
SRF Loans (Sewer Abated)	20,079,873	12,232,834	4.58 %	—	— %	12,232,834	15.17 %
SRF Loans (Stormwater Abated Debt)	632,643	1,355,000	0.51 %	—	— %	1,355,000	1.68 %
G.O. Bonds (Solid Waste Abated)	220,000	460,000	0.17 %	—	— %	460,000	0.57 %
G.O. Bonds (DICW Abated)	—	—	— %	—	— %		— %
G.O. Bonds (GDTIF Abated)	5,500,000	6,100,000	2.28 %	—	— %	6,100,000	7.57 %
G.O. Bonds (Parking-Parking Abated)	—	—	— %	—	— %	—	— %
G.O. Bonds (RUT/Sales Tax Abated)	2,006,560	6,431,499	2.41 %	—	— %	6,431,499	7.98 %
Loan Repayments							

SUMMARY OF HOW BUDGETED EXPENDITURES ARE FUNDED
BY SOURCE OF INCOME

Revenue Type	FY26 Total Adopted Revenues	FY27 Total Recomm'd Budget		FY27 Recomm'd Operating Budget		FY27 Recomm'd Capital Budget	
	Dollars	Dollars	Percent	Dollars	Percent	Dollars	Percent
UDAG	7,000	7,000	— %	—	— %	7,000	0.01 %
Econ. Dev-Loan Pool and ED	300,844	300,844	0.11 %	300,844	0.16 %	—	— %
Washington Neighborhood	30,000	30,000	0.01 %	—	— %	30,000	0.04 %
Homeownership	5,000	5,000	— %	—	— %	5,000	0.01 %
Rehab/RRP	50,806	50,300	0.02 %	10,300	0.01 %	15,000	0.05 %
Special Assessments	117,657	40,000	0.01 %	—	— %	40,000	0.05 %
Private Funding	1,690,362	652,285	0.24 %	487,517	0.26 %	164,768	0.20 %
Subtotal	31,909,279	28,183,296	10.55 %	845,695	0.46 %	27,312,601	33.87 %
Budget Less Service Funds	271,104,941	260,532,083	97.57 %	179,210,295	96.65 %	80,346,788	99.64 %
Internal Service Funds	5,855,145	6,491,361	2.43 %	6,204,411	3.35 %	286,950	0.36 %
Total Budget	**276,960,086**	**267,023,444**	**100.00 %**	**185,414,706**	**100.00 %**	**80,633,738**	**100.00 %**

HOW THE MONEY IS SPENT

FY 2027 RECOMMENDED OPERATING BUDGET



TOTAL RECOMMENDED OPERATING BUDGET $184,688,604

* Excludes transfers and non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts

SUMMARY OF TOTAL EXPENDITURES
BY DEPARTMENT AND STATE PROGRAM

State Program / Department	FY 2024 Actual	FY 2025 Actual	FY 2026 Adopted Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
OPERATING EXPENDITURES					
Public Safety					
Police	$ 17,796,077	$ 19,004,956	$ 19,540,927	$ 20,323,661	4.01 %
Emergency Comm. Center	1,715,768	1,892,358	2,288,090	2,592,630	13.31 %
Fire	15,023,078	16,913,057	17,862,495	20,446,247	14.46 %
Disaster Services	107,477	113,569	119,476	129,170	8.11 %
Health Services - Animal Control	431,284	416,307	488,294	506,284	3.68 %
Public Works - Flood Control	217,865	912,988	234,871	238,656	1.61 %
Housing - Code Enforcement	1,192,959	1,310,696	1,290,111	1,425,399	10.49 %
Total Public Safety	36,484,508	40,563,931	41,824,264	45,662,047	9.18 %
Debt Service	(437,104)	(442,435)	(945,016)	(991,006)	4.87 %
Total Public Safety without Debt Service	36,047,404	40,121,496	40,879,248	44,671,041	9.28 %
Public Works					
Airport	5,562,381	6,863,194	5,492,399	5,167,270	(5.92)%
Public Works	8,154,760	7,385,571	9,218,652	7,786,095	(15.54)%
Engineering	8,543,875	8,490,560	9,367,947	10,139,756	8.24 %
Total Public Works	22,261,016	22,739,325	24,078,998	23,093,121	(4.09)%
Debt Service	(6,360,074)	(6,343,467)	(6,352,544)	(6,388,663)	0.57 %
Total Public Works without Debt Service	15,900,942	16,395,858	17,726,454	16,704,458	(5.77)%
Health & Social Services					
Human Rights	257,824	335,226	344,833	309,440	(10.26)%
Health Services	663,576	739,261	763,109	823,731	7.94 %
Purchase of Services	120,165	98,108	100,000	100,000	— %
Total Health & Social Services	1,041,565	1,172,595	1,207,942	1,233,171	2.09 %
Culture & Recreation					
Parks	4,490,555	4,542,895	4,463,712	5,053,151	13.21 %
Ice Center	584,650	755,588	881,521	892,245	1.22 %
Civic Center	1,211,677	1,734,364	1,434,312	1,586,282	10.60 %
Conference Center	898,802	1,511,694	1,201,817	1,174,740	(2.25)%
Multicultural Family Center	416,696	307,018	499,819	565,999	13.24 %
AmeriCorps	893,744	800,446	1,020,417	1,362,542	33.53 %
Recreation	3,521,945	3,484,867	4,044,637	4,084,302	0.98 %
Library	4,199,503	4,353,773	4,577,187	4,762,767	4.05 %
Economic Development-Arts & Cultural Affairs	495,713	338,097	480,841	471,679	(1.91)%
Total Culture & Recreation	16,713,285	17,828,742	18,604,263	19,953,707	7.25 %
Debt Service	(412,496)	(605,968)	(680,170)	(672,257)	(1.16)%
Total Culture & Rec without Debt Service	16,300,789	17,222,774	17,924,093	19,281,450	7.57 %

SUMMARY OF TOTAL EXPENDITURES
BY DEPARTMENT AND STATE PROGRAM

State Program / Department	FY 2024 Actual	FY 2025 Actual	FY 2026 Adopted Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
Community & Economic Development					
Economic Development	21,130,861	11,004,857	12,245,035	11,345,674	(7.34)%
Housing & Comm. Development	11,038,001	11,184,802	11,279,429	11,740,281	4.09 %
Planning Services	978,070	1,065,179	1,118,620	1,167,843	4.40 %
Office of Economic Mobility	446,956	509,029	555,888	—	— %
Purchase of Services	—	—	—	—	— %
Total Comm. & Econ. Development (CED)	33,593,888	23,763,867	25,198,972	24,253,798	(3.75)%
Debt Service	(2,827,110)	(3,224,471)	(4,200,241)	(4,287,713)	2.08 %
Total CED without Debt Service	30,766,778	20,539,396	20,998,731	19,966,085	(4.92)%
General Government					
Engineering - Facilities Management	1,252,425	1,334,257	1,462,698	1,342,312	(8.23)%
City Council	145,915	160,020	161,064	170,532	5.88 %
Human Resources	1,769,662	1,237,861	1,877,929	1,791,130	(4.62)%
Communications Office	1,054,724	1,193,343	1,350,463	967,732	(28.34)%
City Manager's Office	1,865,471	2,064,115	2,047,931	2,181,726	6.53 %
City Clerk	511,322	508,223	620,808	556,659	(10.33)%
Finance	5,766,961	5,150,280	5,071,771	5,726,231	12.90 %
City Attorney	1,250,019	1,121,704	1,181,461	1,185,241	0.32 %
Information Technology	2,151,127	2,640,143	2,916,984	3,602,982	23.52 %
Total General Government	15,767,626	15,409,946	16,691,109	17,524,545	4.99 %
Debt Service	(401,267)	(248,791)	(246,229)	(244,476)	(0.71)%
Total General Government without Debt Service	15,366,359	15,161,155	16,444,880	17,280,069	5.08 %
Business Type					
Parks - Stormwater	112,288	104,593	262,807	244,888	(6.82)%
Communications Office - Stormwater	12,370	42,436	59,405	56,330	(5.18)%
Water	8,353,853	8,526,006	10,256,398	9,049,915	(11.76)%
Water Resource & Recovery Center	11,635,477	12,777,250	13,999,620	13,001,744	(7.13)%
Parking Division	4,529,308	4,557,344	4,947,213	4,794,850	(3.08)%
Transit	4,609,313	4,578,236	5,190,024	5,087,670	(1.97)%
Public Works- Solid Waste & Landfill	9,021,765	8,635,442	9,006,381	8,811,273	(2.17)%
Public Works- Salt Operations	172,076	122,349	140,500	143,010	1.79 %
Public Works- Water	133,128	19,090	—	—	— %
Public Works- Garage Service	3,981,562	3,805,378	3,539,719	3,648,954	3.09 %
Public Works- Sewer/Stormwater Maint.	1,155,397	805,758	1,132,572	1,197,189	5.71 %
Engineering - Sewer/Stormwater Improv.	4,115,825	4,377,716	4,491,694	4,368,382	(2.75)%
Engineering - Water	61,194	73,909	68,658	59,157	(13.84)%
Engineering - Parking	3,195	5,540	6,188	7,136	15.32 %
Parks - Service Fund	2,108	—	152,694	244,968	60.43 %
Engineering - Service Fund	122,422	447,110	1,975,534	2,252,749	14.03 %
Total Business Type	48,021,281	48,878,157	55,229,407	52,968,215	(4.09)%
Debt Service	(14,334,841)	(14,554,675)	(16,911,866)	(15,205,997)	(10.09)%

SUMMARY OF TOTAL EXPENDITURES
BY DEPARTMENT AND STATE PROGRAM

State Program / Department	FY 2024 Actual	FY 2025 Actual	FY 2026 Adopted Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
Total Business Type without Debt Service	33,686,440	34,323,482	38,317,541	37,762,218	(1.45)%
Total Expenditures without Debt	149,110,277	144,936,756	153,498,889	156,898,492	2.21 %
Total Debt Service	24,772,892	25,419,807	29,336,066	27,790,112	(5.27)%
TOTAL OPERATING EXPENDITURES	**173,883,169**	**170,356,563**	**182,834,955**	**184,688,604**	**1.01 %**
Capital Improvement Projects (CIP)					
Public Safety	1,536,884	5,534,359	501,060	1,571,436	213.62 %
Public Works	19,101,560	29,630,860	36,811,231	22,519,993	(38.82)%
Health and Social Services	20,000	—	—	—	— %
Culture & Recreation	2,167,559	2,346,546	2,596,611	3,802,314	46.43 %
Community & Economic Development	5,349,635	5,132,962	4,503,043	5,724,364	27.12 %
General Government	3,407,990	1,791,542	3,892,795	4,316,929	10.90 %
Business Type	6,911,947	18,096,667	43,499,009	42,698,702	(1.84)%
TOTAL CIP EXPENDITURES	**38,495,575**	**62,532,936**	**91,803,749**	**80,633,738**	**(12.17)%**
Total Expenditures Before Transfers	**212,378,744**	**232,889,499**	**274,638,704**	**265,322,342**	**(3.39)%**
Interfund Transfers	35,939,363	50,203,003	45,959,028	46,910,374	2.07 %
Grand Total Expenditures	**$ 248,318,107**	**$ 283,092,502**	**$ 320,597,732**	**$ 312,232,716**	**(2.61)%**

* Excludes non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts

CITY OF DUBUQUE

FY 2027

GRAND TOTAL EXPENDITURE SUMMARIES

	FY 2024 Actual	FY 2025 Actual	FY 2026 Adopted Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
PROGRAM EXPENSE *					
EMPLOYEE EXPENSE	$ 72,187,083	$ 76,232,429	$ 84,247,421	$ 89,640,477	6.40%
SUPPLIES & SERVICES	55,841,205	59,977,897	62,690,951	61,291,825	-2.23%
CAPITAL OUTLAY	5,659,641	6,323,982	4,594,642	3,920,775	-14.67%
SUBTOTAL	133,687,929	142,534,308	151,533,014	154,853,077	2.19%
DEBT SERVICE	23,692,147	25,419,806	29,336,066	27,790,112	-5.27%
NON-EXPENSE ACCOUNTS	2,260,902	2,403,678	1,965,875	2,045,415	4.05%
TOTAL OPERATING BUDGET	**159,640,978**	**170,357,792**	**182,834,955**	**184,688,604**	**1.01%**
CAPITAL IMPROVEMENTS	39,440,320	62,933,123	91,803,749	80,633,738	-12.17%
TOTAL BUDGET	**$ 199,081,298**	**$ 233,290,915**	**$ 274,638,704**	**$ 265,322,342**	**-3.39%**
* Excludes transfers and non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts					
OPERATING EXPENDITURES BY FUND					
100 GENERAL FUND	$ 80,860,238	$ 88,921,897	$ 91,161,683	$ 95,681,428	4.96%
104 CABLE TV FUND	155,404	64,153	26,800	12,200	-54.48%
112 TRUST & AGENCY FUND	1,105	173	—	—	—%
160 DOWNTOWN LOAN POOL	—	—	—	—	—%
125 TIF- DICW	1,465,149	1,846,986	2,610,263	2,108,876	-19.21%
129 TIF-N CASCADE HOUSING	817	—	1,674	—	—%
130 TIF- ENGLISH RIDGE	—	—	—	—	—%
131 TIF - SOUTH POINTE	24,435	12,809	31,373	31,373	—%
132 TIF - RUSTIC POINT	22,993	14,915	67,164	—	—%
134 TIF - N GRANDVIEW	—	—	1,673	13,830	726.66%
135 TIF - RADFORD	—	32,888	6,667	33,197	397.93%
136 TIF - JFK	—	—	5,766	25,199	337.03%
127 TIF-TECH PARK SOUTH	36,464	—	47,176	44,157	-6.40%
128 TIF-LAKE RIDGE	19,360	—	—	—	—%
126 TIF-GREATER DOWNTOWN	1,578,089	1,856,748	2,021,616	1,703,230	-15.75%
110 ROAD USE TAX FUND	7,907,191	6,911,318	8,588,462	8,387,954	-2.33%
180 COMM DEVEL FUND	555,960	515,836	504,117	639,332	26.82%
167 GUARDIAN ANGEL	1,181	—	—	—	—%
168 OLDER ADULT HOME MOD	115,321	73,346	451,526	200,188	-55.66%
189 LEAD GRANT PROGRAM	1,521,445	729,833	765,592	829,556	8.35%
189 SECTION 8 HOUSING FD	7,694,896	8,798,546	8,406,337	9,055,663	7.72%
190 CABLE TV FUND	616,864	682,389	293,346	231,824	-20.97%
169 VETERANS MEMORIAL	12,817	7,058	19,180	12,058	-37.13%
170 LIBRARY GIFTS TR FD	113,522	60,102	38,789	38,819	0.08%
171 STYLEMASTER/CANINE	75	6,044	76	61	-19.74%
172 POLICE EVIDENCE	292,116	57,622	—	57,622	—%
305 GENERAL CONST FD		22	—	—	—%
310 DOCK DEPRECIATION FD	105,386	—	—	—	—%
200 DEBT SERVICE FUND	10,453,022	10,865,131	12,424,200	12,584,115	1.29%
500 ELLA LYONS PEONY TR	—	4,110	4,000	4,000	—%

CITY OF DUBUQUE

FY 2027

GRAND TOTAL EXPENDITURE SUMMARIES

	FY 2024 Actual	FY 2025 Actual	FY 2026 Adopted Budget	FY 2027 Recomm'd Budget	% Change from Adopted FY26
501 LIBRARY PERMANENT TR		—	275	—	—%
690 TRANSIT FUND	4,609,313	4,508,331	5,121,554	5,015,942	-2.06%
692 INTERMODAL RAMP FUND	52,913	69,904	68,470	71,728	4.76%
610 SEWAGE UTIL-OPER FD	11,635,477	13,880,024	15,403,347	14,453,616	-6.17%
620 STORMWATER UTILITY	4,208,941	4,185,292	4,483,346	4,358,587	-2.78%
650 PARKING FAC-OPER FD	4,529,308	4,564,113	4,953,401	4,801,986	-3.06%
600 WATER UTIL-OPER FUND	8,353,853	8,619,005	10,325,056	9,109,072	-11.78%
670 SOLID WASTE COLLECTION	3,995,271	3,799,397	3,943,729	3,888,098	-1.41%
605 SALT OPERATIONS	172,076	122,349	140,500	143,010	1.79%
810 ENGINEERING SERV FD	136,900	489,546	2,315,426	2,555,457	10.37%
811 GARAGE SERVICE FUND	3,771,659	3,805,378	3,539,719	3,648,954	3.09%
813 STORES/PRINTING FUND	43,029	16,481	—	—	—%
950 LANDFILL OPER FUND	4,578,388	4,836,045	5,062,652	4,923,175	-2.76%
TOTAL OPERATING BUDGET	**159,640,978**	**170,357,791**	**182,834,955**	**184,688,604**	**1.01%**
CAPITAL EXPENDITURES BY FUND					
100 GENERAL FUND	8,007,949	12,795,912	320,817	776,154	141.93%
160 TAX INCRE-DOWNTOWN LOAN	675,000	180,403	—	—	—%
110 ROAD USE TAX FUND	420,020	304,816	—	444,921	—%
180 COMM DEVEL FUND	1,555,967	1,362,551	450,000	650,000	44.44%
181 CARES ACT FUND	—	—	—	—	—%
183 HUD RESILIENCY FUND	—	—	—	—	—%
184 UDAG REPAYMENTS	150,000	—	7,000	7,000	—%
185 HOUSING TRUST FUND	157,351	419,429	317,474	346,647	9.19%
168 OLDER ADULT HOME	107,440	176,716	—	395,200	—%
186 STATE RENTAL REHAB	204,810	167,442	15,000	15,000	—%
188 LEAD PAINT GRANT	191,864	1,531,192	1,850,000	2,600,000	40.54%
190 CABLE TV	2,066	12,000	—	1,700	—%
301 STREET CONST FUND	6,741,112	4,885,804	7,154,929	13,044,811	82.32%
303 SALES TAX INCREMENT	398,093	782,746	—	50,000	—%
304 SALES TAX CONSTR. FD	5,427,349	5,504,046	3,159,763	2,240,292	-29.10%
305 GENERAL CONSTR FUND	3,243,432	8,043,493	23,325,257	9,173,317	-60.67%
306 GOLF CONSTRUCTION FD	—	55,901	45,000	40,000	-11.11%
308 AIRPORT CONST FUND	4,581,498	8,430,132	11,659,500	8,149,994	-30.10%
691 TRANSIT FUND	7,033	693,811	898,232	2,767,732	208.13%
671 REFUSE COLLECTION FD	162,164	1,797,816	220,000	460,000	109.09%
611 SAN-SEWER CONST FD	1,756,154	10,713,889	22,026,250	26,300,608	19.41%
621 STORM SEWER CONST FD	1,520,545	761,579	9,927,585	7,140,232	-28.08%
651 PARKING FAC CONST FD	40,406	230,825	88,007	89,768	2.00%
601 WATER CONST FUND	2,922,629	1,423,797	3,658,280	4,174,231	14.10%
811 GARAGE SERVICE FUND	213,070	23,171	—	286,950	—%
950 LANDFILL OPER FUND	954,368	2,235,466	6,680,655	1,479,181	-77.86%
TOTAL CAPITAL BUDGET	**39,440,320**	**62,532,937**	**91,803,749**	**80,633,738**	**-12.17%**
TOTAL BUDGET (excl' transfers)	**$ 199,081,298**	**$ 232,890,728**	**$ 274,638,704**	**$ 265,322,342**	**-3.39%**

CITY OF DUBUQUE

FISCAL YEAR 2027 RECOMMENDED BUDGET

BY MAJOR CATEGORIES AND DEPARTMENT & CAPITAL BUDGET BY DEPARTMENT

DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	NON-EXP ACCOUNTS	SUBTOTAL OPERATING	DEBT SERVICE	TOTAL BUDGET
Police Department	$ 16,781,334	$ 2,989,789	$ 531,138	$ —	$ 20,302,261	$ 21,400	$ 20,323,661
Emergency Communications	2,182,169	395,474	400	—	2,578,043	14,587	2,592,630
Fire Department	16,325,137	2,850,516	315,575	—	19,491,228	955,019	20,446,247
Emergency Management	—	129,170	—	—	129,170	—	129,170
Human Rights	261,283	48,157	—	—	309,440	—	309,440
Health Services	868,495	452,203	7,300	2,017	1,330,015	—	1,330,015
Multicultural Family Center	459,509	105,690	800	—	565,999	—	565,999
Parks Division	3,580,343	1,451,376	392,522	—	5,424,241	118,766	5,543,007
Community Impact	1,181,176	150,966	400	30,000	1,362,542	—	1,362,542
Ice Center	—	385,760	41,200	—	426,960	465,285	892,245
Civic Center Division	32,098	1,407,466	105,675	—	1,545,239	41,043	1,586,282
Grand River Center	32,099	1,040,656	74,750	—	1,147,505	27,235	1,174,740
Recreation Division	2,596,478	1,437,730	48,947	—	4,083,155	1,147	4,084,302
Library Department	3,368,250	1,321,812	53,924	—	4,743,986	18,781	4,762,767
Water Department	2,999,568	3,224,345	313,026	—	6,536,939	2,512,976	9,049,915
Water & Resource Recovery Center	2,146,641	4,266,804	31,700	—	6,445,145	6,556,599	13,001,744
Parking Division	908,817	1,157,300	17,380	—	2,083,497	2,711,353	4,794,850
Airport	1,830,087	2,806,220	149,100	—	4,785,407	381,863	5,167,270
Transit Division	3,273,043	1,443,628	18,688	—	4,735,359	352,311	5,087,670
Public Works	9,760,233	8,565,034	628,226	2,023,695	20,977,188	847,989	21,825,177
Engineering	5,406,125	3,507,457	1,024,341	—	9,937,923	8,231,569	18,169,492
Economic Development	638,479	6,889,961	1,200	—	7,529,640	4,287,713	11,817,353
Housing & Community Dev	4,269,329	8,864,337	32,014	—	13,165,680	—	13,165,680
Planning Services	1,018,983	145,350	3,510	—	1,167,843	—	1,167,843
Human Resources	1,093,284	695,846	2,000	—	1,791,130	—	1,791,130
Communications Office	748,394	255,318	20,350	—	1,024,062	—	1,024,062
City Council	96,052	74,480	—	—	170,532	—	170,532
City Manager's Office	1,536,720	640,456	4,550	—	2,181,726	—	2,181,726
City Clerk's Office	446,990	108,560	1,109	—	556,659	—	556,659
Finance	2,863,355	2,611,197	17,500	(10,297)	5,481,755	244,476	5,726,231
City Attorney	931,119	252,522	1,600	—	1,185,241	—	1,185,241
Information Technology	2,004,887	1,516,245	81,850	—	3,602,982	—	3,602,982
Purchase of Services	—	100,000	—	—	100,000	—	100,000
TOTAL DEPTS/DIVISIONS	**$ 89,640,477**	**$ 61,291,825**	**$ 3,920,775**	**$ 2,045,415**	**$ 156,898,492**	**$ 27,790,112**	**$ 184,688,604**

CITY OF DUBUQUE

FISCAL YEAR 2027 RECOMMENDED BUDGET

BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
General	Police Department	$ 16,781,334	$ 2,932,106	$ 531,138	$ —	$ —	$ 20,244,578
	Emergency Communications	2,182,169	395,474	400	—	—	2,578,043
	Fire Department	16,325,137	2,850,516	315,575	—	—	19,491,228
	Emergency Management	—	129,170	—	—	—	129,170
	Human Rights	261,283	48,157	—	—	—	309,440
	Health Services	868,495	452,203	7,300	—	2,017	1,330,015
	Multicultural Family Center	459,509	105,690	800	—	—	565,999
	Parks Division	3,154,803	1,372,577	390,947	—	—	4,918,327
	Community Impact	1,181,176	150,966	400	—	30,000	1,362,542
	Ice Center	—	385,760	41,200	—	—	426,960
	Civic Center Division	32,098	1,407,466	105,675	—	—	1,545,239
	Grand River Center	32,099	1,040,656	74,750	—	—	1,147,505
	Recreation Division	2,538,549	1,380,506	48,947	—	—	3,968,002
	Library Department	3,368,250	1,282,993	53,924	—	—	4,705,167
	Airport Department	1,830,087	2,806,220	149,100	—	—	4,785,407
	Public Works Department	1,320,412	532,489	184,025	—	(1,055,692)	981,234
	Engineering Department	2,435,415	1,565,927	129,489	—	—	4,130,831
	Economic Development	638,479	2,930,099	1,200	—	—	3,569,778
	Housing & Community Dev	2,034,391	491,806	12,900	—	—	2,539,097
	Planning Services	1,018,983	136,640	3,510	—	—	1,159,133
	Human Resources	1,093,284	695,846	2,000	—	—	1,791,130
	Communications Office	692,058	31,650	—	—	—	723,708
	City Council	96,052	74,480	—	—	—	170,532
	City Manager's Office	1,536,720	640,456	4,550	—	—	2,181,726
	City Clerk's Office	446,990	108,560	1,109	—	—	556,659
	Finance	2,863,355	2,600,900	17,500	—	—	5,481,755
	City Attorney	931,119	252,522	1,600	—	—	1,185,241
	Information Technology	2,004,887	1,516,245	81,850	—	—	3,602,982
	Purchase of Services	—	100,000	—	—	—	100,000
	Total, General Fund	**66,127,134**	**28,418,080**	**2,159,889**	**—**	**(1,023,675)**	**95,681,428**
Transit	Transit Division	3,273,043	1,380,590	9,998	352,311	—	5,015,942
	Total, Transit Fund	**3,273,043**	**1,380,590**	**9,998**	**352,311**	**—**	**5,015,942**
Cable Equip	Communications Office	—	—	12,200	—	—	12,200
	Total, Cable Equip Fund	**—**	**—**	**12,200**	**—**	**—**	**12,200**
Intermodal Ramp	Transit Division	—	63,038	8,690	—	—	71,728

CITY OF DUBUQUE
FISCAL YEAR 2027 RECOMMENDED BUDGET
BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
	Total, Intermodal Ramp	**—**	**63,038**	**8,690**	**—**	**—**	**71,728**
Debt Service	Police Department	—	—	—	21,400	—	21,400
	Emergency Communications	—	—	—	14,587	—	14,587
	Fire Department	—	—	—	955,019	—	955,019
	Park Division	—	—	—	118,766	—	118,766
	Ice Center	—	—	—	465,285	—	465,285
	Civic Center Division	—	—	—	41,043	—	41,043
	Grand River Center	—	—	—	27,235	—	27,235
	Recreation Division	—	—	—	1,147	—	1,147
	Library Department	—	—	—	18,781	—	18,781
	Airport Department	—	—	—	381,863	—	381,863
	Public Works Department	—	—	—	84,713	—	84,713
	Engineering Department	—	—	—	5,922,087	—	5,922,087
	Economic Development	—	—	—	4,287,713	—	4,287,713
	Finance	—	—	—	244,476	—	244,476
	Total, Debt Service Fund	**—**	**—**	**—**	**12,584,115**	**—**	**12,584,115**
Tax Increment	Economic Development	—	3,959,862	—	—	—	3,959,862
	Total, Tax Increment Funds	**—**	**3,959,862**	**—**	**—**	**—**	**3,959,862**
Road Use Tax	Public Works Department	3,019,551	3,177,705	284,554	—	476,994	6,958,804
	Engineering Department	—	935,800	493,350	—	—	1,429,150
	Total, Road Use Tax Fund	**3,019,551**	**4,113,505**	**777,904**	**—**	**476,994**	**8,387,954**
Community Development	Recreation Division	57,929	57,224	—	—	—	115,153
	Housing & Community Dev	467,261	48,208	—	—	—	515,469
	Planning Services	—	8,710	—	—	—	8,710
	Total, Comm. Dev. Fund	**525,190**	**114,142**	**—**	**—**	**—**	**639,332**
Older Adult Home Mod	Housing & Community Dev	122,213	71,775	6,200	—	—	200,188
	Total Older Adult Home Mod	**122,213**	**71,775**	**6,200**	**—**	**—**	**200,188**
Lead Paint Grant	Housing & Community Dev	680,174	139,675	9,707	—	—	829,556
	Total, Lead Paint Grant	**680,174**	**139,675**	**9,707**	**—**	**—**	**829,556**

CITY OF DUBUQUE

FISCAL YEAR 2027 RECOMMENDED BUDGET

BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
Section 8 Housing	Housing & Community Dev	963,880	8,088,576	3,207	—	—	9,055,663
	Total, Section 8 Housing Fund	963,880	8,088,576	3,207	—	—	9,055,663
Veterans Memorial	Parks Division	—	11,483	575	—	—	12,058
	Total, Veterans Memorial Fund	**—**	**11,483**	**575**	**—**	**—**	**12,058**
Stylemaster Trust	Police Department	—	61	—	—	—	61
	Total Stylemaster Trust	**—**	**61**	**—**	**—**	**—**	**61**
Police Evidence	Police Department	—	57,622	—	—	—	57,622
	Total, Police Evidence Fund	**—**	**57,622**	**—**	**—**	**—**	**57,622**
Water Operating	Water Department	2,999,568	3,224,345	313,026	2,512,976	—	9,049,915
	Engineering Department - One Calls	59,157	—	—	—	—	59,157
	Total, Water Operating Fund	**3,058,725**	**3,224,345**	**313,026**	**2,512,976**	**—**	**9,109,072**
Sewer Operating	Water & Resource Recovery Center	2,146,641	4,266,804	31,700	6,556,599	—	13,001,744
	Public Works Department	496,120	279,024	14,300	—	52,455	841,899
	Engineering Department	278,505	68,566	262,902	—	—	609,973
	Total, Sewer Operating Fund	**2,921,266**	**4,614,394**	**308,902**	**6,556,599**	**52,455**	**14,453,616**
Solid Waste Operating	Public Works Department	2,043,927	1,485,312	95,648	99,411	163,800	3,888,098
	Total, Solid Waste Oper. Fund	**2,043,927**	**1,485,312**	**95,648**	**99,411**	**163,800**	**3,888,098**
Salt Operations	Public Works Department	—	132,757	—	—	10,253	143,010
	Total, Salt Operations	**—**	**132,757**	**—**	**—**	**10,253**	**143,010**
Stormwater Operating	Park Division	180,572	63,316	1,000	—	—	244,888
	Public Works Department	199,615	111,202	13,000	—	31,473	355,290
	Engineering Department	373,612	936,715	138,600	2,309,482	—	3,758,409
	Total, Stormwater Operating	**753,799**	**1,111,233**	**152,600**	**2,309,482**	**31,473**	**4,358,587**

CITY OF DUBUQUE

FISCAL YEAR 2027 RECOMMENDED BUDGET

BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
Landfill							
DMASWA	Public Works Department	1,426,939	2,629,890	27,999	663,865	174,482	4,923,175
	Total, Landfill Operating Fund	**1,426,939**	**2,629,890**	**27,999**	**663,865**	**174,482**	**4,923,175**
Parking Operating	Parking Division	908,817	1,157,300	17,380	2,711,353	—	4,794,850
	Engineering Department	6,687	449	—	—	—	7,136
	Total, Parking Operating Fund	**915,504**	**1,157,749**	**17,380**	**2,711,353**	**—**	**4,801,986**
Cable TV	Communications Office	6	223,668	8,150	—	—	231,824
	Total, Cable TV Fund	**6**	**223,668**	**8,150**	**—**	**—**	**231,824**
Expendable							
Library Gifts	Library Department	—	38,819	—	—	—	38,819
	Total, Expendable Library Gifts	**—**	**38,819**	**—**	**—**	**—**	**38,819**
Permanent	Library Gift Trust	—	—	—	—	—	—
Permanent	Park Division-Lyons Peony Trust	—	4,000	—	—	—	4,000
	Total, Permanent Funds	**—**	**4,000**	**—**	**—**	**—**	**4,000**
Internal							
Service Funds	Engineering Department	2,252,749	—	—	—	—	2,252,749
	Communications Office	56,330	—	—	—	—	56,330
	Parks	244,968	—	—	—	—	244,968
	Housing	1,410	—	—	—	—	1,410
	Public Works Department	**1,253,669**	**216,655**	**8,700**	**—**	**2,169,930**	**3,648,954**
	Total, Service Fund	**3,809,126**	**216,655**	**8,700**	**—**	**2,169,930**	**6,204,411**
TOTAL OPERATING BUDGET (excl' transfers)		$ 89,640,477	$61,281,528	$ 3,920,775	$27,790,112	$ 2,055,712	$184,688,604

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2027 RECOMMENDED BUDGET

FUND	BEG. BALANCE	PLUS INCOME NOT TAXES	PLUS TRANSFERS IN	PLUS PROPERTY TAX	LESS ENDING BALANCE
GENERAL					
General	$ 26,039,927	$ 54,535,919	$ 16,295,454	$ 23,945,510	$ 23,066,343
Cable PEG	$ 1,241,373	$ 34,718	$ —	$ —	$ 1,263,891
Tort Liability	—	10,098	—	1,401,004	—
SUBTOTAL,General Funds	26,039,927	54,556,115	16,295,454	26,747,518	23,066,343
SPECIAL REVENUE					
Road Use Tax Fund	4,162,878	8,671,907	—	—	3,435,216
Tax Increment & Reserve	27,623,607	20,737,980	—	—	34,269,191
Trust & Agency	—	46,815	—	3,945,056	—
Special Assessments	(25)	40,602	—	—	577
UDAG Repayments	186,785	—	—	—	179,785
Community Development	182,710	1,228,947	—	—	122,325
Customer Facility Charge	20,223	27,513	—	—	47,736
Older Adult Home Modification	29,541	200,188	—	—	(365,659)
Lead Grant Program	(863,794)	3,429,556	—	—	(863,794)
Housing Trust Fund	31,518	283,317	63,330	—	31,518
RRP Repayments	674,316	15,000	—	—	650,019
Section 8	1,302,411	8,842,104	161,806	—	1,250,658
Cable TV and Equipment Fund	5,038	256,864	—	—	28,378
Veteran's Memorial Fund	64,029	26,207	—	—	78,178
Expendable Police Gifts	2,820	120	—	—	2,879
Expendable Library Gifts Trust	1,191,530	119,079	—	—	1,271,790
SUBTOTAL,Special Revenue	34,613,587	43,926,199	225,136	3,945,056	40,138,799
G.O. DEBT SERVICE	5	758,672	11,537,948	287,495	5
SUBTOTAL, G.O. Debt	5	758,672	11,537,948	287,495	5
PERMANENT					
Library Gifts Trust	19,889	674	—	—	20,563
E.B.Lyons Peony Trust	90,968	2,932	—	—	89,900
SUBTOTAL, Trust Funds	110,857	3,606	—	—	110,463
CAPITAL PROJECT					
Street Construction	840,906	12,347,795	—	—	(93,878)
Sales Tax Increment	12,878,161	7,543,277	—	—	14,754,278
Sales Tax Construction	(470,599)	4,986,838	—	—	233,711
Passenger Facility Charge	20,223	992	—	—	21,215
Airport Construction	—	8,162,852	—	—	12,858
Golf Construction	44,386	—	—	—	4,386
General Construction Fund	—	6,251,498	2,968,317	—	46,498
SUBTOTAL, Construction Funds	13,314,728	39,293,252	2,968,317	—	14,980,719

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2027 RECOMMENDED BUDGET

FUND	LESS TRANSFERS OUT	REQUIREMENTS TOTAL BUDGET	REQUIREMENTS OPERATING BUDGET	REQUIREMENTS CAPITAL BUDGET
GENERAL				
General	1,292,885	96,457,582	95,681,428	776,154
Cable PEG	—	12,200	12,200	—
Tort Liability	1,411,102	—	—	—
SUBTOTAL,General Funds	2,703,987	96,469,782	95,693,628	776,154
SPECIAL REVENUE				
Road Use Tax Fund	566,694	8,832,875	8,387,954	444,921
Tax Increment & Reserve	10,132,534	3,959,862	3,959,862	—
Trust & Agency	3,991,871	—	—	—
Special Assessments	40,000	—	—	—
UDAG Repayments	—	7,000	—	7,000
Community Development	—	1,289,332	639,332	650,000
Customer Facility Charge	—	—	—	—
Older Adult Home Modification	—	595,388	200,188	395,200
Lead Grant Program	—	3,429,556	829,556	2,600,000
Housing Trust Fund	—	346,647	—	346,647
RRP Repayments	—	39,297	24,297	15,000
Section 8	—	9,055,663	9,055,663	—
Cable TV and Equipment Fund	—	233,524	231,824	1,700
Veteran's Memorial Fund	—	12,058	12,058	—
Expendable Police Gifts	—	61	61	—
Expendable Library Gifts Trust	—	38,819	38,819	—
SUBTOTAL,Special Revenue	14,731,099	27,840,082	23,379,614	4,460,468
G.O. DEBT SERVICE	—	12,584,115	12,584,115	—
SUBTOTAL, G.O. Debt	—	12,584,115	12,584,115	—
PERMANENT				
Library Gifts Trust	—	—	—	—
E.B.Lyons Peony Trust	—	4,000	4,000	—
SUBTOTAL, Trust Funds	—	4,000	4,000	—
CAPITAL PROJECT				
Street Construction	237,768	13,044,811	—	13,044,811
Sales Tax Increment	5,617,160	50,000	—	50,000
Sales Tax Construction	2,042,236	2,240,292	—	2,240,292
Passenger Facility Charge	—	—	—	—
Airport Construction	—	8,149,994	—	8,149,994
Golf Construction	—	40,000	—	40,000
General Construction Fund	—	9,173,317	—	9,173,317
SUBTOTAL, Construction Funds	7,897,164	32,698,414	—	32,698,414

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2027 RECOMMENDED BUDGET

FUND	BEG. BALANCE	PLUS INCOME NOT TAXES	PLUS TRANSFERS IN	PLUS PROPERTY TAX	LESS ENDING BALANCE
UTILITY/ENTERPRISE					
Transit	5,465,322	1,949,451	352,311	2,361,869	2,345,279
Intermodal Ramp	157,921	129,588	—	—	215,781
Sewer Operating	1,855,498	21,229,900	—	—	1,801,167
San. Sewer Construction	9,761,780	12,267,703	4,361,941	—	90,816
Stormwater Operating	1,394,654	7,197,969	589,410	—	1,394,329
Stormwater Construction	1,775,998	5,606,112	1,103,327	—	1,345,205
Parking Operating	—	2,935,556	2,349,448	—	—
Parking Construction	462,497	121,487	92,435	—	586,651
Water Operating	3,778,690	13,985,608	—	—	3,740,967
Water Construction	1,522,441	352,184	2,445,586	—	145,980
Solid Waste	35,495	6,073,093	—	—	(1,055,041)
Salt Operations	67,249	143,008	—	—	67,247
Landfill	2,975,856	5,608,691	—	—	1,438,476
T&A-Self Insurance Reserves	6,962,038	—	—	—	6,962,038
Service Fund Charges	(236,289)	6,022,376	—	—	(705,274)
SUBTOTAL, Utility Enterprise Fund	35,979,152	83,622,726	11,294,458	2,361,869	18,373,623
TOTAL ALL FUNDS	$ 111,455,688	$ 222,185,190	$ 42,321,313	$ 31,940,934	$ 98,032,278

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2027 RECOMMENDED BUDGET

FUND	LESS TRANSFERS OUT	TOTAL BUDGET	REQUIREMENTS OPERATING BUDGET	CAPITAL BUDGET
UTILITY/ENTERPRISE				
Transit	$ —	$ 7,783,674	$ 5,015,942	$ 2,767,732
Intermodal Ramp	—	71,728	71,728	—
Sewer Operating	6,830,615	14,453,616	14,453,616	—
San. Sewer Construction	—	26,300,608	—	26,300,608
Stormwater Operating	3,429,117	4,358,587	4,358,587	—
Stormwater Construction	—	7,140,232	—	7,140,232
Parking Operating	483,018	4,801,986	4,801,986	—
Parking Construction	—	89,768	—	89,768
Water Operating	4,914,259	9,109,072	9,109,072	—
Water Construction	—	4,174,231	—	4,174,231
Solid Waste	2,815,531	4,348,098	3,888,098	460,000
Salt Operations	—	143,010	143,010	—
Landfill	743,715	6,402,356	4,923,175	1,479,181
T&A-Self Insurance Reserves	—	—	—	—
Service Fund Charges	—	6,491,361	6,204,411	286,950
SUBTOTAL, Utility Enterprise Fund	19,216,255	95,668,327	52,969,625	42,698,702
TOTAL ALL FUNDS	$ 44,548,505	$ 265,322,342	$ 184,688,604	$ 80,633,738

CITY OF DUBUQUE FUND BALANCE CHANGES
FISCAL YEAR 2027 RECOMMENDED BUDGET

FUND	BEGINNING BALANCE	REVENUES	EXPENDITURES	ENDING BALANCE	CHANGE IN FUND BALANCE	DOLLAR CHANGE IN FUND BALANCE
General (1)	$ 26,039,927	$ 94,776,883	$ 97,750,467	$ 23,066,343	(11)%	$ (2,973,584)
Tort Liability	—	1,411,102	1,411,102	—	— %	—
Cable PEG	1,241,373	34,718	12,200	1,263,891	2 %	22,518
Trust and Agency	—	3,991,871	3,991,871	—	— %	—
Tax Increment & Reserve (2)	27,623,607	20,737,980	14,092,396	34,269,191	24 %	6,645,584
Sales Tax Increment (1)	12,878,161	7,543,277	5,667,160	14,754,278	15 %	1,876,117
Road Use Tax Fund (1)	4,162,878	8,671,907	9,399,569	3,435,216	(17)%	(727,662)
Special Assessment (16)	(25)	40,602	40,000	577	(2428)%	602
Community Development (1)	182,710	1,228,947	1,289,332	122,325	(33)%	(60,385)
UDAG Repayments (3)	186,785	—	7,000	179,785	(4)%	(7,000)
State Rental Rehab (17)	674,316	15,000	39,297	650,019	(4)%	(24,297)
Housing Trust Fund	31,518	346,647	346,647	31,518	— %	—
Older Adult Home Modification	29,541	200,188	595,388	(365,659)	(1338)%	(395,200)
Section 8 Housing (4)	1,302,411	9,003,910	9,055,663	1,250,658	(4)%	(51,753)
Lead Grant Program	(863,794)	3,429,556	3,429,556	(863,794)	— %	—
Cable TV & Equipment Fund (5)	5,038	256,864	233,524	28,378	463 %	23,340
Veteran's Memorial Fund (15)	64,029	26,207	12,058	78,178	22 %	14,149
Police Evidence Fund	156,061	—	57,622	98,439	(37)%	(57,622)
Expendable Police Gift Trusts (14)	2,820	120	61	2,879	2 %	59
Expendable Library Gift Trusts (6)	1,191,530	119,079	38,819	1,271,790	7 %	80,260
G.O. Debt Service	5	12,584,115	12,584,115	5	— %	—
Street Construction (1)	840,906	12,347,795	13,282,579	(93,878)	(111)%	(934,784)
Sales Tax Construction (1)	(470,599)	4,986,838	4,282,528	233,711	(150)%	704,310
GO Bond Fund	1,652	—	—	1,652	— %	—
General Construction (1)	—	9,219,815	9,173,317	46,498	— %	46,498
Golf Construction (1)	44,386	—	40,000	4,386	(90)%	(40,000)
Airport Construction (18)	—	8,162,852	8,149,994	12,858	100 %	12,858
Passenger Facility (12)	20,223	992	—	21,215	5 %	992
Customer Facility (13)	20,223	27,513	—	47,736	136 %	27,513
Lyons Peony Trust	90,968	2,932	4,000	89,900	(1)%	(1,068)
Library Gift Trusts	19,889	674	—	20,563	3 %	674
Transit (19)	5,465,322	4,663,631	7,783,674	2,345,279	(57)%	(3,120,043)
Intermodal (20)	157,921	129,588	71,728	215,781	37 %	57,860
Sewage Facility Operation (7)	1,855,498	21,229,900	21,284,231	1,801,167	(3)%	(54,331)
Stormwater Operating (8)	1,394,654	7,787,379	7,787,704	1,394,329	— %	(325)
Parking Operation (7)	—	5,285,004	5,285,004	—	— %	—
Water Utility Operation (1)	3,778,690	13,985,608	14,023,331	3,740,967	(1)%	(37,723)
Refuse Collection (9)	35,495	6,073,093	7,163,629	(1,055,041)	(3072)%	(1,090,536)
Salt Operations (11)	67,249	143,008	143,010	67,247	— %	(2)
Sanitary Sewer Construction (1)	9,761,780	16,629,644	26,300,608	90,816	(99)%	(9,670,964)
Stormwater Construction (1)	1,775,998	6,709,439	7,140,232	1,345,205	(24)%	(430,793)

CITY OF DUBUQUE FUND BALANCE CHANGES
FISCAL YEAR 2027 RECOMMENDED BUDGET

Parking Facility Construction (1)	462,497	213,922	89,768	586,651	27 %	124,154
Water Construction (1)	1,522,441	2,797,770	4,174,231	145,980	(90)%	(1,376,461)
Service Fund Charges (10)	(236,289)	6,022,376	6,491,361	(705,274)	198 %	(468,985)
T&A Self Insurance Reserves	6,962,038	—	—	6,962,038	— %	—
Landfill (1)	2,975,856	5,608,691	7,146,071	1,438,476	(52)%	(1,537,380)
Total	**$111,455,692**	**$296,447,437**	**$ 309,870,847**	**$ 98,032,282**	**(29)%**	**$ (13,423,410)**

1. Use of fund balance will be used to pay for projects in the City's five-year Capital Improvement Program.
2. Tax Increment & Reserve Fund use of fund balance will be used to pay for projects in the City's five-year Capital Improvement Program and to repay internal loans for developing the City's industrial parks / technology parks.
3. UDAG Repayments Fund use of fund balance will be used for Economic Development initiatives.
4. Section 8 Fund use of balance is reserved for housing assistance payments.
5. Cable TV & Equipment Fund use of fund balance will be used for future capital projects.
6. Expendable Library Gift Trusts Fund use of fund balance will be used for programs and speakers at the Library.
7. Increase in fund balance is required to maintain the operating reserve requirement of 25% of operating expenditures.
8. Stormwater Operation Fund use of fund balance represents spending down cash balance due to debt being issued for the Bee Branch project at a much slower time line which reduced debt service costs and increased fund balance.
9. Refuse Collection Fund use of fund balance will be used for future capital projects.
10. Service Fund Charges addition to fund balance will be used to purchase equipment in future years.
11. Salt Operations Fund addition to fund balance will be used to fund future capital purchases.
12. Passenger Facility Charge Fund balance will be used to pay for debt issued for the new Airport terminal project.
13. Customer Facility Charge Fund balance will be used to pay for parking lot improvements at the Airport.
14. Expendable Police Gift Trusts Fund use of fund balance will be used for maintenance of 1948 Stylemaster and canine expenses.
15. Veteran's Memorial Fund balance will be used for maintenance of the Veteran's Memorial.
16. Special Assessments fund balance is expected to be zero, revenues are transferred to the funds that paid for projects.
17. State Rental Rehab Fund will decline as capital projects spend down the fund balance.
18. Airport Construction Fund balance will be used for future capital projects.
19. The Transit Fund is expected to decrease as one time funding from prior grants are expended on capital projects.
20. The Intermodal Fund is expected to increase due to heightened usage of the ramp.
21. Police Evidence Fund will fluctuate based on active cases in the Police Department.

DISTRIBUTION OF COMMUNITY DEVELOPMENT FUNDS

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FY 27 ANNUAL PLAN
Pre-Allocation

FOR USE OF PROGRAM YEAR 2026

COMMUNITY DEVELOPMENT BLOCK GRANT

(CDBG) FUNDS

For Inclusion in the Fiscal Year 2027 City Budget.
This document is subject to revision due to the estimated allocation amount.

***Contingency Provision:** If Actual Allocation is an increase from Pre-Allocation, funds up to 15% of previous year program income and the current year entitlement, will increase the allocation of Neighborhood Recreation Programs. If Actual Allocation is a decrease from Pre-Allocation, funds will decrease the allocation of Housing Rehabilitation Services and Staff.

PREPARED BY THE CITY OF DUBUQUE HOUSING & COMMUNITY DEVELOPMENT DEPARTMENT

CITY OF DUBUQUE, IOWA
FY 2027 ANNUAL ACTION PLAN
FOR THE USE OF PROGRAM YEAR 2026
COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS

The City of Dubuque distinguishes between four different but complementary areas of program development in its overall CDBG program: Administration, Housing Development, Neighborhood Development, and Public Facilities. The following description of activities summarizes the projects to be completed in the FY 2027 Annual Action Plan with the use of CDBG funds.

RESOURCES

CDBG Estimated Entitlement FY 2027 **$1,037,080**

Program Income **$194,868**

Program income projections are based on forecast for loan repayments based on the loan portfolio and program income generated from CDBG funded programs.

TOTAL RESOURCES **$1,231,948**

ADMINISTRATION **$246,390**

CDBG regulations limit expenditure on planning and administrative funds to 20% of the current year program income plus the current entitlement. The proposed resources for administration support the plan's current requirements.

CDBG Planning, Monitoring, & Budgeting **$90,000**

Staff support for general management. Oversight and coordination of the Community Development Block Grant program; assures compliance with federal regulations and reporting requirements.

Housing & Community Development Administration **$156,390**

On-going staff support for general management, oversight, and coordination of the Community Development Block Grant housing programs.

Priority: High
Objective/Outcome: Provide Decent Affordable Housing/Affordability

HOUSING DEVELOPMENT **$630,000**

Housing Activities **$250,000**

This project includes residential repair and rehab for low- and moderate-income homeowners and renters. Potential Activities include homeowner rehab, roof replacement, and accessibility improvements.

National Objective: Low- and Moderate-Income Housing
Location: City wide
Proposed Accomplishments: 20 Housing Units
Priority: High
Objective/Outcome: Decent Housing/Affordability

Lead & Healthy Homes Grant Match (2024) **$100,000**

This project includes residential repair and rehab for low- and moderate-income homeowners and renters. Potential activities include lead assessment and lead paint reduction of abatement with forgivable loans to low- and moderate-income residents. This activity is match funding for the Lead and Healthy Homes Grant awarded in FY25.

National Objective: Low- and Moderate-Income Housing

Location:	City wide
Proposed Accomplishments:	20 Housing units
Priority:	High
Objective/Outcome:	Decent Housing/Affordability

Healthy Homes Grant Match (2024) **$100,000**

This project includes residential repair and rehab for low- and moderate-income homeowners and renters. Potential activities include roof replacement with forgivable loans to low- and moderate-income residents. This activity is match funding for the Healthy Homes Grant awarded in FY25.

National Objective:	Low- and Moderate-Income Housing
Location:	City wide
Proposed Accomplishments:	20 Housing units
Priority:	High
Objective/Outcome:	Decent Housing/Affordability

Housing Rehabilitation Services and Staff **$180,000**

This project includes staff support for program management activities, technical assistance, and loan packaging for the city's Community Development programs.

Priority:	High
Objective/Outcome:	Decent Housing/Affordability

NEIGHBORHOOD DEVELOPMENT $155,558

Public Services activities are restricted to 15% of the previous year program income and the current year entitlement. Public Service activities in this plan represent 15% of the proposed expenditures.

Neighborhood Recreation Programs- Public Services **$146,848**

This project includes enhanced recreation programing offered in low- and moderate-income areas and to low and moderate income residents. Potential activities include expanded after-school programs, community partnerships, and scholarships.

National Objective:	Low- and Moderate-Income Benefit
Location:	City wide
Proposed Accomplishments:	300 Persons
Priority:	High
Objective/Outcome:	Suitable Living/Accessibility

Zoning Enforcement **$8,710**

This project provides funding for inspection/enforcement staff services to low/mod income areas for zoning ordinance infractions and to provide support for neighborhood clean-up efforts. Potential activities include staff enforcement for zoning ordinance infractions, and/or housing inspection staff.

National Objective:	Low- and Moderate-Income Benefit
Location:	City wide, Low and Mod Area
Proposed Accomplishments:	100 Housing Units
Priority:	High
Objective/Outcome:	Suitable Living/Sustainability

PUBLIC FACILITIES $200,000

Low-Mod Area Park Updates **$200,000**

New playground equipment at low- and moderate- income area parks based on community input.

National Objective:	Low- and Moderate-Income Benefit
Location:	City wide, Low and Mod Area
Proposed Accomplishments:	Park Design/Community Input
Priority:	High
Objective/Outcome:	Suitable Living/Sustainability

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Grand Total: CDBG Funding Proposed for FY 2027	**$1,231,948**

DEBT MANAGEMENT

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DEBT SERVICE FUND

The Debt Service Fund is a legally required fund. The fund administers the payments for all of the City's general obligation debt. Revenue bonds, other than those from tax increment revenues, are administered in the enterprise fund that is securing the debt.

For the majority of projects funded through general obligation debt, the City usually issues twenty-year general obligation bonds. In Fiscal Year 2027, there is anticipated to be an additional $12,991,499 in general obligation debt issued that would apply against the statutory debt limit and $13,959,099 in principal retired will be applied against the statutory debt limit.

In fiscal year 2027, debt service expense related to general obligation bonds that counts against the statutory debt limit will increase 6.18% under fiscal year 2026 in the debt service fund. New general obligation bond debt which counts against the statutory debt limit planned to be issued (non-enterprise fund) in fiscal year 2027 is as follows:

Department	Project	Amount of Debt Issue	FY 2027 Debt Service
Airport	Reconstruct Taxiway Alpha - LOST 20%	$804,999	
Economic Development	Downtown Rehabilitation Grant Program - GDTIF	$800,000	
Engineering Facilities	Federal Building Renovation - GDTIF	$1,365,000	
Engineering - Facilities	Radon Mitigation - City Hall- LOST 20%	$20,000	$1,522
Engineering - Misc	Sidewalk Program - Assessable- LOST 20%	$10,000	$760
Engineering - Streets	14th Street Overpass - LOST 30%	$552,108	
Engineering - Streets	Central Ave White St Corridor Master Plan Design and Implementation Improvements 4th-22nd St - LOST 30%	$330,000	
Engineering - Streets	East - West Corridor Capacity Improvements- LOST 30%	$100,000	
Fire	2027 Ambulance Replacement (1914) - LOST 20%	$500,000	
Fire	2027 Fire Engine Replacement (1907) - LOST 20%	$20,000	
Fire	Building Maintenance - GO Debt - LOST 20%	$99,136	
Fire	Fire Station Expansion/Relocation - LOST 20%	$100,000	
Fire	Install HVAC Systems at Fire Station 5 &6 - LOST 20%	$100,000	
Fire	Outdoor Warning Siren Repair/Replace- LOST 20%	$54,000	
Fire	Portable Radio Replacements - LOST 20%	$490,000	
Five Flags Civic Center	Five Flags Building Improvements - GDTIF	$2,750,000	
Information Technology	Network Security Risk Assessment - LOST 20%	$25,000	
Parks	Eagle Point Park Master Plan - LOST 20%	$165,000	
Parks	EPP-Jeffris Grant Construction- LOST 20%	$61,814	
Parks	Jackson Park-Restroom Building- GDTIF	$100,000	
Parks	Mechanic Shop - Replace Roof - LOST 20%	$35,000	
Parks	Park Office-Replace Roof - LOST 20%	$12,000	
Police	DLEC Upgrades & Maintenance - LOST 20%	$208,300	

Department	Project	Amount of Debt Issue	FY 2027 Debt Service
Public Works	ADA Curb Ramp Program 10M - LOST 30%	$402,204	
Public Works	Concrete Street Section Repair Program - - LOST 30%	$565,500	
Public Works	MSC Fire Alarm System & Access System Replac- LOST 20%	$21,250	
Public Works	Municipal Services Center Roof Replacement - LOST 30%	$333,313	
Public Works	NW Arterial Shoulder Paving Project - - LOST 30%	$616,875	
Public Works	Pavement Rehabilitation - Concrete Street Repair, Mill & Asphalt Resurfacing - LOST 30%	$500,000	
Public Works	Solid Waste Collection Vehicles - Refuse	$460,000	
Recreation	Bunker Hill Admin Office Lead Remediation Project - LOST 20%	$30,000	
Recreation	Bunker Hill Basement Leak Repair - LOST 20%	$30,000	
Recreation	Flora & Sutton Leak Repair - LOST 20%	$30,000	
Recreation	Flora & Sutton Pool Tank Resurfacing - LOST 20%	$135,000	
Recreation	Marina - Dock Fuel & Electrical System Rehab - LOST 20%	$50,000	
Recreation	Marina Gas Dock Network Switch - LOST 20%	$30,000	
Transportation - Parking	Ramp Major Maintenance - GDTIF	$1,085,000	
	GRAND TOTAL	**$12,991,499**	**$ 2,282**

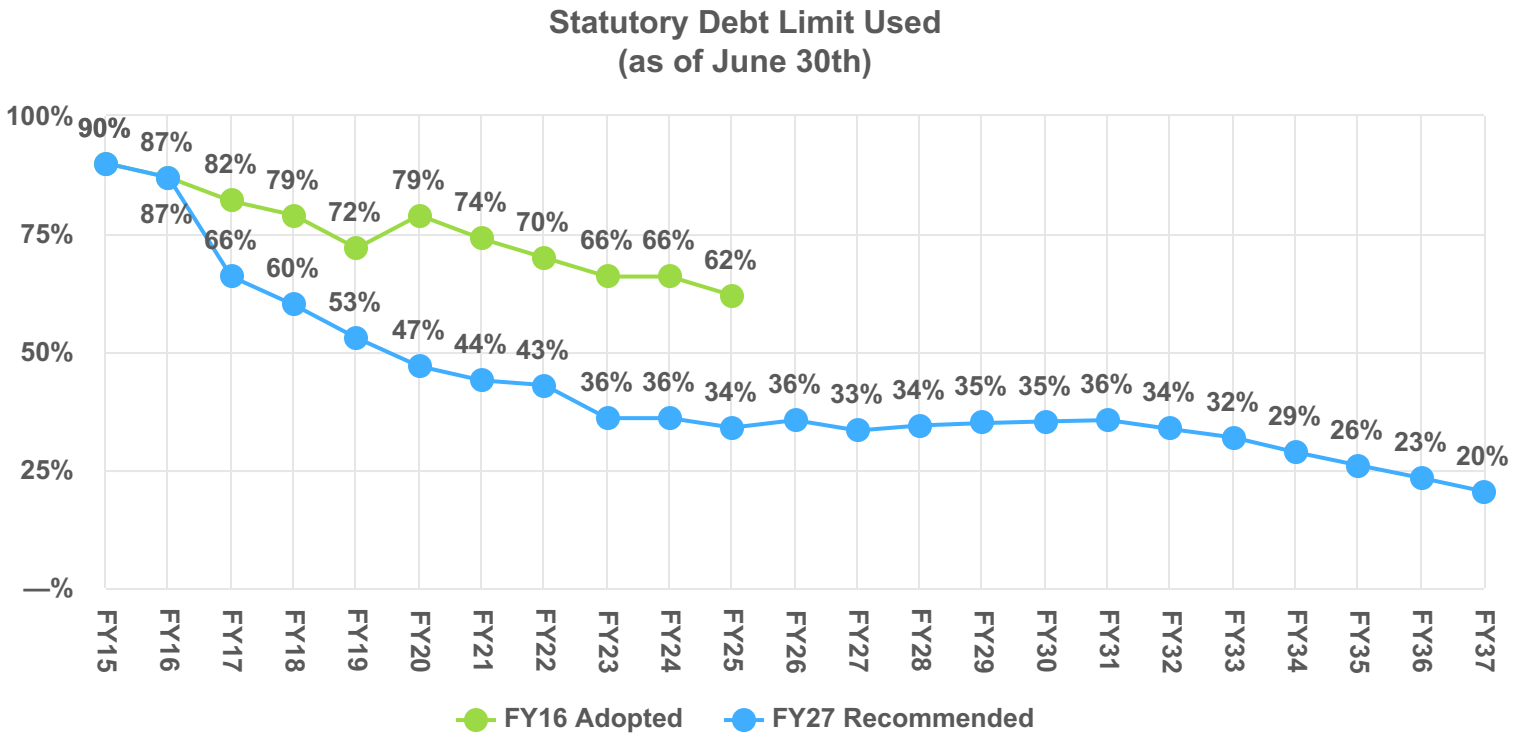
Most of the new debt issued in fiscal year 2027 will be issued in April, which delays principal payments until fiscal year 2028.

The debt service property tax levy finances the bond and interest payments that are not being secured from other revenue sources. The levy rate for debt service will decrease by -0.01 to 0.07503 in fiscal year 2027. The debt service property tax levy represents the repayment of bonds related to the Fire Department pumper truck replacement and the franchise fee litigation judgment bond.

Funding sources other than property taxes are also used to repay general obligation debt. The City's general obligation debt is also funded by other revenues including water, sewer and tax increment financing. One percent of the City's general obligation debt service is funded from the debt service property tax levy. Other revenues being used to repay debt service are shown as transfers in.

Statutory Debt Limit

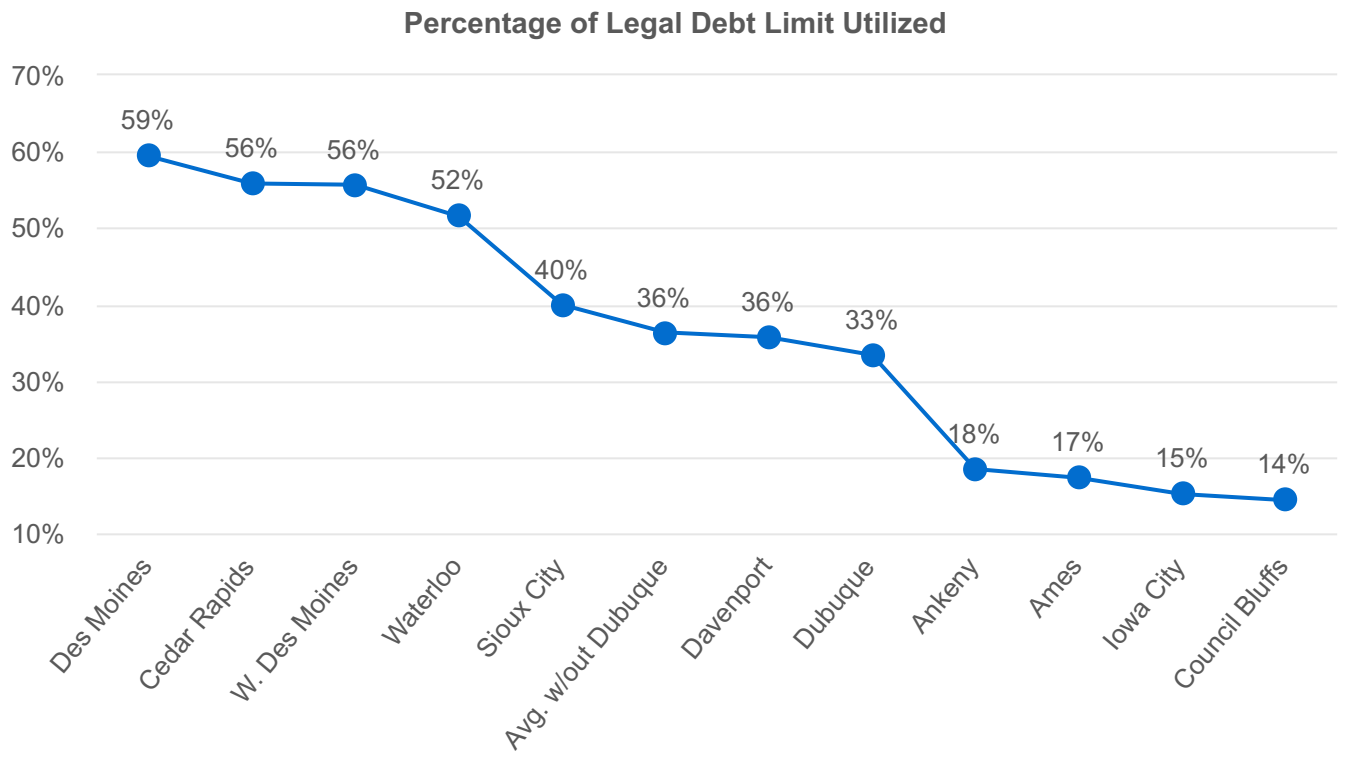
In August 2015, the Mayor and City Council adopted a debt reduction strategy which targeted retiring more debt each year than was issued by the City. The recommended FY 2027 budget will exceed that target in FY 2027, FY 2028, and FY 2029, and FY 2030 due to issuing necessary debt for 17th/Locust St Storm Improvements, Fire Equipment and Station Improvements, Five Flags, 14th Street Overpass, East - West Corridor Capacity Improvements, Street and Bridge Improvements, Central Avenue Corridor Improvements, Solid Waste Trucks, PFAS, Private Lead Service Lines, Catfish Creek Sewer shed Interceptor Sewer Improvements, Old Mill Road Lift Station and Force Main Improvements, WRRC Industrial Control Upgrade, Sanitary Basin Analysis in South Port and Terminal, and Park Improvements.However, Fiscal Year 2031 will meet the target. **You can see that the Mayor and City Council have significantly impacted the City's use of the statutory debt limit established by the State of Iowa. In Fiscal Year 2015, the City of Dubuque used 90% of the statutory debt limit. In this budget recommendation, the Mayor and City Council are currently reviewing for Fiscal Year 2027, the use of the statutory debt limit would be 33.38%, and by the end of the recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2031, the City of Dubuque would be at 35.59% of the statutory debt limit. Projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 23.33% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016**.



The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2027 compared to the other cities in Iowa for Fiscal Year 2025 with a population over 50,000:

Fiscal Year 2025 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY25)	$964,798,967	$573,230,000	59.41%
10	Cedar Rapids (FY 25)	$551,635,692	$307,090,000	55.67%
9	W. Des Moines (FY25)	$767,559,335	$428,550,000	55.83%
8	Waterloo (FY25)	$267,626,798	$137,905,065	51.53%
7	Sioux City (FY25)	$493,660,291	$176,195,000	35.69%
6	Davenport (FY25)	$367,743,172	$146,935,000	39.96%
5	Dubuque (FY27)	$358,374,258	$115,136,523	33.38%
4	Ankeny (FY25)	$529,988,951	$97,645,000	18.42%
3	Ames (FY25)	$328,345,527	$56,710,000	17.27%
2	Iowa City (FY25)	$435,367,793	$65,945,000	15.15%
1	Council Bluffs (FY25)	$427,559,692	$61,320,000	14.34%
	Average w/o Dubuque			36.33%



STATUTORY DEBT CAPACITY

FISCAL YEAR 2027 RECOMMENDED BUDGET

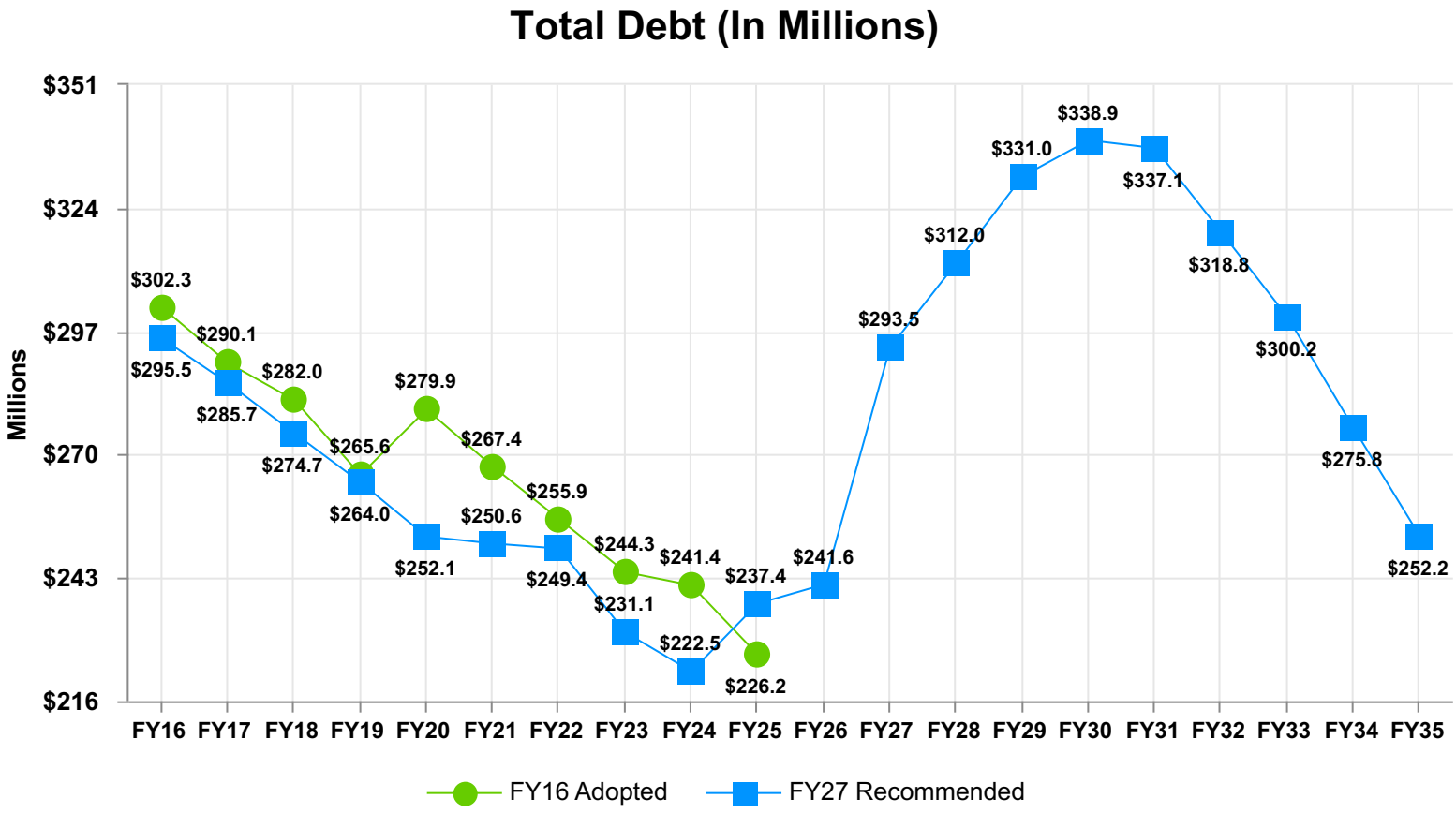
The Iowa Constitution (Article XI, Section 3) stipulates that the debt of a community may not exceed five percent of the Actual Assessed Value of Taxable Property (debt levy) within the city or town.

General Obligations, TIF debt (bonds, notes and rebates), and leases paid from the general fund are included as indebtedness of the City under the statutory debt limit.

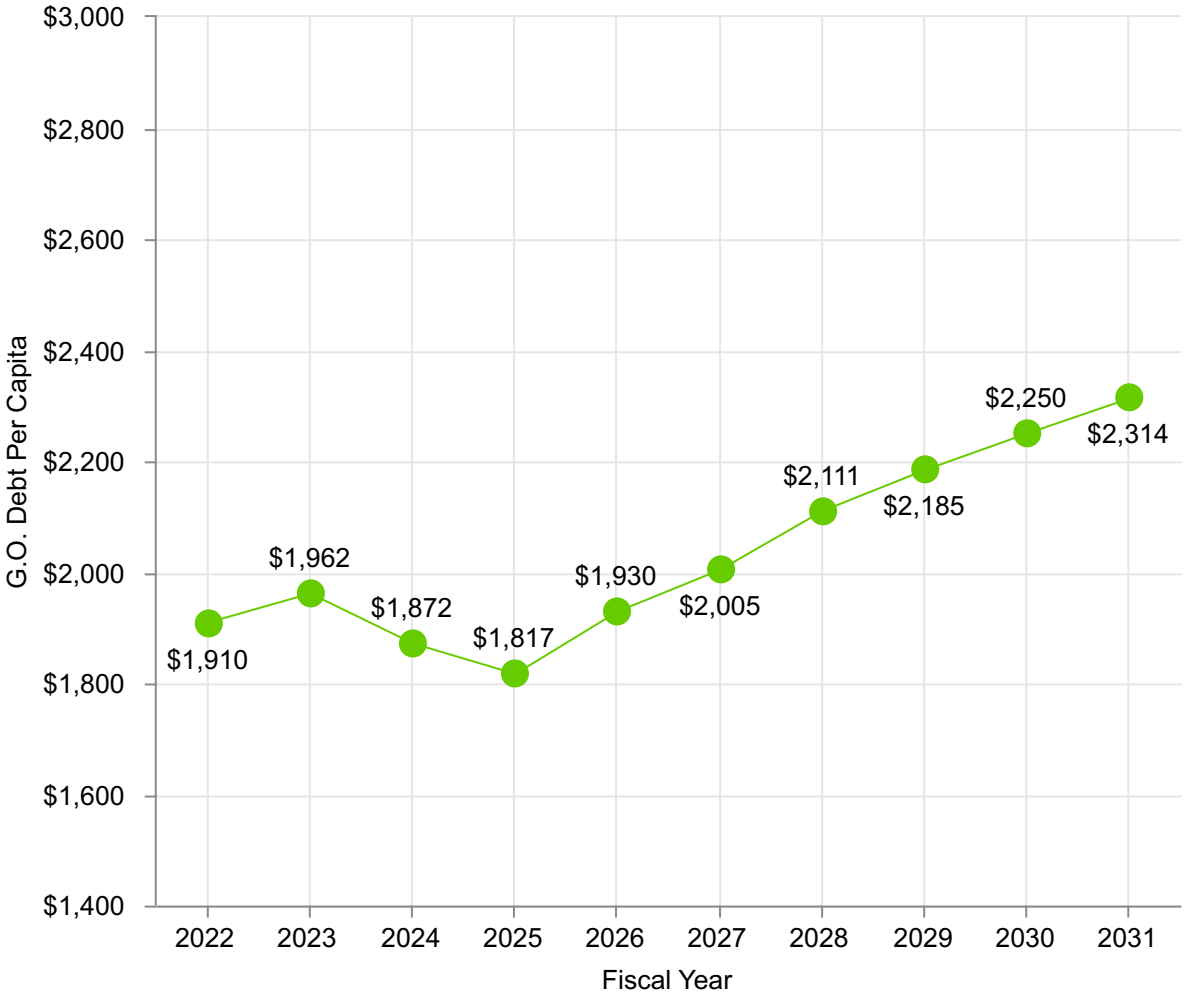
		January 1, 2025 FY 2027
ASSESSED VALUE OF REAL PROPERTY	$	6,749,381,987
Less Veterans' Exemption		(31,169,350)
Subtotal		6,718,212,637
UTILITIES ASSESSED VALUE		449,272,514
TOTAL ASSESSED VALUE OF TAXABLE PROPERTY		7,167,485,151
		June 30, 2027
STATUTORY DEBT (5% OF TOTAL ASSESSED VALUE)		358,374,258
Less Outstanding G.O. Debt, TIF Debt & Lease Obligations paid from General Fund		119,617,156
STATUTORY DEBT CAPACITY	$	238,757,102
PERCENT OF LEGAL DEBT MARGIN UTILIZED		33.38 %

Total Debt Outstanding

By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $338.87 million (35.31% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 26.00% of the statutory debt limit**, and the projection is to be at $252.16 million (26.00% of statutory debt limit) within 10 years.



General Obligation Debt Per Capita



General Obligation Debt Per Capita reflects all general obligation bonds, both tax supported and enterprise fund supported.

City of Dubuque
Summary of Bonded Indebtedness

Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/26	Principal Due FY 2027	Interest Due FY 2027	Principal Outstanding 6/30/27
General Obligation Bonds (Essential Corporate Purpose)								
Franchise Fee Settlement Judgment Bond	4/4/16	2.93 %	2035	$ 2,830,000	$1,470,000	$ 150,000	$ 46,475	$1,320,000
Airport Improvements Refunding	4/17/17	3.00 %	2030	282,200	91,000	26,200	2,730	64,800
Airport Improv - PFC Refunding 2012C	6/2/21	2.00 %	2032	1,353,033	778,500	123,003	15,570	655,497
Airport Terminal Utility Improv - PFC	6/2/21	2.00 %	2034	490,000	315,000	35,000	6,300	280,000
Airport New Terminal Roads	4/4/16	2.79 %	2036	635,927	339,547	34,530	10,291	305,017
Airport Reconstruct Taxiway Alpha	3/3/25	4.33 %	2044	654,198	638,441	23,310	28,808	615,131
Airport Improvements - FY27	Future	4.50 %	2047	1,000,500	—	35,169	40,952	965,331
Airport Improvements - FY27	Future	4.50 %	2047	804,999	—	—	—	804,999
Building -Conf Center Imp	6/20/19	3.00 %	2022	25,076	10,273	2,273	308	8,000
Building- Conf Center Energy Improv	6/20/19	3.00 %	2027	187,136	23,936	23,936	718	—
Building City Hall Brickwork	6/20/19	3.00 %	2027	236,448	96,755	21,408	2,903	75,347
Building Smart Meters Refunding	4/17/17	3.00 %	2030	45,400	16,300	4,700	489	11,600
Building Federal Building Roof	4/4/16	2.79 %	2035	268,404	143,309	14,574	4,343	128,735
Building 2nd Floor Engine House #1	8/1/23	4.70 %	2043	207,060	192,950	7,480	9,123	185,470
Civic Center Improvements - Sales Tax 20%	6/20/19	3.00 %	2027	323,146	132,232	29,258	3,967	102,974
Building - City Hall Radon Mitigation	Future	4.50 %	2047	20,000	—	703	819	19,297
Civic Center Chair Platform Section 3	6/20/19	3.00 %	2027	59,340	7,590	7,590	228	—
DICW North Siegert Refunding	4/17/17	3.00 %	2029	1,285,000	365,000	115,000	10,950	250,000
DICW Refunding 2012C/2014C Taxable	6/2/21	2.00 %	2032	2,498,375	2,182,500	312,125	103,650	1,870,375
DICW Expansion - South Siegert Farm NT	6/20/19	3.00 %	2032	305,357	125,423	27,752	3,763	97,672
DICW Webber Property	6/29/22	4.00 %	2042	5,500,000	5,355,000	275,000	228,713	5,080,000
DICW Chavenelle Road/2012H NT	6/2/21	2.00 %	2041	1,265,000	1,089,870	68,496	21,797	1,021,374
E911 Tower Relocation - Sales Tax 20%	6/20/19	3.00 %	2027	141,869	58,053	12,845	1,742	45,208
Finance General Ledger Software	6/2/21	2.00 %	2041	244,239	194,322	11,313	3,886	183,009
Finance General Ledger Software	6/29/22	4.00 %	2042	420,457	366,667	17,930	14,872	348,737
Fire Station #4 Improvements	6/20/19	3.00 %	2027	188,054	76,966	17,030	2,309	59,936
Fire Truck Refunding - Debt Service Levy	4/17/17	3.00 %	2030	951,500	307,000	88400	9210	218,600
Engineering Improvements	6/2/21	2.00 %	2034	915,344	506,370	72,518	10,127	433,852
Fire Ladder/Pumper/ 2014B	6/2/21	2.00 %	2034	986,599	707,493	43615	14150	663,878
Park Imp ST20 20 yr Refund 2014B	6/2/21	2.00 %	2034	124,780	92,101	8,913	1,842	83,188
Fire Ambulance Replacement	4/17/17	3.00 %	2030	230,000	80,000	20,000	2,400	60,000
Fire Structural Repairs 5&6/Quick Pump	6/20/19	3.00 %	2039	448,875	448,875		13,466	448,875
Fire Ladder/Pumper/Ambulance	6/29/22	4.00 %	2042	1,924,543	1,678,333	82,070	68,072	1,596,263
Fire HVAC	08/01/203	4.70 %	2043	188,790	175,925	6,820	8,318	169,105
Fire Ambulance/Equipment/Building Improv	3/3/25	4.33 %	2044	4,395,802	4,291,559	156690	193,642	4,134,869
Fire Ladder/Pumper	3/3/25	5.04 %	2044	2,141,750	2,098,592	74,950	103,457	2,023,642
Fire Equipment Replacement - FY27	Future	4.50 %	2047	1,457,280	—	—	—	1,457,280
Fire Station Improvements - FY27	Future	4.50 %	2047	501,060	—	—	—	501,060
Fire Equipment Replacement /Station FY27	Future	4.50 %	2047	1,363,136	—	—	—	1,363,136
GDTIF Improvements - FY27	Future	4.50 %	2047	6,100,000	—	—	—	6,100,000
GDTIF Colts Building Renovation	6/20/19	3.00 %	2039	1,575,000	1,220,000	80,000	36,600	1,140,000
GDTIF - DT Ramp/Dock/Refundings	6/2/21	2.00 %	2036	7,308,592	4,799,000	539,872	95,980	4,259,128
GDTIF DT Parking Ramp\Docks\Five Flags	6/29/22	4.00 %	2042	1,720,000	1,580,000	80,000	67,520	1,500,000
GDTIF Five Flags/Parking Ramps	8/1/23	4.70 %	2043	1,080,000	1,006,745	39,028	47,600	967,717

Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/26	Principal Due FY 2027	Interest Due FY 2027	Principal Outstanding 6/30/27
GDTIF Chaplain Schmitt Iowa Amphitheater	3/3/2025	5.06 %	2044	8,945,000	8,945,000	—	451,239	8,945,000
GDTIF Central Avenue	3/3/25	5.04 %	2044	230,000	225,000	10,000	10,200	215,000
GDTIF ABC/Parking/Federal Building	3/3/25	5.04 %	2044	5,075,000	4,960,000	180,000	244,548	4,780,000
GDTIF Parking Ramp Major Maint FY27	Future	4.50 %	2047	4,911,490	—	—	—	4,911,490
GDTIF Reimagine Comiskey - FY27	Future	4.50 %	2047	1,697,000	—	—	—	1,697,000
GDTIF Federal Building Renovation FY27	Future	4.50 %	2046	945,600	—	—	—	945,600
GDTIF Parking Ramp Major Maint FY27	Future	4.50 %	2047	2,857,400	—			2,857,400
GDTIF Downtown Housing Refunding	4/17/17	3.00 %	2030	2,120,000	790,000	185,000	26,215	605,000
GDTIF Millwork District Refunding	4/17/17	3.00 %	2030	2,080,000	740,000	175,000	22,200	565,000
GDTIF - 7th St/5th St Rest/Jackson/Refund	6/2/21	2.00 %	2031	3,204,576	3,036,270	477,896	60,725	2,558,374
GDTIF - Intermodal 2012A Refunding	6/2/21	2.00 %	2031	2,545,000	1,355,000	260,000	27,100	1,095,000
Information Technology Improv FY27	Future	4.50 %	2047	25,000	—	—	—	25,000
Library Improvements - Sales Tax 20%	6/20/19	3.00 %	2022	39,408	16,126	3,568	484	12,558
Library Improvements Sales Tax 20% Ref	6/2/21	2.00 %	2027	84,526	14,440	14,440	289	—
Park Improvements - FY27	Future	4.50 %	2047	273,814	—	—	—	273,814
Park Development - Sales Tax 20%	Future	4.50 %	2047	505,000	—	—	—	505,000
Park Improvements - Sales Tax 20%	6/20/19	3.00 %	2027	47,290	21,023	4,652	631	16,372
Park Water System Study Refunding	4/17/17	3.00 %	2030	60,000	19,300	5,500	579	13,800
Park Ham House - Sales Tax 20%	4/4/16	2.79 %	2035	200,668	107,144	10,896	3,247	96,248
Park Skate Park	6/20/19	3.00 %	2027	613,524	78,474	78,474	2,354	—
Parking Central Ave Ramp Refunding	4/17/17	3.00 %	2030	6,380,000	1,855,000	595,000	55,650	1,260,000
Parking Iowa Street Ramp Improvements	3/19/18	2.91 %	2031	45,516	19,900	3,700	597	16,200
Parking Locust Ramp Security Cameras	6/20/19	3.00 %	2033	126,054	51,762	11,453	1,553	40,309
Parking Improvements Refunding 2014B	6/2/21	2.00 %	2034	125,000	75,000	10,000	1,500	65,000
Parking Improvements Taxable Refund	6/2/21	2.00 %	2034	220,000	145,000	15,000	2,900	130,000
Police CAD Software - Gaming Refund	6/2/21	2.00 %	2030	160,000	70,000	20,000	1,400	50,000
Police Building Improv- FY27	Future	4.50 %	2047	208,300	—	—	—	208,300
Public Works Fire Alarm System FY27	Future	4.50 %	2047	21,250	—	—	—	21,250
Public Works Streets/Trucks - FY27	Future	4.50 %	2047	2,417,892	—	—	—	2,417,892
Public Works Equip Refunding	4/17/17	3.00 %	2030	392,000	126,400	36,400	3,792	90,000
Public Works Radio Replacement	3/19/18	2.91 %	2028	110,000	26,800	10,400	804	16,400
PW Curb Ramp/Engineering Street Improv	6/2/21	2.00 %	2034	885,000	236,815	28,581	4,736	208,234
Recreation Pool and Building Improv- FY27	Future	4.50 %	2047	305,000	—	—	—	305,000
Rec Improvements Sales Tax 20% Refund	6/2/21	2.00 %	2028	7,572	2,217	1,103	44	1,114
Rec Ice Center Settling Remediation	08/01/203	4.70 %	2043	4,614,150	4,299,380	166,672	203,279	4,132,708
Rec Ice Center Dehumidification	3/3/25	5.04 %	2044	1,153,250	1,121,408	40,050	55,283	1,081,358
Sanitary Improvements Refunding	4/17/17	3.00 %	2030	660,000	235,000	55,000	7,050	180,000
Sanitary Sewer Improvements	3/19/18	2.91 %	2031	1,030,009	450,500	84,700	13,515	365,800
Sanitary Sewer Improvements	6/20/19	3.00 %	2033	1,124,412	461,876	102,197	13,856	359,680
Sanitary Sewer Improvements Refunding 2012E/2014B	6/2/21	2.00 %	2034	4,390,000	3,048,839	365,162	60,977	2,683,677
Sanitary Sewer Improvements	4/4/2016	2.79 %	2035	2,405,000	1,280,000	125,000	38,794	1,155,000
Solid Waste Collection Refunding	4/17/17	3.00 %	2030	51,300	16,600	4,800	468	11,800
Solid Waste Collection	3/19/18	2.91 %	2031	27,447	12,100	2300	363	9,800
Solid Waste Collection	3/3/25	4.33 %	2044	1,140,000	1,140,000	40,000	51,450	1,100,000
Solid Waste Collection - FY27	Future	4.50 %	2047	220,000	—	—	—	220,000
Solid Waste Collection - FY27	Future	4.50 %	2047	460,000	—	—	—	460,000
Stormwater Refunding	4/4/16	2.91 %	2028	6,270,000	515,000	255,000	15,450	260,000
Stormwater Improvements Refunding	4/17/17	3.00 %	2030	2,015,000	665,000	175,000	19,950	490,000
Stormwater Improvements	3/19/18	2.91 %	2031	1,714,542	749,800	140,900	22,494	608,900
Stormwater Improvements Refunding	6/2/21	2.00 %	2031	1,115,424	636,683	120,817	12,734	515,866
Stormwater Improvements	6/20/19	3.00 %	2033	290,796	119,451	26,430	3,583	93,021
Stormwater Upper Bee Branch & Sponsor SRF GO NA	6/19/15	1.43 %	2037	24,990,197	14,856,000	1,273,000	213,456	13,583,000
Street FEMA Land Buyout - Gaming	6/20/19	3.00 %	2027	64,901	26,558	5,876	797	20,682
Street Fiber/Sidewalk/Lights Refunding RUT	4/17/17	3.00 %	2030	258,600	83,400	24,000	2,502	59,400
Street Southwest Arterial	3/19/18	2.91 %	2031	771,557	337,400	63,400	10,122	274,000
Street Sidewalk Program Assessable 2027		4.50 %	2047	10,000	—	351	409	9,649

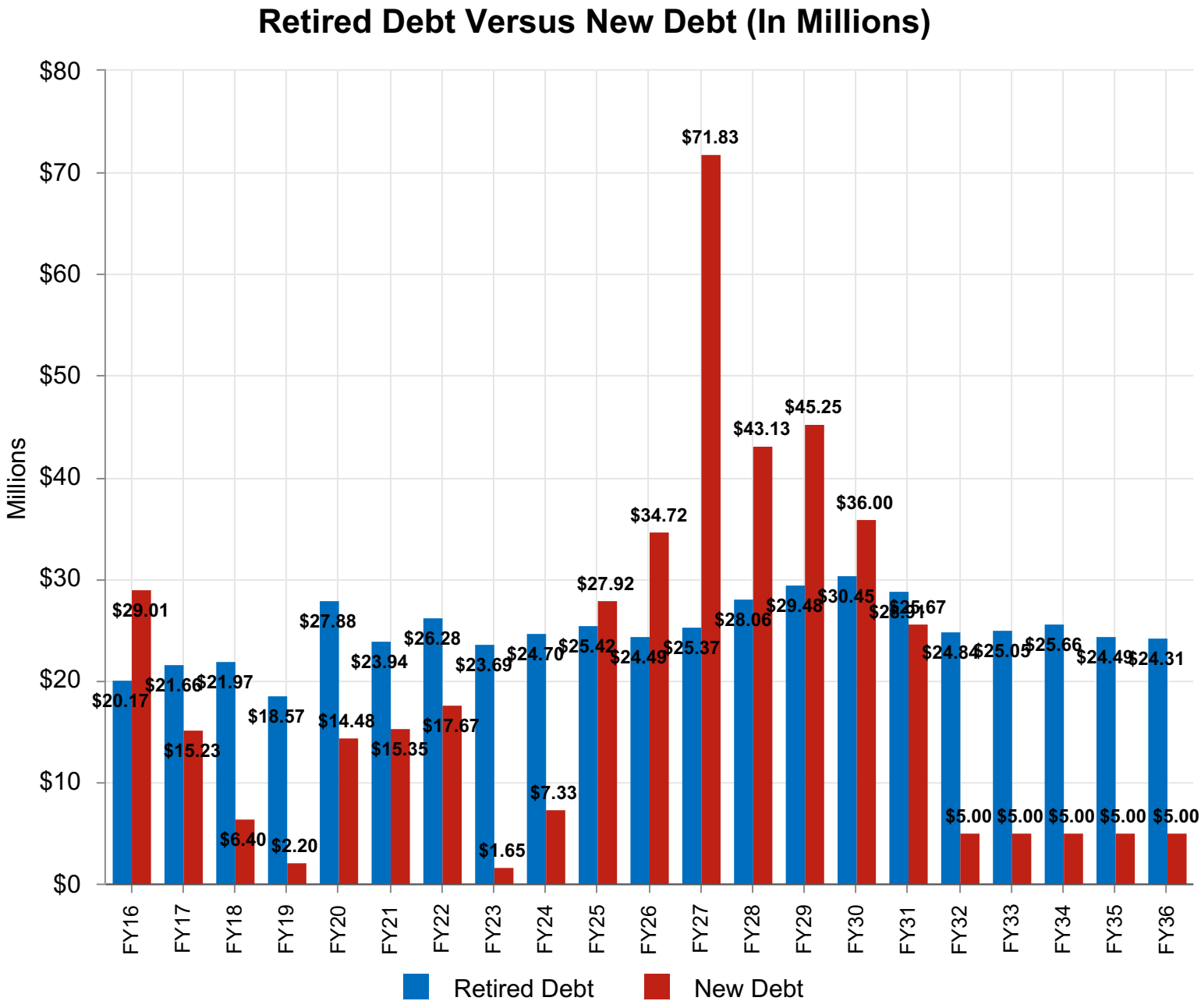
Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/26	Principal Due FY 2027	Interest Due FY 2027	Principal Outstanding 6/30/27
Street Improvements - FY27	Future	4.50 %	2047	982,108	—	—	—	982,108
Street Southwest Arterial - Refunding 2012E	6/2/21	2.00 %	2032	827,747	343,185	41,419	6,864	301,766
Transit Radio Replacement	3/19/18	2.91 %	2028	95,000	18,200	9,600	546	8,600
Transit Midtown Transfer	6/20/19	3.00 %	2039	216,125	216,125	—	6,484	216,125
Transit Vehicle Replacement	6/2/21	2.00 %	2041	780,609	621,084	36,159	12,422	584,925
Water System Improvements	3/19/18	2.91 %	2031	1,155,930	505,300	95,000	15,159	410,300
Water System Improvements	6/20/19	3.00 %	2033	1,323,107	543,501	120,257	16,305	423,244
Water System Improvements Refunding	6/2/21	2.00 %	2034	7,470,000	5,035,311	594,568	100,706	4,440,743
Water System Improvements	4/4/16	2.79 %	2035	635,000	340,000	35,000	10,300	305,000
Total General Obligation Bonds				170,810,360	93,655,999	8,829,222	3,076,195	111,913,609
Less Annual Appropriation G.O.				—	(13,369,544)			(12,100,763)
Total G.O. Bonds Subject to Debt Limit				170,810,360	80,286,455	8,829,222	3,076,195	99,812,846
Tax Increment								
Port of Dubuque Parking Ramp	10-16-07	7.50 %	2037	23,025,000	14,720,000	910,000	1,104,000	13,810,000
Total Tax Increment Bonds				23,025,000	14,720,000	910,000	1,104,000	13,810,000
Total Tax Increment				$ 23,025,000	$14,720,000	$ 910,000	$ 1,104,000	$13,810,000
TIF bond issue for the Port of Dubuque Parking Ramp backed by Greater Downtown TIF & a minimum assessment agreement								
Tax Increment								
Economic Development TIF Rebate Agreements								
DICW								
Roasting Solutions	1/19/26	Rebate	2028	576,175	70,145	70,145	—	70,145
Rite Hite	6/9/16	Rebate	2029	1,047,412	141,759	141,759	—	141,759
Simmons Pet Food	12/11/20	Rebate	2030	2,905,202	480,181	480,181	—	480,181
Medline	8/20/18	Rebate	2031	3,321,352	400,541	400,541	—	400,541
Giese 3	4/19/21	Rebate	2033	861,147	55,615	55,615	—	55,615
Green Industrial 2	7/5/22	Rebate	2034	1,017,590	157,603	157,603	—	157,603
Dubuque Screw	4/18/22	Rebate	2035	198,870	19,887	19,887	—	19,887
Hodge/Walter Development		Rebate	2035	3,100,990	329,087	329,087	—	329,087
Geisler Brothers		Rebate	2035	13,020	1,302	1,302	—	1,302
Seippel Warehouse, LLC		Rebate	2036	4,457,560	449,357	449,357	—	449,357
Vanguard Industries		Rebate	2036	44,000	3,399	3,399		3,399
GDTIF								
Spahn and Rose		Rebate	2027	1,115,512	128,152	128,152	—	—
253 Main Street		Rebate	2027	29,359	3,109	3,109	—	—
Barker Financial		Rebate	2027	168,326	17,184	17,184	—	—
44 Main Street		Rebate	2027	572,340	79,933	79,933	—	—
Franklin Investment		Rebate	2028	426,181	42,112	21,056	—	21,056
Caradco		Rebate	2028	1,749,995	261,248	130,624	—	130,624
JHTD Plaza		Rebate	2028	154,725	29,010	9,670	—	19,340
Plastic Center		Rebate	2028	118,507	18,982	9,491	—	9,491
Roshek Building		Rebate	2030	6,504,500	391,206	391,206	—	391,206
Linseed Oil Paintworks		Rebate	2030	154,168	68,192	17,048	—	51,144
METX		Rebate	2031	1,509,397	179,592	179,592	—	179,592
Novelty Iron Works		Rebate	2031	2,624,750	200,298	200,298	—	200,298
Marquette Hall, LLC		Rebate	2031	102,330	9,097	9,097	—	9,097
Three Amigos, LLC		Rebate	2031	104,690	12,382	12,382	—	12,382
210 Jones, LLC		Rebate	2030	228,411	31,336	31,336	—	31,336
Prairie Farms Dairy, Inc.		Rebate	2031	128,350	22,367	22,367	—	22,367
Klauer		Rebate	2035	963,216	107,024	107,024	—	107,024
400 Ice Harbor, LLC		Rebate	2036	423,890	42,389	42,389	—	42,389
Woodward Communications		Rebate	2036	213,600	21,360	21,360	—	21,360
Dupaco		Rebate	2038	3,311,663	246,882	246,882	—	246,882

Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/26	Principal Due FY 2027	Interest Due FY 2027	Principal Outstanding 6/30/27
799 Main, LLC		Rebate	2036	157,850	15,785	15,785	—	15,785
HG APT LLC		Rebate	2041	233,760	233,760	15,584	—	218,176
Chadwick Block, LLC		Rebate	2041	100,155	6,677	6,677	—	6,677
TECH PARK								
Rockfarm Holdings		Rebate	2027		44,157	44,157	—	—
RADFORD ROAD								
Gardens of Dubuque		Rebate	2038		33,197	33,197	—	33,197
JFK ROAD								
Switch Development		Rebate	2035		25,199	25,199	—	25,199
Total TIF Rebates				38,638,993	4,379,506	3,929,675	—	3,903,498
Bowling & Beyond Lease Buyout	10-15-12	Buyout	2032	1,000,000	300,000	50,000	—	250,000
Iowa Finance Authority Loan - Caradco	12-01-10	3.0000 %	2030	4,500,000	2,081,017	240,202	60,642	1,840,815
Total Other Lns-Rev Backed				5,500,000	2,381,017	290,202	60,642	2,090,815
Total City Indebtedness Subject to Debt Limit				$237,974,353	$101,766,978	$ 13,959,099	$ 4,240,837	$119,617,159
Revenue Bonds								
Sanitary Northfork Catfish Improv SRF	1/13/10	3.25 %	2031	$ 912,000	$ 232,000	$ 55,000	$ 7,540	$ 177,000
Sanitary Water Meter Change Out SRF	5/31/13	3.25 %	2031	3,058,000	992,000	186,000	32,240	806,000
Sanitary Water & Resource Recovery SRF	8/18/10	3.25 %	2039	74,285,000	41,953,000	2,858,000	839,060	39,095,000
Sanitary WRRC Cogeneration SRF	5/17/13	2.00 %	2033	3,048,000	1,207,000	162,000	24,141	1,045,000
Sanitary Kerper Boulevard & Sponsor SRF	3/8/19	1.00 %	2038	2,992,000	1,650,000	132,000	16,500	1,518,000
Sanitary 42" Force Main WQFP Loan	3/3/2023	1.00 %	2028	1,950,000	114,650	91,000	573	23,650
Sanitary Granger Creek & Force Main	9/20/2024	2.61 %	2045	2,536,000	2,439,000	98,000	69,755	2,341,000
Sanitary Old Mill Lift Station	2/7/25	2.54 %	2046	26,221,000	25,556,709	997,000	721,383	25,224,000
Sanitary Old Mill Lift Station Phase 2 SRF	2/20/26	3.15 %	2046	14,643,000	2,986,880	536,000	369,335	14,107,000
Sanitary Projects- FY27	Future	3.15 %	2045	10,157,431	—	—	—	10,157,431
Sanitary Projects- FY27	Future	3.15 %	2046	3,902,973	—	—	—	3,092,973
Sanitary Projects- FY27	Future	3.15 %	2047	12,232,834	—	—	—	12,232,834
Stormwater Lower Bee Branch Rest SRF	10/27/10	3.25 %	2041	7,850,000	4,849,000	256,000	157,592	4,593,000
Stormwater Lower Bee Branch SRF	9/1/14	2.00 %	2034	1,029,000	133,000	18,000	2,660	115,000
Stormwater Northfork Catfish Improv. SRF	1/13/2010	3.25 %	2031	800,000	203,000	48,000	6,597	155,000
Stormwater Sales Tax Increment NA	6/15/15	3.72 %	2031	20,800,000	12,350,000	2,295,000	473,718	10,055,000
Stormwater Sales Tax Revenue - GO	5/19/14	3.23 %	2029	7,190,000	3,750,000	1,200,000	163,000	2,550,000
Stormwater Upper Bee Branch RR SRF	6/7/19	2.00 %	2040	16,382,000	12,129,000	759,000	242,580	11,370,000
Stormwater West 32nd Detention SRF	1/14/09	3.25 %	2028	1,847,000	240,000	118,000	7,800	122,000
Stormwater Green Alley Sponsorship SRF	7/25/25	— %	2040	757,195	659,533	50,733	—	608,800
Stormwater Projects- FY27	Future	3.15 %	2047	632,643	—	—	—	632,643
Stormwater Projects- FY27	Future	3.15 %	2047	1,355,000	—	—	—	1,355,000
Water Webber Extension Planning & Design	1/7/22	— %	2027	1,570,000	541,098	69,954	27,674	471,144
Water Projects- FY27	Future	3.15 %	2047	750,000	—	—	—	750,000
Water Projects- FY27	Future	3.15 %	2047	5,213,141	—	—	—	5,213,141
Water Private Lead Lines SRF	9/12/25	0.25 %	2045	1,941,000	1,845,000	95,000	4,613	1,750,000
Water North English Water Main SRF	2/20/26	3.15 %	2045	2,330,000	1,228,685	90,000	71,810	2,152,000
Water Roosevelt Water Tower SRF	8/9/19	2.00 %	2040	4,400,000	3,242,000	206,000	64,840	3,036,000
Water CIWA Purchase & Improvements	7/7/17	2.00 %	2036	8,613,761	5,365,000	447,000	107,300	4,918,000
Water- Clear Well Reservoirs SRF	6/1/17	2.00 %	2028	1,037,000	120,000	59,000	2,400	61,000
Water Meter Change Out Program SRF	12/1/20	2.00 %	2031	6,394,000	992,000	186,000	19,840	806,000
Water System Improvements & Ext.	8/18/21	2.00 %	2030	3,505,000	1,665,000	400,000	33,300	1,265,000
Total Revenue Bonds				250,334,978	126,443,555	11,412,687	3,466,251	161,798,616
Less Annual Appropriation Revenue Bds				—	(9,581,282)	—	—	(7,286,336)
Net Revenue Bonds				250,334,978	116,862,273	11,412,687	3,466,251	154,512,280
Total City Indebtedness				$488,309,331	$241,580,077	$ 25,371,786	$ 7,707,088	$293,516,538
Statutory Debt Limit					$323,629,585			$358,374,257.
% of Debt Limit Used					35.58 %			33.38 %
Remaining Debt Capacity					$208,493,062			$238,757,101.

Retired Debt Versus New Debt

The total City indebtedness as of June 30, 2027, is projected to be $293,516,535 (33.38% of statutory debt limit).

Based on the timing of projects, the City issued very little debt in FY23 ($0.48 million) and FY24 ($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects. In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt. The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:



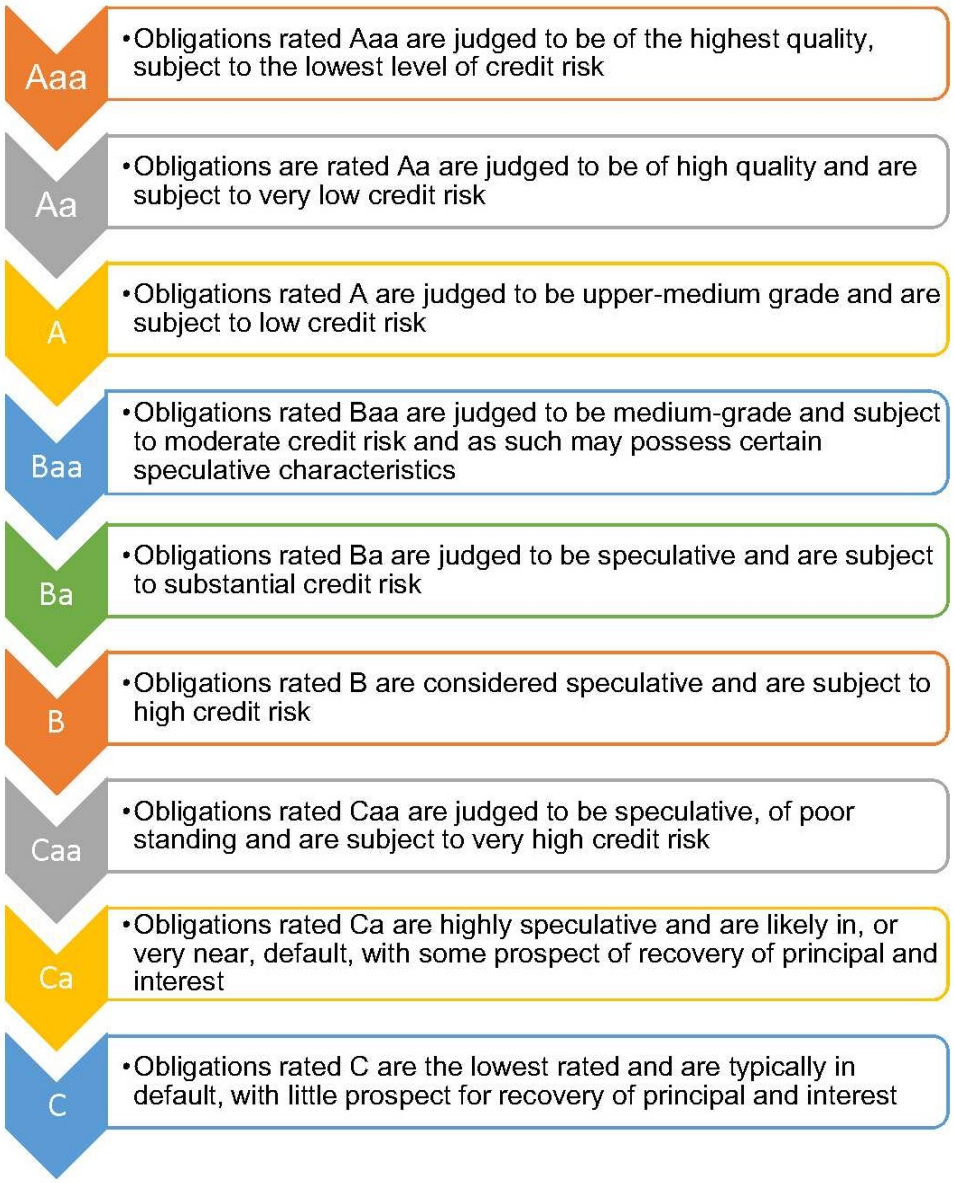
Bond Rating

The City's General Obligation Debt ratings with Moody's Investors Service is Aa2. In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1.

Credit Strengths:

- Regional economic center
- Solid resident income and full value per capita
- Financial operations are strong
- Revenue raising flexibility remains strong

Moody's Investors Service Rating Scale



FY 2027 Moody's Investors Service Bond Ratings Comparison for Iowa Cities

Ranking	City	Rating
1	Iowa City	AAA
	West Des Moines	AAA
	Cedar Falls	AAA
2	Cedar Rapids	Aa1
	Ames	Aa1
	Ankeny	Aa1
	Clive	Aa1
	Urbandale	Aa1
	Marion	Aa1
3	**Dubuque**	**Aa2**
	Des Moines	Aa2
	Davenport	Aa2
	Waterloo	Aa2
	Sioux City	Aa2
	Bettendorf	Aa2
	Council Bluffs	Aa2

In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody's credit analysis states, "the City of Dubuque's local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs." According to Moody's, the Aa2 issuer rating for the City of Dubuque's bonds reflects the city's healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City's available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

CAPITAL BUDGET

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CAPITAL IMPROVEMENTS PROGRAM (CIP)

The City's five-year Capital Improvement Program (CIP), contained in a separate document, and is used to plan for major changes to the City's infrastructure and other capital improvements. Departments propose projects in the fall and a draft of the CIP is developed before operational budgets are submitted. The CIP by department is reviewed with the operating budgets during budget hearings with City Council in February. The CIP is approved in March with the operating budget.

The CIP document has a page for every project and the format includes description of the project, City Council Goals & Priority outcome, funding restrictions, effect on operations, and relationship to other projects. The CIP recommendation reflects the City's comprehensive plan and the goals and priorities established by City Council.

The FY 2027 recommended capital projects are incorporated into the budget as capital programs. They are found at the end of each applicable program section. Projects which have an effect on operations are noted. The City's CIP Policies are shown in the Policy Budget documents.

The five-year CIP recommended through the current year (Fiscal Year 2026) budget process covered Fiscal Year 2026 through 2030 and is $351,594,553. The recommended five-year CIP for the upcoming budget process (Fiscal Year 2027) will cover Fiscal Year 2027 through 2031 and is $352,840,562. This is a $1,246,009, or 0.35% increase.

The Fiscal Year 2027 CIP budget recommendation of $80,633,738 is a 12.17% decrease from the Fiscal Year 2026 CIP budget of $91,803,749.

The City will issue $176,633,737 in new debt in the recommended five-year CIP, mostly for fire equipment replacement, fire station improvements, fire station expansion, airport improvements, park improvements, public works truck replacements, Federal Building renovations, solid waste collection vehicles, sanitary sewer improvements, water system projects, stormwater improvements, parking maintenance, renovation of Five Flags, street improvement), East - West Corridor Capacity Improvements, 14th Street Overpass, and Central Avenue improvements, for a total of $221,888,207 of debt in FY 2027-2031. **The City will retire $142,273,584 of existing debt, increasing the amount of City debt by $79,614,623. By far the greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($74,871,571).**

For Fiscal Year 2027, the use of the statutory debt limit would be 35.58%, and by the end of the Recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2031, the City of Dubuque would be at 35.31% of the statutory debt limit.

In this budget recommendation, the Mayor and City Council are currently reviewing, projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 26.00% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.

In the extremely low interest rate environment prior to 2015, the City had been increasing the use of debt to accomplish the projects that need to be done. To have any success, a community must have a sound infrastructure. The Mayor and City Council has recognized the infrastructure issues Dubuque faces and has been responsive. While there was some criticism of City use of debt to deal with those infrastructure challenges, that criticism fails to recognize that not financing the needed infrastructure maintenance and improvements is also a form of debt that is passed down to future generations. This was a strategic decision by the City Council realizing that infrastructure investment just gets more expensive over time for these reasons: a) the older a piece of infrastructure gets and the more it is allowed to deteriorate increases costs; b) the longer the wait to invest in infrastructure the costs are increased by inflation; and c) If the investment in infrastructure is not made in this low interest rate environment this investment will eventually need to be made when interest rates are higher, thereby increasing costs. However, beginning in FY 2016 the City Council at their 2015 Goal Setting Session debt reduction was adopted as a High Priority. So the amount of outstanding debt began to decrease. However, in 2022 a fourth reason was created for considering using debt for infrastructure projects and that is the massive amount of federal grant money that was being made available. Most of these grants require matching dollars and most require that the engineering work already be financed and completed to make the projects shovel ready. In addition, modernization, maintenance, and extension of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond.

The debt principal outstanding projected as of June 30, 2026, is currently $241,580,078. The breakdown of the debt principle outstanding as of June 30, 2026, is as follows:

Debt Obligation	**6/30/2026 Principle Outstanding**
General Obligation Essential Corporate Purpose	$93,656,000
Less General Obligation Debt Subject to Annual Appropriation	($13,369,544)
Tax Increment Notes and Bonds	$14,720,000
Economic Development TIF Rebate Agreements	$4,379,506
Other Revenue-Backed Loans	$2,381,017.01
Total Indebtedness Subject to Statutory Debt Limit of $323,629,585	$101,766,979
Percent of Statutory Debt Limit Used as of June 30, 2026	35.58 %
Revenue Bonds	$126,443,555
Less Revenue Bonds Subject to Annual Appropriation	($9,581,282)
Add Debt Subject to Annual Appropriation	$22,950,826
Total City Indebtedness as of June 30, 2026	**$241,580,078**

The City will issue $176,633,737 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($3,672,408), fire station improvements, fire station expansion ($8,791,700), airport improvements, park improvements, public works truck replacements ($1,533,747), Federal Building renovations ($5,395,000), solid waste collection vehicles ($2,739,173), sanitary sewer improvements ($68,114,812), water system projects ($27,727,577), stormwater improvements ($4,120,000), parking maintenance ($4,150,000), renovation of Five Flags ($6,200,000), street improvements ($15,122,206), East - West Corridor Capacity Improvements ($4,280,000), 14th Street Overpass ($3,571,293), and Central Avenue improvements ($9,770,000).

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Fire Panel Replacement- LOST 20%	$—	$—	$—	$155,000	$—	$155,000
Radon Mitigation - City Hall- LOST 20%	$20,000	$—	$—	$—	$—	$20,000
Sidewalk Program - Assessable- LOST 20%	$10,000	$—	$—	$15,000	$20,000	$45,000
Harbor Area Maintenance- Dredging - LOST 20%	$—	$—	$200,000	$25,000	$—	$225,000
Reconstruct Taxiway Alpha - LOST 20%	$804,999	$192,000	$—	$—	$—	$996,999
Asphalt Pavement Repair- LOST 20%	$—	$175,000	$175,000	$—	$—	$350,000
Taxiway J Improvements- LOST 20%	$—	$—	$—	$364,560	$350,000	$714,560
Taxiway D Extension- LOST 20%	$—	$—	$—	$294,000	$—	$294,000
Fire Station Expansion/Relocation - LOST 20%	$100,000	$—	$—	$—	$—	$100,000
Outdoor Warning Siren Repair/Replace- LOST 20%	$54,000	$—	$—	$—	$—	$54,000
Portable Radio Replacements - LOST 20%	$490,000	$—	$—	$—	$—	$490,000
2027 Fire Engine Replacement (1907) - LOST 20%	$20,000	$—	$—	$—	$—	$20,000
2028 Fire Engine Replacement (1905) - LOST 20%	$—	$20,000	$—	$—	$—	$20,000
2027 Ambulance Replacement (1914) - LOST 20%	$500,000	$—	$—	$—	$—	$500,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
2031 Fire Engine Replacement (1910)-LOST 20%	$—	$—	$—	$—	$1,288,408	$1,288,408
2030 Ambulance Replacement (1915)-LOST 20%	$—	$—	$—	$635,000	$—	$635,000
Building Maintenance - GO Debt - LOST 20%	$99,136	$864	$100,000	$100,000	$—	$300,000
2031 Ambulance Replacement (130010) - LOST 20%	$—	$—	$—	$—	$665,000	$665,000
Install HVAC Systems at Fire Station 5 &6 - LOST 20%	$100,000	$—	$—	$—	$—	$100,000
Fire Station Expansion/Relocation - Debt Service Levy		$250,000	$900,000	$4,000,900	$3,540,800	$8,691,700
Aerial Photography - LOST 20%	$—	$—	$—	$98,800	$—	$98,800
Network Switch Replacement - LOST 20%	$—	$—	$142,500	$142,500	$—	$285,000
Network Security Risk Assessment - LOST 20%	$25,000	$—	$—	$25,000	$—	$50,000
City-Wide Computer and Printer Replacements - LOST 20%	$—	$—	$482,500	$376,344	$486,500	$1,345,344
Eagle Point Park Master Plan - LOST 20%	$165,000	$—	$—	$—	$—	$165,000
EPP-Jeffris Grant Construction- LOST 20%	$61,814	$—	$—	$15,000	$15,000	$91,814
Trail Maintenance/ Repair - LOST 20%	$—	$—	$—	$—	$50,000	$50,000
Mechanic Shop - Replace Roof - LOST 20%	$35,000	$—	$—	$—	$—	$35,000
Park Office-Replace Roof - LOST 20%	$12,000	$—	$—	$—	$—	$12,000
DLEC Upgrades & Maintenance - LOST 20%	$208,300	$—	$—	$—	$—	$208,300

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
MSC Fire Alarm System & Access System Replac- LOST 20%	$21,250	$—	$—	$—	$—	$21,250
Marina - Dock Fuel & Electrical System Rehab - LOST 20%	$50,000	$—	$—	$—	$—	$50,000
Marina Gas Dock Network Switch - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Bunker Hill Basement Leak Repair - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Flora & Sutton Pool Tank Resurfacing - LOST 20%	$135,000	$—	$—	$—	$—	$135,000
Flora & Sutton Leak Repair - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Bunker Hill Admin Office Lead Remediation Project - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
14th Street Overpass - LOST 30%	$552,108	$1,578,054	$1,441,131	$—	$—	$3,571,293
East - West Corridor Capacity Improvements- LOST 30%	$100,000	$1,262,800	$706,400	$1,105,400	$1,105,400	$4,280,000
Central Ave White St Corridor Master Plan Design and Implementation Improvements 4th-22nd St - LOST 30%	$330,000	$1,760,000	$1,780,000	$2,900,000	$3,000,000	$9,770,000
Pavement Marking Project- LOST 30%	$—	$—	$—	$—	$215,600	$215,600
Sidewalk Program - City-Owned Property - LOST 30%	$—	$200,000	$200,000	$200,000	$200,000	$800,000
Pavement Rehabilitation - Dowel Bar- LOST 30%	$—	$1,035,000	$—	$—	$—	$1,035,000
17th/Locust Street Reconstruction Phase 4 - LOST 30%	$—	$2,055,000	$2,270,000	$440,000	$—	$4,765,000
Brick Paver Maintenance - LOST 30%	$—	$—	$—	$205,000	$—	$205,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Stone Retaining Walls - LOST 30%	$—	$—	$—	$—	$200,000	$200,000
Bridge Repairs and Maintenance - LOST 30%	$—	$—	$—	$535,000	$570,000	$1,105,000
ADA Curb Ramp Program 10M - LOST 30%	$402,204	$443,417	$453,952	$505,995	$600,000	$2,405,568
Pavement Rehabilitation - Concrete Street Repair, Mill & Asphalt Resurfacing - LOST 30%	$500,000	$525,000	$550,000	$575,000	$600,000	$2,750,000
Concrete Street Section Repair Program - - LOST 30%	$565,500	$229,676	$255,215	$281,647	$309,000	$1,641,038
Hawthorne St Boat Ramp - LOST 30%	$—	$353,194	$—	$—	$—	$353,194
NW Arterial Shoulder Paving Project - - LOST 30%	$616,875	$537,469	$564,343	$592,560	$—	$2,311,247
Municipal Services Center Roof Replacement - LOST 30%	$333,313	$—	$—	$—	$—	$333,313
58,000 Gross Vehicle Weight Dump Trucks - 3222 - LOST 30%	$—	$—	$352,800	$—	$—	$352,800
44,000 GVW Dump Truck Replacement - 3201 - LOST 30%	$—	$292,850	$—	$—	$—	$292,850
44,000 GVW Dump Truck Replacement - 3212 - LOST 30%	$—	$—	$—	$259,398	$—	$259,398
Wheel Loader Purchase-3209 - LOST 30%	$—	$—	$301,159	$—	$—	$301,159
3230 - Aerial Bucket Truck Replacement - LOST 30%	$—	$327,540	$—	$—	$—	$327,540
Solid Waste Collection Vehicles - Refuse	$460,000	$463,250	$408,879	$640,544	$766,500	$2,739,173
GRC - Roof Restoration- GDTIF	$—	$—	$1,350,000	$—	$—	$1,350,000
Downtown Rehabilitation Grant Program - GDTIF	$800,000	$—	$100,000	$—	$100,000	$1,000,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Downtown Storefront Activation Program - GDTIF	$—	$—	$100,000	$—	$—	$100,000
Federal Building Renovation - GDTIF	$1,365,000	$2,015,000	$2,015,000	$—	$—	$5,395,000
Five Flags Building Improvements - GDTIF	$2,750,000	$3,040,000	$—	$—	$—	$5,790,000
Boiler Replacement - GDTIF	$—	$—	$410,000	$—	$—	$410,000
Downtown ADA Assistance- GDTIF	$—	$—	$30,000	$—	$—	$30,000
Jackson Park-Restroom Building-GDTIF	$100,000	$—	$—	$—	$—	$100,000
Ramp Major Maintenance - GDTIF	$1,085,000	$—	$—	$2,033,000	$1,032,000	$4,150,000
Sanitary Sewer Projects	$12,232,834	$17,579,781	$17,132,176	$12,669,824	$8,500,197	$68,114,812
Stormwater Projects	$1,355,000	$1,495,000	$1,270,000	$—	$—	$4,120,000
Water Projects	$—	$7,302,707	$11,563,870	$6,806,000	$2,055,000	$27,727,577
Total New Debt	**$26,579,333**	**$43,133,602**	**$45,254,925**	**$35,996,472**	**$25,669,405**	**$176,633,737**

The City will retire $142,273,584 of existing debt over the next five-years (FY27-FY31).

The following chart shows the net reduction of debt from Fiscal Year 2027 - Fiscal Year 2031:

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
New Debt	$26,579,333	$43,133,602	$45,254,925	$35,996,472	$25,669,405	$176,633,737
Retired Debt	-$25,371,787	-$28,057,116	-$29,480,446	-$30,454,045	-$28,910,190	-$142,273,584
Net Debt Increase (Reduction)	**$1,207,546**	**$15,076,486**	**$15,774,479**	**$5,542,427**	**-$3,240,785**	**$34,360,153**

Capital improvement activities have been established in the City's budget to separate CIP projects and project expense (i.e., Storm Sewer Capital Improvement Activity, Street Capital Improvement Activity, Park Capital Improvement Activity) from operating expense (i.e., supplies, insurance salaries). The State of Iowa budget law requires that a city's budget be prepared and certified on a program basis. This means that each activity must fall under one of the State mandated budget program areas.

Table 1 below shows a summary of the five-year CIP by State Program. This is a increase of $1,246,009 from the FY 2026-2030 total CIP budget of $351,594,553.

TABLE 1 - FISCAL YEAR 2027-2031 CIP CAPITAL IMPROVEMENT PROGRAM

EXPENDITURES	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL
Public Safety	$ 1,571,436	$ 270,864	$ 1,000,000	$ 4,735,900	$ 5,494,208	$ 13,072,408
Public Works	22,749,818	31,015,139	41,503,256	23,679,566	16,898,436	135,846,215
Culture & Recreation	3,802,314	3,483,894	1,187,010	1,561,177	2,102,277	12,136,672
Community & Economic Devl	5,724,364	3,633,758	1,473,687	1,471,606	531,500	12,834,915
General Government	2,453,704	3,385,236	4,090,247	797,644	497,200	11,224,031
Business Type	44,332,102	36,895,031	37,917,690	29,379,104	19,202,394	167,726,321
TOTAL	**$ 80,633,738**	**$ 78,683,922**	**$ 87,171,890**	**$ 61,624,997**	**$ 44,726,015**	**$352,840,562**

HOW THE MONEY IS SPENT
5 YEAR CAPITAL IMPROVEMENT BUDGET

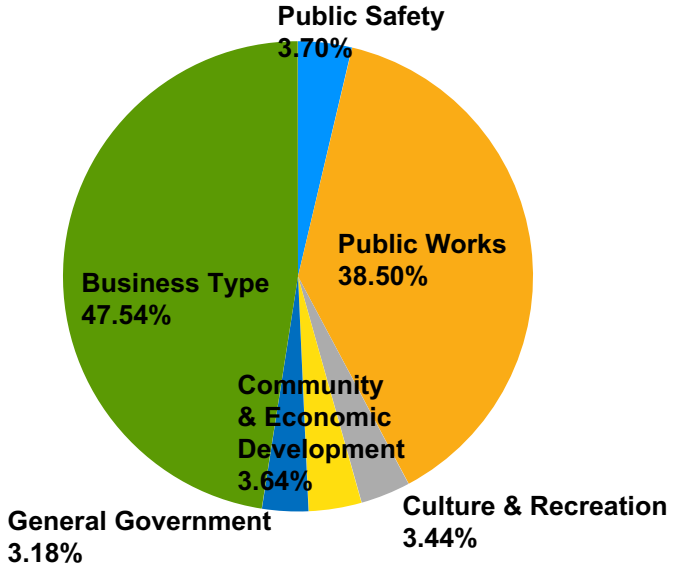
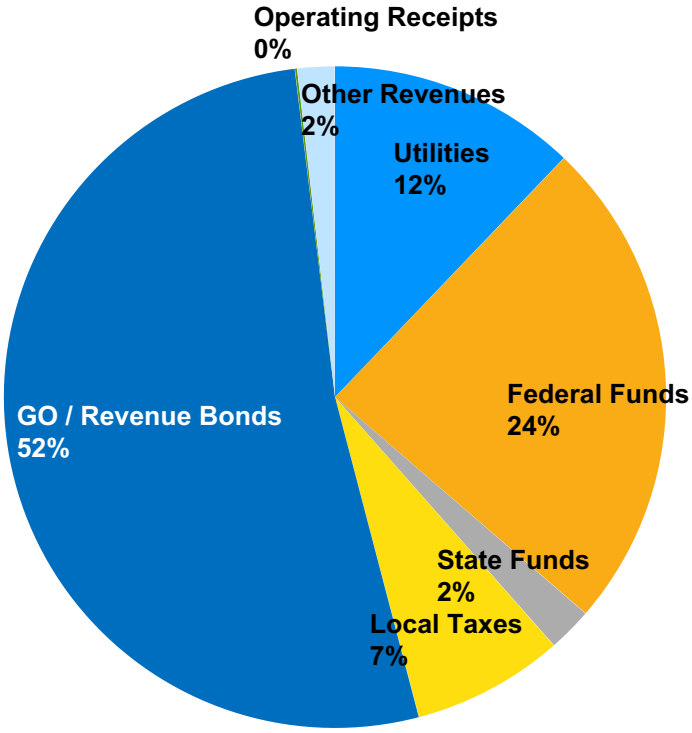


TABLE 2 - CIP FUNDING SOURCES

FUNDING SOURCES	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL
Utilities	$ 14,764,765	$ 7,310,130	$ 6,732,970	$ 7,323,473	$ 6,753,229	$ 42,884,567
Federal Funds	20,477,063	17,040,988	28,516,254	12,184,439	7,171,600	85,390,344
State Funds	2,663,238	1,826,427	1,303,567	1,251,567	585,196	7,629,995
Local Taxes	8,178,220	8,514,712	3,609,279	3,049,106	2,808,740	26,160,057
GO / Revenue Bonds	33,767,184	43,133,602	45,254,925	35,993,472	25,837,405	183,986,588
Operating Receipts	107,000	75,000	65,000	65,000	40,000	352,000
Other Revenues	676,268	783,063	1,689,895	1,757,940	1,529,845	6,437,011
TOTAL	**$ 80,633,738**	**$ 78,683,922**	**$ 87,171,890**	**$ 61,624,997**	**$ 44,726,015**	**$352,840,562**

WHERE THE MONEY COMES FROM
5 YEAR CAPITAL IMPROVEMENT BUDGET



Operating Impacts

The projects listed in the five-year Capital Improvement Program will have operating impacts as indicated below:

Project Name	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Fire Station Expansion/Relocation	$ —	$ —	$ —	$ 829,653	$1,075,673
Industrial Controls Upgrade	—	(10,000)	(15,000)	(20,000)	(20,000)
Old Mill Road Lift Station & Force Main - Phase 1	—	14,800	15,318	15,854	16,409
Street Camera Installation	62,634	73,584	—	—	—
Fiber Infrastructure Management System	15,000	15,000	—	—	—
Enterprise Asset Management System Software-Fiber	—	10,000	10,000	—	—
Municipal Solar Project - MFC	(13,418)	—	—	—	—
Municipal Solar Project - Library	(6,645)	—	—	—	—
Total Operating Impact	$ 57,571	$ 103,384	$ 10,318	$ 825,507	$1,072,082

Category	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031
Personnel	$ —	$ —	$ —	$ 829,653	$1,075,673
Operating	57,571	103,384	10,318	(4,146)	(3,591)
Total Operating Costs	$ 57,571	$ 103,384	$ 10,318	$ 825,507	$1,072,082

CITY OF DUBUQUE, IOWA

Fiscal Year 2027-2031 Capital Improvement Program (CIP)

TO: The Honorable Mayor and City Council Members

FROM: Michael C. Van Milligen, City Manager

Attached is the Fiscal Year 2027-2031 Capital Improvement Program (CIP). State law requires that a five-year CIP be adopted by the City Council after a public hearing. The required CIP public hearing will be held April 28, 2026, at the same time as the public hearing on the Fiscal Year 2027 Operating Budget.

The CIP, as the plan for the City's physical development effort, attempts to address a variety of needs that the City must meet if it is to maintain its physical facilities, meet its service commitments and provide for its future development. The CIP adoption reflects the City's comprehensive plan and the goals and priorities established by the City Council and are shown in each of the State mandated budget program areas.

With the pledge of the $1.1 trillion dollar federal infrastructure package and other opportunities to compete for grants, the City was successful in obtaining several large grants and now will be implementing those projects, especially the Bee Branch Flood Mitigation Project, 16th Street Pumping Station, and the 14th Street Overpass project.

A particular emphasis in this five-year CIP is modernization of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond. In the current fiscal year (FY 2026), the City will have allocated $22,026,250 and in this new five-year CIP, the City will have allocated an additional $74,871,571 for a total of $96,897,821 from July 2025 through December 2031.

The Fiscal Year 2027 CIP budget recommendation of $80,633,738 is a 12.17% decrease from the Fiscal Year 2026 CIP budget of $91,803,749.

The City will issue $221,888,207 in new debt in the recommended five-year CIP, mostly for fire equipment replacement, fire station improvements, fire station expansion, airport improvements, park improvements, public works truck replacements, Federal Building renovations, solid waste collection vehicles, sanitary sewer improvements, water system projects, stormwater improvements, parking maintenance, renovation of Five Flags, East - West Corridor Capacity Improvements, 14th Street Overpass, and Central Avenue improvements , for a total of $221,888,207 of debt in FY 2027-2031. **The City will retire $142,273,584 of existing debt, increasing the amount of City debt by $79,614,623. The greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($74,871,571).**

For Fiscal Year 2027, the use of the statutory debt limit would be 35.58%, and by the end of the Recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2031, the City of Dubuque would be at 35.31% of the statutory debt limit.

In this budget recommendation, the Mayor and City Council are currently reviewing, projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 26.00% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.

In the extremely low interest rate environment prior to 2015, the City had been increasing the use of debt to accomplish the projects that need to be done. To have any success, a community must have a sound infrastructure. The Mayor and City Council has recognized the infrastructure issues Dubuque faces and has been responsive. While there was some criticism of City use of debt to deal with those infrastructure challenges, that criticism fails to recognize that not financing the needed infrastructure maintenance and improvements is also a form of debt that is passed down to future generations. This was a strategic decision by the City Council realizing that infrastructure investment just gets more expensive over time for these reasons: a) the older a piece of infrastructure gets and the more it is allowed to deteriorate increases costs; b) the longer the wait to invest in infrastructure the costs are increased by inflation; and c) If the investment in infrastructure is not made in this low interest rate environment this investment will eventually need to be made when interest rates are higher, thereby increasing costs. However, beginning in FY 2016 the City Council at their 2015 Goal Setting Session debt reduction was adopted as a High Priority. So the amount of outstanding debt began to decrease. However, in 2022 a fourth reason was created for considering using debt for infrastructure projects and that is the massive amount of federal grant money that was being made available. Most of these grants require matching dollars and most require that the engineering work already be financed and completed to make the projects shovel ready. In addition, modernization, maintenance, and extension of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond.

The debt principal outstanding projected as of June 30, 2026, is currently $241,580,078. The breakdown of the debt principle outstanding as of June 30, 2026, is as follows:

Debt Obligation	**6/30/2026 Principle Outstanding**
General Obligation Essential Corporate Purpose	$93,656,000
Less General Obligation Debt Subject to Annual Appropriation	($13,369,544)
Tax Increment Notes and Bonds	$14,720,000
Economic Development TIF Rebate Agreements	$4,379,506
Other Revenue-Backed Loans	$2,381,017.01
Total Indebtedness Subject to Statutory Debt Limit of $323,629,585	$101,766,979
Percent of Statutory Debt Limit Used as of June 30, 2026	35.58%
Revenue Bonds	$126,443,555
Less Revenue Bonds Subject to Annual Appropriation	($9,581,282)
Add Debt Subject to Annual Appropriation	$22,950,826
Total City Indebtedness as of June 30, 2026	**$241,580,078**

The City will issue $176,633,737 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($3,672,408), fire station improvements, fire station expansion ($8,791,700), airport improvements, park improvements, public works truck replacements ($1,533,747), Federal Building renovations ($5,395,000), solid waste collection vehicles ($2,739,173), sanitary sewer improvements ($68,114,812), water system projects ($27,727,577), stormwater improvements ($4,120,000), parking maintenance ($4,150,000), renovation of Five Flags ($6,200,000), street improvements ($15,122,206), East - West Corridor Capacity Improvements ($4,280,000), 14th Street Overpass ($3,571,293), and Central Avenue improvements ($9,770,000).

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Fire Panel Replacement- LOST 20%	$—	$—	$—	$155,000	$—	$155,000
Radon Mitigation - City Hall- LOST 20%	$20,000	$—	$—	$—	$—	$20,000
Sidewalk Program - Assessable- LOST 20%	$10,000	$—	$—	$15,000	$20,000	$45,000
Harbor Area Maintenance-Dredging - LOST 20%	$—	$—	$200,000	$25,000	$—	$225,000
Reconstruct Taxiway Alpha - LOST 20%	$804,999	$192,000	$—	$—	$—	$996,999
Asphalt Pavement Repair- LOST 20%	$—	$175,000	$175,000	$—	$—	$350,000
Taxiway J Improvements- LOST 20%	$—	$—	$—	$364,560	$350,000	$714,560
Taxiway D Extension-LOST 20%	$—	$—	$—	$294,000	$—	$294,000
Fire Station Expansion/Relocation - LOST 20%	$100,000	$—	$—	$—	$—	$100,000
Outdoor Warning Siren Repair/ Replace- LOST 20%	$54,000	$—	$—	$—	$—	$54,000
Portable Radio Replacements - LOST 20%	$490,000	$—	$—	$—	$—	$490,000
2027 Fire Engine Replacement (1907) - LOST 20%	$20,000	$—	$—	$—	$—	$20,000
2028 Fire Engine Replacement (1905) - LOST 20%	$—	$20,000	$—	$—	$—	$20,000
2027 Ambulance Replacement (1914) - LOST 20%	$500,000	$—	$—	$—	$—	$500,000
2031 Fire Engine Replacement (1910)-LOST 20%	$—	$—	$—	$—	$1,288,408	$1,288,408

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
2030 Ambulance Replacement (1915)-LOST 20%	$—	$—	$—	$635,000	$—	$635,000
Building Maintenance - GO Debt - LOST 20%	$99,136	$864	$100,000	$100,000	$—	$300,000
2031 Ambulance Replacement (130010) - LOST 20%	$—	$—	$—	$—	$665,000	$665,000
Install HVAC Systems at Fire Station 5 &6 - LOST 20%	$100,000	$—	$—	$—	$—	$100,000
Fire Station Expansion/Relocation - Debt Service Levy	$—	$250,000	$900,000	$4,000,900	$3,540,800	$8,691,700
Aerial Photography - LOST 20%	$—	$—	$—	$98,800	$—	$98,800
Network Switch Replacement - LOST 20%	$—	$—	$142,500	$142,500	$—	$285,000
Network Security Risk Assessment - LOST 20%	$25,000	$—	$—	$25,000	$—	$50,000
City-Wide Computer and Printer Replacements - LOST 20%	$—	$—	$482,500	$376,344	$486,500	$1,345,344
Eagle Point Park Master Plan - LOST 20%	$165,000	$—	$—	$—	$—	$165,000
EPP-Jeffris Grant Construction- LOST 20%	$61,814	$—	$—	$15,000	$15,000	$91,814
Trail Maintenance/ Repair - LOST 20%	$—	$—	$—	$—	$50,000	$50,000
Mechanic Shop - Replace Roof - LOST 20%	$35,000	$—	$—	$—	$—	$35,000
Park Office-Replace Roof - LOST 20%	$12,000	$—	$—	$—	$—	$12,000
DLEC Upgrades & Maintenance - LOST 20%	$208,300	$—	$—	$—	$—	$208,300
MSC Fire Alarm System & Access System Replac-LOST 20%	$21,250	$—	$—	$—	$—	$21,250
Marina - Dock Fuel & Electrical System Rehab - LOST 20%	$50,000	$—	$—	$—	$—	$50,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Marina Gas Dock Network Switch - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Bunker Hill Basement Leak Repair - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Flora & Sutton Pool Tank Resurfacing - LOST 20%	$135,000	$—	$—	$—	$—	$135,000
Flora & Sutton Leak Repair - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
Bunker Hill Admin Office Lead Remediation Project - LOST 20%	$30,000	$—	$—	$—	$—	$30,000
14th Street Overpass - LOST 30%	$552,108	$1,578,054	$1,441,131	$—	$—	$3,571,293
East - West Corridor Capacity Improvements- LOST 30%	$100,000	$1,262,800	$706,400	$1,105,400	$1,105,400	$4,280,000
Central Ave White St Corridor Master Plan Design and Implementation Improvements 4th-22nd St - LOST 30%	$330,000	$1,760,000	$1,780,000	$2,900,000	$3,000,000	$9,770,000
Pavement Marking Project- LOST 30%	$—	$—	$—	$—	$215,600	$215,600
Sidewalk Program - City-Owned Property - LOST 30%	$—	$200,000	$200,000	$200,000	$200,000	$800,000
Pavement Rehabilitation - Dowel Bar- LOST 30%	$—	$1,035,000	$—	$—	$—	$1,035,000
17th/Locust Street Reconstruction Phase 4 - LOST 30%	$—	$2,055,000	$2,270,000	$440,000	$—	$4,765,000
Brick Paver Maintenance - LOST 30%	$—	$—	$—	$205,000	$—	$205,000
Stone Retaining Walls - LOST 30%	$—	$—	$—	$—	$200,000	$200,000
Bridge Repairs and Maintenance - LOST 30%	$—	$—	$—	$535,000	$570,000	$1,105,000
ADA Curb Ramp Program 10M - LOST 30%	$402,204	$443,417	$453,952	$505,995	$600,000	$2,405,568

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Pavement Rehabilitation - Concrete Street Repair, Mill & Asphalt Resurfacing - LOST 30%	$500,000	$525,000	$550,000	$575,000	$600,000	$2,750,000
Concrete Street Section Repair Program - - LOST 30%	$565,500	$229,676	$255,215	$281,647	$309,000	$1,641,038
Hawthorne St Boat Ramp - LOST 30%	$—	$353,194	$—	$—	$—	$353,194
NW Arterial Shoulder Paving Project - - LOST 30%	$616,875	$537,469	$564,343	$592,560	$—	$2,311,247
Municipal Services Center Roof Replacement - LOST 30%	$333,313	$—	$—	$—	$—	$333,313
58,000 Gross Vehicle Weight Dump Trucks - 3222 - LOST 30%	$—	$—	$352,800	$—	$—	$352,800
44,000 GVW Dump Truck Replacement - 3201 - LOST 30%	$—	$292,850	$—	$—	$—	$292,850
44,000 GVW Dump Truck Replacement - 3212 - LOST 30%	$—	$—	$—	$259,398	$—	$259,398
Wheel Loader Purchase-3209 - LOST 30%	$—	$—	$301,159	$—	$—	$301,159
3230 - Aerial Bucket Truck Replacement - LOST 30%	$—	$327,540	$—	$—	$—	$327,540
Solid Waste Collection Vehicles - Refuse	$460,000	$463,250	$408,879	$640,544	$766,500	$2,739,173
GRC - Roof Restoration- GDTIF	$—	$—	$1,350,000	$—	$—	$1,350,000
Downtown Rehabilitation Grant Program - GDTIF	$800,000	$—	$100,000	$—	$100,000	$1,000,000
Downtown Storefront Activation Program - GDTIF	$—	$—	$100,000	$—	$—	$100,000
Federla Building Renovation- GDTIF	$1,365,000	$2,015,000	$2,015,000	$—	$—	$5,395,000
Five Flags Building Improvements - GDTIF	$2,750,000	$3,040,000	$—	$—	$—	$5,790,000
Boiler Replacement - GDTIF	$—	$—	$410,000	$—	$—	$410,000

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
Downtown ADA Assistance- GDTIF	$—	$—	$30,000	$—	$—	$30,000
Jackson Park-Restroom Building-GDTIF	$100,000	$—	$—	$—	$—	$100,000
Ramp Major Maintenance - GDTIF	$1,085,000	$—	$—	$2,033,000	$1,032,000	$4,150,000
Sanitary Sewer Projects	$12,232,834	$17,579,781	$17,132,176	$12,669,824	$8,500,197	$68,114,812
Stormwater Projects	$1,355,000	$1,495,000	$1,270,000	$—	$—	$4,120,000
Water Projects	$—	$7,302,707	$11,563,870	$6,806,000	$2,055,000	$27,727,577
						$—
Total New Debt	**$26,579,333**	**$43,133,602**	**$45,254,925**	**$35,996,472**	**$25,669,405**	**$176,633,737**

The City will retire $142,273,584 of existing debt over the next five-years (FY27-FY31).

The following chart shows the net reduction of debt from Fiscal Year 2027 - Fiscal Year 2031:

Project	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
New Debt	**$26,579,333**	**$43,133,602**	**$45,254,925**	**$35,996,472**	**$25,669,405**	**$176,633,737**
Retired Debt	**-$25,371,787**	**-$28,057,116**	**-$29,480,446**	**-$30,454,045**	**-$28,910,190**	**-$142,273,584**
Net Debt Increase (Reduction)	**$1,207,546**	**$15,076,486**	**$15,774,479**	**$5,542,427**	**-$3,240,785**	**$34,360,153**

There was a 10.74% increase in assessed value effective January 1, 2025, which is the assessment the Fiscal Year 2027 statutory debt limit is based on. The statutory debt limit effective June 30, 2027 is $358,374,258. **The City will be at 33.38% of statutory debt limit by June 30, 2027. In FY 16 the City was at 86.13% of statutory debt limit, so 33.38% in Fiscal Year 2027 is a 53.16% decrease in use of the statutory debt limit.**

The ten year history of the City's use of the statutory debt limit is as follows:

FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24	FY25	FY26
66.06%	59.79%	52.90%	46.91%	43.51%	43.33%	36.48%	35.85%	34.10%	35.58%

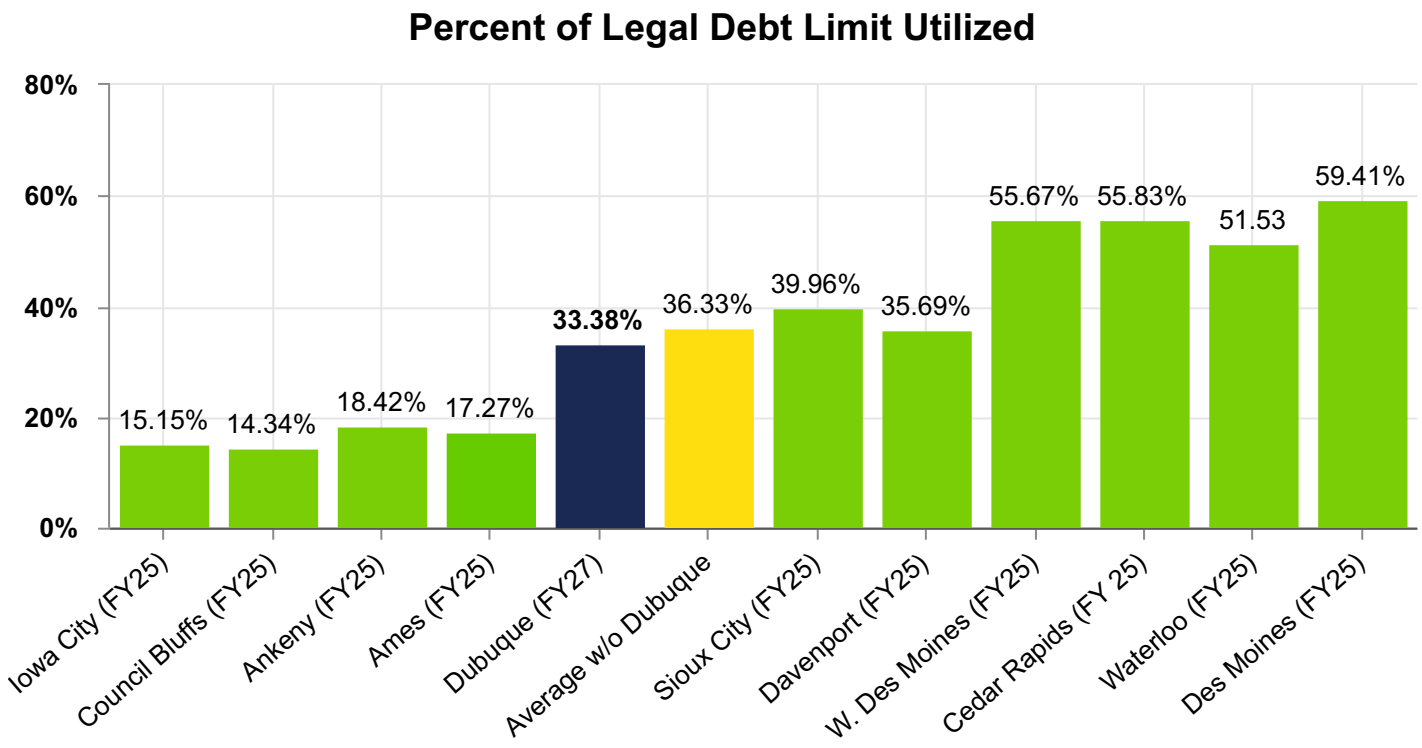
The five year projection of the City's use of the statutory debt limit from Fiscal Year 2027–2031 including all planned debt issuances subject to the statutory limit and assuming a 2% growth in the City's assessed valuation beginning in Fiscal Year 2027 is as follows:

FY 27	FY 28	FY 29	FY 30	FY 31
33.38%	33.38%	34.45%	34.96%	35.59%

The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2027 compared to the other cities in Iowa for Fiscal Year 2025 with a population over 50,000:

Fiscal Year 2025 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY25)	$964,798,967	$573,230,000	59.41%
10	W. Des Moines (FY25)	$551,635,692	$307,090,000	55.67%
9	Cedar Rapids (FY 25)	$767,559,335	$428,550,000	55.83%
8	Waterloo (FY25)	$267,626,798	$137,905,065	51.53%
7	Davenport (FY25)	$493,660,291	$176,195,000	35.69%
6	Sioux City (FY25)	$367,743,172	$146,935,000	39.96%
5	Dubuque (FY27)	$358,374,258	$115,136,523	33.38%
4	Ankeny (FY25)	$529,988,951	$97,645,000	18.42%
3	Ames (FY25)	$328,345,527	$56,710,000	17.27%
2	Iowa City (FY25)	$435,367,793	$65,945,000	15.15%
1	Council Bluffs (FY25)	$427,559,692	$61,320,000	14.34%
	Average w/o Dubuque			36.33%

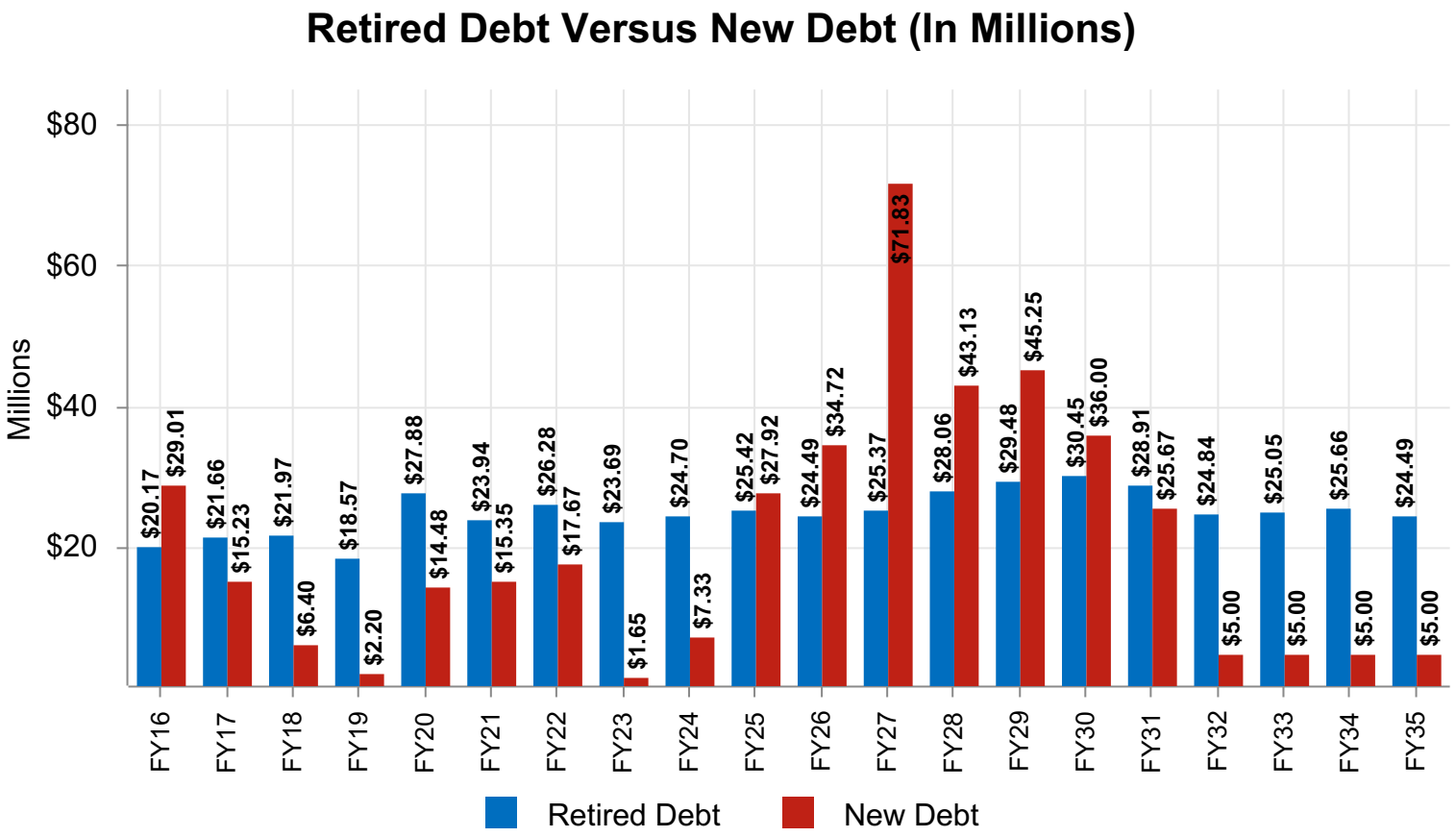


Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000 and Dubuque is below the average of the other Cities. **The average (36.33%) is 8.84% higher than Dubuque (33.38%).**

Retired Debt Versus New Debt

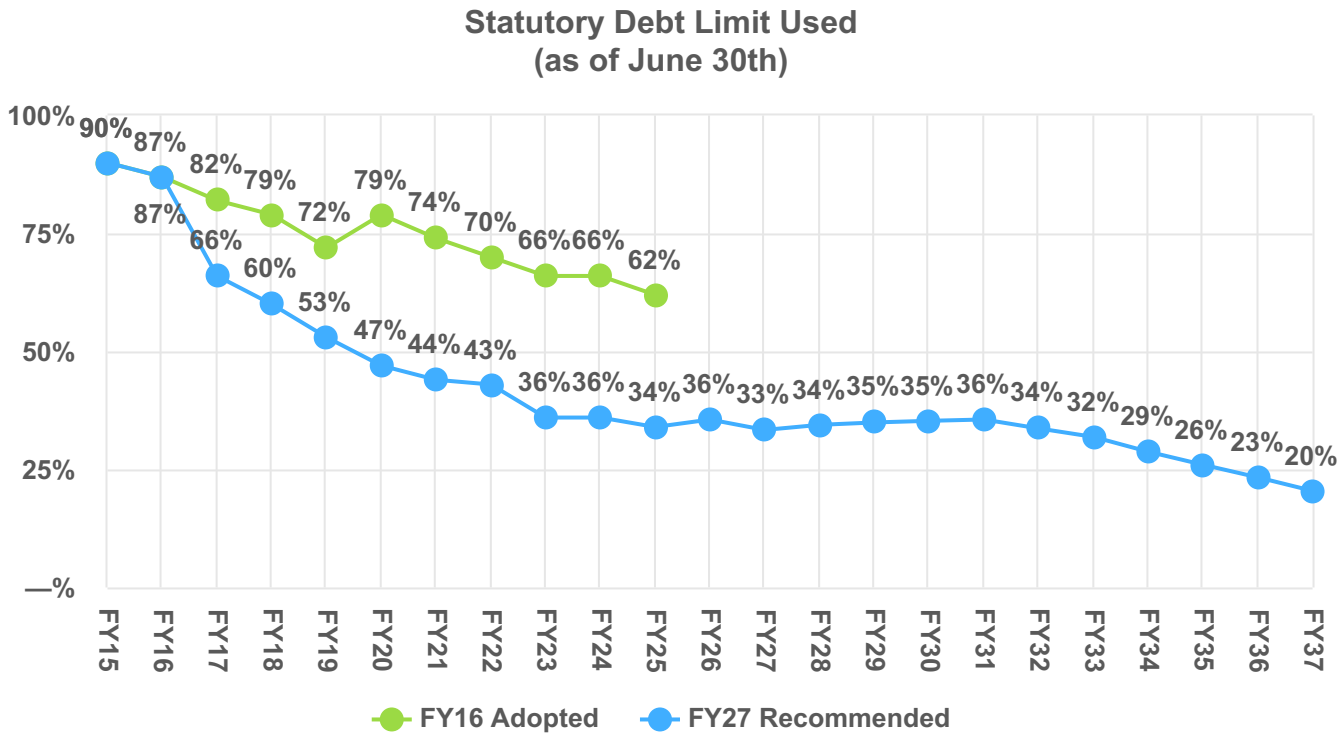
The total City indebtedness as of June 30, 2027, is projected to be $293,516,535 (33.38% of statutory debt limit).

Based on the timing of projects, the City issued very little debt in FY23 ($0.48 million) and FY24 ($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects. In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt. The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:

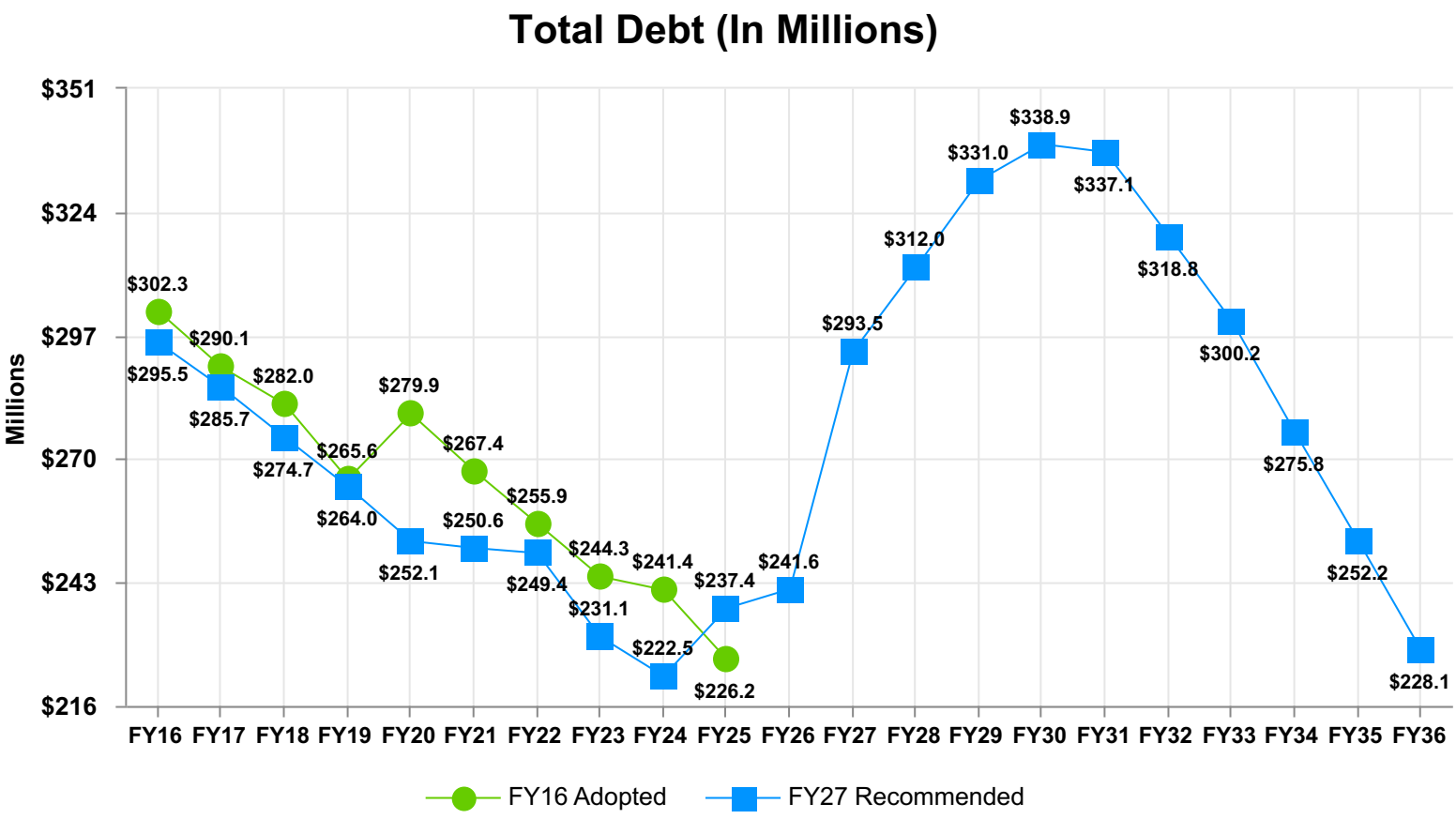


Statutory Debt and Total Debt

In August 2015, the Mayor and City Council adopted a debt reduction strategy which targeted retiring more debt each year than was issued by the City. The recommended FY 2027 budget will exceed that target in FY 2027, FY 2028, and FY 2029, and FY 2030 due to issuing necessary debt for 17th/Locust St Storm Improvements, Fire Equipment and Station Improvements, Five Flags, 14th Street Overpass, East - West Corridor Capacity Improvements, Street and Bridge Improvements, Central Avenue Corridor Improvements, Solid Waste Trucks, PFAS mitigation, Private Lead Service Lines, Catfish Creek Sewer shed Interceptor Sewer Improvements, Old Mill Road Lift Station and Force Main Improvements, WRRC Industrial Control Upgrade, Sanitary Basin Analysis in South Port and Terminal, and Park Improvements. However, Fiscal Year 2031 will meet the target. **You can see that the Mayor and City Council have significantly impacted the City's use of the statutory debt limit established by the State of Iowa. In Fiscal Year 2015, the City of Dubuque used 90% of the statutory debt limit. In this budget recommendation, the Mayor and City Council are currently reviewing for Fiscal Year 2027, the use of the statutory debt limit would be 33.38%, and by the end of the recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2031, the City of Dubuque would be at 35.59% of the statutory debt limit.** Projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 23.33% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.



By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $337.15 million (35.59% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2036 show the City of Dubuque at 23.33% of the statutory debt limit or $228.14 million total amount of debt.**



General Fund Reserves

The City maintains a general fund reserve, or working balance, to allow for unforeseen expenses that may occur. Moody's Investor Service recommends a 35% General Fund Operating Reserve for "AA" rated cities.

In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody's credit analysis states, "the City of Dubuque's local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs." According to Moody's, the Aa2 issuer rating for the City of Dubuque's bonds reflects the city's healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody's Investors Service ("Moodys") released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

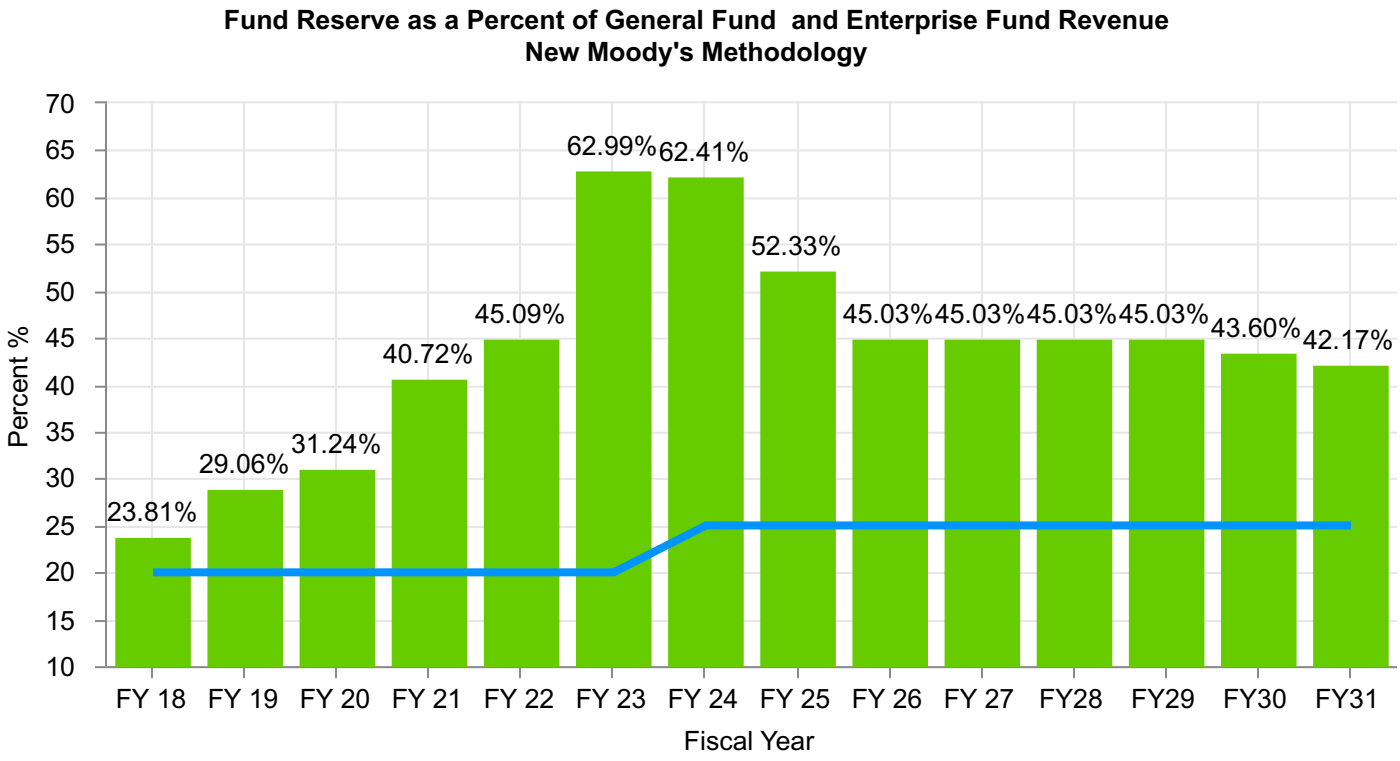
Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio ("AFBR") = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio ("LR") = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody's under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody's calculated the City's AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City's general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City's ratings.

In May 2021, Moody's Investor Service upgraded the City's Water Enterprise's outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

Fiscal Year	Fund Reserve (As percent of General Fund revenues)	New Moody's Methodology	Reason for change from previous Fiscal Year
FY 2019	29.06%		Increase due to capital projects not expended before the end of the FY.
FY 2020	31.24%		Increase due to freezing vacant positions and most capital projects due to the pandemic.
FY 2021	40.72%		Increase due to American Rescue Plan Act funds received ($13.2 million), frozen positions and capital projects through Feb 2021.
FY 2022	49.16%	45.09%	Increase due to American Rescue Plan Act funds received ($13.2 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2023	55.82%	62.99%	Increase due to American Rescue Plan Act funds not spent ($26.4 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2024	51.19%	62.41%	Decrease due to spend down of American Rescue Plan Act funds.
FY 2025	40.53%	52.33%	Decrease due to spend down of American Rescue Plan Act funds.
FY 2026	27.00%	45.03%	Decrease due to spend down of American Rescue Plan Act funds.



The City of Dubuque has historically adopted a general fund reserve policy as part of the Fiscal and Budget Policy Guidelines which is adopted each year as part of the budget process. During Fiscal Year 2013, the City adopted a formal Fund Reserve Policy which states the City may continue to add to the General Fund minimum balance of 10% when additional funds are available until 20% of Net General Fund Operating Cost is reached. During Fiscal Year 2024, the General Fund minimum balance was increased to 25%.

After all planned expenditures in FY 2026, the City of Dubuque will have a general fund reserve of 27.00% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 45.03% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve balance is projected to be $25,412,743 on June 30, 2026. The general fund reserve balance exceeds 27% in FY 2026, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed on a cash basis. In Fiscal Year 2017, the City had projected reaching this consistent and sustainable 20% reserve level in Fiscal Year 2022. In fact, the City met the 20% reserve requirement in FY 2017, five years ahead of schedule and has sustained a greater than 20% reserve.

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
Contribution	$4,419,668	$—	$—	$—	$—	$—	$—	$—
City's Spendable General Fund Cash Reserve Fund Balance	$43,826,193	$38,026,193	$25,412,743	$25,412,743	$25,412,743	$25,412,743	$25,412,743	$25,412,743
% of Projected Revenue (Cash)	51.19%	40.53%	27.00%	27.00%	27.00%	27.00%	27.00%	27.00%

State Revolving Fund Sponsorship Projects and Green Project Loans

The City uses State Revolving Fund (SRF) loans for water and sanitary sewer projects whenever possible because of the **very low annual interest rate based on 75% of the average daily Bloomberg BVAL General Obligation Municipal AAA ("BVAL") for the calendar month immediately preceding the effective date. In addition there is an annual servicing fee of 0.25%.** The interest rate effective until March 31, 2026 is 3.15% with the 0.25% servicing fee included.

In 2009, legislation was passed in Iowa that allows water utilities that issue debt through the Clean Water State Revolving Fund Program to sponsor and help finance other water quality improvement (CWSRF) projects within or outside its service limits. This new funding mechanism, called Water Resource Restoration Sponsored Projects, will provide cities, counties, local watershed organizations, watershed management authorities, county conservation boards, and soil and water conservation districts a funding source to construct improvements throughout a watershed that keep sediment, nutrients, chemicals and other pollutants out of streams and lakes. This program no longer exists.

Repayment of a standard Clean Water SRF (CWSRF) loan includes the repayment of the original loan amount, the principal, and the cost to finance the loan, interest, and fees. On a CWSRF loan with a sponsored project, the financing costs were reduced by the amount of the cost of the sponsored project improvements. Figure 1 shows a comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project. As shown, the total cost to the utility (the total of loan repayments) remains unchanged as the cost of funding for the sponsorship project is offset by a reduction in loan financing costs. In essence, two water quality projects are completed for the price of one.

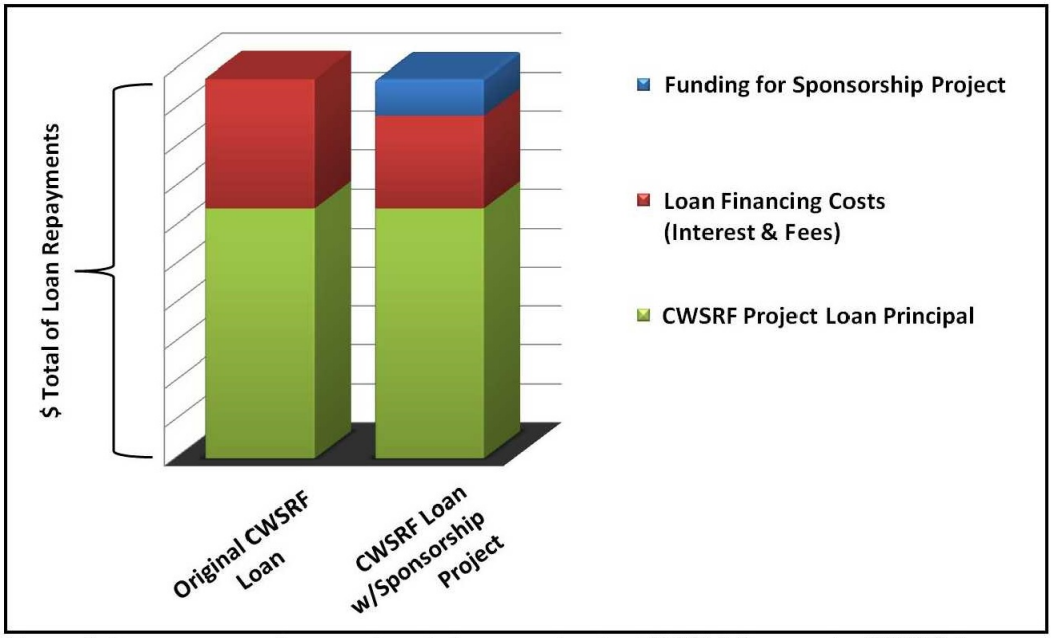


Figure 1. Loan repayment comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project.

After three years of the State of Iowa being unsuccessful in completing one of these modified loans, the City of Dubuque had the first successful application for the state when, in April 2013, the City was awarded $9.4 million of the interest paid on the Water and Resource Recovery Center to be used to reconstruct over 70 Green Alleys in the Bee Branch Watershed. The principal for the Water & Resource Recovery Center Upgrade was increased from $64,885,000 to $75,145,579 and the interest rate plus annual servicing fee was decreased from 3.25% to 2.00% to add the Green Alley sponsorship project. This reduction allowed for increased proceeds **and resulted in a true interest cost of 1.96% and gross borrowing savings of $11.4 million. The State of Iowa has discontinued the sponsored project option for future debt issuances.**

The Federal Fiscal Years 2010, 2011, and 2012 State Revolving Fund capitalization grants included requirements for certain percentages of the funds to be allocated for green projects. Each green infrastructure project receives a portion of loan forgiveness not to exceed 30%. In June 2015, the City of Dubuque Upper Bee Branch Creek Restoration Project (Upper Bee Branch Project) qualified for a Green Project Loan from the CWSRF Program in the amount of $29,541,000. The loan includes a principal forgiveness provision. The amount of the loan to be forgiven is 20% of the total loan disbursements made under the loan agreement. **The amount of the loan that was forgiven in June 2020 was $5,908,200. The actual true interest cost for total funds received was not the 2.00% borrowing rate (1.75% interest and 0.25% administrative fee), but just 0.07% after reflecting the receipt of interest free funds (forgiven portion).**

Then, in August 2017, the City was awarded $1.4 million in funding for improvements with the Catfish Creek Watershed through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Restoration Project. The funding for the $1.4 million in improvements will come from the interest payments on the City's Upper Bee Branch SRF loan. The Upper Bee Branch Creek SRF loan principal was increased to $30,941,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.38 million less than the original loan.**

In May 2018, the City was awarded $1.0 million in funding for pervious green alley improvements with the Bee Branch Creek and Catfish Creek Watersheds through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Railroad Culverts Project. The funding for the $1.0 million in improvements will come from the interest payments on the City's Upper Bee Branch Railroad Culvert SRF loan. The Upper Bee Branch Creek Railroad Culvert SRF loan principal was increased to $17,387,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.05 million less than the original loan.**

In February 2019, the City was awarded $276,300 in funding for Eagle Point Park Environmental Restoration through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Kerper Boulevard Sanitary Sewer Project. The funding for the $276,300 in improvements will come from the interest payments on the City's Kerper Boulevard Sanitary Sewer SRF loan. The Iowa Finance Authority now requires that sponsorship projects are included in the initial loan amount so that the repayment schedule does not have to be adjusted. **On a gross basis, the borrowing costs for the new loan were $278,000 less than if there was not a sponsorship project included.**

The United States Environmental Protection Agency (USEPA) in the final Lead and Copper Rule Improvements (LCRI) regulations, requires all lead service lines to be removed from the system within a ten year period, effective November 1, 2027. Within 10 years all private lead water service laterals must be replaced. The total cost of a project of this magnitude exceeds $60 million for almost 4,000 total private water service laterals. On November 15, 2021, the Bipartisan Infrastructure Law (BIL) was signed by President Biden, which includes $50 billion to the Environmental Protection Agency (EPA) to strengthen the nation's drinking water and wastewater systems—the single largest investment in clean water that the federal government has ever made. The BIL funds are being administered locally through the Iowa Department of Natural Resources' State Revolving Fund (Iowa SRF) program, with 49% of construction costs being forgivable. The City of Dubuque is taking part in a unique opportunity to assist approximately 585 homes in three phases (owner occupied or rented) within the city with the functional replacement of private lead-water service lines by trenching or pull-through methods to prevent the potential for drinking water contamination at a house-by-house level. Phase 1 of the pilot program is 100% voluntary and is open to those residents with a verified drinking water lead service line meeting the socioeconomic guidelines established by the Bipartisan Infrastructure Law. In September 2025, the City was awarded a 0% interest State Revolving Fund Loan in the amount of $1,941,000 for the Private Lead Service Line Replacement Pilot Program - Phase 1. The non-premise related construction costs are 49% forgivable at the completion of Phase I.The scope of work in the first phase includes the replacement of approximately 200 lead service lines identified throughout the City's water distribution service area. The nature of the replacements will vary by site, ranging from full replacements (public water main to interior plumbing) to partial replacements (a portion of the service line between the public water main and the interior plumbing). Work will be conducted within the City's right-of-way and on private properties with authorization from property owners.

Phase 2 of the Private Lead Line Replacement Program will be voluntary enrollment with a target of approximately 67 lead service lines replaced each year. It is proposed for the next 5 years the city offer help with financing and implementation for property owners who volunteer to have their lateral replaced.he city would assist with financing by accessing low interest long-term borrowing through the SRF program. Property owners would be assessed to make the payments.

After that 5 year period the city would need to implement a mandatory program to meet the EPA compliance deadlines. Phase 3 of the Private Lead Line Replacement Program will be mandatory with an estimated 605 lead service lines replaced annually. The city would assist with financing by accessing low interest long-term borrowing through the SRF program. Property owners would be assessed to make the payments.

Since the lead service laterals cause no issues because the city treats the water to prevent lead leaching into the water the city will continue to advocate to the federal government to eliminate the 10 year requirement.

In March 2026, the State of Iowa passed rules possibly allowing the City of Dubuque to obtain some forgivable SRF loan dollars to do PFAS related projects.

The five-year CIP adopted through the current year (Fiscal Year 2026) budget process covered Fiscal Year 2026 through 2030 and is $351,594,553. The adopted five-year CIP for the upcoming budget process (Fiscal Year 2027) will cover Fiscal Year 2027 through 2031 and will be $352,840,562. This is a $1,246,009 (0.35%) increase.

FY 2026-2030 Capital Improvement Program (CIP) compared to the FY 2027-2031 Capital Improvement Program is as follows:

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total
FY26 CIP	$91,803,749	$64,823,518	$69,843,768	$74,478,605	$50,644,913	$ —	$351,594,553
FY27 CIP	$ —	$80,633,738	$78,683,922	$87,171,890	$61,624,997	$44,726,015	$352,840,562
$ Difference	—	+$15,810,220	+$8,840,154	+$12,693,285	+$10,980,084	—	+$1,246,009
% Change	—	+24.39%	+12.66%	+17.04%	+21.68%	—	+0.35%

Further information about the changes to capital improvement projects can be found on pages xxi-xxiv.

Fiscal Year 2027 will be the twentieth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2027 Stormwater User Fee is proposed to increase from $11.03 per SFU to $12.02 per SFU, a 9.00% increase.

	Rate Per Single Family Unit (SFU)
Fiscal Year 2021 - Adopted Per Ordinance 21-20	$ 8.29
Fiscal Year 2022 - Adopted Per Ordinance 10-21	$ 8.85
Fiscal Year 2023 - Adopted Per Ordinance 13-22	$ 9.00
Fiscal Year 2024 - Adopted Per Ordinance 14-23	$ 10.00
Fiscal Year 2025 - Adopted Per Ordinance 14-24	$ 10.50
Fiscal Year 2026 - Adopted Per Ordinance 14-25	$ 11.03
Fiscal Year 2027 - Proposed	$ 12.02

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan Stormwater Management Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The flood mitigation improvements in the Catfish Creek Watershed have been completed. The improvements in the Bee Branch Watershed are part of the multi-phased, fiscally responsible, holistic Bee Branch Watershed Flood Mitigation Project which will mitigate flooding, improve water quality, stimulate investment, and enhance the quality of life. The City's has been able to garner support from local, state, and federal partners with over $169 million in outside funding to help offset the cost of the overall $250 million project. Since 2001, the City has made steady progress on the various phases of the project.

The phases of the Bee Branch Watershed Flood Mitigation Project are as follows:

Phase	Description	Status
1	Carter Road Detention Basin	Complete
2	West 32nd Street Detention Basin	Complete
3	Historic Millwork District	Complete
4	Lower Bee Branch Creek Restoration	Complete
5	Flood Mitigation Gate & Pump Replacement	Under Construction
6	Impervious Surface Reduction	1/3 of alleys converted to “Green Alleys”
7	Upper Bee Branch Creek Restoration/Railroad Culverts	Complete
8	22nd Street Storm Sewer Improvements	Complete from Elm Street to N. Main
9	Flood Mitigation Maintenance Facility	Site Cleanup/Preparation
10	North End Storm Sewer Improvements	Initiate Design in 2028
11	Water Plant Flood Protection	Initiate Design in 2024
12A	17th Street Storm Sewer Improvements	Complete from Elm St. to Heeb St.
12B	17th Street / W. Locust Street Reconstruction	Complete Design in ‘26, Construct in ‘27

Each of the 12 phases provides some incremental benefit. But the risk of flash flooding remains until all improvements are implemented. But it is also true that with the completion of each subsequent phase, the threat of flash flood damage is lessened and the resulting damage will be mitigated. When complete, it is expected to prevent an estimated $582 million in damages over its 100-year design life.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The CIP budget reflects the Dubuque Five-Year (2025-2027) City Council Goals and 2025-2027 Policy Agenda, established by the City Council August, 2025.

Dubuque Five-Year City Council Goals

Healthy and Safe Community

Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity

Livable Neighborhoods and Housing: Great Place to Live

Sustainable Environment: Preserving and Enhancing Natural Resources

Connected Community: Equitable Transportation, Technology, Infrastructure, and Mobility

Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

Policy Agenda 2025 - 2027

Top Priority (in alphabetical order)

- Commercial Air Service Future: Strategy an Action Plan to Sustain and Expand
- Comprehensive Fire Station Location and Facilities Study
- Fire Department Staffing Increases
- Police Department: Full Staffing and Hiring
- Sanitary Sewer Investments and Implementation
- Sports Complex Development
- Stormwater Management Investments and Implementation
- Street Maintenance/Rehabilitation Program

High Priority

- Continued Implementation of Central Avenue Revitalization Plan
- Downtown Master Plan Update
- Dubuque Law Enforcement Center (DLEC) Short-Term Facility Enhancements and Future Plan
- East-West Corridor/Roundabouts Projects
- Next Phases of Chaplain Schmitt Island Development
- Parks and Recreation Master Plan Adoption and Implementation
- Water Resource and Recovery Center Facility and Process Improvements and Odor Reduction

Attachment 3 provides a summary of these projects organized by City Council's five-year goals and Fiscal Year 2027 priorities reflect how these goals are addressed.

Finally, **Attachment 4** provides detail on the source of funds and highlights important points about the 5-year CIP Program.

CIP FORMAT

The format for the Fiscal Year 2027-2031 CIP is substantially the same as previous fiscal years. First, an index referencing the 2027-2031 Capital Improvement Budget follows the budget message. The index identifies each capital improvement first by city department and then by all applicable State programs as a subcategory under each department. The index serves as a quick reference for each CIP, and the far right hand column shows the page number of each project. Secondly, a separate project page is provided to show the detail for each individual project. These projects pages are also arranged first by city department and then by State program as a subcategory within each department.

As in previous CIP budget documents, each detailed project page identifies the city department, the state program, project title, account code (consisting of program number, department number, fund and capital project number), and total project cost. The project page then shows any funds expended for the project in Fiscal Year 2025 and the adopted budget in Fiscal Year 2026. In Section A of the project form entitled “Expenditure Items”, project costs are shown by major expenditure item (i.e., Design and Engineering, Land and Right-of-Way Purchase, Construction and Other Expense). In Section B, entitled “Project Financing”, the project funding is presented by major revenue source (i.e., General Fund, Sales Tax Fund, Water Depreciation Fund, Sanitary Sewer Construction Fund, and Road Use Tax Fund). In Section C, entitled “Impact – Operations,” the dollar impact on operations in terms of greater or lesser operating costs and/or greater or lesser revenue is provided when available. Lastly, there is a narrative section, which provides a description of the project, a justification for the project and, where appropriate, how it relates to other projects or plans. A small map may also be provided to further identify the location of the project.

Each detailed project page identifies the budget for each fiscal year in the next five years. There is a sixth column labeled "2032". This column is included to show that the project does not end in the next five years and that additional budget will be needed to fully complete the project. The "2032" column will show the total remaining estimate for the project, unless the project is annual. This column could also be known as "Beyond Fiscal Year 2031." If a project is annual, the "2032" column will only show one years worth of budget.

Lastly, there is a section in the detailed project pages called "First Year Submitted". This information represents the year the capital improvement project was first submitted for consideration. This is not the first year that the capital project was adopted for funding, but instead represents the first year a staff member identified a need for the project and created a CIP to present to the City Manager.

CONCLUSION

The Capital Improvement Program represents the City of Dubuque’s commitment to a maintenance and physical development plan for the next five years. The first year of the five-year CIP goes into the budget for next year and deserves the most attention. As you know, the CIP is updated each year so that City Council will have an opportunity in the next year to change Fiscal Year 2028 through Fiscal Year 2031 projects, as well as to add projects for Fiscal Year 2032.

A ranking system was established in Fiscal Year 2019 to more readily identify capital projects that directly meet City Council Goals and Priorities and address City needs. This ranking process also included several collaborative meetings with staff to determine which projects should be recommended for funding with the limited resources available.

Notable FY2027 Capital Improvement Projects

Department	Project Title	Total City Investment FY2027-FY2031
Fire	Outdoor Warning Siren Repair/Replace	$54,000
Fire	Fire Station Expansion	$8,791,700
Fire	2027 Ambulance Replacement (1914)	$500,000
Fire	Portable Radio Replacements	$490,000
Fire	2030 Fire Engine Replacement (1910)	$1,288,408
Fire	2030 Ambulance Replacement (1915)	$635,000
Fire	2031 Ambulance Replacement (130010)	$665,000
Parks	Jeffris Grant	$2,060,394
Civic Center	Five Flags Building Improvements	$5,844,678
Conference Center	Roof Restoration	$1,383,000
Water	17th/Locust Street Reconstruction Phase 4	$1,110,000
Water	Admiral Sheehy Drive Water Main Loop	$686,400
Water	Central Ave Booster Station	$1,020,000
Water	Water Main Extension Central Ave	$965,000
Water	Highway20/Dodge St Water Main Relocation - Devon Drive to Concord St	$1,000,000
Water	Private Lead Line Replacement Program	$1,050,000
Water	Private Lead Service Line Replacement Program	$4,050,000
Water	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	$10,900,000
Water	Source Water PFAS Reduction Project	$1,121,199
Water	Water Meter Replacement Program	$687,750
Water	Water Storage Maintenance Program	$3,336,000
Water	West End Annexation Phase II	$2,000,000
Water	Southwest Arterial 16" Water Main Extension	$2,475,000
W&RRC	Bar Screen Replacement	$2,500,000
W&RRC	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	$1,535,000
W&RRC	Industrial Controls Upgrade	$6,114,700
W&RRC	Treatment System Infrastructure Restoration & Reliability Improvements	$2,047,550
Airport	Reconstruct Taxiway A	$9,969,994
Airport	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	$950,000
Airport	Taxiway D Extension	$2,940,000
Airport	Taxiway J Improvements	$7,145,600
Public Works	Asphalt Milling Program	$873,547
Public Works	Curb Ramp Program	$4,883,000
Publics Works	Concrete Street Section Repair Program	$1,641,038
Public Works	NW Arterial Should Paving Project	$2,311,247
Engineering	Storm Sewer General Replacements	$1,500,000
Engineering	Stormwater Management Program	$800,000
Engineering	Detention Basin Maintenance & Repair	$1,000,000
Engineering	Bee Branch Creek Gate & Pump Replacement	$5,121,112
Engineering	17th/Locust Street Reconstruction Phase 4	$5,300,000
Engineering	Old Mill Road Lift Station & Force Main - Phase 1	$1,009,221

Department	Project Title	Total City Investment FY2027-FY2031
Engineering	Old Mill Road Lift Station & Force Main - Phase 2	$6,978,630
Engineering	Old Mill Road Lift Station & Force Main - Phase 3	$19,891,034
Engineering	Old Mill Road Lift Station & Force Main - Phase 4	$19,506,258
Engineering	Schmitt Island Sanitary Improvements	$4,415,252
Engineering	South West Arterial Interchange Sewer Extension	$4,829,838
Engineering	Sanitary Basis Analysis - South Port & Terminal St LS	$10,800,000
Engineering	Track Line Sanitary Sewer Reconstruction	$3,500,000
Engineering	14th St Overpass	$36,144,000
Engineering	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street	$9,770,000
Engineering	US 20 - Northwest Arterial Intersection Operational and Capacity Improvements	$6,000,000
Engineering	East - West Corridor Capacity Improvements	$18,600,000
Engineering	17th/Locust Street Reconstruction Phase 4	$4,765,000
Engineering	Bridge Repairs/Maintenance	$2,640,000
Engineering	Fiber Infrastructure Management System	$330,000
Engineering	Traffic Signal Network Communications Program	$445,000
Engineering	STREETS Traffic Control Project Phase 2	$1,029,000
Engineering	Federal Building Renovation	$5,395,000
Economic Development	Downtown Rehab Grant Program	$1,700,000
Economic Development	Workforce Development	$1,857,500
Transportation	Smart Parking System	$780,000
Transportation	Parking Ramp Major Maintenance Repairs	$5,997,200
Housing	Assistance for Homeownership	$1,026,082
Housing	Homeowner Rehabilitation Program	$2,476,588
Housing	Healthy Homes Production Grant	$1,326,250
Housing	Lead and Healthy Homes Grant	$3,136,600
City Manager's Office	Community Green House Gas Inventory and Climate Action Planning	$50,000
Information Technology	City-Wide Computer and Printer Replacements - General Gov	$3,132,759
Information Technology	Network Switch Replacement	$607,500
Information Technology	City-Wide Computer and Printer Replacements- Business	$361,906

There are many capital projects that have been added to meet City Council Goals and Priorities and address City needs ($87,131,865). Those new projects that appear in the five-year CIP are as follows:

Department	New Project	Total CIP
Police	DLEC Upgrades and Maintenance	$208,300
Fire	Install HVAC Systems at Fire Station 5 and 6	$100,000
Parks	Chaplain Schmitt Island Environmental Restoration	$430,000
Parks	Eagle Point Park / Jeffris Grant	$2,060,394
Parks	Eagle Point Park Master Plan	$165,000
Parks	Park Office - Replace Roof	$12,000
Parks	Trail Maintenance/Repair	$100,000

Department	New Project	Total CIP
Parks	Mechanic Shop-Replace Roof	$35,000
Recreation	Community Center Master Plan	$80,000
Recreation	Bunker Hill Administrative Office Lead Remediation Project	$30,000
Recreation	Bunker Hill Basement Leak Repair and Planter Box Removal	$30,000
Recreation	F&S Site Repair/Replacement-Leak Repair	$30,000
Recreation	Marina-Dock Fuel & Electrical System	$50,000
Conference Center	HVAC System Evaluation	$35,000
Water	8th St 20" Transmission Water Main Connection (Jackson to Central)	$277,000
Water	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Water	$1,110,000
Water	Admiral Sheehy Drive Water Main Loop	$686,400
Water	Central Avenue Booster Station	$1,020,000
Water	Central Ave and White St Water Utility Improvements for the Traffic Study Implementation Plan	$245,000
Water	Water Main Extension Central Ave (Pressure Zone 2 and 5 Connection)	$965,000
Water	Water Distribution System Master Plan	$200,000
Water	Distribution System Regulatory Monitoring/Flushing Stations	$150,000
Water	Water District Metered Zone (DMZ) Pilot	$180,000
Water	Eagle Point Water Treatment Plant Lime Sludge Drain Sediment Trap - Water	$50,000
Water	Eagle Point Water Treatment Plant Railroad Building Study	$20,000
Water	Greeley St Sanitary Sewer Reconstruction - Water	$205,000
Water	Grove Terrace Sanitary Sewer Reconstruction (Consent Decree) - Water	$130,000
Water	Harvard St Sanitary Sewer Reconstruction (Consent Decree) - Water	$140,000
Water	Hempstead St Sanitary Sewer Reconstruction (Consent Decree) - Water	$320,000
Water	Hwy 20/Dodge St Water Main Relocation - Devon Drive to Concord St	$1,000,000
Water	Water Distribution System Hydraulic Modeling	$50,000
Water	JFK Tower Interior Piping and Expansion Joint Replacement	$50,000
Water	Leak Detection Survey	$130,000
Water	North Grandview Ave Water Repairs	$80,000
Water	Water Main Extension Olympic Heights Rd (Pressure Zone 3 and 5 Connection)	$617,000
Water	Water Main Extension Pennsylvania Ave (Annex Agreement WM A)	$545,000
Water	Private Lead Service Line Replacement Program (City-Wide)	$4,050,000
Water	Rockdale Road Reconstruction (Old Mill to Twin Valley Drive) - Water	$400,000
Water	Water Main Extension Seippel Rd and Pennsylvania Ave (Annex Agreement WM B)	$585,000

Department	New Project	Total CIP
Water	Source Water PFAS Reduction Project-Granular Activated Carbon Filter Rehabilitation	$10,900,000
Water	South Algona 12" Water Main Replacement (St Joseph to Lombard St)	$793,000
Water	Water Repairs Sunnyslope Street Project	$390,000
Water	Water Main Replacement W 8th St (Bluff St to Hill St)	$395,000
Water	Safety Equipment for Water Distribution Staff	$57,600
Water	Water Treatment Plant South Plan Flow Meter Replacement	$60,000
Water	Southwest Arterial (Key West Drive to Silverwood Drive) 16" Water Main Extension	$2,475,000
Water & Resource Recovery Center	WRRC Compressed Air System Improvements	$69,500
Water & Resource Recovery Center	Process Control Instrumentation Improvements - Dissolved Oxygen Monitoring	$135,000
Water & Resource Recovery Center	WRRC Influent and Effluent Monitoring Improvements	$40,000
Water & Resource Recovery Center	WRRC Treatment System Infrastructure Restoration and Reliability Improvements	$2,047,550
Water & Resource Recovery Center	WRRC Safety Program Development	$106,000
Airport	Taxiway D Extension (formerly Taxiway H)	$2,940,000
Airport	Taxiway J Improvements	$7,145,600
Public Works	Tri-top Catch Basin Replacement Project	$335,162
Public Works	Municipal Services Center Access System Replacement	$85,000
Public Works	Municipal Services Center Fleet Maintenance Bay Extension	$100,000
Public Works	NW Arterial Shoulder Paving Project	$2,311,247
Public Works	Hawthorne Street Boat Ramp Repair	$407,532
Public Works	3255 - Wheel Loader Purchase	$305,865
Public Works	2730 - Portable Jet	$50,000
Public Works	Mechanical Sweeper Replacement	$290,466
Public Works	New CCTV Camera	$40,000
Public Works	2727-Off-Road Vehicle	$25,000
Public Works	Off Road Vehicle CCTV Slide-in Unit	$145,000
Public Works	Fleet Service Sweeper	$25,000
Landfill	Landfill Permit Renewal Project	$55,204
Landfill	Landfill Website Redesign Project	$20,000
Landfill	Landfill Alternative Energy Project	$50,000
Landfill	3C Wheel Loader	$275,000
Landfill	Sweeper	$95,000
Landfill	Brush Mower	$15,000
Landfill	3451 Hook Truck	$335,223
Landfill	Water Truck	$200,000
Engineering	Confined Space Drone	$100,000
Engineering	General Stormwater Detention Basin Maintenance & Repair	$1,000,000
Engineering	Schmitt Island Stormwater Rehabilitation	$450,000

Department	New Project	Total CIP
Engineering	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Stormwater	$5,300,000
Engineering	North Catfish Creek Trail Stabilization	$500,000
Engineering	Pebble Cove Drainage Basin Improvements	$240,000
Engineering	Harvest View Storm Sewer Improvements	$320,000
Engineering	Primrose Court Storm Sewer Repair	$120,000
Engineering	Manhole Inspection Equipment (2 Cameras)	$28,000
Engineering	Kerper Boulevard Sanitary Sediment Trap	$80,000
Engineering	JFK Yiannias Place Sanitary Sewer Relocation	$550,000
Engineering	Key West Sanitary Lift Station Replacement	$1,535,000
Engineering	Sanitary Basin Analysis - Steger Heights Area (SSAMP Service Area 3-8-1-1)	$1,540,000
Engineering	Sanitary Basin Analysis - Quigley's Sub Area (SSAMP Service Area 3-8-0-1B-1)	$1,520,000
Engineering	Sanitary Basin Analysis - South Port & Terminal St LS	$10,800,000
Engineering	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary	$1,100,000
Engineering	US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation	$6,000,000
Engineering	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Street	$4,765,000
Engineering	Port of Dubuque Streets Extension	$100,000
Engineering	Safe Routes to School	$120,000
Engineering	NW Arterial Trail Drainage	$150,000
Engineering	Pedestrian Safety with Permanent Bollards/Barricades	$152,000
Engineering	Way finding Signage	$40,000
Engineering	Chavenelle Street Light Replacement Project	$182,850
Engineering	Iowa St Streetlight Replacement Project	$138,000
Engineering	City Hall - Radon Mitigation System	$161,000
Economic Development	Downtown Storefront Activation Program	$400,000
Planning	Downtown Master Plan Update	$150,000
City Manager's Office	Municipal Solar Project - MFC	$176,300
City Manager's Office	Municipal Solar Project - Library	$122,672
	TOTAL	$87,131,865

The Capital Improvement requests that were previously funded in the five-year CIP that are not included in this five-year CIP total $8,619,951. To put these back into the five-year CIP, other projects will need to be removed, property taxes would need to be raised and/or more debt would need to be issued. The removed CIPs are as follows:

Department	Existing Project Not Funded	Total CIP	
Fire	Fire Department Bunk Room Remodel(s)	$1,489,918	
Parks	Eagle Point Park - Riverfront Pavilion Restoration	$230,000	
Parks	All Parks - Renovate Water Systems	$57,000	*
Parks	Eagle Point Park - Restroom Renovation	$124,900	*
Parks	Eagle Point Park - Stone Work	$105,000	*
Parks	Eagle Point Park - Renovate Log Cabin	$60,000	*
Recreation	Sutton Pool Zero Depth Survey & Remediation	$60,000	*
Conference Center	Banquet Chair Replacement	$313,500	
Conference Center	Paint Exterior Metal	$132,000	*
Conference Center	Concrete Restoration, Raising & Caulk	$240,000	*
Conference Center	Replace Fabric Wall Covering	$227,000	*
Conference Center	Replace Carpet	$485,000	*
Library	Library Landscaping and Plaza Redesign	$103,601	
Water & Resource Recovery Center	High Strength Waste Receiving and Storage	$939,984	
Engineering	Pine Street Extension from 7th to 9th	$1,980,000	
Engineering	Decorative Concrete Maintenance Program	$300,000	
Engineering	Hillcrest Road Sidewalk	$250,000	
Engineering	Port of Dubuque Security Camera Expansion	$60,000	
Engineering	City Facility Integrated Access Control and Security System Upgrade	$270,126	*
Engineering	City Hall Landscape Enhancement Project	$29,500	*
Housing & Community Development	Washington Neighborhood Homebuyer Program	$952,422	
Planning	Historic Preservation Technical Assistance Program	$110,000	
City Manager's Office	Municipal Energy Reinvestment Fund	$20,000	
City Manager's Office	Renew DBQ: Low-Income Solar Pilot Project	$80,000	
	Total	**$8,619,951**	
	Total Deferred Maintenance	*$1,790,526*	

As is the case every year, there were new projects requested that were not able to be included in whole or in part in this five year CIP ($67,599,429). CIP requests that were not funded include:

Department	New Project Not Funded	Total CIP	
Police	Rescue Vehicle	$451,829	
Fire	Fire Department Dock/Boathouse	$450,000	
Fire	Update Hendrix Storage Building 880 Central (LOT 1024482020)	$510,000	*
Fire	Kitchen Remodel at Fire Station 2	$187,500	
Parks	Pebble Cove Park Development	$360,000	
Parks	Second Dog Park Planning	$60,000	
Parks	Ham House Improvements	$90,000	
Parks	Murphy Park-Bennett Pavilion Roof Replacement	$165,000	*

Department	New Project Not Funded	Total CIP	
Parks	Hillcrest Park - Replace Play Unit	$225,000	*
Parks	Allison Henderson - Replace Roof	$20,000	*
Parks	EB Lyons Carpet Replacement	$85,000	
Parks	Silver Oaks Park Development	$320,000	
Parks	Ecological Restoration	$50,000	
Parks	EB Lyons Center - Stain, Patio, Ridge Beam	$170,000	
Parks	Chaplain Schmitt Island-Landscaping	$50,000	
Parks	Chaplain Schmitt Island-Entrance Sign	$72,500	
Parks	Flora Park-Tennis Courts Replace Lights/ADA Access	$225,000	*
Parks	Ham House Exterior Repairs	$135,000	*
Parks	Hilltop Park - Replace Play Unit	$221,000	*
Parks	Marshall Park - Replace Play Unit	$230,000	*
Parks	Teddy Bear Park - Play Equipment	$205,000	*
Parks	Paint Railings	$60,000	*
Parks	Grandview Avenue Boulevard Landscape Renovation Plan	$83,000	
Parks	North Fork Trail Park Development	$305,000	
Parks	Eagle Point Park - Accessible Walkway to the Log Cabin Pavilion	$405,000	
Parks	Eagle Point Park Trail Project- Invasive Remediation	$93,000	
Parks	Eagle Point Park - Light Trolley Line Trail	$165,000	
Parks	Eagle Point Park - Native American Room Restoration	$122,000	*
Parks	Eagle Point Park - Develop Wading Pool Replacement Plans	$440,000	*
Parks	Valley High Park - Replace Play Unit	$210,000	*
Parks	Pinard Park-Replace Playground	$194,000	*
Parks	Linwood Cemetery- Assessment	$110,000	
Parks	Pave Parking Lots	$95,000	*
Parks	Murphy Park - Replace Roof on Rest Room Building by the Tennis Courts	$17,000	*
Parks	EPP-Replace Roof on Eagles View Pavilion	$56,000	*
Parks	Greenhouse Shop Roof Replacement	$75,000	*
Parks	Forestry Building - Replace Roof	$87,000	*
Parks	HWY 20 Trees/Invasive Removal	$55,000	
Parks	Chaplain Schmitt Island Campground Entrance Enhancement	$52,500	
Parks	EB Lyons Center - Roof Rehabilitation	$60,000	
Parks	Comprehensive Street Tree Inventory	$250,000	
Parks	Network Switches - Parks	$25,000	
Parks	HVAC Upgrade - Greenhouse	$15,000	
Parks	HVAC Upgrade - Forestry	$25,000	
Parks	Mini Track Loader	$58,000	
Parks	Park Signage Study	$55,000	
Parks	Trail Connection Study	$60,000	

Department	New Project Not Funded	Total CIP	
Recreation	Flora and Sutton Swimming Pools Site Repair/ Replacement - Shade Structures	$125,000	
Recreation	Flora and Sutton Swimming Pools Site Repair/ Replacement-Diving Boards	$70,000	
Recreation	Flora and Sutton Swimming Pools Renovate Locker Rooms	$726,000	*
Recreation	Flora and Sutton Swimming Pools Water Playground Replacements	$315,000	*
Recreation	Flora & Sutton Pool Operational Projects - Electrical	$50,000	*
Recreation	F&S Pool Operations - UV Replacement	$85,000	
Recreation	F&S Pool Operations - Chemical Distribution System Replacement	$60,000	*
Recreation	F&S Pool Operations - Water Slide Pump Replacements	$85,000	*
Recreation	Bunker Hill Golf Course - Range Project	$230,000	
Recreation	Bunker - Sand Trap Repair/Removal	$50,000	
Recreation	Port of Dubuque - Signage Replacement	$20,000	
Recreation	Comiskey Building Restroom Expansion	$112,500	
Recreation	McAleece Irrigation Renovation	$100,000	
Recreation	Marina Dock Pedestal Replacements	$75,000	
Recreation	Marina Gas Dock Fuel Tank Monitoring System Replacement	$19,000	
Recreation	McAleece Scoreboard Replacements	$36,000	
Recreation	McAleece Softball Field Repair	$54,000	
Recreation	Flora & Sutton Pool Water Slide Complete Restoration	$470,000	*
Recreation	Mobile Special Event Trailer	$37,000	
Recreation	Parks & Recreation Fee Study	$35,000	
Conference Center	Security Camera System	$175,000	
Conference Center	Furniture and Decor Replacement	$84,000	*
Conference Center	Wi-Fi Upgrades	$99,000	
Conference Center	Access Control System	$55,000	
Conference Center	Elevator Passenger and Freight Car Replacement	$267,500	
Conference Center	AV Rental Upgrades	$32,500	
Conference Center	Trash Compactor Rehab	$38,000	*
Conference Center	Window Panel Replacements	$20,300	*
Ice Center	Security Camera System Replacement	$216,000	*
Ice Center	Ice Resurfacer Refurbish	$62,500	*
Ice Center	Locker Room Ventilation Replacement	$429,050	*
Ice Center	ASME Storage Tank Replacement	$13,750	*
Ice Center	New Northwest Corner Service Bar	$271,000	
Ice Center	TPO Roof Replacement	$191,500	*
Ice Center	Addition-New Women's Locker Room	$40,500	
Library	Bookdrop Waterproofing	$59,740	
Library	3rd Floor Mechanical Room Water Pipe Replacements	$140,195	*
Library	Refrigerant Leak Detection Upgrade	$21,360	

Department	New Project Not Funded	Total CIP	
Library	Rear Exterior Painting	$38,588	
Library	Sidewalk Replacement Around Library	$113,191	
Water	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Water	$2,400,000	
Water	Greeley St Sanitary Sewer Reconstruction - Water	$205,000	
Airport	Terminal Apron Lighting Conversion	$43,000	
Airport	Westside Airfield Development	$1,179,000	
Airport	AFFF Transition Plan	$258,400	
Public Works	Vacuum Street Sweeper Replacement	$361,613	*
Engineering	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Stormwater	$10,605,000	
Engineering	N Booth St Property Acquisition	$1,000,000	
Engineering	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Sanitary	$2,570,000	
Engineering	N.Grandview - Kane to W. 32nd Reconstruction	$2,100,000	
Engineering	Embassy West Dr. and Camelot Dr. Reconstruction	$1,800,000	
Engineering	Sunnyslope Dr. and Hummingbird Dr. Reconstruction	$1,770,000	
Engineering	N.Star Dr. - Long View Dr. - Angel View Dr. - Little Valley Dr. Reconstruction	$1,890,000	
Engineering	Colonel Dr. - Camelot Dr. East of Embassy West Dr. Reconstruction	$1,940,000	
Engineering	Pennsylvania Ave. Reconstruction - Sandpiper Ln. to Bergfeld Trail	$5,820,000	
Engineering	Kerper Blvd Trail (12th - 16th)	$425,000	
Engineering	Cedar Cross Road Reconstruction	$5,000,000	
Engineering	22nd/Kaufmann Street Reconstruction Phase 4 (Main to Kane) - Street	$10,070,000	
Engineering	Mobility Improvements Implementation	$144,000	
Engineering	Port of Dubuque Recognition Wall	$40,000	*
Engineering	City Hall First Floor Renovation	$588,138	
Engineering	City Hall Annex Renovation	$993,775	
Engineering	Traffic Center Aux Cooling	$15,000	
Engineering	Old Engine House - Rock Fall Protection	$55,000	
Engineering	City-wide Facilities Assessment	$110,000	
Engineering	City Hall Elevator Modernization	$161,000	*
Economic Development	Arts & Culture Master Plan Update	$100,000	
Economic Development	Greater Downtown Infill Housing Creation Grant Program	$2,500,000	
Information Technology	Enterprise Firewall Replacement	$212,000	
Information Technology	IT Office Security Alarm	$50,000	
Information Technology	Data Center Second UPS	$350,000	
Information Technology	Data Center Cabinet Card Access Controls	$65,000	
Information Technology	Data Center Second Generator	$150,000	
Information Technology	JOTC AV Equipment Replacement	$50,000	
	Total	$67,599,429	

Department	New Project Not Funded	Total CIP	
	Total Deferred Maintenance	$6,755,908	

The CIP budget is the product of the hard work of a large number of people. It begins with department and division managers and their staff who prepared, ranked and updated the CIP requests. It extends to Boards and Commissions who review staff's recommendations and make modifications and establish priorities.

I wish to express my thanks to all who were involved in preparing the Fiscal Year 2027-2031 version of the City's Capital Improvement Program. Special thanks go to Chief Financial Officer Jennifer Larson; Budget Manager Laura Bendorf; Budget/Financial Analysts Shannon Soppe, Nikesh Shah, and Nathan Kelleher; Assistant City Manager Cori Burbach, Executive Assistant, Stephanie Valentine; Administrative Assistant Mia Burbach; Finance A/R & A/P Clerk, Kaia Humpal. I am proud of the work completed by City staff and the end-result. I hope after you have had an opportunity to review this document that you feel it is responsive to your priorities.

Attachment 1

FISCAL YEARS 2027-2031 CIP SOURCE OF FUNDS

To finance the CIP projects, a variety of funding sources are used. The following table shows the source of funds for each year of the 5 year CIP.

SOURCE OF FUNDS IN CAPITAL BUDGET	2027	2028	2029	2030	2031	TOTAL	PERCENT
Current Revenue							
Rental Dwelling Rehab Loan Repayments	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ —	$ 60,000	0.02 %
Homeownership Loan Repayments	5,000	5,000	5,000	5,000	—	20,000	0.01 %
Historic Preservation Loan Repayments	7,000	5,000	5,000	5,000	—	22,000	0.01 %
Washington Neighborhood Loan Repayments	30,000	30,000	30,000	30,000	30,000	150,000	0.04 %
Insurance and Other Reimbursements	10,000	10,000	10,000	10,000	10,000	50,000	0.01 %
Golf Revenue	40,000	10,000	—	—	—	50,000	0.01 %
Subtotal Current Revenue	**107,000**	**75,000**	**65,000**	**65,000**	**40,000**	**352,000**	**0.10 %**
Cable TV	1,700	1,900	3,600	—	1,700	8,900	0.00 %
Internal Service Funds-City Garage	286,950	1,950	6,750	1,950	25,950	323,550	0.09 %
Landfill Fund	1,479,181	530,519	714,726	1,266,601	852,640	4,843,667	1.37 %
Transit Fund	408,660	1,580	11,590	—	—	421,830	0.12 %
Parking Enterprise Fund	—	14,154	22,810	8,500	8,500	53,964	0.02 %
Solid Waste Collection	—	6,000	14,800	6,000	6,000	32,800	0.01 %
Sanitary Sewer Utility	14,067,774	2,000,000	2,400,000	2,600,000	3,250,000	24,317,774	6.89 %
Salt Operations Utility		—	—	—	—	—	0.00 %
Stormwater Utility Fees	1,534,120	1,130,620	1,765,062	1,127,800	931,520	6,489,122	1.84 %
Water Utility Fund	4,174,231	3,623,407	1,793,632	2,312,622	1,676,919	13,580,811	3.85 %
Current Revenue-Utility/ Enterprise	**21,952,616**	**7,310,130**	**6,732,970**	**7,323,473**	**6,753,229**	**50,072,418**	**14.19 %**
Fund Balance	736,154	925,575	—	—	—	1,661,729	0.47 %
Sales Tax 20%	—	593,137	251,144	—	—	844,281	0.24 %
Sales Tax 30%	4,781,919	3,915,181	3,111,765	2,573,317	2,035,640	16,417,822	4.65 %
SRF Bonds-Water Fund Abated	—	7,302,707	11,563,870	6,806,000	2,055,000	27,727,577	7.86 %
SRF Bonds-Sewer Fund Abated	12,232,834	17,579,781	17,132,176	12,669,824	8,500,197	68,114,812	19.30 %
SRF Bonds-Stormwater Abated	1,355,000	1,495,000	1,270,000			4,120,000	1.17 %
GO Bonds - Solid Waste Collection	460,000	463,250	408,879	640,544	766,500	2,739,173	0.78 %
GO Bonds - Debt Service Levy	—	250,000	900,000	4,000,900	3,540,800	8,691,700	2.46 %
GO Bonds-Sales Tax 20%	3,031,499	387,864	1,100,000	2,246,204	2,874,908	9,640,475	2.73 %
GO Bonds - Sales Tax 30%	3,400,000	10,600,000	8,875,000	7,600,000	6,800,000	37,275,000	10.56 %
GO Bonds-GDTIF	6,100,000	5,055,000	4,005,000	2,030,000	1,300,000	18,490,000	5.24 %
Total Construction	**32,097,406**	**48,567,495**	**48,617,834**	**38,566,789**	**27,873,045**	**195,722,569**	**55.47 %**
Community Development Funds	650,000	650,000	450,000	450,000	200,000	2,400,000	0.68 %

SOURCE OF FUNDS IN CAPITAL BUDGET	2027	2028	2029	2030	2031	TOTAL	PERCENT
FAA Total	7,244,995	1,728,000	90,000	5,927,040	3,150,000	18,140,035	5.14 %
Healthy Homes Production Grant	700,000	426,250	—	—	—	1,126,250	0.32 %
Older Adult Home Modification Grant	395,200	195,200	—	—	—	590,400	0.17 %
Federal Assistance	8,317,723	10,959,866	18,417,025	3,835,392	3,821,600	45,351,606	12.85 %
Federal Lead Paint/ Healthy Homes/Older Adult Grant	1,900,000	1,036,600	—	—	—	2,936,600	0.83 %
Federal--STP Funds	1,269,145	2,045,072	9,559,229	1,972,007	—	14,845,453	4.21 %
Total Federal	**20,477,063**	**17,040,988**	**28,516,254**	**12,184,439**	**7,171,600**	**85,390,344**	**24.20 %**
Iowa Finance Authority	253,317	253,317	253,317	253,317	—	1,013,268	0.29 %
Road Use Tax	944,921	670,610	525,250	473,250	560,196	3,174,227	0.90 %
State Flood Mitigation Grant	50,000	—	—	—	—	50,000	0.01 %
State Airport Grant	100,000	547,500	300,000	—	—	947,500	0.27 %
Other State Funding- IDOT & Trails Grants	1,315,000	355,000	225,000	525,000	25,000	105,420,792	29.88 %
Total State	**2,663,238**	**1,826,427**	**1,303,567**	**1,251,567**	**585,196**	**7,629,995**	**2.16 %**
DRA-Distribution of Surplus	—	—	—	—	—	—	0.00 %
Total DRA	**—**	**—**	**—**	**—**	**—**	**—**	**0.00 %**
Greater Downtown TIF Payments	2,403,530	2,880,508	63,330	327,330	773,100	6,447,798	1.83 %
English Ridge Housing TIF Payments	—	—	—	—	—	—	0.00 %
Rustic Point Housing TIF Payments	154,017	152,561	150,540	148,459	—	605,577	0.17 %
South Pointe Housing TIF	—	—	—	—	—	—	0.00 %
Dubuque Industrial West TIF Payments	102,600	47,750	32,500	—	—	182,850	0.05 %
Total TIF Funds	**2,660,147**	**3,080,819**	**246,370**	**475,789**	**773,100**	**7,236,225**	**2.05 %**
Private Participation	164,768	266,563	1,168,395	1,196,440	1,098,345	3,894,511	1.10 %
Total Private	**164,768**	**266,563**	**1,168,395**	**1,196,440**	**1,098,345**	**3,894,511**	**1.10 %**
Homeownership Sale Proceeds	100,000	100,000	100,000	100,000	—	400,000	0.11 %
Ind. Parks Land Sales- Dubuque Industrial Center West	371,500	371,500	371,500	371,500	371,500	1,857,500	**0.53 %**
Total Land Sales	**471,500**	**471,500**	**471,500**	**471,500**	**371,500**	**2,257,500**	0.64 %
Special Assessments	40,000	45,000	50,000	90,000	60,000	285,000	0.08 %
Total Spec. Assessment	**40,000**	**45,000**	**50,000**	**90,000**	**60,000**	**285,000**	**0.08 %**
GRAND TOTAL	**$ 80,633,738**	**$78,683,922**	**$ 87,171,890**	**$61,624,997**	**$44,726,015**	**$352,840,562**	**100 %**

Attachment 2

FISCAL YEAR 2027 - 2031 CIP BUDGET GROUPED BY STATE PROGRAMS

The Fiscal Year 2027-2031 Capital Improvement Program totals $352,840,562. The following table summarizes expenditures for each State program by year.

FISCAL YEAR 2021-2025 CIP CAPITAL IMPROVEMENT PROGRAM

PROGRAM	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	5 YEAR TOTAL	PERCENT OF TOTAL
Public Safety	$ 1,571,436	$ 270,864	$ 1,000,000	$ 4,735,900	$ 5,494,208	$ 13,072,408	3.7%
Public Works	22,749,818	31,015,139	41,503,256	23,679,566	16,898,436	135,846,215	38.5%
Culture & Recreation	3,802,314	3,483,894	1,187,010	1,561,177	2,102,277	12,136,672	3.4%
Community & Econ. Devl.	5,724,364	3,633,758	1,473,687	1,471,606	531,500	12,834,915	3.6%
General Government	2,453,704	3,385,236	4,090,247	797,644	497,200	11,224,031	3.2%
Business Type	44,332,102	36,895,031	37,917,690	29,379,104	19,202,394	167,726,321	47.5%
TOTAL	$80,633,738	$78,683,922	$87,171,890	$61,624,997	$44,726,015	$ 352,840,562	100%

The State Mandated Budget Program Areas and the City Departments/Activities that fall under each of these areas are as follows:

Public Safety – Police, Emergency Communication Center, Fire, Disaster Services, Health Services: Animal Control, Public Works: Flood Control, Housing: Code Inspection and Construction Services
Public Works – Airport, Public Works, Engineering
Health and Social Services – Human Rights, Health Services, Purchase of Services
Culture and Recreation – Parks, Civic Center, Conference Center, Ice Center, Recreation, AmeriCorps, Multicultural Family Center, Library, Arts and Cultural Affairs
Community and Economic Development - Economic Development, Housing and Community Development, Planning Services, Purchase of Services
General Government – Engineering: Facilities Management: City Hall/Annex Maintenance/Grand River Center Maintenance, City Council, City Manager, Communications, Human Resources, Sustainability, City Clerk, Finance, Media Services, City Attorney , Information Technology
Business Type – Water, Water Resource & Recovery Center, Parking, Transit, Public Works: Landfill, Refuse, Salt Operations, Engineering: Sewer, Stormwater

Attachment 3

FISCAL YEAR 2027-2031 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL GOALS & PRIORITIES
CITY COUNCIL POLICY AGENDA

The City Council Policy Agenda includes items that require major policy direction decision and/or funding. It includes the City Council's Top and High Priorities.

Goal	Project	Description	Departments	CIP Page
Healthy & Safe Community	Fire Department Building Maintenance	Updates to restore six fire stations to preventative maintenance-level condition	Fire	3
Healthy & Safe Community	Outdoor Warning Siren Repair/Replace	Upgrades to 17-unit outdoor warning siren system	Fire	5
Healthy & Safe Community	Fire Station Expansion/ Relocation	Implements fire station location plan for improved emergency response	Fire	6
Healthy & Safe Community	Fire Engine and Ambulance Replacements	Scheduled replacements for reliable emergency response fleet	Fire	8,9,11,13, 14,15
Healthy & Safe Community	Portable Radio Replacements	Modernizing communication equipment for first responders	Fire/Police/ Airport	12
Financially Responsible, High-Performance City	Enterprise Asset Management System (Water, Sanitary, Stormwater, Roadways, Fiber)	Citywide CMMS for asset optimization and service delivery	Multiple Depts.	62, 210, 234, 292, 332
Financially Responsible, High-Performance City	Leak Detection Equipment and Survey	Investments in technology to reduce water loss and improve efficiency	Water	72, 73
Financially Responsible, High-Performance City	Network Switch Replacement	Regular replacement of network infrastructure for cybersecurity	IT Dept.	365, 371
Robust Local Economy	8th Street 20" Transmission Water Main Connection	Infrastructure expansion to support economic development	Water	48
Robust Local Economy	Central Avenue Booster Station	Enhancing water supply reliability for economic growth	Water	50
Robust Local Economy	Workforce Development	Partnership with GDDC for workforce retention, recruitment, creation	Economic Develop	343
Robust Local Economy	Downtown Storefront Activation Program	Financial assistance to activate vacant storefronts	Economic Develop	341
Livable Neighborhoods & Housing	Low/Mod Income Area Park Improvements	Upgrades to parks in low/moderate income areas	Parks	19
Livable Neighborhoods & Housing	Homeowner Rehabilitation Program	Loans for maintenance and rehabilitation of owner-occupied homes	Housing	351
Livable Neighborhoods & Housing	Assistance for Homeownership	Programs to support affordable homeownership	Housing	349
Livable Neighborhoods & Housing	Healthy Homes Production Grant & Lead and Healthy Homes Grant	Addressing housing-related health hazards	Housing	354, 356
Sustainable Environment	Source Water PFAS Reduction Projects	Water treatment investments for safe drinking water	Water	86, 87

Sustainable Environment	Municipal Solar Projects (MFC & Library)	Solar arrays on city facilities to reduce energy costs and emissions	City Manager's Office	361, 363
Sustainable Environment	Bee Branch Gate & Pump Replacement Project	Major stormwater infrastructure to mitigate flooding	Engineering/ Stormwater	220
Sustainable Environment	Landfill Waste Minimization Grant Project	Grants for waste reduction, recycling, composting	Public Works	183
Connected Community	14th Street Overpass (B2E2 Project)	Multimodal corridor improvements, rail crossing elimination	Engineering/ Street	265
Connected Community	East-West Corridor Capacity Improvements	Upgrades to University Avenue and related corridors	Engineering/ Street	270
Connected Community	Public Electric Vehicle Chargers	EV charging infrastructure at key downtown locations	Engineering/ Traffic	300
Connected Community	Smart Parking System	Technology for improved parking management and wayfinding	Transportation Services	345
Diverse Arts, Culture, Parks, Recreation	Five Flags Building Improvements	Upgrades to arena, theater, lobby for cultural/recreational use	Civic Center	29
Diverse Arts, Culture, Parks, Recreation	Chaplain Schmitt Island Environmental Restoration	Restoration of natural areas as part of development plan	Parks	20
Diverse Arts, Culture, Parks, Recreation	Eagle Point Park Master Plan & Improvements	Comprehensive planning and upgrades for signature park	Parks	23
Diverse Arts, Culture, Parks, Recreation	Community Center Master Plan	Planning for expanded indoor recreation and programming	Parks	34
Policy Agenda Top Priority	DLEC Upgrades and Maintenance	Law Enforcement Center upgrades for operational readiness	Police	1
Policy Agenda Top Priority	Old Mill Road Lift Station & Force Main (Phases 1–4)	Major sanitary sewer investments	Engineering/ Sanitary Sewer	235, 237, 239, 241
Policy Agenda Top Priority	Bee Branch Gate & Pump Replacement Project	Stormwater management investments	Engineering/ Stormwater	220
Policy Agenda Top Priority	Pavement Rehabilitation, ADA Curb Ramp Program, etc.	Street maintenance/rehabilitation program	Engineering/ Street	275, 136
Policy Agenda High Priority	Central Avenue White Street Corridor Master Plan	Central Avenue revitalization	Engineering/ Street	267
Policy Agenda High Priority	Downtown Master Plan Update	Comprehensive downtown planning	Planning Services	358
Policy Agenda High Priority	Chaplain Schmitt Island Development	Environmental, water, sanitary, and stormwater improvements	Multiple Depts.	20, 49, 222, 243
Policy Agenda High Priority	Parks and Recreation Master Plan Adoption	Community Center, Eagle Point Park, and other park improvements	Parks	23, 34
Policy Agenda High Priority	WRRC Plant Nutrient Reduction Improvements	Water Resource and Recovery Center upgrades	Water & Resource Recovery Center	109

MANAGEMENT IN PROGRESS AND MAJOR PROJECTS:

The following are projects that were identified as the 2025 - 2027 Management in Progress and Major Projects by the City Council and are included in the 2027 CIP budget according to one of the Council's goals.

2025 - 2027 Management in Progress

Management in Progress are items that were previously a City Council Goal and are now in the implementation phase. These items are included in the existing FY 2026 and proposed FY 2027 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Healthy & Safe Community

- Access, Belonging and Community Action Plans
- Community Risk Reduction Program Implementation
- Fire Explorer Program Development
- License Plate Reader Camera Deployments
- New Emergency Responder Computer-Aided Dispatch (CAD) System
- Police Radios Upgrade Implementation
- Public Health Preparedness Emergency Response Plan Update
- Traffic and Security Camera Deployments and Upgrades

Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

- Adopt-A-Spot/Volunteer Management Hub Site GIS Application
- City Bond Rating: Updated Credit Rating and Bond Sale
- City Departments Safety Program: Funding for OSHA Compliance
- City Facilities Integrated Access Control Project
- City Hall and City Hall Annex Renovations
- City Website ADA Compliance
- Enterprise Asset Management System and Work Order System Funding and Implementation
- Enterprise Resource Planning (ERP) Software Implementation
- Federal Legislative Advocacy Agenda and Action Plan
- Historic Federal Building Upgrades
- Human Resources Information System (HRIS) Implementation
- Multicultural Family Center Management and Staffing Review
- Organizational Culture Continuous Improvement: Exit Interviews
- State Legislative Advocacy Agenda and Action Plan 2026
- Succession Plan for Intergovernmental Relations Position

Robust Local Economy: Diverse Business & Jobs with Economic Prosperity

- Business Incentives Policy/Processes Review
- Chaplain Schmitt Island Development: Hotel Project
- Comprehensive Hotel Attraction/Incentive Policy
- Electronic Bidding Software Implementation
- Field of Dreams: Next Steps for City Support
- Minority and/or Women-owned Business Enterprise (MWBE) Procurement Policy
- Port of Dubuque New Hotel Development: City Actions

- Poverty Prevention and Reduction Plan Update
- River Cruise Ship Docking Project

Livable Neighborhoods and Housing: Great Place to Live

- Unified Development Code Update and Adoption
- Historic Millwork District Development Update
- Neighborhood Associations Development: Activation/Expansion
- Terminus Software Implementation for City Permits
- Permitting and Inspection Software Implementation
- New Housing Development Status Updates

Sustainable Environment: Preserving & Enhancing Natural Resources

- Electric Bus Acquisition and Charging Station
- Emerald Ash Borer Recovery: Funding for Stump Removal, Planting, and Related Sidewalk Replacement
- Green Alley Maintenance and Performance Evaluation
- Sewer System Infrastructure Asset Master Plan Development and Adoption
- Branching Out Dubuque Tree Planting Program
- Water Department 2025 Consumer Confidence Report
- Water and Resource Recovery Center (WRRC) 2025 Explosion Recovery Completion
- WRRC Fats, Oils, and Greases (FOG) Program Review
- WRRC High-Strength Waste Receiving and Storage Project
- WRRC HVAC Mini-Split System Installation
- WRRC State-Certified Lab Expansion

Connected Community: Equitable Transportation, Technology, Infrastructure, & Mobility

- Jule Federal Transportation Administration Areas of Persistent Poverty Planning Grant
- Parking System Technology Upgrade and Installation
- Smart Parking and Mobility Study Implementation
- STREETS (Smart Traffic Routing with Efficient and Effective Traffic System) Program Funding and Implementation

Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

- Comiskey Park Phase 2 Upgrades: Parking and Amenities
- Community Cultural Experiences and Programming
- Historic Millwork District Green Space Plan
- Eagle Point Park Historic Structures Assessment and Report
- Friends of Eagle Point Park Organization Development
- Eagle Point Park Fall 2025 Clean-Up

Major Projects

Major Projects are projects that are underway and budgeted. Staff is implementing and providing updates to City Council. These items are included in the existing FY 2026 and proposed FY 2027 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Healthy & Safe Community

- Fire Stations Improvement Projects
- Crescent Community Health Center Facilities and Services Expansion

Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

- Multicultural Family Center Elevator
- City Data Center Phase 2

Robust Local Economy: Diverse Business & Jobs with Economic Prosperity

- (none)

Livable Neighborhoods and Housing: Great Place to Live

- (none)

Sustainable Environment: Preserving & Enhancing Natural Resources

- Auburn St and Custer St Water Main, Sanitary Sewer, and Street Reconstruction
- City-Wide Fiber Project: Water Department Pump, Stations, Tanks, and Towers
- Green Alley Project: 15th St. to 17th St. between Iowa St and Central Ave
- Lead Water Service Lines Replacement Phase 1
- N. Cascade Rd./Southwest Arterial Water and Sewer Main Extensions from Edval Ln. to N. English Mill Rd.
- Rockdale Rd. Stormwater Project
- Water Department Deep Well No.7 Rehabilitation
- Water Department New Deep Well No. 7 Rehabilitation (part of PFAS Remediation Plan)
- Water Department SCADA (Supervisory Control and Data Acquisition) Overhaul
- Water Main Creek Crossing Restoration Project

Connected Community: Equitable Transportation, Technology, Infrastructure, & Mobility

- 14th St Railroad Overpass and 16th St Corridor Complete Streets Improvements
- Airport General Aviation Apron Reconstruction
- Airport Taxiway Alpha Construction
- Chaplain Schmitt Island Trail Project (Federal Community Project Grant)
- Fiber Optic Connections to Data Center
- Relocation of Fiber Optics on Julien Dubuque Bridge
- Southwest Arterial Intelligent Transportation System (ITS) Project
- US 20/Northwest Arterial Intersection Iowa DOT Project
- Wildwood Dr. Bridge Replacement

Diverse Arts, Culture, Parks and Recreation Experiences and Activities

- Jackson Park Restrooms
- ImOn Ice Arena Dehumidification System

- Rustic Point Park Completion
- South Pointe Park Completion
- Eagle Point Park Water Tower Destruction
- Chaplain Schmitt Island Amphitheater

Attachment 4

SOURCE OF FUNDS AND IMPORTANT DETAILS

The Fiscal Year 2027-2031 CIP presents a financial plan that reflects a $287,495 general fund property tax levy supported annual debt service for the FY 2010 purchase of a replacement pumper truck ($1,035,000) and the FY 2016 franchise fee litigation settlement judgment bond ($2,800,000). The Fire Station Expansion/Relocation project included in the Fiscal Year 2027-2031 CIP will be funded through the issuance of General Obligation (G.O.) bonds. The debt will be repaid through the City's debt service property tax levy. As a result, this project will increase property taxes to support the repayment of bonds over time. It is anticipated that other borrowing from non-utility funds can and will be minimized by using other sources of funds such as sales tax revenue.

UTILITIES

Stormwater

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The City has been able to garner support from local, state, and federal partners with over $163 million in outside funding to help offset the cost of the overall $254 million project. Since 2001, the City has made steady progress on the various phases of the project.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The City has been able to provide stormwater management services within the rate structure established by Ordinance 16-14. Due to the uncertain economic impacts of the COVID-19 pandemic, there was no increase in FY2021 as part of the City's Coronavirus relief response. With some minor adjustments to planned Capital Improvement Program projects, reducing some budgets and delaying a few others, the City was able to delay the planned increases for a year such that the rate did not reach $9.00 per month until FY 2023, six years later than previously scheduled.

The recommended Fiscal Year 2027-2031 Capital Improvement Program Budget includes includes an additional $5,121,112 for the Flood Mitigation Gate and Pump Replacement, a key component of the Bee Branch Creek Restoration Project (Phase 5 of the Bee Branch Watershed Flood Mitigation Project). Combined with funding allocated in prior fiscal years (FY24-FY26), the total project investment is $28,456,106.

The recommended Fiscal Year 2027-2031 Capital Improvement Program Budget includes $12,275,000 shared across four funding sources to complete final design work in Fiscal Year 2027 and begin construction in Fiscal Year 2028 for the 17th/W. Locust Street Reconstruction Project, part of the Bee Branch Creek Restoration Project (Phase 12B of the Bee Branch Watershed Flood Mitigation Project). Design for this project was largely completed in the late 2010s and early 2020s, but progress was paused due to funding challenges during the COVID-19 pandemic.

Fiscal Year 2027 will be the nineteenth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2027 Stormwater User Fee is proposed to increase from $11.03 per SFU to $12.02 per SFU, a 9.00% increase.

	Rate Per Single Family Unit (SFU)
Fiscal Year 2021 - Adopted Per Ordinance 21-20	$ 8.29
Fiscal Year 2022 - Adopted Per Ordinance 10-21	$ 8.85
Fiscal Year 2023 - Adopted Per Ordinance 13-22	$ 9.00
Fiscal Year 2024 - Adopted Per Ordinance 14-23	$ 10.00
Fiscal Year 2025 - Adopted Per Ordinance 14-24	$ 10.50
Fiscal Year 2026 - Adopted per Ordinance 14-25	$ 11.03
Fiscal Year 2027 - Recommended	$ 12.02

Water

Water revenue represents a portion of the monthly water bill that goes for maintenance, repair, replacement and improvement of the Eagle Point Water Plant and water distribution system on a pay-as-you-go basis for all projects except the major extensions. The Fiscal Year 2027-2031 CIP anticipates $4,174,231 in Fiscal Year 2027, $3,623,407 in Fiscal Year 2028, $1,793,632 in Fiscal Year 2029, $2,312,622 in Fiscal Year 2030, and $1,676,919 in Fiscal Year 2031.

Water State Revolving Fund Loans will be used to finance water projects in FY 2027-2031 as follows: $0 FY 2027; $7,302,707 FY 2028; $11,563,870 FY 2029; $6,806,000 FY 2030; and $2,055,000 FY 2031. The debt service related to the total $27,727,577 State Revolving Fund Loans over the 5-years will be paid from water fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support Source Water PFAS Reduction Project Deep Well, Source Water PFAS Reduction Project Granular Filter, West End Annexation Phase II, 17th/Locust St Reconstruction Phase 4 (Heeb to Kirkwood), Private Lead Service Line Replacement Program (City-Wide), Central Ave Booster Station, Central Ave Water Main Extension, South Algona 12" Water Main Replacement, Water Main Replacement W 8th St (Bluff to Hill), Water Storage Rehabilitation Program, HWY 20/Dodge St Water Main Relocation - Devon Drive to Concord Street, Water Main Extension Olympic Heights Road, and Southwest Arterial (Key West Drive to Silverwood Drive) 16" Water Main Installation.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager’s Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager’s Office, Legal, Planning, Economic Development, City Clerk’s Office and Workforce Development recharged expenses based upon each enterprise fund’s percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager’s Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Water Fund’s share of the City’s administrative overhead is 18.75%. In FY 2027, the Water Fund will support 18.01% of administrative overhead.

The water fees in FY 2027 are recommended to increase 3.0%.

Sewer

Sewer revenue represents a portion of the monthly sewer bill that goes for the maintenance, repair, replacement and improvement of the Water & Resource Recovery Center Plant; lift stations, and sewer lines. The Fiscal Year 2027-2031 CIP anticipates $26,300,608 in Fiscal Year 2027, $19,579,781 in Fiscal Year 2028, $19,532,176 in Fiscal Year 2029, $15,269,824 in Fiscal Year 2030 and $11,750,197 in Fiscal Year 2031.

Sanitary Sewer State Revolving Fund Loans will be used to finance sewer projects in FY 2027-2031 as follows: $12,232,834 FY 2027; $17,579,781 FY 2028; $17,132,176 FY 2029; $12,669,824 FY 2030; and $8,500,197 FY 2031. The debt service related to the total $68,114,812 State Revolving Fund Loans over the 5-years will be paid from sewer fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support such projects as Catfish Creek Sewer shed Interceptor Improvements (South Fork and Middle Fork), South West Arterial Middle Interchange Sewer Extension, Old Mill Road Lift Station & Force Main Phases (1 and 2), Track Line Sewer Reconstruction, Schmitt Island Sanitary Improvements, Grove Terrace Sanitary Sewer Reconstruction, Cooper Pl & Maiden Ln Sanitary Sewer Reconstruction, Harvard Sanitary Sewer, Hempstead Reconstruction, Knob Hill-Duggan Drive Sanitary Sewer Reconstruction, JFK Yiannias Pl Sanitary Sewer Relocation, Key West Sanitary Lift Station Replacement, Sanitary Basin Analysis - Steger Heights, Quigley's Sub and South Port/Terminal St, 17th/Locust St Reconstruction Phase 4, W&RRC Plant Nutrient Reduction Improvements, W&RRC Industrial Control Upgrade, W&RRC Headworks Bar Screen Replacement, and W&RRC Treatment System Infrastructure Restoration and Reliability Improvements.

The sewer fees in FY 2027 are recommended to increase 9.0%.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager’s Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager’s Office, Legal, Planning, Economic Development, City Clerk’s Office and Workforce Development recharged expenses based upon each enterprise fund’s percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager’s Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Sanitary Sewer Fund’s share of the City’s administrative overhead is 18.75%. In FY 2027, the Sanitary Sewer Fund will support 18.01% of the administrative overhead.

Parking

Parking revenue represents three primary sources: (a) the balance of prior year depreciation funds set aside for the maintenance and repair of parking ramps; (b) future payments to the depreciation fund for repair and maintenance of the parking system (there are no budgeted payments to the depreciation fund in future years due to using existing cash balance); and (c) interest income.

A $4.15 million Greater Downtown TIF borrowing is anticipated in FY 2027-2031 for parking ramp major maintenance. New debt service will be paid from the Greater Downtown TIF fund.

The Greater Downtown TIF will support parking related debt in the downtown as follows: $2,014,000 in FY 2027; $2,010,750 in FY 2028; $2,012,625 in FY 2029; $2,013,875 in FY 2030; and $2,014,125 in FY 2031.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Parking Fund's share of the City's administrative overhead is 6.93%. In FY 2027, the Parking Fund will support 2.86% of the administrative overhead.

Solid Waste Collection Activities

Solid waste collection activities revenue represents a portion of the monthly refuse bill that goes for the purchase of solid waste collection vehicles. The Fiscal Year 2027-2031 CIP anticipates $460,000 in FY 2027, $469,250 in FY 2028; $423,679 in FY 2029; $646,544 in FY 2030; and $772,500 in FY 2031. The Solid Waste Collection Fund is anticipated to have a deficit balance of $587,638 at the close of FY 2027, which will be offset by an internal loan from a portion of the $5.3 million loan repayment from the Greater Downtown TIF fund to the General Fund. The Solid Waste Collection Fund will begin repaying the General Fund in the Fiscal Year that there is no longer a deficit balance, which is estimated to be FY 2031.

The Solid Waste Collection will support solid waste related debt for solid waste collection vehicles as follows: $460,000 in FY 2027; $463,250 in FY 2028; $408,879 in FY 2029; $640,544 in FY 2030 ; $766,500 in FY 2031.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Solid Waste Fund's share of the City's administrative overhead is 18.75%. In FY 2027, the Solid Waste Fund will support 18.75% of the administrative overhead.

The solid waste collection fees in FY 2027 are recommended to increase 9%.

GENERAL FUND

The current revenue amount of $352,000 (0.10% of CIP Total) during the five-year period represents $50,000 in golf funds for improvements to the Bunker Hill Golf Course, $22,000 in Historic Preservation Loan repayments, $60,000 in Rental Dwelling Rehab Repayments, $150,000 in Washington Neighborhood Loan Repayments, $50,000 in insurance and other reimbursements, and $20,000 in repayments to the Homeownership Loan Program.

LOCAL OPTION SALES TAX (LOST)

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 20 percent of the proceeds would be used for: (a) the upkeep of City-owned property such as sidewalks, steps, storm sewers, walks, curbs, traffic signals and signs, bridges, and buildings and facilities; (b) transit equipment such as buses; (c) riverfront and wetland developments; and (d) economic development projects. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax (20%)” totals $844,281 and represents 0.24% of the total CIP.

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 30 percent of the proceeds would be used to: (a) reduce street special assessments by at least 75 percent; and (b) maintain and repair streets. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax/Street Projects (30 percent)” and totals $16,417,822, or 4.65% of the total CIP.

GAMING

DRA payments represent 0% in FY 2027 of the projected gaming taxes, rent, and admissions from the race track, slots and riverboat operations ($0 or 0.00% of the total CIP) over the five-year period. When practical in future years, additional revenues will be moved to capital from operating. To the extent that there is any revenue shortfall in future years, capital projects will be eliminated or deferred. DRA distribution revenue projections ($0 or 0.00% of the total CIP) are discounted consistent with the adopted budget guidelines by 5% in FY 2029, 10% in FY 2030 and 15% in FY 2031. **In Fiscal Year 2027, all DRA Distribution is diverted to the operating budget instead of being used in the capital budget. This was also done in Fiscal Years 2024-2026 which is a change from past practice.**

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055.

In calendar year 2025, the DRA (Q Casino) reported an increase of +8.7% in gross gaming revenue (GGR), while Diamond Jo Casino experienced a slight decline of -1% compared to calendar year 2024. The overall Dubuque gaming market reached approximately $125.7 million in calendar 2025, reflecting a +2.5% increase from the $122.6 million reported in calendar year 2024. The growth in GGR at DRA (Q Casino) was anticipated, as several redeveloped outlets—including the casino floor, food and beverage (F&B) operations, and banquet facilities—were fully open during the year.

In addition to gaming revenue growth, the DRA continued to see growth in non-gaming revenue streams, particularly in food and beverage and the newly developed banquet and event space. This combined growth contributed to an overall increase in total gross revenue of approximately +9% in calendar year 2025 compared to calendar year 2024.

Looking ahead, the DRA projects that gross gaming revenue will remain relatively flat in calendar year 2027, primarily due to the anticipated opening of the Linn County (Cedar Rapids) casino on December 31, 2026. Despite this, total gross revenue is expected to increase by approximately +2.63% in 2027, driven by continued expansion in auxiliary revenue streams such as hotel operations, food and beverage, and banquet services.

Beyond 2027, the DRA forecasts moderate growth in gaming revenue, with projected increases of +3.4% in FY 2028, +2.1% in FY 2029, +1.0% in FY 2030, and +1.0% in FY 2031. Total gross revenue is expected to grow at similar but slightly higher rates, with projected increases of +3.3% in FY 2028, +2.2% in FY 2029, +1.3% in FY 2030, and +1.0% in FY 2031.

A new Hard Rock Casino has opened in Rockford, Illinois. Additionally, the Ho-Chunk Nation has announced plans to develop a $705 million casino, hotel, and conference center in Beloit, Wisconsin, to be constructed in multiple phases. The casino component is currently scheduled for completion in the fourth quarter of 2026." Competition from these new casinos follows years of the State of Illinois allowing slot machines in taverns.

FEDERAL FUNDING

Community Development Block Grant (CDBG)
The Fiscal year 2027-2031 CIP anticipates that Community Development Block Grant (CDBG) funds will be $650,000 in FY 2027; $650,000 in 2028; $450,000 in FY 2029; $450,000 in FY 2030; and $200,000 in FY 2031 (0.68% of the total CIP).

Federal Aviation Administration (FAA)
The FAA funding of $18,140,035 (5.14% of the total CIP) provides 90 percent match on most airfield related improvements. The Fiscal Year 2027-2031 budget includes Reconstruct Taxiway A, Taxiway J Improvements, Taxiway D Extension, and Update Airport Pavement Management System.

Federal Lead Paint/Healthy Homes Grant (0.83% of Total CIP)
The Fiscal year 2027-2031 CIP anticipates that Lead Paint/Healthy Homes Grant funds will be $1,900,000 in FY 2027; $1,036,600 in 2028; $— in FY 2029; $— in FY 2030; and $— in FY 2031 (0.83% of the total CIP).

Healthy Homes Production Grant (0.32% of Total CIP)
The Fiscal year 2027-2031 CIP anticipates that Healthy Homes Production Grant funds will be $2,995,200 in FY 2027; $1,658,050 in 2028; $— in FY 2029; — in FY 2030; and — in FY 2031 (0.32% of the total CIP).

Federal Assistance
Federal Assistance funding of $45,351,606 (12.85% of the total CIP) includes EDA, EPA, Infrastructure grants, and other federal grants. The Fiscal Year 2027-2031 budget includes Bee Branch Creek Gate and Pump Replacement, Public Electric Vehicle Chargers, Electric Buses, 14th Street Overpass, and East-West Corridor Capacity Improvements.

Federal STP Funds
Federal STP Funds funding of $14,845,453 (4.21% of the total CIP) includes DMATS funds for 14th Street Overpass, STREETS Phase 2, and US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements.

STATE FUNDING

Road Use Tax

Road Use Tax Funds (RUTF) of $3,174,227 (0.90% of the total CIP) over five years represents the balance of annual payments not required for support of the operating budget and funds that had been reserved to finance high priority transportation projects. The Iowa Department of Transportation (IDOT) provides annual projections on the amount of RUTF the City of Dubuque will receive over the next five years based on a per capita amount. The State Road Use Tax Fund consist of revenues from fuel tax, vehicle registration fees, use tax, driver's license fees and other miscellaneous sources and is distributed to cities on a per capita basis. It should be noted that in FY 2010, the Iowa Department of Revenue increased Road Use Tax Funds (RUT) as a result of higher vehicle registration fees passed into law in 2008. The gas tax was increased ten cents beginning in February 2015. The city is estimated to receive $44,944,898 for FY 2027-2031, all used for operations.

Sales Tax Increment Revenue

The City secured a $98.5 million grant through the State of Iowa Flood Mitigation program funded by 70% of the sales tax increment revenue received from the State of Iowa's 5% portion of sales tax received from sales in the City of Dubuque. This revenue will fund the debt service payable on Sales Tax increment Revenue bonds and Iowa Finance Authority State Revolving Fund Loans issued for the Flood Mitigation project known as the Bee Branch Watershed Project. In the five year capital program, $50,000 of sales tax increment revenue will fund pay-as-you-go projects related to the Bee Branch Watershed project.

Other State Grants (0.69% of Total CIP)

State funding includes Iowa Department of Transportation Funding for street projects and trails and Historic Preservation Surveys and Regulations of $2,445,000 are anticipated over the five-year program.

Iowa Finance Authority funding of $1,013,268 is anticipated over the five-year program for the Housing Department's Housing Trust Fund to provide permanently affordable housing or assistance to nonprofit organizations providing the same.

TAX INCREMENT FINANCING (TIF)

Dubuque Industrial Center West TIF District

In FY 2006 and 2007, Tax Increment Financing (TIF) funds were committed towards abatement of the 20 year G.O. Bond issue for a Dubuque Industrial Center West (DICW) expansion and Chavenelle Road extension project, thereby delaying payback to the general fund for prior year development costs. In FY 2007, the TIF assessed values increased, allowing for additional increment for projects and cost recovery to continue. In FY 2017, the TIF assessed values increased again from a commercial 12% state equalization order.

The FY 2027-2031 CIP includes $1,857,500 in land sale proceeds to provide funding for the new campaign by the Greater Dubuque Development Corporation to improve the economy in Dubuque, $182,850 for the Chavenelle Street Light Replacement Project.

Annexation Initiatives

As annexation and development continues, the City has taken the following initiatives to provide services to annexed areas:

Additional Police Officers (Operating Budget)

With the Police Department's crime strategy, Territory Accountability Design, in full implementation, the department projected the need to increase Dubuque's current six patrol territories to seven as new areas of the city are developed. To add a seventh territory, five additional police officers were needed.

Partly in response to this need, the Police Department developed a Sworn Officer Plan which proposed the addition of 15 sworn police officers over a five-year period, with the first five (four Police Officers and one Police Corporal acting as a Section 8 Investigator) approved in December 2007, four more were approved in FY 2009, three more were approved in FY 2010, two more were approved in FY 2011 and one more was approved in FY 2012. The plan's staff increases created sufficient staffing to establish an additional patrol territory. In FY 2019, an additional sworn police officer was added, an existing position was promoted to Captain and one Corporal position was eliminated in order to create a Specialty Unit Commander. The Fiscal Year 2020 budget approved the expansion of the Dubuque Police Department School Resource Officer (SRO) Program. To spread the expenses over time, three SRO's were to have been added over three consecutive years: Fiscal Year 2020, Fiscal Year 2021, and Fiscal Year 2022 budget. However, the expansion was frozen in FY21 due to the pandemic pausing the final position and was added in FY23 instead of FY22 as originally planned. The Dubuque Community School District (DCSD) will still gradually pay 50% of the salary of the existing SRO Lieutenant, and the DARE Officer. This DCSD payment will be implemented in increments of 45% of 50% reimbursement in year 1, or Fiscal Year 20, 75% of 50% reimbursement in year 2, or Fiscal Year 21, and 100% of 50% reimbursement in year 3, or Fiscal Year 22. In Fiscal Year 2024, two Crisis Intervention Team Officers were approved. In late 2024, the Precision Policing Center (PPC) was established. It is expected to serve as a critical "force multiplier" for the department, supporting rapid police response, informed decision-making, and proactive crime prevention. This is also supporting officer safety. The PPC is staffed by five non-sworn (civilian) employees in three roles: three Precision Policing Center Technicians, one Crime Analyst, and one Criminal Computer Forensics.

Fire Station and Additional Firefighters/Paramedics
An additional west end fire station is currently projected to be designed in FY 2030 and built in FY 2031.In April 2026, the City began a study of all stations and future needs. The City of Dubuque currently has an annexation study and not an annexation plan. However, addition of this fire station and associated ambulance and firefighting response capability and capacity positions the City well to develop an annexation plan and begin the process of annexation in the future. The City Development Board, that approves annexation expects services to be provided within 3 years of annexation. For a new station, operating costs include insurance, utilities, equipment, maintenance, and furniture. In FY2020, one (1) new employee was added, one (1) additional new employee was added in FY 2021 as well. The position that was to be added in FY2022 was delayed. In FY2023, 4 new employees were added. In FY2024, one new firefighter was added. In FY 2025 an additional EMS Captain and an additional EMS Bureau Chief were approved. In FY 2026, 5 firefighter/paramedic positions were added and additional employees may be added in future years. In addition, 3 firefighter/paramedic positions were added in FY2023 to provide one additional staff member on each of the three duty shifts. The additional ambulance for the additional fire station was purchased in FY2023. The current minimum staffing per shift is 22, with 28 personnel assigned to cover leave. The additional personnel will reduce the need for overtime as each shift will have more positions available to cover vacations and other leave.

Water and Sanitary Sewer Service
The City is in the process of extending sanitary sewers and water service into new development areas or recently annexed areas as part of pre-annexation agreements and replacing undersized sanitary sewers along with new lift stations. Requests have been received for sanitary sewer and water service on North Cascade Road near Highway 20 and for water service further North on John F. Kennedy Road.

In 2003, a new water main was activated from Highway 20 north on the east side of the Northwest Arterial to John F. Kennedy Road then west to a new 1.25 million gallon water tower located at the Dubuque Soccer Complex. By constructing this tower and with this water main extension in the fourth pressure zone of the City's water distribution system, it allowed growth to take place for residential, commercial and industry to the west of the community.

To date, both sanitary sewer and water service have been extended through the Dubuque Industrial Center West, along Seippel Road to the north edge of the Callahan subdivision. Additional funds are available to extend water and sewer service to the 643 acres annexed and to other areas under consideration for annexation. The City has spent in excess of $2 million to replace much of the North Fork Catfish Creek Sanitary Sewer Line. The City extended the Granger Creek Interceptor sewer and the public water main from the Technology Park South along highway 151/61 to the north side of the Dubuque Regional Airport. The Granger Creek sanitary sewer and water main extension provided immediate sanitary sewer and water services to the Dubuque Regional Airport and portions of the annexation areas that are adjacent to the highway 151/61 corridor.

Greater Downtown TIF District

This district was formally the Downtown and Ice Harbor TIF districts but now have been combined to the Greater Downtown TIF district. Now that the City will only be claiming 75% of Greater Downtown TIF revenue beginning in FY 2028, resources for these capital projects are significantly reduced. Many projects, which are City Council priorities, are able to move forward due to the availability of Greater Downtown TIF revenue due to continued growth to further sustain a rejuvenated downtown and port of Dubuque. The following charts shows the amount of TIF revenue reduction in GDTIF due to claiming 25% less in TIF revenue:

Fiscal Year	Annual GDTIF Revenue	Reduction from FY27	% Change
2027	$13,524,219	$—	— %
2028	$10,162,871	-$3,361,348	-24.85 %
2029	$10,137,372	-$3,386,847	-33.33 %
2030	$10,111,873	-$3,412,346	-33.66 %
2031	$10,111,873	-$3,412,346	-33.75 %

Claiming 25% less in Greater Downtown TIF revenue will provide additional general fund levy tax dollars due to the growth that the improvements created in the GDTIF District. The additional general fund levy tax dollars estimated to be returned to all taxing bodies in Fiscal Year 2028 based on the estimated Fiscal Year 2027 consolidated rate is as follows:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$1,284,104
City of Dubuque	36.26 %	$1,233,420
Dubuque County	19.96 %	$678,959
Northeast Iowa Community College	2.75 %	$93,544
Sunnycrest Manor County Hospital	1.89 %	$64,290
Dubuque Agricultural Extension	0.41 %	$13,947
Dubuque City Assessor	0.98 %	$33,336
Total	100.00 %	$3,401,600

The following are projects included in the FY 2027-2031 CIP:

Downtown Master Plan Update (page 357) - This project ($150,000) provides for the preparation of a Downtown Master Plan that will provide a comprehensive vision and strategic framework to guide future development, investment, and revitalization efforts in Dubuque's downtown core.

Jackson Park Restroom Building (page 24) - This project ($100,000) provides for additional funding for the Jackson Park restroom building. Initial funding was approved in FY 2020, but due to COVID-19, the project was put on hold.

Five Flags Building Improvements (page 29) – This project ($5,869,457) provides funding for improvements to the building (arena, theater, lobby areas, exterior) and its equipment. With existing funds of $1,206,410, there is $5,869,457 available. This is a substantial decrease from the approximately $24 million previously available.

Five Flags Marquee Replacement (page 30) – This project ($133,500) provides for replacement of the video marquee located at 4th and Locust. It is critical to relaying information to people driving or walking by the building. The current marquee was installed in 2018. The life expectancy is 7-9 years. A new marquee would have an upgraded screen with higher resolution resulting in better clarity, more user friendly, and more efficient.

Five Flags Boiler Replacement (page 31) – This project ($410,000) provides funding for replacement of three 2 million BTU boilers which provide heating for the arena. The current boiler system was installed in 2006 and has a replacement schedule of 20 years. Future boilers are more energy efficient.

Five Flags Recirculating Pump Replacement (page 32) – This project ($40,700) provides for the replacement of two recirculating pumps that are responsible for keeping the warm water for sinks readily available by circulating the hot water.

Five Flags Emergency Generator Replacement (page 33) – This project ($870,400) provides for replacement of the emergency standby generator located at 5th Street which provides power to critical systems inside of the building during a sudden loss of power. The current generator was installed in 2000 and is nearing the end of life expectancy of 30 years. A new generator would be more efficient and environmentally friendly.

Grand River Center Dishwasher and Water Softener Replacement (page 43) - This project ($263,000) provides for a dishwasher and water softener replacement as they are original to the venue and reached its industry standard life span. After running dishes through the current dishwasher, they are coming back spotted which leads to concerns when placed in front of the guests. Oak View Group (OVG) conducted an in-depth review of the venue's kitchen requirements. The examination focused on on elevating the culinary experience for the guests to delivering a refined and exceptional food experience.

Grand River Center Roof Restoration (page 44) - This project ($1,383,000) provides for restoration of the roof on the Grand River Center. The roof was installed in 2002 and restoration is critical to prevent expensive damage if the roof begins leaking.

Grand River Center HVAC System Evaluation (page 45) - This project ($35,000) provides for a consultant to evaluate the HVAC system, software, and controllers. The current system is original to the building, outdated, and difficult to service.

Port of Dubuque Street Extension (page 281) - The city is moving forward with further development in the Port of Dubuque. Specifically, there is approximately 13 acres of vacant property on the north side of 5th Street. These funds ($100,000) will provide money to create an entry road to that site and to plan for the potential future realignment of Ice Harbor Drive to line up with that entry road.

Railroad Crossing Safety Improvements and Quiet Zone Implementation (page 297) - This project ($833,104) provides funding to study the feasibility of implementing railroad crossing safety improvements which could facilitate establishing railroad quiet zones within jurisdictional areas.

Federal Building Renovation (page 334) - This project ($8,645,473) provides funding in FY27 for major HVAC upgrades to replace existing equipment that is beyond its expected service life and subject to frequent or catastrophic breakdown. FY28 and FY29 provides funding for the second phase of HVAC upgrades.

Downtown Bike Lockers (page 336) - This project ($30,000) funds the installation of 4-5 weatherproof bike lockers per year at the downtown building facilities assigned to the Facilities Management Team.

Greater Downtown Rehabilitation and Housing Incentive Program (page 338) – This program ($1,970,403) consolidates three previously separate initiatives—6052000004 (Greater Downtown Housing Creation Grant Program), 6052000002 (Downtown Rehabilitation Grant Program), and 6052000009 (Central Avenue Housing Forgivable Loan)—into a single, streamlined tool to support the revitalization of the Greater Downtown Urban Renewal District. The program supports both commercial revitalization and housing creation, with a focus on adaptive reuse, historic preservation, and equitable access to housing. This is a substantial reduction from previous available funding.

Downtown Storefront Activation Program (page 340) - This new project ($400,000) provides for $25,000/year toward City financial assistance to prospective storefront tenants for security deposits plus 25% of the first six months' rent, requiring matching financial support from the building owner (25%) and the tenant (50%) as partners in the business's success. In addition, $75,000/year will be dedicated to Dubuque Main Street's SWAP grant program ($15,000 of which is for administrative costs), which provides financial assistance for interior storefront buildout costs. The $100,000 annual allocation is anticipated to assist up to 20 businesses with the rent relief portion of the program, and up to 6 businesses with storefront buildout costs.

Smart Parking System Implementation (page 344) - This project ($1,490,175) provides funds for way finding signage throughout the City of Dubuque. With modifications to parking ramps and lots along with removing parking lots, new signage will be needed to improve traffic flow. New signs will be added and outdated signs will be removed.

Parking Ramp Major Maintenance Repairs (page 345) - This project ($9,161,567) funds major renovation work needed at the Iowa, Locust, 5th Street, Five Flags, 10th and Central, and Intermodal ramps. Funding will address structural repair items and needed mechanical, electrical & plumbing repairs.

Municipal Parking Lot Maintenance (page 346) - This project ($196,182) provides for maintaining the surface of 14 off-street municipal parking lots. This project also includes signage, landscaping, and screening improvements to surface lots. Lots include: Lot 2 (9th and Bluff), Lot 3 (5th and Bluff), Lot 5 (City Hall Lot), Lot 6 (Library Lot), Lot 7 (3rd and Main), Lot 10 (5th and Main), Lot 12 (4th and Central), Crescent Community Health Center Parking Lot, Lot 4 (12th and Bluff), Port of Dubuque Surface Lot, Federal Building Parking Lot, Elm Street Parking Lot, Ice Harbor Drive Parking Lot, and Lot 9 (3rd and Locust). The funding for maintenance of municipal parking lots provides for pavement crack sealing, repairs, line striping, and seal coating surfaces of municipal parking lots.

Homeowner Rehabilitation Program (page 350) - This project ($2,741,588) provides loans utilizing Community Development Block Grant (CDBG), Local Housing Trust Fund, and Local Match funding for loans to owner-occupied single family or duplex properties for maintenance and rehabilitation of their homes. The Program provides loans up to $40,000, at 0% interest, with affordable payments based on the applicant's income. Loans may be made for greater amounts if approved on a case-by-case basis by the Community Development Advisory Commission. This program has been in operation since 1978.

Downtown ADA Assistance Program (page 352) - This project ($185,000) provides assistance to residents and businesses to ensure facilities in the Downtown Urban Renewal Area are fully accessible and inclusive to all persons regardless of abilities. This includes parking lots, retail and wholesale stores, restaurants, cafés, taverns, gas stations, public buildings, lodging, schools, parks, and entertainment venues. The program is designed to assist businesses with the cost of becoming ADA compliant. Qualified applicants can receive up to 50% of the cost of the project from the City of Dubuque, at a maximum amount of $5,000 per property

North Cascade Housing TIF District

In FY 2014 the City created the first housing TIF district in the Timber Hyrst subdivision off of North Cascade Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income(LMI) residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expired in FY 2025 and all certified debt has been collected.

The additional tax dollars estimated to be returned to all taxing bodies annually based on the estimated Fiscal Year 2027 consolidated rate is as follows:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$589,631
City of Dubuque	36.26 %	$566,358
Dubuque County	19.96 %	$311,763
Northeast Iowa Community College	2.75 %	$42,953
Sunnycrest Manor County Hospital	1.89 %	$29,521
Dubuque Agricultural Extension	0.41 %	$6,404
Dubuque City Assessor	0.98 %	$15,307
Total	100.00 %	$1,561,937

English Ridge Housing TIF District

In FY 2015 the City created a housing TIF district in the English Ridge subdivision off of Stone Valley Drive. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2026.

The additional tax dollars estimated to be returned to all taxing bodies annually based on the estimated Fiscal Year 2027 consolidated rate is as follows:

Taxing Body	% of FY27 Consolidated Tax Rate	FY28 Additional Tax Revenue
Dubuque Community School District	37.75 %	$226,916
City of Dubuque	36.26 %	$217,960
Dubuque County	19.96 %	$119,980
Northeast Iowa Community College	2.75 %	$16,530
Sunnycrest Manor County Hospital	1.89 %	$11,361
Dubuque Agricultural Extension	0.41 %	$2,465
Dubuque City Assessor	0.98 %	$5,891
Total	100.00 %	$601,103

South Pointe Housing TIF District

In FY 2017 the City created a housing TIF district in the South Pointe subdivision off of Highway 151 South. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/ Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2031 due to a three year extension.

Rustic Point Housing TIF District

In FY 2017 the City created a housing TIF district in the Rustic Point subdivision off of Derby Grange Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/ Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2028.

N Grandview Housing TIF District

In FY 2021, the City created a housing TIF district in the North Grandview subdivision off of North Grandview Avenue. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in 2033.

MISCELLANEOUS SOURCES

Private Participation (1.10% of Total CIP)
Private contributions represents the non-City share of the cost of several projects including private participation, fund raising, loans, grants and future resource allocation of City funds. Private participation funds included in the five year CIP include: Boyd Gaming contribution for the Port of Dubuque Ramp Maintenance ($467,157); Street Lighting and Traffic Signal Knockdown insurance reimbursements ($50,000); Canadian Pacific Kansas City Southern (CPKC) Railroad contribution for 14th Street Overpass project ($1,000,000); Milling sales from the Asphalt Milling Program ($375,000); Private Marina Companies contribution for Harbor Area Maintenance Dredging ($200,000); Jeffris Family Foundation contribution for the restoration of Eagle Point Park structures ($1,852,354); and IDOT reimbursement for the Pavement Marking program ($125,000).

Special Assessments (0.08% of Total CIP)
Special Assessments represent that portion of street and sanitary sewer improvement projects anticipated to be assessed to benefiting property owners. The $285,000 amount breaks down: (a) $250,000 for sidewalk lien special assessments, and (b) $35,000 for green alleys (non Bee Branch) special assessments.

City of Dubuque
Recommended Capital Improvement Summary
FY 2027 - FY 2031

PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
POLICE DEPARTMENT									
Public Safety									
	DLEC Building Upgrades & Maintenance	G.O. Debt (Sales Tax Fund 20%)	$208,300.00	$—	$—	$—	$—	$208,300	1
FIRE DEPARTMENT									
Public Safety									
	Exterior Building Maintenance	G.O. Debt (Sales Tax Fund 20%)	$ 99,136	$ 864	$ 100,000	$ 100,000	$ —	$300,000	3
	Outdoor Warning Siren Repair/Replace	G.O. Debt (Sales Tax Fund 20%)	$ 54,000	$ —	$ —	$ —	$ —	$54,000	5
	Fire Station Expansion	G.O. Debt (Sales Tax Fund 20%), Debt Levy	$ 100,000	$ 250,000	$ 900,000	$ 4,000,900	$ 3,540,800	$8,791,700	6
	2027 Fire Engine Replacement (1907)	G.O. Debt (Sales Tax Fund 20%)	$ 20,000	$ —	$ —	$ —	$ —	$20,000	8
	2027 Ambulance Replacement (1914)	G.O. Debt (Sales Tax Fund 20%)	$ 500,000	$ —	$ —	$ —	$ —	$500,000	9
	2028 Fire Engine Replacement (1905)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ 20,000	$ —	$ —	$ —	$20,000	11
	Portable Radio Replacements	G.O. Debt (Sales Tax Fund 20%)	$ 490,000	$ —	$ —	$ —	$ —	$490,000	12
	2031 Fire Engine Replacement (1910)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 1,288,408	$1,288,408	13
	2030 Ambulance Replacement (1915)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 635,000	$ —	$635,000	14
	2031 Ambulance Replacement (130010)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 665,000	$665,000	15
	Install HVAC systems at Fire Station 5 and 6	G.O. Debt (Sales Tax Fund 20%)	$ 100,000	$ —	$ —	$ —	$ —	$100,000	17
PARKS AND RECREATION									
PARK DIVISION									
Culture and Recreation									
	All Parks								
	Low/Mod Income Area Park Improvements	CDBG	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$1,000,000	19
	Chaplain Schmitt Island								
	Environmental Restoration	State Grant Application	$ —	$ 30,000	$ 200,000	$ 200,000	$ —	$430,000	20

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PARKS AND RECREATION									
PARK DIVISION									
Culture and Recreation									
	Eagle Point Park								
	Replace Water Lines	Water Construction Fund	$ —	$ —	$ 280,000	$ —	$ —	$280,000	21
	Jeffris Grant	Sales Tax Fund (20%), Private Participant, G.O. Debt (20%)	$ 61,814	$ 69,216	$ 47,010	$ 941,177	$ 941,177	$ 2,060,394	22
	Eagle Point Park Master Plan	G.O. Debt (Sales Tax Fund 20%)	$ 165,000	$ —	$ —	$ —	$ —	$ 165,000	23
	Jackson Park								
	Restroom Building	G.O. Debt (GDTIF)	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	24
	Murphy Park								
	Replace Water Lines	Water Construction Fund	$ —	$ —	$ —	$ 220,000	$ —	$ 220,000	25
	Park Office								
	Park Office Roof Replacement	G.O. Debt (Sales Tax Fund (20%)	$ 12,000	$ —	$ —	$ —	$ —	$ 12,000	26
	General Park Maintenance								
	Trail Maintenance/Repair	Sales Tax Fund (20%)	$ —	$ —	$ 50,000	$ —	$ 50,000	$ 100,000	27
	Mechanic Shop - Roof Replacement	G.O. Debt (Sales Tax Fund 20%)	$ 35,000	$ —	$ —	$ —	$ —	$ 35,000	28
PARKS AND RECREATION									
CIVIC CENTER									
Culture and Recreation									
	Five Flags Building Improvements	Greater Downtown TIF, G.O. Debt (GDTIF)	$ 2,750,000	$ 3,094,678	$ —	$ —	$ —	$ 5,844,678	29
	Marquee Replacement	Greater Downtown TIF	$ 133,500	$ —	$ —	$ —	$ —	$ 133,500	30
	Boiler Replacement	G.O. Debt (GDTIF)	$ —	$ —	$ 410,000	$ —	$ —	$ 410,000	31
	Recirculating Pump Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 40,700	$ 40,700	32
	Standby Emergency Generator Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 870,400	$ 870,400	33

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PARKS AND RECREATION									
RECREATION DIVISION									
Culture and Recreation									
	Administration								
	Community Center Master Plan	Sales Tax Fund (20%)	$ —	$ 80,000	$ —	$ —	$ —	$ 80,000	34
	Bunker Hill Golf Course								
	Construct Cart Paths	Golf Fees	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	35
	Bunker Tree Removal & Replacement	Golf Fees	$ 10,000	$ 10,000	$ —	$ —	$ —	$ 20,000	36
	Administrative Office Lead Remediation Project	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	37
	Basement Leak Repair & Planter Box Removal	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	38
	Flora & Sutton Pool								
	Pool Tank Resurfacing	G.O. Debt (Sales Tax Fund 20%)	$ 135,000	$ —	$ —	$ —	$ —	$ 135,000	39
	Leak Repair	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	40
	Marina								
	Dock Fuel & Electrical System Rehab	G.O. Debt (Sales Tax Fund 20%)	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	41
	Dock Network Switch Replacement	G.O. Debt (Sales Tax Fund 20%)	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	42
PARKS AND RECREATION									
CONFERENCE CENTER									
General Government									
	Dishwasher and Water Softener Replacement	Greater Downtown TIF	$ 263,000	$ —	$ —	$ —	$ —	$ 263,000	43
	Roof Restoration	Greater Downtown TIF	$ —	$ 33,000	$ 1,350,000	$ —	$ —	$ 1,383,000	44
	HVAC System Evaluation	Greater Downtown TIF	$ 35,000	$ —	$ —	$ —	$ —	$ 35,000	45
	Fire Panel Replacement	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 155,000	$ —	$ 155,000	46
WATER DEPARTMENT									
Business Type									
	8th Street 20" Transmission Water Main Connection (Jackson to Central)	Water Construction Fund	$ —	$ 65,000	$ 212,000	$ —	$ —	$ 277,000	47
	17th/Locust Street Reconstruction Phase 4	State Revolving Fund Loan, Water Construction Fund	$ —	$ 555,000	$ 555,000	$ —	$ —	$ 1,110,000	48

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
WATER DEPARTMENT									
Business Type									
	Admiral Sheehy Drive Water Main Loop	Water Construction Fund	$ —	$ —	$ —	$ 686,400	$ —	$ 686,400	49
	Central Ave Booster Station	State Revolving Fund Loan	$ —	$ —	$ —	$ 1,020,000	$ —	$ 1,020,000	50
	Central Ave and White St Water Utility Improvements for the Traffic Study Implementation Plan	Water Construction Fund	$ 75,000	$ 50,000	$ 50,000	$ 50,000	$ 20,000	$ 245,000	51
	Water Main Extension Central Ave	State Revolving Fund Loan	$ —	$ —	$ 965,000	$ —	$ —	$ 965,000	52
	Cla-Val Link2Valves Maintenance Program for Water Distributions Specialty Valves	Water Construction Fund	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 27,300	$ 136,500	54
	Creek Crossing Water Main Restoration	Water Construction Fund	$ 91,500	$ —	$ —	$ —	$ 200,000	$ 291,500	55
	Water Distribution System Master Plan	Water Construction Fund	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	56
	Distribution System Regulatory Monitoring/Flushing Stations	Water Construction Fund	$ 150,000	$ —	$ —	$ —	$ —	$ 150,000	58
	Water District Metered Zone (DMZ) Pilot	Water Construction Fund	$ 180,000	$ —	$ —	$ —	$ —	$ 180,000	59
	Eagle Point WTP Lime Sludge Drain Sediment Trap	Water Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	60
	Eagle Point WTP Railroad Building Study	Water Construction Fund	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	61
	Enterprise Asset Management System Software-Water	Water Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	62
	Fire Hydrant Assembly Relocation/ Replacement for the Sidewalk Program	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	63
	Fire Hydrant Stock	Water Construction Fund	$ 140,250	$ 154,275	$ 169,702	$ 186,672	$ 205,339	$ 856,238	64
	Generators-Park Hill & Mt. Carmel	Water Construction Fund	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	65
	Grove Terrace Sanitary Sewer Reconstruction (Consent Decree)	Water Construction Fund	$ —	$ 130,000	$ —	$ —	$ —	$ 130,000	66
	Harvard St Sanitary Sewer Reconstruction (Consent Decree)	Water Construction Fund	$ —	$ 140,000	$ —	$ —	$ —	$ 140,000	67
	Hempstead St Sanitary Sewer Reconstruction (Consent Decree)	Water Construction Fund	$ —	$ 320,000	$ —	$ —	$ —	$ 320,000	68
	Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St	Water Construction Fund, State Revolving Fund Loan	$ —	$ —	$ —	$ 120,000	$ 880,000	$ 1,000,000	69
	Water Distribution System Hydraulic Modeling	Water Construction Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 50,000	70
	JFK Tower Interior Piping & Expansion Joint Replacement	Water Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	71

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WATER DEPARTMENT									
Business Type									
	Leak Detection Correlator Replacement	Water Construction Fund	$ 35,000	$ —	$ —	$ 35,000	$ —	$ 70,000	72
	Leak Detection Survey	Water Construction Fund	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 130,000	73
	Maintenance of Public Water Mains During Stone Retaining Wall Repair	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	74
	Municipal Services Center Roof Replacement	Water Construction Fund	$ 113,201	$ —	$ —	$ —	$ —	$ 113,201	75
	North Grandview Ave Water Repairs	Water Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ 80,000	76
	Water Main Extension Olympic Heights Rd	State Revolving Fund Loan	$ —	$ —	$ 617,000	$ —	$ —	$ 617,000	77
	Water Main Extension Pennsylvania Ave	Water Construction Fund	$ 80,000	$ 465,000	$ —	$ —	$ —	$ 545,000	78
	Private Lead Line Replacement Program	Water Construction Fund	$ 1,050,000	$ —	$ —	$ —	$ —	$ 1,050,000	79
	Private Lead Service Line Replacement Program (City-wide)	State Revolving Fund Loan, Water Construction Fund	$ 50,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 4,050,000	81
	Public Lead Line Water Main Replacement	Water Construction Fund	$ 330,000	$ —	$ —	$ —	$ —	$ 330,000	83
	Rockdale Road Reconstruction	Water Construction Fund	$ —	$ —	$ —	$ 400,000	$ —	$ 400,000	84
	Water Main Extension Seippel Rd and Pennsylvania Ave	Water Construction Fund	$ —	$ —	$ —	$ —	$ 585,000	$ 585,000	85
	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	State Revolving Fund Loan	$ —	$ 1,572,982	$ 2,300,000	$ 3,500,000	$ —	$ 7,372,982	86
	Source Water PFAS Reduction Project	State Revolving Fund Loan	$ —	$ 2,198,217	$ 2,450,000	$ —	$ —	$ 4,648,217	87
	South Algona 12" Water Main Replacement	State Revolving Fund Loan	$ —	$ —	$ 793,000	$ —	$ —	$ 793,000	88
	Water Repairs Sunnyslope Street Project	Water Construction Fund	$ —	$ 90,000	$ 110,000	$ 80,000	$ 110,000	$ 390,000	89
	Vehicle 4903 Replacement	Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ 130,000	90
	Vehicle 4908 Replacement	Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ 130,000	91
	Vehicle 4920 Replacement	Water Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ 80,000	92
	Water Main Replacement W 8th St	State Revolving Fund Loan	$ —	$ 60,000	$ 335,000	$ —	$ —	$ 395,000	93
	Safety Equipment for Water Distribution Staff	Water Construction Fund	$ 37,600	$ —	$ —	$ —	$ 20,000	$ 57,600	94
	Water Main Upgrades during Street General Repairs	Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	95
	Water Meter Replacement Program	Water Construction Fund	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 137,550	$ 687,750	96

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WATER DEPARTMENT									
Business Type									
	Water Storage Rehabilitation Program	State Revolving Fund Loan - C	$ 275,000	$ 1,425,000	$ 175,000	$ 1,286,000	$ 175,000	$ 3,336,000	97
	Water Tower Mixer Replacement	Water Construction Fund	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 225,000	98
	Water Treatment Plant Roof Replacement	Water Construction Fund	$ —	$ 110,000	$ 350,000	$ —	$ —	$ 460,000	99
	Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program	Water Construction Fund	$ 110,500	$ 165,000	$ 150,000	$ 162,000	$ 162,000	$ 749,500	100
	West End Annexation Phase II	State Revolving Fund Loan - C	$ —	$ 2,000,000	$ —	$ —	$ —	$ 2,000,000	101
	Water Treatment Plant and Pump Station Pipe Rehabilitation	Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	102
	Water Treatment Plant South Plant Flow Meter Replacement	Water Construction Fund	$ 60,000	$ —	$ —	$ —	$ —	$ 60,000	103
	Southwest Arterial 16" Water Main Extension	State Revolving Fund Loan	$ —	$ —	$ 2,475,000	$ —	$ —	$ 2,475,000	104
WATER & RESOURCE RECOVERY CENTER									
Business Type									
	Lift Station SCADA Upgrades	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —	$ 200,000	105
	HVAC Replacement	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000	106
	Bar Screen Replacement	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ 500,000	$ 2,000,000	$ 2,500,000	107
	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 35,000	$ —	$ —	$ —	$ 1,500,000	$ 1,535,000	109
	Industrial Controls Upgrade	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 919,700	$ 545,000	$ 2,375,000	$ 2,275,000	$ —	$ 6,114,700	111
	Utility Vehicle Replacement	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ 13,000	113
	Equipment Trailer Replacement	Sanitary Sewer Construction Fund	$ 16,000	$ —	$ —	$ —	$ —	$ 16,000	114
	Environmental Laboratory Still replacement	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ 13,000	115
	Compressed Air System Improvements	Sanitary Sewer Construction Fund	$ 69,500	$ —	$ —	$ —	$ —	$ 69,500	116

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WATER DEPARTMENT									
Business Type									
	Process Control Instrumentation Improvements - Dissolved Oxygen Monitoring	Sanitary Sewer Construction Fund	$ 135,000	$ —	$ —	$ —	$ —	$ 135,000	117
	Influent and Effluent Monitoring Improvements	Sanitary Sewer Construction Fund	$ 40,000	$ —	$ —	$ —	$ —	$ 40,000	118
	Maintenance Shop Hoist Replacement	Sanitary Sewer Construction Fund	$ 11,000	$ —	$ —	$ —	$ —	$ 11,000	120
	Scum Pit Pump Replacement	Sanitary Sewer Construction Fund	$ 77,000	$ —	$ —	$ —	$ —	$ 77,000	121
	General Equipment Replacement	Sanitary Sewer Construction Fund	$ 45,000	$ 30,000	$ 15,000	$ —	$ —	$ 90,000	122
	Treatment System Infrastructure Restoration & Reliability Improvements	Sanitary Sewer Construction Fund	$ 1,380,000	$ 690,000	$ —	$ —	$ —	$ 2,070,000	123
	Solids Handling Door Replacement	Sanitary Sewer Construction Fund	$ 17,000	$ —	$ —	$ —	$ —	$ 17,000	125
	Safety Program Development	Sanitary Sewer Construction Fund	$ 84,000	$ 22,000	$ —	$ —	$ —	$ 106,000	126
AIRPORT									
Public Works									
	Reconstruct Taxiway A	FAA Discretionary Funds, FAA Entitlement, G.O. Debt (Sales Tax Fund 20%)	$ 8,049,994	$ 1,920,000	$ —	$ —	$ —	$ 9,969,994	128
	Equipment Storage Building	CSVI Funds	$ —	$ 247,500	$ —	$ —	$ —	$ 247,500	129
	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	State Grant, G.O. Debt (Sales Tax Fund 20%)	$ —	$ 475,000	$ 475,000	$ —	$ —	$ 950,000	130
	Corporate Hanger Facilities Maintenance	Sales Tax Fund (20%), CSVI Funds	$ 100,000	$ —	$ 40,000	$ —	$ —	$ 140,000	131
	Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN)	FAA Discretionary Funds, Sales Tax Fund (20%)	$ —	$ —	$ 100,000	$ —	$ —	$ 100,000	132
	Taxiway D Extension	FAA Discretionary, G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 2,940,000	$ —	$ 2,940,000	133
	Taxiway J Improvements	FAA Entitlement Funds, FAA Discretionary Funds, Sales Tax Fund (20%)	$ —	$ —	$ —	$ 3,645,600	$ 3,500,000	$ 7,145,600	134

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PUBLIC WORKS									
Public Works									
	Asphalt Milling Program	Sales Tax Fund (30%), Milling Revenue	$ 162,899	$ 168,601	$ 174,503	$ 180,611	$ 186,933	$ 873,547	135
	Curb Ramp Program	Sales Tax Fund (30%), Road Use Tax Fund, G.O. Debt (Sales Tax Fund 30%)	$ 950,000	$ 983,250	$ 983,250	$ 983,250	$ 983,250	$ 4,883,000	136
	Tri-top Catch Basin Replacement	Sales Tax Fund (30%)	$ 62,500	$ 64,688	$ 66,953	$ 69,297	$ 71,724	$ 335,162	137
	Curb Replacement Program	Sales Tax Fund (30%)	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 22,000	$ 110,000	138
	Concrete Street Section Repair Program	G.O. Debt (Sales Tax Fund 30%)	$ 565,500	$ 229,676	$ 255,215	$ 281,647	$ 309,000	$ 1,641,038	139
	Floodwall Post-Flood Repair Program	Sales Tax Fund (30%)	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 200,000	140
	Steps, Hand Railings & Wall-Top Fencing	Sales Tax Fund (30%)	$ 17,500	$ 18,113	$ 18,748	$ 19,404	$ 20,083	$ 93,848	141
	Municipal Services Center Access System Replacement	G.O. Debt (Sales Tax Fund 20%), General Fund, Road Use Tax Fund	$ 61,200	$ —	$ —	$ —	$ —	$ 61,200	142
	Municipal Services Center Access System Replacement	Water Construction Fund, Garage Service Fund	$ 23,800	$ —	$ —	$ —	$ —	$ 23,800	143
	Municipal Services Center Fleet Maintenance Bay Extension	Garage Service Fund	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	144
	NW Arterial Shoulder Paving Project	G.O. Debt (Sales Tax Fund 30%)	$ 616,875	$ 537,469	$ 564,343	$ 592,560	$ —	$ 2,311,247	145
	Hawthorne St Boat Ramp Repair	Sales Tax Fund (30%)	$ 54,338	$ 353,194	$ —	$ —	$ —	$ 407,532	146
	Municipal Services Center Roof Replacement	G.O. Debt (Sales Tax Fund 30%)	$ 333,313	$ —	$ —	$ —	$ —	$ 333,313	147
	Wheel Loader Purchase - 3255	Sales Tax Fund (30%)	$ —	$ 305,865	$ —	$ —	$ —	$ 305,865	148
	Mechanical Sweeper Replacement - 4007	Sales Tax Fund (30%)	$ 290,466	$ —	$ —	$ —	$ —	$ 290,466	149
	Vacuum Street Sweeper Replacement - 4002	Road Use Tax Fund	$ 393,121	$ —	$ —	$ —	$ —	$ 393,121	150
	Sign Truck Replacement - 3236	Sales Tax Fund (30%)	$ 295,000	$ —	$ —	$ —	$ —	$ 295,000	151
	Backhoe Loader Purchase - 3214	Road Use Tax Fund	$ —	$ 145,360	$ —	$ —	$ —	$ 145,360	152
	Backhoe Loader Purchase - 3213	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ 176,946	$ 176,946	153
	Wheel Loader Purchase -3209	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 301,159	$ —	$ —	$ 301,159	154
	Portable Jet - 2730	Sanitary Sewer Construction Fund	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	155

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PUBLIC WORKS									
Public Works									
	New CCTV Camera	Sanitary Sewer Construction, Stormwater Construction Fund	$ 40,000	$ —	$ —	$ —	$ —	$ 40,000	156
	Off-Road Vehicle - 2727	Sanitary Sewer Construction Fund	$ 25,000	$ —	$ —	$ —	$ —	$ 25,000	157
	Off Road Vehicle CCTV Slide-in Unit Replacement	Sanitary Sewer Construction, Stormwater Construction Fund	$ —	$ 145,000	$ —	$ —	$ —	$ 145,000	158
	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement - 4004	Sales Tax Fund (30%)	$ 318,000	$ —	$ —	$ —	$ —	$ 318,000	159
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3223	Sales Tax Fund (30%)	$ 305,000	$ —	$ —	$ —	$ —	$ 305,000	160
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3207	Sales Tax Fund (30%)	$ —	$ 336,000	$ —	$ —	$ —	$ 336,000	161
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3233	Sales Tax Fund (30%)	$ —	$ 336,000	$ —	$ —	$ —	$ 336,000	162
	58,000 Gross Vehicle Weight Dump Truck Replacement - 3222	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 352,800	$ —	$ —	$ 352,800	163
	44,000 GVW Dump Truck Replacement - 3241	Sales Tax Fund (30%)	$ 277,000	$ —	$ —	$ —	$ —	$ 277,000	164
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3208	Sales Tax Fund (30%)	$ 222,920	$ —	$ —	$ —	$ —	$ 222,920	165
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3201	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 292,850	$ —	$ —	$ —	$ 292,850	166
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3206	Sales Tax Fund (30%)	$ —	$ 234,491	$ —	$ —	$ —	$ 234,491	167
	44,000 Gross Vehicle Weight Dump Truck Replacement - 3212	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ —	$ 259,398	$ —	$ 259,398	168
	Fleet Service Sweeper - 3254	Garage Service Fund	$ 25,000	$ —	$ —	$ —	$ —	$ 25,000	169
	Fleet Service Truck	Garage Service Fund	$ 151,500	$ —	$ —	$ —	$ —	$ 151,500	170
PUBLIC WORKS									
Business Type									
	Sanitary Sewer Root Foaming	Sanitary Sewer Construction Fund	$ 30,000	$ 30,750	$ 31,519	$ 32,307	$ 33,115	$ 157,691	171
	Solid Waste Collection Vehicle Grapple Truck - 3410	G.O. Debt (Refuse)	$ 395,000	$—	$—	$ —	$ —	$ 395,000	172
	Solid Waste Collection Vehicle Rear Loader - 3403	Refuse Collection Fund	$ —	$—	$257,294	$ —	$ —	$ 257,294	173

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PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
PUBLIC WORKS									
Business Type									
	Solid Waste Collection Vehicle Mini Rear Loader - 3406	Refuse Collection Fund	$ —	$—	$155,585	$ —	$ —	$ 155,585	174
	Solid Waste Collection Vehicle Rear Loader - 3407	Refuse Collection Fund	$ —	$—	$—	$ 257,294	$ —	$ 257,294	175
	Solid Waste Collection Vehicle Automated Side Loader - 3412	Refuse Collection Fund	$ —	$—	$—	$ 383,250	$ —	$ 383,250	176
	Solid Waste Collection Vehicle Automated Side Loader - 3413	Refuse Collection Fund	$ —	$—	$—	$ —	$ 383,250	$ 383,250	177
	Solid Waste Collection Vehicle - Side Loader -3417	Refuse Collection Fund	$ —	$383,250	$—	$ —	$ —	$ 383,250	178
	Solid Waste Collection Vehicle -Pickup Truck -3418	Refuse Collection Fund	$ —	$80,000	$—	$ —	$ —	$ 80,000	179
	Solid Waste Collection Vehicle 3/4 Ton Pickup - 3419	Refuse Collection Fund	$ 65,000	$—	$—	$ —	$ —	$ 65,000	180
	Solid Waste Collection Vehicle Automated Side Loader - 3411	Refuse Collection Fund	$ —	$—	$—	$ —	$ 383,250	$ 383,250	181
	Landfill Gas Field Well Leachate Pump	DMASWA Fund	$ 25,000	$25,000	$25,000	$ 25,000	$ 25,000	$ 125,000	182
	Landfill Waste Minimization Grant Project	DMASWA Fund	$ 75,000	$100,000	$100,000	$ 100,000	$ —	$ 375,000	183
	Landfill EMS Grant Matching Funds	DMASWA Fund	$ 25,000	$25,000	$25,000	$ 25,000	$ 25,000	$ 125,000	184
	Landfill Compactor Rebuild 3471	DMASWA Fund	$ —	$—	$—	$ —	$ 400,000	$ 400,000	185
	Landfill Compactor Purchase & Midlife Rebuild	DMASWA Fund	$ 450,000	$—	$—	$ —	$ —	$ 450,000	186
	Landfill Portable Litter Fencing	DMASWA Fund	$ 85,000	$85,000	$—	$ —	$ —	$ 170,000	187
	Landfill Half Ton Truck Replacement	DMASWA Fund	$ 50,677	$—	$—	$ —	$ —	$ 50,677	188
	Landfill Minivan Replacement	DMASWA Fund	$ —	$—	$58,583	$ —	$ —	$ 58,583	189
	Landfill Forklift Replacement	DMASWA Fund	$ —	$—	$—	$ 30,690	$ —	$ 30,690	190
	Landfill Dozer Rebuild/Replacement - 3453	DMASWA Fund	$ 296,750	$—	$—	$ —	$ —	$ 296,750	191
	Landfill Dozer Rebuild/Replacement - 3456	DMASWA Fund	$ —	$—	$—	$ 256,900	$ —	$ 256,900	192
	Landfill Gator Replacement 3480	DMASWA Fund	$ —	$—	$—	$ 33,122	$ —	$ 33,122	193
	Landfill Gator Replacement 3482	DMASWA Fund	$ —	$—	$—	$ —	$ 33,785	$ 33,785	194
	Landfill Batwing Replacement	DMASWA Fund	$ —	$34,869	$—	$ —	$ —	$ 34,869	195
	Landfill Permit Renewal	DMASWA Fund	$ 55,204	$—	$—	$ —	$ —	$ 55,204	196
	Landfill Website Redesign	DMASWA Fund	$ 20,000	$—	$—	$ —	$ —	$ 20,000	197

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PUBLIC WORKS									
Business Type									
	Landfill Alternative Energy	DMASWA Fund	$ —	$50,000	$—	$ —	$ —	$ 50,000	198
	Wheel Loader Replacement	DMASWA Fund	$ —	$—	$486,793	$ —	$ —	$ 486,793	199
	3C Wheel Loader	DMASWA Fund	$ 275,000	$—	$—	$ —	$ —	$ 275,000	200
	Sweeper	DMASWA Fund	$ 95,000	$—	$—	$ —	$ —	$ 95,000	201
	Bush Mower	DMASWA Fund	$ 15,000	$—	$—	$ —	$ —	$ 15,000	202
	3451 Hook Truck	DMASWA Fund	$ —	$—	$—	$ —	$ 335,223	$ 335,223	203
	Water Truck	DMASWA Fund	$ —	$200,000	$—	$ —	$ —	$ 200,000	204
	Mechanical Service Truck Replacement	DMASWA Fund	$ —	$—	$—	$ 95,607	$ —	$ 95,607	205
	Dozer Replacement	DMASWA Fund	$ —	$—	$—	$ 593,500	$ —	$ 593,500	206
	Landfill Tarpomatic Replacement Project	DMASWA Fund	$ —	$—	$—	$ 95,082	$ —	$ 95,082	207
	Title V (Emission) Permit Renewal	DMASWA Fund	$ —	$—	$—	$ —	$ 22,082	$ 22,082	208
ENGINEERING DEPARTMENT									
STORMWATER									
Business Type									
	Storm Sewer General Replacements	Stormwater Construction Fund	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 1,500,000	209
	Enterprise Asset Management System Software	Stormwater Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	210
	Stormwater Management Program	Stormwater Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —	$ 800,000	211
	Stormwater Truck	Stormwater Construction Fund	$ 44,000	$ —	$ —	$ —	$ —	$ 44,000	213
	Flow Metering Equipment	Stormwater Construction Fund	$ 200,000	$ —	$ —	$ —	$ 200,000	$ 400,000	214
	Confined Space Drone	Stormwater Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	215
	Detention Basin Maintenance & Repair	Stormwater Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	216
	Drainage Channel Maintenance & Repair	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	218

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STORMWATER									
Business Type									
	Specific Storm Sewer Projects								
	Bee Branch Creek Gate & Pump Replacement	Federal Grant, State Revolving Fund Loan, FEMA Homeland Security - Community Project Funding/ Congressionally Directed Spending	$ 5,121,112	$ —	$ —	$ —	$ —	$ 5,121,112	220
	Schmitt Island Stormwater Rehabilitation	Stormwater Construction Fund	$ —	$ —	$ 450,000	$ —	$ —	$ 450,000	222
	17th/Locust Street Reconstruction Phase 4	State Revolving Fund Loan, Federal Grant	$ 535,000	$ 2,495,000	$ 2,270,000	$ —	$ —	$ 5,300,000	223
	North Catfish Creek Trail Stabilization	Stormwater Construction Fund	$ 300,000	$ 200,000	$ —	$ —	$ —	$ 500,000	224
	Pebble Cove Drainage Basin Improvements	Stormwater Construction Fund	$ —	$ —	$ 240,000	$ —	$ —	$ 240,000	226
	Teddy Bear Park Streambank Stabilization	Stormwater Construction Fund	$ —	$ —	$ 252,000	$ —	$ —	$ 252,000	228
	Harvest View Storm Sewer Improvements	Stormwater Construction Fund	$ —	$ —	$ —	$ 320,000	$ —	$ 320,000	229
	Primrose Court Storm Sewer Repair	Stormwater Construction Fund	$ —	$ —	$ —	$ —	$ 120,000	$ 120,000	230
ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	General Sanitary Sewer Projects								
	General Sanitary Sewer Replacement	Sanitary Sewer Construction Fund	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 1,500,000	231
	Sewer Utility Asset Management Plan	Sanitary Sewer Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	232
	Enterprise Asset Management System Software - Sanitary	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	234
	Old Mill Road Lift Station & Force Main - Phase 1	State Revolving Fund Loan	$ 1,009,221	$ —	$ —	$ —	$ —	$ 1,009,221	235
	Old Mill Road Lift Station & Force Main - Phase 2	Sanitary Sewer Construction Fund	$ 6,978,630	$ —	$ —	$ —	$ —	$ 6,978,630	237
	Old Mill Road Lift Station & Force Main - Phase 3 (Catfish Creek Middle Fork)	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 2,600,000	$ —	$ 8,645,517	$ 8,645,517	$ —	$ 19,891,034	239

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ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	Old Mill Road Lift Station & Force Main - Phase 4 (Catfish Creek South Fork)	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 9,891,927	$ 9,614,331	$ —	$ —	$ —	$ 19,506,258	241
	Schmitt Island Sanitary Improvements	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 4,415,252	$ 4,415,252	243
	Manhole Inspection Equipment	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 28,000	$ 28,000	245
	General Sanitary Sewer Projects								
	Kerper Boulevard Sanitary Sediment Trap	Sanitary Sewer Construction Fund	$ 80,000	$ —	$ —	$ —	$ —	$ 80,000	246
	JFK Yiannias Place Sanitary Sewer Relocation	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 50,000	$ 500,000	$ —	$ —	$ —	$ 550,000	247
	Key West Sanitary Lift Station Replacement	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 255,000	$ —	$ 1,280,000	$ —	$ —	$ 1,535,000	248
	Sanitary Basin Analysis - Steger Heights Area	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 240,000	$ 120,000	$ 1,180,000	$ —	$ —	$ 1,540,000	249
	Sanitary Basin Analysis - Quigley's Sub Area	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 220,000	$ 120,000	$ 1,180,000	$ —	$ —	$ 1,520,000	251
	Sanitary Basin Analysis - South Port & Terminal St LS	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 700,000	$ 200,000	$ 3,300,000	$ 3,300,000	$ 3,300,000	$ 10,800,000	253
	Reconstruction Projects								
	Outfall Manhole Reconstruction	Sanitary Sewer Construction Fund	$ 100,000	$ 600,000	$ —	$ —	$ —	$ 700,000	255
	Grove Terrace Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 80,000	$ 400,000	$ —	$ —	$ —	$ 480,000	256
	Track Line Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 100,000	$ 3,400,000	$ —	$ —	$ —	$ 3,500,000	257
	Cooper Place and Maiden Lane Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 100,000	$ 1,000,000	$ —	$ —	$ —	$ 1,100,000	259

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ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	Harvard Street Sanitary Sewer Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 80,000	$ 420,000	$ —	$ —	$ —	$ 500,000	260
	Hempstead Reconstruction	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ 200,000	$ 550,000	$ —	$ —	$ —	$ 750,000	261
	Knob Hill-Duggan Drive Sanitary Sewer Reconstruction	State Revolving Fund Loan	$ —	$ 50,000	$ 500,000	$ —	$ —	$ 550,000	262
	17th/Locust Street Reconstruction Phase 4 (Heeb to Kirkwood) - Sanitary	State Revolving Fund Loan	$ —	$ 638,000	$ 462,000	$ —	$ —	$ 1,100,000	263
ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Street Related Improvements								
	14th St Overpass	GO Debt (Sales Tax Fund 30%), Federal Grant, DMATS STBG, Private Participant	$ 3,876,000	$ 9,118,000	$ 23,150,000	$ —	$ —	$ 36,144,000	264
	Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street	G.O. Debt (Sales Tax Fund 30%)	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 3,000,000	$ 9,770,000	266
	US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation	DMATS STBG Application	$ —	$ —	$ 4,027,993	$ 1,972,007	$ —	$ 6,000,000	268
	East - West Corridor Capacity Improvements	G.O. Debt (Sales Tax Fund 30%), Federal Grant	$ 100,000	$ 5,714,000	$ 2,932,000	$ 4,927,000	$ 4,927,000	$ 18,600,000	269
	Green Alleys - Non Bee Branch	G.O. Debt (Sales Tax Fund 30%), Special Assessments	$ —	$ —	$ —	$ 350,000	$ —	$ 350,000	271
	Pavement Marking Project	G.O. Debt (Sales Tax 30%), Sales Tax Fund (30%), IDOT	$ 260,000	$ 260,000	$ 260,000	$ 270,000	$ 270,000	$ 1,320,000	272
	Pavement Preservation Joint Sealing	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 75,000	$ 225,000	273
	Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing	G.O. Debt (Sales Tax Fund 30%)	$ 500,000	$ 525,000	$ 550,000	$ 575,000	$ 600,000	$ 2,750,000	274

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ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Pavement Rehabilitation - Dowel Bar Concrete Joint Repair	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 1,035,000	$ —	$ —	$ —	$ 1,035,000	276
	Traffic and Pedestrian Crossing Warning Devices	Sales Tax Fund (30%)	$ 37,000	$ —	$ 36,000	$ —	$ 36,500	$ 109,500	277
	Street Construction General Repair	Sales Tax Fund (30%)	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 150,000	$ 695,000	279
	17th/Locust Street Reconstruction Phase 4	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 2,055,000	$ 2,270,000	$ 440,000	$ —	$ 4,765,000	280
	Port of Dubuque Streets Extension	Greater Downtown TIF	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	281
	Sidewalk Related								
	Safe Routes to School	Sales Tax Fund (30%)	$ 27,000	$ 27,000	$ 22,000	$ 22,000	$ 22,000	$ 120,000	282
	Brick Paver Maintenance	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 205,000	$ 205,000	$ 210,000	$ 1,020,000	284
	Sidewalk Program - City-Owned Property	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	285
	Sidewalk Program Related to Curb and Catch Basin Replacements	Sales Tax Fund (20%)	$ 50,000	$ 56,000	$ 62,000	$ 68,000	$ 74,000	$ 310,000	286
	Sidewalk Inspection Program - Assessable	Sales Tax Fund (20%), Special Assessments	$ 50,000	$ 55,000	$ 65,000	$ 70,000	$ 80,000	$ 320,000	287
	Trails/General Maintenance								
	Bridge Repairs/Maintenance	Sales Tax Fund (30%)	$ 500,000	$ 500,000	$ 535,000	$ 535,000	$ 570,000	$ 2,640,000	288
	NW Arterial Trail Drainage	Sales Tax Fund (30%)	$ 150,000	$ —	$ —	$ —	$ —	$ 150,000	290
	Enterprise Asset Management System Software - Roadways	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	291
	Guardrail Replacement	Sales Tax Fund (30%)	$ —	$ 30,000	$ —	$ 30,000	$ —	$ 60,000	293
	Stone Retaining Walls	Sales Tax Fund (30%)	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	294
	Pedestrian Safety with Permanent Bollards/Barricades	Road Use Tax Fund	$ 28,000	$ 42,000	$ 42,000	$ 40,000	$ —	$ 152,000	295
ENGINEERING DEPARTMENT									
MISCELLANEOUS									
General Government									
	Railroad Quiet Zone Study	Greater Downtown TIF	$ 400,000	$ 400,000	$ —	$ —	$ —	$ 800,000	297
Public Works									
	Public Electric Vehicle Chargers	Federal Grant	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ —	$ 55,168	299

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ENGINEERING DEPARTMENT									
MISCELLANEOUS									
Public Works									
	Harbor Area Maintenance - Dredging	Sales Tax (20%), State Grant, Private Participant	$ —	$ 425,000	$ 200,000	$ 425,000	$ —	$ 1,050,000	301
	Way finding Signage	Sales Tax Fund (30%)	$ 20,000	$ —	$ 20,000	$ —	$ —	$ 40,000	303
	Riverfront Leasehold Management	Sales Tax Fund (30%)	$ 75,000	$ 75,000	$ 80,000	$ 80,000	$ 85,000	$ 395,000	304
ENGINEERING DEPARTMENT									
TRAFFIC									
General Government									
	Speed Shields & Traffic Calming Measures	Sales Tax Fund (30%)	$ —	$ —	$ 49,000	$ 49,000	$ —	$ 98,000	305
	Aerial Bucket Truck Replacement - 3230	G.O. Debt (Sales Tax Fund 30%)	$ —	$ 327,540	$ —	$ —	$ —	$ 327,540	306
Public Works									
	Broadband Acceleration and Universal Access	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ 80,000	$ 290,000	307
	Emergency Preemption Expansion and Upgrades	Sales Tax Fund (30%)	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000	$ 80,000	308
	Fiber Infrastructure Management System	Sales Tax Fund (30%)	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ 80,000	$ 330,000	309
	Fiber Optic Conduit - Miscellaneous	Sales Tax Fund (30%)	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ 50,000	$ 205,000	310
	ITS Traffic Control Equipment	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000	311
	LED Re-Lamp Schedule	Sales Tax Fund (30%)	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 50,000	312
	Signalization Program	Sales Tax Fund (30%)	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 455,000	313
	Street Lighting and Traffic Signal Knockdown/Insurance	Sales Tax Fund (30%), Insurance Reimbursements	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 170,000	314
	Street Camera Installation	Sales Tax Fund (30%)	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 375,000	315
	Street Light Replacement and New Installation	Sales Tax Fund (30%)	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 225,000	316
	Traffic Control Project Phase 1	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000	$ 260,000	317
	Surge and Grounding Improvement at Signals	Sales Tax Fund (30%)	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	318
	Traffic Signal Battery Backup	Sales Tax Fund (30%)	$ 33,500	$ 34,000	$ 35,000	$ 36,000	$ 37,000	$ 175,500	319
	Traffic Signal Controller Replacement	Sales Tax Fund (30%)	$ 35,000	$ 70,000	$ 72,000	$ 74,000	$ 76,000	$ 327,000	320
	Traffic Signal Interconnect Conduit Replacement	Sales Tax Fund (30%)	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 200,000	321

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	Traffic Signal Intersection Reconstruction	Sales Tax Fund (30%)	$ 75,000	$ 80,000	$ 100,000	$ 100,000	$ 100,000	$ 455,000	323
	Traffic Signal Mastarm Retrofit	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 50,000	$ 200,000	324
	Traffic Signal Network Communications Program	Sales Tax Fund (30%)	$ 50,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000	$ 445,000	325
	Traffic Signal Vehicle Detection Conversion	Sales Tax Fund (30%)	$ 30,000	$ 60,000	$ 62,000	$ 64,000	$ 66,000	$ 282,000	326
ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Chavenelle Street Light Replacement Project	DICW TIF	$ 102,600	$ 47,750	$ 32,500	$ —	$ —	$ 182,850	328
	Iowa St Streetlight Replacement Project	G.O. Debt (Sales Tax Fund 30%)	$ —	$ —	$ 138,000	$ —	$ —	$ 138,000	330
	Enterprise Asset Management System Software - Fiber	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ —	$ —	$ —	$ 100,000	331
	Traffic Control Project Phase 2	Sales Tax Fund (30%), State ICAAP Grant, DMATS STBG	$ 1,029,000	$ —	$ —	$ —	$ —	$ 1,029,000	332
ENGINEERING									
FACILITIES MANAGEMENT									
General Government									
	Federal Building Renovation	G.O. Debt (GDTIF)	$ 1,365,000	$ 2,015,000	$ 2,015,000	$ —	$ —	$ 5,395,000	334
	Downtown Bike Lockers	Greater Downtown TIF	$ 15,000	$ —	$ —	$ —	$ —	$ 15,000	336
	City Hall - Radon Mitigation System	Sales Tax Fund (20%)	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	337
ECONOMIC DEVELOPMENT									
Community and Economic Development									
	Downtown Rehab Grant Program	Greater Downtown TIF	$ 1,000,000	$ 400,000	$ 100,000	$ 100,000	$ 100,000	$ 1,700,000	338
	Downtown Storefront Activation Program	Greater Downtown TIF	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ 400,000	340
	Workforce Development	Land Sales	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 1,857,500	342

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TRANSPORTATION SERVICES DEPARTMENT									
Transit Division									
Business Type									
	Electric Buses (2) 5339	Transit Capital Fund, FTA Grant	$ 2,767,732	$ —	$ —	$ —	$ —	$ 2,767,732	343
Parking Division									
Business Type									
	Smart Parking System	Greater Downtown TIF	$ —	$ 780,000	$ —	$ —	$ —	$ 780,000	344
	Parking Ramp Major Maintenance Repairs	G.O. Debt (GDTIF), Greater Downtown TIF	$ 1,941,200	$ 960,000	$ —	$ 2,064,000	$ 1,032,000	$ 5,997,200	345
	Municipal Parking Lot Maintenance	Greater Downtown TIF	$ 57,500	$ 59,500	$ —	$ —	$ —	$ 117,000	346
	Port of Dubuque Ramp - Major Maintenance	Private Participant	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 97,168	$ 467,157	347
HOUSING AND COMMUNITY DEVELOPMENT									
Community and Economic Development									
	Assistance for Homeownership	Housing TIF, Loan Repayments, Sale Proceeds	$ 259,017	$ 257,561	$ 255,540	$ 253,459	$ —	$ 1,025,577	348
	Homeowner Rehabilitation Program	RRP Repayments, CDBG, IFA Trust, Greater Downtown TIF, IFA Trust Loan Repayments	$ 611,647	$ 611,647	$ 611,647	$ 611,647	$ 30,000	$ 2,476,588	350
	Downtown ADA Assistance	Greater Downtown TIF	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	352
	Healthy Homes Production Grant	Federal Grant, CDBG	$ 800,000	$ 526,250	$ —	$ —	$ —	$ 1,326,250	353
	Historic Preservation Revolving Loan Fund	UDAG Loan Repayments	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —	$ 22,000	354
	Lead and Healthy Homes Grant	Federal Grant, CDBG	$ 2,000,000	$ 1,136,600	$ —	$ —	$ —	$ 3,136,600	355
	Older Adult Home Modification	Federal Grant	$ 395,200	$ 195,200	$ —	$ —	$ —	$ 590,400	356
PLANNING SERVICES									
Community and Economic Development									
	Downtown Master Plan Update	Greater Downtown TIF	$ 150,000	$ —	$ —	$ —	$ —	$ 150,000	357
CITY MANAGER'S OFFICE									
General Government									
	Community Green House Gas Inventory and Climate Action Planning	Sales Tax Fund (20%)	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000	358
	Municipal Solar Project - MFC	Inflation Reduction Act Funds	$ 176,300	$ —	$ —	$ —	$ —	$ 176,300	360

City of Dubuque
Recommended Capital Improvement Summary
FY 2027 - FY 2031

PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
CITY MANAGER'S OFFICE									
General Government									
	Municipal Solar Project - Library	Inflation Reduction Act Funds	$ 122,672	$ —	$ —	$ —	$ —	$ 122,672	362
INFORMATION TECHNOLOGY									
General Government									
	Network Switch Replacement	Sales Tax Fund (20%)	$ —	$ 42,500	$ 142,500	$ 142,500	$ —	$ 327,500	364
	Aerial Orthophotography	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 98,800	$ —	$ 98,800	366
	Network Security Risk Assessment	G.O. Debt (Sales Tax Fund 20%)	$ 25,000	$ —	$ —	$ 25,000	$ —	$ 50,000	367
	City-Wide Computer and Printer Replacements - General Gov	General Fund, Sales Tax Fund (20%), Sales Tax Fund (30%), Cable TV Fund, G.O. Debt (Sales Tax Fund 20%)	$ 431,732	$ 1,294,736	$ 532,747	$ 376,344	$ 497,200	$ 3,132,759	368
INFORMATION TECHNOLOGY									
Business Type									
	Network Switch Replacement	Sanitary Sewer Construction Fund, Water Construction Fund, Refuse Collection Fund, Parking Construction Fund	$ 90,000	$ 47,500	$ 47,500	$ 47,500	$ 47,500	$ 280,000	370
	City-Wide Computer and Printer Replacements- Business	Solid Waste Construction Fund, Transit Fund, Stormwater Construction Fund, Water Construction Fund, Parking Construction Fund, Sanitary Sewer Construction Fund, Garage Service Fund, Landfill Fund	$ 74,280	$ 51,944	$ 134,952	$ 32,150	$ 68,580	$ 361,906	372
	Grand Total		**$ 80,633,738**	**$78,683,922**	**$ 87,171,890**	**$61,624,997**	**$44,726,015**	**$352,840,562**	

STREET CONSTRUCTION RELATED IMPROVEMENTS - OVERVIEW

STREET CONSTRUCTION:		**FY 2027**
Engineering Department:		
Annual Street Construction Program	$	855,000 [1]
Engineering Department:		
Misc. Street Related Improvements		390,000
Engineering Department:		
Traffic Safety and Capacity Improvements		1,875,100
Public Works:		
Street Maintenance & Overlays Program		6,160,781
TOTAL - STREET CONSTRUCTION IMPROVEMENTS:	$	9,280,881
ANNUAL AVERAGE:		**1995 - 2027 Average**
Engineering Department:		
Fiscal Year 1995 - 2027 (Annual Average)	$	3,986,671
Public Works:		
Fiscal Year 1995 - 2027 (Annual Average)		3,083,179
TOTAL - STREET CONSTRUCTION IMPROVEMENTS:	$	7,069,850
HISTORICAL AVERAGE:		**1990 - 1994 Average**
Engineering & Public Works Department:		
Historical Five-Year Average - Street Improvements	$	2,100,000

1. Budget number does not include Traffic Signalization Maintenance, Fiber Optic Improvements, Sidewalk, Trail, Retaining Wall or Miscellaneous Improvements.

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POLICY GUIDELINES

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CITY OF DUBUQUE

BUDGET & FISCAL POLICY GUIDELINES

FISCAL YEAR 2027

Operating Budget Guidelines

The Policy Guidelines are developed and adopted by City Council during the budgeting process to provide targets or parameters within which the budget recommendation will be formulated, in the context of the City Council Goals and Priorities established in August 2025. The final budget presented by the City Manager may not meet all these targets due to changing conditions and updated information during budget preparation. To the extent the recommended budget varies from the guidelines, an explanation will be provided in the printed budget document. By State law, the budget that begins July 1, 2026 must be adopted by April 30, 2026.

A. RESIDENT PARTICIPATION

GUIDELINE

To encourage resident participation in the budget process, City Council will hold multiple special meetings in addition to the budget public hearing for the purpose of reviewing the budget recommendations for each City department and requesting public input following each departmental review.

The budget will be prepared in such a way as to maximize its understanding by residents. Copies of the recommended budget documents will be accessed via the following:

1. The City Clerk's office, located in City Hall (printed)
2. The government documents section at the Carnegie Stout Public Library (printed)
3. On the City's website at www.cityofdubuque.org/budget (digital)

Opportunities are provided for resident input prior to formulation of the City Manager's recommended budget and will be provided again prior to final Council adoption, both at City Council budget special meetings and at the required budget public hearing.

Timeline of Public Input Opportunities

The Budget Office conducts year-round community outreach with Balancing Act using print and digital marketing and presentations.

- **November:** The City Manager hosted an evening public budget input meeting.

Open Budget

dollarsandcents.cityofdubuque.org

During Fiscal Year 2016, the City launched a web based open data platform. The City of Dubuque's Open Budget application provides an opportunity for the public to explore and visually interact with Dubuque's operating and capital budgets. This application is in support of the five-year organizational goal of a financially responsible city government and high-performance organization and allows users with and without budget data experience, to better understand expenditures in these categories.

During Fiscal Year 2017, an additional module was added to the open data platform which included an interactive checkbook which will allow residents to view the City's payments to vendors. The final step will be adding performance measures to the open data platform to allow residents to view outcomes of the services provided by the City.

Balancing Act

During Fiscal Year 2019, the City of Dubuque launched a new interactive budget simulation tool called Balancing Act. The online simulation invites community members to learn about the City's budget process and submit their own version of a balanced budget under the same constraints faced by City Council, respond to high-priority budget input questions, and leave comments.

Taxpayer Receipt

During Fiscal Year 2019, the City launched an online application which allows users to generate an estimate of how their tax dollars are spent. The tool uses data inputted by the user such as income, age, taxable value of home, and percentage of goods purchased within City limits. The resulting customized receipt demonstrates an estimate of how much in City taxes the user contributes to Police, Fire, Library, Parks, and other city services. This tool is in support of the City Council goal of a financially responsible and high-performance organization and addresses a Council-identified outcome of providing opportunities for residents to engage in City governance and enhance transparency of City decision-making.

B. SERVICE OBJECTIVES AND SERVICE LEVELS

GUIDELINE

The budget will identify specific objectives to be accomplished during the budget year, July 1 through June 30, for each activity of the City government. The objectives serve as a commitment to the citizens from the City Council and City organization and identify the level of service which the citizen can anticipate.

C. TWO TYPES OF BUDGET DOCUMENTS TO BE PREPARED

GUIDELINE

Two types of budget documents will be prepared for public dissemination. The recommended City operating budget for Fiscal Year 2027 will consist of a Recommended City Council Policy Budget that is a collection of information that has been prepared for department hearings and a Residents Guide to the Recommended FY 2027 Budget. These documents will be available on the Friday proceeding the Budget Presentation to City Council. In FY 2027, that date is April 3, 2026.

1. **Recommended City Council Policy Budget** The purpose of this documents is to focus attention on policy decisions involving what services the City government will provide, who will pay for them, and the implications of such decisions. The document will emphasize objectives, accomplishments and associated costs for the budget being recommended by the City Manager.

   The Recommended City Council Policy Budget will include the following information for each department:

   - Highlights of prior year's accomplishments and Future Year's Initiatives
   - A financial summary
   - A summary of improvement packages requested and recommended significant line items
   - Capital improvement projects in the current year and those recommended over the next five years
   - Organizational chart for larger departments and major goals, objectives and performance measures for each cost center within that department

- Line item expense and revenue financial summaries.

2. **The Residents Guide** This section of the Recommended FY 2027 Budget will be a supplementary composite of tables, financial summaries and explanations. It will include the operating and capital budget transmittal messages and the adopted City Council Budget Policy Guidelines. Through graphs, charts and tables it presents financial summaries which provide an overview of the total operating and capital budgets.

D. ADOPT A BALANCED BUDGET

GUIDELINE

The City will adopt a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources. The City will pay for all current expenditures with current revenues.

E. BALANCE BETWEEN SERVICES AND TAX BURDEN

GUIDELINE

The budget should reflect a balance between services provided and the burden of paying taxes and/or fees for those services. It is not possible or desirable for the City to provide all the services requested by individual residents. The City must consider the ability of residents to pay for services in setting service levels and priorities.

F. MAINTENANCE EXISTING LEVEL OF SERVICE

GUIDELINE

To the extent possible with the financial resources available, the City should attempt to maintain the existing level of services. As often as reasonably possible, each service should be tested against the following questions:

a) Is this service truly necessary?
b) Should the City provide it?
c) What level of service should be provided?
d) Is there a better, less costly way to provide it?
e) What is its priority compared to other services?
f) What is the level of demand for the service?
g) Should this service be supported by property tax, user fees, or a combination?

G. IMPROVE PRODUCTIVITY

GUIDELINE

Continue efforts to stretch the value of each tax dollar and maximize the level of City services purchased with tax dollars through continual improvements in efficiency and effectiveness. Developing innovative and imaginative approaches for old tasks, reducing duplication of service effort, creative application of new technologies, and more effective organizational arrangements are approaches to this challenge.

H. USE OF VOLUNTEERS

DISCUSSION

To respect residents who must pay taxes, the City must seek to expand resources and supplement service-delivery capacity by continuing to increase direct resident involvement with service delivery. Residents are encouraged to assume tasks previously performed or provided by City government. This may require the City to change and expand the approach to service delivery by providing organizational skills and training and coordinating staff, office space, meeting space, equipment, supplies and materials rather than directly providing more expensive full-time City staff. Activities in which residents can continue to take an active role include: Library, Recreation, Parks, Five Flags Center, and Police.

GUIDELINE

Future maintenance of City service levels may depend partially or largely on volunteer resident staffs. Efforts shall continue to identify and implement areas of City government where (a) volunteers can be utilized to supplement City employees to maintain service levels (i.e., Library, Recreation, Parks, Police) or (b) service delivery can be adopted by to non-government groups and sponsors -- usually with some corresponding financial support.

I. RESTRICTIONS ON INITIATING NEW SERVICE

GUIDELINE

New service shall only be considered: (a) when additional revenue or offsetting reduction in expenditures is proposed; or (b) when mandated by state or federal law.

J. SALARY INCREASES OVER THE AMOUNT BUDGETED SHALL BE FINANCED FROM BUDGET REDUCTIONS IN THE DEPARTMENT(S) OF THE BENEFITING EMPLOYEES

DISCUSSION

The recommended budget includes salary amounts for all City employees. However, experience shows that budgeted amounts are often exceeded by fact finder and/or arbitrator awards. Such "neutrals" do not consider the overall financial capabilities and needs of the community and the fact that the budget is carefully balanced and fragile. Such awards have caused overdrawn budgets, deferral of necessary budgeted expenditures, expenditure of working balances and reserves, and have generally reduced the financial condition or health of the City government. To protect the financial integrity of the City government, it is recommended the cost of any salary adjustment over the amount financed in the budget is paid for by reductions in the budget of the department(s) of the benefiting employees.

The City has five collective bargaining agreements. The current contracts expire as follows:

Bargaining Unit	Contract Expires
Teamsters Local Union No. 120	June 30, 2030
Teamsters Local Union No. 120 Bus Operators	June 30, 2030
Dubuque Professional Firefighters Association	June 30, 2027
Dubuque Police Protective Association	June 30, 2029
International Union of Operating Engineers	June 30, 2029

GUIDELINE

Salary increases over the amount budgeted for salaries shall be financed from operating budget reductions in the department(s) of the benefiting employees.

K. THE AFFORDABLE CARE ACT

GUIDELINE

The Affordable Care Act is a health care law that aims to improve the current health care system by increasing access to health coverage for Americans and introducing new protections for people who have health insurance. The Affordable Care Act (ACA) was signed into law on March 23, 2010. Under the ACA, employers with more than 50 full-time equivalent employees must provide affordable "minimum essential coverage" to full-time equivalent employees. The definition of a full-time equivalent employee under the Affordable Care Act is any employee that works 30 hours per week or more on average over a twelve-month period (1,660 hours or more). There is a twelve-month monitoring period for part-time employees. If a part-time employee meets or exceeds 30 hours per week on average during that twelve-month period, the City must provide health insurance. On July 2, 2013, the Treasury Department announced that it postponed the employer shared responsibility mandate for one year. Based on the initial requirements of the Affordable Health Care Act, the Fiscal Year 2014 budget provided for insurance coverage effective February 1, 2014 for several part-time employees. In addition, the Fiscal Year 2014 budget provided for making several part- time positions full-time on June 1, 2014. Due to the delay of the employer shared responsibility mandate for the Affordable Health Care Act, the City delayed providing insurance coverage for eligible part-time employees and delayed making eligible part- time positions full-time until January 1, 2015.The Standard Measurement Period was delayed from January 1, 2013 through December 31, 2013 to December 1, 2013 through November 30, 2014 with the first provision of health insurance date being January 1, 2015.

The impact of the Affordable Care Act on the City of Dubuque included changing nine part-time positions to full-time (Bus Operators (4), Police Clerk Typist (1), Building Services Custodians (3), and Finance Cashier (1) in Fiscal Year 2016. In addition, nine part-time positions were offered health insurance benefits due to working more than1,560 hours (Bus Operators (4), Golf Professional, Assistant Golf Professional, Golf Maintenance Worker, Parks Maintenance Worker , and Water Meter Service Worker). The number of these part-time positions with health insurance benefits has been reduced as employees in these positions accept other positions or leave employment with the City of Dubuque. As of March 17, 2026, there are no part-time positions with health insurance benefits that remains.

L. BALANCE BETWEEN CAPITAL AND OPERATING EXPENSES

GUIDELINE

The provision of City services in the most economical and effective manner requires a balance between capital (with emphasis upon replacement of equipment and capital projects involving maintenance and reconstruction) and operating expenditures. This balance should be reflected in the budget each year.

M. USER CHARGES

DISCUSSION

User charges or fees represent a significant portion of the income generated to support the operating budget. It is the policy that user charges or fees be established when possible so those who benefit from a service or activity also help pay for it. Municipal utility funds have been established for certain activities, which are intended to be self- supporting Enterprise Funds. Examples of utility funds operating as Enterprise Funds include Water User Fund, Sewer User Fund, Stormwater User Fund, Refuse Collection Fund, and Parking Fund. In other cases, a user charge is established after the City Council determines the extent to which an activity must be self-supporting. Examples of this arrangement are fees for swimming, golf, recreation programs, and certain inspection programs such as rental inspections and building permits.

The Stormwater User Fund is fully funded by stormwater use fees. The General Fund will continue to provide funding for the stormwater fee subsidies which provide a 50% subsidy for the stormwater fee charged to property tax exempt properties and low-to- moderate income residents and a 75% subsidy for residential farms. The General Fund will also continue to provide funding for the refuse, water, and sanitary sewer fee subsidies which provide a 50% subsidy for the fees charged to low-to-moderate income residents.

GUIDELINE

User fees and charges should be established where possible so that those who utilize or directly benefit from a service, activity or facility also help pay for it.

User fees and charges for each utility enterprise fund (Water User Fund, Sewer User Fund, Stormwater User Fund, Refuse Collection Fund, and Parking Fund) shall be set at a level that fully supports the total direct and indirect cost of the activity, including the cost of annual depreciation of capital assets, the administrative overhead to support the system and financing for future capital improvement projects.

	Percent Self-Supporting			
Activity	**FY 2024 Actual**	**FY 2025 Actual**	**FY 2026 Adopted**	**FY 2027 Rec'd**
Adult Athletics	77.2%	84.3%	61.7%	51.1%
McAleece Concessions	114.5%	116.6%	115.3%	117.0%
Youth Sports	17.4%	16.8%	12.2%	19.2%
Therapeutic & After School	56.2%	12.8%	17.6%	24.8%
Recreation Classes	100.2%	64.6%	66.2%	36.6%
Swimming	41.6%	44.1%	40.0%	39.3%
Golf	107.9%	113.0%	94.5%	105.7%
Port of Dubuque Marina	75.5%	85.6%	81.2%	85.1%
Park Division	17.5%	13.3%	17.2%	14.6%
Library	1.2%	1.2%	1.1%	1.0%
Airport	106.7%	88.2%	97.6%	97.6%
Building Inspections	106.7%	120.7%	96.5%	99.3%
Planning Services	62.7%	70.7%	45.2%	71.7%
Health Food/Environmental Inspections	37.5%	48.8%	38.3%	40.0%
Animal Control	58.5%	57.8%	51.7%	48.5%
Housing - General Inspection	95.6%	143.7%	107.6%	90.5%
Federal Building Maintenance	62.2%	83.2%	86.2%	85.7%

N. ADMINISTRATIVE OVERHEAD RECHARGES

DISCUSSION

While the Enterprise Funds have contributed to administrative overhead, the majority has been provided by the General Fund. This is not reasonable and unduly impacts property taxes, which causes a subsidy to the Enterprise Funds. Prior to FY 2013, the administrative overhead was charged by computing the operating expense budget for each enterprise fund and dividing the result by the total City-wide operating expense budget which resulted in the following percentages of administrative overhead charged to each enterprise fund: Water 5.32%; Sanitary Sewer 4.84%; Stormwater 0.55%; Solid Waste 2.83%; Parking 1.71%; and Landfill 2.71%. The adopted Fiscal Year 2013 budget changed the administrative overhead to be more evenly split between the general fund and enterprise funds and is phased in over many years.

The Fiscal Year 2018 administrative overhead formula was recommended modified. The modification removed Neighborhood Development, Economic Development and Workforce Development from all recharges to utility funds. In addition, the Landfill calculation is modified to remove Geographic Information Systems and Planning Services. The Fiscal Year 2027 administrative overhead formula is recommended to be modified to include the Landfill in Communication Department recharges.

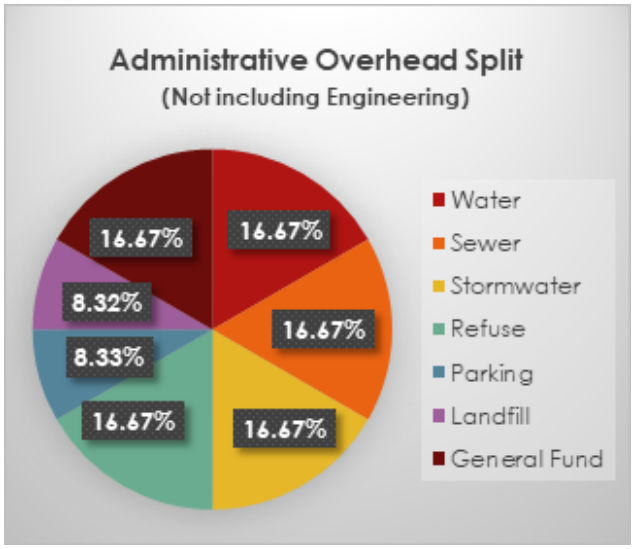
In Fiscal Year 2027, the general fund is recommended to support $2,841,058 in administrative overhead using the recharge method adopted in Fiscal Year 2013 and revised in Fiscal Year 2018.

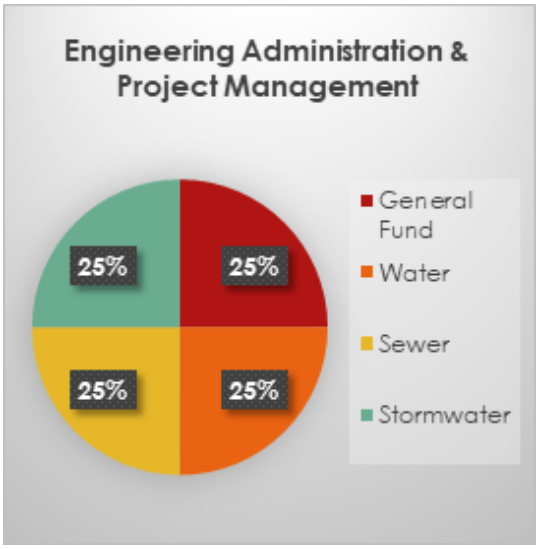
GUIDELINE

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Planning, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

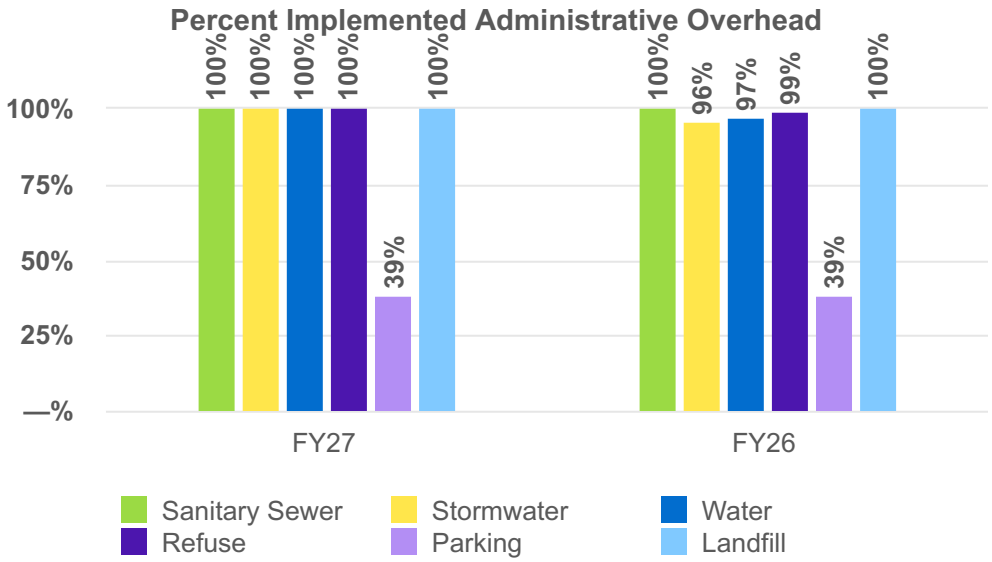
Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses. In Fiscal Year 2027, the Communications Department is also recharged to the Landfill.

When the overhead recharges are fully implemented, the split of the cost of administrative overhead excluding Engineering will be as follows:





The implementation percent of the administrative overhead recharges in Fiscal Year 2026 as compared to Fiscal Year 2027 is as follows:



O. OUTSIDE FUNDING

DISCUSSION

The purpose of this guideline is to establish the policy that the City should aggressively pursue outside funding to assist in financing its operating and capital budgets.

However, the long-term commitments required for such funding must be carefully evaluated before any agreements are made. Commitments to assume an ongoing increased level of service or level of funding once the outside funding ends must be minimized.

GUIDELINE

To minimize the property tax burden, the City of Dubuque will make every effort to obtain federal, state and private funding to assist in financing its operating and capital budgets. However, commitments to guarantee a level of service or level of funding after the outside funding ends shall be minimized. Also, any matching funds required for capital grants will be identified.

P. GENERAL FUND OPERATING RESERVE (WORKING BALANCE)

DISCUSSION

An operating reserve or working balance is an amount of cash, which must be carried into a fiscal year to pay operating costs until tax money, or other anticipated revenue comes in. Without a working balance, there would not be sufficient cash in the fund to meet its obligations and money would have to be borrowed. Working balances are not available for funding a budget; they are required for cash flow (i.e., to be able to pay bills before taxes are collected).

Moody's Investor Service recommends a factor of 35 percent for “AA” rated cities. In January 2025, Moody’s Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody’s credit analysis states, “the City of Dubuque’s local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs.” According to Moody’s, the Aa2 issuer rating for the City of Dubuque’s bonds reflects the city’s healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City’s available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody’s Investor Service upgraded the City’s outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody’s Investors Service (“Moodys”) released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio (“AFBR”) = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio (“LR”) = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody’s under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody’s calculated the City’s AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City’s general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City’s ratings.

In May 2021, Moody’s Investor Service upgraded the City’s Water Enterprise’s outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

Fiscal Year	Fund Reserve (As % of General Fund revenues)	New Moody's Calculation	Reason for change from previous FY
FY 2021	40.72%		Increase due to American Rescue Plan Act funds received ($13.2 million), frozen positions and capital projects through Feb 2021.
FY 2022	49.16%	45.09%	Increase due to American Rescue Plan Act funds received ($13.2 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2023	55.82%	62.99%	Increase due to American Rescue Plan Act funds not spent ($26.4 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2024	51.19%	62.41%	Decrease due to spend down of American Rescue Plan Act funds.
FY 2025	43.07%	58.14%	Decrease due to spend down of American Rescue Plan Act funds.

The City of Dubuque has historically adopted a general fund reserve policy as part of the Fiscal and Budget Policy Guidelines which are adopted each year as part of the budget process. During Fiscal Year 2013, the City adopted a formal Fund Reserve Policy. Per the policy for the General Fund, the City will maintain a minimum fund balance of at least 20 percent of the sum of (a) annual operating expenditures not including interfund transfers in the General Fund less (b) the amounts levied in the Trust and Agency fund and the Tort Liability Fund ("Net General Fund Operating Cost"). The City may increase the minimum fund balance by a portion of any operating surplus above the carryover balance of $200,000 that remains in the General Fund at the close of each fiscal year. The City continued to add to the General Fund minimum balance when additional funds were available until 20 percent of Net General Fund Operating Cost was reached in Fiscal Year 2017. **During Fiscal Year 2024, the General Fund minimum balance was increased to 25 percent.**

After all planned expenditures in FY 2026, the City of Dubuque will have a general fund reserve of 27.00% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 45.03% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve cash balance is projected to be $26,946,677 on June 30, 2026 as compared to the general fund reserve balance on an accrual basis of $25,412,743. The general fund reserve balance on an accrual basis exceeds 27% in FY 2026, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed by Moody's Investors Service.

GUIDELINE

The guideline of the City of Dubuque is to maintain a General Fund working balance or operating reserve of 25% (27% to maintain a margin of error of 2%) in FY 2026 and beyond. In Fiscal Year 2017, the City had projected reaching this consistent and sustainable 20% reserve level in Fiscal Year 2023. **In fact, the City met the 20% reserve requirement in FY 2017, five years ahead of schedule and has sustained a greater than 20% reserve.**

General Fund Reserve Projections:

Fiscal Year	Contribution	City's Spendable General Fund Cash Reserve	% of Projected Revenue	Moody's New Methodology
FY2021	$ 500,000	$ 31,089,468	40.72 %	
FY2022	$	$ 41,259,518	49.16 %	45.09 %
FY2023	$ 2,717,339	$ 48,403,917	55.82 %	62.99 %
FY2024	$ 4,419,668	$ 43,826,193	51.19 %	62.41 %
FY2025	$ 415,247	$ 38,147,743	40.53 %	52.33 %
FY2026	$ 1,823,234	$ 25,412,743	27.00 %	45.03 %
FY2027	$	$ 25,412,743	27.00 %	45.03 %
FY2028	$	$ 25,412,743	27.00 %	45.03 %
FY2029	$	$ 26,388,917	27.00 %	45.03 %
FY2030	$	$ 25,412,743	27.00 %	43.60 %

* Capital projects and large equipment purchases that are not completed in the year budgeted will temporarily increase the amount of fund balance remaining at the end of the fiscal year. After resources are allocated to the next fiscal year to complete unfinished capital projects and equipment purchases, **any amount of general fund reserve balance over 27% creates resources for additional capital projects or other mid-year expenses.**

Q. STATE LEGISLATIVE ANTICIPATION RESERVE FUND

DISCUSSION

The State Legislative Anticipation Reserve Fund is a new fund and is being established in Fiscal Year 2027 using $2.4 million generated from the repayment of internal loans to the City's General Fund from the Greater Downtown TIF (GDTIF) Fund.

This reserve is being created in recognition of the significant property tax reform proposals being considered during the current State legislative session. Because these reforms could materially affect the City's future revenue structure, it is financially prudent to maintain an additional reserve to help absorb any potential impacts. Retaining this balance through the FY 2028 budget cycle ensures the City can respond responsibly should legislative changes reduce or otherwise alter revenues.

The actual total repayment was $5.3 million, with $1.2 million for property tax relief, $2,187 used to fund non-recurring General Fund improvement requests, and to make a $675,554 internal loan to the Refuse Collection enterprise fund.

If the City Council elects to use any portion of the State Legislative Anticipation Reserve Fund before FY 2028, such use must be limited strictly to non-recurring expenses. This preserves the integrity of the reserve by ensuring one-time funds are not used to support ongoing operational costs, maintaining long-term fiscal sustainability.

GUIDELINE

The guideline of the City of Dubuque is to maintain a State Legislative Anticipation Reserve Fund through Fiscal Year 2028. The reserve balance is funded with one-time revenue from the repayment of internal loans to the General Fund from the GDTIF Fund in the amount of $4.1 million.

R. USE OF UNANTICIPATED, UNOBLIGATED, NONRECURRING INCOME

DISCUSSION

Occasionally, the City receives income that was not anticipated and was not budgeted. Often, this money is non-recurring and reflects a one-time occurrence which generated the unanticipated increase in income.

Non-recurring income generally will not be spent on recurring expenses. This would result in a funding shortfall in the following budget year before even starting budget preparation. However, eligible non-recurring expenditures would include capital improvements and equipment purchases.

GUIDELINE

Nonrecurring unobligated income shall generally only be spent for nonrecurring expenses. Capital improvement projects and major equipment purchases tend to be nonrecurring expenditures.

S. USE OF "UNENCUMBERED FUND BALANCES"

DISCUSSION

Historically, 100% of a budget is not spent by the end of the fiscal year and a small unencumbered balance remains on June 30th. In addition, income sometimes exceeds revenue estimates or there are cost savings resulting in some unanticipated balances at the end of the year. These amounts of unobligated, year-end balances are "carried over" into the new fiscal year to help finance it.

The FY 2026 General Fund budget, which went into effect July 1, 2025, anticipated a "carryover balance" of $200,000 or approximately 0.7 percent of the City tax asking. For multi-year budget planning purposes, these guidelines assume a carryover balance of $200,000 in FY 2027 through FY 2031.

GUIDELINE

Carryover General Fund balance shall generally be used to help finance the next fiscal year budget and reduce the demand for increased taxation. The available carryover General Fund balance shall be anticipated not to exceed $200,000 for FY 2027 and beyond through the budget planning period. Any amount over that shall usually be programmed in the next budget cycle as part of the capital improvement budgeting process.

T. PROPERTY TAX DISCUSSION

I. ASSUMPTIONS - RESOURCES

1. Local, Federal and State Resources

a) **Cash Balance.** Unencumbered funds or cash balances of $200,000 will be available in FY 2027 and each succeeding year to support the operating budget.

b) **Interest Revenue.** Interest revenue decreased from $2,300,097 in FY 2026 to $1,620,974 in FY 2027. The FY 2027 budget is based on projected general fund cash balance, and projected declining interest rates.

c) **Sales Tax Revenue.** By resolution, 50% of sales tax funds must be used in the General Fund for property tax relief in FY 2027. Sales tax receipts are projected to decrease 0.74% under FY 2026 actual of $12,465,961 based on FY 2026 revised revenue estimate which includes actuals through February 2026, and then increase at an annual rate of 2.00% percent per year beginning in FY 2028. The following chart shows the past four years of actual sales tax funds and projected FY 2027 for the General Fund:

Sales Tax Funds	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PY Q4	$ 475,037	$ 475,037	$ 451,920	$ 574,416	$ 635,746
Quarter 1	1,177,196	1,177,196	1,545,777	1,592,834	1,610,911
Quarter 2	1,522,885	1,522,885	1,596,421	1,605,397	1,302,193
Quarter 3	1,443,097	1,443,097	1,524,508	1,490,640	1,576,480
Quarter 4	1,110,593	1,110,593	979,209	969,694	1,061,815
Reconciliation	371,388	371,388	—	—	—
Total	$ 6,100,196	$ 6,097,835	$ 6,232,981	$ 6,187,145	$ 6,372,757
% Change	**-4.00%**	**-0.04%**	**+2.22%**	**-0.74%**	**+3.00%**

d) Hotel/Motel Tax Revenue. Hotel/motel tax receipts are projected to increase 5.00% ($167,286) over FY 2026 re-estimated receipts of $3,345,715, and then increase at an annual rate of 3.00% per year.

e) FTA Revenue. Federal Transportation Administration (FTA) transit operating assistance decreased from $598,167 in FY 2026 to $443,500 in FY 2027. The FY 2027 budget is based on the revised FY 2026 budget received from the FTA. Federal operating assistance is based on a comparison of larger cities. Previously the allocation was based on population and population density.

f) Ambulance Revenue. Ambulance Ground Emergency Medical Transport Payments increased from $2,413,018 in FY 2026 to $2,714,947 in FY 2027. GEMT is a federally-funded supplement to state Medicaid payments to EMS providers transporting Medicaid patients which began in FY 2021. FY 2027 is based on calculated projections using historical averages. This revenue is projected using the first quarter of performance in FY 2025 and the previous 11 quarters of performance. Based on that formula, the 3-year quarterly average growth of Medicaid transports is 0.8%. The projected number of transports for FY 2025 is 1,084 and for FY 2026 is 1,092. The FY 2024 actual was 1,075. Based on the unaudited FY 2024 cost report, the FY 2026 revenue per transport is estimated to be $2,209.18. This line item is offset by GEMT Pay to Other Agency expense for local match of $904,973 resulting in net revenue of $1,809,974.

Ambulance Fees increased from $1,756,870 in FY 2026 to $2,778,351 in FY 2027 based on calculated projections using historical averages and Council approved advanced life support and basic life support service fees to match the third-party cost report. The FY 2025 actual was $2,026,670.

As the City Council approved in 2025, these funds are being used to add five firefighter positions in Fiscal Year 2026 and should the City receive a SAFER grant, nine more firefighter positions in Fiscal Year 2027.

g) Miscellaneous Revenue. Miscellaneous revenue has been estimated at 2% growth per year over budgeted FY 2026.

h) Building Fee Revenue. Building fees (Building Permits, Electrical Permits, Mechanical Permits and Plumbing Permits) are anticipated to increase $101,389 from $1,099,857 in FY 2026 to $1,201,246 in FY 2027.

i) **DRA Revenue.** Gaming revenues generated from lease payments from the Dubuque Racing Association (DRA) are estimated to decrease $134,176 from $7,213,362 in FY 2026 to $7,079,186 in FY 2027 based on revised projections from the DRA. This follows a $192,217 decrease from budget in FY 2026 and a $2,283,319 increase from budget in FY 2025.

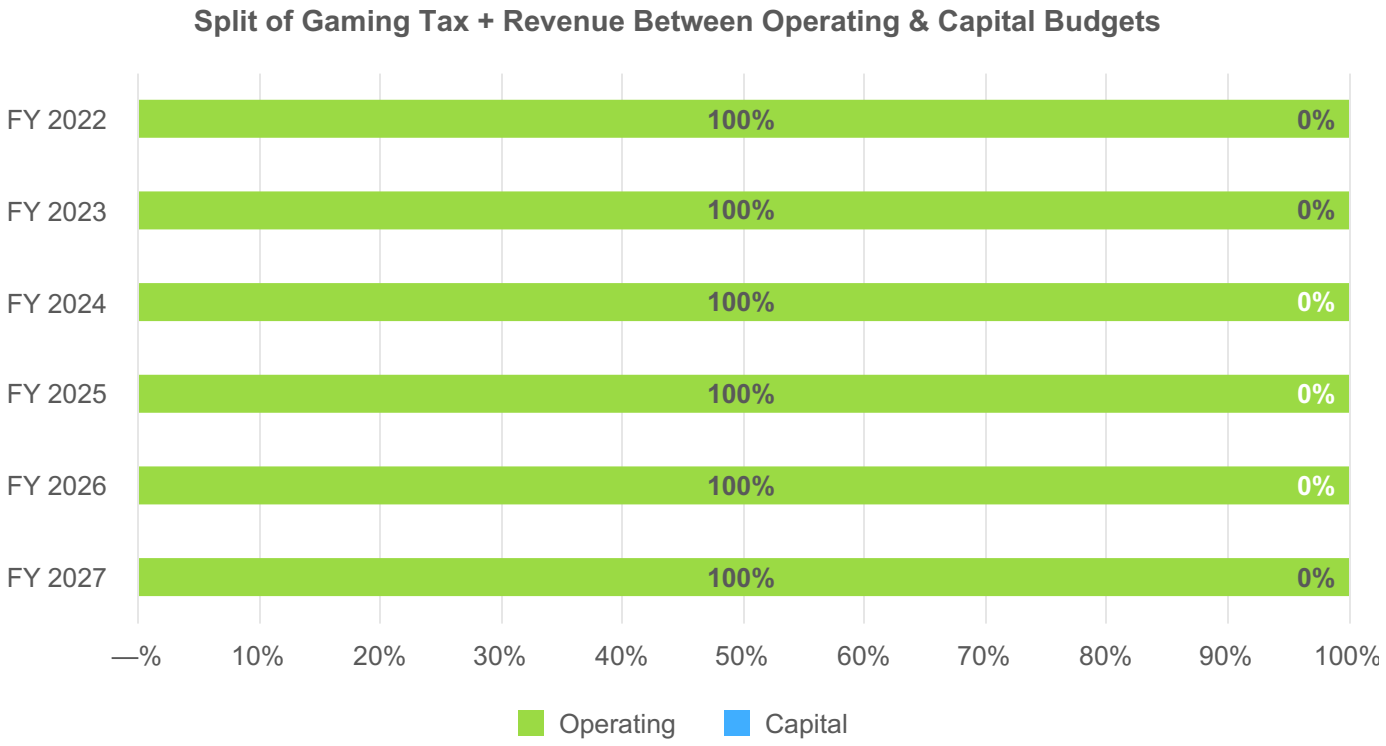
The following is a ten-year history of DRA lease payments to the City of Dubuque:

Fiscal Year	DRA Lease Payments	$ Change	% Change
FY 2027 Projected	$ 7,079,186	$ 127,716	1.84%
FY 2026 Revised	$ 6,951,470	$ (261,892)	-3.63%
FY 2026 Budget	$ 7,213,362	$ 349,629	5.09%
FY 2025 Actual	$ 6,863,733	$ 589,707	9.40%
FY 2024 Actual	$ 6,274,026	$ (917,449)	-12.76%
FY 2023 Actual	$ 7,191,475	$ 583,944	8.84%
FY 2022 Actual	$ 6,607,531	$ 2,645,535	66.77%
FY 2021 Actual	$ 3,961,996	$ (1,187,192)	-23.06%
FY 2020 Actual	$ 5,149,188	$ 293,177	6.04%
FY 2019 Actual	$ 4,856,011	$ 18,879	0.39%
FY 2018 Actual	$ 4,837,132	$ (195,083)	-3.88%
FY 2017 Actual	$ 5,032,215	$ (155,297)	-2.99%
FY 2016 Actual	$ 5,187,512	$ (158,104)	-3.00%

The Diamond Jo payment related to the revised parking agreement increased from $687,003 in FY 2026 to $731,657 in 2027 based on estimated Consumer Price Index adjustment.

j) **DRA Gaming.** The split of gaming revenues from taxes and the DRA lease (not distributions) in FY 2027 remains at a split of 100% operating and 0% capital. When practical in future years, additional revenues will be moved to the capital budget from the operating budget.

The following shows the annual split of gaming taxes and rents between operating and capital budgets from FY2022– FY2027:



k) **Diamond Jo Revenue.** The Diamond Jo Patio lease ($25,000 in FY 2027) and the Diamond Jo parking privileges ($731,657 in FY 2027) have not been included in the split with gaming revenues. This revenue is allocated to the operating budget.

2. Property Taxes

l) **Residential Rollback.** The residential rollback factor will decrease from 47.4316% in 2026 to 44.5345% or a 6.11% decrease in FY 2027. The rollback has been estimated to remain the same from Fiscal Years 2028 through 2031.

The percent of growth from revaluation is to be the same for agricultural and residential property; therefore, if one of these classes has less than 3% growth for a year, the other class is limited to the same percent of growth. A balance is maintained between the two classes by ensuring that they increase from revaluation at the same rate. In FY 2027, residential property had more growth than agricultural property which caused the rollback factor to decrease.

Residential property was revalued by the City Assessor by neighborhood for the January 1, 2025 property assessments, which impacts the Fiscal Year 2027 budget. The average residential property value increased 8.50%. This revaluation of residential property resulted in the taxable value for the average homeowner calculation to increase from $93,207 to $94,952 (+1.87%).

The decrease in the residential rollback factor decreases the value that each residence is taxed on. This increased taxable value for the average homeowner ($91,067 taxable value in FY 2026 and $94,952 taxable value in 2027) results in more taxes to be paid per $1,000 of assessed value. In an effort to keep property taxes low to the average homeowner, the City calculates the property tax impact to the average residential property based on the residential rollback factor and property tax rate. In a year that the residential rollback factor increases, the City recommends a lower property tax rate than what would be recommended had the rollback factor remained the same.

The residential rollback in Fiscal Year 1987 was 75.6481 percent as compared to 44.5345 percent in Fiscal Year 2027. The rollback percent had steadily decreased since FY 1987, which has resulted in less taxable value and an increase in the City's tax rate. However, that trend began reversing in FY 2009 when the rollback reached a low of 44.0803 percent. If the rollback had remained at 75.6481 percent in FY 2026, the City's tax rate would have been $6.18 per $1,000 of assessed value instead of $10.06 in FY 2026.

m) **State Equalization Order/Property Tax Reform.** There was not an equalization order for commercial, industrial or multi-residential property in Fiscal Year 2027. The Iowa Department of Revenue is responsible for "equalizing" assessments every two years. Also, equalization occurs on an assessing jurisdiction basis, not on a statewide basis.

Commercial property was revalued by the City Assessor for the January 1, 2025 property assessments, which impacts the Fiscal Year 2027 budget. The average commercial and industrial property values increased 16%. This revaluation of commercial property resulted in the taxable value for the average commercial calculation to increase from $540,594 to $624,927 (+16%). This revaluation of industrial property resulted in the taxable value for the average industrial calculation to increase from $632,952 to $731,693 (+16%).

Commercial and Industrial taxpayers previously were taxed at 100 percent of assessed value; however due to legislative changes in FY 2013, a 95% rollback factor was applied in FY 2015 and a 90% rollback factor will be applied in FY 2016 and beyond. The State of Iowa backfilled the loss in property tax revenue from the rollback 100% in FY 2015 through FY 2017 and the backfill was capped at the FY 2017 level in FY 2018 and beyond. **The FY 2027 State backfill for property tax loss is estimated to be $484,830 for all funds (General Fund, Tort Liability Fund, Trust and Agency Fund, Debt Service Fund, and Tax Increment Financing Funds)**.

Senate File 619 was signed into law by Governor Reynolds on June 16, 2021. The Bill provides that beginning with the FY 2023 payment, the General Fund standing appropriation for commercial and industrial property tax replacement for cities and counties will be phased out in four or seven years, depending on how the tax base of the city or county grew relative to the rest of the state since FY 2014. Cities and counties where the tax base grew at a faster rate than the statewide average from FY 2014 through FY 2021 will have the backfill phased out over a four-year period from FY 2023 to FY 2026, while those that grew at a rate less than the statewide average will have the backfill phased out over a seven-year period from FY 2023 to FY 2029. The City of Dubuque's tax base grew at a rate less than the statewide average and will have a backfill phase out over a seven year period from FY 2023 to FY 2029. **Beginning in FY 2023, the backfill will be eliminated over a eight year period.**

The projected reduction of State backfill revenue to only the general fund is as follows:

Fiscal Year	State Backfill Reduction
2027	$ (97,981)
2028	(97,981)
2029	(97,981)
2030	(97,981)
Total	**$ (391,924)**

Business Property Tax Credit Law Changes and Implementation of Two-Tier Assessment Limitations

From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. The average commercial and industrial properties ($432,475 Commercial / $599,500 Industrial) received a Business Property Tax Credit from the State of Iowa for the City share of their property taxes of $148 in FY 2015, $693 in FY 2016, $982 in FY 2017, $959 in FY 2018, $843 in FY 2019, $861 in FY 2020, $779 in FY 2021, $780 in FY 2022, and $722 in FY 2023.

House File 2552, Division 11 passed in the 2022 legislative session and signed by the Governor on May 2, 2022 repeals the Business Property Tax Credit (BPTC). In lieu of the BPTC, beginning with assessment year 2022, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.

The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate.

If the total for all claims is more than the appropriated amounts, the claims will be prorated and the Iowa Department of Revenue will notify the county auditors of prorated percentage by September 30th. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated.

The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2027 is estimated to be $170,000.

n) Multi-Residential Property Class/Eliminated State Shared Revenue.

Beginning in FY 2017 (July 1, 2016), new State legislation created a new property tax classification for rental properties called multi-residential, which requires a rollback, or assessment limitations order, on multi-residential property which will eventually equal the residential rollback. Multi-residential property includes apartments with 3 or more units. Rental properties of 2 units were already classified as residential property.

The State of Iowa did not backfill property tax loss from the rollback on multi-residential property. The rollback occurred as follows:

Fiscal Year	Rollback %	Annual Loss of Tax Revenue
FY 2017	86.25%	$ 331,239
FY 2018	82.50%	472,127
FY 2019	78.75%	576,503
FY 2020	75.00%	691,640
FY 2021	71.25%	952,888
FY 2022	67.50%	752,366
FY 2023	63.75%	662,821
FY 2024	54.65%	1,186,077
Total		**$ 5,625,661**

This annual loss in tax revenue of $1,186,077 from multi-residential property was not backfilled by the State. From Fiscal Year 2017 through Fiscal Year 2024 the City lost $5,625,661 in total, meaning landlords paid that much less in property taxes. The state did not require landlords to charge lower rents or to make additional investment in their property.

In Fiscal Year 2024, the multi-residential property class was eliminated and is reported with the residential property class, so the City continues to lose these revenues.

State Shared Revenue Eliminations

In addition, the State of Iowa eliminated the:

a) Machinery and Equipment Tax Replacement in FY 2003 (-$200,000)
b) Personal Property Tax Replacement in FY 2004 (-$350,000)
c) Municipal Assistance in FY 2004 (-$300,000)
d) Liquor Sales Revenue in FY 2004 (-$250,000)
e) Bank Franchise Tax in FY 2005 (-$145,000)
f) Alcohol License Revenue in FY 2023 (-$85,000)

The combination of the decreased residential rollback, State funding cuts and increased expenses has forced the City's tax rate to increase since 1987 when the residents passed a referendum to establish a one percent local option sales tax with 50% of the revenue going to property tax relief.

o) Taxable Value. FY 2027 will reflect the following impacts of taxable values of various property types:

Property Type	Percent Change in Taxable Value
Residential (Includes Multi-Residential)	+3.51 %
Commercial	+15.63 %
Industrial	+8.22 %
Overall	+5.89 %

*Overall taxable value increased +5.89% percent after deducting Tax Increment Financing values

Assessed valuations were increased 2 percent per year beyond FY 2027.

p) Greater Downtown Tax Increment Financing

- In Fiscal Year 2027, $5.3 million in internal loans will be repaid by the Greater Downtown Tax Increment Financing Fund to the General Fund. $1.2 million of the repayment is recommended to be used for general property tax relief and recurring improvement packages in the general fund in Fiscal Year 2027. A portion of the remaining $4.1 million is recommended to fund non-recurring improvement packages of $2,187 in the general fund. $675,554 will be used as an internal loan to the Refuse Collection enterprise fund. The balance will be reserved for the Fiscal Year 2028 budget process as the City needs to be prepared for property tax reform being considered in the State legislative session.

- Beginning in Fiscal Year 2028, the Greater Downtown Tax Increment Financing District will no longer collect 100% of revenues. Instead, the Greater Downtown TIF District will begin collecting 75% of revenues. The remaining 25% will be returned to the general funds of all taxing bodies (Dubuque Community School District, City of Dubuque, Dubuque County, Northeast Iowa Community College, and Independent). Based on Fiscal Year 2027 valuations and the Fiscal Year 2026 consolidated tax rate, collecting only 75% in the Greater Downtown TIF District will annually return approximately $1.3 million to Dubuque Community School District, $1.2 million annually to the City of Dubuque, $661 thousand annually to Dubuque County, $81 thousand annually to Northeast Iowa Community College, and $81 thousand annually to Independent taxing bodies. This also means that beginning in Fiscal Year 2028, the Greater Downtown TIF District will have $3,250,000 less each year for programs and projects.

r) Riverfront Property Lease Revenue. Riverfront property lease revenue is projected to increase by $101,268 in FY 2027 to $4,374,313 due to the estimated consumer price index increase.

3. Fees, Tax Rates & Services

s) Franchise Fees. Natural Gas franchise fees are based on FY 2025 actual of $1,743,494. Also, Electric franchise fees are based on FY 2026 budget of $5,075,053 plus rate increases of 5.6%. The franchise fee revenues are projected to increase at an annual rate of 4 percent per year from FY 2028 through FY 2031.

The City provides franchise fee rebates to gas and electric customers who are exempt from State of Iowa sales tax. Franchise fee rebates are provided at the same exemption percent as the State of Iowa sales tax exemption indicated on the individual gas and or electric bill. To receive a franchise fee rebate, a rebate request form must be completed by the customer, the gas and/or electric bill must be attached, and requests for rebates for franchise fees must be submitted during the fiscal year in which the franchise fees were paid except for June.

The franchise fee charged on gas and electric bills increased from 3% to 5%, the legal maximum, on June 1, 2015.

t) **Property Tax Rate.** For purposes of budget projections only, it is assumed that City property taxes will continue to increase at a rate necessary to meet additional requirements over resources beyond FY 2027.

u) **Police & Fire Protection.** FY 2027 reflects the fifteenth year that payment in lieu of taxes is charged to the Water and Sanitary Sewer funds for Police and Fire Protection. In FY 2027, the Sanitary Sewer fund is charged 0.43% of building value and the Water fund is charged 0.62% of building value, for payment in lieu of taxes for Police and Fire Protection. This revenue is reflected in the General Fund and is used for general property tax relief.

II. ASSUMPTIONS - REQUIREMENTS

a) **Pension Systems.**

- The **Municipal Fire and Police Retirement System of Iowa (MFPRSI)** Board of Trustees City contribution for Police and Fire retirement decreased from 22.56% percent in FY 2026 to 21.86% percent in FY 2027 (general fund savings of $80,480 for Police and $75,845 for Fire or a total savings of $156,325).
- The **Iowa Public Employee Retirement System (IPERS)** City contribution is unchanged from the FY 2026 contribution rate of 9.44% (no general fund impact). The IPERS employee contribution is unchanged from the FY 2026 contribution rate of 6.29% (which does not affect the City's portion of the budget). The IPERS rate is anticipated to increase 1 percent each succeeding year.

b) **Collective Bargaining and Non-Represented.** The already approved collective bargaining agreements for Dubuque Professional Fire Fighters Association includes a 4% increase, International Union of Operating Engineers includes a 3.25% wage increase, the Dubuque Police Protective Association includes a 5% wage increase, and the Teamsters Local Union No. 120 Bus Operators and Teamsters Local Union No. 120 include a 3% increase. Non-represented employees include a 3.00% wage increase. Fiscal Year 2027 includes the cost of the multi-year implementation of the classification and compensation study. A classification and compensation study analyzes the job positions (not individuals) in an organization. The purpose of a classification and compensation study is to ensure jobs with comparable minimum qualifications, job responsibilities, supervisory expectations, working conditions and environments are grouped closely in a compensation plan. Salary ranges are competitive within the identified market, and to equip the human resources team to consistently administer classification and compensation programs on an ongoing basis. The City's strategy through this study has been to recommend a new compensation strategy in which the City is competitive at the 50% percentile of employers. Total cost of the wage increases for collective bargaining and non-represented employees, and continued classification and compensation study implementation is $3,509,780 to the General Fund.

c) **Health Insurance.** The City portion of health insurance expense is projected to increase from $1,119 per month per contract to $1,175 per month per contract (based on 662 contracts) in FY 2027 (increase of $589,333 to the general fund). The City of Dubuque is self-insured, and actual expenses are paid each year with the City only having stop-loss coverage for major claims. In FY 2017, The City went out for bid for third party administrator and the estimated savings has resulted from the new contract and actual claims paid with there being actual reductions in cost in FY 2018 (19.42%) and FY 2019 (0.35%). In addition, firefighters began paying an increased employee health care premium sharing from 10% to 15% and there was a 7% increase in the premium on July 1, 2018. During FY 2019, the City went out for bid for third party administrator for the prescription drug plan and Fiscal Year 2022 included additional prescription drug plan savings.There was a decrease of $639,758 in prescription drug cost in FY 2022. Based on FY 2026 actual experience, Fiscal Year 2027 is projected to have a 5.35% increase in health insurance costs. Estimates for FY 2028 were increased 5.36%; FY 2029 were increased 5.37%; FY 2030 were increased 5.38%; and FY 2031 were increased 5.38%. Effective January 1, 2027, employee contributions will increase.

d) **Five-Year Retiree Sick Leave Payout.** FY 2013 was the first year that eligible retirees with at least twenty years of continuous service in a full-time position or employees who retired as a result of a disability and are eligible for pension payments from the pension system can receive payment of their sick leave balance with a maximum payment of 120 sick days, payable bi-weekly over a five-year period. The sick leave payout expense budget in the General Fund in FY 2026 was $288,742 as compared to FY 2027 of $228,836, based on qualifying employees officially giving notice of retirement.

e) **50% Sick Leave Payout.** Effective July 1, 2019, employees over the sick leave cap can convert 50% of the sick leave over the cap to vacation or be paid out. The 50% sick leave payout expense budget in the General Fund in FY 2026 was $128,496 as compared to FY 2027 of $141,764, based on FY 2026 year-to-date expense.

f) **Parental Leave.** Effective March 8, 2019, employees may use Parental leave to take paid time away from work for the birth or the adoption of a child under 18 years old. Eligible employees receive their regular base pay (plus longevity) and benefits for twelve weeks following the date of birth, adoption event or foster-to-adopt placement. If both parents are eligible employees, each receive the leave benefit. There is no parental leave expense budgeted in the General Fund based on departments covering parental leave with existing employees and not incurring additional cost for temporary help.

g) **Supplies & Services.** General operating supplies and services are estimated to increase 2% over actual in FY 2025. A 2% increase is estimated in succeeding years

h) **Electricity.** Electrical energy expense is estimated to increase 4% over FY 2025 actual expense, then 2% per year beyond.

i) **Natural Gas.** Natural gas expense is based on FY 2025 actual then 2% per year beyond.

j) **Travel Dubuque.** The Dubuque Area Convention and Visitors Bureau contract will continue at 50% of actual hotel/motel tax receipts.

k) **Equipment & Machinery.** Equipment costs for FY 2027 are estimated to decrease 6.87% under FY 2026 budget based on equipment replacement schedules, then remain constant per year beyond.

l) **Debt Service.** Debt service is estimated based on the tax-supported, unabated General Obligation bond sale for fire truck and franchise fee litigation settlement.

m) **Unemployment.** Unemployment expense in the General Fund decreased from $23,824 in FY 2026 to $27,007 in FY 2027 based on estimated premium for FY2026.

n) **Motor Vehicle Fuel.** Motor vehicle fuel is estimated to decrease 30% under the FY 2026 budget based on the City fuel island fully operational in FY 2027and no longer purchasing from retail gas stations, then increase 2.0% per year beyond.

o) **Motor Vehicle Maintenance**. Motor vehicle maintenance is based on the FY 2026 budget, then increase 2.0% per year and beyond.

p) **Public Transit.** The increase in property tax support for Transit from FY 2026 to FY 2027 is $434,533, which reflects a decrease in Federal Transportation Administration Operating revenue ($154,667); a decrease in Federal Transportation Administration Capital ($344,329), an increase in employee expense ($111,155); decrease in supplies and services ($120,569); a reduction in equipment replacements ($99,615), a decrease in passenger fare revenue ($2,579).

The following is a ten-year history of the Transit subsidy:

Fiscal Year	Amount	% Change
2027 Projection	$ 2,361,869	22.55 %
2026 Budget	$ 1,927,336	(1.74)%
2025 Actual	$ 1,961,488	26.70 %
2024 Actual	$ 1,548,127	(1.52)%
2023 Actual	$ 1,571,981	(1.83)%
2022 Actual	$ 1,601,290	(2.09)%
2021 Actual	$ 1,635,441	4.94 %
2020 Actual	$ 1,558,460	(0.82)%
2019 Actual	$ 1,571,307	(0.10)%
2018 Actual	$ 1,572,825	34.10 %
2017 Actual	$ 1,172,885	24.41 %
2016 Actual	$ 942,752	(13.00)%

q) **Shipping & Postage.** Postage rates for FY 2027 are estimated to increase 5% over FY 2025 actual expense and proposed cost increases by United States Postal Service. A 3.0 percent increase is estimated in succeeding years.

r) **Insurance.** Insurance costs are estimated to change as follows:

- Workers Compensation is decreasing 44.18% based on rate change.
- General Liability is decreasing 3.06% based on rate change.
- Damage claims is decreasing 6.86% based on a three year average.
- Property insurance is increasing based on FY 2026 actual over 2%.

s) **Housing.** The Housing Choice Voucher subsidy payment from the General Fund is estimated to decrease $69,521 in FY 2027. The budgeted administrative cost of the Housing Choice Voucher Program decreased from $1,129,462 in FY 2026 to $988,895 in FY 2027. Administrative revenue of the Housing Choice Voucher Program decreased from $912,012 in FY 2026 to $827,089 in FY 2027. The resulting Housing Choice Voucher Program deficit decreased from $217,450 in FY 2026 to $161,806 in FY 2027. This deficit is funded by property taxes.

t) **Communications Department.** In Fiscal Year 2026, Cable Utility Franchise Tax revenue paid to the City by Mediacom and ImOn, as required by the state franchise fee agreement, was no longer be enough to support Communications Department employee expense. A vacant part-time (0.75 FTE) Communications Assistant position was recommended to be eliminated. All remaining Cable Utility Franchise Tax supported positions were recommended to be moved to the General Fund. This General Fund expense will be partially offset by administrative overhead recharges to the enterprise funds. The Cable Utility Franchise Tax revenue will support Communications Department supplies and services only going forward.

Effective June 2020, Mediacom will no longer contribute to the Public, Educational, and Governmental Access Cable Grant (PEG) Fund, and after the balance in that fund is expended, the City will be responsible for all City Media Service equipment replacement costs. Other jurisdictions will need to plan accordingly.

u) **Greater Dubuque Development Corporation.** Greater Dubuque Development Corporation support of $836,135 is budgeted to be paid mostly from Dubuque Industrial Center Land Sales in FY 2027, with $26,500 for Targeted Neighborhood Reinvestment strategy paid from the Greater Downtown TIF. In FY 2028 and beyond Greater Dubuque Development Corporation will be paid from the Greater Downtown TIF and Dubuque Industrial Center West land sales.

PROPERTY TAX IMPACT

The recommended Fiscal Year 2027 property tax rate increased 1.38% and will have the following impact:

	FY 2026	Proposed FY2027	% Change	$ Change
Property Tax Rate	$ 10.0637	$ 10.1648	1.00%	$ 0.10
Property Tax Asking	$ 29,872,253	$ 31,940,934	6.93%	$ 2,068,681

Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Residential: Avg. value - $213,211			$889.20	$915.87	$26.67	3.0 %
Commercial: $150,000 value & below	433	381	$716.01	$679.03	-$36.98	-5.2 %
Commercial: $150,001-$300,000 value	232	225	$2,074.61	$2,051.27	-$23.34	-1.1 %
Commercial: $300,001-$450,000	147	167	$3,433.21	$3,423.52	-$9.69	-0.3 %
Commercial: Avg. Value = $624,927	588	636	$4,253.76	$5,023.81	$770.05	18.1 %

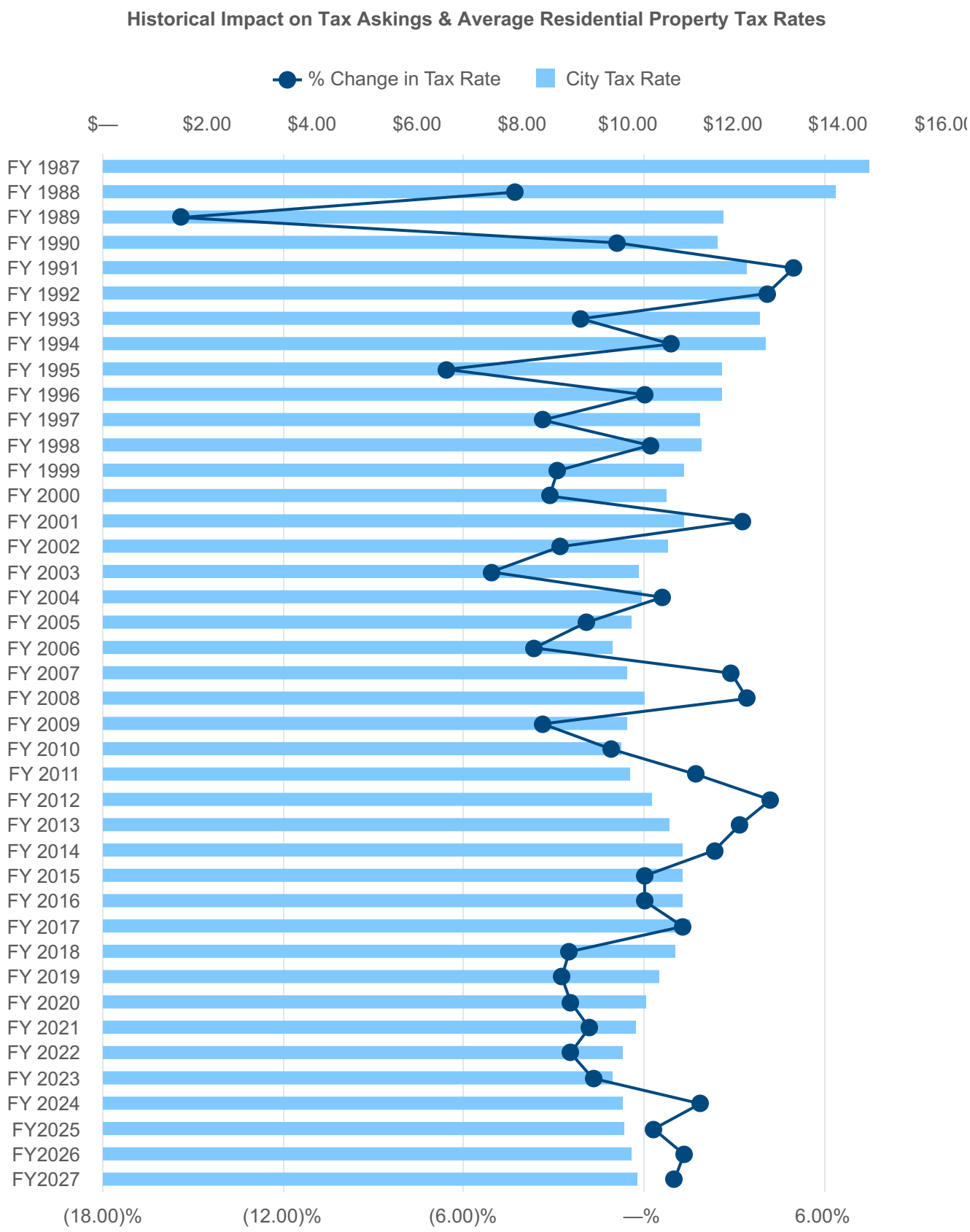
Property Type	FY26 Properties	FY27 Properties	FY26 City Property Tax Payment	FY27 City Property Tax Payment	$ Change	% Change
Industrial: $150,000 value & below	8	8	$716.01	$679.03	-$36.98	-5.2 %
Industrial: $150,001-$300,000 value	11	9	$2,074.61	$2,051.28	-$23.33	-1.1 %
Industrial: $300,001-$450,000	4	3	$3,433.21	$3,423.52	-$9.69	-0.3 %
Industrial: Avg. Value = $731,693	58	58	$5,090.27	$6,000.54	$910.27	+17.9 %

Historical Impact on Tax Askings and Average Residential Property Tax Rates

The following is a historical City tax rate comparison. The average percent change in tax rate from 1987–2027 is -0.83%. The average annual change over the last five years is +0.56%.

The following pages show historical and projected property tax impacts.

Historical Impacts on Tax Askings & Average Residential Property Tax Rates:

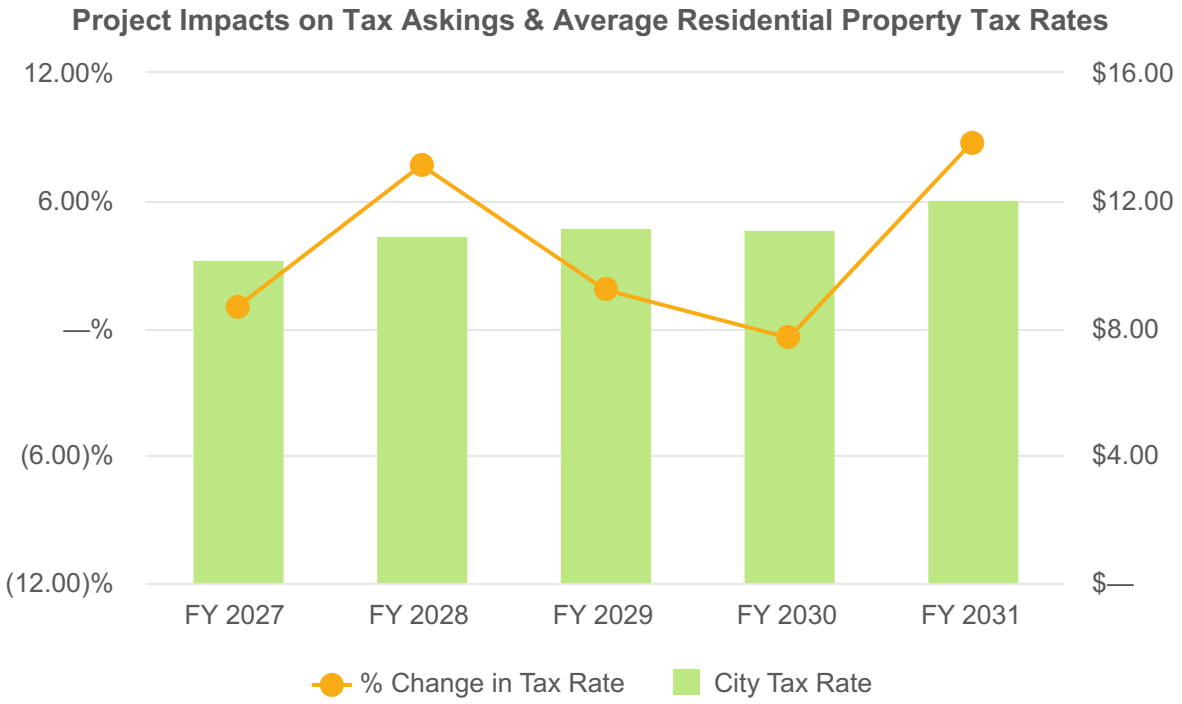


Historical City tax rates and % change in tax rate:

Fiscal Year	City Tax Rate	% Change in Tax Rate
FY 1987	14.5819	
FY 1988	13.9500	-4.33%
FY 1989	11.8007	-15.41%
FY 1990	11.6891	-0.95%
FY 1991	12.2660	+4.94%
FY 1992	12.7741	+4.14%
FY 1993	12.4989	-2.15%
FY 1994	12.6059	+0.86%
FY 1995	11.7821	-6.54%
FY 1996	11.7821	0.00%
FY 1997	11.3815	-3.40%
FY 1998	11.4011	+0.17%
FY 1999	11.0734	-2.87%
FY 2000	10.7160	-3.23%
FY 2001	11.0671	+3.28%
FY 2002	10.7608	-2.77%
FY 2003	10.2120	-5.10%
FY 2004	10.2730	+0.60%
FY 2005	10.0720	-1.96%
FY 2006	9.6991	-3.70%
FY 2007	9.9803	+2.90%
FY 2008	10.3169	+3.37%
FY 2009	9.9690	-3.37%
FY 2010	9.8577	-1.12%
FY 2011	10.0274	+1.72%
FY 2012	10.4511	+4.23%
FY 2013	10.7848	+3.19%
FY 2014	11.0259	+2.24%
FY 2015	11.0259	0.00%
FY 2016	11.0259	0.00%
FY 2017	11.1674	+1.28%
FY 2018	10.8922	-2.46%
FY 2019	10.5884	-2.79%
FY 2020	10.3314	-2.43%
FY 2021	10.1440	-1.81%
FY 2022	9.8890	-2.51%
FY 2023	9.7169	-1.74%
FY 2024	9.9014	+1.90%
FY 2025	9.9264	+0.25%
FY 2026	10.0637	+1.38%
FY 2027	10.1648	+1.00%
1987 - 2027 Average Change		**-0.83%**
2023-2027 Average Change		**+0.56%**

From Fiscal Year 1987 through Fiscal Year 2027, the average annual change in the property tax rate is a decrease of 0.83%. Over the last five years, the average annual change in the property tax rate is a decrease of 0.56%.

Projected Impacts on Tax Askings and Average Residential Property Tax Rates



Projected City tax rates and % change in tax rate:

Fiscal Year	City Tax Rate	% Change in Tax Rate
FY 2027	10.1648	1.00%
FY 2028	10.9432	7.66%
FY 2029	11.1398	1.80%
FY 2030	11.0878	-0.47%
FY 2031	12.0583	8.75%

IMPACT ON AVERAGE RESIDENTIAL PROPERTY - EXAMPLE

Actual - Historical		City Tax Calculation	Actual Percent Change	Change if HTC 100% Funded	Dollar Change
FY 1989	“City” Property Tax	$ 453.99	-11.40%		$ -58.39
FY 1990	“City” Property Tax	$ 449.94	-0.89%		$ -4.04
FY 1991*	“City” Property Tax*	$ 466.92	+3.77%		$ +16.98
FY 1992	“City” Property Tax	$ 483.63	+3.58%		$ +16.71
FY 1993*	“City” Property Tax*	$ 508.73	+5.19%		$ +25.10
FY 1994	“City” Property Tax	$ 510.40	+0.33%		$ +1.51
FY 1995*	“City” Property Tax*	$ 522.65	+2.40%		$ +12.41
FY 1996	“City” Property Tax	$ 518.10	-0.87%		$ -4.54
FY 1997*	“City” Property Tax*	$ 515.91	-0.42%		$ -2.19
FY 1998	“City” Property Tax	$ 512.25	-0.71%		$ -3.66
FY 1999	“City” Property Tax*	$ 512.25	0.00%		$ —
FY 2000	“City” Property Tax	$ 511.38	-0.17%		$ -0.87
FY 2001	“City” Property Tax	$ 511.38	0.00%		$ —
FY 2002	“City” Property Tax	$ 511.38	0.00%		$ —
FY 2003	“City” Property Tax*	$ 485.79	-5.00%		$ -25.58
FY 2004	“City” Property Tax	$ 485.79		0.00%	$ —
	With Homestead Adj.	$ 493.26	+1.54%		$ +7.46
FY 2005	“City” Property Tax*	$ 485.93		+0.03%	$ +0.14
	With Homestead Adj.*	$ 495.21	+0.40%		$ +1.95
FY 2006	“City” Property Tax (1)	$ 494.27		+1.72%	$ +8.34
	With Homestead Adj. (1)	$ 504.62	+1.90%		$ +9.41
FY 2007	“City” Property Tax*(2)	$ 485.79		-1.72%	$ -8.48
	With Homestead Adj.*	$ 496.93	-1.52%		$ -7.69
FY 2008	“City” Property Tax	$ 496.93		0.00%	$ —
	With Homestead Adj.	$ 510.45	+2.72%		$ +13.52
FY 2009	“City” Property Tax	$ 524.53		+2.76%	$ +14.08
	With Homestead Adj.	$ 538.07	+5.41%		$ +27.62
FY 2010	“City” Property Tax	$ 538.07		0.00%	$ —
	With Homestead Adj.	$ 550.97	+2.40%		$ +12.90
FY 2011	“City” Property Tax	$ 564.59		+2.47%	$ +13.62
	With Homestead Adj. (3)	$ 582.10	+5.65%		$ +31.13
FY 2012	“City” Property Tax	$ 611.19		+5.00%	$ +29.09
	With Homestead Adj. (3)	$ 629.78	+8.19%		$ +47.68
FY 2013	“City” Property Tax	$ 661.25		+5.00%	$ +31.47
	With Homestead Adj. (3)	$ 672.76	+6.82%		$ +42.98
FY 2014	“City” Property Tax	$ 705.71	+4.90%		$ +32.95

Actual - Historical		City Tax Calculation	Actual Percent Change	Change if HTC 100% Funded	Dollar Change
FY 2015	"City" Property Tax	$ 728.48	+3.23%		$ 22.77
FY 2016	"City" Property Tax	$ 747.65	+2.63%		$ +19.17
FY 2017	"City" Property Tax	$ 755.70	+1.08%		$ +8.05
FY 2018	"City" Property Tax	$ 755.70	0.00%		$ —
FY 2019	"City" Property Tax	$ 770.17	+1.91%		$ +14.47
FY 2020	"City" Property Tax	$ 770.17	0.00%		$ —
FY 2021	"City" Property Tax	$ 769.08	-0.14%		$ -1.09
FY 2022	"City" Property Tax	$ 769.08	0.00%		$ —
FY 2023	"City" Property Tax	$ 791.82	+2.96%		$ +22.74
FY 2024	"City" Property Tax	$ 815.07	+2.94%		$ +23.25
FY 2025	"City" Property Tax	$ 855.82	+5.00%		$ +40.75
FY 2026	"City" Property Tax	$ 889.20	+3.90%		$ +33.38
Average FY1989-FY2026 with Homestead Adj.			**+1.52%**		**$ +9.92**
Average FY2022-FY2026 with Homestead Adj.			**+2.96%**		**$ +24.02**
Average FY1989-FY2026 without Homestead Adj.				**+1.04%**	**$7.32**

The average annual dollar change in residential property tax from 1989-2026 is an increase of $9.92. The average annual dollar change over the last five years is an increase of $24.02.

Projected impact on average residential property:

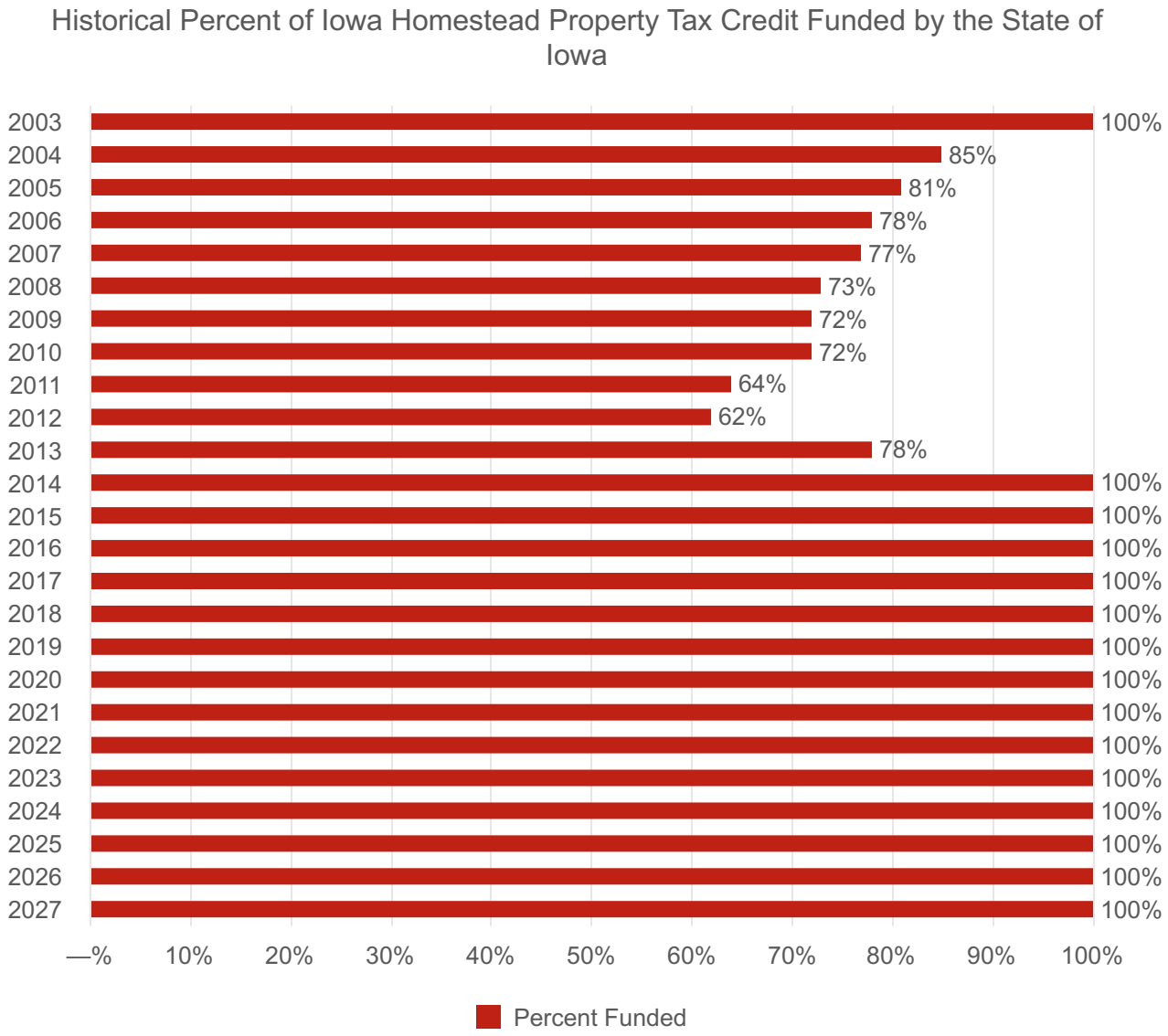
PROJECTION		CITY TAX CALCULATION		DOLLAR CHANGE
FY 2027	"City" Property Tax	$ 915.87	+3.00%	$ 26.67
FY 2028	"City" Property Tax	$ 986.04	+7.66%	$ +70.17
FY 2029	"City" Property Tax	$ 1,003.75	+1.80%	$ +17.71
FY 2030	"City" Property Tax	$ 999.06	+1.80%	$ -4.69
FY 2031	"City" Property Tax	$ 1,086.50	+2.32%	$ +23.59

* Denotes year of State-issued equalization orders.
^ Impact to average homeowner if the State funds the Homestead Property Tax Credit at 62%.
(1) The FY 2006 property tax calculation considers the 6.2% valuation increase for the average residential homeowner as determined by the reappraisal.
(2) Offsets the impact of the State reduced Homestead Property Tax Credit in FY 2005 & 2006.
(3) The City adopted a budget in FY 2011 and 2012 that provided no increase to the average homeowner. The State of Iowa underfunded the Homestead Property Tax Credit in both years costing the average homeowner an additional $18.59 in FY 2012 and $11.51 in FY 2013. This provided no additional revenues to the City, as this money would have come to the City from the State if they appropriated the proper amount of funds.

Homestead Property Tax Credit

The Homestead Property Tax Credit was established by the state legislature to reduce the amount of property tax collected. The intent of the credit was to be a form of tax relief and provide an incentive for home ownership. The State Homestead Property Tax Credit works by discounting the tax collected on the first $4,850 of a property's taxable value. This has no impact on what the City receives from property tax collections, but provides tax relief for the average homeowner.

Beginning FY 2004, the State of Iowa did not fully fund the State Homestead Property Tax Credit resulting in the average homeowner paying the unfunded portion. Again, this has no impact on what the City receives, however as a result has caused the average homeowner to pay more taxes.



IMPACT ON COMMERCIAL PROPERTY - EXAMPLE

ACTUAL - HISTORICAL		CITY TAX CALCULATION *	BUSINESS PROPERTY TAX CREDIT	DOLLAR CHANGE	PERCENT CHANGE
FY 1989	"City" Property Tax	$2,106.42		-$384.19	-15.43%
FY 1990	"City" Property Tax	$2,086.50		-$19.92	-0.95%
FY 1991	"City" Property Tax	$2,189.48		+$102.98	+4.94%
FY 1992	"City" Property Tax	$2,280.18		+$90.70	+4.14%
FY 1993	"City" Property Tax	$2,231.05		-$49.13	-2.15%
FY 1994	"City" Property Tax	$2,250.15		+$19.10	+0.86%
FY 1995	"City" Property Tax	$2,439.60		+$189.45	+8.42%
FY 1996	"City" Property Tax	$2,439.60		$0.00	0.00%
FY 1997	"City" Property Tax	$2,659.36		+$219.76	+9.01%
FY 1998	"City" Property Tax	$2,738.43		+$79.07	+2.97%
FY 1999	"City" Property Tax	$2,952.03		+$213.60	+7.80%
FY 2000	"City" Property Tax	$2,934.21		-$17.82	-0.60%
FY 2001	"City" Property Tax	$2,993.00		+$58.86	+2.00%
FY 2002	"City" Property Tax	$2,910.25		-$82.84	-2.76%
FY 2003	"City" Property Tax	$3,186.27		+$276.03	+9.48%
FY 2004	"City" Property Tax	$3,278.41		+$92.15	+2.89%
FY 2005	"City" Property Tax	$3,349.90		+$71.48	+2.18%
FY 2006	"City" Property Tax (1)	$3,152.52		-$197.38	-5.89%
FY 2007	"City" Property Tax	$3,538.03		+$385.50	+12.23%
FY 2008	"City" Property Tax	$3,688.64		+$150.62	+4.26%
FY 2009	"City" Property Tax	$3,554.71		-$133.94	-3.63%
FY 2010	"City" Property Tax	$3,524.48		-$30.23	-0.85%
FY 2011	"City" Property Tax	$3,585.16		+$60.68	+1.72%
FY 2012	"City" Property Tax	$3,736.64		+$151.48	+4.23%
FY 2013	"City" Property Tax	$3,855.96		+$119.32	+3.19%
FY 2014	"City" Property Tax	$3,942.14		+$86.20	+2.23%
FY 2015	"City" Property Tax (2)	$3,896.93	$147.72	-$45.21	-1.15%
FY 2016	"City" Property Tax (3)	$3,139.16	$692.62	-$757.77	-19.45%
FY 2017	"City" Property Tax (4)	$3,364.61	$982.19	+$225.45	+7.18%
FY 2018	"City" Property Tax (5)	$3,280.44	$959.11	-$84.16	-2.50%
FY 2019	"City" Property Tax (6)	$3,278.23	$843.08	-$2.21	-0.07%
FY 2020	"City" Property Tax (7)	$3,160.71	$860.57	-$117.52	-3.58%
FY 2021	"City" Property Tax (8)	$3,169.30	$779.03	+$8.59	+0.27%
FY 2022	"City" Property Tax (9)	$3,069.57	$779.50	-$99.73	-3.15%
FY 2023	"City" Property Tax (10)	$3,060.34	$721.73	-$9.23	-0.30%
FY 2024	"City" Property Tax (11)	$3,328.86		+$268.52	+8.77%
FY 2025	"City" Property Tax (11)	$4,179.49		+$850.63	+25.55%
FY 2026	"City" Property Tax (11)	$4,253.76		+$74.27	+1.78%
FY 1989-2026 Average Change				**+$46.40**	**+1.67%**
2022-2026 Average Change				**+$216.89**	**+6.53%**

*Net of Business Property Tax Credit

The average annual dollar change in commercial property taxes from 1989-2026 is a increase of $46.40. The average annual dollar change over the last five years is a increase of +$216.89.

Projected impact on average commercial property:

PROJECTED		CITY TAX CALCULATION	DOLLAR CHANGE	PERCENT CHANGE
FY 2027	“City” Property Tax	$5,023.81	+$770.05	+18.10%
FY 2028	“City” Property Tax	$5,408.69	+$384.88	+7.66%
FY 2029	“City” Property Tax	$5,505.84	+$97.15	+1.80%
FY 2030	“City” Property Tax	$5,505.84	+$97.15	+1.76%
FY 2031	“City” Property Tax	$5,959.77	+$479.63	+8.71%

(1) The FY 2006 property tax calculation considers the 19.9% valuation increase for industrial property as determined by the reappraisal.
(2) The Business Property Tax Credit was $148 and rollback to 95% in FY 2015.
(3) The Business Property Tax Credit was $693 and rollback to 90% in FY 2016.
(4) The Business Property Tax Credit was $982 and rollback to 90% in FY 2017.
(5) The Business Property Tax Credit was $959 and rollback to 90% in FY 2018.
(6) The Business Property Tax Credit was $843 and rollback to 90% in FY 2019.
(7) The Business Property Tax Credit was $861 and rollback to 90% in FY 2020.
(8) The Business Property Tax Credit was $779 and rollback to 90% in FY 2021.
(9) The Business Property Tax Credit was $780 and rollback to 90% in FY 2022.
(10) The Business Property Tax Credit was $722 and rollback to 90% in FY 2023.
(11)From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. Beginning in FY 2024, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated. The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2024 is estimated to be $587,446.

IMPACT ON INDUSTRIAL PROPERTY - EXAMPLE

ACTUAL - HISTORICAL		CITY TAX CALCULATION *	BUSINESS PROPERTY TAX CREDIT	DOLLAR CHANGE	PERCENT CHANGE
FY 1989	"City" Property Tax	$5,900.35		-$1,074.65	-15.40%
FY 1990	"City" Property Tax	$5,844.55		-$55.80	-0.95%
FY 1991	"City" Property Tax	$6,133.00		+$288.45	+4.94%
FY 1992	"City" Property Tax	$6,387.05		+$254.05	+4.14%
FY 1993	"City" Property Tax	$6,249.45		-$137.60	-2.15%
FY 1994	"City" Property Tax	$6,302.95		+$53.50	+0.86%
FY 1995	"City" Property Tax	$5,891.05		-$411.90	-6.54%
FY 1996	"City" Property Tax	$5,891.05		$0.00	0.00%
FY 1997	“City” Property Tax	$5,690.75		-$200.30	-3.40%
FY 1998	“City” Property Tax	$5,700.56		+$9.81	+0.17%
FY 1999	“City” Property Tax	$5,536.70		-$163.86	-2.87%
FY 2000	“City” Property Tax	$5,358.00		-$178.70	-3.23%
FY 2001	“City” Property Tax	$5,533.00		+$175.00	+3.27%
FY 2002	“City” Property Tax	$5,380.42		-$152.58	-2.76%
FY 2003	“City” Property Tax	$5,106.00		-$274.42	-5.10%
FY 2004	“City” Property Tax	$5,136.50		+$30.50	+0.60%
FY 2005	“City” Property Tax	$5,036.00		-$100.50	-1.96%
FY 2006	“City” Property Tax (1)	$5,814.61		+$778.61	+15.46%
FY 2007	“City” Property Tax	$5,983.21		+$168.60	+2.90%
FY 2008	“City” Property Tax	$6,184.95		+$201.74	+3.37%
FY 2009	“City” Property Tax	$5,976.44		-$208.51	-3.37%
FY 2010	“City” Property Tax	$5,909.69		-$66.75	-1.12%
FY 2011	“City” Property Tax	$6,011.44		+$101.75	+1.72%
FY 2012	“City” Property Tax	$6,265.43		+$253.99	+4.23%
FY 2013	“City” Property Tax	$6,465.48		+$200.05	+3.19%
FY 2014	“City” Property Tax	$6,610.00		+$144.52	+2.24%
FY 2015	“City” Property Tax (2)	$6,131.80	$147.72	-$478.20	-7.23%
FY 2016	“City” Property Tax (3)	$5,256.41	$692.62	-$875.39	-14.28%
FY 2017	“City” Property Tax (4)	$5,043.36	$982.19	-$213.05	-4.05%
FY 2018	“City” Property Tax (5)	$4,917.78	$959.11	-$125.58	-2.49%
FY 2019	“City” Property Tax (6)	$4,869.91	$843.08	-$47.87	-0.97%
FY 2020	“City” Property Tax (7)	$4,713.76	$860.57	-$156.15	-3.21%
FY 2021	“City” Property Tax (8)	$4,694.17	$779.03	-$19.59	-0.42%
FY 2022	“City” Property Tax (9)	$4,556.11	$779.50	-$138.06	-2.94%
FY 2023	“City” Property Tax (10)	$4,521.00	$721.73	-$35.11	-0.77%
FY 2024	“City” Property Tax (11)	$4,817.26		+$296.26	+6.55%
FY 2025	“City” Property Tax (11)	$4,179.49		-$637.77	-13.24%
FY 2026	“City” Property Tax (11)	$5,090.27		+$85.68	+2.05%
FY 1989-2027 Average Change				**-$71.31**	**-1.13%**
2023-2027 Average Change				**-$72.74**	**-1.35%**

*Net of Business Property Tax Credit

The average annual dollar change in industrial property taxes from 1989-2026 is a decrease of $71.31. The average annual dollar change over the last five years is a decrease of $72.74.

Projected impact on average industrial property:

PROJECTED		CITY TAX CALCULATION	DOLLAR CHANGE	PERCENT CHANGE
FY 2027	“City” Property Tax	$6,000.54	+$910.29	+17.88%
FY 2028	“City” Property Tax	$6,460.25	+$459.71	+7.66%
FY 2029	“City” Property Tax	$6,576.28	+$116.03	+1.80%
FY 2030	“City” Property Tax	$6,545.58	-$30.70	-0.47%
FY 2031	“City” Property Tax	$7,118.47	+$572.89	+8.75%

(1) The FY 2006 property tax calculation considers the 19.9% valuation increase for industrial property as determined by the reappraisal.
(2) The Business Property Tax Credit was $148 and rollback to 95% in FY 2015.
(3) The Business Property Tax Credit was $693 and rollback to 90% in FY 2016.
(4) The Business Property Tax Credit was $982 and rollback to 90% in FY 2017.
(5) The Business Property Tax Credit was $959 and rollback to 90% in FY 2018.
(6) The Business Property Tax Credit was $843 and rollback to 90% in FY 2019.
(7) The Business Property Tax Credit was $861 and rollback to 90% in FY 2020.
(8) The Business Property Tax Credit was $779 and rollback to 90% in FY 2021.
(9) The Business Property Tax Credit was $780 and rollback to 90% in FY 2022.
(10) The Business Property Tax Credit was $722 and rollback to 90% in FY 2023.
(11) From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. Beginning in FY 2024, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated. The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2024 is estimated to be $587,446.

IMPACT ON MULTI-RESIDENTIAL PROPERTY - EXAMPLE

ACTUAL – HISTORICAL		CITY TAX CALCULATION	DOLLAR CHANGE	PERCENT CHANGE
FY 2015	"City" Property Tax	$2,349.34		
FY 2016	"City" Property Tax	$2,225.69	-$123.65	-5.26%
FY 2017	"City" Property Tax	$2,160.39	-$65.30	-2.93%
FY 2018	"City" Property Tax	$2,015.48	-$144.91	-6.71%
FY 2019	"City" Property Tax	$1,870.21	-$145.27	-7.21%
FY 2020	"City" Property Tax	$1,737.92	-$132.29	-7.07%
FY 2021	"City" Property Tax	$1,896.65	+$158.73	+9.13%
FY 2022	"City" Property Tax	$1,751.66	-$144.99	-7.64%
FY 2023	"City" Property Tax	$1,625.55	-$126.11	-7.20%
FY 2024	"City" Property Tax	$1,419.97	-$205.58	-12.65%
Average FY 2016-FY 2024			**-$103.26**	**-5.28%**

Beginning in FY 2017 (July 1, 2016), new State legislation created a new property tax classification for rental properties called multi-residential, which requires a rollback, or assessment limitations order, on multi-residential property which will eventually equal the residential rollback. Multi-residential property includes apartments with 3 or more units. Rental properties of 2 units were already classified as residential property.

The State of Iowa will not backfill property tax loss from the rollback on multi-residential property. The rollback will occur as follows:

Fiscal Year	Rollback %	Annual Loss of Tax Revenue
FY 2017	86.25%	$ 331,239.03
FY 2018	82.50%	472,126.87
FY 2019	78.75%	576,503.10
FY 2020	75.00%	691,639.58
FY 2021	71.25%	952,887.71
FY 2022	67.50%	752,366.11
FY 2023	63.75%	662,820.79
FY 2024	+54.65%	1,186,077.35
Total		$ 5,625,661.00

*54.65% = Current residential rollback

This annual loss in tax revenue of $1,186,077 from multi-residential property when fully implemented in FY 2024 will not be backfilled by the State. From Fiscal Year 2017 through Fiscal Year 2024 the City will lose $5,625,661 in total, meaning landlords will have paid that much less in property taxes. The state did not require landlords to charge lower rents or to make additional investment in their property.

In Fiscal Year 2024, the multi-residential property class was eliminated and is reported with the residential property class.

HISTORY OF INCREASES IN PROPERTY TAX ASKINGS

Year	Tax Askings	% Change in Tax Askings	Impact on Homeowner**
FY 1989	$10,918,759	-12.00%	-11.40%
Sales Tax Initiated			
FY 1990	$10,895,321	-0.21%	-0.89%
FY 1991	$11,553,468	+6.04%	+3.77%
FY 1992	$12,249,056	+6.02%	+3.58%
FY 1993	$12,846,296	+4.88%	+5.19%
FY 1994	$13,300,756	+3.54%	+0.33%
FY 1995	$13,715,850	+3.12%	+2.40%
FY 1996	$14,076,320	+2.63%	-0.87%
FY 1997	$14,418,735	+2.43%	-0.42%
FY 1998	$14,837,670	+2.91%	-0.71%
FY 1999	$15,332,806	+3.34%	0.00%
FY 2000	$15,285,754	-0.31%	-0.17%
FY 2001	$15,574,467	+1.89%	0.00%
FY 2002	$15,686,579	+0.72%	0.00%
FY 2003	$15,771,203	+0.54%	-5.00%
FY 2004	$16,171,540	+2.54%	0.00%
FY 2005	$16,372,735	+1.24%	+0.03%
FY 2006	$16,192,215	-1.10%	+1.72%
FY 2007	$17,179,994	+6.10%	-1.72%
FY 2008	$18,184,037	+5.84%	0.00%
FY 2009	$18,736,759	+3.04%	+2.76%
FY 2010	$19,095,444	+1.91%	0.00%
FY 2011	$19,878,962	+4.10%	+2.47%
FY 2012	$21,284,751	+7.07%	+5.00%
FY 2013	$22,758,753	+6.93%	+5.00%
FY 2014	$23,197,623	+1.93%	+4.90%
FY 2015	$24,825,015	+7.02%	+3.23%
FY 2016	$24,906,544	+0.33%	+2.63%
FY 2017	$26,375,291	+5.90%	+1.08%
FY 2018	$25,863,049	-1.94%	0.00%
FY 2019	$26,494,205	+2.44%	+1.91%
FY 2020	$26,296,081	-0.75%	0.00%
FY 2021	$26,202,568	-0.36%	-0.14%
FY 2022	$26,215,401	+0.05%	0.00%
FY 2023	$26,215,887	0.00%	+2.96%
FY 2024	$26,633,490	+1.59%	+2.94%
FY 2025	$28,233,757	+6.01%	+5.00%
FY 2026	$29,872,253	+5.80%	+3.90%
Average FY 1989-2026		**+2.79%**	**+1.04%**

**Does not reflect State unfunded portion of Homestead Credit.

IMPACT ON TAX ASKINGS AND AVERAGE RESIDENTIAL PROPERTY

To maintain the current level of service based on the previous assumptions would require the following property tax asking increases:

Fiscal Year	"City" Property Tax Askings	% Change in Tax Askings	% Impact on Avg. Residential Property	$ Impact on Avg. Residential Property
FY 2027	$31,940,934	+6.93%	+3.00%	+$26.67
FY 2028	$35,051,083	+9.74%	+7.66%	+$70.17
FY 2029	$36,391,827	+3.83%	+1.80%	+$17.71
FY 2030	$36,830,993	+1.21%	-0.47%	-$4.69
FY 2031	$41,128,960	+11.67%	+2.32%	+$23.59

GUIDELINE

The recommended guideline is a 3.00% or $26.67 increase for the average residential property owner assuming the Homestead Property Tax Credit is fully funded. A one percent increase in the tax rate will generate approximately $315,717.

These guidelines include an estimated $597,760 for recurring and $2,187 for non-recurring improvement packages funded by a portion of the $5.3 million in internal loans repaid to the General Fund by the Greater Downtown TIF District and increased ambulance fees. Future years of the recurring improvement packages will be funded by a portion of the 25% of Greater Downtown TIF District that will be returned to taxing bodies in Fiscal Year 2028 and beyond. The amount of improvement packages funded may change as the FY2027 budget is not yet finalized.

Iowa House File 718 passed during the 2023 legislative sessions, replaces previous changes made through Iowa Senate File 634 passed during the 2019 legislative sessions, makes changes to Iowa city and county budgets and taxes for Fiscal Year 2025 and later. Additional steps have been added to the budget approval process. The City of Dubuque is specifically impacted by the following steps of this new legislation:

1. Limits the General Fund levy by constraining growth by 2% or 3% each year, depending on the trigger hit:

   Non-TIF taxable growth under 3%, no reduction
   Non-TIF taxable growth over 3% but less than 6%, 2% reduction factor applied
   Non-TIF taxable growth over 6%, 3% reduction factor is applied

   The City of Dubuque Non-TIF taxable growth for FY2027 is 5.89%, the General Fund levy is constrained by a growth reduction factor of 2%. The General Fund levy for FY2027 is $7.78547 instead of the maximum levy of $8.10.

   Although the City is restricted to $7.63281 in the General Fund levy, the City has the flexibility to levy up to $16.8 million or a levy rate of $5.3643 in the Special Revenue Levies for employee benefits. In Fiscal Year 2026, the Special Revenue levy was $1.02401 and totaled $3.0 million. Any reduction in the General Fund levy can be in the Special Revenue levies.

2. March 5: Cities must file a report with Iowa Department of Management containing information specified by new law to be contained in mailings.

3. March 20: County Auditor must send each property owner or taxpayer with the county by regular mail an individual statement with the specified information broken out by political subdivision comprising the taxpayer's district.

4. Taxpayer Statements must include:

    - Total Current Year Tax Rate and Dollars
    - Combined effective property tax rate for the city calculated using the sum of the current fiscal year's actual property tax certified for levy of all of city's levies
    - Proposed Budget Year Tax Rate and Dollars
    - If the Proposed Budget Property Tax Dollars exceed the current fiscal year's actual property tax dollars, a detailed statement of the major reasons for the increase, including the specific purposes or programs for which the city is proposing an increase
    - An example comparing the amount of property taxes on a residential property with an actual value of $100,000 in the current fiscal year and such amount on the residential property using the proposed property tax dollars for the budget year, including the percentage difference in such amounts.
    - An example comparing the amount of property taxes on a commercial property with an actual value of $100,000 in the current fiscal year and such amount on the commercial property using the proposed property tax dollars for the budget year, including the percentage difference in such amounts.
    - The city's percentage of total property taxes certified for levy in the owner's or taxpayer's taxing district in the current fiscal year amount all taxing authorities.
    - The date, time, and location of the city's public hearing on the information contained in the statements.
    - Information on how to access the city's internet site, the city's statements, and other budget documents for prior fiscal years.

5. Public hearing on proposed property tax amounts for the budget year and new taxpayer statements.

    - In addition to public hearing to adopt the budget.
    - Replaces maximum property tax dollars public hearing held in prior years.
    - Must be separate from any other meeting of City Council, including any other meeting or hearing related to the budget.
    - City Council can decrease, but not increase, the proposed property tax amount to be included in the budget.

6. Budget Certification deadline to Iowa Department of Management is April 30th instead of March 31st.

    - If City is issuing new debt that uses the debt service levy, budget must be adopted by April 15th.

CAPITAL IMPROVEMENT BUDGET GUIDELINES

U. INTEGRATION OF CAPITAL RESOURCES

GUIDELINE

To obtain maximum utilization, coordination and impact of all capital improvement resources available to the City, state and federal block and categorical capital grants and funds shall be integrated into a comprehensive five-year Capital Improvement Program (CIP) for the City of Dubuque.

V. INTEGRITY OF CIP PROCESS

GUIDELINE

The City shall make all capital improvements in accordance with an adopted Capital Improvement Program (CIP). If conditions change and projects must be added and/or removed from the CIP, the changes require approval by the City Council.

W. RENOVATION AND MAINTENANCE

GUIDELINE

Capital improvement expenditures should concentrate on renovating and maintaining existing facilities to preserve prior community investment.

X. NEW CAPITAL FACILITIES

GUIDELINE

Construction of new or expanded facilities which would result in new or substantially increased operating costs will be considered only if:

1) their necessity has been clearly demonstrated

2) their operating cost estimates and plans for providing those operating costs have been developed

3) they can be financed in the long term; and

4) they can be coordinated and supported within the entire system.

Y. COOPERATIVE PROJECTS

GUIDELINE

Increased efforts should be undertaken to enter mutually beneficial cooperative capital improvement projects with the county, school district and private groups. Examples include cost-sharing to develop joint-use facilities and cost-sharing to improve roads and bridges are examples.

Z. USE OF GENERAL OBLIGATION BONDS

DISCUSSION

The Iowa Constitution limits the General Obligation debt of any city to 5% of the actual value of the taxable property within the city. The Iowa legislature has determined that the value for calculating the debt limit shall be the actual value of the taxable property prior to any "rollback" mandated by state statute.

On October 15, 2012, the City Council adopted a formal Debt Management Policy for the City of Dubuque. An amendment to this policy was adopted by City Council on December 15, 2025. Prior to adoption of the formal policy, the City had already been practicing much of the policy, although the formal policy included some new additions. The most significant components of the Debt Management Policy include an internal policy of maintaining the City's general obligation outstanding debt at no more than 95% (except as a result of disasters) of the limit prescribed by the State constitution as of June 30th of each year. It is projected as of June 30, 2026 the City will be at 35.58%. City will not use short-term borrowing to finance operating needs except in the case of an extreme financial emergency which is beyond its control or reasonable ability to forecast. Currently there is no such debt, and none will be recommended in this process.

Bond Financing Stipulations

Recognizing that bond issuance costs (bond counsel, bond rating, and financial management fees) add to the total interest costs of financing:

- Recognizing that bond issuance costs (bond counsel, bond rating, and financial management fees) add to the total interest costs of financing:
- Bond financing should not be used if the aggregate cost of projects to be financed by the bond issue is less than $500,000
- City will consider long-term financing for the construction, acquisition, maintenance, replacement, or expansion of physical assets (including land) only if they have a useful life of at least five years
- City shall strive to repay 20 percent of the principal amount of its general obligation debt within five years and at least 40 percent within ten years.
- The City shall strive to repay 40 percent of the principal amount of its revenue debt within ten years.

Bond Ratings In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody's credit analysis states, "the City of Dubuque's local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs." According to Moody's, the Aa2 issuer rating for the City of Dubuque's bonds reflects the city's healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City's available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody's Investors Service ("Moodys") released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio ("AFBR") = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio ("LR") = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody's under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody's calculated the City's AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City's general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City's ratings.

In May 2021, Moody's Investor Service upgraded the City's Water Enterprise's outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

General Obligation Debt

Fiscal Year 2026 Debt

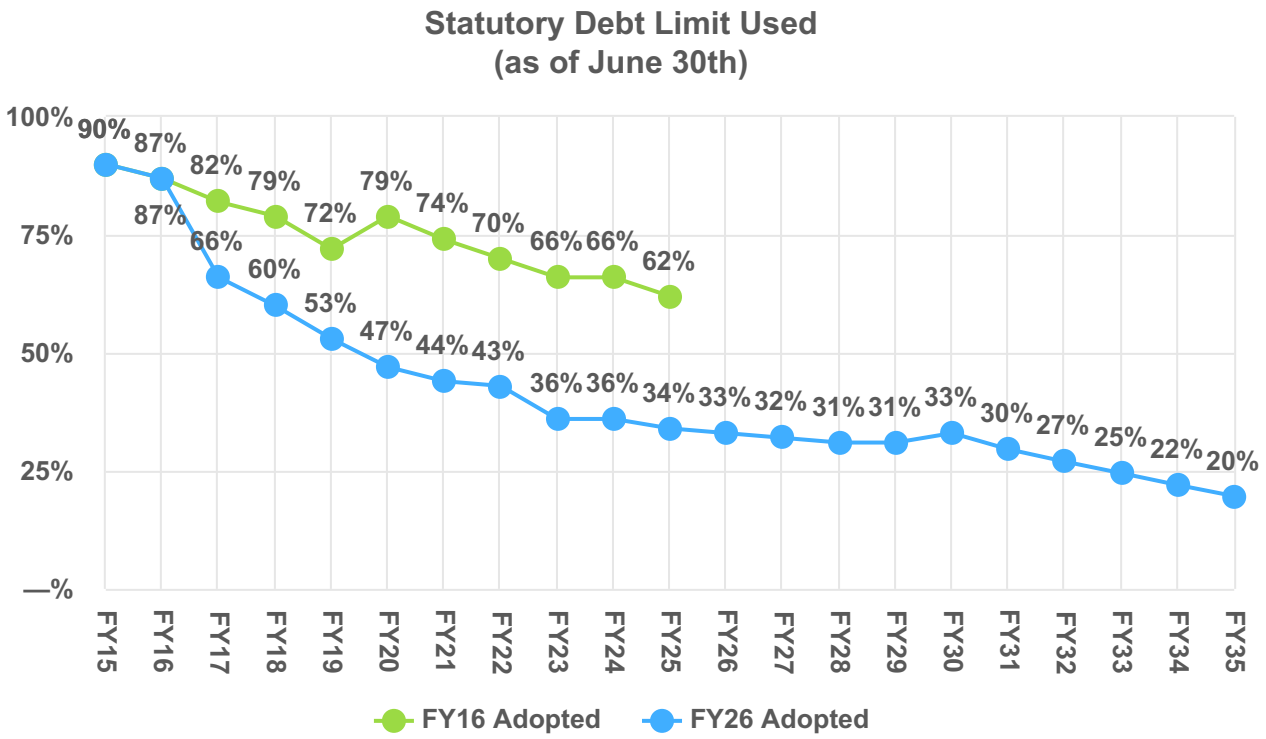
FY 2026 Debt Limit: The FY 2024 assessable value of the community for calculating the statutory debt limit is $6,472,591,693, which at 5%, indicates a total General Obligation debt capacity of $323,629,585, which at 5%, indicates a total General Obligation debt capacity of $323,629,585.

Based on Outstanding G.O. debt (including tax increment debt, remaining payments on economic development TIF rebates, and general fund lease agreement) on June 30, 2026 will be $115,136,523 (35.58% of the statutory debt limit) leaving an available debt capacity of $208,493,062 (64.42%).

It should be noted that most of the City of Dubuque's outstanding debt is not paid for with property taxes (except TIF), but is abated from other revenues. Exceptions include one issuance for the replacement of a Fire Pumper truck in the amount of $1,410,000 with debt service of $83,700 in FY 2026 and one issuance for the franchise fee litigation settlement in the amount of $2,800,000 with debt service of $145,000 in FY 2026. Included in the debt is $4,379,506 of property tax rebates to businesses creating and retaining jobs and investing in their businesses.

Statutory Debt Limit

Fiscal Year	Statutory Debt Limit	Amount of Debt Subject to Statutory Debt Limit	% Debt Limit Used
2026	$323,629,585	$115,136,523	35.58%

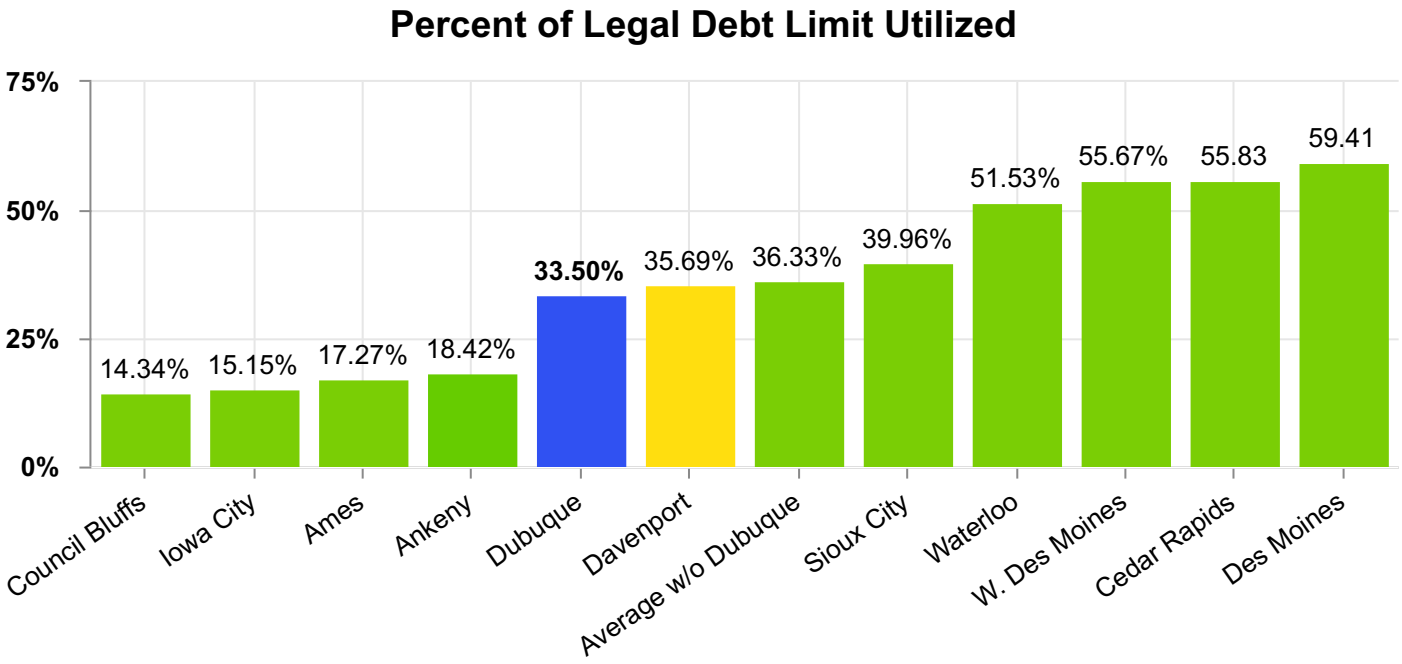


The City also has debt that is not subject to the statutory debt limit. This debt includes revenue bonds. Outstanding revenue bonds payable by water, sewer and stormwater fees on June 30, 2026 will have a balance of $126,443,555. The total City indebtedness as of June 30, 2026, is projected to be $241,580,078. The total City indebtedness as of June 30, 2025, was $237,396,942. **In FY 2026, the City will have a projected $4,183,136 or 1.76% more in debt.** The City is using debt to accomplish necessary projects and to take advantage of the attractive interest rates in the current market.

The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2026 compared to the other cities in Iowa for Fiscal Year 2025 with a population over 50,000:

Fiscal Year 2025 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

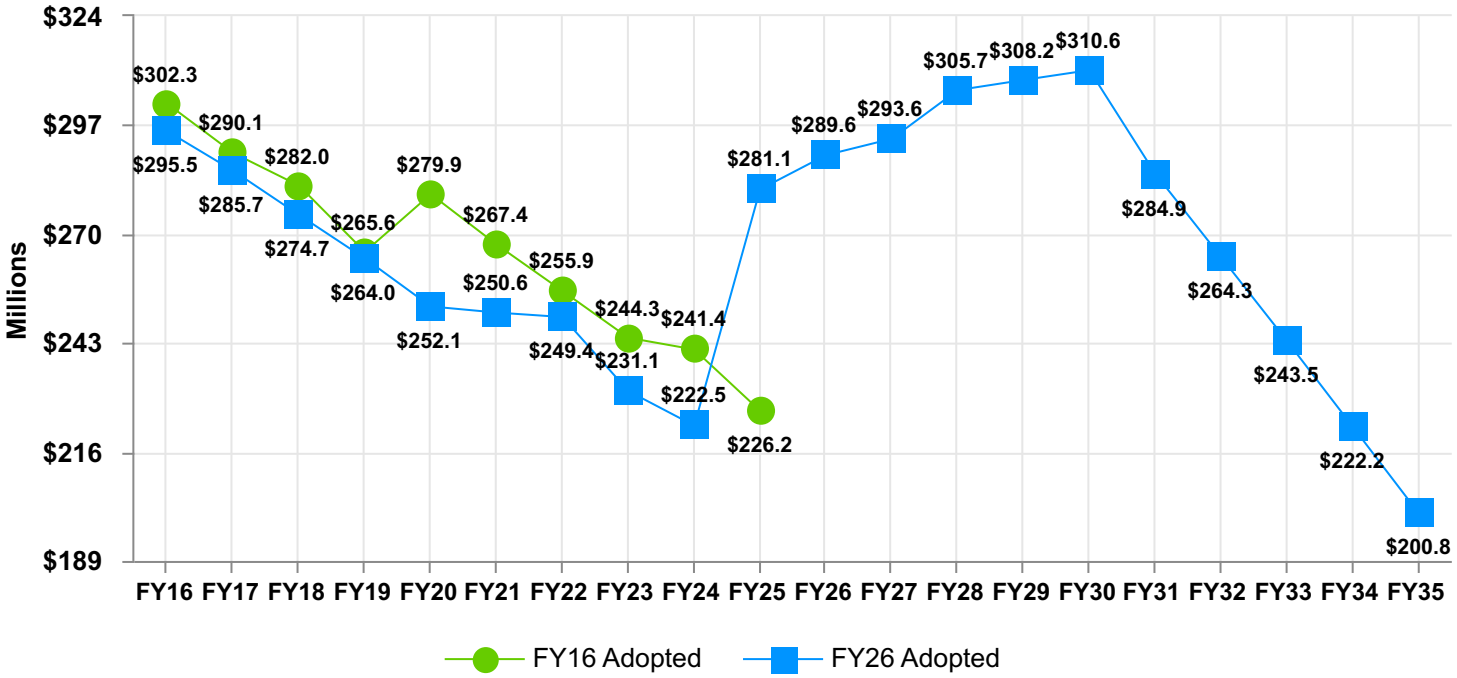
Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY25)	$ 964,798,967	$ 573,230,000	59.41 %
10	Cedar Rapids (FY 25)	$ 767,559,335	$ 428,550,000	55.83 %
9	W. Des Moines (FY25)	$ 551,635,692	$ 307,090,000	55.67 %
8	Waterloo (FY25)	$ 267,626,798	$ 137,905,065	51.53 %
7	Sioux City (FY25)	$ 367,743,172	$ 146,935,000	39.96 %
6	Davenport (FY25)	$ 493,660,291	$ 176,195,000	35.69 %
5	**Dubuque (FY27)**	**$ 358,374,258**	**$ 119,617,156**	**33.38 %**
4	Ankeny (FY25)	$ 529,988,951	$ 97,645,000	18.42 %
3	Ames (FY25)	$ 328,345,527	$ 56,710,000	17.27 %
2	Iowa City (FY25)	$ 435,367,793	$ 65,945,000	15.15 %
1	Council Bluffs (FY25)	$ 427,559,692	$ 61,320,000	14.34 %
	Average w/o Dubuque		$ 205,152,507	36.33 %



Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000. The average of the other cities (36.33%) is 8.8% higher than Dubuque (33.38%).

By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $310.62 million (32.90% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit**, and the projection is to be at $200.79 million (19.66% of statutory debt limit) within 10 years.

Total Debt (In Millions)



The escalation observed in Fiscal Year 2025 is attributable to the City's decision to issue budgetary debt for both Fiscal Year 2024 and Fiscal Year 2025 within a single fiscal period. This approach resulted in a significant increase in the aggregate debt reported for Fiscal Year 2025.

Part of the City's FY 2014 debt was in the form of a grant from the Iowa Flood Mitigation Program. Through a new state program, the City is able to issue $28.25 million in revenue bonds payable from the 5 percent State Sales Tax increment for projects in the Bee Branch Watershed allowing the City to complete the Bee Branch Creek Restoration, construct permeable alleys, replace the Bee Branch flood gates, complete North End Storm Sewers, construct a Flood Control Maintenance Facility, install Water Plant Flood Control and complete 17th Street Storm Sewer over the next twenty years.

The ten year history of the City's use of the statutory debt limit is as follows:

There was a 10.74% increase in assessed value effective January 1, 2025, which is the assessment the Fiscal Year 2027 statutory debt limit is based on. The statutory debt limit effective June 30, 2027 is $358,374,258. **The City will be at 33.38% of statutory debt limit by June 30, 2027**. In FY 16 the City was at 86.13% of statutory debt limit, so **33.38% in Fiscal Year 2027 is a 53.16% decrease in use of the statutory debt limit.**

The ten year history of the City's use of the statutory debt limit is as follows:

FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24	FY25	FY26
86.54%	66.06%	59.79%	52.90%	46.91%	43.51%	43.33%	39.36%	40.07%	34.85%	33.50%

As we approach the preparation of the FY 2027-2031 Capital Improvement Program (CIP) the challenge is not the City's capacity to borrow money but (a) how to identify, limit, and prioritize projects which justify the interest payments and; (b) how to balance high-priority projects against their impact on the property tax rate.

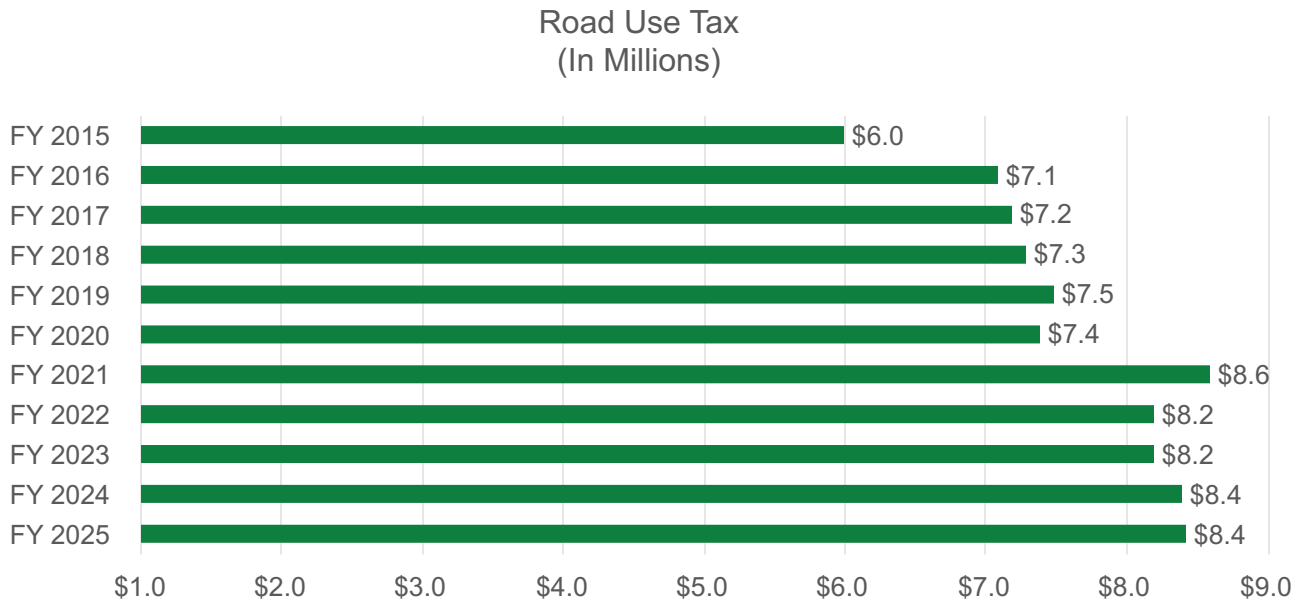
GUIDELINE

There are many high priority capital improvement projects which must be constructed during the FY 2027 - FY 2031 period. The potential of partially forgivable State Revolving Fund Loans and an increase in grant funding may impact the need to borrow for projects. As in the past, debt will be required on several major capital projects, including the Bee Branch Watershed Project, Airport Improvements, Park Improvements, Sidewalk and Street Improvements, Sanitary Sewer Fund, Parking Fund, and Water Fund. Borrowings will also include smaller projects and equipment replacements such as Park developments and Public Works equipment. These smaller borrowings will be for a term not exceeding the life of the asset and not less than six years in accordance to the Debt Management Policy. Alternative sources of funds will always be evaluated (i.e. State Revolving Loan Funds) to maintain the lowest debt service cost.

AA. ROAD USE TAX FUND

DISCUSSION

Actual Road Use Tax Fund receipts are as follows:



The FY 2026 budget was based on receiving $8,400,000 in Road Use Tax funds. In FY 2026, 100% of the Road Use Tax income is in the operating budget. The State of Iowa increased the gas tax 10 cents per gallon in FY 2016.

With increases in City DMATS and State Road Use Tax funds, the City will be able to substantially add to the number of street lights and continue with major road improvements.

GUIDELINE

It is preferable to shift Road Use Tax funds to the capital budget for street maintenance and repair to reduce the need to borrow funds for routine street maintenance and improvements. This shift cannot occur until there are increased revenues or reduced expense that would allow this shift without a property tax impact. The City does use 30% of the local option sales tax for street projects and maintenance of City buildings.

BB. COMMERCIAL AND INDUSTRIAL DEVELOPMENT

GUIDELINE

Current City, commercial and industrial development efforts should be continued to (a) preserve current jobs and create new job opportunities and (b) enlarge and diversify the economic base. Financing these efforts and programs should continue to be a high priority.

CC. HOUSING

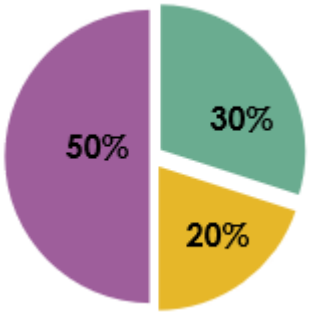
GUIDELINE

To maintain an adequate supply of safe and decent housing, the City should strive to preserve existing single family and rental housing that is not substandard and provide opportunities for development of new housing, including owner occupied, within the City's corporate limits for all residents, particularly for people of low and moderate income. Workforce rental housing is becoming increasingly important and the City provides incentives for building rehabilitations. In 2023, the City Council adopted housing incentive programs through the use of Tax Abatement and Tax Increment Financing.

DD. SALES TAX

GUIDELINE

Sales Tax revenue shall be used according to the following split:



Sales Tax 50%: Property Tax Relief

Sales Tax 30%:
(a) The reduction by at least 75% of street special assessments.
(b) The maintenance and repair of streets.

Sales Tax 20%:
(a) The upkeep of City-owned property such as sidewalks, steps, storm sewers, walls, curbs, traffic signals and signs, bridges, buildings, and facilities (e.g. Airport, Five Flags Center, Library, Law Enforcement Center, City Hall, Fire Stations, Parks, and Swimming Pools).
(b) Transit equipment, such as buses
(c) Riverfront and wetland development
(d) Economic Development Projects

EE. NET CASH PROCEEDS (SURPLUS DISTRIBUTION) FROM THE DUBUQUE RACING ASSOCIATION

DISCUSSION

The contract with the Dubuque Racing Association calls for distribution at the end of its fiscal year, December 31st, of 50 percent of its net cash operating funds to the City of Dubuque. In early-February, the City receives payment of proceeds to be distributed. These proceeds are then allocated for capital improvements, with the highest priority given to reducing the City's annual borrowing.

The Dubuque Racing Association provides the City with projections of future distributions. Since gaming is a highly volatile industry, the estimates are discounted prior to including them in the City's Five-Year CIP.

The February 2027 DRA distributions will be used in Fiscal Year 2027 to fund property tax relief. This is a change from past use of DRA distributions because all funds will be used for Fiscal Year 2027 operations. All of DRA distributions were used in operations in Fiscal Years 2024 through 2026. A change from past use of DRA distributions, 0% of the February 2027 projections of operating surplus have been anticipated as resources to support the Fiscal Year 2027 capital improvement projects. The estimates received from the DRA will be reduced by 5 percent for FY 2029 resources, 10 percent for FY 2030, and 15 percent for FY 2031 resources, to provide a margin of error in case the estimates are not realized.

GUIDELINE

$1,286,001 of February 2027 DRA distributions will be used for FY2027 property tax relief. This is a change from past use of DRA distributions because all funds will be used for Fiscal Year 2027 operations.In Fiscal Year 2026 and beyond, the City anticipates distribution of a significant amount of net cash proceeds for use in the Capital Improvement Program. These amounts will be budgeted in the Five-Year CIP in the year they are received and will be used to reduce required General Obligation borrowing. The three out-years will be discounted by 5 percent, 10 percent, and 15 percent respectively.

FF. EMPHASIS ON INITIATIVES THAT REDUCE FUTURE OPERATING BUDGET EXPENSE

GUIDELINE

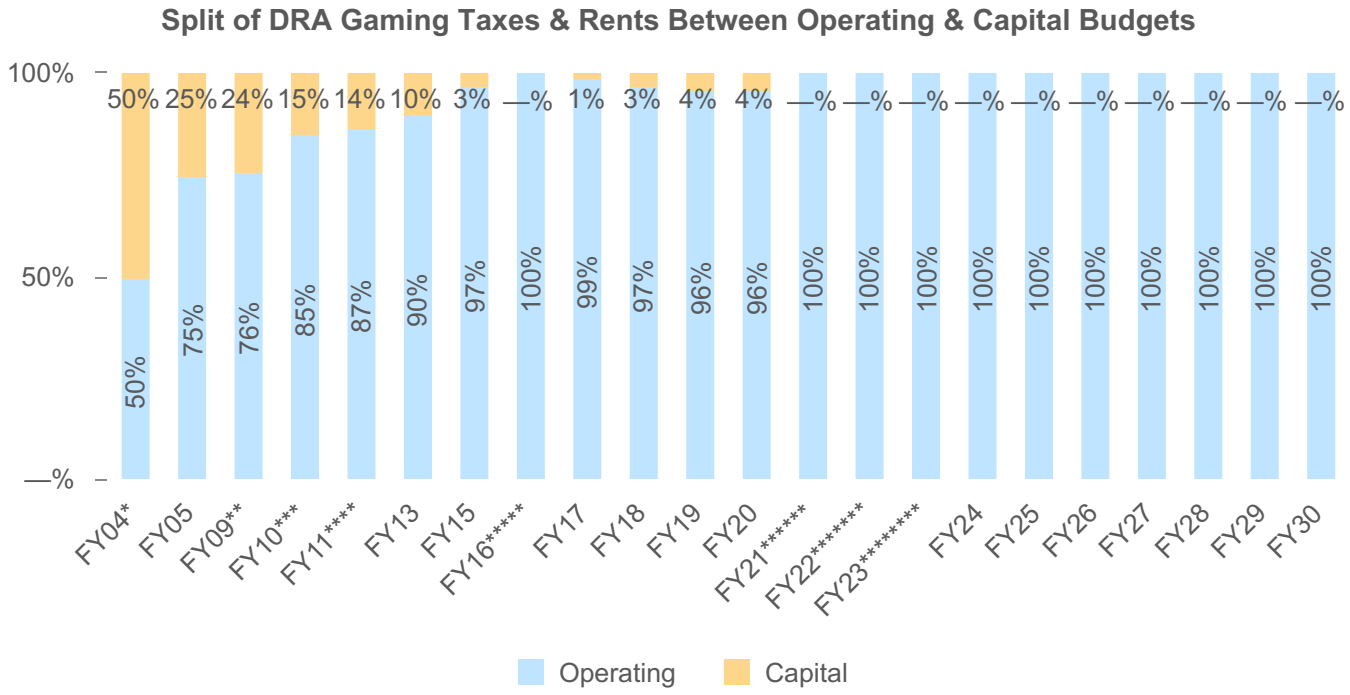
Capital improvement expenditures that will reduce future maintenance and operating expense will receive priority funding and these types of initiatives will be encouraged in all departments and funding sources as a means of maximizing the use of available resources. This emphasis reflects fiscally responsible long-range planning efforts.

GG. USE OF GAMING-RELATED RECEIPTS

DISCUSSION

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055.

The following shows the historical split of DRA gaming taxes and rents between the City’s operating and capital budgets:



Notable Changes:

***FY 2004** A new lease took effect with the Dubuque Racing Association for lease of the Dubuque Greyhound Park and Casino. This new lease was negotiated after the FY 2005 budget was approved and raised the lease payment from 0.5% of coin-in to 1% of coin-in. This new lease and the expansion of gaming at Dubuque Greyhound Park and Casino, from 600 gaming positions to 1,000 gaming positions, effective August 1, 2005, provided additional revenues to the City of Dubuque.

****FY 2009** The Diamond Jo expanded to a land-based barge casino facility and increased to 1,100 slots on December 1, 2008. This expansion was projected to decrease the Q gaming market and correspondingly the coin-in by just over 21 percent. Based on the projected market share loss, the City did not receive a distribution of cash flows from the Dubuque Racing Association (DRA) in Fiscal Years 2009 and 2010.

*****FY 2010** The operating portion of the split now includes the debt service required on the 2002 general obligation bonds for the America's River Project that was previously considered as part of the capital portion of the DRA lease. Debt obligations are considered a continuing annual expense and are more accurately reflected as part of the operating portion of the DRA lease.

******FY 2011** DRA distributions restarted in FY 2011 instead of the projected year of FY 2012.

*******FY 2016** A reduction in revenue in the Greater Downtown TIF urban renewal area resulted in reduced revenues to make debt payments and it was necessary for the general fund to support $84,104 in FY 2015 and $78,242 in FY 2016 of debt service payments, which were funded by reducing the amount of gaming revenues from taxes and DRA lease that goes to capital recommended in FY 2016.

********FY 2021** A lease amendment took effect with the Dubuque Racing Association for the lease of the Q Casino. This lease amendment added a payment equal to 0.5% of monthly sports wagering conducted on Q Sportsbook retail or Q advance deposit sports wagering internet site.

*******FY 2022** A lease amendment took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the amended lease has an expiration date of December 31, 2036.

********FY 2023** A lease amendment took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment extended the termination date from 2036 to 2055. The amendment allows $1.5 million of cash reserve fund as a down payment of a construction loan in FY23. The DRA is required to establish a debt reserve fund equal to one year of debt payments, almost $7 million.

The change in market share and changes in the lease agreement impacts the City's lease payment from the DRA. The new lease effective 1/1/22 requires the DRA to pay the City 1.5 percent of coin in from slot machines, 4.8 percent of gross revenue from table games, and 0.5 percent of sports wagering.

In calendar year 2025, the DRA (Q Casino) reported an increase of +8.7% in gross gaming revenue (GGR), while Diamond Jo Casino experienced a slight decline of -1% compared to calendar year 2024. The overall Dubuque gaming market reached approximately $125.7 million in calendar 2025, reflecting a +2.5% increase from the $122.6 million reported in calendar year 2024. The growth in GGR at DRA (Q Casino) was anticipated, as several redeveloped outlets—including the casino floor, food and beverage (F&B) operations, and banquet facilities—were fully open during the year.

In addition to gaming revenue growth, the DRA continued to see growth in non-gaming revenue streams, particularly in food and beverage and the newly developed banquet and event space. This combined growth contributed to an overall increase in total gross revenue of approximately +9% in calendar year 2025 compared to calendar year 2024.

Looking ahead, the DRA projects that gross gaming revenue will remain relatively flat in calendar year 2027, primarily due to the anticipated opening of the Linn County (Cedar Rapids) casino on December 31, 2026. Despite this, total gross revenue is expected to increase by approximately +2.63% in 2027, driven by continued expansion in auxiliary revenue streams such as hotel operations, food and beverage, and banquet services.

Beyond 2027, the DRA forecasts moderate growth in gaming revenue, with projected increases of +3.4% in FY 2028, +2.1% in FY 2029, +1.0% in FY 2030, and +1.0% in FY 2031. Total gross revenue is expected to grow at similar but slightly higher rates, with projected increases of +3.3% in FY 2028, +2.2% in FY 2029, +1.3% in FY 2030, and +1.0% in FY 2031.

A new Hard Rock Casino has opened in Rockford, Illinois.

Additionally, the Ho-Chunk Nation has announced plans to develop a $705 million casino, hotel, and conference center in Beloit, Wisconsin, to be constructed in multiple phases. The casino component is currently scheduled for completion in the fourth quarter of 2026." Competition from these new casinos follows years of the State of Illinois allowing slot machines in taverns.

The 50¢ per patron tax previously received from the Diamond Jo was replaced by a $500,000 fixed payment based on their revised parking agreement which expires June 16, 2029.

GLOSSARY

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28E Agreement: Chapter 28, Section E of the Iowa Code which establishes intergovernmental agreements for two or more governmental agencies to cooperate on an issue/activity.

Accounting System: Records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Basis of Accounting: A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity: A specific type of work or group of tasks performed by one or more organized units of the government. An example would be Street Maintenance.

Ad Valorem Taxes: Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and tax rate.

Allot: To divide an appropriation into amounts which may be encumbered or expended during an allotment period.

Alternatives: This term means other possible activities or uses of funding besides those already decided upon or being considered. It also suggests the comparison between two or more possible approaches toward fulfilling the same purpose, goal or objective.

Amortization: The gradual elimination of an asset or liability, such as a bond premium, over a specified period of time.

Annualize: Taking changes that occurred mid- year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation: A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation: A value established for real property for use as a basis for levying property taxes.

Assessment Ratio: The ratio at which the tax rate is applied to the tax base.

Assets: Resources owned or held by the City which has a monetary value.

Attrition: A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Audit: Examination by an independent party of the City's financial books, records, accounts, funds, and securities for purposes of determining evidence of the accuracy and correctness of financial statements and ensuring management has effectively and efficiently performed responsibilities.

Authorized Positions: Employee positions which are authorized in the adopted budget to be filled during the year.

Balanced Budget: Occurs when planned expenditures equal anticipated revenues.

Base Budget: Cost of continuing the existing levels of service in the current budget year.

Bond Funds: Resources derived from issuance of bonds for specific purposes and related Federal project grants used to finance capital expenditures.

Bond Rating: A rating (made by an established bond rating company) from a schedule of grades indicating the probability of timely repayment of principal and interest on bonds issued. City of Dubuque has an Aa2 rating from Moody's Investor Services.

Bond: A long-term promise to pay a sum of money (the face amount of the bond) on a specific date(s) (the bond maturity date) at a specified interest rate.

Bonding Capacity - Debt Capacity: The State limit for general obligation debt is 5% of assessed valuation.

Bond Refinancing: The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget: A plan of financial operation and estimated expenditures for a specific period of time, and the monies to be used to finance the expenditures. The City of Dubuque Operating Budget is a plan for the period form July 1 through June 30.

Budget Amendment: Any change in expenditure budgets, which result in a net increase or decrease in the total dollar amount budgeted at the fund level.

Budgetary Basis: This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar: The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budget.

Budget Carryover: Funds unused during a financial year which are transferred to the budget for the following year.

Budgetary Control: The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Budget Document (Program and Financial Plan): The official written statement prepared by the City staff reflecting the decisions made by the Council in their budget deliberations.

Budget Message: The City Manager's summary of the salient issues of the budget he is recommending to the City Council for their adoption. The message highlights the City Manager's views of the major aspects of the budget and provides the city Council with an overview of the major fiscal policies incorporated in the recommended budget, or which may impact future recommended budgets.

Capital Assets: Asset of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Expenditures: Purchases of building, improvements other than buildings, machinery, and equipment with a value over $500 and a useful life in excess of one year.

Capital Improvements: Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvement Program (CIP): A long- range plan for providing the capital outlays necessary to insure that adequate services are provided to the residents of the City. The plan includes improvements to, or the acquisition of, structural improvements and major equipment purchases.

Capital Improvement Projects: The specific projects that make up the Capital Improvements Program. The projects involve the construction, purchase, or renovation of city facilities or property. They are generally nonrecurring major improvements to the City's physical plant, which necessitate long-term financing and are permanent in nature.

Capital Outlay: Expenditures for fixed assets, such as equipment, remodeling, minor building improvements, and vehicles, that are funded from the operating budget. Since long-term financing is not necessary and expenditures of this type are of such recurring character, these items are not part of the Capital Improvement Program.

Capital Project: A major expenditure for a public improvement that is of such magnitude as to be considered a part of the City's five-year Capital Improvement Program. Such expenditures typically include City infrastructure construction projects, and would normally have an estimated useful life of a minimum of 10-15 years. Capital projects are summarized in the City's Operating Budget and detailed in the City's Capital Improvement Program document.

Capital Projects Funds: These funds account for the financial resources to be used for the acquisition and/or construction of major facilities (usually over $10,000), other than those financed by proprietary funds. Each year the City appropriates money for the work to be completed that fiscal year; fund balances are designated for the completion of the projects over a period of years. Examples are fire stations, streets, water and sewer lines, etc. These funds use the modified accrual basis of accounting. Revenues are recognized in Capital Projects Funds when they become measurable and available to finance expenditures for the current period (such as when bonds are sold). Expenditures are recognized when the related liability is incurred.

Capital Reserve: An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Cash: For purposes of our financial management system, cash refers to money, revenue, or fund balances available in the City treasury for financing an activity or project.

Cash Basis of Accounting: The basis of accounting under which revenues are recorded when received in cash and expenditures are recorded when paid.

Clearing Account: An intermediary account used to initially accumulate direct expenditures for subsequent charging to other officially reported accounts. These accounts are used in situations in which allocations are made to the reporting accounts on a percentage basis, and usually involve the ultimate distribution of expenses to a number of different accounts.

Collective Bargaining Agreement: A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits, and matters affecting health and safety of employees.)

Commission of Accreditation for Law Enforcement Agencies (CALEA): Credentialing authority (accreditation), based in the United States, whose primary mission is to accredit public safety agencies, namely law enforcement agencies, training academies, communications centers, and campus public safety agencies.

Commodities: Items or supplies needed for routine maintenance and operations. They include cleaning, maintenance and office supplies, repair materials, minor equipment, and tools.

Community Development Block Grant (CDBG): A grant that is funded by the federal government through the Housing and Urban Development agency to the State of Iowa and then administered through the Iowa Department of Economic Development.

Community Orientated Policing Services (COPS): component of the U.S. Department of Justice responsible for advancing the practice of community policing by the nation's state, local, territorial, and tribal law enforcement agencies through information and grant resources.

Comprehensive Annual Financial Report (CAFR): the financial report of a state, municipal or other governmental entity that complies with the accounting requirements promulgated by the Government Accounting Standards Board (GASB). GASB provides standards for the content of a CAFR in its annually updated publication Codification of Governmental Accounting and Financial Reporting Standards. A CAFR is compiled by a state, municipal or other governmental accounting staff and audited by an external American Institute of Certified Public Accountants (AICPA) certified accounting firm utilizing GASB requirements. It is composed of three sections: introductory, financial and statistical. It combines the financial information of fund accounting and enterprise authorities accounting.

Constant or Real Dollars: The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index: A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e. economic inflation).

Contingency Funds: A reserve of monies set aside within the General Fund for emergency or unexpected expenditures. This is also called the Emergency Reserve.

Contractual Services: Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreement, and professional consulting services.

Cost-of-living Adjustment (COLA): an increase in salaries to offset the adverse effect of inflation on compensation.

Debt Retirement/Redemption: The expenditure of funds for the retirement of all, or a portion of, the principal amount of a long-term financial obligation of the City.

Debt Service Fund: The fund which accounts for the payment of interest and principal on all general obligation debt other than that payable from special assessments and revenue debt issued for a governmental enterprise.

Dedicated Tax: A tax levy to support a specific government program or purpose.

Deferred Compensation: Income deferred until retirement age.

Deficit: the excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department: The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related fees: Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting and subdivision fees.

Direct Revenues: Revenues earned by a specific General Fund division in the course of performing their assigned duties.

Disbursement: The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program: A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division: A major administrative organizational unit of the City which indicates overall management responsibility of one or more activities.

Employee (or Fringe) Benefits: Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical, and life insurance plans.

Encumbrances: Obligations in the form of purchase orders, contracts or salary commitments that are chargeable to an appropriation and for which a part of the appropriation is reserved by an accounting entry.

Enterprise Fund: Those funds established to finance and account for acquisition, operation and maintenance of governmental operations which are predominantly self-supporting by user charges. Such operations must be run in a manner similar to private business. Examples are the Water Utility Operation and Solid Waste Collection.

Entitlements: Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditures: Funds spent in accordance with budgeted appropriations on goods and services obtained.

Expense: Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Federal Emergency Management Agency (FEMA): Coordinates the federal government's role in preparing for, preventing, mitigating the effects of, responding to, and recovering from all domestic disasters, whether natural or man-made, including acts of terror.

Fiscal Policy: A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year (FY): The 12-month period to which the operating budget applies, and the period of time at the end of which the government determines it financial condition. For the City of Dubuque, this is July 1 through June 30.

Fixed Assets: Assets of a long-term character, which are intended to be held or used, such as land, buildings, machinery, furniture and other equipment.

Full Faith and Credit: A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent (F.T.E.): A measure of authorized personnel calculated by equating 2,080 hours of work per year with the F.T.E. of one position.

Function: A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g. public safety).

Fund: An accounting term referring to a group of accounts recording all financial resources together with correspondence liabilities, which has a distinct balance and is used to segregate specific activities and functions from those of other groups of accounts.

Fund Balance: The balance that remains in a fund on a given date after all expenditures have been made. This balance shows the fund equity.

General Fund: The fund used to account for all financial resources and liabilities that are not required to be accounted for in another fund.

General Obligation Bonds: Bonds backed by the full faith and credit of the issuing government. Repayment of these bonds is based on the government's ability to tax its residents for such purposes.

General Revenues: Revenues deposited in the General Fund and shared by the General Fund divisions.

Generally Accepted Accounting Principles (GAAP): Accounting principles that are commonly used in preparing financial statements and generally accepted by the readers of those statements.

Geographic Information System (GIS): System designed to capture, store, manipulate, analyze, manage, and present spatial or geographic data.

Global Positioning System (GPS): Satellite-based radio navigation system owned by the United States Government and operated by the United States Air Force. It is a global navigation satellite system that provides geolocation and time information to a GPS receiver anywhere on or near the Earth where there is unobstructed line of sight to four or more GPS satellites.

Goal: A desirable end, condition, accomplishment and/or development, the attainment of which may never be fully realized, towards which organizational effort is expended according to assigned responsibilities, available resources and prepared plans. Goals are attained by means of objectives. Goals are broadly stated and useful in evaluating resource allocation decisions. For example, the Goal for the Park Areas and Maintenance Activity of the Park Division of Parks and Recreation s Department is to develop and maintain safe, clean, functional and attractive park and recreational facilities to meet the passive and active leisure time needs for all residents and visitors.

Government Accounting Standards Board (GASB): They are the authoritative source of GAAP for state and local government.

Governmental Funds: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Improvement Package: One or more objectives of an activity, which represents a standalone alternative or decision. For example, the Base Level Increment of a particular activity may have twelve objectives. Some of these objectives may be interrelated and the twelve objectives may represent only four choices or stand alone improvement packages. You may have one improvement package with one objective, two improvement packages with four objectives each and one improvement package with three objectives. The important thing is that the improvement package includes one or more stand alone objectives and is not dependent upon the approval of any other improvement package.

Indirect Cost: A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure: The physical assets of a government (e.g. streets, water, sewer, public buildings, and parks).

Interfund Transfers: A transfer from a fund receiving the revenue, to a fund through which the authorized expenditure is to be made. An example would be a transfer of revenue from the Road Use Tax Fund to the Street Construction Fund.

Intergovernmental Revenue: Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges: Goods or services provided by one department to others within the same government or to other governments, on a user fee basis, with full costs to be recovered. An example of this would be the City's Garage Service.

International City/County Management Association (ICMA): Advances professional local government through leadership, management, innovation, and ethics. Provides member support; publications; data and information; peer and results-orientated assistance; and training and professional development to over 11,000 city, town, and county managers, their staffs, and other individuals and organizations throughout the world.

Iowa Communities Assurance Pool (ICAP): The organization the City holds membership to cover its liability insurance.

Iowa Department of Natural Resources (IDNR): Agency that manages fish and wildlife programs, ensures the health of Iowa's forests and prairies, and provides recreational opportunities in Iowa's state parks. The DNR carries out state and federal laws that protect air, land and water through technical assistance, permitting and compliance programs. The IDNR also encourages the enjoyment and stewardship of natural resources among Iowans through outreach and education.

Iowa Department of Transportation (IDOT): Agency that is responsible for the organization, construction, and maintenance of the primary highway system. Located in Ames, IA, the IDOT is also responsible for licensing drivers and programming and planning for aviation, rail and public transit.

Iowa Economic Development Authority (IEDA): Mission is to strengthen economic and community vitality by building partnerships and leveraging resources to make Iowa the choice for people and business. Two main divisions, business development and community development. IEDA administers several state and federal programs to meet its goal of assisting individuals, communities and businesses.

Iowa League of Cities (ILC): Through membership services, research, publications, trainings and other collaborations, the Iowa League of Cities provides guidance and serves as the resource for member cities.

Iowa Municipal Finance Officers Association (IMFOA): An association of city clerks and municipal finance officers in Iowa. The purpose of IMFOA is to conduct regular instructional and informational meetings, as often as deemed necessary by the Board of Directors, for the purpose of educating municipal officers in the keeping of public records and for any other purpose deemed to be in the best interest of the public.

Lapsing Appropriation: An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, and unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy: The amount of taxes, assessments or service charges imposed by a government. The maximum General Fund property tax levy allowed in Iowa is $8.10 per $1,000 of assessed valuation. Other levies may be imposed in addition to this.

Liabilities: Debts or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Line-item Budget: A budget prepared along departmental lines that focuses on what is to be bought.

Local Option Sales Tax: A tax approved by a majority of the City’s registered voters, which collects revenue according to a percentage of the value of goods and services delivered within the corporate limits. In Dubuque, the local option sales tax applies to those goods and services to which the State of Iowa sales tax applies.

Long-term Debt: Debt with maturity of more than one year after the date of issuance.

Major Fund: Governmental fund or enterprise fund reported as a separate column in a governmental entity's basic fund financial statements and subject to a separate opinion in the independent auditor's report.

Mill: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Modified Accrual Accounting: The accrual basis of accounting modified to the governmental fund type spending measurement focus. Under it, revenues are recognized when they become both “measurable” and “available to finance expenditures of the current period.” Expenditures are recognized when the related fund liability is incurred except for: (1) prepaid insurance and similar items; (2) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than- normal accumulations must be disclosed in the notes to the financial statements; and (3) principal and interest on long-term debt which are generally recognized when due.

Municipal Fire and Police Retirement System of Iowa (MFPRSI): Provides pension benefits for municipal police officers and fire fighters in Iowa. MFPRSI is a defined benefit public retirement system created by Iowa statute.

Net Budget: The legally adopted budget less all interfund transfers and interdepartmental charges.

Nominal Dollars: The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Non-Major Fund: Funds are considered non-major funds if they are less than 10% of Borough assets, liabilities, revenues and expenditures.

Object of Expenditure: An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective: A statement of results to be accomplished during the fiscal year in support of the broader goal. Objectives are major steps towards accomplishing established goals. An Objective should state the result to be achieved or accomplished, the time frame, the cost and the action step.

Obligations: Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Budget: The City’s financial plan that outlines proposed expenditures for the coming fiscal year and estimates the revenues which will be used to finance them.

Operating Expenses: Those expenses from a fund which are directly related to accomplishing the fund’s primary functions. Payroll would be one example of an operating expense.

Operating Revenues: Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Other Post-Employment Benefits (OPEB): All types of post-employment benefits not offered as an integral part of a pension plan, as well as all forms of post-employment health care.

Output Indicator: A unit of work accomplished, without reference to the resources required to do the work (e.g. number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go Basis: A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Pay Plan: Classifications and corresponding salary ranges of positions within the City government.

PILOT: Payment in lieu of taxes. These are payments, primarily from enterprise fund operations, that reimburse the general fund for the property tax that would have been paid if the enterprise funds were for-profit companies.

Performance Budget: A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures: Numbers that transmit some information about the quality or quantity of services provided by the City government. The primary reasons for attempting to measure performance are to (1) Provide information for making better decisions; (2) Report on progress made toward established objectives; (3) Improve performance, suggest improvements and change priorities; and (4) Serve as an early warning device by indicating problem areas when they first begin to develop.

Permanent Fund: Fund for resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the state or its citizenry. Permanent funds include endowments where the funds or property donated to the City are required by contract, agreement, or trust instrument to be maintained in tact.

Personal Services: A General Fund expenditure category that includes all wages and benefits paid to employees.

Post-Employment Benefits: Payments made directly to former employees or their beneficiaries, or to third parties on their behalf as compensation for services rendered while they were still active employees.

Prior-Year Encumbrance: Obligations from previous fiscal years in the form of purchase orders, contacts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrance when the obligations are paid or otherwise terminated.

Program: A grouping of related work tasks or activities into a large organizational unit. An example of a program is the Public Safety Program.

Program Budget: A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget: A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a work group. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income): Revenues earned by a program, including fees for services, license and permit fees, and fines.

Property Taxes: An ad valorem tax levied on both real and personal property according to the property's valuation and the tax rate.

Proprietary Funds: Funds that focus on the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. There are two types of proprietary funds: enterprise funds and internal service funds.

Public Transit Fund: This fund is a subfund of the General Fund, and is used to account for the receipt and disbursement of property taxes generated by the levy authorized under Section 384.12(19) of the Code of Iowa. The purpose of the levy is to aid Jule Transit.

Purchasing Card (P-Card): This is the City's procurement card program of credit cards for individual City employees.

Purpose: A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

Refunding: The issuance of long term debt in exchange for, or to provide funds for, the retirement of long-term debt already outstanding. Refunding is essentially the “refinancing” of long-term debt.

Reserves: Amounts used to hold certain portions of a fund or types of assets as unappropriated for expenditures, or as legally set aside for a specific purpose.

Resolution: A special or temporary order of a legislative body; and order of a legislative body requiring less legal formality than an ordinance or statute.

Resources: Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue: Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, shared revenues, and interest income.

Revenue Bonds: Bonds which are repaid in both principal and interest from the earnings of an enterprise fund operation. Storm Water Utility Revenue Bonds would be one example.

Revitalize Iowa’s Sound Economy: (RISE) grant that is funded by the Iowa Department of Transportation for the purpose of providing infrastructure for economic development projects.

Risk Management: The identification and control of risk and liabilities incurred by a local government to conserve resources from accidental loss.

Road Use Tax Fund: This fund accounts for the receipt of state revenues, allocated to the City by the State under a formula, for expenditure within the City for street maintenance/improvement/supervision.

Rollback: The State of Iowa annually adjusts the rollback percentage which is the percentage of the residential assessed valuation which is taxable.

Service Lease: A lease under which the lessor maintains and services the asset.

Service Level: Services or products which comprise actual or expected output of a given program. Focus on results, not measures of workload.

Services and Charges: A category of expenditures used for the purchase of services provided by individuals, businesses or agencies that are not in the direct employ of the City.

Sinking Funds: These funds are used to accumulate monies in order to have adequate amounts available to make required periodic debt service payments. Sinking funds are used in enterprise funds that have outstanding long- term debt.

Source of Revenue: Revenues are classified according to their source or point of origin.

Special Assessment: A levy against a property to pay for all or part of the cost of an improvement benefiting that property.

Special Revenue Funds: Special revenue funds are used to account to the proceeds of specific revenue sources that are legally restricted to expenditures for particular purposes.

Subsidy: Financial aid given to a governmental unit by another governmental unit.

Supplies and Services: Expendable materials and operating supplies necessary to conduct departmental operations.

Target Budget: Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one- time expenditures, projected revenues, and reserve requirements.

Tax Increment Financing Funds: These funds are used to account for receipt of property taxes allocated to various tax increment financing districts and used to pay the principal and interest on tax increment debt, as well as to make major infrastructure expenditures.

Tax Levy: The resultant product when the tax rate per $1,000 is multiplied by the tax base.

Tax Rate: The amount of tax stated in terms of a unit of the tax base, for example, dollars per $1,000 of assessed valuation.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Tort Liability: A tort is a wrong against an individual or property that is neither a crime nor a violation of contract. A court could find the City liable or responsible when a tort occurs on City property, as a result of the actions of a City employee, or the function of a City operated activity. The City levies a special tax to purchase tort liability and to cover the cost of tort damages for which the City is found responsible.

Transfers: Involves the movement of money between City funds.

Trust and Agency Funds: Funds used to account for assets held by the government in a trustee capacity, for individuals or other groups associated with the government. Agency monies or assets are held by a government. Agency monies or assets are held by a government acting as an agent acting as an agent for others, i.e. Landfill.

Unamortized Premium and Discount: when bonds are sold, the difference in the price above par or face value (premium) or below par (discount) is recognized over the life of the bonds. The amount of the premium or discount not yet recognized is called the unamortized premium or discount.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance: The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriations.

User Charges: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Variable Cost: A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of a salary.

Valuation: The official value established for various properties within set State guidelines, for taxation purposes. The assessed valuation of property is that portion of the property's value upon which taxes are levied.

Working Cash: Excess of readily available assets over current liabilities or cash on hand equivalents which may be used to satisfy cash flow needs.

Workload Indicator: A unit of work to be done (e.g. number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years: The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full- time, year round employee. For most categories, this equals 2,080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2,080 to arrive at the equivalent number of "work years" for the position.

ACA: Affordable Care Act

ACH: Automated Clearing House

ACS: American Community Survey

ADA: Americans With Disabilities Act

AED: Automated External Defibrillator

AFBR: Available Fund Balance Ratio

AI: Artificial Intelligence

AICPA: American Institute of Certified Public Accountants

ALS: Advance Life Support

APMS: Airport Pavement Management System

ASME: American Society of Mechanical Engineers

AVL: Automatic Vehicle Location

AWWA: American Water Works Association

BCEGS: Building Code Effectiveness Grading Schedule

BPTC: Business Property Tax Credit

BIL: Bipartisan Infrastructure Law

BLL: Blood Lead Levels

BOD: Biochemical Oxygen Demand

CAD: Computer Aided Design

CAER: Community Awareness Emergency Response

CAFR: Comprehensive Annual Financial Report

CALEA: Commission on Accreditation for Law Enforcement Agencies

CARES: Coronavirus Aid, Relief, and Economic Security Act

CDBG: Community Development Block Grant

CID: Criminal Investigation Division

CIP: Capital Improvement Program

COLA: Cost-of-living Adjustment

COPS: Community Orientated Policing Services sponsored by the U.S. Department of Justice

CPF: Community Project Funding

CPI: Consumer Price Index

CPKC: Canadian Pacific Kansas City Southern

CPSE: Center for Public Safety Excellence

CRD: Compact Rapid Deployable

CVB: Convention & Visitors Bureau

CWSRF: Clean Water State Revolving Fund

DCSD: Dubuque Community School District

DCVB: Dubuque Convention & Visitors Bureau

DDTF: Dubuque Drug Task Force

DICW: Dubuque Industrial Center West

DMATS: Dubuque Metropolitan Area Transportation Study

DPPA: Dubuque Police Protective Association

DRA: Dubuque Racing Association

DVD: Digital Video Disc

EAA: Economic Adjustment Assistance

EBL: Elevated Blood Level

EDA: Economic Development Administration

EFD: Emergency Fire Dispatch

EIDL: Economic Injury Disaster Loans & Grants

EMD: Emergency Medical Dispatch

EMS: Emergency Medical Services

EN: El Niño

EOC: Emergency Operations Center

EPD: Emergency Police Dispatch

ERF: Effective Response Force

ERP: Enterprise Resource Planning

FAA: Federal Aviation Administration

FBO: Fixed Base Operator - Airport

FD: Fire Department

FEMA: Federal Emergency Management Agency

FOG: Fats, Oil, and Grease

FTA: Federal Transit Administration

FTE: Full-Time Equivalent

FY: Fiscal Year

GAAP: Generally Accepted Accounting Principles

GASB: Government Accounting Standards Board

GDDC: Greater Dubuque Development Corporation

GDTIF: Greater Downtown Tax Increment Financing

GFOA: Government Finance Officers Association

GIS: Geographic Information System

G.O.: General Obligation

GPS: Global Positioning System

GVW: Gross Vehicle Weight

HAZMAT: Hazardous Materials

HRC: Human Rights Campaign

HUD: Housing and Urban Development

HVAC: Heating, Ventilation, and Air Conditioning

I&I: Inflow & Infiltration

IA: Iowa

ICAIF: Iowa Commercial Aviation Infrastructure Fund

ICAP: Iowa Communities Assurance Pool

ICAAP: Iowa Clear Air Attainment Program

ICMA: International City/County Management Association

IEDA: Iowa Economic Development Authority

IDNR: Iowa Department of Natural Resources

IDOT: Iowa Department of Transportation

IFA: Iowa Finance Authority

ILC: Iowa League of Cities

IMFOA: Iowa Municipal Finance Officers Association

IPERS: Iowa Public Employees' Retirement System

IT: Information Technology

JDIFF: Julien Dubuque Film Festival

KPI: Key Performance Indicator

LEAP: Leadership Enrichment After-School Program

LED: Light Emitting Diode

LEED: Leadership in Energy & Environmental Design

LMI: Low and Moderate Income

LN: La Niña

LOST: Local Option Sales Tax

LR: Liquidity Ratio

LT: Long-term

MFC: Multicultural Family Center

MFPRSI: Municipal Fire and Police Retirement System of Iowa

MGD: Million Gallons Per Day

MHZ: Megahertz

MI: Municipal Infractions

MS4: Municipal Separate Storm Sewer System

MSRP: Manufacturer's Suggested Retail Price

MW: Megawatt

MWDBE: Minority-, Women-, Disabled-, and LGBT Business Enterprises

NEA: National Endowment for the Arts

NICC: Northeast Community College

NPDES: National Pollutant Discharge Elimination System

O&M: Operations and Maintenance

OEMNS: Office of Economic Mobility and Neighborhood Support

OMB: Office of Management and Budget

OPEB: Other Post-Employment Benefits

OSHA: Occupational Safety & Health Administration

OTDR: Optical Time Domain Reflectometer

OVG: Oak View Group

P&Z: Planning and Zoning

PAYG: Pay-as-you-go

PAYT: Pay-as-you Throw

PC: Personal Computer

PCN: Pavement Condition Study

P-Card: Purchasing Card

PDMP: Pre-Disaster Mitigation Plan Committee

PEG: Public, Educational, and Governmental Access

PFAS: Per- and Polyfluoroalkyl Substances

PILOT: Payment in lieu of taxes

PIN: Personal Identification Number

PIO: Communications Office formerly known as Public Information Office

PM: Performance Measures

PPC: Precision Policing Center

REAP: Resource Enhancement and Protection Act

RFID: Radio Frequency Identification

RISE: Revitalize Iowa's Sound Economy

ROSC: Return of Spontaneous Circulation

ROW: Right-of-Way

RR: Railroad

RUT: Road Use Tax Fund

SA: Special Assessment

SBA: Small Business Administration

SCADA: Supervisory Control & Data Acquisition

SCASDP: Small Community Air Service Development Program

SFU: Standard Family Unit

SOG: Standard Operating Guidelines

SR: Special Revenue Funds

SRF: State Revolving Fund

SRO: School Resource Officer

SSSE: Sanitary Sewer System Evaluation

STBG: Surface Transportation Black Grant

STP: Surface Transportation Program

SVOG: Shuttered Venue Operators Grant

SWPPP: Stormwater Pollution Prevention Plan

TIF: Tax Increment Financing Funds

TIS: Traffic Impact Studies

TSA: Transportation Security Administration

TSS: Total Suspended Solid

UCF: Urban & Community Forestry Grant

UDC: Unified Development Code

UPS: Uninterruptible Power Supply

USDA: U.S. Dept of Agriculture

USDOT: United States Department of Transportation

W&RRC or WRRC: Water & Resource Recovery Center

WIF: Water Infrastructure Fund

YR: Year

ZBA: Zoning Board of Adjustment

ZBB: Zero Base Budgeting

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April 15, 2026

City of Dubuque
City Council

BUDGET PRESENTATIONS # 1.

ITEM TITLE: Human Resources Fiscal Year 2027 Budget Presentation

SUMMARY:

SUGGUESTED DISPOSITION:

ATTACHMENTS:

1. Human Resources - FY27 Budget Presentation FINAL submitted for Council
2. 27 Policy Book Volume IV - Human Resources Updated

HUMAN RESOURCES FISCAL YEAR 2027 BUDGET PRESENTATION



Human Resources Department

MISSION STATEMENT -

Through strategic partnerships and collaboration, the Human Resources Department recruits, develops and retains a high-performing workforce and fosters a healthy, safe, and productive work environment. These efforts protect employees, reduce organizational risk, and ensure safe and reliable delivery of services to the community while positioning the City of Dubuque as an employer of choice.

Human Resources Department (8 Full-Time Equivalents)



FISCAL YEAR 2026 HIGHLIGHTS

- Ongoing Compensation and Classification Work
- Employee Benefit Changes Based on Employee Input
- Ongoing Organizational Development Culture Work
- Human Resources Information/Management System (HRIS) Implementation Start
- Continued Collaboration between HR and Finance's Risk Management to assess and make improvements to the City’s risk management policies and procedures



FUTURE INITIATIVES



- **HRIS all modules rollout, education/training, and full implementation targeted for end of calendar year.**
- **Ongoing position reviews through structured job analysis and department-wide organizational assessments**

Human Resources Department

FY 2027 REQUESTED PROPERTY TAX SUPPORT



$361,767

Net Property Tax Support



$5.66

Average homeowner's* property tax cost for the Human Resources Department

(*Avg. home value of $213,211)

DEVELOPMENT AND LEARNING







***Safety & Compliance Courses *Universal Competencies & Appraisals *New Employee and New Supervisor Classroom Courses *Mentoring and Job Shadowing * Tuition Assistance/Reimbursement *Crucial Conversations for Non-Supervisors *Weekly Webinar/SPIRIT Times**

TALENT ACQUISITION

➢ *Workforce Strategy and Organizational Planning*

- **Organizational Structure Analysis** (evaluation of how positions, reporting relationships, and responsibilities are arranged to support safe, efficient service delivery and accountability)
  - Engineering - Completed
  - Housing and Community Development - Completed
  - Public Works - Current
  - Human Resources – Current
  - Information Technology – Planned 2027
  - Community Impact & Neighborhood Support –Planned 2027
  - Parks and Recreation – Planned 2027
- **Job Analysis** (evaluation of a position's duties, responsibilities, and required qualifications to support accurate classification, compensation, and staffing decisions)
  - **77 Completed this fiscal year to date**
- Succession Planning
- Position Tiering and Upward Mobility























TALENT ACQUISITION

➢ *Public Works (Phase One)*
Organizational Structure and Job Analysis

- **Key Issue:** Competitive labor market + wage misalignment = vacancies, overtime, and operational strain
- **Purpose:** Address recruitment and retention challenges in critical Public Works operations that provide support service continuity (snow removal, streets, sewer, fleet)
- **Scope:** 50+ employees/13 positions across Public Works, Parks & Recreation, and Airport
- Market Adjustment Supplemental Pay

TALENT ACQUISITION

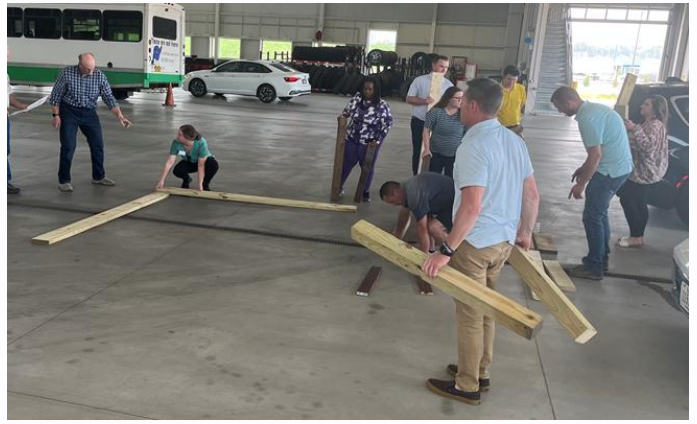
- ***Department Director Recruitments***

  - Chief Information Officer
  - Parks & Recreation Director
  - Director of Strategic Partnerships
  - Housing and Community Development Director
  - Chief of Police*
  - Human Rights Director*

- ***7.14% Organization Vacancy Rate (Regular Full-Time Positions)***

  - 6-9% Healthy/Typical Range









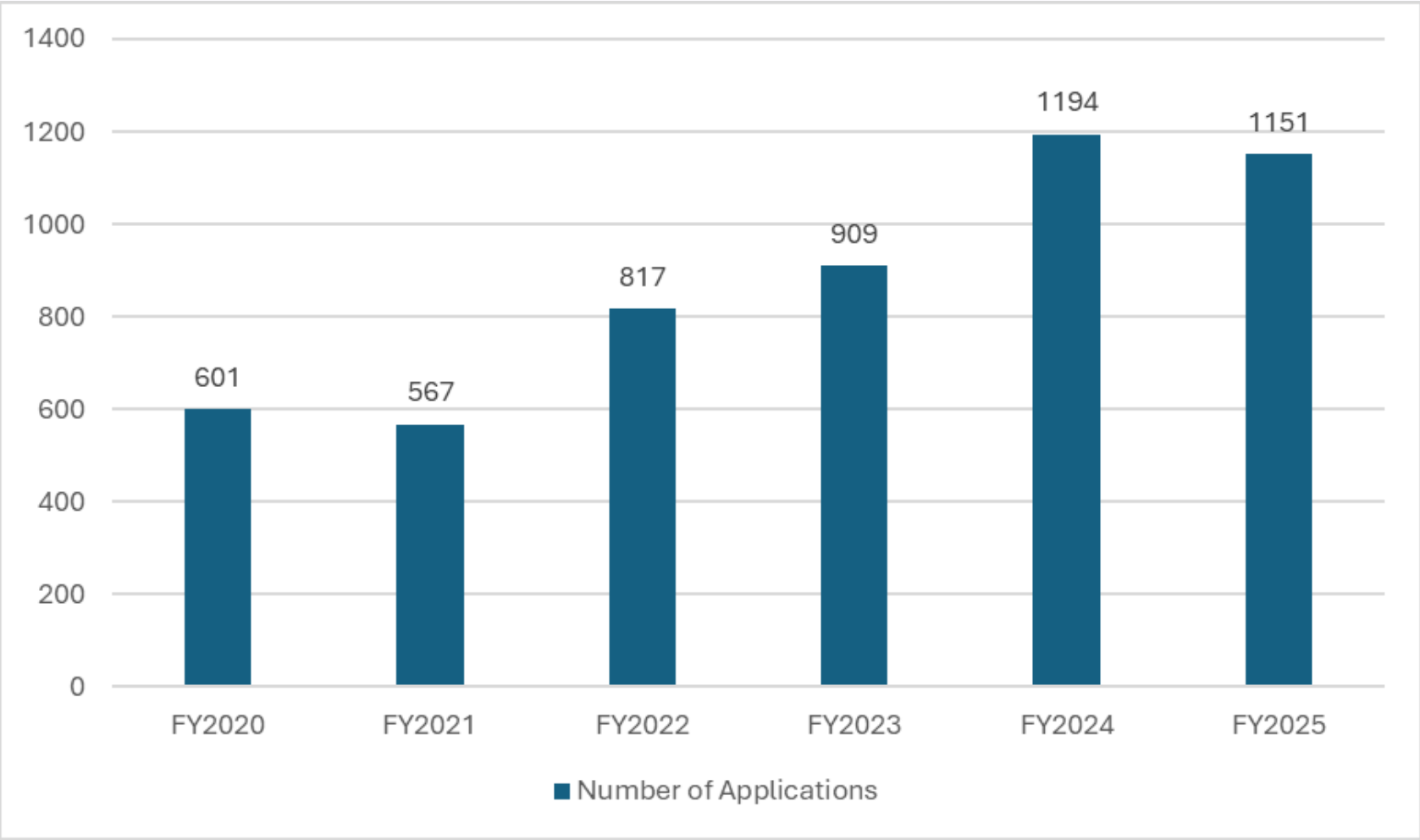








PARKS AND RECREATION TEMPORARY RECRUITMENT



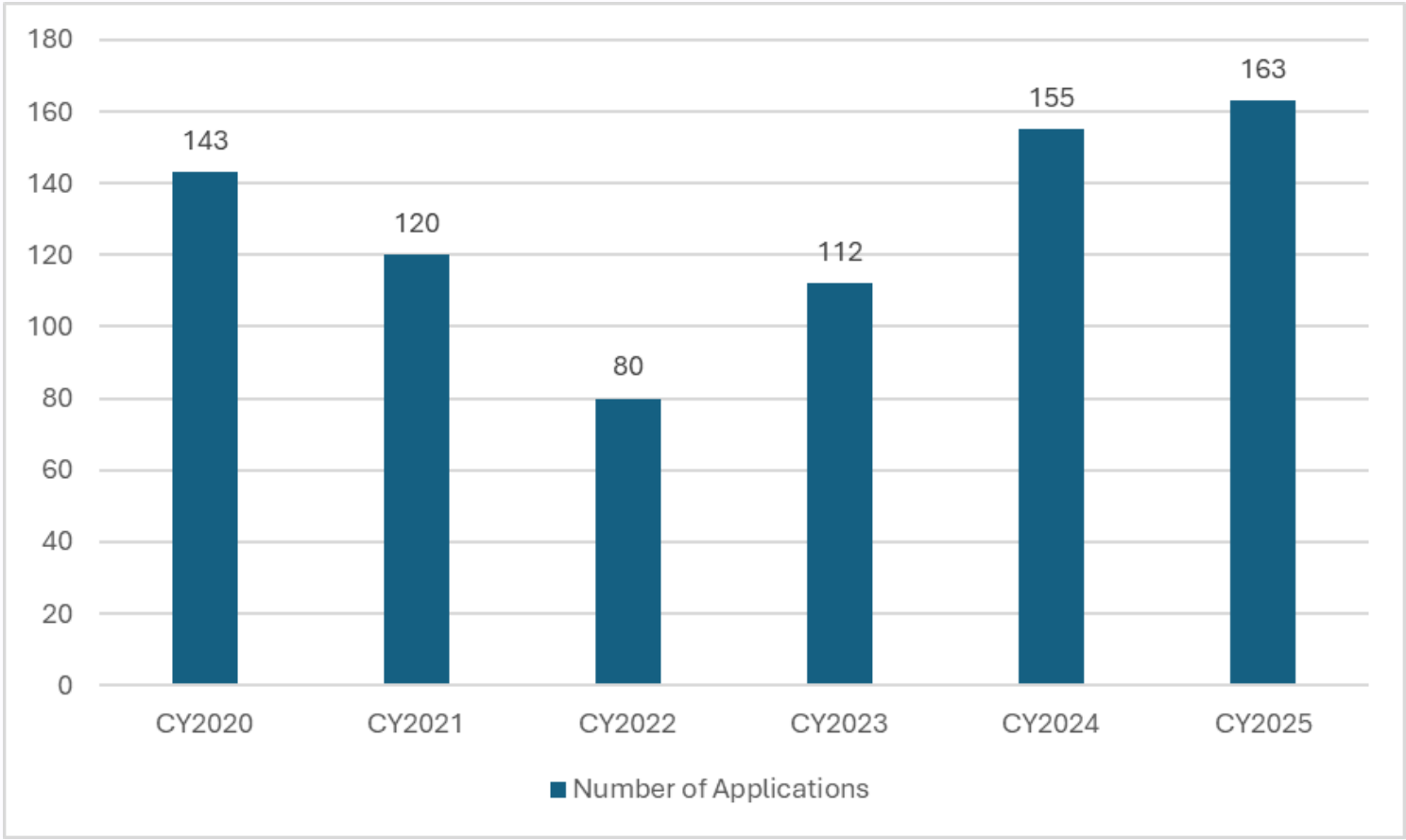
Key Takeaways

- On track with filling all our temporary positions this season
- Back up above pandemic numbers
- Streamlined hiring process improved ability to quickly fill temporary positions

POLICE RECRUITMENT

Key Takeaways

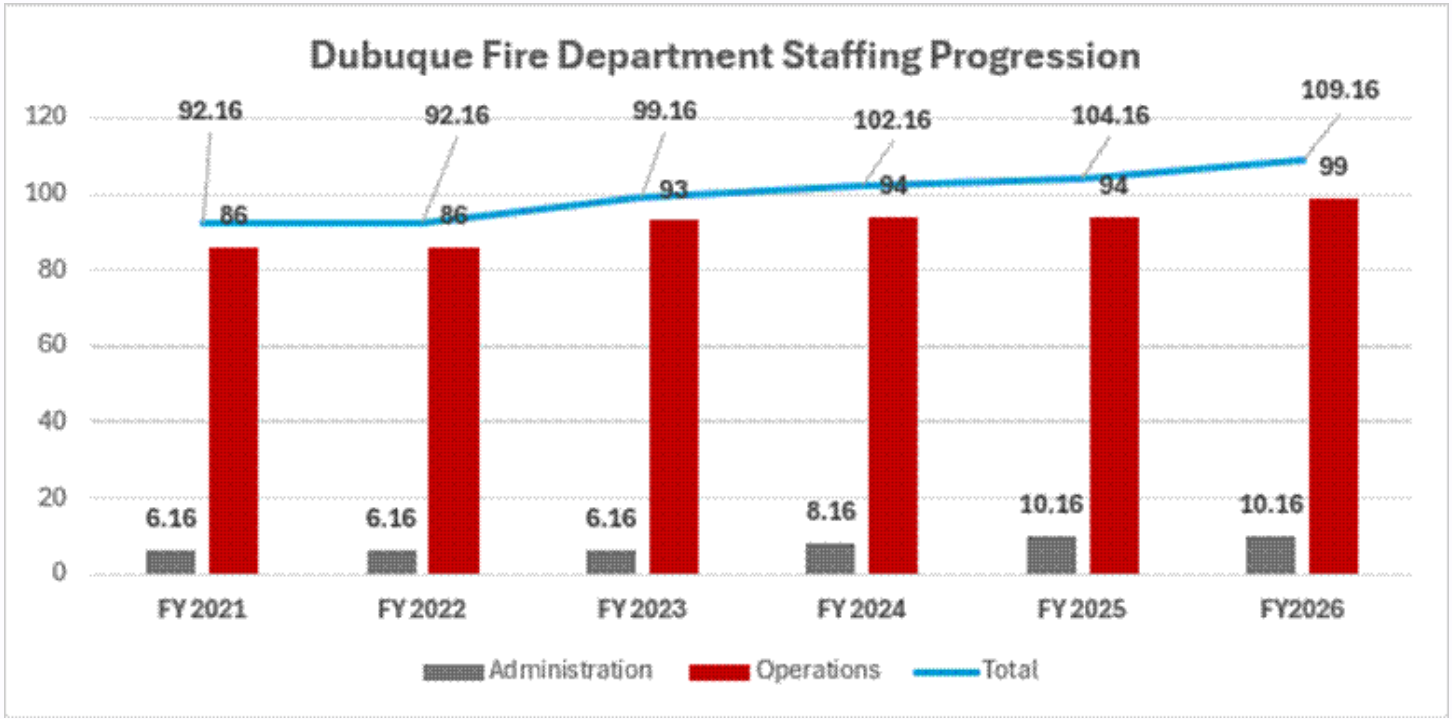
- Partnering with department leadership to strengthen recruitment strategies and remove barriers to hiring
- Established certified, on-site testing to streamline hiring and reduce delays, making it more accessible



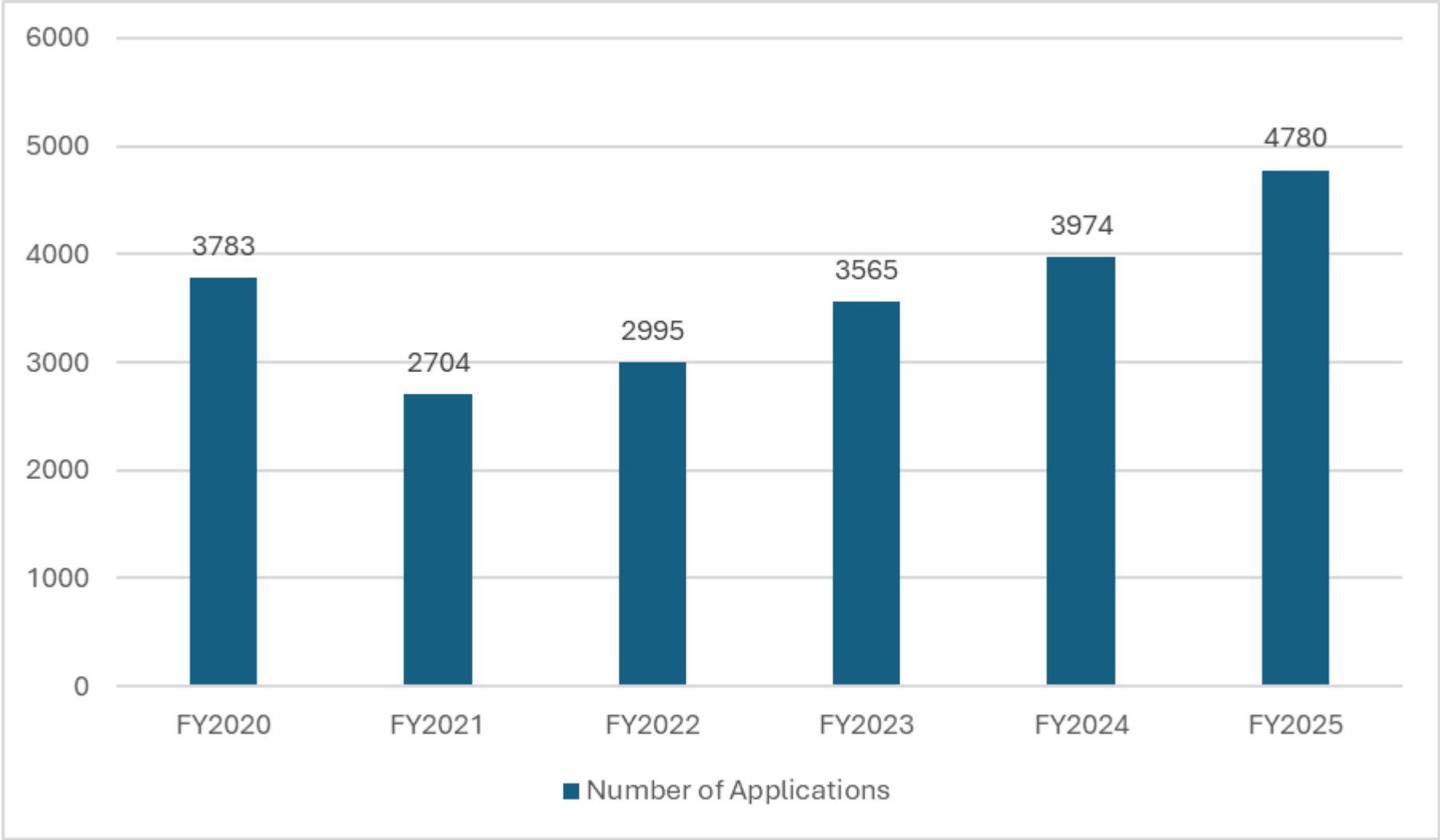
FIRE RECRUITMENT

Key Takeaways

- Growth has been aligned with service demand, safety standards, and operational capacity, rather than reactive hiring
- This staffing progression demonstrates a balanced approach – prioritizing frontline service while maintaining the support structure needed to operate effectively and safely
- Overhiring was strategically implemented in anticipation of known retirements, as approved in FY2025 and FY2026



APPLICATIONS



Key Takeaways

- **Strong upward trend in applications, reaching a high of 4,780 in FY 2025**
- **Increased applicant pool provides greater opportunity to select highly qualified candidates**

PRE-EMPLOYMENT & ONGOING COMPLIANCE

HIRING COMPLIANCE AND WORKPLACE SAFETY: Supporting public safety and reducing risk through compliant hiring and ongoing workforce monitoring.

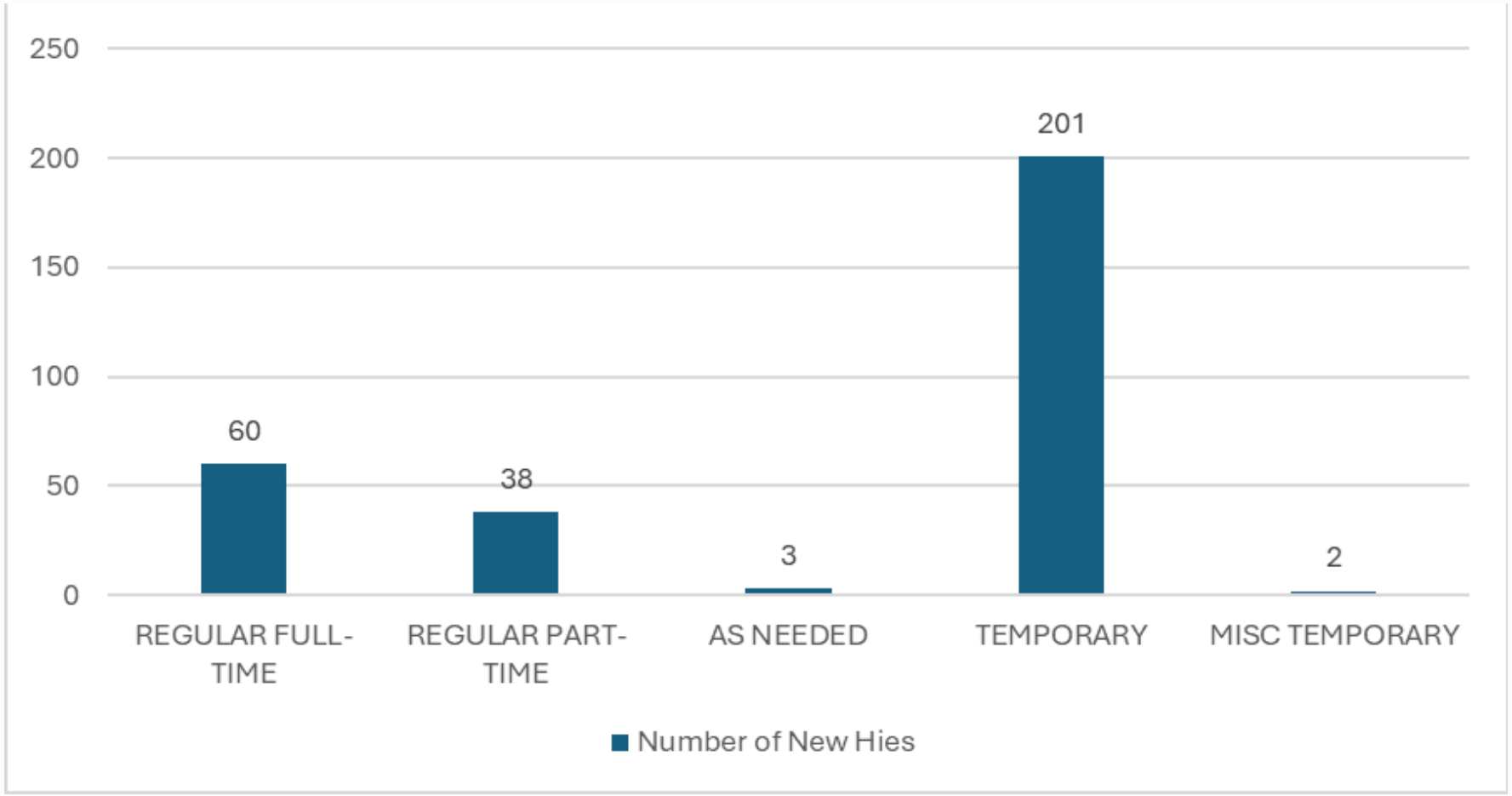
- ❑ Guide candidates from conditional offer to first day, ensuring all requirements are met.
- ❑ Manage pre-employment safety screenings, including background, education, medical, and regulatory checks.
- ❑ Conduct annual safety and compliance reviews for employees, including motor vehicle and federal violation checks.
- ❑ Verify employment eligibility and documentation to maintain compliance with laws and policies.
- ❑ Identify policy or safety concerns by evaluating screening results against job and City of Dubuque standards.
- ❑ Prepare confidential risk assessments and recommendations for review committee.







NEW HIRES IN CALENDAR YEAR 2025



Key Takeaways

- 98 regular staff (full-time and part-time) hired to support ongoing City operations
- Temporary staff provide critical support for peak service periods, this past calendar year we hired 201

Employee Relations

- Workplace Culture Audits/Discovery - 4
- Formal Employee Complaints - 11
- Investigations - 22
- Grievances - 6
- Assessment & Care Team Assistance - 17
- Employee Exit Interviews- 8
- Teamsters Bus Operators and Teamsters Mixed CBA negotiated and effective July 1, 2025
- CBA Amendments - 5

Celebrating 2025 HR Professionals Day



Employee Relations- Employee Resource Groups (ERGs)

*Increasing Employee Resource Groups (6 Total) With Quarterly Touchpoints to Increase Collaboration, Engagement, and Belonging

"I greatly appreciate what you are doing for this organization and this community to help people understand we all need to work to create an atmosphere of belonging. These were powerful, moving stories."
Mike Van Milligen in response to Pride in Perspective event



"Being part of an LGBTQ-focused Employee Resource Group has created a meaningful sense of belonging for me. It provides a safe space to share experiences, build connections, and feel seen —while also helping our organization better understand and support all employees."
Rick Fullmer

"The genuine interactions and cross-department connections that I have organically formed since joining Admin Allies has been nothing short of amazing. This ERG provides me with a meaningful purpose and truly makes me feel welcome, empowered, and heard." Angie Metcalf

"Our Spanish Club ERG strengthens employee engagement while building meaningful connections in the community, including a recent partnership with the Presentation Lantern Center to create Friendship Day cards for local Spanish-speaking learners. Programs like our Lotería event at the Multicultural Family Center help employees feel more connected while supporting a welcoming environment across Dubuque." Kara Maxwell

Benefits and Compensation

- Continued Classification & Compensation Study Implementation
- Enhanced Employee Benefits
- Strengthened Safety Commitment
- Ongoing Employee Benefits Education and Communication



Compensation

- In FY2027, there is about $2.64 million in wage increases across all employee groups:
  - Dubuque Police Protective Association includes a 5% increase
  - Dubuque Professional Fire Fighters Association = 4% increase
  - International Union of Operating Engineers = 3.25% increase
  - Teamsters Local Union No. 120 Bus Operators & Local Union No. 120 = 3% increase
  - Non represented employees = 3% increase
- Partnered with Total Rewards Consulting for initial implementation.
- Ongoing implementation now lead by human resources: ongoing position reviews as part of structured job analysis or department wide organizational assessments, as needed position evaluations, and regular position review work.



Enhanced Benefits Offerings

- Added Roth (post-tax) option to 457(b) Retirement Savings plan.
- Introduced second dental plan for more employee choice.
- Positive employee adoption of these new options.



Commitment to Safety

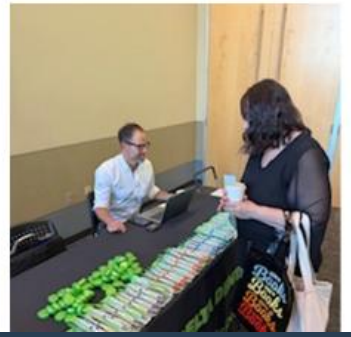
- Return-to Work Program for injured employees.
- Supports employee engagement and lowers costs.















2025 Employee Appreciation Breakfast & Benefits Fair

- "I enjoy the event and look forward to it each year, the time I do spend with folks is meaningful." **MissionSquare**
- "I was very impressed with the number of employees who stopped by to chat about their benefits. **RXBenefits**
- "The event is a great reminder of the benefits maybe more folks schedule dentist appointments because of it!"**DeltaDental**
- "I feel employees went away with a little better understanding as well as knowledge of their resources." **Wellmark**

FY 2027 RECOMMENDED IMPROVEMENT REQUESTS

Five Non-Recurring Improvement Packages:

- Recruitment Services for City Manager Position ($50,000)
- Employment Specialist attend annual HRIS Conference ($2,463)
- Talent Acquisition Manager and Employment Specialist Professional Certifications ($1,150)
- Digitize city documents and employee personnel files by a third-party vendor in coordination with new HRIS rollout ($80,000)
- City of Dubuque Apparel ($875)

PERFORMANCE MEASURES

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

	Performance Measure (KPI)	Target	CY 2023	CY 2024	CY 2025	Performance Indicator
1	**Dept. Objective: To find the best candidate for the job while improving satisfaction and speeding up the recruitment process.**					
	Time to Fill	**< 60 Days**	47 days	52 days	51 days	**Goal Met**
	Candidate Net Promoter Score	**Average > 0**	8.77	8.52	8.49	**Goal Met**
	Quality of Hire	**> 50%**	94%	98%	97%	**Goal Met**
2	**Dept. Objective: Increase employee engagement**					
	Relationship with Peers	**> 75%**	90%	90%	N/A*	**Goal Met**
	Effective Communication of Information*	**> 75%**	35%	40%	N/A*	**Goal Not Met**
	Quality of Supervisor Feedback (re: Performance)*	**>75%**	47%	47%	N/A*	**Goal in Progress**

*In CY 2025, the annual employee survey was not sent out. In the prior FY survey, it was determined that there were several areas that needed attention. It was decided to focus on these areas to increase employee satisfaction.

THANK YOU



www.cityofdubuque.org/humanresources

Human Resources

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HUMAN RESOURCES DEPARTMENT

Budget Highlights	FY 2025 Actual	FY 2026 Budget	FY 2027 Requested	% Change From FY 2026 Budget
Expenses				
Employee Expense	$ 900,896	$ 1,232,222	$ 1,093,284	(11.3)%
Supplies and Services	$ 336,700	$ 644,107	$ 695,846	8.0 %
Machinery and Equipment	$ 265	$ 1,600	$ 2,000	25.0 %
Total	**$ 1,237,861**	**$ 1,877,929**	**$ 1,791,130**	(4.6)%
Resources				
Administrative Overhead Recharges	$ 1,086,290	$ 1,229,938	$ 1,400,072	13.8 %
Misc. Reimbursements	$ 38	$ 209,372	$ —	— %
Greater Downtown TIF Loan Repayment	$ —	$ —	$ 29,291	— %
Total	**$ 1,086,328**	**$ 1,439,310**	**$ 1,429,363**	(0.7)%
Property Tax Support	$ 151,533	$ 438,619	$ 361,767	$ (76,852)
Percent Increase (Decrease)				(17.5)%
Personnel - Authorized FTE	**8.25**	**7.75**	**8.00**	

Improvement Package Summary

1 of 6

This improvement package request is to engage a qualified executive search firm to conduct a full-scope recruitment for the City Manager position for the City of Dubuque, with a total package amount of $50,000. The City Manager is a crucial leadership role for the City's organization, and this recruitment represents the first time the City of Dubuque will be hiring a City Manager in over 30 years.

This improvement package would fund comprehensive professional recruitment services, including national outreach and advertising, stakeholder engagement, candidate screening and evaluation, background and reference checks, facilitation of finalist interviews, and support through appointment and contract negotiation. Utilizing a specialized municipal executive search firm ensures a competitive, confidential, and equitable recruitment process aligned with best practices in local government leadership selection.

A reputable municipal executive search firm will typically provide:

- National advertising and proactive outreach
- Direct recruitment of passive candidates
- Stakeholder and council input facilitation
- Candidate screening, vetting, and ranking
- Reference and background checks
- Semi-finalist and finalist interview coordination
- On-site interview facilitation
- Offer negotiation and appointment support

This is a one-time enhancement to support a high-quality executive recruitment process, reduce organizational risk, and minimize internal staff workload while increasing the likelihood of attracting and selecting a highly qualified City Manager aligned with Dubuque's values and priorities.

This request supports the City Council goal of a Financially Responsible, High-Performance City Organization by investing in strong executive leadership, promoting transparent processes, and supporting sustainable and effective service delivery.

Related Cost:	$ 50,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	$ 39,110	Administrative Overhead	Non-Recurring	
Net Cost:	$ 10,890			
Activity: Administration				

2 of 6

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package request is to secure recurring funding to allow the HR Employment Specialist to attend the annual NeoGov (Applicant Tracking/Onboarding Software) conference each year. Attendance at this conference provides direct access to industry experts, hands-on training, and best practices that enhance the City's use of its applicant tracking and onboarding system. The conference also offers valuable networking opportunities with other public sector organizations facing similar workforce challenges, fostering collaboration and innovation in recruitment and onboarding strategies. Currently, there is no budget allocated for this position to attend conferences, limiting the HR team's ability to stay current with emerging trends and maximize the return on investment in the City's HR technology platforms. This improvement package supports the City Council Goal of a Financially Responsible, High Performance City Organization by investing in professional development that strengthens efficiency, compliance, and service delivery across the City.

Related Cost:	$ 2,463	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	$ 1,927	Administrative Overhead	Non-Recurring	
Net Cost:	$ 536			
Activity: Administration				

3 of 6

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package request is to secure recurring funding in the Education line item to cover SHRM-CP (Society for Human Resource Management Certified Professional) certification and recertification expenses for the Talent Acquisition Manager and HR Employment Specialist. Currently, there is no budget for these positions to pursue professional HR certifications. The SHRM-CP is a nationally recognized credential that strengthens the City's ability to attract, develop, and retain a high-quality workforce through evidence-based HR practices while ensuring compliance with evolving employment laws and best practices. Providing funding for certification, exam preparation, and recertification supports the City Council Goal of a Financially Responsible, High Performance City Organization by investing in professional development, building organizational capacity, and enhancing the effectiveness of recruitment and workforce management processes.

Related Cost:	$ 1,150	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	900	Administrative Overhead	Non-Recurring	
Net Cost:	$ 250			
Activity: Administration				

4 of 6

This improvement package request is to secure funding to contract with a third-party provider to digitize City documents and employee personnel files in coordination with the rollout of the City's new Human Resources Information System (HRIS). Partnering with a professional digitization company will enable the City to systematically convert paper-based records into secure, searchable, and easily retrievable digital files. Integrating digitized personnel files with the new HRIS platform will streamline employee data management, enhance security, and improve the efficiency of HR and payroll processes. This effort will reduce reliance on physical storage, improve staff efficiency in accessing records, and enhance compliance with records retention and public records requests.

Currently, City departments spend significant time and resources managing, retrieving, and storing paper documents. The lack of a comprehensive digitization process limits the City's ability to streamline workflows, provide timely responses to the public, and protect records from deterioration or loss. For HR, this creates inefficiencies in onboarding, benefits administration, and compliance reporting, which will only be magnified if the new HRIS is not supported by a modern, digital record base. Outsourcing this service ensures professional-quality digitization at scale, freeing up internal staff to focus on higher-value tasks and reducing the long-term costs associated with physical storage and manual document handling.

This improvement package supports the City Council Goal of a Financially Responsible, High Performance City Organization by investing in technology-driven solutions that strengthen transparency, efficiency, and customer service delivery. It also directly supports the strategic modernization of the City's HR operations by aligning personnel file management with the new HRIS system.

If this request is approved, the improvement package for the temporary Office Assistant is not needed.

Cost Estimate for a City-scale Project:

- Suppose you have 200,000 pages (i.e. 400,000 images) to convert in a year
- Base scanning cost: ~ $0.10 per image × 400,000 = $40,000
- Indexing / OCR / metadata: maybe an additional 20-40% = + $8,000–$16,000
- Document prep & handling (if vendor does it): 30% of cost = + $12,000
- Pickup / transport / logistics: assume a few thousand dollars
- Quality control, project management, contingency: + say 10**%**

Related Cost:	$ 80,000	GDTIF Loan Repay	Non-recurring	**Recommend - Yes**
Related Revenue:	$ 62,576	Administrative Overhead	Non-recurring	
Net Cost:	$ 17,424			
Activity: Administration				

5 of 6

This improvement package request is to secure funding and authorization for a temporary Office Assistant position (0.50 FTE, NB05) to support the City's transition to digitized personnel records. This position was initially funded through a non-recurring improvement package in the FY 2022 budget; however, the position was not filled, and the funds did not carry over into subsequent fiscal years. As a result, resources are no longer available in the Human Resources budget to support this essential role.

The digitization of paper personnel file documents is a critical step in modernizing the City's human resources operations and ensuring a successful rollout of the City's new Human Resources Information System (HRIS), which has been approved and is currently being implemented. This position will focus on converting legacy paper files into secure, searchable, and functional digital formats that can be readily accessed by authorized staff. Doing so will not only improve day-to-day efficiency in responding to employee requests and compliance inquiries but will also ensure that historical employee records are fully integrated into the HRIS platform from the outset.

Currently, nearly all Human Resources documents created prior to October 2019 exist only in paper form and are stored in traditional file folders. This paper-dependent system creates challenges in retrieving records quickly, ensuring compliance with retention policies, and safeguarding sensitive information. Without digitization, the new HRIS system will launch with incomplete employee records, limiting its functionality and preventing the City from realizing the full return on investment in this major system upgrade. The Scanning Clerk will ensure these historical files are systematically digitized, indexed, and prepared for seamless integration, providing HR staff and City leadership with a comprehensive, reliable digital record system.

This improvement package supports the City Council goal of a Financially Responsible, High-Performance City Organization. By investing in the digitization of personnel records during the rollout of the HRIS, the City is building a more efficient, secure, and sustainable HR infrastructure that reduces reliance on physical storage, accelerates service delivery, and strengthens compliance.

If this request is approved, the improvement package Digitizing City Documents is not needed.

Related Cost:	$ 29,160	Tax Funds	Non-recurring	**Recommend - No**
Related Revenue:	22,809	Administrative Overhead	Non-recurring	
Net Property Tax Cost:	$ 6,351			
Property Tax Impact:	$ 0.0020	0.02%		
Activity: Administration				

6 of 6

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package request is for the purchase of City of Dubuque shirts. The shirts consist of polos and long-sleeved shirts with an embroidered "City of Dubuque Masterpiece on the Mississippi" logo and the text "Human Resources Department." This would include two polos and a T-shirt for the Chief Human Resources Officer, Benefits and Compensation Manager, Training and Development Manager, Employee Relations Manager, Payroll and Benefits Specialist, Administrative Support Professional, and Talent Acquisition Manager. Human Resources Staff quite frequently interact with the internal facing departments and public outside of the physical Human Resources Department office. This includes interaction with the public recruitment events, public workshops, open houses, presentations, and many more events. The embroidered polo/shirts help clearly identify Human

Resources at these events. This request supports the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery.

Related Cost:	$ 875	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	684	Administrative Overhead	Non-Recurring	
Net Property Tax Cost:	$ 191			
Activity: Administration				

Significant Line Items

Employee Expense

1. FY 2027 employee expense reflects a 3% wage package increase for non-bargaining employees.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2026. The employee contribution of 6.29% is unchanged from FY 2026.
3. The City portion of health insurance expense is increased from $1,119 in FY 2026 to $1,175 in FY 2027 per month, per contract, which results in an annual cost increased by $18,791 or 20%. The increase is due to the city contribution increasing 5.00% because of increasing health costs and an increase in the number of contracts.
4. Dental Insurance expense decreased from $245,856 in FY 2026 to $0 in FY 2027 based on FY 2025 actual cost of $0. This line item represents the dental insurance premiums paid which is completely offset by employee payments in dental insurance premium revenue. The decrease in this line is due to the premiums moving to a liability account.
5. Insurance Administration is decreased from $27,100 in FY 2026 to $20,000 in FY 2027 based on FY 2026 budget. The FY 2025 actual was $18,330. This line item represents flex medical spending plan administrative costs, State of Iowa fee for the 509(A) certificate, and Patient Centered Outcomes Research Initiative fee, which are costs that cannot be paid from the self-insurance reserve.
6. Five-Year Retiree Sick leave payout is unchanged from $0 in FY 2026 to $0 in FY 2027.
7. During FY 2026, the Human Resources Employment Specialist position was approved by City Council to change from a part-time (0.75 FTE) position to a full-time (1.0 FTE) position resulting in an increased employee expense of $22,874.
8. During FY 2026, the City Manager approved a reclassification of the Talent Acquisition Manager and the Learning and Development Manager. These reclassifications were due to changing job duties and an internal equity review. The Talent Acquisition Manager was moved from salary grade NB12 to NB15, a $1,029 expense increase. The Learning and Development Manager position was moved from salary grade NB14 to NB15, a $3,161 expense increase.

Supplies & Services

9. Training decreased from $213,542 in FY 2026 to $200,542 in FY 2027. This line item represents expenses for training and education that is provided to city employees outside of the Human Resources department. This includes the tuition reimbursement program ($50,000), safety training ($2,500), the new employee orientation luncheon ($3,800), general training supplies ($1,820), hiring outside trainers ($32,480), Office 365 training ($13,750), Crucial Conversations training for city staff ($37,888), continuing education for city facilitators ($4,063), incentives for city facilitators ($11,241), wellness committee funding ($12,850), various emotional intelligence trainings and contracts ($31,800), training resources for city facilitators ($12,000), and snacks for open enrollment informational meetings ($100).

10. Other Professional Services is unchanged from $84,150 in FY 2026 to $84,150 in FY 2027. This line item includes Cottingham & Butler benefit consultant services ($38,500), third party exit interview service ($25,000), 509(A) Certificate of Compliance ($2,000), Affordable Care Act compliance reporting ($10,000), executive coaching ($5,000), GASB 45 actuarial valuation ($3,500), and Dittmer shredding contract ($150).

11. Meetings & Conferences is increased from $24,395 in FY 2026 to $26,892 in FY 2027. This line item represents funding for Human Resources staff to attend conferences. The planned conferences budgeted in FY 2027 include NeoGov ($2,463), an out of state conference for the Chief Human Resources Officer ($2,500), an out of state conference for the Benefits and Compensation Manager ($2,500), Young Professionals Dubuque ($160), Women's Leadership Network ($160), Tri-State Human Resources Association ($500), Association for Talent Development ($5,112), Women Lead Change ($500), Upper Midwest Law Institute ($800), Iowa Society for Human Resource Management ($450), IA Employment Conference ($325), IA Public Employer Relations Association ($500), and a remaining $8,459 for miscellaneous conferences. The specific conferences that staff attend often change each year based on which conferences are being offered by various organizations.

12. Background Checks is increased from $24,096 in FY 2026 to $24,346 in FY 2027 based on actual expenses paid in FY 2025. This line item represents background checks conducted during the City hiring process.

13. Technology Services increased from $220,364 in FY 2026 to $245,600 in FY 2027. This line item includes the monthly Verizon charges ($600) and recurring expenses for the Human Resources Information System (HRIS) which was an improvement package in FY 2025 ($165,000). This decrease in FY 2027 is due to the removal of the Tyler Human Resources software.

14. Association Dues increased from $3,600 in FY 2026 to $3,809 in FY 2027. The FY 2025 actual was $2,695. This line item includes memberships and professional associations for Human Resources staff, such as the Society for Human Resource Management (SHRM), Association for Talent Development (ATD), and the Public Sector Human Resources Association (PSHRA). This expense can vary each year depending on which dues are up for renewal in a particular year.

15. Education Reimbursement is decreased from $4,690 in FY 2026 to $820 in FY 2027. In FY 2026, this line item included Office Dynamic webinars ($895), courses offered at local educational

institutions ($195), and training to become a facilitator for Crucial Conversations training ($3,600). These trainings were not needed in FY 2027.

Machinery & Equipment

16. Equipment replacement items include ($2,000):

Human Resources Machinery and Equipment	
Smartphones and Cases	$ 2,000
Total Equipment	**$ 2,000**

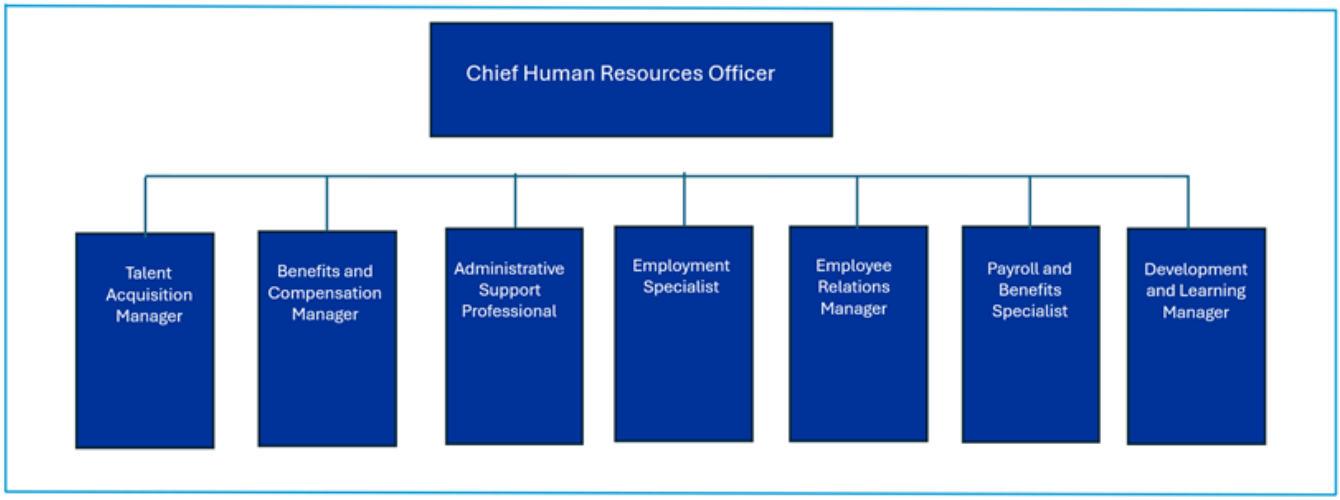
Revenue

17. Dental Insurance Premium decreased from $209,372 in FY 2026 to $0 in FY 2027 based on FY 2025 actual of $18. This line item represents employee-paid premiums for dental insurance and offsets the expense. The decrease in this line is due to the dental insurance premiums moving to a liability account.

18. Revenue received from Enterprise Funds for administrative overhead charges has increased from $1,229,938 in FY 2026 to $1,400,072 in FY 2027. FY 2025 actual was $1,086,290.

HUMAN RESOURCES DEPARTMENT

Through strategic partnerships and collaboration, the Human Resources Department recruits, develops, and retains a high performing and varied workforce and fosters a healthy, safe, and productive work environment for employees, their families, departments and the public in order to maximize individual and organizational potential and position the City of Dubuque as an employer of choice.



SUCCESS IS ABOUT PLANNING, PARTNERSHIPS AND PEOPLE LEADING TO OUTCOMES

People

Improve the productivity and efficiency of operations by continuing organizational development and team building with emphasis on development of supervisory staff, improved intra- and inter-departmental effectiveness through the use of collaborative teams and maintenance of management skills and processes.

Partnerships

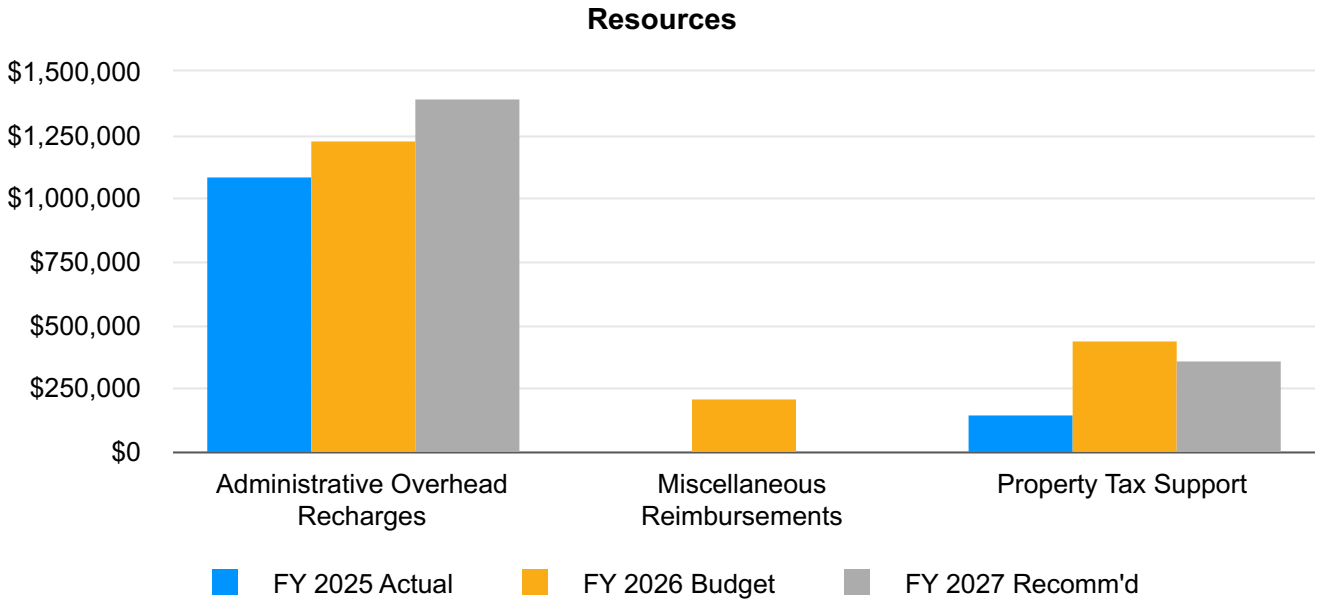
The Human Resources Department works with partners including GDDC, IMWCA, ICMA, Area Schools, Multicultural Family Center, and the Dubuque Area Labor Management Council.

Planning

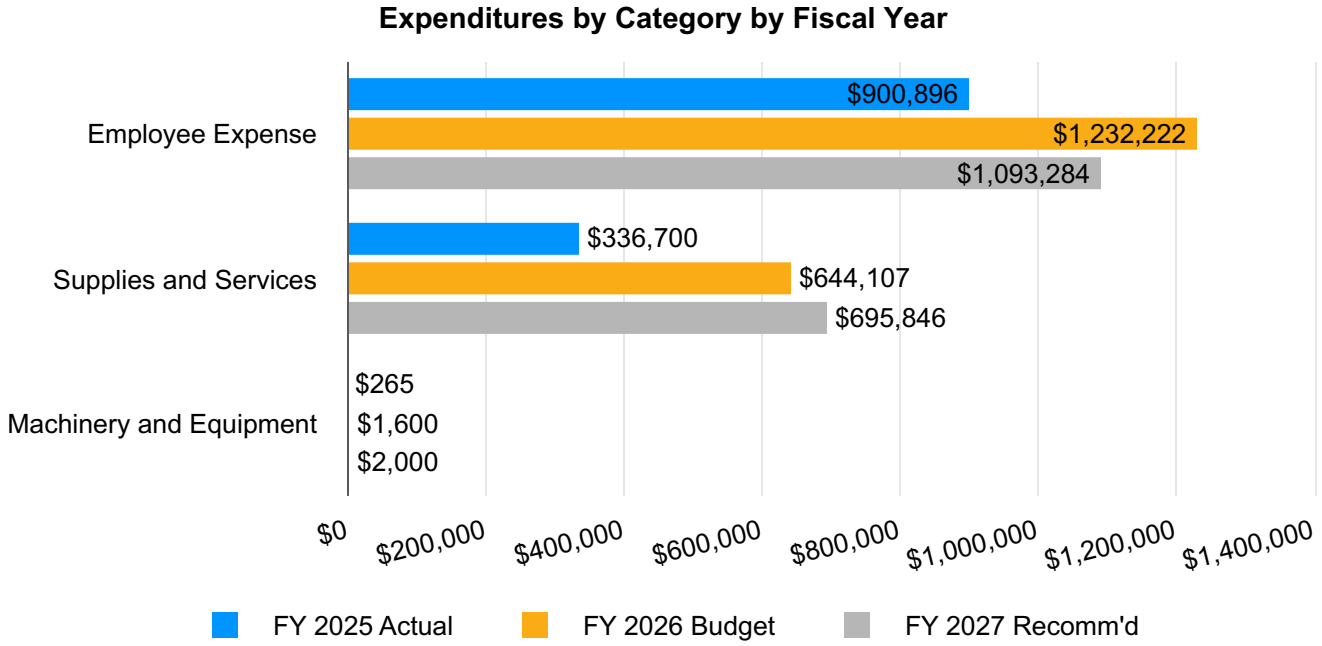
The Human Resources Department works with all City departments to provide employee development and training and to acquire talent that assures engaged, competent, and varied employees to best carry out City initiatives.

HUMAN RESOURCES DEPARTMENT

	FY 2025	FY 2026	FY 2027
Full-Time Equivalent	8.25	7.75	8.00



The Human Resources Department is supported by 8.00 full-time equivalent employees, which accounts for 61.04% of the department expense as seen below. Overall, the department's expenses are expected to decrease by (4.62)% in FY 2027 compared to FY 2026.



HUMAN RESOURCES DEPARTMENT

Overview

The City of Dubuque Human Resources Department provides expertise in attracting, developing, and sustaining a high-quality workforce. Responsibilities include:

- Lead and assist departments in talent acquisition, employee development and training, and engagement of employees
- Represent the City in collective bargaining with six employee unions and five contracts
- Create and maintain the Human Resources Information System
- Administer the Employee Handbook
- Administer total rewards, including all benefits (e.g., wellness, employee assistance programs, physical and brain health programs, prescription drug, health insurance dental, life, workers' compensation, and disability plans)
- Ensure compliance with state and federal employment related laws and regulations

Position Summary	
	FY 2027
Chief Human Resources Officer	1.00
Human Resources Benefits & Payroll Specialist	1.00
Talent Acquisition Manager	1.00
Administrative Support Professional	1.00
Employee Relations Manager	1.00
Human Resources Employment Specialist	1.00
Benefits and Compensation Manager	1.00
Development and Learning Manager	1.00
Total FT Equivalent Employees	**8.00**

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

	Performance Measure (KPI)	Target	CY 2023	CY 2024	CY 2025	Performance Indicator
1	**Dept. Objective: To find the best candidate for the job while improving satisfaction and speeding up the recruitment process.**					
	Time to Fill	**< 60 Days**	47 days	52 days	51 days	**Goal Met**
	Candidate Net Promoter Score	**Average > 0**	8.77	8.52	8.49	**Goal Met**
	Quality of Hire	**> 50%**	94%	98%	97%	**Goal Met**
2	**Dept. Objective: Increase employee engagement**					
	Relationship with Peers	**> 75%**	90%	90%	N/A*	**Goal Met**
	Effective Communication of Information*	**> 75%**	35%	40%	N/A*	**Goal Not Met**
	Quality of Supervisor Feedback (re: Performance)*	**>75%**	47%	47%	N/A*	**Goal in Progress**

*In CY 2025, the annual employee survey was not sent out. In the prior FY survey, it was determined that there were several areas that needed attention. It was decided to focus on these areas to increase employee satisfaction.

Employee Data Tables

Employee Demographics (As of 9-29-2025)										
Male (548) - 64%					Female (313) - 36%					
White	Black	Hispanic	Asian or Pacific Islander	American Indian or Alaskan Native	White	Black	Hispanic	Asian or Pacific Islander	American Indian or Alaskan Native	Total
518	12	13	2	—	277	13	10	5	2	852
Other - 3					Other - 6					

Coming & Going

	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Vacancies	139	88	96	163	210	170
Applications Processed	4,068	2,704	2,995	3,361	3,974	4,780
Civil Service Applications	83	163	179	144	155	524*

*Increase is due to civil service listings for promotional opportunities.

Applicants

Employment Applications	White	Black	Hispanic	Asian or Pacific Islander	American Indian or Alaskan Native	Unknown	Other*
FY20 Employment Applications	3478	301	131	74	16	0	68
FY21 Employment Applications	1940	168	55	37	32	59	37
FY22 Employment Applications	2506	201	76	42	30	82	58
FY23 Employment Applications	2690	214	102	72	12	177	45
FY24 Employment Applications	3153	308	167	131	14	149	52
FY25 Employment Applications	3879	333	159	105	17	204	83
Application Percentage Change	23%	8%	(5)%	(20)%	21%	37%	60%
New Hires	**White**	**Black**	**Hispanic**	**Asian or Pacific Islander**	**American Indian or Alaskan Native**	**Unknown**	**Other***
FY20 New Hires	171	12	8	1	0	0	0
FY21 New Hires	148	9	7	1	0	0	0
FY22 New Hires	52	7	4	0	0	0	0
FY23 New Hires	292	14	13	4	12	18	5
FY24 New Hires	95	10	3	2	0	3	0
FY25 New Hires	130	0	3	5	1	1	1
New Hire Percentage Change	37%	(100)%	—%	150%	N/A	(67)%	N/A

** Other (Includes Aleuts, Eskimos, Malayans, Thais, 2 or more races and any other not covered by specific categories on this form.)*

Recommended Operating Revenue Budget - Department Total
67 - HUMAN RESOURCES

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
100 - General				
4A - Charges for Services				
47100 - Reimbursements	—	(20)	—	—
47310 - Insurance Premium	(209,372)	(18)	(209,372)	—
4A - Charges for Services Total	**(209,372)**	**(38)**	**(209,372)**	**—**
4N - Transfers				
49600 - Transfer in Water Op	(138,197)	(219,765)	(259,224)	(298,313)
49610 - Transfer In Sanitary Op	(199,788)	(269,874)	(266,006)	(298,313)
49620 - Transfer in Storm Op	(116,611)	(216,904)	(255,850)	(298,313)
49650 - Transfer in Parking Op	(28,820)	(42,807)	(51,421)	(57,666)
49670 - Transfer in Refuse Op	(199,788)	(224,183)	(264,435)	(298,313)
49950 - Transfer in DMASWA Gen	(99,895)	(112,757)	(133,002)	(149,154)
4N - Transfers Total	**(783,099)**	**(1,086,290)**	**(1,229,938)**	**(1,400,072)**
HUMAN RESOURCES - TOTAL	**(992,470)**	**(1,086,328)**	**(1,439,310)**	**(1,400,072)**

Recommended Operating Expenditure Budget - Department Total
67 - HUMAN RESOURCES

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
6A - Salaries & Wages				
100 - General				
60100 - Salaries-Regular Full Time	511,270	647,597	684,851	819,487
60200 - Salaries - Regular Part Time	30,311	—	52,735	—
60400 - Overtime	4	501	—	—
60630 - Special Pay Sick Lv Payout Ret	11,253	2,720	—	—
60640 - Special Pay - Vacation Payout	10,076	—	—	—
6A - Salaries & Wages Total	**562,913**	**650,818**	**737,586**	**819,487**
6B - Employee Benefits				
100 - General				
61100 - FICA - City Contribution	41,591	47,741	56,425	62,691
61300 - IPERS - City Contribution	51,048	60,744	69,628	77,050
61510 - Health Insurance	95,513	94,851	93,961	112,752
61540 - Life Insurance	270	316	322	368
61600 - Workers' Compensation	1,140	1,257	1,344	936
61615 - Insurance Premium	245,856	26,839	245,856	—
61710 - Insurance Administration	15,199	18,330	27,100	20,000
6B - Employee Benefits Total	**450,617**	**250,078**	**494,636**	**273,797**
6C - Staff Development				
100 - General				
62100 - Association Dues	2,574	2,695	3,600	3,809
62200 - Subscriptions	16	3,660	3,692	3,830
62300 - Training	584	152,171	213,542	200,542
62325 - Mileage	168	29	1,200	1,200
62400 - Meetings & Conferences	14,801	24,151	24,395	26,892
62500 - Education Reimbursement	62,872	4,443	4,690	820
6C - Staff Development Total	**81,015**	**187,149**	**251,119**	**237,093**
6D - Repair/Maint/Util				
100 - General				
63730 - Telecommunications	3,393	3,225	4,200	4,236
6D - Repair/Maint/Util Total	**3,393**	**3,225**	**4,200**	**4,236**
6E - Contractual Svcs				
100 - General				
64020 - Advertising	1,896	1,780	638	50,660
64030 - Outsourced Labor	181,060	2,334	—	—
64081 - Insurance - Liability	5,105	5,763	6,516	6,283
64083 - Insurance - Other	—	—	7,675	7,004

Recommended Operating Expenditure Budget - Department Total

67 - HUMAN RESOURCES

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
6A - Salaries & Wages				
64110 - Legal	9,389	—	—	—
64140 - Printing	305	716	314	738
64145 - Copying	309	836	309	836
64160 - Rental - Land/Bldgs/Parking	2,016	2,016	2,016	2,016
64190 - Technology Services	17,016	14,878	220,364	245,600
64191 - IT Recharges	17,772	41,219	40,255	30,115
64890 - Background Check	23,270	19,496	24,096	24,346
64900 - Other Professional Service	412,124	56,417	84,150	84,150
6E - Contractual Svcs Total	**670,262**	**145,454**	**386,333**	**451,748**
6F - Commodities				
100 - General				
65045 - Technology Equipment	66	265	1,600	2,000
65060 - Office Supplies	745	466	745	466
65070 - Operating Supplies	144	—	1,177	1,000
65080 - Postage/Shipping	507	407	533	428
65925 - Uniform Purchase	—	—	—	875
6F - Commodities Total	**1,462**	**1,138**	**4,055**	**4,769**
HUMAN RESOURCES - TOTAL	**1,769,662**	**1,237,861**	**1,877,929**	**1,791,130**

Recommended Expenditure Budget Report by Activity & Funding Source

67 - HUMAN RESOURCES

Fund/Activity	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
6701 - Administration			
100 - General			
6A - Salaries & Wages	650,818	737,586	819,487
6B - Employee Benefits	250,078	494,636	273,797
6C - Staff Development	187,149	251,119	237,093
6D - Repair/Maint/Util	3,225	4,200	4,236
6E - Contractual Svcs	145,454	386,333	451,748
6F - Commodities	1,138	4,055	4,769
6701 - Administration Total	**1,237,861**	**1,877,929**	**1,791,130**
HUMAN RESOURCES - TOTAL	**1,237,861**	**1,877,929**	**1,791,130**

C I T Y O F D U B U Q U E , I O W A
DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

67 HUMAN RESOURCES DEPT.

				FY 2025		FY 2026		FY 2027	
FD	JC	WP-GR	JOB CLASS	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET
60100 Full Time Employee Expense									
100	5010	NB-07	ADMIN SUPPORT PROF	1.00	$ 48,211	1.00	$ 61,251	1.00	$ 66,269
100	2835	NB-16	BENEFITS AND COMPENSATION MANAGER	1.00	96,871	1.00	107,120	1.00	116,353
100	2755	NB-21	CHIEF HUMAN RESOURCES OFFICER	1.00	156,691	1.00	166,966	1.00	172,185
100	2815	NB-15	DEVELOPMENT LEARNING MGR	1.00	94,414	1.00	99,462	1.00	111,034
100	2825	NB-16	EMPLOYEE RELATIONS MGR	1.00	78,093	1.00	102,278	1.00	111,320
100	6765	NB-12	EMPLOYMENT SPECIALIST	—	—	—	—	1.00	76,158
100	6775	NB-11	PAYROLL AND BENEFITS SPECIALIST	1.00	64,534	1.00	64,229	1.00	69,650
100	2805	NB-15	TALENT ACQUISITION MANAGER	1.00	86,951	1.00	83,545	1.00	96,518
			TOTAL FULL TIME EMPLOYEES	6.00	538,814	6.00	601,306	8.00	819,487
60200 Part Time Employee Expense									
100	6765	NB-12	EMPLOYMENT SPECIALIST	0.75	42,472	0.75	52,735	—	—
			TOTAL PART TIME EMPLOYEES	0.75	42,472	0.75	52,735	—	—
60300 Temporary Employee Expense									
100	5365	NB-02	SCANNING INTERN	0.50	21,650	—	—	—	—
			TOTAL TEMPORARY EMPLOYEES	0.50	21,650	—	—	—	—
			TOTAL HUMAN RESOURCES DEPT	**7.75**	**$ 646,412**	**7.25**	**$ 695,814**	**8.00**	**$ 819,487**

CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

	ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2025 FTE	FY 2025 BUDGET	FY 2026 FTE	FY 2026 BUDGET	FY 2027 FTE	FY 2027 BUDGET
Human Resources - FT General Fund											
6701	60100	100	5010	NB-07	ADMIN SUPPORT PROF	1.00	$ 48,211	1.00	$ 61,251	1.00	$ 66,269
6701	60100	100	2835	NB-16	BENEFITS AND COMPENSATION MANAGER	1.00	96,871	1.00	107,120	1.00	116,353
6701	60100	100	2755	NB-21	CHIEF HUMAN RESOURCES OFFICER	1.00	156,691	1.00	166,966	1.00	172,185
6701	60100	100	2815	NB-15	DEVELOPMENT LEARNING MGR	1.00	94,414	1.00	99,462	1.00	111,034
6701	60100	100	2825	NB-16	EMPLOYEE RELATIONS MGR	1.00	78,093	1.00	102,278	1.00	111,320
6701	60100	100	6765	NB-12	EMPLOYMENT SPECIALIST	—	—	—	—	1.00	76,158
6701	60100	100	6775	NB-11	PAYROLL AND BENEFITS SPECIALIST	1.00	64,534	1.00	64,229	1.00	69,650
6701	60100	100	2805	NB-15	TALENT ACQUISITION MANAGER	1.00	86,951	1.00	83,545	1.00	96,518
					Total	7.00	625,765	7.00	684,851	8.00	819,487
Human Resources - PT General Fund											
6701	60200	100	6765	NB-12	EMPLOYMENT SPECIALIST	0.75	42,472	0.75	52,735	—	—
					Total	0.75	42,472	0.75	52,735	—	—
Human Resources - Temporary General Fund											
6701	60300	100	5365	NB-02	SCANNING INTERN	0.50	21,650	—	—	—	—
					Total	0.50	21,650	—	—	—	—
TOTAL HUMAN RESOURCES DEPT.						**8.25**	**$689,887**	**7.75**	**$ 737,586**	**8.00**	**$819,487**

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April 15, 2026

City of Dubuque
City Council

BUDGET PRESENTATIONS # 2.

ITEM TITLE: Information Technology Fiscal Year 2027 Budget Presentation

SUMMARY:

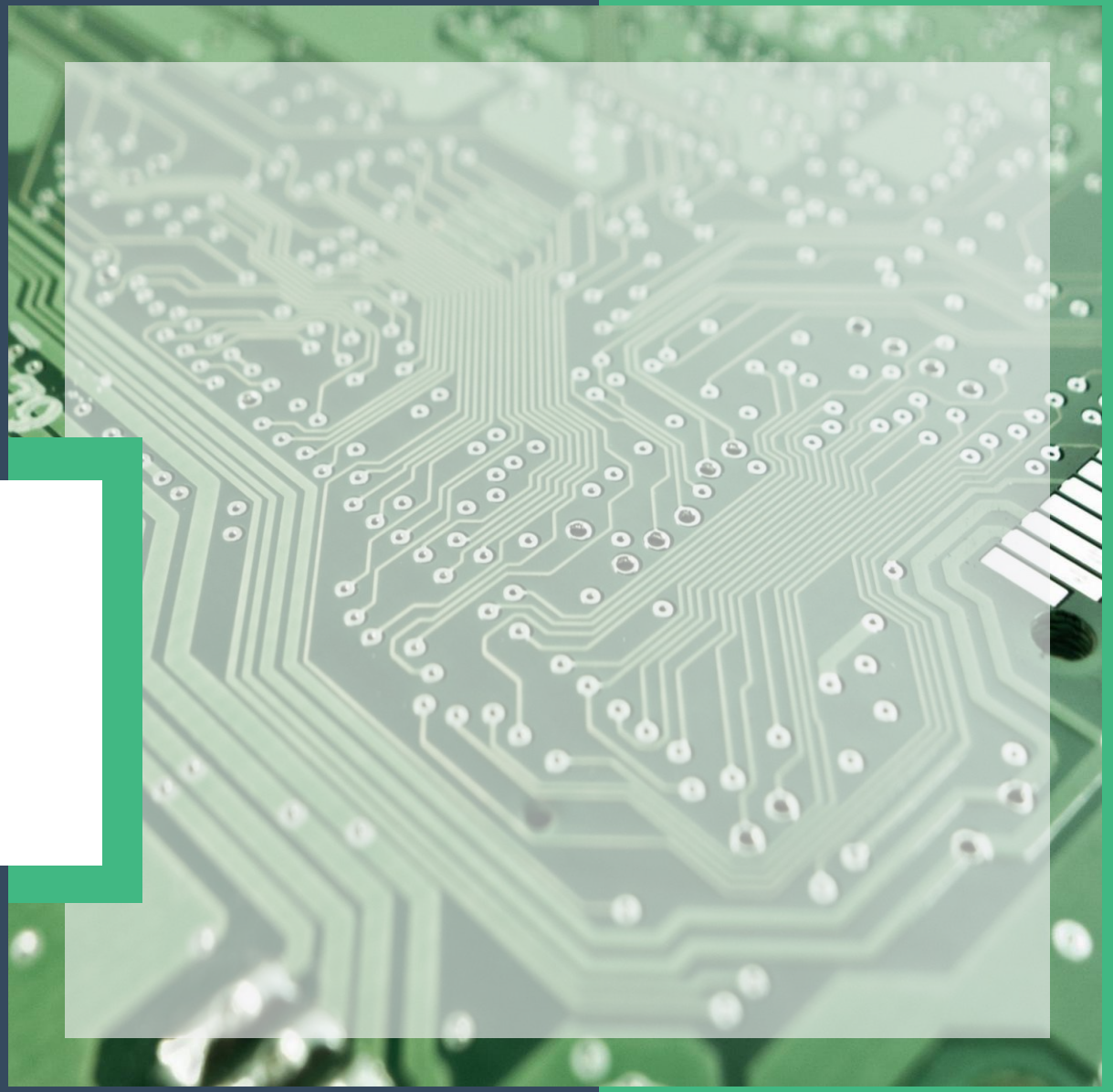
SUGGUESTED DISPOSITION:

ATTACHMENTS:

1. Information Technology - FY27 Budget Presentation
2. 27 Policy Book Volume IV - Information Technology Updated

FISCAL YEAR 2027
BUDGET PRESENTATION

INFORMATION TECHNOLOGY



Information Technology Department

MISSION STATEMENT

Information Technology is committed to enhancing and supporting high performance government through the effective application of technology, resilient and reliable infrastructure and demonstration of quality of services to our users.

New Faces



Help Desk Technician (ERP) - Abby Gordon

Chief Information Security Officer - Timothy Krieger

Information Technology Intern - Landon Smith

Information Technology Intern - Sneha Paudel

New Faces In New Places



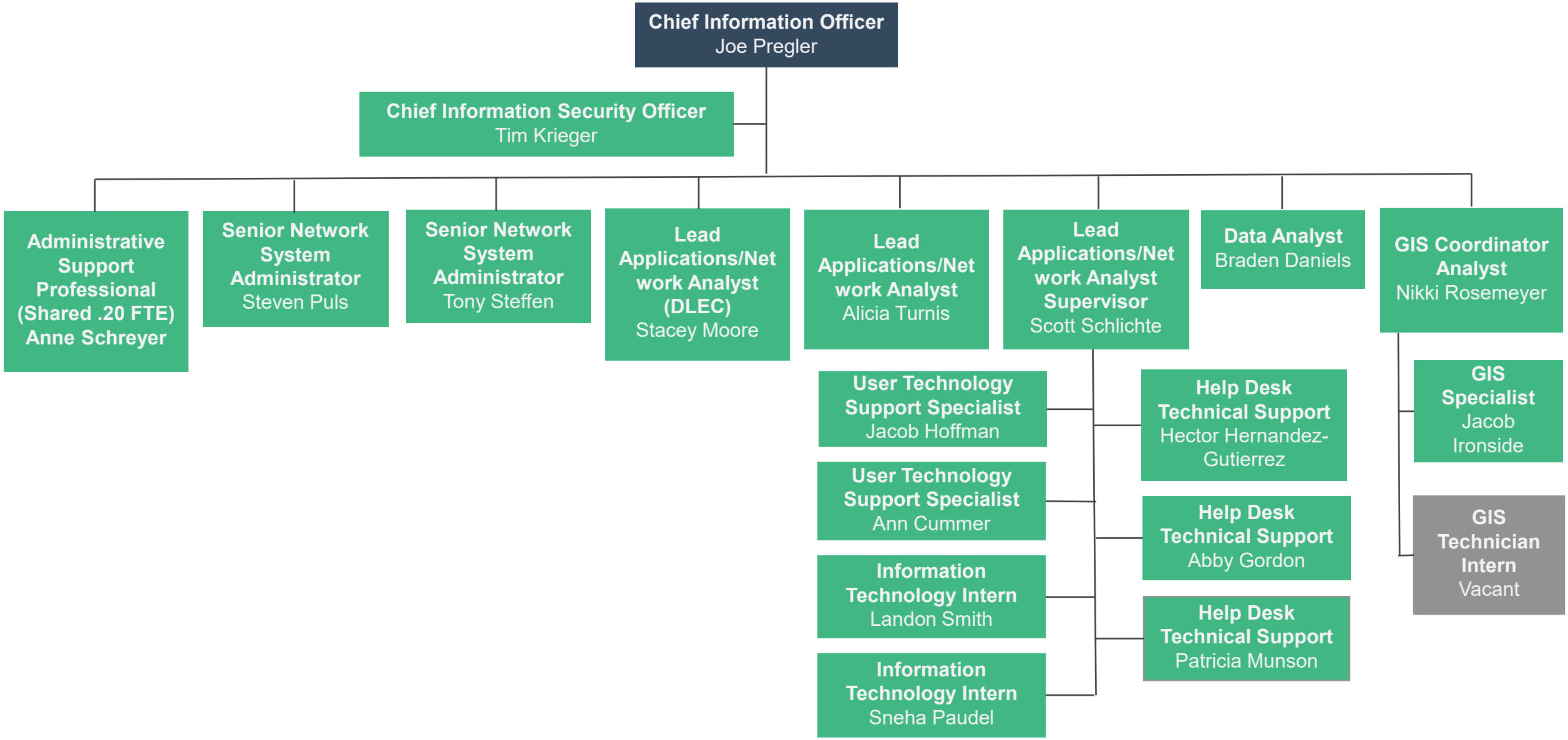
Administrative Support Professional - Anne Schreyer

GIS Coordinator/Analyst - Nikki Rosemeyer

GIS Specialist - Jacob Ironside

Data Analyst - Braden Daniels

Information Technology Department (17.25 Full-Time Equivalents)



Prior Year Highlights
FISCAL YEAR 2026 HIGHLIGHTS

- 911 Center Move
- Wireless Replacement
- ERP Employee Access
- Microsoft Copilot Implementation
- Public Safety Software
- IT/Department Manager Meetings
- Cybersecurity targeted training and policy review
- WRRC and Water Upgrades to network connectivity of remote locations



FUTURE INITIATIVES

- HRIS (Human Resources Information System) Software Implementation
- Public Safety Software Go Live
- Software Audits
  - Sharefile FTP usage audit
  - PDF usage audit
  - Sharepoint/Teams audit
  - Tyler finance, budget, payroll, time and attendance, utility billing, payments, RBAC, workflows efficiency audit
  - Catalis CRM efficiency audit
- IT Asset Inventory Deployment
- Increased AI adoption

Information Technology Department

FY 2027 REQUESTED PROPERTY TAX SUPPORT



$2,135,410

Net Property Tax Support Request



$33.43

Average homeowner's* property tax cost for Information Technology

(*Avg. home value of $196,508)

FISCAL YEAR 2027 BUDGET PRESENTATION

CYBERSECURITY IN ACTION



Continued Basics Approach



- National guidance (Federal, State and National Organizations) emphasizes basic cyber hygiene as the top priority.
  - Multi-factor authentication
  - Regular patching and updates
  - Backups and disaster recovery readiness
  - Endpoint protection and secure configurations
  - Staff cybersecurity awareness training

Our Partners







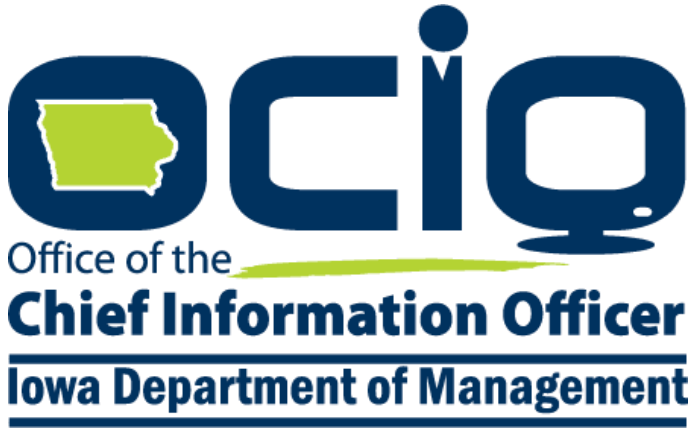












Review of Cybersecurity Policies

- Ongoing assessment of current cybersecurity policies, procedures, and controls.
- Aligning our practices with state and federal frameworks and industry standards.
- Identifying gaps and prioritizing projects based on risk and impact.



A Layered Defense Strategy



- No single tool or policy can stop all threats. All layers need to work together.
  - People: training, awareness, and responsible access.
  - Processes: policies, monitoring, and incident response plans.
  - Technology: firewalls, MFA, backups, endpoint protection, network segmentation.

A Layered Defense Strategy cont...



- Layered defenses reduce impact, slow attackers, and give us time to respond.
- This approach improves resilience while making the best use of our resources.

Cybersecurity FUTURE GOALS & INITIATIVES

- Strengthening our Federal, State and Local partnerships
    - State and Local Cybersecurity Grant Program (Applied avg value $11,500 in pass-through services)
- Policy and Practice review
- Increase Visibility on our IT environment
- Continued Cybersecurity trainings
    - Focused in on Departments
- Reducing risk and exposure across all city departments
- Network Security Risk Assessment

FISCAL YEAR 2027 BUDGET PRESENTATION

DATA GOVERNANCE & ARTIFICIAL INTELLIGENCE



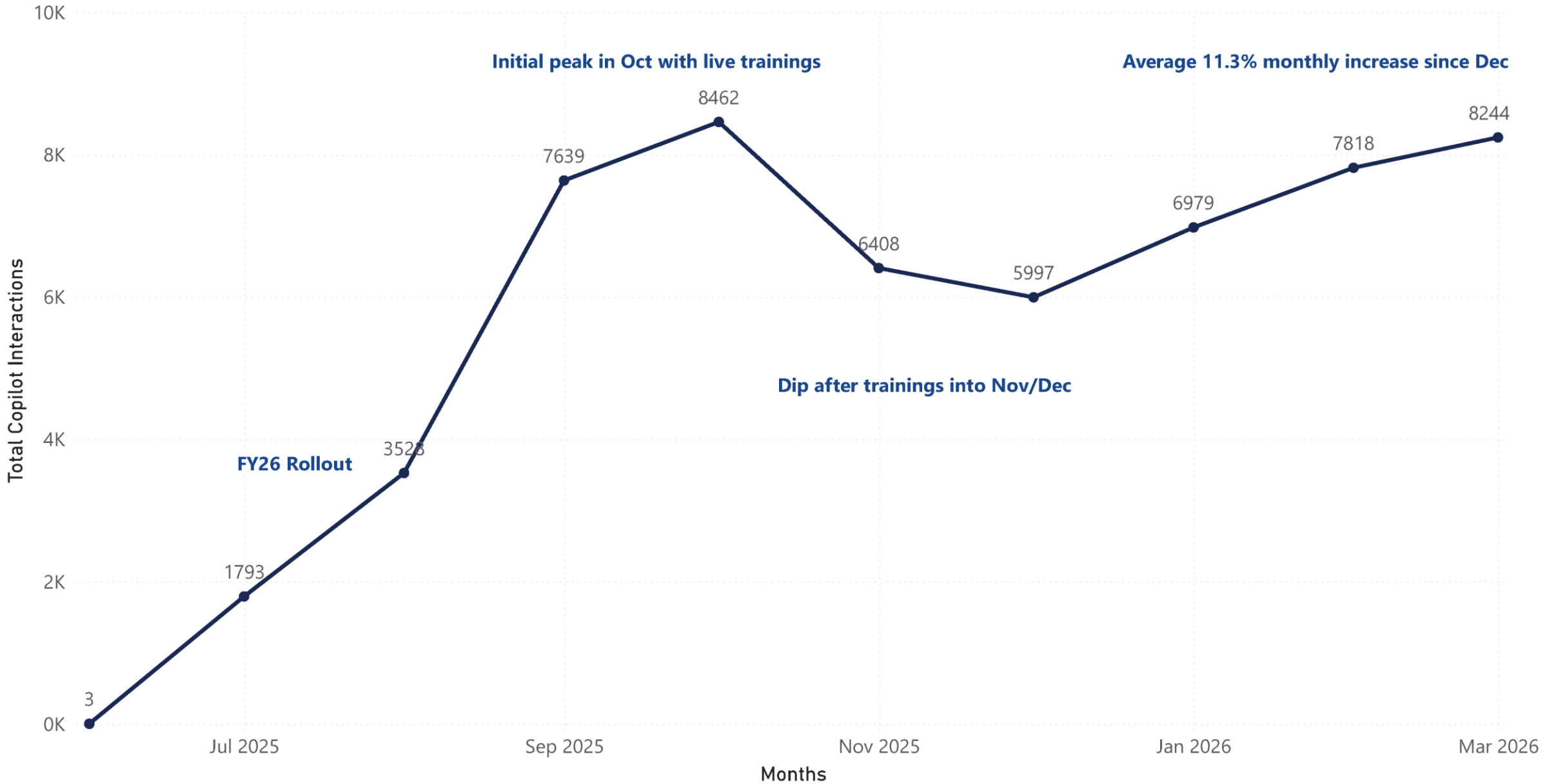
Data Governance Initiatives

- Working towards Results for America **What Works Cities Certification**
  - Building an **Open Data Hub**
  - Developing a **Data Inventory**
  - Establishing **Data Classification** Standards
- Launched **“Data Rockstar”** Shout Outs
- Ongoing **Training/Education** on Data Tools and Best Practices



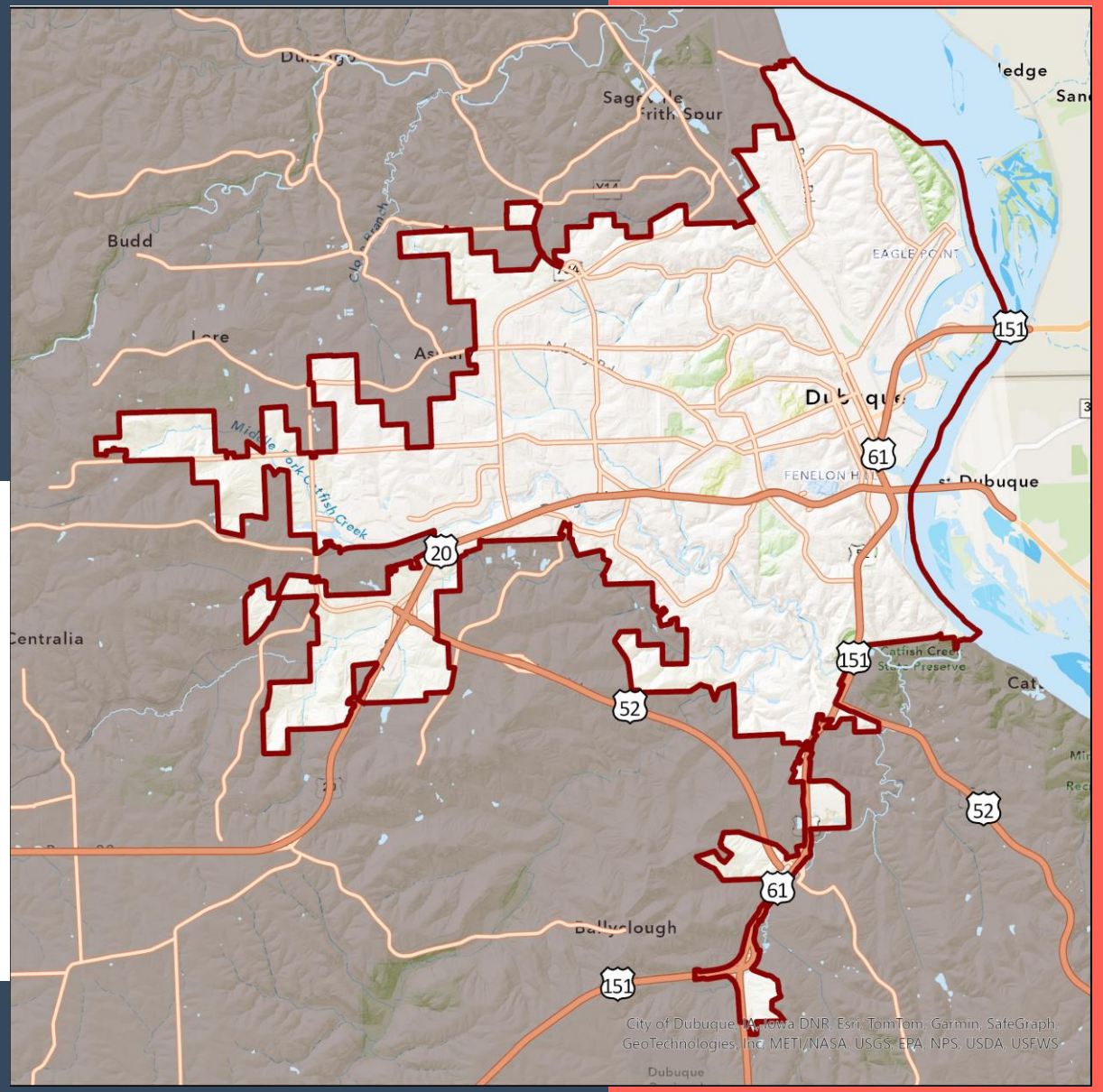
THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Monthly Copilot Interactions



FISCAL YEAR 2027 BUDGET PRESENTATION

GEOGRAPHIC INFORMATION SYSTEMS (GIS) & MAPS OFFICE

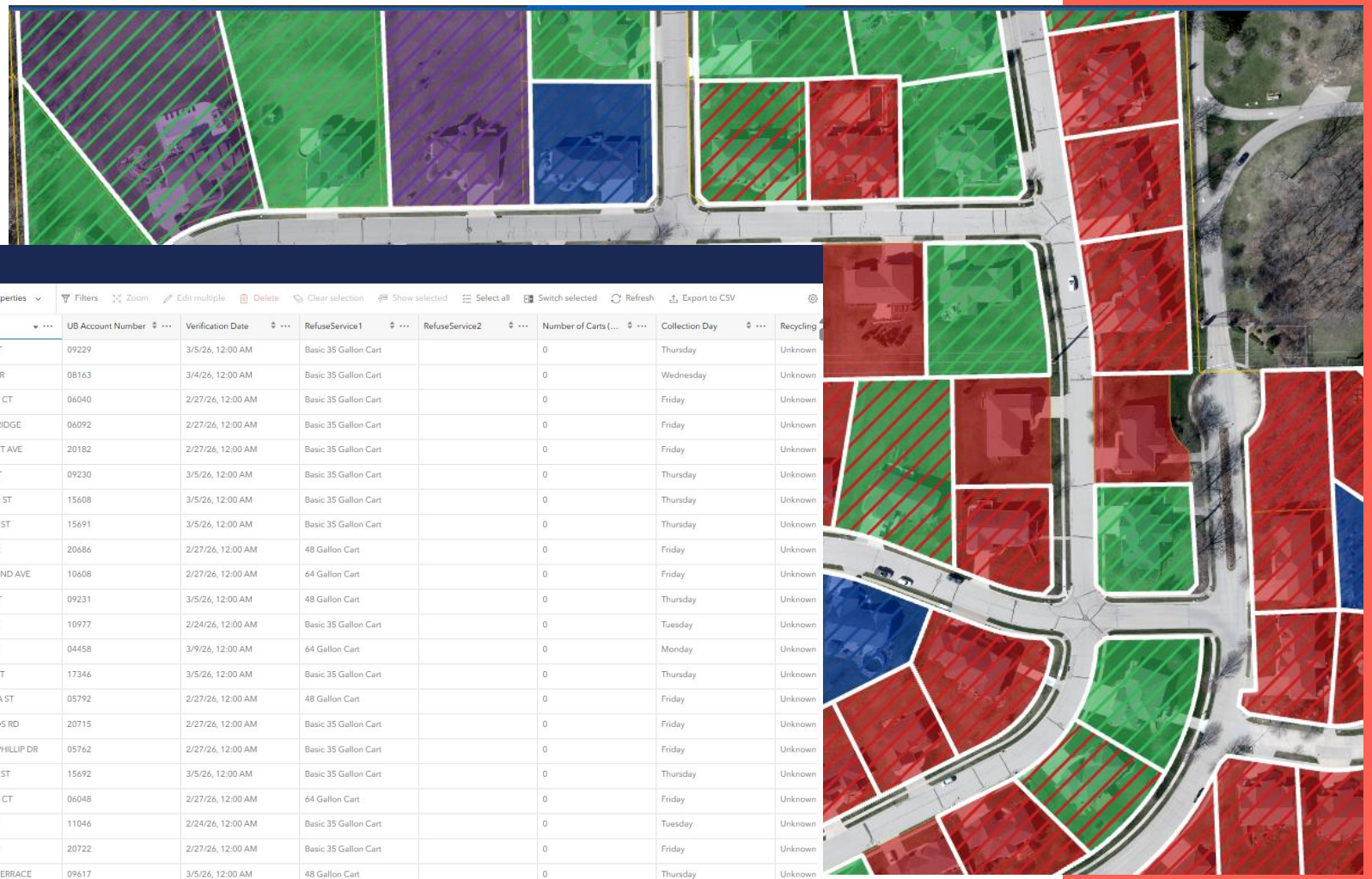


Current Activities - Tree Inventory



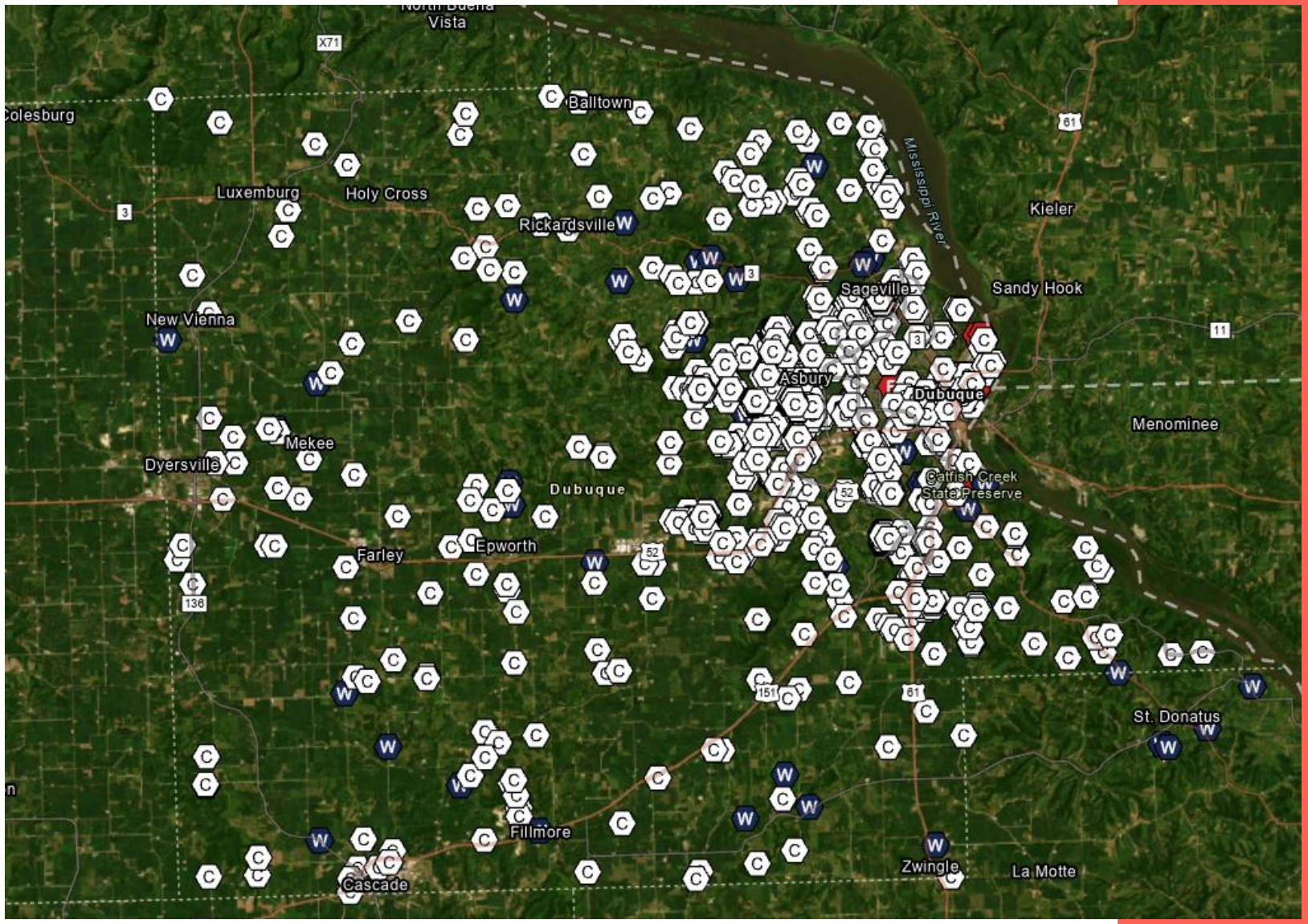


Current Activities - Refuse Collection Inspection

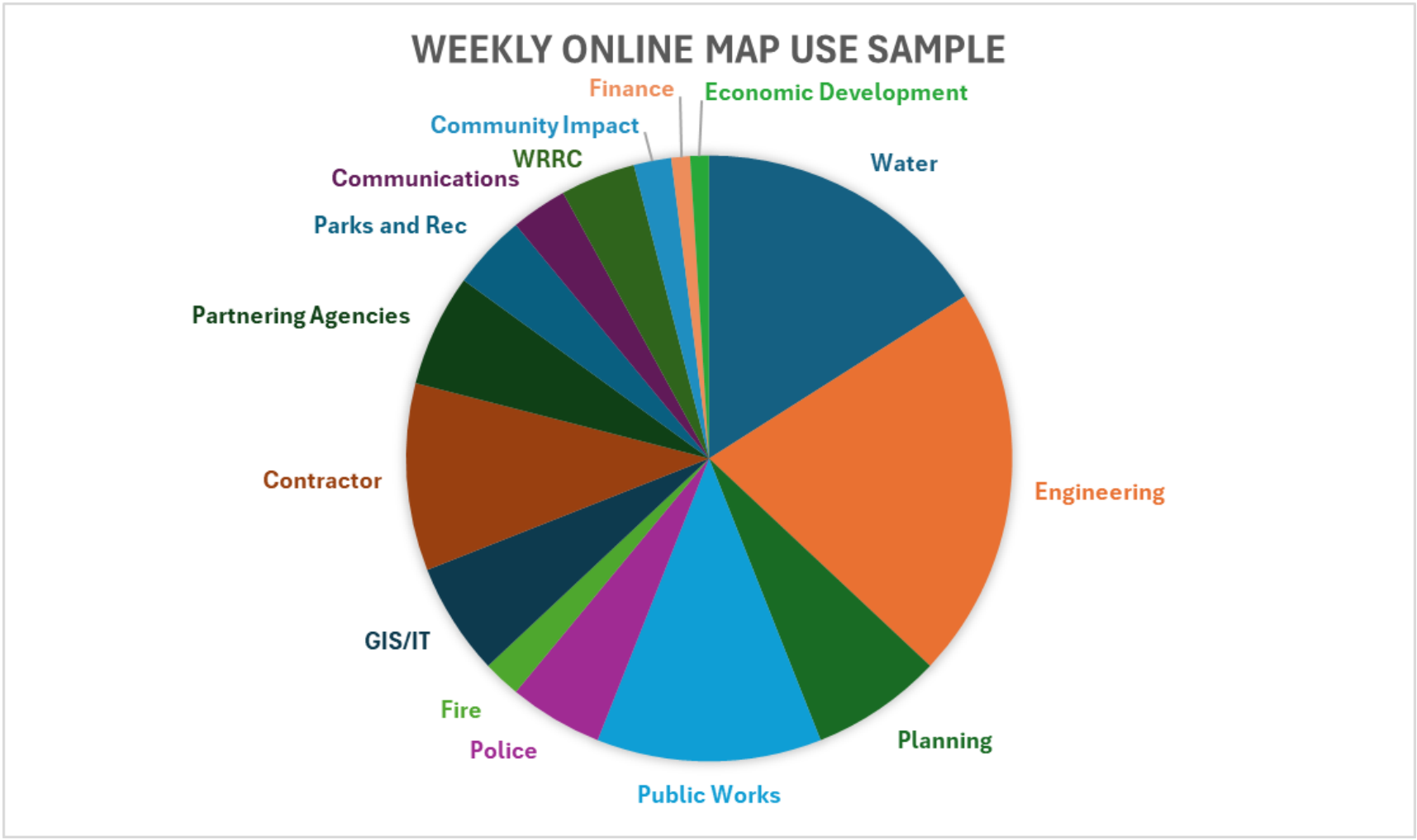


Current Activities - MS4 Activities

Municipal
Separate
Storm
Sewer
System



ONLINE GIS USAGE



Project Support

SSAMP - Sanitary Sewer Asset Management Plan

Downtown Land Use Survey

CCTV Inspections - Closed Circuit Television - Sanitary and Storm Sewer

Fire Station Location and Feasibility Study

GIS PERFORMANCE MEASURES

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

1 Dept. Objective: Leverage GIS as a data management software to accurately and consistently track City assets and community information.

Performance Measure (KPI)	Target	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	Performance Indicator
Data Accuracy and Completeness	90%	N/A	N/A	90%	Goal Met
Project Management Layers	10	7	10	15	Goal Met

2 Dept. Objective: Assist City departments in GIS application development to streamline workflows, centralize citywide data collection, and collaborate across organization outcomes.

Total Applications in GIS	1,000	1,215	1,303	1,100	Goal Met
New or streamlined workflows using GIS	6	5	7	7	Goal Met

3 Dept. Objective: Produce interactive and engaging content to improve customer service.

Website hits to open maps	70,000	45,000*	50,000*	75,000	Goal Met
New public facing web applications	15	25	25	20	Goal Met

FUTURE INITIATIVES

- Server and Database Upgrades
- Online Services Cleanup
- Modernize GIS solutions for city departments
- Data Accuracy and Completeness
- Change Management

FY 2027 RECOMMENDED IMPROVEMENT REQUESTS

Recurring

1. IT Service Management Software

FY 2027 RECOMMENDED IMPROVEMENT REQUESTS

Non-Recurring

1. Plotter for IT Department
2. Staff Polos
3. Training and Education for IT Staff
4. Hybrid Setup for Salaried Employees
5. 200 Additional Microsoft Copilot Licenses
6. Virtual Esri GIS Training for 5 employees
7. Additional GIS Conference for GIS Coordinator
8. AED for IT Office
9. City Hall 3rd Floor Network Switch Enclosure
10. FOTDR Fiber Optic Cable Tester
11. Additional Asset Management Equipment
12. Outdoor Hardtop Gazebo for Chavenelle Office
13. Dual Curved Monitors & Privacy Glass for IT Staff

Information Technology Department

FY 27 CAPITAL IMPROVEMENT PROJECTS

Project	FY 27 Cost	FY 28-FY 31 Cost	Total Cost
City-Wide Computer & Printer Replacements	$ 506,012	$ 2,988,653	$ 3,494,665
Network Security Risk Assessment	$ 25,000	$ 25,000	$ 50,000
Network Switch Replacement	$ 90,000	$ 517,500	$ 607,500

Information Technology Public Safety Initiatives and Support

- Staffing and Support for Public Safety
  - FirstNet Communications Support
  - Public Safety Applications, Network and Devices
  - EOC Technology Support
  - Implementation of Resilient Systems
  - Integrated Emergency Management Tools
    - Mobile in-car computers
    - EMS Cardiac Monitors
    - Body Cameras
- Safeguarding Data and Protection of Critical Systems from Cyber Threats



Information Technology Department
PERFORMANCE MEASURES

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

1 Dept. Objective: Provide highly available, resilient technology solutions and support services to all users.

Performance Measure (KPI)	Target	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	Performance Indicator
% Servers Updated	100%	95%	100.00%	100.00%	Goal Met
% Overall Up-Time	99% +	99.99%	98.90%	99.00%	Goal In Progress
% Service Ticket Resolution Backlog	2.50%	N/A	3.47%	2.53%	Goal in Progress
% Bandwidth Utilization	<80%	NA	70.00%	70.00%	Goal Met
Positive User Satisfaction Rating (0-100%)	95%	N/A	95.50%	92.80%	Goal in Progress

2 Dept. Objective: Provide solutions & services that maximize the investment in technology assets.

% of Planned and Budgeted Device Deployments Completed per year	100%	NA	100%	82%	Goal Not Met
% of users receiving cybersecurity awareness training	100%	N/A	90%	90%	Goal Not Met
% Latency and packet loss alerting	100%	N/A	100%	100%	Goal Met

3 Dept. Objective: Data assets are safe and continuity of business is insured.

% of IT assets that are tagged, tracked, and monitored for life cycle	100%	N/A	N/A	20%	Goal Not Met
% of total inbound intrusions that were blocked	100%	100%	100%	100%	Goal Met
% of total inbound viruses that were blocked	100%	100%	100%	100%	Goal Met
User Security Testing - % of users that respond to simulated security attacks	<5%	8.80%	5.50%	5.14%	Goal in Progress
Organizational Preparedness Score - Overall score based on software updates, continuous update compliance, and high-risk vulnerability identification	100	N/A	95	96%	Goal in Progress

THANK YOU

https://cityofdubuque.org/422/Information-Technology

Information Technology

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INFORMATION TECHNOLOGY DEPARTMENT

Budget Highlights	FY 2025 Actual	FY 2026 Budget	FY 2027 Requested	% Change From FY 2026 Budget
Expenses				
Employee Expense	$ 1,477,587	$ 1,539,285	$ 2,004,887	30.2 %
Supplies and Services	$ 1,123,166	$ 1,339,902	$ 1,516,245	13.2 %
Machinery and Equipment	$ 39,391	$ 37,797	$ 81,850	116.6 %
Total	**$ 2,640,143**	**$ 2,916,984**	**$ 3,602,982**	23.5 %
Resources				
Operating Revenue	$ 860,518	$ 863,338	$ 1,295,263	50.0 %
Greater Downtown TIF Loan Repayment	$ —	$ —	$ 172,309	— %
Total	**$ 860,518**	**$ 863,338**	**$ 1,467,572**	70.0 %
Property Tax Support	$ 1,779,625	$ 2,053,646	$ 2,135,410	81,764
Percent Increase (Decrease)				4.0 %
Personnel - Authorized FTE	**13.00**	**13.00**	**17.25**	

Improvement Package Summary

1 of 17

This improvement package is for an additional User Technology Support Specialist under the Information Technology (IT) Department. As our organization continues to grow, so does the demand for our IT infrastructure and support services. Timely and effective technical support is crucial to maintain productivity and minimize disruptions. The number of support tickets continues to increase and the time to resolve each ticket is also increasing as issues become more complex. The growth in support needs will continue to grow with the expanded use of artificial intelligence, a comprehensive new public safety system, enterprise asset management, expanded modules for human resource technology, as well as moving applications such as pet licensing to in-house support. A conservative estimate would be a sustained 20% increase in tickets with the public safety system installation and another 5 -15% increase with other new applications. To provide the best service needed, funding this position would help fill the gaps in the ticketing system and will be used as the deploy technician. The importance of this position also coincides with the Information Technology department moving to a new location in 2025 as additional travel time is now needed to other City locations. The expected growth in technology cannot be maintained successfully with the current staffing. The Information Technology Department currently has 2 User Technology Support Specialists. The responsibilities of this position would address the needs including issue resolution, deployment of new computers, hardware troubleshooting, asset management, patch management, and issues that arise with the new public safety software and overflow issues with the ERP system. This improvement package responds to the council goal of Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery.

Related Cost:	$ 91,867	Tax Funds	Recurring	**Recommend - No**
Net Cost:	$ 91,867			
Property Tax Impact:	$ 0.0293	0.29%		
Activity: Administration				

2 of 17

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package request would provide 200 additional licenses of Microsoft Copilot for M365 for government users. Microsoft 365 Copilot Government Community Cloud (GCC) leverages large language models (LLM's) with the City's data to enhance productivity for government entities. It integrates seamlessly with Microsoft 365 apps like Word, Excel, PowerPoint, Outlook, and Teams, offering real-time intelligent assistance to boost creativity, productivity, and skills. This artificial intelligence assistant works in the flow of work, providing valuable support and insights. Copilot offers features that streamline tasks, automate workflows, and enhance collaboration to unlock productivity and creativity throughout your day. Its adaptability means that it can be customized to meet the unique needs of the City. The ability to extend its capabilities through plugins makes it a continually evolving asset that can adapt to the ever-changing landscape of business needs. This package would address the needs of users that have a demonstrated need for this technology. The 100 licenses that were purchased and approved last year were strategically assigned, but demand for additional licenses has far exceeded the initial purchase. All departments have indicated they have additional staff that would utilized a Copilot license. This budget request would fulfill that demand. This package addresses the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery by keeping pace and leveraging information technology and artificial intelligence to enhance City services delivery, City processes and project planning.

Related Cost:	$ 72,000	GDTIF Loan Repay Funds	Non-Recurring	**Recommend - Yes**
Related Revenue:	11,617	GDTIF Loan Repay Funds	Non-Recurring	
Related Cost:	567	Cable TV Fund	Non-Recurring	
Related Cost:	1,050	CDBG Funds	Non-Recurring	
Related Cost:	1,102	Housing Choice Voucher Funds	Non-Recurring	
Related Cost:	2,175	Garage Funds	Non-Recurring	
Related Cost:	648	Parking Funds	Non-Recurring	
Related Cost:	2,187	Transit Funds	Non-Recurring	
Related Cost:	1,458	Sanitary Sewer User Fees	Non-Recurring	
Related Cost:	2,430	Water User Fees	Non-Recurring	
Net Cost:	$ 72,000			
Property Tax Impact:	$ 0.023	0.23%		
Activity: Administration				

3 of 17

This improvement package is for an additional Lead Applications Network Analyst under the Information Technology (IT) Department. As our organization continues to grow, so does the demand for our IT infrastructure and support services. Timely and effective technical application support and assistance is crucial to maintain productivity and minimize disruptions. The Lead Applications Network Analyst position primarily focuses on all City application support, whose needs will continue to grow with the expanded use of artificial intelligence, additional software, enterprise asset management, expanded modules for human resource technology in Tyler and Neogov, as well as moving applications such as pet licensing to in-house support. The IT department currently has 3 Lead Applications Network Analysts. Two of these positions are primarily focused on public safety. The third position primarily focuses on the ERP and help desk staff. To provide the best service needed, funding this position would help fill the gap that remains outside of public safety and our ERP for the rest of the city. The expected growth in technology cannot be maintained successfully with the current staffing. This improvement package responds to the council goal of Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery.

Related Cost:	$105,435	Tax Funds	Recurring	**Recommend - No**
Net Cost:	$105,435			
Property Tax Impact:	$ 0.0336	0.33%		
Activity: Administration				

4 of 17

This improvement package request would provide for the purchase of a fluke OTDR (optical time domain reflectometer) tester. An OTDR tester is necessary for analyzing fiber optic cable performance from end to end by testing components along the cable, including connection points, bends, and splices. The device would also indicate strength of the signal to distance intended. The City has over 100 miles of fiber connecting close to 100+ sites and several more intermediate sites in networking cabinets throughout the City. Fiber optic cable also connects mission-critical sites such as the Airport, Water Plant, WRRC, SCADA, in-building telecommunications cabinets and the City's data centers. The first line of support for issues with an implementation of fiber optic networks is the presence and quality of the connection. Time is critical, and the wait time for a vendor to test fiber optic networks can be up to 24 hours. This improvement item responds to the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery and Connected Community: Equitable Transportation, Technology Infrastructure and Mobility.

Related Cost:	$ 29,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Net Cost:	$ 29,000			
Activity: Administration				

5 of 17

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package request is for an increase in funding for ongoing training, education and conferences for the Information Technology staff. Investing in the education and training of staff is essential for the ongoing security and resilience of our organization. This allocation would be used for training classes, conferences, certifications and other education needs to keep our staff and organization at the forefront of industry developments. While the IT staff has grown over the years, funding has not kept pace for meetings, conferences and education for all staff. This improvement item responds to the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

Related Cost:	$ 28,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Net Cost:	$ 28,000			
Activity: Administration				

6 of 17

This improvement package request is for adding a enclosure to the City Hall Third Floor Network Switch area that is in the engineering offices. The current placement of the network switch in an open office space leaves it vulnerable to accidental damage, unauthorized access, or intentional tampering. This violates basic physical security principles outlined in most cybersecurity frameworks. Network infrastructure is typically housed behind a locked door or in a secure access-controlled environment. This request would include adding a front and back lockable door to the existing network rack. This improvement package responds to the council goal of Connected Community: Equitable Transportation, Technology Infrastructure, and Mobility.

Related Cost:	2,500	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Net Cost:	$ 2,500			
Activity: Administration				

7 of 17

This improvement package request is for AED (Automated External Defibrillator) device for the Information Technology offices. An AED would enhance emergency preparedness and ensure the safety of staff and visitors. Having an AED readily available reduces liability and demonstrates a proactive approach to employee and public safety. Staff can be trained in AED use, ensuring a rapid and effective response in emergencies. This request includes the AED and all necessary supplies, including the mounting cabinet, extra battery, and pads. This improvement package responds to the council goal of Health and Safe Community.

Related Cost:	2,700	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Net Cost:	$ 2,700			
Activity: Administration				

8 of 17

This improvement package request is for adding additional asset management equipment and adding spare computers for IT to deploy to users that are having computers issues so downtime is minimized. If a user is currently having issues with their desktop or laptop and downtime is necessary, the user is given an older, retired computer. This is not optimal for the user and reduces productivity. If IT had spare equipment, that computer could be setup ahead of time and ready for deployment immediately. This request includes two handheld asset tag scanners, an asset management cart, three spare laptops, three spare desktops, three spare docks and three spare monitors. This would be a one time cost initially, but the spare equipment could be added to the computer replacement CIP. This improvement package responds to the council goal of Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery.

Related Cost:	13,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Net Cost:	$ 13,000			
Activity: Administration				

9 of 17

This improvement package request will bring together several pieces of software that IT currently uses under one umbrella: Asset Management, Patch Management, Software Deployment, App Management, Data Loss Prevention, Ransomware Protection, Mobile Device Management, BitLocker Management, Ticketing System, Remote Access and Troubleshooting, OS Imaging and Deployment, as well as others. This new ITSM (IT Service Management) software includes advanced security features to protect our data, safeguard against cyber threats, and ensure compliance with industry standards. It automates routine tasks such as software updates, patch management, and device provisioning, reducing manual workload and minimizing downtime. With a centralized dashboard, we can easily monitor and manage all our devices, regardless of their location, ensuring consistency and control. The software enables remote troubleshooting and support, allowing us to resolve issues quickly and efficiently, even for remote or off-site devices. Our existing remote control software does not provide an encrypted secure connection. Once this software is implemented, we can eliminate PDQ Inventory and Deploy ($10,543) and FreshService ($33,730) out of the software budget line item. This improvement package responds to the council goal of Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery.

Related Cost:	$ 75,000	Tax Funds	Recurring	**Recommend - Yes**
Related Revenue:	10,844	Tax Funds	Recurring	
Related Cost:	529	Cable TV Fund	Recurring	
Related Cost:	980	CDBG Funds	Recurring	
Related Cost:	1,029	Housing Choice Voucher Funds	Recurring	
Related Cost:	2,031	Garage Funds	Recurring	
Related Cost:	605	Parking Funds	Recurring	
Related Cost:	2,041	Transit Funds	Recurring	
Related Cost:	1,361	Sanitary Sewer User Fees	Recurring	
Related Cost:	2,268	Water User Fees	Recurring	
Net Cost:	$ 75,000			
Property Tax Impact:	$ 0.0239	0.24%		
Activity: Administration				

10 of 17

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package request is for funding related to GIS training for city staff. This improvement package allow up to five (5) city employees to attend virtual Esri GIS training per year. With new staff joining the organization on a regular basis, as-needed training for GIS is crucial for day-to-day activities. This will allow the GIS office to provide more effective software and application usage.

This improvement package supports the Council goal of "Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity."

Related Cost:	$16,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	$11,182	Administrative Overhead	Non-Recurring	
Net Cost:	$4,818			
Activity: GIS				

11 of 17

This improvement package request is for the purchase of a plotter for the Information Technology department. Since the GIS office has moved to the new data center on the west side of town, getting maps plotted has become a challenge. Having a plotter on site will make plotting maps much easier, and will make maps more readily available for the Fire Training Facility in the event of an Emergency Operation Center (EOC) setup.

This improvement package supports the City Council's goal of Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity.

Related Cost:	5,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	3,495	Administrative Overhead	Non-Recurring	
Net Cost:	$1,505			
Activity: GIS				

12 of 17

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package request is for funding to allow the GIS Coordinator to attend one (1) additional conference per year. When funding was initially set up for this activity, the GIS Coordinator was able to attend two conferences per year. However, with the rising cost of travel, conference participation has dropped back to one per year. With technology ever changing, it is important for the GIS Coordinator to stay up to date on the latest GIS and AI technology.

This improvement package aligns with the City Council's goal of "Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity."

Related Cost:	$3,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	$2,097	Administrative Overhead	Non-Recurring	
Net Cost:	$ 903			
Activity: GIS				

13 of 17

This improvement package request is for adding a hybrid work-from-home setup for all information technology salaried employees. Many IT staff work from home on occasion or work offsite during on-call hours. Staff currently unplug and plug any external peripherals and carry them home, utilize their own personal equipment, or don't utilize them at all. This request would include a second dock for the laptops, a surge power strip and a headset/speaker that could be kept at home. This would make working remotely much more efficient. This improvement package responds to the council goal of Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery.

Related Cost:	6,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Net Cost:	$ 6,000			
Activity: Administration				

14 of 17

This improvement package request is for all Information Technology staff to upgrade to dual 34" curved monitors each, along with adding privacy glass to each monitor. Information Technology staff currently utilize two or three 27" monitors. The upgrade is intended to improve ergonomic comfort, reduce screen clutter, and enhance multitasking efficiency, particularly for employees working with multiple applications. The curved monitors offer a wider field of view and can reduce eye strain and neck movement. Information Technology staff often works with sensitive information on their monitors, so a privacy glass would protect that information further. This improvement package responds to the council goal of Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery.

Related Cost:	17,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Net Cost:	$ 17,000			
Activity: Administration				

15 of 17

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package request is for two City of Dubuque logo polo shirts for each IT staff member recurring every 5 years. New City of Dubuque shirts would foster a sense of unity, professionalism, and civic pride among department members. These shirts would be purchased from a local company. This improvement package responds to the council goal of Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery.

Related Cost:	1,500	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Net Cost:	$ 1,500			
Activity: Administration				

16 of 17

This improvement package is for adding a large outdoor hard top gazebo next to the Information Technology Office building. This shared outdoor space would enhance employee well-being, provide a shaded outdoor workspace, and support staff engagement. Outdoor spaces promote mental health, reduce stress, and offer a change of environment that can boost productivity and morale. The gazebo can serve as a break area, informal meeting space, or venue for small departmental gatherings, especially during warmer months. A hard top gazebo offers long-term value with minimal maintenance. This improvement package responds to the council goal of Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery.

Related Cost:	5,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Net Cost:	$ 5,000			
Activity: Administration				

17 of 17

This improvement package request is for an additional Information Technology Vehicle. The IT department currently has one used SUV that we purchased from the police department that any staff member can utilize to transport equipment, travel to other City buildings for support, or to attend a meeting. The IT department, at full staff, is 18 people. The current vehicle is checked out and shared between all 18 staff. A second vehicle would alleviate more staff needing to use their personal vehicles and claiming mileage costs. With the IT staff relocation to the new offices, this issue is compounded with staff need to drive additional distance to every City building, incurring more mileage. This vehicle could possibly be shared with the Emergency Communications Department as a cost saving measure. This improvement package responds to the council goal of Financially Responsible, High-Performance City Organization: Sustainable and Effective Service Delivery.

Related Cost:	40,000	Tax Funds	Recurring	**Recommend - No**
Net Cost:	$ 40,000			
Property Tax Impact:	$ 0.0128	0.13%		
Activity: Administration				

Significant Line Items

Employee Expense

1. FY 2027 employee expense reflects a 3% wage package increase for non-bargaining employees.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2026. The employee contribution of 6.29% is unchanged from FY 2026.
3. The City portion of health insurance expense is increased from $1,119 in FY 2026 to $1,175 in FY 2027 per month, per contract, which results in the annual cost being increased by $64,428 or 40%. The increase is due to the city contribution increasing 5.00% because of increasing health costs and increased number of contracts.
4. Overtime is unchanged from $3,513 in FY 2026 to $3,513 in FY 2027. FY 2025 actual was $427.
5. 50% Sick Leave Payout decreased from $4,739 in FY 2026 to $4,455 in FY 2027 based on FY 2025 actual of $4,325 + 3%. Effective July 1, 2019, employees over the sick leave cap can convert 50% of the sick leave over the cap to vacation or be paid out.
6. The following personnel changes have occurred during FY 2026, increasing personnel from 13.00 FTEs to 17.25 FTEs. All positions were previously funded through the General Fund and will continue to be funded through the General Fund.
    i. Data Analyst (1.0 FTE) moved from Economic Mobility to the Information Technology Department.
    ii. Geographic Information Systems division (2.25 FTE) was moved from Communications to the Information Technology Department.
    iii. Administrative Support Professional (1.0 FTE) was moved from Economic Mobility to the Information Technology Department. This position is partially recharged to other departments as part of the IT Recharge line item.

Supplies & Services

7. Lease expense increased from $79,530 in FY 2026 to $96,908 in FY 2027. This line item represents the portion of Information Technology's property lease purchase at 7900 Chavenelle Road. Approximately 84% of the cost will be paid by the Information Technology Department, and the remaining 16% will be paid by the Engineering Department based on use of space. This increase is due to the utilities now being charged to the IT department. These fees were previously budgeted in the Engineering department.

8. Education increased from $21,050 in FY 2026 to $21,250 in FY 2027. While many items in this budget line were moved to Meetings and Conference, there is a little increase to the amount from FY 2026 budget because of a couple recommended improvement packages.

9. Meetings and Conferences increased from $5,980 in FY 2026 to $61,930 in FY 2027. This increase is due to moving the Education budget to the Meetings and Conferences line item. This line item includes yearly conferences for Laserfiche, Tyler, Neogov and CentralSquare conferences.

10. Technology Services increased from $1,152,328 in FY 2026 to $1,255,206 in FY 2027. This line item represents the cost of all enterprise software in the City. The City-wide software licenses budgeted for FY 2027 are based on FY 2026 actual expenses. Software renewal costs vary each year, and the cost of renewal tends to increase over time. Some software products renew every year, while others renew on a multi-year schedule. Many contracts are set up as multi-year contracts to capture savings. These factors contribute to fluctuation in this line item. The FY 2027 budget includes the following software:

Software & Data Service	FY 2026 Budget	FY 2027 Requested	
Plan Management Software	$ 24,930	$ 25,677	
Door Access Software	$ —	$ 2,690	
Regional Internet Registry	$ 500	$ 276	
Cybersecurity Analytics & Monitoring Software	$ 15,515	$ 15,061	
Battery & Environment Monitoring	$ 6,862	$ 15,570	a
Asset Management Software Licensing	$ 18,850	$ —	b
Phone System Management	$ 938	$ 938	
System Restore Software	$ 80	$ 84	
Domain Renewals	$ 1,055	$ 1,055	
Easy 365 Manager	$ —	$ 1,346	
Efficiency Software Solution for Libraries & Tasks	$ 618	$ 651	
Public Safety Network	$ 3,000	$ —	
Ticketing Service Licensing	$ 23,374	$ 33,730	c
GIS Annual Support	$ 64,000	$ 62,500	
Remote PC Access Software	$ 25,438	$ 27,830	
Security Awareness Training	$ 52,400	$ —	d
Enterprise Content Management Support	$ 56,536	$ 56,537	
Password Management Software	$ 15,120	$ 15,120	
Microsoft 365	$ 318,712	$ 337,803	e
Email Archive	$ 38,000	$ 61,796	f
Camera Software Maintenance	$ —	$ 1,003	
Unified Phone Communication Software Maintenance	$ 13,060	$ 26,948	g
Open Finance/Open Budget used Tyler Data previously)	$ 31,959	$ 33,557	h

Software & Data Service	FY 2026 Budget	FY 2027 Requested	
Open Text Online Fax (formerly Rightfax)	$ 2,487	$ 2,137	
Network Monitoring Software	$ 2,993	$ 3,159	
Asset Inventory and Update Software	$ 9,563	$ 10,543	
Skill Development & Online Courses	$ 1,158	$ 1,216	
Print Audit Annual maintenance	$ 11,885	$ 12,599	
Technical Support Solution	$ 2,349	$ 19,000	i
Secure File Transfer System	$ 21,169	$ 15,600	j
Smartphone Data Plan (IT dept only)	$ 1,629	$ —	
AV System Maintenance	$ 3,582	$ 3,582	
Security System Licensing & Maintenance	$ 149,000	$ 149,000	
SSL Certificates	$ 495	$ 500	
Disaster Recovery & Backup	$ —	$ 17,000	k
Virtualization Technology	$ 45,418	$ 30,418	l
Cloud Backup Storage	$ —	$ 8,000	
Windows Server & SQL Licensing	$ 189,653	$ 48,080	m
GIS Division			n
ArcGIS Hub Premium	$ —	$ 8,000	
ESRI Advantage Program	$ —	$ 59,200	
Recommended Improvement Packages			
Microsoft Copilot Licenses	$ —	$ 72,000	
ITSM Software	$ —	$ 75,000	
Total	**$ 1,152,328**	**$ 1,255,206**	

The change from FY 2026 budget to FY 2027 budget is largely due to the following software:

a) Battery & Environment Monitoring increased due to a 3-year renewal due in FY 2027.
b) Asset Management Software Licensing decreased due to this software budget moving to the Engineering and Public Works departments budgets.
c) Ticketing Service Licensing increased due to other departments utilizing software and an anticipated 5% price increase.
d) Security Awareness Training decreased due to purchasing a 3-year license in FY 2026.
e) Microsoft 365 increased due to adding Copilot during FY 2026 and adding more user licenses. The cost of Microsoft 365 changes every three years due to locked-in rates that last three years.
f) Email Archive increased due to this software now including all City users.
g) Unified Phone Communication Software Maintenance increased due to adding additional users, which requires additional licenses and increase support contract maintenance costs.
h) Open Finance/Open Budget used Tyler Data previously) increased due to an anticipated 5% price increase.

i) Technical Support Solution increased due to adding more switches to maintenance support after coming off the initial support package.
j) Secure File Transfer System decreased due to locking into a 3-year rate for $15,600.
k) Disaster Recovery & Backup increased due changing vendors for backup solutions.
l) Virtualization Technology decreased due to locking in a 3-year rate.

m) Windows Server & SQL Licensing decreased due to the full license being purchased in FY 2025 and only the maintenance due after this current year.

n) The GIS Division was moved to the IT department in FY 2026. In FY 2026 these amounts were budgeted in the Communications department. The estimated costs for these software are unchanged from the amount budgeted for FY 2026.

Machinery & Equipment

11. Equipment replacement items include ($74,150):

Information Services Machinery and Equipment		
Smartphones	$	400
Desk Phones		1,250
Recommended Improvement Packages		
Fiber Optic Test Equipment	$	29,000
City Hall Lockable Network Switch Doors	$	2,500
Asset Management Equipment and Spares	$	13,000
GIS Technical Equipment	$	5,000
Laptop Hybrid Equipment	$	6,000
Monitors and Privacy Screens	$	17,000
Total Equipment	**$**	**74,150**

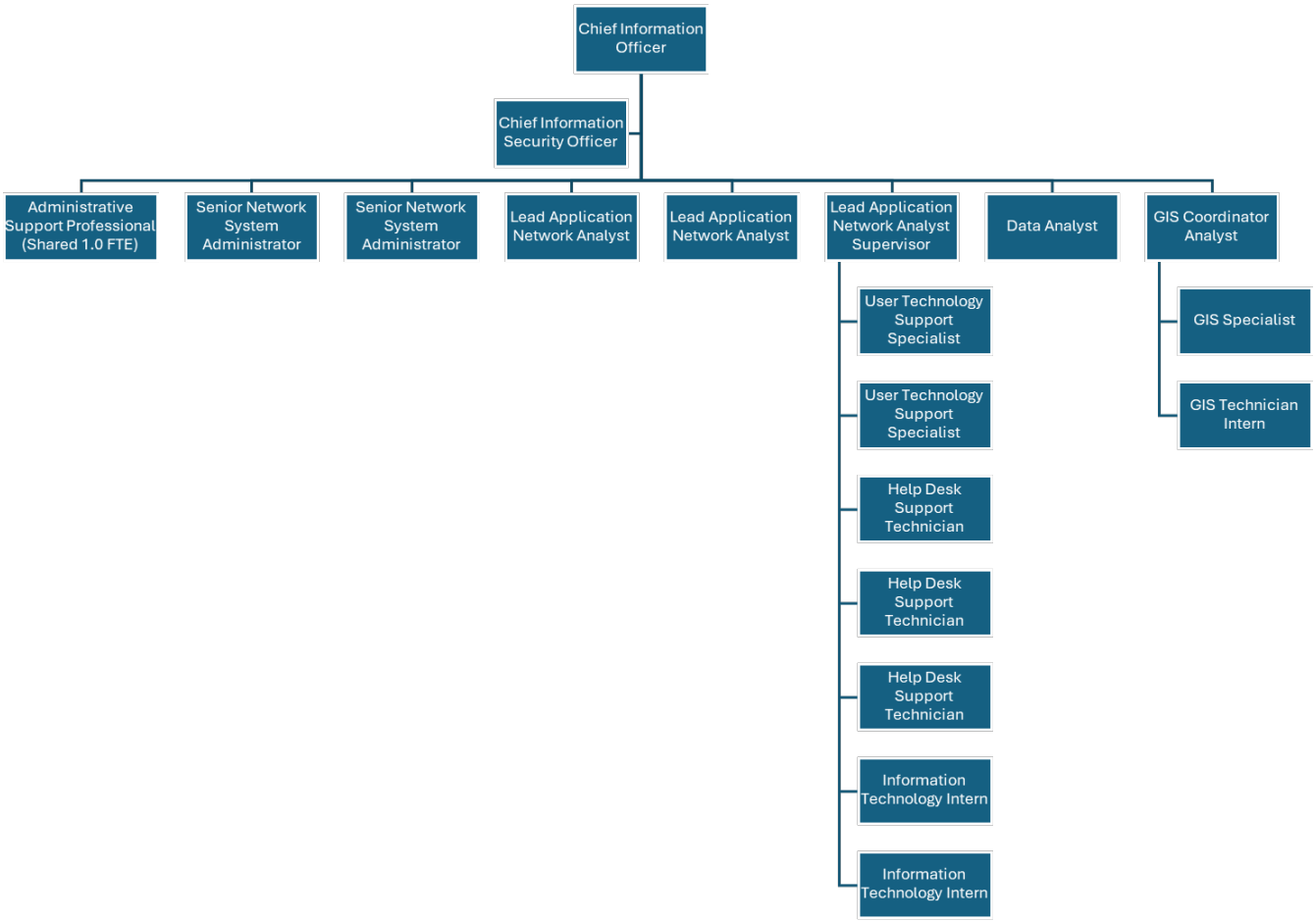
Revenue

12. Specialized Services revenue related to department contracts and maintenance recharges is decreased from $390,747 in FY 2026 to $263,098 in FY 2027. Information Technology uses a recharging system for help desk support, PC set-up, troubleshooting, and repair using service agreements with departments. Recharges are for labor and enterprise software costs allocated based on the number of users, the number of devices, and the number of licenses consumed. Any increase in licensing includes an increase in Specialized Services revenue.

13. Central IT Processing is increased from $472,591 in FY 2026 to $777,538 in FY 2027. Information Technology uses a recharging system for help desk support, PC set-up, troubleshooting, and repair using service agreements with departments. Recharges are for labor and enterprise software costs allocated based on the number of users, the number of devices, and the number of licenses consumed. Any increase in licensing includes an increase in Central IT Processing revenue.

INFORMATION TECHNOLOGY

Information Technology is committed to enhancing and supporting high performance government through the effective application of technology, resilient and reliable infrastructure and demonstration of quality of services to our users.



SUCCESS IS ABOUT PLANNING, PARTNERSHIPS AND PEOPLE LEADING TO OUTCOMES

PLANNING

Information Technology works with all City Departments and Divisions to ensure the latest technology is available to carry out City Goals and Initiatives.

PEOPLE

A knowledgeable and competent staff provides leadership in the technology activities for the City of Dubuque including help desk, systems planning and implementation, network administration and telephony. Information Technology staff regularly attend annual conferences and education sessions to gain knowledge and best practices.

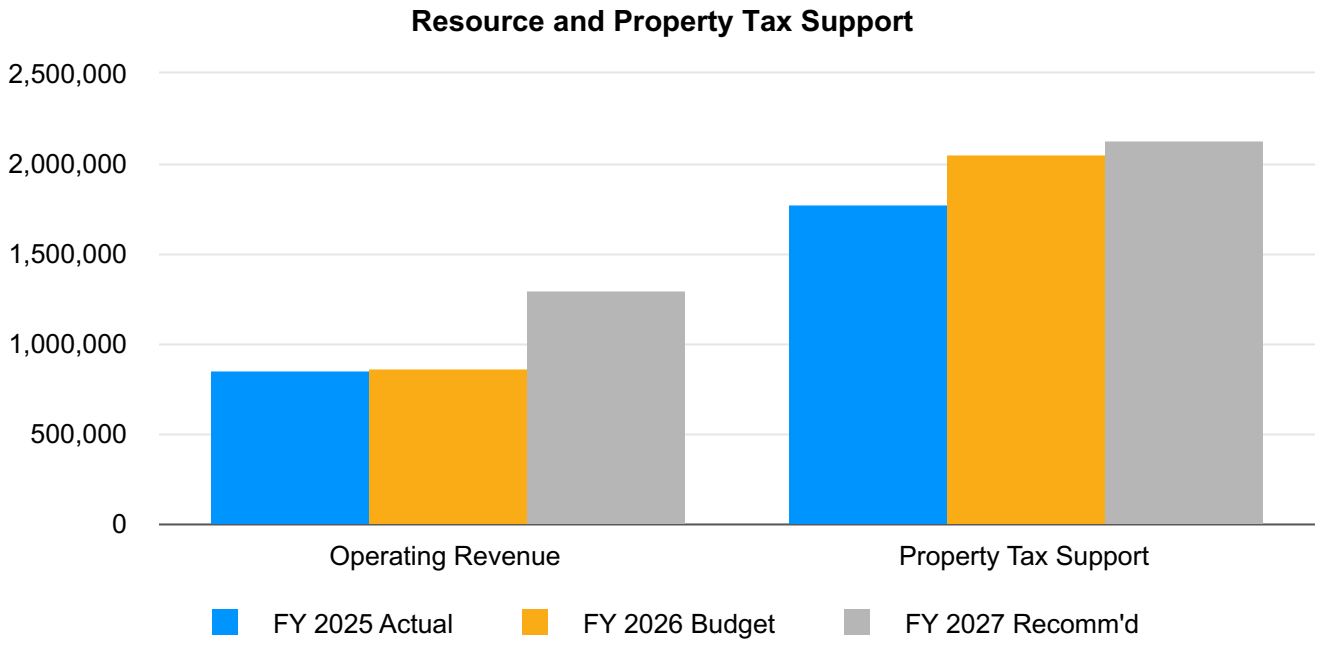


PARTNERSHIPS

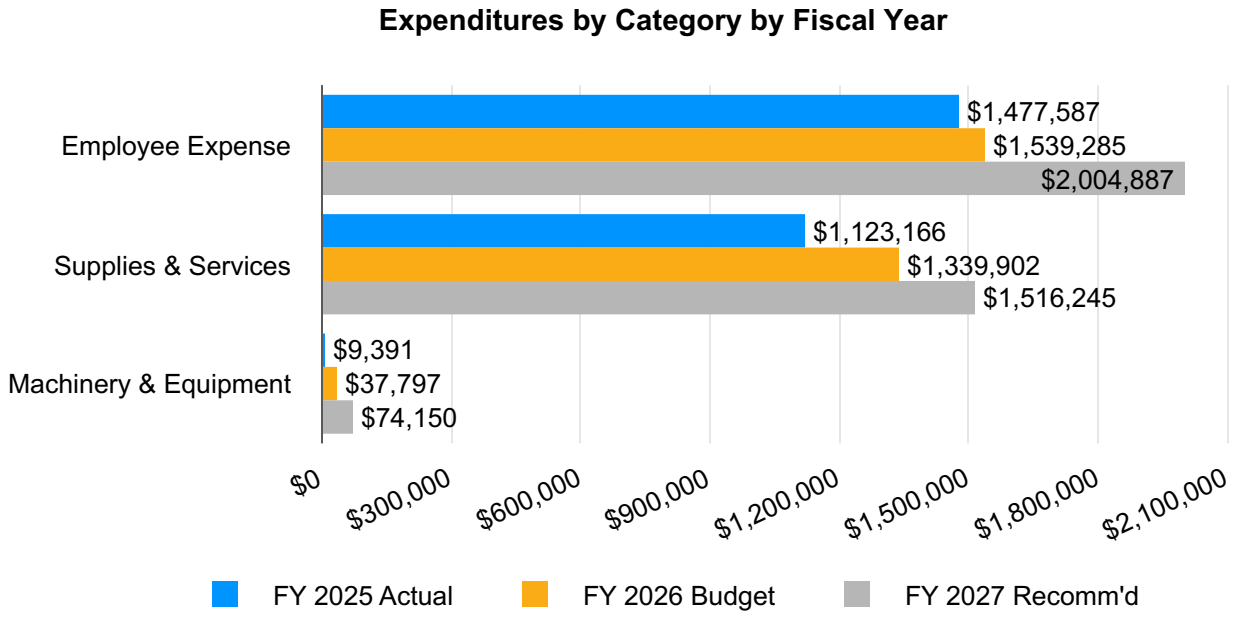
Information Technology successfully integrates people, process and technology by fostering partnerships and consistently delivering solutions that serve as the foundation of City operations. Technology support is provided for close to 800 end-users including Greater Dubuque Development Corporation and City and County public safety which includes 911 Dispatch, Dubuque County Sherriff, jail and police.

INFORMATION TECHNOLOGY

	FY 2025	FY 2026	FY 2027
Full-Time Equivalent	13.00	13.00	17.25



Information Technology is supported by 17.25 full-time equivalent employees, which accounts for 55.65% of the department expense as seen below. Overall, the department's expenses are expected to increase by 23.52% in FY 2027 compared to FY 2026.



INFORMATION TECHNOLOGY

Mission & Services

Information Technology advances productivity and resident responsiveness of department staff by saving time and money through the effective use of technology, supporting resilient and reliable infrastructure, and providing high-quality services.

- **Network Administration**: Providing secure, effective and efficient use of technology, infrastructure and resources.

- **User and Application Management and Support**: Technology support is provided to the City's 800+ users of technology and enterprise application management.

- **Security:** Sustaining security and protection of the City's data assets using state-of-the art threat protection/response and cybersecurity best practices.

- **Consultation and Project Management:** Providing consultation and project management to new and updated technology projects and initiatives.

Information Technology Administration Funding Summary			
	FY 2025 Actual	**FY 2026 Budget**	**FY 2027 Recomm'd**
Expenditures	$2,640,143	$2,916,984	$3,238,648
Resources	$860,518	$863,338	$1,040,636

Information Technology Administration Position Summary	
	FY 2027
Chief Information Officer	1.00
Senior Network/systems Admin	2.00
Lead Applications/network Analyst	3.00
Help Desk Support Technician	3.00
Chief Security Officer	1.00
User Technology Support Specialist	2.00
Intern	1.00
Data Analyst	1.00
Admin Support Prof	1.00
Total FT Equivalent Employees	**15.00**

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

1 Dept. Objective: Provide highly available, resilient technology solutions and support services to all users.

Performance Measure (KPI)	Target	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	Performance Indicator
% Servers Updated	100%	95%	100%	100%	**Goal Met**
% Overall Up-Time	99% +	99.99%	98.90%	99.00%	**Goal In Progress**
% Service Ticket Resolution Backlog	2.50%	N/A	3.47%	2.53%	**Goal in Progress**
% Bandwidth Utilization	<80%	NA	70.00%	70.00%	**Goal Met**
Positive User Satisfaction Rating (0-100%)	95%	N/A	95.50%	92.80%	**Goal in Progress**

2 Dept. Objective: Provide solutions & services that maximize the investment in technology assets.

% of Planned and Budgeted Device Deployments Completed per year	100%	NA	100%	82%	**Goal Not Met**
% of users receiving cybersecurity awareness training	100%	N/A	90%	90%	**Goal Not Met**
% Latency and packet loss alerting	100%	N/A	100%	100%	**Goal Met**

3 Dept. Objective: Data assets are safe and continuity of business is insured.

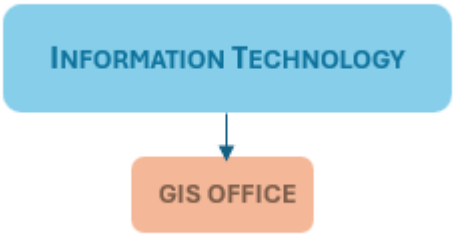
% of IT assets that are tagged, tracked, and monitored for life cycle	100%	N/A	N/A	20%	**Goal Not Met**
% of total inbound intrusions that were blocked	100%	100%	100%	100%	**Goal Met**
% of total inbound viruses that were blocked	100%	100%	100%	100%	**Goal Met**
User Security Testing - % of users that respond to simulated security attacks	<5%	8.80%	5.50%	5.14%	**Goal in Progress**
Organizational Preparedness Score - Overall score based on software updates, continuous update compliance, and high-risk vulnerability identification	100	N/A	95	96%	**Goal in Progress**

Some KPIs have been newly created, therefore, N/A is used to indicate no historical data is available.

GEOGRAPHIC INFORMATION SYSTEMS (GIS)
(Maps & Data)

Mission & Services

The Geographic Information Systems (GIS) Office is responsible for the supervision, development, use, and maintenance of the City's Geographic Information System, and coordinates these duties with other City departments, partners to City projects, other government groups and private sector businesses. The GIS office provides a substantial service level to the City organization.



PEOPLE

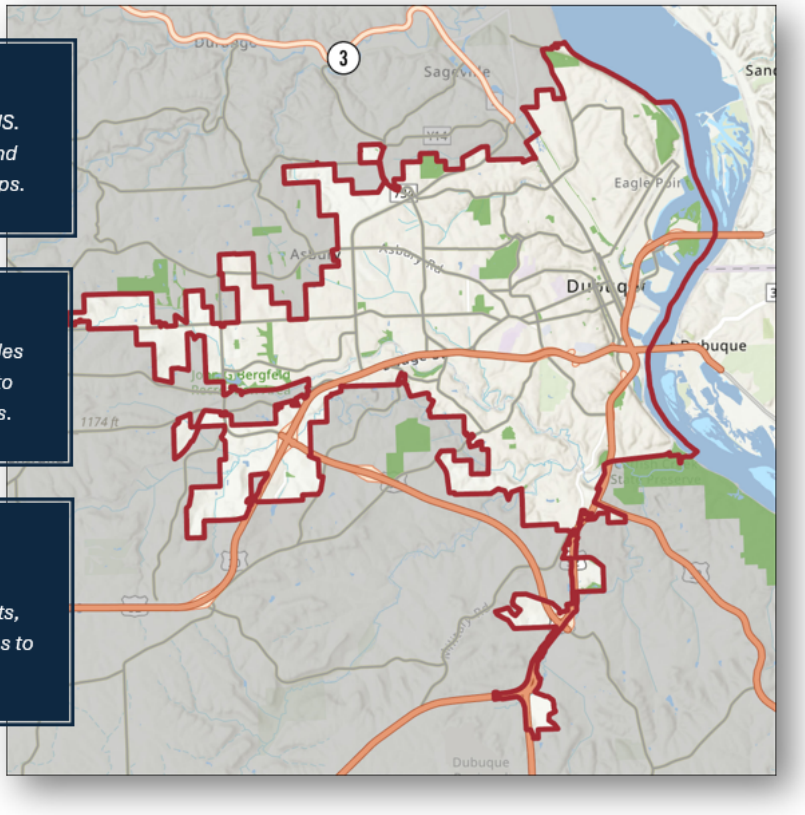
People are a critical piece in the success of GIS. Communication, ideas, data development, and projects are successful because of relationships.

PLANNING

Projects start with an idea and data. GIS provides data for all city projects. Data allows leaders to carefully plan and execute successful projects.

PARTNERSHIPS

Partnerships are fundamental to success in any project. The GIS office partners with departments, consultants, non-profits, and partnering agencies to guarantee project success.



Geographic Information Systems Funding Summary			
	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
Expenditures	$446,800	$386,373	$364,334
Resources	$354,749	$265,550	$254,627

Geographic Information Systems Position Summary	
	FY 2027
GIS Applications Specialist	1.00
GIS Coordinator	1.00
GIS Intern - Seasonal	0.25
Total FT Equivalent Employees	**2.25**

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

1 **Dept. Objective: Leverage GIS as a data management software to accurately and consistently track City assets and community information.**

Performance Measure (KPI)	Target	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	Performance Indicator
Data Accuracy and Completeness	90%	N/A	N/A	90%	**Goal Met**
Project Management Layers	10	7	10	15	**Goal Met**

2 **Dept. Objective: Assist City departments in GIS application development to streamline workflows, centralize citywide data collection, and collaborate across organization outcomes.**

Total Applications in GIS	1,000	1,215	1,303	1,100	**Goal Met**
New or streamlined workflows using GIS	6	5	7	7	**Goal Met**

3 **Dept. Objective: Produce interactive and engaging content to improve customer service.**

Website hits to open maps	70,000	45,000*	50,000*	75,000	**Goal Met**
New public facing web applications	15	25	25	20	**Goal Met**

Recommended Operating Revenue Budget - Department Total
77 - INFORMATION TECHNOLOGY

Fund/Account/Account Title	FY24 Actual Revenue	FY25 Actual Revenue	FY26 Adopted Budget	FY27 Recomm'd Budget
100 - General				
4A - Charges for Services				
47100 - Reimbursements	(150,000)	(425)	—	—
47820 - Specialized Services	(327,450)	(381,750)	(390,747)	(263,098)
47880 - Central IT Processing	(429,018)	(478,343)	(472,591)	(777,538)
4A - Charges for Services Total	**(906,468)**	**(860,518)**	**(863,338)**	**(1,040,636)**
4N - Transfers				
49600 - Transfer in Water Op	—	—	—	(60,722)
49610 - Transfer In Sanitary Op	—	—	—	(60,722)
49620 - Transfer in Storm Op	—	—	—	(60,722)
49650 - Transfer in Parking Op	—	—	—	(11,739)
49670 - Transfer in Refuse Op	—	—	—	(60,722)
4N - Transfers Total	**—**	**—**	**—**	**(254,627)**
INFORMATION TECHNOLOGY - Total	**(906,468)**	**(860,518)**	**(863,338)**	**(1,295,263)**

Recommended Operating Expenditure Budget - Department Total
77 - INFORMATION TECHNOLOGY

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
6A - Salaries & Wages				
100 - General				
60100 - Salaries-Regular Full Time	977,420	1,084,555	1,127,373	1,466,266
60200 - Salaries - Regular Part Time	516	—	—	—
60300 - Hourly Wages - Temp/Seasonal	6,735	3,597	34,192	42,794
60400 - Overtime	545	427	3,513	3,513
60630 - Special Pay Sick Lv Payout Ret	5,771	5,895	5,662	598
60635 - Special Pay Sick Lv Payout 50%	4,601	4,325	4,739	4,455
60640 - Special Pay - Vacation Payout	86	32,679	—	—
60710 - Special Pay - Parental Leave	672	—	—	—
6A - Salaries & Wages Total	**996,346**	**1,131,478**	**1,175,479**	**1,517,626**
6B - Employee Benefits				
100 - General				
61100 - FICA - City Contribution	72,078	81,723	89,924	116,100
61300 - IPERS - City Contribution	91,359	100,169	109,983	143,208
61510 - Health Insurance	178,303	161,558	161,076	225,504
61540 - Life Insurance	512	532	552	736
61600 - Workers' Compensation	1,784	2,127	2,271	1,713
6B - Employee Benefits Total	**344,036**	**346,109**	**363,806**	**487,261**
6C - Staff Development				
100 - General				
62100 - Association Dues	—	—	—	110
62325 - Mileage	175	343	1,320	5,000
62400 - Meetings & Conferences	5,711	—	5,980	61,930
62500 - Education Reimbursement	6,570	10,887	21,050	21,250
6C - Staff Development Total	**12,456**	**11,230**	**28,350**	**88,290**
6D - Repair/Maint/Util				
100 - General				
63400 - Equipment Maint/Repair	29,453	42,742	51,240	45,750
63730 - Telecommunications	7,053	10,919	7,053	13,955
6D - Repair/Maint/Util Total	**36,506**	**53,661**	**58,293**	**59,705**
6E - Contractual Svcs				
100 - General				
64020 - Advertising	70	170	70	200
64081 - Insurance - Liability	8,032	9,158	10,355	9,973
64140 - Printing	1,800	23	1,854	60
64145 - Copying	20	2	20	20

Recommended Operating Expenditure Budget - Department Total
77 - INFORMATION TECHNOLOGY

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
64160 - Rental - Land/Bldgs/Parking	5,673	162,666	79,530	96,908
64190 - Technology Services	741,739	882,222	1,152,328	1,255,206
64900 - Other Professional Service	—	—	5,500	—
6E - Contractual Svcs Total	**757,334**	**1,054,241**	**1,249,657**	**1,362,367**
6F - Commodities				
100 - General				
65045 - Technology Equipment	1,667	9,391	37,797	74,150
65060 - Office Supplies	2,770	4,033	3,587	4,383
65080 - Postage/Shipping	14	—	15	—
65925 - Uniform Purchase	—	—	—	1,500
6F - Commodities Total	**4,451**	**13,424**	**41,399**	**80,033**
6G - Capital Outlay				
100 - General				
67100 - Vehicles	—	10,000	—	—
67210 - Furniture/Fixtures	—	20,000	—	—
67500 - Buildings	—	—	—	7,700
6G - Capital Outlay Total	**—**	**30,000**	**—**	**7,700**
INFORMATION TECH - TOTAL	**2,151,129**	**2,640,143**	**2,916,984**	**3,602,982**

Recommended Expenditure Budget Report by Activity & Funding Source

77 - INFORMATION TECHNOLOGY

Fund/Activity	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
7701 - Administration			
100 - General			
6A - Salaries & Wages	1,131,477	1,175,479	1,315,893
6B - Employee Benefits	346,109	363,806	424,225
6C - Staff Development	11,230	28,350	62,130
6D - Repair/Maint/Util	53,661	58,293	59,250
6E - Contractual Svcs	1,054,241	1,249,657	1,295,167
6F - Commodities	13,424	41,399	74,283
6G - Capital Outlay	30,000	—	7,700
7701 - Administration Total	**2,640,142**	**2,916,984**	**3,238,648**
7702 - Geographic Information Systems			
100 - General			
6A - Salaries & Wages	—	—	201,733
6B - Employee Benefits	—	—	63,036
6C - Staff Development	—	—	26,160
6D - Repair/Maint/Util	—	—	455
6E - Contractual Svcs	—	—	67,200
6F - Commodities	—	—	5,750
7702 - Geographic Information Systems Total	**—**	**—**	**364,334**
INFORMATION TECHNOLOGY TOTAL	**2,640,142**	**2,916,984**	**3,602,982**

C I T Y O F D U B U Q U E , I O W A

DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

77 INFORMATION TECHNOLOGY DIVISION

				FY 2025		FY 2026		FY 2027	
FD	JC	WP-GR	JOB CLASS	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET
60100 Full Time Employee Expense									
100	5000	NB-07	ADMIN SUPPORT PROF	—	$ —	—	$ —	1.00	$ 49,897
100	3105	NB-21	CHIEF INFORMATION OFFICER	1.00	$ 164,526	1.00	$ 149,025	1.00	$ 159,262
100	3175	NB-17	CHIEF SECURITY OFFICER	1.00	$ 123,725	1.00	$ 134,797	1.00	$ 102,128
100	6105	NB-13	DATA ANALYST	—	$ —	—	$ —	1.00	$ 76,820
100	3055	NB-14	GIS COORDINATOR ANALYST	—	$ —	—	$ —	1.00	$ 106,459
100	7005	NB-12	GIS SPECIALIST	—	$ —	—	$ —	1.00	$ 85,831
100	7065	NB-07	HELP DESK SUPPORT TECHNICIAN	3.00	$ 172,654	3.00	$ 166,978	3.00	$ 177,598
100	7075	NB-10	LAW ENFORCEMENT USER SUPPORT SPECIALIST	1.00	$ 71,448	1.00	$ 75,784	—	$ —
100	3005	NB-13	LEAD APPLICATIONS/ NETWORK ANALYST	3.00	$ 293,134	3.00	$ 304,936	3.00	$ 313,919
100	3165	NB-15	SENIOR NETWORK/SYSTEMS ADMIN	2.00	$ 218,657	2.00	$ 225,475	2.00	$ 231,497
100	7075	NB-10	USER TECHNOLOGY SUPPORT SPECIALIST	1.00	$ 66,198	1.00	$ 70,378	2.00	$ 162,855
			TOTAL FULL TIME EMPLOYEES	12.00	$1,110,342	12.00	$1,127,373	16.00	$1,466,266
60300 Temporary Employee Expense									
100	7055	NB-02	INTERN	1.00	$ 33,302	1.00	$ 34,192	1.00	$ 33,351
100	7000	NB-03	GIS INTERN	—	$ —	—	$ —	0.25	$ 9,443
			TOTAL TEMPORARY EMPLOYEES	1.00	$ 33,302	1.00	$ 34,192	1.25	$ 42,794
			TOTAL INFORMATION TECHNOLOGY	**13.00**	**$1,143,644**	**13.00**	**$1,161,565**	**17.25**	**$1,509,060**

CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

	ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2025 FTE	FY 2025 BUDGET	FY 2026 FTE	FY 2026 BUDGET	FY 2027 FTE	FY 2027 BUDGET
Information Technology - General Fund											
7701	60100	100	5000	NB-07	ADMIN SUPPORT PROF	—	$ —	—	$ —	1.00	$ 49,897
7701	60100	100	3105	NB-21	CHIEF INFORMATION OFFICER	1.00	$ 164,526	1.00	$ 149,025	1.00	$ 159,262
7701	60100	100	3175	NB-17	CHIEF SECURITY OFFICER	1.00	$ 123,725	1.00	$ 134,797	1.00	$ 102,128
7701	60100	100	6105	NB-13	DATA ANALYST	—	$ —	—	$ —	1.00	$ 76,820
7701	60100	100	7065	NB-07	HELP DESK SUPPORT TECHNICIAN	3.00	$ 172,654	3.00	$ 166,978	3.00	$ 177,598
7701	60100	100	7075	NB-10	LAW ENFORCEMENT USER SUPPORT SPECIALIST	1.00	$ 71,448	1.00	$ 75,784	—	$ —
7701	60100	100	3005	NB-13	LEAD APPLICATIONS/ NETWORK ANALYST	3.00	$ 293,134	3.00	$ 304,936	3.00	$ 313,919
7701	60100	100	3165	NB-15	SENIOR NETWORK/ SYSTEMS ADMIN	2.00	$ 218,657	2.00	$ 225,475	2.00	$ 231,497
7701	60100	100	7075	NB-10	USER TECHNOLOGY SUPPORT SPECIALIST	1.00	$ 66,198	1.00	$ 70,378	2.00	$ 162,855
					Total	12.00	$1,110,342	12.00	$1,127,373	14.00	$1,273,976
Information Technology - General Fund											
7701	60300	100	7055	NB-02	INTERN	1.00	$ 33,302	1.00	$ 34,192	1.00	$ 33,351
					Total	1.00	$ 33,302	1.00	$ 34,192	1.00	$ 33,351
Information Technology - FT GIS General Fund											
7702	60100	100	3055	NB-14	GIS COORDINATOR ANALYST	—	$ —	—	$ —	1.00	$ 106,459
7702	60100	100	7005	NB-12	GIS SPECIALIST	—	$ —	—	$ —	1.00	$ 85,831
					Total	—	$ —	—	$ —	2.00	$ 192,290
Information Technology - GIS Temporary General Fund											
7702	60300	100	7000	NB-03	GIS INTERN	—	$ —	—	$ —	0.25	$ 9,443
					Total	—	$ —	—	$ —	0.25	$ 9,443
TOTAL INFORMATION TECHNOLOGY DIVISION						**13.00**	**$1,143,644**	**13.00**	**$1,161,565**	**17.25**	**1,509,060**

Capital Improvement Projects by Department/Division					
INFORMATION TECHNOLOGY					
Project Number	**Capital Improvement Project Title**	**Department**	**Fund**	**Account**	**FY27 Recomm'd Budget**
7769900002	City-Wide Computer and Printer Replacements - General Gov	Information Technology	100	65045	421,032
7769900002	City-Wide Computer and Printer Replacements - General Gov	Information Technology	190	65045	1,700
7769900002	City-Wide Computer and Printer Replacements - General Gov	Information Technology	301	65045	9,000
7769900002	City-Wide Computer and Printer Replacements- Business	Information Technology	621	65045	20,120
7769900002	City-Wide Computer and Printer Replacements- Business	Information Technology	601	65045	20,030
7769900002	City-Wide Computer and Printer Replacements- Business	Information Technology	611	65045	20,630
7769900002	City-Wide Computer and Printer Replacements- Business	Information Technology	811	65045	1,950
7769900002	City-Wide Computer and Printer Replacements- Business	Information Technology	950	65045	11,550
7769900012	Network Security Risk Assessment	Information Technology	304	64900	25,000
7769000017	Network Switch Replacement	Information Technology	601	65045	25,000
7769900017	Network Switch Replacement	Information Technology	611	65045	65,000
INFORMATION SERVICES TOTAL					**621,012**

PRGRM/ DEPT	PROJECT DESCRIPTION	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	TOTAL	PAGE
INFORMATION TECHNOLOGY								
General Government								
	Network Switch Replacement	$ —	$ 42,500	$ 142,500	$ 142,500	$ —	$ 327,500	364
	Aerial Orthophotography	$ —	$ —	$ —	$ 98,800	$ —	$ 98,800	366
	Network Security Risk Assessment	$ 25,000	$ —	$ —	$ 25,000	$ —	$ 50,000	367
	City-Wide Computer and Printer Replacements - General Gov	$ 431,732	$1,294,736	$ 532,747	$ 376,344	$ 497,200	$3,132,759	368
Business Type								
	Network Switch Replacement	$ 90,000	$ 47,500	$ 47,500	$ 47,500	$ 47,500	$ 280,000	370
	City-Wide Computer and Printer Replacements- Business	$ 74,280	$ 51,944	$ 134,952	$ 32,150	$ 68,580	$ 361,906	372
	TOTAL	**$ 621,012**	**$1,436,680**	**$ 857,699**	**$ 722,294**	**$ 613,280**	**$4,250,965**	

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April 15, 2026

City of Dubuque
City Council

BUDGET PRESENTATIONS # 3.

ITEM TITLE: Communications Office Fiscal Year 2027 Budget Presentation

SUMMARY:

SUGGUESTED DISPOSITION:

ATTACHMENTS:

1. 27 Policy Book Volume IV - Communications Office Updated
2. Communications Office FY27 Budget Presentation - Final (1)

Communications Office

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COMMUNICATIONS OFFICE

Budget Highlights	FY 2025 Actual	FY 2026 Budget	FY 2027 Requested	% Change From FY 2026 Budget
Expenses				
Employee Expense	$ 813,525	$ 961,954	$ 748,394	(22.2%)
Supplies and Services	$ 297,419	$ 377,960	$ 255,318	(32.4%)
Machinery and Equipment	$ 60,680	$ 43,154	$ 8,150	(81.1%)
PEG Fund Machinery & Equipment	$ 64,153	$ 26,800	$ 12,200	(54.5%)
Total	**$ 1,235,777**	**$ 1,409,868**	**$ 1,024,062**	(27.4%)
Resources				
Administrative Overhead Recharges	$ 354,739	$ 658,138	$ 520,483	(20.9%)
Misc. Reimbursements	$ 10	$ —	$ —	—%
Stormwater Fund	$ 42,436	$ 59,405	$ 56,330	(5.2%)
PEG Fund	$ 64,153	$ 26,800	$ 12,200	(54.5%)
Cable TV Fund	$ 384,333	$ 361,221	$ 256,864	(28.9%)
Total	**$ 845,671**	**$ 1,105,564**	**$ 845,877**	(23.5%)
Increase (Decrease) Cable TV Fund	$ (298,057)	$ 67,875	$ 25,040	$ (42,835)
Property Tax Support	$ 92,049	$ 372,179	$ 203,225	$ (168,954)
Percent Increase (Decrease)				(45.40%)
Personnel - Authorized FTE	**9.25**	**8.50**	**6.25**	

Significant Line Items

Employee Expense

1. FY 2027 employee expense reflects a 3% wage package increase for non-bargaining employees.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2026. The employee contribution of 6.29% is unchanged from FY 2026.
3. The City portion of health insurance expense is increased from $1,119 in FY 2026 to $1,175 in FY 2027 per month, per contract, which results in annual cost decreased by $(22,821) or (21)%. The increase per contract is due to the city contribution increasing 5.00% because of increasing health costs and the decrease in annual cost is due to the decreased number of contracts.
4. Overtime expense is unchanged from $7,000 in FY 2026 to $7,000 in FY 2027. FY 2025 actual was $1,457.
5. In FY 2026, the Geographic Information Systems division was moved to the Information Technology department. This change reduces the Communications Office FTEs by 2.25 to 6.25 FTEs.

Supplies & Services

6. Printing increased from $65,629 in FY 2026 to $74,200 in FY 2027. This line item represents the cost of printing six issues of City News Newsletter, printing and distribution of two issues of the City Focus Magazine, printing of brochures, flyers and utility bill inserts. This line increased due to printing two issues of the City Focus Magazine in FY 2027 compared to one issue in FY 2026.

7. Technology Services decreased from $208,190 in FY 2026 to $92,593 in FY 2027. This line item includes the following software subscriptions:

Software Licenses		FY 2026 Budget		FY 2027 Budget	% Change from FY 2026 Budget	
Website Hosting	$	31,414	$	32,985	5 %	a
Citizen Response Management	$	37,100	$	—	— %	b
Creative Suite	$	8,029	$	7,400	(8)%	c
ESRI Advantage Program	$	59,200	$	—	— %	d
Social Media Archiving Software	$	7,924	$	8,321	5 %	e
Video Streaming Software	$	4,800	$	4,800	— %	f
Website Monitoring tool	$	7,083	$	7,437	5 %	g
GIS Software Premium	$	8,000			— %	h
Website Chatbot Solution	$	24,640	$	16,650	(32)%	i
Standardized Online Form Solution	$	20,000	$	15,000	(25)%	j
Total	**$**	**208,190**	**$**	**92,593**	**(56)%**	

a) Website Hosting increased 5% based on anticipated price increase from the vendor.
b) Citizen Response Management is new in FY 2026, replaces WebQA. This line is now in the City Manager's Office budget.
c) Creative Suite decreased (8)% due to one less license needed and an estimated 3% increase per license.
d) ESRI Advantage Program is a software relating to GIS activities. This line item has moved to the Information Technology department.
e) Social Media Archiving Software increased based on FY 2026 actual plus 5% increase expected from the vendor.
f) New Video Streaming Software was implemented in FY2026, reducing the line item by approximately $20,000 per year.
g) Website Monitoring tool increased based on FY 2026 actual plus 5% increase expected from the vendor.
h) FY 2026 included $8,000 for GIS Software Premium, this line was reduced to zero due to GIS moving into the Information Technology department.
i) Funding for a Website Chatbot Solution was approved in FY2026 through an improvement package. This line items decreased due to one-time installation fees budgeted in FY2026.
j) A FY2026 approved improvement package for a Standardized Online Form Solution was reallocated for PDF Accessibility Software for the City website as a part of the federal accessibility compliance efforts. The online form solution need was addressed through an existing software subscription (Laserfiche). This line item decreased due to one-time installation fees budgeted in FY 2026.

8. Operating Supplies increased from $12,097 in FY 2026 to $15,000 in FY 2027 based on FY 2025 actual of $15,000. This line item represents the costs of providing closed captioning of select CityChannel

Dubuque programming, which makes many of the City's locally-produced programs accessible to the hearing impaired.

9. Advertising is increased from $15,000 in FY 2026 to $20,000 in FY 2027. This line item represents advertising and marketing expenses to promote city events, programs and initiatives and social media promotion/advertising throughout the year.

10. Meetings & Conferences is decreased from $20,402 in FY 2026 to $10,370 in FY 2027. This line item represents cost of conferences and meetings for the Multimedia Specialist, Video Producer, and other Communications Office staff as necessary. The decrease in FY 2027 is due to GIS expenses being moved to the Information Technology department.

11. Other Equipment decreased from $35,604 in FY 2026 to $0 in FY 2027. This line item represents the replacement of electronic informational signs at City facilities. The FY 2026 budget included the replacement of one sign located at the Central Avenue Parking Ramp. Current signs around the city are original and past their useful life and industry standards. The software to operate the current signage is no longer supported. The replacement of electronic informational signs must be done on a consistent schedule to ensure equipment does not fail or parts are still available for purchase if repair is necessary. The original budget used to purchase these signs was part of the construction and renovation budgets for these facilities, but replacement costs were moved to the Communications Office operating budget beginning in FY 2025. There are no planned sign replacements in FY 2027.

12. FY 2027 expenses include $12,200 for the replacement of Media Services equipment that is funded through the Public, Education, and Governmental Access Cable Grant Fund (PEG Fund). The PEG Fund represents revenue received by the City from Mediacom, as required through a franchise agreement. Mediacom stopped contributing these funds in FY 2024, therefore the PEG Fund can only increase through interest received. The cost of City equipment purchased through the PEG Fund is directly offset by available dollars in the PEG fund.

Machinery & Equipment

13. Equipment replacement items include $8,150 for items covered through City funding sources, as well as $12,200 for items covered through the PEG Fund:

Communications Office Machinery and Equipment		
Smartphones	$	400
Chair (4)	$	2,000
Emergency Equipment not PEG-covered	$	5,350
Safety Gear	$	400
Communications Office Items Subtotal	$	8,150
PEG Funded Items		
Frame Sync Video Stabilizer	$	6,400
Open Gear Cards	$	1,800
Video Cards	$	4,000
PEG Funded Items Subtotal	$	12,200
Total Equipment	**$**	**20,350**

Revenue

14. Cable Utility Franchise Tax revenue decreased from $339,336 in FY 2026 to $256,734 in FY 2027 based on revenue trending for the last six years. FY 2025 actual was $373,690. This line item represents the franchise fees paid to the City by Mediacom and ImOn, as required by the state franchise fee agreement. The cable companies pay the City a portion of the revenue they generate from video services they provide to their customers within the City limits. This revenue continues to decrease each year due to trends in the cable industry. As more consumers discontinue their cable service in favor of streaming services, cable providers generate less revenue and therefore pay less in franchise fees to the City.

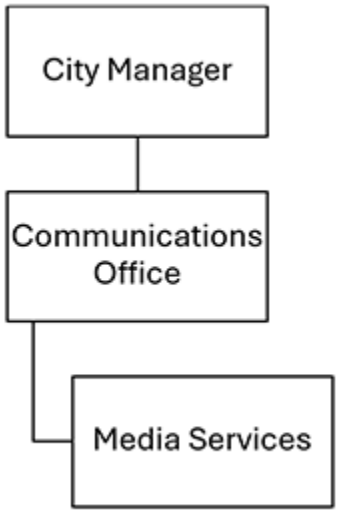
15. Revenue received from Enterprise Funds for administrative overhead charges decreased from $658,138 in FY 2026 to $520,483 in FY 2027 and represents recharges for Communications and Media Services. The decrease is due to GIS Services being moved in FY 2026 to the Information Technology department.

COMMUNICATIONS OFFICE

The City of Dubuque Communications Office facilitates an accurate and consistent flow of information to the City's various constituencies to increase public awareness about the activities, programs, and services provided by the City of Dubuque.

Mission & Services

The Communications Office communicates the goals and activities of city government to the city's many publics, both internal and external. The office includes Media Services staff. Services provided by the Communications Office include publications and graphic design, video production, social media management, marketing/advertising, website management, media relations, public access television management, and special event management.



SUCCESS IS ABOUT PEOPLE, PLANNING AND PARTNERSHIPS LEADING TO OUTCOMES

PEOPLE

Communications Office staff serve on Leadership Team, the Employee Recognition Committee, Travel Dubuque Advisory Board, and the Local Emergency Preparedness Committee.

PLANNING

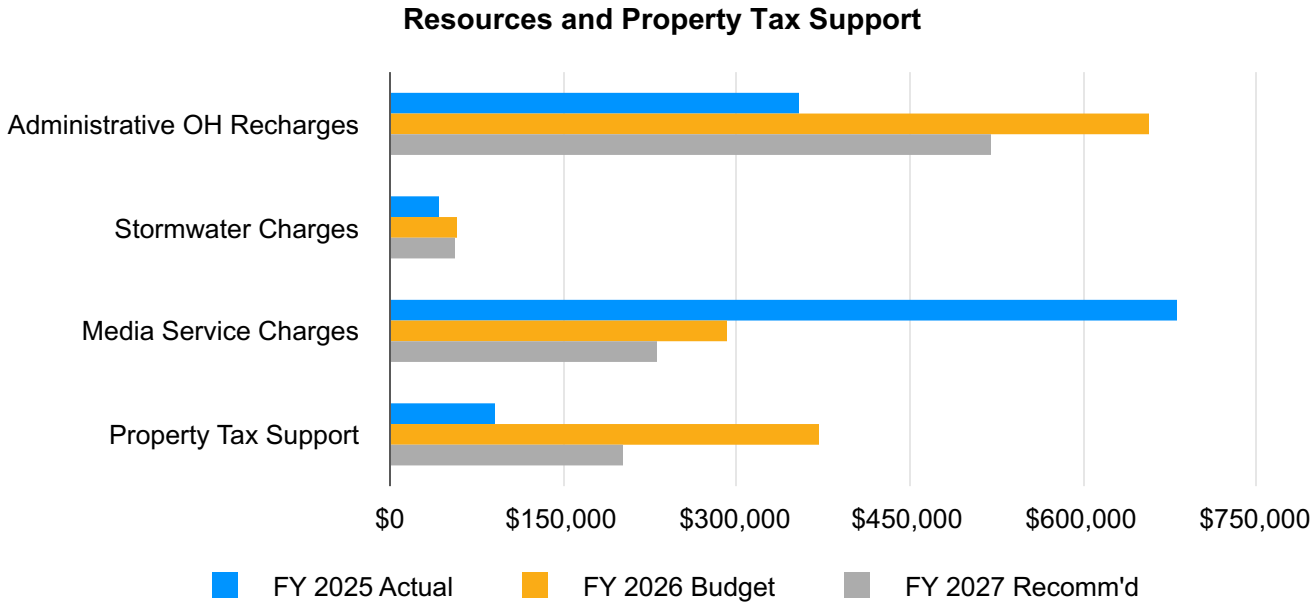
The Communications Office supports all departments/divisions in planning activities to promote their programs and activities and assists with promoting engagement opportunities and tools to provide public input into those processes.

PARTNERSHIPS

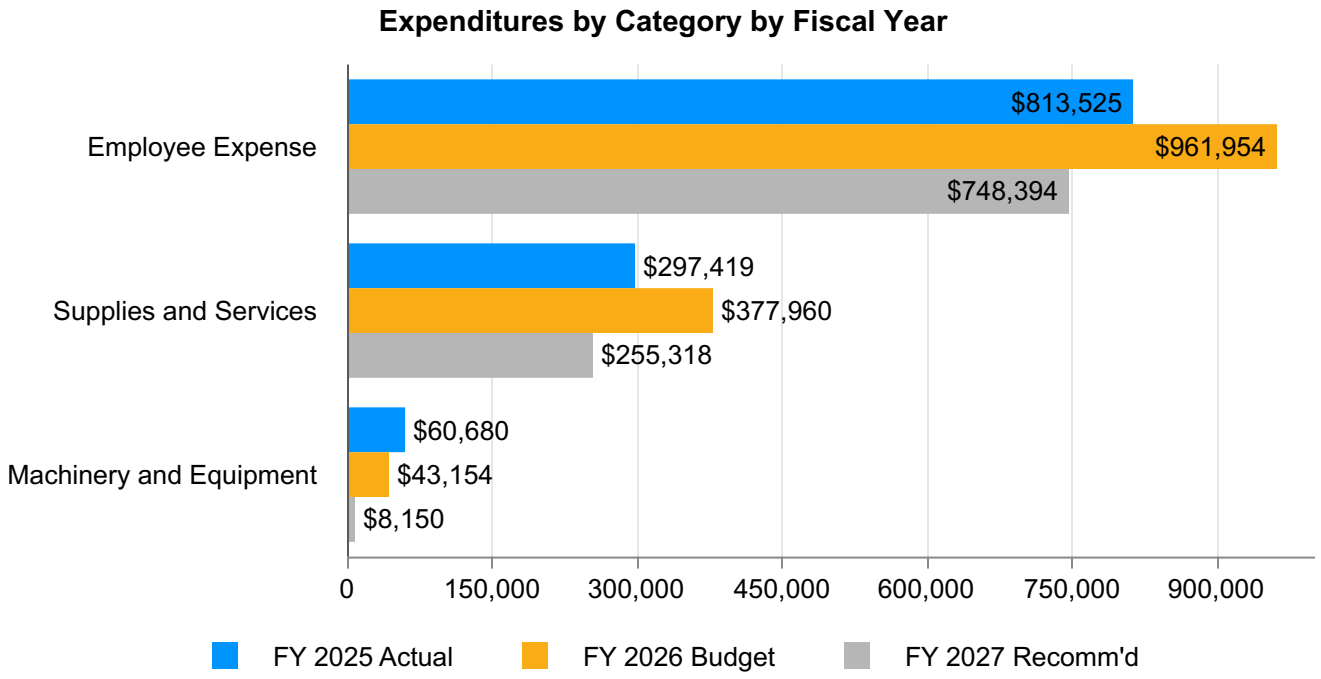
The Communications Office partners daily with other City departments and divisions and frequently collaborates with strategic partner organizations and agencies.

COMMUNICATIONS OFFICE

	FY 2025	FY 2026	FY 2027
Full-Time Equivalent	9.25	8.50	6.25



The Communications Office is supported by 6.25 full-time equivalent employees, which accounts for 73.08% of the department expense as seen below. Overall, the department's expenses are expected to decrease by (27.36)% in FY 2027 compared to FY 2026.



COMMUNICATIONS OFFICE

Communications Office Position Summary	
	FY 2027
Public Information Officer	1.00
Communications Specialist FT	3.00
Total FT Equivalent Employees	**4.00**

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

1 Dept. Objective: Promote the services, programs, projects, and initiatives of the City through diverse mediums.

Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	Performance Indicator
# of NotifyMe Subscribers to News Releases	Maintain	1,294 (+5.6%)	1,242 (-4.0%)	1,134 (-8.7%)	1,134	**Goal Met**
Social Media Followers*	+10% annually	30,910 (+10.6%)	35,691 (+15.5%)	39,475 (+10.6%)	43,422	**Goal Met**
Social Media Reach	+5% annually	2,823,519 (+58%)	4,249,681 (+51%)	3,032,731 (-29%)	3,032,731	**Goal Met**
Social Media Engagement	+5% annually	54,882 (+20%)	57,069 (+4%)	31,945 (-44%)	31,945	**Goal Met**

2 Dept. Objective: Maintain an updated, comprehensive, and interactive City website for residents and stakeholders to access information and communicate with City staff and elected officials.

Homepage Views	+2% annually	117,710 (+111.6%)	121,242 (+3%)	112,949 (-6.8%)	113,000	**Goal in Progress**
Total Page Views	+2% annually	1,279,315 (+75.6%)	1,598,052 (+25%)	1,604,174 (+0.4%)	1,610,000	**Goal Met**

* *Aggregate of Multiple Platforms*

COMMUNICATIONS OFFICE

Top Pages Visited on City of Dubuque Website

(excluding homepage)

	FY 2023	FY 2024	FY 2025
#1	Utility Billing	Utility Billing	Search Page
#2	Housing & Community Development	Housing & Community Development	Utility Billing
#3	Miller Riverview Park	Recreation Division	Bid Postings
#4	News Flashes	Join Our Team	Flora & Sutton Pools
#5	Departments	Departments	Join Our Team
#6	Police	Flora & Sutton Pools	Housing Choice Voucher Program
#7	Eagle Point Park	Miller Riverview Park	Staff Directory
#8	Join Our Team	Parks and Recreation	Bunker Hill Golf Course
#9	Curbside Collection	Police	Miller Riverview Park & Campground
#10	Eagle Point Park	Curbside Collection	Eagle Point Park

COMMUNICATIONS OFFICE

MEDIA SERVICES

Mission & Services

Provide information on City services and initiatives to Dubuque residents and stakeholders through the City's government access television channel, webstream and videos on demand, and social media channels. Media Services is part of the Communications Office team and operates two local government access channels and the public access channel available to local cable subscribers. The primary channel, CityChannel Dubuque, is also streamed live to the Internet via the City's website and City Council meetings are also streamed live on the City's Facebook page.

Besides providing coverage of City Council and Zoning Advisory Commission meetings, CityChannel Dubuque produces a variety of informational and cultural programming about local government and Dubuque and provides 24/7 city announcements, and important notices such as winter parking restrictions. They also provide videos, photos, and graphics for use on the City's social media channels. The Public Information Officer and Multimedia Specialist work with the Cable TV Commission to oversee requests for funding from the PEG Equipment Grant Program to provide local organizations with equipment with which to produce programming for the local community.

Media Services Position Summary	
	FY 2027
Multimedia Specialist	1.00
Video Producer	1.00
Digital Media Intern	0.25
Total FT Equivalent Employees	**2.25**

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

1 Dept. Objective: Provide Information regarding City initiatives to citizens and visitors through program/video production and multiple channels of dissemination.

Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	Performance Indicator
# of meetings broadcast & programs produced	>100	107	141 (+31.7%)	113 (-19.9%)	120	**Goal Met**

2 Dept. Objective: Use Facebook to engage stakeholders in video content that promotes services, programs projects, and initiative.

Facebook Video Minutes Viewed*	+5% annually	173,100	238,320 (+37.7%)	62,160 (-73.9%)	65,000	**Goal Met**
Facebook 1-minute Video Views	+5% annually	16,800	69,337 (+312%)	10,022 (-85.5%)	12,000	**Goal Met**
YouTube Video Views	+5% annually	35,500	41,300 (+16.3%)	36,400 (-11.9%)	37,000	**Goal Met**

3 Dept. Objective: Make the City of Dubuque more inclusive by incorporating closed captions into select videos.

# of video minutes captioned	>6,000	6,418	7,909 (+23.2%)	6,668 (-15.7%)	6,700	**Goal Met**

* total amount of time videos were played including any time spent replaying them.

Recommended Operating Revenue Budget - Department Total
69 - COMMUNICATIONS

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
100 - General				
4A - Charges for Services				
45000 - Charges/Fees for Service	—	(10)	—	—
4A - Charges for Services Total	**—**	**(10)**	**—**	**—**
4N - Transfers				
49600 - Transfer in Water Op	(47,952)	(84,041)	(160,092)	(120,618)
49610 - Transfer In Sanitary Op	(71,502)	(86,239)	(164,279)	(120,618)
49620 - Transfer in Storm Op	(40,463)	(82,947)	(158,008)	(120,618)
49650 - Transfer in Parking Op	(10,314)	(15,782)	(12,449)	—
49670 - Transfer in Refuse Op	(71,502)	(85,730)	(163,310)	(120,618)
49950 - Transfer in DMASWA Gen	—	—	—	(38,011)
4N - Transfers Total	**(241,733)**	**(354,739)**	**(658,138)**	**(520,483)**
190 - CableTV				
4A - Charges for Services				
45500 - Miscellaneous Chg for Svcs	(56)	—	(56)	—
47100 - Reimbursements	—	(690)	—	—
4A - Charges for Services Total	**(56)**	**(690)**	**(56)**	**—**
4I - Util Franchise Fee				
40652 - Cable Utility Franchise Tax	(453,698)	(373,690)	(339,336)	(256,734)
4I - Util Franchise Fee Total	**(453,698)**	**(373,690)**	**(339,336)**	**(256,734)**
4K - Unrest Invest Earn				
43000 - Interest	(18,337)	(9,953)	(21,829)	(130)
4K - Unrest Invest Earn Total	**(18,337)**	**(9,953)**	**(21,829)**	**(130)**
4M - Gain on Disposal				
48100 - Sale of Personal Property	(3,944)	—	—	—
4M - Gain on Disposal Total	**(3,944)**	**—**	**—**	**—**
810 - Capital Project Internal Service Fund				
4A - Charges for Services				
47820 - Specialized Services	—	—	(59,405)	(56,330)
4A - Charges for Services Total	**—**	**—**	**(59,405)**	**(56,330)**
COMMUNICATIONS - TOTAL	**(717,768)**	**(739,082)**	**(1,078,764)**	**(833,677)**

Recommended Operating Expenditure Budget - Department Total
69 - COMMUNICATIONS

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
6A - Salaries & Wages				
100 - General				
60100 - Salaries-Regular Full Time	269,121	274,571	658,082	505,431
60300 - Hourly Wages - Temp/ Seasonal	8,342	5,264	17,060	9,263
60400 - Overtime	108	459	7,000	7,000
60635 - Special Pay Sick Lv Payout 50%	—	—	2,286	2,872
60640 - Special Pay - Vacation Payout	17	—	—	—
60100 - Salaries-Regular Full Time	265,045	283,644	—	—
60200 - Salaries - Regular Part Time	31,660	—	—	—
60300 - Hourly Wages - Temp/ Seasonal	6,469	6,693	—	—
60400 - Overtime	475	933	—	—
60635 - Special Pay Sick Lv Payout 50%	2,272	2,701	—	—
60100 - Salaries-Regular Full Time	9,772	35,648	38,056	41,613
60400 - Overtime	—	66	—	—
6A - Salaries & Wages Total	**593,280**	**609,978**	**722,484**	**566,179**
6B - Employee Benefits				
100 - General				
61100 - FICA - City Contribution	19,766	20,176	52,358	40,130
61300 - IPERS - City Contribution	25,379	25,888	63,649	49,363
61510 - Health Insurance	48,104	47,253	100,673	77,517
61540 - Life Insurance	170	168	345	253
61600 - Workers' Compensation	468	541	1,346	229
61100 - FICA - City Contribution	22,119	21,181	—	—
61300 - IPERS - City Contribution	28,024	26,864	—	—
61510 - Health Insurance	41,395	53,917	—	—
61540 - Life Insurance	144	144	—	—
61600 - Workers' Compensation	613	692	—	6
61100 - FICA - City Contribution	692	2,507	9,911	3,183
61300 - IPERS - City Contribution	916	3,347	3,592	3,877
61510 - Health Insurance	240	50	6,712	7,047
61540 - Life Insurance	6	24	23	23
61600 - Workers' Compensation	744	794	861	587

Recommended Operating Expenditure Budget - Department Total
69 - COMMUNICATIONS

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
6B - Employee Benefits Total	**188,780**	**203,547**	**239,470**	**182,215**
100 - General				
62100 - Association Dues	95	95	97	—
62400 - Meetings & Conferences	3,489	7,422	8,812	—
62500 - Education Reimbursement	—	—	1,150	—
62100 - Association Dues	1160	1,925	2,568	2,713
62325 - Mileage	—	—	200	200
62400 - Meetings & Conferences	5,941	4,792	11,590	10,370
62500 - Education Reimbursement	—	—	1,000	500
62980 - Certifications	—	329	1,500	475
6C - Staff Development Total	**10,685**	**14,563**	**26,917**	**14,258**
6D - Repair/Maint/Util				
100 - General				
63730 - Telecommunications	455	483	455	—
63311 - Vehicle Ops - Diesel	—	31	—	19
63312 - Vehicle Ops - Gasoline	261	367	261	244
63320 - Vehicle Repair - Internal	326	—	326	359
63400 - Equipment Maint/Repair	646	1,970	1,714	2,009
63730 - Telecommunications	2,053	2,171	2,053	2,171
6D - Repair/Maint/Util Total	**3,741**	**5,022**	**4,809**	**4,802**
6E - Contractual Svcs				
100 - General				
64140 - Printing	1,490	—	1,534	—
64145 - Copying	—	16	—	—
64160 - Rental - Land/Bldgs/Parking	1,008	1,008	1,008	—
64190 - Technology Services	57,709	60,127	111,840	31,650
64191 - IT Recharges	1,731	1,844	1,825	—
190 - CableTV				
64020 - Advertising	6,964	10,809	15,000	20,000
64030 - Outsourced Labor	—	—	1,000	1,000
64080 - Insurance - Property	461	1,384	1,426	—
64081 - Insurance - Liability	6,125	7,185	8,152	7,809
64110 - Legal	498	254	—	—
64115 - Special Events	—	100	8,000	4,000
64140 - Printing	62,854	66,256	64,095	74,200
64145 - Copying	306	302	305	302

Recommended Operating Expenditure Budget - Department Total
69 - COMMUNICATIONS

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
64150 - Rental - Equipment	—	—	1,500	1,500
64160 - Rental - Land/Bldgs/Parking	725	720	725	720
64185 - License/Permit/Fees	10	39	150	—
64190 - Technology Services	107,723	100,583	96,350	60,943
64191 - IT Recharges	7,523	7,976	8,030	5,638
64900 - Other Professional Service	1,973	—	6,000	3,000
64980 - Technology Equip Maint Cont	—	3,689	5,000	5,000
64900 - Other Professional Service	—	—	250	—
6E - Contractual Svcs Total	**257,100**	**262,292**	**332,190**	**215,762**
6F - Commodities				
100 - General				
65045 - Technology Equipment	10	—	400	—
65060 - Office Supplies	397	384	397	—
65020 - Library Materials	675	5,015	1,000	5,000
65045 - Technology Equipment	89	5,304	5,750	5,750
65050 - Other Equipment	—	54,275	35,604	—
65054 - Safety Equipment	74	—	400	400
65060 - Office Supplies	167	396	550	496
65070 - Operating Supplies	12,097	9,747	12,097	15,000
6F - Commodities Total	**13,509**	**75,121**	**56,198**	**26,646**
6G - Capital Outlay				
100 - General				
67210 - Furniture/Fixtures	—	1,101	—	—
67210 - Furniture/Fixtures	—	—	1,000	2,000
6G - Capital Outlay Total	**—**	**1,101**	**1,000**	**2,000**
COMMUNICATIONS - TOTAL	**1,067,094**	**1,171,625**	**1,383,068**	**1,011,862**

Recommended Expenditure Budget Report by Activity & Funding Source

69 - COMMUNICATIONS

Fund/Activity	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
6901 - Communications Office			
100 - General			
6A - Salaries & Wages	—	262,260	320,388
6B - Employee Benefits	—	85,367	104,090
6E - Contractual Svcs	—	44,640	31,650
6A - Salaries & Wages	119,709	—	—
6B - Employee Benefits	47,063	—	3
6C - Staff Development	3,531	7,873	6,653
6D - Repair/Maint/Util	1,204	1,145	1,208
6E - Contractual Svcs	178,385	189,375	160,973
6F - Commodities	54,275	35,654	100
6G - Capital Outlay	—	1,000	2,000
6A - Salaries & Wages	35,714	38,056	41,613
6B - Employee Benefits	6,722	21,099	14,717
6E - Contractual Svcs	—	250	—
6901 - Communications Office Total	**446,602**	**686,719**	**683,395**
6902 - Geographic Information Systems			
100 - General			
6A - Salaries & Wages	280,293	229,915	—
6B - Employee Benefits	94,027	73,580	—
6C - Staff Development	7,517	10,059	—
6D - Repair/Maint/Util	483	455	—
6E - Contractual Svcs	62,996	71,567	—
6F - Commodities	384	797	—
6G - Capital Outlay	1,101	—	—
6902 - Geographic Information Systems Total	**446,800**	**386,373**	**—**
6903 - Media Services			
100 - General			
6A - Salaries & Wages	—	192,253	204,178
6B - Employee Benefits	—	59,424	63,402
6A - Salaries & Wages	174,263	—	—
6B - Employee Benefits	55,736	—	3
6C - Staff Development	3,516	8,985	7,605
6D - Repair/Maint/Util	3,336	3,209	3,594
6E - Contractual Svcs	20,911	26,358	23,139
6F - Commodities	20,462	19,747	26,546

Recommended Expenditure Budget Report by Activity & Funding Source

69 - COMMUNICATIONS

Fund/Activity	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
6903 - Media Services Total	278,223	309,976	328,467
COMMUNICATIONS - TOTAL	1,171,625	1,383,068	1,011,862

69 COMMUNICATIONS OFFICE

				FY 2025		FY 2026		FY 2027	
FD	JC	WP-GR	JOB CLASS	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET
60100 Full Time Employee Expense									
100	7520	NB-11	COMMUNICATIONS SPECIALIST	1.50	$ 101,612	2.50	$ 172,427	2.50	$ 188,271
190	7520	NB-11	COMMUNICATIONS SPECIALIST	1.00	$ 59,721	—	$ —	—	$ —
810	7520	NB-11	COMMUNICATIONS SPECIALIST	0.50	$ 35,374	0.50	$ 38,056	0.50	$ 41,613
100	3055	NB-14	GIS COORDINATOR ANALYST	1.00	$ 89,560	1.00	$ 103,691	—	$ —
100	7005	NB-12	GIS SPECIALIST	1.00	$ 73,994	1.00	$ 79,002	—	$ —
100	7520	NB-14	MULTIMEDIA SPECIALIST	—	$ —	1.00	$ 100,671	1.00	$ 103,384
190	7520	NB-14	MULTIMEDIA SPECIALIST	1.00	$ 101,599	—	$ —	—	$ —
100	3555	NB-16	PUBLIC INFORMATION OFFICER	—	$ —	1.00	$ 122,603	1.00	$ 126,245
190	3555	NB-16	PUBLIC INFORMATION OFFICER	1.00	$ 117,064	—	$ —	—	$ —
100	7575	NB-11	VIDEO PRODUCER	—	$ —	1.00	$ 79,688	1.00	$ 87,531
190	7575	NB-11	VIDEO PRODUCER	1.00	$ 75,474	—	$ —	—	$ —
		TOTAL FULL TIME EMPLOYEES		8.00	$ 654,398	8.00	$ 696,138	6.00	$ 547,044
60200 Part Time Employee Expense									
100	7510	0	COMMUNICATIONS ASSISTANT	0.75	$ 36,158	—	$ —	—	$ —
		TOTAL PART TIME EMPLOYEES		0.75	$ 36,158	—	$ —	—	$ —
60300 Temporary Employee Expense									
100	7555	NB-02	DIGITAL MEDIA INTERN	—	$ —	0.25	$ 7,894	0.25	$ 9,263
190	7555	NB-02	DIGITAL MEDIA INTERN	0.25	$ 10,112	—	$ —	—	$ —
100	7000	NB-03	GIS INTERN	0.25	$ 8,846	0.25	$ 9,166	—	$ —
		TOTAL TEMPORARY EMPLOYEES		0.50	$ 18,958	0.50	$ 17,060	0.25	$ 9,263
		TOTAL COMMUNICATIONS OFFICE DEPT		**9.25**	**$ 709,514**	**8.50**	**$ 713,198**	**6.25**	**$ 556,307**

CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

	ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2025 FTE	FY 2025 BUDGET	FY 2026 FTE	FY 2026 BUDGET	FY 2027 FTE	FY 2027 BUDGET
Communications - FT Admin Cable TV Fund											
6901	60100	190	7520	NB-11	COMMUNICATIONS SPECIALIST	1.00	$ 59,721	—	$ —	—	$ —
6901	60100	190	7520	NB-14	MULTIMEDIA SPECIALIST	1.00	$101,599	—	$ —	—	$ —
6901	60100	190	3555	NB-16	PUBLIC INFORMATION OFFICER	1.00	$117,064	—	$ —	—	$ —
6901	60100	190	7575	NB-11	VIDEO PRODUCER	1.00	$ 75,474	—	$ —	—	$ —
					Total	4.00	$353,858	—	$ —	—	$ —
Public Information - FT Admin General Fund											
6901	60100	100	7520	NB-11	COMMUNICATIONS SPECIALIST	—	$ —	2.00	$ 134,371	2.50	$188,271
6901	60100	100	3555	NB-16	PUBLIC INFORMATION OFFICER	—	$ —	1.00	$ 122,603	1.00	$126,245
6901	60100	100	7575	NB-11	VIDEO PRODUCER	—	$ —	—	$ —	—	$ —
					Total	—	$ —	3.00	$ 256,974	3.50	$314,516
Public Information - FT GIS General Fund											
6902	60100	100	7520	NB-11	COMMUNICATIONS SPECIALIST	1.50	$101,612	0.50	$ 38,056	—	$ —
6902	60100	100	3055	NB-14	GIS COORDINATOR ANALYST	1.00	$ 89,560	1.00	$ 103,691	—	$ —
6902	60100	100	7005	NB-12	GIS SPECIALIST	1.00	$ 73,994	1.00	$ 79,002	—	$ —
					Total	3.50	$265,166	2.50	$ 220,749	—	$ —
Public Information - FT Media Services General Fund											
6903	60100	100	7520	NB-14	MULTIMEDIA SPECIALIST	—	$ —	1.00	$ 100,671	1.00	$103,384
6903	60100	100	7575	NB-11	VIDEO PRODUCER	—	$ —	1.00	$ 79,688	1.00	$ 87,531
					Total	—	$ —	2.00	$ 180,359	2.00	$190,915
Public Information - FT Admin Internal Service Fund											
6901	60100	810	7520	NB-11	COMMUNICATIONS SPECIALIST	0.50	$ 35,374	0.50	$ 38,056	0.50	$ 41,613
					Total	0.50	$ 35,374	0.50	$ 38,056	0.50	$ 41,613
Public Information - PT GIS General Fund											
6902	60200	100	7510		COMMUNICATIONS ASSISTANT	0.75	$ 36,158	—	$ —	—	$ —
					Total	0.75	$ 36,158	—	$ —	—	$ —
Public Information - GIS Temporary General Fund											
6902	60300	100	7000	NB-03	GIS INTERN	0.25	$ 8,846	0.25	$ 9,166	—	$ —
					Total	0.25	$ 8,846	0.25	$ 9,166	—	$ —

CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

	ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2025 FTE	FY 2025 BUDGET	FY 2026 FTE	FY 2026 BUDGET	FY 2027 FTE	FY 2027 BUDGET
Public Information- Temporary Media Services Cable TV Fund											
6903	60300	190	7555	NB-02	DIGITAL MEDIA INTERN	0.25	$ 10,112	—	$ —	—	$ —
					Total	0.25	$ 10,112	—	$ —	—	$ —
Public Information- Temporary Media Services General TV Fund											
6903	60300	100	7555	NB-02	DIGITAL MEDIA INTERN	—	$ —	0.25	$ 7,894	0.25	$ 9,263
					Total	—	$ —	0.25	$ 7,894	0.25	$ 9,263
TOTAL COMMUNICATIONS OFFICE DEPT.						**9.25**	**$709,514**	**8.50**	**$ 713,198**	**6.25**	**$556,307**

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COMMUNICATIONS OFFICE

Fiscal Year 2027 Budget Presentation

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Mission

Increase awareness and understanding of City services and programs and facilitate increased transparency of Dubuque city government to promote resident and stakeholder trust and satisfaction.

COMMS OFFICE

Primary Activities

- Publications & Graphic Design
- Media Services
- Website Management
- Social Media Management
- Marketing Campaign Development & Implementation
- Community Engagement Support



COMMS OFFICE: “All the Things”

- Advertising/Marketing/Promotion Campaigns
- Airport Marketing & Communications
- Audio/Visual Support for Special Events
- Award Nominations & Promotions
- City Brand Management, Graphic Design, and Logo Development
- City Manager Presentations & Handouts
- Communications Campaign Management
- Crisis Communications
- Electronic Messaging Center Management
- Employee Retention & Recruitment Support
- Internal Communications Development & Support
- Media Relations/Facilitation
- Outreach/Engagement Process Review
- Overall Website Management & Departmental Content Support
- PEG Channels Management (Government & Public)
- PEG Equipment Fund Grant Management
- Photography & Video Production
- Project-Specific Community Engagement
- Publication Development (Content creation, layout/design, printing, distribution)
- Social Media Channel Management & Support
- Special Event Promotion & Management
- Staff Support to Cable TV Commission
- Survey Development & Deployment
- Video Broadcast/Streaming System & Equipment Management

COMMS OFFICE STAFFING (6.25 FTE)



PAST YEAR'S HIGHLIGHTS



THE CITY OF DUBUQUE
Masterpiece on the Mississippi

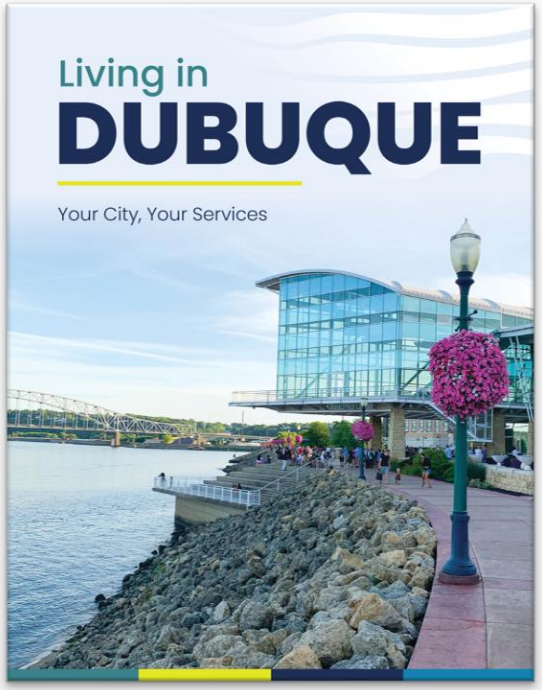
Promotion of Programs & Services

- Air Service Marketing
- City Focus Magazine – Feb. 2025
- Infrastructure Projects: Notifications & Engagement
- Pet Licensing Campaign & New Vendor
- Police Department Annual Report
- City Services Guide – May 2025

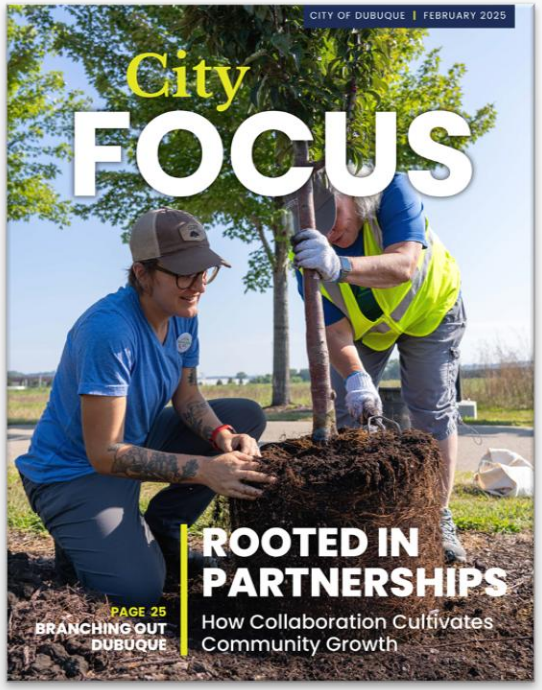
Publications



City News & Utility Bill Inserts



City Services Guide



City Focus Magazine



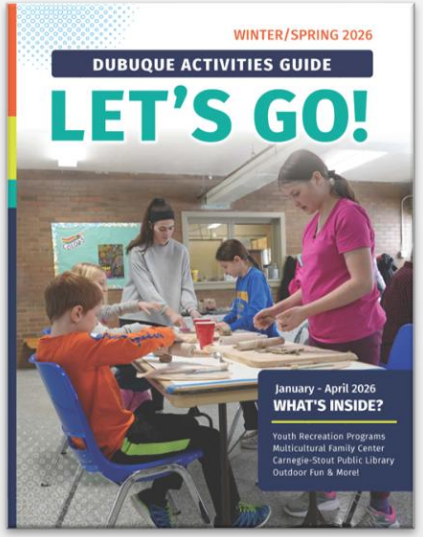
Let's Go! Dubuque Activities Guide

Comms Office Support of Parks & Recreation

- Let's Go! Activities Guide
- Seasonal Employee Recruitment
- Bunker Hill Golf Course
- Port of Dubuque Marina
- After School Sports programs
- Adult Athletics Leagues
- Miracle League of Dubuque
- Flora & Sutton Pools
- Custom Outdoor Banner Advertising Program
- Fall Festival and Kite Tales events
- Public input opportunities for Parks and Recreation Comprehensive Master Plan, new park projects
- Ribbon-cuttings for 3 new parks
- Photography and video of programming and events









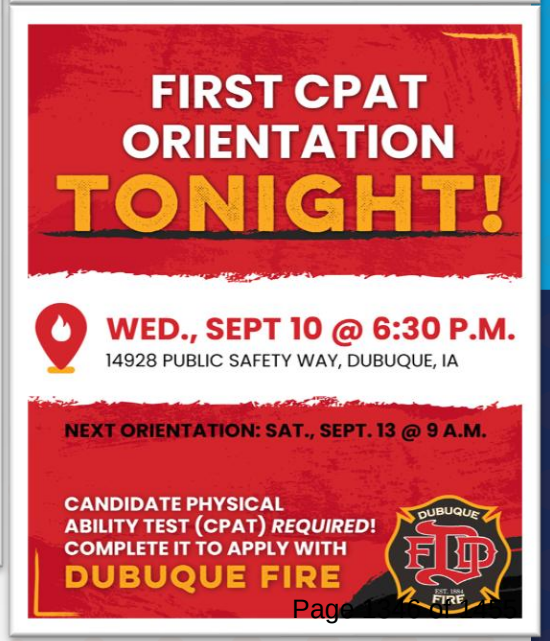


Staff Recruitment Support

- Parks & Recreation Temporary Employees
- Fire Department
- Police Department
- Boards & Commissions
- General
  - Hiring/Jobs posts consistently generate the most clicks of all City Facebook posts







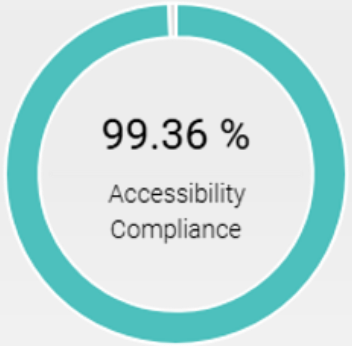
Accessibility

- Website Content Accessibility Guidelines (WCAG) 2.1 AA Compliance
  - Descriptive audio for videos (in process)
  - Closed captioning (7,075 minutes of video in CY2025)
  - PDF conversion software implemented

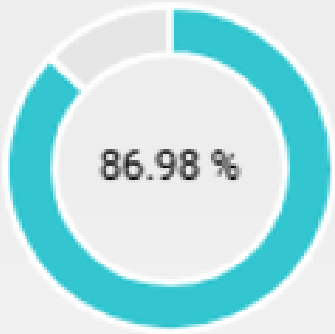
Errors and Warnings



Only Errors



Local Government Industry Average



Facilitating Transparency

- Live broadcasts/streams and archives of city council and zoning meetings
- PEG channels: CityChannel Dubuque & CityChannel Graphics
- Promotion of City budget process and public input opportunities
- Project/initiative updates
- Website modules & management



Media Relations

- Over 180 news releases issued in the last 12 months
- Coordinating responses to interview requests and media inquiries
- Interview prep and media training for staff







ODAA

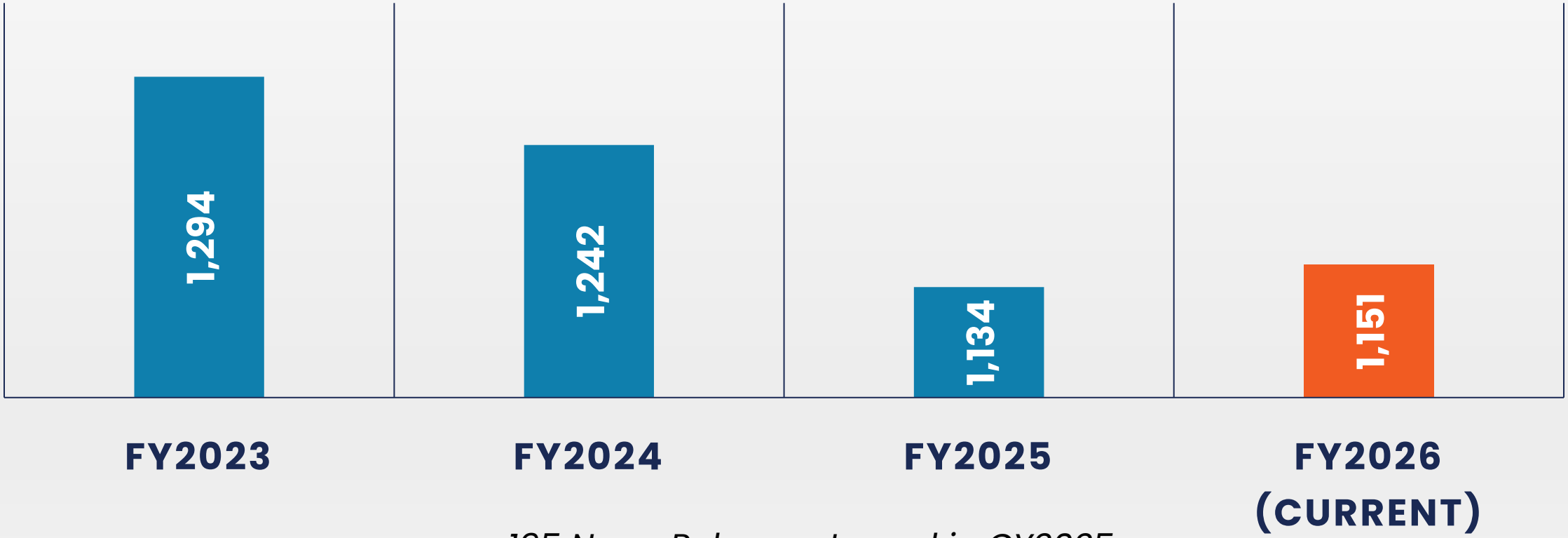
- Signage design: parking ramps, floodwall, interpretive, and wayfinding
- Ribbon-cuttings, groundbreakings, and project kick-offs
- Business cards, nametags, trading cards
- Staff photos
- Internal communications support





Comms Office Performance Measures

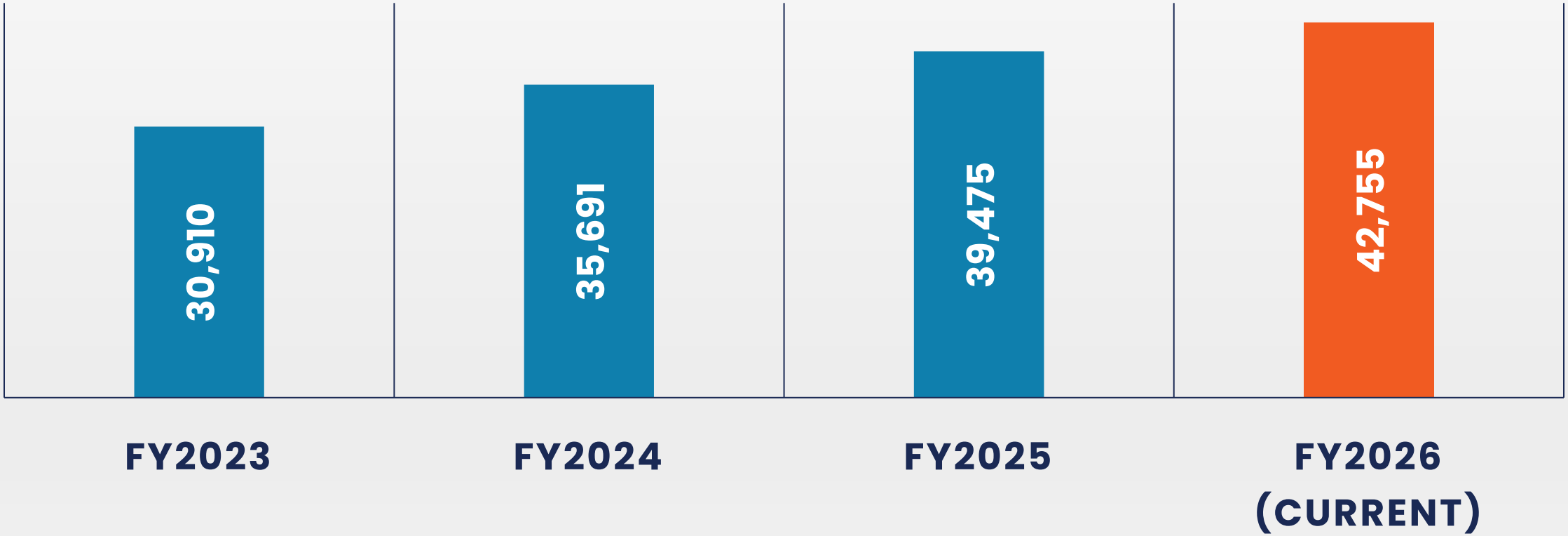
News Release Notify Me Subscribers



195 News Releases Issued in CY2025

Comms Office Performance Measures

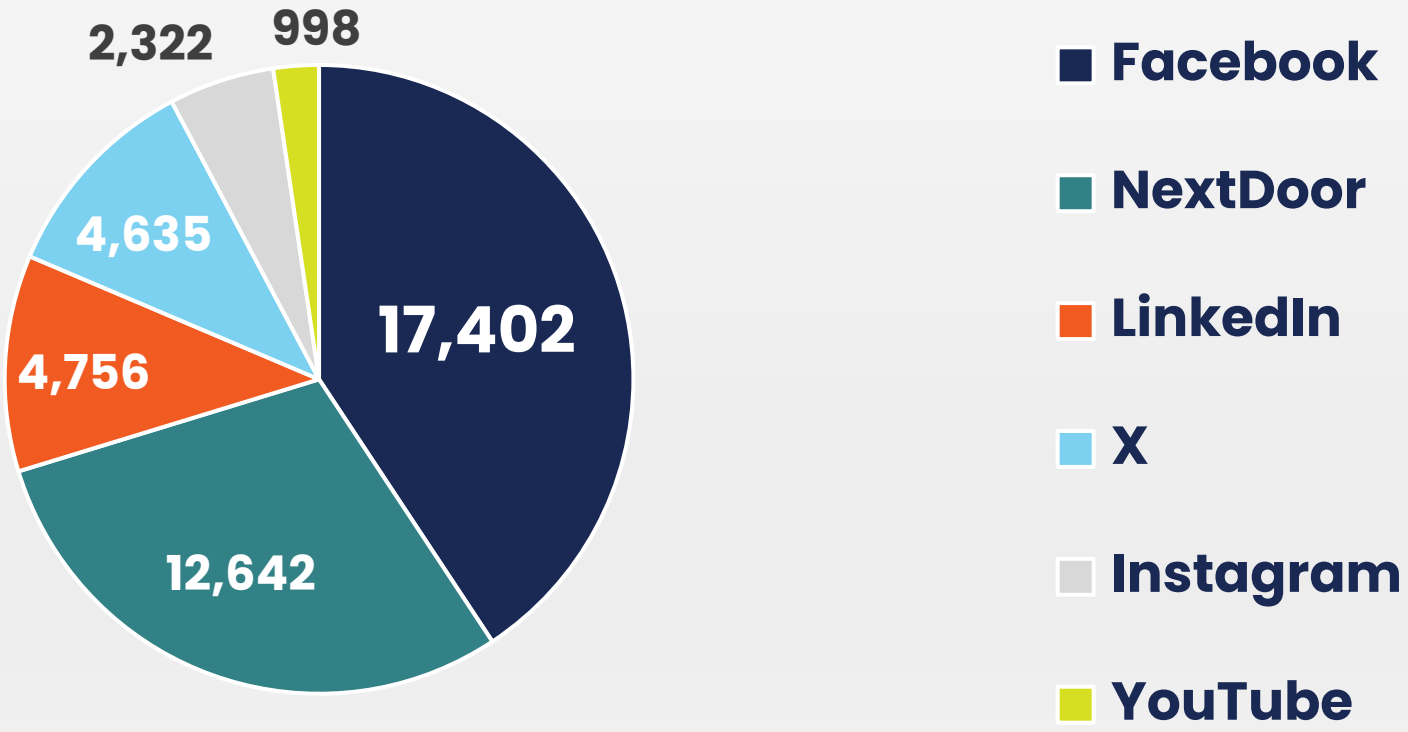
Social Media Followers



Combined total of Facebook, X, Instagram, LinkedIn, Nextdoor, and YouTube (new metric for 2026)

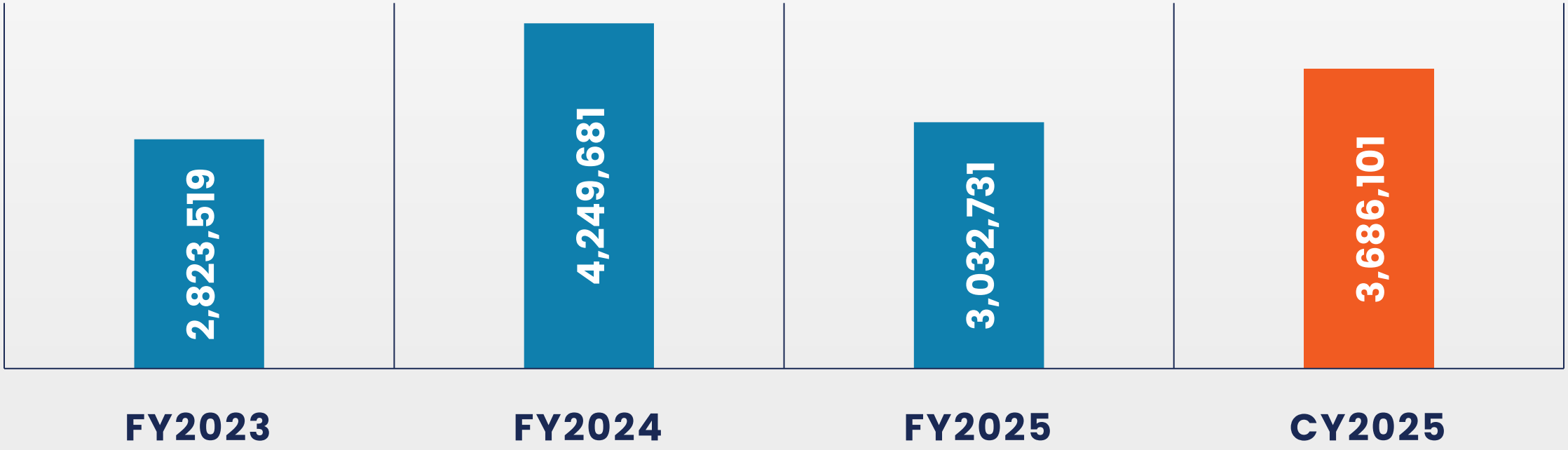
Comms Office Performance Measures

Distribution of Social Media Followers



Comms Office Performance Measures

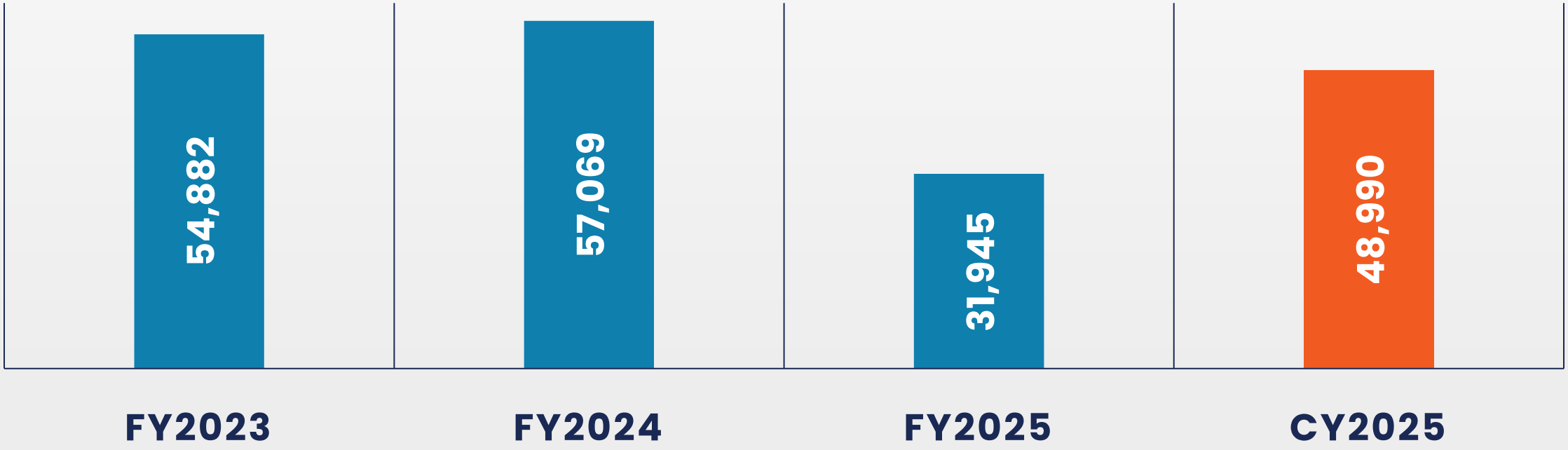
Social Media Reach



Combined total of Facebook, X, Instagram, LinkedIn, Nextdoor, and YouTube

Comms Office Performance Measures

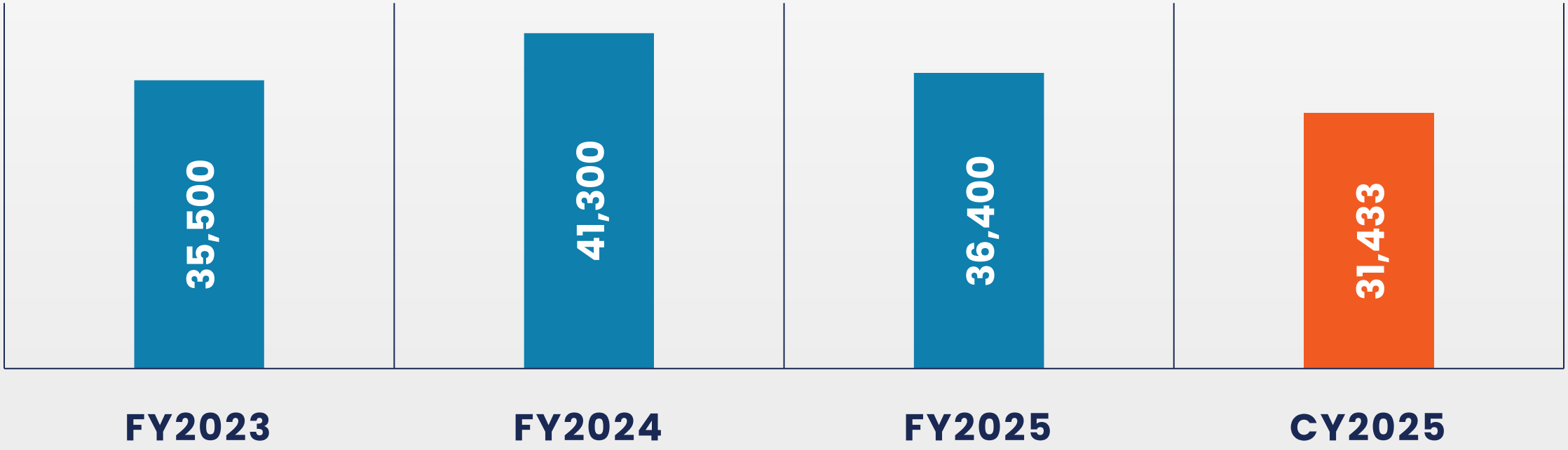
Social Media Engagement



Combined total of Facebook, X, Instagram, LinkedIn, Nextdoor, and YouTube

Comms Office Performance Measures

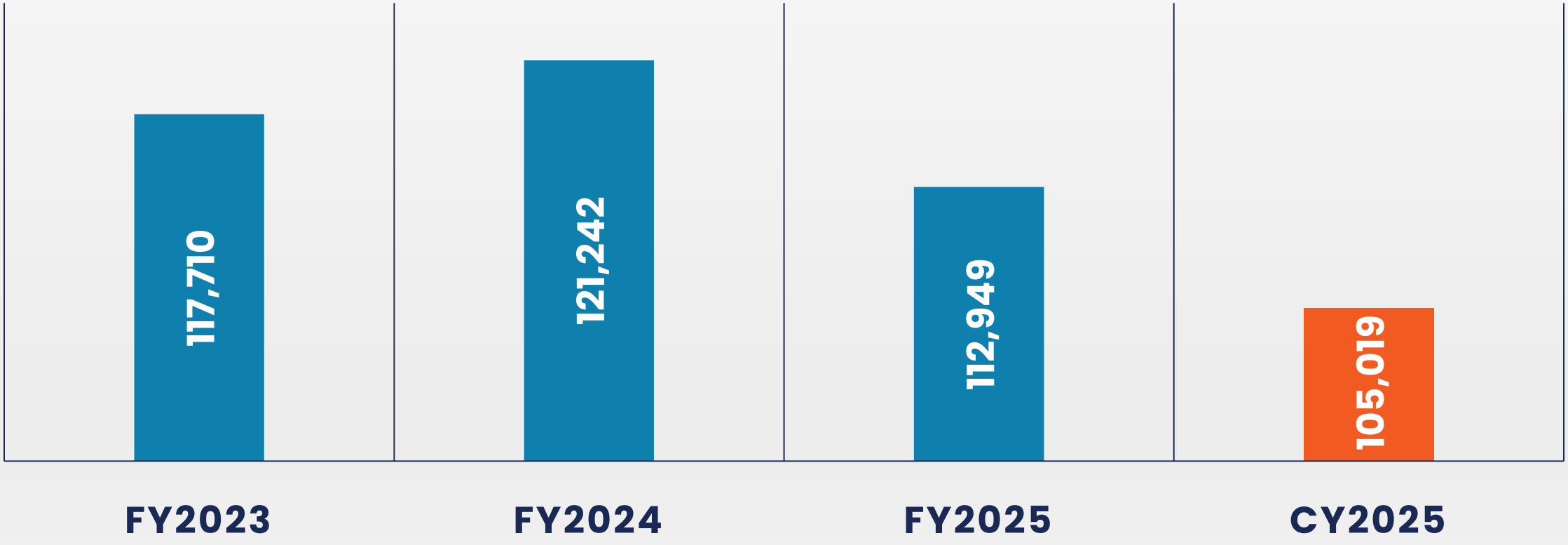
City of Dubuque YouTube Video Views



CY2025 Watch Time = 1,587 hours
Q1 2026: 10,665 views, including 658 livestream views (launched in January)

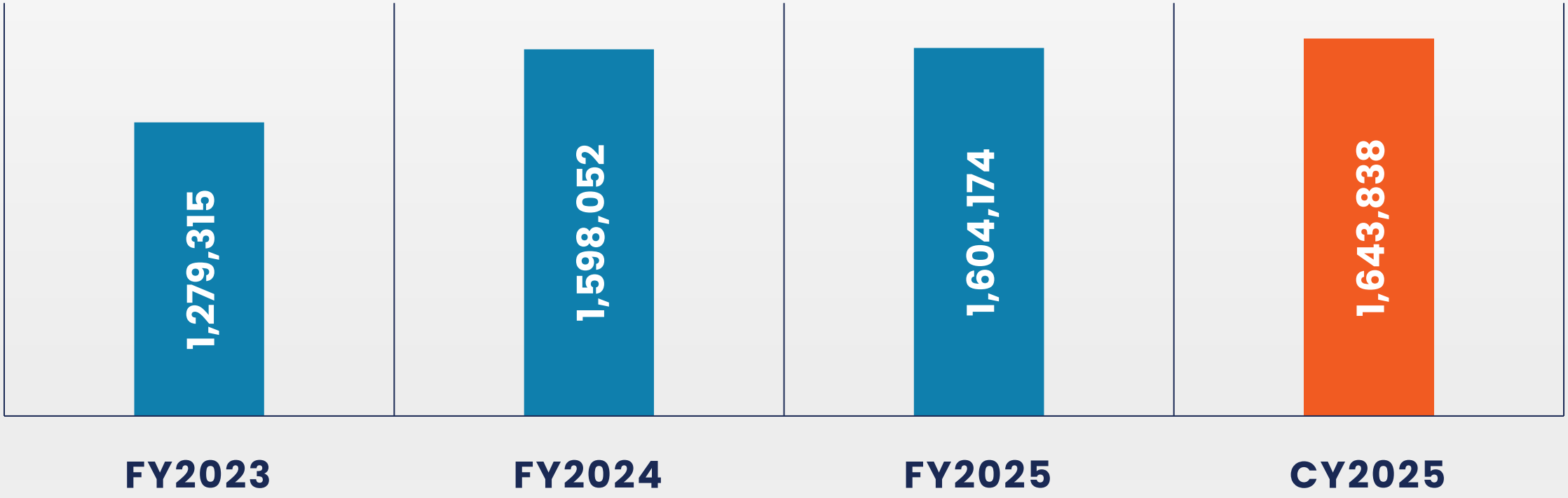
Comms Office Performance Measures

City Website: Homepage Views



Comms Office Performance Measures

City Website: Total Page Views



Comms Office Performance Measures

City Website: Top Pages Visited in CY2025

1. Homepage: 105,019 views
2. Search: 81,632 views
3. Utility Billing: 78,197 views
4. Join Our Team: 30,288 views
5. Bunker Hill Golf Course: 29,677
6. Bid Postings: 27,312 views
7. Flora & Sutton Pools: 27,269 views
8. Miller Riverview Campground: 24,088 views
9. Staff Directory: 23,178 views
10. Housing Choice Voucher Program: 22,149 views
11. Recreation Division: 20,723 views
12. Eagle Point Park: 18,199 views
13. City Departments: 17,848 views
14. The Jule: 17,429 views
15. Parks & Recreation: 15,783 views
16. Police: 15,319 views
17. News Flashes: 15,174
18. Curbside Collection: 13,992
19. Large Item Pick-Up: 12,263
20. Housing & Community Development: 11,729

Cable TV Commission

Jennifer Tigges | Appointed April 1993

Ron Tigges | Appointed Aug. 1993

Pauline Maloney | Appointed July 2005

Georgina Guerrero Galvan | Appointed Dec. 2023

Tom Eckermann | Appointed Feb. 2025

Thank you for your service!

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Cable TV Commission

Provides funding recommendations to City Council for PEG Equipment Grant Programs. The PEG fund, established under a former Cable TV franchise agreement to support PEG access equipment needs, no longer receives contributions beyond accrued interest.

PEG Grant Program	2025	2026
Community	**4 awarded totaling nearly $22,900**	**3 recommended totaling approximate $20,100** *(In approval process)*
Channel Operator	**4 requests awarded totaling nearly $44,500**	**3 recommended totaling approximately $103,800** *(To date recommended & approved)*









THE CITY OF DUBUQUE
Masterpiece on the Mississippi





Comms Office

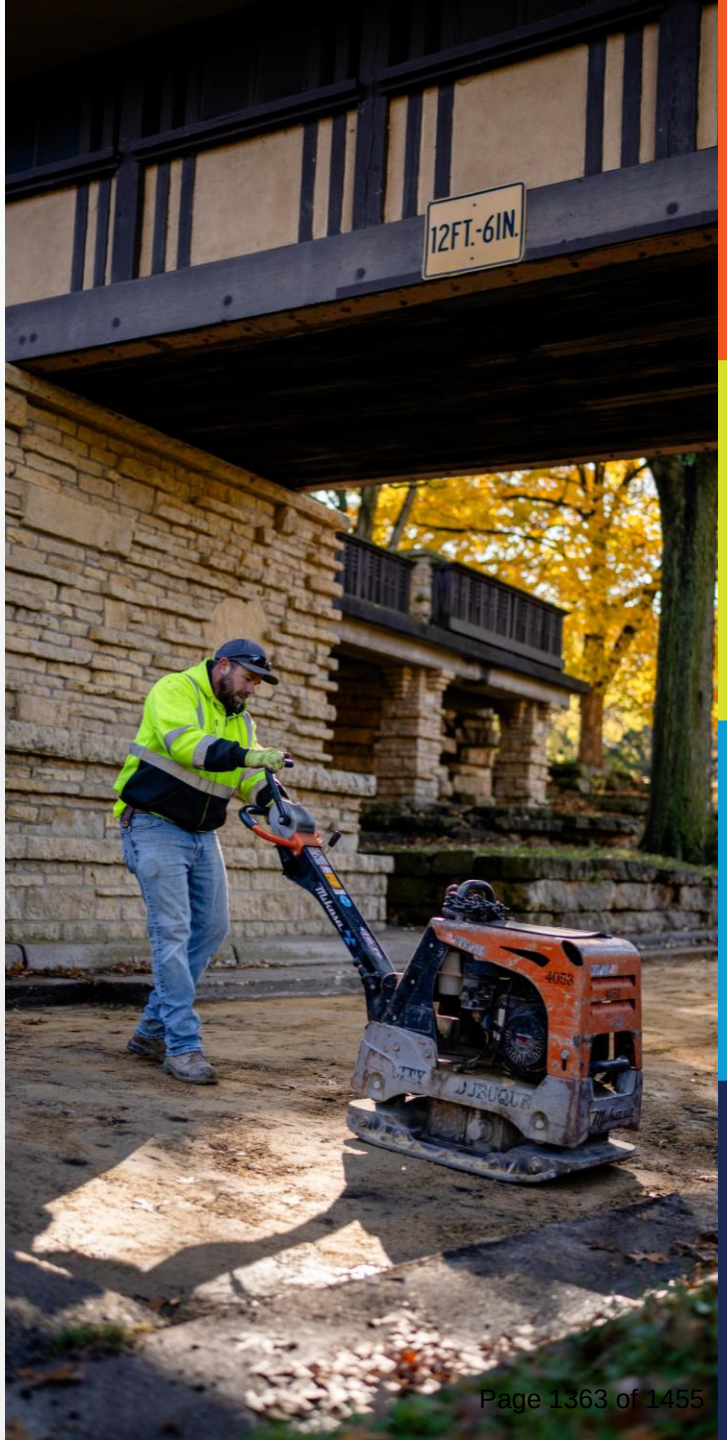
Current Initiatives

- Website Content Accessibility Guidelines Compliance
- Community PEG Grant Awards
- Temporary Parks & Recreation Employee Recruitment
- Fire Department Annual Report
- RAGBRAI Public Information Campaign
- Solid Waste Communication Campaign

Comms Office

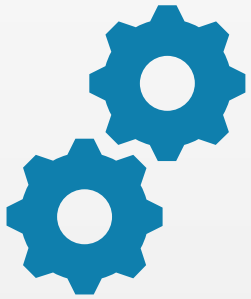
Future Initiatives

- Website Contract Consolidation
- AI Chatbot for Website
- Website Accessibility & Navigation
- Annual Report/City Focus Magazine
- City Council Chambers Broadcast System Update



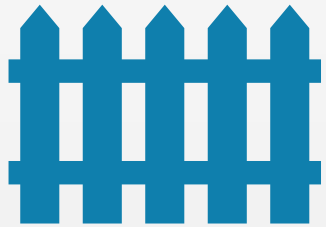
Comms Office

FY 2027 REQUESTED PROPERTY TAX SUPPORT



$203,225

Net Property Tax Support Request



$3.18

Average homeowner's* property tax cost for the Communications Office

(*Avg. home value of $213,211)

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THANK YOU!

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April 15, 2026

City of Dubuque
City Council

BUDGET PRESENTATIONS # 4.

ITEM TITLE: Finance Fiscal Year 2027 Budget Presentation

SUMMARY:

SUGGUESTED DISPOSITION:

ATTACHMENTS:

1. 27 Policy Book Volume IV - Finance Updated
2. Finance - FY27 Budget Presentation_2026_04_15

Finance

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FINANCE DEPARTMENT

Budget Highlights	FY 2025 Actual	FY 2026 Budget	FY 2027 Requested	% Change From FY 2026 Budget
Expenses				
Employee Expense	$2,362,925	$2,675,048	$ 2,863,355	7.0 %
Supplies and Services	$1,716,273	$1,188,388	$ 1,470,053	23.7 %
Electric and Gas Utility Franchise Fee Rebates	$ 771,499	$ 871,978	$ 1,082,524	24.1 %
Investment Manager and Custodial Service Fees	$ 56,031	$ 53,620	$ 58,620	9.3 %
Machinery and Equipment	$ 5,058	$ 44,379	$ 17,500	-60.6 %
Non-Expense Accounts	$ 6,184	$ (7,871)	$ (10,297)	30.8 %
Total	$4,917,970	$4,825,542	$ 5,481,755	13.6 %
Abated Debt - General Ledger Software	$ 50,700	$ 50,404	$ 48,001	-4.8 %
Abated Debt - Franchise Fee Litigation	$ 198,091	$ 195,825	$ 196,475	0.3 %
Total Expense	**$5,166,761**	**$5,071,771**	**$ 5,726,231**	12.9 %
Resources				
Miscellaneous Revenue	$ 125,091	$ 110,481	$ 111,900	1.3 %
Electric and Gas Utility Franchise Fees	$ 969,590	$1,067,803	$ 1,278,999	19.8 %
Sales Tax 20% for Debt Abatement	$ 50,700	$ 50,404	$ 48,001	-4.8 %
Overhead & Utility Billing Recharges to Enterprise Funds	$2,932,998	$3,117,529	$ 3,559,645	14.2 %
Greater Downtown TIF Loan Repayment	$ —	$ —	$ 11,979	0.0 %
Total Revenue	**$4,078,379**	**$4,346,217**	**$ 5,010,524**	15.3 %
Property Tax Support	$1,088,382	$ 725,554	$ 715,707	$ (9,847)
Percent Increase (Decrease)				(1.36)%
Personnel - Authorized FTE	**24.51**	**25.51**	**26.31**	

Improvement Package Summary

1 of 3

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package is to provide funding for consultants to assist the City in expanding and strengthening its safety programs, building on current initiatives and implementing procedures within departments. This improvement package request supports the City Council goal: Healthy and Safe Community.

Related Cost:	$25,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	$19,555	Administrative Overhead	Non-Recurring	
Net Cost:	$ 5,445			
Activity: Accounting				

2 of 3

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package provides funding to ensure the City can promptly replace and maintain critical safety equipment to protect employees and the public. These funds enable rapid emergency response and support compliance with safety regulations identified through safety walkthroughs, audits, or near-miss reports, primary for needs that may not be budgeted within individual departments. This improvement package request supports the City Council goal: Healthy and Safe Community.

Related Cost:	$10,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	$ 7,822	Administrative Overhead	Non-Recurring	
Net Cost:	$ 2,178			
Activity: Accounting				

3 of 3

This improvement package was submitted as recurring but is being recommended as non-recurring. The purpose of this improvement package is to provide funding to acquire and sustain technology is essential to a safe, secure, and reliable operating environment for employees and the public. Investment in modern, safety-focused systems—such as Safety Data Sheet (SDS) management and preventive maintenance software—enables early identification of safety risks, accelerates incident response, and supports compliance with applicable safety, security, and data protection requirements. Proactive investment in these technologies reduces the likelihood and severity of incidents, ensures continuity of operations, and protects people, data, and critical assets. This improvement package request supports the City Council goal: Healthy and Safe Community.

Related Cost:	$20,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	$15,644	Administrative Overhead	Non-Recurring	
Net Cost:	$ 4,356			
Activity: Accounting				

Significant Line Items

Employee Expense

1. FY 2027 employee expense reflects a 3% wage package increase for non-bargaining employees and 3.25% wage package increase for operating engineers as per the collective bargaining agreement between the City of Dubuque and the International Union of Operating Engineers which is in place from July 1, 2024 through June 30, 2029.

2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2026. The employee contribution of 6.29% is unchanged from FY 2026.

3. The City portion of health insurance expense is increased from $1,119 in FY 2026 to $1,175 in FY 2027 per month, per contract, which results in the annual cost to be increased by $14,762 or 5%. The increase per contract is due to the city contribution increasing 5.00% because of increasing health costs.

4. Overtime is unchanged from $7,950 in FY 2026 to $7,950 in FY 2027. FY 2025 actual was $317.

5. In FY 2026, Safety & Purchasing Interns (0.80 FTE) are requested for approval at the April 6, 2026 City Council meeting. Due to the timing of these budget documents, the FY 2027 budget includes these positions as approved. If these positions are denied, they will be remove from the FY 2027 budget.

Supplies & Services

6. Electric Franchise Fee Refund increased from $817,268 in FY 2026 to $1,016,968 in FY 2027. FY 2025 actual was $705,943. The increased budget is based on the annualized FY 2026 actuals. This line item represents refunds paid related to electric utility franchise fees. Electric utility providers collect franchise fees from their customers in the City limits through monthly billing. Electric utility providers then remit franchise fee revenue to the City. City ordinances allow sales tax exempt entities to request a refund from the City for the electricity franchise fees they pay.

7. Natural Gas Franchise Fee Refund increased from $54,710 in FY 2026 to $65,556 in FY 2027 based on FY 2025 actual of $65,556. This line item represents refunds paid related to natural gas utility franchise fees. Gas utility providers collect franchise fees from their customers in the City limits through monthly billing. Gas utility providers then remit franchise fee revenue to the City. City ordinances allow sales tax exempt entities to request a refund from the City for the gas franchise fees they pay.

8. Printing increased from $163,081 in FY 2026 to $167,067 in FY 2027. The FY 2025 actual was $166,911. This line item includes general printing and mailing needs such as envelopes, business cards, and brochures ($3,067), as well as outsourced mailing services for Utility Billing notices and bills ($164,000).

9. IT Recharges decreased from $125,898 in FY 2026 to $119,378 in FY 2027. This line item represents the recharge of Information Technology staff time related to processing checks, system back-ups and daily production for the financial software.

10. Technology Services increased from $640,349 in FY 2026 to $794,659 in FY 2027. This line item includes the following software subscriptions:

Software Licenses	FY 2026 Budget	FY 2027 Budget	% Change from FY 2026 Budget	
Finance Software	$ 10,102	$ 10,102	— %	
Lease Management Software	$ 13,696	$ 14,797	8 %	a
Online Reporting Software	$ —	$ 20,000	— %	b
Online Ticketing Software Licensing	$ 9,845	$ 9,845	— %	
ERP Software	$ 322,563	$ 372,936	16 %	c
Financial Service Contract	$ 41,628	$ 48,556	17 %	d
Balancing Act Budget Simulation	$ 8,700	$ 8,700	— %	
Report Writer Software	$ 110,000	$ 158,869	44 %	e
Indirect Rate Software	$ 11,000	$ 11,000	— %	
ERP - Utility Billing	$ 97,815	$ 124,254	27 %	
Kiosk Annual Maintenance	$ 8,000	$ 8,000	— %	
Check Scanner	$ 7,000	$ 7,600	9 %	f
Total	**$ 640,349**	**$ 794,659**	**24 %**	

a) Lease Management Software increased 8% based on anticipated price increase from the vendor.
b) Online Reporting Software replaced the old reporting software as it was not renewed after FY 2025.
c) ERP Software modules increased based on the estimated contract price.
d) Financial Service Contract increased 17% based on actual costs.

e) Report Writer Software increased 44% based on FY 2025 actual.
f) Check Scanner increased 9% based on FY 2025 actual plus an anticipated rate increase.

11. Credit Card Charge decreased from $45,439 in FY 2026 to $21,640 in FY 2027 based on the FY 2025 actual of $21,640. This line item represents fees paid for credit card transactions through the Payments system. Under the agreement with Payments system, all credit card transactions (online, phone and in person) have a 2.95% per transaction fee with a minimum fee of $2.50. This fee is passed directly to the utility billing customer. There is also a fee of $0.25 per e-check transaction for online and phone utility bill payments, which is absorbed by the City.

Machinery & Equipment

12. Equipment replacement items at the maintenance level include ($17,500):

Finance Machinery and Equipment	
Accounting/Payroll/Treasury	
Smartphones	$ 1,200
Utility Billing/Parking Tickets	
Chairs	$ 6,300
Total Equipment	**$ 7,500**

Debt Service

13. Annual debt service payment includes the following ($245,905):

Amount	Debt Series	Source	Purpose	Final Payment	Call Date
$ 196,475	2016A G.O.	Debt Levy	Franchise Fee Settlement	2035	
$ 15,201	2021A G.O.	Sales Tax	General Ledger Software	2041	2028
$ 34,229	2022A G.O	Sales Tax	General Ledger Software	2042	2029
$ 245,905	**Total Finance Debt Service**				

Revenue

14. Franchise Fees increased from $6,106,745 in FY 2026 to $7,102,341 in FY 2027. FY 2025 actual was $5,601,898. Electric and natural gas utility providers collect franchise fees from customers in the City limits through monthly billing. The utility providers then remit franchise fee revenue to the City.

    i. Electric Franchise Fee increased from $5,075,053 in FY 2026 to $5,358,847 in FY 2027. FY 2025 actual was $3,858,403.

    ii. Natural Gas Franchise Fee increased from $1,031,692 in FY 2026 to $1,743,494 in FY 2027. FY 2025 actual was $1,743,494.

15. Forfeitures/Penalties increased from $9,363 in FY 2026 to $17,225 in FY 2027. FY 2025 actual was $26,075. This line item represents administrative collection fees and administrative fees for tax liens.

16. Reimbursements decreased from $95,000 in FY 2026 to $88,753 in FY 2027. The FY 2025 actual was $88,759. This line item includes the rebate revenue received on City purchases made with purchase cards (1% rebate) as well as enrolled virtual card vendor spend as rebate revenue (1% rebate). A virtual card payment is equivalent to that of a credit card transaction. Suppliers that choose to participate in the virtual card program receive an automated email notification for each processed payment from the Finance Department. This replaces a traditional check or ACH transaction, pending vendor acceptance into the City's virtual card program, and captures additional transactions not typically paid using a purchasing card. These emails contain a link to a secure web portal where the supplier obtains the unique Visa credit card account number, the amount to charge, and the other pertinent details of the transaction needed to process and reconcile the payments using their Point-of-Sale device/software. The credit card account number changes with each payment so suppliers are not required to keep this information on file. The standard processing fees administered by the supplier's acquiring bank still apply.

17. Revenue received from Enterprise Funds for Utility Billing and administrative overhead charges increased from $3,117,529 in FY 2026 to $3,559,645 in FY 2027.

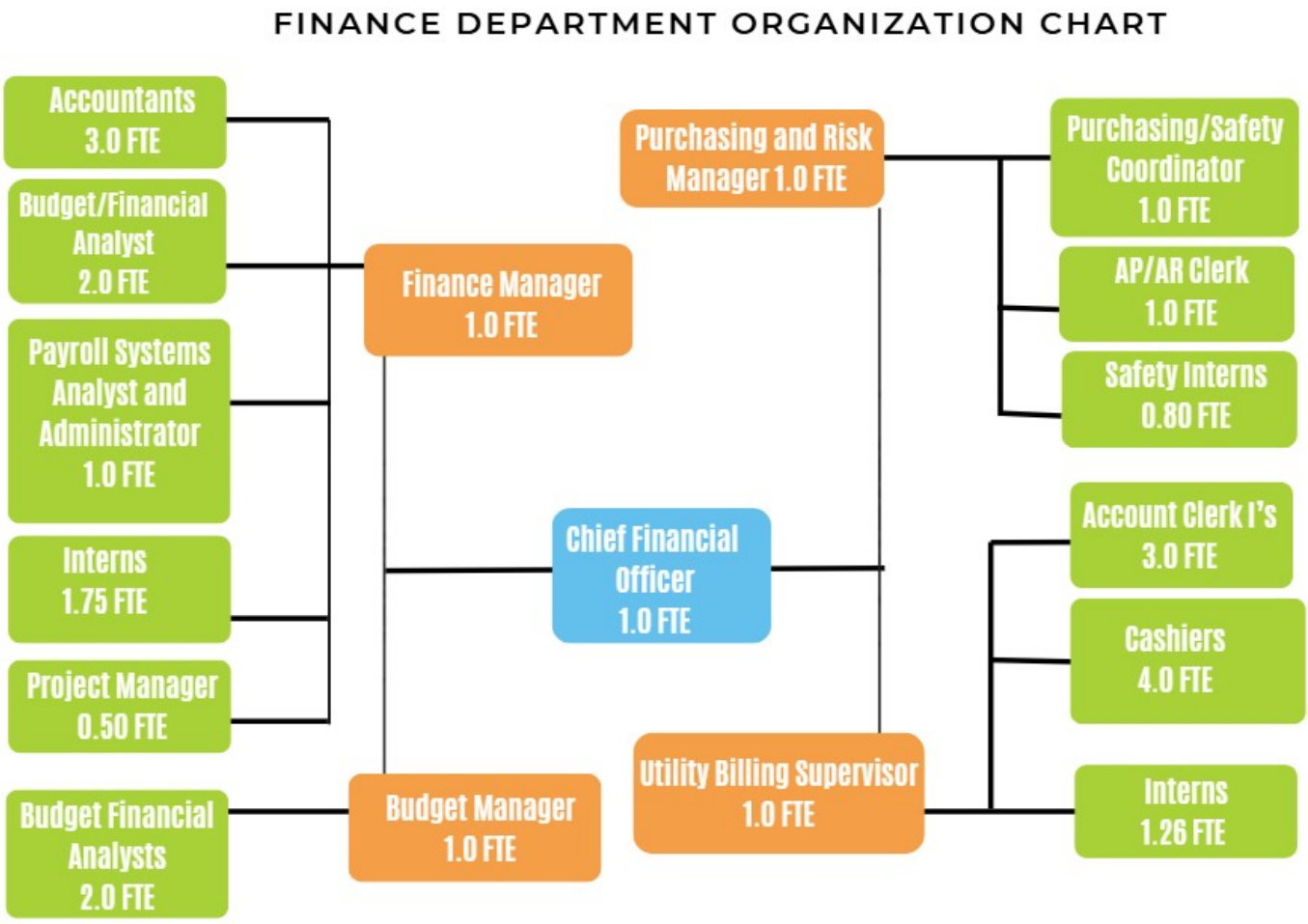
Miscellaneous

18. City-wide interest revenue decreased from $6,146,519 in FY 2026 to $5,174,250 in FY 2027. The FY 2025 actual was $9,457,260. The FY 2027 budget is based on projected cash balance, projected interest rates, and the new banking services agreement tied to a thirteen week T-bill plus five basis points.

Interest by Fund	FY 2025 Actual	FY 2026 Budget	FY 2027 Budget
General Fund	$ 4,799,000	$ 2,300,097	$ 1,620,974
PEG Equipment Fund	$ 45,127	$ 720	$ 34,718
Dubuque Industrial Center West TIF	$ 175,998	$ 169,731	$ 179,955
Greater Downtown TIF	$ 585,269	$ 460,033	$ 514,323
Technology Park TIF	$ 6,542	$ 4,587	$ 7,432
Lake Ridge TIF	$ 23	$ —	$ 21
North Cascade TIF	$ 22,680	$ 27,326	$ 54,403
English Ridge TIF	$ 6,221	$ 13,834	$ 17,629
South Pointe TIF	$ 5,675	$ 3,814	$ 13,014
Rustic Point TIF	$ 4,550	$ 3,643	$ 13,822
Downtown Loan Pool	$ 88,441	$ 87,185	$ 82,475
Veterans Memorial Maintenance	$ 9,383	$ 8,433	$ 8,722
Library Trust	$ 47,344	$ 45,124	$ 42,955
Police Canine Trust	$ 371	$ 347	$ 120
Airport Customer Facility Charge	$ 12,233	$ 10,878	$ 10,463
Special Assessment	$ 1,135	$ 3,971	$ 602
Housing Choice Voucher	$ 97	$ 904	$ 342
Media Services	$ 9,953	$ 21,829	$ 130
Construction Escrow	$ —	$ 225	$ —
Debt Service	$ 5	$ —	$ 1,358
Street Construction	$ 314,995	$ 330,430	$ 261,248
DICW Construction	$ 1,418	$ 1,322	$ 1,279
Sales Tax Increment	$ 757,451	$ 679,168	$ 590,745

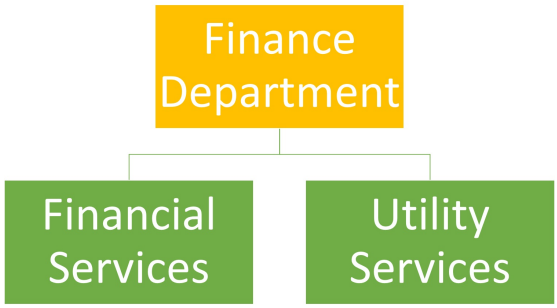
Interest by Fund	FY 2025 Actual	FY 2026 Budget	FY 2027 Budget
Sales Tax 20%	$ 210,539	$ 216,285	$ 197,443
General Construction	$ 95,932	$ 69,193	$ 46,498
Golf Construction	$ 4,794	$ 5,375	$ 3,100
Airport Construction	$ 15,980	$ 18,501	$ 12,858
Passenger Facility Charge	$ 94	$ 2,859	$ 992
Lyons Peony Trust	$ 4,208	$ 6,991	$ 2,932
Library Gift Trust	$ 814	$ 766	$ 674
Water Operations	$ 433,213	$ 427,045	$ 212,517
Water Capital	$ 125,943	$ 75,549	$ 352,184
Salt Operations	$ 2,942	$ 2,987	$ 2,253
Sanitary Sewer Operations	$ 217,729	$ 213,232	$ 193,156
Sanitary Capital	$ 123,223	$ 98,590	$ 34,869
Stormwater	$ 310,206	$ 273,769	$ 92,144
Stormwater Capital	$ 22,931	$ 16,215	$ 165,784
Parking Operations	$ 43,809	$ 24,606	$ —
Parking Capital	$ 57,701	$ 54,239	$ 31,719
Refuse Operations	$ 54,183	$ 91,227	$ 22,160
Transit Capital	$ 114	$ 136	$ 62
Landfill Operations	$ 638,194	$ 375,353	$ 346,171
Total	**$ 9,256,460**	**$ 6,146,519**	**$ 5,174,246**

Finance Department Organization Chart

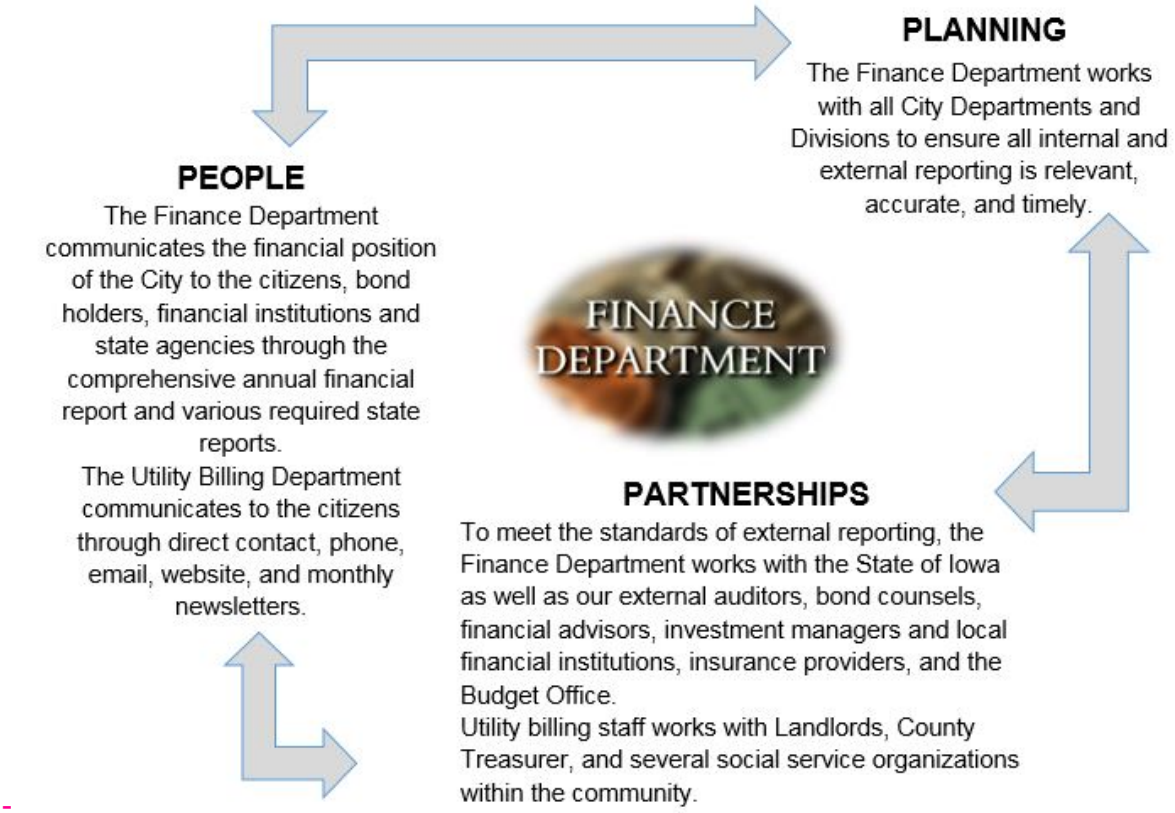


FINANCE DEPARTMENT

The City of Dubuque Finance Department promotes excellence internally through all-encompassing communication, support, and teamwork and strives for authentic connections between unique individuals to create harmonious service to our citizens and co-workers. The Finance Department strives to create an environment that is inclusive, transparent, accessible, and forged by clear communication, providing dependable customer service in a fun and enjoyable environment. We are unique. We are Dubuque.

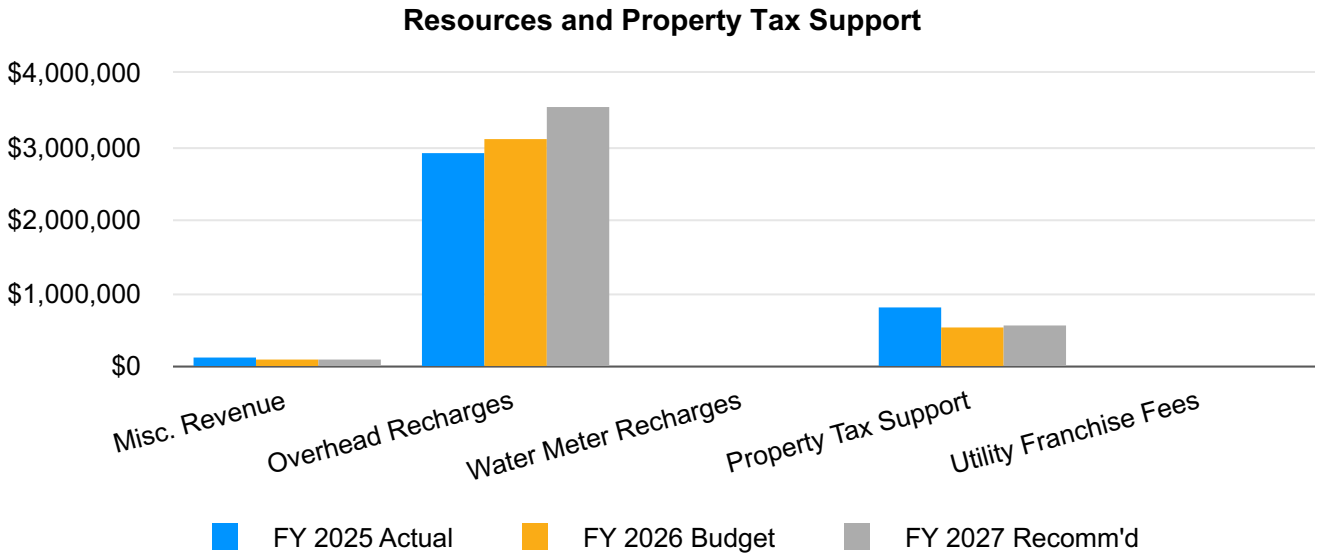


SUCCESS IS ABOUT PEOPLE, PLANNING AND PARTNERSHIPS LEADING TO OUTCOMES

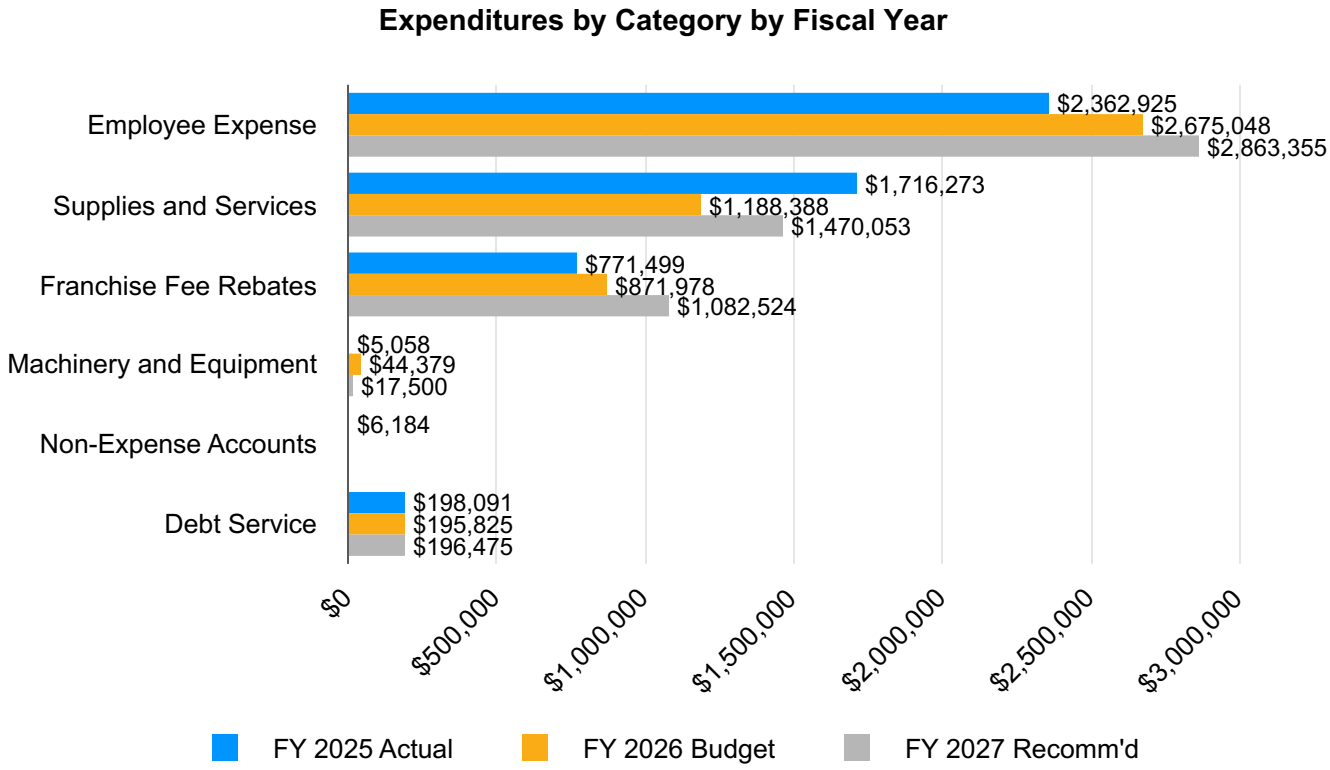


FINANCE DEPARTMENT

	FY 2025	FY 2026	FY 2027
Full-Time Equivalent	24.51	25.51	26.31



The Finance Department is supported by 26.31 full-time equivalent employees, which accounts for 50.00% of the department expense as seen below. Overall, the department's expenses are expected to increase by 12.90% in FY 2027 compared to FY 2026.



FINANCE DEPARTMENT

Financial Service

Mission & Services

Financial Services preserve the City's strong financial condition through responsible financial strategies and effective management of City resources. Responsibilities include financial policy, cash management, debt management, accounting, payroll, accounts payable, purchasing, risk management, grant assistance, auditing and reporting for the City of Dubuque.

Financial Service Funding Summary			
	FY 2025 Actual	FY 2026 Budget	FY 2027 Requested
Expenditures	$3,344,346	$3,157,577	$3,804,030
Resources	$1,601,169	$1,679,456	$2,114,142

Financial Service Position Summary	
	FY 2027
Chief Financial Officer	1.00
Finance Manager	1.00
Purchasing & Risk Manager	1.00
A/R & A/P Clerk	1.00
Purchasing/Safety Coordinator	1.00
Budget/Financial Analyst	2.00
Senior Payroll Accountant	1.00
Payroll Systems Analyst	1.00
Accountant	2.00
Project Manager	0.50
Purchasing & Safety Interns	0.80
Finance Intern	1.75
Total FT Equivalent Employees	**14.05**

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

1 Activity Objective: Provide transparency of City finances through the Comprehensive Annual Financial Report (CAFR).

Performance Measure (KPI)	Target	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	Performance Indicator
Receive the Certificate of Excellence in Financial Reporting	Yes	Yes	Yes	Yes	**Goal Met**

FINANCE DEPARTMENT

Utility Services

Mission & Services

Utility Services is responsible for maintaining positive customer relations for over 24,000 customers. Utility services include water, sewer, stormwater and refuse. Utility Billing staff work with customers answer questions, schedule service, solve problems and collect payments. The billing activity manages the customer data base and depository for all utility billing and parking violations. Bills are computed and issued, and monies are received and recorded. Staff is available to address customer's service needs and billing inquiries.

Utility Services Funding Summary			
	FY 2025 Actual	FY 2026 Budget	FY 2027 Requested
Expenditures	$996,516	$1,129,372	$1,128,260
Resources	$1,052,845	$1,140,777	$1,127,599

Utility Services Position Summary	
	FY 2027
Utility Billing Supervisor	1.00
Finance Intern	1.26
Account Clerk I	3.00
Cashier	4.00
Total FT Equivalent Employees	**9.26**

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

1 Activity Objective: Improve utility billing processes and procedures and service delivery through the use of technology.

Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimated	Performance Indicator
% of City water customers using the online customer water portal	50%	44%	55%	55%	**Goal Met**
% of UB customers using e-billing	20%	19%	23%	20%	**Goal Met**
% of UB customers using direct payment (ACH)	30%	37%	38%	40%	**Goal Met**

FINANCE DEPARTMENT

Budget

Mission & Services

The Budget Office is responsible for the preparation, development, reconciliation, compliance, and implementation of the City's annual operating and five-year capital budgets. Included in this work is the development of all budget reporting guidelines, debt issuance, and compliance with Local and State reporting requirements.

In addition, the Budget Office coordinates with various City departments with reporting and filing obligations of alternative funding sources such as grants and user fees. Maintenance of the five-year financial plan is critical in providing decision makers with strategic financial information. Budget staff regularly monitor and report on operating and capital budget activities, as well as report on debt-related activities.

Budget Funding Summary			
	FY 2025 Actual	**FY 2026 Budget**	**FY 2027 Requested**
Expenditures	$560,627	$538,593	$549,465
Resources	$0	$0	$0

Budget Position Summary	
	FY 2027
Budget/Financial Analyst	2.00
Budget Manager	1.00
Total FT Equivalent Employees	**3.00**

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable and Effective Service Delivery

1 Activity Objective: Engage and empower residents to provide input and participate in the budget process.

Performance Measure (KPI)	Target	FY 2024 Actual	FY 2025 Actual	FY 2026 Estimated	Performance Indicator
# of resident budgets submitted on Balancing Act Budget Simulation*	100	8	0	5	**Goal Not Met**
# of individuals reached through budget public engagement sessions	+10 Annually	11	15	22	**Goal Not Met**

2 Activity Objective: Promote transparency and communicate budget information to residents in a user-friendly and understandable way.

# page views: Balancing Act Budget Simulation Tool*	+2% Annually	335	171	459	**Goal in Progress**

**Balancing Act was launched in Fiscal Year 2019*

Recommended Operating Revenue Budget - Department Total

74 - FINANCE DEPARTMENT

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
100 - General				
4A - Charges for Services				
45300 - Forfeitures/Penalties	(9,363)	(26,075)	(9,363)	(17,225)
45305 - Collection Fees	273	1,257	—	—
45500 - Miscellaneous Chg for Svcs	(424)	(228)	(424)	(228)
47100 - Reimbursements	(100,277)	(88,759)	(95,000)	(88,753)
47150 - Refunds	(75)	(117)	—	—
47820 - Specialized Services	(5,528)	(5,364)	(5,694)	(5,694)
4A - Charges for Services Total	**(115,394)**	**(119,286)**	**(110,481)**	**(111,900)**
4N - Transfers				
49600 - Transfer in Water Op	(477,274)	(640,620)	(683,609)	(781,620)
49610 - Transfer In Sanitary Op	(516,315)	(651,128)	(694,558)	(781,620)
49620 - Transfer in Storm Op	(439,437)	(635,390)	(678,159)	(781,620)
49650 - Transfer in Parking Op	(111,831)	(151,069)	(154,418)	(172,258)
49670 - Transfer in Refuse Op	(516,315)	(648,694)	(692,023)	(781,620)
49950 - Transfer in DMASWA Gen	(140,187)	(206,097)	(214,762)	(260,907)
4N - Transfers Total	**(2,201,359)**	**(2,932,998)**	**(3,117,529)**	**(3,559,645)**
200 - Debt Service				
4N - Transfers				
49304 - Transfer in Sales Tax 20%	(51,661)	(50,700)	(50,404)	(48,001)
4N - Transfers Total	**(51,661)**	**(50,700)**	**(50,404)**	**(48,001)**
813 - Stores/Printing				
4A - Charges for Services				
47860 - Central Stores Services	(8,977)	(5,804)	—	—
4A - Charges for Services Total	**(8,977)**	**(5,804)**	**—**	**—**
4N - Transfers				
49100 - Transfer in General Fund	—	(33,339)	—	—
4N - Transfers Total	**—**	**(33,339)**	**—**	**—**
FINANCE DEPARTMENT - Total	**(2,377,391)**	**(3,142,127)**	**(3,278,414)**	**(3,719,546)**

Recommended Operating Expenditure Budget - Department Total

74 - FINANCE DEPARTMENT

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
6A - Salaries & Wages				
100 - General				
60100 - Salaries-Regular Full Time	1,489,235	1,635,304	1,821,431	1,942,523
60200 - Salaries - Regular Part Time	47,335	78,672	59,516	61,284
60300 - Hourly Wages - Temp/Seasonal	70,138	41,943	129,827	157,865
60400 - Overtime	8,305	317	7,950	7,950
60630 - Special Pay Sick Lv Payout Ret	—	5,724	8,001	7,966
60635 - Special Pay Sick Lv Payout 50%	2,499	1,610	2,510	1,204
60640 - Special Pay - Vacation Payout	—	17,598	—	—
60710 - Special Pay - Parental Leave	42,342	3,269	—	—
60760 - Spec Pay - Moving Allowance	7,085	—	—	—
6A - Salaries & Wages Total	**1,666,939**	**1,784,437**	**2,029,235**	**2,178,792**
6B - Employee Benefits				
100 - General				
61100 - FICA - City Contribution	117,701	129,879	155,236	166,679
61300 - IPERS - City Contribution	152,253	162,105	190,568	204,411
61510 - Health Insurance	301,160	282,110	295,306	310,068
61540 - Life Insurance	940	984	1,012	1,012
61600 - Workers' Compensation	2,620	3,411	3,691	2,393
61615 - Insurance Premium	1,633	—	—	—
6B - Employee Benefits Total	**576,307**	**578,489**	**645,813**	**684,563**
6C - Staff Development				
100 - General				
62100 - Association Dues	4,658	6,172	6,304	8,704
62200 - Subscriptions	511	—	522	—
62325 - Mileage	—	—	—	2,402
62400 - Meetings & Conferences	10,136	11,524	18,152	18,205
62500 - Education Reimbursement	4,191	36,179	17,500	15,800
6C - Staff Development Total	**19,496**	**53,875**	**42,478**	**45,111**
6D - Repair/Maint/Util				
100 - General				
63730 - Telecommunications	2,946	3,482	2,946	5,418
813 - Stores/Printing				
63730 - Telecommunications	7,262	8,195	7,262	8,195
6D - Repair/Maint/Util Total	**10,208**	**11,677**	**10,208**	**13,613**
6E - Contractual Svcs				
100 - General				

Recommended Operating Expenditure Budget - Department Total
74 - FINANCE DEPARTMENT

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
64010 - Accounting & Auditing	24,175	56,843	23,500	45,871
64013 - Investment Custodial	13,620	13,519	13,620	13,620
64014 - Investment Management	39,044	42,511	40,000	45,000
64015 - Financial Service Fees	5,392	113	5,392	113
64020 - Advertising	9,320	4,756	8,950	8,950
64030 - Outsourced Labor	52,995	50,155	—	—
64045 - Bad Debt Expense	95	1,896	—	—
64062 - Refunds	—	1,633	—	—
64064 - Gas Franchise Fee Refunds	48,979	65,556	54,710	65,556
64065 - Electric Franchise Fee Refunds	681,056	705,943	817,268	1,016,968
64080 - Insurance - Property	(2)	(1)	—	—
64081 - Insurance - Liability	38,436	36,770	27,373	25,538
64110 - Legal	15,245	2,324	—	—
64140 - Printing	145,969	166,911	163,081	167,067
64145 - Copying	1,234	859	440	1,859
64150 - Rental - Equipment	5,919	—	5,919	—
64160 - Rental - Land/Bldgs/Parking	4,896	5,056	4,896	85,176
64190 - Technology Services	960,993	630,759	640,349	794,659
64191 - IT Recharges	103,352	126,461	125,898	119,378
64195 - Credit Card Charge	45,439	21,640	45,439	21,640
64800 - Courier Fee	3,735	3,675	3,735	3,675
64900 - Other Professional Service	751,156	511,373	53,000	83,156
64990 - Other Contractual Service	—	—	—	25,000
813 - Stores/Printing				
64004 - Internal Service Charge	35,158	6,184	(7,871)	(10,297)
64145 - Copying	609	2,102	609	2,102
6E - Contractual Svcs Total	**2,986,815**	**2,457,038**	**2,026,308**	**2,515,031**
6F - Commodities				
100 - General				
65045 - Technology Equipment	10,334	4,608	41,679	1,200
65050 - Other Equipment	—	—	—	10,000
65060 - Office Supplies	14,421	4,831	3,895	3,031
65070 - Operating Supplies	184	—	500	500
65080 - Postage/Shipping	9,023	8,708	9,474	9,143
65100 - Safety Supplies	1,316	1,819	1,500	1,819
65925 - Uniform Purchase	1,548	1,371	1,752	1,752
65990 - Other Supplies	2	64	—	—

Recommended Operating Expenditure Budget - Department Total

74 - FINANCE DEPARTMENT

Fund/Account/Account Title	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
65999 - Cash Over and Short	(167)	3	—	—
6F - Commodities Total	**36,661**	**21,404**	**58,800**	**27,445**
6G - Capital Outlay				
100 - General				
67210 - Furniture/Fixtures	6,827	—	2,700	6,300
67250 - Office Equipment	—	450	—	—
6G - Capital Outlay Total	**6,827**	**450**	**2,700**	**6,300**
6H - Debt Service				
100 - General				
68990 - Paying Agent Fees	10,000	10,600	10,000	10,900
200 - Debt Service				
68010 - Principal Payment	169,358	173,543	175,024	179,243
68020 - Interest Payments	79,009	75,248	71,205	65,233
6H - Debt Service Total	**258,367**	**259,391**	**256,229**	**255,376**
FINANCE - Total	**5,561,620**	**5,166,761**	**5,071,771**	**5,726,231**

Recommended Expenditure Budget Report by Activity & Funding Source

74 - FINANCE DEPARTMENT

Fund/Activity	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
7401 - Accounting			
100 - General			
6A - Salaries & Wages	982,301	1,195,483	1,297,785
6B - Employee Benefits	298,282	354,561	378,754
6C - Staff Development	36,106	25,074	27,521
6D - Repair/Maint/Util	1,073	1,132	3,009
6E - Contractual Svcs	1,999,884	1,558,618	2,064,795
6F - Commodities	15,650	11,809	21,266
6G - Capital Outlay	450	900	—
6H - Debt Service	10,600	10,000	10,900
7401 - Accounting Total	**3,344,346**	**3,157,577**	**3,804,030**
7402 - Budget			
100 - General			
6A - Salaries & Wages	320,986	308,271	333,339
6B - Employee Benefits	94,637	93,668	99,778
6C - Staff Development	3,732	7,517	5,700
6D - Repair/Maint/Util	1,353	859	1,353
6E - Contractual Svcs	139,756	126,535	108,995
6F - Commodities	164	843	300
6G - Capital Outlay	—	900	—
7402 - Budget Total	**560,628**	**538,593**	**549,465**
7403 - Utility Billing			
100 - General			
6A - Salaries & Wages	481,150	525,481	547,668
6B - Employee Benefits	185,569	197,584	206,031
6C - Staff Development	14,038	9,887	11,890
6D - Repair/Maint/Util	1,056	955	1,056
6E - Contractual Svcs	309,113	348,417	349,436
6F - Commodities	5,590	46,148	5,879
6G - Capital Outlay	—	900	6,300
7403 - Utility Billing Total	**996,516**	**1,129,372**	**1,128,260**
7404 - Stores Inventory			
813 - Stores/Printing			
6E - Contractual Svcs	(5,050)	—	—
7404 - Stores Inventory Total	**(5,050)**	**—**	**—**
7405 - Centralized Multifunction			
813 - Stores/Printing			

Recommended Expenditure Budget Report by Activity & Funding Source

74 - FINANCE DEPARTMENT

Fund/Activity	FY 2025 Actual	FY 2026 Budget	FY 2027 Recomm'd
6D - Repair/Maint/Util	8,195	7,262	8,195
6E - Contractual Svcs	14,255	(7,262)	(8,195)
7405 - Centralized Multifuction Total	**22,450**	**—**	**—**
7406 - Centralized Phone			
813 - Stores/Printing			
6E - Contractual Svcs	(919)	—	—
7406 - Centralized Phone Total	**(919)**	**—**	**—**
7480 - Debt Service			
200 - Debt Service			
6H - Debt Service	248,791	246,229	244,476
7480 - Debt Service Total	**248,791**	**246,229**	**244,476**
FINANCE DEPARTMENT TOTAL	**5,166,762**	**5,071,771**	**5,726,231**

C I T Y O F D U B U Q U E , I O W A
DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

74 FINANCE DEPARTMENT

				FY 2025		FY 2026		FY 2027	
FD	JC	WP-GR	JOB CLASS	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET
60100 Full Time Employee Expense									
100	5030	OE-06	ACCOUNT CLERK I	3.00	$ 167,885	3.00	$ 172,124	3.00	$ 181,234
100	5565	NB-11	ACCOUNTANT	2.00	$ 136,293	2.00	$ 143,096	2.00	$ 155,191
100	5010	NB-07	ADMIN SUPPORT PROF	1.00	$ 56,146	1.00	$ 60,159	—	$ —
100	5060	NB-07	A/R & A/P CLERK	—	$ —	—	$ —	1.00	$ 65,177
100	1255	NB-18	BUDGET MANAGER	1.00	$ 119,671	1.00	$ 127,066	1.00	$ 145,296
100	1325	NB-14	BUDGET/FINANCIAL ANALYST	3.00	$ 256,449	4.00	$ 354,817	4.00	$ 376,326
100	5170	OE-05	CASHIER	4.00	$ 209,124	4.00	$ 209,551	4.00	$ 222,082
100	1265	NB-21	CHIEF FINANCIAL OFFICER	1.00	$ 161,392	1.00	$ 170,554	1.00	$ 175,614
100	1260	NB-18	FINANCE MANAGER	1.00	$ 133,317	1.00	$ 134,136	1.00	$ 148,575
100	5575	NB-12	PAYROLL ACCOUNTANT	1.00	$ 73,994	1.00	$ 78,369	1.00	$ 85,976
100	1335	NB-10	PAYROLL SYSTEMS ANALYST	1.00	$ 64,376	1.00	$ 78,198	1.00	$ 80,527
100	4055	NB-16	PURCHASING & RISK MANAGER	1.00	$ 127,920	1.00	$ 132,295	1.00	$ 136,226
100	8535	NB-12	PURCHASING/SAFETY COORDINATOR	1.00	$ 82,390	1.00	$ 87,067	1.00	$ 89,651
100	3805	NB-12	UTILITY BILLING SUPERVISOR	1.00	$ 89,560	1.00	$ 73,999	1.00	$ 80,648
			TOTAL FULL TIME EMPLOYEES	21.00	$1,678,517	22.00	$1,821,431	22.00	$1,942,523
60200 Part Time Employee Expense									
100	1250	NB-16	PROJECT MANAGER	0.50	$ 63,207	0.50	$ 59,516	0.50	$ 61,284
			TOTAL PART TIME EMPLOYEES	0.50	$ 63,207	0.50	$ 59,516	0.50	$ 61,284
60300 Temporary Employee Expense									
100	5555	NB-03	FINANCE INTERN	3.01	$ 121,752	3.01	$ 129,827	3.01	$ 122,330
100	5555	NB-03	SAFETY & PURCHASING INTERN	—	$ —	—	$ —	0.80	$ 35,535
			TOTAL TEMPORARY EMPLOYEES	3.01	$ 121,752	3.01	$ 129,827	3.81	$ 157,865
			TOTAL FINANCE DEPARTMENT	**24.51**	**$1,863,476**	**25.51**	**$2,010,774**	**26.31**	**$2,161,672**

CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

	ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2025 FTE	FY 2025 BUDGET	FY 2026 FTE	FY 2026 BUDGET	FY 2027 FTE	FY 2027 BUDGET
Accounting/Payroll/Treasury-FT General Fund											
7401	60100	100	5565	NB-11	ACCOUNTANT	2.00	$ 136,293	2.00	$ 143,096	2.00	$ 155,191
7401	60100	100	5010	NB-07	ADMIN SUPPORT PROF	1.00	$ 56,146	1.00	$ 60,159	—	$ —
7401	60100	100	5060	NB-07	A/R & A/P CLERK	—	$ —	—	$ —	1.00	$ 65,177
7401	60100	100	1325	NB-14	BUDGET/FINANCIAL ANALYST	1.00	$ 85,029	2.00	$ 173,612	2.00	$ 188,283
7401	60100	100	1265	NB-21	CHIEF FINANCIAL OFFICER	1.00	$ 161,392	1.00	$ 170,554	1.00	$ 175,614
7401	60100	100	1260	NB-18	FINANCE MANAGER	1.00	$ 133,317	1.00	$ 134,136	1.00	$ 148,575
7401	60100	100	5575	NB-12	PAYROLL ACCOUNTANT	1.00	$ 73,994	1.00	$ 78,369	1.00	$ 85,976
7401	60100	100	1335	NB-10	PAYROLL SYSTEMS ANALYST	1.00	$ 64,376	1.00	$ 78,198	1.00	$ 80,527
7401	60100	100	4055	NB-16	PURCHASING & RISK MANAGER	1.00	$ 127,920	1.00	$ 132,295	1.00	$ 136,226
7401	60100	100	8535	NB-12	PURCHASING/SAFETY COORDINATOR	1.00	$ 82,390	1.00	$ 87,067	1.00	$ 89,651
					Total	10.00	$ 920,857	11.00	$1,057,486	11.00	$1,125,220
Accounting/Payroll/Treasury-PT General Fund											
7401	60200	100	1250	NB-16	PROJECT MANAGER	0.50	$ 63,207	0.50	$ 59,516	0.50	$ 61,284
					Total	0.50	$ 63,207	0.50	$ 59,516	0.50	$ 61,284
Accounting/Payroll/Treasury-Temporary General Fund											
7401	60300	100	5555	NB-03	FINANCE INTERN	1.75	$ 70,786	1.75	$ 75,481	1.75	$ 72,746
7401	60300	100	5555	NB-03	SAFETY & PURCHASING INTERN	—	$ —	—	$ —	0.80	$ 35,535
					Total	1.75	$ 70,786	1.75	$ 75,481	2.55	$ 108,281
Budget-General Fund											
7402	60100	100	1255	NB-18	BUDGET MANAGER	1.00	$ 119,671	1.00	$ 127,066	1.00	$ 145,296
7402	60100	100	1325	NB-14	BUDGET/FINANCIAL ANALYST	2.00	$ 171,420	2.00	$ 181,205	2.00	$ 188,043
					Total	3.00	$ 291,091	3.00	$ 308,271	3.00	$ 333,339
Utility Billing/Parking Tickets- FT General Fund											
7403	60100	100	5030	OE-06	ACCOUNT CLERK I	3.00	$ 167,885	3.00	$ 172,124	3.00	$ 181,234
7403	60100	100	5170	OE-05	CASHIER	4.00	$ 209,124	4.00	$ 209,551	4.00	$ 222,082
7403	60100	100	3805	NB-12	UTILITY BILLING SUPERVISOR	1.00	$ 89,560	1.00	$ 73,999	1.00	$ 80,648
					Total	8.00	$ 466,569	8.00	$ 455,674	8.00	$ 483,964
Utility Billing/Parking Tickets- Temporary General Fund											
7403	60300	100	5555	NB-03	FINANCE INTERN	1.26	$ 50,966	1.26	$ 54,346	1.26	$ 49,584
					Total	1.26	$ 50,966	1.26	$ 54,346	1.26	$ 49,584

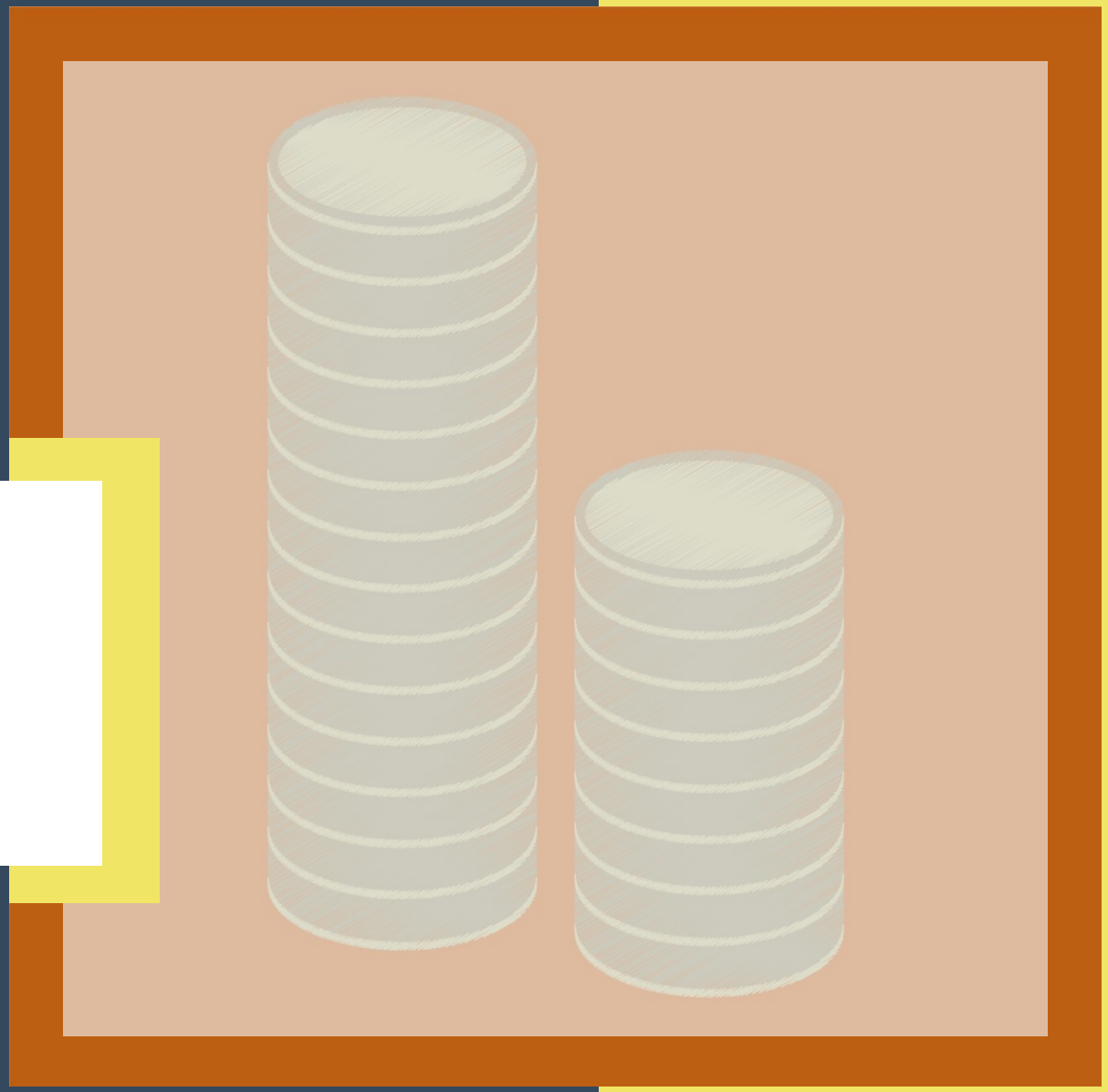
CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2025 FTE	FY 2025 BUDGET	FY 2026 FTE	FY 2026 BUDGET	FY 2027 FTE	FY 2027 BUDGET
TOTAL FINANCE DEPARTMENT					**24.51**	**$1,863,476**	**25.51**	**$2,010,774**	**26.31**	**$2,161,672**

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FISCAL YEAR 2027 BUDGET PRESENTATION

FINANCE DEPARTMENT



Finance Department

MISSION STATEMENT

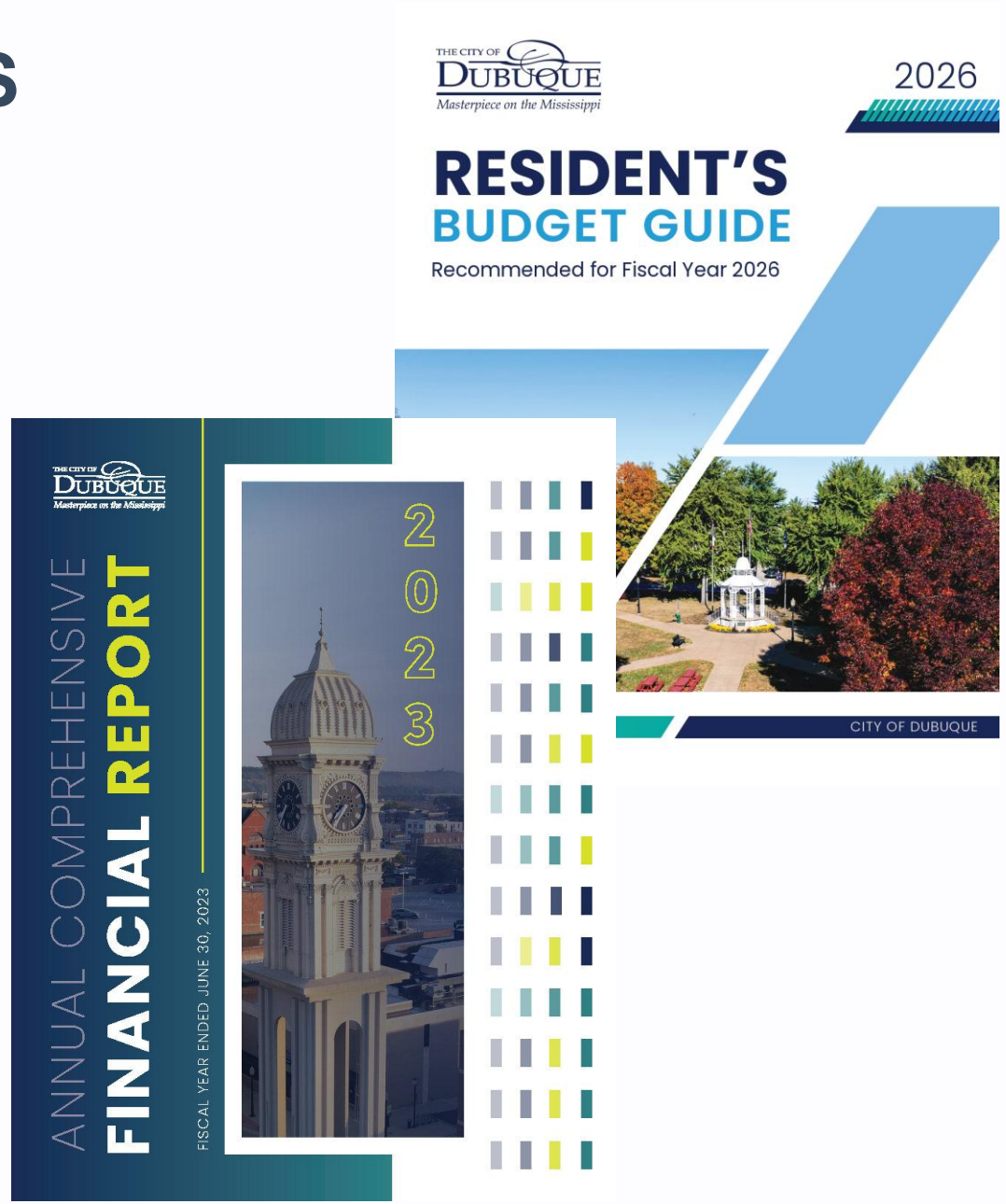
The City of Dubuque Finance Department promotes excellence internally through all-encompassing communication, support, and teamwork and strives for authentic connections between unique individuals to create harmonious service to our citizens and co-workers.

VISION STATEMENT

To create an environment that is inclusive, transparent, accessible, and forged by clear communication, providing dependable customer service in a fun and enjoyable environment. We are unique. We are Dubuque.

FINANCIAL SERVICES

- Financial Policy
- Cash Management
- Debt Management
- Accounting
- Payroll
- Accounts Payable
- Purchasing
- Risk Management
- Grant Assistance
- Auditing + Reporting
- Utility Billing
- Budget
- Legislative Analysis



New Faces

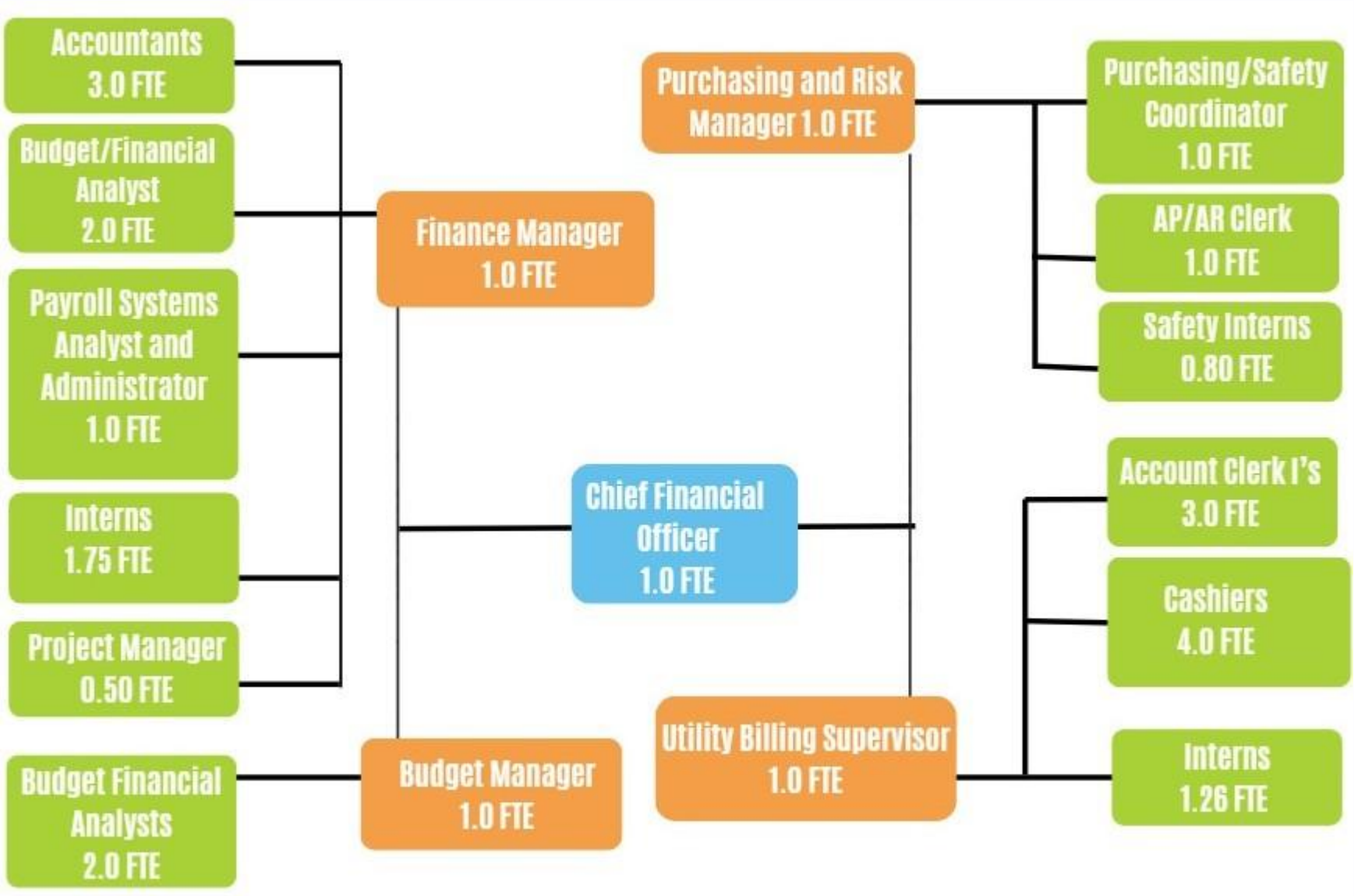


Part-Time Project Manager
Taj Chibnik
Started January 26, 2026



Budget/Financial Analyst
Nikesh Shah
Started November 3, 2025

Finance Department (26.31 Full-Time Equivalents)



Finance Department

“In the Finance Department, we are more than government employees behind policies, systems, and spreadsheets. We are members of the Dubuque community—parents, grandparents, neighbors, volunteers, and service users who rely on the same streets, utilities, programs, and services that our work helps sustain.

Every day, we serve as stewards of taxpayer dollars, upholding the integrity of the City’s financial policies and Iowa State Code with care, diligence, and respect for the people who trust us to get it right. We strive to make every dollar count through award winning financial management, transparent reporting, and a commitment to long term stability for our community.

But our work goes beyond compliance. We are forward thinking problem solvers who embrace new technology, improve processes, and continually build our own skills so we can better support every department across the City. Whether implementing new software, creating tools that make information more accessible, or helping staff understand the financial impacts of their decisions, we are partners in delivering excellent public service.

This is who we are—people dedicated to ensuring Dubuque’s financial strength today, while creating opportunities for tomorrow. We are proud to serve our community, because we are part of it.”

Finance Department





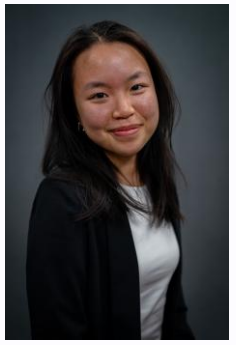

















INVESTMENT AND CASH MANAGEMENT OVERSIGHT ADVISORY COMMISSION

3-Year Term
Meets Quarterly

Gary Ruden
Molly Valaskey
Daniel Garza
Lucian Paucean
Daniel Scott

Purpose

- Review the actions and decisions of the City's investments and all money managers for compliance with the City's Investment Policy & report any noncompliance to the City Council
- Review internal cash management practices and external agreements regarding the banking services agreement, U.S. Treasuries, and certificates of deposits
- To recommend, as needed, changes in the City's Investment Policy or cash management practices to the City Council
- To review the investment performance of the City's investments and money managers and to report to the City Council concerning same at least quarterly

Finance Department

FY2027 REQUESTED PROPERTY TAX SUPPORT



$715,707

Net Property Tax Support



$11.20

Average homeowner's* property tax cost for the Finance Department

(*Avg. home value of $213,211)

Finance Department
PERFORMANCE MEASURES

Goals On Track:

- GFOA Certificate of Excellence in Financial Reporting for ACFR
- GFOA Distinguished Budget Presentation Award
- % of City water customers using the online water management portal
- # of UB Customers using direct payment

Goals Improving:

- # of resident budgets submitted on Balancing Act Budget Simulation

Goals That Needs Work:

- # of individuals reached through budget public engagement sessions

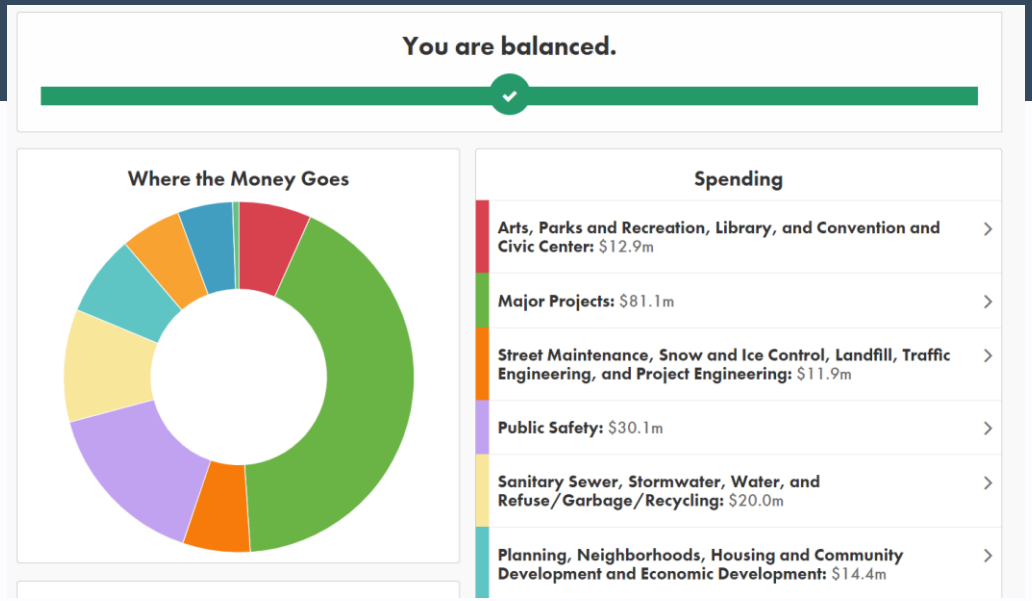
BUDGET AT A GLANCE



- Provide support for budget activities across all departments
- Assist in development of budgets for each department
- Oversee and manage total budget $265.3 million
- Maintain and enforce adherence to budget decisions

BUDGET AT A GLANCE

- **Online Tools: Open Budget, Balancing Act, Taxpayer Receipt**
- **Develop/Manage City's annual operating budget and 5-year Capital Improvement Plan**
- **Budget Documents: Resident's Guide, Policy Budget, CIP Budget**





Department Budget Highlights and Budget in Brief

Policy Budget - Volume for Each Meeting

FINANCE DEPARTMENT

Budget Highlights	FY 2025 Actual	FY 2026 Budget	FY 2027 Requested	% Change From FY 2026 Budget
Expenses				
Employee Expense	$2,362,925	$2,675,048	$ 2,863,355	7.0 %
Supplies and Services	$1,716,273	$1,188,388	$ 1,470,053	23.7 %
Electric and Gas Utility Franchise Fee Rebates	$ 771,499	$ 871,978	$ 1,082,524	24.1 %
Investment Manager and Custodial Service Fees	$ 56,031	$ 53,620	$ 58,620	9.3 %
Machinery and Equipment	$ 5,058	$ 44,379	$ 7,500	-83.1 %
Non-Expense Accounts	$ 6,184	$ (7,871)	$ (10,297)	30.8 %
Total	$4,917,970	$4,825,542	$ 5,471,755	13.4 %
Abated Debt - General Ledger Software	$ 50,700	$ 50,404	$ 48,001	-4.8 %
Abated Debt - Franchise Fee Litigation	$ 198,091	$ 195,825	$ 196,475	0.3 %
Total Expense	**$5,166,761**	**$5,071,771**	**$ 5,716,231**	12.7 %
Resources				
Miscellaneous Revenue	$ 125,091	$ 110,481	$ 111,900	1.3 %
Electric and Gas Utility Franchise Fees	$ 969,590	$1,067,803	$ 1,278,999	19.8 %
Sales Tax 20% for Debt Abatement	$ 50,700	$ 50,404	$ 48,001	-4.8 %
Overhead & Utility Billing Recharges to Enterprise Funds	$2,932,998	$3,117,529	$ 3,559,645	14.2 %
Total Revenue	**$4,078,379**	**$4,346,217**	**$ 4,998,545**	15.0 %
Property Tax Support	$1,088,382	$ 725,554	$ 717,686	$ (7,868)
Percent Increase (Decrease)				(1.08)%
Personnel - Authorized FTE	**24.51**	**25.51**	**26.31**	

Improvement Package Summary

1 of 3

This improvement package was submitted as recurring but is being recommended as non-recurring. This improvement package is to provide funding for consultants to assist the City in expanding and strengthening its safety programs, building on current initiatives and implementing procedures within departments. This improvement package request supports the City Council goal: Healthy and Safe Community.

Related Cost:	$25,000	GDTIF Loan Repay	Non-Recurring	**Recommend - Yes**
Related Revenue:	$19,555	Administrative Overhead	Non-Recurring	
Net Cost:	$ 5,445			
Activity: Accounting				

Resident's Guide: Budget in Brief Pg. 62

Budget in Brief

FY27 RECOMMENDED BUDGET

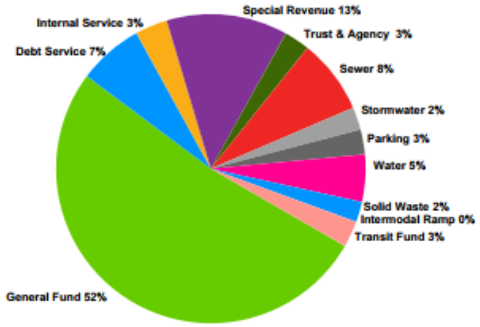
The City's recommended budget provides estimated revenues and expenditures for programs and services to be provided during the fiscal year from July 1, 2026 through June 30, 2027. A separate capital budget includes appropriations for infrastructure related to projects, such as roads, buildings, and equipment that may require more than one fiscal year to complete or to acquire.

OPERATING & CAPITAL BUDGET SUMMARY			
OPERATING	$ 184,630,982	CAPITAL	$ 80,633,738
General Fund	$ 95,693,628	General Fund	$ 776,154
Special Revenue Funds	$ 23,379,614	Special Revenue Funds	$ 4,460,468
Debt Service Fund	$ 12,584,115	Capital Projects Funds	$ 32,698,414
Enterprise Funds	$ 41,842,039	Enterprise Funds	$ 40,932,571
Internal Service Funds	$ 6,204,411	Internal Service Funds	$ 286,950
Trust & Agency Funds	$ 4,927,175	Trust & Agency Funds	$ 1,479,181

APPROPRIATED BUDGET BY FUND

The City's total appropriated operating budget of $184.6 million is made up of the general, special revenue, debt service, enterprise, internal service, and trust and agency funds. A complete self-contained budget, including both revenues and expenses, is prepared for each of these funds.

FY27 Operating Appropriations by Fund



Transfers from one fund to another, such as a transfer from the general fund to a capital project fund to offset costs of a capital project, are shown as an expense (or transfer) for the entity fund providing the funding and as revenue to the fund receiving the transfer. In order to determine the actual amount of expenditures authorized by the budget, the transfer amount must be excluded.

All funds are balanced in fiscal year 2027. The City's general fund is balanced in fiscal year 2027.

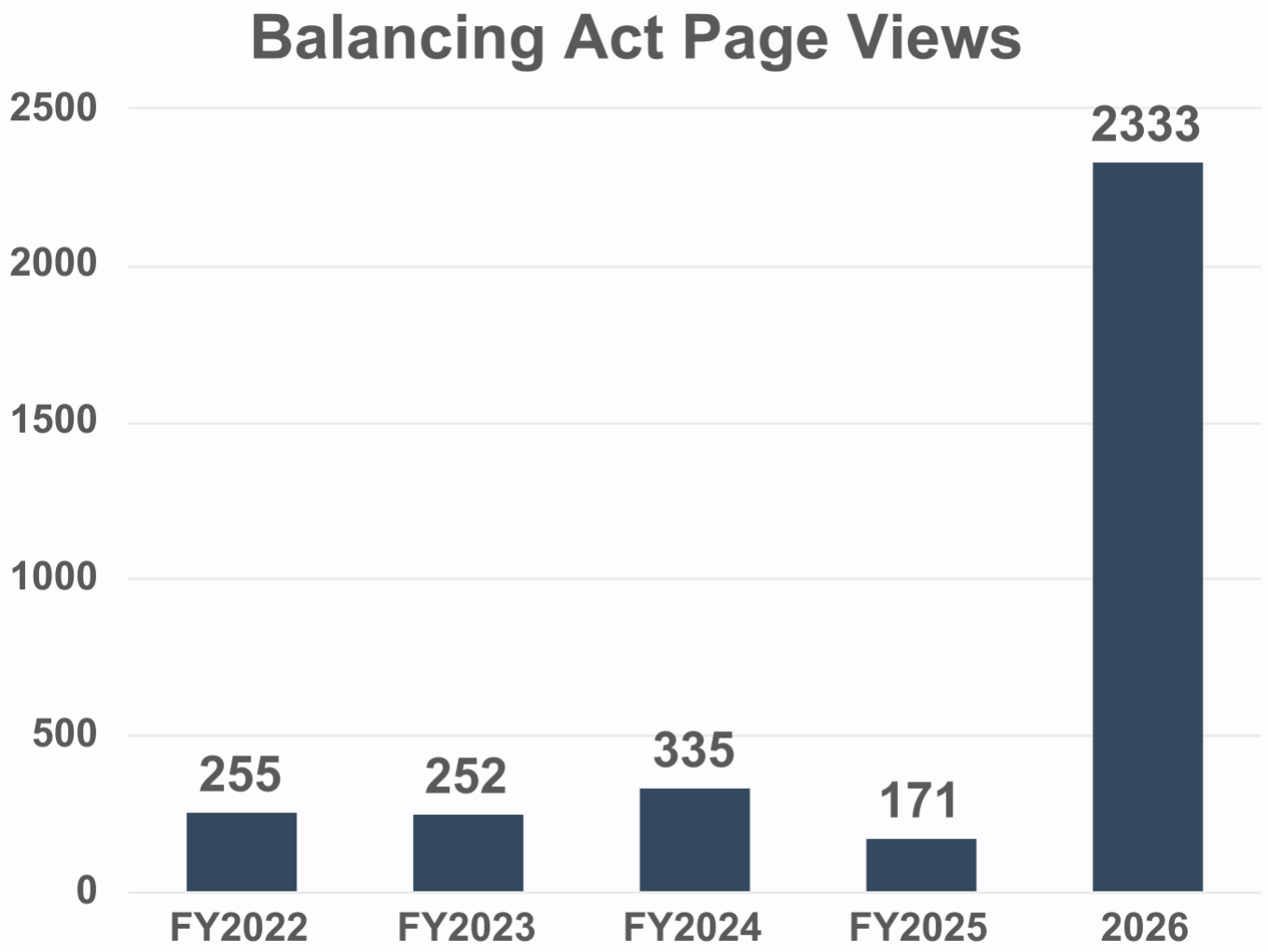
Utility funds are balanced in fiscal year 2027 as a result of rate increases.

For additional information on the amount of funding included for each fund, total funding by department, and detailed information on reserves, see the Financial Summaries section.

BalancingAct

BUDGET ENGAGEMENT

- Launched Interactive Budget Simulation & Taxpayer Receipt in FY2019



ONLINE TOOLS

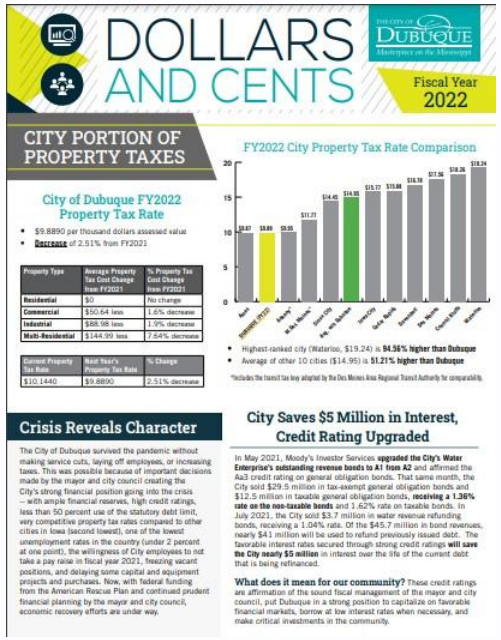
www.cityofdubuque.org/budget:

- **Dollars and Cents**
- **Open Budget**
- **Balancing Act**
- **Taxpayer Receipt**

www.cityofdubuque.org/finance:

- **Open Expenses**







IMPROVING THE OPEN EXPENSE PORTAL

Goal: Provide residents with clearer, more accurate, and more meaningful financial information

- Adding clearer explanations of what each column means
- Renaming columns so information is easier to understand
- Fixing areas where data isn’t displaying correctly
- Updating our financial crosswalk so capital expenses aren’t shown as operating costs

2027 RESIDENTIAL PROPERTY TAX IMPACT ESTIMATOR

Wondering about the impact of the proposed FY2027 property tax rates by ALL Dubuque taxing bodies?

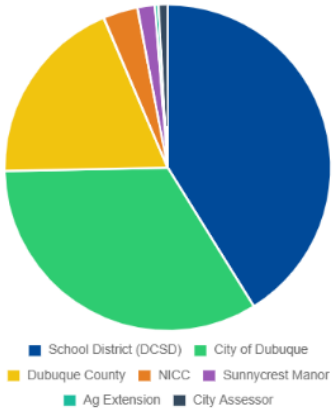
This calculator below allows you to enter the assessed values of your Dubuque residential property for the last two years to get an estimate how the proposed rates would impact your property taxes next year. (Find your property's assessed value)

Dubuque FY2027 Residential Property Tax Impact Estimator

2025 Assessed Value (1/1/25): 405300

2024 Assessed Value (1/1/24): 365400

FY27 Tax Distribution by Entity



Taxing Body	2027 Proposed	2026 Actual	$ Change	% Change
School District (DCSD)	$1,124.57	$1,151.64	$-27.06	-2.35%
City of Dubuque	$915.78	$889.17	$26.61	2.99%
Dubuque County	$516.16	$496.71	$19.45	3.92%
NICC	$94.09	$83.18	$10.92	13.12%
Sunnycrest Manor	$46.97	$25.40	$21.57	84.94%
Ag Extension	$10.05	$10.25	$-0.20	-1.91%
City Assessor	$24.38	$22.34	$2.04	9.15%
TOTAL CONSOLIDATED TAX	$2,732.01	$2,678.67	$53.34	1.99%

Calculator Methodology: Proposed FY27 property tax rates used are: DCSD $12.48239, City of Dubuque $10.1648, Dubuque County $5.72924, NICC $1.04441, Sunnycrest Manor $.52134, Ag Extension $0.1158, and City Assessor $0.27061. This tool applies the Residential Rollback (44.53% for FY27; 47.43% for FY26) to the assessed values provided. It then subtracts the standard Iowa Homestead Credit reduction ($4,850 in taxable value) and applies the proposed/actual levy rates for each taxing body. These results are estimates and may differ from your final property tax statement due to other eligible credits or local exemptions.

BEACON - ASSESSED VALUES

Find assessments at Beacon.schneidercorp.com

FY 2027 FY 2026

Valuation

Columns

		2026	2025	2024	2023
	Classification	Residential	Residential	Residential	Residential
+	Assessed Land Value	$41,900	$41,900	$37,200	$37,200
+	Assessed Building Value	$0	$0	$0	$0
+	Assessed Dwelling Value	$215,300	$215,300	$182,800	$191,400
=	**Gross Assessed Value**	**$257,200**	**$257,200**	**$220,000**	**$228,600**
-	Exempt Value	$0	$0	$0	$0
=	**Net Assessed Value**	**$257,200**	**$257,200**	**$220,000**	**$228,600**

2025 (1/1/25) assessments - FY 2027 Budget is based on
2024 (1/1/24) assessments - FY 2026 Budget is based on

HOW RESIDENTIAL PROPERTY TAXES ARE CALCULATED

	FY 2026 (2024 Assessment)	FY 2027 (2025 Assessment)	CHG $	CHG %
Total Assessed Value	$220,000	$257,200	$37,200	16.91%
Multiply By: Residential Rollback	47.4316 %	44.5345 %		-6.11%
Equals: Taxable Value	$104,350	$114,543	$10,193	9.77%
Divide by $1,000	$104.35	$114.54	$10	9.58%
Multiply By: FY27 City Tax Rate	$10.06372	$10.16480	$0.10	0.99%
Equals: FY27 Gross City Taxes	$1,050.15	$1,164.28	$114.13	10.87%
Homestead Credit $4850/$1000	$4.85	$4.85	$0.00	—%
Multiply By: FY27 City Tax Rate	$10.06372	$10.16480	$0.10	0.99%
Equals: FY27 Homestead Credit	-$48.81	-$49.30	-$0.49	1.00%
Add: FY27 Gross City Tax	$1,050.15	$1,164.28	$114.13	10.87%
Equals: FY27 Net City Taxes	**$1,001.34**	**$1,114.98**	**$113.64**	**11.35%**

Find assessments at Beacon.schneidercorp.com

This example is based on the actual assessment for a home on Kaufmann Avenue

PROPOSED FISCAL YEAR 2027 UTILITY FEE INCREASES

	FY2026 Rate	Recommended FY2027 Rate	$ Change per Month	% Change
Water*	$22.50	$23.17	$1.26	3%
Sanitary Sewer*	$31.84	$34.73	$2.89	9%
Refuse	$18.11	$19.74	$1.63	9%
Stormwater	$11.03	$12.02	$0.99	9%
Total			$6.77	

**3,200 gallons per month is the average residential user with a 5/8 inch water meter.*

Low-income customers are eligible for a 50% discount on their base city utility rates.

FIVE FLAGS REDUCTION IN PAY TO OTHER AGENCY

- OVG focused on driving down the subsidy while elevating the level of entertainment and expanding community programming

- Projecting growth in Adjusted Gross Income
  - Increased volume of events (theater with direct bookings)
  - Adjusted rate schedules associated with rental and co-promotion
  - Target of exceeding $1 million gross income in first five years

- FY27 Recommended Budget included subsidy $1,294,877
- Revised Recommendation $1,201,155
- Reduction of $93,722 in expense

FIVE FLAGS REDUCTION CITY TAX IMPACT

FY27 Tax rate revised from $10.1648 to $10.134926

	FY2026	Recommended FY2027	Revised FY2027	Revised FY27 % Change	Revised FY27 $ Change
Tax Rate	$10.06370	$10.16480	$10.13493	0.70 %	$0.07
Property Tax Asking	$29,872,253	$31,940,934	$31,847,212	6.61 %	$1,974,959
Residential (Avg Value $213,211)	$889.20	$915.88	$913.18	2.70 %	$23.98

FIVE FLAGS REDUCTION CITY TAX IMPACT

Commercial Property Impacts

Property Value	FY2026	Recommended FY2027	Revised FY2027	Revised FY27 % Change	Revised FY27 $ Change
$150,000 or less	$716.01	$679.03	$677.03	-5.44%	-$38.98
$150,001-$300,000	$2,074.61	$2,051.21	$2,045.25	-1.42%	-$29.36
$300,001-$450,000	$3,433.21	$3,423.52	$3,413.46	-0.58%	-$19.75
Avg. = $624,927	$4,253.76	$5,023.81	$5,009.04	17.76%	$755.28

FIVE FLAGS REDUCTION CITY TAX IMPACT

Industrial Property Impacts

Property Value	FY2026	Recommended FY2027	Revised FY2027	Revised FY27 % Change	Revised FY27 $ Change
$150,000 or less	$716.01	$679.03	$677.03	-5.44%	-$38.98
$150,001-$300,000	$2,074.61	$2,051.27	$2,045.25	-1.42%	-$29.36
$300,001-$450,000	$3,433.21	$3,423.52	$3,413.46	-0.58%	-$19.75
Avg. = $731,693	$5,090.27	$6,000.54	$5,982.90	17.54%	$892.63

FISCAL YEAR 2026 HIGHLIGHTS

Budget

- Annual Department Training: Added additional budget training class to strengthen understanding
- Continued to leverage the ERP system and other software for efficiencies.
- Developed systems to keep project ledger and general ledger in balance
- Provided monthly project reports to departments
- All budget staff participated in continuing education throughout the year
- Worked with other finance staff to provide cohesive service to other city departments

FISCAL YEAR 2026 HIGHLIGHTS

Budget

- Received GFOA's Distinguished Budget Presentation Award for the FY26 Budget - **20 Consecutive Years!**



FUTURE INITIATIVES

Budget

- Continue to expand budget engagement
- Process Improvements - Budget Process, Salary Projections, Document Production
- Continued staff training on Budget Process
- Continuing education for all budget staff
- Work with departments on budgetary efficiencies

PURCHASING AT A GLANCE



- Support procurement activities across all departments
- Coordinate joint purchasing efforts and city-wide contracts
- Identify efficiencies/cost savings through purchasing data analysis
- Oversee and manage a network of 5,000+ vendors
- Maintain and enforce purchasing policies, terms, and conditions
- Manage city-wide purchase card program

FISCAL YEAR 2026 HIGHLIGHTS

Purchasing

- Kickoff electronic bidding software implementation: ION Wave Technologies
- Established new city contractual and agreement templates
- Streamlined procurement processes across all departments
- Received P-card and Virtual card rebate revenue share of $109K

RISK MANAGEMENT AT A GLANCE



- Assist in identifying, assessing, and managing risk & safety within departments.
- Partner with City Legal and Human Resources in key areas:
  - Workplace & employee safety
  - Liability & property coverages
  - All insurance claims, restitution, and billing
  - Emergency preparedness
  - Compliance & regulation
  - Training
- Promote a proactive approach to hazard identification, injury prevention, & risk management - help create a safer work environment for all.

FISCAL YEAR 2026 HIGHLIGHTS

Risk Management and Safety

Thanks to your commitment and dedication to safety—alongside the efforts of all City employees and management

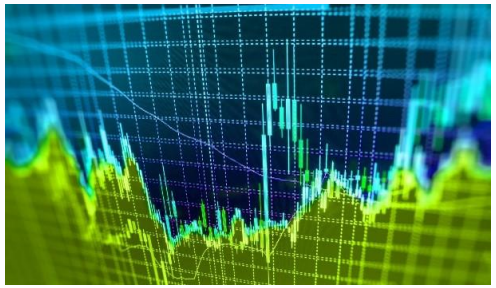
- Reduced workers compensation modification factor (MOD) from a high of 1.30 to 0.85, r**emarkable 65% improvement**
- MOD - rating insurance companies use to evaluate safety performance compared to similar organizations
- MOD of 1.00 - average
- Lower MOD - reflects fewer & less workplace injuries, stronger safety practices, results in substantially reduced workers' compensation costs

FISCAL YEAR 2026 HIGHLIGHTS

General Workers Compensation Savings

	Workers Compensation
Actual FY25 Expense (MOD 1.3)	$799,615
Budgeted FY26 Expense	$895,450
Pending Audit FY26 Expense (MOD 1.15)	$756,759
Budgeted FY 27 Expense (MOD 0.85)	$558,487
FY26 Budget to Actual Savings Due to Lower MOD	**$138,691**
FY27 Estimated Savings Due to Lower MOD	**$198,272**

FINANCE AT A GLANCE



- Maintain and recommend financial policies
- Cash and investment management of over $150 million
- Debt management
- General accounting for city operations
- Biweekly payroll for over 850 employees and 1,000+ employees summer
- Weekly vendor payments
- Grant accounting assistance and grant monitoring of all city grants
- Accounts receivable management
- Auditing and reporting of the City’s financials

LEGISLATIVE CONCERNS

- Analyze financial impacts of proposed legislative changes
- New Property Tax Legislation Proposed
- Evaluate administrative policy and tariff impacts on purchased goods
- Monitor grant issues and developments

HISTORICAL LEGISLATIVE ACTION IMPACTS

Change Year	Revenue Impacted	Amount
2003	Machinery & Equipment Tax Replacement	-$200,000
2003	Personal Property Tax Replacement	-$350,000
2003	Municipal Assistance	-$350,000
2003	Shared Liquor Sales Revenue	-$250,000
2003	Bank Franchise Tax	-$145,000
2017-2024	Multiresidential Rollback Reductions	-$5,625,661
2021	Phase Out of State Backfill on Commercial/Industrial	-$1,300,000
2022	Alcohol License Revenue	-$85,000
2023	Property Tax Reform - General Fund Levy Cap	-$1,465,660
	Total	**-$9,771,321**

FISCAL YEAR 2026 HIGHLIGHTS

Finance

- Enhanced oversight of city investments, resulting in earnings of over $5.1 million to date.
- Internal automated Annual Comprehensive Financial Report report creation leveraging existing software, to be finalized in April 2026
- Implementation of Employee Access, electronic access to employee W2 information and pay advices
- Implementation of electronic employee expense reimbursement with approval process improvement
- Implementation of Debt and Investment Software

GENERAL FUND INTEREST REVENUE

	FY 2026	FY 2027
Budget	$ 2,300,000	$ 1,620,974
9 Month Actual	$ 1,320,369	
Revised Estimate	$ 1,695,333	

FISCAL YEAR 2026 HIGHLIGHTS

Finance

- GFOA Certificate of Achievement for the FY24 Annual Certified Report - **37 Consecutive Years!**

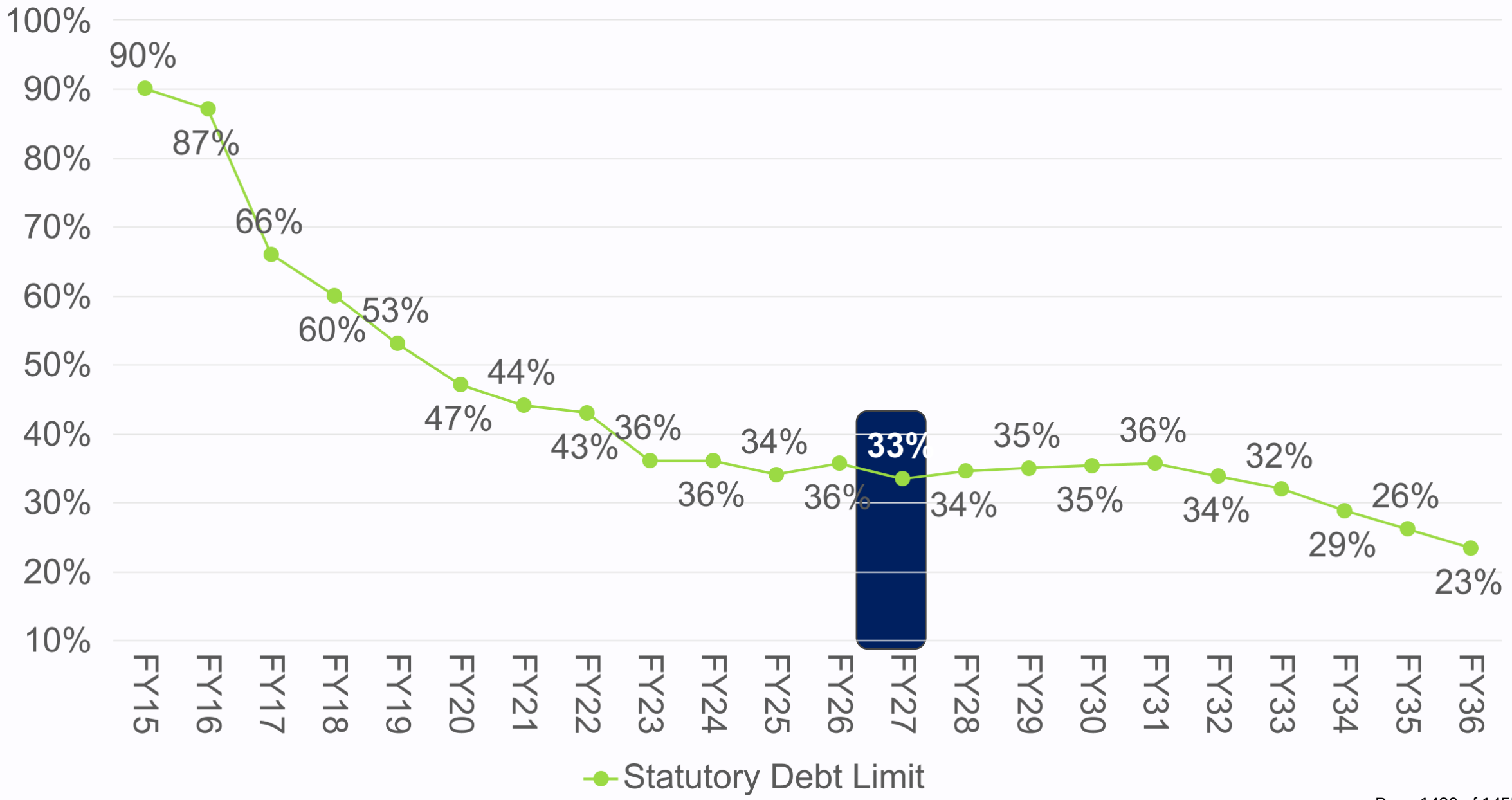


FISCAL YEAR 2026 HIGHLIGHTS

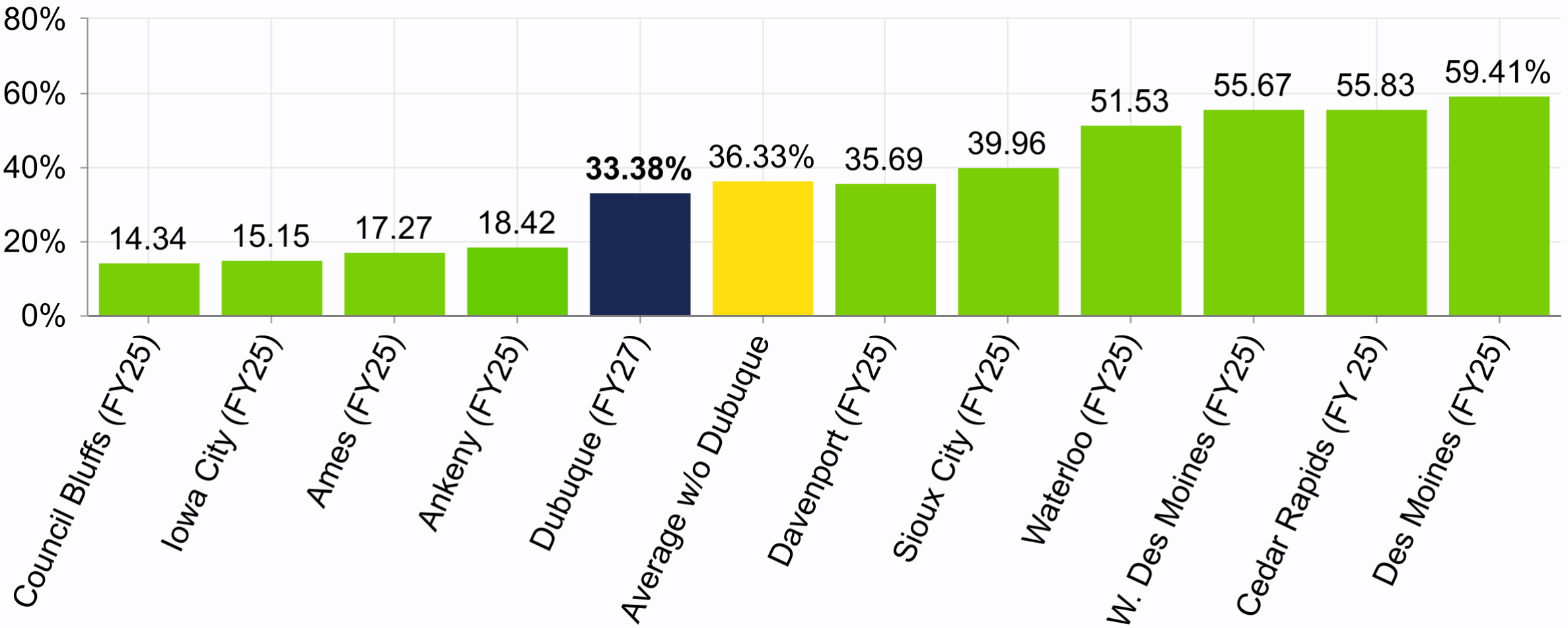
Finance - Credit Rating

- January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds.
- Rating reflects the city's healthy economic base, which serves as a regional economic center and the available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic.
- In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1.
- These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

STATUTORY DEBT LIMIT USED



STATUTORY DEBT LIMIT USE COMPARISON



Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000 and Dubuque is below the average of the other Cities. The average (36.33%) is 8.84% higher than Dubuque (33.38%).

GENERAL FUND RESERVE BALANCE

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
Contribution	$4.4	$—	$—	$—	$—	$—	$—	$—
City's General Fund Cash Reserve Fund Balance	$43.8	$38.0	$25.4	$25.4	$25.4	$25.4	$25.4	$25.4
% of Projected Revenue (Accrual Basis)	51.2%	40.5%	27.0%	27.0%	27.0%	27.0%	27.0%	27.0%
How Much Less if 25%				$1.9				

After all planned expenditures in FY 2026, the City of Dubuque will have a general fund reserve of 27.00% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 45.03% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve balance is projected to be $25,412,743 on June 30, 2026. The general fund reserve balance exceeds 27% in FY 2026, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed on a cash basis

STATE LEGISLATIVE ANTICIPATION RESERVE FUND

- New fund and is being established in Fiscal Year 2027 using **$2,642,369** generated from the repayment of internal loans to the City's General Fund from the Greater Downtown TIF (GDTIF) Fund
- Significant property tax reform proposals being considered during the current State legislative session
- Reforms could materially affect the City's future revenue structure
- If the City Council elects to use any portion of the State Legislative Anticipation Reserve Fund before FY 2028, such use should be limited strictly to non-recurring expenses.
    - Preserves the integrity of the reserve by ensuring one-time funds are not used to support ongoing operational costs, maintaining long-term fiscal sustainability.

ADMINISTRATIVE OVERHEAD

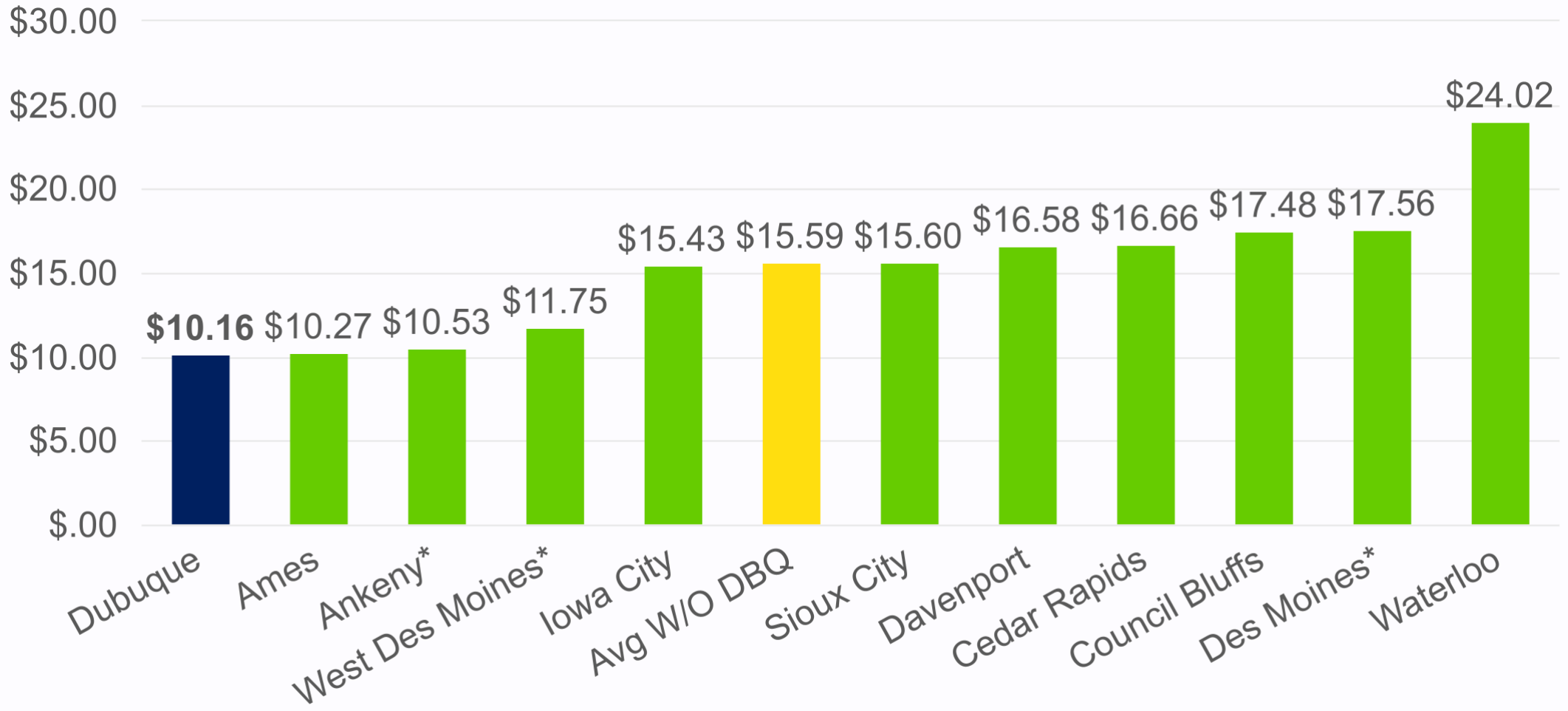
- Engineering Admin and Project Management costs not assigned to capital projects:
  - Split evenly between Water, Sanitary Sewer, Stormwater, General Fund (25% cost share)

- Finance and General Administrative Departments:
  - Net cost split evenly among Water, Sanitary Sewer, Stormwater, Solid Waste Collection, General Fund (16.67% cost share)
  - Parking and Landfill split a share (8.33% cost share)
  - Includes Finance, Planning, City Clerk, Legal, City Manager's Office, Communications, Human Resources, GIS

- Utility Billing:
  - Cost split evenly amount enterprise funds appearing on customer bills
  - Water, Sanitary Sewer, Stormwater, Solid Waste Collection (25% cost share)

- As we plan for future years, we will carefully review these allocations to strive for greater equity in the cost-sharing process.

CITY PROPERTY TAX RATE COMPARISON



Dubuque has the LOWEST property tax rate as compared to the eleven largest cities in the state. The highest rate (Waterloo (FY27)) is 136.28% higher than Dubuque's rate, and the average is 53.35% higher than Dubuque.
Dubuque's adopted FY 2027 property tax is $10.16 (increase of 1.00% from FY 2026)

FUTURE INITIATIVES

Finance

- Optimization of Debt and Investment Management Software
- Implementation/Training of Ion Waves electronic strategic sourcing procurement software
- "Finance Time” monthly employee series covering an array of Finance Topics based on department feedback
- Optimization of Annual Comprehensive Financial Report

FUTURE INITIATIVES

Finance

- Move Accounting, Payroll and Budget to 7800 Chavenelle





FY2027 RECOMMENDED IMPROVEMENT REQUESTS

1. Consultants to assist the City in expanding and strengthening its safety programs, building on current initiatives and implementing procedures within departments.
   Net Non-Recurring | $25,000

2. Funding to enable rapid emergency response and support compliance with safety regulations identified through safety walkthroughs, audits, or near-miss reports, primary for needs that may not be budgeted within individual departments.
   Net Non-Recurring | $10,000

3. Management and preventive maintenance software for early identification of safety risks.
   Net Non-Recurring | $20,000

UTILITY BILLING

- Water, Sanitary Sewer, Refuse, and Stormwater Billing
- 25,000 Meters in Service
- Manage Customer Database
- Prompt and Courteous Customer Service
- Online Customer Portal
- Offset Program
- Parking Tickets
- Garbage Stickers, Yard Waste Stickers, Large Item Pick-up

Online Customer Portal

Cityofdubuque.org/utilitybilling



Leak Alerts

View your water usage, check for leaks, and set-up alerts



Paperless Billing

Hate paper clutter? Get rid of it by enrolling in eBill and have instant access to current and past bills.



Online Quick Pay

Have real-time access to account information and pay your bill in seconds with ease.



Auto Pay

Sign up for AutoPay to have your bill automatically deducted from your bank account.

FISCAL YEAR 2026 HIGHLIGHTS

Utility Billing

Customers Enrolled In:	March 2026 # Customers	March 2026 % Customers	March 2025 # Customers	March 2025 % Customers
Paperless Billing	5,412	22 %	4,892	20 %
Auto Pay	10,300	42 %	9,832	36 %
Phone & Online Payments	9,201	37 %	8,509	32 %
Portal Registered Users	15,592	63 %	12,785	52 %

***Total Customers 24,792**

FISCAL YEAR 2026 HIGHLIGHTS

Utility Billing Reduced Base Fee

Customers Enrolled In:	March 2026 # Customers	March 2026 % Customers	March 2025 # Customers	March 2025 % Customers
Stormwater Reduced Base Fee	646	3 %	570	2 %
Refuse Reduced Base Fee	626	3 %	551	2 %
Water Reduced Base Fee	644	3 %	569	2 %
Sanitary Sewer Reduced Base Fee	646	3 %	570	2 %

***Total Customers 24,792**

FISCAL YEAR 2026 HIGHLIGHTS

Utility Billing

Marketing of Income Qualified Reduced Base Fee:

- City website
- Back of every utility bill distributed in City
- City Newsletter (distributed with City Utility bills)
- Dollars and Cents brochures (distributed with City utility bills)
- CityChannel Dubuque
- City social media channels
- Housing Department includes application in information provided to clients
- Landlords are informed of the program and provided applications annually
- HACAP receives updated applications annually for distribution to clients
- Provide to customers when they request payment plans

FISCAL YEAR 2026 HIGHLIGHTS

Community Impact Service Program

Partnership with Office of Community Impact

- Community Impact Service Program
  - Offers individuals chance to address fines and fees through service opportunities and professional development
- Program began 1/1/25
- Length of program service varies per Utility Billing Balances
- 4/1/26: 10 active residents in program & 50 residents completed program
- $22,580 has been applied to city utility accounts using this program

FISCAL YEAR 2026 HIGHLIGHTS

Utility Billing Assistance

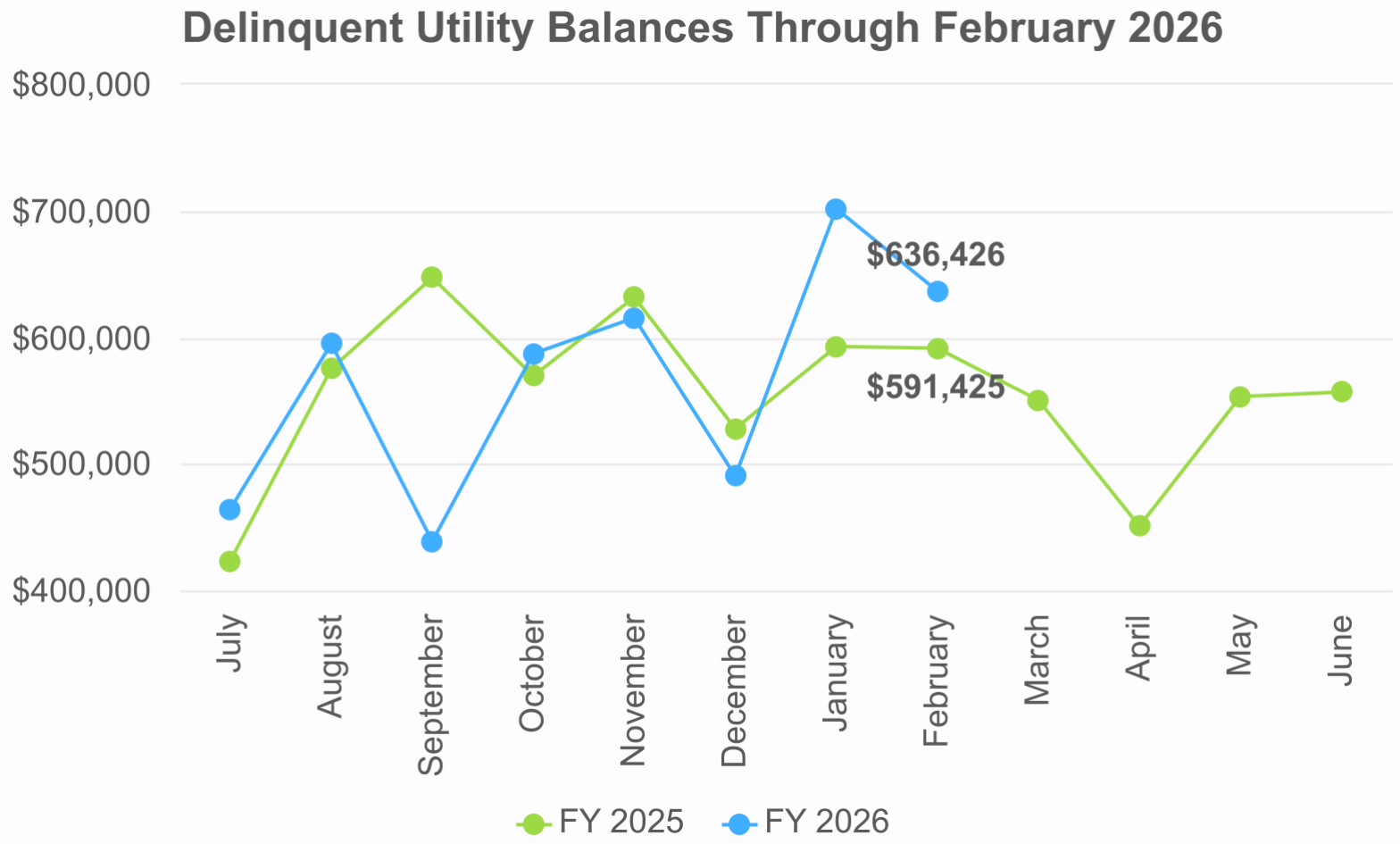
Assistance Type	# Accounts Assisted	$ Paid	Timeframe
Payment Plans*	306	$8,330	March 2025-March 2026
Community Impact Service Program**	50	$13,426	March 2025 - March 2026
Other Agencies	72	$20,095	March 2025 - March 2026
Total Assistance	428	$41,851	

*26 completed payment plans

**11 active residents in CISP and 50 residents have completed program

FISCAL YEAR 2026 HIGHLIGHTS

Utility Billing



- **214 accounts sent for tax liens 1/16/26 & 1285 accounts sent to collections 3/26/26, total amount sent for tax liens/collections $545K. Aug 2024 was last time accounts sent for tax liens/collections (prior to Tyler Munis ERP implementation).**

FISCAL YEAR 2026 HIGHLIGHTS

Utility Billing

- Area Agencies Including HACAP/LIHWAP Programs - worked with various agencies to provide financial assistance to customers behind on their utility bills.
- Implementation of Tyler Notify- Notify residents of delinquency prior to disconnection. Resulted in reduction of disconnect notices
- Lead Service Line Notifications-Creation of notifications for new owners that purchase a property with lead service lines

FISCAL YEAR 2026 HIGHLIGHTS

Utility Billing

- Property Tax Lien and Collection Agency- Process unpaid utility bills.
- Public Works Pick-up Route day added to Tyler Munis - route code field added to all accounts. Eliminates looking at another website.
- Fully Implemented Tyler Payments- Automated reversing declined E-check payments previously done manually by Cashiers

FUTURE INITIATIVES

Utility Billing

- Continued training for Utility Billing Module of New Enterprise Resource Planning System

- Continue to reduce delinquent utility balances:
  Financial Assistance Programs
  Payment Plans
  Tyler Notify

- Improve processes, reporting, and time management with new Tyler software

- Implementation of payment kiosk for after hours and off site in-person payments

FUTURE INITIATIVES

Utility Billing

- Continue to promote the reduction of base fee for low income qualified (Sanitary Sewer, Stormwater, Water, & Refuse)
- Continue to promote Community Impact Service Program
- Implementation of Workforce Mobile.

THANK YOU

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April 15, 2026

City of Dubuque
City Council

ACTION ITEM # 1.

ITEM TITLE: Budget Items Identified for Separate Discussion

SUMMARY: Discussion and possible direction regarding improvement packages, cash reserves, and any related budgetary items identified by a majority of the City Council for separate discussion.

SUGGUESTED DISPOSITION:

ATTACHMENTS:

1. City Attorney Memo - Budget Hearing Process

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CRENNA M. BRUMWELL, ESQ.
CITY ATTORNEY

TO: **MAYOR BRAD M. CAVANAGH AND MEMBERS OF THE CITY COUNCIL**

DATE: **FEBRUARY 26, 2026**

RE: **BUDGET HEARING REMINDERS**

This is my annual budget process memo for the City Council. Sadly, there is no guidance or rules related to how individual budget hearings are handled in the state code as our process is unique and not specifically required by state law.

Previously, the City Attorneys for the largest cities in Iowa and City Clerks were polled on their processes. We asked if communities had a well-developed process for how items should be set aside during the departmental presentations/hearings for consideration/deletion/amendment at the final budget hearing. Attorneys' responding historically have included those for:

- Des Moines
- West Des Moines
- Iowa City
- Ames.

Unfortunately, none of the responding cities had a clearly outlined process for how amendments are handled.

It appears other cities handle proposed changes like any other amendment by the Council with a voice vote. If the amendment passes it becomes part of the roll call vote on the budget, as amended, at the Final Budget Hearing.

The City Council has the ability to agree upon how requests for further consideration (adding or deleting funding in the budget) will be handled. I have identified a few ways this could occur, but there may be other options with a creative bunch such as yourselves.

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Options

1) Single Member Holdover: If one (1) member wants an item held for further discussion or consideration the item is held for discussion at the Final Budget Hearing.

2) Single Member Ask, Majority Agrees, Final Budget Hearing Consideration: If one (1) member wants an item held for further discussion or consideration, an informal poll of the Council occurs. If four (4) members agree the item should be held the item is held for discussion at the Final Budget Hearing.

   If there are not four (4) members in agreement to set the item aside for further consideration the item isn't held over for further consideration.

3) Single Member Ask, Majority Agrees, Budget Hearing Consideration: If one (1) member wants an item held for further discussion or consideration, an informal poll of the Council occurs. If four (4) members agree the item should be held the item is held for discussion at the end of the departmental budget hearings for the evening*.

   If there are not four (4) members in agreement to set the item aside for further consideration the item isn't held over for further consideration.

   *This would require adding an agenda item to each evening of departmental budget hearings for consideration of items held for further discussion.

4) Item by Item Motion: Members could make motions at each of the hearings for specific items to be added or deleted from a departmental budget. The prevailing vote of the Council would govern.

Option #2 above is the process that has been used historically by the City Council.

Any items that are set aside for further consideration during the process need to be discussed and resolved at, or prior to, the Final Budget Hearing prior to a vote on the Final Budget. Any changes in departmental budgets to increase funding would require an offset decreasing funding somewhere else within the budget.

State Program Information

The State does not allow the City to exceed the amount published in the public hearing notice for planned expenditures in each of the nine program areas in the final adopted budget. The nine program areas defined by the State for reporting purposes include:

- Public Safety
- Public Works
- Health and Social Services
- Culture and Recreation

- Community and Economic Development
- General Government
- Debt Service
- Capital Projects
- Business Type

The City must assign its various cost centers to one of these programs based on reporting guidelines prepared by the Iowa Department of Management. In addition, the property tax levy adopted must equal or be less than the property tax levy published in the notice of public hearing. This is in accordance with the administrative rules which are intended to implement Iowa Code chapters 384 and 388.

Note: On the state programs areas, revising the budget recommendation if the expense exceeds the state program amount published requires the budget changes to be included in the first budget amendment of the new fiscal year.

Open Meetings Reminder

As a reminder entering budget season, the standard rules for City Council meetings apply to budget work sessions and hearings. All discussions on agenda items should be public i.e. no private exchanges in any electronic formats with each other, staff, or the public. This maintains compliance with the open meetings law.

This is for informational purposes and if you have any questions, please reach out.

cc: Michael C. Van Milligen, City Manager
Cori Burbach, Assistant City Manager
Jennifer Larson, Chief Financial Officer
Adrienne N. Breitfelder, City Clerk