CITY OF DUBUQUE, IOWA
CITY COUNCIL MEETING
Historic Federal Building: 350 W. 6th Street - Second-Floor Council Chambers.
April 8, 2025 at 6:30 PM

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DOCUMENTS INCLUDED FOR REFERENCE

1. **Recommended Capital Improvement Program for Fiscal Years 2026-2030**

2. **Resident's Guide to the Recommended Fiscal Year 2026 Budget**

ROLL CALL ORDER FOR MEETING

Cavanagh, Farber, Jones, Resnick, Roussell, Sprank, Wethal

PUBLIC HEARINGS

Residents are invited to address the City Council on the following agenda items. Please come to the podium and state your name and address when the item you wish to speak to is being considered.

1. **Airport Fiscal Year 2026 Budget Presentation**

2. **Purchase of Services Fiscal Year 2026 Budget Presentation**

3. **Planning Fiscal Year 2026 Budget Presentation**

4. **Economic Development Fiscal Year 2026 Budget Presentation**

5. **Finance Fiscal Year 2026 Budget Presentation**

ADJOURNMENT

The agenda with supporting documents may be accessed at www.cityofdubuque.org or at the City Clerk's Office at ctyclerk@cityofdubuque.org or by mail to 50 W. 13th Street, during regular business hours.

This notice is given pursuant to Chapter 21, Code of Iowa, and applicable local regulations of the City of Dubuque, Iowa and/or governmental body holding the meeting.

Written comments regarding the above items may be submitted to the City Clerk's Office at ctyclerk@cityofdubuque.org or by mail to 50 W. 13th St., Dubuque, IA 52001, before said time of meeting.

Individuals requiring special assistance should contact the City Clerk's Office as soon as feasible at (563) 589-4100, ctyclerk@cityofdubuque.org. Deaf or hard-of-hearing individuals can use Relay Iowa by dialing 711 or (800) 735-2942.

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

2026

CAPITAL
IMPROVEMENT PROGRAM
Recommended for Fiscal Years 2026 - 2030

CITY OF DUBUQUE

CITY OF DUBUQUE, IOWA
Fiscal Year 2026-2030 Capital Improvement Program (CIP)

TO: The Honorable Mayor and City Council Members

FROM: Michael C. Van Milligen, City Manager

Attached is the Fiscal Year 2026-2030 Capital Improvement Program (CIP). State law requires that a five-year CIP be adopted by the City Council after a public hearing. The required CIP public hearing will be held April 28, 2025, at the same time as the public hearing on the Fiscal Year 2026 Operating Budget.

The CIP, as the plan for the City's physical development effort, attempts to address a variety of needs that the City must meet if it is to maintain its physical facilities, meet its service commitments and provide for its future development. The CIP adoption reflects the City's comprehensive plan and the goals and priorities established by the City Council and are shown in each of the State mandated budget program areas.

With the pledge of the $1.1 trillion dollar federal infrastructure package and other opportunities to compete for grants, the City was successful in obtaining several large grants an now will be implementing those projects, especially the Bee Branch Flood Mitigation Project, 16th Street Pumping Station, and the 14th Street Overpass project.

A particular emphasis in this five-year CIP is modernization, maintenance, and extension of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond. In the current fiscal year (FY 2025), the City will have allocated $40,809,198 and in this new five-year CIP, the City will have allocated an additional $90,406,304 for a total of $131,215,502 from January 2025 through December 2029.

The Fiscal Year 2026 CIP budget recommendation of $91,803,749 is a 3.44% increase from the Fiscal Year 2025 CIP budget of $88,753,825.

The City will issue $152,147,710 in new debt in the recommended five-year CIP, mostly for fire equipment replacement, fire station improvements, fire station expansion, airport improvements, Chaplain Schmitt Island Iowa Amphitheater, reimagine Comiskey park development, neighborhood park developments, Federal Building renovations, solid waste collection vehicles, sanitary sewer improvements, water improvements, stormwater improvements, parking improvements, and renovation of Five Flags, for a total of $152,147,710 of debt in FY 2026-2030. **The City will retire $139,519,604 of existing debt, increasing the amount of City debt by $12,628,106. By far the greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($78,399,027).**

For Fiscal Year 2026, the use of the statutory debt limit would be 33.50%, and by the end of the Recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2030, the City of Dubuque would be at 32.90% of the statutory debt limit.

In this budget recommendation, the Mayor and City Council are currently reviewing, projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.

In the extremely low interest rate environment prior to 2015, the City had been increasing the use of debt to accomplish the projects that need to be done. To have any success, a community must have a sound infrastructure. The Mayor and City Council has recognized the infrastructure issues Dubuque faces and has been responsive. While there was some criticism of City use of debt to deal with those infrastructure challenges, that criticism fails to recognize that not financing the needed infrastructure maintenance and improvements is also a form of debt that is passed down to future generations. This was a strategic decision by the City Council realizing that infrastructure investment just gets more expensive over time for these reasons: a) the older a piece of infrastructure gets and the more it is allowed to deteriorate increases costs; b) the longer the wait to invest in infrastructure the costs are increased by inflation; and c) If the investment in infrastructure is not made in this low interest rate environment this investment will eventually need to be made when interest rates are higher, thereby increasing costs. However, beginning in FY 2016 the City Council at their 2015 Goal Setting Session debt reduction was adopted as a High Priority. So the amount of outstanding debt began to decrease and in Fiscal Year 2026 the City will be issuing slightly more debt ($4,698,236) than is retired and many projects will become pay-as-you-go. However, in 2022 a fourth reason was created for considering using debt for infrastructure projects and that is the massive amount of federal grant money that was being made available.Most of these grants require matching dollars and most require that the engineering work already be financed and completed to make the projects shovel ready.

The debt principal outstanding projected as of June 30, 2025, is currently $281,085,184. The breakdown of the debt principle outstanding as of June 30, 2025, is as follows:

Debt Obligation	**6/30/2025 Principle Outstanding**
General Obligation Essential Corporate Purpose	$100,598,999
Less General Obligation Debt Subject to Annual Appropriation	$(14,625,570)
Tax Increment Notes and Bonds	$15,565,000
Economic Development TIF Rebate Agreements	$5,561,674
Other Revenue-Backed Loans	$2,664,171
Total Indebtedness Subject to Statutory Debt Limit of $262,722,395	$109,764,274
Percent of Statutory Debt Limit Used as of June 30, 2025	34.10%
Revenue Bonds	$156,695,340
Less Revenue Bonds Subject to Annual Appropriation	($11,803,968)
Add Debt Subject to Annual Appropriation	$26,429,538
Total City Indebtedness as of June 30, 2025	**$281,085,184**

The City will issue $152,147,710 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($4,163,408), fire station improvements, fire station expansion, airport improvements, reimagine Comiskey Park ($1,697,000), neighborhood park developments, Federal Building renovations ($5,640,600), solid waste collection vehicles, sanitary sewer improvements ($90,406,304), water system projects ($15,956,673), stormwater improvements, parking maintenance ($5,240,000), renovation of Five Flags ($22,890,869), and Central Avenue improvements ($6,440,000).

Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Fire Equipment Replacement (LOST)	$ 401,060	$ 544,000	$ —	$ —	$ —	$ 945,060
Fire Station Expansion/Relocation (LOST)	$ —	$ —	$ —	$ —	$ 500,900	$ 500,900
Fire Station Improvements (LOST)	$ 100,000	$ 900,000	$ 500,000	$ —	$ 50,000	$ 1,550,000
Fire Truck/Ambulance Replacements (LOST)	$ —	$ 1,350,000	$ 950,000	$ —	$ 1,863,408	$ 4,163,408
Airport Improvements (LOST)	$ 1,000,500	$ 804,999	$ 192,000	$ 294,000	$ —	$ 2,291,499
Park Development (LOST)	$ 505,000	$ —	$ —	$ —	$ —	$ 505,000
14th Street Overpass (GDTIF)	$ —	$ —	$ —	$ 1,341,131	$ —	$ 1,341,131
Reimagine Comiskey Park (GDTIF)	$ 1,697,000	$ —	$ —	$ —	$ —	$ 1,697,000
Central Avenue Corridor (GDTIF)	$ —	$ —	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 6,440,000
Federal Building Renovation (GDTIF)	$ 945,600	$ —	$ —	$ —	$ 4,695,000	$ 5,640,600
Five Flags Renovation (GDTIF)	$ —	$ 2,750,000	$ 3,040,000	$ 8,128,869	$ 8,972,000	$ 22,890,869
Parking Ramp Major Maintenance (GDTIF)	$ 2,857,400	$ 350,000	$ —	$ —	$ 2,033,000	$ 5,240,400
Solid Waste Collection Vehicles - Refuse	$ 220,000	$ 375,000	$ 595,000	$ 375,000	$ 845,000	$ 2,410,000
Sanitary Sewer Projects	$ 20,079,873	$ 17,796,826	$ 19,938,126	$ 12,413,852	$ 8,170,350	$ 78,399,027
Stormwater Projects	$ 632,643	$ 820,000	$ 723,500			$ 2,176,143
Water Projects	$ 750,000	$ 1,524,715	$ 9,158,146	$ 4,523,812	$ —	$ 15,956,673
Total New Debt	**$ 29,189,076**	**$ 27,215,540**	**$ 36,856,772**	**$ 28,856,664**	**$ 30,029,658**	**$ 152,147,710**

The City will retire $139,519,604 of existing debt over the next five-years (FY26-FY30).

The following chart shows the net reduction of debt from Fiscal Year 2026 - Fiscal Year 2030:

Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
New Debt	$ 29,189,076	$ 27,215,540	$ 36,856,772	$ 28,856,664	$ 30,029,658	$ 152,147,710
Retired Debt	-$24,490,840	-$26,781,297	-$28,355,118	-$29,751,697	-$30,140,652	-$139,519,604
Net Debt Increase (Reduction)	**$4,698,236**	**$434,243**	**$8,501,654**	**-$895,033**	**-$110,994**	**$12,628,106**

There was a 0.53% increase in assessed value effective January 1, 2024, which is the assessment the Fiscal Year 2026 statutory debt limit is based on. The statutory debt limit effective June 30, 2026 is $323,629,585. **The City will be at 33.50% of statutory debt limit by June 30, 2026**. In FY 16 the City was at 86.13% of statutory debt limit, so **33.50% in Fiscal Year 2026 is a 53.04% decrease in use of the statutory debt limit.**

The ten year history of the City's use of the statutory debt limit is as follows:

FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24	FY25
90.00%	86.54%	66.06%	59.79%	52.90%	46.91%	43.51%	43.33%	39.36%	40.07%	34.85%

The five year projection of the City's use of the statutory debt limit from Fiscal Year 2026–2030 including all planned debt issuances subject to the statutory limit and assuming a 2% growth in the City's assessed valuation beginning in Fiscal Year 2026 is as follows:

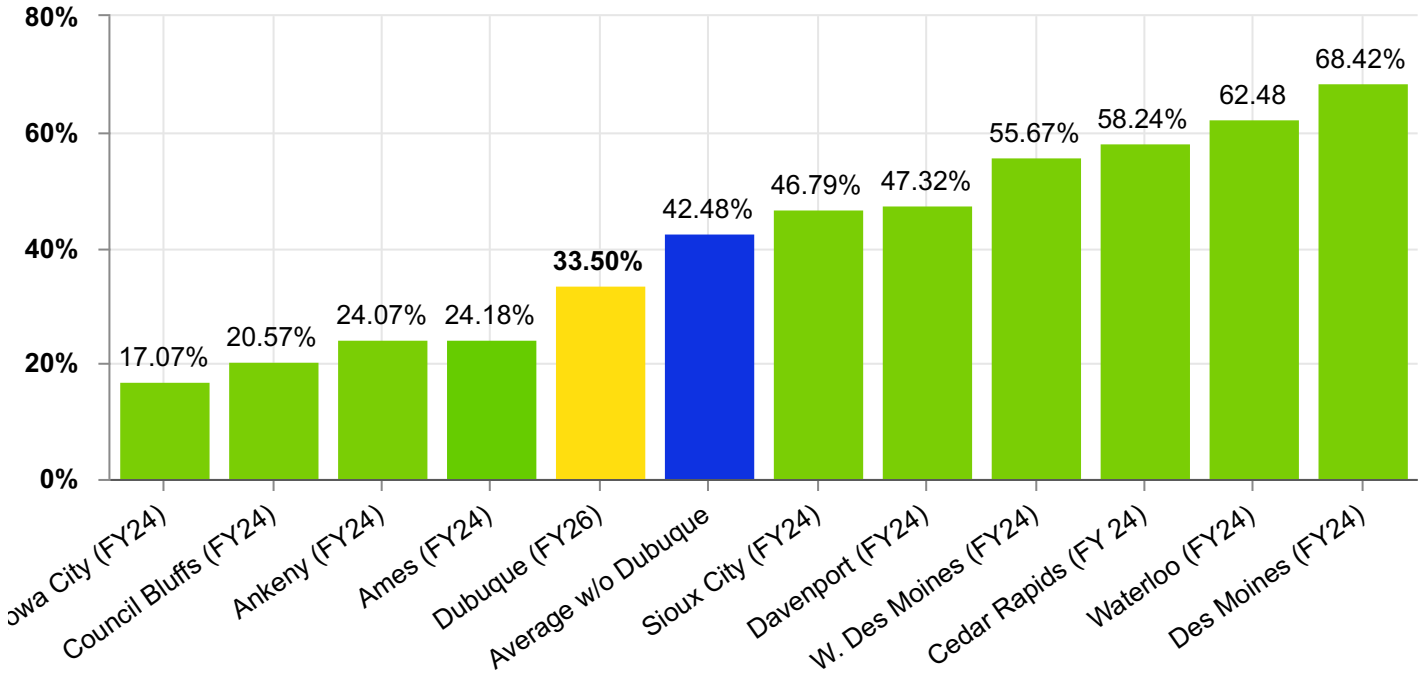
FY 26	FY 27	FY 28	FY 29	FY 30
33.50%	32.13%	30.65%	30.58%	32.90%

The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2026 compared to the other cities in Iowa for Fiscal Year 2024 with a population over 50,000:

Fiscal Year 2024 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY24)	$ 803,564,354	$ 549,760,000	68.42 %
10	W. Des Moines (FY24)	$ 551,635,692	$ 307,090,000	55.67 %
9	Cedar Rapids (FY 24)	$ 681,383,619	$ 396,830,000	58.24 %
8	Waterloo (FY24)	$ 221,546,701	$ 138,428,824	62.48 %
7	Davenport (FY24)	$ 423,816,425	$ 200,540,000	47.32 %
6	Sioux City (FY24)	$ 309,734,920	$ 144,929,999	46.79 %
5	**Dubuque (FY26)**	**$ 323,629,585**	**$ 108,410,164**	**33.50 %**
4	Ankeny (FY24)	$ 416,454,919	$ 100,260,000	24.07 %
3	Ames (FY24)	$ 277,278,426	$ 67,035,000	24.18 %
2	Iowa City (FY24)	$ 368,416,450	$ 62,905,000	17.07 %
1	Council Bluffs (FY24)	$ 365,780,288	$ 75,240,467	20.57 %
	Average w/o Dubuque			**42.48 %**

Percent of Legal Debt Limit Utilized



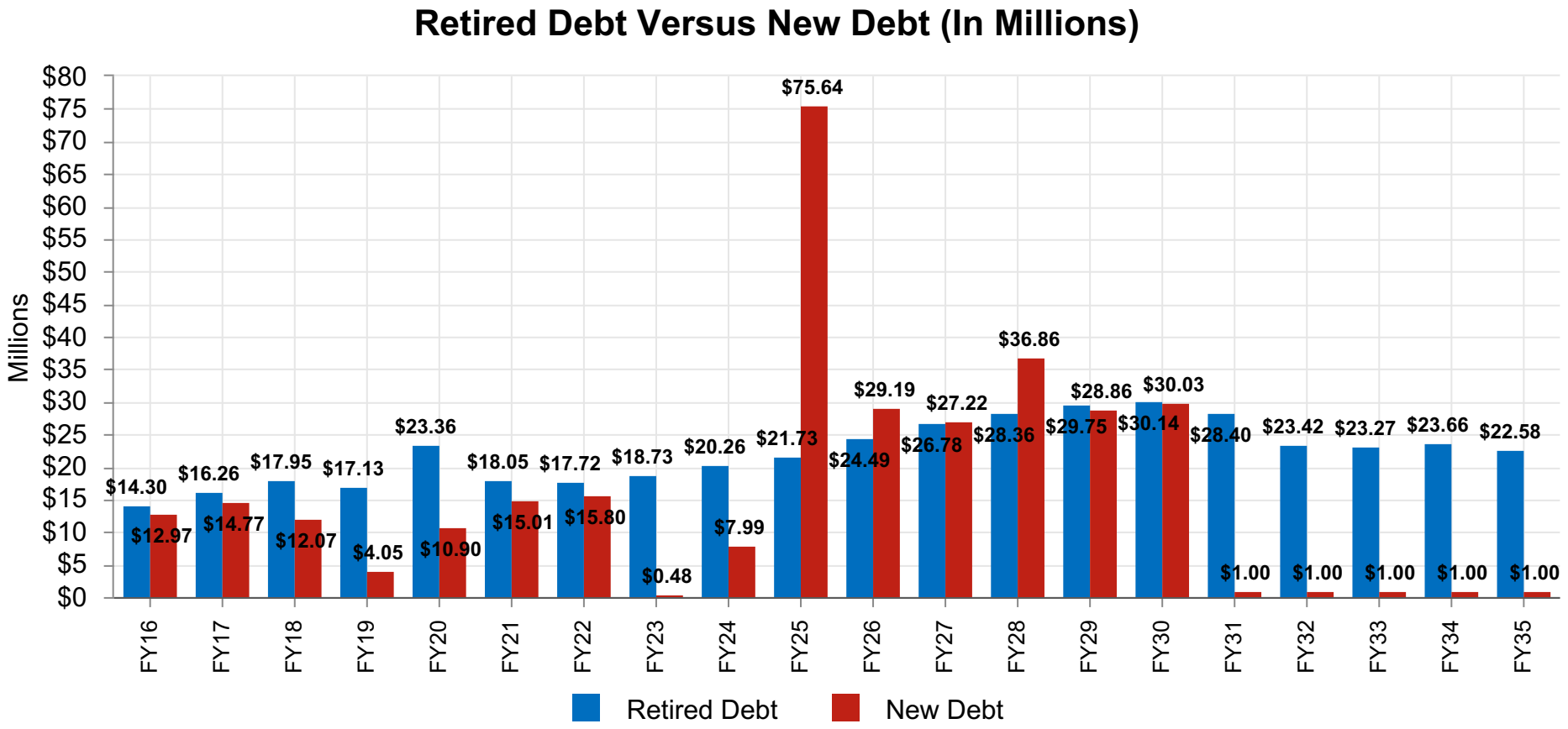
Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000 and Dubuque is below the average of the other Cities. **The average (42.48%) is 26.82% higher than Dubuque (33.50%).**

Retired Debt Versus New Debt

The total City indebtedness as of June 30, 2026, is projected to be $167,789,201 (33.50% of statutory debt limit). The total City indebtedness as of June 30, 2015, was $295,561,181 (90% of statutory debt limit). **The City is projected to have $8,483,725 more in debt as of June 30, 2026.**

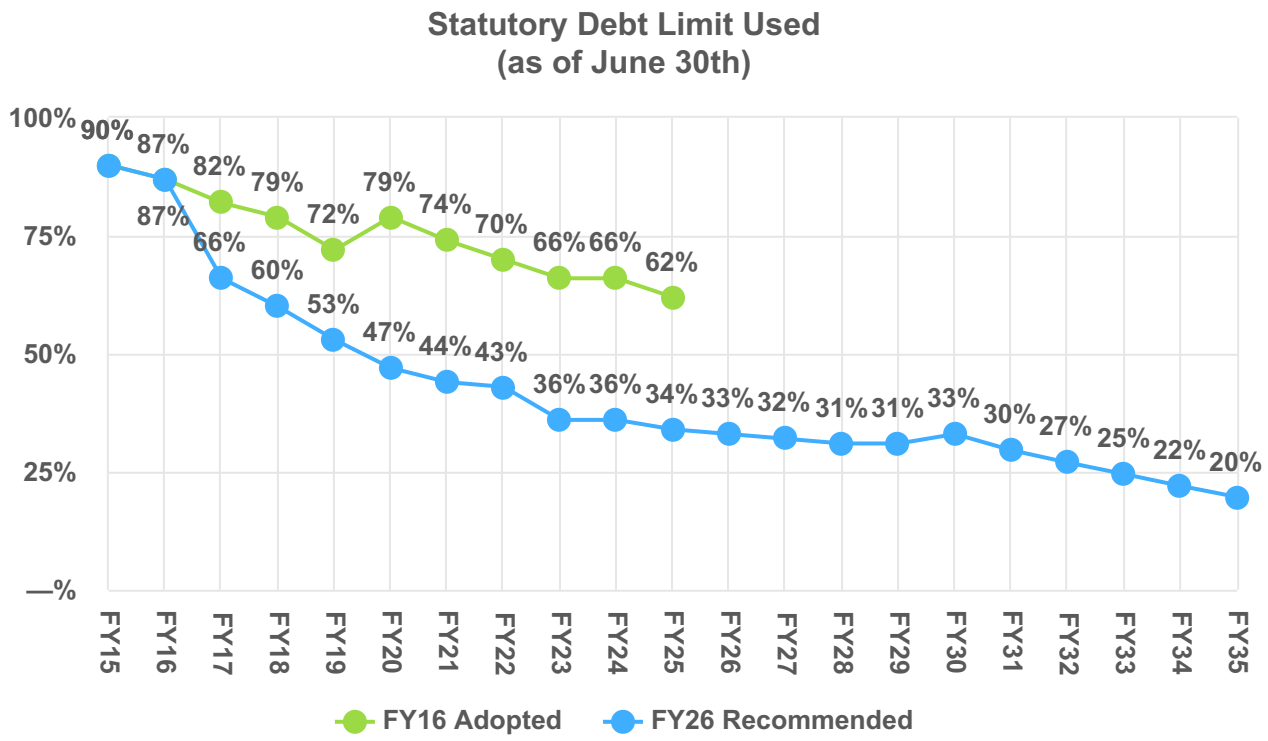
The combination of reduced debt and increased utility rates partially reflects the movement to a more "pay as you go" strategy, which could lead to larger tax and fee increases than with the use of debt. In Fiscal Year 2020, the City had $5,908,200 forgiven of the Bee Branch Upper Bee Branch Loan on June 30, 2020 which increased principal payments reflected.

Based on the timing of projects, the City issued very little debt in FY23 ($0.48 million) and FY24 ($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects. In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt. The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:

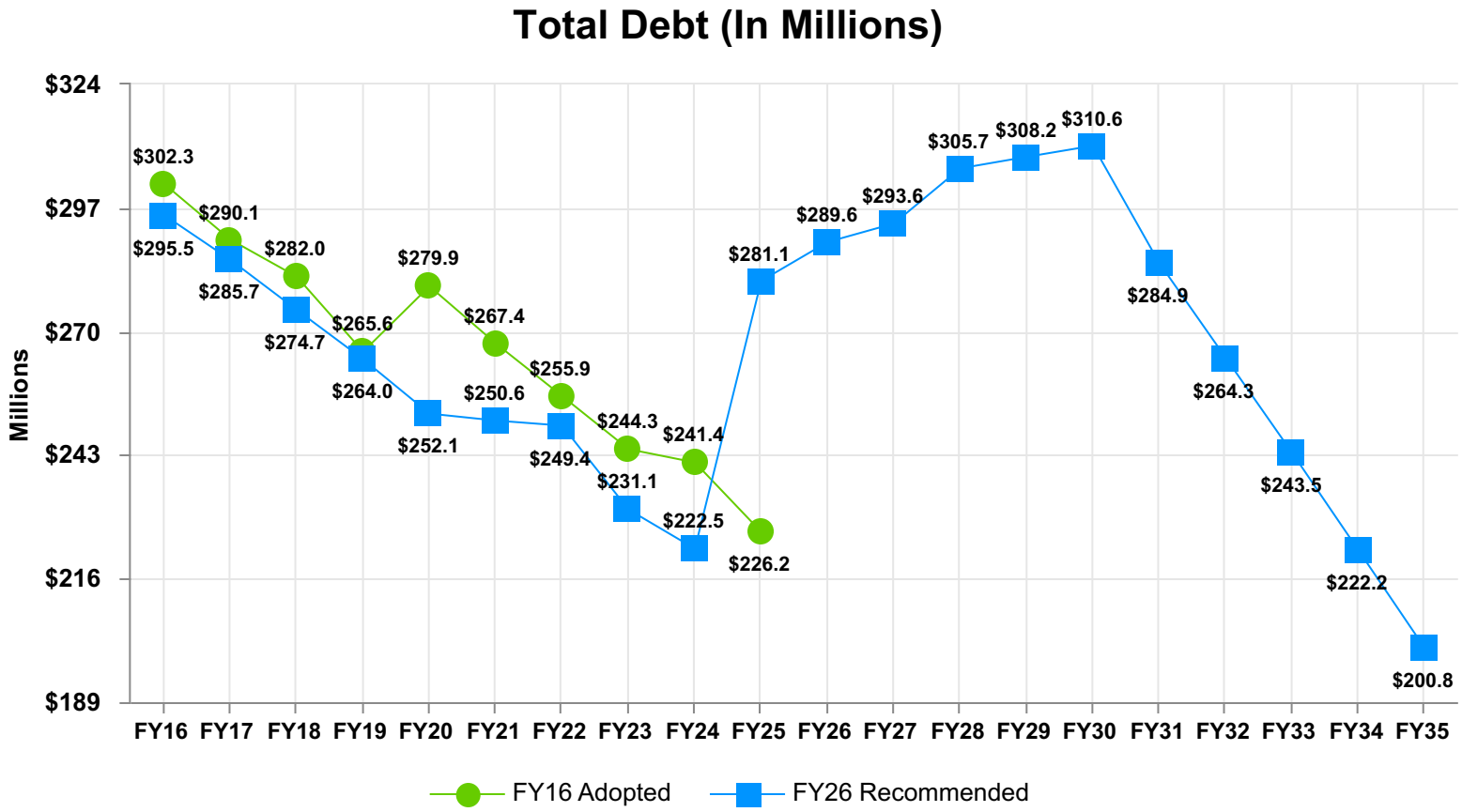


Statutory Debt and Total Debt

In August 2015, the Mayor and City Council adopted a debt reduction strategy which targeted retiring more debt each year than was issued by the City. The recommended FY 2026 budget will exceed that target in FY 2026, FY 2027, and FY 2028 due to issuing necessary debt for Five Flags, Fire Equipment and Station Improvements, Central Avenue Corridor Improvements, Water Lead Lines, PFAS, Old Mill Road Lift Station and Force Main, Catfish Creek Sewershed Interceptor Sewer Improvements, Track Line Sanitary Sewer Reconstruction, Force Main Stabilization, and Park Improvements.However, Fiscal Year 2029 and Fiscal Year 2030 will meet the target. **You can see that the Mayor and City Council have significantly impacted the City's use of the statutory debt limit established by the State of Iowa. In Fiscal Year 2015, the City of Dubuque used 90% of the statutory debt limit. In this budget recommendation, the Mayor and City Council are currently reviewing for Fiscal Year 2026, the use of the statutory debt limit would be 33.50%, and by the end of the recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2030, the City of Dubuque would be at 32.90% of the statutory debt limit. Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit.** This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.



By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $310.62 million (32.90% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit**, and the projection is to be at $200.79 million (19.66% of statutory debt limit) within 10 years.



General Fund Reserves

The City maintains a general fund reserve, or working balance, to allow for unforeseen expenses that may occur. Moody's Investor Service recommends a 35% General Fund Operating Reserve for “AA” rated cities.

In January 2025, Moody’s Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody’s credit analysis states, “the City of Dubuque’s local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs.” According to Moody’s, the Aa2 issuer rating for the City of Dubuque’s bonds reflects the city’s healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City’s available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody’s Investor Service upgraded the City’s outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody’s Investors Service (“Moodys”) released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio (“AFBR”) = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio (“LR”) = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

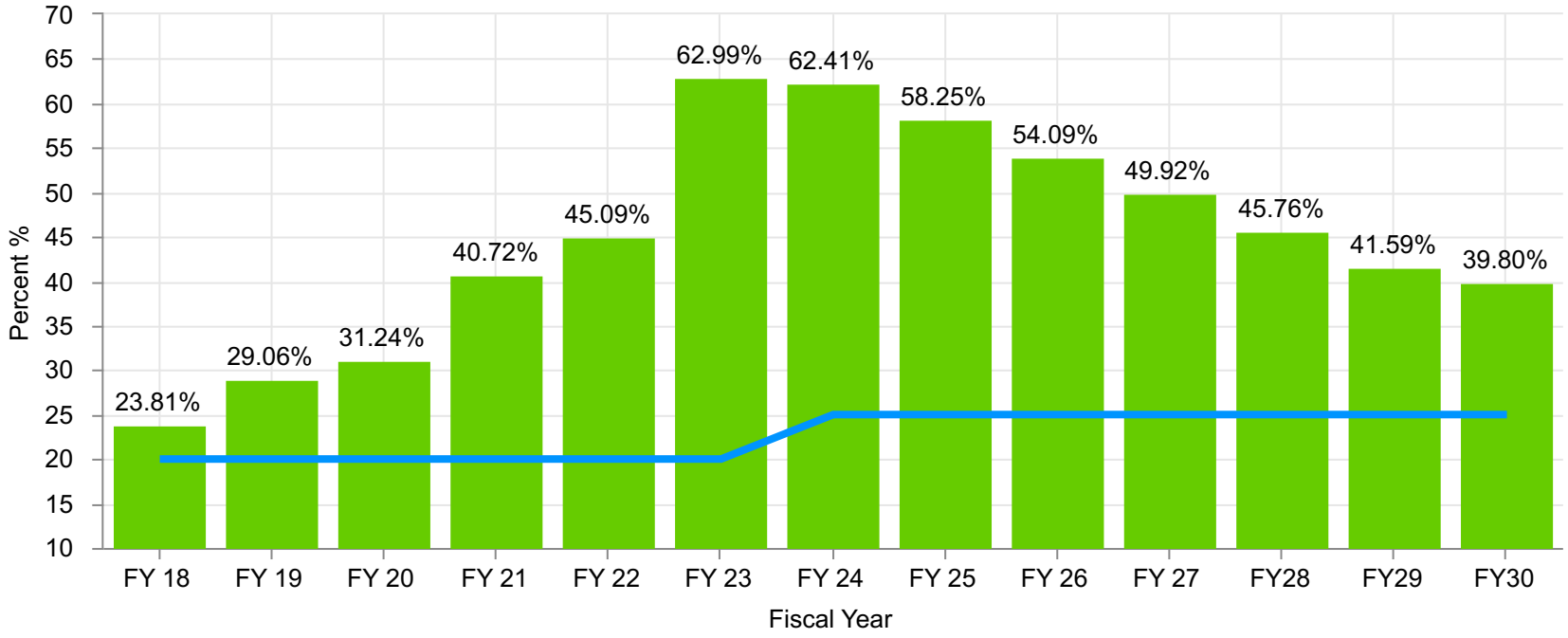
The City was evaluated by Moody’s under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody’s calculated the City’s AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City’s general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City’s ratings.

In May 2021, Moody's Investor Service upgraded the City's Water Enterprise's outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

Fiscal Year	Fund Reserve (As percent of General Fund revenues)	New Moody's Methodology	**Reason for change from previous Fiscal Year**
FY 2019	29.06%		Increase due to capital projects not expended before the end of the FY.
FY 2020	31.24%		Increase due to freezing vacant positions and most capital projects due to the pandemic.
FY 2021	40.72%		Increase due to American Rescue Plan Act funds received ($13.2 million), frozen positions and capital projects through Feb 2021.
FY 2022	49.16%	45.09%	Increase due to American Rescue Plan Act funds received ($13.2 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2023	55.82%	62.99%	Increase due to American Rescue Plan Act funds not spent ($26.4 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2024	51.19%	62.41%	Decrease due to spend down of American Rescue Plan Act funds.

Fund Reserve as a Percent of General Fund and Enterprise Fund Revenue
New Moody's Methodology



The City of Dubuque has historically adopted a general fund reserve policy as part of the Fiscal and Budget Policy Guidelines which is adopted each year as part of the budget process. During Fiscal Year 2013, the City adopted a formal Fund Reserve Policy which states the City may continue to add to the General Fund minimum balance of 10% when additional funds are available until 20% of Net General Fund Operating Cost is reached. During Fiscal Year 2024, the General Fund minimum balance was increased to 25%.

After all planned expenditures in FY 2025, the City of Dubuque will have a general fund reserve of 44.41% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 58.25% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve cash balance is projected to be $81,140,352 on June 30, 2025 as compared to the general fund reserve balance on an accrual basis of $38,026,193. The general fund reserve balance on an accrual basis exceeds 27% in FY 2025, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed by Moody's Investors Service.

In Fiscal Year 2017, the City had projected reaching this consistent and sustainable 20% reserve level in Fiscal Year 2022. **In fact, the City met the 20% reserve requirement in FY 2017, five years ahead of schedule and has sustained a greater than 20% reserve.**

	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
Contribution	$2,717,339	$4,419,668	$—	$—	$—	$—	$—	$—
City's Spendable General Fund Cash Reserve Fund Balance	$48,403,917	$43,826,193	$38,026,193	$32,226,193	$32,226,193	$32,226,193	$32,226,193	$32,226,193
% of Projected Revenue (Moody's)	55.82%	51.19%	44.41%	37.64%	37.64%	37.64%	37.64%	37.64%

State Revolving Fund Sponsorship Projects and Green Project Loans

The City uses State Revolving Fund (SRF) loans for water and sanitary sewer projects whenever possible because of the **very low annual interest rate of 1.75% with an annual servicing fee of 0.25%**.

In 2009, legislation was passed in Iowa that allows water utilities that issue debt through the Clean Water State Revolving Fund Program to sponsor and help finance other water quality improvement (CWSRF) projects within or outside its service limits. This new funding mechanism, called Water Resource Restoration Sponsored Projects, will provide cities, counties, local watershed organizations, watershed management authorities, county conservation boards, and soil and water conservation districts a funding source to construct improvements throughout a watershed that keep sediment, nutrients, chemicals and other pollutants out of streams and lakes.

Repayment of a standard Clean Water SRF (CWSRF) loan includes the repayment of the original loan amount, the principal, and the cost to finance the loan, interest, and fees. On a CWSRF loan with a sponsored project, the financing costs are reduced by the amount of the cost of the sponsored project improvements. Figure 1 shows a comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project. As shown, the total cost to the utility (the total of loan repayments) remains unchanged as the cost of funding for the sponsorship project is offset by a reduction in loan financing costs. In essence, two water quality projects are completed for the price of one.

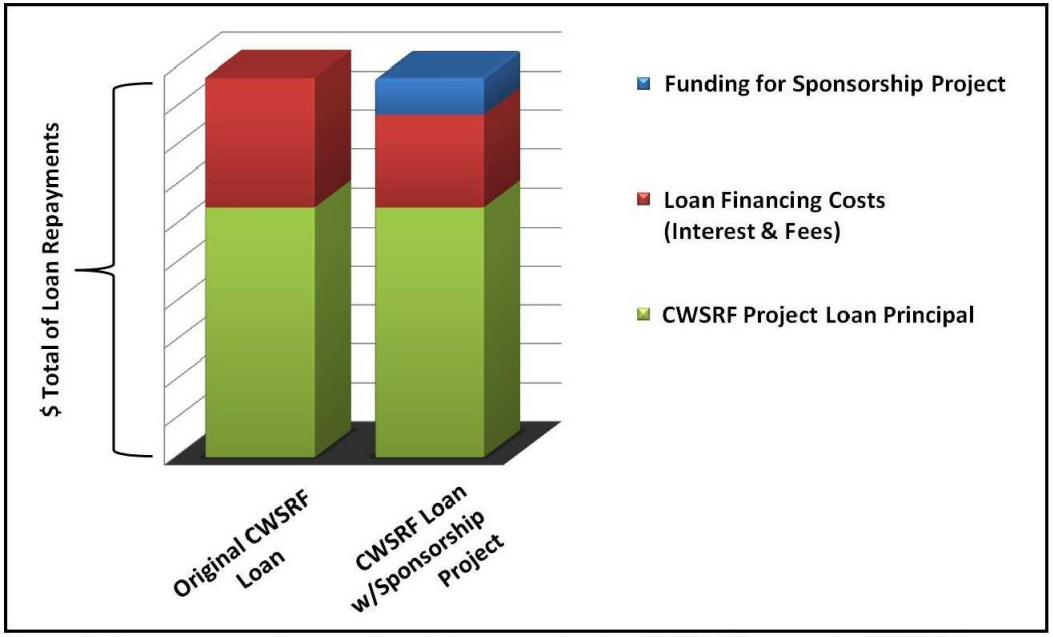


Figure 1. Loan repayment comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project.

After three years of the State of Iowa being unsuccessful in completing one of these modified loans, the City of Dubuque had the first successful application for the state when, in April 2013, the City was awarded $9.4 million of the interest paid on the Water and Resource Recovery Center to be used to reconstruct over 70 Green Alleys in the Bee Branch Watershed. The principal for the Water & Resource Recovery Center Upgrade was increased from $64,885,000 to $75,145,579 and the interest rate plus annual servicing fee was decreased from 3.25% to 2.00% to add the Green Alley sponsorship project. This reduction allowed for increased proceeds **and resulted in a true interest cost of 1.96% and gross borrowing savings of $11.4 million. The State of Iowa has discontinued the sponsored project option for future debt issuances.**

The Federal Fiscal Years 2010, 2011, and 2012 State Revolving Fund capitalization grants included requirements for certain percentages of the funds to be allocated for green projects. Each green infrastructure project receives a portion of loan forgiveness not to exceed 30%. In June 2015, the City of Dubuque Upper Bee Branch Creek Restoration Project (Upper Bee Branch Project) qualified for a Green Project Loan from the CWSRF Program in the amount of $29,541,000. The loan includes a principal forgiveness provision. The amount of the loan to be forgiven is 20% of the total loan disbursements made under the loan agreement. **The amount of the loan that was forgiven in June 2020 was $5,908,200. The actual true interest cost for total funds received was not the 2.00% borrowing rate (1.75% interest and 0.25% administrative fee), but just 0.07% after reflecting the receipt of interest free funds (forgiven portion).**

Then, in August 2017, the City was awarded $1.4 million in funding for improvements with the Catfish Creek Watershed through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Restoration Project. The funding for the $1.4 million in improvements will come from the interest payments on the City's Upper Bee Branch SRF loan. The Upper Bee Branch Creek SRF loan principal was increased to $30,941,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.38 million less than the original loan.**

In May 2018, the City was awarded $1.0 million in funding for pervious green alley improvements with the Bee Branch Creek and Catfish Creek Watersheds through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Railroad Culverts Project. The funding for the $1.0 million in improvements will come from the interest payments on the City's Upper Bee Branch Railroad Culvert SRF loan. The Upper Bee Branch Creek Railroad Culvert SRF loan principal was increased to $17,387,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.05 million less than the original loan.**

In February 2019, the City was awarded $276,300 in funding for Eagle Point Park Environmental Restoration through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Kerper Boulevard Sanitary Sewer Project. The funding for the $276,300 in improvements will come from the interest payments on the City's Kerper Boulevard Sanitary Sewer SRF loan. The Iowa Finance Authority now requires that sponsorship projects are included in the initial loan amount so that the repayment schedule does not have to be adjusted**. On a gross basis, the borrowing costs for the new loan were $278,000 less than if there was not a sponsorship project included.**

The five-year CIP adopted through the current year (Fiscal Year 2025) budget process covered Fiscal Year 2025 through 2029 and is $354,574,409. The recommended five-year CIP for the upcoming budget process (Fiscal Year 2026) will cover Fiscal Year 2026 through 2030 and will be $351,594,553. This is a $-2,979,856 (0.84%) decrease.

FY 2025-2029 Capital Improvement Program (CIP) compared to the FY 2026-2030 Capital Improvement Program is as follows:

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
FY25 CIP	$88,753,825	$106,564,058	$55,048,354	$50,987,905	$53,220,267	—	$354,574,409
FY26 CIP	—	$91,803,749	$64,823,518	$69,843,768	$74,478,605	$50,644,913	$351,594,553
$ Difference	—	-$14,760,309	+$9,775,164	+$18,855,863	+$21,258,338	—	-$2,979,856
% Change	—	-13.85%	+17.76%	+36.98%	+39.94%	—	-0.84%

Further information about the changes to capital improvement projects can be found on pages xx-xxxiv.

Fiscal Year 2026 will be the nineteenth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2026 Stormwater User Fee is proposed to increase from $10.50 per SFU to $11.03 per SFU, a 5.00% increase.

	Rate Per Single Family Unit (SFU)
Fiscal Year 2021 - Adopted Per Ordinance 21-20	$ 8.29
Fiscal Year 2022 - Adopted Per Ordinance 10-21	$ 8.85
Fiscal Year 2023 - Adopted Per Ordinance 13-22	$ 9.00
Fiscal Year 2024 - Adopted Per Ordinance 14-23	$ 10.00
Fiscal Year 2025 - Adopted Per Ordinance 14-24	$ 10.50
Fiscal Year 2026 - Recommended	$ 11.03

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan Stormwater Management Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The flood mitigation improvements in the Catfish Creek Watershed have been completed. The improvements in the Bee Branch Watershed are part of the multi-phased, fiscally responsible, holistic Bee Branch Watershed Flood Mitigation Project which will mitigate flooding, improve water quality, stimulate investment, and enhance the quality of life. The City's has been able to garner support from

local, state, and federal partners with over $169 million in outside funding to help offset the cost of the overall $250 million project. Since 2001, the City has made steady progress on the various phases of the project.

The phases of the Bee Branch Watershed Flood Mitigation Project are as follows:

Phase	Description	Status
1	Carter Road Detention Basin	Complete
2	West 32nd Street Detention Basin	Complete
3	Historic Millwork District	Complete
4	Lower Bee Branch Creek Restoration	Complete
5	Flood Mitigation Gate & Pump Replacement	Under Construction
6	Impervious Surface Reduction	1/3 of alleys converted to “Green Alleys”
7	Upper Bee Branch Creek Restoration/Railroad Culverts	Complete
8	22nd Street Storm Sewer Improvements	Complete from Elm Street to N. Main
9	Flood Mitigation Maintenance Facility	Site Cleanup/Preparation
10	North End Storm Sewer Improvements	Initiate Design in 2028
11	Water Plant Flood Protection	Initiate Design in 2024
12	17th Street Storm Sewer Improvements	Complete from Elm St. to Heeb St.

Each of the 12 phases provides some incremental benefit. But the risk of flash flooding remains until all improvements are implemented. But it is also true that with the completion of each subsequent phase, the threat of flash flood damage is lessened and the resulting damage will be mitigated. When complete, it is expected to prevent an estimated $582 million in damages over its 100-year design life.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The CIP budget reflects the **Dubuque Five-Year (2024-2026) City Council Goals and 2024-2026 Policy Agenda, established by the City Council August, 2024.**

Dubuque Five-Year City Council Goals

Vibrant Community: Healthy and Safe
Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity
Livable Neighborhoods and Housing: Great Place to Live
Sustainable Environment: Preserving and Enhancing Natural Resources
Connected Community: Equitable Transportation, Technology, Infrastructure, and Mobility
Diverse Arts, Culture, Parks, and Recreation Experiences and Activities
Partnership for a Better Dubuque: Building our Community that is Viable, Livable, and Equitable

Policy Agenda 2024 - 2026

Top Priority (in alphabetical order)

- Air Service Future Strategy and Action Plan: Major Airline Hub Connections
- Central Avenue Revitalization Plan Implementation
- Construction of the 14th Street Railroad Overpass and the 16th Street Corridor Complete Street Improvements: RAISE Grant and Matching Funds
- Police Department Staffing and Hiring
- Street Maintenance/ Rehabilitation Program

High Priority

- Catfish Creek Sanitary Sewer Project: Old Mill Road Lift Station
- Chaplain Schmitt Island Development
- City Workforce Retention and Attraction
- Comprehensive Study of Fire Station Locations and Staffing
- Parks Maintenance/Refresh Action Plan

Attachment 3 provides a summary of these projects organized by City Council's five-year goals and Fiscal Year 2026 priorities reflect how these goals are addressed.

Finally, **Attachment 4** provides detail on the source of funds and highlights important points about the 5-year CIP Program.

CIP FORMAT

The format for the Fiscal Year 2026-2030 CIP is substantially the same as previous fiscal years. First, an index referencing the 2026-2030 Capital Improvement Budget follows the budget message. The index identifies each capital improvement first by city department and then by all applicable State programs as a subcategory under each department. The index serves as a quick reference for each CIP, and the far right hand column shows the page number of each project. Secondly, a separate project page is provided to show the detail for each individual project. These projects pages are also arranged first by city department and then by State program as a subcategory within each department.

As in previous CIP budget documents, each detailed project page identifies the city department, the state program, project title, account code (consisting of program number, department number, fund and capital project number), and total project cost. The project page then shows any funds expended for the project in Fiscal Year 2024 and the adopted budget in Fiscal Year 2025. In Section A of the project form entitled “Expenditure Items”, project costs are shown by major expenditure item (i.e., Design and Engineering, Land and Right-of-Way Purchase, Construction and Other Expense). In Section B, entitled “Project Financing”, the project funding is presented by major revenue source (i.e., General Fund, Sales Tax Fund, Water Depreciation Fund, Sanitary Sewer Construction Fund, and Road Use Tax Fund). In Section C, entitled “Impact – Operations,” the dollar impact on operations in terms of greater or lesser operating costs and/or greater or lesser revenue is provided when available. Lastly, there is a narrative section, which provides a description of the project, a justification for the project and, where appropriate, how it relates to other projects or plans. A small map may also be provided to further identify the location of the project.

Each detailed project page identifies the budget for each fiscal year in the next five years. There is a sixth column labeled "2031". This column is included to show that the project does not end in the next five years and that additional budget will be needed to fully complete the project. The "2031" column will show the total remaining estimate for the project, unless the project is annual. This column could also be known as "Beyond Fiscal Year 2030." If a project is annual, the "2031" column will only show one years worth of budget.

Lastly, there is a section in the detailed project pages called "First Year Submitted". This information represents the year the capital improvement project was first submitted for consideration. This is not the first year that the capital project was adopted for funding, but instead represents the first year a staff member identified a need for the project and created a CIP to present to the City Manager.

CONCLUSION

The Capital Improvement Program represents the City of Dubuque's commitment to a maintenance and physical development plan for the next five years. The first year of the five-year CIP goes into the budget for next year and deserves the most attention. As you know, the CIP is updated each year so that City Council will have an opportunity in the next year to change Fiscal Year 2027 through Fiscal Year 2030 projects, as well as to add projects for Fiscal Year 2031.

A ranking system was established in Fiscal Year 2019 to more readily identify capital projects that directly meet City Council Goals and Priorities and address City needs. This ranking process also included several collaborative meetings with staff to determine which projects should be recommended for funding with the limited resources available.

Notable FY2026 Capital Improvement Projects

Department	Project Title	Total City Investment FY2026-FY2030	Page
Fire	Bunk Room Remodel	$1,175,000	1
Fire	Outdoor Warning Siren Repair/Replace	$107,060	3
Fire	Fire Station Expansion	$500,900	4
Fire	2027 Fire Engine Replacement (1907)	$900,000	6
Fire	2027 Ambulance Replacement (1914)	$450,000	7
Fire	2028 Fire Engine Replacement (1905)	$950,000	8
Fire	Portable Radio Replacements	$838,000	9
Fire	2030 Fire Engine Replacement (1910)	$1,288,408	12
Fire	2030 Ambulance Replacement (1915)	$575,000	13
Parks	Reimagine Comiskey	$1,697,000	16
Parks	Rustic Point Park Development	$305,000	18
Parks	South Pointe Park Development	$200,000	19
Parks	Washington Community Gateway	$99,000	21
Parks	Second Dog Park Planning	$60,000	22
Parks	Ash Tree Removal and Tree Replacement	$464,611	23
Civic Center	Five Flags Building Improvements	$23,454,000	27
Recreation	Port of Dubuque Flood Wall Dubuque Welcome Sign	$33,000	34
Conference Center	Roof Restoration	$1,383,000	36
Conference Center	Public Restroom Remodels	$385,000	38
Water	Admiral Sheehy Drive Water Main Loop	$686,400	40

Department	Project Title	Total City Investment FY2026-FY2030	Page
Water	Public Lead Line Water Main Replacement	$45,000	53
Water	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	$9,600,000	55
Water	Source Water PFAS Reduction Project	$1,121,199	56
Water	Water Main Replacement Consent	$1,280,000	67
Water	Water Meter Replacement Program	$937,000	69
Water	Water Storage Maintenance Program	$3,000,000	70
W&RRC	Bar Screen Replacement	$2,500,000	80
W&RRC	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	$7,035,000	82
W&RRC	Industrial Controls Upgrade	$1,900,000	84
Airport	Reconstruct Taxiway A	$18,709,994	93
Airport	Reconstruct General Aviation Apron	$2,480,000	94
Airport	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	$1,425,000	96
Airport	Taxiway D Extension	$2,940,000	98
Public Works	Asphalt Milling Program	$739,616	101
Public Works	Curb Ramp Program	$2,900,000	103
Public Works	Vehicle Fuel Island Rehabilitation	$510,200	109
Public Works	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement	$1,721,768	114
Public Works	Solid Waste Collection Vehicles - 3401 & 3405	$220,000	119
Public Works	Solid Waste Collection Vehicles - 3404 & 3410	$375,000	120
Public Works	Solid Waste Collection Vehicles -3403 & 3407	$595,000	121
Public Works	Solid Waste Collection Vehicles 3412 & 3413	$375,000	122
Public Works	Solid Waste Collection Vehicles 3411 & 54003	$845,000	123
Public Works	Landfill 3C Project	$4,000,000	137
Engineering	Stormwater Management Program	$1,000,000	159
Engineering	Bee Branch Creek Gate & Pump Replacement	$13,696,697	161
Engineering	Flood Control Maintenance Facility	$3,556,000	163
Engineering	Sanitary Sewer Lining Program	$1,000,000	175
Engineering	Sanitary Sewer CCTV Inspection, Cleaning, & Assessment	$1,000,000	176

Department	Project Title	Total City Investment FY2026-FY2030	Page
Engineering	Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements	$1,500,000	181
Engineering	Old Mill Road Lift Station & Force Main - Phase 1	$9,694,574	183
Engineering	Old Mill Road Lift Station & Force Main - Phase 2	$11,968,650	185
Engineering	Track Line Sanitary Sewer Reconstruction	$5,000,000	187
Engineering	Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork	$13,927,212	190
Engineering	Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork	$23,800,000	192
Engineering	South West Arterial Interchange Sewer Extension	$4,829,838	194
Engineering	Force Main Stabilization	$1,700,000	195
Engineering	East - West Corridor Capacity Improvements	$1,085,000	198
Engineering	7th Street Extension to Pine Street	$2,000,000	201
Engineering	14th St Overpass	$39,120,000	204
Engineering	US 20 - Northwest Arterial Intersection Operational and Capacity Improvements	$5,497,000	207
Engineering	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street	$8,170,000	208
Engineering	Public Electric Vehicle Chargers	$1,888,760	225
Engineering	Iowa Amphitheater on Schmitt Island	$9,641,563	228
Engineering	STREETS Traffic Control Project Phase 1	$250,000	243
Engineering	STREETS Traffic Control Project Phase 2	$282,350	244
Engineering	Traffic Signal Network Communications Program	$395,000	245
Engineering	Fiber Infrastructure Management System	$275,000	252
Engineering	Federal Building Renovation	$7,893,225	256
Economic Development	Greater Downtown Housing Creation Grant Program	$3,750,000	259
Economic Development	Workforce Development	$1,857,500	261
Economic Development	Downtown Rehab Grant Program	$1,000,000	262
Economic Development	Central Avenue Housing Forgivable Loan	$750,000	263
Transportation	Transit Vehicle Replacement	$3,152,568	266
Transportation	Smart Parking System	$780,000	267
Transportation	Parking Ramp Major Maintenance Repairs	$7,198,400	270

Department	Project Title	Total City Investment FY2026-FY2030	Page
Housing	Assistance for Homeownership	$1,356,151	271
Housing	Washington Neighborhood Home Purchase Program	$1,269,896	273
Housing	Homeowner Rehabilitation Program	$1,325,000	275
Housing	Lead and Healthy Homes Grant	$6,000,000	278
Housing	Healthy Homes Production Grant	$2,000,000	279
Planning	Historic Preservation Technical Assistance Program	$80,000	280
Communications Office	Aerial Orthophotography	$252,000	281
City Manager's Office	Community Green House Gas Inventory and Climate Action Planning	$100,000	282
Information Technology	City-Wide Computer and Printer Replacements - General Gov	$3,323,473	283
Information Technology	City-Wide Computer and Printer Replacements- Business	$643,000	285

There are many capital projects that have been added to meet City Council Goals and Priorities and address City needs ($54,175,447). Those new projects that appear in the five-year CIP are as follows:

Department	New Project	Total CIP
Fire	Elevator at Fire Headquarters	$ 50,000
Fire	Fire Station 6 Roof Replacement	$ 325,000
Parks	Parks and Recreation Master Plan	$ 50,000
Parks	Rustic Point Park Development	$ 305,000
Parks	South Pointe Park Development	$ 200,000
Parks	Ash Tree Removal	$ 464,611
Civic Center	Marquee Replacement	$ 131,000
Civic Center	Standby Emergency Generator Replacement	$ 855,000
Civic Center	Recirculating Pump Replacement	$ 37,000
Recreation	Bunker Hill #7 Fairway Fencing	$ 15,000
Water	8th Street 20" Transmission Water Main Connection (Jackson to Central)	$ 166,000
Water	Admiral Sheehy Drive Water Main Loop	$ 686,400
Water	Enterprise Asset Management System Software-Water	$ 150,000
Water	Fire Hydrant Stock	$ 615,000

Department	New Project	Total CIP
Water	Green Alley Water Main Improvements	$ 306,000
Water	Greyhound Park Rd Water Main Loop	$ 120,000
Water	Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St	$ 199,000
Water	Municipal Services Center Roof Mounted HVAC Replacement Unit	$ 94,500
Water	Municipal Service Center Roof Replacement	$ 187,380
Water	South Algona 12" Water Main Replacement	$ 729,103
Water	Vehicle 4901 Replacement	$ 130,000
Water	Vehicle 4908 Replacement	$ 115,000
Water	Deere X738	$ 38,000
Water	West End Annexation Phase II	$ 1,994,598
Water	Water Treatment Plant and Pump Station Pipe Rehabilitation	$ 150,000
Water	Water Treatment Plant Third Floor Conference Room	$ 114,000
Water & Resource Recovery Center	RAS and Scum Pump Replacement	$ 138,000
Water & Resource Recovery Center	WRRC Uninterruptible Power Supply (UPS) Replacement	$ 85,000
Water & Resource Recovery Center	UV System Cable & Harness Replacement	$ 50,500
Water & Resource Recovery Center	Biogas Chiller Replacement	$ 58,000
Water & Resource Recovery Center	WRRC Odor Monitoring System	$ 46,000
Water & Resource Recovery Center	Water & Resource Recovery Center Vehicle Replacements	$ 75,000
Water & Resource Recovery Center	Water & Resource Recovery Center Electronic Hydraulic Shop Press	$ 13,000
Airport	Equipment Storage Building	$ 275,000
Airport	Airfield Runway/Taxiway Marking Improvements	$ 412,000
Public Works	Electric Vehicle Charging Infrastructure Located at the Municipal Services Center	$ 157,222
Public Works	Paver Replacement	$ 610,000
Public Works	Landfill Sewer Line Extension	$ 250,000
Public Works	Landfill EMS Grant Matching Funds	$ 125,000
Public Works	Landfill Portable Litter Fencing	$ 255,000

Department	New Project	Total CIP
Public Works	Landfill Rolloff Container - Glass	$ 12,100
Public Works	Landfill 3C Project	$ 4,000,000
Public Works	Landfill Shop Renovation	$ 200,000
Public Works	Landfill Minivan Replacement Project	$ 58,583
Public Works	Landfill Forklift Replacement	$ 30,690
Public Works	Landfill Dozer Replacement Project	$ 593,500
Public Works	Landfill 3453 Dozer Rebuild	$ 296,750
Public Works	Landfill 3456 Dozer Rebuild Project	$ 256,900
Engineering	Enterprise Asset Management System Software	$ 150,000
Engineering	Stormwater Management Program	$ 1,000,000
Engineering	Pennsylvania Culvert Replacement	$ 150,000
Engineering	Levi & Sullivan Intersection Storm Sewer Extension	$ 100,000
Engineering	Tanglewood Court Outfall Stabilization	$ 160,000
Engineering	Enterprise Asset Management System Software - Sanitary	$ 150,000
Engineering	Inflow and Infiltration Inspection Vehicle Replacement	$ 44,000
Engineering	Track Line Sanitary Sewer Reconstruction	$ 5,000,000
Engineering	Brunskill Road Collector Sewer Reconstruction	$ 600,000
Engineering	Kerper Boulevard Lift Station Replacement	$ 402,850
Engineering	Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork	$ 23,800,000
Engineering	Force Main Stabilization	$ 1,700,000
Engineering	Green Alleys - Non Bee Branch	$ 350,000
Engineering	Safe Routes to School	$ 44,000
Engineering	Villa Street Retaining Wall Reconstruction	$ 800,000
Engineering	Complete Street Elements - Trails, Sidewalks and Signs	$ 32,500
Engineering	Enterprise Asset Management System Software - Roadways	$ 150,000
Engineering	Parking Lot Materials at Union at Marina Project	$ 50,000
Engineering	Public Electric Vehicle Chargers	$ 1,888,760
Engineering	Harbor Area Maintenance - Dredging	$ 677,500
Engineering	Wayfinding Signage	$ 20,000
Engineering	Iowa St Streetlight Replacement Project	$ 138,000
Engineering	Enterprise Asset Management System Software - Fiber	$ 150,000

Department	New Project	Total CIP
Economic Development	Central Avenue Alley Lighting Program	$ 40,000
Communications Office	Aerial Orthophotography	$ 252,000
City Manager's Office	Community Green House Gas Inventory and Climate Action Planning	$ 100,000
	TOTAL	**$ 54,175,447**

The Capital Improvement requests that were previously funded in the five-year CIP that are not included in this five-year CIP total $22,091,087. To put these back into the five-year CIP, other projects will need to be removed, property taxes would need to be raised and/or more debt would need to be issued. Of those removed, $1,686,784 are identified as deferred maintenance items, delineated with an asterisks below. The removed CIPs are as follows:

Department	Existing Project Not Funded	Total CIP	
Parks	AY McDonald Park Pavilion Installation	$ 200,000	
Parks	Pebble Cove Park Development	$ 305,000	
Parks	Eagle Point Park - Riverfront Pavilion Restoration	$ 118,000	
Parks	Ham House Improvements	$ 90,000	
Parks	Murphy Park - Bennett Pavilion Roof Replacement	$ 165,000	
Recreation	Flora & Sutton Pool - Operational Projects	$ 360,000	
Conference Center	Replace Fabric Wall Covering	$ 227,000	*
Conference Center	Replace Clouds	$ 98,000	
Conference Center	Parking Island and Venue Landscape Renovations	$ 48,500	
Ice Center	Locker Room Ventilation Replacement	$ 396,375	
Ice Center	New Northwest Corner Service Bar	$ 241,500	
Ice Center	TPO Roof Replacement	$ 181,125	
Airport	Corporate Hangar Facilities Maintenance	$ 120,000	
Airport	Taxiway J Improvements	$ 8,585,000	
Airport	Extend Runway 18/36	$ 645,000	
Public Works	Hawthorne St Boat Ramp Repair	$ 388,125	
Public Works	Backhoe Loader Purchase 3214	$ 106,605	*
Public Works	Sign Truck Replacement 3236	$ 275,000	
Public Works	Mechanical Sweeper Replacement 4007	$ 290,466	*

Department	Existing Project Not Funded	Total CIP	
Public Works	Wheel Loader Purchase 3255	$ 268,800	
Public Works	Solid Waste Collection Vehicles 3402 & 54006	$ 375,000	*
Engineering	Sanitary Sewer Extensions - Existing Development, Pre-Annexation and Annexation Agreements	$ 1,000,000	
Engineering	Dubuque Industrial Center Crossroads Sanitary Sewer Extension	$ 521,000	
Engineering	Abbott & Cottage Sanitary Sewer Reconstruction	$ 322,364	*
Engineering	Cooper Place and Maiden Lane Sanitary Sewer Reconstruction	$ 481,115	
Engineering	Harvard Street Sanitary Sewer Reconstruction	$ 264,310	
Engineering	Hempstead Sanitary Sewer Reconstruction	$ 458,803	
Engineering	Knob Hill-Duggan Drive Sanitary Sewer Reconstruction	$ 187,779	*
Engineering	Brunswick Sanitary Sewer	$ 129,000	
Engineering	King Street Sanitary Sewer Reconstruction	$ 177,570	*
Engineering	Pavement Rehabilitation - Concrete Street Repair	$ 3,500,000	
Engineering	Hillcrest Road Sidewalk	$ 50,000	
Engineering	Bee Branch Creek Trail: 16th to 9th	$ 675,000	
Engineering	Trail Planning	$ 100,000	
Engineering	Port of Dubuque - Security Camera Expansion	$ 20,000	
Engineering	Traffic Signal Intersection Reconstruction	$ 425,000	
Economic Development	Low Income Small Business Grant	$ 250,000	
Information Technology	Network Security Risk Assessment	$ 15,000	
Information Technology	Mitel Phone Replacement	$ 29,650	
	Total	**$ 22,091,087**	
	Total Deferred Maintenance	*$ 1,686,784*	

As is the case every year, there were new projects requested that were not able to be included in whole or in part in this five year CIP ($40,815,326). Of those $10,157,212 are identified as deferred maintenance, delineated with an asterisks below. CIP requests that were not funded include:

Department	New Project Not Funded	Total CIP	
Police	Rescue Vehicle	$400,000	
Fire	Exterior Building Maintenance	$500,000	
Parks	Vehicle Replacement #4491	$60,000	
Parks	Eagle Point Park - Clear Trees from Bluff	$50,000	*
Parks	Park Office Replace Roof	$10,000	*
Parks	Comiskey Park Replace Roof	$30,000	*
Parks	Hillcrest Park Replace Play Unit	$210,000	*
Parks	Allison Henderson - Replace Roof	$15,000	*
Parks	EB Lyons Carpet Replacement	$63,000	
Parks	Silver Oaks Park Development	$305,000	
Parks	All Parks - Renovate Water Systems	$44,000	*
Parks	All Parks - Replace Trash Cans	$140,000	
Parks	Eagle Point Park - Concrete Improvements	$30,000	
Parks	Replace Roof on Eagles View Pavilion	$45,000	*
Parks	Eagle Point Park - Replace Roof on Terrace Room	$38,000	*
Parks	Eagle Point Park Rest Room Renovation	$110,000	*
Parks	Flora Park - Pave Wilbright, Pool, Tennis Court, and Slattery Center Park Lots	$46,000	*
Parks	Jefferson Park Playground Replacement	$230,000	*
Parks	Madison Park - Renovate Pavilion	$44,000	*
Parks	Madison Park - Flag Pole	$30,000	
Parks	Murphy Park - Replace Restroom Roof	$16,000	*
Parks	Valentine Park Land Acquisition	$120,000	
Parks	Veterans Park - Pickleball Improvements	$50,000	
Parks	Ecological Restoration	$30,000	
Parks	Street Tree Program	$60,000	
Parks	Resurface Tennis Courts	$304,000	*
Parks	Replace Interpretive Signs	$16,000	*
Parks	Park Drinking Fountains	$80,000	
Parks	Trail Maintenance/Repair	$80,000	*
Parks	Highway 20 Trees/Invasive Removal	$55,000	
Parks	Town Clock Lighting	$60,000	

Department	New Project Not Funded	Total CIP	
Parks	Greenhouse Shop Roof Replacement	$75,000	*
Parks	Greenhouse Replace Lexan	$100,000	
Parks	EB Lyons Center - Stain, Patio, Ridge Beam	$170,000	*
Parks	Allison Henderson Storm Water Project	$27,500	
Parks	Parks - Paint Light Poles	$20,000	*
Parks	Chaplain Schmitt Island-Landscaping	$50,000	
Parks	Chaplain Schmitt Island-Entrance Sign	$72,500	
Parks	Eagle Point Park Stone Work	$50,000	*
Parks	Flora Park - Replace Lights on Tennis Courts	$112,000	*
Parks	Forestry Building - Replace Roof	$77,000	
Parks	Ham House Masonry	$125,000	*
Parks	Hilltop Park - Replace Play Unit	$289,615	*
Parks	Marshall Park - Replace Play Unit	$228,000	*
Parks	Miller Riverview Park - Quick Connects for Pedestals	$55,000	
Parks	Miller Riverview Park - Pave Secondary Roads and Concrete Campsites	$220,000	*
Parks	Teddy Bear Park - Play Equipment	$197,000	*
Parks	Maintenance Headquarters - Wash Bay	$25,000	
Parks	Paint Railings	$50,000	*
Parks	Install and/or Replace Park Name Signs	$105,000	*
Parks	Electric Locks - Restrooms	$35,000	
Parks	Parks Fleet Automated Vehicle Location	$50,000	
Parks	Grandview Avenue Landscape Renovation Plan	$55,000	
Parks	North Fork Trail Park Development	$305,000	
Parks	Granger Creek Nature Trail-Asphalt Trail	$420,000	
Parks	Roosevelt Park Redevelopment	$73,000	
Parks	All Parks - Cameras/Code Blue Phones	$230,000	
Parks	EB Lyons Center - Roof Rehabilitation	$60,000	*
Parks	Eagle Point Park - Renovate Log Cabin	$50,000	*
Parks	Eagle Point Park - Accessible Walkway to the Log Cabin Pavilion	$405,000	
Parks	Eagle Point Park - Trail Project Invasive Remediation	$70,500	
Parks	Eagle Point Park - Light Trolley Line Trail	$165,000	

Department	New Project Not Funded	Total CIP	
Parks	Eagle Point Park - Native American Room Restoration	$122,000	
Parks	Eagle Point Park - Develop Wading Pool Replacement Plans	$427,000	
Parks	FDR Park - Native Landscaping Installation	$40,000	
Parks	Usha Park Development	$127,000	
Parks	Valentine Park Pavilion Installation	$86,000	
Parks	Valley High Park - Replace Play Unit	$210,000	*
Parks	Installation of Flag Poles in Community Parks	$100,000	
Parks	Re-landscape Locust Street Connector	$30,000	
Parks	Parks - Irrigation to Planters and Flower Beds	$150,000	
Parks	Greenhouse - Remove Trees on Hillside	$25,000	
Parks	Welcome Sign East	$84,000	
Parks	Welcome Sign North	$84,000	
Parks	Chaplain Schmitt Island Environmental Restoration	$430,000	
Parks	Chaplain Schmitt Island Campground Entrance Enhancement	$50,000	
Recreation	Flora and Sutton Swimming Pools Site Repair/ Replacement	$360,000	*
Recreation	Flora and Sutton Swimming Pools Water Playground Replacements	$315,000	*
Recreation	Flora and Sutton Swimming Pools Renovate Locker Rooms	$726,000	*
Recreation	Sutton Pool - Zero Depth Survey & Remediation	$60,000	*
Recreation	Flora Pool Water Slide Repairs	$50,000	*
Recreation	Bunker Hill Golf Course - Range Project	$200,000	
Recreation	Bunker - Sand Trap Repair/Removal	$50,000	
Recreation	Port of Dubuque - Signage Replacement	$20,000	
Recreation	Marina Dock Fuel & Electrical System Rehabilitation	$50,000	*
Recreation	Comiskey Building Restroom Expansion	$112,500	
Recreation	McAleece Irrigation Renovation	$112,500	*
Conference Center	HVAC Master Control Replacement	$119,000	*
Conference Center	AV Rental Upgrades	$61,000	
Conference Center	Ballroom and Meeting Room Chair Replacements	$312,500	

Department	New Project Not Funded	Total CIP	
Conference Center	Paint Exterior Metal	$132,000	*
Conference Center	Sound System Replacement	$364,000	
Conference Center	Elevator Passenger and Freight Car Replacement	$253,000	
Conference Center	Window Replacement	$364,000	*
Conference Center	Security Camera System	$63,000	
Conference Center	Escalator Replacement	$742,000	*
Conference Center	Loading Dock Leveler Replacement	$364,000	*
Conference Center	Wi-Fi Upgrades	$94,000	
Conference Center	Magnetic Dance Floor Replacement	$36,500	*
Conference Center	HVAC Commissioning	$107,000	*
Conference Center	Furniture and Decor Replacement	$126,500	*
Conference Center	Concrete Restoration, Raising & Caulk	$240,000	*
Conference Center	Paint Interior Rooms	$122,500	*
Conference Center	Overhead Door Replacement	$77,500	*
Conference Center	Replace/Rehab Room Doors	$69,000	*
Conference Center	Fire Panel Replacement	$142,000	*
Conference Center	Support Column Repairs	$22,000	*
Conference Center	Digital Marquee	$92,000	*
Conference Center	Repaint Exhibit Hall Airways	$49,000	*
Conference Center	Paint Bridge	$53,600	*
Conference Center	Window Panel Replacements	$19,800	*
Conference Center	Replace Exterior Building Sign	$58,500	*
Conference Center	Trash Compactor Rehab	$34,000	*
Conference Center	Stage and Riser Replacement	$88,000	*
Conference Center	Wood Bench Replacement	$28,000	*
Ice Center	Water Heater Replacement	$36,250	
Ice Center	American Society of Mechanical Engineers (ASME) Storage Tank Replacement	$13,100	
Ice Center	Air Conditioning Addition	$4,270,000	
Ice Center	Emergency Generator Addition	$875,000	
Ice Center	Security Camera System Replacement	$229,000	
Ice Center	Ice Resurfacer Replacement	$172,500	

Department	New Project Not Funded	Total CIP	
Ice Center	Second Sheet of Ice	$3,250,000	
Library	Boiler Exhaust Stack Rehabilitation	$171,675	*
Library	Water Pipe Replacements	$121,909	*
Library	Library Landscaping and Plaza Redesign	$103,601	
Library	Refrigerant Leak Detection System	$18,900	
Library	Bookdrop Waterproofing	$52,500	
Library	Rear Exterior Painting	$38,588	
Library	Server Room Mini Split Replacement	$49,980	
Airport	Terminal Apron Lighting Conversion	$43,000	
Airport	AFFF Transition Plan	$258,400	
Public Works	NW Arterial Shoulder Paving Project	$4,100,000	
Public Works	Steps, Hand Railing and Wall-Top Fencing	$65,000	
Public Works	MSC HVAC Replacement	$430,500	
Public Works	2727 Off-Road Vehicle	$12,000	
Public Works	2730 - Portable Jet	$40,000	
Public Works	Vacuum Street Sweeper Replacement - 4002	$375,000	*
Public Works	Backhoe Loader 3213	$375,000	
Public Works	Vacuum Street Sweeper Replacement - 4008	$371,613	*
Engineering	Schmitt Island Stormwater Rehabilitation	$435,000	*
Engineering	Flow Meters	$400,000	*
Engineering	Dubuque Industrial Center Chavenelle Sewer Extension to Pennsylvania	$234,989	
Engineering	Manhole Inspection Equipment (2 Cameras)	$28,000	*
Engineering	Pavement Rehabilitation - Dowel Bar Concrete Joint Repair	$2,112,000	
Engineering	Guardrail Replacement	$40,000	*
Engineering	Chaplain Schmitt Island Connector Trail	$213,000	
Engineering	Third Street Overpass Decorative Railing Re-Painting Project	$125,000	
Engineering	Railroad Crossing Safety Improvements and Quiet Zone Implementation	$592,000	
Engineering	Riverfront Leasehold Improvements	$50,000	
Engineering	Chavenelle Street Light Replacement	$48,000	

Department	New Project Not Funded	Total CIP	
Engineering	City Facility Integrated Access Control and Security System Upgrade	$204,000	*
Engineering	City Hall Annex Renovation	$1,160,000	
Engineering	City Hall First Floor Renovation	$465,000	
Economic Development	Greater Downtown Infill Housing Creation Grant Program	$ 2,500,000	
Economic Development	Arts & Culture Master Plan Update	$100,000	
Housing and Community Development	Permit, Plans, and Rental Licensing Software	$50,000	
Communications Office	ArcGis Indoor Mapping	$150,000	
City Manager's Office	Renew DBQ: Low-Income Solar Pilot Project	$80,000	
Information Technology	Data Center and IT Office Move Phase 2	$685,936	
Information Technology	Wireless Access Point and Controller Upgrade	$125,370	
Information Technology	Replacement of Audiovisual Equipment at the JOTC	$50,000	
	Total	**$40,815,326**	
	Total Deferred Maintenance	*$10,157,212*	

The CIP budget is the product of the hard work of a large number of people. It begins with department and division managers and their staff who prepared, ranked and updated the CIP requests. It extends to Boards and Commissions who review staff's recommendations and make modifications and establish priorities.

I wish to express my thanks to all who were involved in preparing the Fiscal Year 2026-2030 version of the City's Capital Improvement Program. Special thanks go to Chief Financial Officer, Jennifer Larson; Budget Manager Laura Bendorf; Budget/Financial Analysts, Nathan Kelleher and Joe Link; Assistant City Manager Cori Burbach, Executive Assistant, Stephanie Valentine; Administrative Assistant Mia Burbach; Finance Confidential Account Clerk, Kaia Humpal. I am proud of the work completed by City staff and the end-result. I hope after you have had an opportunity to review this document that you feel it is responsive to your priorities.

ATTACHMENTS – PROVIDE OVERVIEW OF THE FISCAL YEAR 2026-2030 CAPITAL IMPROVEMENT PROGRAM

Attachment 1

FISCAL YEARS 2026-2030 CIP SOURCE OF FUNDS

To finance the CIP projects, a variety of funding sources are used. The following table shows the source of funds for each year of the 5 year CIP.

SOURCE OF FUNDS IN CAPITAL BUDGET	2026	2027	2028	2029	2030	TOTAL	PERCENT
Current Revenue							
Rental Dwelling Rehab Loan Repayments	15,000	15,000	15,000	15,000	15,000	75,000	0.02 %
Homeownership Loan Repayments	5,000	5,000	5,000	5,000	5,000	25,000	0.01 %
Historic Preservation Loan Repayments	7,000	7,000	5,000	5,000	5,000	29,000	0.01 %
Washington Neighborhood Loan Repayments	30,000	30,000	30,000	30,000	—	120,000	0.03 %
Insurance and Other Reimbursements	10,000	10,000	10,000	10,000	10,000	50,000	0.01 %
Golf Revenue	45,000	40,000	25,000	—	—	110,000	0.03 %
Subtotal Current Revenue	**112,000**	**107,000**	**90,000**	**65,000**	**35,000**	**409,000**	**0.12 %**
Cable TV	—	—	—	—	—	0	0.00 %
Internal Service Funds-City Garage	0	197,790	0	0	0	197,790	0.06 %
Landfill Fund	6,680,655	639,401	334,629	730,183	1,202,629	9,587,497	2.73 %
Transit Fund	898,232	919,665	650,000	367,608	374,960	3,210,465	0.91 %
Parking Enterprise Fund	—	—	6,374	17,747	—	24,121	0.01 %
Solid Waste Collection	0	108,450	1,880	0	0	110,330	0.03 %
Sanitary Sewer Utility	1,946,377	2,900,000	2,100,000	2,238,000	2,822,900	12,007,277	3.42 %
Stormwater Utility Fees	1,352,000	1,148,520	865,220	1,085,372	1,280,850	5,731,962	1.63 %
Water Utility Fund	2,908,280	1,555,195	2,468,211	2,950,541	2,034,800	11,917,027	3.39 %
Current Revenue-Utility/Enterprise	**13,785,544**	**7,469,021**	**6,426,314**	**7,389,451**	**7,716,139**	**42,786,469**	**12.17 %**
Fund Balance	590,817	—	—	631,752	—	1,222,569	0.35 %
Sales Tax 20%	367,511	536,450	701,631	335,000	135,500	2,076,092	0.59 %
Sales Tax 30%	4,194,550	4,209,388	4,372,400	4,455,943	4,528,500	21,760,781	6.19 %
SRF Bonds-Water Fund Abated	750,000	1,524,715	9,158,146	4,523,812	—	15,956,673	4.54 %
SRF Bonds-Sewer Fund Abated	20,079,873	17,796,826	19,938,126	12,413,852	8,170,350	78,399,027	22.30 %
SRF Bonds-Stormwater Abated	632,643	820,000	723,500	—	—	2,176,143	0.62 %
GO Bonds - Solid Waste Collection	220,000	375,000	595,000	375,000	845,000	2,410,000	0.69 %
GO Bonds-Sales Tax 20%	2,006,560	3,598,999	1,642,000	294,000	2,414,308	9,955,867	2.83 %
GO Bonds-GDTIF	5,500,000	3,100,000	4,800,000	11,250,000	18,600,000	43,250,000	12.30 %
Total Construction	**34,341,954**	**31,961,378**	**41,930,803**	**34,279,359**	**34,693,658**	**177,207,152**	**50.40 %**
Community Development Funds	450,000	450,000	350,000	250,000	250,000	1,750,000	0.50 %

SOURCE OF FUNDS IN CAPITAL BUDGET	2026	2027	2028	2029	2030	TOTAL	PERCENT
Federal Aviation Administration Total	9,819,500	7,244,995	1,818,000	2,646,000	360,000	21,888,495	6.23 %
Healthy Homes Production Grant	550,000	1,000,000	250,000	—	—	1,800,000	0.51 %
Federal Assistance	11,655,281	5,958,651	5,508,666	15,191,425	13,792	38,327,815	10.90 %
Federal Lead Paint/ Healthy Homes	1,300,000	2,700,000	1,700,000	—	—	5,700,000	1.62 %
Federal--STP Funds	690,145	890,145	2,045,072	7,628,236	2,400,000	13,653,598	3.88 %
Total Federal	**24,464,926**	**18,243,791**	**11,671,738**	**25,715,661**	**3,023,792**	**83,119,908**	**23.64 %**
Iowa Finance Authority	229,974	229,974	229,974	229,974	0	919,896	0.26 %
State Flood Mitigation Grant	—	—	3,736,000	220,000	—	3,956,000	1.13 %
State Airport Grant	757,100	547,500	300,000	300,000	40,000	1,944,600	0.55 %
Other State Funding- IDOT & Trails Grants	25,000	1,035,000	25,000	45,000	1,025,000	2,155,000	0.61 %
Total State	**1,012,074**	**1,812,474**	**4,290,974**	**794,974**	**1,065,000**	**8,975,496**	**2.55 %**
DRA-Distribution of Surplus	0	237,096	768,152	799,178	694,250	2,498,676	0.71 %
Total DRA	**0**	**237,096**	**768,152**	**799,178**	**694,250**	**2,498,676**	**0.71 %**
Greater Downtown TIF Payments	16,301,694	4,017,108	3,799,732	3,505,953	2,510,000	30,134,487	8.57 %
English Ridge Housing TIF Payments	68,642	—	—	—	0	68,642	0.02 %
Rustic Point Housing TIF Payments	107,368	105,463	103,502	101,481	99,400	517,214	0.15 %
South Pointe Housing TIF	49,059	49,059	49,059	49,059	49,059	245,295	0.07 %
Dubuque Industrial West TIF Payments	30,000	—	—	60,000	—	90,000	0.03 %
Total TIF Funds	**16,556,763**	**4,171,630**	**3,952,293**	**3,716,493**	**2,658,459**	**31,055,638**	**8.83 %**
Private Participation	1,018,988	309,628	196,994	1,201,989	207,115	2,934,714	0.83 %
Total Private	**1,018,988**	**309,628**	**196,994**	**1,201,989**	**207,115**	**2,934,714**	**0.83 %**
Homeownership Sale Proceeds	100,000	100,000	100,000	100,000	100,000	500,000	0.14 %
Ind. Parks Land Sales- Dubuque Industrial Center West	371,500	371,500	371,500	371,500	371,500	1,857,500	0.53 %
Total Land Sales	**471,500**	**471,500**	**471,500**	**471,500**	**471,500**	**2,357,500**	**0.67 %**
Special Assessments	40,000	40,000	45,000	45,000	80,000	250,000	0.07 %
Total Spec. Assessment	**40,000**	**40,000**	**45,000**	**45,000**	**80,000**	**250,000**	**0.07 %**
GRAND TOTAL	**91,803,749**	**64,823,518**	**69,843,768**	**74,478,605**	**50,644,913**	**351,594,553**	**100.0 %**

FISCAL YEAR 2026 - 2030 CIP BUDGET GROUPED BY STATE PROGRAMS

The Fiscal Year 2026-2030 Capital Improvement Program totals $351,594,553. The following table summarizes expenditures for each State program by year.

FISCAL YEAR 2021-2025 CIP CAPITAL IMPROVEMENT PROGRAM

PROGRAM	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	5 YEAR TOTAL	PERCENT OF TOTAL
Public Safety	501,060	2,794,000	1,450,000	0	2,414,308	7,159,368	2.0%
Public Works	33,729,584	17,366,227	17,957,673	35,112,439	11,524,144	115,690,067	32.9%
Culture & Recreation	2,596,611	3,015,000	3,321,678	9,057,322	9,995,000	27,985,611	8.0%
Community & Econ. Devl.	4,503,043	6,312,496	4,418,535	2,386,514	2,046,959	19,667,547	5.6%
General Government	4,061,542	804,853	1,057,733	2,906,820	5,773,750	14,604,698	4.2%
Business Type	46,411,909	34,530,942	41,638,149	25,015,510	18,890,752	166,487,262	47.4%
TOTAL	91,803,749	64,823,518	69,843,768	74,478,605	50,644,913	351,594,553	100%

The State Mandated Budget Program Areas and the City Departments/Activities that fall under each of these areas are as follows:

Public Safety – Includes Police, Emergency Communication Center, Fire, Disaster Services, Health Services: Animal Control, Public Works: Flood Control, Housing: Code Inspection and Construction Services
Public Works – Includes Airport, Public Works, Engineering
Health and Social Services – Office of Equity and Human Rights, Health Services, Purchase of Services
Culture and Recreation – Parks, Civic Center, Conference Center, Ice Center, Recreation, AmeriCorps, Multicultural Family Center, Library, City Manager: Arts and Cultural Affairs
Community and Economic Development - Economic Development, Housing and Community Development, Planning Services, Purchase of Services, City Manager: Office of Shared Prosperity and Neighborhood Support
General Government – Engineering: Facilities Management: City Hall/Annex Maintenance/Grand River Center Maintenance, City Council, City Manager, Public Information, Human Resources, Sustainability, City Clerk, Finance,Media Services, City Attorney , Information Services
Business Type – Water, Water Resource & Recovery Center, Parking, Transit, Public Works: Landfill, Refuse, Salt Operations, Engineering: Sewer, Stormwater

FISCAL YEAR 2026 - 2030 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL GOALS & PRIORITIES
CITY COUNCIL POLICY AGENDA

The City Council Policy Agenda includes items that require major policy direction decision and/or funding. It includes the City Council's Top and High Priorities.

VIBRANT COMMUNITY: HEALTHY & SAFE

(None)

FINANCIALLY RESPONSIBLE, HIGH-PERFORMANCE CITY ORGANIZATION: SUSTAINABLE, EQUITABLE, AND EFFECTIVE SERVICE DELIVERY

Priority: City Workforce Retention and Attraction: Direction and Funding
Priority classification: High priority
CIP projects supporting this Priority: This priority is supported through the proposed FY26 Human Resources and City Managers Office operating budgets as well as the efforts of all City departments.

Priority: Police Department Staffing and Hiring:
Priority classification: Top Priority
CIP projects supporting this Priority: This priority is supported through the proposed FY26 Police operating budget.

ROBUST LOCAL ECONOMY: DIVERSE BUSINESSES & JOBS WITH ECONOMIC PROSPERITY

Priority: Air Service Future Strategy and Action Plan
Priority classification: Top Priority
CIP projects supporting this Priority: This priority is supported through the proposed FY24 Airport operating budget and CIPs located on pages 93-100.

LIVABLE NEIGHBORHOODS & HOUSING: GREAT PLACE TO LIVE

Priority: Comprehensive Study of Fire Stations Locations Staffing
Priority classification: High Priority
CIP projects supporting this Priority: This priority is supported through the proposed FY26 Fire operating budget and Fire Station Expansion/Relocation CIP located on page 4.

Priority: Central Avenue Revitalization Plan: Adoption, Direction, and City Actions
Priority classification: High Priority
CIP projects supporting this Priority: Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street (205), Greater Downtown Housing Creation Grant Program (259), Downtown Rehabilitation Grant Program (262), Central Ave Housing Forgivable Loan (263), Central Ave Alley Lighting Program (264).

SUSTAINABLE ENVIRONMENT: PRESERVING & ENHANCING NATURAL RESOURCES

Priority: Catfish Creek Sanitary Sewer Project: Old Mill Road Lift Station Project
Priority classification: High Priority
CIP projects supporting this Priority: Old Mill Road Lift Station & Force Main – Phase I (183),Old Mill Road Lift Station & Force Main – Phase 2 (185), Catfish Creek Sewershed Interceptor Sewer Improvements – South Fork (190), Catfish Creek Sewershed Interceptor Sewer Improvements – Middle Fork (192), Southwest Arterial Middle Interchange Sewer Extension (194).

CONNECTED COMMUNITY: EQUITABLE TRANSPORTATION, TECHNOLOGY, INFRASTRUCTURE & MOBILITY

Priority: Construction of 14th St Railroad Overpass and 16th St Corridor Complete Streets Improvements: RAISE Grant
Priority classification: Top Priority
CIP projects supporting this Priority: 14th Street Overpass (204).

Priority: Street Maintenance/Rehabilitation Program: Direction and Funding
Priority classification: Top Priority
CIP projects supporting this Priority: Asphalt, Concrete, and Curb Replacement Program (101-104), Engineering Streets CIPs (196-210)

DIVERSE ARTS, CULTURE, PARKS AND RECREATION EXPERIENCES & ACTIVITIES

Priority: Chaplain Schmitt Island Master Plan Implementation - Next Phase
Priority classification: High Priority
CIP projects supporting this Priority: Admiral Sheehy Drive Water Main Loop (40), Iowa Amphitheater on Schmitt Island (228)

Priority: Parks Maintenance/Refresh Action Plan: Condition Assessment, Needs, Plan Development, Direction and Funding
Priority classification: High Priority
CIP projects supporting this Priority: Parks & Recreation Comprehensive Master Plan (14)

PARTNERSHIP FOR A BETTER DUBUQUE: BUILDING OUR COMMUNITY THAT IS VIABLE, LIVABLE & EQUITABLE

(none)

MANAGEMENT IN PROGRESS AND MAJOR PROJECTS:

The following are projects that were identified as the 2024 - 2026 Management in Progress and Major Projects by the City Council and are included in the 2026 CIP budget according to one of the Council's goals.

2024 - 2026 Management in Progress

Management in Progress are items that were previously a City Council Goal and are now in the implementation phase. These items are included in the existing FY 2025 and proposed FY 2026 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Management in Progress are items that were previously a City Council Goal and are now in the implementation phase. These items are included in the existing FY 2025 and proposed FY 2026 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Vibrant Community: Healthy & Safe

- 911 Center Accreditation
- SRO Program Expansion
- Public Safety Workforce Diversification
- Fire Protective Gear Replacement Year 3 (Frontline Gear)
- Equitable Fines and Fees Reform
- Traffic and Security Cameras Deployment: Engineering Traffic CIPs (234-248)
- Diversity Equity and Inclusion Belong City Action Plan
- LPR Cameras
- New CAD Computer System
- Prepared Live – Paid Version
- Fire Equipment (6-8, 12-13)
- Public Safety Radios Upgrade
- Community Risk Reduction (AED Program (slips and falls, mental health response, elderly resources) Strategic Plan
- Opioid Misuse Planning and Response in conjunction with Dubuque County
- Animal Control Ordinance Update
- Public Safety Answer Point Back-Up
- Veterinarian Services Contract
- Pet Licensing Systems (including in-house or outsourcing)
- Public Health Preparedness Emergency Response Plan Update
- Law Enforcement Mental Health and Wellness Check-Ins

Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery

- Organizational Culture Continuous Improvement

- Rightsizing Departments – Services and Staffing
- Future City Employee Career Development Program(s)
- City Legislative Lobbying/Advocacy Agenda 2025
- Enterprise Resource Planning (ERP) Software Implementation
- ERP Software Implementation
    - Employee Expense
    - Financial Asset Management
    - Employee Self-Service
- HRIS Implementation
    - Selection
    - Implementation
- CRM Service Model: Implementation
- Data Governance: Direction and Funding
- City Bond Rating: Updated Credit Rating Fall 2024 and Bond Sale
- City-Wide Safety Program
- Debt and Investment Management Software
- Banking Services
- Cyber Security Enhancements: Training and Tool
- Leisure Services Director Replacement
- Adopt A Spot/Volunteer Management Hub Site GIS Application

Robust Local Economy: Diverse Business & Jobs with Economic Prosperity

- Business Incentives Policy/Processes: Review and Refinement
- Office of Shared Prosperity/Poverty Reduction Plan: Update Report
- Flexsteel Site for Redevelopment: Pump Agreement
- Minority-, Women-, Disabled-, and LGBT Business Enterprises (MWDBE) Procurement Policy
- MWDBE) Procurement Policy, Process Revision and Recruitment
- Port New Hotel Development: Closing
- Comprehensive Hotel Attraction/Incentive Policy and Strategy –Port and Rehabilitation
- Grand Harbor Hotel Transition to New Ownership: City Actions

Livable Neighborhoods: Great Place to Live

- Unified Development Code Update
- Neighborhood Associations Development: Public Awareness
- NSPIRE Implementation from HQS for the HCV Program
- HOTMA Implementation for HCV Program

- Terminus for all Permits, Data Governance and Storage: Completion
- Permitting and Inspection Software Implementation: Completion
- New Housing Development Support: Report (Starts and Additional Permits)
- Code Compliance/Enforcement Enhancements:

Sustainable Environment: Preserving & Enhancing Natural Resources

- Water Distribution and Treatment System Master Plan: Budget Decision FY 25
- Trees Planting Program Enhancement: Report Options, Direction and City Actions (Planting: 5,280 trees)
- Water Resource Recovery Plant – Odor Abatement Implementation (90)
- Sewer System Infrastructure Asset Master Plan: Analysis Completion and Update Report (158)
- Pollinator Habitat in Park System Implementation: Complete Natural Resources Plan Actions (20)
- Electric Bus Implementation: Acquisition (1)
- Emerald Ash Borer (23)
- Air Quality EPA Path Forward: Update Reports
- Consumer Confidence Report 2024: Creation and Publication
- Waste Temporarily Stored in the Open-Air excess Flow Tank: Removal and Disposal
- Vacant Maintenance Supervisor Position: Evaluation and Direction
- HVAC Mini-split System Installation: Completion
- Fats, Oils, and Grease Program: Software Update Implementation
- WRRC State Certified Lab Expanding the Testing Capability: Completion

Connected Community: Equitable Transportation, Technology, Infrastructure & Mobility

- Traffic on Central Avenue/White Corridor Short Term Action (209)
- Parking System and Technology Master Plan: Work Session (269)
- STREETS Program: Phase 1 – Arterials Design (245-246)
- Community Broadband Project – Fiber-to-the-Home: Phase 2 Funding Sources (255)
- Smart Parking and Mobility Study: Parking Implementation (269)
- Jule Services Study Planning Grant: Selection of Consultant and Completion

Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

- Chaplain Schmitt Island Amphitheater Development: Implementation Direction and Funding (229)
- Comiskey Park Upgrades – Phase 2 Park Renovation Complete (16)
- Eagle Point Park Enhancements/Reinvestment: Challenge Grant (17)
- Comprehensive Parks Master Plan (15)
- 5-Flags Facility Capital Improvement Project (24-28)
- Arts and Culture Master Plan: Revised
- Five Flags Civic Center Management: Selection

- Historic Millwork District Park Plan
- Culture Definition: Report
- Cultural Experiences and Programming: Report

Partnership For A Better Dubuque: Building Our Community That Is Viable, Livable, & Equitable

- Succession Plan for Intergovernmental Relations Position: Development
- Community Impact Department: Mission/Vision
- City Life in Marshallese or Other Language: Implementation
- Equitable Fine and Fee Work Plan

Major Projects

Major Projects are projects that are underway and budgeted. Staff is implementing and providing updates to City Council. These items are included in the existing FY 2025 and proposed FY 2026 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Vibrant Community: Healthy & Safe

- Fire Headquarters Bunk Room Remodel, HVAC, and Fire Administration Office Update: Engineering Design (1)
- Burn Tower Improvement Project: Construction

Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery

- City Hall and Annex Project: Design
- Federal Building Upgrade Project: Completion
- Multicultural Family Center Project: Completions
- City Data Center Project– Phase 1: Completion
- City Facility Integrated Access Control
- Federal Building HVAC System Condition Assessment and Long-term Replacement Plan: Completion

Robust Local Economy: Diverse Business & Jobs with Economic Prosperity

- Dubuque Brewing & Malting Building Project: Deconstruction Completion and Site Remediation Enforcement Action
- River Boat Docking Project: Environmental Study and Temporary Dock Installation (227)

Livable Neighborhoods: Great Place to Live

- (none)

Sustainable Environment: Preserving & Enhancing Natural Resources

- Bee Branch Stormwater Pumping Station Project (16th Street/Kerper Pumping Station) (161)
- SCADA Overhaul: Water (54, 247)
- Lead Water Lines Replacement (Grant Dependent) (53)

- Auburn and Custer Water Main, Sanitary Sewer, Street Reconstruction Project: Construction (66)
- Green Alley Project: Construction (46, 211)
- 42-inch Diameter Sanitary Sewer Force Main Stabilization Project (USACE partnership): Completion (196)
- Cedar and Terminal Street Lift Station and Force Main: Bid (182)
- Tamarack Sanitary Sewer Extension Project: Construction
- Twin Ridge Sanitary Sewer Extension and Lagoon Abandonment Project: Construction
- Granger Creek Lift Station Improvements: Construction (184)
- Old Mill Road Lift Station & Force Main: Construction (184-186)
- Grove Terrace Sanitary Sewer Reconstruction: Construction (66)
- Advancing New Deep Well No. 11 (as part of PFAS Remediation Plan) (56)
- North Cascade/Southwest Arterial Water/Sewer Main Extension from Edval Lane to North. English Mill Road): Construction
- City-Wide Fiber Project – Water Department Pump, Stations, Tanks and Towers: Completion (251, 253)
- Tamarack Park/HWY 61 Water Main Extension project (per development agreement.): Construction
- Deep Well No. 7 Rehabilitation: Completion
- Creek Crossing Restoration Project: Construction
- High Strength Waste Receiving & Storage Project

Connected Community: Equitable Transportation, Technology, Infrastructure & Mobility

- East-West Corridor/Roundabout Policy/Projects: Preliminary Design (199)
- Highway 20/Northwest Arterial Intersection Project: (IDOT Funding FY 26) (208)
- SW Arterial ITS Project: Construction Completion
- Connection to Data Center Project: Phase 2 Construction Completion
- Building Connection to Additional City Locations Project: Completion
- Taxiway Alpha Construction Project – Phase 2: Completion (93)
- Terminal Solar Photovoltaic Project: Completion
- General Aviation Apron Reconstruction Project: Construction (94)
- Bee Branch Trail - Phase 1 Project: Completion, Significant Audit Preparation and Project Close Out
- Chaplain Schmitt Federal Community Project Trail Grant Project: Construction and Audit
- Heeb Street Reconstruction Project – South of Kaufmann Avenue
- 2024 Pavement Marking Project: Completion (197, 222)
- Wildwood Drive Bridge Replacement: Design (207)
- Relocation of Fiber Optics on Bridge (Highway 20)

Diverse Arts, Culture, Parks and Recreation Experiences and Activities

- Eagle Valley Subdivision Park: Completion
- English Ridge Subdivision Park: Completion

- Westbrook Park: Completion
- Jackson Park Restrooms/Amenities
- ImOn Arena – Dehumidification, HVAC, Generator Set System Project
- Design Dehumidification
- Bid and Construction
- HVAC/Generator (Budget Decision FY 26)

Partnership For A Better Dubuque: Building Our Community That Is Viable, Livable, & Equitable (None)

Source of Funds and Important Details

The Fiscal Year 2026-2030 CIP presents a financial plan that reflects a $285,791 general fund property tax levy supported annual debt service for the FY 2010 purchase of a replacement pumper truck ($1,035,000) and the FY 2016 franchise fee litigation settlement judgment bond ($2,800,000). No other borrowings included in the Fiscal Year 2026-2030 CIP utilize a debt service levy. It is anticipated that other borrowing from non-utility funds can and will be minimized by using other sources of funds such as future DRA annual distributions of operating surplus and sales tax revenue.

The following important details are about the source of funds:

UTILITIES

Stormwater

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The City has been able to garner support from local, state, and federal partners with over $163 million in outside funding to help offset the cost of the overall $254 million project. Since 2001, the City has made steady progress on the various phases of the project.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The City has been able to provide stormwater management services within the rate structure established by Ordinance 16-14. Due to the uncertain economic impacts of the COVID-19 pandemic, there was no increase in FY2021 as part of the City's Coronavirus relief response. With some minor adjustments to planned Capital Improvement Program projects, reducing some budgets and delaying a few others, the City was able to delay the planned increases for a year such that the rate did not reach $9.00 per month until FY 2023, six years later than previously scheduled.

The recommended Fiscal Year 2026-2030 Capital Improvement Program Budget includes $13,696,697 for the Flood Mitigation Gate & Pump Replacement as part of the Bee Branch Creek Restoration Project (Phase 5 of the Bee Branch Watershed Flood Mitigation Project). Additional funding was provided for the project in the Fiscal Years 2024 and 2025 Capital Improvement Program Budgets.

The recommended Fiscal Year 2026-2030 Capital Improvement Program Budget includes $3,556,000 for construction in Fiscal Year 2028 for the Flood Control Maintenance Facility as part of the Bee Branch Creek Restoration Project (Phase 9 of the Bee Branch Watershed Flood Mitigation Project). Additional Funding was provided for the project design in the Fiscal Year 2025 Capital Improvement Program Budget.

The recommended Fiscal Year 2026-2030 Capital Improvement Program Budget includes $1,120,000 for the North End Storm Sewer Improvements as part of the Bee Branch Creek Restoration Project (Phase 10 of the Bee Branch Watershed Flood Mitigation Project).

Fiscal Year 2026 will be the nineteenth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2026 Stormwater User Fee is proposed to increase from $10.50 per SFU to $11.03 per SFU, a 5.00% increase.

	Rate Per Single Family Unit (SFU)
Fiscal Year 2021 - Adopted Per Ordinance 21-20	$ 8.29
Fiscal Year 2022 - Adopted Per Ordinance 10-21	$ 8.85
Fiscal Year 2023 - Adopted Per Ordinance 13-22	$ 9.00
Fiscal Year 2024 - Adopted Per Ordinance 14-23	$ 10.00
Fiscal Year 2025 - Adopted Per Ordinance 14-24	$ 10.50
Fiscal Year 2026 - Recommended	$ 11.03

Water
Water revenue represents a portion of the monthly water bill that goes for maintenance, repair, replacement and improvement of the Eagle Point Water Plant and water distribution system on a pay-as-you-go basis for all projects except the major extensions. The annual payment to the depreciation fund in Fiscal Year 2025 is $60,000. The Fiscal Year 2026-2030 CIP anticipates $2,908,280 in Fiscal Year 2026, $1,555,195 in Fiscal Year 2027, $2,468,211 in Fiscal Year 2028, $2,950,541 in Fiscal Year 2029, and $2,034,800 in Fiscal Year 2030.

Water State Revolving Fund Loans will be used to finance sewer projects in FY 2026-2030 as follows: $750,000 FY 2026; $1,524,715 FY 2027; $9,158,146 FY 2028; $4,523,812 FY 2029; and $0 FY 2030. The debt service related to the total $15,956,673 State Revolving Fund Loans over the 5-years will be paid from water fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support West End Annexation Study and Implementation Phase I, Tamarack Park Drive/Wood Gate Drive Frontage Road Water Main Extension, Source Water PFAS Reduction Project Granular Filter, Water Main Replacements - Consent Decree, Third Pressure Zone Connection (from Tanzanite Dr to Olympic Heights Pump Station), Highway 20/Dodge St. Water Main Relocation - Devon Drive to Concord Street, Green Alley Water Main Improvements, Water Storage Rehabilitation Program, Water Main Replacements - Streets, and West End Annexation Phase II.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Water Fund's share of the City's administrative overhead is 18.75%. In FY 2026, the Water Fund will support 17.81% of administrative overhead.

The water fees in FY 2026 are recommended to increase 9.0%.

Sewer

Sewer revenue represents a portion of the monthly sewer bill that goes for the maintenance, repair, replacement and improvement of the Water & Resource Recovery Center Plant; lift stations, and sewer lines on a pay-as-you-go basis. The annual payment to the depreciation fund in Fiscal Year 2025 was $1,600,000. The Fiscal Year 2026-2030 CIP anticipates $1,946,377 in Fiscal Year 2026, $2,900,000 in Fiscal Year 2027, $2,100,000 in Fiscal Year 2028, $2,238,000 in Fiscal Year 2029 and $2,822,900 in Fiscal Year 2030.

Sanitary Sewer State Revolving Fund Loans will be used to finance sewer projects in FY 2026-2030 as follows: $20,079,873 FY 2026; $17,796,826 FY 2027; $19,938,126 FY 2028; $12,413,852 FY 2029; and $8,170,350 FY 2030. The debt service related to the total $78,399,027 State Revolving Fund Loans over the 5-years will be paid from sewer fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support such projects as Fore main Stabilization, Catfish Creek Sewershed Interceptor Improvements (South Fork and Middle Fork), Cedar and Terminal Street Lift Station and Force Main Improvements, South West Arterial Middle Interchange Sewer Extension, Old Mill Road Lift Station & Force Main Phases (1 and 2), Outfall Manhole Reconstruction, Track Line Sewer Reconstruction, W&RRC Plant Nutrient Reduction Improvements, W&RRC Industrial Control Upgrade, W&RRC Headworks Bar Screen Replacement, RAS and Scum Pump Replacement.

The sewer fees in FY 2026 are recommended to increase 9.0%.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Sanitary Sewer Fund's share of the City's administrative overhead is 18.75%. In FY 2026, the Sanitary Sewer Fund will support 18.28% of the administrative overhead.

Parking
Parking revenue represents three primary sources: (a) the balance of prior year depreciation funds set aside for the maintenance and repair of parking ramps; (b) future payments to the depreciation fund for repair and maintenance of the parking system (there are no budgeted payments to the depreciation fund in future years due to using existing cash balance); and (c) interest income.

A $5.2 million Greater Downtown TIF borrowing is anticipated in FY 2026-2030 for parking ramp major maintenance. New debt service will be paid from the Greater Downtown TIF fund.

The Greater Downtown TIF will support parking related debt in the downtown as follows: $2,012,375 in FY 2026; $2,014,000 in FY 2027; $2,010,750 in FY 2028; $2,012,625 in FY 2029; and $2,013,875 in FY 2030.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Parking Fund's share of the City's administrative overhead is 6.93%. In FY 2026, the Parking Fund will support 2.77% of the administrative overhead.

Solid Waste Collection Activities

Solid waste collection activities revenue represents a portion of the monthly refuse bill that goes for the purchase of solid waste collection vehicles. The annual payment to the depreciation fund in Fiscal Year 2025 was $325,000. The Fiscal Year 2026-2030 CIP anticipates $— in FY 2026, $108,450 in FY 2027; $1,880 in FY 2028; $— in FY 2029; and $— in FY 2030.

The Solid Waste Collection will support solid waste related debt for solid waste collection vehicles as follows: $220,000 in FY 2026; $375,000 in FY 2027; $595,000 in FY 2028; $375,000 in FY 2029 ; $845,000 in FY 2030.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Solid Waste Fund's share of the City's administrative overhead is 18.75%. In FY 2026, the Solid Waste Fund will support 18.64% of the administrative overhead.

The solid waste collection fees in FY 2026 are recommended to increase 5%.

GENERAL FUND

The current revenue amount of $409,000 (0.12% of CIP Total) during the five-year period represents $110,000 in golf funds for improvements to the Bunker Hill Golf Course, $29,000 in Historic Preservation Loan repayments, $75,000 in Rental Dwelling Rehab Repayments, $120,000 in Washington Neighborhood Loan Repayments, $50,000 in insurance and other reimbursements, and $25,000 in repayments to the Homeownership Loan Program.

LOCAL OPTION SALES TAX (LOST)

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 20 percent of the proceeds would be used for: (a) the upkeep of City-owned property such as sidewalks, steps, storm sewers, walks, curbs, traffic signals and signs, bridges, and buildings and facilities; (b) transit equipment such as buses; (c) riverfront and wetland developments; and (d) economic development projects. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax (20%)” totals $2,076,092 and represents 0.59% of the total CIP.

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 30 percent of the proceeds would be used to: (a) reduce street special assessments by at least 75 percent; and (b) maintain and repair streets. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax/Street Projects (30 percent)” and totals $21,760,781, or 6.19% of the total CIP.

GAMING

DRA payments represent 0% in FY 2026 of the projected gaming taxes, rent, and admissions from the race track, slots and riverboat operations ($0 or 0.00% of the total CIP) over the five-year period. When practical in future years, additional revenues will be moved to capital from operating. To the extent that there is any revenue shortfall in future years, capital projects will be eliminated or deferred. DRA distribution revenue projections ($2,498,676 or 0.71% of the total CIP) are discounted consistent with the adopted budget guidelines by 5% in FY 2028, 10% in FY 2029 and 15% in FY 2030. **In Fiscal Year 2026, all DRA Distribution is diverted to the operating budget instead of being used in the capital budget. This was also done in Fiscal Year 2025 and 2024, which is a change from past practice.**

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055.

In calendar year 2024, the DRA saw a decline of -4.85% in gross gaming revenues, while Diamond Jo experienced a slight increase of +1.61% compared to 2023. The Dubuque market in 2024 was approximately $122.6 million annually, showing a decrease of -0.8% from the $123.6 million market in 2023. This decline was expected due to construction disruptions throughout the year. The DRA's gross gaming revenue was significantly impacted by redevelopment work on the property, which continued throughout the year. Additionally, the main highway leading to our facility was closed for extended repairs. An exit ramp that was initially scheduled for a brief closure ended up being closed for several months, further affecting traffic and access.

Despite these challenges, the DRA saw growth in other areas in 2023, including food and beverage sales, as well as new revenue from the opening of the Island Social (Family Entertainment Center) and the new banquet event space. However, total gross revenue for the DRA in 2024 was down -4.2% compared to 2023.

FEDERAL FUNDING

Community Development Block Grant (CDBG)
The Fiscal year 2026-2030 CIP anticipates that Community Development Block Grant (CDBG) funds will be $450,000 in FY 2026; $450,000 in 2027; $350,000 in FY 2028; $250,000 in FY 2029; and $250,000 in FY 2030 (0.50% of the total CIP). CDBG is budgeted at the same funding level as FY 2025.

Federal Aviation Administration (FAA)
The FAA funding of $21,888,495 (6.23% of the total CIP) provides 90 percent match on most airfield related improvements. The Fiscal Year 2026-2030 budget includes Reconstruct Taxiway A, Terminal Building Modifications, Taxiway D Extension, Westside D Extension, Reconstruct General Aviation Apron, and Update Airport Pavement Management System.

Federal Lead Paint/Healthy Homes Grant (1.62% of Total CIP)
The Fiscal year 2026-2030 CIP anticipates that Lead Paint/Healthy Homes Grant funds will be $1,300,000 in FY 2026; $2,700,000 in 2027; $1,700,000 in FY 2028; — in FY 2029; and — in FY 2030 (1.62% of the total CIP).

Healthy Homes Production Grant (0.51% of Total CIP)
The Fiscal year 2026-2030 CIP anticipates that Healthy Homes Production Grant funds will be $550,000 in FY 2026; $1,000,000 in 2027; $250,000 in FY 2028; — in FY 2029; and — in FY 2030 (0.51% of the total CIP).

Federal Assistance
Federal Assistance funding of $38,327,815 (10.90% of the total CIP) includes EDA, EPA, Infrastructure grants, and other federal grants. The Fiscal Year 2026-2030 budget includes Bee Branch Creek Gate and Pump Replacement, Public Electric Vehicle Chargers, and 14th Street Overpass, .

Federal STP Funds
Federal STP Funds funding of $13,653,598 (3.88% of the total CIP) includes DMATS funds for 14th Street Overpass, and US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements.

STATE FUNDING

Road Use Tax
Road Use Tax Funds (RUTF) of $0 (0.00% of the total CIP) over five years represents the balance of annual payments not required for support of the operating budget and funds that had been reserved to finance high priority transportation projects. The Iowa Department of Transportation (IDOT) provides annual projections on the amount of RUTF the City of Dubuque will receive over the next five years based on a per capita amount.

The State Road Use Tax Fund consist of revenues from fuel tax, vehicle registration fees, use tax, driver's license fees and other miscellaneous sources and is distributed to cities on a per capita basis. It should be noted that in FY 2010, the Iowa Department of Revenue increased Road Use Tax Funds (RUT) as a result of higher vehicle registration fees passed into law in 2008. The gas tax was increased ten cents beginning in February 2015. The city is estimated to receive $44,519,265 for FY 2026-2030, all used for operations.

Sales Tax Increment Revenue
The City secured a $98.5 million grant through the State of Iowa Flood Mitigation program funded by 70% of the sales tax increment revenue received from the State of Iowa's 5% portion of sales tax received from sales in the City of Dubuque. This revenue will fund the debt service payable on Sales Tax increment Revenue bonds and Iowa Finance Authority State Revolving Fund Loans issued for the Flood Mitigation project known as the Bee Branch Watershed Project. In the five year capital program, $3,956,000 of sales tax increment revenue will fund pay-as-you-go projects related to the Bee Branch Watershed project.

Other State Grants (0.61% of Total CIP)
State funding includes Iowa Department of Transportation Funding for street projects and trails and Historic Preservation Surveys and Regulations of $2,155,000 are anticipated over the five-year program.

Iowa Finance Authority funding of $919,896 is anticipated over the five-year program for the Housing Department's Housing Trust Fund to provide permanently affordable housing or assistance to nonprofit organizations providing the same.

TAX INCREMENT FINANCING (TIF)

Dubuque Industrial Center West TIF District
In FY 2006 and 2007, Tax Increment Financing (TIF) funds were committed towards abatement of the 20 year G.O. Bond issue for a Dubuque Industrial Center West (DICW) expansion and Chavenelle Road extension project, thereby delaying payback to the general fund for prior year development costs. In FY 2007, the TIF assessed values increased, allowing for additional increment for projects and cost recovery to continue. In FY 2017, the TIF assessed values increased again from a commercial 12% state equalization order.

The FY 2026-2030 CIP includes $1,857,500 in land sale proceeds to provide funding for the new campaign by the Greater Dubuque Development Corporation to improve the economy in Dubuque, $60,000 for a second dog park planning, and $30,000 for native plantings.

Annexation Initiatives
As annexation and development continues, the City has taken the following initiatives to provide services to annexed areas:

Additional Police Officers (Operating Budget)
With the Police Department's crime strategy, Territory Accountability Design, in full implementation, the department projected the need to increase Dubuque's current six patrol territories to seven as new areas of the city are developed. To add a seventh territory, five additional police officers were needed.

Partly in response to this need, the Police Department developed a Sworn Officer Plan which proposed the addition of 15 sworn police officers over a five-year period, with the first five (four Police Officers and one Police Corporal acting as a Section 8 Investigator) approved in December 2007, four more were approved in FY 2009, three more were approved in FY 2010, two more were approved in FY 2011 and one more was approved in FY 2012. The plan's staff increases created sufficient staffing to establish an additional patrol territory. In FY 2019, an additional sworn police officer was added, an existing position was promoted to Captain and one Corporal position was eliminated in order to create a Specialty Unit Commander. The Fiscal Year 2020 budget approved the expansion of the Dubuque Police Department School Resource Officer Program. To spread the expenses over time, three SRO's were to have been added over three consecutive years: Fiscal Year 2020, Fiscal Year 2021, and Fiscal Year 2022 budget. However, the expansion was frozen in FY21 due to the pandemic causing the final position and was added in FY23 instead of FY22 as originally planned. The Dubuque Community School District (DCSD) will still gradually pay 50% of the salary of the existing SRO Lieutenant, and the DARE Officer. This DCSD payment will be implemented in increments of 45% of 50% reimbursement in year 1, or Fiscal Year 20, 75% of 50% reimbursement in year 2, or Fiscal Year 21, and 100% of 50% reimbursement in year 3, or Fiscal Year 22. In Fiscal Year 2024, two Crisis Intervention Team Officers were approved. In late 2024, the Precision Policing Center (PPC) was established. It is expected to serve as a critical "force multiplier" for the department, supporting rapid police response, informed decision-making, and proactive crime prevention. This is also supporting officer safety. The PPC is staffed by five non-sworn (civilian) employees in three roles: three Precision Policing Center Technicians, one Crime Analyst, and one Criminal Computer Forensics.

Fire Station and Additional Firefighters/Paramedics

An additional west end fire station is currently projected to be designed in FY 2030 and built in FY 2031. In fact, this might not be an additional station but might be a relocation of the Grandview fire station. This station would be approximately 10,000 square feet and house two response apparatus, plus storage for other reserve units. The City of Dubuque currently has an annexation study and not an annexation plan. However, addition of this fire station and associated ambulance and firefighting response capability and capacity positions the City well to develop an annexation plan and begin the process of annexation in the future. The City Development Board, that approves annexation expects services to be provided within 3 years of annexation. For a new station, operating costs include insurance, utilities, equipment, maintenance, and furniture. In FY2020, one (1) new employee was added, one (1) additional new employee was added in FY 2021 as well. The position that was to be added in FY2022 was delayed. In FY2023, 4 new employees were added. In FY2024, one new firefighter was added. In FY 2025 an additional EMS Captain and an additional EMS Bureau Chief were approved, and the additional employees may be added in future years. In addition, 3 firefighter/ paramedic positions were added in FY2023 to provide one additional staff member on each of the three duty shifts. The additional ambulance for the additional fire station was purchased in FY2023. The current minimum staffing per shift is 22, with 28 personnel assigned to cover leave. The additional personnel will reduce the need for overtime as each shift will have more positions available to cover vacations and other leave.

Additional Snow Plow Drivers and Snow Plow Route (Operating Budget)

Dubuque's expansion also increased the number of streets and roads that must be maintained by the City's Public Works Department. In order to maintain the current level of street maintenance, street cleaning, and snow and ice control to all areas of the city, the Public Works Department was approved for the addition of a snow plow driver in FY 2009 and another is expected to be requested in a future year. Two drivers are needed to staff a route 24 hours a day in a snow event. The Public Works Department plans to create another snowplow route with these two employees as annexation and development dictates. In the warm months, this position will be assigned to the Parks and Recreation Department to maintain City parks and landscaping in the Washington Neighborhood, Port of Dubuque, Iowa Street and the Locust Street connector. In Fiscal Year 2009, the Public Works Department also began using Refuse, Recycling and Yard Waste Collection employees at the end of their collection routes and on overtime to assist in snow removal duties. The City has also developed a plan to use personnel and equipment from other City departments to go

from 22 pieces of snow removal equipment to 32 pieces of snow removal equipment in a snow storm that exceeds 5 inches. With the recommendation to eliminate full-time positions in the Engineering Department and create one part-time position, there will be less opportunity to supplement the snow plowing effort.

Water and Sanitary Sewer Service
The City is in the process of extending sanitary sewers and water service into new development areas or recently annexed areas as part of pre-annexation agreements and replacing undersized sanitary sewers along with new lift stations. Requests have been received for sanitary sewer and water service on North Cascade Road near Highway 20 and for water service further North on John F. Kennedy Road.

In 2003, a new water main was activated from Highway 20 north on the east side of the Northwest Arterial to John F. Kennedy Road then west to a new 1.25 million gallon water tower located at the Dubuque Soccer Complex. By constructing this tower and with this water main extension in the fourth pressure zone of the City's water distribution system, it allowed growth to take place for residential, commercial and industry to the west of the community.

To date, both sanitary sewer and water service have been extended through the Dubuque Industrial Center West, along Seippel Road to the north edge of the Callahan subdivision. Additional funds are available to extend water and sewer service to the 643 acres annexed and to other areas under consideration for annexation. The City has spent in excess of $2 million to replace much of the North Fork Catfish Creek Sanitary Sewer Line. The City extended the Granger Creek Interceptor sewer and the public water main from the Technology Park South along highway 151/61 to the north side of the Dubuque Regional Airport. The Granger Creek sanitary sewer and water main extension provided immediate sanitary sewer and water services to the Dubuque Regional Airport and portions of the annexation areas that are adjacent to the highway 151/61 corridor.

Greater Downtown TIF District
This district was formally the Downtown and Ice Harbor TIF districts but now have been combined to the Greater Downtown TIF district. Many projects, which are City Council priorities, are able to move forward due to the availability of Greater Downtown TIF revenue due to continued growth to further sustain a rejuvenated downtown and port of Dubuque. The following are projects included in the FY 2026-2030 CIP:

Reimagine Comiskey (page 16) – This project ($1,697,000) provides for funding related to the park development for Phase 2 of Re-Imagine Comiskey. Phase 2 includes additional basketball courts, a large turf field, parking lot, additional sidewalks, lighting and pavilions.

Washington Community Gateway (page 21) – This project ($99,000) provides for developing the vacant lot at 1401 Elm Street as a Washington Community Gateway. The city purchased this property in 2014. The structure has been removed and the lot is currently grass. This project would provide for such amenities as three flag poles, park lighting, security cameras, a welcome sign to the Washington neighborhood and a drinking fountain.

Five Flags Marquee Replacement (page 24) – This project ($131,000) provides for replacement of the video marquee located at 4th and Locust. It is critical to relaying information to people driving or walking by the building. The current marquee was installed in 2018. The life expectancy is 7-9 years. A new marquee would have an upgraded screen with higher resolution resulting in better clarity, more user friendly, and more efficient.

Five Flags Standby Emergency Generator Replacement (page 25) – This project ($855,000) provides for replacement of the emergency standby generator located at 5th Street which provides power to critical systems inside of the building during a sudden loss of power. The current

generator was installed in 2000 and is nearing the end of life expectancy of 30 years. A new generator would be more efficient and environmentally friendly.

Five Flags Recirculating Pump Replacement (page 26) – This project ($37,000) provides for the replacement of two recirculating pumps that are responsible for keeping the warm water for sinks readily available by circulating the hot water.

Five Flags Building Improvements (page 27) – This project ($23,454,000) provides funding for improvements to the building (arena, theater, lobby areas, exterior) and its equipment.

Five Flags Boiler Replacement (page 28) – This project ($410,000) provides funding for replacement of three 2 million BTU boilers which provide heating for the arena. The current boiler system was installed in 2006 and has a replacement schedule of 20 years. Future boilers are more energy efficient.

Port of Dubuque Welcome Sign (page 34) - This project ($33,000) provides for the design, development, and installation of an 8 foot by 200 foot "Welcome to Dubuque" sign located on the flood wall near the Ice Harbor flood gates. There is currently no signage along the river to let patrons know that they have either arrived or are passing by Dubuque. Such a sign on the wall would not only be a welcoming visual for those visiting on cruise ships or other vessels but can create awareness on the river that this is an area they may approach in order to visit the City. This sign could also indirectly filter boat traffic into the Port of Dubuque Marina to dock and/or fuel. Included in this CIP would be the purchase and installation of solar lighting with a 5-year replacement cost of $3,500.

Grand River Center Replace Carpet (page 35) - This project ($364,000) provides for the replacement of carpeting at the Grand River Center.

Grand River Center Roof Restoration (page 36) - This project ($1,383,000) provides for restoration of the roof on the Grand River Center. The roof was installed in 2002 and restoration is critical to prevent expensive damage if the roof begins leaking.

Grand River Center Dishwasher and Water Softener Replacement (page 37) - This project ($181,000) provides for a dishwasher and water softener replacement as they are original to the venue and reached its industry standard life span. After running dishes through the current dishwasher, they are coming back spotted which leads to concerns when placed in front of the guests. Oak View Group (OVG) conducted an in-depth review of the venue's kitchen requirements. The examination focused on on elevating the culinary experience for the guests to delivering a refined and exceptional food experience.

Grand River Center Public Restroom Remodels (page 38) - This project ($385,000) provides for improvement of the overall quality of the guest experience. A comprehensive remodel and renovation of all public bathrooms would be completed. The current design of these facilities has become outdated and is in need of a look that matches the rest of our venue and better meets the expectations of the guests of today. This project aims to revitalize the appearance of the restrooms and upgrade the existing fixtures, many of which have remained untouched since the facility's initial opening in 2003.

East - West Corridor Capacity Improvements (page 198) - This project ($1,085,000) funds capacity improvements along University Avenue and Pennsylvania Avenue to Delhi.

7th Street Extension to Pine Street (page 201) - This project ($2,000,000) funds an environmental assessment of potential site development and the potential acquisition of the real estate. FY27 and FY28 programmed funding would allow for the design development and potential construction of a roadway through the Alliant site which would connect Pine Street at 9th / Kerper Boulevard to 7th Street.

14th Street Overpass (page 204) - This project ($39,120,000) funds planning, design, and construction of a multimodal transportation corridor project for proposed improvements to the Elm Street corridor, the 16th Street corridor, the Kerper Boulevard corridor, Chaplain Schmitt Island corridor, and the proposed 14th Street railroad (vehicular and pedestrian) overpass bridge project. The City was awarded a $2.28 million US DOT RAISE Infrastructure Planning grant and a $25 million RAISE Capital grant to assist in funding for the project entitled “Building Bridges to Employment and Equity (B2E2)."

Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street (page 205) - This project ($8,170,000) provides for funding to implement recommendations outlined in the adopted Central Avenue Streetscape Master Plan along Central Avenue between 11th and 22nd Streets, as well as potential recommendations from the traffic study currently underway for the Central and White Street corridors, with 4th Street to 11th Street coming beyond 2030. The FY26 includes $400,000 for engineering design services and $1 million to create new public parking opportunities to replace on street spaces lost on Central and White Streets. FY27 is to restripe the entire Central Avenue and White Street corridor, 4th-22nd, and continue the FY26 work. FY28 is improvements from 14th - 17th Street. FY29 is improvements from 17th - 20th Street, and continue improvements to 14th -17th Streets. FY30 is installation of the Cycle Truck Lane on the west side of White Street from 5th to 19th Street, and to continue improvements from 17th - 20th Streets. FY2031 and beyond will require $14 million in additional investment to do 20th - 22nd, and 4th -14th Street on Central Avenue and White Street.

South Port Redevelopment Concept Plan (page 224) - This project ($40,000) provides for the creation of a clear and consolidated redevelopment vision for the South Port where all existing property owners entering into a partnering agreement thus providing prospective developers a high level of assurance that all key players are in agreement and on-board with proceeding with a proposed redevelopment concept.

Iowa Amphitheater on Schmitt Island (page 227) - This project ($9,641,563) provides for a match to the Destination Iowa grant that would construct the Iowa Amphitheater on Chaplain Schmitt Island in the location of the former dog kennels for the greyhounds. This project relates to the City Council top priority goal of Chaplain Schmitt Island Master Plan Implementation.

Greater Downtown Street Lights (page 232) - This project ($180,000) provides funding for replacement of the existing 30-foot white streetlights located in downtown Dubuque. Currently, there are approximately 60 white streetlights remaining. The project would replace all remaining white poles and install lighting controllers with meters. In certain cases, these would be replaced with historical streetlights. Many of the streetlights in the downtown area were installed in early 1950's. This program would promote the use of high efficiently, long life LED street lighting throughout the City of Dubuque which saves energy and operating expenses.

Downtown Security Camera Program (page 239) - This project ($350,000) provides equipment, installation, and software licenses for the placement of fixed cameras ($2,500 each) installed near roadways, alleys, and signalized intersections in Downtown Dubuque.

Iowa Street Streetlight Replacement Project (page 254) - This project ($138,000) replaces the rusting poles that are failing along Iowa St from 4th St to 9th St. The current white poles are rusting from variable of factors, including, quality, age, and winter solutions. This would include the replacement of 16 poles with foundations and new conduit for power, along with light fixtures and pull boxes. These replacements will help by being proactive on failing infrastructure in the downtown area.

Federal Building Renovation (page 256) - This project ($7,893,225) provides funding in FY26 for major HVAC upgrades to replace existing equipment that is beyond its expected service life and subject to frequent or catastrophic breakdown. FY29 provides funding for the second phase of HVAC upgrades.

ADA Compliance and Facilities Management Consulting (page 257) - This project ($50,000) provides for consulting services related to ADA Compliance Phase II and further implementation of the City's ADA compliance application, called InVision Facilities Management. In Phase I, we were able to have the floor plans of 2 city buildings added to InVision Facilities Management, as well as buildings and pavilions located in parks. In the second phase, we will add additional building footprints and work with a consultant to fully implement the application and possibly tie it into GIS software, ArcGIS Indoors. The funding for this phase is spread out over three years.

Downtown Bike Lockers (page 258) - This project ($30,000) funds the installation of 4-5 weatherproof bike lockers per year at the downtown building facilities assigned to the Facilities Management Team.

Greater Downtown Housing Creation Grant Program (page 259) - This program ($3,750,000) provides grants for rehabilitation and adaptive reuse of buildings in the Greater Downtown Urban Renewal District. Tax increment proceeds are used to capitalize the pool of funds for these grant. The program provides grants up to $10,000 for each new housing unit created in the District. The program creates affordable, quality rental housing units for our workforce.

Small Business Grant Administration (page 260) - This project ($60,000) provides the funding to Fountain of Youth for its administration of the grant, which reduces barriers for low- to moderate-income individuals who are in the early stages of operating a small business.

Downtown Rehab Grant Program - Includes Central Avenue, Historic Millwork District and Washington Neighborhood (page 262) – This program ($1,000,000) grants for rehabilitation and adaptive reuse of buildings in the Greater Downtown Urban Renewal District. Tax increment proceeds are used to capitalize the pool of funds for these grants. This grant program provides a 1:1 match for eligible expenses for improvements to façades, as well as accompanying costs for financial consulting and planning & design work for the project. This grant program receives the most inquiries and interest of all Economic Development Department's programs. The program promotes the redevelopment of the downtown, maintains its historic appeal, and complements grant/loan programs provided by our partners at Dubuque Main Street.

Central Avenue Housing Forgivable Loan (page 263) - This project ($750,000) provides for use along the Central Avenue Corridor between 11th Street and 22nd Street. For this program, a unit could be considered eligible even if recently occupied if the project involves a substantial rehabilitation of the unit and buildings. The program provides a loan, forgivable at the 10-year mark, if the developer has maintained the terms of the agreement. Projects can not discriminate based on the tenant's source of income.

Central Avenue Alley Lighting Program (page 264) - This project ($40,000) provides for a matching 1:1 grant to reimburse property owners for acquisition and installation of lighting fixtures (minimum of 250 watts) in the alleys between Central Avenue and White Street from 1400 Block to 2400 Block. Individual grant awards will be limited to $500 per property owner. Lighting will be required to be installed in the alleyways at the rear of the property and verified by City staff. Studies have shown a strong correlation between increased alley lighting in urban areas and a reduction in crime rates. From a public perception standpoint, increased lighting will improve the look and feel of the Central Corridor and allow residents and visitors to the area to feel safer.

Smart Parking System (page 267) - This project ($780,000) provides funds for the installation of head end equipment that will form the backbone of a phased installation of smart parking technology eventually to be deployed at all parking garages and public parking lots in Dubuque over the next several years. A smart parking system will provide parking customers with on-demand space availability and thus maximize traveler convenience, reduce travel time and reduce congestion in the downtown area.

Municipal Parking Lot Maintenance (page 268) - This project ($172,500) provides for maintaining the surface of 14 off-street municipal parking lots. This project also includes signage, landscaping, and screening improvements to surface lots. Lots include: Lot 2 (9th and Bluff), Lot 3 (5th and Bluff), Lot 5 (City Hall Lot), Lot 6 (Library Lot), Lot 7 (3rd and Main), Lot 10 (5th and Main), Lot 12 (4th and Central), Crescent Community Health Center Parking Lot, Lot 4 (12th and Bluff), Port of Dubuque Surface Lot, Federal Building Parking Lot, Elm Street Parking Lot, Ice Harbor Drive Parking Lot, and Lot 9 (3rd and Locust). The funding for maintenance of municipal parking lots provides for pavement crack sealing, repairs, line striping, and seal coating surfaces of municipal parking lots.

Parking Ramp Major Maintenance Repairs (page 270) - This project ($7,198,400) funds major renovation work needed at the Iowa, Locust, 5th Street, Five Flags, 10th and Central, and Intermodal ramps. Funding will address structural repair items and needed mechanical, electrical & plumbing repairs.

Washington Neighborhood Home Purchase Program (page 273) - This project ($1,269,896) supports and encourages homeownership in the Washington Neighborhood. The program operates under the oversight of the Housing Trust Fund Committee and is capitalized by annual grants received from the Iowa Finance Authority (IFA). IFA requires a match for the program and the City provides IFA Trust Match of $50,000 from the Greater Downtown TIF (GDTIF). The primary purpose is to complement housing assistance provided through the CDBG program by providing loans to low-to-mod income homeowners and buyers in the Washington Neighborhood and for households earning less than 30% MI are eligible to purchase any property within the City limits.

Downtown ADA Assistance Program (page 277) - This project ($150,000) provides assistance to residents and businesses to ensure facilities in the Downtown Urban Renewal Area are fully accessible and inclusive to all persons regardless of abilities. This includes parking lots, retail and wholesale stores, restaurants, cafés, taverns, gas stations, public buildings, lodging, schools, parks, and entertainment venues. The program is designed to assist businesses with the cost of becoming ADA compliant. Qualified applicants can receive up to 50% of the cost of the project from the City of Dubuque, at a maximum amount of $5,000 per property.

North Cascade Housing TIF District

In FY 2014 the City created the first housing TIF district in the Timber Hyrst subdivision off of North Cascade Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The

percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in 2026 and all certified debt has been collected.

English Ridge Housing TIF District
In FY 2015 the City created a housing TIF district in the English Ridge subdivision off of Stone Valley Drive. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2026.

Assistance for Homeownership (page 271) - This project ($68,642) provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund.

South Pointe Housing TIF District
In FY 2017 the City created a housing TIF district in the South Pointe subdivision off of Highway 151 South. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area.

Assistance for Homeownership (page 271) - This project ($517,214) provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund.

Rustic Point Housing TIF District
In FY 2017 the City created a housing TIF district in the Rustic Point subdivision off of Derby Grange Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area.

Assistance for Homeownership (page 271) - This project ($245,295) provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the

properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund.

MISCELLANEOUS SOURCES

Private Participation (0.83% of Total CIP)
Private contributions represents the non-City share of the cost of several projects including private participation, fund raising, loans, grants and future resource allocation of City funds. Private participation funds included in the five year CIP include: Boyd Gaming contribution for the Port of Dubuque Ramp Maintenance ($457,996); Street Lighting and Traffic Signal Knockdown insurance reimbursements ($50,000); Canadian Pacific Kansas City Southern (CPKC) Railroad contribution for 14th Street Overpass project ($1,000,000); Milling sales from the Asphalt Milling Program ($527,616); Private Marina Companies contribution for Harbor Area Maintenance Dredging ($117,500); Dubuque Racing Association contribution for Iowa Amphitheater on Schmitt Island ($831,602); and IDOT reimbursement for the Pavement Marking program ($125,000).

Special Assessments (0.07% of Total CIP)
Special Assessments represent that portion of street and sanitary sewer improvement projects anticipated to be assessed to benefiting property owners. The $250,000 amount breaks down: (a) $215,000 for sidewalk lien special assessments, and (b) $35,000 for green alleys (non Bee Branch) special assessments.

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City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
FIRE DEPARTMENT									
Public Safety									
	Bunk Room Remodel	G.O. Debt (Sales Tax Fund 20%)	$ 75,000	$ 600,000	$ 500,000	$ —	$ —	$ 1,175,000	1
	Outdoor Warning Siren Repair/Replace	G.O. Debt (Sales Tax Fund 20%)	$ 53,060	$ 54,000	$ —	$ —	$ —	$ 107,060	3
	Fire Station Expansion	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 500,900	$ 500,900	4
	2027 Fire Engine Replacement (1907)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ 900,000	$ —	$ —	$ —	$ 900,000	6
	2027 Ambulance Replacement (1914)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ 450,000	$ —	$ —	$ —	$ 450,000	7
	2028 Fire Engine Replacement (1905)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ 950,000	$ —	$ —	$ 950,000	8
	Portable Radio Replacements	G.O. Debt (Sales Tax Fund 20%)	$ 348,000	$ 490,000	$ —	$ —	$ —	$ 838,000	9
	Elevator at Fire Headquarters	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 50,000	$ 50,000	10
	2030 Fire Engine Replacement (1910)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 1,288,408	$ 1,288,408	12
	2030 Ambulance Replacement (1915)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 575,000	$ 575,000	13
	Fire Station 6 Roof Replacement	G.O. Debt (Sales Tax Fund 20%)	$ 25,000	$ 300,000	$ —	$ —	$ —	$ 325,000	14
PARKS AND RECREATION									
PARK DIVISION									
Culture and Recreation									
	All Parks								
	Parks and Recreation Comprehensive Master Plan	Sales Tax Fund (20%)	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	15
	Comiskey Park								
	Reimagine Comiskey	G.O. Debt (GDTIF)	$ 1,697,000	$ —	$ —	$ —	$ —	$ 1,697,000	16
	Eagle Point Park								
	Replace Water Lines	Water Construction Fund	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000	17
	Rustic Point Park								
	Rustic Point Park Development	G.O. Debt (Sales Tax Fund 20%)	$ 305,000	$ —	$ —	$ —	$ —	$ 305,000	18

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
PARKS AND RECREATION									
PARK DIVISION									
Culture and Recreation									
	South Pointe Park								
	South Pointe Park Development	G.O. Debt (Sales Tax Fund 20%)	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	19
	General Park Maintenance								
	Industrial Center Native Plantings	DICW TIF	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	20
	Washington Community Gateway	Greater Downtown TIF	$ 99,000	$ —	$ —	$ —	$ —	$ 99,000	21
	Second Dog Park Planning	DICW TIF	$ —	$ —	$ —	$ 60,000	$ —	$ 60,000	22
	Ash Tree Removal and Tree Replacement	Sales Tax Fund (20%)	$ 87,611	$ 225,000	$ 152,000	$ —	$ —	$ 464,611	23
PARKS AND RECREATION									
CIVIC CENTER									
Culture and Recreation									
	Marquee Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 131,000	$ 131,000	24
	Standby Emergency Generator Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 855,000	$ 855,000	25
	Recirculating Pump Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 37,000	$ 37,000	26
	Five Flags Building Improvements	Greater Downtown TIF, G.O. Debt (GDTIF)	$ 50,000	$ 2,750,000	$ 3,094,678	$ 8,587,322	$ 8,972,000	$ 23,454,000	27
	Boiler Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ 410,000	$ —	$ 410,000	28
PARKS AND RECREATION									
RECREATION DIVISION									
Culture and Recreation									
	Bunker Hill Golf Course								
	Construct Cart Paths	Golf Fees	$ —	$ 30,000	$ —	$ —	$ —	$ 30,000	29
	Tee Improvements	Golf Fees	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	30
	Material Storage Renovation	Golf Fees	$ —	$ —	$ 15,000	$ —	$ —	$ 15,000	31
	Bunker Hill #7 Fairway Fencing	Golf Fees	$ 15,000	$ —	$ —	$ —	$ —	$ 15,000	32
	Bunker Tree Removal & Replacement	Golf Fees	$ 10,000	$ 10,000	$ 10,000	$ —	$ —	$ 30,000	33
	Port of Dubuque Marina								
	Port of Dubuque Flood Wall Dubuque Welcome Sign	Greater Downtown TIF	$ 33,000	$ —	$ —	$ —	$ —	$ 33,000	34

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
PARKS AND RECREATION									
CONFERENCE CENTER									
General Government									
	Replace Carpet	Greater Downtown TIF	$ —	$ —	$ —	$ 65,000	$ 299,000	$ 364,000	35
	Roof Restoration	Greater Downtown TIF	$ —	$ —	$ 33,000	$ 1,350,000	$ —	$ 1,383,000	36
	Dishwasher and Water Softener Replacement	Greater Downtown TIF	$ —	$ 181,000	$ —	$ —	$ —	$ 181,000	37
	Public Restroom Remodels	Greater Downtown TIF	$ 385,000	$ —	$ —	$ —	$ —	$ 385,000	38
WATER DEPARTMENT									
Business Type									
	8th Street 20" Transmission Water Main Connection (Jackson to Central)	Water Construction Fund	$ —	$ —	$ —	$ 166,000	$ —	$ 166,000	39
	Admiral Sheehy Drive Water Main Loop	Water Construction Fund	$ —	$ —	$ —	$ —	$ 686,400	$ 686,400	40
	Cla-Val Link2Valves Maintenance Program for Water Distributions Specialty Valves	Water Construction Fund	$ 37,800	$ —	$ 27,300	$ —	$ 27,300	$ 92,400	41
	Enterprise Asset Management System Software-Water	Water Construction Fund	$ —	$ 50,000	$ 50,000	$ 50,000	$ —	$ 150,000	42
	Fire Hydrant Stock	Water Construction Fund	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 615,000	43
	Fire Hydrant Assembly Relocation/ Replacement for the Sidewalk Program	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	44
	Generators-Park Hill & Mt. Carmel	State Revolving Fund Loan	$ —	$ 175,000	$ —	$ —	$ —	$ 175,000	45
	Green Alley Water Main Improvements	State Revolving Fund Loan	$ 306,000	$ —	$ —	$ —	$ —	$ 306,000	46
	Greyhound Park Rd Water Main Loop	Water Construction Fund	$ 120,000	$ —	$ —	$ —	$ —	$ 120,000	47
	Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ 199,000	$ 199,000	48
	Leak Detection Correlator Replacement	Water Construction Fund	$ —	$ 35,000	$ —	$ —	$ 35,000	$ 70,000	49
	Maintenance of Public Water Mains During Stone Retaining Wall Repair	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	50
	Municipal Services Center Roof Mounted HVAC Replacement Unit	Water Construction Fund	$ —	$ 94,500	$ —	$ —	$ —	$ 94,500	51
	Municipal Service Center Roof Replacement	Water Construction Fund	$ 187,380	$ —	$ —	$ —	$ —	$ 187,380	52
	Public Lead Line Water Main Replacement	State Revolving Fund Loan	$ —	$ —	$ —	$ 45,000	$ —	$ 45,000	53
	SCADA & Comms Improvements	State Revolving Fund Loan	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	54

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	State Revolving Fund Loan	$ —	$ —	$ 6,400,000	$ 3,200,000	$ —	$ 9,600,000	55
	Source Water PFAS Reduction Project	Water Construction Fund	$ —	$ —	$ 371,199	$ 750,000	$ —	$ 1,121,199	56
	South Algona 12" Water Main Replacement	State Revolving Fund Loan	$ —	$ —	$ —	$ 729,103	$ —	$ 729,103	57
	Third Pressure Zone Connection (Tanzanite Drive to Olympic Heights)	State Revolving Fund Loan	$ —	$ —	$ 2,000,000	$ —	$ —	$ 2,000,000	58
	Vehicle 4901 Replacement	Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ 130,000	59
	Vehicle 4904 Replacement	Water Construction Fund	$ 115,000	$ —	$ —	$ —	$ —	$ 115,000	60
	Vehicle 4907 Replacement	Water Construction Fund	$ 90,000	$ —	$ —	$ —	$ —	$ 90,000	61
	Vehicle 4908 Replacement	Water Construction Fund	$ —	$ 115,000	$ —	$ —	$ —	$ 115,000	62
	Deere X738	Water Construction Fund	$ 38,000	$ —	$ —	$ —	$ —	$ 38,000	63
	Water Distribution Master Plan	Water Construction Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 50,000	64
	Water Main Relocation for Sanitary Sewer Manhole Project	Water Construction Fund	$ 50,000	$ —	$ 50,000	$ —	$ 50,000	$ 150,000	65
	Water Main Replacement Consent	Water Construction Fund, State Revolving Fund Loan	$ 309,000	$ 311,000	$ —	$ 660,000	$ —	$ 1,280,000	66
	Water Main Replacements - Streets	State Revolving Fund Loan	$ 540,000	$ —	$ —	$ —	$ —	$ 540,000	67
	Water Main Upgrades during Street General Repairs	Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	68
	Water Meter Replacement Program	Water Construction Fund	$ 406,600	$ 137,550	$ 130,950	$ 130,950	$ 130,950	$ 937,000	69
	Water Storage Maintenance Program	State Revolving Fund Loan	$ —	$ 1,204,000	$ 296,000	$ 1,000,000	$ 500,000	$ 3,000,000	70
	Water Treatment Boiler Replacements	State Revolving Fund Loan	$ —	$ 300,000	$ —	$ —	$ —	$ 300,000	71
	Water Treatment Plant Roof Replacement	Water Construction Fund	$ 590,000	$ —	$ 110,000	$ 350,000	$ —	$ 1,050,000	72
	Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program	Water Construction Fund	$ 110,500	$ 110,500	$ 165,000	$ 150,000	$ 162,000	$ 698,000	73
	West End Annexation Phase II	State Revolving Fund Loan	$ —	$ 300,000	$ 1,694,598	$ —	$ —	$ 1,994,598	74
	Water Treatment Plant and Pump Station Pipe Rehabilitation	State Revolving Fund Loan	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	75
	Water Treatment Plant Third Floor Conference Room	Water Construction Fund	$ 114,000	$ —	$ —	$ —	$ —	$ 114,000	76
	Vehicle 4911 Tandem Dump Truck Replacement	Water Construction Fund	$ 81,000	$ —	$ —	$ —	$ —	$ 81,000	77

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
WATER & RESOURCE RECOVERY CENTER									
Business Type									
	Lift Station SCADA Upgrades	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000	78
	HVAC Replacement	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000	79
	Bar Screen Replacement	State Revolving Fund Loan	$ —	$ —	$ —	$ 500,000	$ 2,000,000	$ 2,500,000	80
	RAS and Scum Pump Replacement	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 138,000	$ 138,000	81
	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	Sanitary Sewer Construction Fund, State Revolving Fund Loan	$ —	$ 35,000	$ —	$ 1,500,000	$ 5,500,000	$ 7,035,000	82
	Industrial Controls Upgrade	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ —	$ 1,000,000	$ 900,000	$ —	$ —	$ 1,900,000	84
	WRRC Uninterruptible Power Supply (UPS) Replacement	Sanitary Sewer Construction Fund	$ 85,000	$ —	$ —	$ —	$ —	$ 85,000	86
	UV System Cable & Harness Replacement	Sanitary Sewer Construction Fund	$ 50,500	$ —	$ —	$ —	$ —	$ 50,500	87
	Biogas Chiller Replacement	Sanitary Sewer Construction Fund	$ 58,000	$ —	$ —	$ —	$ —	$ 58,000	89
	WRRC Odor Monitoring System	Sanitary Sewer Construction Fund	$ 46,000	$ —	$ —	$ —	$ —	$ 46,000	90
	Water & Resource Recovery Center Vehicle Replacements	Sanitary Sewer Construction Fund	$ 75,000	$ —	$ —	$ —	$ —	$ 75,000	91
	Water & Resource Recovery Center Electronic Hydraulic Shop Press	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ 13,000	92
AIRPORT									
Public Works									
	Reconstruct Taxiway A	FAA Discretionary Funds, FAA Entitlement, G.O. Debt (Sales Tax Fund 20%)	$ 8,740,000	$ 8,049,994	$ 1,920,000	$ —	$ —	$ 18,709,994	93
	Reconstruct General Aviation Apron	FAA BIL, G.O. Debt (Sales Tax Fund 20%)	$ 2,480,000	$ —	$ —	$ —	$ —	$ 2,480,000	94
	Equipment Storage Building	CSVI Funding	$ 27,500	$ 247,500	$ —	$ —	$ —	$ 275,000	95
	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	State Grant, G.O. Debt (Sales Tax Fund 20%)	$ —	$ 475,000	$ 475,000	$ 475,000	$ —	$ 1,425,000	96
	Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN)	FAA Discretionary, DRA Distribution	$ —	$ —	$ 100,000	$ —	$ —	$ 100,000	97

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
AIRPORT									
Public Works									
	Taxiway D Extension	FAA Discretionary, G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 2,940,000	$ —	$ 2,940,000	98
	Terminal Building Modification	FAA BIL, Airport American Rescue Plan Act	$ —	$ —	$ —	$ —	$ 400,000	$ 400,000	99
	Airfield Runway/Taxiway Marking Improvements	State Grant, Sales Tax Fund (20%)	$ 412,000	$ —	$ —	$ —	$ —	$ 412,000	100
PUBLIC WORKS									
Public Works									
	Asphalt Milling Program	Sales Tax Fund (30%), Milling Revenue	$ 146,379	$ 142,360	$ 145,431	$ 148,594	$ 156,852	$ 739,616	101
	Curb Ramp Program	Sales Tax Fund (30%)	$ 900,000	$ 450,000	$ 500,000	$ 500,000	$ 550,000	$ 2,900,000	103
	Curb Replacement Program	Sales Tax Fund (30%)	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	104
	Concrete Street Section Repair Program	Sales Tax Fund (30%)	$ 25,000	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 115,000	105
	Street Sign and Post Replacement	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 100,000	106
	Floodwall Post-Flood Repair Program	Sales Tax Fund (30%)	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 115,000	107
	Municipal Services Center Roof Replacement	Sales Tax Fund (30%)	$ —	$ 551,730	$ —	$ —	$ —	$ 551,730	108
	Vehicle Fuel Island Rehabilitation	Sales Tax Fund (30%)	$ 510,200	$ —	$ —	$ —	$ —	$ 510,200	109
	Electric Vehicle Charging Infrastructure Located at the Municipal Services Center	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 157,222	$ —	$ 157,222	110
	Paver Replacement	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ 610,000	$ 610,000	111
	Wheel Loader Purchase -3209	Sales Tax Fund (30%)	$ —	$ —	$ 275,520	$ —	$ —	$ 275,520	112
	Aerial Bucket Truck Replacement #3230	Sales Tax Fund (30%)	$ —	$ 327,540	$ —	$ —	$ —	$ 327,540	113
	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement	Sales Tax Fund (30%)	$ —	$ 559,811	$ 573,806	$ 588,151	$ —	$ 1,721,768	114
	44,000 GVW Dump Truck Replacement	Sales Tax Fund (30%)	$ —	$ —	$ 231,124	$ 242,680	$ —	$ 473,804	115
PUBLIC WORKS									
Business Type									
	Combination Jet/Vac Sewer Maintenance Truck Replacement (2703)	Stormwater Construction Fund	$ 45,000	$ —	$ —	$ —	$ —	$ 45,000	116

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
PUBLIC WORKS									
Business Type									
	Municipal Services Center Roof Replacement	Garage Service Fund, Refuse Collection Fund	$ —	$ 301,890	$ —	$ —	$ —	$ 301,890	117
	Sanitary Sewer Root Foaming	Sanitary Sewer Construction Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000	118
	Solid Waste Collection Vehicles - 3401 & 3405	Refuse Collection Fund	$ 220,000	$ —	$ —	$ —	$ —	$ 220,000	119
	Solid Waste Collection Vehicles - 3404 & 3410	Refuse Collection Fund	$ —	$ 375,000	$ —	$ —	$ —	$ 375,000	120
	Solid Waste Collection Vehicles -3403 & 3407	Refuse Collection Fund	$ —	$ —	$ 595,000	$ —	$ —	$ 595,000	121
	Solid Waste Collection Vehicles 3412 & 3413	Refuse Collection Fund	$ —	$ —	$ —	$ 375,000	$ —	$ 375,000	122
	Solid Waste Collection Vehicles 3411 & 54003	Refuse Collection Fund	$ —	$ —	$ —	$ —	$ 845,000	$ 845,000	123
	Landfill Gas Field Well Leachate Pump	DMASWA Fund	$ 25,000	$ 25,000	$ 25,000	$ —	$ —	$ 75,000	124
	Landfill Sewer Line Extension	DMASWA Fund	$ 250,000	$ —	$ —	$ —	$ —	$ 250,000	125
	Landfill Waste Minimization Grant Project	DMASWA Fund	$ 75,000	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ 450,000	126
	Landfill EMS Grant Matching Funds	DMASWA Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000	127
	Landfill Compactor Rebuild 3471	DMASWA Fund	$ 800,000	$ —	$ —	$ —	$ —	$ 800,000	128
	Landfill Portable Litter Fencing	DMASWA Fund	$ 85,000	$ 85,000	$ 85,000	$ —	$ —	$ 255,000	129
	Landfill Rolloff Container - Glass	DMASWA Fund	$ 12,100	$ —	$ —	$ —	$ —	$ 12,100	130
	Landfill Tarpomatic Replacement Project	DMASWA Fund	$ —	$ —	$ —	$ —	$ 95,082	$ 95,082	131
	Landfill Organics Management Project	DMASWA Fund	$ 75,000	$ —	$ —	$ —	$ —	$ 75,000	132
	Landfill Gas System Air Compressor	DMASWA Fund	$ 25,394	$ —	$ —	$ —	$ —	$ 25,394	133
	Landfill Title V (Emission) Permit Renewal Project	DMASWA Fund	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	134
	Landfill Wheel Loader Replacement	DMASWA Fund	$ —	$ —	$ —	$ 486,793	$ —	$ 486,793	135
	Landfill Cell 9 Abutment Phase 2	DMASWA Fund	$ 1,000,000	$ —	$ —	$ —	$ —	$ 1,000,000	136
	Landfill 3C Project	DMASWA Fund	$ 4,000,000	$ —	$ —	$ —	$ —	$ 4,000,000	137
	Landfill Shop Renovation	DMASWA Fund	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	138
	Landfill Batwing Replacement Project	DMASWA Fund	$ —	$ —	$ 34,869	$ —	$ —	$ 34,869	139
	Landfill - Permit Renewal Project	DMASWA Fund	$ —	$ 55,204	$ —	$ —	$ —	$ 55,204	140
	Landfill Half Ton Truck Replacement Project	DMASWA Fund	$ —	$ 50,677	$ —	$ —	$ —	$ 50,677	141

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
PUBLIC WORKS									
Business Type									
	Landfill Minivan Replacement Project	DMASWA Fund	$ —	$ —	$ —	$ 58,583	$ —	$ 58,583	142
	Landfill UTV Replacement Project	DMASWA Fund	$ 30,600	$ —	$ —	$ —	$ —	$ 30,600	143
	Landfill Forklift Replacement	DMASWA Fund	$ —	$ —	$ —	$ —	$ 30,690	$ 30,690	144
	Landfill Website Redesign Project	DMASWA Fund	$ —	$ 20,000	$ —	$ —	$ —	$ 20,000	145
	Landfill Alternative Energy Project	DMASWA Fund	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000	146
	Landfill Plan Updates Project	DMASWA Fund	$ 27,061	$ —	$ —	$ —	$ —	$ 27,061	147
	Landfill Mechanical Service Truck Replacement	DMASWA Fund	$ —	$ —	$ —	$ —	$ 95,607	$ 95,607	148
	Landfill Dozer Replacement Project	DMASWA Fund	$ —	$ —	$ —	$ —	$ 593,500	$ 593,500	149
	Landfill 3453 Dozer Rebuild	DMASWA Fund	$ —	$ 296,750	$ —	$ —	$ —	$ 296,750	150
	Landfill 3456 Dozer Rebuild Project	DMASWA Fund	$ —	$ —	$ —	$ —	$ 256,900	$ 256,900	151
ENGINEERING DEPARTMENT									
STORMWATER									
Business Type									
	General Storm Sewer Projects								
	Storm Sewer General Replacements	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 105,000	$ 105,000	$ 510,000	152
	Catch Basin Reconstruction	Stormwater Construction Fund	$ 55,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 455,000	153
	Drain Tile Program	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 104,000	$ 116,000	$ 100,000	$ 520,000	154
	Stormwater Infiltration & Inflow Elimination Program	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	155
	Storm Sewer Improvements/Extensions	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	156
	Storm Sewer Outlet Repairs	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	157
	Enterprise Asset Management System Software	Stormwater Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ 150,000	158
	Stormwater Management Program	Stormwater Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	159

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
STORMWATER									
Business Type									
	Bee Branch Watershed Projects								
	Bee Branch Creek Gate & Pump Replacement	Federal Grant, State Revolving Fund Loan, FEMA Homeland Security - Community Project Funding/ Congressionally Directed Spending	$ 8,575,585	$ 5,121,112	$ —	$ —	$ —	$ 13,696,697	161
	Flood Control Maintenance Facility	Sales Tax Increment	$ —	$ —	$ 3,556,000	$ —	$ —	$ 3,556,000	163
	North End Storm Sewer Improvements	Stormwater Construction Fund, Sales Tax Increment	$ —	$ —	$ 180,000	$ 470,000	$ 470,000	$ 1,120,000	164
	Specific Storm Sewer Projects								
	Windsor Storm Extension (Buena Vista to Strauss)	Stormwater Construction Fund	$ —	$ 136,000	$ —	$ —	$ —	$ 136,000	165
	NW Arterial Detention Basin Improvements	Stormwater Construction Fund	$ —	$ —	$ 252,000	$ —	$ —	$ 252,000	166
	Embassy West Storm Sewer Improvements	Stormwater Construction Fund	$ 153,000	$ —	$ —	$ —	$ —	$ 153,000	167
	Trygg Storm Sewer Extension Project	Stormwater Construction Fund	$ —	$ —	$ 312,500	$ —	$ —	$ 312,500	168
	Carter Road and Westmore Storm Sewer Extension	Stormwater Construction Fund	$ —	$ —	$ 159,000	$ —	$ —	$ 159,000	169
	Loras & Locust Intersection Reconstruction (Storm Sewer)	Stormwater Construction Fund	$ 84,000	$ —	$ —	$ —	$ —	$ 84,000	170
	Pennsylvania Culvert Replacement	Stormwater Construction Fund	$ —	$ 150,000	$ —	$ —	$ —	$ 150,000	171
STORMWATER									
Business Type									
	Specific Storm Sewer Projects								
	Levi & Sullivan Intersection Storm Sewer Extension	Stormwater Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	172
	Tanglewood Court Outfall Stabilization	Stormwater Construction Fund	$ 160,000	$ —	$ —	$ —	$ —	$ 160,000	173

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	General Sanitary Sewer Projects								
	General Sanitary Sewer Replacement	Sanitary Sewer Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	174
	Sanitary Sewer Lining Program	Sanitary Sewer Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	175
	Sanitary Sewer CCTV Inspection, Cleaning, & Assessment	Sanitary Sewer Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	176
	Manhole Replacement / Rehabilitation Program (Consent Decree)	Sanitary Sewer Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	177
	Enterprise Asset Management System Software - Sanitary	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ 150,000	178
	Inflow and Infiltration Inspection Vehicle Replacement	Sanitary Sewer Construction Fund	$ 44,000	$ —	$ —	$ —	$ —	$ 44,000	179
	Reconstruction Projects								
	Outfall Manhole Reconstruction	Sanitary Sewer Construction Fund	$ —	$ —	$ 635,000	$ —	$ —	$ 635,000	180
	Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ 1,500,000	$ 1,500,000	181
	Old Mill Road Lift Station & Force Main - Phase 1	State Revolving Fund Loan	$ 8,685,353	$ 1,009,221	$ —	$ —	$ —	$ 9,694,574	183
	Old Mill Road Lift Station & Force Main - Phase 2	State Revolving Fund Loan	$ 7,491,547	$ 4,477,103	$ —	$ —	$ —	$ 11,968,650	185
	Track Line Sanitary Sewer Reconstruction	State Revolving Fund Loan	$ 500,000	$ 1,000,000	$ 1,500,000	$ 1,000,000	$ 1,000,000	$ 5,000,000	187
	Brunskill Road Collector Sewer Reconstruction	Sanitary Sewer Construction Fund	$ —	$ 600,000	$ —	$ —	$ —	$ 600,000	188
	Kerper Boulevard Lift Station Replacement	Sanitary Sewer Construction Fund	$ 402,850	$ —	$ —	$ —	$ —	$ 402,850	189
	Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork	Sanitary Sewer Construction Fund, State Revolving Fund Loan	$ 750,000	$ 4,937,212	$ 8,240,000	$ —	$ —	$ 13,927,212	190
	Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork	Sanitary Sewer Construction Fund, State Revolving Loan Fund	$ 1,250,000	$ 6,550,000	$ 7,500,000	$ 8,500,000	$ —	$ 23,800,000	192

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	Reconstruction Projects								
	South West Arterial Interchange Sewer Extension	Sanitary Sewer Construction Fund, State Revolving Loan Fund	$ —	$ 200,000	$ 2,363,076	$ 2,266,762	$ —	$ 4,829,838	194
	Force Main Stabilization	State Revolving Fund Loan	$ 1,700,000	$ —	$ —	$ —	$ —	$ 1,700,000	195
ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Street Related Improvements								
	Pavement Marking Project	Sales Tax Fund (30%), IDOT	$ 250,000	$ 260,000	$ 260,000	$ 260,000	$ 270,000	$ 1,300,000	196
	Street Construction General Repairs	Sales Tax Fund (30%)	$ 120,000	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 665,000	197
	East - West Corridor Capacity Improvements	Sales Tax Fund (30%), Greater Downtown TIF	$ 1,010,000	$ 10,000	$ 15,000	$ 25,000	$ 25,000	$ 1,085,000	198
	Pavement Preservation Joint Sealing	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 75,000	$ 75,000	$ 200,000	200
	7th Street Extension to Pine Street	Greater Downtown TIF	$ 900,000	$ 400,000	$ 700,000	$ —	$ —	$ 2,000,000	201
	Traffic and Pedestrian Crossing Warning Devices	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 36,000	$ —	$ 36,000	203
	14th St Overpass	Greater Downtown TIF, Sales Tax Fund (30%), Federal Grant, DMATS STBG, Private Participant	$ 2,976,000	$ 3,876,000	$ 9,118,000	$23,150,000	$ —	$ 39,120,000	204
	Wildwood Drive Bridge Replacement	Sales Tax Fund (30%)	$ 375,000	$ —	$ —	$ —	$ —	$ 375,000	206
	US 20 - Northwest Arterial Intersection Operational and Capacity Improvements	DMATS STBG, State ICAAP Grant	$ —	$ —	$ —	$ 2,097,000	$ 3,400,000	$ 5,497,000	207
	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street	Greater Downtown TIF, Sales Tax Fund (30%),	$ 1,400,000	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 8,170,000	208
	Green Alleys - Non Bee Branch	Sales Tax Fund (30%), Special Assessments	$ —	$ —	$ —	$ —	$ 350,000	$ 350,000	210
	Sidewalk Related								
	Sidewalk Inspection Program - Assessable	Special Assessments	$ 40,000	$ 40,000	$ 45,000	$ 45,000	$ 45,000	$ 215,000	211
	Sidewalk Program - City-Owned Property	Sales Tax Fund (30%), Road Use Tax Fund	$ 200,000	$ 100,000	$ 150,000	$ 330,000	$ 380,000	$ 1,160,000	212

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Sidewalk Related								
	Sidewalk Program Related Curb and Catch Basin Replacements	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 80,000	$ 110,000	$ 120,000	$ 410,000	213
	Brick Paver Maintenance	Sales Tax Fund (30%)	$ —	$ 35,000	$ —	$ 40,000	$ —	$ 75,000	214
	Decorative Concrete Maintenance Program	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ 300,000	$ 300,000	215
	Safe Routes to School	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 22,000	$ 22,000	$ 44,000	216
	Trails/General Maintenance								
	Stone Retaining Walls	Sales Tax Fund (30%)	$ —	$ —	$ 250,000	$ 275,000	$ 300,000	$ 825,000	217
	Villa Street Retaining Wall Reconstruction	Sales Tax Fund (30%)	$ 800,000	$ —	$ —	$ —	$ —	$ 800,000	218
	Bridge Repairs/Maintenance	Sales Tax Fund (30%)	$ 50,000	$ 100,000	$ 200,000	$ 250,000	$ 250,000	$ 850,000	219
	Complete Street Elements - Trails, Sidewalks and Signs	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ 32,500	$ 32,500	221
	Enterprise Asset Management System Software - Roadways	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ 150,000	222
	Parking Lot Materials at Union at Marina Project	Sales Tax Fund (30%)	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	223
ENGINEERING DEPARTMENT									
MISCELLANEOUS									
Public Works									
	South Port Redevelopment	Greater Downtown TIF	$ 40,000	$ —	$ —	$ —	$ —	$ 40,000	224
	Public Electric Vehicle Chargers	Sales Tax Fund (20%), Federal Grant	$ 1,833,592	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ 1,888,760	225
	Harbor Area Maintenance - Dredging	Sales Tax (20%), State Grant, Private Participant	$ —	$ 437,500	$ 100,000	$ 100,000	$ 40,000	$ 677,500	226
	Iowa Amphitheater on Schmitt Island	State Grant, G.O. Debt (GDTIF)	$ 9,641,563	$ —	$ —	$ —	$ —	$ 9,641,563	228
	Wayfinding Signage	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 20,000	$ —	$ 20,000	230

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ENGINEERING DEPARTMENT									
TRAFFIC									
Public Works									
	Speed Shields	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 49,000	$ 49,000	$ 98,000	231
	Street Light Replacement and New Installation	Sales Tax Fund (30%), Greater Downtown TIF	$ —	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 180,000	232
	Signalization Program	Sales Tax Fund (30%)	$ 50,000	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 395,000	233
	Traffic Signal Mastarm Retrofit	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 150,000	234
	Traffic Signal Interconnect Conduit Replacement	Sales Tax Fund (30%)	$ —	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 160,000	235
	Traffic Signal Controller Replacement	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 45,000	$ 45,000	$ 140,000	237
	Street Lighting and Traffic Signal Knockdown/Insurance	Insurance Reimbursements, Sales Tax Fund (30%)	$ 30,000	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 165,000	238
	Street Camera Installation	Sales Tax Fund (30%), Greater Downtown TIF	$ 35,000	$ 35,000	$ 60,000	$ 110,000	$ 110,000	$ 350,000	239
	LED Re-Lamp Schedule	Sales Tax Fund (30%)	$ —	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 40,000	240
	Traffic Signal Battery Backup	Sales Tax Fund (30%)	$ —	$ 25,000	$ 30,000	$ 30,000	$ 30,000	$ 115,000	241
	Surge and Grounding Improvement at Signals	Sales Tax Fund (30%)	$ —	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 80,000	242
	STREETS Traffic Control Project Phase 1	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000	243
	STREETS Traffic Control Project Phase 2	Sales Tax Fund (30%), State ICAAP Grant, DMATS STBG	$ 282,350	$ —	$ —	$ —	$ —	$ 282,350	244
	Traffic Signal Network Communications Program	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 75,000	$ 100,000	$ 120,000	$ 395,000	245
	ITS Traffic Control Equipment	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 100,000	246
	Traffic Signal Vehicle Detection Conversion	Sales Tax Fund (30%)	$ 25,000	$ 30,000	$ 50,000	$ 60,000	$ 60,000	$ 225,000	247
	Grandview Street Light Replacement	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 50,000	$ —	$ 50,000	248
	INET Fiber Replacement Build Out	Sales Tax Fund (30%)	$ 60,000	$ —	$ —	$ —	$ —	$ 60,000	249
	Emergency Preemption Expansion and Upgrades	Sales Tax Fund (30%)	$ —	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 60,000	250
	Fiber Optic Conduit - Miscellaneous	Sales Tax Fund (30%)	$ —	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ 155,000	251
	Fiber Infrastructure Management System	Sales Tax Fund (30%)	$ 25,000	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ 275,000	252
	Broadband Acceleration and Universal Access	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ 210,000	253

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ENGINEERING DEPARTMENT									
TRAFFIC									
Public Works									
	Iowa St Streetlight Replacement Project	Greater Downtown TIF, Sales Tax (30%)	$ —	$ —	$ —	$ 138,000	$ —	$ 138,000	254
	Enterprise Asset Management System Software - Fiber	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ 150,000	255
ENGINEERING									
FACILITIES MANAGEMENT									
General Government									
	Federal Building Renovation	Greater Downtown TIF, G.O. Debt (GDTIF)	$ 3,198,225	$ —	$ —	$ —	$ 4,695,000	$ 7,893,225	256
	ADA Compliance and Facilities Management Consulting	Greater Downtown TIF	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	257
	Downtown Bike Lockers	Greater Downtown TIF	$ 15,000	$ 15,000	$ —	$ —	$ —	$ 30,000	258
ECONOMIC DEVELOPMENT									
Community and Economic Development									
	Greater Downtown Housing Creation Grant Program	Greater Downtown TIF	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 3,750,000	259
	Small Business Grant Administration	Greater Downtown TIF	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 60,000	260
	Workforce Development	Land Sales	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 1,857,500	261
	Downtown Rehab Grant Program	Greater Downtown TIF	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	262
	Central Avenue Housing Forgivable Loan	Greater Downtown TIF	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 750,000	263
	Central Avenue Alley Lighting Program	Greater Downtown TIF	$ 20,000	$ 20,000	$ —	$ —	$ —	$ 40,000	264
TRANSPORTATION SERVICES DEPARTMENT									
Transit Division									
Business Type									
	Bus Stop Improvements	Transit Fund, PTIG State Grant	$ 18,232	$ 39,665	$ —	$ —	$ —	$ 57,897	265
	Transit Vehicle Replacement	Transit Fund	$ 880,000	$ 880,000	$ 650,000	$ 367,608	$ 374,960	$ 3,152,568	266
Parking Division									
Business Type									
	Smart Parking System	Greater Downtown TIF	$ —	$ 780,000	$ —	$ —	$ —	$ 780,000	267
	Municipal Parking Lot Maintenance	Greater Downtown TIF	$ 55,500	$ 57,500	$ 59,500	$ —	$ —	$ 172,500	268

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
TRANSPORTATION SERVICES DEPARTMENT									
Parking Division									
Business Type									
	Port of Dubuque Ramp - Major Maintenance	Private Participant	$ 88,007	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 457,996	269
	Parking Ramp Major Maintenance Repairs	G.O. Debt (GDTIF)	$ 2,857,400	$ 1,317,000	$ 960,000	$ —	$ 2,064,000	$ 7,198,400	270
HOUSING AND COMMUNITY DEVELOPMENT									
Community and Economic Development									
	Assistance for Homeownership	Housing TIF, Loan Repayments, Sale Proceeds	$ 330,069	$ 259,522	$ 257,561	$ 255,540	$ 253,459	$ 1,356,151	271
	Washington Neighborhood Home Purchase Program	IFA Trust, IFA Trust Loan Repayments, Greater Downtown TIF	$ 317,474	$ 317,474	$ 317,474	$ 317,474	$ —	$ 1,269,896	273
	Homeowner Rehabilitation Program	RRP Repayments, CDBG	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ 1,325,000	275
	Historic Preservation Revolving Loan Fund	UDAG Loan Repayments	$ 7,000	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ 29,000	276
	Downtown ADA Assistance	Greater Downtown TIF	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	277
	Lead and Healthy Homes Grant	Federal Grant, CDBG	$ 1,400,000	$ 2,800,000	$ 1,800,000	$ —	$ —	$ 6,000,000	278
	Healthy Homes Production Grant	Federal Grant	$ 650,000	$ 1,100,000	$ 250,000	$ —	$ —	$ 2,000,000	279
PLANNING SERVICES									
Community and Economic Development									
	Historic Preservation Technical Assistance Program	State Grant-CLG/HRDP, DRA Distribution	$ —	$ 30,000	$ 10,000	$ 30,000	$ 10,000	$ 80,000	280
COMMUNICATIONS OFFICE									
General Government									
	Aerial Orthophotography	Sales Tax Fund (20%)	$ 82,500	$ —	$ 84,000	$ —	$ 85,500	$ 252,000	281
CITY MANAGER'S OFFICE									
General Government									
	Community Green House Gas Inventory and Climate Action Planning	Sales Tax Fund (20%)	$ 50,000	$ —	$ —	$ 50,000	$ —	$ 100,000	282
INFORMATION TECHNOLOGY									
General Government									
	City-Wide Computer and Printer Replacements - General Gov	Sales Tax Fund (20%), DRA Distribution, Sales Tax Fund (30%), Cable TV Fund	$ 280,817	$ 608,853	$ 940,733	$ 975,820	$ 517,250	$ 3,323,473	283

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
INFORMATION TECHNOLOGY									
General Government									
	Network Switch Replacement	Sales Tax Fund (20%)	$ —	$ —	$ —	$ 466,000	$ 177,000	$ 643,000	284
INFORMATION TECHNOLOGY									
Business Type									
	City-Wide Computer and Printer Replacements- Business	Solid Waste Construction Fund, Transit Fund, Stormwater Construction Fund, Water Construction Fund, Parking Construction Fund, Sanitary Sewer Construction Fund, Garage Service Fund	$ 35,500	$ 51,290	$ 107,594	$ 162,316	$ 53,100	$ 409,800	285
	Grand Total		**$ 91,803,749**	**$64,823,518**	**$69,843,768**	**$74,478,605**	**$50,644,913**	**$351,594,553**	

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: Fire Department Bunk Room Remodel			YEAR FIRST SUBMITTED: 2024 PROJECT NO: 1315000025		TOTAL PROJECT COST $ 1,175,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ 100,000	Design/ Engineering/ Technology	$ 75,000	$ 50,000	$ 50,000	$ —	$ —	$ —
$ —	$ 450,000	Construction Fire Station 1	$ —	$ 550,000	$ 450,000	$ —	$ —	$ —
$ —		Construction Fire Station 2	$ —	$ —	$ —	$ —	$ —	$ —
		Construction Fire Stations 3 - 4	$ —	$ —	$ —	$ —	$ —	$ —
		Construction Fire Stations 5 - 6	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 550,000	TOTAL	$ 75,000	$ 600,000	$ 500,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 550,000	G.O. Debt (Sales Tax Fund 20%)	$ 75,000	$ 600,000	$ 500,000	$ —	$ —	$ —
$ —	$ 550,000	TOTAL	$ 75,000	$ 600,000	$ 500,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project consists of the evaluation, design, architecture, and construction of individualized bunk space in each of the City's Fire Stations. The current layout utilizes one common bunk space for all members on shift for each station. Up to 8 members bunk in one common space within the bunk room. Modern layouts provide for more private options for bunking within fire stations and improve privacy while being progressive and financially responsible in design. The project is closely related to the fire headquarters HVAC CIP due to the configuration, design and engineering needs for the bunk room, the administration office upgrade and the impacts the HVAC design would have on these spaces. The CIPs listed above, all have an engineering and design component that will be impacted heavily by the HVAC redesign and configuration CIP. Creating individual bunk rooms from an open space will require HVAC engineering as well as changing the fire headquarters office layout. Finally, ensuring the exhaust system selected works in harmony with the building HVAC design will be critical, working each of these projects separately will be a duplication of engineering efforts and increase the overall cost. Budgeting includes $50,0000 to complete the design study of Station 1 and $125,000 to complete the design study of Stations 2-6. Construction funding is as follows: Station 1: $450,000, Station 2: $150,000, Station 3: $185,000, Station 4: $185,000, Station 5: 125,000, Station 6: $125,000

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Fire Headquarters HVAC project (CIP1315000008), the Mechanical and Electrical System upgrade project (CIP 1315000006), the Fire Station Exhaust System project (CIP 1315000009), and the Fire Administration Office Upgrade project (CIP 1315000029). All of the CIPs mentioned have an engineering and design component that will be impacted heavily by the HVAC redesign and configuration CIP. Creating individual bunk rooms from an open space will require HVAC engineering, as well as changing the fire headquarters office layout. Ensuring the exhaust system selected works in harmony with the building HVAC design will be critical. Working each of these projects separately will be a duplication of engineering efforts and increase the overall cost.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	2024	TOTAL PROJECT COST
13 - Fire	1C - Public Safety	Fire Department Bunk Room Remodel	PROJECT NO:	1315000025	$ 1,045,000

OUTCOME
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA
All 6 fire stations

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: Outdoor Warning Siren Repair/Replace			YEAR FIRST SUBMITTED: FY 2021 PROJECT NO: 1315000002 102-1135		TOTAL PROJECT COST $ 107,060
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 59,041		Equipment Purchase	$ 53,060	$ 54,000	$ —	$ —	$ —	$ —
$ 59,041	$ —	TOTAL	$ 53,060	$ 54,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 59,041		DRA Distribution	$ —	$ —	$ —	$ —	$ —	$ —
		G.O. Debt (Sales Tax Fund 20%)	$ 53,060	$ 54,000	$ —	$ —	$ —	$ —
$ 59,041	$ —	TOTAL	$ 53,060	$ 54,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project seeks to extend the service life of the City-wide outdoor warning siren system. The components of this system are now over twenty years old and failure of siren components is starting to drive up repair costs. Additionally, any failure of this warning system could have serious safety ramifications. The project is designed to replace and/or repair the system of 17 outdoor warning sirens over a five-year period. This project started with an FY21 request for $100,000 however, those funds were frozen during much of FY21 and the project was not started on time. In FY 2023, several components were updated which included siren modules, wiring, and back up batteries to ensure the sirens continue to receive the maintenance they require to remain effective. Additional repairs and maintenance was completed in FY 2024, and an evaluation of the current siren locations will be conducted in FY 2025 to ensure appropriate coverage for the area.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Various siren sites across the entire city.

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: Fire Station Expansion/Relocation			YEAR FIRST SUBMITTED: FY 2007 PROJECT NO: 1315000005		TOTAL PROJECT COST $ 4,773,700
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ —	$ —	$ —	$ 500,900	$ 245,000
$ —	$ 50,000	Construction	$ —	$ —	$ —	$ —	$ —	$ 3,295,800
$ —	$ —	Other	$ —	$ —	$ —	$ —	$ —	$ 732,000
$ —	$ 50,000	TOTAL	$ —	$ —	$ —	$ —	$ 500,900	$ 4,272,800
		B. PROJECT FINANCING						
$ —	$ 50,000	Sales Tax Fund (20%)	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 500,900	$ 4,272,800
$ —	$ 50,000	TOTAL	$ —	$ —	$ —	$ —	$ 500,900	$ 4,272,800
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ —	$ —	$ —	$ 829,653	$ 1,075,673

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the third-party analysis of the City of Dubuque fire station locations and the verification of current station locations as well as the identification of an additional fire station as development and annexation occurs, including approximate timeline for implementation if confirmed. The station location study is projected to be completed in FY 2025 or FY 2026 with presentation to the city manager and council to review results. A new station would be approximately 10,000 square feet and house two response apparatus, plus storage for other reserve units. The City of Dubuque currently has an annexation study and not an annexation plan. The City Development Board, which approves annexation, expects services to be provided within 3 years of annexation. For a new station, operating costs include insurance, utilities, equipment, maintenance, furniture, and the cost of employees. Based on this CIP, in FY2020, one (1) new employee was added, one (1) additional new employee was hired in FY 2021. In FY2022 no additional personnel were funded. An improvement request for additional staffing was also submitted and approved in conjunction with this fire station expansion/relocation project. The department added 4 personnel in FY 2023 and staffed its third paramedic unit in October of 2023 which required 6 personnel (2 for each shift). To accommodate staffing of an additional engine company in FY2026, operating costs also include an increase of three (3) additional staff in each coming year, FY 2027, FY 2028, and FY2029 for a total of 9 positions. If no expansion unit is utilized/funded, the personnel would be utilized to bring 3 suppression units to a minimum staffing strategy of 3 personnel rather than the current 2. This project does not include costs for an additional fire engine and ambulance, these costs will be listed in separate CIPs. In 2006 a study on Municipal Fire and Emergency Service Response and Deployment was done by Matrix Consulting Group. The study included an evaluation of station needs based on near-term and long-term growth projections and evaluation of alternative station locations. Over 164,000 different scenarios were evaluated. The report states, "As development occurs, the city should add one additional station and relocate one current station to accommodate the increase in fire department workload. This scenario would consist of adding a station at or near Chavenelle & Radford to provide service to the west side of the city."

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2007	TOTAL PROJECT COST
13 - Fire	1C - Public Safety	Fire Station Expansion/Relocation	PROJECT NO: 1315000005	$ 4,773,700

PROJECT DESCRIPTION/JUSTIFICATION (Continued)

This project also provides for the 2006 study to be updated to ensure the proper location and size of station is constructed based on the years of growth that will have occurred since 2006. Should the study show that only the relocation of an existing station should occur in FY 2028, six personnel would move from the station being relocated. The design of this station is estimated to occur in Fiscal Year 2027, with construction in the following year; however, the timing is completely dependent on future development/annexation and could change. This new fire station would provide coverage to several areas identified in the 2018 Annexation Study prepared by the Planning Services Department. This includes areas along the Southwest Arterial corridor identified in sections L, I, and G of the study. As annexation and development occurs in these areas, revenue derived would help support the fire station cost. Additionally, any expansion station would positively impact service within the existing city limits and address current response time weaknesses identified during accreditation review. The cumulative cost for staff and operating the station would be approximately $1,500,000 per year. Should the study show an existing station could be relocated or consolidated this would reduce operating expenses. Once an expansion fire station and two units are in service the daily minimum will increase to 29, with 35 personnel assigned per shift. The department is currently utilizing a third-party software "Darkhorse" to confirm a variety of scenarios and options for fire and EMS service delivery in a growing community. Currently, (2024), the department is working with dispatch to update response plans and evaluate opportunities for improvement in response times which may impact the recommendations for station location. Both call handling and turn out times have been identified as areas of opportunity for improvement. The department expects to leverage these efficiencies and reevaluate the findings for the station location and planning data in December of 2024.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Fire Station coverage area will include all areas from John F Kennedy RD./Cedar Cross RD. & Kelly Lane West and South to City Limits.

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: 2027 Fire Engine Replacement (1907)			YEAR FIRST SUBMITTED: PROJECT NO:	FY2025	TOTAL PROJECT COST $ 900,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Fire Engine Replacement	$ —	$ 900,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 900,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		G.O. Debt (Sales Tax Fund 20%)	$ —	$ 900,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 900,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This CIP requests funding to replace fire apparatus based on a schedule of 20-year service life for pumpers. The current environment of ordering and building fire apparatus has aggressively changed over the past several years. Departments can no longer build, order, and take delivery of fire apparatus in 12 months. The build times, at best, are at least 18 to 24 months. Vendors are also pushing aggressive price increases multiple times in a year. The environment places extreme difficulties on the ability to budget and predict delivery. Identifying vehicles that are scheduled for replacement and receive an approval from vehicle services should be ordered in a staggered manner to prevent large spikes in vehicle replacement requests. This engine would replace the departments 2007 Simon rescue pumper in Fiscal Year 2027. The vehicle (1907) served 17 years in front line capacity and another 3 years in reserve and is due for replacement in 2026-2027.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects

OUTCOME
Vibrant Community Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA
Entire City as fire department fleet replacements

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: 2027 Ambulance Replacement (1914)			YEAR FIRST SUBMITTED: PROJECT NO:	FY 2025	TOTAL PROJECT COST $ 450,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Ambulance Replacement	$ —	$ 450,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 450,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		G.O. Debt (Sales Tax Fund 20%)	$ —	$ 450,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 450,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This CIP requests funding to replace an ambulance based on a schedule of 10-12-year service life for ambulances. The current environment of ordering and building apparatus has aggressively changed over the past several years. Departments can no longer build, order, and take delivery of apparatus in 12 months. The build times, at best, are at least 18 months for ambulances. Vendors are also pushing aggressive price increases multiple times in a year. The environment places extreme difficulties on the ability to budget and predict delivery. Identifying vehicles that are scheduled for replacement and receive an approval from vehicle services should be ordered in a staggered manner to prevent large spikes in vehicle replacement requests. This ambulance would replace the departments 2016 AEV Ambulance. The vehicle (1914) served 8 years in front line capacity and another 2 years in reserve and is due for replacement in 2026-2027.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects

OUTCOME
Vibrant Community Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA
Entire City as fire department fleet replacements

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: 2028 Fire Engine Replacement (1905)			YEAR FIRST SUBMITTED: PROJECT NO:	FY 2025	TOTAL PROJECT COST $ 950,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Fire Engine Replacement (1905)	$ —	$ —	$950,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 950,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
		G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ 950,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 950,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This CIP requests funding to replace fire apparatus based on a schedule of 20-year service life for pumpers. The current environment of ordering and building fire apparatus has aggressively changed over the past several years. Departments can no longer build, order, and take delivery of fire apparatus in 12 months. The build times, at best, are at least 18 to 24 months. Vendors are also pushing aggressive price increases multiple times in a year. The environment places extreme difficulties on the ability to budget and predict delivery. Identifying vehicles that are scheduled for replacement and receive an approval from vehicle services should be ordered in a staggered manner to prevent large spikes in vehicle replacement requests. This engine would replace the departments 2008 Simon rescue pumper in Fiscal Year 2028. The vehicle (1905) served 17 years in front line capacity and another 3 years in reserve and is due for replacement in 2027-2028.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects

OUTCOME
Financially responsible, High Performance City Organization: Provide City services responsive to the community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA
Entire City as fire department fleet replacements

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: Portable Radio Replacements			YEAR FIRST SUBMITTED: FY 2025 PROJECT NO: 1315000033		TOTAL PROJECT COST $ 838,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		20 portable radios, P-25 trunking, programming, and accessories	$348,000	$490,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 348,000	$ 490,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		G.O. Debt (Sales Tax Fund 20%)	$ 348,000	$ 490,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 348,000	$ 490,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement project is requesting funding to begin to replace the Fire Department's inventory of portable radios. Currently, the Fire Department has 55 portable radios which are kept on each fire response vehicle (this includes each riding position). The portable radios are also issued to staff officers and a small number of radios are maintained in a reserve capacity to issue out for damaged radios and in the event of a larger scale incident. As of now, 95% of the department's radios have reached the end of service life and will no longer be supported for maintenance and repair. The department would like to replace 50% of the end-of-service-life radios this year and the balance of the radios in the following year (FY 2026). This strategy will ensure similar technology is provided to the end users while absorbing the cost over two years. It would be important to provide radios that are the same in design and functionality to ensure responders are familiar with the technology and function. The request includes antennas, P25 trunking, P25 phase 2 features, over the air programming, chargers, belt clips, batteries, radios, speaker mics, and standard programming. In FY 2026, this request also adds radio replacements for police and airport, this increased the number of radios by 121 (176 total portable radios).

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects

OUTCOME

Vibrant Community Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Dubuque City and County

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:		TOTAL PROJECT COST
13 - Fire		1C - Public Safety	Elevator at Fire Headquarters					$ 50,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Engineering					$ 50,000	
		Construction, materials, equipment (hard costs)						$ 850,000
		Contingency, Escalation, Regulatory Components (soft costs)						$ 350,000
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 50,000	$ 1,200,000
		B. PROJECT FINANCING						
		G.O. Debt (Sales Tax Fund 20%)					$ 50,000	$ 1,200,000
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 50,000	$ 1,200,000

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement project requests funds for the installation of an elevator to enhance the Main Fire Headquarters, ensuring it meets current codes and standards, and supports our mission of providing excellent service to the community. The Main Fire Headquarters, built in 1970, is due for important upgrades to meet current building codes and improve functionality. A primary improvement is the installation of an elevator. Installation of an elevator is necessary to comply with the Americans with Disabilities Act (ADA). This upgrade will ensure that all individuals, including those with disabilities, can access the training and conference meeting rooms located on the lower level, promoting inclusivity and equal access. The ability to safely and efficiently move large and heavy items is also important. An elevator will significantly reduce the physical strain on personnel and minimize the risk of injury, thereby improving overall safety within headquarters. Fire headquarters is a location for community meetings and interdepartmental collaboration as well as department training and future educational opportunities for the community. An elevator will make the building more accessible to all visitors, including those with mobility impairments, ensuring a welcoming environment for community members and other city departments. This upgrade is essential for future-proofing the facility, allowing it to adapt to changing needs and demographics. The installation of an elevator will ensure that the headquarters remains functional and accessible for many years to come.

RELATIONSHIP TO OTHER PROJECTS

This project is connected to the fire administration office update CIP 1315000029

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2026	TOTAL PROJECT COST
13 - Fire	1C - Public Safety	Elevator at Fire Headquarters	PROJECT NO:	$ 50,000

OUTCOME
Vibrant Community Healthy and Safe: Be inclusive and equitable community in which all feel welcome, included and belonging.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA
All community and city members

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: 2030 Fire Engine Replacement (1910)			YEAR FIRST SUBMITTED: PROJECT NO:	FY 2026	TOTAL PROJECT COST $300,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Fire Engine Replacement	$ —	$ —	$ —	$ —	$ 1,288,408	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 1,288,408	$ —
		B. PROJECT FINANCING	$ —	$ —		$ —	$ —	$ —
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 1,288,408	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 1,288,408	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This CIP requests funding to replace fire apparatus based on a schedule of 20-year service life for pumpers. The current environment of ordering and building fire apparatus has aggressively changed over the past several years. Departments can no longer build, order, and take delivery of fire apparatus in 12 months. The build times, at best, are at least 18 to 24 months and in some cases 36 to 48 months. Vendors are also pushing aggressive price increases multiple times in a year. The environment places extreme difficulties on the ability to budget and predict delivery. Identifying vehicles that are scheduled for replacement and receive an approval from vehicle services should be ordered in a staggered manner to prevent large spikes in vehicle replacement requests. This engine would replace the departments 2010 Simon rescue pumper in 2030. The vehicle (1910) will serve 17 years in front line capacity and another 3 years in reserve and is due for replacement in 2030. The current process for purchasing requires orders to be placed before the vehicle will be placed on the build list and receive a manufacturing build number and placed in line for manufacturing. This step is completed 18-36 months in advanced and crosses multiple budget years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other projects

OUTCOME

Vibrant Community Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Entire City as fire department fleet replacements

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: 2030 Ambulance Replacement (1915)			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:		TOTAL PROJECT COST $ 575,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Ambulance Replacement	$ —	$ —	$ —	$ —	$ 575,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 575,000	$ —
		B. PROJECT FINANCING						
		G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 575,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 575,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This CIP requests funding to replace an ambulance based on a schedule of 10-12-year service life for ambulances. The current environment of ordering and building apparatus has aggressively changed over the past several years. Departments can no longer build, order, and take delivery of apparatus in 12 months. The build times, at best, are at least 18 months for ambulances. Vendors are also pushing aggressive price increases multiple times in a year. The environment places extreme difficulties on the ability to budget and predict delivery. Identifying vehicles that are scheduled for replacement and receive an approval from vehicle services should be ordered in a staggered manner to prevent large spikes in vehicle replacement requests. This ambulance would replace the departments 2016 Dodge Ram AEV Ambulance. The vehicle (1914) will serve 8 years in front line capacity and another 2-6 years in reserve and is due for replacement in 2026-2030.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects

OUTCOME
Vibrant Community Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA
Entire City as fire department fleet replacements

DEPARTMENT: 13 - Fire		STATE PROGRAM: 1C - Public Safety	PROJECT TITLE: Fire Station 6 Roof Replacement			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:		TOTAL PROJECT COST $ 325,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Engineering	$25,000	$0	$0	$0	$0	$0
		Modifications	$0	$100,000	$0	$0	$0	$0
		Replacement/ construction	$0	$200,000	$0	$0	$0	$0
$ —	$ —	TOTAL	$ 25,000	$ 300,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		G.O. Debt (Sales Tax Fund 20%)	$25,000	$300,000	$0	$0	$0	$0
$ —	$ —	TOTAL	$ 25,000	$ 300,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project requests funding to replace the roof at Fire Station 6. The roof at Fire Station 6 was previously evaluated as part of the Station 6 Roof Replacement & Stairwell Addition Project (CIP #1315000007), and the roof was intended to be addressed at that time. The roof was unable to be completed as part of that CIP due to delays in the station stairwell and bay floor construction project. Emergency repairs were made to the roof in FY2023 which should last for 2-3 years until a full replacement can be finalized and completed. Confirmation of quotes/ engineering will be completed in FY 2026 and construction to be completed in FY 2027. During the roof replacement, there will be modifications made to the hose tower to improve space for the crews in the living areas to inclue a small utility/ bathroom area.

RELATIONSHIP TO OTHER PROJECTS

OUTCOME

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

1500 Rhomberg Ave - Fire Station 6

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2025		TOTAL PROJECT COST
30 - Parks and Recreation Park Division		4C - Culture & Recreation	Parks and Recreation Comprehensive Master Plan			PROJECT NO:		$ 60,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Consultant Services	$ 48,000	$ —	$ —	$ —	$ —	$ —
		Management	$ 2,000	$ —	$ —	$ —	$ —	$ —
								$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Sales Tax Fund (20%)	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for additional funding for the Leisure Services Comprehensive Master Plan. This report will include a Quality of Life Assessment, Natural Resources, Plan and a Comprehensive Parks and Open Spaces and Recreation Plan. The scope of this project is extremely complex and all inclusive of the Leisure Services Department and will provide a road map for the Departments future. $397,000 is currently budgeted for the Leisure Services Comprehensive Master Plan through four separate CIP's. The City Council 2024-2026 Goals and Priorities includes a High Priority Goal of a Park Maintenance/Refresh Action Plan. To be sure that the Master Plan is as detailed and comprehensive as needed especially in the areas of park maintenance and upkeep, additional funding is being requested.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the FY2023 Comprehensive Parks Master Plan (CIP # 3043000001)

OUTCOME

Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may be funded through Sales Tax funds or DRA funds

PROJECT ADDRESS/SERVICE AREA

City wide

DEPARTMENT: 30 - Parks and Recreation Park Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Reimagine Comiskey			YEAR FIRST SUBMITTED: PROJECT NO: 3049900001		TOTAL PROJECT COST $ 1,697,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Leisure Services Project Management	$ 25,000	$ —	$ —	$ —	$ —	$ —
2217		Engineering	$ 180,000	$ —	$ —	$ —	$ —	$ —
$ 74		Construction	$ 1,492,000	$ —	$ —	$ —	$ —	$ —
$ 2,291	$ —	TOTAL	$ 1,697,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		G.O. Debt (GDTIF)	$ 1,697,000	$ —	$ —	$ —	$ —	$ —
765		Sales Tax Fund (20%)	$ —	$ —	$ —	$ —	$ —	$ —
1526		ARPA	$ —	$ —	$ —	$ —	$ —	$ —
$ 2,291	$ —	TOTAL	$ 1,697,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for funding related to the park development for Phase 2 of Re-Imagine Comiskey. Phase 1 was completed in FY23. Phase 2 includes two additional basketball courts, a large turf field, parking lot, additional sidewalks, landscaping, lighting and pavilions. An Outdoor Recreation Legacy Partnership Grant was awarded in 2024 in the matching amount of $1,974,000. This funding is the 1:1 match required by the grant.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the FY 2022 Comiskey redevelopment capital improvement project.

OUTCOME
Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities..

FUNDING RESTRICTIONS
This project may only be funded by G.O Debt (GDTIF)

PROJECT ADDRESS/SERVICE AREA
255 E. 24th Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2018 PROJECT NO: 3043000011		TOTAL PROJECT COST
30 - Parks and Recreation Park Division		4C - Culture & Recreation	Eagle Point Park - Replace Water Lines					$ 50,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —		Design and Construction	$ —	$ —	$ 50,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 50,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —		Water Construction Fund	$ —	$ —	$ 50,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 50,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for replacing water lines throughout Eagle Point Park. The water system at Eagle Point park is failing. The galvanized piping in the system has begun to fail and there are numerous leaks throughout the park. Replacement of these lines is necessary to not only conserve water but to keep the correct water pressure within the system. A small portion (phase 1) of the water lines were replaced in FY19 with savings from two capital projects and use of other current capital projects related to Eagle Point Park. The remaining phases need to be completed.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project is restricted to Water Construction Fund, Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA
2601 Shiras Ave

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2023		TOTAL PROJECT COST
30 - Parks and Recreation Park Division		4C - Culture & Recreation	Rustic Point Park Development			PROJECT NO:		$ 305,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Consultant Services	$ 40,000	$ —	$ —	$ —	$ —	$ —
		Construction	$ 250,000	$ —	$ —	$ —	$ —	$ —
		Leisure Service Project Manager	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 305,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		G.O. Debt (Sales Tax Fund 20%)	$ 305,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 305,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for developing a mini park in the Rustic Point subdivision. This park would primarily serve the subdivision. The park development would include a playground and park amenities. The agreement outlines the city will construct a park by no later than the completion of 50% of the residential homes in the development. This project could be reimbursed by TIF after completion.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded with DRA Distribution or Gaming funds.

PROJECT ADDRESS/SERVICE AREA
4418 Rustic Point Ln

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2023		TOTAL PROJECT COST
30 - Parks and Recreation Park Division		4C - Culture & Recreation	South Pointe Park Development			PROJECT NO:		$ 200,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Pay to other agency	$ 200,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 200,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		G.O. Debt (Sales Tax Fund 20%)	$ 200,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 200,000	$ —	$ —	$ —	$ —	$ —
		C: IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for developing a mini park in the South Pointe subdivision. This park would primarily serve the subdivision. The park development would include a playground and park amenities. The Council approved the subdivision in 2017. The city is required to reimburse up to $200,000 toward the construction of the park. The timing of the agreement means this must be budgeted now. This project would be reimbursed by South Pointe TIF after completion.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded with DRA Distribution or Gaming funds.

PROJECT ADDRESS/SERVICE AREA
South Pointe Subdivision

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
30 - Parks and Recreation Park Division	4C - Culture & Recreation	Industrial Center Native Plantings	FY 2019 PROJECT NO: 3043000072	$ 30,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 20,000	Contract Services	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 20,000	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 20,000	DICW TIF	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 20,000	TOTAL	$ 30,000	$ —	$ —	$ —	$ —	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ 2,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for native seeding in Industrial Center areas. There are various areas in Technology Park, Dubuque Industrial Center West and Industrial Center South that would benefit from native plantings. The plantings would provide visual appeal as well as pollinator and bee habitat. The plantings would be installed by a certified contractor with a two-year maintenance agreement. Staff would maintain the areas once the agreement has expired. Pollinator Habitat is a City Council 2022-2024 Management in Progress goal.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/landscaping,

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), and DRA funding.

PROJECT ADDRESS/SERVICE AREA
Multiple locations

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
30 - Parks and Recreation Park Division	4C - Culture & Recreation	Washington Community Gateway	FY 2016 PROJECT NO: 3043000071	$ 99,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 15,000	Design & Engineering	$ —	$ —	$ —	$ —	$ —	$ —
	$ —	Construction	$ 90,000	$ —	$ —	$ —	$ —	$ —
	$ —	Leisure Services Project Manager	$ 9,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 15,000	TOTAL	$ 99,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 15,000	Greater Downtown TIF	$ 99,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 15,000	TOTAL	$ 99,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for developing the vacant lot at 1401 Elm Street as a Washington Community Gateway. The city purchased this property in 2014. The structure has been removed and the lot is currently grass.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Increase the visual appeal and beauty of the city with attractive gateways, corridors, neighborhoods, streetscapes/ landscaping.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
1401 Elm Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2005		TOTAL PROJECT COST
30 - Parks and Recreation Park Division		4C - Culture & Recreation	Second Dog Park Planning			PROJECT NO: 3043000037		$ 60,000
						350-2737, 100-2737		
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Design	$ —	$ —	$ —	$ 55,000	$ —	$ —
		Leisure Services Project Manager	$ —	$ —	$ —	$ 5,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 60,000	$ —	$ —
		B. PROJECT FINANCING						
		DICW TIF	$ —	$ —	$ —	$ 60,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 60,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for planning a second dog park. A Pet-Friendly Community Committee was formed in 2019 to begin to assess how the City can become more pet friendly. The Playbook for Pet-Friendly Cities assessment was used to complete a Pet-Friendly City Assessment. The assessment is broken into 4 parts: Parks, Housing, Businesses, and Shelters. The assessment was presented to City Council in July of 2019. A next step from the assessment is expansion of opportunities an additional dog park. A second one has been budgeted for various times and been cut in budget cuts. The planning would provide accurate construction costs to be able to budget for construction.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), and DRA funding.

PROJECT ADDRESS/SERVICE AREA

Not known at this time

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2021		TOTAL PROJECT COST
30 - Parks and Recreation Park Division		4C - Culture & Recreation	Ash Tree Removal and Tree Replacement			PROJECT NO: 3044000002		$ 464,611
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ 2,817	$ —	Tree/Stump Removal	$ 62,611	$ 200,000	$ 127,000	$ —	$ —	$ —
$ —		Tree Replacements	$ 25,000	$ 25,000	$ 25,000	$ —	$ —	$ —
$ 2,817	$ —	TOTAL	$ 87,611	$ 225,000	$ 152,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 2,817		Sales Tax Fund (20%)	$ 87,611	$ 225,000	$ 152,000	$ —	$ —	$ —
$ 2,817	$ —	TOTAL	$ 87,611	$ 225,000	$ 152,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement project provides funds for the removal of ash tree stumps due to Emerald Ash Borer (EAB) and tree replacements. This number includes City-owned street ash trees, ash trees in parks, and ash trees on other city properties. This funding provides for contract removal of stumps along sidewalks and tree replacements. The backlog of stumps has increased and needs to be addressed related to sidewalk safety concerns.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Street Tree Program capital project.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources. Have healthy urban tree canopy and preserve current trees.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) and DRA funding.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2023		TOTAL PROJECT COST
32 - Parks and Recreation / Civic Center Division		4C - Culture & Recreation	Marquee Replacement			PROJECT NO:		$ 131,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment	$ —	$ —	$ —	$ —	$ 125,000	$ —
		Project Manager	$ —	$ —	$ —	$ —	$ 6,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 131,000	$ —
		B. PROJECT FINANCING						
		Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 131,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 131,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for replacement of the video marquee located at 4th and Locust. It is critical to relaying information to people driving or walking by the building. The current marquee was installed in 2018. The life expectancy is 7-9 years. A new marquee would have an upgraded screen with higher resolution resulting in better clarity, more user friendly, and more efficient.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities - Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
405 Main Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2023		TOTAL PROJECT COST
32 - Parks and Recreation / Civic Center Division		4C - Culture & Recreation	Emergency Generator Replacement			PROJECT NO:		$ 855,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Consultant	$ —	$ —	$ —	$ —	$ 85,000	$ —
		Equipment	$ —	$ —	$ —	$ —	$ 700,000	$ —
		Project Manager	$ —	$ —	$ —	$ —	$ 70,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 855,000	$ —
		B. PROJECT FINANCING						
		Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 855,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 855,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for replacement of the emergency standby generator located at 5th Street which provides power to critical systems inside of the building during a sudden loss of power. The current generator was installed in 2000 and is nearing the end of life expectancy of 30 years. A new generator would be more efficient and environmentally friendly.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities - Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
405 Main Street

DEPARTMENT: 32 - Parks and Recreation / Civic Center Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Recirculating Pump Replacement			YEAR FIRST SUBMITTED: 2023 PROJECT NO:		TOTAL PROJECT COST $ 37,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment	$ —	$ —	$ —	$ —	$ 35,000	$ —
		Project Manager	$ —	$ —	$ —	$ —	$ 2,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 37,000	$ —
		B. PROJECT FINANCING						
		Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 37,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 37,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of two recirculating pumps that are responsible for keeping the warm water for sinks readily available by circulating the hot water.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities - Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
405 Main Street

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
32 - Parks and Recreation / Civic Center Division	4C - Culture & Recreation	Five Flags Building Improvements	FY 2020	
			PROJECT NO: 3249900001	
			360-1044	$ 23,454,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ 2,750,000	$ 3,044,678	$ 8,537,322	$ 8,922,000	$ —
$ 10,244	$ —	Project Manager	$ 50,000	$ —	$ 50,000	$ 50,000	$ 50,000	$ —
$ 10,244	$ —	TOTAL	$ 50,000	$ 2,750,000	$ 3,094,678	$ 8,587,322	$ 8,972,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	G.O. Debt (GDTIF)	$ —	$ 2,750,000	$ 3,040,000	$ 8,128,869	$ 8,972,000	$ —
$ 10,244	$ —	Greater Downtown TIF	$ 50,000	$ —	$ 54,678	$ 458,453	$ —	$ —
$ 10,244	$ —	TOTAL	$ 50,000	$ 2,750,000	$ 3,094,678	$ 8,587,322	$ 8,972,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for improvements to the building (arena, theater, lobby areas, exterior) and its equipment. This would be used on the current facility at its current footprint in its current state. The building is in need of air wall replacement, wood window repairs, painting of the steel exterior, resealing the ballroom floor, remodeling/upgrading concession stands and restrooms, carpet and tile replacement, room upgrades throughout, stage dimmer light replacement, elevator upgrades, placement, refurbishing the stage floor, restoration of theater seats, painting walls and ceilings, satellite ticket booth , theater counter weight and grid system, roof repairs, lighting upgrades and retrofits and other building needs. Equipment replacement needs include items like the sound system, floor scrubber, tables and portable chairs, water fountains, concession equipment, lighting, masking equipment, and other equipment replacements. New equipment necessary for a venue doing the level of business of Five Flags include wireless internet, tech upgrades, and more. All projects listed have been submitted previously as individual projects with the oldest continuously submitted in the budget process since 2003 and the majority have been submitted and cut from the budget for 15 years. Civic Center opened its doors in 1979, alongside the restored Theater with $3.7 million bond. Additional upgrades and renovations were completed in 2005 for just over $2.0 million.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities - Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA

405 Main Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2023		TOTAL PROJECT COST
32 - Parks and Recreation / Civic Center Division		4C - Culture & Recreation	Boiler Replacement			PROJECT NO:		$ 410,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment	$ —	$ —	$ —	$ 400,000	$ —	$ —
		Project Manager	$ —	$ —	$ —	$ 10,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 410,000	$ —	$ —
		B. PROJECT FINANCING						
		Greater Downtown TIF	$ —	$ —	$ —	$ 410,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 410,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for replacement of three 2 million BTU boilers which provide heating for the arena. The current boiler system was installed in 2006 and has a replacement schedule of 20 years. Future boilers are more energy efficient.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities - Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
405 Main Street

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division	4C - Culture & Recreation	Bunker Hill Golf Course - Construct Cart Paths	FY 2017 PROJECT NO: 3444000012	$ 30,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Construction	$ —	$ 30,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 30,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —		Golf Fees	$ —	$ 30,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 30,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for construction of asphalt cart paths on areas heavily used by motorized carts. With the increasing use of golf carts, several sections of the golf course, particularly the grass areas, are being damaged. As a result of the grass being destroyed, erosion takes place causing an increase in maintenance expense. Asphalt paths enable the City to regulate usage of carts on the golf course and reduce maintenance costs. Phasing the project as proposed will allow the areas of greatest need to be constructed each year. The paths constructed in previous Fiscal Years greatly improved both the appearance and ability to maintain those areas. Repair of existing cart paths as needed is also included in this project.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Plan, develop, and maintain specialty parks and venues.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
2200 Bunker Hill Rd

DEPARTMENT: 34 - Parks and Recreation / Recreation Division		STATE PROGRAM: 4C - Culture & Recreation	PROJECT TITLE: Bunker Hill Golf Course - Tee Improvements			YEAR FIRST SUBMITTED: FY 2016 PROJECT NO: 3444000010		TOTAL PROJECT COST $ 20,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —		Construction	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —		Golf Fees	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for renovating tee areas. This project will be accomplished by utilizing golf course personnel and golf course revenue. Several tee areas have a shallow dirt layer over rock; thus the health of the tee suffers most years. These will be renovated, and dirt added. Red tee areas will be moved and enlarged on several tees. Enlarging the areas and improving the soil conditions will improve play for our patrons. Seventy-five percent of our players are recreational golfers that have a higher maintenance impact and will benefit from the improved red tees. Tee improvements completed to date have met with very positive comments from our golfers.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Plan, develop, and maintain specialty parks and venues.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
2200 Bunker Hill Rd

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2016 PROJECT NO:		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	Bunker Hill Golf Course - Material Storage Renovation					$ 15,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ —	$ 15,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 15,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Golf Fees	$ —	$ —	$ 15,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 15,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the construction costs to build material collection areas at the Bunker Hill Golf Course. The current collection area for sand, topsoil, etc. is located at the end of the parking lot and in plain sight. This area is not covered or secured. Being able to improve this area will help aesthetically as well as better preserve the material for future use.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks, and Recreation: Plan, develop, and maintain specialty parks and venues.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
2200 Bunker Hill Rd

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2024		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	Bunker Hill #7 Fairway Fencing			PROJECT NO:		$ 15,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 15,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Golf Fees	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 15,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding to install split rail fencing along the entire length of the fairway on hole #7 at the Bunker Hill Golf Course. Due to the hilly terrain, there are several areas along the fairway that can become hazardous for golf cart riders in wet conditions. These conditions have resulted in the carts sliding down the hills into the trees below. The result is often damage to carts and either staff or a contractor having to bring in equipment to remove the carts. This can add additional damage to the golf course which in turn will need added staff time to repair. Over the years, staff have used less permenant methods to deter golfers from riding in these areas during wet conditions, but these are commonly ignored. Providing a more permenant barrier with entry points for golfers to access their golf balls along the entire fairway, will ensure the safety of our golfers as well as mitigate the additional maintenance and equipment repair costs occurred as a result of past accidents.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Plan, develop, and maintain specialty parks and venues.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

PROJECT ADDRESS/SERVICE AREA

2200 Bunker Hill Rd.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	Bunker-Tree Removal & Replacement			2025		
						PROJECT NO:	3444000014-306-67990	$ 30,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 10,000	Construction	$ 10,000	$ 10,000	$ 10,000	$ —	$ —	$ —
$ —	$ 10,000	TOTAL	$ 10,000	$ 10,000	$ 10,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
	$ 10,000	Golf Fees	$ 10,000	$ 10,000	$ 10,000	$ —	$ —	$ —
$ —	$ 10,000	TOTAL	$ 10,000	$ 10,000	$ 10,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for the removal of over 20 trees located within the field of play at the Bunker Hill Golf Course. There are currently 24 trees throughout the golf course which have been identified by the Departments Urban Forester as either a safety hazard and/or potential detriment to the golf course itself. Due to the location and size of the many of these trees, the department will have to contract with a local tree service for their removal. This project is also in partnership with Dubuque Trees Forever who have committed to $5,000 in replacement trees over the next 3 years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Plan, develop, and maintain specialty parks and venues.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

PROJECT ADDRESS/SERVICE AREA

2200 Bunker Hill Rd.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2018		TOTAL PROJECT COST
34 - Parks and Recreation / Recreation Division		4C - Culture & Recreation	Port of Dubuque Flood Wall Dubuque Welcome Sign			PROJECT NO:		$ 33,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Signage	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Leisure Services Project Mgr	$ 3,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 33,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ 33,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 33,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the design, development, and installation of an 8 foot by 200 foot "Welcome to Dubuque" sign located on the flood wall near the Ice Harbor flood gates. There is currently no signage along the river to let patrons know that they have either arrived or are passing by Dubuque. Such a sign on the wall would not only be a welcoming visual for those visiting on cruise ships or other vessels but can create awareness on the river that this is an area they may approach in order to visit the City. This sign could also indirectly filter boat traffic into the Port of Dubuque Marina to dock and/or fuel. Included in this CIP would be the purchase and installation of solar lighting with a 5-year replacement cost of $3,500.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Increase the visual appeal and beauty of the city with attractive gateways, corridors, neighborhoods, homes and businesses.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
450 E 3rd St

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
33 - Parks and Recreation / Conference Center	6C - General Government	Replace Carpet	FY 2014	
			PROJECT NO: 3346000003	350-2113, 102-2113, 360-2113
				$ 364,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 8,268		Design & Engineering	$ —	$ —	$ —	$ 2,000	$ 7,000	$ 3,500
$ —		Construction	$ —	$ —	$ —	$ 60,000	$ 280,000	$ 100,000
		LS Proj Mgr	$ —	$ —	$ —	$ 3,000	$ 12,000	$ 6,000
$ 8,268	$ —	TOTAL	$ —	$ —	$ —	$ 65,000	$ 299,000	$ 109,500
		B. PROJECT FINANCING						
$ 8,268		Greater Downtown TIF	$ —	$ —	$ —	$ 65,000	$ 299,000	$ 109,500
$ 8,268	$ —	TOTAL	$ —	$ —	$ —	$ 65,000	$ 299,000	$ 109,500

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for replacing the carpet in various rooms and areas throughout the Grand River Center. Higher use areas of the convention center are on an ten-year replacement cycle. The carpeting establishes a new, fresh look to the room. Replacement of specific rooms will be determined by wear and need for replacement.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Grand River Center Replace Fabric Wall Covering (CIP 3346000002). This project is also related to Paint Interior Room and Areas. The carpet and painting relate to the wall coverings in that all colors, fabrics and patterns are selected to redecorate the room at the time of the project.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
500 Bell Street

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2021
33 - Parks and Recreation / Conference Center	6C - General Government	Roof Restoration	PROJECT NO:	3346000013-304-67990/64004
				TOTAL PROJECT COST: $ 1,383,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 70,000	Construction	$ —	$ —	$ —	$ 1,300,000	$ —	$ —
$ —	$ 7,000	LS Proj Mgr	$ —	$ —	$ 3,000	$ 50,000	$ —	$ —
$ —	$ 77,000	TOTAL	$ —	$ —	$ 33,000	$ 1,350,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 77,000	Greater Downtown TIF	$ —	$ —	$ 33,000	$ 1,350,000	$ —	$ —
$ —	$ 77,000	TOTAL	$ —	$ —	$ 33,000	$ 1,350,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for restoration of the roof. The roof was installed in 2002. Restoration is critical prior to problems in a building that would have very expensive damage caused if it began leaking.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
500 Bell Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2023		TOTAL PROJECT COST
33 - Parks and Recreation / Conference Center		6C - General Government	Dishwasher and Water Softener Replacement			PROJECT NO:		$ 181,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 180,000	$ —	$ —	$ —	$ —
$ —	$ —	LS Project Mgr	$ —	$ 1,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 181,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ —	$ 181,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 181,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for a dishwasher and water softener replacement as they are original to the venue and reached its industry standard life span. After running dishes through the current dishwasher, they are coming back spotted which leads to concerns when placed in front of the guests. Oak View Group (OVG) conducted an in-depth review of the venue's kitchen requirements. The examination focused on on elevating the culinary experience for the guests to delivering a refined and exceptional food experience.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
500 Bell Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
33 - Parks and Recreation / Conference Center		6C - General Government	Public Restroom Remodels			FY 2023		
						PROJECT NO:	3346000014-304-64070/67990/64004	$ 385,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ 358,000	Contractor	$ 365,500	$ —	$ —	$ —	$ —	$ —
$ —	$ 7,500	Design & engineering	$ —	$ —	$ —	$ —	$ —	$ —
	$ 19,500	LS Project Manager	$ 19,500	$ —	$ —	$ —	$ —	$ —
$ —	$ 385,000	TOTAL	$ 385,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 385,000	Greater Downtown TIF	$ 385,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 385,000	TOTAL	$ 385,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for improvement of the overall quality of the guest experience. A comprehensive remodel and renovation of all public bathrooms would be completed. The current design of these facilities has become outdated and is in need of a look that matches the rest of our venue and better meets the expectations of the guests of today. This project aims to revitalize the appearance of the restrooms and upgrade the existing fixtures, many of which have remained untouched since the facility's initial opening in 2003.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects.

OUTCOME
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

PROJECT ADDRESS/SERVICE AREA
500 Bell Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2020 PROJECT NO: 740-		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	8th Street 20" Transmission water main connection (Jackson to Central)					$ 166,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Design & Engineering	$ —	$ —	$ —	$ 20,000	$ —	$ —
		Construction	$ —	$ —	$ —	$ 146,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 166,000	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ —	$ —	$ —	$ 166,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 166,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project consist of the 8th Street 20" transmission water main connection between Jackson Street (Millwork District Project 2011) and Dubuque Police building expansion (Central Avenue 2001). Connecting the water main enhances the availability of water supply through the downtown area from the Water Plant west to the higher pressure zones. This project is adjacent to the proposed White Street City Parking Ramp which would include the replacement of the water main in the alley east of Central Avenue between 8th and 9th Streets that ties in to this 20" transmission water main.

RELATIONSHIP TO OTHER PROJECTS
This project is related to Engineering Project White Street Parking Ramp.

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the Infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
8th Street

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Admiral Sheehy Drive Water Main Loop			YEAR FIRST SUBMITTED: 2025 PROJECT NO:		TOTAL PROJECT COST $ 686,400
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Construction	$ —	$ —	$ —	$ —	$ 572,000	$ —
		Design and Engineering	$ —	$ —	$ —	$ —	$ 114,400	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 686,400	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ —	$ —	$ —	$ —	$ 686,400	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 686,400	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the installation of approximately 2,860 linear feet of 8-inch ductile iron pipe (DIP) along Admiral Sheehy Drive. Currently, water does not circumnavigate the entire island. The island's water supply comes through a 12" water main connection along the E. 16th Street bridge. To ensure a sound, fully functioning system, a backup/redundant supply of water that does circumnavigate the island is needed, allowing repairs anywhere on the island to have access to water. The new water main will create a looped system and provide a redundant water supply, supporting improved reliability and service. This initiative is a component of the 2024 Chaplain Schmitt Island Development Plan.

RELATIONSHIP TO OTHER PROJECTS

This project is part of the 2024 Chaplin Schmitt Island Development plan along with the Greyhound Park Rd Water Main Loop and the Hamilton St Water Main Extension to City Island

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with State Revolving Funds.

PROJECT ADDRESS/SERVICE AREA

Admiral Sheehy Drive

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2024		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Cla-Val Link2Valves maintenance program for water distributions specialty valves			PROJECT NO:		$ 92,400
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Valve cataloging & inspection	$ 10,500	$ —	$ —	$ —	$ —	$ —
		Repairs	$ 27,300	$ —	$ 27,300	$ —	$ 27,300	$ —
$ —	$ —	TOTAL	$ 37,800	$ —	$ 27,300	$ —	$ 27,300	$ —
		B. PROJECT FINANCING						
$ —	$ —	Water Construction Fund	$ 37,800	$ —	$ 27,300	$ —	$ 27,300	$ —
$ —	$ —	TOTAL	$ 37,800	$ —	$ 27,300	$ —	$ 27,300	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project funds the Water Distribution system Combination pressure reducing & Pressure sustaining valves, Pressure relief valves, Altitude valves, Modulating altitude valves, Check valves - flapper type, Swing flex check valve w/ backflow actuator and Electric check valves. These specialty valves require annual maintenance. Dorner Company of Sussex, WI has staff that are trained and certified in these specialty valves along with their Link2Valves maintenance management program. This CIP is to contract with Dorner Company for a two year period for valve cataloging, inspection, functionality, confirm stroke, clean, replace miscellaneous small fittings-if needed, and provide service report with repair suggestions. Cost is $3,500 a day cataloged, inspected, and tested. Additional parts used during repairs are estimated to be between $3,000 to $10,000 per valve depending on size and condition. Currently there are 21 specialty valves in the system and they estimate this taking three days to catalog.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects

OUTCOME

Robust Local Economy Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

All water customers served by city water.

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Enterprise Asset Management System Software-Water			YEAR FIRST SUBMITTED: 2026 PROJECT NO:		TOTAL PROJECT COST $ —
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Consulting Services	$ —	$ 50,000	$ 50,000	$ 50,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 50,000	$ 50,000	$ 50,000	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ —	$ 50,000	$ 50,000	$ 50,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 50,000	$ 50,000	$ 50,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is to provide a share of funding from the water construction funds in support of the City's efforts to meeting the City Council goal of implementing an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Enterprise Asset Management System Software - Sanitary, Enterprise Asset Management System Software - Water, Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Fiber

OUTCOME

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery:Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds..

PROJECT ADDRESS/SERVICE AREA

N/A

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Fire Hydrant Stock			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:		TOTAL PROJECT COST $ 615,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 123,000
$ —	$ —	TOTAL	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 123,000
		B. PROJECT FINANCING						
$ —		Water Construction Fund	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 123,000
$ —	$ —	TOTAL	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 123,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides fire hydrant assemblies to be relocated, replaced and installed for damaged hydrants, Water Department projects, asphalt overlay projects and replacements due to normal wear and tear. Typical fire hydrant life expectancy is 30 years. This was always part of the operating budget, but due to auditor guidance in FY 2025, this type of expense should now be part of the capital budget.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects

OUTCOME
Vibrant Community: Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2014	TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Fire Hydrant Assembly Relocation / Replacement for Sidewalk Program			PROJECT NO:	4281000018 740-2654	$ 100,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Construction	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ —	TOTAL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
		B. PROJECT FINANCING						
		Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ —	TOTAL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for fire hydrant assemblies to be relocated/replaced as needed related to the City's sidewalk and curb ramp inspection and replacement program. Replacement of sidewalks, particularly those abutting the curb line at an intersection, will require the installation of curb ramps, typically fire hydrants are also located behind the curb line at an intersection and often conflict with the location where curb ramps will be located or replaced. It is anticipated in future years this program will increase with the installation of curb ramps with detectable warnings required by the Americans with Disabilities Act (ADA).

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Curb and Catch Basin Replacement Program CIP (5521000002), Sidewalk City Owned (CIP 5521000010), and Sidewalk Inspection Program (CIP 5521000006).

OUTCOME

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Generators- Park Hill Pump Station and Mt. Caramel Pump Station	2020	
			PROJECT NO: 4281000015	
			740-2527	$ 175,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Design and Engineering	$ —	$ 15,000	$ —	$ —	$ —	$ —
$ —	$ —	Easement	$ —	$ 10,000	$ —	$ —	$ —	$ —
$ 3,588		Construction	$ —	$ 150,000	$ —	$ —	$ —	$ —
$ 3,588	$ —	TOTAL	$ —	$ 175,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 3,588		Water Construction Fund	$ —	$ 175,000	$ —	$ —	$ —	$ —
$ 3,588	$ —	TOTAL	$ —	$ 175,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the future of two permanent auxiliary power emergency generators. Two pumping stations, Park Hill and Mt. Carmel, do not currently have auxiliary power supplies, while there are back up pumping facilities in each of the zones where Park Hill and Mt. Carmel are located, it is recommended that each site have a dedicated emergency power supply. The United States Environmental Protection Agency states that "Power loss can have devastating impacts on drinking water and wastewater utilities and the communities they serve." Funding in FY23 & FY24 is for Park Hill pump station and funding in FY26 is for Mt. Carmel pump station.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Multiple Locations

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Green Alley Water Main Improvements			YEAR FIRST SUBMITTED: FY2020 PROJECT NO: 4281000045		TOTAL PROJECT COST $ 306,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Design and Engineering	$ 26,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 280,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 306,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		State Revolving Fund Loan	$ 306,000	$ —	$ —	$ —	$ —	$ —
		Water Construction Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 306,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding to upgrade water mains and fittings as well as private lead service lines during the City's ongoing green alley projects. This project will include the alley west of Central Avenue from 15th to 17th and the alley east of Central Avenue from 17th to 18th.

RELATIONSHIP TO OTHER PROJECTS
This project is related to Engineering Permeable Pavement Bee Branch RR Sponsorship Project (# 5586500018).

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Multiple Locations

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Greyhound Park Rd Water Main Loop			YEAR FIRST SUBMITTED: 2025 PROJECT NO:		TOTAL PROJECT COST $ 120,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Construction	$ 100,000	$ —	$ —	$ —	$ —	$ —
		Design and Engineering	$ 20,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 120,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ 120,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 120,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the installation of approximately 575 linear feet of 8-inch ductile iron pipe (DIP) north of the existing dog track on Greyhound Park Rd. Currently, water does not circumnavigate the entire island. The island's water supply comes through a 12" water main connection along the E. 16th Street bridge. To ensure a sound, fully functioning system, a backup/redundant supply of water that does circumnavigate the island is needed, allowing repairs anywhere on the island to have access to water. The new water main will create a looped system and provide a redundant water supply, supporting improved reliability and service. This initiative is a component of the 2024 Chaplain Schmitt Island Development Plan.

RELATIONSHIP TO OTHER PROJECTS
This project is part of the 2024 Chaplin Schmitt Island Development plan along with the Admiral Sheehy Drive Water Main Loop and the Hamilton St Water Main Extension to City Island.

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded with State Revolving Funds

PROJECT ADDRESS/SERVICE AREA
Greyhound Park Rd

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Hwy 20/Dodge St. Water Main Relocation - Devon Drive to Concord Street			2019		$ 199,000
						PROJECT NO:	740-	
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Engineering and Design	$ —	$ —	$ —	$ —	$ 199,000	$ —
		Construction	$ —	$ —	$ —	$ —	$ —	$ 796,800
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 199,000	$ 796,800
		B. PROJECT FINANCING						
		Water Construction Fund	$ —	$ —	$ —	$ —	$ 199,000	$ —
		State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ —	$ 796,800
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 199,000	$ 796,800

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for the replacement of water main along Highway 20/Dodge Street from Devon Drive to Concord Street. The majority of the water main was installed in the 1939 era. As the highway improvements have been made, including widening, the city's water main is under or adjacent to the travel lanes in certain locations. Due to several recurrent water main breaks and the challenges associated with traffic control, it is necessary to relocate water main that is near or beneath the Dodge Street travel lanes.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may be funded with SRF or Local Funds

PROJECT ADDRESS/SERVICE AREA

Dodge Street between Devon Drive and Concord St.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Leak Detection Correlator Replacement(Equipment Replacement Schedule)			PROJECT NO: 4281000056-601-65050		$ 70,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 25,000	Equipment	$ —	$ 35,000	$ —	$ —	$ 35,000	$ —
$ —	$ 25,000	TOTAL	$ —	$ 35,000	$ —	$ —	$ 35,000	$ —
		B. PROJECT FINANCING						
	$ 25,000	Water Construction Fund	$ —	$ 35,000	$ —	$ —	$ 35,000	$ —
$ —	$ 25,000	TOTAL	$ —	$ 35,000	$ —	$ —	$ 35,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This Project request is to update and replace two of our existing Subsurface LC2500 Leak Detection Equipment. FY2025 we replaced one unit and in FY2027 we will replace the second one. The current equipment is scheduled for replacement every five years and the continued use of leak detection equipment results in significant savings due to reduced time detecting the leak and improved accuracy of location and overall construction costs.

RELATIONSHIP TO OTHER PROJECTS
This project does not relate to other capital projects.

OUTCOME
Roust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth,

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
City-wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Maintenance of Public Water Mains during Stone Retaining Wall Repair	FY 2014	
			PROJECT NO: 740-2655 4281000019	$ 100,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 20,000	Construction	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ 20,000	TOTAL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
		B. PROJECT FINANCING						
	$ 20,000	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ 20,000	TOTAL	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000

PROJECT DESCRIPTION/JUSTIFICATION

Funding for this project provides for repair or relocation of existing water mains that may be impacted by repair work associated with retaining walls that are owned or are the responsibility of the City of Dubuque. It is necessary for the department to evaluate the water mains adjacent to or crossing retaining walls as they may need to be replaced, supported, or relocated during the retaining wall repair. Access to the water mains in these locations is often difficult and a condition assessment is completed as part of this project to determine if there is strain or issues with the water main. This ongoing program allows for maintenance, repair and reconstruction of the water main in coordination with Engineering.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Stone Retaining Wall Program (CIP #5524000003).

OUTCOME

Roust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2023		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Municipal Services Center Roof Mounted HVAC Replacement Unit			PROJECT NO:		$ 94,500
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design	$ —	$ 13,500	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 81,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 94,500	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
	$ —	Water Construction Fund	$ —	$ 94,500	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 94,500	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project will provide funds for the replacement of the rooftop HVAC units at the Municipal Services Center. The facility was constructed and opened in 2005, and the expected life of a rooftop HVAC unit is 20 years. The current small rooftop unit (10-ton) serves the sign and traffic signal maintenance shops and is in need of replacement. If funded, this project will provide funding for the replacement and installation of a new unit for the sign and traffic signal shops. The second unit, also scheduled for replacement, provides air exchange for the administration areas of the Public Works and Water Distribution area, Garage support areas and employee support areas in the facility. When this unit fails, there is no circulation in these areas, and the work spaces become nearly unusable during the hottest days of the year. Replacing this unit will allow the building to function as designed and will provide operational savings related to maintaining the current unit.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital improvement projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

The Municipal Services Center is located at 925 Kerper Court.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Municipal Services Center Roof Replacement			2023 PROJECT NO:		$ 187,380
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design	$ 18,738	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 168,642	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 187,380	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
	$ —	Water Construction Fund	$ 187,380	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 187,380	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will provide funds for the replacement of the roof at the Municipal Services Center. The facility was constructed and opened in 2005, and the expected life of a roof is 15-20 years and has experienced extensive leaking over the last 5 years. Replacing the roof will allow the building to function as designed and will provide operational savings related to maintaining the current roof and continue to protect millions of dollars in equipment and vehicles housed within.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%), Garage, Refuse and Road Use Tax funds.

PROJECT ADDRESS/SERVICE AREA
925 Kerper Court.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Public Lead Line Water Main Replacement	FY 2017	
			PROJECT NO: 4281000024 740-2744	$ 45,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 12,070	$ 50,000	Design & Engineering	$ —	$ —	$ —	$ —	$ —	$ —
$ 5,861	$ 50,000	Construction	$ —	$ —	$ —	$ 45,000	$ —	$ —
$ 17,931	$ 100,000	TOTAL	$ —	$ —	$ —	$ 45,000	$ —	$ —
		B. PROJECT FINANCING						
	$ 100,000	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ —	$ —
$ 17,931	$ —	Water Construction Fund	$ —	$ —	$ —	$ 45,000	$ —	$ —
$ 17,931	$ 100,000	TOTAL	$ —	$ —	$ —	$ 45,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding for the removal and replacement of the Water Department's existing public lead water mains. May Place, Union Street, Austin Street, Washington Street, and Roland Street. This project will eliminate the Water Department's public lead line water mains that were installed in the early 1920's.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds - but we believe it will be eligible for Federal Infrastructure funding.

PROJECT ADDRESS/SERVICE AREA
Union Street, Austin Street, May Place, Washington St and Roland Street

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: SCADA & Communications Infrastructure Improvement Project			YEAR FIRST SUBMITTED: FY 2020 PROJECT NO: 4281000001 740-1339		TOTAL PROJECT COST $ 200,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 12,729	$ 200,000	Engineering, Hardware and Software	$ —	$ —	$ —	$ —	$ —	$ —
$ 42,380		Construction	$ 200,000	$ —	$ —	$ —	$ —	$ —
$ 55,109	$ 200,000	TOTAL	$ 200,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 200,000	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ —	$ —
$ 55,109		Water Construction Fund	$ 200,000	$ —	$ —	$ —	$ —	$ —
$ 55,109	$ 200,000	TOTAL	$ 200,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement of existing Supervisory Control and Data Acquisition (SCADA) hardware and software and the installation of replacement radio communications with fiber optic communications at the Eagle Point Water Treatment Plant, wells, pump stations, tanks, and towers. The existing SCADA programming and operating system RSLogix 500 is outdated and the hardware is no longer supported by the manufacturer/vendor and will need to be replaced for continued remote operations from and at the water treatment plant. The existing hardware has reached its capacity for installing new infrastructure controls and devices required to communicate with tanks, towers, and other distribution hardware. This project also provides for the replacement of the existing communications channel. Currently, SCADA data is relayed to and from the water treatment plant from the remote sites via radio, however, the radio path is experiencing significant interference due to other devices transmitting data. The interference results in loss of communications and an immediate response is required by a technician to problem solve and restore communications. Over time this method of communication has become more challenging, continues to be prone to failure, and presents safety concerns as the radio antenna must be inspected by City staff requiring them to climb the tanks and towers. The project also provides funding for the installation of fiber conduit and fiber optic lines as a replacement of the existing radio system to all current remote sites, with improved ability to expand to further locations as the City grows. The fiber optic portion of the project, complements the City's existing fiber optic network and is supported by Information Services and Engineering as an approved solution to improved communications. The enhanced fiber optic network will loop areas currently not connected and will increase the City's opportunities to work with cellular companies that look to install their hardware on tanks and towers and transmit data via fiber optic lines.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth..

FUNDING RESTRICTIONS

This Project may only be funded with SRF funding.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2024		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation			PROJECT NO:		$ 9,600,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design and Engineering	$ —	$ —	$ 1,000,000	$ 500,000	$ —	$ —
$ —	$ —	Granular Activated Carbon Filter Rehabilitation Construction	$ —	$ —	$ 5,400,000	$ 2,700,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 6,400,000	$ 3,200,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan	$ —	$ —	$ 6,400,000	$ 3,200,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 6,400,000	$ 3,200,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This request is for PFOA/PFAS reduction at the Eagle Point Water Treatment Plant. This option includes rehabilitating the existing gravity filters with granular activated carbon for PFAS removal instead of a straightforward, in-kind replacement of the existing sand and anthracite media. The rehabilitation of the filter underdrains and related appurtenances is also necessary as identified by performance testing completed in 2022. Environmental Protection Administration compliance date for PFAS regulations is April 26, 2029, in which systems must have implemented treatment for PFAS maximum contanimate limit.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Source Water PFAS Reduction Project - Deep Well (4281000051).

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

FUNDING RESTRICTIONS

This Project may only be funded with SRF.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2024		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Source Water PFAS Reduction Project - Deep Well			PROJECT NO: 4281000051		$ 1,121,199
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ 250,000	Design & Engineering	$ —	$ —	$ 27,930	$ 100,000	$ —	$ —
$ —	$ 1,200,000	Raw Water Main Construction	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 850,000	Well Facility Construction	$ —	$ —	$ 343,269	$ 650,000	$ —	$ —
$ —	$ 2,300,000	TOTAL	$ —	$ —	$ 371,199	$ 750,000	$ —	$ —
		B. PROJECT FINANCING						
	$ 2,300,000	Water Construction Fund	$ —	$ —	$ 371,199	$ 750,000	$ —	$ —
$ —	$ 2,300,000	TOTAL	$ —	$ —	$ 371,199	$ 750,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This request is for PFOA/PFAS reduction at the Eagle Point Water Treatment Plant. This option is for the construction of one new deep aquifer well to provide additional uncontaminated water supply to the Eagle Point Water Treatment Plant and reduce use of shallow aquifer wells.

RELATIONSHIP TO OTHER PROJECTS
This project is related to Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

FUNDING RESTRICTIONS
This Project may only be funded with SRF.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: South Algona 12" Water Main Replacement			YEAR FIRST SUBMITTED: 2025 PROJECT NO:		TOTAL PROJECT COST $ 729,103
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering and Design	$ —	$ —	$ —	$ 95,101	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ 634,002	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 729,103	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ —	$ —	$ —	$ 729,103	$ —	$ —
		State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 729,103	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The South Algona water main replacement project provides funding to replace a section of water main that has given the Water and Public Works Department issues for several years. The water main was installed in 1923 and has 8 documented breaks on a half block section of pipe from 1996 to 2024. Due to the terrain at this location, often when the main fails it undermines a portion of South Algona Street and a large section of Saint Joesph Street. In 2013 the water main and street repairs cost $73,381 and only repaired 5 feet of water main. Most of the 2013 cost was related to street repair. The water main break in 2024 replaced about 8 feet of water main and damaged and/or undermined approximately 20 concrete panels, some of which were already replaced during the 2013 repairs. Not only are the residents inconvenienced with unplanned water outages, but they are also inconvenienced with frequent street repairs limiting access to their homes and affecting their parking options. The water main has been identified as a project that should be scheduled for replacement as budget and scheduling permits.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

North Algona Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2020		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Third Pressure Zone Connection (from Tanzanite Drive to Olympic Heights pump station)			PROJECT NO: 740-XXXX		$ 2,000,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ —	$ 200,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 1,800,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 2,000,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan	$ —	$ —	$ 2,000,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 2,000,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the connection between the 5th pressure zone (Olympic Heights Subdivision) the 2nd Pressure Zone, and the 3rd Pressure Zone. The Roosevelt St Water Tower project was designed to provide effective storage for both the 2nd and 3rd pressure zones. The connection between the two zones is recommended by the Iowa DNR and was stated in the SRF funding commitment letter for the tower project. In addition to the benefits of effective water storage for fire suppression and daily water demand, additional benefits are from the connection of a looped system and the ability to fill the Roosevelt St tower not only from the treatment plant but also from the 3rd Pressure Zone while eliminating the 5th Pressure Zone (Olympic Heights). This connection would also be able to provide water north of the NW Arterial (Sageville Area), and west of Highway 52 North along the N. W. Arterial and Kennedy Road. This project would include the installation of approx. 5,020 feet of 12" diameter water main. There would also be electrical and maintenance savings cost with the removal of Olympic Heights pump station. This project optimizes the full benefits of the Roosevelt Water Tower.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Kennedy Road to Tanzanite Drive Connection (Zone 3 to Zone 4) with Pump Station.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded by SRF Funding.

PROJECT ADDRESS/SERVICE AREA

Olympic Heights, NW Arterial

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Vehicle 4901 Utility Truck (450 series) with Crane/Front Mount Valve Turner (750 PSI) Water Distribution Service/Emergency Response Truck			PROJECT NO:		$ 130,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 135,000	$ —	$ —	$ —	$ —	$ —
		Less Trade-In	$ (5,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 130,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 130,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is for the replacement of Standard Utility Service Truck, regular cab, 4X4, 4500 series Water Distribution service/emergency response truck specifications. This vehicle will include a front valve turner, rear crane lift, heated service truck box and hydraulic pump. The existing vehicle is showing signs of rust throughout the vehicle and has several mechanical issues during its time in service which have added up to $12,000. The vehicle is undersized for the load it carries. The vehicle replacement is for operational adjustments which includes a more diverse service worker for better efficiency and response times, employee safety in performing water distribution system maintenance, and responding to emergency calls affecting the health and safety of the residents of the City of Dubuque.

RELATIONSHIP TO OTHER PROJECTS

This project does not relate to other capital projects.

OUTCOME

Vibrant Community: Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Not applicable

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Vehicle 4904, Standard Utility Truck 4X4 (3500 Series) Water Distribution Service/ Emergency Response Truck			PROJECT NO:		$ 115,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —		Equipment	$ 120,000	$ —	$ —	$ —	$ —	$ —
$ —		Less Trade In	$ (5,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 115,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ 115,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 115,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project is for the replacement of a standard utility service truck, regular cab, 4X4, 3500 series water distribution service/emergency response truck. This vehicle will include rear crane lift, heated service truck box and hydraulic pump. The existing vehicle is showing signs of rust around the wheel wells and has several mechanical issues during its time in service which have added up to $19,000. The vehicle is undersized for the load it carries. The vehicle replacement is for operational adjustments which includes a more diverse service worker for better efficiency and response times, employee safety in performing water distribution system maintenance, and responding to emergency calls affecting the health and safety of the residents of the City of Dubuque.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Vibrant Community: Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Not applicable

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Vehicle 4907 Utility Truck with Tommy Gate and Snow Plow Replacement			YEAR FIRST SUBMITTED: 2024 PROJECT NO:		TOTAL PROJECT COST $ 90,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment	$ 100,000	$ —	$ —	$ —	$ —	$ —
		Less Trade-In	$ (10,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 90,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ 90,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 90,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
Vehicle #4907 is a 2011 3/4 ton 4 X 4 super-cab standard service truck which is being replaced with the new super-cab 4 X 4, utility truck with Tommy Gate and Snow Plow. The Existing vehicle is showing signs of rust around the wheel wells and cab corners. Vehicle replacement is for operation of Tanks, Towers, Pump stations, Water Treatment facility and Well maintenance.

RELATIONSHIP TO OTHER PROJECTS
This project does not relate to other capital projects.

OUTCOME
Vibrant Community: Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Not applicable

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Vehicle 4908, Standard Utility Truck 4X4 (3500 Series) Water Distribution Service/ Emergency Response Truck			PROJECT NO:		$ 115,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment	$ —	$ 120,000	$ —	$ —	$ —	$ —
		Less Trade In	$ —	$ (5,000)	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 115,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ —	$ 115,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 115,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project is for the replacement of Standard Utility Service Van to a Standard Utility Service Truck, regular cab, 4X4, 3500 series Water Distribution service/ emergency response truck specifications. This vehicle will include rear crane lift, heated service truck box and hydraulic pump. The existing vehicle is showing signs of rust around the wheel wells and has several mechanical issues during its time in service which have added up to $14,800. The vehicle is undersized for the load it carries. The vehicle replacement is for operational adjustments which includes a more diverse service worker for better efficiency and response times, employee safety in performing water distribution system maintenance, and responding to emergency calls affecting the health and safety of the residents of the City of Dubuque.

RELATIONSHIP TO OTHER PROJECTS
This project does not relate to other capital projects.

OUTCOME
Vibrant Community: Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Not applicable

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2025		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Deere X738 with Heated Cab and 47" Front-Mounted Snowblower with Trailer			PROJECT NO:		$ 38,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment	$ 40,000	$ —	$ —	$ —	$ —	$ —
		Less Trade-in	$ (2,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 38,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ 38,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 38,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project is for a John Deere X738 garden tractor equipped with a 47" snowblower and heated cab for the Eagle Point Water Treatment Plant maintenance team. This vehicle would primarily be used for snow removal at the plant and across 19 remote facilities, including pump stations, tanks, and towers. The addition of a garden tractor with a front-mounted snowblower and heated cab will enhance the efficiency of snow removal on city-owned properties, allowing faster access for maintenance and administrative staff to perform their duties. The estimated cost of the vehicle with trailer is $38,000. This aligns with Trailer #4933 and will be shared between Water Operations and Distribution.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Robust Local Economy: Have the infrastructure and amenities to support economic development and growth: industrial/business parks, streets and utilities, air service and housing, bandwidth redundancy.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2024	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Distribution Master Plan (Replaces Water Treatment Plant Condition Assessment and Master Plan)	PROJECT NO:	4281000026 740-2837	$ 50,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 23,773	$ 10,000	Design & Engineering	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ 23,773	$ 10,000	TOTAL	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
		B. PROJECT FINANCING						
$ 23,773	$ 10,000	Water Construction Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ 23,773	$ 10,000	TOTAL	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the development of a City of Dubuque Water Supply, Process Evaluation, and Distribution Master Plan. Over the past few decades, the City of Dubuque has experienced an increase in development, both residential and commercial, and growth of the community beyond the distribution and storage system original footprint. Most notably, the water infrastructure has expanded to include Twin Ridge to the south and Vernon and Barrington Lakes water systems to the west, and having reliable and dependable water infrastructure is critical to supporting all of the City's customers today and tomorrow. As the City looks to the future outlined in the Comprehensive Plan and with the completion of the SW Arterial, it is increasingly important that the existing water infrastructure is hydraulically analyzed to determine its capacity and capability to serve. FY24 included funding via the current City Wide Improvements SRF loan to complete a master plan. A master plan will serve to provide direction in the development of alternative and additional water supply sources and treatment facilities, improve customer service through the evaluation of the pressure zones serving Dubuque, evaluate the existing aging water treatment plant and its processes, and determine a strategy for systematically replacing/rehabilitating aging infrastructure.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the City Wide Distribution Storage and Pumping Improvements,SW Arterial projects, and the Water Storage Maintenance Program

OUTCOME

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Water Main Relocation for Sanitary Sewer Manhole Project			FY 2014		
						PROJECT NO:	740-2596	
							4281000017	$ 150,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Construction	$ 50,000	$ —	$ 50,000	$ —	$ 50,000	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ 50,000	$ —	$ 50,000	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ 50,000	$ —	$ 50,000	$ —	$ 50,000	$ —
$ —	$ —	TOTAL	$ 50,000	$ —	$ 50,000	$ —	$ 50,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the scheduled replacement/relocation of water mains as part of the Sanitary Sewer Manhole Replacement/Rehabilitation project. This fund covers the cost of material and labor for the relocation of water mains currently located in sewer manholes. Due to health and safety concerns, along with meeting water and sewer separation requirements of the Iowa Department of Natural Resources and Ten State Standards, this project remains an ongoing need.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the City Engineering Sanitary Sewer Manhole Replacement/Rehabilitation program, (CIP #5581500020), and needs to be scheduled in the same fiscal year(s) as those Engineering projects.

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Main Replacements-Sanitary Sewer/ Consent Decree Program.	FY 2017	
			PROJECT NO: 4281000022	
			740-2658	$ 1,280,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 22,000	Design & Engineering	$ 12,000	$ 31,000	$ —	$ 60,000	$ —	$ —
$ 57,428	$ 190,000	Construction	$ 297,000	$ 280,000	$ —	$ 600,000	$ —	$ —
$ 57,428	$ 212,000	TOTAL	$ 309,000	$ 311,000	$ —	$ 660,000	$ —	$ —
		B. PROJECT FINANCING						
$ 57,428	$ 212,000	Water Construction Fund	$ —	$ 290,285	$ —	$ 336,188	$ —	$ —
		State Revolving Fund Loan	$ 309,000	$ 20,715	$ —	$ 323,812	$ —	$ —
$ 57,428	$ 212,000	TOTAL	$ 309,000	$ 311,000	$ —	$ 660,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for ongoing water main replacement associated with the City sanitary sewer improvement and consent decree program. The water mains for the sanitary sewer and consent decree programs have been evaluated. Several sections of water main, valves and hydrants have reached the end of their design life and should be replaced as part of this project. This project reduces service outages and lessens excavation in newly resurfaced areas. FY24 funds are available for Heeb Street. FY26 Auburn Custer, FY27 Cooper PL, Maiden LN, Harvard, Hempstead. FY29 Funds are available for King Street, and Grove Terrace.

RELATIONSHIP TO OTHER PROJECTS

This project is related to other capital projects. CIP # 710-1289 Sewer Consent Decree. Heeb Street reconstruction CIP 300-2612

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Multiple Locations

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Main Replacements - Streets	FY2007	
			PROJECT NO: 4281000005	
			740-1405	$ 540,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 17,491		Construction	$ 540,000	$ —	$ —	$ —	$ —	$ 990,000
$ 17,491	$ —	TOTAL	$ 540,000	$ —	$ —	$ —	$ —	$ 990,000
		B. PROJECT FINANCING						
		State Revolving Fund Loan	$ 135,000	$ —	$ —	$ —	$ —	$ 990,000
$ 17,491	$ —	American Rescue Plan Act	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Water Construction Fund	$ 405,000	$ —	$ —	$ —	$ —	$ —
$ 17,491	$ —	TOTAL	$ 540,000	$ —	$ —	$ —	$ —	$ 990,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for ongoing annual replacement and repair of impaired water system infrastructure associated with the City Street Improvement Program. Many sections of water mains, valves and hydrants are subject to failing due to fatigue, corrosion, and weathering. Funding for future water main replacement projects is evaluated annually in conjunction with the city-wide street improvement projects. FY26 funding is for Century Drive reconstruction (Hwy 20 to Bies Drive with boring under Hwy 20).

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Street Replacement Program: Cedar Cross Road Construction, 14th Street Overpass Design, Seippel Road Reconstruction, Rockdale Road Reconstruction - Maquoketa to South Pointe, Pine Street Extension from 7th to 9th, Century Drive Reconstruction (No CIP#) Sylvan Drive Reconstruction. This project needs to be scheduled in the same fiscal year at those projects.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Stoneman Road, Avalon and St. Anne Intersection, Kerper Blvd and and Kerper Court Round-A-Bout

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2014	TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Water Main Upgrades during Street General Repairs			PROJECT NO:	4281000021 740-2657	$ 150,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Construction	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ —	$ —	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
		B. PROJECT FINANCING						
$ —		Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ —	$ —	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding to support design and construction of water main improvements or relocations resulting from roads and street related improvements. This project is an annual program providing for the design and construction of water mains that are to be replaced or relocated as part of the general street construction repairs and related improvements. This project is to be coordinated with street projects developed in the Engineering and Public Works departments.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Street General Repairs Program, (CIP# 5521000012 and 5521000018)

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
City Wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
42 - Water Department	8C - Business Type	Water Meter Product Replacement Program(Registers and MIU's)	FY 2019	
			PROJECT NO: 4281000013	
			740-2052	$ 937,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 420	$ 527,543	Consultant Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 340,136	$ 306,538	Equipment Acquisition	$ 406,600	$ 137,550	$ 130,950	$ 130,950	$ 130,950	$ 130,950
$ 340,556	$ 834,081	TOTAL	$ 406,600	$ 137,550	$ 130,950	$ 130,950	$ 130,950	$ 130,950
		B. PROJECT FINANCING						
$ 340,556	$ 834,081	Water Construction Fund	$ 406,600	$ 137,550	$ 130,950	$ 130,950	$ 130,950	$ 130,950
$ 340,556	$ 834,081	TOTAL	$ 406,600	$ 137,550	$ 130,950	$ 130,950	$ 130,950	$ 130,950

PROJECT DESCRIPTION/JUSTIFICATION

This project requests the replacement of Water Meter Interface Units and Registers used for the purpose of Water and Sewer billing. The costs per year include the replacement of the estimated number of units of MIUs and Registers based on known failure rates and the labor that may be required to replace the units when internal resources are not available. In 2009, the City of Dubuque conducted a city-wide water meter replacement program. All meters were replaced with Neptune brand water meters. Each part and product warranty varied with the meter assemblies. Meter interface unites (MIUs) replacement warranty was 100% for the first 10 years. For each year thereafter, the warranty was pro-rated, and the City would be required to pay a portion of the MIU replacement. Starting in year eleven (11) the City pays 30% and each year thereafter the City's percentage goes up 5%, until the warranty is finished in 2034. Having discussed a proactive replacement program with Neptune and local supplier Ferguson Water Works, a cost-effective way to replace the meters at a lower cost to the City would be to conduct a 5-year replacement program, in lieu of replacing the MIUs over the remaining prorated warranty period. This will reset the full warranty on replaced MIUs. The project provides funding for a proactive 5-year MIU replacement program which can be funded through SRF. Note that the project is to be carried by both Water and Sanitary Sewer funding. FY22 Funding reflects the replacement of 4557 MIUs to be replaced at a reduced cost as they would still be under full warranty, and years FY23 thru FY32 reflect the replacement of 5,000 MIUs per year to complete the project for those MIUs no longer under warranty. As part of the program, Ferguson Water Works will be making an investment estimated to be $240,000 in the necessary infrastructure to support the City's transition from the R450 system to the R900 System. The investment includes new collectors and necessary wiring and conduit at 15 sites to support the new technology. This Project also provides funding for water registers. The Registers carry a 10-year full replacement warranty, after which, the City will be responsible for the costs of replacement parts. There are currently 18,067 Registers that will need to be replaced as they fail. The rate of failure is estimated at 1,350 per year equating to $130,950 per year.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Maintain all reserve funds to 25%

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Water Storage Rehabilitation Program			YEAR FIRST SUBMITTED: FY 2009 PROJECT NO: 740-2656 4281000020		TOTAL PROJECT COST $ 3,000,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 8,000		Consultant Services	$ —	$ 100,000	$ —	$ 100,000	$ 100,000	$ 100,000
$ 463		Design & Engineering	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 1,104,000	$ 296,000	$ 900,000	$ 400,000	$ 400,000
$ 8,463	$ —	TOTAL	$ —	$ 1,204,000	$ 296,000	$ 1,000,000	$ 500,000	$ 500,000
		B. PROJECT FINANCING						
		State Revolving Fund Loan	$ —	$ 1,204,000	$ —	$ 1,000,000	$ —	$ 500,000
$ 8,463		Water Construction	$ —	$ —	$ 296,000	$ —	$ 500,000	$ —
$ 8,463	$ —	TOTAL	$ —	$ 1,204,000	$ 296,000	$ 1,000,000	$ 500,000	$ 500,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides the funding to clean, spot prime and paint the interior and exterior of the Water Storage Tanks. Painting of water tanks is a cyclical program; coatings can last up to 20-25 years. A study was conducted in 2009. College Tower rehabilitation in FY27 $1.5M, Pennsylvania (FY2029, $500,00), Park Hill (2029, $500,000), Westside Water Tower $500,000 FY31. Tank coatings required to maintain the structure of the tank, the water quality to reduce biofilm, as well as enhancing the aesthetics of the tanks. This project is related to Water Treatment Plant condition assessment and master planning in FY21. Starting in FY21 this project provides funding for the inspection of the former Vernon Water Tower located west on Hwy 20 prior to recoating. This project provides for Annual Tank Inspection for all tanks and towers of $25,000. Tank maintenance may be adjusted to reflect possible operational and capital improvements recommended in the Water Master Plan. Further analysis following installation of the Roosevelt Street Water Tower will provide the information necessary to determine the prioritization of tank coating work on the other water tanks.

RELATIONSHIP TO OTHER PROJECTS

This project is related to SW Arterial and City Wide Improvements; and Master Plan

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2024		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Water Treatment Boiler Replacements			PROJECT NO: 4281000057		$ 300,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering and Design	$ —	$ 100,000	$ —	$ —	$ —	$ —
$ —	$ 225,000	Construction	$ —	$ 200,000	$ —	$ —	$ —	$ —
$ —	$ 225,000	TOTAL	$ —	$ 300,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —		State Revolving Fund Loan	$ —	$ 300,000	$ —	$ —	$ —	$ —
	$ 225,000	Water Construction Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 225,000	TOTAL	$ —	$ 300,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding for replacement of the aging boilers at the Eagle Point Water Treatment Plant. Initial conversations with vendors and insurance inspectors has brought to light the need for engineering of the boiler system. Changes to HVAC/Boiler codes will require changes to the water treatment facility to be compliant with said codes. FY25 funding will be used to hire a boiler engineering consultant to appropriately size and design a system to replace the main Water Plant Treatment's two boilers. FY26 funding will supplement any additional Engineering costs and retrofit the building to bring it up to current code. The existing boilers were installed in 1995 and are at the end of their service life. New boilers will be more fuel efficient and will contribute to less carbon emissions.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce the community's carbon footprint (50% by 2030) and explore sicence-based outcomes in the future.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Eagle Point Water Treatment Plant 1902 Hawthorne St.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Water Treatment Plant Roof Replacement			PROJECT NO: 4281000044 740-2934		$ 1,050,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Construction	$ 590,000	$ —	$ 110,000	$ 350,000	$ —	$ —
$ —	$ —	TOTAL	$ 590,000	$ —	$ 110,000	$ 350,000	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ 590,000	$ —	$ 110,000	$ —	$ —	$ —
		State Revolving Fund Loan	$ —	$ —	$ —	$ 350,000	$ —	$ —
$ —	$ —	TOTAL	$ 590,000	$ —	$ 110,000	$ 350,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funding for the systematic replacement of aging roofing systems at the Eagle Point Water Plant. The membrane roofing systems were inspected in September 2020 and noticeable failures were identified. FY26 provides funding for roof replacement over the sludge plant wet well walkway between sludge clarifiers. FY28 funding will replace the roof over the North plant filter bay. FY29 funding will replace the roof over South Plant clarifiers, administration offices and plant filter motor control room, sludge plant, and east clearwell. Roofing systems will be replaced with Thermoplastic Membrane, including new vapor barrier, R30 insulation, and protective hardboard and will carry a minimum 20-year warranty. The new roofing systems provide additional insulation capable of reducing carbon emissions.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Water Treatment Plant Condition Assessment and Master Plan (CIP # 4281000026)

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Eagle Point Water Plant

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2019	TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program			PROJECT NO:	4281000006 740-1415	$ 698,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Design & Engineering	$ 10,500	$ 10,500	$ 10,000	$ 10,000	$ 12,000	$ 12,000
		Construction	$ 100,000	$ 100,000	$ 155,000	$ 140,000	$ 150,000	$ 150,000
$ —	$ —	TOTAL	$ 110,500	$ 110,500	$ 165,000	$ 150,000	$ 162,000	$ 162,000
		B. PROJECT FINANCING						
		Water Construction Fund	$ 110,500	$ 110,500	$ 165,000	$ 150,000	$ 162,000	$ 162,000
		State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 110,500	$ 110,500	$ 165,000	$ 150,000	$ 162,000	$ 162,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for repairs and rehabilitation associated with the City's groundwater supply (wells, pumps, motors) including source water protection of the well field and the raw water transmission lines from the wells to the treatment plant. The City draws from both shallow and deep wells and each well should be inspected every 5 years and 10 years respectively, barring any known issues. The wells should be inspected, and the well screen cleaned to remove sediment or debris that may be reducing well output. FY26 funding provides for the rehabilitation of Well 10. FY27 funding provides for the rehabilitation of Wells 2 & 9. FY28 funding provides for the Rehabilitation of Well 5. The out years provides funding to continue the 5-year program maintenance. The well field from where the City draws its drinking water supply was subject to the Safe Drinking Water Act amendments of 1996, which required a Source Water Assessment. The Assessment included evaluating the level of protection that was in place to protect sources of drinking water. The well field should be evaluated to determine what improvements are necessary to ensure the City is continuing to assess the protective measures in place for the City's drinking water supply.

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RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	West End Annexation Phase II			FY 2004		
						PROJECT NO:		
						740-2146		$ 1,994,598
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ 157,676	$ —	$ —	$ —	$ 142,574
$ —	$ —	Construction	$ —	$ 142,324	$ 1,694,598	$ —	$ —	$ 1,622,828
			$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 300,000	$ 1,694,598	$ —	$ —	$ 1,765,402
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan	$ —	$ 300,000	$ 758,146	$ —	$ —	$ 1,765,402
		Water Construction Fund	$ —	$ —	$ 936,452	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 300,000	$ 1,694,598	$ —	$ —	$ 1,765,402

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for the installation of water main on Seippel Rd to Pennsylvania Ave and along Middle Rd to Sundown Rd. The project includes 13,300 feet of water main and a pump station. The utilities have not been requested by property owners for the previously annexed areas and the City does not know when it will be necessary to construct the utilities. Due to this uncertainty, design and construction are budgeted beyond Fiscal Year 2030. If the utilities are requested prior to Fiscal Year 2028, the City will adjust the budget as necessary to comply with the requests. The City has completed action steps adopted by the City Council as a result of the previous annexation study and has either completed or budgeted the balance of utility extensions necessary to serve citizens and businesses within the annexed areas. To maintain the City's ability to meet new growth demands, it is necessary to position ourselves for the future demand by identifying those growth areas and the costs associated with extending City services. As land develops, the City anticipates recovering a portion of costs through connection fees.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Seippel Rd, Pennsylvania Rd west along Middle Rd to Sundown Rd

DEPARTMENT: 42 - Water Department		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Water Treatment Plant and Pump Station Pipe Rehabilitation			YEAR FIRST SUBMITTED: 2019 PROJECT NO: 740-2894		TOTAL PROJECT COST $ 150,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Design and Engineering	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ —	Construction	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ —	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
		B. PROJECT FINANCING						
		Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
		State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides the funding to conduct an engineering and environmental analysis of the piping in the pipe gallery at the water treatment plant, and the Asbury and West Third Pump stations. This project also provides for construction funding associated with the piping rehabilitation. The current pipe protective coatings are starting to fail. The failure can be observed as the pipes and fasteners are beginning to corrode due to highly humid environment.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

1902 Hawthorne St, West Third and Asbury Pump Stations

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2025 PROJECT NO:		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	WTP Third Floor Conference Room					$ 114,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Construction	$ 100,000	$ —	$ —	$ —	$ —	$ —
		Equipment	$ 14,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 114,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Water Construction Fund	$ 114,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 114,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This funding request aims to remodel the third floor of the Water Treatment Plant into a dedicated conference room. This space will support departmental training initiatives, including the City of Dubuque's DEIB training, IDNR continuing education, and staff training on City and Department policies and procedures. Additionally, it will serve as a meeting venue for all City departments, accommodating off-site events such as City Life. Staff at the water plant conduct tours and educational sessions for local schools, colleges, and various community groups, including the Dubuque Realtors Association. The new conference room will provide a professional environment and eliminate the use of the staff break room for meeting events.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Partnership for a better Dubuque: Building our community that is viable, livable and equitable. Partner with local universities, colleges and institutions of high education.

FUNDING RESTRICTIONS

This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA

1902 Hawthorne St - Eagle Point Water Treatment Plant

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2024		TOTAL PROJECT COST
42 - Water Department		8C - Business Type	Vehicle #4911 Tandem Dump Truck replacement			PROJECT NO: 4281000053		$ 81,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ 199,000	Tandem Dump Truck	$ 81,000	$ —	$ —	$ —	$ —	$ —
	$ (25,000)	Less trade-in	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 174,000	TOTAL	$ 81,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
	$ 174,000	Water Construction Fund	$ 81,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 174,000	TOTAL	$ 81,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
4911 is a 2009 International tandem dump truck. This is being replaced with a Western Star 4700SF series dump truck with an included standard 18.5' Beau Roc dump body, box vibrator and bed liner. Vehicle replacement is for operation adjustment for better efficiency. Proposed dump truck in most cases during water main repairs will complete hauling spoils out and clean backfill in with in one trip. This machine will also be used by Public Works through winter salt and snow hauling.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Robust Local economy: Have the infrastructure and amenities to support economic development and growth: industrial/business parks, streets and utilities, air service and housing, bandwidth redundancy.

FUNDING RESTRICTIONS
This project may only be funded with Water Construction Funds.

PROJECT ADDRESS/SERVICE AREA
City Water Distribution System

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	Lift Station SCADA Upgrades	FY 2019	$ 250,000
			PROJECT NO: 4381500014	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 32,000	$ —	Design & Engineering	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ —
		Construction	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ —
$ 32,000	$ —	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —
		B. PROJECT FINANCING						
$ 32,000		Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —
$ 32,000	$ —	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for establishing reliable communication for all 22 remote lift stations connected to the Water & Resource Recovery Center (WRRC). Major lift stations will be upgraded with fiber optic communication for a fast and stable connection. Currently, eight stations use an aging Alvarion 900 MHz radio system, which is over 15 years old. Five lift stations have no communication systems in place at all. By integrating all 22 remote lift stations into the WRRC's monitoring system, WRRC staff will receive real-time updates on pump status, water flow, and potential issues, enabling quicker responses to any problems.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Multiple Locations

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY24 PROJECT NO: 4381500013		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	HVAC Replacement					$ 250,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ 50,000	Design & Engineering	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ —
$ —	$ 250,000	Construction	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ —
$ —	$ 300,000	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —
		B. PROJECT FINANCING						
$ —	$ 300,000	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —
$ —	$ 300,000	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ —
		C. IMPACT - OPERATIONS						
	$ 5,000	Operating Cost (Savings)	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project funds the replacement of aging HVAC equipment at the Water & Resource Recovery Center (W&RRC) and sanitary sewer lift stations. The W&RRC and lift station HVAC systems use a number of components including, but not limited to: louvers, fans, gravity roof ventilators, rooftop units, make-up air units, gas-fired unit heaters, electric unit heaters, and water source heat pumps. Corrosive gasses, including hydrogen sulfide, reduce the life expectancy of many of these components. Corrosion of copper and electronic components has resulted in more frequent HVAC repairs over the last several years. Functioning HVAC units are particularly important for maintaining the climate in the electronic motor control centers for each builidng at the WRRC and at each lift station.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive/lift stations

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2023	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Headworks Bar Screen Replacement	PROJECT NO: 4381500015	$ 2,500,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 30,000	Design & Engineering	$ —	$ —	$ —	$ 500,000	$ —	$ 63,000
$ —	$ 270,000	Construction	$ —	$ —	$ —	$ —	$ 2,000,000	$ 2,727,000
$ —	$ 300,000	TOTAL	$ —	$ —	$ —	$ 500,000	$ 2,000,000	$ 2,790,000
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ 500,000	$ —	$ 2,790,000
$ —	$ 300,000	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ 2,000,000	$ —
$ —	$ 300,000	TOTAL	$ —	$ —	$ —	$ 500,000	$ 2,000,000	$ 2,790,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement of the facility's bar screens, which are a vital part of our wastewater treatment process. Bar screens are the first line of defense, designed to remove large debris and non-biodegradable materials from incoming wastewater. Over time, the existing bar screens have aged and require replacement to maintain the facility's efficiency and ensure proper operation. The new bar screens are also needed to accommodate the increased flow to the WRRC due to upstream capacity improvements. The new, more efficient bar screens, which will enhance the WRRC's ability to handle increased volumes of wastewater, reduce the risk of equipment damage, and minimize disruptions caused by debris buildup. The new screens will improve the overall treatment process, contribute to the protection of the environment, and ensure the reliability of Dubuque’s wastewater infrastructure for years to come. A FY25 allocation for Bar Screen Replacement provides funding to refurbish the existing bar screens to operate until the capacity issues require the replacement with new screens outlined for FY30 and FY31.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Old Mill Road List Station Project (CIP #5581500006) and the Catfish Creek Interceptor Sewer Upgrades Project

OUTCOME

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA

The improvements will be at the WRRC at 795 Julien Dubuque Drive. The improvements will serve all properties connected to the sanitary sewer collection system.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2023		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	RAS and Scum Pump Replacement			PROJECT NO:		$ 138,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ —	$ —	$ —	$ 138,000	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ —		$ 1,375,000
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 138,000	$ 1,375,000
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 138,000	$ 1,375,000
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 138,000	$ 1,375,000

PROJECT DESCRIPTION/JUSTIFICATION
This project replaces the six return activated sludge (RAS) pumps and two scum pumps used in the secondary treatment process. The RAS pumps help remove sludge from the four final clarifiers and convey it to the front of the activated sludge basins. The scum pumps convey floatable materials, removed from the surface of the final clarifiers, to the headworks of the treatment plant for treatment. These pumps were last replaced in the 1990s and are reaching the end of their intended, useful life. Replacement of the pumps will improve pumping performance and reliability and reduce maintenance costs.

RELATIONSHIP TO OTHER PROJECTS
The project is related to the Final Clarifier Rehabilitation project

OUTCOME
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2020	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	PROJECT NO:	$ 7,035,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ 35,000	$ —	$ 50,000	$ 100,000	$ 11,665,000
$ —	$ —	Construction	$ —	$ —	$ —	$ 1,450,000	$ 5,400,000	$ 61,122,500
$ —	$ —	TOTAL	$ —	$ 35,000	$ —	$ 1,500,000	$ 5,500,000	$ 72,787,500
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ —	$ 35,000	$ —	$ 852,910	$ 329,650	$ —
		State Revolving Fund Loan	$ —	$ —	$ —	$ 647,090	$ 5,170,350	$ 72,787,500
$ —	$ —	TOTAL	$ —	$ 35,000	$ —	$ 1,500,000	$ 5,500,000	$ 72,787,500

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for improvements to the WRRC facility to address nutrient reduction requirements and increase plant BOD. TSS, and flow treatment capacity. In October of 2022, the WRRC's NPDES permit was amended based on a nutrient reduction study commissioned by the City and submitted to the Iowa Department of Natural Resources (IDNR). The permit requires the City to prepare and submit an updated nutrient reduction study report no later than November 1, 2027. The study will involve researching new or additional treatment technologies for the reduction of nitrogen and phosphorus. The updated report must include an updated schedule for making operational changes and/or installing new or additional treatment technologies to achieve the goal of 66% reduction in total nitrogen and a 75% reduction in phosphorus. It is anticipated that nutrient reduction upgrades such as the MLE treatment process will be done in conjunction with the next major facility upgrades necessitated by pollutant loadings (e.g., BOD, TSS, and flow) and influent flow from the community.

While treatment technology might provide other options to consider, it is anticipated that the nutrient reduction improvements will involve modifications to the high-purity oxygen-activated sludge basins for the implementation of a Modified Ludzack Ettinger (MLE) nitrification/denitrification process for the removal of nitrogen. For phosphorus removal, it is anticipated that a sidestream removal system might be employed that results in the harvesting or sequestering struvite (magnesium ammonium phosphate) to remove phosphorus from the centrate or directly from the digested sludge. To accomodate increased BOD and TSS loading, it is anticipated that a cloth media filtration system will be used. It uses specially designed cloth filters to trap fine particles and reduce BOD levels in treated effluent. Wastewater passes through the cloth media, where solids are captured, while the filtered water moves through for further treatment or discharge.

RELATIONSHIP TO OTHER PROJECTS

The project is related to the FY25 WRRC Facility Plan Update Project (CIP # 4381500016)

OUTCOME

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2020 PROJECT NO:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements		$ 7,035,000

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
795 Julien Dubuque Drive

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	2023
43 - Water & Resource Recovery Center	8C - Business Type	Industrial Controls Upgrade	PROJECT NO:	4381500017
				TOTAL PROJECT COST: $ 1,900,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 350,000	Design & Engineering	$ —	$ 50,000	$ 100,000	$ —	$ —	$ —
$ —	$ 750,000	Construction	$ —	$ 950,000	$ 800,000	$ —	$ —	$ —
$ —	$ 1,100,000	TOTAL	$ —	$ 1,000,000	$ 900,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 750,000	State Revolving Fund Loan	$ —	$ 76,295	$ 850,460	$ —	$ —	$ —
$ —	$ 350,000	Sanitary Sewer Construction Fund	$ —	$ 923,705	$ 49,540	$ —	$ —	$ —
$ —	$ 1,100,000	TOTAL	$ —	$ 1,000,000	$ 900,000	$ —	$ —	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ (20,000)	$ (25,000)	$ (25,625)	$ (26,265)	$ (26,900)
		Operating Revenue	$ —	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project funds the replacement of outdated, obsolete industrial control components at the Water & Resource Recovery Center (WRRC). The WRRC currently relies on a set of programmable logic controllers (PLC) and DeviceNet® systems to gather and disseminate crucial data for process monitoring and control. The existing DeviceNet® systems and PLCs at the Center have become obsolete, posing significant challenges in sourcing replacement parts or conducting necessary repairs. The project entails two major phases: planning and design, followed by construction. These phases are dedicated to modernizing the Center's infrastructure by upgrading 16 PLCs, including their power supplies and other peripheral devices, to the latest models. Additionally, 11 outdated DeviceNet® systems will be replaced with 8 Ethernet control networks. Replacing the DeviceNet® systems is a complex task, involving the replacement of digital scanners, power supplies, wiring networks, communication cards, and motor control center electrical buckets.This comprehensive update will ensure the Center's continued operational efficiency, with the replacement of the DeviceNet® systems being a key component of this initiative.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to any other capital improvement projects.

OUTCOME

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: 2023	
43 - Water & Resource Recovery Center	8C - Business Type	Industrial Controls Upgrade	PROJECT NO: 4381500017	TOTAL PROJECT COST $ 1,900,000

FUNDING RESTRICTIONS

This project can be funded by Sanitary Sewer Construction Funds or a State Revolving Fund loan.

PROJECT ADDRESS/SERVICE AREA

Project located at the WRRC, 795 Julien Dubuque Drive. Service area is the tri-state region.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	WRRC Uninterruptible Power Supply (UPS) Replacement			PROJECT NO:		$ 85,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 85,000	$ —		$ —	$ —	$ —
$ —	$ —		$ —	$ —		$ —	$ —	$ —
$ —	$ —	TOTAL	$ 85,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 85,000	$ —		$ —	$ —	$ —
$ —	$ —	TOTAL	$ 85,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of the 30KVA Uninterruptible Power Supply (UPS) unit located in Building 80. This UPS is essential for providing continuous power to critical systems, including the SCADA servers, City Network data racks, original site access controls, and burglar/fire alarms. In the event of a power outage, the UPS ensures that these systems remain operational long enough for backup generators to start and transfer power, preventing any damage or disruption to vital monitoring and control functions at the facility.

The existing UPS is nearing the end of its lifecycle and is being phased out, meaning it will no longer be supported by the manufacturer in the near future. Continued use of this outdated unit could lead to increased maintenance costs and higher risks of system failure during power outages. Additionally, the batteries, fan, and capacitors require replacement, further justifying the need for a more reliable solution. Replacing the UPS with a new unit will ensure uninterrupted service, protect critical infrastructure, and reduce the risk of downtime or data loss. This investment is necessary to maintain the operational integrity of the WRRC's systems and to safeguard the facility's ability to respond to power interruptions.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other capital improvement projects.

OUTCOME
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Project located at the WRRC, 795 Julien Dubuque Drive. Service area is the tri-state region.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	UV System Cable & Harness Replacement			PROJECT NO:		$ 50,500
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 38,500	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 12,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,500	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 50,500	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,500	$ —	$ —	$ —	$ —	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ (1,500)	$ (15,500)	$ (1,600)	$ (1,650)	$ (1,700)

PROJECT DESCRIPTION/JUSTIFICATION

The project involves replacing various cable assemblies and wiring harnesses within the UV system at the WRRC. This includes the installation of new 20-foot lamp cables (red, white, and blue), limit switch cables, sensor and lid cables, as well as different lengths of wiring harnesses for lamp power, motor/limit switches, and sensor connections. The replacement work is aimed at ensuring reliable connectivity and proper functioning of the UV module system, critical for effective wastewater treatment operations. The UV cable assemblies and wiring harnesses typically have a useful life of 5-7 years. They have been in service for over ten years resulting in reliability issues.

The replacement of the UV cable assemblies and wiring harnesses is necessary to maintain the integrity and reliability of the UV disinfection system is required for the City to meet its NPDES permit disinfection requirements. Over time, cables and harnesses can degrade due to exposure to moisture, UV radiation, and electrical loads, leading to potential failures or reduced efficiency. Upgrading these components ensures consistent performance, minimizes the risk of unplanned downtime, and extends the overall lifespan of the UV system. The proactive replacement also aligns with best practices for preventive maintenance, helping to avoid costly repairs and ensuring compliance with regulatory standards for water quality.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to any other capital improvement projects.

OUTCOME

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project can be funded by Sanitary Sewer Construction Funds.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:	TOTAL PROJECT COST
43 - Water & Resource Recovery Center	8C - Business Type	UV System Cable & Harness Replacement		$ 250,000

PROJECT ADDRESS/SERVICE AREA

Project located at the WRRC, 795 Julien Dubuque Drive. Service area is the tri-state region.

DEPARTMENT: 43 - Water & Resource Recovery Center		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Biogas Chiller Replacement			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:		TOTAL PROJECT COST $ 58,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 58,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 58,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 58,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 58,000	$ —	$ —	$ —	$ —	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ (2,500)	$ (2,550)	$ (2,600)	$ (2,650)	$ (2,700)

PROJECT DESCRIPTION/JUSTIFICATION
The project involves replacing the existing chiller used in the gas production and handling system at the Water & Resource Recovery Center. The current chiller is an integral component of the biogas conditioning process, working alongside low-pressure and high-pressure skids to cool biogas and remove excess moisture before further compression and conditioning.

The current chiller, in service for 12 years, is approaching the end of its typical 10-15 year lifespan and has required increased maintenance over the past year to remain operational. Replacing the chiller will improve reliability, reduce downtime, and prevent moisture-related issues that could damage downstream equipment. A new, more efficient chiller will enhance the overall performance of the biogas system, lower maintenance costs, and ensure continued compliance with best practices for critical infrastructure.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other capital improvement projects.

OUTCOME
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Project located at the WRRC, 795 Julien Dubuque Drive. Service area is the tri-state region.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	WRRC Odor Monitoring System			PROJECT NO:		$ 46,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 22,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Consulting Services	$ 24,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 46,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 46,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 46,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
Project involves the installation of an odor monitoring system at the Water & Resource Recovery Center (WRRC). It consists of a network of electronic nose (e-nose) units around the perimeter of the WRRC for real-time monitoring of odor emissions from the treatment plant, helping to identify and address any potential odor issues before they impact surrounding communities. The e-nose units will be mounted on existing light poles and connected to the facility's Supervisory Control and Data Acquisition (SCADA) system.

Current odor monitoring methods rely heavily on measured reductions in hydrogen sulfide within the treatment systems, manual inspections, and community feedback. Because the WRRC is not the only odor producing facility in the city/county, tracking odor complaints have limited value as to how effective our odor reduction efforts are. The use of multiple odor detectors around the perimeter of the WRRC will allow for data-driven decision-making based on the odors actually originating from the site. The information from the odor monitoring system will allow for adjusting operations and addressing odor control activities more strategically, making it possible to target specific problem areas rather than applying general solutions with immeasurable results.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to any other CIP project. It is related to operational changes and chemical dosing activities to control odor at the WRRC.

OUTCOME
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project can be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Project located at the WRRC, 795 Julien Dubuque Drive. Improvements will benefit the surrounding neighborhoods.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2026		TOTAL PROJECT COST
43 - Water & Resource Recovery Center		8C - Business Type	Water & Resource Recovery Center Vehicle Replacements			PROJECT NO:		$ 75,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 75,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —		$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 75,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 75,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 75,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement involves purchasing two replacement vehicles used by the Water & Resource Recovery Center (WRRC), one for conducting inspections of industrial facilities as part of the industrial pretreatment program and another for conducting inspections of food establishments as part of the City's fates, oils, and grease (FOG) program.

Providing the Industrial Pretreatment Coordinator with a dedicated vehicle for traveling to industrial facilities ensures efficient and timely performance of essential inspections and compliance monitoring. The coordinator frequently visits various industrial sites to verify discharges, conduct sampling, and respond to issues—tasks that require specialized equipment that is cumbersome to transport without proper storage.

The Environmental Coordinator frequently travels to numerous food establishments to perform on-site inspections to ensure compliance with FOG regulations, thereby preventing blockages and overflows in the wastewater system. Having a dedicated vehicle enables the coordinator to carry specialized equipment and materials needed for inspections. It also allows for timely responses to potential non-compliance issues, demonstrating the City's commitment to public health, environmental protection, and effective wastewater management.

RELATIONSHIP TO OTHER PROJECTS

This CIP expense is not related to any other CIP projects.

OUTCOME

This capital improvement program expense is related to the City Council's five-year goal of a sustainable environment - preserving and enhancing natural resources.

FUNDING RESTRICTIONS

This project can be funded by Sanitary Sewer Funds.

PROJECT ADDRESS/SERVICE AREA

Equipment will be used by WRRC staff to travel to various locations throughout the city of Dubuque.

DEPARTMENT: 43 - Water & Resource Recovery Center		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Water & Resource Recovery Center Electronic Hydraulic Shop Press			YEAR FIRST SUBMITTED: 2026 PROJECT NO:		TOTAL PROJECT COST $ 13,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ 13,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —		$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 13,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 13,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This CIP provides for a 100-Ton Electric Hydraulic Shop Press. The heavy-duty, electric-powered press is designed for industrial maintenance tasks. Capable of delivering 100 tons of force, it features an adjustable work table, a hydraulic cylinder with an electric pump, and a built-in pressure gauge for precision. Its durable steel construction and safety shields ensure reliable performance and operator safety, making it ideal for pressing bearings, bushings, and other components.

The WRRC's existing press, which is over 25 years old, no longer meets current safety and operational standards. The outdated press lacks modern safety features such as shields and force gauges, increasing risks during use and limiting its functionality. A new 100-Ton Electric Hydraulic Shop Press offers significantly higher capacity and improved precision, enabling the WRRC maintenance team to perform complex repairs in-house. This upgrade will reduce reliance on external vendors, lower repair costs, and minimize equipment downtime, ensuring uninterrupted operation of critical facility systems. This investment reflects WRRC's commitment to safety, operational efficiency, and cost-effective maintenance solutions.

RELATIONSHIP TO OTHER PROJECTS
This CIP is not related to any other CIP.

OUTCOME
Financial Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery

FUNDING RESTRICTIONS
The equipment should be purchased using sanitary sewer funds.

PROJECT ADDRESS/SERVICE AREA
Equipment will be used at the WRRC, serving the greater city of Dubuque.

DEPARTMENT: 51 - Airport	STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Reconstruct Taxiway Alpha	YEAR FIRST SUBMITTED: FY 2018 PROJECT NO: 5128000008 390-2842	TOTAL PROJECT COST $ 18,709,994

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 646,319	$ 713,790	Design & Engineering	$ 1,340,000	$ 6,819,994	$ 300,000	$ —	$ —	$ —
$ 1,180,848	$ 4,290,066	Construction	$ 7,400,000	$ 1,230,000	$ 1,620,000	$ —	$ —	$ —
$ 1,827,167	$ 5,003,856	TOTAL	$ 8,740,000	$ 8,049,994	$ 1,920,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 1,000,000	FAA Entitlement Funds	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ —	$ —	$ —
$ 1,827,167	$ 3,503,470	FAA Discretionary Funds	$ 7,303,000	$ 6,244,995	$ 728,000	$ —	$ —	$ —
	$ 500,386	G.O. Debt (Sales Tax Fund 20%)	$ 437,000	$ 804,999	$ 192,000	$ —	$ —	$ —
$ 1,827,167	$ 5,003,856	TOTAL	$ 8,740,000	$ 8,049,994	$ 1,920,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This will provide for rehabilitating Taxiway Alpha over seven years and six construction phases. The preliminary design phase for the rehabilitation of Taxiway Alpha including planning, schematic design, and environmental assessment, was completed in FY22. Construction has begun on the southeast end of the Airport at the end of Runway 31 and is to include all aspects of taxiway reconstruction, including grading finishes, drainage, under drains, paving, airfield lighting, marking, and turfing. Each phase will include approximately 1,300 linear feet of Taxiway A relocation, working to the northwest at a standard parallel offset distance of 400 feet from Runway 13/31. Construction phase one of this project has been completed. Bids have been received, and the contract has been awarded for construction phase two which will be completed in calendar year 2025.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Reconstruct General Aviation Apron capital project (not funded yet).

OUTCOME

Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), DRA or Airport Operating Funds and FAA Funds.

PROJECT ADDRESS/SERVICE AREA

Dubuque Regional Airport - 11000 Airport Rd/Airfield

DEPARTMENT: 51 - Airport		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Reconstruct General Aviation Apron			YEAR FIRST SUBMITTED: FY25 PROJECT NO:		TOTAL PROJECT COST $ 2,480,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Design-Engineering	$ 415,000	$ —	$ —	$ —	$ —	$ —
		Construction	$ 2,065,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 2,480,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		FAA BIL	$ 1,516,500	$ —	$ —	$ —	$ —	$ —
		G.O. Debt (Sales Tax Fund 20%)	$ 563,500	$ —	$ —	$ —	$ —	$ —
		State Grant	$ 400,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 2,480,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will provide for maintenance of existing airfield pavement adjacent to the Fixed Base Operations and newly-constructed corporate aircraft hangars (previously the terminal building apron) identified in the most recently-completed Airport Pavement Management System update. Pavement condition indicates full reconstruction is required. Maintaining airfield pavement is included as a sponsor grant assurance when receiving Federal Aviation Administration funding.

RELATIONSHIP TO OTHER PROJECTS
This project relates to the Reconstruct Taxiway Alpha capital project (project # 5128000008).

OUTCOME
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming and FAA funds.

PROJECT ADDRESS/SERVICE AREA
11000 Airport Rd/Airfield

DEPARTMENT: 51 - Airport		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Equipment Storage Building			YEAR FIRST SUBMITTED: FY2026 PROJECT NO:		TOTAL PROJECT COST $ 275,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Design & Engineering	$ 27,500	$ —	$ —	$ —	$ —	$ —
		Construction	$ —	$ 247,500	$ —	$ —	$ —	$ —
		TOTAL	$ 27,500	$ 247,500	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		CSVI Funds	$ 27,500	$ 247,500	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 27,500	$ 247,500	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will provide for sitework, concrete floor installation, and construction of an equipment storage building. A facility for storage of equipment is needed for airfield mowers, small equipment, and an isolated bay location for approved snow and ice control products for winter storm management. Currently, airfield mowing equipment is not stored in a covered location.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), DRA Funding or IDOT Commercial Service Vertical Infrastructure funds.

PROJECT ADDRESS/SERVICE AREA
11000 Airport Road

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2016	TOTAL PROJECT COST
51 - Airport	2C - Public Works	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	PROJECT NO:	5128000017 390-2664	$ 1,425,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Design & Engineering	$ —	$ 95,000	$ 95,000	$ 95,000	$ —	$ 25,000
		Construction	$ —	$ 380,000	$ 380,000	$ 380,000	$ —	$ 150,000
$ —	$ —	TOTAL	$ —	$ 475,000	$ 475,000	$ 475,000	$ —	$ 175,000
		B. PROJECT FINANCING						
		G.O. Debt (Sales Tax Fund 20%)	$ —	$ 175,000	$ 175,000	$ 175,000	$ —	$ 175,000
$ —	$ —	State Grant	$ —	$ 300,000	$ 300,000	$ 300,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 475,000	$ 475,000	$ 475,000	$ —	$ 175,000

PROJECT DESCRIPTION/JUSTIFICATION
This will provide for asphalt repairs to the aircraft hangar area. These types of projects are coordinated with the Engineering Department to determine which repairs are needed. FY27 and FY28 funds will provide for replacing the pavement in the corporate hangar and T-hangar areas identified in the most recently-completed Airport Pavement Management System. Work includes, but is not limited to, full and partial depth patching and joint/crack sealing to prolong the life of the pavement. Iowa Department of Transportation Airport Improvement Program funds will also be used for these projects. Maintaining the airfield pavement is included as a sponsor grant assurance when receiving Federal Aviation Administration funds. FY31 funds will provide for repairing the general aviation entrance road.

RELATIONSHIP TO OTHER PROJECTS
This project is related to Reconstruct General Aviation Apron project (not funded yet).

OUTCOME
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) or DRA funding.

PROJECT ADDRESS/SERVICE AREA
11000 Airport Rd

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
51 - Airport		2C - Public Works	Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN)			FY 2012 PROJECT NO: 5128000009 390-1060		$ 100,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
	$ —	Consultant Contract	$ —	$ —	$ 100,000	$ —	$ —	$ 125,000
$ —	$ —	TOTAL	$ —	$ —	$ 100,000	$ —	$ —	$ 125,000
		B. PROJECT FINANCING						
	$ —	FAA Discretionary Funds	$ —	$ —	$ 90,000	$ —	$ —	$ 112,500
$ —	$ —	Sales Tax Fund (20%)	$ —	$ —	$ 10,000	$ —	$ —	$ 12,500
$ —	$ —	TOTAL	$ —	$ —	$ 100,000	$ —	$ —	$ 125,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for an Airport Pavement Management System (APMS) update, which is a review and analysis of all airfield pavement to document pavement condition and develop a strategy for airfield pavement maintenance. This study is required by the Federal Aviation Administration as justification for all airfield reconstruction or rehabilitation projects and facilitates capital improvement planning. Formerly, airports were required to report runway strength as a pavement condition number (PCN). The Federal Aviation Administration has updated this requirement to be in alignment with International Civil Aviation Organization guidelines and now requires airports to report runway strength as a pavement classification rating (PCR). Aircraft operators and airports use/compare these numbers to aircraft classification ratings (ACR) to determine if a pavement is suitable to operate a given aircraft on. This APMS is required every three years by the Federal Aviation Administration.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), DRA Funding or Airport Operating Funds and FAA Funds.

PROJECT ADDRESS/SERVICE AREA

11000 Airport Road/Airfield

DEPARTMENT: 51 - Airport		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Taxiway D Extension			YEAR FIRST SUBMITTED: FY25 PROJECT NO:		TOTAL PROJECT COST $ 2,940,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design/Engineering	$ —	$ —	$ —	$ 488,100	$ —	$ —
$ —		Construction	$ —	$ —	$ —	$ 2,451,900	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 2,940,000	$ —	$ —
		B. PROJECT FINANCING						
$ —		FAA Discretionary Funds	$ —	$ —	$ —	$ 2,646,000	$ —	$ —
$ —	$ —	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ 294,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 2,940,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will provide for construction of approximately 1,700 feet of taxiway between the terminal building and Runway 31. This project will increase efficiency by allowing aircraft to taxi directly to Runway 31 in lieu of back-taxiing and will significantly increase safety by not requiring aircraft to cross Runway 13/31 midfield. This project will consist of grading, storm sewer drainage and underdrains, concrete paving, taxiway edge lighting and airfield signage, pavement markings, and turf grass stabilization.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), or DRA and FAA Funds.

PROJECT ADDRESS/SERVICE AREA
11000 Airport Rd/Airfield

DEPARTMENT: 51 - Airport		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Terminal Building Modifications			YEAR FIRST SUBMITTED: FY2025 PROJECT NO: 5128000028		TOTAL PROJECT COST $ 400,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
	$ 750,000	Design	$ —	$ —	$ —	$ —	$ 400,000	$ —
	$ 4,250,000	Construction	$ —	$ —	$ —	$ —	$ —	$ 4,600,000
	$ 5,000,000	TOTAL	$ —	$ —	$ —	$ —	$ 400,000	$ 4,600,000
		B. PROJECT FINANCING						
	$ 4,750,000	FAA Discretionary Funds	$ —	$ —	$ —	$ —	$ 360,000	$ 4,140,000
		G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ —	$ 100,000
		CFC Funds	$ —	$ —	$ —	$ —	$ —	$ 150,000
		CSVI Funds	$ —	$ —	$ —	$ —	$ 40,000	$ 210,000
	$ 250,000	Airport American Rescue Plan Act Funds	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 5,000,000	TOTAL	$ —	$ —	$ —	$ —	$ 400,000	$ 4,600,000

PROJECT DESCRIPTION/JUSTIFICATION
This project will modify and expand the existing Airport terminal building hold room to provide for the upgauge and current frequency of air carrier aircraft that has taken place since the original construction. The proposed project will expand the existing hold room from 2,700 square feet to about 6,800 square feet which will provide the necessary space and passenger level of service to support simultaneous operations of two, 737-800 aircraft (189 passengers each). The hold room expansion will also include the necessary engineering, architectural, mechanical, electrical, passenger boarding bridge and furnishing improvements.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), DRA Funding, CSVI Funds or CFC Funds, and FAA funding.

PROJECT ADDRESS/SERVICE AREA
10965 Aviation Road

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY26		TOTAL PROJECT COST
51 - Airport		2C - Public Works	Airfield Runway/Taxiway Marking Improvements			PROJECT NO:		$ 412,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design-Engineering	$ 63,000	$ —	$ —	$ —	$ —	$ —
		Construction	$ 349,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 412,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Grant	$ 329,600	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Sales Tax Fund (20%)	$ 82,400	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 412,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is a Federal Aviation Administration (FAA) requirement. This will provide for the mechanical removal of existing painted markings, the layout of new markings, and repainting of both runways (18/36 and 13/31) to Federal Aviation Administration standards. During the annual FAA Part 139 inspection in 2023, the inspector noted that "existing markings are beginning to flake and peel because of the thickness of the paint. Markings are also starting to exceed the layout parameters". This project will utilize the planned closures of each runway during the next construction phase of Taxiway Alpha.

RELATIONSHIP TO OTHER PROJECTS

This project relates to the Reconstruct Taxiway Alpha project (#5128000008).

OUTCOME

Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), DRA or Airport Operating Funds and State of Iowa Funds.

PROJECT ADDRESS/SERVICE AREA

11000 Airport Road/Airfield

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Asphalt Milling Program			YEAR FIRST SUBMITTED: FY 2000 PROJECT NO: 5421000003		TOTAL PROJECT COST $ 739,616
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 92,618	$ 99,530	Construction	$ 146,379	$ 142,360	$ 145,431	$ 148,594	$ 156,852	$ 165,208
2818		Internal Costs	$ —	$ —	$ —	$ —	$ —	$ —
$ 95,436	$ 99,530	TOTAL	$ 146,379	$ 142,360	$ 145,431	$ 148,594	$ 156,852	$ 165,208
		B. PROJECT FINANCING						
$ 26,752	$ 64,913	Sales Tax Fund (30%)	$ 47,000	$ 40,000	$ 40,000	$ 40,000	$ 45,000	$ 50,000
$ 68,684		Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
	$ 34,617	Milling Revenue	$ 99,379	$ 102,360	$ 105,431	$ 108,594	$ 111,852	$ 115,208
$ 95,436	$ 99,530	TOTAL	$ 146,379	$ 142,360	$ 145,431	$ 148,594	$ 156,852	$ 165,208

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the milling of ten (10) centerline miles of asphalt streets and ten (10) centerline miles in the following years. This project provides for the hiring of a private milling contractor to grind a full-street-width pass to remove up to 2 inches of old asphalt from the street. The millings are then loaded onto city trucks and hauled to a local asphalt plant to be recycled into new hot mix asphalt. All milling is done by a private contractor with cleanup, hauling, and repaving of the streets completed by Public Works department crews. Keeping road pavement in good shape saves money and energy and reduces greenhouse gas emissions, more than offsetting pollution generated during road construction, according to a new study. Over the past twenty-six years, the Public Works Department has made great progress in maintaining Dubuque's asphalt pavements by completing overlay projects on 247,10 centerline miles of asphalt streets. Since January 1, 2014, the City has been required to construct or reconstruct virtually all curb ramps at all street intersections and crosswalks included in the annual asphalt overlay program forcing a reduction in centerline miles overlayed.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the ADA curb ramp replacement project 5421000002 and curb replacement project (#5421000001).

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2000	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	Asphalt Milling Program	PROJECT NO:	5421000003	$ 739,616

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	ADA Curb Ramp Program	FY 2006	
			PROJECT NO: 5421000002	$ 4,504,834

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 53,388	$ 65,000	Engineering Services	$ 45,000	$ 30,000	$ 40,000	$ 35,000	$ 50,000	$ 57,000
$ 201,446	$ 685,000	Construction	$ 855,000	$ 420,000	$ 460,000	$ 465,000	$ 500,000	$ 543,000
$ 254,834	$ 750,000	TOTAL	$ 900,000	$ 450,000	$ 500,000	$ 500,000	$ 550,000	$ 600,000
		B. PROJECT FINANCING						
$ 226,096	$ 750,000	Sales Tax Fund (30%)	$ 900,000	$ 450,000	$ 500,000	$ 500,000	$ 550,000	$ 600,000
$ 28,738	$ —	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 254,834	$ 750,000	TOTAL	$ 900,000	$ 450,000	$ 500,000	$ 500,000	$ 550,000	$ 600,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for an annual program to install ADA curb ramps at various locations throughout the city in conjunction with the Public Works five (5) centerline mile asphalt overlay program and also in the following years. This program is managed by the Engineering Department and coordinated with the Public Works Department's asphalt overlay program. In July of 2013, the Iowa Department of Transportation (IDOT) received additional information from the Federal Department of Justice further clarifying what constitutes resurfacing. Based on these clarifications, as of January 1, 2014, any alterations to an existing street's crosswalk, including asphalt resurfacing and "mill and fill" projects, require that existing curb ramps adhere to the latest ADA standards. While many of these corners have existing ramps, only a few of Dubuque's streets and alleys have curb ramps that meet current ADA standards. This project ensures that each intersection would be retrofitted with ADA-mandated curb ramps when a street receives a maintenance overlay. With the installation and upgrade to the ADA curb ramps as part of the asphalt overlay program, we improve accessibility for those with disabilities in our community as well as pedestrians seeking to travel the streets and sidewalks safely.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Asphalt Milling Program, CIP # 5421000003.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	Curb Replacement Program	FY 2000	$ 150,000
			PROJECT NO: 5421000001	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 8,000	Engineering Services	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000
$ 1,054	$ 42,000	Construction	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000	$ 26,000
$ 1,054	$ 50,000	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
		B. PROJECT FINANCING						
$ 1,054	$ 50,000	Sales Tax Fund (30%)	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ 1,054	$ 50,000	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for an annual program to replace deteriorated curb and gutter and related pavement at locations throughout the city. Priority is given to streets scheduled for the Public Works Department's asphalt paving program and projects associated with improvements to sidewalks and driveways by homeowners. All work is done by private contractors. This project supplements the Public Works Department's regular curb reconstruction program. There are many streets in Dubuque that have good driving surfaces but have badly deteriorated limestone or concrete curbing. This program provides for hiring private contractors to replace curbing in poor condition on streets that are not scheduled, or anticipated to be scheduled, for reconstruction. Priority is also given to replacing poor curbing on streets where ADA curb ramps are being installed. On any given year, the Public Works Department receives numerous curb replacement requests related to the asphalt overlay program and property owner projects that are not able to be completed due to workloads.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Asphalt Milling Program and the ADA Curb Ramp Program

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works	2C - Public Works	Concrete Street Section Repair Program	PROJECT NO:	FY 1995	$ 115,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 10,000	Engineering Services	$ 4,000	$ 2,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000
	$ 40,000	Construction	$ 21,000	$ 13,000	$ 21,000	$ 21,000	$ 21,000	$ 21,000
$ —	$ 50,000	TOTAL	$ 25,000	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
		B. PROJECT FINANCING						
	$ 50,000	Sales Tax Fund (30%)	$ 25,000	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ 50,000	TOTAL	$ 25,000	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for hiring private contractors to remove and replace, or assist the Public Works Department in removing and replacing, deteriorated concrete panels in concrete streets. All work is closely coordinated with, or under the direction of, the Engineering Department and its street reconstruction program. Many concrete streets in the City are in need of full-depth concrete section replacement. Defects such as offset or spalling transverse joints create a poor riding surface. Surface and joint defects usually lead to other pavement deformation, such as pavement blow ups, settlements, cracks, and/or potholes. Timely panel replacements and section repairs extend the life of these concrete streets and usually preclude the need for asphalt overlays or total reconstruction projects.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Street Sign and Post Replacement Project			YEAR FIRST SUBMITTED: FY 2008 PROJECT NO:		TOTAL PROJECT COST $ 100,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
	$ 15,000	Signage	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ 15,000	TOTAL	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
		B. PROJECT FINANCING						
	$ 15,000	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ 15,000	TOTAL	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace traffic and street name signs, along with rusted and/or twisted street and traffic signposts and poles, located along street right-of-way throughout the city. Progress has been made over the past years to replace street name signs with new signs that meet federal requirements for size and reflectivity, as required by the Federal Manual on Uniform Traffic Control Devices. However, regulatory, warning, and ground-mounted guide signs must be more reflective than many of the City's current signs are. While all compliance dates for replacing sub-standard signs have been removed from the Federal Register, the responsibility to upgrade replacement signs to the new standard has not been diminished; therefore, all new signs that are installed must meet the new standards. This project also provides for the replacement of older signposts and poles with new powder-coat-painted channel posts, square tubing galvanized posts or 2" powder- coat-painted poles. Galvanized or powder-coated signposts and poles are much more resistant to corrosion and discoloration due to abrasion, winter weather, exposure to chlorides, and UV rays. Replacing Dubuque's substandard signs, and concurrently replacing the old signposts and poles, would significantly improve public right-of-way aesthetics.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Floodwall Post-Flood Repair Program			YEAR FIRST SUBMITTED: FY 2000 PROJECT NO:		TOTAL PROJECT COST $ 115,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
	$ 10,000	Construction	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ 10,000	TOTAL	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
		B. PROJECT FINANCING						
	$ 10,000	Sales Tax Fund (30%)	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ 10,000	TOTAL	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for an annual program to perform post-flood repairs and Corps-of-Engineers-required maintenance along the City's flood control protection system. This project supplements the Public Works Department's floodwall operations activity budget by providing funding that would allow for post-flood and Corps-of-Engineers-required infrastructure repairs. As the floodwall's infrastructure age and the frequency of flood events continues to increase, the almost-regular need for extraordinary repairs also has increased. This appropriation request would provide adequate funds to perform timely repairs, which in turn assures the integrity of the flood control system. Repairs may include rip-rap replacement, pump overhauls, gate repairs, floodwall, and levee repairs, dredging, debris removal, and associated storm sewer outlet remedial work.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA

Along the 5.8 mile Flood Control System

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Municipal Services Center Roof Replacement			YEAR FIRST SUBMITTED: 2023 PROJECT NO:		TOTAL PROJECT COST $ 551,730
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Design	$ —	$ 54,782	$ —	$ —	$ —	$ —
		Construction	$ —	$ 496,948	$ —	$ —	$ —	$ —
		TOTAL	$ —	$ 551,730	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Sales Tax Fund (30%)	$ —	$ 551,730	$ —	$ —	$ —	$ —
		TOTAL	$ —	$551,730	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will provide funds for the replacement of the roof at the Municipal Services Center. The facility was constructed and opened in 2005, and the expected life of a roof is 15-20 years and has experienced extensive leaking over the last 5 years. Replacing the roof will allow the building to function as designed and continue to protect millions of dollars in equipment and vehicles housed within.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%), Garage, Refuse and Road Use Tax funds.

PROJECT ADDRESS/SERVICE AREA
The Municipal Services Center is located at 925 Kerper Court.

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Fuel Island Rehabilitation			YEAR FIRST SUBMITTED: 2026 PROJECT NO:		TOTAL PROJECT COST $ 510,200
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering/Design	$ 95,800	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 414,400	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 510,200	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ 510,200	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 510,200	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the rehabilitation of the fuel island at the Municipal Services Center. The fuel stations would be used to fuel vehicles used by various City departments and parked at the Municipal Services Center. In Fiscal Year 2025, the Fuel Island went down during a historic snow storm, rendering the card reader kiosk unusable. While looking for an interim solution, the underground tanks were found to not had ongoing maintenance completed, leaving an estimated ten year life left on them.

RELATIONSHIP TO OTHER PROJECTS

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Electric Vehicle Charging Infrastructure Located at the Municipal Services Center			YEAR FIRST SUBMITTED: FY 2021 PROJECT NO: 5429900008 300-2908, 810-2908		TOTAL PROJECT COST $ 157,222
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ 39		Design and Engineering		$ —	$ —	$ —	$ —	$ —
$ 122,241		Construction	$ —	$ —	$ —	$ 157,222	$ —	$ —
$ 122,280	$ —	TOTAL	$ —	$ —	$ —	$ 157,222	$ —	$ —
		B. PROJECT FINANCING						
$ —		Sales Tax Fund (30%)	$ —	$ —	$ —	$ 157,222	$ —	$ —
$ 122,280		Garage Service Fund						
$ 122,280	$ —	TOTAL	$ —	$ —	$ —	$ 157,222	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the installation of electric vehicle charging stations at the Municipal Services Center. The charging stations would be used to charge electric vehicles used by various City departments and parked at the Municipal Services Center. In Fiscal Year 2023, the design for the underground infrastructure for a total of 22 charging stations serving 41 current parking spaces at the Municipal Services Center was completed. In Fiscal Year 2029, sixteen additional charging stations would be installed to support 29 parking spaces as the need for charging stations increases.

RELATIONSHIP TO OTHER PROJECTS
The project is not related to other capital projects.

OUTCOME
Sustainable Environment: Create a network of electric charging stations through public-private partnerships

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%).

PROJECT ADDRESS/SERVICE AREA
City Wide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Paver Replacement			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:		TOTAL PROJECT COST $ 610,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ —	$ 610,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 610,000	$ —
		B. PROJECT FINANCING						
		Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ 610,000	
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 610,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the replacement of the Public Works Department's paving machine. This machine is over 20 years old and has broken down multiple times over the last four (4) years. The paver is utilized by staff to complete the annual overlay program. Hot mix asphalt is put into the machine and is then laid flat by the screen attached on the back end. Once that has been laid, a roller comes behind to compact the hot mix into a smooth top lift of road.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Asphalt Milling Program (#5421000003)

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded by General, Sales Tax Fund (30%) and Road Use Tax Funding.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Wheel Loader Purchase - 3209			YEAR FIRST SUBMITTED: 2022 PROJECT NO:		TOTAL PROJECT COST $ 275,520
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
	$ —	Equipment	$ —	$ —	$ 275,520	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 275,520	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ —	$ 275,520	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 275,520	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project would provide for the replacement of unit # 3209, a 2009 John Deere 624K wheel loader. The replacement wheel loader will be equipped with a front-mount snow plow with plow gate attachment. During the warm weather months, wheel loaders are used to lift and load stone, asphalt, and demolition materials on various street and sewer maintenance repair projects. During the winter months, wheel loaders are used to not only plow streets and cul-de-sacs during major winter snow storms, but also subsequently remove snow accumulations from downtown streets and residential cul-de-sacs.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2025 PROJECT NO: 720-		TOTAL PROJECT COST
54 - Public Works		2C - Public Works	Aerial Bucket Truck Replacement - 3230					$ 327,540
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment Purchase	$ —	$ 327,540	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 327,540	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ 327,540	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 327,540	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project would provide funds for the replacement of one aerial bucket truck equipped with an electrical-hydraulic boom system. The unit being replaced is unit #3230, a 2019 Ford F 550 4x4 with an aerial bucket unit, after 8 years of service. This truck is used by our traffic signal technicians to perform necessary maintenance and repairs to all city-owned traffic control equipment, streetlights, security camera equipment, and related electrical systems. It is estimated that this truck will be driven over 100,000 miles before its tentative trade-in date. It is important that this unit is replaced on a timely basis to ensure that it retains fair trade-in value and is always ready to perform timely repairs to Dubuque's growing number of signalized intersections, expanding security camera system, and numerous city-owned street lights.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects

OUTCOME
Financially Responsible, High Performance City Organization: Provide City services responsive to the community

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Funds (30%) or Road Use Tax Funds

PROJECT ADDRESS/SERVICE AREA
This unit is used citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	58,000 Gross Vehicle Weight Dump Trucks	FY 2000	
			PROJECT NO: 5429900010	250-2039, 300-2039
				$ 1,721,768

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 559,811	$ 573,806	$ 588,151	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 559,811	$ 573,806	$ 588,151	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ 559,811	$ 573,806	$ 588,151	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 559,811	$ 573,806	$ 588,151	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of six (6) of the Public Works Department's seven 58,000 gross vehicle weight (GVW) street maintenance/snow and ice control dump trucks. The new trucks will be purchased with 58,000 GVW chassis and equipped with combination dump/spreader boxes, front plow mounts and wing snowplow blades, along with other related snow and ice control equipment. The vehicle # and corresponding replacement years is as follows:

FY2026 :: NEW Tandem & 4004
FY2027 :: 3223 & 4003
FY2028 :: 3207 & 3233
FY2029 :: 3222

These units are used year-round for both street maintenance projects and snow and ice control. In the winter months, these trucks are used to apply deicer material and plow snow accumulations during, and immediately after, winter storms. The trucks are also used to haul snow during cleanup operations after winter storms. During the warm weather months, these units are used to haul asphalt for our street paving program, and stone, rock, curb, and concrete for other street maintenance projects. After eight years of continuous use, the trucks will be due for replacement.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project can only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

DEPARTMENT: 54 - Public Works	STATE PROGRAM: 2C - Public Works	PROJECT TITLE: 44,000 GVW Dump Truck Replacement	YEAR FIRST SUBMITTED: FY 2017 PROJECT NO:	TOTAL PROJECT COST $ 473,804

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 200,000	Equipment	$ —	$ —	$ 231,124	$ 242,680	$ —	$ —
$ —	$ 200,000	TOTAL	$ —	$ —	$ 231,124	$ 242,680	$ —	$ —
		B. PROJECT FINANCING						
	$ 200,000	Sales Tax Fund (30%)	$ —	$ —	$ 231,124	$ 242,680	$ —	$ —
$ —	$ 200,000	TOTAL	$ —	$ —	$ 231,124	$ 242,680	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of seven (7) of the nine (9) Public Works Department's 35,000 - 44,000 gross vehicle weight (GVW) street maintenance and snow/ice control dump trucks. These trucks are equipped in various configurations to provide operators with the tools to meet the goals of Dubuque's snow and ice control program. All trucks are recommended for replacement based on an eight (8) year replacement schedule:

FY2026 :: 3206, 3236, & 3241
FY2027 :: 3201, 3203, & 3204
FY2028 :: 3201
FY2029 :: 3212

All units will be replaced with 44,000 GVW and will be equipped with a combination dump/spreader box and front-mounted snowplow. Some will also be equipped with a wing blade plow. All of these trucks are used year-round, with warm weather work dedicated to street paving and repair.They are used in the winter of plowing and deicing operations.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
54 - Public Works	2C - Public Works	Combination Jet/Vac Sewer Maintenance Truck Replacement - 2703	2023 PROJECT NO: 5481500004-611-67270 & 5481500004-621-67270	$ 45,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 405,000	Equipment Purchase	$ 45,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 405,000	TOTAL	$ 45,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 360,000	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 45,000	Stormwater Construction Fund	$ 45,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 405,000	TOTAL	$ 45,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the replacement of sewer maintenance unit # 2703. This unit is a 2014 Freightliner. It is used daily to clean sewer pipe manholes for the City's gravity-flow sanitary sewer collection system and the City's stormwater collection systems. The self-contained, high-pressure water jet and vacuum units use various types of cleaner heads to remove debris and roots form Dubuque’s sanitary sewer system to prevent basement backups and above-ground overflows. This unit is also used to clean storm sewer pipes, intakes and litter control baskets along the Bee Branch waterway. Replacing this unit in 2030 will provide the Public Works Department with a reliable unit for maintaining Dubuque's sanitary sewer system, as required by the United States Environmental Protection Agency (EPA) and the federal Clean Water Act.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital improvement projects

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary or Storm Sewer Construction Fund

PROJECT ADDRESS/SERVICE AREA

This unit is used citywide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Municipal Services Center Roof Replacement			YEAR FIRST SUBMITTED: 2023 PROJECT NO:		TOTAL PROJECT COST $ 551,730
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Design	$ —	$ 29,980	$ —	$ —	$ —	$ —
		Construction	$ —	$ 271,910	$ —	$ —	$ —	$ —
		TOTAL	$ —	$ 301,890	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Garage Service Fund	$ —	$ 197,790	$ —	$ —	$ —	$ —
		Refuse Collection Fund	$ —	$ 104,100	$ —	$ —	$ —	$ —
		TOTAL	$ —	$ 301,890	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project will provide funds for the replacement of the roof at the Municipal Services Center. The facility was constructed and opened in 2005, and the expected life of a roof is 15-20 years and has experienced extensive leaking over the last 5 years. Replacing the roof will allow the building to function as designed and continue to protect millions of dollars in equipment and vehicles housed within.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital improvement projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%), Garage, Refuse and Road Use Tax funds.

PROJECT ADDRESS/SERVICE AREA

The Municipal Services Center is located at 925 Kerper Court.

DEPARTMENT: 54 - Public Works	STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Sanitary Sewer Root Foaming	YEAR FIRST SUBMITTED: FY 2000 PROJECT NO: 5481500003	TOTAL PROJECT COST $ 125,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 31,881	$ 50,000	Consultant Services	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ 31,881	$ 50,000	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
		B. PROJECT FINANCING						
$ 31,881	$ 50,000	Sanitary Sewer Construction Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ 31,881	$ 50,000	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to hire a private contractor to chemically treat up to 12,000 lineal feet of sanitary sewer lines throughout the city each year. Tree roots in sanitary sewer lines are one of the major causes of sanitary sewer clogs, backups into homes, and overflows onto streets and private properties. Tree roots are extremely invasive when seeking moisture and typically invade sanitary sewer pipes through cracks and open joints. They then grow into thick natural curtains, collecting solids and greases and eventually causing major clogs, backups, and overflows. In-pipe chemical treatment of roots kills the invasive roots and mitigates future root growth for up to five years. This annual program reduces the number of sanitary sewer overflows and the number of private homes damaged due to sewer backups each year. This program is also noted in the City's Capacity, Management, Operations, and Maintenance (CMOM) Program, which was approved by the United States Environmental Protection Agency in 2012.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by the Sanitary Sewer Construction Fund.

PROJECT ADDRESS/SERVICE AREA
City Wide

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Solid Waste Collection Vehicles - 3401 & 3405			YEAR FIRST SUBMITTED: FY 2017 PROJECT NO:		TOTAL PROJECT COST $ 220,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Equipment (3401)	$ 220,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 1,113,843	Equipment (3402, 3408 & 3409)	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 1,113,843	TOTAL	$ 220,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 189,412	Refuse Collection Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 873,700	G.O. Debt (Refuse)	$ 220,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 50,731	Sales Tax Fund (20%)	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 1,113,843	TOTAL	$ 220,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2026 (# 3401).

The different styles of trucks will be used to collect customers' garbage, bulky items, recyclables, and yard waste and/or food scraps manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated sideloaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS
This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2017		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3404 & 3410			PROJECT NO:		$ 375,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment (3405)	$ —	$ 375,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 375,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Refuse Collection Fund	$ —	$ —	$ —	$ —	$ —	$ —
		G.O. Debt (Refuse)	$ —	$ 375,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 375,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2027 (#3405). The different styles of trucks will be used to collect customers' garbage, bulky items, recyclables, and yard waste and/or food scraps manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3403 & 3407			FY 2017 PROJECT NO: 5429900003 670-1533		$ 595,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment (3402 & 3403)	$ —	$ —	$ 595,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 595,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Refuse Collection Fund	$ —	$ —	$ —	$ —	$ —	$ —
		G.O. Debt (Refuse)	$ —	$ —	$ 595,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 595,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This annual project provides for the replacement of two (2) solid waste collection vehicles in FY2028 (#3402 & #3403). The different styles of trucks will be used to collect customers' garbage, bulky items, recyclables, and yard waste and/or food scraps manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated sideloaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3412 & 3413			FY 2017 PROJECT NO: 5429900003 670-1533		$ 375,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment (3412 & 3413)	$ —	$ —	$ —	$ 375,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 375,000	$ —	$ —
		B. PROJECT FINANCING						
		Refuse Collection Fund	$ —	$ —	$ —	$ —	$ —	$ —
		G.O. Debt (Refuse)	$ —	$ —	$ —	$ 375,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 375,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This annual project provides for the replacement of two (2) solid waste collection vehicles in FY2029 (#3412 & #3413). The different styles of trucks will be used to collect customers' garbage, bulky items, recyclables, and yard waste and/or food scraps manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated sideloaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2017	TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Solid Waste Collection Vehicles - 3411 & 540003			PROJECT NO:	5429900003 670-1533	$ 845,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment (3410,3404,3407)	$ —	$ —	$ —	$ —	$ 845,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 845,000	$ —
		B. PROJECT FINANCING						
		Refuse Collection Fund	$ —	$ —	$ —	$ —	$ —	$ —
		G.O. Debt (Refuse)	$ —	$ —	$ —	$ —	$ 845,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 845,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This annual project provides for the replacement of three (3) solid waste collection vehicles in FY2030 (#3410, #3404, #3407). The different styles of trucks will be used to collect customers' garbage, bulky items, recyclables, and yard waste and/or food scraps manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated sideloaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

FUNDING RESTRICTIONS

This project may only be funded by Refuse Collection Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	Gas Field Well Leachate Pump Project			FY2023		
						PROJECT NO:	5484000009-950-67270	$ 75,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 25,000	Pumps, installation, etc.	$ 25,000	$ 25,000	$ 25,000	$ —	$ —	$ —
$ —	$ 25,000	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 25,000	DMASWA Fund	$ 25,000	$ 25,000	$ 25,000	$ —	$ —	$ —
$ —	$ 25,000	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the replacement of the landfill gas well pumps. Per the agreement with Dubuque Gas Producers, the DMASWA is responsible for all leachate management from the gas wells, including new wells as identified by DGP.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Sustainable Environment: Maintain/enhance air quality.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Sewer Line Extension			YEAR FIRST SUBMITTED: FY2025 PROJECT NO:		TOTAL PROJECT COST $ 250,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Pipe and installation	$ 250,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 250,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 250,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 250,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for a sewer line extension to decouple the landfill building sanitary from the leachate sanitary to prevent methane gas backflow.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Sustainable Environment

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2000	TOTAL PROJECT COST
54 - Public Works	8C - Business Type	Landfill Waste Minimization Grant Project	PROJECT NO:	8284000011-950-64135	$ 450,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 75,000	Awarded Grant Funding	$ 75,000	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
$ —	$ 75,000	TOTAL	$ 75,000	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
		B. PROJECT FINANCING						
$ —	$ 75,000	DMASWA Fund	$ 75,000	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
$ —	$ 75,000	TOTAL	$ 75,000	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides supplemental funds for the Landfill Waste Minimization Grants Project due to funds being reduced by the Board to $75,000 per year until FY2026 in order to support the UD Campus Sustainability Position ($25,000). The DMASWA offers funding of up to $25,000 to successful applicants whose efforts result in effective waste minimization and/or related education in Dubuque County. Waste minimization efforts for the purposes of this grant include, but are not limited to: composting, hazardous materials disposal and alternatives, recycling, reuse methods, source reduction.

RELATIONSHIP TO OTHER PROJECTS
This is not related to other projects.

OUTCOME
Sustainable Environment: Reduce the community's carbon footprint (50% by 2030).

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2000		TOTAL PROJECT COST
54 - Public Works		8C - Business Type	EMS - Grant Matching Funds			PROJECT NO:		$ 125,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Awarded Grant Funding	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ —	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ —	TOTAL	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides matching funds for Environmental Management System Grants from the Iowa Department of Natural Resources. There are two EMS Grant funding opportunities in October in March of each fiscal year.

RELATIONSHIP TO OTHER PROJECTS
This is not related to other projects.

OUTCOME
Sustainable Environment: Reduce the community's carbon footprint (50% by 2030).

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Compactor Rebuild Purchase			YEAR FIRST SUBMITTED: FY2023 PROJECT NO:		TOTAL PROJECT COST $ 800,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment Rebuild	$ 800,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 800,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 800,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 800,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides fund to rebuild the Landfill compactor, unit #3471. Project replaces/repairs all critical operating components including the powertrain and supporting components.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Portable Litter Fencing			YEAR FIRST SUBMITTED: FY2024 PROJECT NO:		TOTAL PROJECT COST $ 255,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Equipment Rebuild	$ 85,000	$ 85,000	$ 85,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 85,000	$ 85,000	$ 85,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 85,000	$ 85,000	$ 85,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 85,000	$ 85,000	$ 85,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This improvement package is to replace portable litter fencing which has reached the end of its service life and provide additional portable units to be used near the open face area at the landfill. Containing litter within the working area is the most effective way to manage litter caused by lightweight plastic materials, such as bags and films, which often come in loose loads to the facility.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Rolloff Container - Glass			YEAR FIRST SUBMITTED: FY2026 PROJECT NO:		TOTAL PROJECT COST $ 12,100
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Equipment Rebuild	$ 12,100	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 12,100	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 12,100	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 12,100	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This improvement package is to replace portable litter fencing which has reached the end of its service life and provide additional portable units to be used near the open face area at the landfill. Containing litter within the working area is the most effective way to manage litter caused by lightweight plastic materials, such as bags and films, which often come in loose loads to the facility.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Tarpomatic Replacement Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO: 8284000010-950-67270		TOTAL PROJECT COST $ 95,082
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ 70,000	Equipment	$ —	$ —	$ —	$ —	$ 95,082	$ —
$ —	$ 70,000	TOTAL	$ —	$ —	$ —	$ —	$ 95,082	$ —
		B. PROJECT FINANCING						
$ —	$ 70,000	DMASWA Fund	$ —	$ —	$ —	$ —	$ 95,082	$ —
$ —	$ 70,000	TOTAL	$ —	$ —	$ —	$ —	$ 95,082	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill's Tarpomatic, unit #3458. The Tarpomatic machine is used to unspool alternative daily cover tarps, which are used to cover the daily waste delivered to the facility to reduce the use of soil in the landfill cell and increase waste capacity. This equipment is on a 15 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Organics Management Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO:		TOTAL PROJECT COST $ 75,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Fees	$ 75,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 75,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 75,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 75,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the costs associated with having a consultant assist with the evaluation of options for organic materials, including food waste.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Landfill Permit Renewal Project.

OUTCOME
Sustainable Environment: Reduce the community's carbon footprint (50% by 2030).

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Gas System Air Compressor Replacement Project			YEAR FIRST SUBMITTED: FY2023 PROJECT NO:		TOTAL PROJECT COST $ 25,394
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Air Compressor	$ 25,394	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 25,394	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 25,394	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 25,394	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project request is to replace the gas system air compressor. The air compressor supports the pneumatic pumps in the Landfill well field.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Title V (Emission) Permit Renewal Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO:		TOTAL PROJECT COST $ 20,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Fees	$ 20,000	$ —	$ —	$ —	$ —	$ 22,082
$ —	$ —	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ 22,082
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 20,000	$ —	$ —	$ —	$ —	$ 22,082
$ —	$ —	TOTAL	$ 20,000	$ —	$ —	$ —	$ —	$ 22,082

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the costs associated with having a consultant assist with updating the Landfill's Title V (emissions) operation permit renewal process, including supporting documentation.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Landfill Permit Renewal Project.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Wheel Loader Replacement Project			YEAR FIRST SUBMITTED: FY2023 PROJECT NO:		TOTAL PROJECT COST $ 486,793
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ 486,793	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 486,793	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ 486,793	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 486,793	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the replacement of the current wheel loader. The current wheel loader is a 2016 JD624k with 5,008 hours and is on a 13-year replacement schedule. The wheel loader is used to load materials, clean debris off roads, plow snow, and support other onsite activities.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Cell 9 Abutment Phase 2 Project			YEAR FIRST SUBMITTED: FY2023 PROJECT NO:		TOTAL PROJECT COST $ 1,000,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construct Liner	$ 1,000,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 1,000,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 1,000,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 1,000,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for future airspace needs as identified in the DMASWA lifecycle plan by adding another abutment liner to expand cell 9.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City Infrastructure and facilities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill 3C Project			YEAR FIRST SUBMITTED: FY2023 PROJECT NO:		TOTAL PROJECT COST $ 4,000,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Buildout	$ 4,000,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 4,000,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 4,000,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 4,000,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the completion of the 3C project.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City Infrastructure and facilities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Shop Renovation			YEAR FIRST SUBMITTED: FY2023 PROJECT NO:		TOTAL PROJECT COST $ 200,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Buildout	$ 200,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 200,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 200,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 200,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the completion of the 3C project.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City Infrastructure and facilities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Batwing Replacement Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO:		TOTAL PROJECT COST $ 34,869
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ 34,869	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 34,869	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ 34,869	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 34,869	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill batwing mower. This equipment is on a 15 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Permit Renewal Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO:		TOTAL PROJECT COST $ 55,204
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Fees	$ —	$ 55,204	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 55,204	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ 55,204	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 55,204	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the costs associated with having a consultant assist with the landfill permit renewal process, which occurs every 5 years.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Financially Responsible, High Performance City Organization: Provide City services responsive to the community.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Half Ton Truck Replacement Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO:		TOTAL PROJECT COST $ 50,677
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 50,677	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 50,677	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ 50,677	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 50,677	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill half ton truck, unit #3450. This equipment is on a 10 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Minivan Replacement Project			YEAR FIRST SUBMITTED: FY2025 PROJECT NO:		TOTAL PROJECT COST $ 58,583
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ 58,583	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 58,583	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ 58,583	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 58,583	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill minivan, unit #3470. This equipment is on a 10 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill UTV Replacement Project			YEAR FIRST SUBMITTED: FY2025 PROJECT NO:		TOTAL PROJECT COST $ 30,600
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ 30,000	Equipment	$ 30,600	$ —	$ —	$ —	$ —	$ —
$ —	$ 30,000	TOTAL	$ 30,600	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 30,000	DMASWA Fund	$ 30,600	$ —	$ —	$ —	$ —	$ —
$ —	$ 30,000	TOTAL	$ 30,600	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill UTV, unit #3482. This equipment is on a 10 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Forklift Replacement			YEAR FIRST SUBMITTED: FY2025 PROJECT NO:		TOTAL PROJECT COST $ 30,690
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ —	$ 30,690	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 30,690	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ —	$ 30,690	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 30,690	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill forklift, unit #3464. This equipment is on a 10 year replacement schedule. .

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Website Redesign Project			YEAR FIRST SUBMITTED: FY 2025 PROJECT NO:		TOTAL PROJECT COST $ 20,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Website Redesign	$ —	$ 20,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 20,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ 20,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 20,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the Landfill website redesign, which is on a 6 year cycle.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Sustainable Environment: Become a resilient City using sustainable and affordable technology for water, energy, transportation, health and wellness, discard, community engagement – a model community for the world so that residents and businesses can make more informed choices with limited resources.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Alternative Energy Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO:		TOTAL PROJECT COST $ 50,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Feasibility Study	$ —	$ —	$ 50,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 50,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ 50,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 50,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the an alternative energy study to determine potential uses of the facility land, including the closed landfill cells, for alternative energy generation.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Sustainable Environment: Reduce the community's carbon footprint (50% by 2030).

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Plan Updates Project			YEAR FIRST SUBMITTED: FY2024 PROJECT NO:		TOTAL PROJECT COST $ 27,061
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Fees	$ 27,061	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 27,061	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ 27,061	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 27,061	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds for the costs associated with having a consultant assist with updating the Landfill's various safety and regulatory required plans, including the SPCC, SWPPP, NPDES, and ERRAP.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Landfill Permit Renewal Project.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities.

FUNDING RESTRICTIONS
This project can only be funded by DMASWA Funds

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Mechanical Service Truck Replacement Project			YEAR FIRST SUBMITTED: FY 2022 PROJECT NO:		TOTAL PROJECT COST $ 95,607
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ —	$ 95,607	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 95,607	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ —	$ 95,607	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 95,607	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill mechanical service truck, unit #3450. This equipment is on a 10 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA Funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Dozer Replacement Project			YEAR FIRST SUBMITTED: FY2024 ACTIVITY NO:		TOTAL PROJECT COST $ 593,500
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ —	$ 593,500	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 593,500	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ —	$ 593,500	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 593,500	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to replace the Landfill dozer, unit #3455. This equipment is on a 12 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Dozer Rebuild/Replacement Project			YEAR FIRST SUBMITTED: FY2025 PROJECT NO:		TOTAL PROJECT COST $ 296,750
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ 296,750	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 296,750	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ 296,750	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 296,750	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to rebuild/replace the Landfill dozer, unit #3453. This equipment is on a 6 year rebuild & 12 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT: 54 - Public Works		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Landfill Dozer Rebuild/Replacement Project			YEAR FIRST SUBMITTED: FY2025 PROJECT NO:		TOTAL PROJECT COST $ 256,900
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Equipment	$ —	$ —	$ —	$ —	$ 256,900	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 256,900	$ —
		B. PROJECT FINANCING						
$ —	$ —	DMASWA Fund	$ —	$ —	$ —	$ —	$ 256,900	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 256,900	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides funds to rebuild/replace the Landfill dozer, unit #3456. This equipment is on a 6 year rebuild & 12 year replacement schedule.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS
This project can only be funded using DMASWA funds.

PROJECT ADDRESS/SERVICE AREA
101 Airborne Road/ DMASWA Landfill Facility

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Storm Sewer - General Replacements	FY 2012	
			PROJECT NO: 5586500001	
			720-1066	$ 510,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 42,014	$ 40,000	Engineering Services	$ 40,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ 61,191	$ 60,000	Construction	$ 60,000	$ 70,000	$ 70,000	$ 75,000	$ 75,000	$ 80,000
$ 103,205	$ 100,000	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 105,000	$ 105,000	$ 110,000
		B. PROJECT FINANCING						
$ 103,205	$ 100,000	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 105,000	$ 105,000	$ 110,000
$ 103,205	$ 100,000	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 105,000	$ 105,000	$ 110,000

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the unanticipated replacement of stormwater management facilities within the City's storm sewer system. While efforts are taken to identify and prioritize and proactively replace storm sewer facilities (intakes, manholes, storm sewer pipes, culverts, ditches, detention basins, etc.), this funding allows for addressing facilities found to have deteriorated to the extent that they are more likely to fail if not replaced in the short term.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA
This project funds improvements at various locations throughout the city.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Catch Basin Reconstruction	FY 2012	
			PROJECT NO: 5586500002	
			720-1081	$ 455,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 10,500	Design & Engineering	$ 11,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ 5,197	$ 43,500	Construction	$ 44,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 75,000
$ 5,197	$ 54,000	TOTAL	$ 55,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
		B. PROJECT FINANCING						
$ 5,197	$ 54,000	Stormwater Construction Fund	$ 55,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
$ 5,197	$ 54,000	TOTAL	$ 55,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding for the reconstruction of catch basins due to their condition and effectiveness. It also provides for the systematic replacement of the approximately 800 older model curb opening style catch basins throughout the city which were the standard prior to 1990. The current standard catch basin is much more efficient at collecting stormwater than the old style catch basins. Old catch basins do not collect the desired amount of street drainage causing unnecessary street flooding. Some old style catch basins have larger openings which can pose a safety risk to pedestrians. Finally, this project provides funding to replace catch basins as needed as part of the City's annual asphalt overlay program.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA

The improvements occur at various locations to be determined.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2014	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Drain Tile Program	PROJECT NO:	5586500003 720-1354	$ 520,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 2,810		Design & Engineering	$ 10,000	$ 10,000	$ 12,000	$ 12,000	$ 10,000	$ —
$ 63,326		Construction	$ 90,000	$ 90,000	$ 92,000	$ 104,000	$ 90,000	$ —
$ 66,136	$ —	TOTAL	$ 100,000	$ 100,000	$ 104,000	$ 116,000	$ 100,000	$ —
		B. PROJECT FINANCING						
$ 66,136		Stormwater Construction Fund	$ 100,000	$ 100,000	$ 104,000	$ 116,000	$ 100,000	$ —
$ 66,136	$ —	TOTAL	$ 100,000	$ 100,000	$ 104,000	$ 116,000	$ 100,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the installation of drain tile to collect sump pump discharge and direct it to a storm sewer. A significant number of homes in Dubuque utilize sump pumps to prevent groundwater from damaging basements. In many instances, sump pump discharge is directed through the curb into the street. While streets serve as part of the public stormwater drainage system, constant flow of tile discharge can damage streets and, in some instances, result in hazardous, slick street surfaces. This funding provides for addressing trouble spots where icing or algae impact intersections or where icing becomes extreme and its removal is beyond the capability of the average homeowner. When possible, the work is done in conjunction with street resurfacing projects and other Public Works efforts. Since 2007, over thirty of the more severe problem areas have been addressed. The cost per site has varied from $3,500 to $45,000. Some sites are more costly because they require the installation of additional storm sewer and catch basins; these are usually funded through unique CIP projects. With approximately $100,000 budgeted per year, the remaining identified and verified problem areas will be addressed by the end of FY2029. Two higher priority areas (Trygg and Westmore) are to be addresses as unique capital improvement program projects.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects but can be coordinated with the Public Works Asphalt Overlay Program.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA

Project involves improvements at multiple locations.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2015	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Stormwater Infiltration & Inflow Elimination Program	PROJECT NO:	5586500006 720-2332	$ 500,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 259	$ 6,300	Engineering Services	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ 46,200	Construction	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000
$ 259	$ 52,500	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
		B. PROJECT FINANCING						
$ 259	$ 52,500	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
$ 259	$ 52,500	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the elimination of the City's brick sanitary sewer manholes and replacement/rehabilitation of sewers as needed to eliminate stormwater from entering into the wastewater collection system. Brick manholes are highly susceptible to allowing stormwater into the sanitary sewer system which can overwhelm the system and cause the stormwater/wastewater mixture to overflow into basements, streets, creeks, streams, and rivers. The City's NPDES stormwater permit requires the City to eliminate this discharge in order to protect the biological integrity of the receiving waters. Replacing porous brick manholes with water-tight manholes reduces the flow of stormwater into the sanitary sewer system and supports the city's efforts to comply with the requirements identified in the USEPA/IDNR/City of Dubuque Consent Decree.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Manhole Replacement project (CIP# 5581500020).

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Fund and the Sanitary Sewer Construction Fund.

PROJECT ADDRESS/SERVICE AREA

Project involves improvements in various sanitary sewersheds throughout the city.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Storm Sewer Improvements/Extensions	FY 2014	
			PROJECT NO: 5586500020	
			720-1008	$ 500,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 2,174	$ 10,500	Design & Engineering	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ 50,500	Construction	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 90,000
$ 2,174	$ 61,000	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
		B. PROJECT FINANCING						
$ 2,174	$ 61,000	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
$ 2,174	$ 61,000	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for various storm sewer improvements such as adding storm sewer and catch basins. It also provides for City participation in the extension of public drainage facilities on private property. The extent of City participation will be limited to the City supplying construction materials on private projects. These monies are used on a case-by-case basis, based on benefit to the City. Priorities are based upon the number and scope of citizen requests and the severity of the problem or issues to be addressed.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA

The location of the various improvements is yet to be determined.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2025	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Storm Sewer Outlet Repairs	PROJECT NO:	5586500038	$ 500,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 4,000	Engineering Services	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
	$ 2,000	Easements	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ —	$ 40,000	Construction	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000
$ —	$ 46,000	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
		B. PROJECT FINANCING						
$ —	$ 46,000	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
$ —	$ 46,000	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the proactive repair and replacement of storm sewer outfalls that have fallen into disrepair. There are over fifty locations throughout the city where storm sewers outlet into a drainage ditch. Some of these are in remote locations which are difficult to access making even routine maintenance of end-of-pipe erosion protection challenging. When end-of-pipe erosion controls fail, it compromises the integrity of the storm sewer requiring repairs. Repairing a single outfall can cost between $30,000 and $40,000. This funding allows for repairing two or three outfalls per year, prioritizing and repairing outfalls with the highest need. The City's NPDES Municipal Separate Storm Sewer System (MS4) federal Clean Water Act permit requires proper maintenance of the drainage system with the ultimate goal of restoring and maintaining the integrity of U.S. waters such as Catfish Creek and the Mississippi.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA

The improvements occur at various locations to be determined.

DEPARTMENT: 55 - Engineering / Stormwater		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Enterprise Asset Management System Software - Stormwater			YEAR FIRST SUBMITTED: PROJECT NO:	2026	TOTAL PROJECT COST $ 150,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consulting Services	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is to provide a share of funding from the stormwater sewer utility in support of the City's efforts to meeting the City Council goal of implementing an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Enterprise Asset Management System Software - Sanitary, Enterprise Asset Management System Software - Water, and Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Fiber

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery - Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Funds.

DEPARTMENT: 55 - Engineering / Stormwater		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Stormwater Management Program			YEAR FIRST SUBMITTED: PROJECT NO:	2026	TOTAL PROJECT COST $ 1,000,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consulting Services	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
$ —	$ —	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
$ —	$ —	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is in support of the City's efforts to meeting the City Council goal to reduce potential flooding through floodplain management, mitigation, and protection through a well-maintained and operational stormwater system. In 2001, the City hired a consultant to generate a citywide stormwater hydraulic model and to identify/delineate the major drainage basins within the City. This Drainage Basin Master Plan was utilized and updated in 2013 to include the multiple phases of the Bee Branch Watershed Flood Mitigation Project. This project is intended to expand upon these previous efforts by the City to more effectively evaluate and implement stormwater improvements to meet the City's goals to provide floodplain management, mitigation and protection throughout the City.

Management of the City's Municipal Separate Storm Sewer System (MS4) Program requires an understanding of how the infrastructure is performing and how potential, rapid expansion related to growth might impact the system. To maximize the return on investment as to how all stormwater sewer utility dollars are spent in combination with constrained capital and operating budgets, a stormwater management program that identifies and helps prioritize necessary improvements in the short-, mid-, and long-term helps to ensure the system continues to meet the needs of the community and to provide planning level budgets for all recommendations.

The project will assist City staff in establishing a strategic and proactive plan for the management of the sanitary sewer system that shall:

- Develop repeatable and dynamic processes that enable staff to quickly evaluate asset data to assess condition, level of service, and criticality.
- Rank stormwater capital improvement projects based on risk analysis and system performance.
- Identify stormwater utility staffing and resource needs.
- Optimize existing operations and maintenance procedures.
- Evaluate system capacity and improvement requirements to facilitate future city growth areas identified in the Annexation Study.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Enterprise Asset Management System Software - Stormwater

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Stormwater Management Program	PROJECT NO:	2026	$ 1,000,000

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery - Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Not applicable

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Bee Branch Gate & Pump Replacement Project (Phase 5 of Bee Branch Watershed Flood Mitigation Project)	PROJECT NO: 5586500007 720-2608, 340-2608	$ 28,456,106

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 4,554	$ —	Design & Engineering	$ 500,000	$ 500,000	$ —	$ —	$ —	$ —
$ 77,583		Engineering Services	$ 50,000	$ 50,000	$ —	$ —	$ —	
$ —	$ 4,145,948	Construction	$ 8,025,585	$ 4,571,112	$ —	$ —	$ —	$ —
			$ —	$ —	$ —	$ —	$ —	$ —
$ 82,137	$ 4,145,948	TOTAL	$ 8,575,585	$ 5,121,112	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
	$ 4,145,948	Federal Grant	$ 7,942,942	$ 3,511,112	$ —	$ —	$ —	$ —
$ 75,514		Sales Tax Increment	$ —	$ —	$ —	$ —	$ —	$ —
$ 6,623		Stormwater Construction Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —		State Revolving Fund Loan	$ 632,643	$ 820,000	$ —	$ —	$ —	$ —
$ —		State Grant	$ —	$ 790,000	$ —	$ —	$ —	$ —
$ 82,137	$ 4,145,948	TOTAL	$ 8,575,585	$ 5,121,112	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project funds the construction of a new stormwater pumping station on Kerper Boulevard so that the City can decommission the existing pump station system installed as part of the John C. Culver Floodwall/Levee system that prevents the Mississippi from flooding the Bee Branch Watershed. The new facility will include a new flood gate, four new 90,000 gallon per minute pumps (roughly double the capacity of the existing facility), new electrical service, and the installation of an back-up generators. The improvements will provide a system that can accommodate the flooding that has been occurring since 1999, flooding that has resulted in six presidential disaster declarations due to public and private property damage, impacting more than 1,300 homes and businesses. It also provides for additional resiliency options as rainstorms increase in both depth and intensity. This project is Phase 5 of the Bee Branch Watershed Flood Mitigation Project.

RELATIONSHIP TO OTHER PROJECTS

This project is one phase of the Bee Branch Watershed Flood Mitigation Project whose phases are as follows: Phase 1 - Carter Road Detention Basin; Phase 2 - W.32nd Street Detention Basin; Phase 3 - Historic Millwork District; Phase 4 - Lower Bee Branch Creek Restoration; Phase 5 - Bee Branch Flood Mitigation Gate Replacement Project; Phase 6 - Impervious Surface Reduction (Previous Pavement Systems); Phase 7 - Upper Bee Branch Creek Restoration; Phase 8 - 22nd St/ Kaufmann Ave Storm Sewer Improvements; Phase 9 - Flood Maintenance Facility; Phase 10 - North End Storm Sewer Improvements; Phase 11 - Water Plant Flood Protection System; Phase 12 - 17th St/W. Locust Street Storm Sewer Improvements.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Bee Branch Gate & Pump Replacement Project (Phase 5 of Bee Branch Watershed Flood Mitigation Project)	PROJECT NO: 5586500007 720-2608, 340-2608	$ 28,456,106

FUNDING RESTRICTIONS

This project is restricted to the Stormwater Construction Fund, EDA grant funds, SRF, DRA, and Sales Tax Increment funds.

PROJECT ADDRESS/SERVICE AREA

Project improvements to be constructed on the west side of Kerper Boulevard between 12th and 16th Streets.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Flood Control Maintenance Facility (Phase 9 of Bee Branch Watershed Flood Mitigation Project)	FY 2017 PROJECT NO: 5586500013 340-2609, 720-2609	$ 3,556,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 5,239	$ 215,000	Design & Engineering	$ —	$ —	$ —	$ —	$ —	$ —
$ 17,316	$ 10,000	Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 14,276		Construction	$ —	$ —	$ 3,556,000	$ —	$ —	$ —
$ 36,831	$ 225,000	TOTAL	$ —	$ —	$ 3,556,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 36,831	$ 225,000	Sales Tax Increment	$ —	$ —	$ 3,556,000	$ —	$ —	$ —
$ 36,831	$ 225,000	TOTAL	$ —	$ —	$ 3,556,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project involves the construction of a maintenance facility near 16th and Elm Streets near the Bee Branch Creek on the former Blum Metal Recycling facility. The Flood Mitigation Maintenance Facility will provide the work space and equipment storage areas necessary to provide adequate maintenance of the Bee Branch Creek and the 16th Street Detention Basin (Bee Branch Pond) to ensure that the facilities are able to function at an optimum level when a flash flood occurs. In addition to providing work space for City employees assigned to maintaining the Bee Branch Creek Greenway, it will provide space for the boat used to access all areas of the creek. It will provide public restrooms which will double as a storm shelter for people within the greenway in the event that severe weather approaches. Parking will also be provided as part of the project. The use of the existing buildings is still under consideration and if the property will be shared with an outside organization. EPA funded cleanup activities were concluded in FY23. Depending on the ultimate use of the property and how it is redeveloped, additional environmental work may be necessary. Design of the facility will begin in FY25 with construction anticipated in FY28 based on available State Flood Mitigation Program funding. This project is Phase 9 of the Bee Branch Watershed Flood Mitigation Project.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Fund and the State Flood Mitigation Funds.

PROJECT ADDRESS/SERVICE AREA

This project will serve the maintenance needs of the Bee Branch Creek from Kerper Boulevard to 24th Street.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2017	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	North End Storm Sewer Improvements (Phase 10 of Bee Branch Watershed Flood Mitigation Project)	PROJECT NO:	$ 1,120,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ 180,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ —	Construction	$ —	$ —	$ —	$ 450,000	$ 450,000	$ 450,000
$ —	$ —	TOTAL	$ —	$ —	$ 180,000	$ 470,000	$ 470,000	$ 470,000
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ —	$ —	$ —	$ 250,000	$ 470,000	$ 470,000
		Sales Tax Increment	$ —	$ —	$ 180,000	$ 220,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 180,000	$ 470,000	$ 470,000	$ 470,000

PROJECT DESCRIPTION/JUSTIFICATION

This provides for the upgrading of the storm sewers on 25th, 26th, 27th, 28th, 29th, and 30th Streets between White and Elm Streets. Storm sewers will be upsized to handle stormwater runoff from heavy rains. While each street will be considered individually, the storm sewer capacity will be expanded to ten times the current capacity. Typically, storm sewers are designed to handle rain in small quantities. But with the completion of the Bee Branch Creek Restoration Project, upgrading the local storm sewers will significantly decrease localized street flooding that can also lead to basement flooding. To limit the sewer upgrade costs, upgrading the various local street drainage systems will be done when possible in concert with the Street Program and the Public Works Department's annual asphalt overlay program. The funding in FY28 will provide for the design of the improvements.

RELATIONSHIP TO OTHER PROJECTS

This project is one phase of the Bee Branch Watershed Flood Mitigation Project whose phases are as follows: Phase 1 - Carter Road Detention Basin; Phase 2 - W.32nd Street Detention Basin; Phase 3 - Historic Millwork District; Phase 4 - Lower Bee Branch Creek Restoration; Phase 5 - Bee Branch Flood Mitigation Gate Replacement Project; Phase 6 - Impervious Surface Reduction (Pervious Pavement Systems); Phase 7 - Upper Bee Branch Creek Restoration; Phase 8 - 22nd St/ Kaufmann Ave Storm Sewer Improvements; Phase 9 - Flood Maintenance Facility; Phase 10 - North End Storm Sewer Improvements; Phase 11 - Water Plant Flood Protection System; Phase 12 - 17th St/W. Locust Street Storm Sewer Improvements.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Fund or State Flood Mitigation funds.

PROJECT ADDRESS/SERVICE AREA

25th, 26th, 27th, 28th, 29th, and 30th Streets between White and Elm Streets.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2017	TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	Windsor Storm Extension (Buena Vista to Strauss)			PROJECT NO:	720-2414	$ 136,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ 14,000	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 122,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 136,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ —	$ 136,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 136,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
The project provides for the construction of 265 feet of 15-inch diameter storm sewer on Windsor Avenue from Buena Vista to Strauss. This project was budgeted previously but was delayed as a result of prioritizing other pressing stormwater management needs. The additional storm sewer will reduce the threat of stormwater entering onto private property and causing property damage just south of Buena Vista.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA
Improvements to be constructed along Windsor Avenue from 2757 Windsor to Strauss Street.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY2018	TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	NW Arterial Detention Basin Improvements			PROJECT NO:	720-1086	$ 252,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ 9,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 243,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 252,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan	$ —	$ —	$ 252,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 252,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the installation of an energy dissipation, let-down structure where stormwater flows into the NW Arterial Detention Basin from the west. Currently, stormwater from the west flows down into the detention basin over a rip-rap (rock) flume. On multiple occasions over the past few years, the stormwater flows have washed away the rip-rap and caused erosion and damage to the detention basin with maintenance and repair costs becoming increasingly excessive. Construction of the energy dissipation, let-down structure will eliminate the recurring erosion and maintenance issues. The project was previously budgeted. However, the cost of the recommended improvements exceeded the established budget.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA

Improvements to be constructed in the vicinity of Teddy Bear Park.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Stormwater	8C - Business Type	Embassy West Storm Sewer Improvements	FY2024	$ 153,000
			PROJECT NO: 5586500036	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 30,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 123,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 153,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 153,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 153,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the extension of 380 feet of storm sewer along Embassy West Drive to address a drainage issue on Ambassador Court. The current drainage system for Ambassador Court is tasked with accommodating drainage from parts of Pennsylvania and and Embassy West Drive. Due to capacity issues, stormwater overwhelms the existing storm sewer such that stormwater will flow out of the system and flood Ambassador Court from curb to curb and flooding adjacent homes. It would be most cost-effective to construct the improvements along with the Public Works Department's asphalt overlay program.

RELATIONSHIP TO OTHER PROJECTS
This work should be done in conjunction with the City's annual asphalt overlay program.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Fund.

PROJECT ADDRESS/SERVICE AREA
Ambassador Court

DEPARTMENT: 55 - Engineering / Stormwater		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Trygg Storm Sewer Extension Project			YEAR FIRST SUBMITTED: FY 2025 PROJECT NO:		TOTAL PROJECT COST $ 312,500
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ 26,000	$ —	$ —	$ —
		Construction	$ —	$ —	$ 286,500	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 312,500	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan	$ —	$ —	$ 312,500	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 312,500	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
The purpose of this project is to extend storm sewer and drain tile from Kaufmann Avenue, south along Trygg Drive, to Theda Drive to address a constant icing problem on Theda and icing and algae buildup on Trygg Drive. Private drain tile and sump pump discharge is directed through the curb into both Theda Drive and Trygg Drive. With curb and gutter sections, the streets serve as part of the public stormwater drainage system. However, the constant flow of tile and sump pump discharge can damage streets and result in hazardous, slick street surfaces. This funding provides for addressing the conditions on both Trygg and Theda where icing becomes extreme and removal requires significant efforts by Public Works crews in the winter. It would be best to coordinate the construction to coincide with the Public Works Annual Asphalt Overlay Program.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may be funded by the Stormwater Construction Fund or the funds available to reconstruct the street such as the Sales Tax Fund (30%) and the Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Trygg Drive from Kaufmann Avenue to Theda Drive.

DEPARTMENT: 55 - Engineering / Stormwater		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Carter Road and Westmore Storm Sewer Extension			YEAR FIRST SUBMITTED: PROJECT NO:	FY 2025	TOTAL PROJECT COST $ 159,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ 18,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 141,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 159,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan	$ —	$ —	$ 159,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 159,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the extension of storm sewer on Carter Road from Kane Street to Westmore Drive and the installation of drain tile on Westmore to address a constant icing problem on Westmore. Private drain tile and sump pump discharge is directed through the curb into the street. While streets serve as part of the public stormwater drainage system, constant flow of tile discharge can damage streets and, in some instances, result in hazardous, slick street surfaces. This funding provides for addressing a trouble spot on Westmore where icing becomes extreme and removal requires significant efforts by Public Works crews in the winter. It would be best to coordinate the construction to coincide with the Public Works Annual Asphalt Overlay Program.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may be funded by the Stormwater Construction Fund or the funds available to reconstruct the street such as the Sales Tax Fund (30%) and the Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Carter Avenue from Kane Street to Westmore Drive.

DEPARTMENT: 55 - Engineering / Stormwater		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Loras & Locust Intersection Reconstruction (Storm Sewer)			YEAR FIRST SUBMITTED: FY 2025 PROJECT NO:		TOTAL PROJECT COST $ 84,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 8,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 76,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 84,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 84,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 84,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the reconstruction of the storm sewer within the Loras Boulevard and Locust Street. The work is to be coordinated with street reconstruction, water main reconstruction, and curb ramp reconstruction. The condition of the pavement and storm sewer has deteriorated. A storm sewer structure failed within the last year requiring an emergency repair. This project will provide for the complete replacement of the aging storm sewer and is to be done in conjunction with other utilities and street replacement. There will be cost savings if the utility and street work is performed as one project.

RELATIONSHIP TO OTHER PROJECTS
This project is related to street, curb ramp, and water main improvements and should be budget as one project.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS
This project may be funded by the Stormwater Construction Fund or the funds available to reconstruct the street such as the Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
14th Street and Bluff Street intersection.

DEPARTMENT: 55 - Engineering / Stormwater		STATE PROGRAM: 8C - Business Type	PROJECT TITLE: Pennsylvania Culvert Replacement			YEAR FIRST SUBMITTED: PROJECT NO:	FY 2018 720-	TOTAL PROJECT COST $ 150,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ 150,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 150,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ —	$ 150,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 150,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
The project provides for the replacement/rehab of a large diameter corrugated metal culvert under Pennsylvania west of Radford Road near 6505 Pennsylvania Avenue. The culvert is in poor condition and requires repeated maintenance.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Improvements to be constructed near 6505 Pennsylvania Ave.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2026		TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	Levi & Sullivan Intersection Storm Sewer Extension			PROJECT NO:		$ 100,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 10,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction Costs	$ 90,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 100,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
The City has identified poor drainage conditions that has caused icing and other potential hazards at the intersection of Levi Street and Sullivan Street. This project is for the extension of storm sewer infrastructure from the intersection of English Lane and Sullivant Street, approximately 500 linear feet to the intersection with Levi Street. Additional intakes will be provided in the intersection to allow for adequate drainage conditions within the intersection.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Intersection of Levi Street and Sullivan Street.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2026		TOTAL PROJECT COST
55 - Engineering / Stormwater		8C - Business Type	Tanglewood Court Outfall Stabilization			PROJECT NO:		$ 160,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ 10,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction Costs	$ 150,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 160,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Stormwater Construction Fund	$ 160,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 160,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The City has identified a failing stormwater sewer outfall that has caused significant erosion along City property located behind residences along Thornwood Court, Thornwood Drive, and Tanglewood Court. The increased erosion along the outfall has created potential hazard that requires outfall reconstruction and stabilization. This project will include the extension of storm sewer, additional stormwater intakes, and the construction of an outfall stabilization structure that would restore the eroded areas.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project may only be funded by Stormwater Construction Funds.

PROJECT ADDRESS/SERVICE AREA

City owned property located between Thornwood Court, Thornwood Drive, and Tanglewood Court.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	General Sanitary Sewer Replacement	PROJECT NO: 5581500017 710-1289	$ 1,000,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ —	Engineering & Design	$ —	$ —	$ —	$ —	$ —	$ —
$ 67,368	$ 30,000	Engineering Services	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
$ 140,630	$ 220,000	Construction	$ 185,000	$ 185,000	$ 185,000	$ 185,000	$ 185,000	$ 185,000
$ 207,998	$ 250,000	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000
		B. PROJECT FINANCING						
$ 207,998	$ 250,000	Sanitary Sewer Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000
$ 207,998	$ 250,000	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for emergency replacement of the City's sanitary sewer system when significant and potentially hazardous defects are discovered. The City has initiated efforts to inspect and characterize the condition of the 300+ mile sanitary sewer system in order to prioritize and address high risk sections (see Sanitary Sewer CCTV Inspection, Cleaning, & Assessment CIP). However, until that process is completed, funding is necessary to replace higher risk sewers discovered during the course of the year. Budget has been increased to reflect the rising cost of sewer improvements each year.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer CCTV Inspection, Cleaning, & Assessment (CIP 5581500013) and the Sanitary Sewer Asset Management Program (CIP 5581500026).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA

This project provides for improvements on a case-by-case basis with locations to be determined.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2010	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Sanitary Sewer Lining Program	PROJECT NO:	5581500005 710-1637	$ 1,000,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Engineering Services	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ —
$ 28,850		Construction Cost	$ 180,000	$ 180,000	$ 180,000	$ 180,000	$ 180,000	$ —
$ 28,850	$ —	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
		B. PROJECT FINANCING						
$ —		State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ —	$ —
$ 28,850	$ —	Sanitary Sewer Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
$ 28,850	$ —	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for lining and associated grouting of sanitary sewers at various locations throughout the city. Lining a sewer pipe results in a new sewer pipe (inside the old) with a useful life of 50 years or more. Lining a pipe can be far more cost effective as it does not require excavation and associated surface restoration. Pipe lining improves flow characteristics, reduces I&I, and eliminates maintenance issues such as roots and debris buildup. The City's Capacity, Management, Operation, and Maintenance (CMOM) program approved by the U. S. Environmental Protection Agency, indicates that the City will budget for lining sanitary sewers and associated manholes.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Asset Management Program (CIP #5581500026) and the Sanitary Sewer CCTV Inspection, Cleaning, & Assessment project (CIP #5581500013), which will identify and prioritize the sewers for lining.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds or SRF Funds.

PROJECT ADDRESS/SERVICE AREA

Project locations to be determined.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2020	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Sanitary Sewer CCTV Inspection, Cleaning, & Assessment	PROJECT NO:	5581500013 710-2793	$ 1,000,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 96,347	$ 20,000	Engineering Services	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ —
	$ 180,000	Consulting Services	$ 180,000	$ 180,000	$ 180,000	$ 180,000	$ 180,000	$ —
$ 96,347	$ 200,000	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
		B. PROJECT FINANCING						
$ 96,347		State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ —	$ —
	$ 200,000	Sanitary Sewer Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
$ 96,347	$ 200,000	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
		C. IMPACT - OPERATIONS						
	$ 14,958	Operating Cost (Savings)	$ 14,958	$ 29,916	$ 29,916	$ 29,916	$ 29,916	$ —

PROJECT DESCRIPTION/JUSTIFICATION

As of Fiscal Year 2019, the City had Closed Circuit Television (CCTV) records and condition assessments of 50% of the gravity sewer system. This project provides for the systematic CCTV inspection, cleaning, and condition assessment of the remaining 50% within a 10-year period (FY20-FY29). Inspecting each sewer pipe will provide the condition of each pipe so that the City can schedule and undertake proactive measures to improve performance levels of the system - identify degeneration that might lead to blockages, collapses, and/or sanitary sewer overflows. While the Public Works Department does inspect several miles of sewer each year, their efforts are rightly concentrated on sewers with known maintenance issues. As a result, there are sections of the City system that have not been televised within the past fifteen years and their condition remains unknown. Although not directly related to other capital projects, it will inform the prioritization of sewer replacement and sewer lining efforts.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Asset Management Program (CIP #5581500023).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds and SRF Funding.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2012	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Manhole Replacement / Rehabilitation Program (Consent Decree)	PROJECT NO:	5581500020 710-1335	$ 500,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 3,886	$ 15,000	Engineering Services	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
$ 133,559	$ 85,000	Construction Cost	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000	$ 85,000
$ 137,445	$ 100,000	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
		B. PROJECT FINANCING						
$ 137,445	$ 100,000	Sanitary Sewer Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
$ 137,445	$ 100,000	TOTAL	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement/rehabilitation of aging and deteriorated sanitary sewer manholes. The City sanitary sewer system includes more than 7,500 manholes. With a typical design life of 60 years, over 2,000 have outlived their expected service life. There are 600 that are over 100 years old. Every year, in the course of their daily maintenance activities inspecting manholes and sewer mains, the Public Works Department identifies manholes in need of replacement, either due to structural/safety issues or due to excessive levels of I&I. While some manholes are replaced along with sanitary sewer pipes, this project provides for the timely rehab/replacement of individual sanitary sewer manholes. It also provides for the replacement of manholes in conjunction with the street overlay program undertaken annually by the Public Works Department. Structural defects can lead to collapse. Excessive inflow or infiltration (I&I) of groundwater or surface water into the sanitary sewer can lead to sanitary sewer overflows and basement backups. This project is related to Stormwater Infiltration & Inflow Elimination Program that is for the replacement/rehab of brick sanitary sewer manholes that are prone to I&I.

RELATIONSHIP TO OTHER PROJECTS

This capital project is related to the Stormwater Infiltration & Inflow Elimination Program (CIP #5586500006). This also provides for the replacement of manholes in conjunction with the Public Works Department asphalt overlay program (CIP # 5421000003).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA

This project provides for improvements on a case-by-case basis with locations to be determined.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: 2026		TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Enterprise Asset Management System Software - Sanitary			PROJECT NO:		$ 150,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
$ —	$ —	**A. EXPENDITURE ITEMS**						
$ —	$ —	Consulting Services	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
$ —	$ —	**B. PROJECT FINANCING**						
$ —	$ —	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project is to provide a share of funding from the sanitary sewer utility in support of the City's efforts to meeting the City Council Goal of implementing an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

RELATIONSHIP TO OTHER PROJECTS
This project is related to Enterprise Asset Management System Software - Stormwater, Enterprise Asset Management System Software - Water, Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Fiber (all currently unfunded)

OUTCOME
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery - Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
Not Applicable

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026		TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Inflow and Infiltration Inspection Vehicle Replacement			PROJECT NO:		$ 44,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Vehicle (replacement #0915)	$ 54,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Vehicle Trade-In	$ (10,000)	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 44,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Sanitary Sewer Construction Fund	$ 44,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 44,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
CIP request is for vehicle replacements for the inflow and infiltration inspector in relation to the inflow and infiltration reduction and Consent Decree programs.

RELATIONSHIP TO OTHER PROJECTS
This is related to Sanitary asset management program (5581500026), I&I Reduction Program (5581500019) and Stormwater I&I Elimination Program (5586500006).

OUTCOME
Financially Responsible, High Performance City Organization: Provide City services responsive to the community and Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds.

PROJECT ADDRESS/SERVICE AREA
citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2015	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Outfall Manhole Reconstruction	PROJECT NO:	710-2530	$ 635,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Design & Engineering	$ —	$ —	$ 35,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 600,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 635,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ —	$ —	$ 635,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ 635,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the reconstruction of a section of the effluent line from the Water & Resource Recovery Center (WRRC), including 20 linear feet of 42-inch diameter gravity sewer and 50 linear feet of 54-inch diameter gravity sewer. In June 2011, during the construction of the WRRC, the effluent outfall sewer was inspected and found to be in poor condition and need of repair.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds or SRF Funds.

PROJECT ADDRESS/SERVICE AREA
Outfall manhole serves all wastewater delivered to the W&RRC.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2016	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements	PROJECT NO:	5581500023 710-2606	$ 1,500,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 237,000	Consultant Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 45,257	$ 30,000	Engineering Services	$ —	$ —	$ —	$ —	$ 35,000	$ —
$ 113,297	$ 1,833,000	Construction Cost	$ —	$ —	$ —	$ —	$ 1,465,000	$ 8,000,000
$ 158,554	$ 2,100,000	TOTAL	$ —	$ —	$ —	$ —	$ 1,500,000	$ 8,000,000
		B. PROJECT FINANCING						
	$ 620,000	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ —	$ 8,000,000
$ 109,549	$ 1,480,000	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 1,500,000	$ —
$ 49,005		ARPA	$ —	$ —	$ —	$ —	$ —	$ —
$ 158,554	$ 2,100,000	TOTAL	$ —	$ —	$ —	$ —	$ 1,500,000	$ 8,000,000
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ (242,500)	$ (242,500)	$ (242,500)	$ (242,500)	$ (242,500)

PROJECT DESCRIPTION/JUSTIFICATION

This project addresses reliability improvements to the Terminal Street Lift Station and Cedar Street Lift Station, as well as, the associated 30-inch diameter Cedar Street and 42-inch diameter Terminal Street force mains that connect the two lift stations to the Water & Resource Recovery Center (WRRC). The original project was developed in FY 2016 to examine the force mains first and lift stations second. However, the priority order was shifted to first examine Terminal Street Lift Station. Funding provides for new sluice gates, pump gates and repairs to the lift station foundation wall along with dry weather pumps and a new wet well to handle smaller average daily flows that will reduce stress and strain on the larger pumps currently in the lift station which are not designed to operate with current daily/low flows. The funds also provide for ancillary improvements including a new gravity sewer connecting the new wet well to the existing lift station influent manhole, a new magnetic flow meter, and hot-tap to the 42-inch FM to allow routing wastewater to the WRRC without it passing through Terminal Street lift station or the valve house. The project funding is also for the replacement of the wet weather pumps, replace piping in the drywell, replacement piping inside Terminal Street lift station that has deteriorated, complete new hardware and protective paint coatings of the lift station mechanical systems along with replacement plumbing and needed electrical improvements and similar improvements to the Valve House. This project will also install camera and audio monitoring at the lift station to reduce in-person staff inspections.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2016	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements	PROJECT NO:	5581500023	
				710-2606	$ 1,500,000

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds or SRF Funds.

PROJECT ADDRESS/SERVICE AREA

The Cedar Street Lift Station is located at 780 E. 15th Street and the Terminal Street Lift Station is located near 85 Terminal Street.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2023	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 1	PROJECT NO:	5581500006 710-1653	$ 9,694,574

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 1,140,000	Consultant	$ —	$ —	$ —	$ —	$ —	$ —
$ 172,272	$ 25,000	Engineering Services	$ 25,000	$ 25,000	$ —	$ —	$ —	$ —
$ —	$ 8,637,800	Construction Cost	$ 8,660,353	$ 984,221	$ —	$ —	$ —	$ —
$ 66,792	$ 300,000	Land and R.O.W.	$ —	$ —	$ —	$ —	$ —	$ —
$ 121,378		Engineering & Design	$ —	$ —	$ —	$ —	$ —	$ —
$ 360,442	$ 10,102,800	TOTAL	$ 8,685,353	$ 1,009,221	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 9,802,800	State Revolving Fund Loan	$ 8,685,353	$ 1,009,221	$ —	$ —	$ —	$ —
$ —	$ —	American Rescue Plan Act Funds	$ —	$ —	$ —	$ —	$ —	$ —
$ 360,442	$ 300,000	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 360,442	$ 10,102,800	TOTAL	$ 8,685,353	$ 1,009,221	$ —	$ —	$ —	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ —	$ 14,800	$ 15,318	$ 15,854.13	$ 16,409	$ 16,983

PROJECT DESCRIPTION/JUSTIFICATION

This project provides Phase 1 for a new lift station within the Catfish Creek Interceptor Sewershed near Old Mill Road and 5,100 feet of new force main between the lift station and the Water & Resource Recovery Center (W&RRC). The improvements include a 20 million gallon per day (MGD) lift station, dual force main pipe to the Water & Recourse Recovery Center (W&RRC), and improvements at the W&RRC to accommodate the additional flow at the headworks of the treatment system. The existing Catfish Creek Lift Station (CCLS) will remain in place, primarily serving the Granger Creek sewershed and properties along HWY 151-61.

The existing CCLS and W&RRC, were originally constructed in the late 1960's. Since then, the community has grown and expanded. While the W&RRC was updated in 2010, the CCLS was last studied and updated in 1995 based on a 25-year planning period. Based on the actual growth that has occurred since 1995, the wastewater flows to the lift station are slightly higher than what was anticipated. Operating beyond the 25-year planning period, it was time to reevaluate the CCLS. FY22 funding provided for the development of a facility plan to evaluate the existing CCLS and identify the need for potential upgrades. Multiple options were considered, including upgrades to the existing lift station. The engineering analysis ultimately identified a preferred alternative: the Old Mill Road Lift Station and Force Main improvements. Increased construction costs for FY25-26 was included to account for up to date equipment pricing and revised force main alignments required from archeological review.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Catfish Creek Sewershed Interceptor Sewer Improvements projects (not funded yet).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2023	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 1	PROJECT NO:	5581500006	
				710-1653	$ 9,694,574

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Fund, Sanitary Sewer revenue bonds, or ARPA funds.

PROJECT ADDRESS/SERVICE AREA

The improvements improve the Catfish Creek and Granger Creek Sanitary Sewer Interceptor service areas.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:		TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 2					$ 11,968,650
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Engineering Services	$ 25,000	$ 25,000	$ —	$ —	$ —	$ —
$ —	$ —	Construction Cost	$ 7,466,547	$ 4,452,103	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 7,491,547	$ 4,477,103	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan	$ 7,491,547	$ 4,477,103	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 7,491,547	$ 4,477,103	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides Phase 2 for a new lift station within the Catfish Creek Interceptor Sewershed near Old Mill Road and 5,100 feet of new force main between the lift station and the Water & Resource Recovery Center (W&RRC). The improvements include a 20 million gallon per day (MGD) lift station, dual force main pipe to the Water & Recourse Recovery Center (W&RRC), and improvements at the W&RRC to accommodate the additional flow at the headworks of the treatment system. The existing Catfish Creek Lift Station (CCLS) will remain in place, primarily serving the Granger Creek sewershed and properties along HWY 151-61.

The existing CCLS and W&RRC, were originally constructed in the late 1960's. Since then, the community has grown and expanded. While the W&RRC was updated in 2010, the CCLS was last studied and updated in 1995 based on a 25-year planning period. Based on the actual growth that has occurred since 1995, the wastewater flows to the lift station are slightly higher than what was anticipated. Operating beyond the 25-year planning period, it was time to reevaluate the CCLS. FY22 funding provided for the development of a facility plan to evaluate the existing CCLS and identify the need for potential upgrades. Multiple options were considered, including upgrades to the existing lift station. The engineering analysis ultimately identified a preferred alternative: the Old Mill Road Lift Station and Force Main improvements. Increased construction costs for FY25-26 was included to account for up to date equipment pricing and revised force main alignments required from archeological review.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Catfish Creek Sewershed Interceptor Sewer Improvements projects (not funded yet).

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2026 PROJECT NO:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Old Mill Road Lift Station & Force Main - Phase 2		$ 11,968,650

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Fund, Sanitary Sewer revenue bonds, or ARPA funds.

PROJECT ADDRESS/SERVICE AREA

The improvements improve the Catfish Creek and Granger Creek Sanitary Sewer Interceptor service areas.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Track Line Sanitary Sewer Reconstruction	2019	$ 5,000,000
			PROJECT NO: 5581500034	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 4,463	$ —	Engineering Services	$ 100,000	$ 250,000	$ —	$ —	$ —	$ —
	$ —	Construction Cost	$ 400,000	$ 750,000	$ 1,500,000	$ 1,000,000	$ 1,000,000	$ —
$ 4,463	$ —	TOTAL	$ 500,000	$ 1,000,000	$ 1,500,000	$ 1,000,000	$ 1,000,000	$ —
		B. PROJECT FINANCING						
	$ —	State Revolving Fund Loan	$ 500,000	$ 1,000,000	$ 1,500,000	$ 1,000,000	$ 1,000,000	$ —
$ 4,463		Sanitary Sewer Capital	$ —	$ —	$ —	$ —	$ —	$ —
$ 4,463	$ —	TOTAL	$ 500,000	$ 1,000,000	$ 1,500,000	$ 1,000,000	$ 1,000,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the phased relocation of 5,150 feet of the 12-inch diameter sanitary sewer that runs along the railroad tracks from Hawthorne Street to Fengler Street. The existing clay tile sewer that was installed in the 1920's still functions; however, the influx of sand and proximity of the adjacent railroad tracks has increasingly made the sewer difficult to maintain and indicates that groundwater is infiltrating into the pipe. The sewer has multiple failing sections and is undersized from hydraulic modeling results. Proximity to the adjacent railroad prohibits access for maintenance or rehabilitation activities. The sewer requires relocation to City right of way, with redirection of private laterals. The project is located adjacent to Consent Decree Sewershed 10.

The funding in FY28-29 will also provide for the design, permitting, and easement acquisition for the relocation of the track line sewer located between Hawthorne St and Roosevelt St. The funding in FY29-30 will provide for the actual relocation of the track line sewer located between Hawthorne St and Roosevelt St.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds or an SRF loan.

PROJECT ADDRESS/SERVICE AREA

The project is located along the railroad right of way between Kerper Blvd and Garfield Ave, and between Fengler St and Hawthorne St

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2024 PROJECT NO: 5581500045		TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Brunskill Road Collector Sewer Reconstruction					$ 600,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction Cost	$ —	$ 600,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 600,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ —	$ 600,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 600,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the reconstruction of the sanitary sewer collector located just north of Brunskill Road from the Brunskill Road Bridge 800 feet to the East. This will address the maintenance concerns regarding root intrusion and reduce the inflow and infiltration identified in this portion of the sanitary sewer system. Project will also stabilize and protect the sanitary sewer from creek flows. Currently, segments of the sewer are exposed within the creek embankments.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Coates Street Sewer Relocation (CIP #5581500031) capital project.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds or an SRF loan.

PROJECT ADDRESS/SERVICE AREA
Located just north of Brunskill Road from the Brunskill Road Bridge 800 feet to the East.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Kerper Boulevard Lift Station Replacement	2025 PROJECT NO: 5581500047	$ 402,850

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 51,220	$ —	Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction Costs	$ 402,850	$ —	$ —	$ —	$ —	$ —
$ 51,220	$ —	TOTAL	$ 402,850	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 51,220	$ —	Sanitary Sewer Construction Fund	$ 402,850	$ —	$ —	$ —	$ —	$ —
$ 51,220	$ —	TOTAL	$ 402,850	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement of the existing Kerper Boulevard Lift Station, approximately 500 feet of new force main, and the redirection of approximately 400 feet of gravity sewer to the new lift station. The new lift station will be located near the existing lift station but outside of the Kerper Boulevard median and within the Kerper Boulevard right of way. The existing lift station was constructed in 1957, with the pumps being replaced in 2005. The existing lift station has reached the end of its useful life, incurring extraneous maintenance costs to maintain service. The existing lift station cannot be upgraded within the constraints of the existing structure and accommodate existing and future flow within the service area limits. The existing lift station will be removed upon completion of the new lift station, force main, and gravity sewer. This project meets the requirements of the development agreement for the proposed Union at Marina development.

RELATIONSHIP TO OTHER PROJECTS

This is not related to any other capital project.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction funds or SRF funds.

PROJECT ADDRESS/SERVICE AREA

The Kerper Blvd Lift Station is located within the right-of-way along Kerper Blvd, near the intersection with Roosevelt St Ext.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork	FY2023 PROJECT NO:	$ 13,927,212

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Design	$ 500,000	$ 1,700,000	$ 1,200,000	$ —	$ —	$ —
$ —	$ —	Construction	$ —	$ 3,037,212	$ 6,800,000	$ —	$ —	$ —
		Easement and Land Acquisition	$ 250,000	$ 200,000	$ 240,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 750,000	$ 4,937,212	$ 8,240,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Sanitary Sewer Construction Fund	$ 47,027	$ 3,005	$ 315,410	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan	$ 702,973	$ 4,934,207	$ 7,924,590	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 750,000	$ 4,937,212	$ 8,240,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for systematic upgrades to the Catfish Creek Sanitary Interceptor Sewer system which branches out along the South Fork Catfish, Middle Fork Catfish, and North Fork Catfish creeks. The sewer system will be upsized from Old Mill Road along the South Fork Catfish Creek 6.9 miles to the Dubuque Metropolitan Solid Waste Agency. The system will also be upsized along the Middle Fork Catfish Creek from Old Mill Road 9.9 miles to the Dubuque Industrial Center West.

The Catfish Creek Interceptor Sewer was constructed circa 1960. Extending westward from the Water & Resource Recovery Center, it has allowed for the development of nearly 2,500 acres over the last two decades which includes residential subdivisions, the Dubuque Industrial Center West, and service to the Dubuque Metro Solid Waste Agency. The existing sanitary sewer collection system can accommodate the development to date. In order to accommodate the wastewater flow from an additional 8,500 acres within the city (or possibly more than 20,000 acres in annexation areas) that can be served by the Catfish Creek Sanitary Interceptor Sewer, upsizing the capacity of the sewer system is necessary.

The funding in FY25-26 will provide for the design, permitting, and easement acquisition for the improvements of the interceptor sewer system from Old Mill Road, along the South Fork Catfish Creek, to North Cascade Road. The funding in FY26-27 will provide for the construction of the Southfork Catfish Creek Interceptor Sewer from Old Mill Road to North Cascade Road.

The funding in FY27-28 will also provide for the design, permitting, and easement acquisition for the improvements of the interceptor sewer system from Old Mill Road, along the Middle Fork Catfish Creek, to Brunskill Road. The funding in FY28-29 will provide for the construction of the Southfork Catfish Creek interceptor sewer from Old Mill Road to Brunskill Road.

The funding for the design, permitting, easement acquisition, and construction for the improvements of the interceptor sewer system along the remainder of the South Fork, the Middle Fork, and the North Fork was adjusted to the out years of the CIP budget based on the prioritization of improvements provided to staff.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2023	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork	PROJECT NO:	$ 13,927,212

PROJECT DESCRIPTION/JUSTIFICATION

The original total estimated cost in 2019 for all of the sewer upgrades was $66,930,500. The cost of the improvements have been increased by a 2% inflation rate per year since the original CIP recommendation. Projects using State Revolving Fund (SRF) loan proceeds may be eligible for some level of loan forgiveness as a result of the federal Infrastructure Investment & Jobs Act which included a $300 million SRF allocation, requiring a portion of the loans to be forgivable. Based on information from the State, Dubuque projects may be eligible for 20% loan forgiveness; however, the amount of forgivable loans available across the state is $14.6 million per year. As a result, the State will likely cap the amount of loan forgiveness available for each project.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Master Plan Asset Management (CIP# 5581500026) and the SWA Middle Interchange Sewer Extension projects.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity - Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

Project funding limited to the Sanitary Sewer Construction Fund and SRF loans.

PROJECT ADDRESS/SERVICE AREA

Along the Catfish Creek.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2026	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork	PROJECT NO:	$ 23,800,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering & Design	$ 500,000	$ 1,500,000	$ 1,300,000	$ 300,000	$ —	$ —
$ —	$ —	Construction	$ 500,000	$ 4,650,000	$ 5,950,000	$ 8,200,000	$ —	$ —
		Easement and Land Acquisition	$ 250,000	$ 400,000	$ 250,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 1,250,000	$ 6,550,000	$ 7,500,000	$ 8,500,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sanitary Sewer Construction Fund	$ 250,000	$ 250,000	$ —	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan	$ 1,000,000	$ 6,300,000	$ 7,500,000	$ 8,500,000	$ —	$ —
$ —	$ —	TOTAL	$ 1,250,000	$ 6,550,000	$ 7,500,000	$ 8,500,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for systematic upgrades to the Catfish Creek Sanitary Interceptor Sewer system which branches out along the South Fork Catfish, Middle Fork Catfish, and North Fork Catfish creeks. The sewer system will be upsized from Old Mill Road along the South Fork Catfish Creek 6.9 miles to the Dubuque Metropolitan Solid Waste Agency. The system will also be upsized along the Middle Fork Catfish Creek from Old Mill Road 9.9 miles to the Dubuque Industrial Center West.

The Catfish Creek Interceptor Sewer was constructed circa 1960. Extending westward from the Water & Resource Recovery Center, it has allowed for the development of nearly 2,500 acres over the last two decades which includes residential subdivisions, the Dubuque Industrial Center West, and service to the Dubuque Metro Solid Waste Agency. The existing sanitary sewer collection system can accommodate the development to date. In order to accommodate the wastewater flow from an additional 8,500 acres within the city (or possibly more than 20,000 acres in annexation areas) that can be served by the Catfish Creek Sanitary Interceptor Sewer, upsizing the capacity of the sewer system is necessary.

The funding in FY25-26 will provide for the design, permitting, and easement acquisition for the improvements of the interceptor sewer system from Old Mill Road, along the South Fork Catfish Creek, to North Cascade Road. The funding in FY26-27 will provide for the construction of the Southfork Catfish Creek Interceptor Sewer from Old Mill Road to North Cascade Road.

The funding in FY27-28 will also provide for the design, permitting, and easement acquisition for the improvements of the interceptor sewer system from Old Mill Road, along the Middle Fork Catfish Creek, to Brunskill Road. The funding in FY28-29 will provide for the construction of the Southfork Catfish Creek interceptor sewer from Old Mill Road to Brunskill Road.

The funding for the design, permitting, easement acquisition, and construction for the improvements of the interceptor sewer system along the remainder of the South Fork, the Middle Fork, and the North Fork was adjusted to the out years of the CIP budget based on the prioritization of improvements provided to staff.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2026	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork	PROJECT NO:	$ 23,800,000

PROJECT DESCRIPTION/JUSTIFICATION

The original total estimated cost in 2019 for all of the sewer upgrades was $66,930,500. The cost of the improvements have been increased by a 2% inflation rate per year since the original CIP recommendation. Projects using State Revolving Fund (SRF) loan proceeds may be eligible for some level of loan forgiveness as a result of the federal Infrastructure Investment & Jobs Act which included a $300 million SRF allocation, requiring a portion of the loans to be forgivable. Based on information from the State, Dubuque projects may be eligible for 20% loan forgiveness; however, the amount of forgivable loans available across the state is $14.6 million per year. As a result, the State will likely cap the amount of loan forgiveness available for each project.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Sanitary Sewer Master Plan Asset Management (CIP# 5581500026) and the SWA Middle Interchange Sewer Extension projects.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity - Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

Project funding limited to the Sanitary Sewer Construction Fund and SRF loans.

PROJECT ADDRESS/SERVICE AREA

Along the Catfish Creek.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2025		TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer		8C - Business Type	Southwest Arterial Middle Interchange Sewer Extension			PROJECT NO:		$ 4,829,838
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering and Design	$ —	$ 200,000	$ 163,076	$ 100,000	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ 2,000,000	$ 2,166,762	$ —	$ —
		Easement and Land Acquisition	$ —	$ —	$ 200,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 200,000	$ 2,363,076	$ 2,266,762	$ —	$ —
		B. PROJECT FINANCING						
		Sanitary Sewer Construction Fund	$ —	$ 200,000	$ 200,000	$ —	$ —	$ —
$ —	$ —	State Revolving Fund Loan	$ —	$ —	$ 2,163,076	$ 2,266,762	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 200,000	$ 2,363,076	$ 2,266,762	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for the extension of City sanitary sewer to the northwest quadrant of the Southwest Arterial Middle Interchange development area to serve future developments within the City.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the Catfish Creek Sewershed Interceptor Sewer Improvements.

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity - Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS
This project may only be funded by Sanitary Sewer Construction Funds or an SRF loan.

PROJECT ADDRESS/SERVICE AREA
Northwest quadrant of Southwest Arterial Middle Interchange

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2021	TOTAL PROJECT COST
55 - Engineering / Sanitary Sewer	8C - Business Type	Force Main Stabilization	PROJECT NO:	710-2846 5581500014	$ 1,780,570

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 76,786	$ —	Engineering & Design	$ 17,000	$ —	$ —	$ —	$ —	$ —
$ 1,365	$ —	Property Acquisition	$ —	$ —	$ —	$ —	$ —	$ —
$ 2,419	$ —	Construction	$ 1,683,000	$ —	$ —	$ —	$ —	$ —
$ 80,570	$ —	TOTAL	$ 1,700,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	State Revolving Fund Loan	$ 1,700,000	$ —	$ —	$ —	$ —	$ —
$ 80,570	$ —	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 80,570	$ —	TOTAL	$ 1,700,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the stabilization of approximately 3,000 feet the City's 42-inch diameter sanitary sewer force main that runs along the main channel of the Mississippi from Maus Lake to the south. The work entails the reconstruction of the river embankment so that there is adequate cover and protection from the river and debris floating along the river. It will also provide protection from river barges that travel up and down the river, sometimes tying off in areas where the existing force main is exposed. The project will be done by the U. S. Army Corps of Engineers (USACE) through their Emergency Streambank Repair and Shoreline Protection program (Section 14 of the Flood Control Act of 1946). Through that program, the USACE will design and construct the improvements. The USACE began the Planning Design Analysis (PDA) in FY21. The USACE covers the initial $100,000. Anything above that amount is cost shared 50/50. The City budgeted $100,000 in FY21 to cover its share of PDA costs. Currently estimated at $7.7 million, the construction costs will be known following the PDA to be completed in early FY22. The City's share of the construction cost will be 35% of the total cost and it is due to the USACE up front, prior to construction. The City's 42-inch diameter sanitary sewer force main was constructed in 1977 with about 3,000 feet located along the banks of the Mississippi. It carries approximately 80 percent (80%) of the City's daily average flows to the Water and Resource Recovery Center. Over the years, erosion of the banks of the Mississippi have reduced the ground cover (and protection) to the point where the pipe is showing in a few places. Because the flow is under pressure, if the force main was to be ruptured, it would result in the discharge of thousands of gallons of untreated wastewater directly into the Mississippi.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Have clean water – ground and surface.

FUNDING RESTRICTIONS

This project may only be funded by Sanitary Sewer Construction Funds and SRF Funding.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Pavement Marking Project	FY 1980	
			PROJECT NO: 5521000013	
			300-2245	$ 1,300,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 223,073	$ 225,000	Construction	$ 225,000	$ 235,000	$ 235,000	$ 235,000	$ 245,000	$ 245,000
$ 10,664	$ 25,000	Engineering Services	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ 233,737	$ 250,000	TOTAL	$ 250,000	$ 260,000	$ 260,000	$ 260,000	$ 270,000	$ 270,000
		B. PROJECT FINANCING						
$ 230,993	$ 225,000	Sales Tax Fund (30%)	$ 225,000	$ 235,000	$ 235,000	$ 235,000	$ 245,000	$ 245,000
$ 2,744		Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 25,000	IDOT Funding	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ 233,737	$ 250,000	TOTAL	$ 250,000	$ 260,000	$ 260,000	$ 260,000	$ 270,000	$ 270,000

PROJECT DESCRIPTION/JUSTIFICATION

This annual recurring budget provides for pavement markings on City streets. Markings typically include centerlines, lane lines, edge lines, curb medians, diagonal gore markings, crosswalks, stop bars, arrows, word messages, railroad crossings, and disability symbols. Bike lanes and other multi- mobility elements are included in the annual pavement marking program. In 2016 the City entered into an agreement with the Iowa Department of Transportation (DOT) to include pavement markings on DOT-designated roadway segments within the City, and the Iowa DOT would reimburse the City for actual costs incurred. The City follows Statewide Urban Design and Specification (SUDAS), Iowa DOT, and the Manual on Uniform Traffic Control Devices (MUTCD) standards when implementing the annual pavement marking program throughout the City.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility : Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Street Construction General Repairs	FY 2012	$ 665,000
			PROJECT NO: 5521000012	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 36,633	$ 120,000	Construction	$ 110,000	$ 120,000	$ 125,000	$ 130,000	$ 130,000	$ 140,000
$ 27,545	$ 10,000	Engineering Services	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ 64,178	$ 130,000	TOTAL	$ 120,000	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 150,000
		B. PROJECT FINANCING						
$ 64,178	$ 130,000	Sales Tax Fund (30%)	$ 120,000	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 150,000
$ 64,178	$ 130,000	TOTAL	$ 120,000	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 150,000

PROJECT DESCRIPTION/JUSTIFICATION

This annual reoccurring budget provides funding for an annual program to perform design and construction for general street construction-related improvements. In prior years, the City had an annual capital improvement budget that would collectively fund all construction-related improvements and the 5-Year Annual Street Construction Program. This policy has been changed, and now the Annual Street Construction Program is budgeted as individual CIP's. As a result, an annual program is needed to provide a funding mechanism to allow for the construction for general street construction repairs and related improvements as miscellaneous projects develop. The Engineering Department routinely works on miscellaneous repair projects that occur, require a quick response and that are both unexpected and not budgeted. This annual program will provide a funding source to cover the construction costs for those unanticipated small repair projects.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Public Works annual overlay program, Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing (5521000018), Pavement Preservation Joint Sealing (5521000034), Pavement Rehabilitation - Dowel Bar Concrete Joint Repair

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Various locations based on condition and need.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2010	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	East - West Corridor Capacity Improvements	PROJECT:	5521000001 300-1039, 360-1039	$ 1,240,275

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 110,275		Engineering Services	$ 110,000	$ 10,000	$ 15,000	$ 25,000	$ 25,000	$ —
$ 45,000		Property Acquisition	$ 900,000	$ —	$ —	$ —	$ —	$ —
$ 155,275	$ —	TOTAL	$ 1,010,000	$ 10,000	$ 15,000	$ 25,000	$ 25,000	$ —
		B. PROJECT FINANCING						
$ 105,688		Sales Tax Fund (30%)	$ 10,000	$ 10,000	$ 15,000	$ 25,000	$ 25,000	$ —
$ 1,634		G.O. Debt (GDTIF)	$ —	$ —	$ —	$ —	$ —	$ —
$ 45,000		General Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 2,953		Greater Downtown TIF	$ 1,000,000	$ —	$ —	$ —	$ —	$ —
$ 155,275	$ —	TOTAL	$ 1,010,000	$ 10,000	$ 15,000	$ 25,000	$ 25,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The City Council listed the East - West Corridor Capacity Improvement Implementation as a “top-priority” in their goals and priorities. In an effort to advance this top priority, the City has already completed the following improvements:

2016 - Property Acquisition for $853,000
2017 - Grandview / Delhi Roundabout for $827,000
2018 - Loras / Grandview Traffic Signals for $370,300
2019 - University / Grandview Roundabout for $1,200,000
TOTAL $3,250,300 in improvements to date.

In December of 2021, the Mayor and City Council approved the selection of HDR, Inc. as the consultant to complete the preliminary engineering design and environmental clearance phase to advance the development of east-west corridor capacity improvements along University Avenue.

Planning, preliminary engineering design, and the NEPA level clearance process has progressed on the east-west corridor capacity improvements but along the way there have been changes for use of federal and state transportation funds that have created obstacles and challenges for completion of this project.

In March of 2022, with the Infrastructure Investment and Jobs Act (IIJA) funding allocation to the State of Iowa, the Iowa DOT announced the increase in new federal funds will require additional Primary Road Funds (PRF) to be used as the State’s local match, which will impact the Iowa DOT’s ability to provide SWAP (100%) funds for Local Public Agency (City) projects. As a result, effective January 2023, SWAP (100%) funding will no longer be available, and all DMATS STBG allocations will be federal (80%) funds and will require a 20% local match.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2010	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	East - West Corridor Capacity Improvements	PROJECT:	5521000001 300-1039, 360-1039	$ 1,085,000

PROJECT DESCRIPTION/JUSTIFICATION (Continued)
In December 2023, the City received official guidance from the Iowa DOT that the DMATS STBG funds allocated for the east-west corridor project, which were converted from SWAP (100%) to now federal aid (80% / 20%). Those funds can only be used for eligible construction costs moving forward. Since the City previously budgeted the east-west corridor project based on grant funds assisting with all phases of project development, including final design, property acquisition, and construction, the City will need to evaluate how this significant shift in funding eligibility will impact the City's ability to develop and advance the project.

Since the east-west corridor capacity improvements are a multi-year, multi-phased project, which transitioned from SWAP (100%) to Federal aid (80%/20%), and that DMATS STBG funds can only be used for construction moving forward, the City has to identify local funding or grants to complete final design and conduct property acquisition. Also, DMATS STBG funds can only pay for 80% of the construction costs, so the City must also identify local funding or grants to pay 20% of the costs.

Because the DMATS STBG funding allocation cannot remain idle and unobligated while additional funding sources are identified for final design, property acquisition, and construction, the City Council and DMATS Board authorized the reallocation of local STBG funds ($5,869,825) from this project funding to support the RAISE Capital Infrastructure Implementation grant for the 14th Street Overpass project.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%), Road Use Tax, Greater Downtown TIF, DMATS STBG funding and other eligible State grant funding.

PROJECT ADDRESS/SERVICE AREA
University Avenue, from Pennsylvania Avenue to Delhi

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Pavement Preservation Joint Sealing			FY 2021		
						PROJECT NO:	5521000034	
							300-2815	$ 200,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 5,000	Engineering Services	$ —	$ 2,500	$ 2,500	$ 10,000	$ 10,000	$ 10,000
$ —	$ 20,000	Construction	$ —	$ 22,500	$ 22,500	$ 65,000	$ 65,000	$ 65,000
$ —	$ 25,000	TOTAL	$ —	$ 25,000	$ 25,000	$ 75,000	$ 75,000	$ 75,000
		B. PROJECT FINANCING						
$ —	$ 25,000	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 75,000	$ 75,000	$ 75,000
$ —	$ 25,000	TOTAL	$ —	$ 25,000	$ 25,000	$ 75,000	$ 75,000	$ 75,000

PROJECT DESCRIPTION/JUSTIFICATION

This annual reoccurring budget provides funding to either purchase material for Public Works to perform joint sealing or contract for the routing, cleaning and sealing of pavement joints around the City of Dubuque. It is very important to seal cracks in asphalt and concrete pavements as a proactive preservation practice to minimize water intrusion to extend the service life of the pavement. This will also include crack sealing of trail pavements. This project funding would supplement the work Public Works currently performs. In FY 26 this work includes sealing joints on the Northwest Arterial bike trail. This also includes work to re-surface the bike trail. It's been 19 years since the trail was paved and needs maintenance.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Public Works annual overlay program (5421000003), Street Construction General Repairs (5521000012), Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing (5521000018), Pavement Rehabilitation - Dowel Bar Concrete Joint Repair

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

This project addresses pavement conditions citywide

DEPARTMENT: 55 - Engineering / Street		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Pine Street Extension from 7th to 9th			YEAR FIRST SUBMITTED: FY2019 PROJECT NO:		TOTAL PROJECT COST $ 2,000,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ 240,000	$ —	$ —	$ —	$ —
$ —	$ —	Consultant Services	$ —	$ 160,000	$ —	$ —	$ —	$ —
$ —	$ —	Property Acquisition	$ 900,000	$ —	$ —	$ —	$ —	$ —
		Construction	$ —	$ —	$ 700,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 900,000	$ 400,000	$ 700,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Greater Downtown TIF	$ 900,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Sales Tax Fund (30%)	$ —	$ 400,000	$ 700,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 900,000	$ 400,000	$ 700,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

With the decommissioning of the Alliant Energy Power Generation Plant on 7th Street and the eventual redevelopment / reuse of the property, this may allow the City an opportunity to evaluate alternatives and the feasibility of developing a roadway through the Alliant site which would extend and connect Pine Street at 9th / Kerper Boulevard to 7th Street. The potential extension of Pine Street to 7th Street would allow commercial traffic to use the US 61-151 on / off ramps at 9th Street to access Pine Street to 7th. This would provide commercial vehicles that currently use 7th, 9th, Central, Washington and Jackson Streets through the Historic Millwork District to get to the industrial businesses on 7th / Commercial Street a more efficient, safe, and direct route. The potential extension of Pine Street to 7th Street would allow commercial traffic to bypass the Historic Mill District creating a safer neighborhood for residents, pedestrians, and bicyclists.

In May 2023, the City and Interstate Power and Light Company (IPL) executed a Memorandum of Understanding (MOU) Agreement for the potential purchase of excess property at former power plant site. The City and IPL are currently working on survey plats and appraisal of the real estate. Upon completion, the City shall either (a) provide written notice to IPL that City does not intend to purchase the real estate; or (b) provide written notice to IPL that City does intend to purchase the real estate upon such terms and conditions as City approves in its sole discretion.

The FY26 programmed funding would allow for the City to perform an environmental assessment of potential site development and the potential acquisition of the real estate. FY27 and FY28 programmed funding would allow for the design development and potential construction of a roadway through the Alliant site which would connect Pine Street at 9th / Kerper Boulevard to 7th Street.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the development of the Historic Millwork District, the adopted Central Avenue Streetscape Master Plan, the Central Avenue / White Street Corridor Traffic Study (Project #5524000038), Central Ave White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street (5521000017), Central Avenue Corridor Streetscape Master Plan Implementation (Project #6051000001), and 14th Street Overpass (5521000009)

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2019 PROJECT NO:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Pine Street Extension from 7th to 9th		$ 2,000,000

OUTCOME
Connected Community: Improve traffic flow throughout the city (East-West corridor, roundabouts, light synchronization)

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax, and Greater Downtown TIF.

PROJECT ADDRESS/SERVICE AREA
Pine St extension between 7th to 9th, former Alliant Energy Power Plant site, Port of Dubuque Area

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Traffic and Pedestrian Crossing Warning Devices	FY 2017	$ 36,000
			PROJECT NO: 5524000012	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Engineering Services	$ —	$ —	$ —	$ 1,000	$ —	$ 1,500
$ 6,269		Construction	$ —	$ —	$ —	$ 35,000	$ —	$ 35,000
$ 6,269	$ —	TOTAL	$ —	$ —	$ —	$ 36,000	$ —	$ 36,500
		B. PROJECT FINANCING						
$ 6,269		Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 36,000	$ —	$ 36,500
$ 6,269	$ —	TOTAL	$ —	$ —	$ —	$ 36,000	$ —	$ 36,500

PROJECT DESCRIPTION/JUSTIFICATION

This project would provide for the installation of flashing LED traffic signs and crosswalk warning devices at one location per year. The City receives several requests each year for flashing stop signs and flashing pedestrian crossings. These devices would be solar-powered LED lights which use less power than traditional bulbs. The device utilizes super-bright LED technology and a "stutter flash" that would flash at motorists 190 times in 30 seconds when activated called a Rectangular Rapid Flashing Beacons (RRFBs) . Results have shown that more than 90% of motorists stop when the LED stutter lights are activated by the pedestrian. When the activation button is pushed, a friendly voice explains to pedestrians how to use the crosswalk. At night the button placards are illuminated so pedestrians can see them. Upon activation, the entire area is illuminated, including where the pedestrian is standing, the pedestrian street signs, and the center of the roadway in divided highways so the motorist can clearly see the entire crossing. The system would be radio-controlled and solar powered for maximum efficiency. On the other years where a flashing cross-walk sign is not installed, funding is shown for flashing yield and stop signs as needed around the City for additional reinforcement for the sign. The aviability of these flashing crosswalks at select intersection, midblock crossings or high pedestrian walk-ways will continue to increase the connectivity and complete street elements throughout the City.This project funding will include money allocated for the foundations, poles, signage and installation costs.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY2024	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	14th Street Overpass	PROJECT NO:	5521000009	$ 39,120,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 229,255	$ 100,000	Engineering Services	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ —
$ 2,655	$ —	Consultant Services - Design	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Land and ROW	$ 2,876,000	$ 2,876,000	$ 1,438,000	$ —	$ —	$ —
$ —	$ —	Consultant Services - Construction	$ —	$ 110,000	$ 820,000	$ 2,470,000	$ —	$ —
		Engineering & Design	$ —	$ 790,000	$ 6,760,000	$ 20,580,000	$ —	$ —
$ 231,910	$ 100,000	TOTAL	$ 2,976,000	$ 3,876,000	$ 9,118,000	$ 23,150,000	$ —	$ —
		B. PROJECT FINANCING						
$ 142,979	$ —	Greater Downtown TIF	$ 292,108	$ 452,108	$ 1,478,054	$ —	$ —	$ —
		G.O. Debt (GDTIF)	$ —	$ —	$ —	$ 1,341,131	$ —	$ —
$ 88,931	$ 100,000	Sales Tax Fund (30%)	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —	$ —
$ —	$ —	Federal Grant	$ 1,893,747	$ 2,433,747	$ 5,494,874	$ 15,177,633	$ —	$ —
$ —	$ —	DMATS STBG	$ 690,145	$ 890,145	$ 2,045,072	$ 5,531,236	$ —	$ —
$ —	$ —	Private Participant	$ —	$ —	$ —	$ 1,000,000	$ —	$ —
$ 231,910	$ 100,000	TOTAL	$ 2,976,000	$ 3,876,000	$ 9,118,000	$ 23,150,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The City was awarded a $2.28 million US DOT RAISE Infrastructure Planning grant and a $25 million RAISE Capital grant to assist in funding for the project entitled “Building Bridges to Employment and Equity (B2E2)”. The multi-year funding for this project will provide for the planning, design, and construction of a multimodal transportation corridor project for proposed improvements to the Elm Street corridor, the 16th Street corridor, the Kerper Boulevard corridor, Chaplain Schmitt Island corridor, and the proposed 14th Street railroad (vehicular and pedestrian) overpass bridge project.

The improved multimodal transportation corridors will connect vulnerable neighborhoods and low-income residents with economic opportunities, recreational amenities and key community resources in the Kerper Boulevard Industrial Park, on Chaplain Schmitt Island, in downtown Dubuque and its Historic Millwork District, and on the west side of the City via the downtown Intermodal Transportation Center.

Improving safety for all users is a key goal of the B2E2 project. The impending increase in train traffic due to the merger of the Canadian Pacific and Kansas City Southern railroads is projected to double the number of trains passing daily through the downtown urban core of the City from 9 trains to 18 trains by 2027. A primary focus of the B2E2 project is the elimination of an at-grade rail crossing conflict on 14th Street and provide for a proposed vehicular and pedestrian

overpass bridge which will connect downtown residents to job opportunities while avoiding train crossing delays that negatively impact the safe and efficient movement of people and goods to and from the Kerper Boulevard Industrial Park and Chaplain Schmitt Island.

The entire B2E2 project has been broken down into 15 separate elements with 9 elements needing to be delayed to future phases, and 6 elements were included and awarded as part of the RAISE Capital grant. The project will focus on multimodal transportation corridors with “complete streets enhancements” along the Elm Street and 16th Street corridors, an improved pedestrian/bike shared use path on the existing 16th Street Peosta Channel bridge to Chaplain Schmitt Island, proposed roundabout intersections at 16th/Sycamore and at 16th/Greyhound Park/Admiral Sheehy Drive intersection, and vehicular and pedestrian overpass bridge on 14th Street over the railroad tracks.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY2024 PROJECT NO: 5521000009	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	14th Street Overpass		$ 39,120,000

RELATIONSHIP TO OTHER PROJECTS
U.S. Department of Transportation (USDOT) RAISE Infrastructure Planning Grant, and Schmitt Island Master Plan

OUTCOME
Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS
This project may be funded by Sales Tax (20%), Sales Tax Fund (30%), Road Use Tax, Greater Downtown TIF, DRA Distribution, State and Federal Grants

PROJECT ADDRESS/SERVICE AREA
Elm Street corridor, the 16th Street corridor, the Kerper Blvd. corridor, Chaplain Schmitt Island corridor, and the 14th Street Railroad Grade Crossing

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Wildwood Drive Bridge Replacement	FY 2025	$ 375,000
			PROJECT NO: 5521000054	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 25,000	Engineering Services	$ 45,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 50,000	Consultant Services	$ 45,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Construction	$ 285,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 75,000	TOTAL	$ 375,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 75,000	Sales Tax Fund (30%)	$ 375,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 75,000	TOTAL	$ 375,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project will provide for the complete reconstruction and replacement of the Wildwood Drive Bridge which was originally constructed in 1970. Based on the October 2023 bridge inspection, the bridge was classified as structurally deficient and recommended for replacement. Based on the age of the structure (53 years) and the structural load rating of the existing concrete box culvert bridge (the sufficiency rating of 72.9), the bridge will now require a 12 month inspection cycle until it can be replaced.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have sage, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Citywide bridges

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2025		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation			PROJECT NO:		$ 5,497,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
—	—	Construction	$ —	$ —	$ —	$ 2,097,000	$ 3,400,000	$ —
—	—	TOTAL	$ —	$ —	$ —	$ 2,097,000	$ 3,400,000	$ —
		B. PROJECT FINANCING						
—	—	DMATS STBG	$ —	$ —	$ —	$ 2,097,000	$ 2,400,000	$ —
—	—	State ICAAP Grant	$ —	$ —	$ —	$ —	$ 1,000,000	$ —
—	—	TOTAL	$ —	$ —	$ —	$ 2,097,000	$ 3,400,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

In 2022, the Iowa Department of Transportation (Iowa DOT) completed a study to evaluate operational and capacity improvements along US20, between Cresent Ridge and Old Highway, with a specific emphasis on the US20 / Northwest Arterial intersection. Several concepts and design variations were vetted, and a preferred

alternative was selected. The proposed improvements recommend closing all at-grade accesses on the south side of US 20 between Old Highway and Crescent Ridge, close the south leg of the NW Arterial intersection, and add a new south side frontage road between Old Highway and Crescent Ridge. The plan also recommends closing all at-grade accesses on the north side of US 20 between Old Highway and Northwest Arterial and provide a new north side frontage road extending east from Old Highway intersection. Additionally, the project proposes adding dual eastbound left turn lanes onto the Northwest Arterial, adding a westbound bypass right turn lane onto the Northwest Arterial, and operational reconfiguration at the Northwest Arterial and Crescent Ridge intersections.

In partnership with the Iowa DOT, the City has identified approximately $5.5 million to assist in funding the proposed US20 / Northwest Arterial intersection improvements, which will leverage a $12 million allocation from the Iowa DOT. The $17.5 million operational and capacity improvements have been recommended by Iowa DOT staff for consideration in the Iowa DOT's FY26-30 Transportation Improvement Program.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Northwest Arterial State of Good Repair Project (5521000035) and STREETS Project (5524000018)

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax 20%, Sales Tax 30%, Road Use Tax, DMATS STBG, State and Federal Grants

PROJECT ADDRESS/SERVICE AREA

US Highway 20 Corridor and Northwest Arterial Intersection

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2023		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street			PROJECT NO:		$ 8,170,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
—	—	Construction	$ —	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 14,000,000
—	—	Consultant Services	$ —	$ —	$ —	$ —	$ —	$ —
—	—	Engineering Services	$ 400,000	$ —	$ —	$ —	$ —	$ —
		Property Acquisition	$ 1,000,000	$ —	$ —	$ —	$ —	$ —
—	—	TOTAL	$ 1,400,000	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 14,000,000
		B. PROJECT FINANCING						
—	—	Greater Downtown TIF	$ 1,400,000	$ 330,000	$ —	$ —	$ —	$ —
—	—	G.O. Debt (GDTIF)	$ —	$ —	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 14,000,000
—	—	TOTAL	$ 1,400,000	$ 330,000	$ 1,760,000	$ 1,780,000	$ 2,900,000	$ 14,000,000

PROJECT DESCRIPTION/JUSTIFICATION

This project is identified in the comprehensive plan and is a City Council 2022-2024 High Priority. This project will provide funding to implement recommendations outlined in the adopted Central Avenue Streetscape Master Plan along Central Avenue between 11th and 22nd Streets, as well as potential recommendations from the traffic study currently underway for the Central and White Street corridors, with 4th Street to 11th Street coming beyond 2030.

The current Central Avenue and White Street corridor traffic study was completed in January 2025. These funds are intended to be flexible, whether that be design, construction, amenities (such as transit stops, moveable amenities, and beautification efforts, etc.), or other needed improvements to implement the recommendations of the Streetscape Master Plan and complete streets traffic study, especially additional offstreet parking. This project would utilize complete street concepts and standards to accommodate pedestrians, bicyclists, transit, and other motor vehicles in the corridor. Special attention would be made to creating a sense of place for this corridor. Requested funding between FY25 and FY30 totals $8,170,000 to support incremental improvements along the corridor. However, full implementation of future Central Avenue Streetscape Master Plan improvements is programmed beyond FY30, at a planning level estimated cost of $14 million.

The FY26 includes $400,000 for engineering design services and $1 million to create new public parking opportunities to replace on street spaces lost on Central and White Streets. FY27 is to restripe the entire Central Avenue and White Street corridor, 4th-22nd, and continue the FY26 work. FY28 is improvements from 14th - 17th Street. FY29 is improvements from 17th - 20th Street, and continue improvements to 14th -17th Streets. FY30 is installation of the Cycle Truck Lane on the west side of White Street from 5th to 19th Street, and to continue improvements from 17th - 20th Streets. FY2031 and beyond will require $14 million in additional investment to do 20th - 22nd, and 4th -14th Street on Central Avenue and White Street.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2023	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street	PROJECT NO:	$ 8,170,000

The Corridor is beginning to see private investment in building improvements and business location. The implementation of public infrastructure improvements is needed to support and leverage that private investment by creating a more pedestrian-friendly, complete streets corridor and attracting residents from other areas of the community.

It is anticipated that this project may have an impact on operating costs associated with infrastructure improvements, although those costs are unknown until the specific improvements and amenities in the corridor are identified and implemented. These costs will be integrated into the budgets of departments whose staff will be maintaining these improvements, as progress is made. This effort addresses the Comprehensive Plan goal of creating walkable, mixed-use areas.

RELATIONSHIP TO OTHER PROJECTS
This project is related to the adopted Central Avenue Streetscape Master Plan, the Central Avenue / White Street Traffic Study for 1-Way to 2-Way Conversion (Project #5524000038), Central Avenue Streetscape Design 1-Way to 2-Way (Project #5521000017), and Central Avenue Corridor Streetscape Master Plan Implementation (Project #6051000001).

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/ landscaping.

FUNDING RESTRICTIONS
Downtown TIF, G.O. Debt (GDTIF), Sales Tax 30%, Road Use Tax

PROJECT ADDRESS/SERVICE AREA
Central Avenue Corridor from 11th to 22nd Streets

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2020 PROJECT NO:		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Green Alleys - Non Bee Branch					$ 350,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ —	$ —	$ 40,000	$ 40,000
$ —	$ —	Construction	$ —	$ —	$ —	$ —	$ 310,000	$ 310,000
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 350,000	$ 350,000
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ 315,000	$ 315,000
$ —	$ —	Special Assessments	$ —	$ —	$ —	$ —	$ 35,000	$ 35,000
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 350,000	$ 350,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funding to be used throughout the City for the reconstruction of alleys using pervious pavements. This will fund one alley per year as property owners agree to an assessable project. This project addresses alleys not in the Bee Branch Watershed. Potential funding includes the Storm Water Utility. This project helps with the reconstruction of alleys that are badly deteriorated and help reduce the stormwater runoff from these areas. The pavement system allows the water to infiltrate the pavement and recharge the water table rather than be diverted to the storm sewer system and discharged to the river.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well maintained, operational stormwater system.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax, along with SRF Clean water funds can be used if available.

PROJECT ADDRESS/SERVICE AREA

Non Bee Branch alleys throughout the city

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Sidewalk Inspection Program - Assessable	FY 2012	$ 215,000
			PROJECT NO: 5521000006	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 72,131	$ 40,000	Construction	$ 40,000	$ 40,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
$ 26,912		Internal Costs	$ —	$ —	$ —	$ —	$ —	$ —
$ 99,043	$ 40,000	TOTAL	$ 40,000	$ 40,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
		B. PROJECT FINANCING						
$ 99,043	$ 40,000	Special Assessments	$ 40,000	$ 40,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
			$ —	$ —	$ —	$ —	$ —	$ —
$ 99,043	$ 40,000	TOTAL	$ 40,000	$ 40,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the replacement of defective sidewalks by private contractors. City Ordinances #41-102 through #41-105 provide that a property owner be given a thirty day notice to replace a hazardous or defective sidewalk and, if they fail to do so, the City will have the repair made and the cost assessed to the property owner. In Fiscal Year 1989, the City began an inspection and reconstruction program for City sidewalks. Reconstruction is required on these walks when defective conditions are found. These funds enable the City to have the reconstruction done by contractors if the property owner does not make the corrections after proper notice and reasonable time. These costs are then placed as liens against the properties and property tax receipts are collected in the next fiscal year in the amount of the original expenditure.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Special Assessment Funds specific to this project.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Sidewalk Program - City-Owned Property	FY 2012	
			PROJECT NO: 5521000010	
			350-1425, 300-1425	$ 1,160,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 79,509	$ 5,000	Engineering Services	$ 20,000	$ 10,000	$ 15,000	$ 30,000	$ 30,000	$ 30,000
$ 123,239	$ 95,000	Construction	$ 180,000	$ 90,000	$ 135,000	$ 300,000	$ 350,000	$ 350,000
$ 202,748	$ 100,000	TOTAL	$ 200,000	$ 100,000	$ 150,000	$ 330,000	$ 380,000	$ 380,000
		B. PROJECT FINANCING						
$ 202,748	$ 10,457	Sales Tax Fund (30%)	$ 200,000	$ 100,000	$ 150,000	$ 330,000	$ 380,000	$ 380,000
	$ 89,543	Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 202,748	$ 100,000	TOTAL	$ 200,000	$ 100,000	$ 150,000	$ 330,000	$ 380,000	$ 380,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for a multi-year program for the installation and reconstruction of public sidewalks adjacent to City-owned property and City-owned infrastructures (i.e., catch basins, hydrants, signals, financial assistance). This appropriation also provides for tree and stump removal when trees need to be removed as part of the reconstruction of the sidewalks. This project may also include the installation and reconstruction of curb ramps which is required by the Americans with Disabilities Act (ADA). The reconstruction of public sidewalks is necessary for the safety of pedestrians and to keep the City's liability to a minimum. ADA requires installation of curb ramps whenever a sidewalk is repaired at an intersection and a ramp is not currently constructed. With the recent Iowa Supreme Court ruling, the City is liable for all sidewalk defects in the public right of way. When defects are brought to our attention, we have an obligation to remove the liability. In 2024, over 250 areas behind trees were addressed due to known defects.

RELATIONSHIP TO OTHER PROJECTS

This project may impact the Water Department due to hydrant relocations, project #4281000018 Fire Hydrant Replacement.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%), and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Sidewalk Program Related to Curb and Catch Basin Replacements	FY 2012	$ 410,000
			PROJECT NO: 5521000002	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 1,630	$ 7,000	Engineering Services	$ 5,000	$ 5,000	$ 8,000	$ 10,000	$ 10,000	$ 10,000
	$ 70,000	Construction	$ 45,000	$ 45,000	$ 72,000	$ 100,000	$ 110,000	$ 110,000
$ 1,630	$ 77,000	TOTAL	$ 50,000	$ 50,000	$ 80,000	$ 110,000	$ 120,000	$ 120,000
		B. PROJECT FINANCING						
$ 1,630	$ 77,000	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 80,000	$ 110,000	$ 120,000	$ 120,000
$ 1,630	$ 77,000	TOTAL	$ 50,000	$ 50,000	$ 80,000	$ 110,000	$ 120,000	$ 120,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacement of curbs and catch basins related to the sidewalk inspection and replacement program. Replacement of sidewalks, particularly those abutting the curb line or an intersection, frequently requires replacement of curbs and catch basins. It is anticipated in future years this program will increase with the installation of curb ramps with detectable warnings required by the Americans with Disabilities Act (ADA). Without funding for replacement of the curbs and catch basins, the program is restricted or delayed until funding can be secured. With funding earmarked for curb and catch basin replacement, the program can move forward on an established schedule. With an increase in curb and catch basin inspections at time of sidewalk inspections, additional curb and catch basins are identified for replacement, especially if the street is to be overlaid in the near future. The anticipated cost for curb and catch basin repairs has been increasing over the past few years and is anticipated to continue when the ramps needing walls, foundations, railings, and special designs are addressed.

RELATIONSHIP TO OTHER PROJECTS

This project is related to City-Owned Sidewalk Replacements (project #5521000010) and needs to be scheduled in the same fiscal years as that project. This project may also impact the Water Department due to hydrant relocations- project #4281000018, Fire Hydrant Replacement.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT: 55 - Engineering / Street		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Brick Paver Maintenance			YEAR FIRST SUBMITTED: FY 2020 PROJECT NO: 5521000019		TOTAL PROJECT COST $ 75,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Consultant Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 1,022	$ 5,000	Engineering Services	$ —	$ 5,000	$ —	$ 5,000	$ —	$ 5,000
$ 3,086	$ 20,000	Construction	$ —	$ 30,000	$ —	$ 35,000	$ —	$ 45,000
$ 4,108	$ 25,000	TOTAL	$ —	$ 35,000	$ —	$ 40,000	$ —	$ 50,000
		B. PROJECT FINANCING						
$ 4,108	$ 25,000	Sales Tax Fund (30%)	$ —	$ 35,000	$ —	$ 40,000	$ —	$ 50,000
$ 4,108	$ 25,000	TOTAL	$ —	$ 35,000	$ —	$ 40,000	$ —	$ 50,000

PROJECT DESCRIPTION/JUSTIFICATION
This annual reoccurring budget provides funding to make spot repairs to the streets, sidewalks, alleys, or public spaces in the City that are constructed with brick pavers. This project will address any settled, irregular or defective pavers in the Historic Millwork District, the Bee Branch, the Grand River Center, along 8th Street, and in Green Alleys as needed and as identified by City staff.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Decorative Concrete Maintenance Program			FY 2006		$ 300,000
						PROJECT NO:	5521000023	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ —	$ —	$ 25,000	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ —	$ 275,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 300,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ 300,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 300,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This annual program provides funding to the Decorative Concrete Maintenance Program to perform preventative maintenance, cleaning, sealing and the repair of decorative concrete pavement at the Mississippi Riverwalk, Alliant Amphitheater, River's Edge Plaza, Ice Harbor West Road, Grand River Center, Main Street, Peosta Channel Trail, Flat Iron Park, City Hall, 5-Flags, Federal Building, Washington Park, Chamber Building Plaza Area, and the Locust and 5th Street Gateway Locations to maintain the quality appearance and integrity of the decorative concrete surface. An annual maintenance program is needed to remove dirt, oils, stains and apply a new protective sealer on the surface. The FY2026 funding will allow for the Decorative Concrete Maintenance to take place prior to the Iowa League of Cities Conference that will be hosted in Dubuque in September 2027.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/ landscaping.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or Sales Tax Fund (30%)

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Safe Routes to School	FY2026 PROJECT NO:	$ 5,497,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
—	—	Engineering Services	$ —	$ —	$ —	$ 2,000	$ 2,000	$ 2,000
—	—	Construction	$ —	$ —	$ —	$ 20,000	$ 20,000	$ 20,000
—	—	TOTAL	$ —	$ —	$ —	$ 22,000	$ 22,000	$ 22,000
		B. PROJECT FINANCING						
—	—	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 22,000	$ 22,000	$ 22,000
—	—	TOTAL	$ —	$ —	$ —	$ 22,000	$ 22,000	$ 22,000

PROJECT DESCRIPTION/JUSTIFICATION

This project is for Safe Routes to School-related safety improvements at various school locations throughout the City. The City in coordination with our Metropolitan Planning Organization (MPO), which is the Dubuque Metropolitan Area Transportation Study (DMATS), and the Dubuque Community School District have established a Safe Routes to School committee for the implementation of safety improvements at select elementary schools per the 2009 Dubuque Area Safe Routes to School Plan. A multi-year phased approach is anticipated to complete all schools that are ready for recommended improvements. The Safe Routes to School-related improvements can be pavement markings, flashing crosswalk signage, pedestrian countdown timers for signals and/or speed limit school zone signage. The first phase of school areas to be considered are Carver and Hoover with pedestrian crossing improvements at Radford/Saratoga/Camelot intersection, and the Carter/St. Anne intersection, respectively. In FY27, the second phase of school areas to be considered are Irving with mobility improvements at Pennsylvania/Green intersection and crossing improvements at Pennsylvania/University intersection (East-West Corridor Study). Prescott would be evaluated after the completion of the Central and White Corridor Traffic Study. Lincoln, Bryant, and Eisenhower will be evaluated for future improvements. Federal and state grants may potentially be an alternate source of funding, and the City and DMATS will continue to consider these grant opportunities.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (30%) and Road Use Tax with the opportunity for federal grants.

PROJECT ADDRESS/SERVICE AREA

Elementary school zones and their walking radius

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Stone Retaining Walls	FY 1980	$ 825,000
			PROJECT NO: 5524000003	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 63,623		Engineering Services	$ —	$ —	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ 2,116	$ 10,000	Consultant Services	$ —	$ —	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ 255,254	$ 90,000	Construction	$ —	$ —	$ 200,000	$ 225,000	$ 250,000	$ 275,000
$ 320,993	$ 100,000	TOTAL	$ —	$ —	$ 250,000	$ 275,000	$ 300,000	$ 325,000
		B. PROJECT FINANCING						
$ 318,631	$ 100,000	Sales Tax Fund (30%)	$ —	$ —	$ 250,000	$ 275,000	$ 300,000	$ 325,000
$ 2,362	$ —	DRA Distribution	$ —	$ —	$ —	$ —	$ —	$ —
$ 320,993	$ 100,000	TOTAL	$ —	$ —	$ 250,000	$ 275,000	$ 300,000	$ 325,000

PROJECT DESCRIPTION/JUSTIFICATION

This annual funding provides for maintenance and repair of existing retaining walls that are owned by or are the responsibility of the City of Dubuque in various locations throughout the City. This annual program will allow for maintenance, repair and reconstruction of city-owned retaining walls as needed. Based on the recommendation of the City's Legal Department, there are a significant number of private-owner retaining walls which are adjacent to City right-of-way in which a mutual benefit could be established through litigation. As a result, the annual funding for retaining wall maintenance, repair and reconstruction has been increased to address this potential liable cost to the City. This annual program would provide for proactive maintenance, reconstruction and emergency repairs to city-owned retaining walls.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Lowell street and other citywide areas as needed

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 1980 PROJECT NO: FY2021		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Villa Street Retaining Wall Reconstruction					$ 825,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Engineering Services	$ 50,000	$ —	$ —	$ —	$ —	$ —
		Consultant Services	$ 100,000	$ —	$ —	$ —	$ —	$ —
		Construction	$ 650,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 800,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Sales Tax Fund (30%)	$ 800,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 800,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Villa Street retaining wall between Cleveland Avenue and Rush Street is showing signs of distress. Engineering staff have been monitoring the retaining wall for several years and have observed movement in the wall. This retaining wall supports Villa Street and is a very tall wall. It is estimated to be roughly 7400 SF of wall repair. Failure of the wall could impact city water and sanitary sewer utilities, limit access to homes and potentially impact private property. The current FY25 funding balance in the Villa Wall CIP is approx. $950,000 and additional funding is needed in FY26 to complete the project.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Maintenance of Public Water Main, Sanitary Sewer, Storm Sewer, Stone Retaining Wall Repair CIP (5524000003).

OUTCOME

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA

Villa Street retaining wall between Cleveland Avenue and Rush Street

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 1980	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Bridge Repairs and Maintenance	PROJECT NO:	5521000008 300-1258	$ 850,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 7,300		Engineering Services	$ 5,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
		Consultant Services	$ 5,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
		Construction	$ 40,000	$ 80,000	$ 170,000	$ 220,000	$ 220,000	$ 270,000
$ 7,300	$ —	TOTAL	$ 50,000	$ 100,000	$ 200,000	$ 250,000	$ 250,000	$ 300,000
		B. PROJECT FINANCING						
$ 7,300		Sales Tax Fund (30%)	$ 50,000	$ 100,000	$ 200,000	$ 250,000	$ 250,000	$ 300,000
$ 7,300	$ —	TOTAL	$ 50,000	$ 100,000	$ 200,000	$ 250,000	$ 250,000	$ 300,000

PROJECT DESCRIPTION/JUSTIFICATION

The annual Bridge Repair and Maintenance program allocates funding for the maintenance, inspection, and load rating of bridges & culverts throughout the City. The periodic maintenance efforts are intended to maximize the serviceable life of these structures and mitigate any premature deterioration which would ultimately result in costly replacements. Some of the most common repair efforts include concrete rehabilitation of bridge decks, substructure, barrier rails, and various culvert components. Other activities include the painting of steel elements, sealing of concrete cracks on bridge decks and railings, and expansion joint maintenance and repairs. The installation and reconstruction of erosion and scour countermeasure systems are also included in this program. This funding also provides for the inspection, program management, and load rating efforts required to comply with the federally-mandated National Bridge Inspection Standards (NBIS). The City's bridges are currently inspected on a biennial basis with one structure requiring an underwater inspection every 60 months. The City currently has 27 structures under its jurisdiction, which includes 18 bridges and 9 culverts. The last inspection, dated October 2023, indicated the City has no structures classified as functionally obsolete, or fracture critical, with one structure classified as structurally deficient. The structurally deficient structure will require rehabilitation or replacement within the next five years and several other structures require routine maintenance and repair efforts. The annual Bridge Repair and Maintenance program funding has been increased to account for the changing bridge load rating requirements and to allow for the increased preventative maintenance and repair needs of bridges and culverts throughout the City.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have sage, available, equitable and accessible daily travel through multiple mobility mode for all
Dubuque residents

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 1980	
55 - Engineering / Street	2C - Public Works	Bridge Repairs and Maintenance	PROJECT NO:	5521000008 300-1258	TOTAL PROJECT COST $ 1,000,000

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA
Citywide bridges

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Street	2C - Public Works	Complete Street Elements - Trails, Sidewalks and Signs	FY 2019	
			PROJECT NO: 5521000014	
			102-2430, 300-2430	$ 32,500

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 32,569		Construction	$ —	$ —	$ —	$ —	$ 30,000	$ 35,000
		Engineering Services	$ —	$ —	$ —	$ —	$ 2,500	$ 3,000
$ 32,569	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 32,500	$ 38,000
		B. PROJECT FINANCING						
$ 32,569		Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ 32,500	$ 38,000
$ 32,569	$ —	TOTAL	$ —	$ —	$ —	$ —	$ 32,500	$ 38,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the incorporation of complete streets elements specifically within the public right of way, including pavement markings/signs and improved sidewalk/connections to expand Dubuque's Complete Streets network. This project will also be used to fund bike lane markings, bike route signs, and if needed, sidewalks in areas where none exist. A planning group of staff from Engineering, Planning, Budget and Leisure Services met and proposed this project as a way to track all complete street items and costs in one location. This project will have some relationship to Public Works' ADA ramp program, the Smart Parking & Mobility Management Plan, city-owned sidewalks, curb and catch basin replacements related to city-owned sidewalks and the sidewalk inspection program.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax. TAP funds can be used as an outside funding source.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2026		TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Enterprise Asset Management System Software - Roadways			PROJECT NO:		$ 5,497,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
—	—	Consulting Services	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
—	—	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
—	—	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
—	—	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project is to provide a share of funding from the roadway and sidewalk enterprise funds in support of the City's efforts to meeting the City Council goal of implementing an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

RELATIONSHIP TO OTHER PROJECTS
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery - Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

OUTCOME
Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery - Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

FUNDING RESTRICTIONS
This project may only be funded by Road Use Tax Fund

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	2026	TOTAL PROJECT COST
55 - Engineering / Street		2C - Public Works	Parking Lot Materials at Union at Marina Project			PROJECT NO:	5575000029	$ 5,497,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
—	—	Engineering Services	$ 10,000	$ —	$ —	$ —	$ —	$ —
—	—	Construction	$ 40,000	$ —	$ —	$ —	$ —	$ —
—	—	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
—	—	Sales Tax Fund (30%)	$ 50,000	$ —	$ —	$ —	$ —	$ —
—	—	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
The City entered into a development agreement for the development of residential housing on the old Bowling and Beyond site. As part of the development agreement, the city is required to build a 29 stall parking lot along Hawthorne Street. This project funding would pay for engineering staff time and materials so Public Works could build the parking lot. Cost would include curb and gutter, excavation and asphalt paving and striping.

RELATIONSHIP TO OTHER PROJECTS
The project is related to the Union at Marina project.

OUTCOME
The project supports Liveable Neighborhoods and Housing: A Great Place to Live - Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable.

FUNDING RESTRICTIONS
Sales Tax 30 and Road Use Tax.

PROJECT ADDRESS/SERVICE AREA
Kerper Boulevard and Hawthorne Street.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Miscellaneous	2C - Public Works	South Port Redevelopment Concept Plan	FY 2021	
			PROJECT NO: 5521000036	
			360-2916	$ 40,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ —	Consulting Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 1,009	$ 20,000	Engineering Services	$ 40,000	$ —	$ —	$ —	$ —	$ —
		Construction	$ —	$ —	$ —	$ —	$ —	$ —
$ 1,009	$ 20,000	TOTAL	$ 40,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ 1,009	$ 20,000	Greater Downtown TIF	$ 40,000	$ —	$ —	$ —	$ —	$ —
$ 1,009	$ 20,000	TOTAL	$ 40,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The South Port of Dubuque is a City-owned land area that is available for redevelopment, yet it remains blighted and underutilized. In the recent past, the City has developed a master plan for this area that includes several updates, yet no redevelopment has materialized. The ongoing United States Environmental Protection Agency Multipurpose Grant will clean up two contaminated sites that are prime for redevelopment; however, the grant funds will not be enough to fully complete the needed remediation. These CIP funds will be used to support the planning and design of additional contamination clean-up efforts in the South Port to maximize the redevelopment potential of the area. City staff are planning to apply for a $2 million USEPA clean-up grant in FY25 that will primarialy happen in FY26. This project directly supports the implementation of the Imagine Dubuque Plan. An additional benefit to cleaning-up the South Port will be improved accessibility to the south port levee trail.

RELATIONSHIP TO OTHER PROJECTS

EPA Multipurpose Grant

OUTCOME

Robust Local Economy: Great Place to Live - Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded by GDTIF

PROJECT ADDRESS/SERVICE AREA

South Port

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Misc	2C- Public Works	Public Electric Vehicle Chargers	FY 2025	$ 1,888,760
			PROJECT NO: 5529900009	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ —	Engineering Services	$ 15,000	$ —	$ —	$ —	$ —	$ —
$ 27,774	$ —	Consultant Services	$ 292,948	$ —	$ —	$ —	$ —	$ —
$ 89,586		Construction - Equipment	$ 404,800	$ —	$ —	$ —	$ —	$ —
		Construction - Installation	$ 1,107,052	$ —	$ —	$ —	$ —	$ —
$ 3,116	$ —	Operational Costs	$ 6,432	$ 6,432	$ 6,432	$ 6,432	$ 6,432	$ —
		Maintenance Costs	$ 5,760	$ 5,760	$ 5,760	$ 5,760	$ 5,760	$ —
		Education/Promotion Costs	$ 1,600	$ 1,600	$ 1,600	$ 1,600	$ 1,600	$ —
$ 120,476	$ —	TOTAL	$ 1,833,592	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ —
		B. PROJECT FINANCING						
		Sales Tax Fund (20%)	$ 15,000	$ —	$ —	$ —	$ —	$ —
		Federal Grant	$ 1,818,592	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ —
$ 120,476		Greater Downtown TIF	$ —	$ —	$ —	$ —	$ —	$ —
$ 120,476	$ —	TOTAL	$ 1,833,592	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is being funded by a grant from the U.S. Department of Transportation's (DOT) charging and fueling infrastructure (CFI) funds to install electric vehicle (EV) charging infastructures at five locations in the downtown area of Dubuque. The five locations were determined by the outcomes of the on-going Smart Parking & Mobility Management Plan project and other community input. Site 1 is located in the parking lot at the corner of 22nd and Price Streets; Site 2 is located in a parking lot behind the Hilton Garden Inn on Chaplain Schmitt Island; Site 3 is located in a parking lot at the corner of East 12th Street and Elm Street; Site 4 is located at the corner of Jones Street and Harrison Street; Site 5 is located just off Main Street near the River City Church.

RELATIONSHIP TO OTHER PROJECTS

Smart Parking & Mobility Management Plan (CIP # 4683000005).

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce the community's carbon footprint (50% by 2030) and explore science-based outcomes in the
future.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%), Road Use Tax, and DRA Distribution

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 1980	TOTAL PROJECT COST
55 - Engineering / Miscellaneous	2C - Public Works	Harbor Area Maintenance - Dredging	PROJECT NO:	5546000001 300-1466 350-1466	$ 677,500

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 21,941	$ —	Engineering Services	$ —	$ 20,000	$ 25,000	$ 25,000	$ —	$ 20,000
$ 556,358	$ —	Construction	$ —	$ 417,500	$ 75,000	$ 75,000	$ 40,000	$ 340,000
$ 578,299	$ —	TOTAL	$ —	$ 437,500	$ 100,000	$ 100,000	$ 40,000	$ 360,000
		B. PROJECT FINANCING						
$ 478,299	$ —	Sales Tax Fund (20%)	$ —	$ 120,000	$ 100,000	$ 100,000	$ 40,000	$ 360,000
		State Grant	$ —	$ 200,000	$ —	$ —	$ —	$ —
$ 100,000		Private Participant	$ —	$ 117,500	$ —	$ —	$ —	$ —
$ 578,299	$ —	TOTAL	$ —	$ 437,500	$ 100,000	$ 100,000	$ 40,000	$ 360,000

PROJECT DESCRIPTION/JUSTIFICATION

This annual recurring Harbor Area Dredging Capital Improvement Program (CIP) budget provides for maintenance dredging at multiple riverfront locations to maintain adequate harbor and channel depths for recreational and transient boat navigation. This funding allows for annual riverfront maintenance dredging as required at Schmitt Island and AY McDonald Park public boat ramp launch locations; River's Edge Plaza and along the Riverwalk lower pier wall to accommodate excursion boat mooring; Ice Harbor gates; and Port of Dubuque Marina.

The City also has a contractual obligation to maintain city-owned and leased property under current lease terms to perform maintenance dredging at Dubuque Marina (Pleasure Boat Harbor) and at Dubuque Yacht Basin (Schmitt Harbor) to maintain adequate harbor depth for recreational and transient boat navigational access. While not contractually obligated, there are areas outside the City’s Lease obligation to maintain that need dredging to create a safe open water way channel for navigating vessels from the Peosta Channel and Mississippi River to and from the marina harbor locations. Assuming the marinas are willing to partner and provide matching funds, and if in the public’s best interests, the City will consider aiding in performing maintenance dredging.

Due to abnormally low river levels over the past several years, staff anticipates needed to perform more frequent maintenance dredging along the Port of Dubuque riverfront to accommodate excursion boat docking.

Through partnerships with both Dubuque Marina and American Marine, the City applied for US Fish and Wildlife Service (FWS) and Iowa Department of Natural Recourses (Iowa DNR) for a 2024 Boating Infrastructure Tier 1 Grant (BIG Tier 1) to assist with funding to perform maintenance dredging at Dubuque Marina. The 2024 BIG Tier 1 grant will assist with funding to perform maintenance dredging at Dubuque Marina. The 2025 BIG Tier 1 grant will assist with funding to perform maintenance dredging at Dubuque Yacht Basin.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 1980	TOTAL PROJECT COST
55 - Engineering / Miscellaneous	2C - Public Works	Harbor Area Maintenance - Dredging	PROJECT NO:	5546000001 300-1466 350-1466	$ 657,500

OUTCOME

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA Distribution

PROJECT ADDRESS/SERVICE AREA

Port of Dubuque and Riverfront

DEPARTMENT: 55 - Engineering / Misc		STATE PROGRAM:	PROJECT TITLE: Iowa Amphitheater on Schmitt Island			YEAR FIRST SUBMITTED: FY 2024 PROJECT NO: 5575000022		TOTAL PROJECT COST $ 9,641,563
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 67,421	$ 185,000	Engineering Services	$ 125,000	$ —	$ —	$ —	$ —	$ —
$ 409,883	$ 1,100,000	Consultant Services	$ 352,000	$ —	$ —	$ —	$ —	$ —
$ 853	$ 2,000,000	Construction	$ 9,164,563	$ —	$ —	$ —	$ —	$ —
$ 478,157	$ 3,285,000	TOTAL	$ 9,641,563	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 3,000,000	State Grant	$ —	$ —	$ —	$ —	$ —	$ —
$ 478,157	$ 285,000	G.O. Debt (GDTIF)	$ 8,499,961	$ —	$ —	$ —	$ —	$ —
		Private Participant	$ 831,602	$ —	$ —	$ —	$ —	$ —
		General Fund	$ 310,000	$ —	$ —	$ —	$ —	$ —
$ 478,157	$ 3,285,000	TOTAL	$ 9,641,563	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

Iowa Amphitheater on Schmitt Island will be an open-air performance amphitheater and planned as a versatile space to host varied audiences up to 8,000 people. The stage will be constructed with an artful canopy that will help create a sense of place, enhance acoustics, and protect performers from sun and weather. The amphitheater will be accessed by ADA-compliant paths and trails connecting from other places on the island. The City of Dubuque was awarded a Destination Iowa Outdoor Recreation Fund grant administered by the Iowa Economic Development Authority in the amount of $3,000,000. The required local match is $12,442,961 of which $8,784,961 will be G.O debt (greater downtown tax increment financing) with future payments to be made by the Dubuque Racing Association (DRA). The remaining local match of $3,658,000 is provided as a private contribution from the DRA. Of the $3,658,000 private contribution, $1,550,000 is included in this project for the work that will be included in the city bid project, the remaining $2,108,000 will be spent by the DRA on projects within the vicinity to enhance the overall amphitheater project. The items associated with the DRA local match funds include deconstructing the current dog track and kennels to provide the location where the new amphitheater will be constructed (Bid Package No. 1). In addition, the DRA will be revamping its surface parking and striping to accommodate the additional parking demand created by the new outdoor amphitheater and tourists visiting Schmitt Island. The Destination Iowa grant funding is not paying for the Bid Package No. 1 (demolition and mass grading) work because it is included in the local match required for the overall Iowa Amphitheater project. A portion of the parking lot work will be incorporated into Bid Package No. 2 (utilities, paving and amphitheater stage). The overall project addresses the master plan, creative placemaking goals, and a top priority of the Dubuque City Council: increase foot traffic on Schmitt Island; build a recreational landmark and create a gateway and the “front door” to Iowa and Dubuque; bring people to Schmitt Island; leverage island programming for economic development; connect the island to Dubuque and the region; create a year-round destination; and create opportunities for education.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY 2024	TOTAL PROJECT COST
55 - Engineering / Misc		Iowa Amphitheater on Schmitt Island	PROJECT NO: 5575000022	$ 9,641,563

RELATIONSHIP TO OTHER PROJECTS

This project is connected to the Schmitt Island Veterans Memorial (3049900003), Schmitt Island Trail Expansion (CIP # 5544000004), and the Schmitt Island Sanitary Sewer Improvements (5581500049)

OUTCOME

Diverse Arts, Culture, Parks and Recreation: Experience and Activities - Establish Chaplain Schmitt Island as a community and tourism destination with a variety of activity venues and experiences for residents and guests.

FUNDING RESTRICTIONS

This project may only be funded by State & Federal Grants, Greater Downtown TIF, and DRA Distribution

PROJECT ADDRESS/SERVICE AREA

1855 Greyhound Park Road

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY26		TOTAL PROJECT COST
55 - Engineering / Miscellaneous		2C - Public Works	Wayfinding Signage			PROJECT NO:		$ 125,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ —	Engineering Services	$ —	$ —	$ —	$ 2,000	$ —	$ —
$ —	$ —	Construction	$ —	$ —	$ —	$ 18,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 20,000	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 20,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 20,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is for the replacement and changes needed for the City's current vehicular wayfinding signage. There are 6 City districts with 2 "others:" College-Grandview (19), Downtown (37), Eagle Point (40), Port of Dubuque (7), Southend (6) and Westend (19), along with the Intermodal (5) wayfinding signage and the DOT (37), which is along US 20 & US 151/61. The City is working with Schmitt Island on redistricting some signage to coordinate with the new development on Schmitt Island.

The replacement of faded and/or outdated signage is needed. These construction costs will include the labor, equipment and materials with our Public Works department along with the cost of the signs. The first priority would be faded and incorrect/outdated signage that has been determined for each district. With previous modifications made to the 40 signs in the Eagle Point District, a simple name change can be around $20,000.

Since work is being done with Schmitt Island for wayfinding signage, the Eagle Point District is going to have less signs as some will be transferred to the Island District.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to another project

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project can only be funded by Sales Tax Fund (30%).

DEPARTMENT: 55 - Engineering / Traffic		STATE PROGRAM: 6C - General Government	PROJECT TITLE: Speed Shields and Traffic Calming Measures			YEAR FIRST SUBMITTED: FY 2020 PROJECT NO:		TOTAL PROJECT COST $ 98,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ —	Construction	$ —	$ —	$ —	$ 46,000	$ 46,000	$ —
	$ —	Engineering Services	$ —	$ —	$ —	$ 3,000	$ 3,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 49,000	$ 49,000	$ —
		B. PROJECT FINANCING						
$ —	$ —	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 49,000	$ 49,000	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 49,000	$ 49,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project will fund 10 portable speed shields a year to be used along various streets in the community. The speed shields are used to bring awareness to drivers on their speed and helps reduce speeds in areas known to have speeding issues. The speed shields are installed and managed by the Dubuque Police Department to assist in enforcement.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Connected Community Equitable Transportation, Technology Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax (20%), and Sales Tax Fund (30%) and DRA Distribution

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Street Light Replacement and New Installation	FY 2010	
			PROJECT NO: 5523000003	
			300-1549, 360-1549	$ 180,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 5,000	Engineering Services	$ —	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ 8,675	$ —	Construction	$ —	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
$ 8,675	$ 5,000	TOTAL	$ —	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000
		B. PROJECT FINANCING						
	$ 5,000	Greater Downtown TIF	$ —	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ 8,675	$ —	Sales Tax Fund (30%)	$ —	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
$ 8,675	$ 5,000	TOTAL	$ —	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 45,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for a replacement program of the existing 30-foot white streetlights and some traffic signals located in downtown Dubuque. Currently, there are approximately 60 white streetlights remaining. The project would replace all remaining white poles and install lighting controllers with meters. In certain cases, these would be replaced with historical streetlights. Many of the streetlights in the downtown area were installed in the early 1950's. These are the white 30-foot style found along Central, Main, Iowa, Locust and Bluff Streets. Many of these streetlights utilize a direct burial style feed and unique service panel which makes it very difficult and costly to maintain. The new downtown streetlights will be capable of having banners brackets added. This project would also fund LED replacement luminaries throughout the City. Currently when street light fixtures burn out, they are replaced with matching style, high pressure sodium streetlights. This program would promote the use of highly efficient, long life LED street lighting throughout the City of Dubuque which saves energy and operating expenses. Current locations of interest include the Port of Dubuque Riverwalk, Bridge Lighting locations and miscellaneous subdivision locations. This project also initiates a scheduled replacement of older streetlights throughout the City and will also include the installation of new streetlights when conditions warrant. Currently, the City owns approximately 2,500 streetlights. In many older subdivisions, the entire light fixture, base, pole, and conduits need replacing. Currently there are around 60 lights in 24 locations outside of the downtown lights that are in need of replacement. Average cost of reconstruction is around $1,500 to $2,000 each.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/landscaping.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%), Greater Downtown TIF, CDBG, and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Varies throughout the City. Mostly in the downtown area

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Signalization Program	FY 2014	$ 395,000
			PROJECT NO: 5524000029	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 42,964	$ 5,000	Engineering Services	$ 5,000	$ 6,000	$ 7,500	$ 10,000	$ 10,000	$ 10,000
$ 66	$ 45,000	Construction	$ 45,000	$ 54,000	$ 67,500	$ 90,000	$ 100,000	$ 100,000
$ 43,030	$ 50,000	TOTAL	$ 50,000	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000
		B. PROJECT FINANCING						
$ 43,030	$ 50,000	Sales Tax Fund (30%)	$ 50,000	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000
$ 43,030	$ 50,000	TOTAL	$ 50,000	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 110,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the improvement of existing traffic signals, replacement of signal controllers, removal of traffic signals where no longer needed, and/or the signalization of additional intersections as the need may arise. This project also covers engineering staff time related to additional signals and is combined with other programs such as theTraffic Signal Intersection Reconstruction and the Traffic Signal Interconnect to make a project viable. Each year appropriations are intended to fund the signalization of intersections through the City as the need may arise. New signals will be given consideration utilizing the warrants established in the Iowa Manual on Uniform Traffic Control Devices. Currently, each new signal installation can cost approximately $300,000 and there are multiple locations under consideration.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Traffic Signal Intersection Reconstruction (#55240000008) and Traffic Signal Mastarm Retrofit (#55240000004).

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT: 55 - Engineering / Traffic		STATE PROGRAM: 2C - Public Works	PROJECT TITLE: Traffic Signal Mastarm Retrofit			YEAR FIRST SUBMITTED: FY 2014 PROJECT NO: 5524000004		TOTAL PROJECT COST $ 150,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 2,641		Engineering Services	$ —	$ 2,500	$ 2,500	$ 5,000	$ 5,000	$ 5,000
$ 5,100		Construction	$ —	$ 22,500	$ 22,500	$ 45,000	$ 45,000	$ 45,000
$ 7,741	$ —	TOTAL	$ —	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 50,000
		B. PROJECT FINANCING						
$ 7,367		Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 50,000
$ 374		ARPA	$ —	$ —	$ —	$ —	$ —	$ —
$ 7,741	$ —	TOTAL	$ —	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 50,000

PROJECT DESCRIPTION/JUSTIFICATION

This program would provide for reconstruction of intersection mastarm retrofit for key intersections in the Central Business District. White and Central Avenue contain a mix of different styles of traffic signalization. Some locations have pedestal mounted signal heads, while other locations have mastarm mounted heads. The differing location of the traffic signals sometimes causes motorists to react to the 2nd signal ahead as opposed to their nearer intersection. This program would provide for installing mastarm mounted signals along Loras, White, Jackson, Elm and Central Corridors. Intersections included in this project are: 4th & Locust, 7th & Iowa, 9th & Bluff, 10th & Bluff,14th at Jackson, 14th and Elm, 16th & Elm. This would standardize the location of the signal heads along the major arterial routes. This project has been extended out to cover increased costs. High priority locations are signals along Loras Boulevard including Jackson, and Elm.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Interconnect Conduit Replacement	FY 2012	$ 160,000
			PROJECT NO: 5524000006	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Engineering Services	$ —	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ —		Construction	$ —	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000
$ —	$ —	TOTAL	$ —	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
		B. PROJECT FINANCING						
$ —		Sales Tax Fund (30%)	$ —	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
$ —	$ —	TOTAL	$ —	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for reconstruction of a portion of the underground wiring system for the traffic signal interconnect system. It will also tie in some miscellaneous intersections that were not part of the original interconnect. Although the focus of this program is to connect traffic signals, the conduit will be upsized to a multi-duct conduit system so that it can be utilized as part of the City's Fiber Optic Network that will enhance public safety, improve a wide range of city services and enable equitable and universal access to broadband. During construction of this conduit, the City will collaborate with other public entities and private carriers to leverage private sector investments in Dubuque to reduce right-of-way usage by utilizing a "dig once" policy to install a multipath fiber duct. This will reduce costs and improve services for multiple city agencies and create public assets which can in turn be licensed to private partners to recover costs and support future broadband expansion and innovation. Much of the underground galvanized steel conduit and wiring is in excess of 25 years old and is in need of replacement. Currently, annual repairs are needed to maintain the traffic signal coordination system operating in the downtown area. Much of the system is corroded to the extent that new wiring cannot be pulled through the old conduit, thereby requiring several spotted areas of conduit removal and replacement each year. The majority of the new conduit would be bored under the streets and sidewalks to minimize the need for street patches. When this interconnect fails, traffic lights go out of coordination and run free. Many times the power feed is also interrupted. This fiber conduit allows for the coordination of traffic signals and will also be used to leverage private/public partnerships for broadband expansion. High priority signals to interconnect include: Asbury at Carter and at Chaney and St. Ambrose; 14th at Elm and Jackson; Locust at Charter; and Bryant and Mt. Loretta.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Water System SCADA Buildout (#42810000001), Community Broadband Expansion Project (#6100200044), Traffic Signal Synchronization/STREETS Program (#5524000018), and Traffic Camera System (#5524000016).

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2012	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Interconnect Conduit Replacement	PROJECT NO:	5524000006	$ 160,000

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Controller Replacement	FY 2012	$ 140,000
			PROJECT NO: 5524000007	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 18,100		Equipment	$ —	$ 25,000	$ 25,000	$ 45,000	$ 45,000	$ 45,000
$ 18,100	$ —	TOTAL	$ —	$ 25,000	$ 25,000	$ 45,000	$ 45,000	$ 45,000
		B. PROJECT FINANCING						
$ 18,100		Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 45,000	$ 45,000	$ 45,000
$ 18,100	$ —	TOTAL	$ —	$ 25,000	$ 25,000	$ 45,000	$ 45,000	$ 45,000

PROJECT DESCRIPTION/JUSTIFICATION

This project initiates a scheduled replacement of the older traffic signal controllers throughout the City. This project would provide for the replacement of approximately 2-3 of the City's 115 traffic signal controllers per year. The new controllers are needed for signal coordination, traffic cameras, and compatibility with the preemption program for the traffic signals being proposed by the Fire and Police Departments. All new intersections are currently compatible. The cost of a single controller is approximately $14,000 plus $6,000 for a battery backup system and $6,000 for preemption. Recently, the cost of these cabinets has increased due to advanced technical equipment within the cabinet. This replacement schedule would also keep up with the replacement needs for the older controllers, purely from a maintenance perspective. High priority intersections in need of new controllers and cabinets include: Iowa at 5th, Iowa at 7th, 10th at Bluff, 5th and Bluff, Loras at Jackson, Loras at Elm, 16th at Elm, Locust at Charter and Carter and Chaney on Asbury Road.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Street Camera Installation (#5524000016).

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Street Lighting and Traffic Signal Knockdown/Insurance	FY 2014	$ 165,000
			PROJECT NO: 5524000013	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 23,897	$ 30,000	Construction	$ 30,000	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000
$ 9,851	$ —	Equipment	$ —	$ —	$ —	$ —	$ —	$ —
$ 33,748	$ 30,000	TOTAL	$ 30,000	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000
		B. PROJECT FINANCING						
$ —	$ 10,000	Insurance Reimbursements	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ 33,748	$ 20,000	Sales Tax Fund (30%)	$ 20,000	$ 20,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ 33,748	$ 30,000	TOTAL	$ 30,000	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement request will be used to purchase and track replacement traffic control and street lighting equipment and would be used as a depository to track insurance claims. The City of Dubuque replaces equipment that is damaged or destroyed due to accidents and weather-related activities. Many of the new traffic cabinets along the major corridors may contain $60,000 to $75,000 of equipment. In some instances, this equipment is purchased to replace equipment that was damaged due to an accident in which there is an insurance claim. Insurance reimbursements are put back into the project to fund expenditures which helps track the costs due to accidents and how much the City spends on hit-and-run or uninsured accidents. Major storm events due to lightning alone can expend the budget.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have sage, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Street Camera Installation	FY 2017	
			PROJECT NO: 5524000016	
			360-2421, 300-2421	$ 350,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 70,000	Equipment	$ 30,000	$ 30,000	$ 55,000	$ 105,000	$ 105,000	$ 105,000
$ 3,413	$ 5,000	Engineering Services	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
$ 3,413	$ 75,000	TOTAL	$ 35,000	$ 35,000	$ 60,000	$ 110,000	$ 110,000	$ 110,000
		B. PROJECT FINANCING						
$ 3,413	$ —	Sales Tax Fund (30%)	$ 25,000	$ 25,000	$ 50,000	$ 100,000	$ 100,000	$ 100,000
	$ 75,000	Greater Downtown TIF	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ 3,413	$ 75,000	TOTAL	$ 35,000	$ 35,000	$ 60,000	$ 110,000	$ 110,000	$ 110,000
		C. IMPACT - OPERATIONS						
	$ 40,734	Operating Cost (Savings)	$ 51,684	$ 62,634	$ 73,584	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project funds the equipment, installation and software license for the placement of fixed cameras at $2,500 each, to be installed near roadways, alleys and signalized intersections throughout the City of Dubuque. Currently, the Traffic Operations Center has communication lines throughout the City along major and minor arterials, city streets and near signalized intersections. Engineering uses these cameras to remotely monitor and adjust traffic operations. Over the last few years, Engineering and Police have worked together using these cameras to aid the police in accident and crime investigations on a daily basis making them an integral part of public safety. These funds would also be available to add fiber optics communications lines to areas in need of cameras and to replace existing cameras as they age and as technology advances.

With IMON's public-private partnership with the fiber-to-the-home projects, the communications infrastructure has increased location opportunities for camera locations. We have collaborated with other departments on proposed camera locations and have gotten those locations placed with those public-private partnerships. Clarke Drive and Grandview Avenue are high priority..

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Vibrant Community: Healthy and Safe - Provide high-quality emergency services that are accredited and uses best practices.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	LED Re-Lamp Schedule	FY 2015	$ 40,000
			PROJECT NO: 5524000010	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ —		Equipment	$ —	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ —	TOTAL	$ —	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
		B. PROJECT FINANCING						
$ —		Sales Tax Fund (30%)	$ —	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ —	TOTAL	$ —	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000

PROJECT DESCRIPTION/JUSTIFICATION

In 2001-2002, the city traffic signals were converted from 150-watt incandescent bulbs to 10 watt LED lamps. This conversion also included a large rebate incentive from the local power company along with drastically reduced electrical consumption. These new LED fixtures have a lifespan of 5 - 7 years. This appropriation will provide for the re-lamping of approximately 1/10th of the City-owned traffic signal lamps in each year. Currently the City has 115 traffic signals that with an average of about 40 lamps per intersection. Each lamp runs approximately $70 each. New LED signal heads can be purchased with a 15-year warranty. This project will reduce maintenance problems (burnouts/failures) with traffic signals in future years. These existing LED's have lasted approximately twice their warrantied lifespan, and instead of burning out, they dim over time and become non-compliant with MUTCD guidelines. This capital improvement program will systematically replace these lamps by corridor starting with the oldest LED's.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Battery Backup	FY 2012	$ 115,000
			PROJECT NO: 5524000005	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Equipment	$ —	$ 25,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ —	$ —	TOTAL	$ —	$ 25,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
		B. PROJECT FINANCING						
$ —		Sales Tax Fund (30%)	$ —	$ 25,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ —	$ —	TOTAL	$ —	$ 25,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides needed traffic control at signalized intersections during times of power outages. This project will provide for the purchase and installation of battery backup systems by City traffic signal technicians in existing traffic signal controllers at various locations throughout the City. These battery backups will provide backup power to run each intersection on in full colors for up to eight hours during power outages. When power is restored, the controllers will automatically reset and go back into service. These battery backup units also serve as lighting controllers and can be placed midblock in the Central Business District to serve two intersections with one battery backup system. Each battery backup system costs between $8,500 to $11,000. This project will fund the addition of 2 to 3 BBS per year. In the City of Dubuque, there are 115 traffic controllers located at various intersections and crosswalks throughout the city. During times of power outages, crews are dispatched to the signalized intersections to place portable stop signs. Depending on when these power outages occur, the response time for crews to load stop signs and place them averages thirty minutes to one hour. The response time is even longer when outages occur at night and/or on a weekend. During this time, police officers are dispatched to direct traffic until stop signs can be placed. When major outages occur, many intersections at one time can be affected, which endangers public safety and severely interrupts both police and maintenance operations. This project allows the City of Dubuque to provide normal traffic control at intersections during power outages, with the least interruption to the driving public, police and maintenance operations.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Surge and Grounding Improvement at Signals	FY 2017	$ 80,000
			PROJECT NO: 5524000015	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Construction	$ —	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
		Equipment	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ —	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
		B. PROJECT FINANCING						
		Sales Tax Fund (30%)	$ —	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
$ —	$ —	TOTAL	$ —	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000

PROJECT DESCRIPTION/JUSTIFICATION

This project would add additional surge protection to the 115 traffic signals and miscellaneous camera systems currently operated by the City of Dubuque. Newer ITS signalized intersections are becoming more complex with advanced communications networks, battery backup systems, preemption equipment, cameras and high-end detection equipment -- a recipe which makes these units more susceptible to lightning, surge and grounding issues. This project would fund the retrofitting of these signals and cameras systems with surge protection ranging from $500 to $2000 at each intersection (depending on the degree of equipment at each location). During the summer of 2011, twenty intersections were struck by lightning during two storm events that caused an estimated $100,000 in damages. All newly installed intersections and camera locations will be designed with this additional surge protection to prevent a similar occurrence. This program has proven successful with a lower rate of damaged equipment after installation of this surge equipment. This surge equipment does require frequent analysis to ensure it continues to protect as it ages and often times will need replacement after multiple storm events. Typically these existing units get replaced as they fail or as they age out with the equipment they are protecting.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	STREETS Traffic Control Project Phase 1	FY 2019	$ 250,000
			PROJECT NO: 5524000018	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 41,604	$ —	Consultant Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 36,858	$ 50,000	Engineering Services	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000
$ 78,462	$ 50,000	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000
		B. PROJECT FINANCING						
$ 73,581	$ 50,000	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000
$ 4,881	$ —	DRA Distribution	$ —	$ —	$ —	$ —	$ —	$ —
$ 78,462	$ 50,000	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 60,000

PROJECT DESCRIPTION/JUSTIFICATION

This project will cover the City staff, engineering, and administrative costs associated with the STREETS (Smart Traffic Routing with Efficient and Effective Traffic Signals) project. This program will also be used to fund match funding required for grants associated with this project. Once STREETS is implemented and US 52 is rerouted, this program will study traffic patterns in the downtown to determine which streets may be converted into two-way streets and if any signalized intersections can be removed. FY 2022-23 costs cover consulting services to improve the efficiency of the STREETS system. FY24 was the starting point for Phase I after delays with the Department of Transportation. Starting in FY26, City staff is applying for a secondary grant for Phase II of the STREETS project, which covers more downtown signals.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by state grants, Sales Tax Fund (30%), Road Use Tax Fund, and DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2025
55 - Engineering / Traffic	2C - Public Works	STREETS Traffic Control Project Phase 2	PROJECT NO:	5524000051
				TOTAL PROJECT COST
				$ 2,423,500

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 2,091,150	Consultant Services	$ 232,350	$ —	$ —	$ —	$ —	$ —
	$ 50,000	Engineering Services	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 2,141,150	TOTAL	$ 282,350	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
	$ 282,350	Sales Tax Fund (30%)	$ 282,350	$ —	$ —	$ —	$ —	$ —
	$ 1,100,000	State ICAAP Grant	$ —	$ —	$ —	$ —	$ —	$ —
	$ 758,800	DMATS STBG	$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 2,141,150	TOTAL	$ 282,350	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project will cover the City staff, engineering, and administrative costs associated with the STREETS (Smart Traffic Routing with Efficient and Effective Traffic Signals) project Phase 2. This program will also be used to cover match funding required for grants associated with this project. The City of Dubuque, East Central Intergovernmental Association (ECIA), the Dubuque Metropolitan Area Transportation Study (DMATS) and the Iowa Department of Transportation (Iowa DOT) have partnered to develop the Smart Traffic Routing with Efficient & Effective Traffic Systems (STREETS) project. The goal of the STREETS project is to develop a smart, next generation traffic management and control system that will provide sound information to the stakeholders and serve as a framework for the deployment of similar systems in small urban areas with populations under 100,000. The City of Dubuque is applying for $1.1 million in Iowa Clean Air Attainment Program (ICAAP) funding to implement Phase II of the streets project after completion of the Phase I in April 2024. This project includes 77 additional signals mostly in the downtown area that were not covered by phase 1 of STREETS.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the STREETS Traffic Control Project Phase 1 (#5524000018).

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

FUNDING RESTRICTIONS

This project may only be funded by state grants, Sales Tax Fund (30%), Road Use Tax Fund, and DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Traffic		2C - Public Works	Traffic Signal Network Communications Program			FY 2015		$ 395,000
						PROJECT NO: 5524000022		
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Engineering Services	$ 5,000	$ 5,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
		Construction	$ 45,000	$ 45,000	$ 65,000	$ 90,000	$ 110,000	$ 110,000
$ —	$ —	TOTAL	$ 50,000	$ 50,000	$ 75,000	$ 100,000	$ 120,000	$ 120,000
		B. PROJECT FINANCING						
		Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 75,000	$ 100,000	$ 120,000	$ 120,000
$ —	$ —	TOTAL	$ 50,000	$ 50,000	$ 75,000	$ 100,000	$ 120,000	$ 120,000

PROJECT DESCRIPTION/JUSTIFICATION

This will be an annual project that provides for the necessary fiber optics communications cabling and equipment to be installed along key corridors. This will allow for the interconnection network of traffic signals via fiber optics back to the Traffic Operations Center at City Hall and the Traffic Shop located at the Municipal Service Center. Fiber to the signals allow for remote management of the signal and allows for the addition of cameras at the signal to feed back to the Traffic Operations Center and Dispatch. It also allows improved security via network monitoring and improves coordination of traffic signals (thus lowering carbon emissions) and will also be used to leverage private/public partnerships for broadband expansion. Although this fiber is installed for traffic operations, it is oversized to accommodate all city department needs in the future. All new traffic signal installations since 2007 have been installed to be fiber ready. Now there are communications standards in place, and the City will be installing fiber optics and communication equipment throughout the City starting with the major traffic corridors including US 20, NW Arterial, Central Ave, White Street, Loras Blvd, Locust Connector, and US 61/151. One of the primary goals of this project is to complete fiber optic communications loops around the City utilizing US 20, NW Arterial, Pennsylvania, Asbury Road and US 52 down to Central to Locust and back onto US 20. Fiber optics communications will also replace the existing Central Business District traffic 7 wire interconnect. This change-out to fiber will occur over the upcoming years. There are many older signals throughout the City that need to be updated prior to going on this new system. These signals will be added to the system as they are updated. Many of these will be in partnership with ImOn Communications as they extend fiber throughout the community over the next 3 years.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Water Department's SCADA Overhaul project (#4281000001).

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Traffic		2C - Public Works	ITS Traffic Control Equipment			FY 2015		
						PROJECT NO:	5524000014	$ 100,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 23,000	Equipment	$ —	$ 23,000	$ 23,000	$ 23,000	$ 23,000	$ 23,000
$ —	$ 2,000	Engineering	$ —	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
$ —	$ 25,000	TOTAL	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
		B. PROJECT FINANCING						
$ —	$ 25,000	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
$ —	$ 25,000	TOTAL	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides funds for the maintenance and expansion of the Traffic Management Center's ITS Improvements, including remote management and monitoring of the City's traffic signals along with automated vehicle counters, cameras, classifiers, connected vehicles infrastructure, and roadside units broadcasting Spat data and variable message boards along key city corridors. In addition, funds will be used for ITS equipment located within the Traffic Management Center located at City Hall. This fund would also be used as match money in joint projects which are suggested by the Iowa Department of Transportation. Using state-of-the-art electronics, ITS technologies improve the efficiency of traffic control equipment, congestion, air improvement, travel improvements, citizen concerns, and green communities. Examples of these technologies include traffic counters, traffic monitoring equipment for speeds and occupancy, and variable message boards to inform the traveling public. The I-80 detour through Dubuque in the summer of 2008 used some of the City's existing ITS technologies to aid the flow of traffic through Dubuque. Future funds will support the installation of DSRC radios and updated equipment for connected vehicle equipment. FY 20 funds were used to install roadside units along the signalized intersections of US 20. These devices broadcast signal phasing and timing data to newer cars that have this technology built in. Dubuque is the first city in the state to install this technology.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Traffic Signal Vehicle Detection Conversion	FY 2012	$ 225,000
			PROJECT NO: 5524000009	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 2,000		Equipment	$ 25,000	$ 30,000	$ 50,000	$ 60,000	$ 60,000	$ 60,000
		Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 2,000	$ —	TOTAL	$ 25,000	$ 30,000	$ 50,000	$ 60,000	$ 60,000	$ 60,000
		B. PROJECT FINANCING						
$ 2,000		Sales Tax Fund (30%)	$ 25,000	$ 30,000	$ 50,000	$ 60,000	$ 60,000	$ 60,000
$ 2,000	$ —	TOTAL	$ 25,000	$ 30,000	$ 50,000	$ 60,000	$ 60,000	$ 60,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for the conversion of two signalized intersections per year to a new vehicle detection system and stop bar video cameras. Traffic signals require vehicle detection to minimize delay. Some older installations did not have vehicle detection or have faulty loop detectors (loops cut into the roadway that measure inductance to detect if a car is waiting or not). Microwave detection is an easy, safe alternative that the City has been using at new installations. Future locations targeted intersections along Asbury Road including Sam's South entrance, JFK, Carter, Chaney and St. Ambrose. Locations that currently are in need of maintenance and potential candidates include Locust at 151, Locust at Locust Connector, Hwy 151 at Jones, Locust at Charter, and Elm at 16th. The newest model of equipment allows this technology to be installed at more existing locations. This technology and equipment upgrade offers some of the best performance enhancements to a signal for the dollar spent.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Grandview Street Light Replacement	FY 2016	$ 50,000
			PROJECT NO: 5523000002	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 380	$ 5,000	Engineering Services	$ —	$ —	$ —	$ 10,000	$ —	$ —
$ 76,095	$ 45,000	Construction	$ —	$ —	$ —	$ 40,000	$ —	$ —
$ 76,475	$ 50,000	TOTAL	$ —	$ —	$ —	$ 50,000	$ —	$ —
		B. PROJECT FINANCING						
$ 76,252	$ 50,000	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 50,000	$ —	$ —
$ 223		Road Use Tax Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 76,475	$ 50,000	TOTAL	$ —	$ —	$ —	$ 50,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement project would fund the replacement of 60 concrete streetlights along Grandview Avenue with historic LED fixtures. The project boundaries include Grandview at Delhi to the North to Grandview at 151 to the South. The existing streetlights along Grandview Avenue are constructed from concrete poles which require yearly maintenance and replacement due to rebar rusting from within. The Engineering Department buys replacement poles, but the newer poles seem to be breaking down quicker than the older poles. This capital improvement request would fund the replacement of these 60 poles with a lower maintenance nostalgic-style light pole. New conduit and lighting cabinets were completed for this project in previous years. $250,000 is needed to complete the pole installation of this project. Pole delivery lead time is 4-6 months with 2-3 week installation time.

The Grandview Avenue corridor is a great opportunity to connect fiber optic lines between major roadways. Included in this project is 12,000 feet of fiber optic cable and 20 security cameras at key locations along Grandview, which will be completed with previous fiscal year funding. This fiber line will tie US 61/151 into US 20 fiber optics and provide future feeds to neighborhoods along the way. This fiber will create a redundant route between US 20 and Hwy 151 and be used for private/public partnerships with broadband carriers during FY 23. All the underground improvements have been installed north of US 20. FY 21 funds used to install the new light pole equipment on the section North of US 20. FY 22-24 funding along with a private/public construction project with ImOn during their fiber to the home construction allowed all of the underground infrastructure to be installed between US 151 and US 20 during the summer of 2023. FY 25 funds will be used to install new light poles between US 151 and US 20.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the City with attractive gateways, corridors, streetscapes/ landscaping

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Grandview Avenue Corridor from US 20 to Southern

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	INET Fiber Replacement Build Out	FY 2020	
			PROJECT NO: 5575000002	$ 60,000
			300-2799, 101-2799	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Construction	$ 45,000	$ —	$ —	$ —	$ —	$ —
		Equipment	$ 10,000	$ —	$ —	$ —	$ —	$ —
		Engineering Services	$ 5,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 60,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Sales Tax Fund (30%)	$ 60,000	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 60,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

In 2005 the City entered into a franchise agreement with Mediacom. Part of that agreement was to install “dark fiber” to 77 city, county, non-profit, schools and medical sites. Although that agreement was converted to a State of Iowa franchise in 2008, I-Net fiber optic cabling is supported through 2020 by Mediacom, and the contract will be extended by Mediacom for two years. At the expiration of the extension, the City has the option to purchase the I-Net contract. The fiber is 15+ years old, is mostly aerial and is co-located with Mediacom residential/business fiber in termination cabinets. This makes it a less than reliable and difficult to maintain asset. Since 2016, the City of Dubuque undertook its Broadband Acceleration Initiative. The Initiative focuses on public/private collaborations and includes a comprehensive strategy to reduce the cost and time required for broadband expansions in Dubuque. Although many of the sites served originally by I-Net fiber have now been converted to city fiber, some still remain that will need connectivity for data, phones and other devices. It is recommended to leverage existing telecommunications public/private partnerships in addition to building out the City’s own fiber to ensure connectivity. The locations impacted for voice/data/device connectivity are: Leisure Services/Bunker Hill, EOC (public/private partnership with CS Tech), Fire Station 6 Rhomberg (+Solar Collector) (public/private partnership with ImOn), Fire Station 2 JFK (+Solar Collector), Fire Station 5 Grandview (+Solar Collector), WRRC. In addition, connectivity at the following sites will need connectivity to serve water meter collectors: Key West St. Joe School, Wartburg, Wahlert, Table Mound. There are still a number of the 77 sites that need fiber connectivity installed to them with this capital improvement program.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Increase availability, accessible and affordable broadband and redundancy through public-private partnerships.

FUNDING RESTRICTIONS

This project may only be funded by DRA Distribution/Gaming, Road Use Tax and Sales Tax (20%) & (30%).

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Emergency Preemption Expansion and Upgrades	FY 2020	$ 60,000
			PROJECT NO: 5524000001	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 18,918	$ 10,000	Equipment	$ —	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000
		Engineering Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 18,918	$ 10,000	TOTAL	$ —	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000
		B. PROJECT FINANCING						
$ 18,918	$ 10,000	Sales Tax Fund (30%)	$ —	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000
$ 18,918	$ 10,000	TOTAL	$ —	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 20,000

189**PROJECT DESCRIPTION/JUSTIFICATION**

Emergency Preemption equipment was originally started in 2000, but this project request is for the installation of GPS-based equipment at new locations and the replacement of equipment at older intersections. This system can be used by fire, ambulance and police units responding to emergencies to provide for quicker response times by removing stopped traffic due to red signals at busy intersections. It will also improve safety for the community and emergency personnel. The optical system provides the capability of placing this on other vehicles, such as snow plows, allowing them to hold green lights to expedite the task of snow removal, but does not allow the snowplow driver to change the light from red to green. It also has the capability of supervision so that there is a record of units using the preemption system. The priority can be set into this system which would allow emergency vehicles to have priority over non-emergency vehicles using the system. The City of Dubuque is currently using Optical Preemption while new GPS technologies are now more popular and minimize roadway delays by only preempting the direction (straight or left) as needed. Current optical preemption disrupts the opposing lane because it always brings up both the left and the through for the direction of travel. New equipment is tied to the direction on the vehicle and will not disrupt the left turn if not needed. New replacement equipment for the older optical equipment can operate both optical or GPS-based communications.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity - Expand the infrastructure and facilities capacity to support economic development and growth.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2015	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Fiber Optic Conduit - Miscellaneous	PROJECT NO:	5524000011	$ 155,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 10,693	$ 2,500	Engineering Services	$ —	$ 1,500	$ 2,000	$ 5,000	$ 5,000	$ —
$ 4,607	$ 10,000	Construction	$ —	$ 23,500	$ 28,000	$ 45,000	$ 45,000	$ —
$ 15,300	$ 12,500	TOTAL	$ —	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ —
		B. PROJECT FINANCING						
$ 15,300	$ 12,500	Sales Tax Fund (30%)	$ —	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ —
$ 15,300	$ 12,500	TOTAL	$ —	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This capital improvement project provides an annual program for installing conduit for fiber optic in miscellaneous projects throughout the community. Installation of fiber conduit into existing infrastructure typically ranges from $25 to $35 a linear foot when installed in a stand alone project. When combined with other projects, the cost can drop to around $10 to $20 a linear foot. This improvement item funds the installation of fiber conduit along other unscheduled city projects and in conjunction with other private utility projects where it is convenient and at a cost savings to the community.

This conduit will be upsized to a multi-duct conduit system so that it can be utilized as part of the City's Fiber Optic Network project that will enhance public safety, improve a wide range of city services and enable equitable and universal access to broadband. During construction of this conduit, the City will collaborate with other public entities and private carriers to leverage private sector investments in Dubuque to reduce right-of-way usage by utilizing a "dig once" policy to install a multipath fiber duct that reduces costs and improves services for multiple city agencies and creates public assets which can in turn be licensed to private partners to recover costs and support future broadband expansion and innovation. This budgeted item would extend fiber optic conduit as part of the city-wide effort to create a network of city-owned fiber optic systems and will also aid linking adjacent projects together and can be shared with public/private partnerships. This fiber, once installed, is used by many city entities including the Information Services, Fire, and Police Departments.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Water SCADA Overhaul (#4281000001) and the Broadband Acceleration and Universal Access projects (#5524000019).

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Increase availability, accessible and affordable broadband and redundancy through public-private partnerships

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Fiber Infrastructure Management System	FY 2019	$ 275,000
			PROJECT NO: 5524000017	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 9,909		Software	$ —	$ —	$ —	$ —	$ —	$ —
$ 23,736	$ 30,000	Engineering Services	$ 25,000	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ —
$ 33,645	$ 30,000	TOTAL	$ 25,000	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ —
		B. PROJECT FINANCING						
$ 33,645	$ 30,000	Sales Tax Fund (30%)	$ 25,000	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ —
$ 33,645	$ 30,000	TOTAL	$ 25,000	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ —
		C. IMPACT - OPERATIONS						
		Operating Cost (Savings)	$ 15,000	$ 15,000	$ 15,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This program would fund the purchase and implementation of a fiber infrastructure management program. Currently fiber infrastructure is documented on spreadsheets and drawings located in various locations throughout the City. This program will consolidate all this information into one software program with the ability to include network information that documents failover redundancy paths and Virtual Local Area Networks within the City. This program would also be used to document and assist in the exchange of assets to grow broadband in the Dubuque area via public/private partnerships to help cover underserved neighborhoods. Documentation of this information is crucial for the maintenance and operation of a fiber communications network that will be used to serve all departments along with public/private partnerships. Fiber communications is becoming a critical driver of economic growth in the City of Dubuque. This request would also help cover employees' time with fiber data collection.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Broadband Acceleration and Universal Access (#5524000019), Water SCADA Overhaul (#42810000001) and City Information and Network Security projects (#77699000006).

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Increase availability, accessible and affordable broadband and redundancy through public-private partnerships

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Broadband Acceleration and Universal Access	FY 2020 PROJECT NO: 5524000019	$ 210,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Engineering	$ —	$ 2,000	$ 2,000	$ 10,000	$ 10,000	$ —
$ —		Construction	$ —	$ 23,000	$ 23,000	$ 70,000	$ 70,000	$ —
$ —	$ —	TOTAL	$ —	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ —
		B. PROJECT FINANCING						
$ —		Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ —
$ —	$ —	TOTAL	$ —	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This program will fund the expansion of communication duct and fiber that will significantly enhance public safety, improve a wide-range of city services and enable equitable and universal access to broadband (high-speed internet). The City will collaborate with other public entities and private carriers and specifically target its funds to "last block" undertakings, ranging from connecting widely-dispersed city facilities and assets to specifically connecting low income or geographically stranded neighborhoods that the private sector cannot/will not connect.

This program will leverage significantly larger private sector investments in Dubuque (usually 5X to 7X city investment), provides City infrastructure that reduces costs/improves services for multiple City agencies and create public assets which can in turn be leased or licensed to private partners to recover costs and support future broadband expansion and innovation. Incorporated into this project are several traditional, stand-alone CIP's such as extending the City's fiber backbone from 27th and Elm up to Jackson and 32nd and over to Central and 32nd. This brings broadband and surveillance infrastructure to this area of the City. These types of projects have been folded into this request in order to be positioned to reduce costs through public/private partnerships.

RELATIONSHIP TO OTHER PROJECTS

This capital improvement project is related to the Water SCADA Overhaul (project #42810000001).

OUTCOME

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Increase availability, accessible and affordable broadband and redundancy through public-private
partnerships.

FUNDING RESTRICTIONS

This project may only be funded with Sales Tax Fund (30%), Road Use Tax, and TIF funding in TIF districts.

PROJECT ADDRESS/SERVICE AREA

This project spans the City but includes many low/moderate income areas and will promote broadband access to these areas.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED: FY26	TOTAL PROJECT COST
55 - Engineering / Traffic	2C - Public Works	Iowa St Streetlight Replacement Project	PROJECT NO:	$ 210,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —		Engineering Services	$ —	$ —	$ —	$ 8,000	$ —	$ —
$ —		Construction	$ —	$ —	$ —	$ 130,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 138,000	$ —	$ —
		B. PROJECT FINANCING						
$ —		Greater Downtown TIF	$ —	$ —	$ —	$ 8,000	$ —	$ —
		Sales Tax Fund (30%)	$ —	$ —	$ —	$ 130,000	$ —	$ —
$ —	$ —	TOTAL	$ —	$ —	$ —	$ 138,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project would replace the rusting poles that are failing along Iowa St from 4th St to 9th St. The current white poles are rusting from avariable of factors, including, quality, age, and winter solutions. This would include the replacement of 16 poles with foundations and new conduit for power, along with light fixtures and pull boxes.

These replacements will help by being proactive on failing infrastructure in the downtown area.

RELATIONSHIP TO OTHER PROJECTS

This project would be related to Street Light Replacement & New Installation

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/landscaping.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%), Greater Downtown TIF, CDBG, and Road Use Tax Fund.

PROJECT ADDRESS/SERVICE AREA

Iowa St from 4th St to 9th St

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY26		TOTAL PROJECT COST
55 - Engineering / Traffic		2C - Public Works	Enterprise Asset Management System Software - Fiber			PROJECT NO:		$ 210,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —		Consulting Services	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
$ —			$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —		Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is to provide a share of funding from the fiber utility in support of the City's efforts to meeting the City Council Goal of implementing an Enterprise Asset Management System through use of a Computerized Maintenance Management System (CMMS). Enterprise asset management combines software, systems and services, system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal Enterprise Infrastructure Assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Enterprise Asset Management System Software - Stormwater, Enterprise Asset Management System Software - Water, and Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Sanitary

OUTCOME

Financially Responsible, High Performance City Organization: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (30%)

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	FY 2009	TOTAL PROJECT COST
55 - Engineering / Facilities Management		6C - General Government	Federal Building Renovation			PROJECT NO:	5565000003	$ 7,893,225
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ 810	$ 100,000	Consultant Services	$ 135,000	$ —	$ —	$ —	$ 350,000	$ —
$ 6,407	$ 98,700	Engineering Services	$ 77,500	$ —	$ —	$ —	$ 55,000	$ —
$ 12,007	$ 1,590,025	Construction	$ 2,985,725	$ —	$ —	$ —	$ 4,290,000	$ —
$ 19,224	$ 1,788,725	TOTAL	$ 3,198,225	$ —	$ —	$ —	$ 4,695,000	$ —
		B. PROJECT FINANCING						
	$ 533,000	G.O. Debt (GDTIF)	$ 945,600	$ —	$ —	$ —	$ 4,695,000	$ —
	$ 1,255,725	Greater Downtown TIF	$ 2,252,625	$ —	$ —	$ —	$ —	$ —
$ 19,224		Sales Tax Fund (20%)	$ —	$ —	$ —	$ —	$ —	$ —
$ 19,224	$ 1,788,725	TOTAL	$ 3,198,225	$ —	$ —	$ —	$ 4,695,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

In 2008, significant updates to the Historic Federal Building were completed to improve its overall condition and to ensure it remained as a historic structure anchoring downtown. Now, 14 years later, this historic building requires additional funding to ensure it remains in solid condition. Due to the COVID-19 pandemic, funding over the past two fiscal years has been reduced from this capital improvement project budget. The listed funding request attempts to replenish building components currently in deferred maintenance status and address emerging concerns. In FY26 funding is budgeted for major HVAC upgrades to replace existing equipment that is beyond its expected service life and subject to frequent or catastrophic breakdown. FY29 provides funding for the second phase of HVAC upgrades.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Healthy and Safe Vibrant Community: Healthy and Safe - Be inclusive and equitable community in which all feel welcome, included and belonging.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA Funding.

PROJECT ADDRESS/SERVICE AREA

350 W. 6th Street

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Facilities Management		6C - General Government	ADA Compliance and Facilities Management Consulting			FY 2011 PROJECT NO: 5529900010		$50,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 50,000	Consulting	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 50,000	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
	$ 50,000	Greater Downtown TIF	$ 50,000	$ —	$ —	$ —	$ —	$ —
$ —	$ 50,000	TOTAL	$ 50,000	$ —	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This funding request is for consulting services related to ADA Compliance Phase II and further implementation of the City's ADA compliance application, called InVision Facilities Management. In Phase I, we were able to have the floor plans of 2 city buildings added to InVision Facilities Management, as well as buildings and pavilions located in parks. In the second phase, we will add additional building footprints and work with a consultant to fully implement the application and possibly tie it into GIS software, ArcGIS Indoors. The funding for this phase is spread out over three years. With a full-time facilities manager now employed, it is expected this project will progress significantly with funding and professional resources.

This project is listed in City Council's Goals & Priorities Management Agenda, under ADA Compliance Funding Phase II and InVision Facility Management Software Implementation. While there are currently no related project requests for this, implementation of this project will allow for future budgeting of required maintenance to city property where there are accessibility deficiencies.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Diverse Arts, Culture, Parks, and Recreation Experiences and Activities - Provide accessible recreational, library, culture and arts programs/activities and parks amenities that are responsive to the emerging workforce/community expectations.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA
City Hall (50 W 13th St) & MFC (1101 Central Ave)

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:		TOTAL PROJECT COST
55 - Engineering / Facilities Management		6C - General Government	Downtown Bike Lockers			FY 2023		$30,000
						PROJECT NO: 5529900011		
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ —	$ 15,000	Construction	$ 15,000	$ 15,000	$ —	$ —	$ —	$ —
$ —	$ 15,000	TOTAL	$ 15,000	$ 15,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
$ —	$ 15,000	Greater Downtown TIF	$ 15,000	$ 15,000	$ —	$ —	$ —	$ —
$ —	$ 15,000	TOTAL	$ 15,000	$ 15,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project funds the installation of 4-5 weatherproof bike lockers per year at the downtown building facilities assigned to the Facilities Management Team. In the past two years, more city employees are biking to work and are parking their bikes inside the building of their assigned work space. This is causing several problems for the Facilities Team. On bad weather days, bikes are bringing additional rain and snow into the buildings that can increase risk of slip-and-fall incidents. Bikes stored haphazardly in hallways can also interfere with emergency egress walkways. Some bikers can own bikes costing as much as $10,000 and thus are reluctant to store them in the open air at exterior bike racks. Weatherized bike lockers will provide riders with the needed protection and security to allow bikes not to be stored indoors.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the City with attractive gateways, corridors, streetscapes/ landscaping

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax 20%, Sales Tax 30% and Downtown TIF.

PROJECT ADDRESS/SERVICE AREA
Downtown city buildings

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
60 - Economic Development	5C - Community & Economic Development	Greater Downtown Housing Creation Grant Program	FY 2016	
			PROJECT NO: 6052000004	
			360-2438	$ 3,750,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 30,000	$ 500,000	Grants/Loans	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ —
$ 30,000	$ 500,000	TOTAL	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ —
		B. PROJECT FINANCING						
$ 30,000	$ 500,000	Greater Downtown TIF	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ —
$ 30,000	$ 500,000	TOTAL	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This program provides grants and loans for rehabilitation and adaptive reuse of buildings (up to 75 units). in the Greater Downtown Urban Renewal District. Tax increment proceeds are used to capitalize the pool of funds for these grants. The program provides grants of $10,000 for each new housing unit created in the District. The program creates affordable, quality rental housing units for our workforce in areas well-served by public transit. All projects must commit to accepting all sources of income for otherwise eligible tenants. Providing housing incentives is a high priority of the City Council.

This project assists in removing barriers by creating new housing inventory in low-income census tracts near public transportation.

Potential projects identified at this time are: 1602 Central Avenue (3 units); 1390 Iowa Street (2 units); 1248 Iowa Street (14 units); 408 W. 5th (9 units); 2400 Central Avenue (1-2 units).

In addition, we typically receive requests for 5-6 smaller projects (10-20 units) annually.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Downtown Rehab Grant Program (project #6052000002). These grants are typically used on the same properties simultaneously.

OUTCOME

Livable Neighborhoods and Housing: Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable

FUNDING RESTRICTIONS

This project may only be funded by Greater Downtown TIF funding.

PROJECT ADDRESS/SERVICE AREA

Greater Downtown Urban Renewal District

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
60 - Economic Development	5C - Community & Economic Development	Small Business Grant Administration	FY2025	$ 60,000
			PROJECT NO: 6052000032	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 12,000	Pay to Other Agency	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
$ —	$ 12,000	TOTAL	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
		B. PROJECT FINANCING						
	$ 12,000	Greater Downtown TIF	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
$ —	$ 12,000	TOTAL	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000

PROJECT DESCRIPTION/JUSTIFICATION
The Small Business Grant program began in 2019 with this project being a new phase of the existing program using a different funding source. This project is related to the Low-Moderate Income (LMI) Small Business Grants Program (project # 61002000051). The LMI Small Business Grants Program provides $5,000 grants to eligible business owners for eligible costs to support and expand their business. That program utilizes Community Development Block Grant (CDBG) funds. Due to CDBG restrictions, another funding source must be identified to pay for supporting work for the program such as administration costs and other ancillary expenses (i.e. event costs). The City currently has a contract with Fountain of Youth to administer the program. This project provides the funding to Fountain of Youth for its administration of the grant, which reduces barriers for low- to moderate-income individuals who are in the early stages of operating a small business.

RELATIONSHIP TO OTHER PROJECTS
This project is related to Low-Moderate Income Small Business Grants (project # 6100200051).

OUTCOME
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity

FUNDING RESTRICTIONS
This project may not be funded with CDBG.

PROJECT ADDRESS/SERVICE AREA
Greater Downtown Area

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
60 - Economic Development	5C - Community & Economic Development	Workforce Development	FY 2016	
			PROJECT NO: 6052000001	
			360-1842	$ 1,857,500

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 371,500	$ 371,500	Pay to Other Agency	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ —
$ 371,500	$ 371,500	TOTAL	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ —
		B. PROJECT FINANCING						
$ 371,500	$ 371,500	Land Sales	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ —
$ 371,500	$ 371,500	TOTAL	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Greater Dubuque Development Corporation (GDDC) has embarked on the Greater Dubuque 2027 Campaign, which will conclude in 2027. FY25 is the 2nd year of the campaign. The main focus during the five-year campaign is the retention, recruitment and creation of workforce in the Greater Dubuque area. The creation of workforce includes connecting to the unemployed and underemployed population, disproportionately minority, and connecting those citizens with educational opportunities through Opportunity Dubuque in partnership with Northeast Iowa Community College. Upon completion of the participants' certificate of training, GDDC will work with community employers and provide livable wage employment. The five-year goals for the initiative include: population growth to 105,000 from 99,266; employment growth to 64,000 from 58,733; median household income increased to $76,000 from $63,031; residential and commercial construction of $1 billion; reduce the number of households below the Dubuque County Supplemental Poverty Measurement by 5 percent.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Robust Local Economy: Create a resilient, sustainable and diverse regional Dubuque economy

FUNDING RESTRICTIONS

This project may only be funded by Dubuque Industrial Center West land sales and TIF funding.

PROJECT ADDRESS/SERVICE AREA

Greater Dubuque Area

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
60 - Economic Development	5C - Community & Economic Development	Downtown Rehabilitation Grant Program - Includes Central Avenue, Historic Millwork District, and Washington Neighborhood	FY 2020	$ 1,000,000
			PROJECT NO: 6052000002	
			241-1942	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 155,000	$ 200,000	Grants	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
$ 640,000		Loans	$ —	$ —	$ —	$ —	$ —	$ —
$ 795,000	$ 200,000	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
		B. PROJECT FINANCING						
$ 120,000	$ 200,000	Greater Downtown TIF	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —
$ 675,000		Downtown Loan	$ —	$ —	$ —	$ —	$ —	$ —
$ 795,000	$ 200,000	TOTAL	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This program provides grants for rehabilitation and adaptive reuse of buildings in the Greater Downtown Urban Renewal District. Tax increment proceeds are used to capitalize the pool of funds for these grants. This grant program provides a 1:1 match for eligible expenses for improvements to façades, as well as accompanying costs for financial consulting and planning & design work for the project. This grant program receives the most inquiries and interest of all Economic Development's programs. The program promotes the redevelopment of the downtown, maintains its historic appeal, and complements grant/loan programs provided by our partners at Dubuque Main Street. Revitalization of the Central Avenue corridor is a top priority of City Council, which is one area where this program can be used.

This project assists in removing barriers by creating new housing inventory in low-income census tracts near public transportation.

Potential projects identified at this time are: 1527 Central Avenue; 1701 Central Avenue; 408 W. 5th Street. In addition, we typically receive requests for 5-6 smaller projects annually.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Greater Downtown Housing Creation Grant (project #6052000004). These grants are typically used on the same properties simultaneously.

OUTCOME

Livable Neighborhoods and Housing: Great Place to Live

FUNDING RESTRICTIONS

This project may only be funded by Greater Downtown TIF funding.

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED:	2023	TOTAL PROJECT COST
60 - Economic Development		5C - Community & Economic Development	Central Avenue Housing Forgivable Loan			PROJECT NO:	6052000009 360-2950	$ 750,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ 150,000	Loans	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ —
$ —	$ 150,000	TOTAL	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ —
		B. PROJECT FINANCING						
$ —	$ 150,000	Greater Downtown TIF	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ —
$ —	$ 150,000	TOTAL	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The current Housing Creation Grant of $10,000/unit supports the creation of downtown rental, residential inventory. Eligibility for that program is determined by whether the building is creating housing where none has existed before (such as the adaptive reuse of a warehouse) or where units have been vacant for at least 3 years. As the City Council has prioritized the revitalization of the Central Avenue corridor, and the Comprehensive Plan calls for encouraging multi-family development near jobs/walkable, mixed-use areas, this program aims to accelerate the creation of affordable downtown housing options by creating a more flexible program for projects that propose the rehabilitation of more than one building and a minimum of 4 units. The program is currently proposed for use along the Central Avenue corridor between 11th Street and 22nd Street. For this program, a unit could be considered eligible, even if recently occupied, if the project involves a substantial rehabilitation of the unit and buildings. The program provides a loan, forgivable at the 10-year mark, if the developer has maintained the terms of the agreement. Projects cannot discriminate based on the tenant's source of income.

This project assists in removing barriers for low-income and disabled residents by supporting the creation of housing in the Central Avenue Corridor, which is walkable and has access to public transportation. Approximately 16% of households in this census tract are without a vehicle.

Potential projects identified at this time are: 1701 Central Avenue (4 units); 1739-1763 Central Avenue (7 units); 1527 Central Avenue (10 units).

RELATIONSHIP TO OTHER PROJECTS

This is similar to the Greater Downtown Housing Creation Grant Program (Project # 6052000004). It can be combined with the Downtown Rehabilitation Grant Program which includes Central Avenue, Historic Millwork District, and Washington Neighborhood (Project # 6052000002).

OUTCOME

Livable Neighborhoods and Housing: Revitalize the Central Avenue corridor

FUNDING RESTRICTIONS

Greater Downtown Urban Renewal District

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY 2026		TOTAL PROJECT COST
60 - Economic Development		5C - Community & Economic Development	Central Avenue Alley Lighting Program			PROJECT NO:		$ 40,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
		Grants for Alley Lighting	$ 20,000	$ 20,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ 20,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Greater Downtown TIF	$ 20,000	$ 20,000	$ —	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 20,000	$ 20,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project will be a matching 1:1 grant to reimburse property owners for acquisition and installation of lighting fixtures (minimum of 250 watts) in the alleys between Central Avenue and White Street from 1400 Block to 2400 Block. Individual grant awards will be limited to $500 per property owner. Lighting will be required to be installed in the alleyways at the rear of the property and verified by City staff. Studies have shown a strong correlation between increased alley lighting in urban areas and a reduction in crime rates. From a public perception standpoint, increased lighting will improve the look and feel of the Central Corridor and allow residents and visitors to the area to feel safer.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Central Avenue Streetscape Plan (6051000001), Central Avenue Corridor Initiative (6052000006), and Central Avenue Housing Loan (6052000009).

OUTCOME

Livable Neighborhoods & Housing: Great Place to Live: Revitalize the Central Avenue Corridor

FUNDING RESTRICTIONS

This project may only be funded by TIF, Sales Tax 20, or DRA Distribution funds.

PROJECT ADDRESS/SERVICE AREA

Alley between Central Avenue and White Street from 1400 block to 2200 block

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
53 - Transportation Services	8C - Business Type	Bus Stop Improvements	FY 2016	
			PROJECT NO: 5385000003	260-2235, 600-2235
				$57,896.69430

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 11,487	Construction	$ 11,717	$ 11,951	$ —	$ —	$ —	$ —
	$ 3,000	Equipment	$ 3,000	$ 24,129	$ —	$ —	$ —	$ —
	$ 3,446	Engineering Services	$ 3,515	$ 3,585	$ —	$ —	$ —	$ —
$ —	$ 17,933	TOTAL	$ 18,232	$ 39,665	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
	$ 17,933	Transit Fund	$ 18,232	$ 39,665	$ —	$ —	$ —	$ —
$ —	$ 17,933	TOTAL	$ 18,232	$ 39,665	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project requests funds to add bus shelters at various bus stops throughout the City, as well as improve existing bus shelters at various bus stops. This project would upgrade and replace bus shelters with solar-powered lighting, as well as ensure compliance with Federal Transit Authority ADA bus stop requirements. In addition, this project will enhance rider experience by providing safe boarding and deboarding of Jule passengers, and this project will aslo improve the appearance of Jule bus stops.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Healthy and Safe: Be inclusive and equitable community in which all feel welcome, included and belonging.

FUNDING RESTRICTIONS

This project is restricted to Sales Tax Fund (20%), and DRA funding. Purchase of the vertical infrastructure items/equipment are eligible for the Public Transit Infrastructure grant program, however, there is no guarantee that funds will be received.

PROJECT ADDRESS/SERVICE AREA

City Wide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2018
53 - Transportation Services	8C - Business Type	Vehicle Replacement	PROJECT NO:	5385000002, 5385000004
				600-1224, 600-1222
			TOTAL PROJECT COST	$ 3,152,568

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 510,000	Vehicle - MiniBus - Light Duty	$ 230,000	$ 230,000	,	$ 367,608	$ 374,960	$ 191,229
	$ 439,000	Vehicle - Fixed-Route - Heavy	$ 650,000	$ 650,000	$ 650,000	$ —	$ —	$ —
$ —	$ 949,000	TOTAL	$ 880,000	$ 880,000	$ 650,000	$ 367,608	$ 374,960	$ 191,229
		B. PROJECT FINANCING						
	$ 949,000	Transit Fund	$ 880,000	$ 880,000	$ 650,000	$ 367,608	$ 374,960	$ 191,229
			$ —	$ —	$ —	$ —	$ —	$ —
$ —	$ 949,000	TOTAL	$ 880,000	$ 880,000	$ 650,000	$ 367,608	$ 374,960	$ 191,229

PROJECT DESCRIPTION/JUSTIFICATION

This CIP requests funds to replace City busses. Vehicle reliability is essential in securing choice riders, and the City's bus fleet is notably aged. Bus replacements are based on vehicle assessment scores, as well as year of eligibility for state and federal funding. Eligibility does not guarantee funding, only that vehicles are beyond an age or mileage where funding could be requested. As grant funding is unlikely because of the age of the City’s fleet when compared to other Iowa cities, it is important to budget for the cost of replacement. This CIP requests funds in FY26 for the purchase of one new light duty ADA accessible low floor mini buses, as well as one heavy duty ADA accessible low floor fixed-route bus. Funds are requested in subsequent years for additional bus replacements as the fleet surpasses the FTA useful life guidelines. Maintenance costs have increased as old buses are requiring major component replacements. It is important for the City to have a funding plan for vehicle replacement that does not assume large grants will be received. Minibuses transport individuals with disabilities who are unable to utilize the fixed-route service for ADA compliance, The Jule fixed-route service must provide equally reliable service. Replacing these vehicles at the end of their useful life is essential to avoid delays in service. As the Jule continues to improve and provide additional services, the quality and efficiency of its vehicles will continue to be a priority. Vehicles beyond their useful life increase maintenance costs and the likelihood of breakdowns causing interruption of service. As vehicles age, their fuel efficiency is also reduced. As new vehicle technologies develop, newer buses offer increased fuel efficiency or utilize alternative fuels.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Connected Community: Have sage, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%), and DRA funding. The project may be eligible for state and federal grant funds.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
46 - Transportation Services Parking Division	5C - Community and Economic Development	Smart Parking System Implementation	FY 2021	$ 780,000
			PROJECT NO: 4683000005 360-2936	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 1,815,000	Construction	$ —	$ 600,000	$ —	$ —	$ —	$ —
$ 186,247	$ 100,000	Consultant Services	$ —	$ 155,000	$ —	$ —	$ —	$ —
$ 29,189	$ 42,000	Engineering Services	$ —	$ 25,000	$ —	$ —	$ —	$ —
$ 215,436	$ 1,957,000	TOTAL	$ —	$ 780,000	$ —	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Greater Downtown TIF	$ —	$ 780,000	$ —	$ —	$ —	$ —
$ 215,436	$ 1,957,000	G.O. Debt (GDTIF)	$ —	$ —	$ —	$ —	$ —	$ —
$ 215,436	$ 1,957,000	TOTAL	$ —	$ 780,000	$ —	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project requests funds for Wayfinding signage. FY 26 funds will be used to replace Wayfinding Signs throughout the City of Dubuque. Wayfinding signs provide directions to City buildings, facilities, and locations. Wayfinding signs are important to assist the public and visitors in navigating the city. The exisitng signage is older and needs to be replaced, as sign retroreflectivity (reflectiveness in light) decreases with age. As City facilities and amenities expand, new wayfinding is needed. The project is based on recommendations that were outlined in the "Smart Parking Mobility Management Plan" that was adopted by the city in 2024.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

FUNDING RESTRICTIONS

This project is restricted to the Parking Construction Fund.

PROJECT ADDRESS/SERVICE AREA

Various Parking Ramps/Wayfinding Signage Throughout the City

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
46 - Transportation Services Parking Division	5C - Community and Economic Development	Municipal Parking Lot Maintenance	FY 2010	
			PROJECT NO: 4683000001 730-1380	$ 172,500

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 47,000	Construction	$ 49,000	$ 51,000	$ 53,000	$ —	$ —	$ —
	$ 6,000	Engineering Services	$ 6,500	$ 6,500	$ 6,500	$ —	$ —	$ —
$ —	$ 53,000	TOTAL	$ 55,500	$ 57,500	$ 59,500	$ —	$ —	$ —
		B. PROJECT FINANCING						
	$ 53,000	Greater Downtown TIF	$ 55,500	$ 57,500	$ 59,500	$ —	$ —	$ —
$ —	$ 53,000	TOTAL	$ 55,500	$ 57,500	$ 59,500	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION
This project provides for maintaining the surface of 14 off-street municipal parking lots. This project also includes signage, landscaping, and screening improvements to surface lots. Lots include: Lot 2 (9th and Bluff), Lot 3 (5th and Bluff), Lot 5 (City Hall Lot), Lot 6 (Library Lot), Lot 7 (3rd and Main), Lot 10 (5th and Main), Lot 12 (4th and Central), Crescent Community Health Center Parking Lot, Lot 4 (12th and Bluff), Port of Dubuque Surface Lot, Federal Building Parking Lot, Elm Street Parking Lot, Ice Harbor Drive Parking Lot, and Lot 9 (3rd and Locust). The funding for maintenance of municipal parking lots provides for pavement crack sealing, repairs, line striping, and seal coating surfaces.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects

OUTCOME
Livable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS
This project is restricted to Parking Fees and Greater Downtown TIF funding.

PROJECT ADDRESS/SERVICE AREA
All at-grade, city-owned parking lots.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
46 - Transportation Services Parking Division	8C - Business Type	Port of Dubuque Ramp - Major Maintenance	FY 2013	
			PROJECT NO: 4683000008 730-2162	$ 457,996

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 86,282	Construction	$ 88,007	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 97,168
$ —	$ 86,282	TOTAL	$ 86,282	$ 88,007	$ 89,768	$ 91,563	$ 93,395	$ 95,263
		B. PROJECT FINANCING						
	$ 86,282	Private Participant	$ 88,007	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 97,168
$ —	$ 86,282	TOTAL	$ 88,007	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 97,168

ROJECT DESCRIPTION/JUSTIFICATION

This project covers major repairs and maintenance issues for the Port of Dubuque Parking Ramp. The Diamond Jo contributes an annual amount as determined by their development agreement with the City and adjusted annually by Consumer Price Index. Prioritized projects will be identified in the CIP budget, and major ramp maintenance projects will be budgeted on an as-needed basis. Although there is no impact on the operating budget, operating revenue is manufactured by an ongoing maintenance program. Maintenance and repairs extend the life of the ramps and reduce costs by repairing degraded areas prior to damage becoming serious. Major repair maintenance programs are funded on an annual basis. All expenses related to the ramp are reimbursed to the City by the Diamond Jo. The capital improvement project balance accumulates to fund future parking maintenance projects.

Available funding in FY24 was used to conduct a major concrete slab crack-sealing investigation and the associated repairs. Due to the ramp being permanently classified as an open structure, an investigation of the sprinkler system will be conducted to see if some sections can be taken off line in order to save on long-term system maintenance and replacement costs. Additionally, repairs will be made to the mechanical, electrical, and plumbing systems.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project is restricted to Private Participant funding.

PROJECT ADDRESS/SERVICE AREA

351 Bell Street

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
46 - Transportation Services Parking Division	5C - Community and Economic Development	Parking Ramp Major Maintenance Repairs	2021	
			PROJECT NO: 4683000002	
			360-1385	$ 7,198,400

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 5,596	$ 70,000	Engineering Services	$ 30,000	$ 34,000	$ 16,000	$ —	$ 42,000	$ 21,000
$ 72,504	$ 650,000	Consultant Services	$ 218,500	$ 131,000	$ 92,000	$ —	$ 206,000	$ 103,000
$ 53,750	$ 5,333,000	Construction	$ 2,608,900	$ 1,152,000	$ 852,000	$ —	$ 1,816,000	$ 908,000
$ 131,850	$ 6,053,000	TOTAL	$ 2,857,400	$ 1,317,000	$ 960,000	$ —	$ 2,064,000	$ 1,032,000
		B. PROJECT FINANCING						
$ 131,850	$ 6,053,000	G.O. Debt (GDTIF)	$ 2,857,400	$ 350,000	$ —	$ —	$ 2,033,000	$ —
		Greater Downtown TIF	$ —	$ 967,000	$ 960,000	$ —	$ 31,000	$ 1,032,000
$ 131,850	$ 6,053,000	TOTAL	$ 2,857,400	$ 1,317,000	$ 960,000	$ —	$ 2,064,000	$ 1,032,000

PROJECT DESCRIPTION/JUSTIFICATION

This project funds major repairs at City Parking ramps. The projects that are listed under the Project Description/Justification were part of the Condition Assessment Reports for each Parking Ramp, completed by an outside engineering consultant. This list includes the largest repair costs but does not list all repairs. The project funds are required for major renovation work needed at the Locust Street Parking Garage ($291,500.00, Structural Repair Items) , 5th Street Parking Garage ($275,000.00, Modernize Elevator 1-North), Five Flags Parking Garage ($201,000.00, Waterproofing Maintenance), 10th and Central Avenue Parking Facility ($279,000.00, Waterproofing Maintenance), Port of Dubuque Parking Garage ($110,300.00, MEP Maintenance) and Intermodal Parking Ramp ($74,000.00, MEP Maintenance). Funding will address structural repair items to the concrete beams, columns and slabs, stairwell maintenance, waterproofing, elevator system repairs and upgrades to the mechanical, electrical and plumbing systems.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

FUNDING RESTRICTIONS

This project is restricted to the Parking Construction Fund and/or Greater Downtown TIF

PROJECT ADDRESS/SERVICE AREA

Locust Street Parking Garage at 830 Bluff Street, 5th Street Parking Garage at 501 Iowa Street, Five Flags Parking Garage at 100 W. 4th Street, 10th and Central Parking Garage at 975 Central Avenue, Port of Dubuque Parking Garage at 351 Bell Street and the Intermodal Parking Garage at 830 Elm Street

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Assistance for Homeownership	FY 2017	
			PROJECT NO: 6100200005	$1,356,151
			101-1595, 360-1595	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 3,809	$ 10,605	Property Maintenance	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ —
$ 86,740	$ 750,000	Construction	$ 205,069	$ 134,522	$ 132,561	$ 130,540	$ 128,459	$ —
	$ 595,000	Property Acquisition	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —
	$ 25,000	Grants	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ —
$ 10,000		Loans	$ —	$ —	$ —	$ —	$ —	$ —
$ 100,549	$ 1,380,605	TOTAL	$ 330,069	$ 259,522	$ 257,561	$ 255,540	$ 253,459	$ —
		B. PROJECT FINANCING						
$ 79,829	$ 1,196,605	Housing TIF	$ 225,069	$ 154,522	$ 152,561	$ 150,540	$ 148,459	$ —
$ 20,720	$ 4,000	Loan Repayments	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ —
	$ 180,000	Sales Proceeds	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ —
$ 100,549	$ 1,380,605	TOTAL	$ 330,069	$ 259,522	$ 257,561	$ 255,540	$ 253,459	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Comprehensive Housing Activities for Neighborhood Growth and Enrichment or CHANGE Initiative is a holistic approach to sustainability that addresses ecological, environmental integrity, economic prosperity, and social/cultural vibrancy. CHANGE is a campaign of neighborhood revitalization and an extension of sustainability to specifically address marginal properties, affordable housing, and homeownership. Under the umbrella of CHANGE, this initiative provides funding towards the City's strategy of revitalization for the downtown neighborhoods and centers on increasing homeownership. The City administers a number of programs of federal and state-provided financial assistance for low-moderate income households (earning less than 80% of area median income) to achieve this. This Program also provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund. The program offers approximately $30,000 to subsidize rehabilitation. .

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2017	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Assistance for Homeownership	PROJECT NO:	6100200005 101-1595, 360-1595	$1,356,151

PROJECT DESCRIPTION/JUSTIFICATION (Continued)
This program is offered to households below 80% of median income as an incentive to purchase and improve properties citywide. Consideration will be given to increasing the amounts for purchase of rental properties converted to owner-occupied. Beginning in 2008, selective purchases have been made. Certain properties are targeted to be voluntarily acquired, for reason of poor maintenance and the inability or refusal of the owner to make improvements. These are then resold to qualifying owner-occupied households committed to the restoration of the home. This program helps support the Four Mounds HEART program partnership. This is a ten-year TIF which requires 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. This Housing TIF revenue can be used for City initiatives other than Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Urban Renewal area.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other projects.

OUTCOME
Livable Neighborhoods and Housing: Have the availability and connectivity of affordable housing throughout the city, not in concentrated areas of poverty and low-income housing

FUNDING RESTRICTIONS
This project may only be funded by Housing TIF and General Fund loan repayments.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2005	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Washington Neighborhood Homebuyer Program	PROJECT NO:	6100100001 268-1021	$ 1,269,896

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 229,974	Loans	$ 229,974	$ 229,974	$ 229,974	$ 229,974	$ —	$ —
$ 27,594	$ 30,000	Loans (Repayments)	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ —	$ —
$ 113,924	$ 57,500	Loans (GDTIF match)	$ 57,500	$ 57,500	$ 57,500	$ 57,500	$ —	$ —
$ 15,811		Housing management time	$ —	$ —	$ —	$ —	$ —	$ —
$ 157,329	$ 317,474	TOTAL	$ 317,474	$ 317,474	$ 317,474	$ 317,474	$ —	$ —
		B. PROJECT FINANCING						
	$ 229,974	IFA Trust	$ 229,974	$ 229,974	$ 229,974	$ 229,974	$ —	$ —
$ 157,329	$ 30,000	IFA Trust Loan Repayments	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ —	$ —
	$ 57,500	Greater Downtown TIF	$ 57,500	$ 57,500	$ 57,500	$ 57,500	$ —	$ —
$ 157,329	$ 317,474	TOTAL	$ 317,474	$ 317,474	$ 317,474	$ 317,474	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Comprehensive Housing Activities for Neighborhood Growth and Enrichment, or CHANGE, is an initiative with a holistic approach to sustainability that addresses ecological, environmental integrity, economic prosperity, and social/cultural vibrancy. CHANGE is a campaign of neighborhood revitalization and an extension of sustainability to specifically address marginal properties, affordable housing, and homeownership. Under CHANGE, the Washington Neighborhood Homebuyer Program supports and encourages homeownership in the Washington Neighborhood. The program operates under the oversight of the Housing Trust Fund Committee and is capitalized by annual grants received from the Iowa Finance Authority (IFA). IFA requires a match for the program and the City provides IFA Trust Match from the Greater Downtown TIF (GDTIF). The primary purpose is to complement homebuyer programs provided through the CDBG program by providing loans to low-to-mod income homeowners and buyers in the Washington Neighborhood. Homebuyer loans are offered on a sliding scale. Households earning less than 30% of median income (MI) are eligible for $25,000; less than 50% MI are eligible for $20,000; less than 80% MI are eligible for $15,000. All loans are 0% interest and have a monthly payment of $60 per month until paid in full or it is no longer their principal place of residence. Homeowners are eligible for up to $25,000 for the rehabilitation of their property. The new boundaries are 11th Street to 32nd Street; Elm Street to Central Avenue.

RELATIONSHIP TO OTHER PROJECTS

This project is related to Assistance for Homeownership (CIP #6100200005)

OUTCOME

Livable Neighborhoods and Housing: Have strong vibrant 24/7 residential/central business core (Dubuque Main Street Service Area Downtown, Central Avenue Corridor and Dubuque Millwork District, North End including residential opportunities, retail, jobs, recreation and entertainment)

FUNDING RESTRICTIONS

This project may only be funded by Iowa Finance Authority Trust Fund, Greater Downtown TIF, Housing TIF, or General Funds

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2005	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Washington Neighborhood Homebuyer Program	PROJECT NO:	6100100001 268-1021	$ 1,269,896

PROJECT ADDRESS/SERVICE AREA
11th Street - 32nd Street; Elm to Central

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Homeowner Rehabilitation Program	FY1978	
			PROJECT NO: 6119900002	$ 1,325,000
			270-1065, 260-1065	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 125,000	Loans (CDBG-Homeowner)	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ —
	$ 20,000	Loans (RRP Repayments)	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ —
$ —	$ 145,000	TOTAL	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ —
		B. PROJECT FINANCING						
	$ 20,000	RRP Repayments	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ —
	$ 125,000	CDBG	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ —
$ —	$ 145,000	TOTAL	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

The Comprehensive Housing Activities for Neighborhood Growth and Enrichment, or CHANGE Initiative is a holistic approach to sustainability that addresses ecological, environmental integrity, economic prosperity, and social/cultural vibrancy. CHANGE is a campaign of neighborhood revitalization and an extension of sustainability to specifically address marginal properties, affordable housing and homeownership. Under the umbrella of CHANGE, the Homeowner Rehabilitation Program provides Community Development Block Grant (CDBG) funding for loans to owner-occupied single family or duplex properties for comprehensive rehabilitation of their homes. The Homeowner Rehabilitation Loan Program provides loans up to $25,000, at 0% interest. For households below 30% median income loans will be deferred until sale of property; households below 50% median income loans will be $40/mo. repayment and households below 80% median income $60/mo. repayment. Loans may be made for greater amounts if approved on a case-by-case basis by the Community Development Advisory Commission. This program has been in operation since 1978.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Have the availability and connectivity of affordable housing throughout the city, not in concentrated areas of poverty and low-income housing

FUNDING RESTRICTIONS

This project may only be funded by Community Development Block Grant, Housing TIF, or General Funds.

DEPARTMENT: 61 - Housing and Community Development		STATE PROGRAM: 5C - Community & Economic Development	PROJECT TITLE: Historic Preservation Revolving Loan Fund			YEAR FIRST SUBMITTED: FY 2002 PROJECT NO: 6100100012 265-1247		TOTAL PROJECT COST $ 29,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 7,000	Loans	$ 7,000	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —
$ —	$ 7,000	TOTAL	$ 7,000	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —
		B. PROJECT FINANCING						
	$ 7,000	UDAG Loan Repayments	$ 7,000	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —
$ —	$ 7,000	TOTAL	$ 7,000	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This program was created as revolving loan fund available on a competitive basis to property owners in the Jackson Park, Cathedral, W 11th Street, Old Main and Langworthy Historic Preservation and Conservation Districts. Low interest loans are made to support exterior rehabilitation projects that result in saving, restoring or reconstructing original building elements using original materials that reflect the architectural character or significance of the building. This program provides a financial resource to property owners in the city's historic district and acts as an incentive to maintain and improve the community's architectural heritage. There is no requirement that an applicant is low-moderate income.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Increase the visual appeal and beauty of the city with attractive gateways, corridors, neighborhoods, homes and businesses.

FUNDING RESTRICTIONS

This project may only be funded by UDAG Loan Repayments

PROJECT ADDRESS/SERVICE AREA

Jackson Park, Cathedral, W 11th Street, Old Main and Langworthy Historic Preservation and Conservation Districts.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	FY 2017	TOTAL PROJECT COST
61 - Housing & Community Development	6C - General Government	Downtown ADA Assistance	PROJECT NO:	6100100006 360-2424	$ 150,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 30,000	Construction	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ —	$ 30,000	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
		B. PROJECT FINANCING						
	$ 30,000	Greater Downtown TIF	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
$ —	$ 30,000	TOTAL	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000

PROJECT DESCRIPTION/JUSTIFICATION
This program funds the City of Dubuque Downtown Urban Renewal District ADA Assistance Program. The program supports residents and businesses to ensure facilities in the Downtown Urban Renewal Area are fully accessible and inclusive to all persons regardless of abilities. This includes parking lots, retail and wholesale stores, restaurants, cafes, taverns, gas stations, public buildings, lodging, schools, parks, and entertainment venues. The program is designed to assist businesses with the cost of becoming ADA compliant. Qualified applicants can receive up to 50% of the cost of the project from the City of Dubuque, at a maximum amount of $5,000 per property.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital projects.

OUTCOME
Healthy and Safe: Become an inclusive and equitable community in which all feel welcome, included, and leave no one behind

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%), DRA Distribution/Gaming, or TIF.

PROJECT ADDRESS/SERVICE AREA
Downtown Urban Renewal Area

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY26		TOTAL PROJECT COST
61 - Housing & Community Development		5C - Community & Economic Development	Lead and Healthy Homes 2024 Grant			PROJECT NO:		$6,000,000
2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Construction Grants	$ 1,100,000	$ 2,500,000	$ 1,500,000	$ —	$ —	$ —
		Construction Grants HH	$ 300,000	$ 300,000	$ 300,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 1,400,000	$ 2,800,000	$ 1,800,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
		Federal Grant	$ 1,300,000	$ 2,700,000	$ 1,700,000	$ —	$ —	$ —
		CDBG	$ 100,000	$ 100,000	$ 100,000	$ —	$ —	$ —
$ —	$ —	TOTAL	$ 1,400,000	$ 2,800,000	$ 1,800,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project is for the Lead and Healthy Homes Production Grant that was awarded to Dubuque in 2025 and will continue for 48 months. This grant will assist 90-100 residential units with remediating any lead based paint hazards present in the unit. This grant targets units that house children under the age of 6, as well as units that have a child under the age of 6 frequently visiting. This grant helps prevent childhood lead poisoning which has irreversible effects on a child. The City of Dubuque experiences 5-10 cases of lead poisoned children each year, with blood lead levels over 15 ugl. Their is no acceptable level of lead in the blood, but the EPA considers any level over 3.5ugl as elevated and requires action. Structures built before 1978 often contain lead based paint, and the City housing stock consists of mostly structures built prior to this, requiring continued efforts to remediate the hazards.

RELATIONSHIP TO OTHER PROJECTS

This grant is used in conjunction with the Healthy Homes Production Grant and the Homeowner Rehab program to make the biggest impact for residents.

OUTCOME

Reduced lead paint hazards in Dubuque Homes, resulting in less lead poisoned children.

FUNDING RESTRICTIONS

Federal Grant and CDBG Funding Only

PROGRAM ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	2021	TOTAL PROJECT COST
61 - Housing & Community Development	5C - Community & Economic Development	Healthy Homes Production Grant	PROJECT NO:	6100100015	
				188-6116	$ 1,900,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 555,000	Construction Grants	$ 650,000	$ 1,000,000	$ 250,000	$ —	$ —	$ —
$ 17,993		Payments to other Agencies	$ —	$ —	$ —	$ —	$ —	$ —
$ 149,215		Internal Costs	$ —	$ —	$ —	$ —	$ —	$ —
$ 17,512		Other Professional Services	$ —	$ —	$ —	$ —	$ —	$ —
$ 184,720	$ 555,000	TOTAL	$ 650,000	$ 1,000,000	$ 250,000	$ —	$ —	$ —
		B. PROJECT FINANCING						
	$ 555,000	Federal Grant	$ 550,000	$ 1,000,000	$ 250,000	$ —	$ —	$ —
$ 77,636		ARPA						
$ 107,084		CDBG	$ 100,000	$ 100,000	$ —	$ —	$ —	$ —
$ 184,720	$ 555,000	TOTAL	$ 650,000	$ 1,100,000	$ 250,000	$ —	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This Program takes a comprehensive approach to addressing multiple diseases and injuries for those who are low-to-moderate income and at high risk in the home by focusing on housing-related hazards in a coordinated fashion using the Eight Healthy Homes Principles: 1. Keep it dry; 2. Keep it clean; 3. Keep it Safe; 4. Keep it well-ventilated; 5. Keep it pest-free; 6. Keep it contaminant-free; 7. Keep your home maintained; 8. Thermally-controlled. The high-risk population contains, but is not limited to: children, older adults and families with persons with disabilities. Creating healthier housing promotes the healthy growth and development of children and has the potential to save billions in health care costs. All units served must be the residence of families with income at or below 80% of the area median income. All addresses within the City of Dubuque are eligible. This program seeks to complete construction on 126 units and ends September 2025.

RELATIONSHIP TO OTHER PROJECTS

This project is related to the Lead and Health Homes project (CIP #6100100016). If healthy homes funding is exhausted in the Lead and Healthy Homes grant, this grant may be utilized in partnership with that grant to provide both the removal of lead hazards and healthy homes principles to the same unit.

OUTCOME

Livable Neighborhoods and Housing: Have safe, healthy, inclusive and affordable neighborhoods citywide

FUNDING RESTRICTIONS

This project may only be funded by Federal Grants provided by HUD.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
62 - Planning Services	5C - Community & Economic Development	Historic Preservation Technical Assistance Program	FY 2012	
			PROJECT NO: 6254000001	
			102-2431	$ 80,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 20,000	Consultant Services	$ —	$ 30,000	$ 10,000	$ 30,000	$ 10,000	$ 30,000
$ —	$ 20,000	TOTAL	$ —	$ 30,000	$ 10,000	$ 30,000	$ 10,000	$ 30,000
		B. PROJECT FINANCING						
	$ 20,000	State Grant	$ —	$ 20,000	$ —	$ 20,000	$ —	$ 20,000
		Sales Tax Fund (20%)	$ —	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
$ —	$ 20,000	TOTAL	$ —	$ 30,000	$ 10,000	$ 30,000	$ 10,000	$ 30,000

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for a phased program of historic and architectural surveys of Dubuque's older neighborhoods to identify cultural resources for planning and program implementation as well as neighborhood revitalization and sustainability. This project also supports registrations through nomination and listing of local historic districts, sites, and properties to the National Register of Historic Places, which facilitates access to historic tax credits and other preservation funding sources. This project can also assist with historic structure reports or surveys to facilitate rehabilitation and adaptive reuse. City funds would be used to leverage state grants where feasible; state grants are highly competitive and can extend project timeline. This project helps to maintain status as a Certified Local Government (CLG) with the State of Iowa. The CLG program requires that historic and architectural surveys and registrations be conducted on a periodic basis. Between 2000 and 2016, nearly 5,800 structures in Dubuque's historic districts, conservation districts, and conservation planning areas were surveyed. These surveys and registrations assist Planning Services staff with conducting mandated Section 106 reviews of potential impacts to cultural resources for federally-funded housing rehabilitation and other City projects. CLG status allows the City to conduct these reviews in-house, which streamlines project review. These surveys and registrations also assist with federal and state tax credit applications and disaster assistance. This project implements the Historic Preservation Commission's annual work plan, a key component of the City's Historic Preservation Program.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Livable Neighborhoods and Housing: Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscape/landscaping

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution.

PROJECT ADDRESS/SERVICE AREA

Dubuque's older neighborhoods, generally east of John F. Kennedy Road.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	FIRST YEAR SUBMITTED	TOTAL PROJECT COST
69- Public Information Office	6C - General Government	Aerial Orthophotography	FY 2011	
			PROJECT NO: 6969900001	$252,000
			102-1070	

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
		Consultant Services	$ 7,500	$ —	$ 7,500	$ —	$ 7,500	$ —
$ —	$ —	Aerial Photography	$ 75,000	$ —	$ 76,500	$ —	$ 78,000	$ —
$ —	$ —	TOTAL	$ 82,500	$ —	$ 84,000	$ —	$ 85,500	$ —
		B. PROJECT FINANCING						
		Sales Tax Fund (20%)	$ 82,500	$ —	$ 84,000	$ —	$ 85,500	$ —
$ —	$ —	TOTAL	$ 82,500	$ —	$ 84,000	$ —	$ 85,500	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This funding is requested for the completion of a bi-yearly aerial orthophotography project which also includes consulting services for project management and quality control/assurance. Aerial orthophotography will be flown in Spring 2026 on our current flight schedule and covers the City of Dubuque, the 2-mile development review area, and the Dubuque Regional Airport. The updated photography continually assists in a number of organizational activities, including mapping, land management, urban planning, environmental monitoring, economic development, public safety, and requirements by the Federal Aviation Administration for the electronic airport layout plan (eALP).

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA

Greater Dubuque area, including city limits, the Dubuque Regional Airport (11000 Airport Road), and a 2-mile development review area within the State of Iowa.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
72 - City Manager's Office	6C - General Government	Community Green House Gas Inventory and Climate Action Planning	FY 2010	
			PROJECT NO: 7261000002	
			101-2682	$100,000

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 21,223		Service Contract	$ 50,000	$ —	$ —	$ 50,000	$ —	$ —
		Other Capital Outlay	$ —	$ —	$ —	$ —	$ —	$ —
		Engineering- Internal	$ —	$ —	$ —	$ —	$ —	$ —
$ 21,223	$ —	TOTAL	$ 50,000	$ —	$ —	$ 50,000	$ —	$ —
		B. PROJECT FINANCING						
$ 21,223		Sales Tax Fund (20%)	$ 50,000	$ —	$ —	$ 50,000	$ —	$ —
$ 21,223	$ —	TOTAL	$ 50,000	$ —	$ —	$ 50,000	$ —	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project will provide funding for the City to hire a consultant to update the community's greenhouse gas (GHG) inventory and community climate action plan (as needed). The community inventory was first completed in 2011, and best practices indicate it should be updated every three years. The updated inventory will track progress towards the 50% by 2030 Community Climate Action & Resiliency Plan approved by City Council in 2013. The contract would request a consultant to work closely with City departments to collect data regarding building energy use, fleet operations, and other GHG-emitting municipal sources. The contract would also request a consultant to work with the City and other community partners to update the community's GHG inventory and ensure complete final documentation to comply with the City's national commitments, including the Compact of Mayors. In 2015, then Mayor Buol signed on to the Compact of Mayors, which commits Dubuque to developing a GHG mitigation and climate adaptation plan within three years. Part of this requirement is reporting municipal and community data via an internationally-recognized reporting protocol such as the Carbon Disclosure Project. Lastly, the hired consultant would work with a community-based steering committee to update the community climate action plan, which should be updated on a regular basis. The City's last GHG inventory was completed in 2022. This funding may also be used for a municiple-only inventory, communitywide inventory as well as exploration of a goal that is science-based and goes beyond the initial 2030 timeframe.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Sustainable Environment: Preserving & Enhancing Natural Resources

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
77 - Information Technology	6C - General Government	City-Wide Computer and Printer Replacements	PROJECT NO: 7769900002	$3,323,473
			101, 102, 290 300, 350	100-1069

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
$ 1,044,043	$ 66,892	Computer Tablets	$ 188,500	$ 238,465	$ 22,005	$ 64,959	$ 195,080	$ —
	$ 191,565	Computers	$ 50,000	$ 296,800	$ 304,200	$ 334,723	$ 215,470	$ —
	$ 876	Printers/Scanners/Plotter	$ —	$ 1,488	$ 2,978	$ 5,838	$ —	$ —
	$ 51,720	Servers	$ 29,262	$ 72,100	$ 559,200	$ 552,300	$ 88,700	$ —
	$ 2,500	Software	$ 13,055	$ —	$ 52,350	$ 18,000	$ 18,000	$ —
$ 1,044,043	$ 313,553	TOTAL	$ 280,817	$ 608,853	$ 940,733	$ 975,820	$ 517,250	$ —
		B. PROJECT FINANCING						
	$ —	General Fund	$ 280,817	$ —	$ —	$ 631,752	$ —	$ —
		DRA Distribution	$ —	$ 237,096	$ 768,152	$ 333,178	$ 517,250	$ —
	$ 300,595	Sales Tax Fund (20%)	$ —	$ 6,450	$ 170,631	$ —	$ —	$ —
$ 1,044,043	$ 10,158	Sales Tax Fund (30%)	$ —	$ 365,307	$ 1,950	$ 10,890	$ —	$ —
	$ 2,800	Cable TV Fund	$ —	$ —	$ —	$ —	$ —	$ —
$ 1,044,043	$ 313,553	TOTAL	$ 280,817	$ 608,853	$ 940,733	$ 975,820	$ 517,250	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacement of computers and printers for all City departments except those funded through Community Development Block Grant or Housing grant funds. This reflects a four-year replacement schedule for computers, a five-year replacement schedule for printers and a two-year replacement schedule for computer tablets. Software capabilities continue to outpace hardware and also provide continued opportunity for productivity enhancement. In the past we tried to maintain a five-year replacement schedule; however, this has been ineffective and is at least a year too long based on the pace of hardware and software industries.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

FUNDING RESTRICTIONS

This project may only be funded by Sales Tax Funds, CDBG, and DRA Gaming/Distribution.

PROJECT ADDRESS/SERVICE AREA

Citywide

DEPARTMENT:		STATE PROGRAM:	PROJECT TITLE:			YEAR FIRST SUBMITTED: FY2026		TOTAL PROJECT COST
77 - Information Technology		6C - General Government	Network Switch Replacement			PROJECT NO:		$ 643,000
2024 EXPENSE	**2025 BUDGET**	**PROJECT BUDGET**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**
		A. EXPENDITURE ITEMS						
$ —	$ 120,000	Network Switches	$ —	$ —	$ —	$ 466,000	$ 177,000	$ 195,000
$ —	$ 120,000	TOTAL	$ —	$ —	$ —	$ 466,000	$ 177,000	$ 195,000
		B. PROJECT FINANCING						
$ —	$ 120,000	DRA Distribution	$ —	$ —	$ —	$ 466,000	$ 177,000	$ 195,000
$ —	$ 120,000	TOTAL	$ —	$ —	$ —	$ 466,000	$ 177,000	$ 195,000

PROJECT DESCRIPTION/JUSTIFICATION
This project will replace network switches and related battery backup equipment on an 8 year cycle. Network switches are crucial components of computer networks, responsible for routing and managing data traffic between connected devices. The lifespan of a network switch is typically determined by reaching end of life (EOL), environmental factors or maxing out capacity in terms of connections or bandwidth. Proper power management, including the use of surge protectors and uninterruptible power supplies (UPS), can also help prevent damage from power surges and outages, which can shorten the lifespan of network switches.

RELATIONSHIP TO OTHER PROJECTS
This project is not related to other capital improvement projects.

OUTCOME
Financially Responsible, High Performance City Organization: Secure City information and data using the “Best Practices” of the Dubuque community, including regular replacement of end of life equipment.

FUNDING RESTRICTIONS
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

PROJECT ADDRESS/SERVICE AREA
Citywide

DEPARTMENT:	STATE PROGRAM:	PROJECT TITLE:	YEAR FIRST SUBMITTED:	TOTAL PROJECT COST
77 - Information Technology	8C - Business Type	City-Wide Computer and Printer Replacements	PROJECT NO: 7769900002 720, 710, 670 730, 810, 940 740-1069	$409,800

2024 EXPENSE	2025 BUDGET	PROJECT BUDGET	2026	2027	2028	2029	2030	2031
		A. EXPENDITURE ITEMS						
	$ 8,008	Computer Tablets	$ —	$ 8,040	$ 18,320	$ 8,830	$ —	$ —
	$ 43,650	Computers	$ —	$ 33,000	$ 74,550	$ 121,436	$ 52,850	$ —
	$ 1,550	Printers/Scanners/Plotter	$ —	$ 250	$ 4,324	$ 1,550	$ 250	$ —
	$ 40,500	Servers	$ 35,500	$ 10,000	$ 10,400	$ 30,500	$ —	$ —
$ —	$ 93,708	TOTAL	$ 35,500	$ 51,290	$ 107,594	$ 162,316	$ 53,100	$ —
		B. PROJECT FINANCING						
	$ 2,800	Solid Waste Collection Fund	$ —	$ 4,350	$ 1,880	$ —	$ —	$ —
	$ —	Transit Fund	$ —	$ —	$ 2,300	$ 14,107	$ —	$ —
	$ 8,828	Stormwater Construction Fund	$ 5,000	$ 12,520	$ 11,220	$ 14,372	$ 5,850	$ —
	$ —	Water Construction Fund	$ —	$ 14,360	$ 48,310	$ 10,300	$ 11,150	$ —
	$ —	Parking Construction Fund	$ —	$ —	$ 6,374	$ 17,747	$ —	$ —
	$ 43,560	Sanitary Sewer Construction Fund	$ —	$ 13,290	$ 25,050	$ 60,090	$ 30,250	$ —
	$ 5,800	Garage Service Fund	$ —	$ 5,850	$ 2,890	$ 8,900	$ —	$ —
	$ 32,720	Landfill Fund	$ 30,500	$ 920	$ 9,570	$ 36,800	$ 5,850	$ —
$ —	$ 93,708	TOTAL	$ 35,500	$ 51,290	$ 107,594	$ 162,316	$ 53,100	$ —

PROJECT DESCRIPTION/JUSTIFICATION

This project provides for replacement of computers and printers for all enterprise-type City departments. This reflects a five-year replacement schedule for computers, a six-year replacement schedule for printers and a three-year replacement schedule for computer tablets. Software capabilities continue to outpace hardware and also provide continued opportunity for productivity enhancement. In the past we tried to maintain a five-year replacement schedule; however, this has been ineffective and is at least a year too long based on the pace of hardware and software industries.

RELATIONSHIP TO OTHER PROJECTS

This project is not related to other capital projects.

OUTCOME

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

FUNDING RESTRICTIONS

This project may only be funded by City enterprise funds.

PROJECT ADDRESS/SERVICE AREA

citywide

TABLE OF CONTENTS

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TABLE OF CONTENTS

Resident's Guide to the Recommended Fiscal Year 2026 Budget

(Table of Contents contains Hyperlinks; click on the section header to link directly to related page)

	PAGE
Introduction	
Council Mission, Vision, and Administrative Staff	6
City of Dubuque Mayor and City Council	8
City of Dubuque Organizational Chart	9
City of Dubuque Management	10
Budget Public Meeting Schedule	12
Distinguished Budget Presentation Award	14
Budget Message	
Budget Introduction	18
Budget Transmittal Memo	19
Differences of FY 2026 Recommended Budget from FY 2026 Proposed Property Tax Asking	88
City Manager's Guiding Principles of the Management Philosophy	89
Budget Process	
Overview of Budgeting	92
Fund - Department Relationship	104
Key Terms for Understanding a Budget	106
Budget in Brief	110
Community Information	
History of Dubuque	126
Demographics	127
Land Use	128
Services Provided to Residents / Recreation	129
Major Employers & Employment by Industry	130
Non-Profit and Partner Board Representation	131
Boards and Commissions	132

	PAGE
Budget Overviews	
Dubuque 2039 Vision Statement, City Council Five-Year Goals, City Council Policy Agenda and Management Agenda for 2024-2026	136
Long and Short Term Goals	140
Budget Fact Sheet	148
Total Revenue and Expenditures – All Funds	149
Long-Term Financial Plan	
Revenue Category Explanations	150
Revenue Highlights	156
Expenditure Highlights	164
Costs of Municipal Services	169
Utility Rates and Comparisons	171
How Your Property Tax Rate and Payment are Split – Pie Chart	173
Tax Rate and Comparison	174
Valuation Growth	175
Comparison of Taxable Value Per Capita	177
Impact of Budget on Classes of Property	178
Summary of Decision Packages	185
Full-Time Equivalent Personnel Changes	197
Personnel Complement Summary	200
Financial Summaries	
How Your City Share of Property Taxes are Distributed – Pie Chart	206
Net Operating Budget in Funds Including Tax Levy Revenue, by Department	207

TABLE OF CONTENTS (Continued)

PAGE

Financial Summaries (Continued)

Distribution of City Portion of Property Tax Payment – Residential Property Example 208
Budgeted Revenue by Category – Pie Chart 209
Total Revenues by Revenue Category 210
Where the Money Comes From - Pie Chart 211
How Budgeted Expenditures are Funded 212
How the Money is Spent 215
Expenditures by Department & State Program 216
Grand Total Expenditure Summaries 219
Operating Budget by Major Categories 221
Operating Budget by Fund and Department 222
Fund Balance, Income, and Expense Summary 226
Summary of Fund Balance Changes 230

Community Development Block Grant Funds

FY 2026 Annual Action Plan 234

Debt Summaries / General Obligation Debt and Debt Capacity

Debt Service Fund Explanation 240
Statutory Debt Limit 241
Statutory Debt Capacity 243
Total Debt Outstanding 244
General Obligation Debt By Capita 245
Summary of Bonded Indebtedness 246
Retired Debt Versus New Debt 250
Bond Rating 251

PAGE

Capital Budget

Capital Improvement Program 256
Capital Improvement Program Message 263
Capital Improvement Program Projects 316
Street Construction Improvement Program 332

Policy Guidelines 336

Budget Glossary

Glossary 390
Acronyms 403

CITY of DUBUQUE, IOWA

RESIDENT'S GUIDE

to the
RECOMMENDED
FISCAL YEAR 2026 Budget

CITY MISSION STATEMENT

Dubuque city government is progressive and financially sound with residents receiving value for their tax dollars and achieving goals through partnerships. Dubuque city government's mission is to deliver excellent municipal services that support urban living; contribute to an equitable, sustainable city; plan for the community's future; and facilitate access to critical human services.

2039 VISION STATEMENT

Dubuque 2039 is a sustainable and resilient city, an inclusive and equitable community where ALL are welcome. Dubuque 2039 has preserved our Masterpiece on the Mississippi, has a strong, diverse economy and expanding connectivity. Our residents experience healthy living and active lifestyles; have choices of quality, affordable, livable neighborhoods; have an abundance of diverse, fun things to do; and are successfully and actively engaged in the community.

CITY COUNCIL

Brad M. Cavanagh, Mayor

Ric W. Jones
Susan R. Farber
Danny C. Sprank
David T. Resnick
Laura J. Roussell
Katy A. Wethal

ADMINISTRATIVE STAFF

Michael C. Van Milligen	**City Manager**
Crenna M. Brumwell	**City Attorney**
Adrienne N. Breitfelder	**City Clerk**
Cori L. Burbach	**Assistant City Manager**
Jennifer M. Larson	**Chief Financial Officer**
Laura M. Bendorf	**Budget Manager**
Joseph J. Link	**Budget & Financial Analyst**
Nathan J. Kelleher	**Budget & Financial Analyst**
Stephanie A. Valentine	**Executive Assistant**
Mia F. Burbach	**Administrative Assistant**
Kaia K. Humpal	**Confidential Account Clerk**
Randy W. Gehl	**Public Information Officer**
Kristin R. Hill	**Communications Specialist**
Jesse W. Gavin	**Communications Specialist**

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DUBUQUE CITY COUNCIL

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Masterpiece on the Mississippi

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www.cityofdubuque.org/citycouncil

KEY

- Elected by the Citizens of Dubuque
- Appointed by the City Council
- Appointed by the Library Board of Trustees
- Appointed by the Airport Commission
- Appointed by the City Manager

CM004-021925

City of Dubuque

DEPARTMENT MANAGERS

Questions or feedback for department managers can be sent via the "Contact Us" quick link at www.cityofdubuque.org or by calling 563-589-4100.

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

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CITY COUNCIL'S FISCAL YEAR 2026
BUDGET PUBLIC MEETING SCHEDULE

DATE	DAY	TIME	PLACE	TOPIC
March 25	Tuesday	6:30 p.m.	Council Chambers	Public Hearing on Property Tax Levy
March 31	Monday	6:30 p.m.	Council Chambers	Budget document presentation to City Council
April 2	Wednesday	6:30 p.m.	Council Chambers	City Manager's Office City Council City Attorney’s Office City Clerk Communications Office Human Resources Adjournment
April 3	Thursday	6:30 p.m.	Council Chambers	Health Services Library Housing/Community Development Office of Shared Prosperity Office of Equity and Human Rights Adjournment
April 8	Tuesday	6:30 p.m.	Council Chambers	Airport Purchase of Services Planning Economic Development Finance Adjournment
April 9	Wednesday	6:30 p.m.	Council Chambers	Parks Recreation Grand River Center ImOn Ice Arena Five Flags Civic Center Adjournment
April 10	Thursday	6:30 p.m.	Council Chambers	Emergency Management Emergency Communications Police Fire Adjournment
April 22	Tuesday	6:30 p.m.	Council Chambers	Information Technology Water Water & Resource Recovery Center Public Works Adjournment
April 24	Thursday	6:30 p.m.	Council Chambers	Multicultural Family Center Community Impact Transportation Services Engineering Adjournment
April 28	Monday	6:30 p.m.	Council Chambers	Public Hearing to Adopt FY 2026 Budget

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Dubuque
Iowa

For the Fiscal Year Beginning

July 01, 2024

Christopher P. Morrill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Dubuque, Iowa, for its Annual Budget for the fiscal year beginning July 1, 2024. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

This City of Dubuque has been awarded this honor for the past 19 years in a row.

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CITY MANAGER'S BUDGET MESSAGE

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque All-America City NATIONAL CIVIC LEAGUE 2007 · 2012 2013 · 2017

BUDGET INTRODUCTION

Attached for your review is the Fiscal Year 2026 Recommended Budget.

The Budget and Fiscal Policy Guidelines are developed and adopted by City Council early in the budgeting process in order to provide targets or parameters within which the budget recommendation is to be formulated.

The budget recommendation presented by the City Manager may not meet all of these targets due to changing conditions and updated information during budget preparation. To the extent the adopted budget varies from the guidelines, an explanation is provided following the Budget Transmittal Message.

The following Fiscal Year 2026 Budget Transmittal Message is written in February as recommended by the City Manager to the Honorable Mayor and City Council.

A series of Budget Hearings take place following the presentation of the recommended budget, to allow for public input and analysis.

This budget was presented on March 31, 2025 to the Honorable Mayor and City Council.

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque All-America City NATIONAL CIVIC LEAGUE 2007★2012★2013 2017★2019

TO: The Honorable Mayor and City Council Members

FROM: Michael C. Van Milligen, City Manager

SUBJECT: Fiscal Year 2026 Recommended Budget

DATE: March 26, 2025

It is my goal that the Fiscal Year (FY) 2026 budget recommendation will reflect the City Vision and Mission Statements as established by the Mayor and City Council and be responsive to the goals and priorities established by the Mayor and City Council in their August 2024 annual goal setting session.

In August 2024 the Mayor and City Council met for their annual three-day strategic planning session and established the following:

2024 Vision Statement
Dubuque 2039 is a sustainable and resilient city, an inclusive and equitable community where ALL are welcome. Dubuque 2039 has preserved our Masterpiece on the Mississippi, has a strong, diverse economy and expanding connectivity. Our residents experience healthy living and active lifestyles; have choices of quality, affordable, livable neighborhoods; have an abundance of diverse, fun things to do; and are successfully and actively engaged in the community.

Mission Statement
Dubuque city government is progressive and financially sound with residents receiving value for their tax dollars and achieving goals through partnerships. Dubuque city government's mission is to deliver excellent municipal services that support urban living; contribute to an equitable, sustainable city; plan for the community's future; and facilitate access to critical human services.

Five-Year Goals: 2024-2026

1. Vibrant Community: Healthy and Safe
2. Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery
3. Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity
4. Livable Neighborhoods and Housing: Great Place to Live
5. Sustainable Environment: Preserving and Enhancing Natural Resources
6. Connected Community: Equitable Transportation, Technology Infrastructure, and Mobility
7. Diverse Arts, Culture, Parks, and Recreation Experiences and Activities
8. Partnership for a Better Dubuque: Building Our Community that is Viable, Livable, and Equitable

2024-2026 Top Priorities (in alphabetical order)

1. Air Service: Future Strategy and Action Plan: Major Airline Hub Connections
2. Central Avenue Revitalization Plan Implementation
3. Construction of 14th Street Railroad Overpass and 16th Street Corridor Complete Street Improvements: RAISE Grant and Matching Funds
4. Police Department Staffing and Hiring
5. Street Maintenance/Rehabilitation Program

2024-2026 High Priorities (in alphabetical order)

1. Catfish Creek Sanitary Sewer Project: Old Mill Road Lift Station Project
2. Chaplain Schmitt Island Development
3. City Workforce Retention and Attraction
4. Comprehensive Study of Fire Station Locations and Staffing
5. Parks Maintenance/Refresh Action Plan.

“The two most important days in a person life are they day they are born, and the day they find out why.” Mark Twain

I feel so fortunate to work with a hard working, committed group of city employees who have determined that their “why” is to lift up and serve others. Recognizing the value of our current city workforce and the need to continue to recruit talented and committed employees the City Council again chose as a priority, “City Workforce Retention and Attraction.” While this has been a consistent challenge since the pandemic across the city organization the problem has been especially acute in the Police Department with a consistent vacancy rate of about 15 police officers.

This budget recommendation includes implementation of a recently completed classification and compensation study to ensure the City is paying competitive wages, including all levels in the Police Department, and it includes implementation of a previously City Council approved Precision Policing Center that will be a force multiplier for the Police Department and is funded by eliminating six sworn positions to create five non-sworn positions and equip the Precision Policing Center.

This budget recommendation is built on:

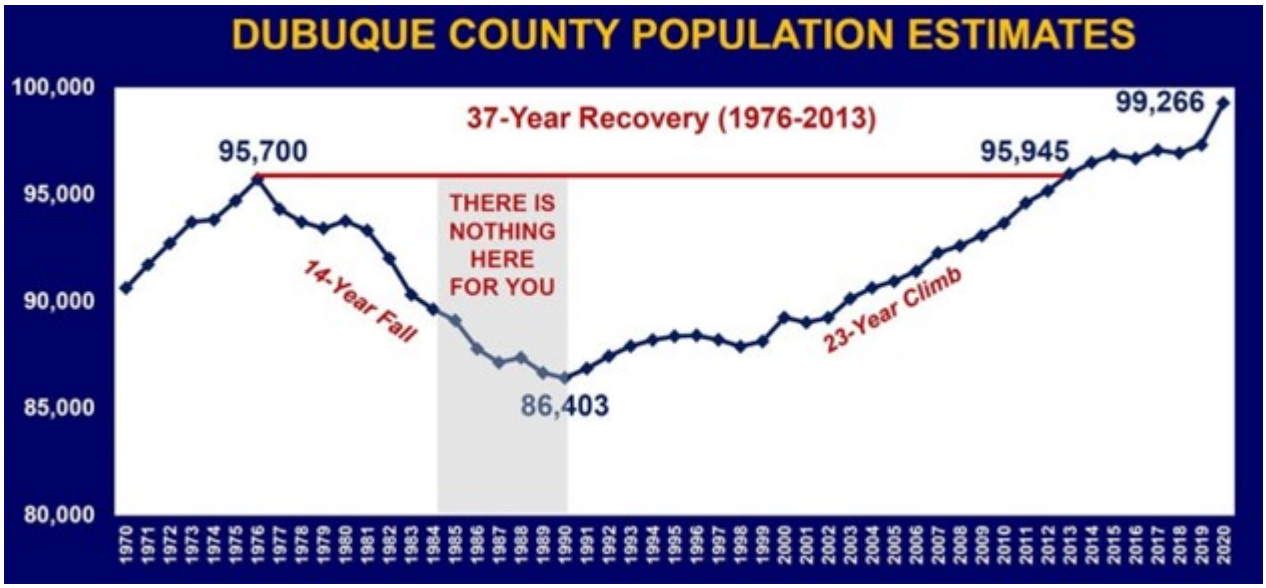
1. City Council Goals & Priorities
2. Major Capital Improvement Projects
3. Public Safety
4. Streets

In July 2023, the prudent financial management by the Mayor and City Council was being recognized. Moody's Investors Service upgraded the City of Dubuque, IA's issuer rating and outstanding general obligation bonds to Aa2 from Aa3, as well as its outstanding moral obligation SalesTax Increment Revenue Bonds, Senior Bond Series 2015A toA1 from A2.

The issuer rating was upgraded to Aa2 because the city has strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The city serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years. The city's local economy is likely to remain strong because of its mix of commercial and industrial industries, stable population and steady tax base growth. Resident wealth and income ratios are a little below rated peers, in part because of a large student population. Leverage is elevated and could grow further because of outstanding capital needs.

In January 2025, Moody's Investor Services reaffirmed the July 2023 bond rating upgrade.

Fortunately, Dubuque is outperforming most of our peers across the state of Iowa and the Midwest. As you can see in the following chart, the city has climbed out of a decades long hole, achieving growth that few other Midwest communities have experienced. To maintain and accelerate this momentum there must be continued investment. The good news for the city is that the federal government has decided to be a financial partner with local governments to spur growth and investment and the City of Dubuque has received several very important federal grants.



THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Percent Change in Population: 2010-2020

Metropolitan Statistical Area	% Change
Des Moines-West Des Moines Metro Area	16.7%
Iowa City Metro Area	15.2%
Ames Metro Area	7.3%
Cedar Rapids Metro Area	6.2%
Dubuque Metro Area	**4.2%**
Janesville-Beloit, WI Metro Area	2.1%
Sioux City, IA-NE-SD Metro Area	1.0%
Waterloo-Cedar Falls Metro Area	0.3%
Davenport-Moline-Rock Island Metro Area	-0.5%
Rockford, IL Metro Area	-3.0%
Peoria, IL Metro Area	-3.3%
Decatur, IL Metro Area	-6.1%

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Percent Change in Population: 2010-2020

Micropolitan Statistical Area	% Change
Keokuk	-7.00%
Fort Dodge	-5.50%
Clinton	-5.50%
Burlington	-5.10%
Mason City	-4.40%
Spencer	-4.10%
Marshalltown	-2.80%
Storm Lake	-2.40%
Ottumwa	-1.80%
Boone	-1.60%
Muscatine	-0.08%
Oskaloosa	0%
Newton	3.30%
Spirit Lake	5.30%
Fairfield	8.90%

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Percent Change in Population: 1970-2020

City	1970 Population	2020 Population	% Change
Gary, IN	175,415	69,093	-60.6%
South Bend, IN	125,580	103,453	-17.6%
Flint, MI	193,317	81,252	-58.0%
Detroit, MI	1,511,482	639,111	-57.7%
Akron, OH	275,425	190,469	-30.8%
Cincinatti, OH	452,524	309,317	-31.6%
Cleveland, OH	750,903	372,624	-50.4%
Dayton, OH	243,601	137,644	-43.4%
Toledo, OH	383,818	270,871	-29.4%
Youngstown, OH	139,788	60,068	-57.0%

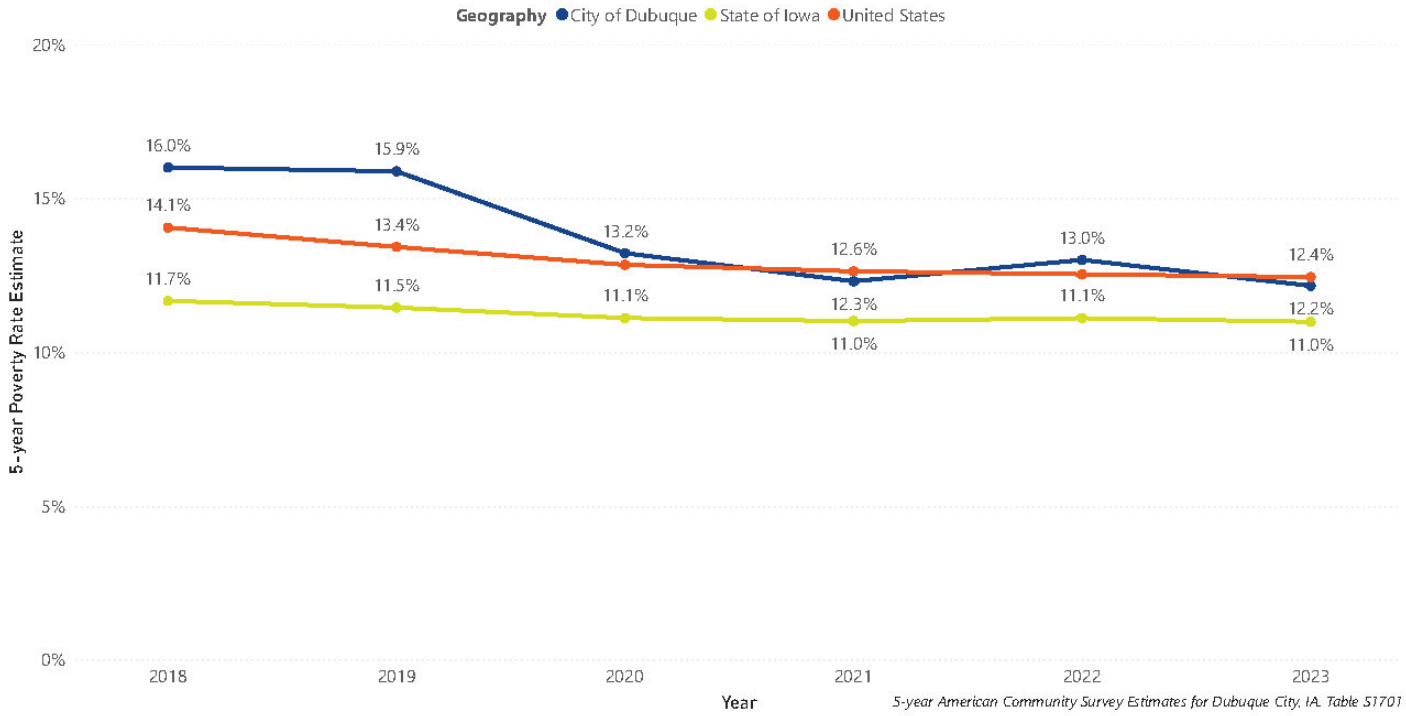
Reviewing the five-year Dubuque County goals (2022-2027) for the Greater Dubuque Development Corporation (GDDC) you can see significant progress is being made. This is especially true in the areas of increasing Median Household Income and Construction Investment.

Median Household Income has increased from $68,198 in 2021 to $75,919 as of December 2024 ($7,721, 11.3%).

The GDDC target for Construction Investment is $1 billion by 2027 and only 31 months into the five-year plan the amount of investment in Dubuque County alone is over $783,422,883. At this pace the amount of investment over 5 years could hit over $1.5 billion in Dubuque County, and far exceed that total on a regional basis.

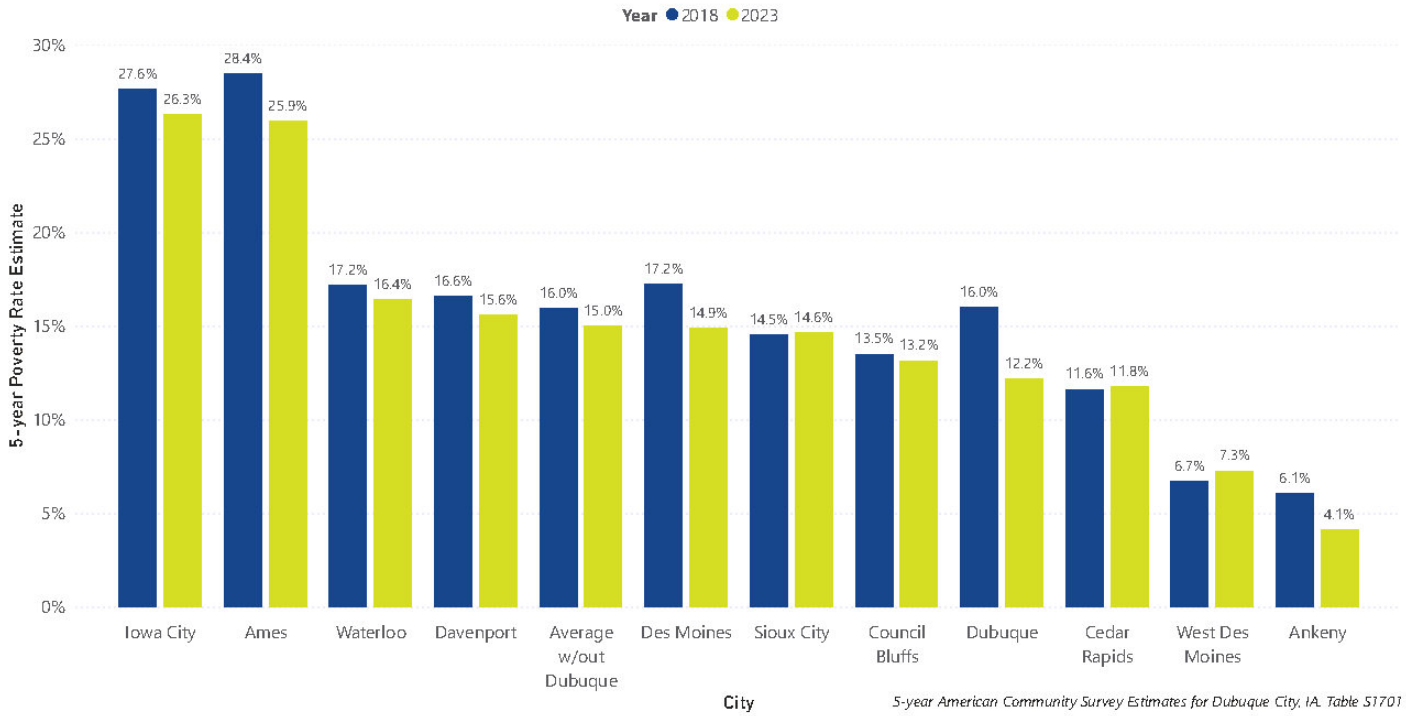
The Office of Shared Prosperity and Neighborhood Services reports that progress is being made on poverty prevention and reduction and Dubuque is again outperforming our peer cities in the State of Iowa, though the reduction of direct federal assistance to families caused a slight poverty uptick in 2022:

Dubuque, Iowa, US Poverty Rates



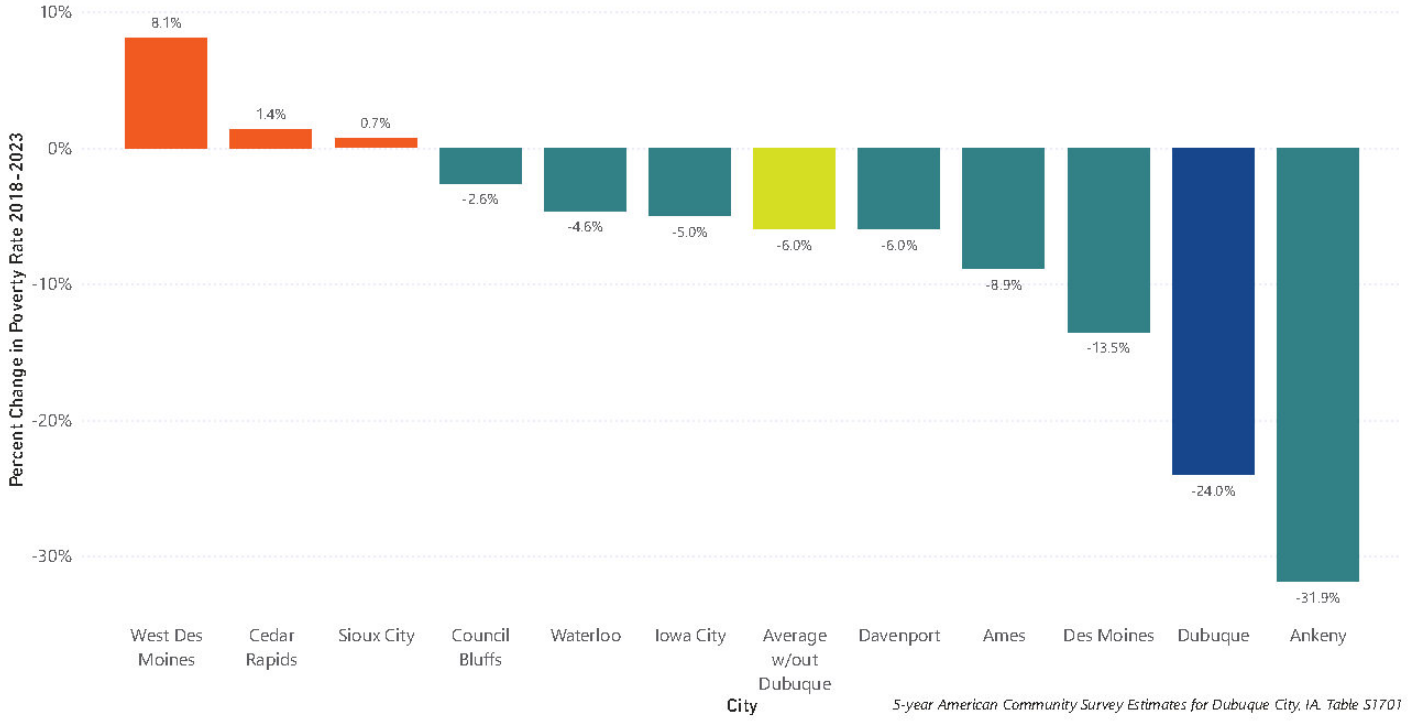
5-year American Community Survey Estimates for Dubuque City, IA. Table S1701

Poverty Rates by City



5-year American Community Survey Estimates for Dubuque City, IA. Table S1701

5-year Percent Change in Poverty City



5-year American Community Survey Estimates for Dubuque City, IA. Table S1701

Cost Increases

Supply chain issues and rising prices for fuel, vehicles, equipment, construction materials, electronics, and more are impacting the operating expenses of many City departments. Like the private sector, the City is also facing significant challenges in filling staff vacancies and new positions as Iowa's workforce crisis continues to manifest itself through record low unemployment and significant employee turnover.

To enhance the City's employee retention and recruitment efforts and to respond to core inflation, I am recommending that non-bargaining unit employees receive a 3% wage increase. The Dubuque Police Protective Association (DPPA) 5-year contract was approved last year with a 5% wage cost in FY25, and 5% in FY26, after a 6% increase in FY24. The City successfully negotiated new agreements with the Operating Engineers and the Dubuque Professional Firefighters last year with Operating Engineers wage cost of 3.25% in FY25 and 3.5% in FY26 and the Firefighters wage cost of 5% in FY25 and 3.5% in FY26. The two Teamster collective bargaining agreements are currently in negotiations.

I am recommending a 3% cost of living wage increase this year for non-bargaining employees along with implementation of the results of Carlson Dettman (Cottingham & Butler) Compensation and Classification Study results. If this is approved, non-bargaining unit employees have averaged a 2.3% annual wage increase over 11 years, including no wage increase in FY2021 at the beginning of the pandemic. The average change in the Consumer Price Index over that period was 2.7%.

Community Safety

In the area of public safety, the City has added ten positions to the Fire Department over the last few years. There will also be a replacement of 4 major pieces of equipment at a cost of over $2 million. This further enhances a Fire Department that, as an Insurance Services Office Class II Fire Department, is ranked in the top 3% of the over 48,000 Fire Departments in the United States. The Dubuque Fire Department is one of less than 300 Fire Departments internationally to receive accreditation by the Commission on Fire Accreditation International. It is no wonder that when asked to rate all of Dubuque's public services, local CEOs, business owners, and top managers rated Dubuque's fire service #1 and its ambulance service #2.

The City will also continue the aggressive deployment of security cameras, which is being made easier as ImOn Communications has committed to deploying fiber optic cable across the entire Dubuque community over the next three years with the goals of serving every home and business with fiber optics. The City Council approved in 2023 technology as police force multipliers with Automated License Plate Readers.

In 2024 the Mayor and City Council approved the request from Chief of Police Jeremy Jensen to convert 6 vacant sworn Police Officer positions to cover most of the costs to create a Precision Policing Center staffed with five civilian employees who will bring even greater technology improvements to crime prevention, criminal apprehension and Police Officer safety in our community.

I have attached the 2024 Dubuque Police Department Annual Report. You will see Dubuque has had a 44% reduction overall cases from 2015-2024. The crime clearance rate for property crimes is 91% compared to 13% nationally.

The City is committed to aggressively filling the many vacancies in the **Police Department** triggered, in part, by the hiring freeze during the economic crisis caused by the pandemic. The 6% wage increase in FY24, the 5% wage increase in FY25, and the 5% wage increase in FY26, along with the midyear pay boost for command staff will help with retention and recruitment.

The City and Dubuque County are partnering on two important projects. The first is a 50/50 split on the $5 million in costs to move the 911 Emergency Communications Center to a new facility, and a 50/50 cost split on the $3 million to replace the Police, Fire, 911, and Sheriff's Office operating software.

In Dubuque, Iowa, access to clean drinking water is crucial for public safety, preventing waterborne diseases, and promoting overall public health. **Water Department** staff work diligently to ensure that the water meets both federal and state regulatory standards. Clean, treated water is vital in reducing the risks of diseases like cholera, giardia, and E. coli—illnesses that could overwhelm healthcare systems and trigger public health emergencies. Moreover, it supports essential hygiene and sanitation practices, such as handwashing, cooking, and cleaning, helping to prevent infections and safeguard the community's well-being.

Clean drinking water supports other City Departments, including Parks & Recreation. It ensures hydration for park visitors during outdoor activities, particularly in warm weather, through fountains, water stations, pools, and splash pads, promoting health and preventing dehydration. A reliable water distribution system is crucial for Dubuque's emergency preparedness. The fire department depends on this system to fight fires. Fire hydrants provide a high-pressure water supply, enabling swift action to control fires, minimize damage, and save lives. A stable water distribution system is essential for ensuring that emergency services, especially firefighting efforts, can respond effectively and efficiently. The exceptional water system is taking into consideration as the Fire Department earns a prestigious Class II ISO rating.

The City of **Dubuque Planning Services Department** plays a vital role in ensuring the safety of the public by guiding the city's growth in accordance with the City of Dubuque Unified Development Code (UDC) and the Imagine Dubuque Comprehensive Plan. Through the UDC, the department enforces zoning regulations that prevent incompatible land uses, such as separating residential and industrial areas. Additionally, the UDC mandates important safety features in the design of buildings, such as required building setbacks, ensuring safe distances between structures to prevent overcrowding and allow for proper emergency access. It also enforces standards for light and ventilation to ensure buildings have sufficient airflow and natural light, contributing to healthier and safer living environments. The UDC includes fire separation requirements to minimize the risk of fire spreading between structures, providing vital protection for both residents and property. Furthermore, the department's oversight of site plans, subdivisions, and other developments ensures that safety considerations are central to the design and construction of all projects, creating safer communities for everyone.

The Imagine Dubuque Comprehensive Plan further complements these efforts by providing a long-term vision for the city's growth, which prioritizes the creation of safe, livable communities. This plan incorporates strategies for improving transportation networks, enhancing pedestrian and cyclist safety, and creating well-lit, accessible public spaces and to promote overall safety within neighborhoods. The Planning Services Department, working in coordination with other city departments, ensures that these safety-focused strategies are incorporated into every aspect of the city's growth, from infrastructure planning to community engagement.

In addition to the UDC and comprehensive planning, the Planning Services Department also oversees specialized functions such as floodplain management and development review facilitation. As the city's Flood Plain Manager, the department ensures that development within flood-prone areas complies with regulations that minimize flood risks, protecting both public safety and property. Furthermore, the department leads the development review team, which consists of key city staff members who evaluate projects for compliance with safety standards, zoning codes, and environmental regulations. By providing this thorough review process, the Planning Services Department ensures that developments not only meet regulatory requirements but also enhance the safety, sustainability, and resilience of the community.

The Office of Shared Prosperity and Neighborhood Support is implementing the Poverty Prevention and Reduction Plan. Poverty is defined as "an economic state in which an individual's or family's income can't cover the basic needs of everyday life." These needs typically include housing, food, child-care, clothing, health, transportation, and internet access. The impact of poverty is a safety concern to our community.

The struggles and trauma associated with poverty weakens families and individuals, some of whom struggle within poverty's grip for generations. Families are the building block of a thriving society; if those blocks are compromised or fractured, so too, is the whole of society. Poverty poses barriers to securing an education, acquiring a job with a living wage, and affording safe and affordable housing for individuals and families.

Addressing poverty in the City of Dubuque requires a collaborative, community-wide "all hands-on deck" effort. Our department partners with multiple city departments and community partners across sectors to implement the Equitable Poverty Reduction and Prevention Plan.

Dubuque 911 Emergency Communications Center acts as a central hub for receiving emergency calls, and dispatching the appropriate response (Police, Fire & EMS). Dispatchers coordinate communications with the responding agencies, doing their best to get everyone a better understanding of what is happening. Dubuque is very fortunate all the calls whether emergency and non-emergency calls come to the same location. All our staff is trained in Emergency Medical Dispatch (EMD), Emergency Fire Dispatch (EFD) and Emergency Police Dispatch (EPD). Dispatchers do ask a lot of questions but just know as you are answering those very important questions with information for the responders, all that information is being passed along to those coming to help you! We ask the questions to better inform our responders and to keep our callers safe.

There are many ways the Emergency Communications Department supports other departments in Public Safety.

- When calling 911 you can help the dispatcher by providing detailed information about what is happening. We quickly gather information from the callers to assess what is happening and what units are needed (EMS, Fire & Police). The quicker we can get the information the better response time for responding agencies.

- Dispatchers can facilitate communications across multiple different responding agencies, making sure everyone has access to important details of the incident. These include but not limited to Iowa State Patrol, DNR, Dubuque County Sheriff, Dubuque County Conservation, Iowa DOT, County DOT, etc.

- Dispatchers have the ability to use advanced forms of technology to pinpoint exact location of emergency callers. Ensuring that responders get to the correct location. They're also able to connect 911 callers to adjacent counties communication centers both IA, WI, and IL.

- We have smart 911. Callers and businesses have ability to make personal/ business profiles that will share needed information on a 911 call. It only shares information provided in the profile; and only when you call 911 from the specific number provided in your profile. This information can gives us door codes or certain directions about how to get to the residence.

- Dispatch has on call lists for most City of Dubuque Departments. We are the answering point for all City of Dubuque departments after normal business hours. Dispatchers use numerous resources to assist our callers in eventually speaking with the department they need. We work closely with Public Works (road conditions), the Water Department (water main breaks) and Traffic Signal Technicians (traffic light issues), records and Courthouse.

- Dispatchers utilize City Cameras – to provide live, up-to-date information to the responding units, as well as play back footage to assist for a multitude of calls for service.

- Dispatchers are trained to stay on the line with callers during emergency event until responders arrive. We want the caller to feel safe and protected with us on the line talking or listening and offering whatever help we can until responders arrive.

- Dispatchers complete ongoing training and keeping up to date on all the new things in 911! We have multiple platforms of online training that they work through alongside of their regular responsibilities. We want to be as prepared as possible to respond during a crisis!

While I am now a City Manager, I was once a Police Officer. I referred to the 911 dispatchers as our "Guardian Angels" as we knew they were sitting on our shoulders ready to get us help on a moments notice.

Sustainability is playing the long game, but it impacts our lives today. If we hope for a better city and world for our children and grandchildren, and all those who come after, we must prioritize our environment. This means protecting and preserving our air quality and water, rather than continuing to degrade them. As Jayla Rousseau-Thomas, an Anishinaabe woman, mother and social worker living on the traditional territories of the Kwanlin Dun First Nation and Ta'an Kwachan Council in Whitehorse, Yukon shared, " Simply put, the Seven Generations Principle puts the onus on decision makers to consider the options and their impacts outside of just the current context when making decisions at the individual, family, and community levels. Each person is to consider the decision they are seeking to make, in addition to considering what would the seven generations before them have done, and how will this decision impact seven generations into the future."

At its core, sustainability means ensuring our ability to continue and survive. Community sustainability initiatives involve local policies that consider multiple human needs. A sustainable community is a place where people of diverse backgrounds and perspectives feel welcome and safe, where every group has a voice in decision-making, and where prosperity is shared. Through thoughtful planning and strong sustainability efforts, we can build resource-efficient, stable, and cohesive communities. These efforts not only protect us from economic shocks, but strengthen our resilience to other threats, such as severe weather. Sustainability touches nearly every aspect of our daily lives, many of which we often take for granted: the air we breathe, the food we eat, the water we drink, the clothes we wear, and the homes we live in. It influences our physical health, our modes of transportation, land use, biodiversity, and even how we handle waste. By promoting sustainability, we create safer, healthier, and more productive environments. We empower communities to focus on the well-being of all residents, fostering resilience and justice.

Our sustainability work cultivates and maintains deep relationships within the community by identifying assets, skills, knowledge, and vulnerabilities. These connections support quotidian life as well as during times of disruption. The link between poverty and environmental degradation underscores the importance of addressing poverty prevention as a part of sustainability efforts. By working on energy efficiency and conservation, we reduce the economic burden on vulnerable populations. We also work to mitigate the impacts of disasters, as extreme weather events can lead to economic crises.

Ultimately, sustainability provides a path forward, overcoming the fear, confusion, and apathy that often accompany our changing climate. It empowers individuals, neighborhoods, businesses, non-profits, and cities to take collective action. By considering our relationship to the land, our infrastructure, and one another, we can create a resilient and lasting future where all can thrive.

The **Health Services** Department is an integral component of the City's public safety, primarily through Animal Control and Environmental Health activities. Animal Control enforces the Animal Control ordinance through the prohibition and enforcement of dogs and cats running at-large within the city, inoculation of all dogs and cats against rabies, investigation of animal bites and assurance of proper rabies confinement, prohibition of harboring a vicious or potentially vicious animal or dangerous animal and prohibition of animals causing serious disturbance or nuisance. The Environmental Health activity provides public safety through the inspection of food establishments (grocery stores, restaurants, etc.) to assure food safety limit food borne illness, along with public swimming pool and spa inspection. The department also plans for and responds to public health emergencies such as disease outbreaks, epidemics and pandemics and assures children with lead poisoning receive medical case management.

There is no greater concern for residents than ensuring their safety, and the Dubuque **Fire Department** plays a crucial role in safeguarding both our community and visitors. As a nationally accredited department, part of an elite group of fewer than 300 worldwide, and holding an ISO Class 2 rating—placing Dubuque among the top 3% of over 48,000 U.S. fire departments—the department sets a high standard in emergency response. The Fire Department provides essential services, including fire suppression, advanced life support (ALS) medical care and transport, technical rescues, water rescues, and hazardous materials response. In 2024 alone, the department responded to nearly 8,000 incidents, averaging 22 incidents per day, approximately 50 vehicle responses per day, showcasing the community's reliance on swift and effective action in times of crisis. The Greater Dubuque Development Corporation has recognized the department's value, presenting fire a 6.27 rating and ambulance a 6.16 rating out of 7 in its FY2023-2024 Public Services Index, ranking them first and second in overall service satisfaction. This feedback reflects the community's trust in the department's ability to deliver top-tier emergency services that directly contribute to the safety and well-being of everyone in Dubuque.

At the heart of the Fire Department's service is a team of dedicated firefighter-paramedics, each trained to the highest fire, EMS, and special response standards and equipped to provide life-saving care during any emergency. Dubuque's fire suppression vehicles and ambulances are all fully equipped with advanced medical equipment, ensuring we can provide critical care immediately when it's needed most. In addition to emergency response, the Dubuque Fire Department is also committed to community risk reduction through public education and proactive efforts to reduce fire and injury risks. By offering educational programs, safety inspections, and fire prevention initiatives, the department works to minimize the likelihood of emergencies and help the public better protect themselves. Beyond responding to emergencies, the Fire Department collaborates closely with law enforcement, public health, and other local agencies, creating a coordinated and effective approach to public safety. The Dubuque Fire Department contributes to the safety of the public not only through emergency response efforts but also through our commitment to excellence, community education, and collaboration, ensuring that the Dubuque community remains as safe as possible at all times.

Dubuque Regional Airport's highest priority is to provide safety and security to public, tenants and staff using DBQ facilities for entering the global network of general aviation, commercial airline travel and commerce. This is achieved through physical monitoring, advancements in technology and the close adherence to Federal Laws and Regulations.

Passenger and staff safety are achieved using physical screening, baggage screening, remote monitoring, and access control. These protocols are derived through frequent training and inspections to ensure Dubuque is following regulations set forth by the Federal Aviation Administration (FAA) and the Transportation Security Administration. (TSA).

Facility safety is closely monitored by highly trained airfield operations, aircraft rescue firefighting, public safety, airfield maintenance, airfield ground handlers and administration staff and airfield tenants to mitigate areas of concern using equipment, frequent safety inspections, and building strong relationships with other City Departments directly through Dubuque Police, Fire, Health, Dispatch as well as other city departments and numerous mutual aid and outside safety organizations.

Airport safety and security is a global priority and achieved only when there is great cooperation between staff, associates, and the traveling public.

The City of Dubuque's **Public Works Department** has a critical role in public safety through disaster response, community protection, and various supporting operations.

Disaster response from Public Works ensures roads are cleared from debris, snow and ice, low hanging or downed wires for the community and Police and Fire to navigate to and from emergency situations as they arise. These operations continue as needed without regard to weekends, or holidays. Staff in Public Works also ensure traffic signs, lights, and signals are back up and running post-storms, accidents, or other incidents.

Community protection comes through operating and monitoring the flood control system that prevents the Mississippi River from inundating the community during high water events and keeps the storm water system free of debris. Part of this system includes the Bee Branch storm water system designed to prevent water from backing into community homes. Public Works oversees the maintenance of the city-wide network of storm water and sanitary sewer pipes throughout the city to make sure they are functioning properly and in compliance with the consent decree. Additionally, Public Works oversees the curbside collection of trash, recycling, and organics from residential properties to keep the community free from disease and vector control. Staff also operate the landfill to ensure proper disposal and diversion of materials collected both inside and outside the community.

Other supporting operations include maintaining Police fleet and Fire Apparatuses for operational readiness. Fleet services division within Public Works also maintains The Jule buses used to carry community members to various locations for appointments and groceries. Staff and fleet within the field operations division have also been used to barricade community events and even Presidential visits coordinated with Police and Fire for the safety of those attending.

Public Works does not undergo all these operations single-handedly, though. Public Works partners with Engineering, Housing, Police, Fire, Water Resource & Recovery Center, Water Department, Health Services, Parks Division, and others every day to accomplish these operations for public safety.

The **Transportation Services Department** plays a major role in keeping the community safe. Whether it is daily riders on The Jule or downtown shoppers utilizing the public parking system, The Transportation Services Department strives to ensure a safe and pleasant experience. The Jule has upgraded our cameras systems, increased driver training, and identified additional support during peak passenger hours. The Jule strives to be on time and accessible to the community to allow passengers to reach their final destinations, including critical medical appointments, places of employment, and grocery stores. The Transportation Services Parking Division is in the middle of a system update for off-street and on-street technology. To promote a safe experience in the parking ramps, new lighting has been installed in a majority of the ramps along with updating camera systems. The Transit and Parking teams monitor all weather conditions to allow for clear parking locations along with safe driving conditions.

Cybersecurity is the cornerstone of the city's **Information Technology** framework, safeguarding sensitive data and protecting critical systems from cyber threats. With the rise in cyberattacks, robust cybersecurity measures and incident response are essential to maintain public trust and ensure the uninterrupted operation of city services. IT utilizes advanced firewalls, encryption techniques, and intrusion detection systems to prevent unauthorized access and mitigate potential breaches. Regular monitoring, security audits and vulnerability assessments further bolster the city's defenses, ensuring that any weaknesses are promptly addressed.

Security cameras are a crucial component of the city's safety infrastructure, providing real-time surveillance and acting as a deterrent to criminal activity. IT supports the network and system used for high-definition cameras with advanced features allowing law enforcement agencies to monitor public spaces more effectively. A robust network enables seamless data sharing and analysis across departments assisting precision policing, investigations and enhancing public safety.

IT infrastructure is integral to the efficient operation of emergency management services, including the 911 dispatch center, police, sheriff, and fire/EMS departments. Advanced communication systems ensure that emergency responders can quickly and accurately coordinate their efforts, reducing response times and improving outcomes. IT support extends to the maintenance of critical databases, such as criminal records and emergency contact information, which are essential for informed decision-making during crises. Additionally, IT systems facilitate the integration of various integrated emergency management tools, such as geographic information systems (GIS), mobile in-car computers, EMS cardiac monitors, body cameras and real-time incident reporting, further enhancing the city's ability to respond to emergencies and keep personnel safe. Support is provided for all emergency operations center events.

The resilience of the city's IT infrastructure is critical in maintaining uninterrupted service delivery and ensuring the safety of residents. Fiber optic connectivity and redundancies are key components of this resiliency, providing high-speed, reliable internet and network connections and minimizing the risk of outages. By implementing redundant systems and backup protocols, IT can quickly recover from equipment failures or cyberattacks, ensuring that critical services remain operational. This resilience not only enhances the efficiency of city departments but also fosters public confidence in the city's ability to manage and respond to emergencies. The use of cloud-based solutions and virtualization technologies enables seamless scalability and flexibility, allowing city departments to adapt to changing needs, demands and priorities.

Ultimately, the primary goal of IT infrastructure in city departments is to enhance the quality of life for residents by providing reliable, efficient, and secure services. Information technology is a critical enabler of public safety and the efficient operation of city departments. Through cybersecurity measures, equipment replacements, and support for emergency management, the city's IT infrastructure enhances the overall resiliency and service delivery of the city. By maximizing uptime and operational efficiency, IT systems ensure that residents receive the highest quality of service, contributing to a safer city.

The **Parks and Recreation Department** maintains a robust park system and offers recreational program opportunities that give individuals and families access to many opportunities for their free time to enjoy life. Our parks and trails offer many benefits. They provide a place where people of all ages can be active leading to reduced stress and improved physical and brain health and well-being creating a higher quality of life and extending life. Time spent in nature positively impacts mental health by increasing cognitive performance and well-being and alleviating illnesses such as depression, attention deficit disorders, and Alzheimer's.

Parks and recreational facilities and programs provide places where neighbors, friends, and families can meet, which improves community connections. This counters social isolation by connecting people with each other through festivals, parades, fundraisers, social events, performing arts, tours, and other programming. Special places like the Miracle League facilities in Veterans Park are accessible to all ages and abilities, especially those with disabilities. These are safe places for people to play and exercise away from busy city streets.

The Parks Division is on the forefront of our communities' emergency response. One example is our forestry tree crew that keep the city's extensive tree network trimmed, removes dead trees, and clear streets of tree debris on a daily basis and in storm responses to windstorms, ice, and heavy snow weather events. Parks Division employees are called upon to serve during heavy snowfall as a secondary snow crews aiding Public Works in the clearing of streets and sidewalks. Parks also partners with Dubuque Trees Forever to replace and add trees to the urban forest reducing heat islands and adding to community beautification. Much of Dubuque's beauty is captured by its forested bluffs, tree lined streets, and colorful foliage displays in the fall.

Active recreation such as playgrounds, hiking and biking trails, sports fields and courts, splash pad, and swimming pools are places to run off steam and burn excess energy in a positive way. Access to parks and recreation opportunities has been strongly linked to reductions in crime and to reduced juvenile delinquency and vandalism. Strong community engagement and support of these parks and recreational facilities create a sense of pride in our places and spaces, places you want to share when someone comes to visit. Examples of this include the skatepark and renovated volleyball/pickleball courts at Flora Park or the recently renovated Comiskey Park. They are a tangible reflection of the quality of life of our community and provide an identity for our community. Extensive planting and maintenance of the many public flower beds and baskets and landscaped areas throughout the community such as the Riverwalk, Main Street, and Bee Branch Greenways make Dubuque a very special place to live, work, and play.

The **City Attorney's Office** facilitates the activities of other departments and supports the Mayor and City Council. Examples related to public safety include:

- Enforcement (Building codes, nuisance codes, animal control codes, zoning codes, traffic codes, simple misdemeanor codes)

- Search warrants
- Petition/Abandoned properties
- Review of contracts, specifications, and insurance which result in public improvements impacting public safety
- Training
- Consultation

One major crime prevention tool is access to a living wage job. **Economic Development** supports the creation of housing in our walkable downtown neighborhoods. Walkable neighborhoods often feature better lighting, crosswalks, and traffic-calming measures, reducing the risk of accidents and enhancing overall safety. The presence of more pedestrians can also deter crime, as streets are less likely to be desolate and more likely to have “eyes on the street.”

In addition, all of our development agreements now require the developer to install exterior security cameras on their buildings and to register for the Secure Dubuque Personal Surveillance System program. In the event a crime occurs in the area, footage from the system could be of assistance to the department, increasing the efficiency of the investigation - however, the property owner reserves the right to decline access to their system at any time.

Aside from being a welcoming place for residents that may have nowhere else to turn, **libraries** help promote psychological safety, brain health, social and emotional safety to members of our community across all demographics.

The library can be a hub for all members of our community to expand their understanding of the world around them, learn something new about an interest or community they've never experienced before, and simply be a warm, cool, or dry, place to spend a day out of the harsh Midwest swings of weather. We also can help provide economic safety and support for community members that want to stay informed and entertained by borrowing library materials and utilizing library resources.

The **Engineering Department** promotes the health, safety, and welfare of ALL through sound engineering principles, practices, and partnerships applied to the planning, design, maintenance, and preservation of the City's infrastructure and property.

The activities the department is involved include street design, stormwater management, sanitary sewer design, traffic engineering, security cameras, fiber optic design and expansion, right of way management, sidewalk and trail design, bridge design, retaining wall design and flood protection through the design of flood walls and levees that protect the city from flooding. Some of the recent efforts to improve health and safety has been construction of the Bee Branch Greenway Project to eliminate flooding in over 1300 homes, the construction of multiple roundabouts to improve traffic flow and reduce the possibility of major injuries at those intersections, ADA pedestrian ramp upgrades to allow all people access to the sidewalk network, and expansion of security cameras around the city to help in traffic safety and assist police.

Through all these activities, the department is following state and federal design standards to ensure proper design and maintenance occurs. The engineering department works with many city departments and outside agencies working in partnership to coordinate this work and ensure the public’s safety. Protection of the public is paramount to what the engineering department does.

The **Office of Community Impact** enhances the safety and well-being of Dubuque residents by fostering community engagement, providing essential support services, and addressing barriers that lead to instability.

The **Equitable Fine and Fee Program** in partnership with utility billing and other internal departments address financial hardship from escalating into crises by offering alternative payment options or community service alternatives. By ensuring that penalties do not disproportionately impact low-income or marginalized residents, we help individuals maintain housing, employment, and overall stability—reducing the risks associated with financial insecurity.

The **AmeriCorps program** strengthens safety by fostering social and emotional competencies in K-12 students. By teaching self-awareness, emotional regulation, and responsible decision-making, AmeriCorps members equip youth with the skills needed to navigate challenges constructively. This proactive approach reduces behavioral issues, prevents violence, and creates safer schools and communities.

The **Multicultural Family Center (MFC)** provides psychological safety and a deep sense of belonging for all community members. As a welcoming and inclusive space, the MFC offers culturally responsive programming, mentorship, and leadership development—helping individuals build confidence, establish meaningful connections, and feel secure in their community.

Additionally, the **Office of Community Impact volunteer initiatives mobilize residents to support projects that strengthen neighborhood resilience and public safety**. The **Adopt-A-Spot initiative** encourages individuals, businesses, and community groups to take ownership of public spaces by maintaining parks, streets, and neighborhoods. Reducing litter, improving landscaping, and creating well-kept environments, will deter crime and promote community pride. Research shows that well-maintained spaces experience lower crime rates, as visible community care signals vigilance and discourages vandalism or illegal activity.

Another key aspect of our commitment to public safety is the **collaboration with the Dubuque Police Department through the Chief's Forum**. This partnership and collaboration strengthens communication, builds trust, and ensures that community voices inform policing strategies. Fostering transparency and cooperative problem-solving contributes to safer neighborhoods and a more connected Dubuque.

The **Housing and Community Development Department** contributes to public safety through a combination of housing assistance, code enforcement, and health-focused initiatives. Assisted Housing Programs provide stable, affordable homes for low-income families, seniors, and disabled residents, reducing the risks associated with housing instability and homelessness. By administering Housing Choice Vouchers and project-based assistance, the department ensures safe living environments for vulnerable populations while promoting self-sufficiency. Additionally, rehabilitation and home purchase programs offer loans to income qualified homeowners and buyers, allowing them to maintain and improve their properties, preventing deterioration that could lead to unsafe conditions.

The department's Inspection and Construction Services division plays a key role in public safety by enforcing building codes, inspecting rental properties, and addressing nuisance violations. Through regular rental property inspections, construction permitting and inspections, and code enforcement, they mitigate risks such as structural hazards, fire dangers, and sanitation issues. These efforts extend to vacant and abandoned property licensing and inspections, ensuring that neglected structures do not become safety threats. In addition, the Lead and Healthy Homes programs proactively reduce exposure to lead-based paint and other health risks, particularly for children and older adults.

Money from the Community Development Block Grant (CDBG) program further supports public safety by funding essential housing, economic development, neighborhood improvement, and public facility projects. In housing development, CDBG funds assist in homebuyer programs, homeowner rehabilitation, and provides the grant match for lead hazard reduction efforts, ensuring that low- and moderate-income families have access to safe, well-maintained homes. Economic development initiatives, such as the Microenterprise Assistance Program, provide financial and professional support to small business owners, fostering economic stability in the community.

Neighborhood and community development programs funded by CDBG include zoning enforcement and neighborhood recreation programs designed to enhance public spaces, reduce crime, and provide safe activities for at-risk youth. Investments in public facilities, such as low- and moderate-income area park upgrades and the Lincoln Wellness Project, improve community infrastructure and create safe, accessible recreational spaces. Additionally, CDBG funding supports local nonprofit organizations through a revolving fund, helping to ensure resources are available for services that benefit vulnerable populations.

By integrating these functions, the Housing and Community Development Department ensures that residents live in secure, well-maintained homes., contributing to a healthier and more resilient community.

Human Resource Department staff conduct post offer, pre-employment background checks, including but not limited to driving record checks, criminal background check, drug screening (as required/appropriate for positions) to ensure that City staff providing services to residents have a demonstrated ability to do so safely. These checks also occur post-employment where permissible.

Human Resource Department staff in the development and learning offerings do focus on best practice processes and procedures, including safe operation of equipment and tools for the employee and the public.

The City Clerk's Office provides administrative support during the civil service hiring process for police and fire departments by coordinating exams and preparing candidate lists, playing an integral part in fulfilling positions in these critical public safety roles.

The City Clerk's Office oversees many license and permit processes that require background checks, including applicants for solicitor licenses, taxi driver permits, and retail alcohol licenses —businesses that frequently interact with the public. By coordinating background checks with the police department, our departments ensure that individuals applying for these permits have no criminal history or other issues that could pose a risk to public safety.

The City Clerk's Office oversees the special event permit process, which involves coordination with departments including the city's safety coordinator, health department, police department and fire department, to ensure that community events are executed safely.

Safety is a top priority for residents, and the City of Dubuque is dedicated to protecting the health, safety, and well-being of both employees and the public. **The Finance Department** plays a key role in fostering a strong safety culture by ensuring compliance with state and federal regulations while supporting city departments in maintaining safe operations.

Through the City's Safety Committee, we lead the development and implementation of city-wide safety policies and best practices, identifying corrective actions, preventive measures, and training needs. Our goal is to instill a culture of “If you see something, say something” in all aspects of safety.

Additionally, the Incident Review Team conducts thorough investigations of workplace incidents and near misses, identifying root causes and recommending corrective actions to prevent recurrence. Meanwhile, the Safety Audit Team proactively assesses workplace conditions, identifying potential hazards and ensuring compliance with safety protocols to protect employees, facilities, and the public.

Together, these efforts equip employees with the knowledge and resources to prevent accidents and enhance overall safety. By promoting a proactive approach to hazard identification, injury prevention, and risk management, we help create a safer work environment for all. Our collaborative commitment ensures that safety is not just a policy but a core value that protects both employees and the community we serve.

Public safety is at the core the **Water & Resource Recovery Center's (WRRC)** mission. The WRRC plays a vital role in protecting the health and well-being of the community. This is done in multiple ways.

The WRRC ensures the safe and effective treatment of wastewater. Every day, the WRRC manages and treats millions of gallons of wastewater, removing contaminants and pollutants before returning clean water to the environment. This prevents the spread of waterborne diseases, protects drinking water sources, and supports the overall health of the Mississippi River ecosystem. This essential function safeguards both public health and the region’s natural resources.

The WRRC industrial pretreatment program helps local businesses comply with environmental regulations, preventing hazardous discharges that could endanger workers, emergency responders, and the wider community.

The WRRC manages the City’s Fats, Oils, and Grease (FOG) Program designed to prevent FOG from entering the sewer system, where it can accumulate and cause blockages. When a blockage occurs, it can lead to sanitary sewer overflows, resulting in untreated wastewater spilling into streets or backing up into homes and businesses. By working with restaurants, businesses, and residents to properly dispose of FOG, we help prevent costly and hazardous sewer backups that could pose serious health and safety risks to citizens.

The WRRC Environmental Lab provides water testing services for the Water Department to help ensure that the drinking water they produce is safe for human consumption. By conducting critical water quality analyses, we help verify that the city's drinking water meets regulatory standards and is free of harmful contaminants. This collaboration plays a direct role in protecting public health and ensuring that Dubuque residents have access to clean, safe drinking water.

Ultimately, the WRRC is more than just a treatment facility—it is a public health guardian and a key partner in the City's overall safety strategy. By maintaining high standards for wastewater treatment, infrastructure resilience, and interdepartmental cooperation, we ensure that Dubuque remains a safe, healthy, and thriving community.

The City's **Communications Office** contributes to the safety of the community in a variety of ways, ranging from emergency responses to proactive safety education campaigns.

Communications staff manage the City's main communication channels to reach residents (social media, website, videos, publications, public access television, signage, and more) and coordinate media relations to amplify messaging through traditional media outlets. The Communications Office also provides communications support to the City's key public safety departments: police, fire, emergency communications, health services, housing and community development, engineering, and emergency management. Staff work with those departments to promote safety initiatives and programs, develop communications plans and campaign, and even recruit new staff to those departments. Communications staff also provide public notification support to the City water department during boil water advisories/orders and major water main breaks

Additionally, the Communications Office is involved in crisis communications for the organization and is a critical part of the City's emergency management and operations plans. Communications staff are responsible for one of the primary emergency operations center (EOC) roles: public information. The public information officer is part of the City's EOC team and all Communications staff provide support to the public information function of the EOC when it is activated by assisting with public alerts and messaging during emergencies, media relations, and outreach during recovery efforts following major incidents. The Communications Office also manages the City's use of the AlertIowa emergency notification system which is used during emergencies to reach residents by phone, text, email, and through the AlertIowa app.

The Communications Office includes the City's GIS Office, which provides overall management the City's GIS system and the hundreds of layers of data it contains. GIS is a critical tool used by all City departments, including public safety applications by police, fire, health services, housing and community development, and more. Those departments rely upon the data within the City's GIS and mapping functions it provides to respond to emergencies, develop response/patrol policies and strategies, visualize data for analysis and planning, monitor critical infrastructure and assets, track incident response efforts, and more. GIS provides the data for data-driven decision-making related to safety.

The City of Dubuque Department of **Equity and Human Rights** plays an important role in promoting public safety in the community. First, Equity and Human Rights works directly with the Dubuque Police Department to build relationships between the community and the police department and to ensure that the concerns of community members regarding the police are heard. For example, the Chief of Equity and Human Rights participates in the Chief of Police's Forum, in which City staff and residents discuss current issues of concern.

Another way the Department of Equity and Human Rights directly contributes to public safety is by assisting residents who believe they have been discriminated against or that their rights have been violated. Public safety is not limited to physical safety; it also includes feeling that your rights are protected and your dignity as a person is respected. One of the important roles of the Department of Equity and Human Rights is helping residents complete complaint intake forms and assisting them in finding the right place to file their complaints. These complaints include situations in which residents believe they have been discriminated against by an employer or a business, or when they believe their rights have been violated by a City employee other than a police officer. The Department of Equity and Human Rights also assists in facilitating mediation in conflicts between tenants and landlords, neighbors, or others who seek such assistance.

The City of Dubuque's Equity and Human Rights Commission, which is appointed by the City Council but works in collaboration with the Department of Equity and Human Rights, also contributes to public safety by investigating issues of concern in the community related to human rights and discrimination. The Commission also provides the community with public information about these issues.

Finally, the Department of Equity and Human Rights indirectly contributes to public safety by working with City staff and other City departments to ensure that all people are treated in a welcoming and respectful manner and that all residents have fair access to eligible City services. For example, the Department coordinates Intercultural Competency and other trainings for City staff that help create a welcoming and safe environment for City employees and similarly foster welcoming and safe interactions with the public. As another example, the Office of Equity and Human Rights works with the City's Communication Office and other departments to ensure that important public announcements and other public information are translated into languages such as Spanish and Marshallese. These announcements often involve public safety or public health, and providing people with access to information promotes public safety in general.

Road and Infrastructure

Following the opening of the Southwest Arterial in 2020, the opening of the new Highway 20 interchange at Swiss Valley Road in 2021, the reconstruction of Chavenelle Road, the reconstruction of North Cascade Road, the resurfacing and reconstruction of the Northwest Arterial, and the resurfacing of over 5 miles of streets by Public Works crews in 2023 and over 8 miles in 2024, the City will be further pursuing street improvements. The Fiscal year 2026 budget recommends that **Public Works** pave 10 miles of streets.

The Iowa Department of Transportation is beginning to study the eventual full reconstruction of the intersection of Highway 20 and the Northwest Arterial, including the closure of the southern leg of the intersection, to greatly improve traffic flow. They have submitted an over $15 million project to the IDOT commission for consideration which includes an over $5 million local match.

The City received a grant for an over $3 million planning effort followed in 2024 with award of an over $37 million federal infrastructure grant application build a railroad overpass at 14th Street and improvements to Elm Street and 16th Street, with multiple intersection improvements all in the complete streets format. In 2024, the City received a $25 million federal grant to construct the over $40 million project.

In partnership with the US Army Corps of Engineers, the City will be improving the Mississippi River floodwall in the South Port of Dubuque to better protect the sanitary sewer force main from river traffic accidents.

The five-year CIP includes $8,170,000 to begin the Central Avenue and White Street improvements project.

Phase II of Comiskey Park Development is included for $1,697,000.

The City will spend approximately $50 million to improve the Catfish Creek Sanitary Sewer Shed, replacing and upsizing much of the 70-year-old sanitary sewer system and adding a major sanitary sewer lift station. This will allow the City to further eliminate polluting sanitary sewer overflows and be prepared for future growth to the West. The goal is to be eligible for tens of millions of dollars in federal infrastructure dollars to support this project.

Between January, 2025 and December, 2029 the City has budgeted over $131 million to upgrade and maintain existing sanitary sewers and to install new sanitary sewers opening up areas of the community for development and making sure existing areas of the community continue to have high quality sanitary sewer service.

The City will also be spending almost $6 million to replace over 500 private lead service lines with a 49% Iowa Finance Authority forgivable loan program to assist low-income residents, with the 51% balance being absorbed by the City.

The City capital improvement budget includes $9.6 million to do Granular Activated Carbon Filter Rehabilitation to assist with PFAS mitigation. This is in addition to creating a new deep well at a cost of approximately $4.5 million. **The FY26-FY30 Water Department CIP is a total of approximately $27.8 million.** The City is anticipating receiving some settlement funds from the PFAS litigation the City joined, but as of the submittal of the budget we do not know the amount.

Economic Development

The City will be investing in the downtown, the Central Avenue corridor, the West End industrial parks, and improving Schmitt Island access.

The CIP includes over $23 million to complete Five Flags Building improvements.

One dramatic success story for the Mayor and City Council is addressing the need for additional housing options. In 2022, the Greater Dubuque Development Corporation conducted a study that showed the City of Dubuque was short over 1,000 housing units. At the same time population growth is a top priority with a huge demand for workforce.

The Mayor and City Council adopted financial incentives in the summer of 2022 to encourage housing development. **The City of Dubuque currently has over 2,400 developable single-family lots and multi-unit residential rental units that have either been completed, are under construction, or have been approved for development.**

Dyersville Events has acquired the Field of Dreams site and has broken ground on a new almost $40 million baseball stadium for major league baseball games, concerts, business meetings and other events. The Field of Dreams has also secured financing for a robust youth baseball and softball complex breaking ground in 2025. Opening in the 2026 baseball season this will host over 1,000 baseball and softball teams a year.

This has led to the city approving a development agreement for two new hotels in the Port of Dubuque and the city has received multiple inquiries about additional hotels.

In December 2024 the University of Dubuque announced the formation of the John and Alice Butler School of Osteopathic Medicine. This new medical school will be located in downtown Dubuque with 800 students and over 200 faculty and staff.

Improved Customer Service

A significant customer service enhancement has been the move to automated collection of refuse carts. This will not only increase customer convenience, but it will improve the appearance of neighborhoods. The City refuse collection employees are currently required to handle people's trash, exposing them to fleas, bedbugs, viruses, and germs. They are also required to exit and enter the vehicle almost 700 times each day, over 3,000 times a week, and over 170,000 times a year. This is even in the winter, risking slipping on the ice and snow and constantly battering their feet, ankles, knees, hips and back.

Identifying and Funding Important Initiatives to Support Employees

In FY24 the Mayor and City Council approved the addition of some new City positions in the organization to advance important initiatives and meet existing needs. In FY2023, the City Council approved through amendment two new positions in the Human Resources Department and a Project Manager position in Parks and Recreation.

During the FY 2023 budget process the following recurring improvement packages creating new positions was approved:

- Full-Assistant FBO Supervisor at the Airport to ensure supervisory coverage for the Fixed Base Operations (FBO).
- Full-Time Secretary in AmeriCorps to assist as part of the creation of the new division.
- Full-Time Secretary in City Clerk's Office to serve as the main point of contact for all public inquiries.
- Full-Time Climate Action Coordinator in the City Manager's Office dedicated to implementing the 50% by 2030 Community Action and Resiliency Plan.
- Full-Time Grant Analyst in the City Manager's Office to address the continued need for grant management.
- Full-Time Public Safety Dispatcher in the Emergency Communication to cover forty hours of current part-time hours.
- Full-Time Utility Locator in Engineering to address the growing demand for locating buried City utilities.

- Seasonal Business Administration Intern in Engineering to assist the administrative staff with an ever-growing workload.
- Seasonal OSHA Intern in Engineering to update and customize the current department Construction Safety Manual.
- Seasonal Broadband Intern in Engineering to assist Traffic Operations Center staff with populating a database of broadband infrastructure.
- Seasonal Finance Intern to assist with large projects and ongoing work.
- Four Full-Time Firefighters to increase the number of personnel per shift, resulting in the ability to increase minimum staffing to 24 personnel each day, thereby staffing a third full-time ambulance crew.
- Three Full-Time Firefighters in increase the available personnel to cover various leave requirements and help reduce the need for overtime.
- Full-Time Confidential Account Clerk in Housing to help with administrative duties of the department.
- Full-Time Help Desk Technical Support in Information Services to provide assistance for the implementation of e-mail for additional uses, help in implementation of MFA for all, help address the need for backlog of service request tickets, aid in monthly on-boarding for technology additional WebQA user and backend support.
- Full-Time User Technology Specialist in Information Services to provide ERP support.
- Full-Time Chief Security Officer in Information Services to help improve cybersecurity, manage the on-going complexity of threats, and manage the network infrastructure (fiber, switches, routers).
- Full-Time maker Space Assistance at the Library to provide full-time coverage for Maker's Space.
- Full-Time Patrol Officer in Police added as part of the 20 officers by 2022.
- Seasonal Community Resource Officers in Police to help continue the success the program has had in both the value to the public and as a recruiting tool for the department.
- Full-Time Sanitation Driver in Public Works added due to the increase in lane miles to plow and employee turnover rate.
- Part-Time Secretary in Public Works added to help with coverage issues during lunch, vacation, and sick leave.
- Full-Time Landfill Equipment Operator in Public Works to support operations in the Agency's Regional Collection Center.
- Four Full-Time Bus Operators in Transportation Services to minimize employee turnover, associated, cost, and offer more consistency in schedules for residents.

In the FY2024 budget, the following personnel additions were made:

- two Police Officer positions were approved as part of the crisis intervention team and enhancements to the Secondary Responder Model.
- at the Fire Department, there was addition of a Firefighter position and an additional Administrative Assistant.
- In 911 Emergency Communications, there was the addition of a full-time Dispatcher position.
- at the Airport, more Fixed Based Operator Line Service hours
- in Housing, elimination of a part-time position and creation of a full-time Combination Inspector.
- an additional 910 hours of site supervision at the Multicultural Family Center.
- a new full-time Confidential Account Clerk in Parks and Recreation s.

- upgrade of a part-time Circulation Lead Library Assistant to a full-time position at the Library.
- a Data Scientist position in Public Works.
- a part-time AmeriCorps Position in the Engineering Department.
- two intern positions in the Engineering Department,
- a full-time Water Distribution Maintenance Worker in the Water Department,
- elimination of a Water Meter Repair Worker.
- creation of a Water Meter Foreman position in the Water Department.
- the creation of the position of Assistant Water and Resource Recovery Manager position.
- creation of the Industrial Pretreatment Coordinator position at the Water and Resource Recovery Center.
- creation of a part-time intern position in the Public Works Department.

After approval of the FY24 budget there were other personnel changes as follows:

- added a civilian Fire Inspector
- Transportation added Laborer +1.0 FTE; eliminated part-time Laborers -0.55 FTE; increased Dispatcher from 0.1 FTE to 0.5 FTE; added 0.34 FTE to the Parking Meter Checker.
- Engineering added Engineering Technician +1.0 FTE; eliminated Lease Management Intern -0.25 FTE; added Confidential Account Clerk +1.0 FTE, three limited term Engineering Intern positions ended -0.32 each.
- Water & Resource Recovery Center had the addition of Maintenance Supervisor 0.25 FTE.
- Public Works eliminated Assistant Public Works Director -1.0 FTE; added Fleet Maintenance Procurement Specialist +1.0 FTE; eliminated Stock Clerk -1.0 FTE; part-time Administrative Assistant was changed to full-time +0.33 FTE; added Field Supervisor +1.0 FTE.
- Office of Prosperity and Neighborhood Support part-time Administrative Assistant was moved to full-time +0.34 FTE.
- Communications Office eliminated Communications Assistant -0.50 FTE; added Communications Assistant +1.0 FTE. Airport eliminated Marketing Coordinator -0.70 FTE.
- The Finance Department eliminated Finance Director -1.0 FTE; eliminated Budget Director -1.0 FTE; added Finance Manager +1.0 FTE; added Budget Manager +1.0 FTE; eliminated Budget/Financial Analyst -1.0 FTE; eliminated Accountant -1.0 FTE; added Payroll Systems Analyst +1.0 FTE; added Project Manager 0.50 FTE, added Finance Intern positions 1.50 FTE.

In the FY25 budget, you approved the addition of 2 full-time positions in the Fire Department. There is an additional Captain to serve as a Field Training Officer/Safety Officer and a Bureau Chief position in EMS.

After adoption of the FY2025 budget you approved the addition of a Project and Facilities Manager position in the Public Works Department.

The FY 2026 budget recommendation includes a reorganization in the Engineering Department that includes a slight increase in full-time equivalent positions, but is more an effort to reorganize the work being performed with the correct titles and compensation. This has a FY26 cost of just over $40,000. A reorganization in the City Manager's Office eliminates a full-time position and takes the currently vacant Director of Strategic Partnerships position from part-time to full-time. This change has no increase in costs. The temporary position in the Sustainability Office was set to expire in June 2025 and that position is extended through June 2026.

Opportunities for Grants and Forgivable Loans

The City of Dubuque has had tremendous success pursuing federal and state grants. To implement these grants the City has invested in making projects "shovel ready" and has budgeted for the local match required to receive the grants. While this is expensive for the city the benefits to the community by having important projects completed with mostly federal and state dollars is tremendous.

Teri Goodmann recently retired as the City of Dubuque Director of Strategic Partnerships and the city has executed a service agreement with Teri. Over the last 25 years the City has received or partnered with others to receive close to one billion dollars of Federal and State grants.

The City Manager's staff in the Office of Strategic Partnerships work to assist our city departments, community partners, and non-profits seek competitive grant funding at the state and federal levels. Other work includes advocacy for the city with county, state and federal elected officials and staff.

Staff continue to convene and engage with more than 180 individuals from more than 20 local organizations to identify, apply for, and secure grants to address local needs. As part of this process, staff continues to work with numerous community non-profit leaders to help them identify funding opportunities.

The City of Dubuque committed all of the ARPA money by December 2024 as required by law in the following projects.

Summary of Uses	Rescue Plan Amount
Police Patrol Vehicles	$224,122
Police Vehicle Accessories	$112,938
Grand River Center Equipment Acquisition	$84,740
Public Works Street Overlay – Additional 5 Miles	$850,085
Flood Control Levee Certification	$177,618
Purina Drive Floodwall	$102,888
Five Flags Spotlights	$123,186
Operating GRC Equipment	$187,235
Five Flags Sound Equipment	$69,886
GRC Chairs	$18,440
Eagle Valley Park	$290,105
Westbrook Park Development	$287,492
English Ridge Park Development	$287,345
Parks Resurface Tennis Courts	$50,000

Summary of Uses	Rescue Plan Amount
Jefferson Park Retaining Wall	$302,278
Eagle Point Park Retaining Wall	$59,195
Parks Retaining Walls	$5,800
Eagle Point Park Building and Structures Assessment	$1,301
Comprehensive Parks Master Plan	$129,977
Eagle Point Park Rest Room Renovation	$40,886
Flora Park Asphalt Paving	$9,114
Five Flags table replacement	$50,484
Five Flags Arena Pipe, Drape and Barricades	$28,869
Flora and Sutton Pool Heaters	$17,913
Parks Maintenance	$95,442
Parks Maintenance Headquarters Storage Area	$9,808
Parks Irrigation to Planters/Flower Beds	$52,280
Re-imagine Comiskey	$46,689
Parks Natural Resources Plan	$60,000
Pets in Parks Signage and Drinking Fountains	$19,820
Plan Highway 20 Roses	$6,379
Travel Dubuque 501(c)(6) Loss	$270,427
Utility Bill Assistance	$52,399
Business, Non-For-Profit, and Arts Groups Assistance	$62,774
Fiber Backbone Project	$1,078,083
Fiber East-West Redundant Loop	$216,141
Old Mill Road Lift Stations & Force Main Improvements - Design	$2,311,288
Kerper Blvd Lift Station	$1,798,266
$9.4 Green Alleys	$348,000
Schmitt Island Sanitary Improvements	$218,380
Center Place Alley Sewer Reconstruction	$21,968
PERV PAVE BB RR Sponsor	$350,032
W&RRC UV Disinfection System	$216,818
W&RRC Sludge/Grease Grinders	$18,182
W&RRC High Strength Waste Receiving and Storage	$186,750
Terminal Street Project	$670,645
Water SCADA System Upgrade	$745,893
Orchard Drive Water Main Replacement	$339,654
Chesterfield Drive Water Main	$47,331
Public Lead Water Line Replacement	$63,178
North Cascade Water Main	$23,896
Briarwood Sub Main Extension	$106,324
Fiber Purchase	$478,200
Police Patrol Vehicles	$178,060
Police Vehicle Accessories	$33,940
Fire Ambulance Replacement	$415,000
FY 2024 Fire Pumper Replacement	$450,000

Summary of Uses	Rescue Plan Amount
Field of Dreams	$1,000,000
Asset Management	$723,574
Broadway Sanitary Sewer	$103,472
Webber Property Development	$111,284
E911 Relocation	$2,500,000
Data Center	$461,747
Public Safety Software	$925,708
MFC 2nd Floor	$796,043
Bee Branch Interceptor Sanitary Sewer Project	$3,340,387
Airport Minimum Revenue Guarantee	$350,000
Conduit/Fiber Extension to Public Facilities	$1,333,635
Broadband IMON Buildout	$372,488
Total ARPA Funded Projects	**$26,522,282**

To Partners:

- Riverview Center received a Transitional Housing Assistance Grant from the Office on Violence Against Women, Dept. of Justice $575,000
- 374 local businesses received Economic Injury Disaster Loans & Grants (EIDL) from the US Small Business Administration (SBA) $19,805,500
- 30 local businesses received Restaurant Revitalization Funds (RRF) from the US Small Business Administration (SBA) $4,240,794
- PHOENIX THEATRES DUBUQUE, LLC received a Shuttered Venue Operators Grant (SVOG) from the US Small Business Administration (SBA) $989,658
- Dubuque County Historical Society received a Shuttered Venue Operators Grant (SVOG) from the US Small Business Administration (SBA) $940,247
- Legion-Aires Drum and Bugle Corps received a Shuttered Venue Operators Grant (SVOG) from the US Small Business Administration (SBA) $696,794
- The Grand Opera House received a Shuttered Venue Operators Grant (SVOG) from the US Small Business Administration (SBA) $180,492
- Bell Tower Productions received a Shuttered Venue Operators Grant (SVOG) from the US Small Business Administration (SBA) $72,335
- Dubuque Symphony Orchestra received a Shuttered Venue Operators Grant (SVOG) from the US Small Business Administration (SBA) $62,087
- Dyersville Field of Dreams received a grant from the Iowa Economic Development Authority (IEDA) | Destination Iowa for Tourism & Economic Development (Stadium) $12,500,000
- Dyersville Field of Dreams received a Tourism & Economic Development grant from Iowa's Water Infrastructure Fund (WIF) for Water Infrastructure & Connectivity $11,000,000
- Cottingham & Butler, Inc. received a grant from Future Ready Iowa | 2022 Child Care Business Incentive Infrastructure and Slots Awards for the Cottingham & Butler Project Stork (182 new slots) $3,000,000
- Dubuque Initiatives received a grant from Future Ready Iowa | 2022 Child Care Business Incentive Infrastructure and Slots Awards for the Dubuque Industrial Center West Multi-Employer Childcare Center Project (120 new slots) $2,154,800
- Hills and Dales received a grant from the Iowa Economic Development Authority's (IEDA) Nonprofit Innovation Fund for the Autism Center for Youth $1,250,000

- Dubuque/Jackson Counties Habitat for Humanity received a 2022 State HOME Grant from the Iowa Finance Authority (IFA) $1,066,895
- Holy Family Catholic Schools: Saint Joseph the Worker Early Childhood received a grant from Future Ready Iowa | Child Care Challenge for Child Care Slots (creation/opening) $850,000
- Dubuque Dream Center received a grant from Future Ready Iowa | Child Care Challenge for Child Care Slots (creation/opening) $750,000
- Holy Family Catholic Schools: Holy Ghost Early Childhood Center received a grant from Future Ready Iowa | Child Care Challenge for Child Care Slots (creation/opening) $750,000
- Hirshbach Motor Lines, Inc. received a grant from Future Ready Iowa | Child Care Challenge for Child Care Slots (creation/opening) $630,000
- Romper Room Child Care Center received a Future Ready Iowa | Child Care Challenge grant for Child Care Slots (creation/opening) $452,591
- Holy Family Catholic Schools: Our Lady of Guadalupe Early Childhood received a Future Ready Iowa | Child Care Challenge grant for Child Care Slots (creation/opening) $345,000
- The Dept. Of Economic Development was awarded a grant from the Iowa Dept. of Cultural Affairs for Community Initiatives & Creative Projects $205,000
- Voices received a grant from the Iowa Economic Development Authority (IEDA) for Accessible Restrooms $100,000
- Aspire Home Daycare LLC received a Future Ready Iowa | Child Care Challenge grant for Child Care Slots (creation/opening) $78,300
- Crescent Community Health Center received a grant from the Iowa Cancer Consortium for a Community Health Worker $75,000
- Four Mounds Foundation received a grant from the Future Ready Iowa | 2022 Employer Innovation Fund for Job & Skills Training $50,000
- Friends of St. Mary's were awarded a grant from the Future Ready Iowa | 2022 Employer Innovation Fund for Job & Skills Training $50,000
- Stonehill Franciscan Services received a grant from the Future Ready Iowa | 2022 Employer Innovation Fund for Job & Skills Training $46,000
- Mercy Health Services-Iowa, Corp. received a grant from the Future Ready Iowa | 2022 Employer Innovation Fund for Job & Skills Training $44,760
- Heritage Works received an American Rescue Plan Humanities Grant for Heritage Works Job Support $18,000
- Dubuque County Historical Society received an American Rescue Plan Humanities Grant for the Mathias Ham Historic Site Programs and Expanded Marketing Campaign $18,000
- Hills and Dales Child Development Center received a grant from the Future Ready Iowa | 2022 Employer Innovation Fund for Job & Skills Training $16,165
- Julien Dubuque International Film Festival was granted an American Rescue Plan Arts Grant – Organizations for JDIFF Contract Position Support $15,000
- Dubuque Museum of Art received an American Rescue Plan Arts Grant – Organizations to Diversify engagement, build equity, add capacity $15,000
- Heritage Center received an American Rescue Plan Arts Grant – Organizations for 2021-22 Live at Heritage Guest Artist Fee Subsidy $10,000
- Grand Opera House received an American Rescue Plan Arts Grant – Organizations for Contracted Artists $7,500
- Bell Tower Theater was awarded an American Rescue Plan Arts Grant – Organizations for Artist Stipends $7,500
- Creative Adventure Lab, Inc. received an American Rescue Plan Arts Grant - Organizations for Supporting Staff and contract artists $7,500.

- Dubuque Symphony Orchestra received an American Rescue Plan Arts Grant – Organizations for Dubuque Symphony Orchestra Holiday Concert $7,500
- Aspire Home Childcare Network received a grant from the Future Ready Iowa | 2022 Employer Innovation Fund for Job & Skills Training $5,800
- Ellyn Holzhuter Daycare received a grant from the Future Ready Iowa | Child Care Challenge for Child Care Slots (creation/opening) $5,621
- Thomasin Ringler received an American Rescue Plan Arts Grant – Artists for Mammalia Series/Public Metal Pours/Studio Exhibit $5,000
- Laura Konecne received an American Rescue Plan Arts Grant – Artists for Sculptural Pachypodium Vessels $3,500
- Northeast Iowa School of Music was awarded an American Rescue Plan Arts Grant – Organizations for Office Manager and Business Manager Support $3,500
- Gail Chavenelle received an American Rescue Plan Arts Grant – Artists for Website for the Future $2,500
- Amy Dunker received an American Rescue Plan Arts Grant – Artists for Rising Strong $2,500
- Samantha Hilby-Beck was awarded an American Rescue Plan Arts Grant – Artists for Reengagement of Emerging Artist & Arts Educator $2,500
- Dubuque Chorale received an American Rescue Plan Arts Grant – Organizations for Artistic Stipends for Two Piano Accompanists $2,500
- Rising Star Theatre Company received an American Rescue Plan Arts Grant - Organizations for Contracted Artists for 2021 Summer Programming $2,000

BIL Funding

To City of Dubuque:

- 2022 RAISE Infrastructure Planning Grant from the United States Department of Transportation (USDOT) for 14th Street Overpass & 16th Street Corridor, Elm Street Complete Streets, & Roundabouts $2,280,000
- 2024 RAISE Infrastructure Grant from US Department of Transportation to build the 14th Street Overpass Project exceeds $43,000,000
- Dubuque Regional Airport was awarded a grant from the United States Department of Transportation (USDOT – FAA) for Solar Panels & Improvements with the General Aviation Terminal $413,350
- Dubuque Metropolitan Area Transit was awarded a Safe Streets for All grant from the United States Department of Transportation (USDOT) for transportation safety planning $394,186.
- The Transit Department was awarded a Low- or No-Emissions Bus Program (Second Round) grant from the United States Department of Transportation (USDOT) for EV Buses & Charging Station & Solar Panels $2,359,072
- The Transit Department was awarded a US Dept. Of Transportation (USDOT) Areas of Persistent Poverty grant to study and analyze the Jule Services & Route Optimization $225,000
- Dubuque Regional Airport was awarded an Airport Infrastructure Grant from the US Dept. Of Transportation (USDOT – FAA) for Reconstruction of the outdated transient aircraft parking apron $2,600,000

IRA Funding

To City of Dubuque:

- The Dept. of Parks and Recreation was awarded a U.S. Dept. Of Agriculture (USDA) – Urban & Community Forestry Grant (UCF) IRA Grant to strengthen the city's tree canopy in the most vulnerable and historically disinvested census tracts. $1,499,978

Misc. Regular Appropriations

To City of Dubuque:

- The City Planning Dept. received a grant from the Iowa Dept. of Cultural Affairs - Historical Resource Development Program for Dubuque's Black Heritage Survey $30,000
- The City received a grant from the Iowa Finance Authority (IFA) Destination Iowa for the development of a Chaplain Schmitt Island Amphitheater $3,000,000
- Received a grant from the Iowa Economic Development Authority/Iowa Tourism's Travel Iowa Partnership Program for Communications Campaign/DBQ Arts & Culture Sector $10,000
- Received a grant from the United States Department of Transportation (USDOT) Via Community Project Funding (CPF) for Chaplain Schmitt Island Trail Connection $615,000
- Local Arts Agencies for Subgranting Local Arts Agencies for Subgranting National Endowment for the Arts - Regular Appropriations $500,000
- Dubuque Police received a COPS Hiring grant from the Department of Justice for Community Oriented Policing - Brain Health Trained Officers $250,000
- Received a grant for the Granger Creek Lift Station from the Federal Emergency Management Agency (FEMA) Via Community Project Funding $1,000,000
- Voices & Office of Shared Prosperity and Neighborhood Support (OSPNS) received a National Endowment for the Arts (NEA) Our Town Grant for Arts programming & placemaking $50,000.
- Received an Economic Development Administration (EDA) grant from their Economic Adjustment Assistance (EAA) Program for Bee Branch Gates & Pumps $7,700,000
- Dubuque Regional Airport received a Small Community Air Service Development Program (SCASDP) grant from the US Dept. Of Transportation (USDOT – FAA) to address solutions to renewing commercial air service $1,500,000.

Totals to Date

Grants to the City of Dubuque (Applicant):	**$33,384,233**
Grants/Funds received Community-Wide:	
ARPA Directed Allocated Funds:	**$26,522,200**
County ARPA Funds to Community Organizations:	**$15,743,338**
Total Federal, State, & Private Funds:	**$123,819,444**
Total Federal, State, County, & Private Funds:	**$141,562,782**

CITY PROPERTY TAX RATE

In the FY2022 City budget that was adopted by the Mayor and City Council in March 2021, there was a property tax rate reduction of 2.5%, which resulted in no increase in city property taxes for residential property, and a city property tax decrease for commercial property, industrial property, and multi-residential property.

In the FY2023 city budget the Mayor and City Council adopted a property tax rate reduction of 1.74% which resulted in a 2.96% increase for the average homeowner.

In the FY2024 city budget the Mayor and City Council adopted a property tax rate increase of 1.96% which resulted in 3% increase for the average homeowner.

In FY 2025, the City levied for $28,233,757 in property tax revenue to support the general fund and in FY 2026 the budget guidelines would levy for $29,861,915 in property tax revenue to support the general fund. The FY 2026 budget guidelines call for a 1.38% increase in the property tax rate, which increases the property tax rate from $9.92638 in FY 25 to $10.06372 in FY 26, which would be a 3.90% or $33.38 tax increase for the average Dubuque residential property owner, an increase in property tax for commercial (1.78%, $74.27), and an increase for industrial (1.71%, $85.68).

	% Change	$ Change
Property Tax Rate	1.38 %	$ 0.14
Property Tax Asking	5.77 %	$ 1,628,158.08
Average Residential Payment	3.90 %	$ 33.38
Average Commercial Payment	1.78 %	$ 74.27
Average Industrial Property	1.71 %	$ 85.68

Since 1989, the average homeowner has averaged an annual increase in costs in the City portion of their property taxes of +1.45%, or about +$9.28 a year. If the State had been fully funding the Homestead Tax Credit, the increase would have averaged about +$6.62 a year.

For the purpose of this budget, the City Council is only considering the FY2026 property tax rate. The FY2027 - 2030 tax rates are only projections. The future budget projections will be updated each year so that City Council will have an opportunity in the next year to change FY2027.

The City property tax rate projected in these budget guidelines and impact on the average residential property owner ($159,503 assessed value) is as follows:

Fiscal Year	City Tax Rate	% Change in Tax Rate
FY 2026	$ 10.0637	1.38%
FY 2027	$ 10.5957	5.29%
FY 2028	$ 11.0623	4.40%
FY 2029	$ 11.1686	0.96%
FY 2030	$ 11.4436	2.43%

Fiscal Year	"City" Property Tax Askings	% Change in Tax Askings	% Impact on Avg. Residential Property	$ Impact on Avg. Residential Property
FY 2025	$ 28,233,757			
FY 2026	$ 29,861,915	+5.77%	+3.90%	$ +33.38
FY 2027	$ 32,052,686	+10.89%	+5.29%	$ +47.00
FY 2028	$ 34,130,077	+6.40%	+4.40%	$ +41.23
FY 2029	$ 35,146,352	+3.00%	+0.96%	$ +9.39
FY 2030	$ 36,723,553	+4.46%	+2.46%	$ +24.30

The State's residential rollback factor will increase from 46.3428% in 2025 to 47.4316% or a 2.35% increase in FY 2026. The increase in the residential rollback factor increases the value that each residence is taxed on. This increased taxable value for the average homeowner ($91,067 taxable value in FY 2025 and $93,207 taxable value in 2026) results in more taxes to be paid per $1,000 of assessed value.

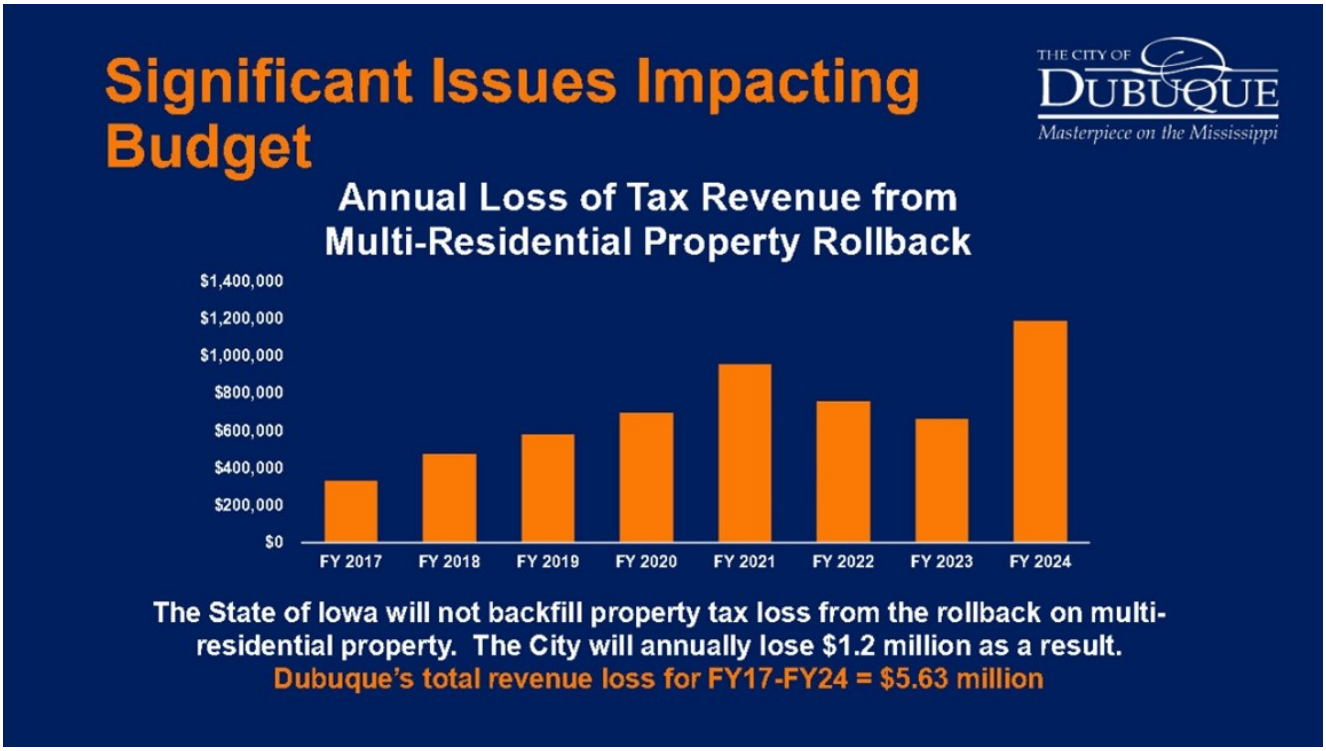
For the proposed Fiscal Year 2026, Dubuque has the LOWEST property tax rate as compared to the eleven largest cities in the state. The highest rate (Waterloo (FY26)) is 116.54% higher than Dubuque's rate, and the average is 55.15% higher than Dubuque. Dubuque's recommended FY 2026 property tax rate is $10.06 (increase of 1.38% from FY 2025).

Fiscal Year 2026 City Property Tax Rate Comparison for Eleven Largest Iowa Cities

Rank	City	Tax Rate
11	Waterloo (FY25)	$21.79
10	Council Bluffs (FY26)	$17.69
9	Sioux City (FY26)	$17.66
8	Des Moines (FY26)*	$17.56
7	Cedar Rapids (FY26)	$16.66
6	Davenport (FY26)	$16.61
5	Iowa City (FY26)	$15.63
4	West Des Moines (FY25)*	$11.75
3	Ankeny (FY25)*	$10.53
2	Ames (FY26)	$10.25
1	**Dubuque (FY26)**	**$10.06**
	AVERAGE w/o Dubuque	$15.61

Includes Des Moines Area Transit Levy

Significant issues impacting the FY 2026 budget:

1. 

Multi-Residential Property was combined with Residential Property in FY 2025.

2. Homestead Exemption 65+
    a. HF718 created new exemption
    b. 3,427 Homeowners filed for exemption
    c. FY25 $3,250 in taxable value
    d. FY26 $6,500 in taxable value
    e. FY2026 revenue reduction to City of $224,174

3. Military Exemption
    a. HF718 changed Military Credit to Exemption
    b. Increased from $1,852 to $4,000
    c. 1,937 Homeowners receive Military Exemption
    d. FY2026 revenue reduction to City of $68,016

4. Residential Rollback
    a. Residential Rollback factor increases from 46.3428% in 2025 to 47.4316%.
    b. Impacts taxable value of residential and commercial/industrial impacted due to two-tier assessment limitation on first $150,000

5. Riverfront Property Lease Revenue
    a. Riverfront Property Lease revenue increased $162,758 in FY 2026 to $4,273,045 due to the estimated consumer price index increase and inclusion of property tax reimbursement from leaseholders.

6. Local Option Sales Tax
    a. Decreased from $12,927,516 in FY2025 to $12,905,936 in FY2026. The FY2026 budget is based on FY 2025 actual plus 2.00%.

b. 50% to property tax relief, 50% to capital improvements (20% for maintenance of City buildings and 30% for street maintenance)

7. Hotel Motel Tax
   a. Increased from $3,376,382.62 in FY2025 to $3,910,460.00 in FY2026. The FY2026 budget is based on FY2025 actual plus 3%.

8. January 2025: Moody's Affirmed City's Bond Rating
   a. Moody's Affirmed the Aa2 credit rating on general obligation bonds.
   b. Moody's credit analysis states, "the City of Dubuque's local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs." According to Moody's, the Aa2 issuer rating for the City of Dubuque's bonds reflects the city's healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City's available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

9. The already approved collective bargaining agreements for Dubuque Professional Fire Fighters Association and International Union of Operating Engineers is 3.5%.

10. The already approved collective bargaining agreement Dubuque Police Protective Association is 5%.

11. The Teamsters Local Union No. 120 Bus Operators and Teamsters Local Union No. 120 are in contract negotiations.

12. Non-represented employees include a 3.00% wage increase.

13. Fiscal Year 2026 includes the cost of the implementation of the classification and compensation study. A classification and compensation study analyzes the job positions (not individuals) in an organization. The purpose of a classification and compensation study is to ensure jobs with comparable minimum qualifications, job responsibilities, supervisory expectations, working conditions and environments are grouped closely in a compensation plan. Salary ranges are competitive within the identified market, and to equip the human resources team to consistently administer classification and compensation programs on an ongoing basis. The City's strategy through this study has been to recommend a new compensation strategy in which the City is competitive at the 50% percentile of employers.

14. Estimated cost to General Fund = $2,026,133

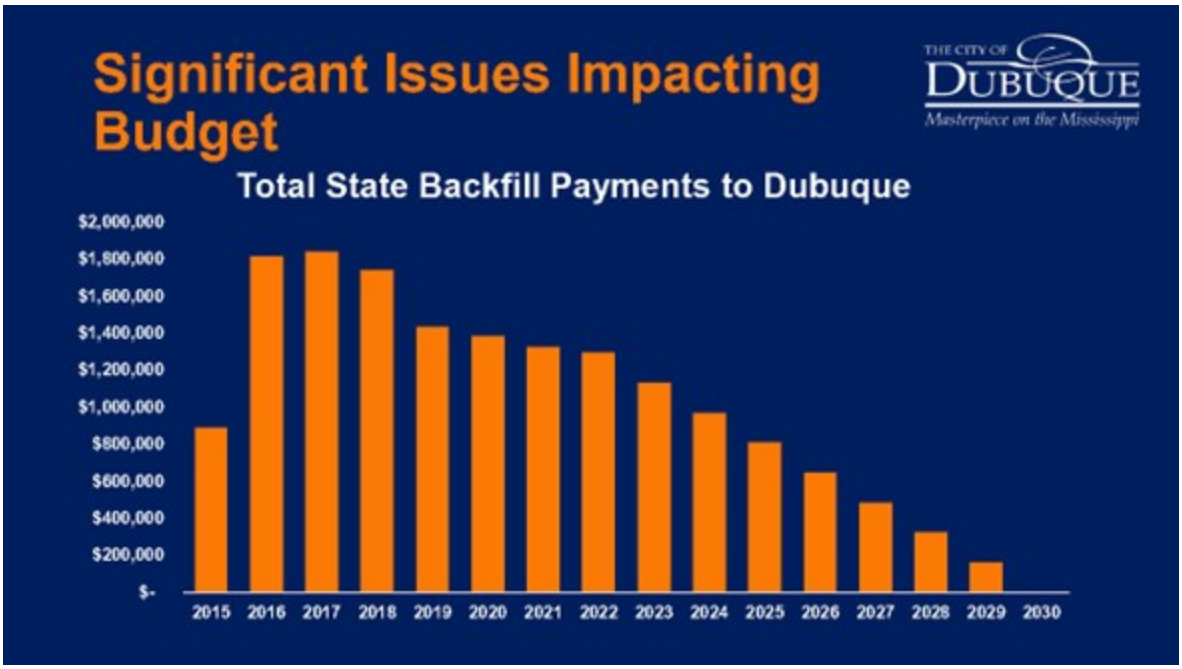
15. The Municipal Fire and Police Retirement System of Iowa Board of Trustees City contribution for Police and Fire retirement increased from 22.66% percent in FY 2025 to 22.68% percent in FY 2026 (general fund cost of $2,185 for Police and $1,821 for Fire or a total of $4,007)

16. The City portion of health insurance expense is projected to remain unchanged from $1,119 per month per contract to $1,119 per month per contract (based on 648 contracts) in FY 2026 (no general fund impact). The City of Dubuque is self-insured, and actual expenses are paid each year with the City only having stop-loss coverage for major claims. In FY 2017, The City went out for bid for third party administrator and the estimated savings has resulted from the new contract and actual claims paid with there being actual reductions in cost in FY 2018 (19.42%) and FY 2019 (0.35%). In addition, firefighters began paying an increased employee health care premium sharing from 10% to 15% and there was a 7% increase in the premium on July 1, 2018. During FY 2019, the City went out for bid for third party administrator for the prescription drug plan and Fiscal Year 2022 included additional prescription drug plan savings.There was a decrease of $639,758 in prescription drug cost in FY 2022. Based on FY 2024 actual experience, Fiscal Year 2026 is projected to have a 4.61% increase in health insurance costs. Estimates for FY 2027 were increased 4.62%; FY 2028 were increased 4.63%; FY 2029 were increased 4.64%; and FY 2030 were increased 4.65%.

17. The decrease in property tax support for Transit from FY 2025 to FY 2026 is $34,152, which reflects an increase in Federal Transportation Administration Operating revenue ($40,167); an increase in Federal Transportation Administration Capital ($9,474), an increase in employee expense ($138,076); decrease in supplies and services ($41,013); a reduction in equipment replacements ($18,576), an increase in passenger fare revenue ($20,693).

18. Electrical energy expense is estimated to increase 16% over FY 2024 actual expense based on approved rate increases.

19. State Funded Backfill on Commercial and Industrial Property Tax
    a. Iowa Senate File 619 was signed into law by Governor Reynolds on June 16, 2021. The Bill provides that, beginning with the FY 2023 payment, the General Fund standing appropriation for commercial and industrial property tax replacement for cities and counties will be phased out in four or seven years, depending on how the tax base of the city or county grew relative to the rest of the state since FY 2014. Cities and counties where the tax base grew at a faster rate than the statewide average from FY 2014 through FY 2021 will have the backfill phased out over a four-year period from FY 2023 to FY 2026, while those that grew at a rate less than the statewide average will have the backfill phased out over an eight-year period from FY 2023 to FY 2030. The City of Dubuque's tax base grew at a rate less than the statewide average and will have a backfill phase out over an eight-year period from FY 2023 to FY 2030. **The FY 2026 State backfill for property tax loss is estimated to be $646,603 for all funds (General Fund, Tort Liability Fund, Trust and Agency Fund, Debt Service Fund, and Tax Increment Financing Funds).**



b. House File 2552, Division 11, passed in the 2022 legislative session and signed by the Governor on May 2, 2022, repeals the Business Property Tax Credit (BPTC). In lieu of the BPTC, beginning with assessment year 2022, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.

c. The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remain the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate. If the total for all claims is more than the appropriated amounts, the claims will be prorated, and the Iowa Department of Revenue will notify the county auditors of prorated percentage by September 30th. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated.

d. **The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2025 is estimated to be $387,318.**

20. Gaming Revenue.

a Gaming revenues generated from lease payments from the Dubuque Racing Association (DRA) are estimated to decrease $192,217 from $7,405,579 in FY 2025 to $7,213,362 in FY 2026 based on revised projections from the DRA. This follows a $2,283,319 increase from budget in FY 2025 and a $43,621 increase from budget in FY 2024.

b February 2026 DRA distributions ($1,267,993) will be used used to fund FY2026 non-recurring improvement packages and implementation of the classification and compensation study. This is a change from past use of DRA distributions because all funds will be used for Fiscal Year 2026 operations. All of DRA distributions were used in operations in Fiscal Years 2025 and 2024.

21. Interest Revenue
    a Interest revenue increased from $1,718,055 in FY 2025 to $2,300,097 in FY 2026. The FY 2026 budget is based on projected general fund cash balance, projected interest rates, and the new banking services agreement tied to a thirteen week T-bill plus five basis points.

22. Franchise Fee Revenue
    a Natural Gas franchise fees have been projected to increase 11.7 percent over FY 2024 actual of $923,628. Also, Electric franchise fees are based on FY 2024 Actual of $4,924,839 plus rate increases of 20.0 percent.

23. Fiscal Year 2026 Debt
a With the pledge of the $1.1 trillion dollar federal infrastructure package and other opportunities to compete for grants, the City was successful in obtaining several large grants an now will be implementing those projects, especially the Bee Branch Flood Mitigation Project, 16th Street Pumping Station, and the 14th Street Overpass project.

A particular emphasis in this five-year CIP is modernization, maintenance, and extension of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond. In the current fiscal year (FY 2025), the City will have allocated $40,809,198 and in this new five-year CIP, the City will have allocated an additional $90,406,304 for a total of $131,215,502 over a six-year period.

The Fiscal Year 2026 CIP budget recommendation of $91,803,749 is a 3.44% increase from the Fiscal Year 2025 CIP budget of $88,753,825.

The City will issue $152,147,710 in new debt in the recommended five-year CIP, mostly for fire equipment replacement, fire station improvements, fire station expansion, airport improvements, Chaplain Schmitt Island Iowa Amphitheater, reimagine Comiskey park development, neighborhood park developments, Federal Building renovations, solid waste collection vehicles, sanitary sewer improvements, water improvements, stormwater improvements, parking improvements, and renovation of Five Flags, for a total of $152,147,710 of debt in FY 2026-2030. The City will retire $139,519,604 of existing debt, increasing the amount of City debt by $12,628,106. By far the greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($78,399,027).

For Fiscal Year 2026, the use of the statutory debt limit would be 33.50%, and by the end of the Recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2030, the City of Dubuque would be at 32.90% of the statutory debt limit.

In this budget recommendation, the Mayor and City Council are currently reviewing, projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.

In the extremely low interest rate environment prior to 2015, the City had been increasing the use of debt to accomplish the projects that need to be done. To have any success, a community must have a sound infrastructure. The Mayor and City Council has recognized the infrastructure issues Dubuque faces and has been responsive. While there was some criticism of City use of debt to deal with those infrastructure challenges, that criticism fails to recognize that not financing the needed infrastructure maintenance and improvements is also a form of debt that is passed down to future generations. This was a strategic decision by the City Council realizing that infrastructure investment just gets more expensive over time for these reasons: a) the older a piece of infrastructure gets and the more it is allowed to deteriorate increases costs; b) the longer the wait to invest in infrastructure the costs are increased by inflation; and c) If the investment in infrastructure is not made in this low interest rate environment this investment will eventually need to be made when interest rates are higher, thereby increasing costs. However, beginning in FY 2016 the City Council at their 2015 Goal Setting Session debt reduction was adopted as a High Priority. So the amount of outstanding debt began to decrease and in Fiscal Year 2026 the City will be issuing slightly more debt ($4,698,236) than is retired and many projects will become pay-as-you-go. However, in 2022 a fourth reason was created for considering using debt for infrastructure projects and that is the massive amount of federal grant money that was being made available.Most of these grants require matching dollars and most require that the engineering work already be financed and completed to make the projects shovel ready.

The debt principal outstanding projected as of June 30, 2025, is currently $281,085,184. The breakdown of the debt principle outstanding as of June 30, 2025, is as follows:

Debt Obligation	6/30/2025 Principle Outstanding
General Obligation Essential Corporate Purpose	$100,598,999
Less General Obligation Debt Subject to Annual Appropriation	($14,625,570)
Tax Increment Notes and Bonds	$15,565,000
Economic Development TIF Rebate Agreements	$5,561,674
Other Revenue-Backed Loans	$2,664,171
Total Indebtedness Subject to Statutory Debt Limit of	$109,764,274
Percent of Statutory Debt Limit Used as of June 30, 2025	34.10%
Revenue Bonds	$156,695,340
Less Revenue Bonds Subject to Annual Appropriation	($11,803,968)
Add Debt Subject to Annual Appropriation	$26,429,538
Total City Indebtedness as of June 30, 2025	$281,085,184

The City will issue $152,147,710 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($4,163,408), fire station improvements, fire station expansion, airport improvements, reimagine Comiskey Park ($1,697,000), neighborhood park developments, Federal Building renovations ($5,640,600), solid waste collection vehicles, sanitary sewer improvements ($90,406,304), water system projects ($15,956,673), stormwater improvements, parking maintenance ($5,240,000), renovation of Five Flags ($22,890,869), and Central Avenue improvements ($6,440,000).

Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Fire Equipment Replacement (LOST)	$401,060	$544,000	$—	$—	$—	$945,060
Fire Station Expansion/ Relocation (LOST)	$—	$—	$—	$—	$500,900	$500,900
Fire Station Improvements (LOST)	$100,000	$900,000	$500,000	$—	$50,000	$1,550,000
Fire Truck/Ambulance Replacements (LOST)	$—	$1,350,000	$950,000	$—	$1,863,408	$4,163,408
Airport Improvements (LOST)	$1,000,500	$804,999	$192,000	$294,000	$—	$2,291,499
Park Development (LOST)	$505,000	$—	$—	$—	$—	$505,000
14th Street Overpass (GDTIF)	$—	$—	$—	$1,341,131	$—	$1,341,131
Reimagine Comiskey Park (GDTIF)	$1,697,000	$—	$—	$—	$—	$1,697,000
Central Avenue Corridor (GDTIF)	$—	$—	$1,760,000	$1,780,000	$2,900,000	$6,440,000
Federal Building Renovation (GDTIF)	$945,600	$—	$—	$—	$4,695,000	$5,640,600
Five Flags Renovation (GDTIF)	$—	$2,750,000	$3,040,000	$8,128,869	$8,972,000	$22,890,869
Parking Ramp Major Maintenance (GDTIF)	$2,857,400	$350,000	$—	$—	$2,033,000	$5,240,400
Solid Waste Collection Vehicles - Refuse	$220,000	$375,000	$595,000	$375,000	$845,000	$2,410,000
Sanitary Sewer Projects	$20,079,873	$17,796,826	$19,938,126	$12,413,852	$8,170,350	$78,399,027
Stormwater Projects	$632,643	$820,000	$723,500			$2,176,143
Water Projects	$750,000	$1,524,715	$9,158,146	$4,523,812	$—	$15,956,673
Total New Debt	$29,189,076	$27,215,540	$36,856,772	$28,856,664	$30,029,658	$152,147,710

The City will retire $139,519,604 of existing debt over the next five-years (FY26-FY30).

The following chart shows the net reduction of debt from Fiscal Year 2026 - Fiscal Year 2030:

Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
New Debt	$29,189,076	$27,215,540	$36,856,772	$28,856,664	$30,029,658	$152,147,710
Retired Debt	-$24,490,840	-$26,781,297	-$28,355,118	-$29,751,697	-$30,140,652	-$139,519,604
Net Debt Increase (Reduction)	$4,698,236	$434,243	$8,501,654	-$895,033	-$110,994	$12,628,106

There was a 0.53% increase in assessed value effective January 1, 2024, which is the assessment the Fiscal Year 2026 statutory debt limit is based on. The statutory debt limit effective June 30, 2026 is $323,629,585. The City will be at 33.50% of statutory debt limit by June 30, 2026. In FY 16 the City was at 86.13% of statutory debt limit, so 33.50% in Fiscal Year 2026 is a 53.04% decrease in use of the statutory debt limit.

The ten year history of the City's use of the statutory debt limit is as follows:

FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24	FY25
90.00%	86.54%	66.06%	59.79%	52.90%	46.91%	43.51%	43.33%	39.36%	40.07%	34.85%

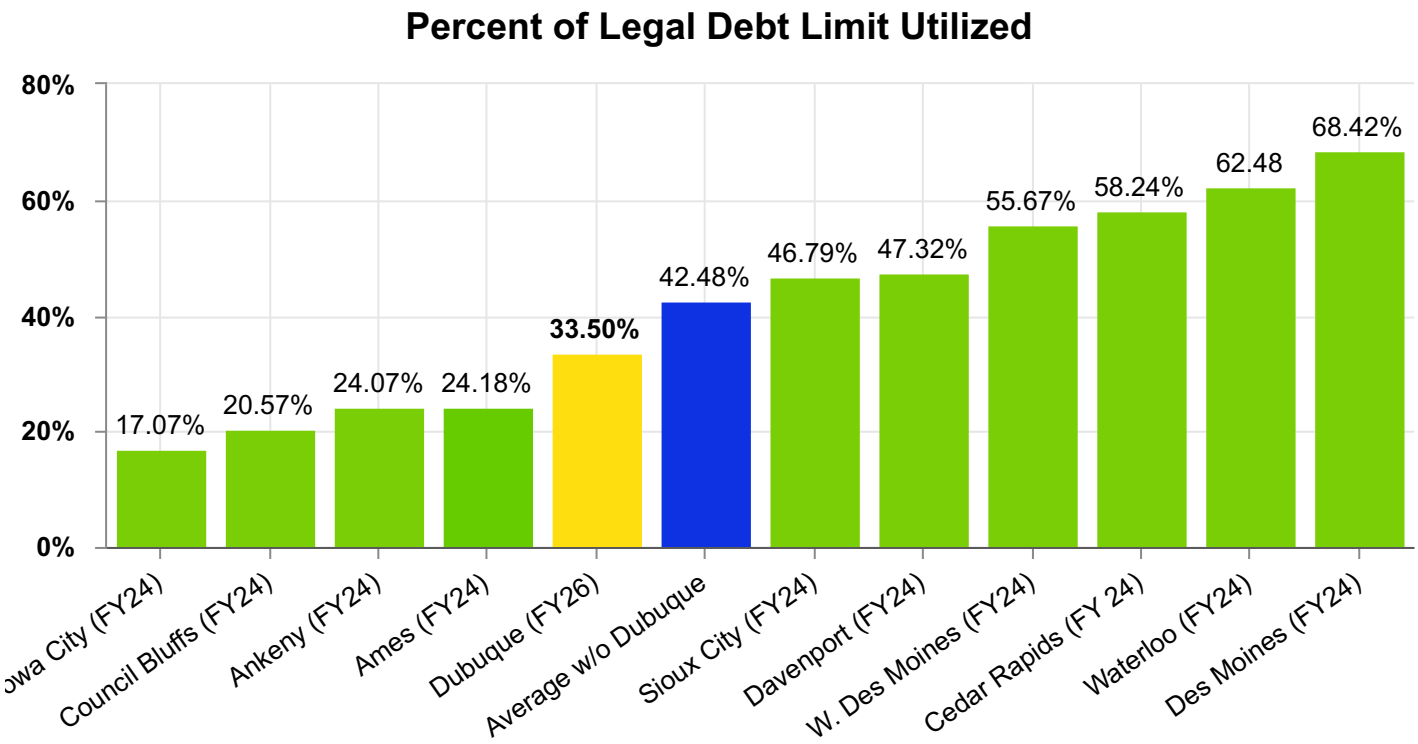
The five year projection of the City's use of the statutory debt limit from Fiscal Year 2026–2030 including all planned debt issuances subject to the statutory limit and assuming a 2% growth in the City's assessed valuation beginning in Fiscal Year 2026 is as follows:

FY 26	FY 27	FY 28	FY 29	FY 30
33.50%	32.13%	30.65%	30.58%	32.90%

The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2026 compared to the other cities in Iowa for Fiscal Year 2024 with a population over 50,000:

Fiscal Year 2024 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY24)	$803,564,354	$549,760,000	68.42%
10	(FY24)	$551,635,692	$307,090,000	55.67%
9	24)	$681,383,619	$396,830,000	58.24%
8	Waterloo (FY24)	$221,546,701	$138,428,824	62.48%
7	Davenport (FY24)	$423,816,425	$200,540,000	47.32%
6	Sioux City (FY24)	$309,734,920	$144,929,999	46.79%
5	Dubuque (FY26)	$323,629,585	$108,410,164	33.50%
4	Ankeny (FY24)	$416,454,919	$100,260,000	24.07%
3	Ames (FY24)	$277,278,426	$67,035,000	24.18%
2	Iowa City (FY24)	$368,416,450	$62,905,000	17.07%
1	Council Bluffs (FY24)	$365,780,288	$75,240,467	20.57%
	Average w/o Dubuque			42.48%



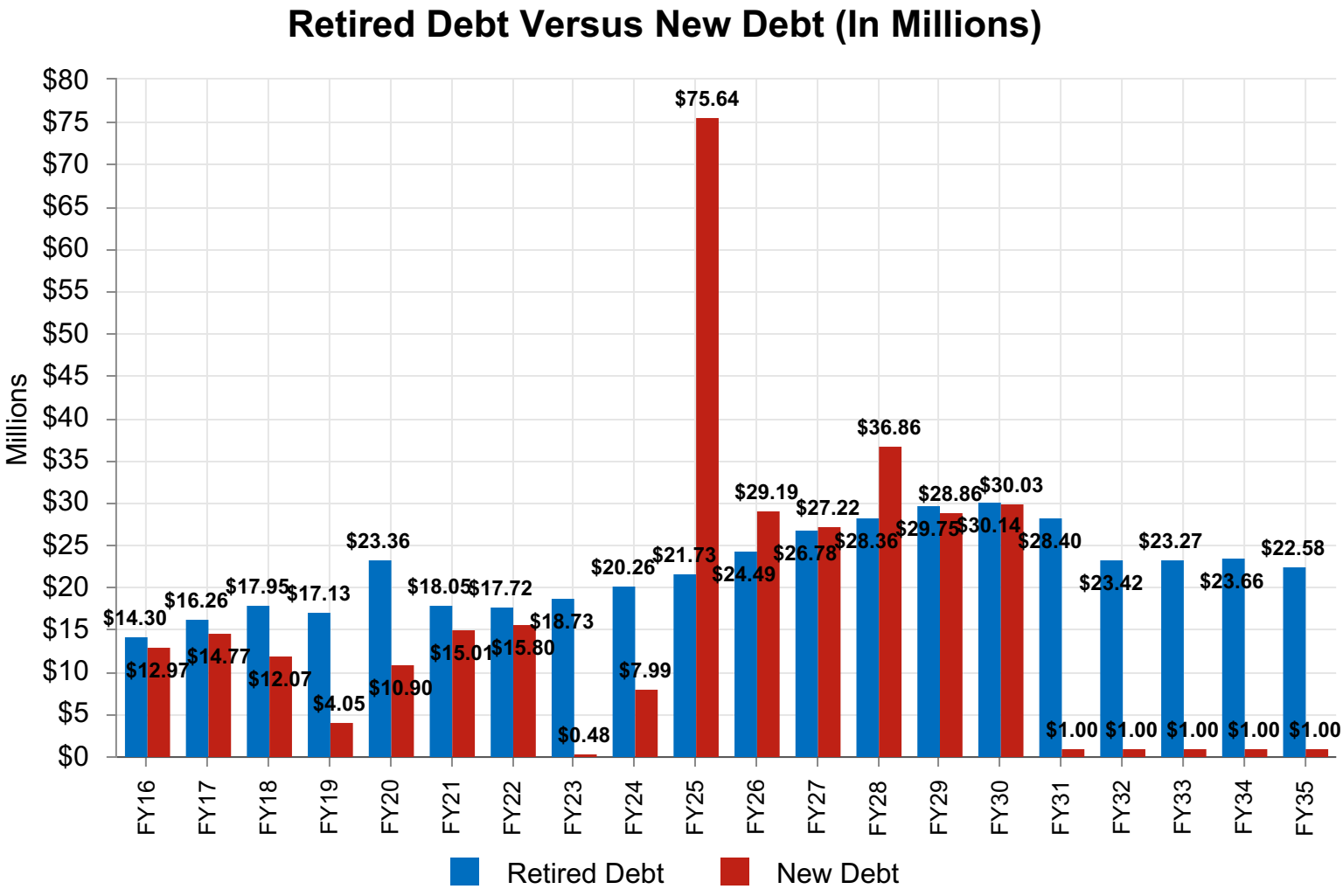
Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000 and Dubuque is below the average of the other Cities. The average (42.48%) is 26.82% higher than Dubuque (33.50%).

Retired Debt Versus New Debt

The total City indebtedness as of June 30, 2026, is projected to be $167,789,201 (33.50% of statutory debt limit). The total City indebtedness as of June 30, 2015, was $295,561,181 (90% of statutory debt limit). The City is projected to have $8,483,725 more in debt as of June 30, 2026.

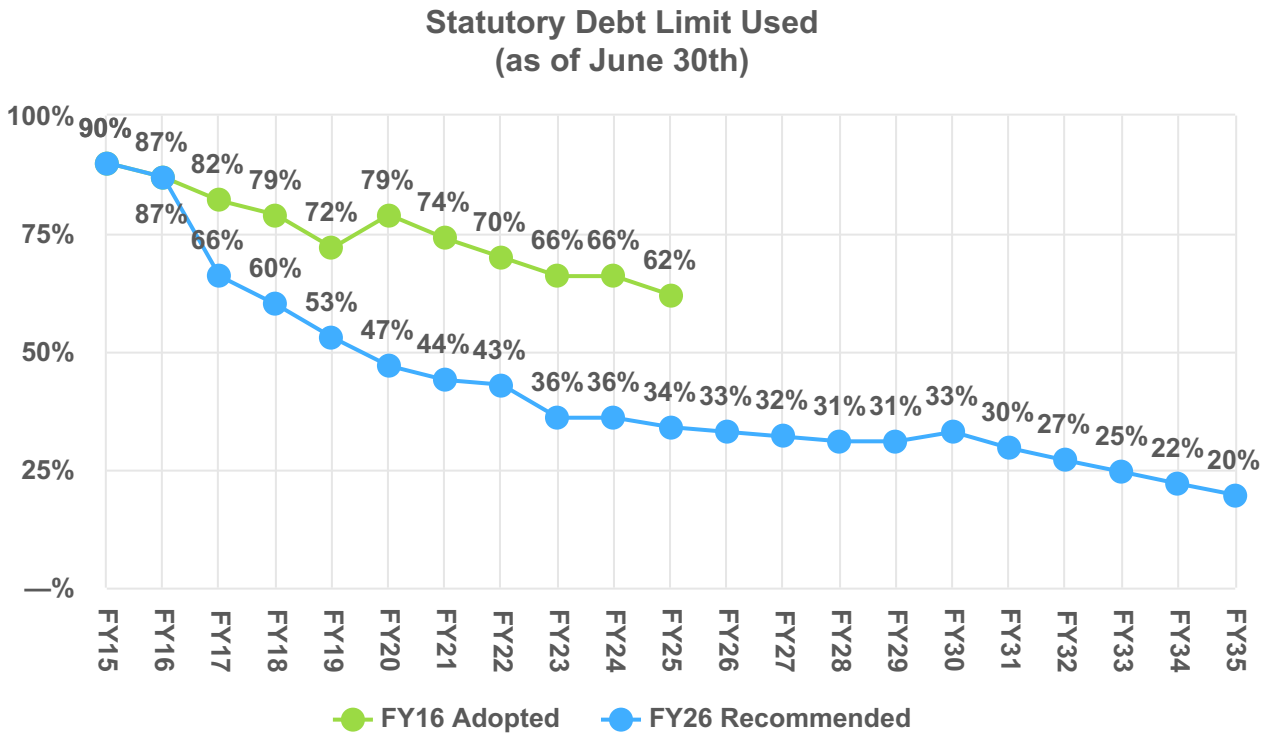
The combination of reduced debt and increased utility rates partially reflects the movement to a more "pay as you go" strategy, which could lead to larger tax and fee increases than with the use of debt. In Fiscal Year 2020, the City had $5,908,200 forgiven of the Bee Branch Upper Bee Branch Loan on June 30, 2020 which increased principal payments reflected.

Based on the timing of projects, the City issued very little debt in FY23 ($0.48 million) and FY24 **($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects. In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt.** The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:

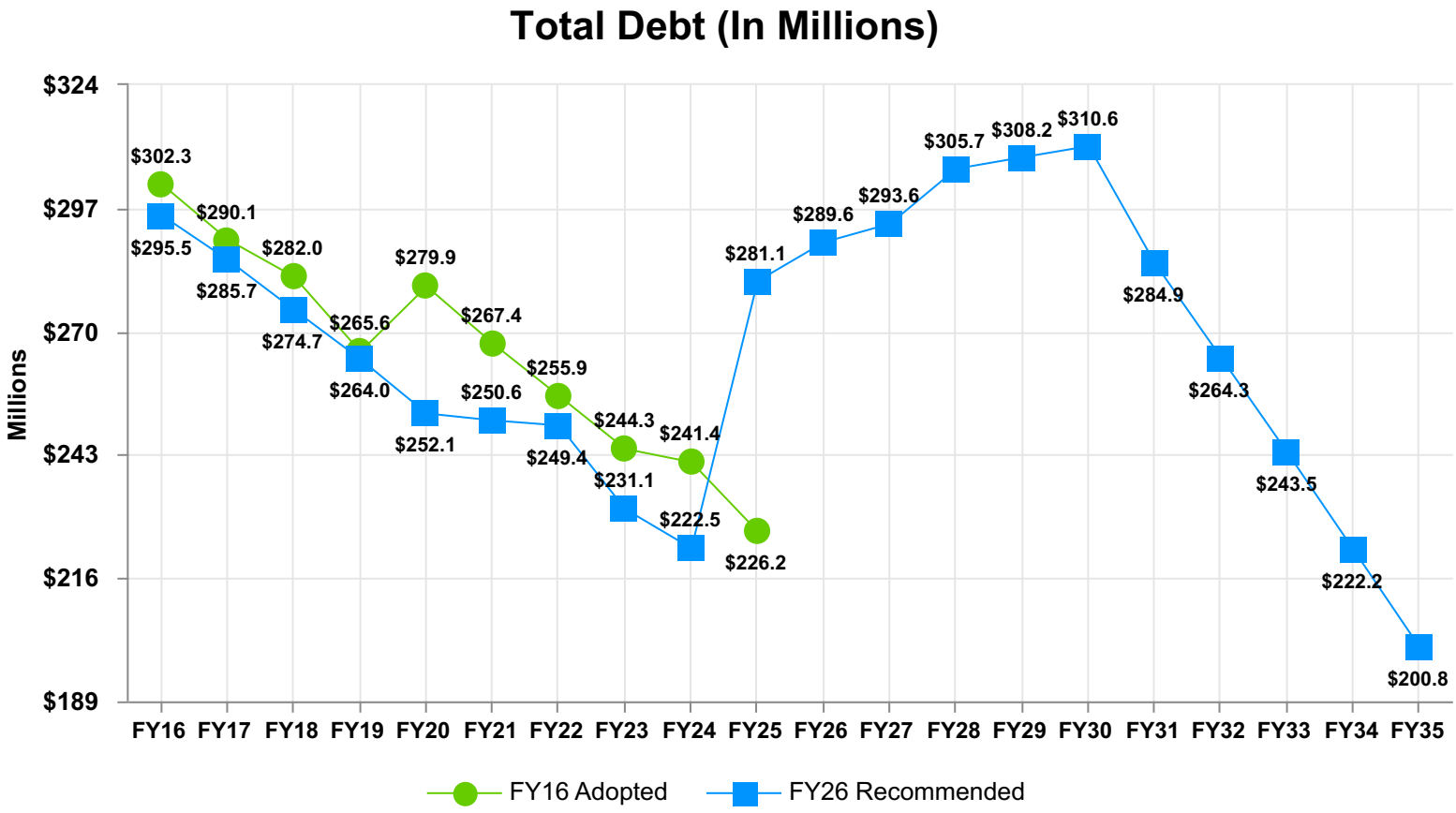


Statutory Debt and Total Debt

In August 2015, the Mayor and City Council adopted a debt reduction strategy which targeted retiring more debt each year than was issued by the City. The recommended FY 2026 budget will exceed that target in FY 2026, FY 2027, and FY 2028 due to issuing necessary debt for Five Flags, Fire Equipment and Station Improvements, Central Avenue Corridor Improvements, Water Lead Lines, PFAS, Old Mill Road Lift Station and Force Main, Catfish Creek Sewershed Interceptor Sewer Improvements, Track Line Sanitary Sewer Reconstruction, Force Main Stabilization, and Park Improvements.However, Fiscal Year 2029 and Fiscal Year 2030 will meet the target. You can see that the Mayor and City Council have significantly impacted the City's use of the statutory debt limit established by the State of Iowa. In Fiscal Year 2015, the City of Dubuque used 90% of the statutory debt limit. In this budget recommendation, the Mayor and City Council are currently reviewing for Fiscal Year 2026, the use of the statutory debt limit would be 33.50%, and by the end of the recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2030, the City of Dubuque would be at 32.90% of the statutory debt limit. Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.



By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $310.62 million (32.90% of the statutory debt limit). Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit, and the projection is to be at $200.79 million (19.66% of statutory debt limit) within 10 years.



General Fund Reserves

The City maintains a general fund reserve, or working balance, to allow for unforeseen expenses that may occur. Moody's Investor Service recommends a 35% General Fund Operating Reserve for “AA” rated cities.

In January 2025, Moody’s Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody’s credit analysis states, “the City of Dubuque’s local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs.” According to Moody’s, the Aa2 issuer rating for the City of Dubuque’s bonds reflects the city’s healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City’s available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody’s Investor Service upgraded the City’s outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody’s Investors Service (“Moodys”) released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

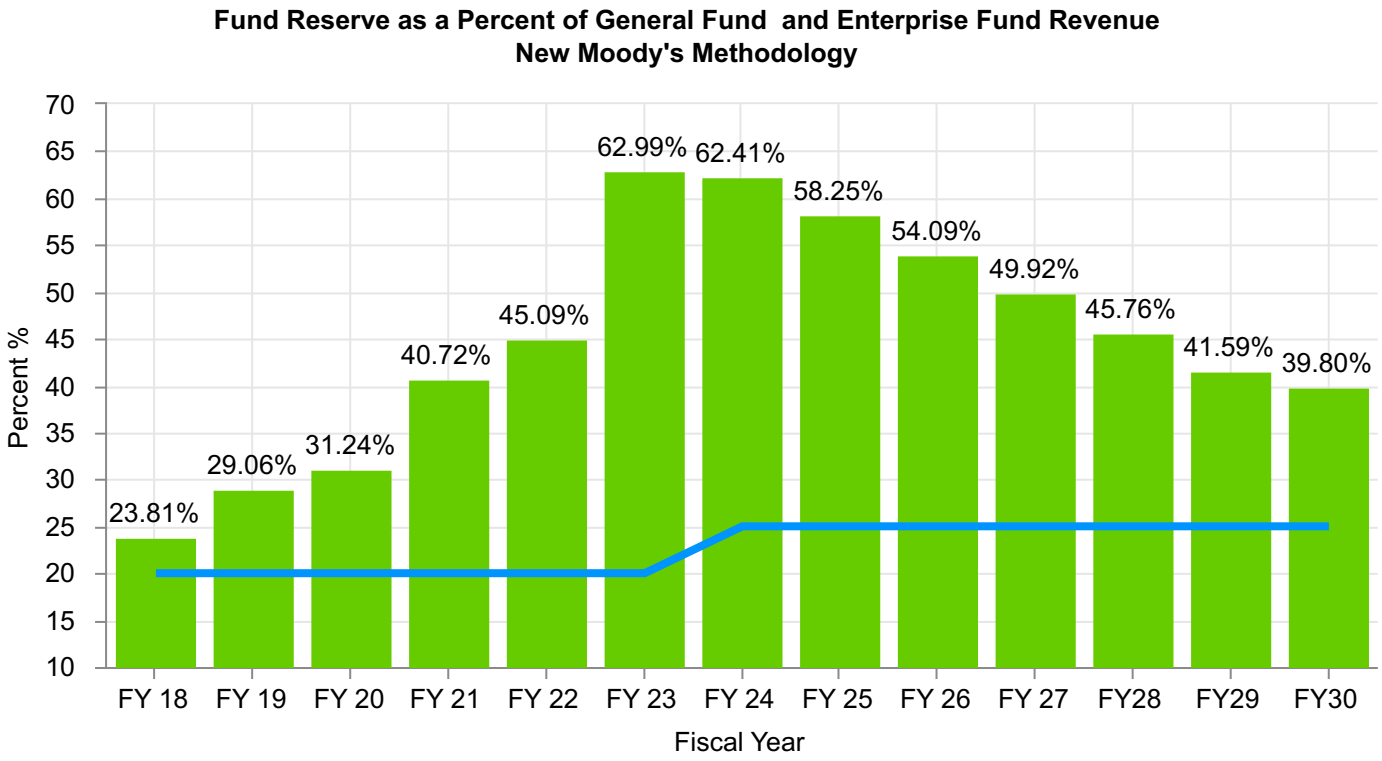
Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio (“AFBR”) = (Available Fund Balance + Net Current Assets/ Revenue) and Liquidity Ratio (“LR”) = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody's under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody's calculated the City's AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City's general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City's ratings.

In May 2021, Moody's Investor Service upgraded the City's Water Enterprise's outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

Fiscal Year	Fund Reserve (As percent of General Fund revenues)	New Moody's Methodology	Reason for change from previous Fiscal Year
FY 2019	29.06%		Increase due to capital projects not expended before the end of the FY.
FY 2020	31.24%		Increase due to freezing vacant positions and most capital projects due to the pandemic.
FY 2021	40.72%		Increase due to American Rescue Plan Act funds received ($13.2 million), frozen positions and capital projects through Feb 2021.
FY 2022	49.16%	45.09%	Increase due to American Rescue Plan Act funds received ($13.2 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2023	55.82%	62.99%	Increase due to American Rescue Plan Act funds not spent ($26.4 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2024	51.19%	62.41%	Decrease due to spend down of American Rescue Plan Act funds.



The City of Dubuque has historically adopted a general fund reserve policy as part of the Fiscal and Budget Policy Guidelines which is adopted each year as part of the budget process. During Fiscal Year 2013, the City adopted a formal Fund Reserve Policy which states the City may continue to add to the General Fund minimum balance of 10% when additional funds are available until 20% of Net General Fund Operating Cost is reached. During Fiscal Year 2024, the General Fund minimum balance was increased to 25%.

After all planned expenditures in FY 2025, the City of Dubuque will have a general fund reserve of 44.41% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 58.25% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve cash balance is projected to be $81,140,352 on June 30, 2025 as compared to the general fund reserve balance on an accrual basis of $38,026,193. The general fund reserve balance on an accrual basis exceeds 27% in FY 2025, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed by Moody's Investors Service.

In Fiscal Year 2017, the City had projected reaching this consistent and sustainable 20% reserve level in Fiscal Year 2022. In fact, the City met the 20% reserve requirement in FY 2017, five years ahead of schedule and has sustained a greater than 20% reserve.

	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
Contribution	$2,717,339	$4,419,668	$—	$—	$—	$—	$—	$—
City's Spendable General Fund Cash Reserve Fund Balance	$48,403,917	$43,826,193	$38,026,193	$32,226,193	$32,226,193	$32,226,193	$32,226,193	$32,226,193
% of Projected Revenue (Moody's)	55.82%	51.19%	44.41%	37.64%	37.64%	37.64%	37.64%	37.64%

State Revolving Fund Sponsorship Projects and Green Project Loans

The City uses State Revolving Fund (SRF) loans for water and sanitary sewer projects whenever possible because of the very low annual interest rate of 1.75% with an annual servicing fee of 0.25%.

In 2009, legislation was passed in Iowa that allows water utilities that issue debt through the Clean Water State Revolving Fund Program to sponsor and help finance other water quality improvement (CWSRF) projects within or outside its service limits. This new funding mechanism, called Water Resource Restoration Sponsored Projects, will provide cities, counties, local watershed organizations, watershed management authorities, county conservation boards, and soil and water conservation districts a funding source to construct improvements throughout a watershed that keep sediment, nutrients, chemicals and other pollutants out of streams and lakes.

Repayment of a standard Clean Water SRF (CWSRF) loan includes the repayment of the original loan amount, the principal, and the cost to finance the loan, interest, and fees. On a CWSRF loan with a sponsored project, the financing costs are reduced by the amount of the cost of the sponsored project improvements. Figure 1 shows a comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project. As shown, the total cost to the utility (the total of loan repayments) remains unchanged as the cost of funding for the sponsorship project is offset by a reduction in loan financing costs. In essence, two water quality projects are completed for the price of one.

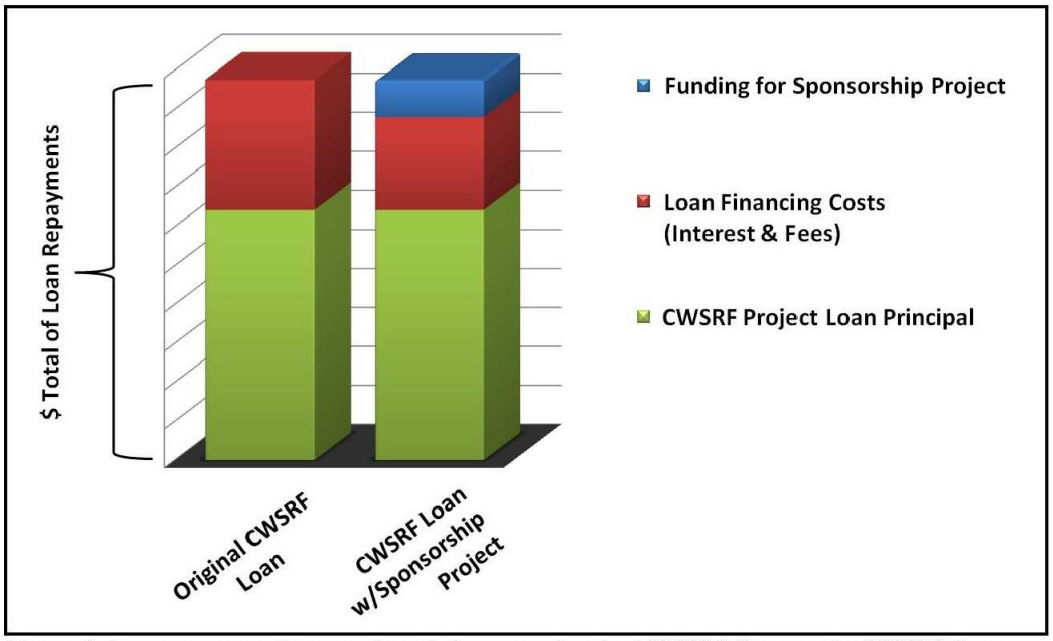


Figure 1. Loan repayment comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project.

After three years of the State of Iowa being unsuccessful in completing one of these modified loans, the City of Dubuque had the first successful application for the state when, in April 2013, the City was awarded $9.4 million of the interest paid on the Water and Resource Recovery Center to be used to reconstruct over 70 Green Alleys in the Bee Branch Watershed. The principal for the Water & Resource Recovery Center Upgrade was increased from $64,885,000 to $75,145,579 and the interest rate plus annual servicing fee was decreased from 3.25% to 2.00% to add the Green Alley sponsorship project. This reduction allowed for increased proceeds and resulted in a true interest cost of 1.96% and gross borrowing savings of $11.4 million. The State of Iowa has discontinued the sponsored project optin for future debt issuances.

The Federal Fiscal Years 2010, 2011, and 2012 State Revolving Fund capitalization grants included requirements for certain percentages of the funds to be allocated for green projects. Each green infrastructure project receives a portion of loan forgiveness not to exceed 30%. In June 2015, the City of Dubuque Upper Bee Branch Creek Restoration Project (Upper Bee Branch Project) qualified for a Green Project Loan from the CWSRF Program in the amount of $29,541,000. The loan includes a principal forgiveness provision. The amount of the loan to be forgiven is 20% of the total loan disbursements made under the loan agreement. The amount of the loan that was forgiven in June 2020 was $5,908,200. The actual true interest cost for total funds received was not the 2.00% borrowing rate (1.75% interest and 0.25% administrative fee), but just 0.07% after reflecting the receipt of interest free funds (forgiven portion).

Then, in August 2017, the City was awarded $1.4 million in funding for improvements with the Catfish Creek Watershed through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Restoration Project. The funding for the $1.4 million in improvements will come from the interest payments on the City's Upper Bee Branch SRF loan. The Upper Bee Branch Creek SRF loan principal was increased to $30,941,000 and the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.38 million less than the original loan.

In May 2018, the City was awarded $1.0 million in funding for pervious green alley improvements with the Bee Branch Creek and Catfish Creek Watersheds through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Railroad Culverts Project. The funding for the $1.0 million in improvements will come from the interest payments on the City's Upper Bee Branch Railroad Culvert SRF loan. The Upper Bee Branch Creek Railroad Culvert SRF loan principal was increased to $17,387,000 and the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.05 million less than the original loan.

In February 2019, the City was awarded $276,300 in funding for Eagle Point Park Environmental Restoration through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Kerper Boulevard Sanitary Sewer Project. The funding for the $276,300 in improvements will come from the interest payments on the City's Kerper Boulevard Sanitary Sewer SRF loan. The Iowa Finance Authority now requires that sponsorship projects are included in the initial loan amount so that the repayment schedule does not have to be adjusted. On a gross basis, the borrowing costs for the new loan were $278,000 less than if there was not a sponsorship project included.

Capital Improvement Projects

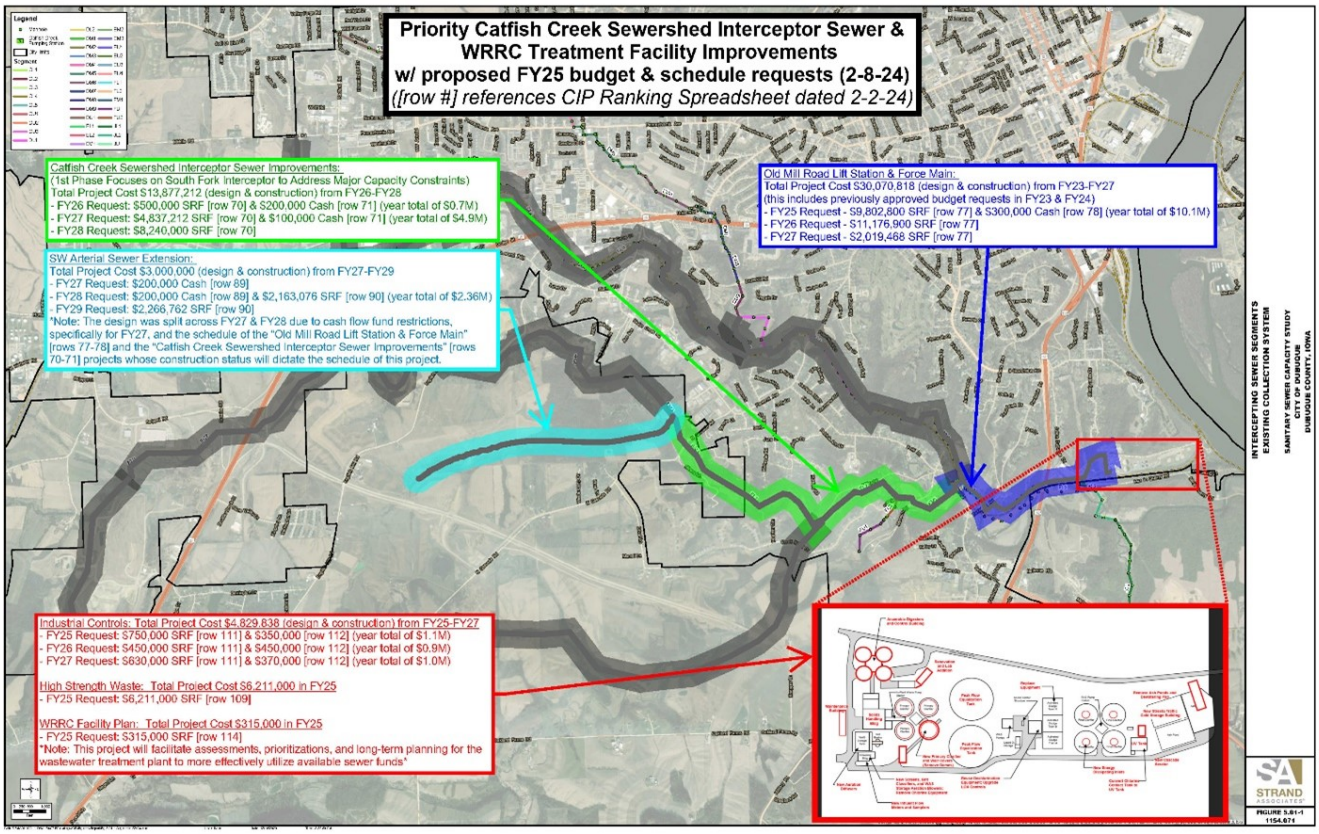
The City is a partner with the Dubuque Racing Association (DRA) on redevelopment of Chaplain Schmitt Island. The DRA is doing over $80 million in improvements to the Q Casino, including building a new Hilton hotel and adding a family entertainment zone. The City is building an over $15 million outdoor amphitheater on Chaplain Schmitt Island, millions of dollars of trails and investing over $2.5 million in replacement of sanitary sewer and an addition of a new sanitary sewer lift station.

Complimentary to the Chaplain Schmitt Island project the city is planning an over $40 million project to build a railroad overpass on 14th Street, which would include a complete street design on Elm Street and 16th Street, an added hike bike lane to the 16th Street bridge over Peosta Channel and roundabout on 16th Street at Sycamore Street and Admiral Sheehy Drive

The 5-year Capital Improvement Program (CIP) includes several major projects:

1. Catfish Creek Sewershed Interceptor Sanitary Sewer Improvements $47 million total.

2. Water & Resource Recovery Center High Strength Waste $6.2 million total



3. Water & Resource Recovery Center Industrial Controls Update $3 million total

4. Water & Resource Recovery Center BOD Capacity Upgrades $1.1 million total

5. Southwest Arterial Water Main Extension $1.7 million total

6. Private Lead Water Service Line Replacement Project $5.7 million total

    i. Construction costs are 49% forgivable, whereas non-construction costs such as engineering services are non-forgivable per BIL Funds.

7. Source Water PFAS Reduction Project $9.5 million total

8. Water Third Pressure Zone Connection (from Tanzanite Drive to Olympic Heights) $2.0 million total

9. Kerper Blvd. Sanitary Sewer Lift Station Replacement $1.5 million ARPA Grant (Total project cost = $1.5 million)

10. Bee Branch Gate & Pump Replacement $28.2 million total ($8 million US EDA Grant)

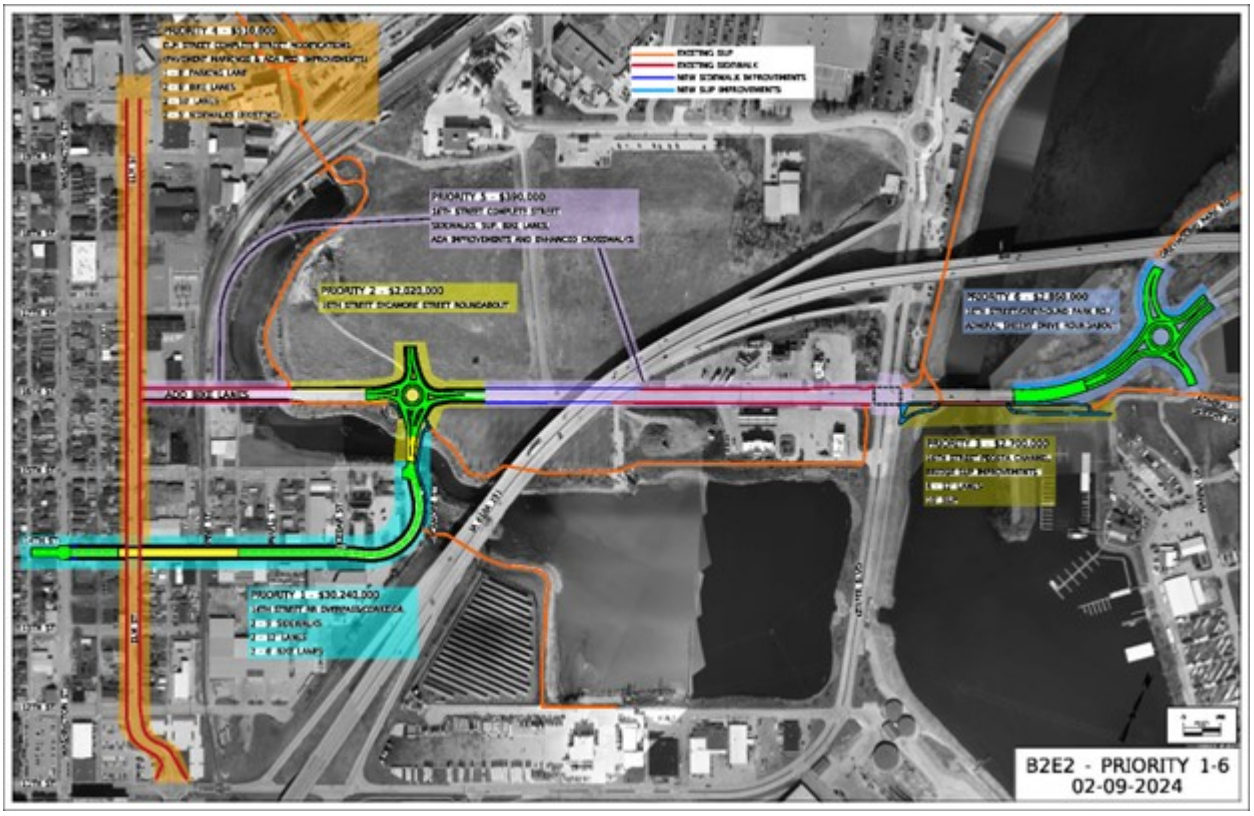
11. 14th Street Overpass

    i. $25 million RAISE Grant

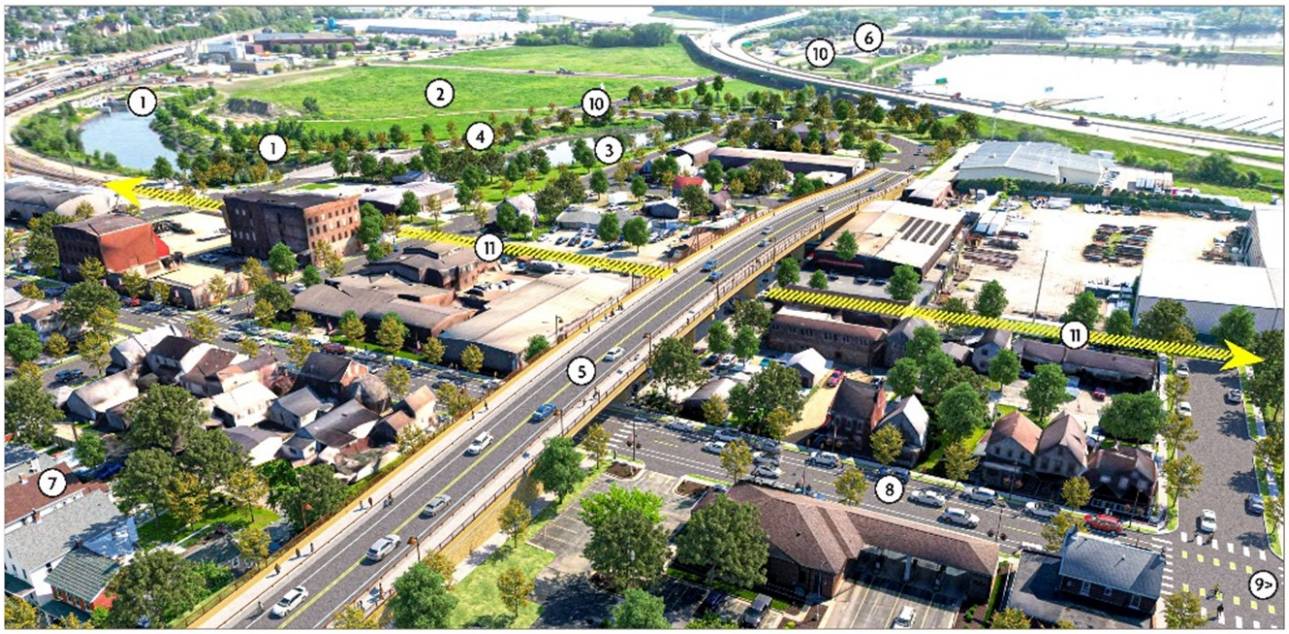
    ii. $9.2 million DMATS

    iii. Support from Dubuque Racing Association

iv. Total project cost = $43 million)



BUILDING BRIDGES TO EMPLOYMENT AND EQUITY



LEGEND

1. Bee Branch Bicycle & Pedestrian Trail
2. Future Redevelopment
3. Bee Branch Creek
4. 16th Street Complete Street
5. 14th Street CPKC Railroad Overpass
6. Connectivity to Chaplain Schmitt Island & Kerper Boulevard
7. Washington Street Neighborhood Revitalization
   Dubuque's 2 lowest income census tracts
8. Elm Street Complete Street
   Connecting to Intermodal Transportation Center
9. To the Intermodal Transportation Center
10. Roundabouts
11. CPKC Railroad

CITY OF DUBUQUE RAISE GRANT - 14TH STREET OVERPASS

U.S. Department of Transportation Federal Highway Administration | RAISE Grants | DUBUQUE

12. Northwest Arterial & US20/Dodge Street Intersection Improvements
    i. $17.5 million total cost
    ii. $12 million Iowa DOT allocation
    iii. $5.5 million City Contribution
13. Streets
    i. 8 miles of asphalt overlay projects by Public Works Department
    ii. 14th Street Overpass, Roundabouts, & Related Improvements
    iii. Northwest Arterial & US20/Dodge Street Intersection Improvements
    iv. Central Avenue Corridor Streetscape Improvements

Timeline of Public Input Opportunities

The Budget Office conducted community outreach using print and digital marketing and presentations.

- July: City staff presented on the budget process to all Neighborhood Associations at the Multicultural Family Center and attendees had the opportunity to prioritize real City projects.

- November: The City Manager hosted an evening public budget input meeting.

Open Budget

https://dollarsandcents.cityofdubuque.org/

During Fiscal Year 2016, the City launched a web based open data platform. The City of Dubuque's Open Budget application provides an opportunity for the public to explore and visually interact with Dubuque's operating and capital budgets. This application is in support of the five-year organizational goal of a financially responsible city government and high-performance organization and allows users with and without budget data experience, to better understand expenditures in these categories.

Open Expenses
http://expenses.cityofdubuque.org/

During Fiscal Year 2017, an additional module was added to the open data platform which included an interactive checkbook which will allow residents to view the City's payments to vendors. The final step will be adding performance measures to the open data platform to allow residents to view outcomes of the services provided by the City.

Balancing Act

During Fiscal Year 2019, the City of Dubuque launched a new interactive budget simulation tool called Balancing Act. The online simulation invites community members to learn about the City's budget process and submit their own version of a balanced budget under the same constraints faced by City Council, respond to high-priority budget input questions, and leave comments.

Taxpayer Receipt

During Fiscal Year 2019, the City launched an online application which allows users to generate an estimate of how their tax dollars are spent. The tool uses data inputted by the user such as income, age, taxable value of home, and percentage of goods purchased within City limits. The resulting customized receipt demonstrates an estimate of how much in City taxes the user contributes to Police, Fire, Library, Parks, and other city services. This tool is in support of the City Council goal of a financially responsible and high-performance organization and addresses a Council-identified outcome of providing opportunities for residents to engage in City governance and enhance transparency of City decision-making.

Enterprise Fund Utility Rates

	FY 2025 Rate	Recommended FY 2026 Rate	% Change
Water	$40.14	$43.74	9 %
Sanitary Sewer	$54.78	$59.70	9 %
Curbside Collection	$17.25	$18.11	5 %
Stormwater	$10.50	$11.03	5 %

Conclusion

If the City Council approves the budget recommendation, it will support continued investment in people, businesses, and organizations that are making a difference in our community, and continued investment in the infrastructure that must exist for Dubuque to continue to thrive.

This budget recommendation fits the original tax levy recommendation that was submitted. However, I respect the Mayor and City Council's establishment of a higher property tax rate creating more flexibility as you go through the budget process.

There will be seven City Council special meetings prior to the adoption of the FY 2026 budget before the state-mandated deadline of April 30, 2025. I want to thank Chief Financial Officer Jennifer Larson, Assistant City Manager Cori Burbach, Public Information Officer Randy Gehl, Budget Manager Laura Bendorf, Budget/Financial Analyst Nathan Kelleher, Budget/Financial Analyst Joe Link, and Executive Assistant Stephanie Valentine for all their hard work and dedication in preparation of this budget recommendation.

Michael C. Van Milligen
City Manager

MCVM:sv
Attachment
cc: Crenna Brumwell, City Attorney
Cori Burbach, Assistant City Manager
Jennifer Larson, Chief Financial Officer
Laura Bendorf, Budget Manager

2024 DUBUQUE POLICE DEPARTMENT ANNUAL REPORT

Mission Statement

Enhancing community livability by providing equitable community service and protection through integrity, compassion, and competence.

Dubuque has had a ***44% reduction in overall crime*** *from 2015-2024*

Crime Clearance Rate

for Crimes Against Property

91% Dubuque

NATIONAL **13%**

GUIDING PRINCIPLES

ACT WITH **INTEGRITY**

ACT WITH **COMPASSION**

ACT WITH **COMPETENCE**

ACT WITH **OPEN MINDS**

Police Chief Jeremy Jensen

CHIEF'S MESSAGE

The Dubuque Police Department is dedicated to delivering exceptional police services, a commitment realized through robust community partnerships. Our annual report serves as a tool for both the department and the community, offering valuable insights into trends, informing resource allocation decisions, and highlighting opportunities for supporting our community.

What insights does the report offer? It underscores Dubuque as a safe community...one of the safest in Iowa, which continues to rank as one of the safest states in the country. This report also showcases our department's dedication to transparency and excellence, and reaffirms our unwavering commitment to serving the people with integrity and care.

Dubuque CITY COUNCIL

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Dubuque's Approach to PUBLIC SAFETY

The goal of the City's approach to public safety is to make Dubuque the safest community possible with the understanding that community safety is not just about injury prevention and crime prevention; it is about increasing well-being and building a vibrant, engaged, and equitable community.

The Dubuque Police Department has an authorized staff of **109 sworn officers** and **12 civilian positions** across six divisions:

- Administration & Staff Services
- Community-Oriented Policing
- Criminal Investigations
- Emergency Operations
- Patrol
- Records

Working to ensure residents experience an increased sense of well-being, a sustainable quality of life, a reduction in the numbers and cost of injuries, the preservation of income and assets, and improved perceptions of safety is a top priority for Dubuque city government.

Accredited For Over 30 Years

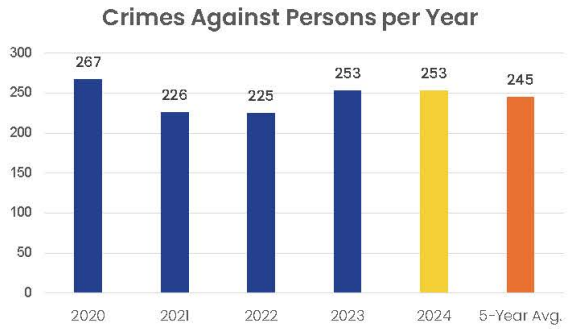
The Dubuque Police Department has been accredited by the **Commission on Accreditation of Law Enforcement Agencies (CALEA)** since 1993. The department has to demonstrate compliance with 459 standards to retain accredited status. Accreditation is an important achievement as it tells the citizens and persons dealing with the department that it is operating consistent with best practice professional standards.

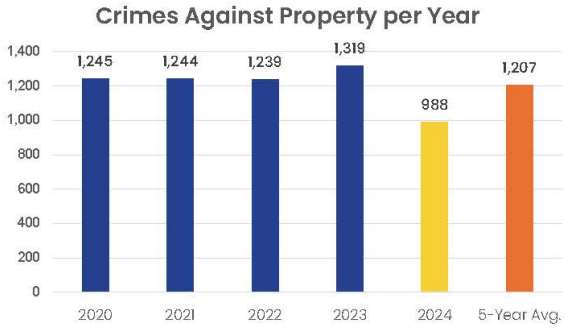
Responding to COMMUNITY NEEDS

Dubuque Police Department: There When You Need Them

Part I Crimes

The U.S. Federal Bureau of Investigation's Uniform Crime Reporting (UCR) Program collects data about Part I offenses in order to measure the level and scope of crime occurring throughout the nation. The program collects data on these offenses because they are serious crimes, they occur with regularity in all areas of the country, and they are likely to be reported to police.

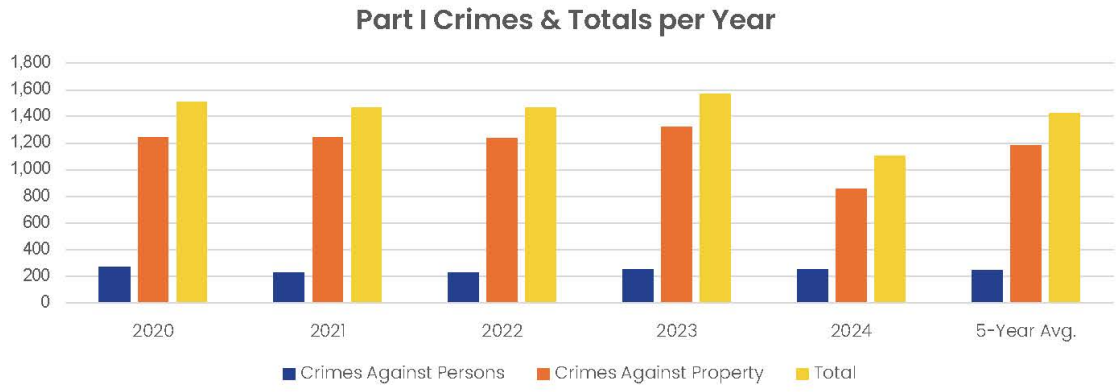




	2023	2024
Aggravated Assault	171	159
Sexual Assault	73	79
Robbery	7	14
Murder	2	1
Total	253	253

	2023	2024
Theft of Motor Vehicle	46	55
Arson	8	6
Burglary	237	270
Theft	1,028	657
Total	1,319	988

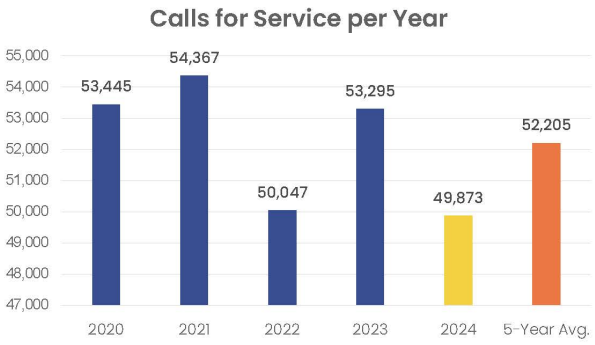
A robbery happens to a person and a burglary happens to a place (home, garage, car, etc.). **From 2020 to 2024, reported sexual assaults in Dubuque decreased by approximately 25%.**



3

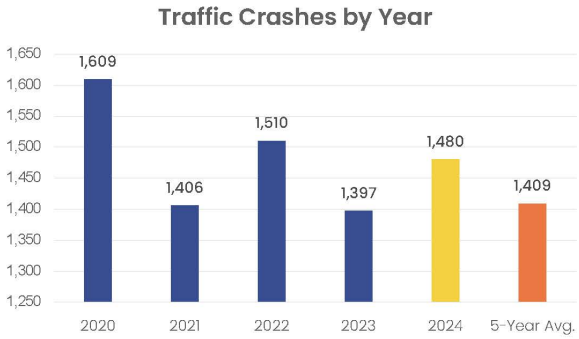
Calls for Service

Calls for service fell by 6.4% from 2023 to 2024. Because of the 24/7 nature of law enforcement, the Dubuque Police Department continues to respond to calls for service ranging from nuisance calls to the Part I crimes listed in the chart on page 3.



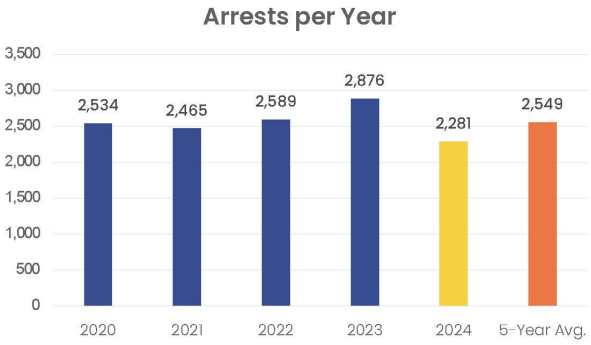
Traffic Crashes

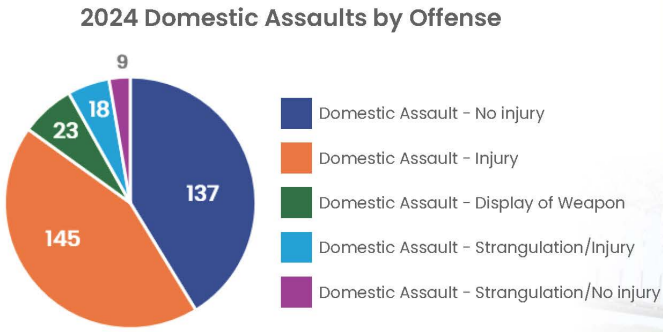
Traffic crashes consist of property damage, personal injury, and fatality crashes. **In 2024, there were seven fatality crashes, representing a significant increase from 2023 (one).** Sixteen other crashes resulted in serious injuries. Overall, 239 injuries were reported. Speed and distracted driving were factors in many of these incidents. Rear-end crashes were the most common type of collision in 2024.



Arrests

Data includes custodial arrests as well as arrests when suspects were cited and released. This does not include simple misdemeanor traffic violations. Arrests range from simple misdemeanors such as public intoxication to Class A felonies such as murder.





Secure Dubuque

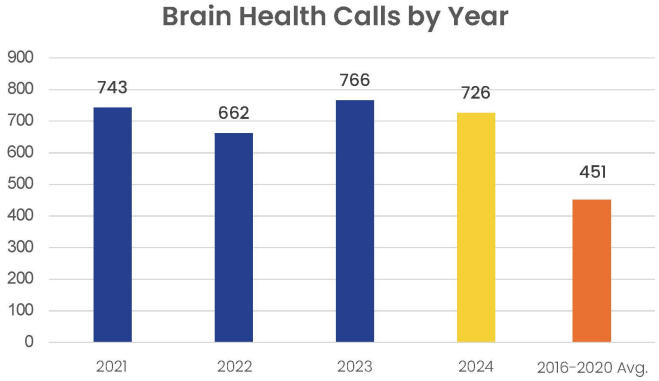
Secure Dubuque is a community partnership program that gives residents the option to register their home surveillance system with the Dubuque Police Department. In the event a crime occurs in the area, footage from the system could be of assistance to the department, increasing the efficiency of the investigation. Personal surveillance systems can include security cameras and doorbell cameras. Visit www.cityofdubuque.org/securedubuque to learn more.

Submit a Tip

If you would like to report criminal or suspicious activity to police, or have information about a crime that police are investigating, submit a tip at www.cityofdubuque.org/police. In a non-emergency situation, call 563-589-4415. As always, if the situation is an emergency, call 911.

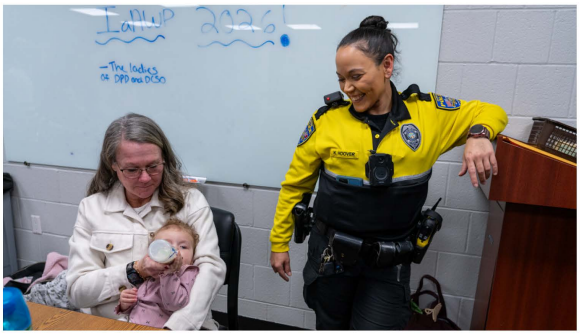
Crisis Intervention Team

The Dubuque Police Department's Crisis Intervention Team (CIT) aims to use the Secondary Responder model to assist individuals who may be experiencing a brain health or substance abuse crisis. In situations where first responders identify the subject is dealing with these issues, a secondary responder trained to specifically deal with mental health, substance abuse, and homelessness provides assistance and follow-up.



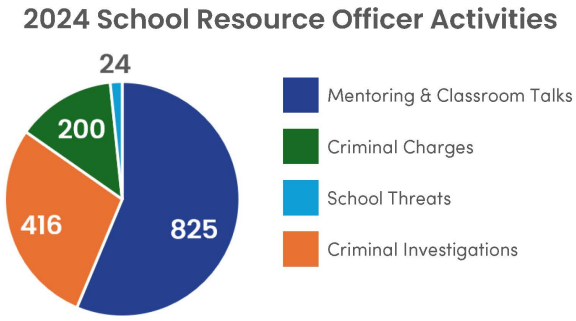
Community-Oriented Policing

The Dubuque Police Department subscribes to the Community Oriented Policing strategy of working directly with residents to address crime, perceptions of police, and overall community quality of life through positive police interactions and relationship building in the community. DPD's Community Policing Division includes three bicycle patrol unit officers, six School Resource Officers, and a crime prevention and public information unit.



School Resource Officers

Six School Resource Officers (SROs) serve within all public schools within the Dubuque city limits, as well as Holy Family Catholic Schools on a limited basis, providing support ranging from counseling and mentoring to addressing crimes committed on campus. SROs are paid 50% by Dubuque Community Schools and are vital members of their school's administrative team, helping to solve problems in the school community, while being an educational resource and positive role model for students.



Professional Standards

All allegations of employee misconduct or complaints made against the Department, including anonymous complaints, are appropriately received, recorded, and investigated.

Complaints which are less serious in nature, such as alleged rudeness, tardiness, etc. are referred to and investigated by the employee's immediate supervisor.

Complaints of a serious nature, such as, allegations of criminal misconduct, corruption, excessive force, breach of civil rights, or ongoing negative behavior are referred to the Police Chief, Assistant Chief, or Professional Standards Supervisor for formal investigation. Thirty-nine complaint cases were completed in 2024:

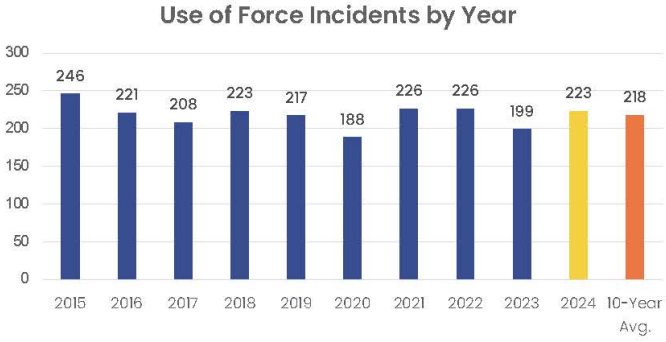
- 38 cases were initiated by citizens, one was initiated by a DPD employee. Three cases rose to the level of a Formal Investigation.
- 36 cases remained at the Inquiry or Informal Complaint level. Five of these cases were founded.
- 32 complaints were for poor job performance. Only one complaint of excessive force was submitted, which was deemed unfounded.
- 31 of 39 complaints were deemed unfounded once the investigation had concluded.

Due to the use of body worn cameras and in-car camera systems, Professional Standards investigators are able to accurately review most officer/citizen interactions.

Use of Force

Dubuque Police Department policy states a Use of Force Report is to be applied under the following circumstances:

> *All incidents requiring the application of force involving lethal or less-lethal weapons will be reported in writing to the chief of police. A Reportable Use of Force report will be submitted in all cases where an injury or death results from, or is alleged to have resulted from, actions by an employee of the department whether through the use of lethal, less-lethal, or weaponless physical force; or when physical force is used at a level greater than soft hand techniques or simple handcuffing.*
>
> *Officers will file a use of force report through their immediate commanding officer, detailing any incident in which the officer draws and displays a departmental firearm. A use of force report will generally not be required in instances where an officer draws a weapon as a safety precaution, such as during a building search.*



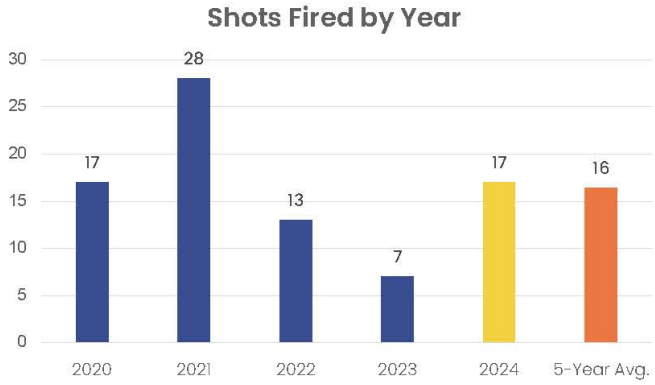
2024 Percentage of Arrests Involving Use of Force	
Arrests without Use of Force	91.3%
Arrests with Use of Force	8.7%

2024 Taser Deployment & Voluntary Compliance	
Voluntary Compliance Obtained	61%
Voluntary Compliance Not Attained	39%

Incidents of Shots Fired

In 2024, the Dubuque Police Department responded to 17 incidents of shots fired. While there was an increase from 2023, the number of incidents in 2024 is in line with the five-year average. Maintaining a low number of shots fired incidents is a result of several factors, including an extensive public safety camera network and diligent police work. This is far below other similar-sized cities in the Midwest.

Additionally, a Dubuque police officer is assigned as a Task Force Officer (TFO) to the Bureau of Alcohol, Tobacco, and Firearms. In 2024, this officer investigated 35 Federal firearms violations.



Dubuque Drug Task Force (DDTF)

The Dubuque Police Department is in a joint drug task force with the Dubuque County Sheriff's Department. While marijuana accounts for the majority of drug investigations, opioids and drug overdoses constitute additional issues of concern.

The most concerning drug currently is Fentanyl, which is being found in all types of drugs and is being made to look like common over-the-counter drugs or even candy. Fentanyl was a contributing factor in all of the opioid death cases in 2024. However, the continued investigative focus on Fentanyl contributed to a 31% decrease in overdoses and a 57% reduction in opioid deaths from 2023.

Drug Investigations - 2024

General Investigations	323
Overdose Investigations	20
Opioid Death Investigations	3

In addition to investigations, DDTF made **20 educational presentations** to the public.

PRECISION POLICING CENTER ESTABLISHED

New Initiative Leverages Advanced Technology and Real-Time Data

As police departments around the country continue to address staff recruitment and retention challenges, many are seeking new solutions to continue to maintain public safety and respond to service requests. The Dubuque Police Department is no different and has identified "leveraging technology" as a partial solution and departmental priority in response to these challenges.

To better leverage new technology and utilize real-time data, the mayor and city council recently approved the creation of a Precision Policing Center (PPC). It is expected to serve as a critical "force multiplier" for the department, supporting rapid police response, informed decision-making, and proactive crime prevention. This is also supporting officer safety.

The PPC was established in late 2024 and staff have begun implementing total system integration software, which links several existing technologies, including the City's traffic and security camera system. This robust camera network is being enhanced by the addition of authorized private security cameras, live feeds from police body-worn cameras, and the department's automated license plate reader cameras.

These tools, while all force multipliers which have been shown to improve crime response and resolution on their own, they are much more effective and efficient when integrated through this more comprehensive system.

The police department's drones can also be deployed by staff in coordination with the PPC. In many situations, a drone can be activated and flown to the location of an incident prior to officer response, allowing police to have "eyes" on the situation. Video relayed by the drones can assist command staff in their decision-making, allowing for a more efficient and effective use of staff resources. This is also a tool that can be used to support the fire department and emergency management.

The integration of all of these tools and technology is providing officers with a more comprehensive view of ongoing incidents, as well as real-time intelligence to better prepare for and respond to potential threats.

To pursue the objectives of the PPC and support the work of the entire police department, the PPC is staffed by five non-sworn (civilian) employees in three roles: three Precision Policing Center Technicians, one Crime Analyst, and one Criminal Computer Forensics.

PPC Technicians

- Data monitoring and analysis, technology management, and incident documentation.
- Monitor live feeds from security cameras, license plate readers, and other surveillance systems.
- Identify signs of criminal activity or emerging threats.
- Serve as a communication hub between field officers and the PPC, relaying real-time information and updates during ongoing incidents.
- Log actions taken and data reviewed to support after-action reviews and legal proceedings.

- Coordination of activities with the City traffic and security camera system.

Crime Analyst

- Data-driven position focused on data analysis, reporting, pattern recognition, and intelligence gathering.
- Review crime data to identify trends, patterns, and potential hot spots, using statistical and geographic analysis tools to support decision-making.
- Gather, evaluate, and analyze intelligence from various sources, including public tips, social media, and law enforcement databases, to support ongoing investigations and proactive crime prevention.
- Work closely with all members of the police department, PPC Technicians, and other stakeholders to ensure that analytical insights are integrated into daily operations.

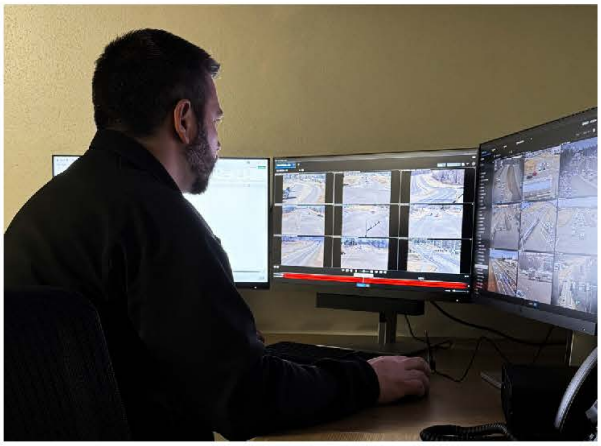
Criminal Computer Forensics

- Process computer forensics, including both mobile devices and desktop/laptop computers.
- Position created to provide more timely support of efforts previously outsourced to other agencies, leading to faster response times.
- Report operationally to the police department with some technical aspects involving the City's information technology (IT) department.

Benefits of the non-sworn positions are that they can be very specialized, do not need an extensive field training program and are more suited to on- the-job training, and do not have state-mandated academy requirements. To fund these positions and related software and hardware purchases for the PPC, the department shifted funding from six unfilled/vacant sworn officer positions. The police department has also received a scholarship from the Crime Analyst in Residence (CAR) program which provides free training, support and technical assistance in building a crime analyst position and program.

"The department's overall goal is to create a safe and secure environment for the residents we serve," said Dubuque Police Chief Jeremy Jensen. "The addition of the Precision Policing Center provides critical support to our efforts and is an example of the City's commitment to modern policing and adapting to the changing needs of our profession."

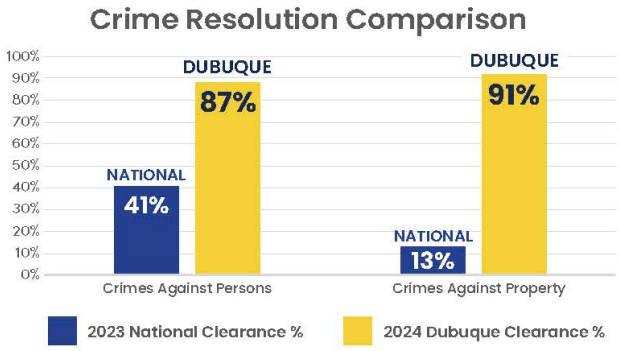
The PPC is located within the Dubuque Law Enforcement Center and it is expected to be fully staffed and operational by the end of April 2025.



Dubuque PPC Objectives:

- Improve Response Times
- Enhance Situational Awareness
- Proactive Crime Prevention
- Police Force Multiplier
- Enhanced Officer Safety
- Increased Efficiency
- Proactive Policing
- Improved Resource Allocation
- Enhanced Public Trust
- Support for Investiations

The Dubuque Police Department excels in solving crimes.



The calculation of the resolution rate of the Dubuque Police Department encompasses cases which have been suspended due to exhausted leads, thus halting further investigation. It is important to note that the methodology of calculating the national resolution data may differ from Dubuque's.

LEVERAGING TECHNOLOGY

Traffic Cameras & License Plate Readers

Dubuque continues to boast one of the most robust municipally-owned camera systems in the country. Dubuque's system, utilizing Milestone System technology, has significantly contributed to Dubuque's high crime resolution rate.

In 2024, the Dubuque City Council approved the Police Department's request to implement a license plate reader (LPR) camera system, utilizing the Flock Corporation's national network.

The system uses 22 cameras installed at Dubuque's major intersections and entry points to record vehicle license plate data. The technology serves as a force multiplier for the department, helping authorities identify and track wanted vehicles and aiding in criminal investigations.

Dubuque's LPRs are set up to only capture license plate numbers and vehicle information, such as vehicle make, model, and color. They do not have facial recognition technology and cannot identify drivers based on gender, age, or race.

License plate numbers captured by the system are cross referenced with the National Crime Information Center database of missing persons and criminal

information. They can also be checked for any active Amber Alerts.

In December 2024, LPRs were used in the arrest of an out-of-state murder suspect traveling in Dubuque. Police were notified that 30-year-old Steven Burrell could be in the city the day after a warrant was issued for his arrest on a North Dakota charge of Conspiracy to Commit Murder. An LPR identified a vehicle tied to Burrell, who was arrested that day at a local gas station.

Through their first few months of implementation, the LPRs have recognized an average of roughly 250,000 vehicles each month.

Real-Time Intelligence Gathering

The police department also utilizes Axon Fusus, a "real-time crime center" platform designed to help agencies respond to critical incidents more efficiently and effectively. The software accesses real-time intelligence through video and data feeds from a variety of sources and applications.

This intelligence is primarily developed using the City of Dubuque's existing camera network. It can then be expanded and enhanced by citizens and organizations who are given to the opportunity to become part of the network by simply installing a low-cost device within their security camera system.

The software can integrate camera systems from full or selective access to their camera feeds, expanding the existing network exponentially.

Axon Fusus also allows for enhanced mutual aid through collaboration with neighboring agencies during events, natural disasters, and critical incidents which cross jurisdictional borders. Community members can also share live video streams, and submit multimedia text tips through the platform.

Other notable capabilities include the ability to issue mass notifications and alerts, crime analysis through the use of heat mapping, vehicle tracking from camera to camera, and a live 911 feed which can be accessed by officers within their patrol vehicles and by personnel working in the Precision Policing Center. citizens, businesses, schools, hospitals, and more. These entities are given the option to allow police personnel working in the Precision Policing Center.

CELEBRATING POLICE WOMEN

The Dubuque Police Department will join its colleagues from the Dubuque County Sheriff's Office to host the Iowa Association of Women Police's (IaAWP) annual conference in March of 2026 at Q Casino + Resort's new conference center. This will be the first time Dubuque has hosted the conference since 2008.

Local organizers have compiled a schedule of sessions and speakers to cover topics including case studies, officer wellness and resiliency, and brain health. Dubuque officers will lead some of the sessions, though other speakers will be coming from agencies across the country, including the Federal Bureau of Investigation.

The Iowa Association of Women Police was created in 1982 and serves as the state's affiliate of the International Association of Women Police. IaAWP's stated goals include:

- Promoting professionalism through excellence and training,
- Serving as a network for learning and mentorship,
- Creating a pool of knowledge for every member,
- Increasing the number of qualified women hired for law enforcement positions,
- Training members for promotions to leadership roles in their departments.

30x30 Women in Policing Initiative

The 30×30 initiative is a national coalition of police leaders, researchers, and professional organizations formed to support and advance the representation, experiences, and well-being of women in policing agencies across the U.S. and beyond. The Dubuque Police Department is participating in the initiative and its goal to increase the number of female police officers to represent 30% of the department's sworn officers by 2030.

Dubuque is already ahead of the curve. Women currently make up 21% of DPD's officers compared to the nationwide average of 14%.

Research has shown that female police officers are less likely to use excessive force, be named in complaints or lawsuits, and are perceived by the public as more honest and compassionate.

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

50 W. 13th Street
Dubuque, IA 52001

DUBUQUE POLICE
Serving Since 1837

Incredible benefits package plus salary range of:

$64,979 - $78,852

Benefits and opportunities include:

- Four 10-hour work schedules
- Fully paid academy training
- Comprehensive health insurance
- 10 days paid vacation in first year
- 12 days paid sick time
- 12 paid holidays
- 12 weeks paid parental leave
- Initial uniform & equipment plus annual uniform allowance
- Longevity bonuses
- Specialty units
- 50-mile residency allowance
- 5% education bonus
- Overtime
- $5,000 bonus for Certified Officers
- Tuition Assistance Program
- Deferred Compensation Program
- Full pension at age 55 with 30 years of service

Join the **Dubuque Police Department!**

Applications are now accepted year-round with testing opportunities multiple times per year.

cityofdubuque.org/JoinDPD

PD008-030525

DIFFERENCES OF FISCAL YEAR 2026 RECOMMENDED BUDGET FROM MAXIMUM PROPERTY TAX DOLLARS RESOLUTION

Tax Asking

The proposed property tax dollars resolution approved by the City Council on March 25, 2025 totaled $26,832,471 (including the debt service levy of $285,870). The recommended tax asking was unchanged from the proposed property tax dollars tax asking.

Property Tax Paid by Average Homeowner

The proposed property tax dollars resolution included a 3.90% increase for the average homeowner property tax payment for the City portion of their property tax bill assuming the Homestead Property Tax Credit is fully funded. The recommendation included in this budget provides a 3.90% increase.

Property Tax Paid by Average Commercial Property

The proposed property tax dollars resolution included a 1.78% increase for the average commercial property owner. The recommendation included in this budget is a 1.78% increase for the average commercial property owner.

Property Tax Paid by Average Industrial Property

The proposed property tax dollars resolution included a 1.71% increase for the average industrial property owner. The recommendation included in this budget is a 1.71% increase for the average industrial property owner.

Tax Rate

The Fiscal Year 2026 “City” portion of the tax rate is being increased by $0.13734 from the Fiscal Year 2025 rate of $9.92638 to a tax rate of $10.06372 per $1,000 of taxable assessed valuation. The proposed property tax dollars resolution established by City Council included a rate of $10.06372. The recommendation included in this budget is a rate of $9.90135 (1.38% more than FY 2025).

MANAGEMENT PHILOSOPHY

Mike Van Milligen
Dubuque City Manager

As a leader, it is my responsibility to not only manage tasks and processes but also to understand and support the emotional well-being of our team members. Emotional intelligence is the cornerstone of effective leadership. Through self-awareness, managing our own emotions, and exercising empathy for ourselves and others, we create a work environment where everyone feels valued and understood. This approach not only fosters collaboration and innovation but also drives long-term success. Let us lead with empathy, nurture a culture of trust, and empower our teams to thrive both personally and professionally.

Dubuque
2007•2012•2013
2017★2019

Dubuque is a **Five-Time All-America City Winner**

ABOUT MIKE

I learned my secrets to success from my parents:

- Work hard
- Have a good attitude
- Be humble and kind
- Make good choices
- Family is all about love and respect

"The conductor of an orchestra does not make a sound. He depends, for his power, on his ability to make other people powerful."

- Benjamin Zander, Conductor, Boston Philharmonic

Guiding Principles

1. Be curious.

Curiosity leads to a culture of learning and continuous improvement for our self and our organization.

- Be approachable and open to the input of others.
- Being curious about various cultural approaches and backgrounds allows us to improve communication, navigate conflict, and helps everyone feel like they belong.
- Strive to continually improve methods, process and policies

2. Be problem solvers.

Team members' approaches to issues should be to focus on what can be done to solve the problem.

- Create processes that allow for creativity and innovation.
- Be willing to ask for help and create a culture that supports risk-taking.
- Adapt decision-making processes to include a variety of voices and communication styles.
- Be data-driven and focus on improving community outcomes for all.

3. Develop Partnerships

Team members can be more effective by developing partnerships with other departments, residents, and other organizations.

- Form teams that capitalize on individuals' strengths.
- Develop shared goals, objectives, and decision-making processes.
- Form partnerships that reflect the variety of backgrounds and interests in the community we serve.

4. Hold each other accountable.

Two-way accountability involves both parties taking personal responsibility for their actions and commitments in a constructive and supportive manner.

- Relationships are built at the speed of trust.
- Self-accountability involves holding ourselves to a high standard and demonstrating the behaviors and characteristics we desire.
- Mutual accountability requires consistent communication, and creates an environment where feedback is welcomed and the team works together towards common objectives.

Dubuque operates under the council-manager form of local government.
The City Council are elected by residents and hold policy-making power. They appoint a professional, non-partisan city manager to oversee the day-to-day operations of the city. The council-manager form of government was adopted by citizen referendum in 1920.

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

BUDGET PROCESS

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OVERVIEW OF BUDGETING

INTRODUCTION

The review and adoption of the budget is the single most important thing that a City Council does each year. The budget sets the tempo, capabilities, commitments and direction of the city government for an entire year. It is the yardstick against which the city operations can be evaluated. But what is a budget?

The purpose of this narrative is to identify:

a) what a budget is;

b) why we prepare a budget;

c) alternative types of budgets;

d) major characteristics of the Dubuque budget system; and

e) roles and responsibilities in preparing the annual budget.

WHAT IS A BUDGET?

A budget is several things:

1. The budget is a fiscal plan setting out anticipated revenue and expenditures for accomplishing a variety of services over a given time frame. The fiscal plan includes:

   a) an explanation of the services, activities, programs and projects to be provided by the City to the residents;

   b) the resultant expenditure requirements; and

   c) the resources available for meeting the expenditure requirements.

2. The budget is a process concerned with the allocation of available resources among alternatives and competing departments, activities and programs. Cities rarely have enough money to be able to appropriate all the funds requested to all departments and activities and, as a result, there is considerable competition for whatever money is available. Budgeting, as a process, is concerned with developing an acceptable mix or balance between costs and services and represents the decisions made with respect to:

   a) quality and quantity of activities and projects to be undertaken; and

   b) financing of those activities and projects.

3. The budget is a policy document which:

   a) establishes the authority to spend funds, and levy and collect property taxes;

   b) represents a commitment to provide a specific level of service within a given amount of resources; and establishes criteria (objectives, measures and dollar limits) for evaluating and controlling expenditures, revenue collections and performance. Through the budget, policies are made, put into effect, and controlled.

4. The budget is a legal requirement. State law requires the City Manager to prepare the annual budget and the City Council to adopt the annual budget and certify it to the County Auditor by April 30th of each year preceding the beginning of the fiscal year on July 1st. The budget must be on a program - performance basis and show:

   a) expenditures for each program;

   b) income from sources other than property taxes; and

   c) amount to be raised by the property taxation and the property tax rate expressed in dollars per thousand of assessed value.

   d) The budget must also show comparisons between expenditures in each program and between levels of service.

WHY DO WE BUDGET? WHY IS IT IMPORTANT?

Why do we go through the agony and the work? There are several reasons:

1. To meet the legal requirement.
2. To establish spending and income-raising authority.
3. To establish a work program for the fiscal year (objectives) and present it to the public.
4. To manage and control resources and their use.
5. To assure the proper mix of costs and services.
6. To assure the most effective and efficient use of available resources.
7. To set the tempo and direction of the city government.
8. To prioritize policies and objectives.
9. To link dollars with results.

ALTERNATIVE TYPES OF BUDGETS

Line-Item Budget

The most commonly used budget format in local government today is the line-item budget. A line- item budget is one which allocates money for specific expense items or objects of expenditure without reference to the purpose, activities or program they will serve. This type of budget lists expenditures by such categories as full-time salaries, overtime, office supplies, postage, travel, rental expense, maintenance of buildings and grounds, office furniture and equipment, etc. The principal advantage of a line-item budget is that it is easy to prepare and facilitates expenditure control. However, this form of budget tells very little about the purposes, activities and programs of the city it serves. For example, it shows the amount of money that has been budgeted for personnel, but it does not show the nature of the services such personnel are to provide.

Furthermore, the traditional line-item approach does not show comparative costs and benefits of competing programs, thus making it difficult for the City Council and management to evaluate individual activities and allocate resources. These characteristics limit its usefulness as a device for giving direction and purpose to public service activities and programs.

Program Budget

Local governments usually spend money to accomplish something more than purchasing goods and services. They are also concerned about programs, missions, or functions. A budget organized on the basis of its intended purpose is called a program budget. A program budget allocates money to functions or activities rather than to specific items of costs. A municipal budget of this type lists expenditures for such cost categories as protective services, leisure time opportunities, and administration.

Few, if any, budgets are prepared exclusively on a program basis. Instead, program costs are usually broken into line items.

The primary advantage of a program budget is that it shows the broad goals and purposes for which we are spending money and allows for setting priorities. The disadvantage is that it does not show the level of services that will be produced by the functions for which money has been allocated. This characteristic weakens its value as a tool for managing the quality and quantity of public service programs.

Performance Budgeting

Performance budgeting goes a step further than program budgeting by requiring the breakdown of service into workload or units of performance and the assigning of unit costs. A system of work measurement is used to evaluate productivity and effectiveness.

The principal advantage of the performance type budget is that it shows both the activities of the city and the service levels of those activities and their respective costs. Thus, it can be a useful tool for regulating in a positive way, both the quality and quantity of city services. This characteristic makes the performance type budget the most useful of those types mentioned so far. However, it is also the most difficult to prepare. There are three reasons for this. First, it is difficult to define the units by which the work of the department or an activity or program can be measured. Second, even when the work unit can be defined, it may not be easy to establish a system, which will supply a reliable measure of the work output. And third, it requires much thought and study to establish acceptable service levels for various activities and programs.

Zero Base Budgeting

Traditional budgeting, whether line-item or program-oriented, tends to focus on how much you spent last year as a beginning point for budget preparation. That is to say that it is incremental, it adds an increment on top of last year's spending level generally without challenge and without consideration of alternatives or trade-offs.

Zero Base Budgeting (ZBB) is a system whereby each activity or program, regardless of whether it is a new or existing program, must be justified in its entirety each time a new budget is formulated. Rather than using the previous year's budget as a base, ZBB assumes no base; all activities old and new must be explained and justified each year. The agency starts at zero.

ZBB measures the desirability, need and beneficiaries of services as well as the reasonableness of the proposed costs, alternatives to the activity, and trade-offs between partial achievement of goals and the ability to fund all proposed budget expenditures. ZBB accomplishes this by dividing all the proposed activities or services of the governmental body into units of manageable size, subjecting them to detailed examination, and ranking them according to their importance.

Revenues are matched against the list of services according to their rank. High-priority services are funded first. If money runs out, the low-priority services are not funded.

The characteristics of ZBB can be summarized as follows:

1. Scrutiny of old or existing activities as closely as new or proposed activities;

2. Reallocation of resources from low-priority activities to high-priority activities;

3. Emphasis on alternatives (levels of expenditures and services and methods of providing services); and

4. Allowance for budget reduction or expansion in a planned, logical manner.

Dubuque Budget Approach

The budget system being utilized by the City of Dubuque incorporates aspects of each of the several budget alternative types discussed here. The major characteristics of our budget system are:

1. It has line items for control and fiscal management purposes.

2. It is organized by program, department and fund.

3. It attempts to identify, analyze, and articulate the fundamental purposes and objectives of the Dubuque City government. This approach is intended to place emphasis upon commitments, accomplishments, and activities performed rather than upon items purchased and to provide for the establishment of priorities. It attempts to identify, quantify, and analyze the demands on and accomplishments of organizational units in terms of established goals, objectives, and purposes. Are we achieving our goals and living up to our promises? This requires the establishment of workload and demand indicators and evaluation criterion. It is performance that counts.

4. It attempts to identify all costs of each department, activity, and program, including capital expenditure, debt service, and employee benefit costs. What does an activity or department really cost?

5. It presents alternative service and funding levels for all activities in the operating budget. The purpose is to provide the City Council with the widest possible range of alternatives to maximize their opportunity for making policy decisions, assigning priorities and allocating scarce resources to accomplish their policy objectives.

   The City's budget approach involves the preparation of three budget documents. **The Policy Budget,** the **Capital Improvement Program (CIP) Budget**, and the **Resident's Guide**.

   The Policy Budget includes the City department detail, by defining goals and objectives for all City departments and activities, relates them to cost and resource requirements and attempts to establish measures for evaluating accomplishment. Specific improvement packages are developed and included in the Policy Budget for alternative funding and service levels. The Policy Budget document shows the budget by line item for each Department and provides a basis for fiscal control once the budget is adopted. The Policy Budget emphasizes objectives, accomplishments, and alternative funding and service levels and is intended to keep the attention of the City Council and public on the major policy decisions involving what services the City government will provide, who will pay for them, and the implications of such decisions.

   The Capital Improvement Program (CIP) Budget represents the City of Dubuque's five year physical development effort, attempts to address a variety of needs, which the City must meet if it is to maintain its physical facilities, meet its service commitments and provide for its future development. The CIP Budget reflects the City's comprehensive plan and the goals and priorities established by the City Council. The first year of the five-year CIP Budget goes into the budget for the next year and deserves the most attention. The CIP Budget is updated each year so that City Council has the opportunity to change the next four years and add a new year.

   The Resident's Guide pulls the entire budget together through visuals, narratives and summaries. It explains the budget, provides revenue, expenditure and personnel summaries and provides the City Council vision, goals and priorities on which the budget is based.

ROLES AND RESPONSIBILITIES

Budget preparation and administration is a shared responsibility between the City Council, City Manager, Finance Department, department manager, division manager, and supervisor. Each plays an important role in the fiscal management system and the quality of and satisfaction derived from the fiscal management system is a direct result of the efforts of the several participants. Lack of attention, failure to follow procedures and/or poor follow through at any level can undermine the best fiscal management system.

Let's look at the roles each plays.

City Council

In a very real sense, budget preparation and administration begins and ends with the City Council. The City Council has the following responsibilities:

1. Establish City goals and major performance objectives.
2. Approve guidelines for preparing the annual operating budget.
3. Establish through adoption of an annual budget what services and the level of services to be provided and how they will be financed.
4. Establish rules for the conduct of the City's fiscal operations.
5. Monitor progress toward achievement of objectives.
6. Require independent audit of fiscal records and transactions.

The City Manager

The City Manager is responsible to the City Council for the day-to-day operation and administration of the City government. In terms of fiscal management, the City Manager has the following responsibilities:

1. Develop policy guidelines for City Council review and adoption.
2. Develop Maximum Property Tax Levy Resolution for City Council review and adoption.
3. Prepare and submit an annual operating budget and a five-year Capital Improvement Budget premised upon Council guidelines and goals and major performance objectives.
4. Ensure the adopted budget is properly administered.
5. Supervise the performance of all contracts for work to be done by the City. Authorize and direct the purchase of all supplies and materials used by the City.
6. Keep Council fully advised on financial conditions of the City.
7. Establish rules for conduct of fiscal operations for which he is responsible.

Finance Department

The Finance Department becomes an extension of the City Manager's Office for purposes of performing the delegated responsibilities. The responsibilities of the Finance Department include the following:

1. Administer the approved budget on a day-to-day basis to see that funds are being expended for the purposes approved and that all claims are supported by proper documentation.
2. Supervise sale of bond issues.
3. Administer centralized payroll system.
4. Administer decentralized purchase order system.
5. Assist the City Manager’s Office in preparing the budget.

Department Managers, Division Managers, and Supervisors

The critical role in the fiscal management system is performed by department managers and their division managers and supervisors. The fiscal management system will be only as good as they make it. Their role includes:

1. Responsibility for the efficient and effective operation of the activities and tasks under their direction. Line supervisors are expected to control costs and achieve results.
2. Responsibility for preparation of budget requests, which emphasize objectives and service levels as well as traditional line item explanations and justifications for various funding levels and development of measures for evaluating progress toward objectives. What is the level of accomplishment, which can be expected from various funding levels, and how do we measure it? It is absolutely essential in our approach to budget preparation that accomplishments, objectives, and estimated costs be established by those in the organization who know the most about it and can be held accountable. Those are the department managers and their division managers and supervisors.
3. Responsibility for recommending and explaining needs and opportunities for service changes; reductions as well as expansions.
4. Responsibility for providing the planned and approved service level within budget limitations.
5. Responsibility for day-to-day department and activity budget administration.

BUDGET CYCLE

The budget cycle is a sequence of events covering the life of a budget from beginning to end; from the City Manager's review of prior year accomplishments and future initiatives, to the City Council approval of the final budget amendment. The budget cycle is approximately twelve months long. The critical dates are spelled out in State law: April 30th is when the budget for the following fiscal year must be adopted by the City Council; and July 1st as the beginning of the fiscal year. Throughout the entire budget cycle, public input is encouraged to insure the adopted budget is resident-based. The budget cycle can be summarized as follows:

SPRING	**City Council** formulates negotiation strategy for collective bargaining.
JUNE - JULY	**City Manager** recommends budget carryover amendment for City Council approval. **City Manager,** along with Department Managers, review fiscal year accomplishments and identify future initiatives for City Council consideration during goal setting.
AUGUST	**City Council** holds 2-day goal setting to develop Vision and Mission statements, identify 5 year goals and establish Policy agenda including Top Priorities for upcoming fiscal year and Management Agenda/ special projects.
SEPTEMBER OCTOBER	**City departments** prepare Capital Improvement project information and budget requests for review by City Manager.
OCTOBER NOVEMBER DECEMBER	**City departments** prepare operating budget and other budget requests for review by City Manager. **City Manager** holds Public Input meetings to review issues and priorities for the capital budget and the operating budget.
JANUARY FEBRUARY	**City Manager** and **Chief Financial Officer** analyze, review and balance capital and operating budget requests and prepare final budget recommendation.
MARCH	**City Manager** presents draft Policy guidelines and Maximum Property Tax Resolution to City Council for City Council approval.
MARCH APRIL	**City Council** holds public meetings to review recommended budget by department. Meetings are held in the evening and are available for live viewing on City Channel Dubuque.
APRIL	**City Council** holds final public hearing on the recommended. The meeting is held in the evening and is available for live viewing on City Channel Dubuque. **City Council** adopts budget and city staff certifies budget by April 30 in compliance with State law.
APRIL MAY	**Chief Financial Officer** reviews budgeted revenues and expenses and recommends adjustments to more accurately reflect the anticipated revenues and expenses for the fiscal year ending June 30. **City Council** reviews and approves an amended fiscal year budget and city staff certifies the budget amendments by May 31 in compliance with State law.

BUDGET AMENDMENT PROCESS

Budget estimates may be amended and increased as the need arises to permit appropriation and expenditure of unexpended cash balances on hand and unanticipated revenues. Such amendment may be considered and adopted at any time during the fiscal year covered by the budget (but prior to May 31) by filing the amendments and upon publishing them and giving notice of the public hearing in the manner required in the State Code. Within ten days of the decision or order of the City Council, the proposed amendment of the budget is subject to protest, hearing on the protest, appeal to the state appeal board, and review by that body. A local budget must be amended by May 31 of the current fiscal year-to allow time for a protest hearing to be held and a decision to be rendered before June 30.

Except as specifically provided elsewhere in the Iowa Administrative Code rules, all appropriation transfers between programs or funds are budget amendments and shall be prepared as provided in Iowa Code section 384.16. The program reference means any one of the following nine major areas of public service that the City Finance Committee requires cities in Iowa to use in defining its program structure: Public Safety, Public Works, Health & Social Services, Culture & Recreation, Community & Economic Development, General Government, Debt Service/Capital Improvement Projects, Business Type, and Non-Program.

BUDGET ACCOUNTING BASIS

The operating budget of the City of Dubuque is written so that available resources and anticipated expenditures are equal. The City's accounting and budget records for general governmental operations are maintained on a modified accrual basis, with the revenue being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities incurred. Accounting records for the Enterprise and Internal Service Funds are maintained on the accrual basis, while the budget records are maintained on the modified accrual basis.

Differences between budgetary policies and Generally Accepted Accounting Principles (GAAP) in the Enterprise and Internal Service Funds exist for several reasons. One reason is that existing procedures have worked well and continue to work well for administrative and control purposes. Some other reasons for differences between budget and GAAP are the treatment of interfund transfers, departmental capital outlay, debt service principal payments, and depreciation. The City's budgeting practices include interfund transfers as revenue and expenditures, while GAAP classifies interfund transactions as other financing sources and uses. Also City management desires an operating statement budget line item for each anticipated cash outflow, including debt service and capital outlay. If the City budgeted the enterprise funds on a full accrual basis, capital outlay and debt service payments would not be reported in the operating statement.

Depreciation expense, which is recognized in the accounting records, is not budgeted. Not providing for depreciation in the budget is a policy decision that has not adversely affected the funds.

FUND ACCOUNTING BASIS

The accounts of the City are organized on the basis of funds and groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts, which comprise its assets, liabilities, equities, revenues and expenditures or expenses.

The City reports the following major governmental funds:

The *General Fund* is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Employee Benefits Fund* is used to account for pension and related employee benefit costs for those employees paid wages from the General Fund.

The *Community Development Fund* is used to account for the use of Community Development Block Grant funds as received from federal and state governmental agencies.

The *Street Construction Fund* is used to account for the resources and costs related to street capital improvements.

The *General Construction Fund* is used to account for the resources and costs related to nonassignable capital improvements.

The City reports the following major proprietary funds:

The *Sewage Disposal Works Fund* is used to account for the operations of the City's sewage disposal works and services.

The *Water Utility Fund* is used to account for the operations of the City's water facilities and services.

The *Stormwater Utility Fund* is used to account for the operations of the City's stormwater services.

The *Parking Facilities Fund* is used to account for the operations of the City-owned parking ramps and other parking facilities.

The *America's River Project* is used to account for the construction of all projects covered by the Vision Iowa Grant, including all matching funds.

The City reports the following non-major governmental funds:

Airport Construction Fund - This fund is used to account for the resources and costs related to airport capital improvements.

Sales Tax Construction Fund - This fund is used to account for the resources and costs related to capital improvements financed through the local option sales tax.

Road Use Tax Fund - This fund is used to account for state revenues allocated to the City for maintenance and improvement of City streets.

Section VIII Housing Fund - This fund is used to account for the operations of federal Section VIII existing, voucher, and moderate rehabilitation projects.

Tort Liability Fund - This fund is used to collect a special property tax levy which is then transferred to the General Fund. The General Fund accounts for the administration and payment of damage claims against the City.

Special Assessments Fund - This fund is used to account for the financing of public improvements that are deemed to benefit primarily the properties against which special assessments are levied and to accumulate monies for the payment of principal and interest on the outstanding long-term debt service.

Tax Increment Financing Fund - This fund is used to account for the receipt of property taxes, for the payment of projects within the tax increment financing district, and for the payment of remaining principal and interest costs on the tax increment financing districts' long-term debt service.

Cable TV Fund - This fund is used to account for the monies and related costs as set forth in the cable franchise agreement between the City of Dubuque and the cable franchisee.

Library Expendable Gifts Trust - This fund is used to account for contributions given to the library to be spent for specific purposes.

IFA Housing Trust- This fund is used to account for funds received under the Iowa Finance Authority State Housing Trust Fund Program.

Debt service fund – This fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

Ella Lyons Peony Trail Trust Fund - This fund is used for dividends and maintenance cost related to the City Peony Trail, per trust agreement.

Library Gifts Trust Fund - This fund is used to account for testamentary gifts to the City

The City reports the following non-major proprietary funds:

Refuse Collection Fund - This fund is used to account for the operations of the City's refuse collection services.

Transit System Fund - This fund is used to account for the operations of the City's bus and other transit services.

Governmental Fund Types (Budgetary)

Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position. The following are the City's governmental fund types:

- **The General Fund** is the principal operating fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.
- **Special Revenue Funds** are used to account for revenues derived from specific taxes, governmental grants, or other revenue sources, which are restricted to finance particular functions or activities of the City. The City's special revenue funds include such funds as Road Use Tax, Community Development, UDAG Repayments, Section 8 Housing, Lead Paint Grant, State Rental Rehab, Cable TV, Special Assessment, Expendable Library Gifts Trust, Tort Liability, Employee Benefits, and TIF funds.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, principal, interest, and other related costs of the City's general obligation debt. The City uses this fund to pay some of the debt service paid from other funds with the revenue transferred in.

- **Permanent Funds** are used to account for resources that are legally restricted to the extent that only the earnings, and not principal, may be used for purposes that support the reporting of governmental programs. The City's permanent funds include: Lyons Peony Trust and Library Gifts Trusts.
- **Capital Improvement Funds** are used to account for financial resources segregated for the acquisition or construction of major capital facilities. (Even if a capital project fund is used, not all capital acquisitions need be accounted for in the fund). For example, the routine purchases of capitalizable items (e.g., police vehicles, copy equipment) are typically budgeted and reported in the General Fund or other governmental fund.

Proprietary Fund Types (Budgetary)

The City also has proprietary fund types, which are different from governmental fund types in that their focus is on the determination of net income or loss. The revenue from these funds is assumed to be adequate to fund the operation of the funds. The City's proprietary funds are as follows:

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through use charges or where the periodic determination of net income or loss is deemed appropriate. The City's enterprise funds include Water, Sewer, Stormwater, Refuse/Solid Waste, Transit, Parking and America's River Project.
- The **Internal Service Fund** accounts for the financing of goods and/or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost reimbursement basis. The City's Internal Service Funds include Engineering Service, Garage Service, General Service and Stores/Printing.

Self-Insurance Funds (Non-Budgetary)

- The **Self Insurance Funds** are considered Internal Service Funds, are not budgeted, but are summarized in the audited financial statements. These include Health Insurance Reserve and Workers' Compensation Insurance Reserve.

Fiduciary Fund Types (Non-Budgetary)

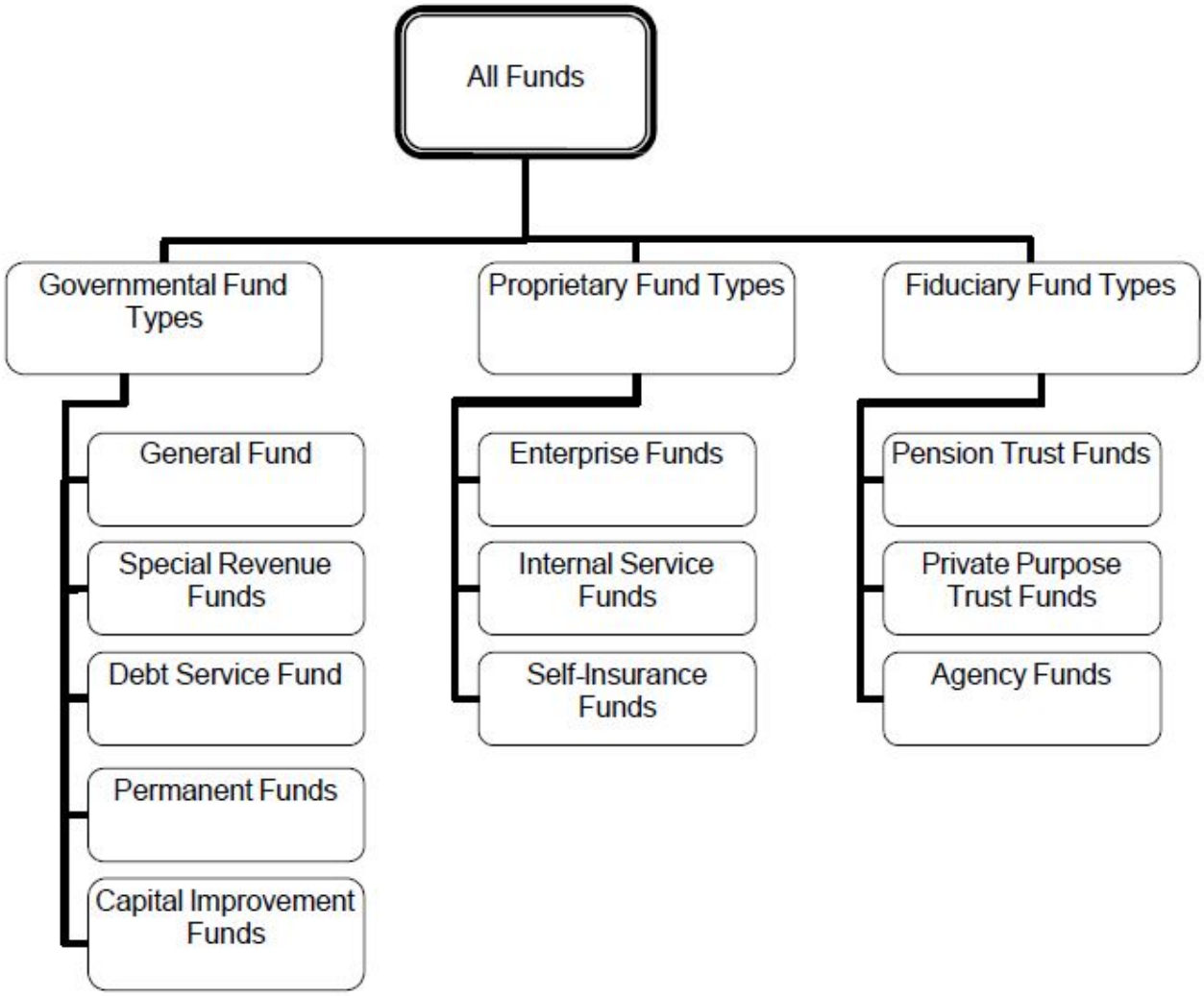
The City also has fiduciary fund types, which account for assets in a trustee or custodial capacity:

- **Pension Trust Funds** account for assets of pension plans held by a government in a trustee capacity. The City of Dubuque has no such funds.
- **Private Purpose Trust Funds** account for trust arrangements, including those for escheat property, where principal and income benefit individuals, private organizations, or other governments. The major use of private purpose funds is for escheat property. The City has no such funds.

- **Agency Funds** account for those assets held solely in a custodial capacity by the City as an agent for individuals, private organizations, other governmental units, and/or other funds. The City's Agency Funds include the Cable Equipment Fund (monies received from Mediacom through the Cable Franchise Agreement for distribution), Dog Track Bond Depreciation (monies held for dog track infrastructure needs), and the Dubuque Metropolitan Area Solid Waste Agency General and DNR Planning. These funds are not budgeted.

FUND - DEPARTMENT RELATIONSHIP

The various funds are grouped by type in the budget. The following fund types are used by the City:



The following table shows each City department and its associated funds.

		Special Revenue																Construction						Enterprise									Internal Service				Perm-anent		Debt
Department	**General Fund**	**Road Use Tax**	**Customer Facility Charge**	**CDBG**	**State Rental Rehab**	**Section 8**	**HUD Disaster Relief**	**Housing Trust**	**CIRCLES Donations**	**Cable TV**	**Tax Increment Finance**	**Special Assessments**	**UDAG**	**Lead Paint**	**Veteran's Memorial**	**Expendable Library Gifts**	**Expendable Police Trust**	**Street Construction**	**Sales Tax Increment**	**Sales Tax Construction**	**General Construction**	**Golf Construction**	**Airport Construction**	**Transit**	**Sanitary Sewer**	**Stormwater**	**Parking**	**Water**	**Refuse**	**Salt Operations**	**Landfill**	**Engineering Service**	**Garage Service**	**General Service**	**Stores/Printing**	**Lyons Peony Trust**	**Library Gift Trust**	**Debt Service**
Airport	X		X																	X			X														X
AmeriCorps	X			X																																	
Budget	X						X																	X	X	X	X	X	X		X						
Building Services	X																			X																	X
Cable TV	X									X																											
City Clerk	X																							X	X	X	X	X		X							
City Council	X																																				
City Manager	X			X																				X	X	X	X	X		X							
Civic Center	X																			X	X																X
Conference Center	X																			X	X																X
Economic Development	X										X		X								X																	X
Emergency Communications	X																			X																	X
Emergency Management	X																																				
Engineering	X	X		X			X				X	X						X	X	X	X				X	X		X					X					X
Finance	X																			X				X	X	X	X	X	X		X							X
Fire	X																			X																		X
GIS	X																							X	X	X	X	X		X							
Health Services	X																																				
Housing	X			X	X	X	X	X	X		X			X							X																	
Human Rights	X																																				
Information Services	X	X																X		X				X	X		X	X			X							
Legal	X																							X	X	X	X	X	X		X							
Library	X															X				X	X															X		X
Multicultural Family Center	X																				X																	X
Parking											X										X						X											X
Parks	X										X				X					X	X															X		X
Personnel	X																							X	X	X	X	X		X							
Planning Services	X																							X	X	X	X	X										
Police	X																X			X							X											X
Public Works	X	X		X														X		X	X				X	X	X	X	X	X	X	X		X	X			X
Recreation	X			X																X	X	X																X
Transit	X										X									X	X			X														X
Water																											X										X
Water & Resource Recovery																								X														X

KEY TERMS FOR UNDERSTANDING DUBUQUE'S BUDGET

Program

Programs are presented as general statements, which define a major purpose of City government. Each program is divided into several departments and activities representing a separate and significant segment of the program of which it is an integral part. The state budget law requires that the budget be certified on a program basis. The City of Dubuque uses the following nine programs:

1. **Public Safety:** Police Department, Emergency Communication Center, Fire Department, Disaster Services, Health Services-Animal Control activity, Public Works-Flood Control activity, Building Services-Inspection activities.
2. **Public Works:** Airport Department, Public Works Department, Engineering Department.
3. **Health and Social Services:** Human Rights Department, Health Services Department, Purchase of Services
4. **Culture and Recreation:** Parks Division, Recreation Division, Civic Center Division, Conference Center, Library Department, City Manager-Arts and Cultural Affairs activity.
5. **Community and Economic Development:** Economic Development Department, Housing and Community Development Department, Planning Services, Purchase of Services, City Manager-Neighborhood Development activity.
6. **General Government:** Building Services-City Hall/Annex Maintenance, City Council, City Manager, City Clerk, Finance Department, Cable TV Division, City Attorney I Department, Information Services Department.
7. **Debt Service** and **Capital Projects** in programs 1-6 for governmental funds.
8. **Business Type (includes business type operating, capital and debt service):** Water Department, Water Pollution Control Department, Parking Division, Transit Division, Public Works-Landfill activities and Garage internal service fund activities, Engineering-Sewer and Stormwater activities, Finance-Utility Meter Reads activity and Stores internal service fund activities.
9. **Non-Program:** City Manager-Health and Worker's Compensation Insurance Reserve fund activities and Public Works-Dubuque Metropolitan Area Solid Waste activities.

* Prior to Fiscal Year 2004, the State of Iowa, City Finance Committee changed the number of programs from 4 to 9 on the expenditure side.

Operating Budget

The Operating Budget represents the various recurring activities and services provided by the several departments in the City government. The Operating Budget provides those services normally associated with the City government (e.g., police, fire, street maintenance, recreation) and involves expenditures which benefit the current fiscal year. (That is, items purchased are used up during the current fiscal period.) Expenditures in the Operating Budget are for such categories as Employee Expense, Supplies and Services, and Debt Service. Funding of the Operating Budget includes property taxes, shared state and federal revenues, fees, fines, licenses, permits, user charges and cash balances.

Capital Budget

The Capital Budget represents major "permanent" capital improvement projects requiring the nonrecurring expenditures of public funds for the acquisition of property or easement, construction, renovation or replacement of a physical asset of the City and any studies, engineering or surveys which are an integral part thereof. The Capital Budget is multi-year in scope, is updated annually and includes project-funding information. The first year of the Capital Budget (or Capital Improvement Program) is included with the Operating Budget for the same year to arrive at a total or gross budget amount. Capital budget financing comes primarily from bond proceeds, state and federal grants, Road Use Tax funds, Dubuque Racing Association profit distribution, and utility depreciation funds.

Expenditure Category

Expenditure category or classification is the basis for classifying and codifying costs. Categories of expense include: (a) Employee Expense; (b) Supplies and Services; (c) Capital Outlay (Machinery and Equipment); (d) Debt Service; and (e) Capital Improvements. Categories of expense consist of various expense accounts. For example, Employee Expense is divided into expense accounts such as full-time, part-time & seasonal employees, overtime pay, holiday pay, social security expense and health insurance. Supplies and Services include accounts such as postage, telephone expense, office supplies, dues and memberships, utility expense - electricity, motor vehicle expense - fuel, library books, and architectural services.

Revenue Category

Revenue category or classification is a basis for classifying and codifying revenue. There are eight major categories or revenue, each divided into specific revenue items.

The eight major categories of revenue are as follows:

1. Taxes
2. Licenses and permits
3. Use of Money and Property
4. Intergovernmental Revenue
5. Charges for services
6. Special Assessments
7. Miscellaneous Revenue
8. Other Financing Sources

An example of the specific revenue items would include the following items in the licenses and permits revenue category: business licenses, cigarette licenses, beer permits, building permits, plumbing permits, heating permits, etc.

Alternative Budget Levels

The Dubuque budget system utilizes a variation of the zero-based budget (ZBB) approach utilizing three alternative funding or budget levels: Maintenance Budget Level, Base Budget Level and Improvement Level.

Each alternative funding level includes specific objectives to be accomplished (service levels to be offered) and associated costs. The budget decision becomes one of selecting alternatives, which maximize the achievements of City objectives according to established priorities within the context of limited resources and City Council policy.

BUDGET IN BRIEF

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque All-America City NATIONAL CIVIC LEAGUE 2007★2012★2013 2017★2019

BUDGET IN BRIEF

The City Council will approve the fiscal year 2026 operating and capital budgets on April 28, 2025. The recommended FY 26 budget is balanced and includes a 3.90% property tax increase to the average homeowner for the City portion of their taxes.

The keys to the City of Dubuque's financial success include a continued growth in assessed property valuation (4.39% in FY 26); efficient operation with a 12.27% increase in the City's workforce since the 1980's; increased use of Federal and State grants; diversified revenue streams; minimal property tax supported debt; increased public and private partnerships; entrepreneurial City Council policy decisions; and caring residents, committed elected officials, hard-working not-for-profits, and talented city employees.

The City's five-year capital improvement plan (CIP) continues to allocate funding for the maintenance and refurbishment of city facilities. The approved five-year CIP totals $351,594,553.

This budget in brief is intended to provide the residents of Dubuque with an overview of the approved operating and capital budgets. Throughout this document, you will find highlighted sections noting the location of detailed information in the approved budget document. Detailed information related to the approved budget can also be found on the City's website at www.cityofdubuque.org.

Fee Increases for Fiscal Year 2026

Various fee increases will be implemented beginning on July 1, 2025. These fee increases are intended to provide additional revenues to maintain and expand the level of service in various areas. The following is a summary of the increased fees:

Water, Sewer, & Stormwater Increases - Fee increases for water, sewer, and stormwater will be effective July 1, 2025: sewer rates will increase by $4.92 per month for an average residential customer, water rates will increase by $3.60 per month for an average residential customer; solid waste collection rates will increase by $0.86 per month for an average residential customer; and stormwater rates will increase $0.53 per month per standard family unit (SFU) equivalent.

Recreation Fee Increases - Annual Golf fee increases/decreases to maintain 100% self-support guideline: $1 increase on all golf daily fees.

Planning Services Fee Increases - Increase multiple planning and zoning application fees by 2% to accurately reflect the cost of providing service.

FY26 RECOMMENDED BUDGET

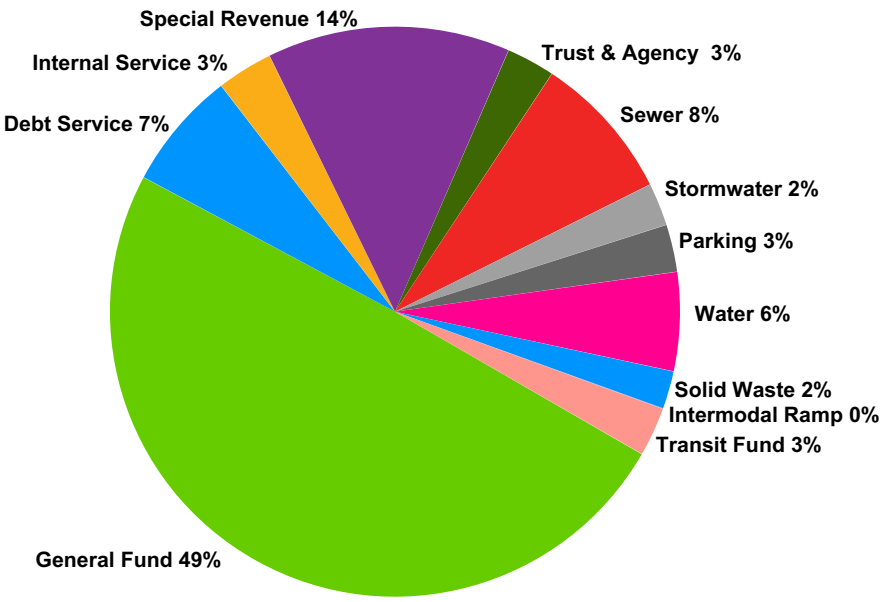
The City's recommended budget provides estimated revenues and expenditures for programs and services to be provided during the fiscal year from July 1, 2025 through June 30, 2026. A separate capital budget includes appropriations for infrastructure related to projects, such as roads, buildings, and equipment that may require more than one fiscal year to complete or to acquire.

OPERATING & CAPITAL BUDGET SUMMARY					
OPERATING	$	184,381,340	CAPITAL	$	91,803,749
General Fund	$	91,188,483	General Fund	$	320,817
Special Revenue Funds	$	25,407,182	Special Revenue Funds	$	2,639,474
Debt Service Fund	$	12,424,200	Capital Projects Funds	$	45,344,449
Enterprise Funds	$	44,439,403	Enterprise Funds	$	36,818,354
Internal Service Funds	$	5,855,145	Internal Service Funds	$	0
Trust & Agency Funds	$	5,066,927	Trust & Agency Funds	$	6,680,655

APPROPRIATED BUDGET BY FUND

The City's total appropriated operating budget of $184.4 million is made up of the general, special revenue, debt service, enterprise, internal service, and trust and agency funds. A complete self-contained budget, including both revenues and expenses, is prepared for each of these funds.

FY26 Operating Appropriations by Fund



Transfers from one fund to another, such as a transfer from the general fund to a capital project fund to offset costs of a capital project, are shown as an expense (or transfer) for the entity fund providing the funding and as revenue to the fund receiving the transfer. In order to determine the actual amount of expenditures authorized by the budget, the transfer amount must be excluded.

All funds are balanced in fiscal year 2026. The City's general fund is balanced in 2026.

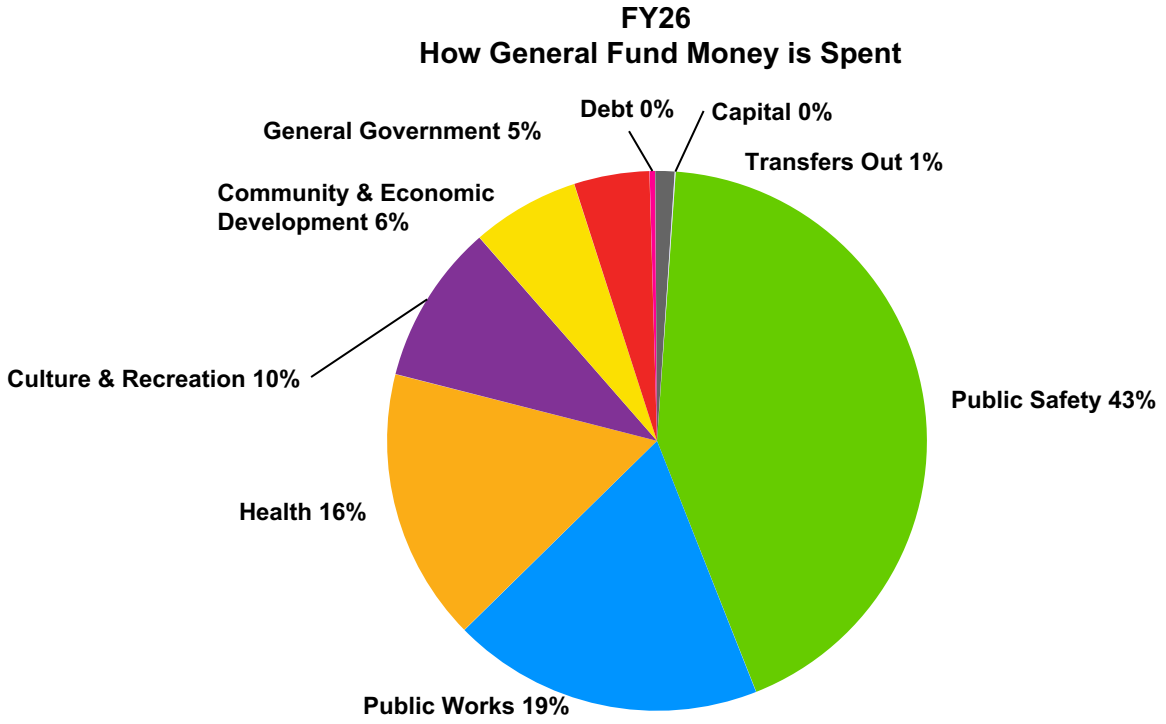
Utility funds are balanced in fiscal year 2026 as a result of rate increases.

For additional information on the amount of funding included for each fund, total funding by department, and detailed information on reserves, see the Financial Summaries section.

How General Fund Money is Spent

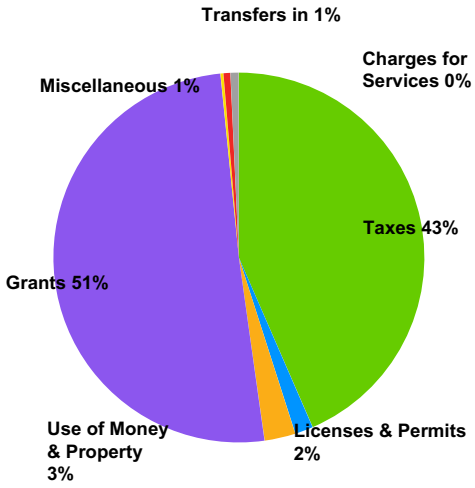
The general fund is the operating fund of the City for general service departments. The general fund has an operating budget of $91.2 million and a capital budget of $0.3 million. This fund encompasses the bulk of activities that are traditionally considered basic governmental services such as public safety, culture & recreation, health & social services, and general government.

42.9 %	PUBLIC SAFETY	(animal control, building inspections, crime prevention, emergency management, flood control, fire police, etc.)
18.6 %	CULTURE & RECREATION	(AmeriCorps, arts & cultural affairs, civic center, conference center, library, marina, parks, recreation, etc.)
16.3 %	GENERAL GOVERNMENT	(city attorney & legal services, city clerk, city council, city hall & general buildings, city manager, finance, information services, etc.)
9.6 %	PUBLIC WORKS	(airport, maintenance of streets, bridges, and sidewalks, snow removal, street cleaning, street lighting, traffic control, etc.)
6.5 %	COMMUNITY & ECONOMIC DEVELOPMENT	(economic development, housing and community development, neighborhood development, planning and zoning, etc.)
4.5 %	TRANSFERS OUT	(to funds other than General Fund)
0.3 %	CAPITAL PROJECTS	(City infrastructure improvements or major equipment purchases)
1.2 %	HEALTH & SOCIAL SERVICES	(community health, health regulation and inspection, human rights, etc.)
0.1 %	DEBT SERVICE	(government capital projects, tax-increment financing [TIF] capital projects)

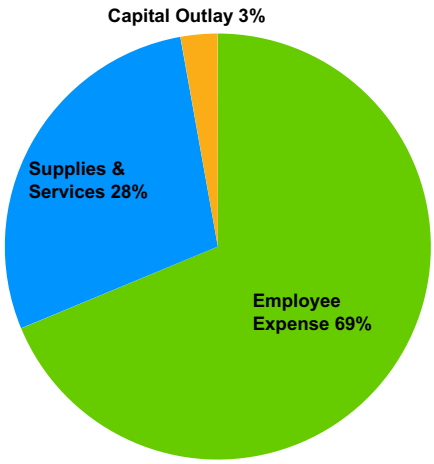


GENERAL FUND REVENUE & EXPENDITURES

General Fund Operating Sources



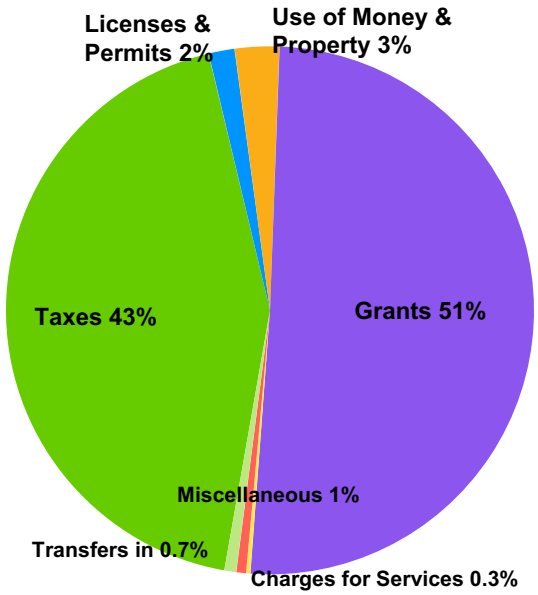
General Fund Operating Uses



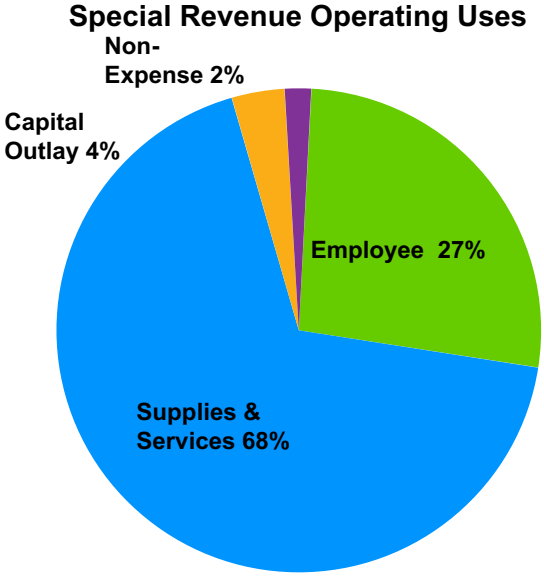
SPECIAL REVENUE FUNDS

The special revenue funds have an operating budget of $25.4 million and a capital budget of $2.6 million. Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. The City's special revenue funds include: Employee Benefits; Community Development; Road Use Tax; Section 8 Housing; Tort Liability; Special Assessments; Tax Increment Financing; HUD Disaster Relief; Housing Trust; Cable TV; and Library Expendable Gifts.

Special Revenue Operating Sources



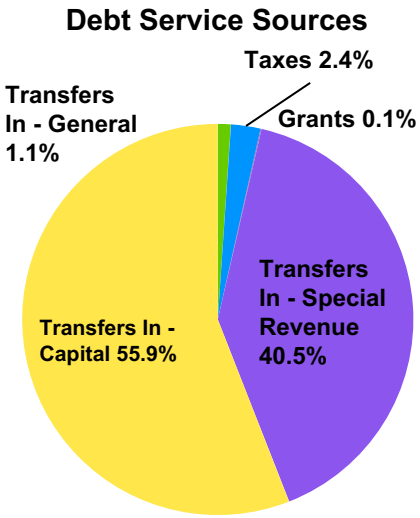
Special Revenue Operating Uses

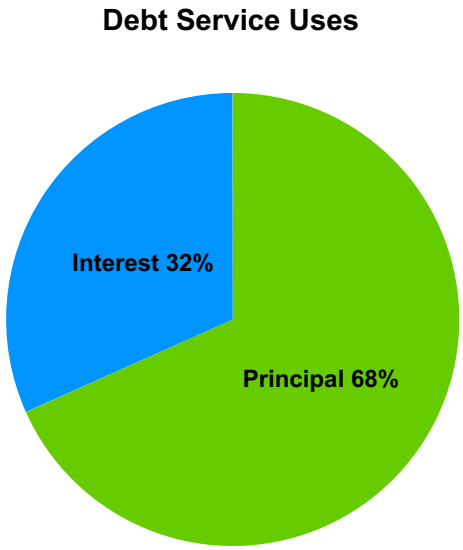


Special Revenue Funds budgets are shown in the Financial Summaries section.

DEBT SERVICE FUND

The debt service fund has an operating budget of $12.4 million. The debt service fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.





Additional information on the Debt Service Fund is shown in the Debt Summaries section.

ENTERPRISE FUNDS

Enterprise funds are expected to be self-supporting and expected to be funded entirely from user fees for services. Except for Transit, no tax revenues are used for these activities in the FY 2026 budget. A transfer from the general fund to the Transit fund is budgeted to fund transit operations in the City. Each utility transfers revenue to the general fund for general government services. Transfers from the utilities in FY 2026 to support general government services total $6,972,816.

- Sewer Utility $1,980,288
- Stormwater Utility $1,192,164
- Parking $254,963
- Water Utility $1,512,215
- Solid Waste $1,508,564
- Landfill $524,622

Enterprise Funds budgets are shown in the Financial Summaries section.

INTERNAL SERVICE FUNDS

Internal service funds provide goods or services to other department within the City, with full costs to be recovered. An example of this would be the City's Garage Service. These expenses are included in both the department budget providing the service, as well as in the budget of the department receiving the service. To avoid double counting, the appropriated budget includes only the budgets for the departments receiving internal services (Engineering Service $2,315,426 and Garage Service $3,539,719).

STAFFING CHANGES

The City of Dubuque has 775.82 (FTE) employees budgeted in FY 2026. This represents a net decrease of -0.40 FTE's from FY 2025. Since 1981, the city has minimized the number of positions added. The recommended budget provides funding for a net decrease of -0.40 FTE's related to general fund departments. Funding has been changes to include the following changes to FTE's:

- The Communications Office had the following change: removed the part-time Commutations Assistant (-0.75 FTE).
- The Office of Equity and Human Rights had the following change: removed a full-time Equity and Human Right Specialist position (-1.00 FTE).
- The Finance Department had the following changes: added a full-time Budget/Financial Accounting Analyst (+1.00 FTE).
- The Police Department had the following changes: removed six full-time Police Officer positions (-6.00 FTE). Added three full-time Precision Police Technicians (+3.00 FTE). Added one full-time Crime Analyst Position (+1.00 FTE). Added one full-time Criminal Computer Forensics position (+1.00 FTE).
- The Public Works Department had the following changes: added a full-time Project and Facilities Manager (+1.00 FTE). Increased a Custodian position from part-time to full-time (+0.32 FTE).
- The Human Resources Department had the following changes: limited term temporary Scanning Clerk position (one year) was originally approved in FY25 and therefore not budgeted in FY26 (-.50 FTE).
- Airport had the following changes: removed two part-time customer service representatives (-1.50 FTE) and added Administrative Support Professional (+1.00 FTE).
- The City Manager's Office had the following changes: removed a part-time Director of Strategic Partnerships (-0.75 FTE), a full-time, temporary Management Intern (-1.00 FTE), and a full-time Grant Analyst (-1.00 FTE). Added a full-time Director of Strategic Partnerships (+1.00 FTE), and a full-time Management/Grant Analyst (+1.00 FTE).
- Economic Development added the following position: full-time Financial/Project Specialist (+1.00 FTE).
- Emergency Communications had the following changes: removed part-time dispatchers (-0.94 FTE) and added full-time dispatchers (1.00 FTE).
- Engineering had the following changes: removed part-time I & I Inspector (-1.46 FTE) and added full-time I & I Inspector (1.0 FTE) and part-time Sidewalk Inspector (0.73 FTE).

- The Parks division had the following changes: removed part-time Laborer (-0.61 FTE) and added full-time Maintenance Worker (+1.00 FTE).
- Recreation had the following change: changed part-time Golf Pro (-0.94 FTE) to full-time Golf Pro (+1.00 FTE).

Total FTE's FY 2025	**776.22**
Airport: PT Customer Service Representative	-1.50
Airport: FT Administrative Professional Support	+1.00
City Manager's Office: FT Management Intern	-1.00
City Manager's Office: FT Grant Analyst	-1.00
City Manager's Office: PT Director of Strategic Partnerships	-0.75
City Manager's Office: FT Director of Strategic Partnerships	+1.00
City Manager's Office: FT Management/ Grant Analyst	+1.00
Communications: PT Communications Assistant	-0.75
Economic Development: FT Financial/ Project Specialist	+1.00
Emergency Communications: FT Dispatcher	+1.00
Emergency Communications: PT Dispatcher	-0.94
Engineering: PT I & I Inspector	-1.46
Engineering: FT I & I Inspector	+1.00
Engineering: PT Sidewalk Inspector	+0.73
Equity and Human Rights: FT Equity and Human Rights Coordinator	-1.00
Finance: Budget/Financial Accounting Analyst	+1.00
Human Resources: LT Scanning Clerk	-0.50
Parks: FT Maintenance Worker	+1.00
Parks: PT Laborer	-0.61
Police: FT Crime Analyst Position	+1.00
Police: FT Crime Computer Forensics	+1.00
Police: FT Police Officers	-6.00
Police: FT Precision Police Technicians	+3.00
Public Works: Custodian	+0.32
Public Works: Project and Facilities Manager	+1.00
Recreation: FT Golf Pro	+1.00
Recreation: PT Golf Pro	-0.94
Total Recommended FTE's FY 2026	**775.82**

SUMMARY OF PERSONNEL APPROPRIATIONS AND POSITIONS BY DEPARTMENT

Department/Service	Fiscal Year 2024	Fiscal Year 2025 Budget	Fiscal Year 2026 Budget	FY 2024 FTE's	FY 2025 FTE's	FY 2026 FTE's
Police	$ 9,972,425	$ 10,612,834	$ 10,926,068	125.75	125.75	124.75
E911	1,270,079	1,323,915	1,377,035	20.35	20.35	20.41
Fire	8,229,529	9,181,752	9,006,086	101.16	104.16	104.16
Office of Equity & Human Rights	268,103	281,877	207,684	3.00	3.00	2.00
Health Services	529,894	577,381	613,872	7.14	7.14	7.14
Multicultural Family Center	346,184	340,466	312,479	5.49	5.49	5.01
Parks Division	2,174,707	2,304,830	2,340,694	39.59	39.59	39.98
Community Impact	314,116	362,774	401,836	5.00	5.00	5.00
Civic Center	21,746	23,974	25,335	0.15	0.15	0.15
Conference Center	22,746	23,974	25,335	0.15	0.15	0.15
Recreation	1,833,430	1,970,316	2,079,457	42.25	42.25	42.79
Library	2,295,705	2,371,717	2,436,197	35.52	35.52	35.52
Airport	1,154,624	1,226,274	1,351,887	19.70	19.70	19.20
Transportation Services	2,707,003	2,882,325	2,958,444	54.01	55.20	55.20
Engineering	3,109,975	3,340,025	3,562,044	40.92	41.71	41.98
Water	1,846,863	1,918,881	1,930,355	27.07	27.07	27.07
W&RRC	1,231,964	1,347,665	1,420,815	17.00	17.25	17.25
Public Works	6,003,676	6,296,108	6,498,547	95.06	96.06	97.38
Economic Development	332,652	368,423	463,931	3.75	3.75	4.75
Housing & Community Dev.	2,516,028	2,694,018	2,972,739	21.75	36.00	36.00
Planning Services	571,327	674,308	736,346	8.38	8.38	8.38
Human Resources	584,987	689,887	737,586	7.75	8.25	7.75
Office of Shared Prosperity	242,348	325,702	366,115	3.66	4.00	4.00
Communications Office	584,161	709,514	713,198	8.25	9.25	8.50
City Council	81,400	81,400	81,400	3.50	3.50	3.50
City Manager’s Office	970,753	1,075,242	1,107,308	10.42	10.42	9.67
City Clerk	249,996	289,832	313,559	4.00	4.00	4.00
Finance Department	1,338,776	1,863,476	2,010,774	20.51	24.51	25.51
City Attorney	613,247	675,751	708,779	5.62	5.62	5.62
Information Services	912,981	1,143,644	1,161,565	12.00	13.00	13.00
Total	$ 52,331,425	$ 56,978,285	$ 58,847,470	748.90	776.22	775.81

HOW IS THE BUDGET FUNDED?

Property Taxes

General fund, transit, payroll benefit costs, and general liability insurance expenses are supported by property tax dollars. The property tax rate for fiscal year 2026 is $10.06373 per $1,000 of taxable valuation. It is estimated that a total of $29,855,822 will be received from property taxes in FY 2026. This is increase from fiscal year 2025. For FY 2026 there is a 3.90% or $33.38 property tax increase for the City portion of property taxes paid by the average homeowner.

Other Taxes

Other taxes that the City collects include local option sales tax, hotel/motel tax, and tax on agricultural land. In 2026, approximately $12,905,936 will be received in local option sales tax. This decreased 0.17% under FY 2025. Of this amount, 50% is for property tax relief ($6,264,403), 20% is for City facilities maintenance ($2,505,761), and 30% is for special assessment relief ($3,758,642). In 2026 approximately $3,910,460 will be received in hotel/motel tax. By resolution, 50% of this amount is to be used for promotion and encouragement of tourism and convention business and the remaining 50% goes into the General Fund for property tax relief.

Licenses and Permits

Fees from licenses include business, beer, liquor, cigarette, dog, cat, bicycle, housing, and other miscellaneous. Fees from permits include building, electrical, mechanical, plumbing, refuse hauling, excavation, subdivision inspection, swimming pool inspection, animal impoundments, and other miscellaneous. The City estimates $4,477,648 in licenses and permits in FY 2026. Also included are cable TV franchise fees (5%) and utility franchise fees (5% gas & 5% electric). The FY 2026 projection for cable franchise fees is $339,336 and utility franchise fee projection is $6,106,745. The utility franchise fees are all used for property tax relief.

Use of Money and Property

This category includes interest and investment earnings collected, rent received from City owned property, and lease revenue, which is estimated at $22,190,268 in FY 2026. The gaming related leases generate the most revenue. The lease with the Dubuque Racing Association (DRA) includes collection of 1.5% of coin-in (1% prior to 1/1/22), 4.8% of gross revenue from table games, 0.5% of sports wagering, and a distribution of profit from the DRA of 50%. Diamond Jo also pays a parking lease. City Council's policy is to use 100% of the DRA distribution of profit to support the Capital Improvement Budget and the total received from DRA operating and taxes is split 100% for property tax relief and —% for capital projects. Gaming leases are projected to be $7,213,362 in FY 2026. Riverfront leases are expected to generate $4,273,045 in FY 2026.

Intergovernmental Revenue

Intergovernmental revenues are projected to increase 22.46% from FY 2025. The city is estimated to receive $58,245,768 in Federal and State grants, State Road Use Tax Funds, and County Contributions. Prior years included large increases due to American Rescue Plan Act Funds.

Charges for Services

This includes revenue from charges for services for Water, Sewer, Stormwater, Solid Waste, Transit, Parking and Landfill. Rate increases have been incorporated into all utilities (as shown on the "Fact Sheet" under the Budget Overviews tab). Rate increases were necessary due to a combination of operating costs rising, additional capital projects to support additional debt service and to meet revenue bond covenants. Utility charges are projected to be $46,462,310. Other charges for services include copy charges, sales of maps and publications, street, sidewalk, and curb repairs, special Police services, Library services, Recreation programs, etc. Other charges for services are estimated at $6,236,051 in FY 2026.

Special Assessments

Special assessments are an additional tax levied on private property for public improvements that enhance the value of the property. In FY 2026, special assessment revenue is estimated at $117,657.

Miscellaneous Revenue

This category includes internal charges for services, proceeds from bonds, and revenues of a non-recurring nature. Miscellaneous revenues are estimated at $44,584,339 in FY 2026.

RECOMMENDED CAPITAL IMPROVEMENT PLAN

The City of Dubuque's Capital Improvement Plan (CIP) represents the City's five-year plan for capital improvements and totals $351,594,553. Appropriations of funding are made on an annual basis. The capital budget is therefore the first year of the five-year CIP. The approved capital budget for fiscal year 2026 totals $91,803,749.

The recommended CIP reflects the City's comprehensive plan and the goals and priorities established by the City Council. Funding required to meet the capital needs for FY 2026 totals $91.8 million. Approximately 75.89% ($56.8 million) of this will be provided by issuance of new debt, primarily for sewer utility related projects ($18.0 million) and Greater Downtown TIF related projects ($5.3 million). Another funding source representing approximately 21.09% of total sources is operating receipts. Operating receipts come from current year revenues and essentially represent the amount of "cash" or pay as you go financing provided by each enterprise operation.

A major focus of the capital budget and capital improvement plan is the maintenance and refurbishment of existing city facilities. To this end, significant resources are dedicated for these types of projects including, Bee Branch Creek Watershed, Airport, Fire facilities, Civic Center, Grand River Center and Street, Sanitary and Water Improvements.

The following page provides a listing of some of the highlighted projects in the fiscal year 2026 capital budget.

The Capital Budget in the Resident's Guide includes a summary by department of all projects planned through FY 2030.

FY26 RECOMMENDED CAPITAL BUDGET HIGHLIGHTS

Department	Project Title	Total City Investment FY2026-FY2030
Fire	Bunk Room Remodel	$1,175,000
Fire	Outdoor Warning Siren Repair/Replace	$107,060
Fire	Fire Station Expansion	$500,900
Fire	2027 Fire Engine Replacement (1907)	$900,000
Fire	2027 Ambulance Replacement (1914)	$450,000
Fire	2028 Fire Engine Replacement (1905)	$950,000
Fire	Portable Radio Replacements	$838,000
Fire	2030 Fire Engine Replacement (1910)	$1,288,408
Fire	2030 Ambulance Replacement (1915)	$575,000
Parks	Reimagine Comiskey	$1,697,000
Parks	Rustic Point Park Development	$305,000
Parks	South Pointe Park Development	$200,000
Parks	Washington Community Gateway	$99,000
Parks	Second Dog Park Planning	$60,000
Parks	Ash Tree Removal and Tree Replacement	$464,611
Civic Center	Five Flags Building Improvements	$23,454,000
Recreation	Port of Dubuque Flood Wall Dubuque Welcome Sign	$33,000
Conference Center	Roof Restoration	$1,383,000
Conference Center	Public Restroom Remodels	$385,000
Water	Admiral Sheehy Drive Water Main Loop	$686,400
Water	Public Lead Line Water Main Replacement	$45,000
Water	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	$9,600,000
Water	Source Water PFAS Reduction Project	$1,121,199
Water	Water Main Replacement Consent	$1,280,000
Water	Water Meter Replacement Program	$937,000
Water	Water Storage Maintenance Program	$3,000,000
W&RRC	Bar Screen Replacement	$2,500,000
W&RRC	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	$7,035,000
W&RRC	Industrial Controls Upgrade	$1,900,000
Airport	Reconstruct Taxiway A	$18,709,994
Airport	Reconstruct General Aviation Apron	$2,480,000
Airport	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	$1,425,000
Airport	Taxiway D Extension	$2,940,000
Public Works	Asphalt Milling Program	$739,616
Public Works	Curb Ramp Program	$2,900,000
Public Works	Vehicle Fuel Island Rehabilitation	$510,200
Public Works	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement	$1,721,768

Department	Project Title	Total City Investment FY2026-FY2030
Public Works	Solid Waste Collection Vehicles - 3401 & 3405	$220,000
Public Works	Solid Waste Collection Vehicles - 3404 & 3410	$375,000
Public Works	Solid Waste Collection Vehicles -3403 & 3407	$595,000
Public Works	Solid Waste Collection Vehicles 3412 & 3413	$375,000
Public Works	Solid Waste Collection Vehicles 3411 & 54003	$845,000
Public Works	Landfill 3C Project	$4,000,000
Engineering	Stormwater Management Program	$1,000,000
Engineering	Bee Branch Creek Gate & Pump Replacement	$13,696,697
Engineering	Flood Control Maintenance Facility	$3,556,000
Engineering	Sanitary Sewer Lining Program	$1,000,000
Engineering	Sanitary Sewer CCTV Inspection, Cleaning, & Assessment	$1,000,000
Engineering	Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements	$1,500,000
Engineering	Old Mill Road Lift Station & Force Main - Phase 1	$9,694,574
Engineering	Old Mill Road Lift Station & Force Main - Phase 2	$11,968,650
Engineering	Track Line Sanitary Sewer Reconstruction	$5,000,000
Engineering	Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork	$13,927,212
Engineering	Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork	$23,800,000
Engineering	South West Arterial Interchange Sewer Extension	$4,829,838
Engineering	Force Main Stabilization	$1,700,000
Engineering	East - West Corridor Capacity Improvements	$1,085,000
Engineering	7th Street Extension to Pine Street	$2,000,000
Engineering	14th St Overpass	$39,120,000
Engineering	US 20 - Northwest Arterial Intersection Operational and Capacity Improvements	$5,497,000
Engineering	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street	$8,170,000
Engineering	Public Electric Vehicle Chargers	$1,888,760
Engineering	Iowa Amphitheater on Schmitt Island	$9,641,563
Engineering	STREETS Traffic Control Project Phase 1	$250,000
Engineering	STREETS Traffic Control Project Phase 2	$282,350
Engineering	Traffic Signal Network Communications Program	$395,000
Engineering	Fiber Infrastructure Management System	$275,000
Engineering	Federal Building Renovation	$7,893,225
Economic Development	Greater Downtown Housing Creation Grant Program	$3,750,000
Economic Development	Workforce Development	$1,857,500

Department	Project Title	Total City Investment FY2026-FY2030
Economic Development	Downtown Rehab Grant Program	$1,000,000
Economic Development	Central Avenue Housing Forgivable Loan	$750,000
Transportation	Transit Vehicle Replacement	$3,152,568
Transportation	Smart Parking System	$780,000
Transportation	Parking Ramp Major Maintenance Repairs	$7,198,400
Housing	Assistance for Homeownership	$1,356,151
Housing	Washington Neighborhood Home Purchase Program	$1,269,896
Housing	Homeowner Rehabilitation Program	$1,325,000
Housing	Lead and Healthy Homes Grant	$6,000,000
Housing	Healthy Homes Production Grant	$2,000,000
Planning	Historic Preservation Technical Assistance Program	$80,000
Communications Office	Aerial Orthophotography	$252,000
City Manager's Office	Community Green House Gas Inventory and Climate Action Planning	$100,000
Information Technology	City-Wide Computer and Printer Replacements - General Gov	$3,323,473
Information Technology	City-Wide Computer and Printer Replacements- Business	$643,000

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COMMUNITY INFORMATION

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THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque All-America City NATIONAL CIVIC LEAGUE 2007 • 2012 2013 • 2017

Dubuque is Iowa's oldest city and is among the oldest settlements west of the Mississippi River. The first permanent settler to the area was French-Canadian fur trader Julien Dubuque. When he arrived in 1785, the Mesquakie (Fox) Indians occupied the region which included an abundant amount of lead mines. On June 1, 1833, the land was opened for settlement by the United States government under the Black Hawk Purchase Treaty and came to be known as the city of Dubuque.

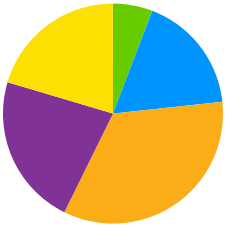
Dubuque has long been a historical and cultural center with its numerous historic sites, architectural Historic Districts with well-preserved buildings and homes, a revitalized main street, history and art museums, live theaters, ballet troupes, a symphony, three private colleges, two seminaries, a Bible college, libraries and a local history research center, recreational and sports venues, beautiful parks, a state park and nature interpretive center, miles of hiking and biking trails and the great Mississippi River.

Recent recognitions include being named an Iowa Thriving Community for using innovative solutions to enhance housing offerings to residents of all income levels, one of the 100 Best Communities for Young People, the Most Livable Small City in the US, an Iowa Great Place, an All-America City five times between 2007 and 2019, and a LEED- Certified City (Leadership in Energy and Environmental Design). Dubuque scored 100 out of 100 on the 2021 Municipal Equality Index, issued by the Human Rights Campaign (HRC), based on the inclusiveness of its laws, policies, and services for lesbian, gay, bisexual, transgender, and queer (LGBTQ) residents. Dubuque was named the 2024 Iowa Community of Character by the Robert D. and Billie Ray Center at Drake University as part of its annual Iowa Character Awards, which annually recognize Iowa individuals, organizations, and communities which demonstrate the six pillars of CHARACTER COUNTS®: trustworthiness, respect, responsibility, fairness, caring, and good citizenship.Dubuque is truly a "Masterpiece on the Mississippi."

ACCORDING TO THE 2023 AMERICAN COMMUNITY SURVEY (ACS), THE CITY OF DUBUQUE'S DEMOGRAPHICS INCLUDE THE FOLLOWING:

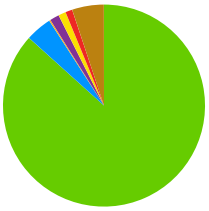
AGE

- Under 5 Years 5.8%
- 5-19 Years 17.5%
- 20-44 Years 34%
- 45-64 Years 22.3%
- 65 years and better 20.4%



RACE

- White or Caucasian 86.6%
- Black or African American 4.2%
- American Indian and Alaska Native 0.2%
- Asian 1.5%
- Hawaiian & Other Pacific Islander 1.2%
- Some Other Race 1.1%
- Two or More Races 5.1%



POPULATION

Total Population: 59,271
- Female Population: 51.1%
- Male Population: 48.9%

Average Household Size: 2.15
- Family Households: 59.1%
- Non-Family Households: 40.9%

Average Family Size: 2.85
Median Age: 38.3 years

HOUSING

Total Housing Units: 27,629
- Housing Occupancy: 93.4%
- Owner-Occupied: 64.8%
- Renter-Occupied: 35.2%

INCOME

- Median Household Income: $64,985
- Median Family Income: $86,224
- Families below poverty: 6.9%
- Individuals below poverty: 12.2%

DUBUQUE'S LOCATION

Situated at the intersection of Iowa, Illinois, and Wisconsin, the community of Dubuque, Iowa, stands among the Mississippi River bluffs as a metropolitan service area for seven surrounding counties.

Dubuque is connected by four-lane highways to Davenport, Des Moines, Madison and Minneapolis. The majority of the way to Chicago is also four-lane highway. Dubuque is centrally located amongst several major metropolitan areas.

The Dubuque Regional Airport serves both business and leisure travelers with service through Envoy (formerly American Eagle) between Dubuque and Chicago's O'Hare International Airport. Private and corporate jets also make use of the great central location of the airport as well.

Land Area: 32.0 square miles
Riverfront shoreline: 8.8 miles

Current Land Use

A review of existing land use within the Dubuque city limits (as of 2017) shows a balance of development among commercial, industrial, and institutional uses. (See Figure 9-2)

- Residential uses, separated as single-family and multi-family categories when combined are 5,355 acres, or 31% of Dubuque's total land area.
- Large swaths of agricultural land, particularly in the western portion of Dubuque, total 3,529 acres. Many of these agricultural properties were annexed into the city with the intent of being developed for another use in the future.
- An Existing Land Use Map can be found in Figure 9.1.

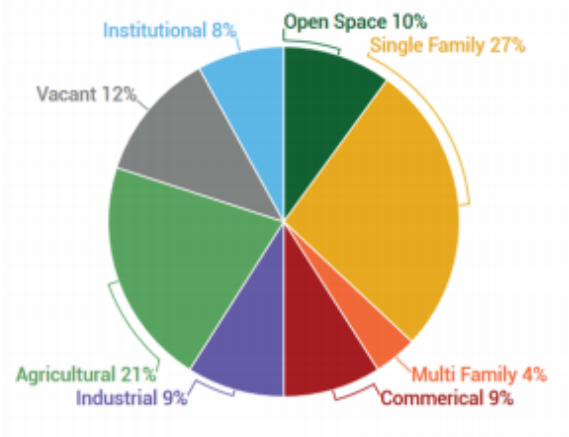
Current Zoning

Existing land use and current zoning are similar, but not the same. Within the city limits of Dubuque, land is 100% zoned -- including vacant land. Most land is zoned for its current use, but not always.

- Using the same broad categories examined for existing land use, the most prevalent zoning is 8,105 acres (48%) of single-family residential (which includes the small amount of two-family residential).
- The rest of the current zoning in Dubuque is divided about equally among agricultural with 3,067 acres (18%), commercial at 2,629 acres (15%), and industrial with 2,253 acres (13%). Multi-family zoning encompasses only 636 acres (4%) and institutional only 314 acres (2%).
- A breakdown of current zoning is shown in Figure 9.3. A current zoning map can be found in the Appendix.

FIGURE 9.2

Current Land Use in Acres



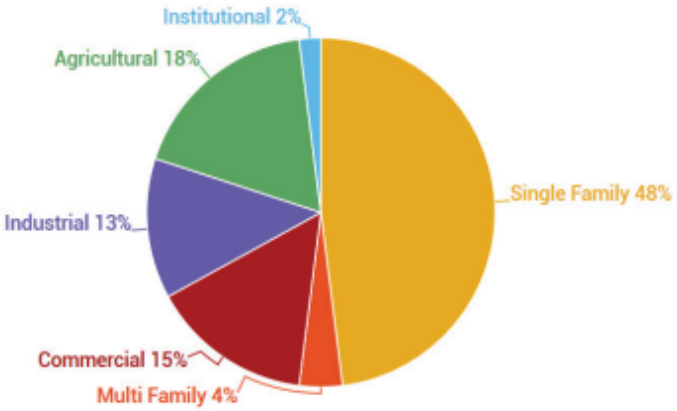
10% Open Space (1,777 Acres)
9% Industrial (1,438 Acres)
27% Single Family (4,661 Acres)
21% Agricultural (3,529 Acres)
4% Multi Family (694 Acres)
8% Institutional (1,286 Acres)
9% Commercial (1,507 Acres)
12% Vacant (2,110 Acres)

Total Acres: 17,003

(Note: Total Acres excludes roads and river.)

FIGURE 9.3

Current Zoning in Acres



18% Agricultural (3,067 Acres)
15% Commercial (2,629 Acres)
48% Single Family (8,105Acres)
13% Industrial (2,253 Acres)
4% Multi Family (636 Acres)
2% Institutional (314 Acres)

Total Acres: 17,003

(Note: Total Acres excludes roads and river.)

SERVICES PROVIDED BY THE CITY OF DUBUQUE

Airport
Ambulance & EMS
Animal Control
Arts & Culture
Building Permits
Campground
Civic Center
Conference Center
Community Development
Economic Development
Emergency Communications/911
Emergency Notifications
Fire/Rescue
Golf Course
Health Services
Historic Preservation
Housing
Human Rights
Library
Licenses & Permits
Marina
Parking
Parks
Planning & Zoning
Police
Recreation
Sanitary Sewer
Sidewalks
Snow & Ice Control
Street Maintenance
Stormwater Management
Transit
Trash & Recycling
Utility Billing
Water
Wastewater

RECREATION OPPORTUNITIES

55 parks with 1,247 acres
31 park shelters
15 tennis courts
9 pickle ball courts
6 combination volleyball/pickle ball courts
22 restroom buildings
4 accessible fishing piers
3 skate parks
1 pet park
288 units of play equipment
1 disc golf course
1 in-line hockey rink
10 softball fields
1 all-inclusive baseball field
1 baseball field
4,500 street trees
56 miles of on/off street trails
1,000 picnic tables
7 basketball courts
8 half basketball courts
2 amphitheaters
17 horseshoe pits
1 splash pad

CULTURAL AMENITIES

In Dubuque there are over 45 non-profit arts and cultural organizations that provide year-round cultural programming in Dubuque and the surrounding area. Dubuque is home to a world-class Symphony Orchestra and Arboretum, two Smithsonian Affiliates - the Dubuque Museum of Art and the National Mississippi River Museum and Aquarium, the Julien Dubuque International Film Festival (JDIFF), multiple community theater groups including Grand Opera House, Bell Tower, Rising Star and Fly By Night. There are on average over 125 special events throughout the year from community festivals to outdoor music venues to parades and neighborhood events.

WORKFORCE

Today there are over 12,000 employees working in downtown Dubuque. Dubuque leads the State in downtown rehabilitation and development with over $896 million of public and private investment since 1985.

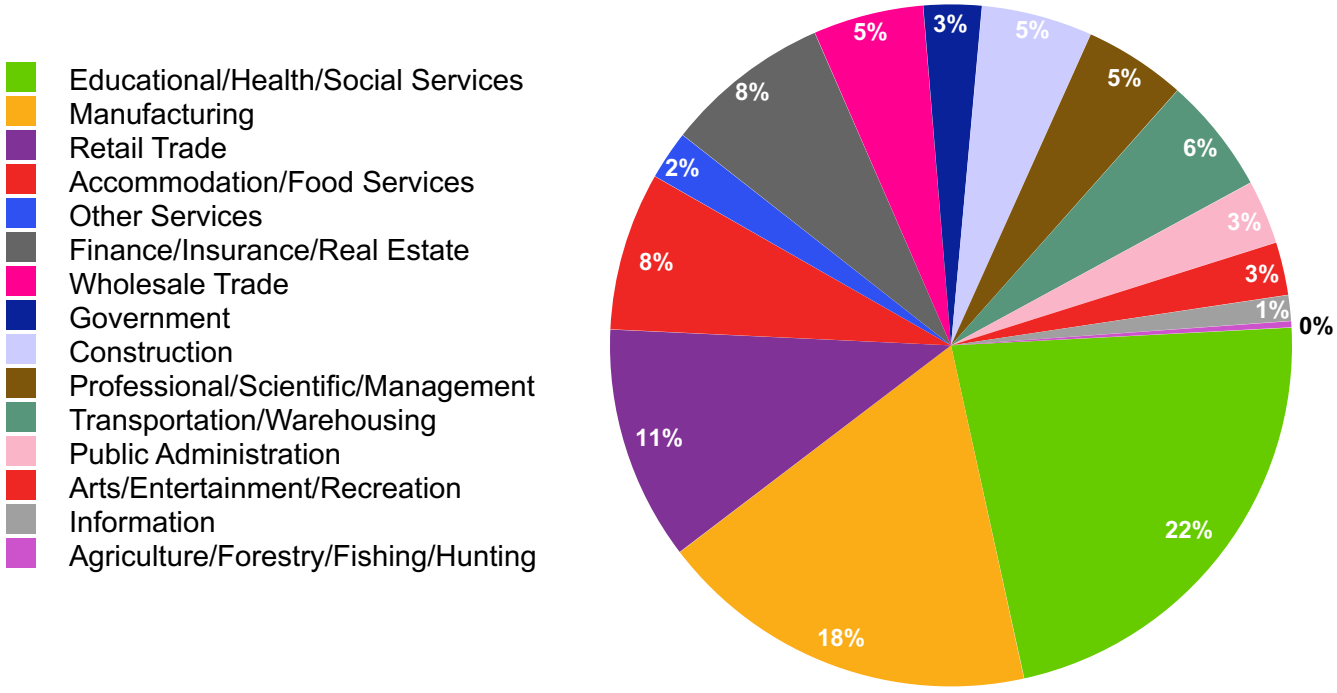
According to the latest data from Iowa Workforce Development (December 2024), Dubuque's employment is at 60,100. Dubuque County's unemployment rate for December 2024 was 3.4% while Iowa's rate was 3.3% and the nation's was 4.1%.

The top ten employers in the area employ less than 21% of the total workforce. Peninsula Gaming Co. LLC, the greatest revenue source among all taxpayers, contributes approximately 2% of the City's taxable valuation.

TOP EMPLOYERS	
Employer	**Employees**
John Deere*	2,600
Dubuque Community School	1,957
MercyOne Medical Center	1,410
Medical Associates	1,061
Unity Point Health-Finley Hospital	975
Andersen Windows	750
City of Dubuque	737
Sedgwick	725
Cottingham & Butler	715
Dubuque Bank and Trust	600
Source: Greater Dubuque Development Corporation. *Located just outside the City limits.	

MAJOR TAXPAYERS (In Thousands of Dollars)	
Taxpayer	**Taxable Valuation**
Peninsula Gaming Co. LLC	$ 57,487
Kennedy Mall Inc.	$ 30,088
Progressive Processing LLC	$ 22,852
MAR Holdings LLC	$ 20,336
KMDE LLC	$ 16,887
Walter Development LLC	$ 13,348
Nordstrom, Inc.	$ 13,320
MGI Leasing Inc.	$ 12,547
MRE Propco LP	$ 11,457
Source: Dubuque County Iowa Auditor's Office	

EMPLOYMENT BY INDUSTRY



City of Dubuque Mayor and City Council Non-profit & Partner Board Representation

As elected officials, the Mayor and City Council serve as a City Council Representative on a number of local, not-for-profit and partner organizations. Appointments are made at the request of the organization or are included in the organization's Bylaws or Articles of Incorporation. These appointments are affirmed every year by the City Council at an official meeting.

Dubuque County Conference Board
Convention & Visitor's Bureau Board of Directors
Convention and Visitors Bureau Advisory Committee
Convention and Visitors Bureau Sister City Committee
County Resource Enhancement and Protection Act (REAP) Committee
Dubuque County Early Childhood Board
Dubuque County Emergency Management Council
Dubuque Initiatives
Dubuque Main Street
Dubuque Metropolitan Area Solid Waste Agency
Dubuque Metropolitan Area Transportation System (DMATS)
Dubuque Racing Association
Four Mounds Foundation
Friends of the Mines of Spain Advisory Board
Greater Dubuque Development Corporation (GDDC)
Pre-Disaster Mitigation Plan Committee (PDMP)
River Valley Initiative Foundation Board of Directors

City of Dubuque
Boards and Commissions

Individuals serving on Boards and Commissions play an important role in advising the City Council on matters of interest to our community and its future. The City Clerk's Office accepts applications for any Board or Commission at any time, and the application stays active for one year from the date of receipt in the Clerk's Office. Applicants must be a resident of the City of Dubuque. Some boards and commissions may require compliance with the State of Iowa Gender Balance Law.

Airport Commission

Airport Zoning Board of Adjustment

Airport Zoning Commission

Arts and Cultural Affairs Advisory Comm.

Board of Library Trustees

Building Code Advisory and Appeal Board

Cable Television Commission

Catfish Creek Watershed Management Authority

Civic Center Commission

Civil Service Commission

Community Development Advisory Comm.

Equity and Human Rights Commission

Historic Preservation Commission

Housing Appeals and Mediation Board

Housing Commission

Housing Trust Fund Advisory Committee

Investment and Cash Management Oversight Advisory Committee

Long Range Planning Advisory Commission

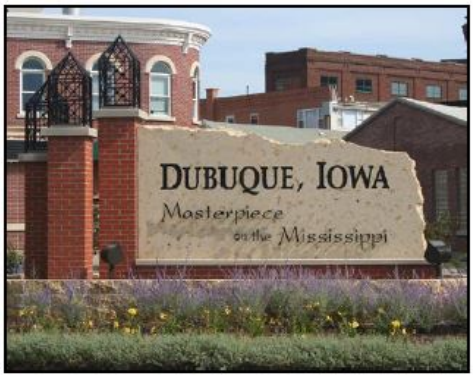
Parks and Recreation Advisory Commission

Resilient Community Advisory Commission

Transit Advisory Board

Zoning Advisory Commission

Zoning Board of Adjustment



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BUDGET OVERVIEWS

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LOOKING AHEAD

Over the course of three sessions in August, City Council members affirmed the 15-year vision statement and mission statement and identified eight five-year goals for the city.

They also identified top and high priorities for a 2024-2026 policy agenda as well as in-progress projects and capital projects for 2024-2026.

POLICY AGENDA

Policy agenda items are issues that need direction or a policy decision by the City Council, or need a major funding decision by the City Council, or issues that need City Council leadership in the community or with other governmental bodies. The policy agenda is divided into top priorities and high priorities.

2024 - 2026 Top Priorities *(in alphabetical order)*

- Air Service Future Strategy and Action Plan: Major Airline Hub Connections
- Central Avenue Revitalization Plan Implementation
- Construction of 14th Street Railroad Overpass and 16th Street Corridor Complete Streets Improvements: RAISE Grant and Matching Funds
- Police Department Staffing and Hiring
- Street Maintenance/Rehabilitation Program

2024 - 2026 High Priorities *(in alphabetical order)*

- Catfish Creek Sanitary Sewer Project: Old Mill Road Lift Station Project
- Chaplain Schmitt Island Development
- City Workforce Retention and Attraction
- Comprehensive Study of Fire Station Locations and Staffing
- Parks Maintenance/Refresh Action Plan

BRAD M. CAVANAGH MAYOR | **RIC W. JONES** AT-LARGE | **DAVID T. RESNICK** AT-LARGE | **SUSAN R. FARBER** 1ST WARD | **LAURA J. ROUSSELL** 2ND WARD | **DANNY C. SPRANK** 3RD WARD | **KATY A. WETHAL** 4TH WARD

VISION STATEMENT

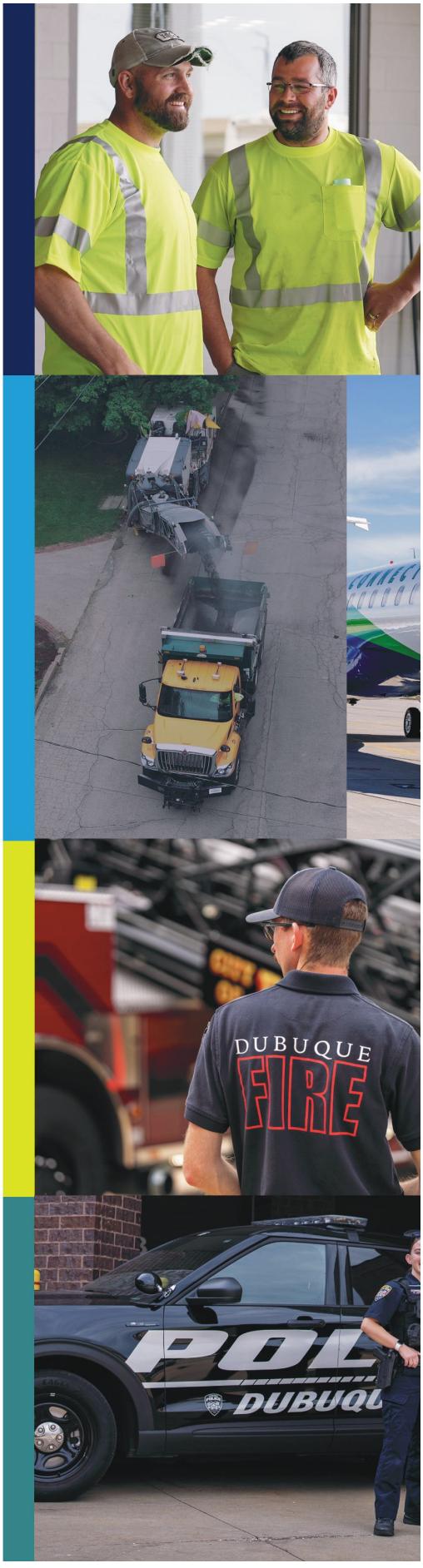
Dubuque 2039 is a sustainable and resilient city and an inclusive and equitable community where ALL are welcome. Dubuque 2039 has preserved our Masterpiece on the Mississippi, has a strong diverse economy and expanding connectivity. Our residents experience healthy living and active lifestyle; have a choice of quality, livable neighborhoods; and have an abundance of fun things to do; and are engaged in the community.

MISSION STATEMENT

Dubuque city government is progressive and financially sound with residents receiving value for their tax dollars and achieving goals through partnerships. Dubuque city government's mission is to deliver excellent municipal services that support urban living; contribute to an equitable, sustainable city; plan for the community's future; and facilitate access to critical human services.

FIVE-YEAR GOALS: 2024 - 2026

- **Vibrant Community:**
  Healthy and Safe
- **Financially Responsible, High-Performance City Organization:**
  Sustainable, Equitable, and Effective Service Delivery
- **Robust Local Economy:**
  Diverse Businesses and Jobs with Economic Prosperity
- **Livable Neighborhoods and Housing:**
  Great Place to Live
- **Sustainable Environment:**
  Preserving and Enhancing Natural Resources
- **Connected Community:**
  Equitable Transportation, Technology Infrastructure, and Mobility
- **Diverse Arts, Culture, Parks, and Recreation Experiences and Activities**
- **Partnership for a Better Dubuque:**
  Building Our Community that is Viable, Livable, and Equitable



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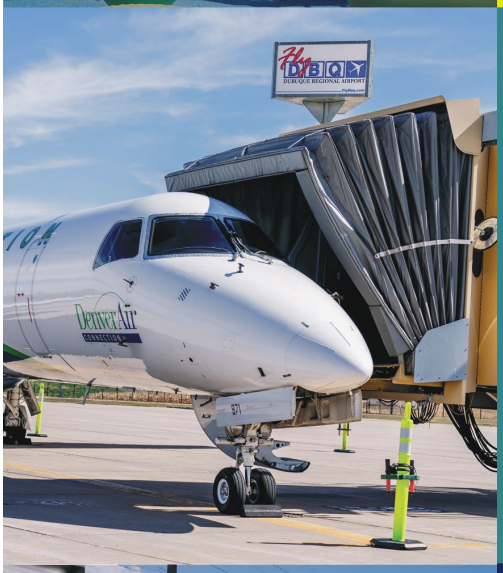
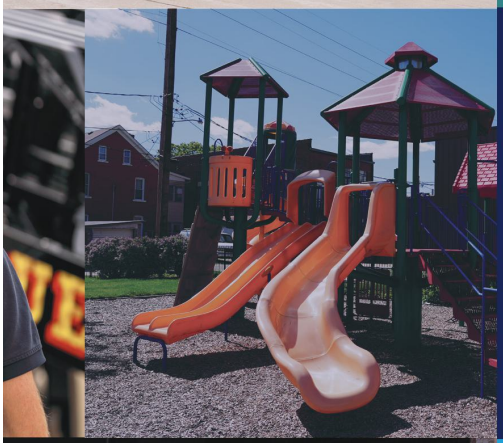




MANAGEMENT IN PROGRESS & MAJOR PROJECTS

Under each City Council goal are items listed as **Management in Progress** and **Major Projects**. These are items and projects that are underway and budgeted. Staff is implementing and providing updates to City Council.

Vibrant Community

Management in Progress

- 911 Center Prepared Live Software: Funding
- 911 Center Relocation, Technology, and Staffing
- Animal Control Ordinance Update: Adoption
- Diversity, Equity, Inclusion, and Belonging: City & Department Action Plans
- Equitable Fines and Fees Reform Pilot Program Implementation
- Fire Department Community Risk Reduction Strategic Plan
- Fire Equipment Acquisition: Two Ambulances and Fire Boat
- Fire Protective Gear Replacement: Funding and Acquisition
- Law Enforcement Mental Health and Wellness Check-Ins
- License Plate Reader Cameras: Implementation
- Opioid Settlement Planning and Response in Partnership with Dubuque County
- Pet Licensing Systems Implementation
- Public Health Preparedness Emergency Response Plan Update
- Public Safety Radios Upgrade
- Public Safety Workforce Diversification
- School Resource Office Program Expansion: Report
- Traffic and Security Cameras Deployment
- Veterinarian Services Contract with Animal Control

Major Projects

- Fire Headquarters Bunk Room Remodel, HVAC, and Fire Administration Office Update
- Fire Training Center Burn Tower Improvement Project

Financially Responsible, High-Performance City

Management in Progress

- Adopt-A-Spot/Volunteer Management GIS Application
- City Bond Rating: Updated Credit Rating
- City Legislative Advocacy Agenda and Action Plan 2025
- City Organization Safety Program: Review, Update, and Training
- Commercial Banking Services: Implementation
- Citizen Response Management System Replacement: Implementation
- Cyber Security Enhancements: Training and Tool
- Data Governance: Direction and Funding
- Debt and Investment Management Software: RFP and Installation
- Enterprise Asset Management System and Work Order System: Funding & RFQ
- Enterprise Resource Planning Software Implementation
- Future City Employee Career Development Program(s): Report
- Human Resource Information System: Implementation
- Leisure Services Director Replacement
- Organizational Culture Continuous Improvement
- Review of City Departments: Services and Staffing

Major Projects

- City Data Center Project– Phase 1: Completion
- City Facilities Integrated Access Control Project
- City Hall and City Hall Annex Renovations: Design
- Federal Building HVAC System Condition Assessment and Long-term Replacement Plan: Completion
- Federal Building Upgrade Project: Completion
- Multicultural Family Center Project: Completion

Robust Local Economy

Management in Progress

- Business Incentives Policy: Review and Refine
- Comprehensive Hotel Incentive Policy and Strategy
- Field of Dreams: Next Steps for City
- Flexsteel Site Redevelopment: Pump Agreement
- Grand Harbor Hotel
- Minority- and/or Women-Owned Business Enterprise Procurement Policy: Revision and Public Awareness Report
- Port of Dubuque New Hotel Development
- Poverty Reduction Plan: Update Report

Major Projects

- Dubuque Brewing & Malting Building Project: Deconstruction Completion and Site Remediation Enforcement Action
- River Boat Docking Project: Environmental Study and Temporary Dock Installation

Livable Neighborhoods and Housing

Management in Progress

- Code Compliance/Enforcement Enhancements
- Housing Opportunity Through Modernization Act Implementation for Housing Choice Voucher Program
- National Standards for the Physical Inspection of Real Estate Implementation from Housing Quality Standards for Housing Choice Voucher Program
- Neighborhood Associations Development
- New Housing Development Support: Report
- Permitting and Inspection Software Implementation
- Terminus for all Permits, Data Governance, and Storage
- Unified Development Code: Completion

Sustainable Environment

Management in Progress

- Air Quality EPA Path Forward: Update Reports
- Annual Water Quality (Consumer Confidence) Report
- Electric Bus Implementation: Acquisition
- Emerald Ash Borer: Funding for Planting, Stump Removal, and Sidewalk Replacement
- Expand Testing Capability of Water & Resource Recovery Center State-Certified Lab
- Fats, Oils, and Grease Program: Software Update
- Pollinator Habitat in Park System: Completion
- Sewer System Infrastructure Asset Master Plan: Analysis and Update Report
- Branching Out Dubuque Tree Planting Program
- Water Distribution and Treatment System Master Plan
- Water & Resource Recovery Center HVAC System Improvements
- Water & Resource Recovery Center Odor Abatement

Major Projects

- 42-inch Sanitary Sewer Force Main Stabilization Project
- Advancing New Deep Water Well No. 11
- Auburn and Custer Street Reconstruction Project
- Bee Branch Stormwater Pumping Station Project
- Cedar and Terminal St. Lift Station and Force Main Project
- City-Wide Fiber Project: Water Department Pump Stations, Tanks, and Towers
- Creek Crossing Restoration Project
- Deep Water Well No. 7 Rehabilitation
- Edval Ln. to N. English Mill Rd. Water and Sewer Main Extension
- Granger Creek Lift Station Improvements
- Green Alley Projects:
  - 15th St. to 17th St. between Iowa St. and Central Ave.
  - 17th St. to 18th St. between Central Ave. and White St.
- Grove Terrace Sanitary Sewer Reconstruction
- High-Strength Waste Receiving and Storage Project
- Lead Water Service Line Replacement Pilot Program
- Old Mill Rd. Lift Station and Force Main Project
- Supervisory Control and Data Acquisition Overhaul: Water
- Tamarack Park/HWY 61 Water and Sewer Main Extension
- Twin Ridge Sanitary Sewer Extension and Lagoon Abandonment

Connected Community

Management in Progress

- Community Broadband Project Fiber-to-the-Home: Phase 2
- Jule Services Study Planning Grant Completion
- Parking System and Technology Master Plan
- Smart Parking and Mobility Study: Parking Implementation
- Smart Traffic Routing with Efficient and Effective Traffic Signals (STREETS) Program: Phase 1
- Central Ave. and White St. Corridor Short-Term Action: Report

Major Projects

- 2024 Pavement Marking Project: Completion
- Bee Branch Trail - Phase 1 Project: Completion
- Camera Connections to Additional City Locations Project: Completion
- Connection to Data Center Project: Phase 2 Completion
- East-West Corridor/Roundabout Policy/Projects: Preliminary Design
- General Aviation Apron Reconstruction Project: Construction
- Heeb St. Reconstruction Project: South of Kaufmann Ave.
- US 20 and Northwest Arterial Intersection Project
- Relocation of Fiber Optics on US 20 Catfish Creek Bridge
- Schmitt Island Community Project Trail Grant
- Southwest Arterial Intelligent Transportation Systems Project: Completion
- Taxiway Alpha Construction Project – Phase 2: Completion
- Wildwood Dr. Bridge Replacement: Design

Diverse Arts, Culture, Parks, & Recreation Experiences & Activities

Management in Progress

- Arts and Culture Master Plan: Report and Engagement Strategy
- Chaplain Schmitt Island Amphitheater Construction
- Comiskey Park Phase 2 Construction
- Comprehensive Parks Master Plan
- Culture Definition in Community Programming: Report
- Eagle Point Park Enhancements/Reinvestment
- Five Flags Civic Center Management Selection
- Five Flags Facility Project: Update Report
- Historic Millwork District Park: Plan Adoption
- Multicultural Family Center Cultural Experiences and Programming: Report

Major Projects

- Eagle Valley Neighborhood Park: Completion
- English Ridge Neighborhood Park: Completion
- ImOn Ice Arena Dehumidification, HVAC, and Generator Project
- Jackson Park Restrooms and Amenities: Design
- Westbrook Neighborhood Park: Completion

Partnership for a Better Dubuque

Management in Progress

- City Life in Marshallese or Other Languages: Implementation
- Community Impact Department: Mission and Vision
- Equitable Fines and Fees Work Plan
- Succession Plan for Intergovernmental Relations Position

COUN006-102824

LINKING LONG- AND SHORT-TERM GOALS

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity	Small Business Grant Administration	Economic Development
	Catfish Creek Sewershed Interceptor Sewer Improvements- South Fork	Engineering
	Catfish Creek Sewershed Interceptor Sewer Improvements- Middle Fork	Engineering
	South West Arterial Interchange Sewer Extension	Engineering
	South Port Redevelopment	Engineering
	Emergency Preemption Expansion & Upgrades	Engineering
	Catfish Creek Sewershed Interceptor Sewer Improvements- South Fork	Engineering
	Catfish Creek Sewershed Interceptor Sewer Improvements- Middle Fork	Engineering
	South West Arterial Interchange Sewer Extension	Engineering
	South Port Redevelopment	Engineering
	Emergency Preemption Expansion & Upgrades	Engineering
	West End Annexation Phase II	Water
	West 32nd Development	Water
	North Cascade Road (from Edval Lane to Southwest Arterial) 3rd Pressure Zone	Water
	Third Pressure Zone Connection (Tanzanite Drive to Olympic Heights)	Water
	8th Street 20” Transmission Water Main Connection (Jackson to Central)	Water
	Admiral Sheehy Drive Water Main Loop	Water
	Cla-Val Link2Valves Maintenance Program for Water Distributions Specialty Valves	Water
	Green Alley Water Main Improvements	Water
	Greyhound Park Rd Water Main Loop	Water
	Highway 20/Dodge St Water Main Relocation-Devon Drive to Concord St	Water
	Leak Detection Correlator Replacement	Water
	Maintenance of Public Water Mains During Stone Retaining Wall Repair	Water
	SCADA & Communications Infrastructure Improvements	Water
	South Algona 12” Water Main Replacement	Water
	Deere X738	Water
	Water Main Relocation for Sanitary Sewer Manhole	Water
	Water Main Replacement Consent	Water
	Water Main Replacement - Streets	Water
	Water Main Upgrades during Street General Repairs	Water

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity	Water Storage Maintenance Program	Water
	Vehicle 4911 Tandem Dump Truck Replacement	Water

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Vibrant Community: Healthy and Safe	Fire Station Expansion/Relocation	Fire
	2027 Fire Engine Replacement	Fire
	2027 Ambulance Replacement	Fire
	Outdoor Warning Siren Repair/Replace	Fire
	Portable Radio Replacements	Fire
	Elevator at Fire Headquarters	Fire
	2030 Fire Engine Replacement	Fire
	2030 Ambulance Replacement	Fire
	Downtown ADA Assistance	Housing
	Lead and Healthy Homes Grant	Housing
	Fire Hydrant Stock	Water
	Vehicle 4901 Replacement	Water
	Vehicle 4904 Replacement	Water
	Vehicle 4907 Replacement	Water
	Vehicle 4908 Replacement	Water
	Street Camera Installation	Engineering
	Federal Building Renovation	Engineering
	Bus Stop Improvements	Transportation

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	Greater Downtown Housing Creation Grant Program	Economic Development
	Downtown Rehab Grant Program	Economic Development
	Central Avenue Housing Forgivable Loan	Economic Development
	Central Avenue Alley Lighting Program	Economic Development
	Drain Tile Program	Engineering
	Trygg Storm Sewer Extension Project	Engineering
	Carter Road and Westmore Storm Sewer Extension	Engineering
	Levi & Sullivan Intersection Storm Sewer Extension	Engineering
	General Sanitary Sewer Replacement	Engineering
	Sanitary Sewer Lining Program	Engineering
	Sanitary Sewer CCTV Inspection, Cleaning, & Assessment	Engineering
	Manhole Replacement / Rehabilitation Program (Consent Decree)	Engineering
	Outfall Manhole Reconstruction	Engineering

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements	Engineering
	Old Mill Lift Station & Force Main- Phase 1	Engineering
	Old Mill Lift Station & Force Main- Phase 2	Engineering
	Track Line Sanitary Sewer Reconstruction	Engineering
	Brunskill Road Collector Sewer Reconstruction	Engineering
	Kerper Boulevard Lift Station Replacement	Engineering
	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th-22nd Street	Engineering
	Decorative Concrete Maintenance Program	Engineering
	Stone Retaining Walls	Engineering
	Villa Street Retaining Wall Reconstruction	Engineering
	Parking Lot Materials at Union at Marina Project	Engineering
	Street Light Replacement and New Installation	Engineering
	Grandview Street Light Replacement	Engineering
	Iowa St Streetlight Replacement Project	Engineering
	Downtown Bike Lockers	Engineering
	Bunk Room Remodel	Fire
	Fire Station 6 Roof Replacement	Fire
	Historic Preservation Revolving Loan Fund	Housing
	Assistance for Homeownership	Housing
	Washington Neighborhood Home Purchase Program	Housing
	Homeowner Rehabilitation Program	Housing
	Healthy Homes Production Grant	Housing
	Municipal Parking Lot Maintenance	Parking
	Port of Dubuque Ramp-Major Maintenance	Parking
	Parking Ramp Major Maintenance Repairs	Parking
	Industrial Center Native Plantings	Parks
	Washington Community Gateway	Parks
	Historic Preservation Technical Assistance Program	Planning
	Street Sign and Post Replacement	Public Works
	Combination Jet/Vac Sewer Maintenance Truck Replacement	Public Works
	Port of Dubuque Flood Wall Dubuque Welcome Sign	Recreation
	HVAC Replacement	W&RCC
	Lift Station SCADA Upgrades	W&RRC
	Bar Screen Replacement	W&RRC
	RAS and Scum Pump Replacement	W&RRC
	Plant Nutrient Reduction Improvements and BOD/ Flow Capacity Improvements	W&RRC
	Industrial Controls Upgrade	W&RRC
	Uninterruptible Power Supply (UPS) Replacement	W&RRC

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Livable Neighborhoods and Housing: A Great Place to Live	UV System Cable & Harness Replacement	W&RRC
	Biogas Chiller Replacement	W&RRC
	WRRC Odor Monitoring System	W&RRC
	Water Treatment Plant and Pump Station Pipe Rehabilitation	Water

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery	Aerial Orthophotography and LiDAR	Communications Office
	Enterprise Asset Management System Software-Sanitary	Engineering
	Inflow and Infiltration Inspection Vehicle Replacement	Engineering
	Enterprise Asset Management System Software-Stormwater	Engineering
	Stormwater Management Program	Engineering
	Enterprise Asset Management System Software-Roadways	Engineering
	Enterprise Asset Management System Software-Fiber	Engineering
	2028 Fire Engine Replacement	Fire
	City-Wide Computer and Printer Replacements- Business	Information Technology
	City-Wide Computer and Printer Replacements - General Gov	Information Technology
	Network Switch Replacement	Information Technology
	Smart Parking System	Parking
	Replacement Unit	Public Works
	Wheel Loader Purchase	Public Works
	Vehicle Fuel Island Rehabilitation	Public Works
	Paver Replacement	Public Works
	Aerial Bucket Truck Replacement	Public Works
	Municipal Services Center Roof Replacement	Public Works
	Landfill Half Ton Truck Replacement	Public Works
	Landfill Minivan Replacement	Public Works
	Landfill UTV Replacement	Public Works
	Landfill Forklift Replacement	Public Works
	Landfill Website Redesign Project	Public Works
	Landfill Alternative Energy Project	Public Works
	Landfill Plan Updates Project	Public Works
	Landfill Mechanical Service Truck Replacement	Public Works
	Landfill Dozer Replacement Project	Public Works
	Landfill 3453 Dozer Rebuild	Public Works
	Landfill 3456 Dozer Rebuild Project	Public Works
	Landfill Compactor Rebuild 3471	Public Works
	Landfill Portable Litter Fencing	Public Works
	Landfill Rolloff Container-Glass	Public Works

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery	Landfill Tarpomatic Replacement	Public Works
	Landfill Gas System Air Compressor	Public Works
	Landfill Title V (Emission) Permit Renewal	Public Works
	Landfill Wheel Loader Replacement	Public Works
	Solid Waste Collection Vehicles-3401 & 3405	Public Works
	Solid Waste Collection Vehicles-3404 & 3410	Public Works
	Solid Waste Collection Vehicles-3403 & 3407	Public Works
	Solid Waste Collection Vehicles-3412 & 3413	Public Works
	Solid Waste Collection Vehicles-3411 & 54003	Public Works
	Landfill Cell 9 Abutment Phase 2	Public Works
	Landfill 3C Project	Public Works
	Landfill Shop Renovation	Public Works
	Landfill Batwing Replacement Project	Public Works
	Landfill Permit Renewal Project	Public Works
	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement	Public Works
	44,000 GVW Dump Truck Replacement	Public Works
	Electronic Hydraulic Shop Press	W&RRC
	Water Meter Replacement Program	Water
	Water Treatment Plant Condition Assessment and Master Plan	Water
	Enterprise Asset Management System	Water
	the Sidewalk Program	Water
	Municipal Services Center Roof Mounted HVAC Replacement	Water
	Municipal Services Center Roof Replacement	Water
	Generators-Park Hill & Mt. Carmel	Water

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Partnership for a Better Dubuque: Building Our Community that is Viable, Livable and Equitable		
	Water Treatment Plant Third Floor Conference Room	Water

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Sustainable Environment: Preserving and Enhancing Natural Resources	Ash Tree Removal and Replacement	Parks
	Public Lead Line Water Main Replacement	Water
	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	Water
	Source Water PFAS Reduction Project	Water
	Water Treatment Boiler Replacements	Water
	Water Treatment Plant Roof Replacement	Water
	Wells, Well Field & Well Transmission Piping Repair and Rehabilitation Program	Water
	Vehicle Replacements	W&RRC
	Floodwall Post-Flood Repair Program	Public Works
	Electric Vehicle Charging Infrastructure Located at the Municipal Services Center	Public Works
	Landfill Gas Field Well Leachate Pump	Public Works
	Landfill Sewer Line Extension	Public Works
	Landfill Waste Minimization Grant Project	Public Works
	Landfill EMS Grant Matching Funds	Public Works
	Landfill Organics Management Project	Public Works
	Storm Sewer General Replacements	Engineering
	Catch Basin Reconstruction	Engineering
	Stormwater Infiltration & Inflow Elimination Program	Engineering
	Stormwater Sewer Improvements/Extensions	Engineering
	Stormwater Sewer Outlet Repairs	Engineering
	Bee Branch Creek Gate & Pump Replacement	Engineering
	Flood Control Maintenance Facility	Engineering
	North End Storm Sewer Improvements	Engineering
	Windsor Storm Extension (Buena Vista to Strauss)	Engineering
	NW Arterial Detention Basin Improvements	Engineering
	Embassy West Storm Sewer Improvements	Engineering
	Loras & Locust Intersection Reconstruction (Storm Sewer)	Engineering
	Pennsylvania Culvert Replacement	Engineering
	Tanglewood Court Outfall Stabilization	Engineering
	Force Main Stabilization	Engineering
	Green Alleys - Non Bee Branch	Engineering
	Public Electric Vehicle Chargers	Engineering
	Harbor Area Maintenance-Dredging	Engineering
	Community Green House Gas Inventory and Climate Action Planning	City Manager’s Office

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities	Five Flags Building Improvements	Civic Center
	Marquee Replacement	Civic Center
	Standby Emergency Generator Replacement	Civic Center
	Recirculating Pump Replacement	Civic Center
	Boiler Replacement	Civic Center
	Replace Carpet	Conference Center
	Roof Restoration	Conference Center
	Dishwasher & Water Softener Replacement	Conference Center
	Public Restroom Remodels	Conference Center
	Iowa Amphitheater on Schmitt Island	Engineering
	ADA Compliance & Facilities Management Consulting	Engineering
	Reimagine Comiskey	Parks
	Parks and Recreation Comprehensive Master Plan	Parks
	Eagle Point Park Replace Water Lines	Parks
	Rustic Point Park Development	Parks
	South Point Park Development	Parks
	Second Dog Park Planning	Parks
	Bunker Hill Golf Course Construct Cart Paths	Recreation
	Bunker Hill Golf Course Tee Improvements	Recreation
	Renovation	Recreation
	Bunker Hill Golf Course #7 Fairway Fencing	Recreation
	Bunker Hill Golf Course Tree Removal & Replacement	Recreation

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Connected Community: Equitable Transportation, Technology Infrastructure, and Mobility	Reconstruct Taxiway A	Airport
	Update Airport Pavement Management System	Airport
	Asphalt Pavement Repair	Airport
	Reconstruct General Aviation Apron	Airport
	Equipment Storage Building	Airport
	Taxiway D Extension	Airport
	Terminal Building Modification	Airport
	Airfield Runway/Taxiway Marking Improvements	Airport
	Asphalt Milling Program	Public Works
	Curb Ramp Program	Public Works
	Curb Replacement Program	Public Works

LONG-TERM GOAL	SHORT-TERM GOAL	IMPLEMENTATION DEPARTMENT
Connected Community: Equitable Transportation, Technology Infrastructure, and Mobility	Concrete Street Section Repair Program	Public Works
	Sanitary Sewer Root Foaming	Public Works
	Pavement Marking Project	Engineering
	Street Construction General Repairs	Engineering
	East - West Corridor Capacity Improvements	Engineering
	7th Street Extension to Pine Street	Engineering
	Pavement Preservation Joint Sealing	Engineering
	Sidewalk Inspection Program - Assessable	Engineering
	Traffic and Pedestrian Crossing Warning Devices	Engineering
	14th Street Overpass	Engineering
	Wildwood Drive Bridge Replacement	Engineering
	US 20-Northwest Arterial Intersection Operational and Capacity Improvements	Engineering
	Sidewalk Program - City-Owned Property	Engineering
	Sidewalk Program Related Curb and Catch Basin Replacements	Engineering
	Bridge Repairs/Maintenance	Engineering
	Brick Paver Maintenance	Engineering
	Safe Routes to School	Engineering
	Complete Street Elements-Trails, Sidewalks & Signs	Engineering
	Wayfinding Signage	Engineering
	Speed Shields	Engineering
	Signalization Program	Engineering
	Traffic Signal Mastarm Retrofit	Engineering
	Traffic Signal Interconnect Conduit Replacement	Engineering
	Traffic Signal Controller Replacement	Engineering
	Street Lighting and Traffic Signal Knockdown/ Insurance	Engineering
	LED Re-Lamp Schedule	Engineering
	Traffic Signal Battery Backup	Engineering
	Surge and Grounding Improvement at Signals	Engineering
	Streets Traffic Control Project Phase 1	Engineering
	Streets Traffic Control Project Phase 2	Engineering
	ITS Traffic Control Equipment	Engineering
	Traffic Signal Vehicle Detection Conversion	Engineering
	Traffic Signal Fiber Optic Network Program	Engineering
	Broadband Acceleration and Universal Access	Engineering
	INET Fiber Replacement Build Out	Engineering
	Fiber Optic Conduit-Miscellaneous	Engineering
	Fiber Infrastructure Management System	Engineering
	Transit Vehicle Replacement	Transportation

CITY OF DUBUQUE
FISCAL YEAR 2026 RECOMMENDED BUDGET
FACT SHEET

Total Budget	$276,185,089	4.79% more than FY 2025
Operating Budget	$184,381,340	5.48% more than FY 2025
Capital Budget	$91,803,749	3.44% more than FY 2025
City Tax Asking	$29,855,822	5.78% more than FY 2025
City Tax Rate	$10.06372 per $1,000	1.38% more than FY 2025
Taxable Valuation	2,962,580,907	4.39% more than FY 2025
TIF Increment Valuation	587,840,561	-8.51% less than FY 2025
Tax Rate Change	1.38%	

Impact on Property Owners (City Taxes Only)

Residential = 3.90%	Commercial = 1.78%	Industrial = 1.71%
$33.38	$74.27	$85.68

Adopted Fee Adjustments

Sanitary Sewer	9.00% rate increase effective July 1, 2025
Water	9.00% rate increase effective July 1, 2025
Stormwater	5.00% rate increase effective July 1, 2025
Solid Waste	5.00% rate increase effective July 1, 2025
Recreation	Annual golf fee increases/decreases to maintain 100% self-support guideline: $1 increase to weekend golf fees and daily cart rentals.
Planning Services	Increase multiple planning and zoning application fees by 2% to accurately reflect the cost of providing service.

Positions	Full-Time Equivalent Changes	Full-Time Equivalent
All Funds	-0.40	775.82*

* Included Full Time employees (661.00), Part Time employees (56.57), and Seasonal (58.25)

SUMMARY OF TOTAL REVENUE AND EXPENDITURES - ALL BUDGETED FUNDS

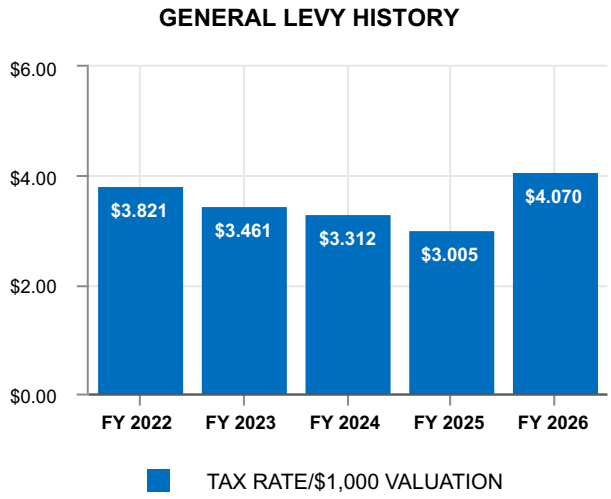
Revenues/Sources	FY 2024 Actual	FY 2025 Adopted	FY 2026 Recomm'd Budget
Taxes	$ 61,499,732	$ 70,574,136	$ 73,325,403
Licenses and Permits	4,010,922	4,371,333	4,477,648
Use of Money and Property	19,822,802	19,061,431	22,190,268
Intergovernmental	37,158,735	47,561,664	58,245,768
Charges of Services	43,801,382	49,182,171	52,698,361
Special Assessments	87,053	3,000	117,657
Miscellaneous	14,115,488	14,120,877	15,395,263
Subtotal Revenues	180,496,114	204,874,612	226,450,368
Other Financing Sources:			
Proceeds from Bonds	7,358,016	38,061,244	29,189,076
Transfers In	37,051,283	40,357,689	45,969,433
Beginning Fund Balance	97,781,647	86,565,970	65,948,308
Total Available Resources	$ 322,687,060	$ 369,859,515	$ 367,557,185
Expenditures/Uses			
Public Safety	$ 36,047,404	$ 40,125,486	$ 40,879,248
Public Works	15,868,415	16,711,428	17,726,454
Health and Social Services	1,041,566	1,351,733	1,207,942
Culture and Recreation	16,295,433	18,070,634	17,924,093
Community and Economic Development	18,438,126	17,356,707	22,545,116
General Government	15,426,218	15,752,510	16,444,880
Business Type	31,807,126	38,652,015	38,317,541
Debt Service	24,696,050	26,779,181	29,336,066
Capital Improvement Projects	39,449,469	88,753,825	91,803,749
Subtotal Expenditures	199,069,807	263,553,519	276,185,089
Other Financing Uses:			
Transfers Out	37,335,362	40,357,689	45,969,433
Ending Fund Balance	86,281,891	65,948,307	45,402,663
Total Uses and Fund Balance	$ 322,687,060	$ 369,859,515	$ 367,557,185

REVENUE CATEGORY EXPLANATIONS

PROPERTY TAXES

All property taxes collected for the City are levied on the assessed valuation of real and personal property as determined by the City Assessor. For Fiscal Year 2026, the total tax collection of $29,855,822 is a 5.78% increase as compared to FY 2025. The total tax collection includes $10,388 for agricultural land. The overall levy is made up of five parts as described below.

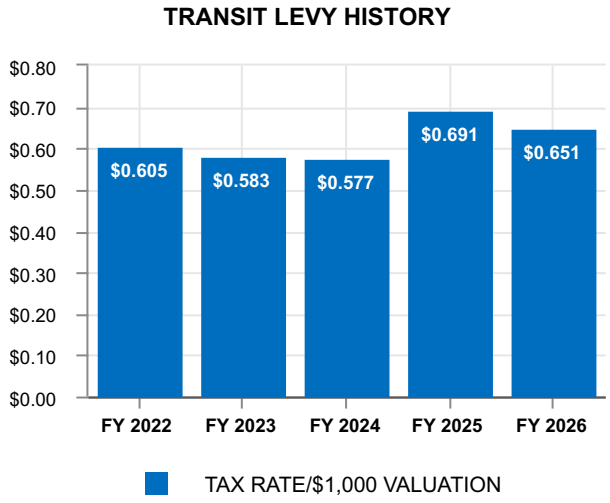
GENERAL LEVY HISTORY



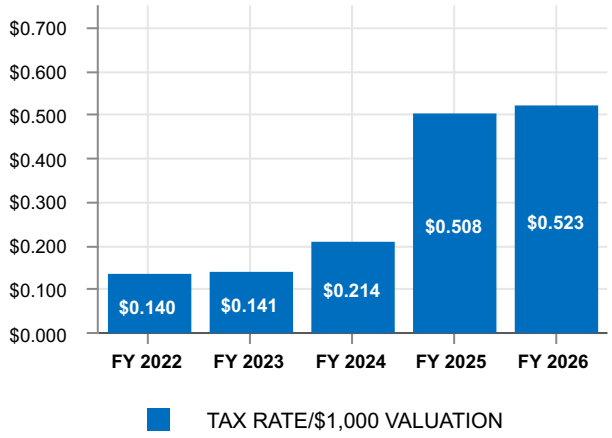
The **General Levy** for the general fund is limited by the State of Iowa to 2% or 3% growth each year, depending on the trigger hit, except for specific levies authorized outside the limit. The City of Dubuque general levy for FY 2026 is just $4.06959, which is down from $3.00466 the year before. The General Levy is certified with the State of Iowa at the maximum levy allowed by moving eligible Employee Trust & Agency expenses (allowable in the Trust & Agency Levy) into the General Levy.

The State of Iowa requires this shift to maximize the General Levy first. Also, 50% of the one cent local option sales tax and 100% of the gaming revenues (taxes and lease) is applied for property tax relief which has created a savings in the total City tax rate of $6.24775/$1,000 valuation.

Outside of the General Fund levy, a **Transit Levy** can be used without the vote of the electors to fund the operations of a municipal transit system. This levy may not exceed 95 cents/$1,000 valuation. The levy is collected in the General Fund, and then transferred to the Transit Fund. The FY 2026 levy of 0.650560 cents will generate $1,927,336 which is a 12.81% decrease from FY 2025.



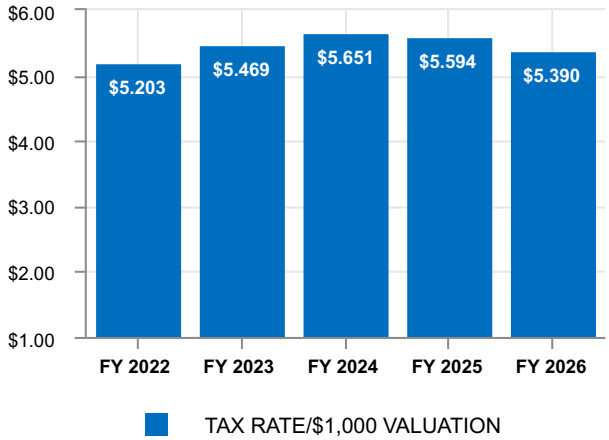
TORT LIABILITY LEVY HISTORY



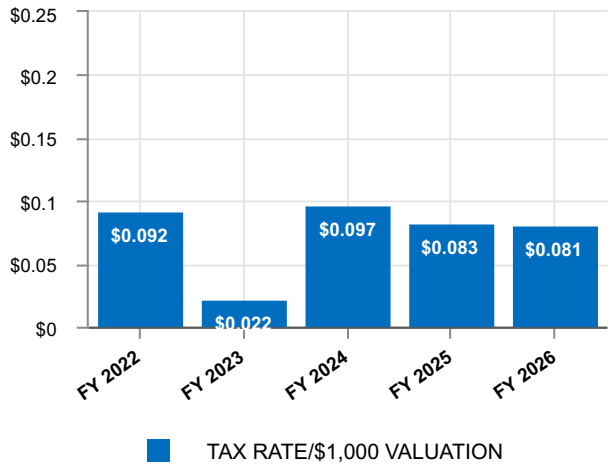
Outside of the General Fund levy, a **Tort Liability Levy** can be used without the vote of the electors to fund the cost of general liability insurance to the total amount necessary. The levy is collected in the Tort Liability fund and then transferred into the General Fund to pay general liability insurance expense. The FY 2026 levy of 0.52317 cents generates $1,549,924. The City is a member of the Iowa Community Assurance Pool (ICAP) which is a local government risk-sharing pool in the State of Iowa. The tort liability levy request changes based on risk adjustments received from ICAP.

The **Trust and Agency Levy** is available for payroll benefit costs (as defined by the City Finance Committee) including Retirement (IPERS), Municipal Fire and Police Retirement (MFPRSI), Police Pensions, Social Security/ Medicare, Police and Fire medical costs, Health Insurance, Worker's Compensation, Life Insurance, and Unemployment. The total payroll benefit costs allowable in this levy are $15,969,639. The trust and agency levy has increased to $5.39045 in FY 2026 .

TRUST & AGENCY LEVY HISTORY



DEBT SERVICE LEVY HISTORY

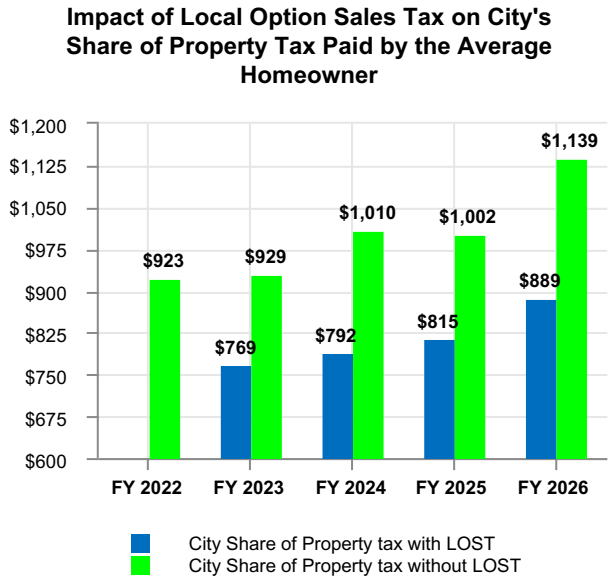


The final portion of the levy is for **Debt Service**. This levy is restricted to General Obligation (GO) bond debt and judgments. The City of Dubuque has a GO bond issuance for the replacement of fire trucks and an ambulance issued in FY 2011 for $1,355,500 and a franchise fee judgment bond issued in FY 2016 for $2,800,000 with debt service abated by the debt service levy of $285,870 in FY 2026.

OTHER TAXES

Local Option Sales Tax (LOST)

Beginning April 1, 1988, an additional 1% local option sales tax is applied to all goods and services delivered within the City of Dubuque, to which the State of Iowa sales tax already applies. This was approved by the voters in February of 1988. Of the total received, 50% of the funds are marked for property tax relief; 20% for City facilities maintenance (upkeep of City-owned property, transit equipment, riverfront and wetland development, and economic development); and 30% for special assessment relief (street special assessments and the maintenance and repair of streets). Annually the State sends the City an estimate of the amount of local option sales tax it will receive monthly for the year. The amount is 95% of the estimated collection and then in November, the City will receive an adjustment to actual for the prior year. This estimate along with actual receipt and sales growth trends, are used to budget. The budget for FY 2026 decreased 0.17% compared to FY 2025, which reflects stabilized sales growth.



In FY 2026 approximately $6,452,968 will be generated for property tax relief. This translates into a reduction of the City share of property tax paid by the Average Homeowner of $250.12. This chart illustrates the amount the total levy would have to be if the Local Option Sales Tax had not been approved.

Hotel/Motel Tax

Beginning in November of 1991, a referendum was passed to increase hotel/motel tax from 5% to 7% (limit). This tax is levied upon the occupancy of any room furnished by a hotel/motel in the City. By Resolution, 50% of the hotel/motel tax is to be used for promotion and encouragement of tourism and convention business. City Council's policy is to provide 50% of the past 4 quarters actual receipts to the Convention & Visitors Bureau (CVB) in the next fiscal year's budget. The remaining 50% goes into the General Fund for property tax relief. Additional commitments include, 25% of actual hotel/motel tax paid by the Grand Harbor Hotel and Water Park be returned to them.

Hotel/motel tax has increased gradually over the years until FY 2004, when a 35% increase was realized. This was due to the addition of several new hotel/motels in Dubuque. FY 2026 is budgeted with an increase of 15.82% over FY 2025, which reflects the actual trend.

Other Taxes

Other taxes include tax on agricultural land (state levy limit is $3.00375), military service, county monies & credits, gaming taxes (Greyhound Park and Casino para-mutual and slot machine tax and Diamond Jo riverboat tax on bets), mobile home tax, and tax increment property tax revenues.

LICENSES AND PERMITS

Fees from licenses include business, beer, liquor, cigarette, dog, cat, bicycle, housing, and other miscellaneous. Fees from permits include building, electrical, mechanical, plumbing, refuse hauling, excavation, subdivision inspection, swimming pool inspection, animal impoundments, and other miscellaneous.

Also included are cable TV franchise fees (5%) and utility franchise fees (5% gas and 5% electric) – with a decrease of (12.07)% in FY 2026. The Fiscal Year 2026 projection for Cable Franchise Fees is $410,873. The Utility Franchise Fees from Electric and Natural Gas FY 2026 projection is $6,106,745, all for property tax relief.

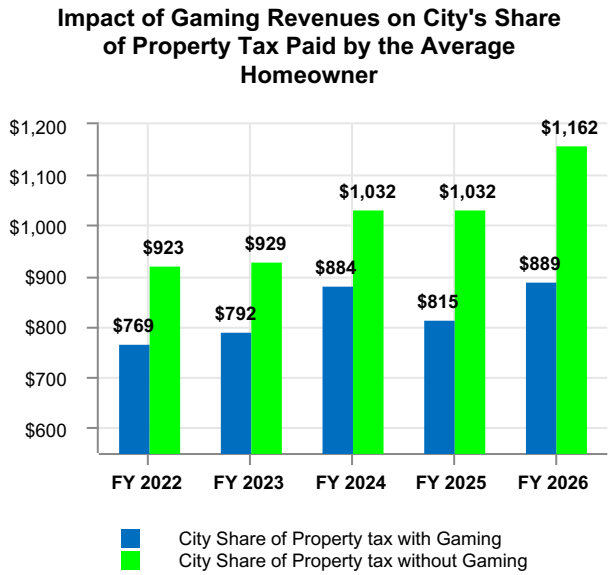
USE OF MONEY AND PROPERTY

This category includes interest and investment earnings collected, rent received from City owned property, and lease revenue. The gaming related leases generate the most revenue. In 1984, the resident's of Dubuque approved a referendum allowing dog racing. In 1987, this expanded to include riverboat gaming and in 1994 slot machines at the dog track. The Greyhound Park and Casino expanded with a bigger and better facility and in June 2005, slot machines were added to go from 600 to 1,000 and in March 2006, table games were added.

Effective April 1, 2004 the lease with the Dubuque Racing Association (DRA) was revised to collect 1% of coin-in and unadjusted drop from .5% previously, and its end date changed from 2009 to 2018. The City receives a distribution of profit from the DRA annually that was previously split 40% to the City, 30% to local charities and 30 % retained by the DRA. A lease amendment in FY 2010 changed this split to 50% City / 50% Charities / DRA. In addition, this lease amendment changed the unadjusted drop from .5% for table games to 4.8 percent of adjusted gross receipts.

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055. The change in market share and changes in the lease agreement impacts the City's lease payment from the DRA. The new lease effective 1/1/22 requires the DRA to pay the City 1.5 percent of coin in from slot machines (previously 1 percent),4.8 percent of gross revenue from table games, and 0.5 percent of sports wagering. Diamond Jo admissions are also collected through their lease.

City Council policy is to use 100% of the DRA distribution of profit to support the Capital Improvement budget, however in Fiscal Year 2025 and 2024 100% of DRA distribution of profit is was used for the operating budget. City Council policy for the total received from the DRA operating lease and taxes, and the Diamond Jo admissions and taxes, is to split it 100% for property tax relief in the General Fund and 0% to support the Capital Improvement program.



In 2026, 100% of the total or approximately $6,452,968 is projected to be generated and reduce the amount paid by the average homeowner by $273. This chart illustrates the total the average homeowner would have to pay without the contribution of gaming revenue. FY 2026 and beyond gaming projections include the impact of the renovated Q Casino and additional casinos opening in Illinois, Wisconsin, and Iowa.

INTERGOVERNMENTAL REVENUE

Intergovernmental revenues include Federal grants and reimbursements, State grants and reimbursements, State shared revenues, and County or other local grants and reimbursements. Many of these revenues are construction project related and thus significantly increase and decrease with the timing of projects. Federal and State grants received by the City are listed on the 'Summary of How Budgeted Expenditures are Funded by Source of Income" under the Financial Summaries tab.

In FY 03/04, the State of Iowa discontinued State shared recurring revenues (liquor tax, personal property tax replacement, municipal assistance, and state funded monies and credits) due to a budget crisis at the State level. This caused a shortfall of $1,051,625 in the City of Dubuque's General Fund. Then in FY 04/05 the bank franchise tax was eliminated by the State causing a shortfall of $145,000. This was addressed by making cuts, shifting funding and increasing revenues by adding a 2% gas and electric franchise fee.

The Iowa Department of Transportation (IDOT) provides annual projections on the amount of Road Use Tax Funds the City of Dubuque will receive over the next five years based on a per capita amount. The State Road Use Tax Fund consist of revenues from fuel tax, vehicle registration fees, use tax, driver's license fees and other miscellaneous sources and is distributed to cities on a per capita basis. It should be noted that in FY 2010, the Iowa Department of Revenue increased Road Use Tax Funds (RUT) as a result of higher vehicle registration fees passed into law in 2008. The gas tax was increased ten cents beginning in February 2015. The city is estimated to receive $44,519,265 for FY 2026-2030.

CHARGES FOR SERVICES

Utility Charges

This includes revenue from charges for services for Water, Sewer, Stormwater, Solid Waste, and Landfill. Rate increases have been incorporated in all utilities (as listed on the "Fact Sheet" under the Budget Overviews tab). Rate increases were necessary due to a combination of operating costs rising (fuel, gas/ electric, supplies), additional capital projects, to support additional debt service, and to meet revenue bond covenants.

Other Charges for Services

This includes revenue from all charges for current services exclusive of utilities, such as:

General Government - Copy charges, sale of maps and publications, zoning adjustment fees, sub plat review fees, plan check fees, and temporary use fees.

Highways/Streets/Sanitation – Street, sidewalk, and curb repairs, engineering and inspection fees, and weed cutting charges.

Public Safety – Special Police services and ambulance fees.

Municipal Enterprises – Library services, transit services, airport charges and fuel sales, and parking meters and lot collections.

Recreation – Recreation programs, golf course fees, aquatics, and park fees.

SPECIAL ASSESSMENTS

Special Assessments are an additional tax levied on private property for public improvements that enhance the value of the property. Principal and interest payments received on special assessments are included in this revenue category.

MISCELLANEOUS REVENUE

Internal Charges

These are the charges for labor, equipment, materials, printing, and messenger service which City departments pay to internal services departments or to other City departments.

Proceeds from Bonds

This includes proceeds from sale of bonds for the principal, premium, and accrued interest.

Miscellaneous Revenue

This includes revenues of a non-recurring nature which are not assigned above.

Transfers

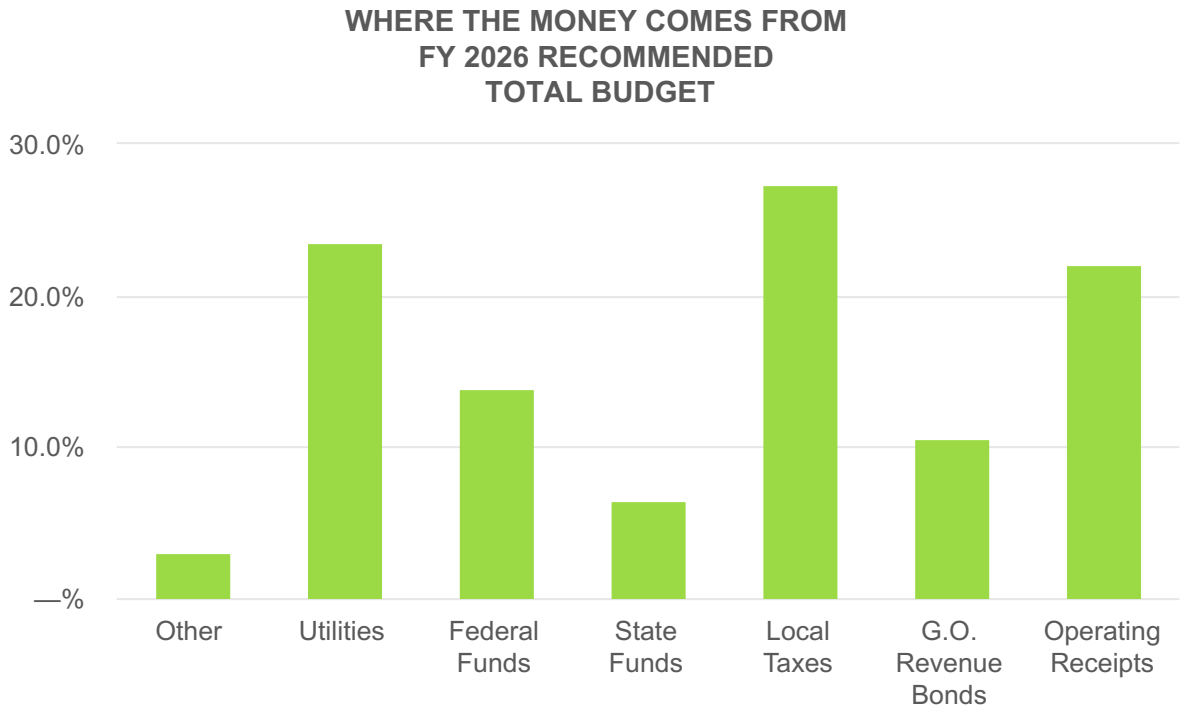
This is for the transfer of money between City funds.

REVENUE HIGHLIGHTS

REVENUE PROJECTIONS

The revenue projection process starts with five year projections calculated on all tax levied funds (General, Transit, Debt, Tort, and Trust & Agency). Prior year's actual and current year-to-date amounts are used to project both the current year and next four year's revenues. Information received from the State, County, and Iowa League of Municipalities is utilized to project recent trends and anticipated amounts. The City Manager and the Chief Financial Officer review estimates, with input from the Human Resources Director, to make informed judgments on all revenues city wide. The Budget and Fiscal Policy Guidelines are recommended to City Council for adoption.

The Departments then submit their estimates and the Chief Financial Officer review all detail, discusses with Departments, makes appropriate adjustments and prepares the Budget Financial Summary for their Department. Budget Hearings begin with the City Manager, Assistant City Manager, Chief Financial Officer, and each Department. At the Hearings, reviews are completed of Department revenues, expenses, and ending fund balances or property tax support change to determine if fees and charges need to be adjusted. Many funds have a restricted or a minimum fund balance required for cash flow or other purposes. Fund balances above the restricted amounts are used to fund nonrecurring expenses.



Total Recommended Budget $276,185,089

*Excludes Transfers

The major resource assumptions used in preparing the Fiscal Year 2026 recommended budget include the following:

a) **Cash Balance.** Unencumbered funds or cash balances of $200,000 will be available in FY 2026 and each succeeding year to support the operating budget.

b) **Interest Revenue.** Interest revenue increased from $1,718,055 in FY 2025 to $2,300,097 in FY 2026. The FY 2026 budget is based on is based on projected general fund cash balance, projected interest rates, and the new banking services agreement tied to a thirteen week T-bill plus five basis points.

c) **Sales Tax Revenue.** By resolution, 50% of sales tax funds must be used in the General Fund for property tax relief in FY 2026. Sales tax receipts are projected to decrease (0.17)% ($21,580) under FY 2025 budget and 2.00% over FY 2025 actual of $12,652,878 based on FY 2025 revised revenue estimate which includes actuals through December 2024, and then increase at an annual rate of 2.00% percent per year beginning in FY 2027. The following chart shows the past four years of actual sales tax funds and projected FY 2026 for the General Fund:

Sales Tax Funds	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
PY Q4	$419,551	$475,037	$451,920	$574,416	$585,904
Quarter 1	$1,361,526	$1,177,196	$1,545,777	$1,592,834	$1,624,691
Quarter 2	$1,425,968	$1,522,885	$1,596,421	$1,605,397	$1,637,505
Quarter 3	$1,211,388	$1,443,097	$1,524,508	$1,554,999	$1,586,099
Quarter 4	$950,069	$1,110,593	$979,209	$998,793	$1,018,769
Reconciliation	$945,466	$371,388	$—	$—	$—
Total	$ 6,313,968	$ 6,100,196	$ 6,097,835	$ 6,326,439	$ 6,452,968
% Change	**+0.87%**	**-3.50%**	**-0.04%**	**+3.75%**	**+2.00%**

d) Hotel/Motel Tax Revenue. Hotel/motel tax receipts are projected to increase 15.82% ($534,077) over FY 2025 budget and 3.00% over FY 2025 re-estimated receipts of $3,796,563, and then increase at an annual rate of 3.00% per year.

e) FTA Revenue. Federal Transportation Administration (FTA) transit operating assistance increased from $558,000 in FY 2025 to $598,167 in FY 2026. The FY 2026 budget is based on the revised FY 2025 budget received from the FTA. Federal operating assistance is based on a comparison of larger cities. Previously the allocation was based on population and population density.

Ambulance Revenue. Ambulance Ground Emergency Medical Transport Payments increased from $2,401,917 in FY 2025 to $2,413,018 in FY 2026. GEMT is a federally-funded supplement to state Medicaid payments to EMS providers transporting Medicaid patients which began in FY 2021. FY 2026 is based on calculated projections using historical averages. This revenue is projected using the first quarter of performance in FY 2025 and the previous 11 quarters of performance. Based on that formula, the 3-year quarterly average growth of Medicaid transports is 0.8%. The projected number of transports for FY 2025 is 1,084 and for FY 2026 is 1,092. The FY 2024 actual was 1,075. Based on the unaudited FY 2024 cost report, the FY 2026 revenue per transport is estimated to be $2,209.18. This line item is offset by GEMT Pay to Other Agency expense for local match of $804,331 resulting in net revenue of $1,608,687.

Ambulance Fees decreased from $2,074,232 in FY 2025 ($361 per call) to $1,756,870 in FY 2026 ($357 per call) based on calculated projections using historical averages. The FY 2024 actual was $1,763,339. In FY 2026, it is currently estimated that there will be 4,924 calls with $357 per call average. The FY 2026 ambulance revenue projection is based on the average transport volume growth of the past 12 quarters (which is 0.2% growth). This includes the first quarter of performance in FY 2025 and the prior 11 quarters.

f) **Miscellaneous Revenue.** Miscellaneous revenue has been estimated at 2% growth per year over budgeted FY 2025.

g) **Building Fee Revenue.** Building fees (Building Permits, Electrical Permits, Mechanical Permits and Plumbing Permits) are anticipated to increase $167,827 from $932,030 in FY 2025 to $1,099,857 in FY 2026.

h) **DRA Revenue.** Gaming revenues generated from lease payments from the Dubuque Racing Association (DRA) are estimated to decrease $192,217 from $7,405,579 in FY 2025 to $7,213,362 in FY 2026 based on revised projections from the DRA. This follows a $2,283,319 increase from budget in FY 2025 and a $43,621 increase from budget in FY 2024.

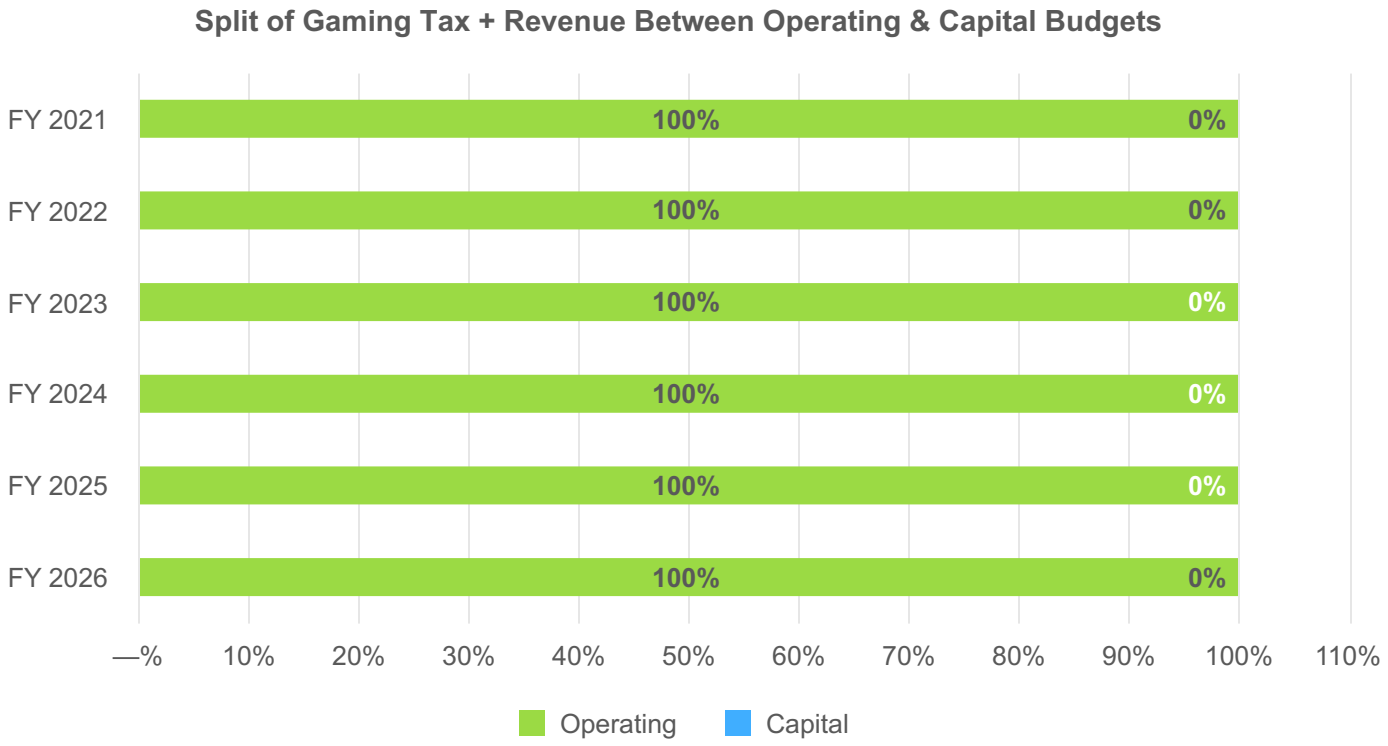
The following is a ten-year history of DRA lease payments to the City of Dubuque:

Fiscal Year	DRA Lease	$ Change	%
FY 2026 Projected	$7,213,362	$ 601,496	9%
FY 2025 Revised	$6,611,866	$ (793,713)	-11%
FY 2025 Budget	$7,405,579	$ 1,131,553	18%
FY 2024 Actual	$6,274,026	$ (917,449)	-13%
FY 2023 Actual	$7,191,475	$ 583,944	9%
FY 2022 Actual	$6,607,531	$ 2,645,535	67%
FY 2021 Actual	$3,961,996	$ (1,187,192)	-23%
FY 2020 Actual	$5,149,188	$ 293,177	6%
FY 2019 Actual	$4,856,011	$ 18,879	0%
FY 2018 Actual	$4,837,132	$ (195,083)	-4%
FY 2017 Actual	$5,032,215	$ (155,297)	-3%
FY 2016 Actual	$5,187,512	$ (158,104)	-3%
FY 2015 Actual	$5,345,616	$ (1,474,667)	-22%

The Diamond Jo payment related to the revised parking agreement increased from $624,377 in FY 2025 to $687,003 in 2026 based on estimated Consumer Price Index adjustment.

i) **DRA Gaming.** The split of gaming revenues from taxes and the DRA lease (not distributions) in FY 2026 remains at a split of 100% operating and 0% capital. When practical in future years, additional revenues will be moved to the capital budget from the operating budget.

The following shows the annual split of gaming taxes and rents between operating and capital budgets from FY2021– FY2026:



j) **Diamond Jo Revenue.** The Diamond Jo Patio lease ($25,000 in FY 2026) and the Diamond Jo parking privileges ($687,003 in FY 2026) have not been included in the split with gaming revenues. This revenue is allocated to the operating budget.

k) **Residential Rollback.** The residential rollback factor will increase from 46.3428% in 2025 to 47.4316% or a 2.35% increase in FY 2026. The rollback has been estimated to remain the same from Fiscal Years 2027 through 2030.

The percent of growth from revaluation is to be the same for agricultural and residential property; therefore, if one of these classes has less than 3% growth for a year, the other class is limited to the same percent of growth. A balance is maintained between the two classes by ensuring that they increase from revaluation at the same rate. In FY 2026, agricultural property had more growth than residential property which caused the rollback factor to increase.

The increase in the residential rollback factor increases the value that each residence is taxed on. This increased taxable value for the average homeowner ($91,067 taxable value in FY 2025 and $93,207 taxable value in 2026) results in more taxes to be paid per $1,000 of assessed value. In an effort to keep property taxes low to the average homeowner, the City calculates the property tax impact to the average residential property based on the residential rollback factor and property tax rate. In a year that the residential rollback factor increases, the City recommends a lower property tax rate than what would be recommended had the rollback factor remained the same.

The residential rollback in Fiscal Year 1987 was 75.6481 percent as compared to 47.4316 percent in Fiscal Year 2026. The rollback percent had steadily decreased since FY 1987, which has resulted in less taxable value and an increase in the City's tax rate. However, that trend began reversing in FY 2009 when the rollback reached a low of 44.0803 percent. If the rollback had remained at 75.6481 percent in FY 2025, the City's tax rate would have been $5.95 per $1,000 of assessed value instead of $9.93 in FY 2025.

l) **State Equalization Order/Property Tax Reform.** There was not an equalization order for commercial, industrial or multi-residential property in Fiscal Year 2026. The Iowa Department of Revenue is responsible for "equalizing" assessments every two years. Also, equalization occurs on an assessing jurisdiction basis, not on a statewide basis.

Commercial and Industrial taxpayers previously were taxed at 100 percent of assessed value; however due to legislative changes in FY 2013, a 95% rollback factor was applied in FY 2015 and a 90% rollback factor will be applied in FY 2016 and beyond. The State of Iowa backfilled the loss in property tax revenue from the rollback 100% in FY 2015 through FY 2017 and the backfill was capped at the FY 2017 level in FY 2018 and beyond. **The FY 2026 State backfill for property tax loss is estimated to be $646,603 for all funds (General Fund, Tort Liability Fund, Trust and Agency Fund, Debt Service Fund, and Tax Increment Financing Funds).**

Senate File 619 was signed into law by Governor Reynolds on June 16, 2021. The Bill provides that beginning with the FY 2023 payment, the General Fund standing appropriation for commercial and industrial property tax replacement for cities and counties will be phased out in four or seven years, depending on how the tax base of the city or county grew relative to the rest of the state since FY 2014. Cities and counties where the tax base grew at a faster rate than the statewide average from FY 2014 through FY 2021 will have the backfill phased out over a four-year period from FY 2023 to FY 2026, while those that grew at a rate less than the statewide average will have the backfill phased out over a seven-year period from FY 2023 to FY 2029. The City of Dubuque's tax base grew at a rate less than the statewide average and will have a backfill phase out over a seven year period from FY 2023 to FY 2029. **Beginning in FY 2023, the backfill will be eliminated over a eight year period.**

The projected reduction of State backfill revenue to only the general fund is as follows:

Fiscal Year	State Backfill
2026	$ (97,981)
2027	$ (97,981)
2028	$ (97,981)
2029	$ (97,981)
2030	$ (97,981)
Total	**$ (489,905)**

Business Property Tax Credit Law Changes and Implementation of Two-Tier Assessment Limitations

From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. The average commercial and industrial properties ($432,475 Commercial / $599,500 Industrial) received a Business Property Tax Credit from the State of Iowa for the City share of their property taxes of $148 in FY 2015, $693 in FY 2016, $982 in FY 2017, $959 in FY 2018, $843 in FY 2019, $861 in FY 2020, $779 in FY 2021, $780 in FY 2022, and $722 in FY 2023.

House File 2552, Division 11 passed in the 2022 legislative session and signed by the Governor on May 2, 2022 repeals the Business Property Tax Credit (BPTC). In lieu of the BPTC, beginning with assessment year 2022, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.

The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate.

If the total for all claims is more than the appropriated amounts, the claims will be prorated and the Iowa Department of Revenue will notify the county auditors of prorated percentage by September 30th. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated.

The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2026 is estimated to be $387,318.

m) **Multi-Residential Property Class/Eliminated State Shared Revenue.** Beginning in FY 2017 (July 1, 2016), new State legislation created a new property tax classification for rental properties called multi-residential, which requires a rollback, or assessment limitations order, on multi-residential property which will eventually equal the residential rollback. Multi-residential property includes apartments with 3 or more units. Rental properties of 2 units were already classified as residential property.

The State of Iowa did not backfill property tax loss from the rollback on multi-residential property. The rollback will occur as follows:

Fiscal Year	Rollback %	Annual Loss of Tax Revenue
FY 2017	86.25%	$ 331,239.03
FY 2018	82.50%	$ 472,126.87
FY 2019	78.75%	$ 576,503.10
FY 2020	75.00%	$ 691,639.58
FY 2021	71.25%	$ 952,887.71
FY 2022	67.50%	$ 752,366.11
FY 2023	63.75%	$ 662,820.79
FY 2024	54.65%	$ 1,186,077.35
Total		**$ 5,625,660.54**

This annual loss in tax revenue of $1,186,077 from multi-residential property was not backfilled by the State. From Fiscal Year 2017 through Fiscal Year 2024 the City lost $5,625,661 in total, meaning landlords paid that much less in property taxes. The state did not require landlords to charge lower rents or to make additional investment in their property.

In Fiscal Year 2024, the multi-residential property class was eliminated and is reported with the residential property class.

State Shared Revenue Eliminations

In addition, the State of Iowa eliminated the:

A. Machinery and Equipment Tax Replacement in FY 2003 (-$200,000)
B. Personal Property Tax Replacement in FY 2004 (-$350,000)
C. Municipal Assistance in FY 2004 (-$300,000)
D. Liquor Sales Revenue in FY 2004 (-$250,000)
E. Bank Franchise Tax in FY 2005 (-$145,000)
F. Alcohol License Revenue in FY 2023 (-$85,000)

The combination of the decreased residential rollback, State funding cuts and increased expenses has forced the City's tax rate to increase since 1987 when the residents passed a referendum to establish a one percent local option sales tax with 50% of the revenue going to property tax relief.

n) **Taxable Value.** FY 2026 will reflect the following impacts of taxable values of various property types:

Property Type	Percent Change in Taxable Value
Residential (Includes Multi-Residential)	+2.77 %
Commercial	+1.84 %
Industrial	+2.41 %
Overall	+4.39 %

*Overall taxable value increased 4.39% percent after deducting Tax Increment Financing values

Assessed valuations were increased 2 percent per year beyond FY 2026.

o) **Riverfront Property Lease Revenue.** Riverfront property lease revenue is projected to increase by $162,758 in FY 2026 to $4,273,045 due to the estimated consumer price index increase and inclusion of property tax reimbursement from leaseholders.

p) **Franchise Fees.** Natural Gas franchise fees have been projected to increase 11.7 percent over FY 2024 actual of $923,628. Also, Electric franchise fees are based on FY 2024 Actual of $4,924,839 plus rate increases of 20.0 percent. The franchise fee revenues are projected to increase at an annual rate of 4 percent per year from FY 2027 through FY 2030.

The City provides franchise fee rebates to gas and electric customers who are exempt from State of Iowa sales tax. Franchise fee rebates are provided at the same exemption percent as the State of Iowa sales tax exemption indicated on the individual gas and or electric bill. To receive a franchise fee rebate, a rebate request form must be completed by the customer, the gas and/or electric bill must be attached, and requests for rebates for franchise fees must be submitted during the fiscal year in which the franchise fees were paid except for June. Natural Gas franchise fee rebates have been projected to decrease 46 percent under 2025 budget of $101,399 and Electric franchise fee rebates have been projected to decrease 3 percent under 2025 budget of $845,095.

The franchise fee charged on gas and electric bills increased from 3% to 5%, the legal maximum, on June 1, 2015.

q) **Property Tax Rate.** For purposes of budget projections only, it is assumed that City property taxes will continue to increase at a rate necessary to meet additional requirements over resources beyond FY 2026.

r) **Police & Fire Protection.** FY 2026 reflects the fourteenth year that payment in lieu of taxes is charged to the Water and Sanitary Sewer funds for Police and Fire Protection. In FY 2026, the Sanitary Sewer fund is charged 0.43% of building value and the Water fund is charged 0.62% of building value, for payment in lieu of taxes for Police and Fire Protection. This revenue is reflected in the General Fund and is used for general property tax relief.

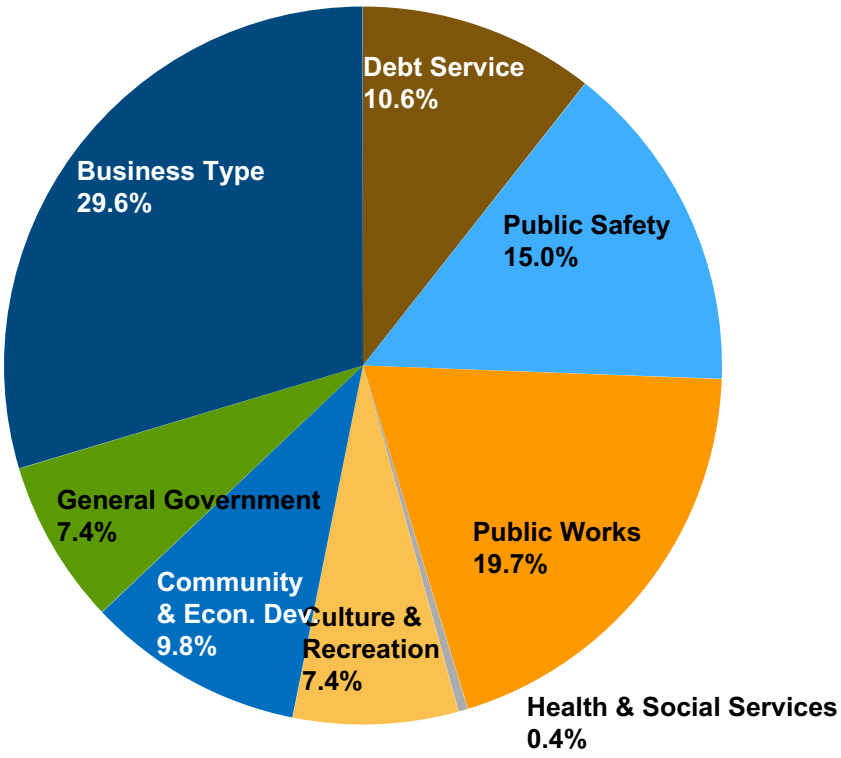
EXPENDITURE HIGHLIGHTS

EXPENDITURE PROJECTIONS

The expenditure projection process starts with 5 year projections calculated on all tax levied funds (General, Transit, Debt, Tort, and Trust & Agency). Prior year actual's and current year-to-date amounts are used to project both the current year and next four year's revenues. The City Manager and the Chief Financial Officer review estimates, with input from the Finance Director, to make informed judgments on expenditure trends and economic conditions. The Budget and Fiscal Policy Guidelines are recommended to City Council for adoption.

The Departments then submit their estimates and the Chief Financial Officer, Budget Manager, and Budget Analysts review all details, discusses with Departments, makes appropriate adjustments and prepare the Budget Financial Summary for their Department. Budget Hearings begin with the City Manager, Assistant City Manager, Chief Financial Officer, Budget Manager, Budget Analysts, and each Department. At the Hearings, reviews are completed of Department revenues, expenses, and ending fund balances or property tax support change to determine if fees and charges need to be adjusted. Many funds have a restricted or a minimum fund balance required for cash flow or other purposes. Fund balances above the restricted amounts are used to fund nonrecurring expenses.

HOW THE MONEY IS SPENT RECOMMENDED FY2026 BUDGET



TOTAL RECOMMENDED BUDGET $276,185,089

*Excludes transfers and non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts.

The major requirement assumptions used in preparing the Fiscal Year 2026 recommended budget include the following:

Employee Expense ($+2,524,899/ +3.08% over FY 2025 Adopted Budget)

a) **Pension Systems.**

i) The **Municipal Fire and Police Retirement System of Iowa (MFPRSI)** Board of Trustees City contribution for Police and Fire retirement increased from 22.66% percent in FY 2025 to 22.68% percent in FY 2026 (general fund cost of $2,185 for Police and $1,821 for Fire or a total of $4,007).

ii) The **Iowa Public Employee Retirement System (IPERS)** City contribution is unchanged from the FY 2025 contribution rate of 9.44% (no general fund impact). The IPERS employee contribution is unchanged from the FY 2025 contribution rate of 6.29% (which does not affect the City's portion of the budget). The IPERS rate is anticipated to increase 1 percent each succeeding year.

b) **Collective Bargaining.** The already approved collective bargaining agreements for Dubuque Professional Fire Fighters Association and International Union of Operating Engineers include a 3.50% wage increase. The already approved collective bargaining agreement for the Dubuque Police Protective Association includes a 5% wage increase. The Teamsters Local Union No. 120 Bus Operators and Teamsters Local Union No. 120 are in contract negotiations.Non-represented employees include a 3.00% wage increase. Fiscal Year 2026 includes the cost of the implementation of the classification and compensation study. A classification and compensation study analyzes the job positions (not individuals) in an organization. The purpose of a classification and compensation study is to ensure jobs with comparable minimum qualifications, job responsibilities, supervisory expectations, working conditions and environments are grouped closely in a compensation plan. Salary ranges are competitive within the identified market, and to equip the human resources team to consistently administer classification and compensation programs on an ongoing basis. The City's strategy through this study has been to recommend a new compensation strategy in which the City is competitive at the 50% percentile of employers. Total cost of the wage increases for collective bargaining and non-represented employees, and classification and compensation study is $2,026,133 to the General Fund.

c) **Health Insurance.** The City portion of health insurance expense is projected to remain unchanged from $1,119 per month per contract to $1,119 per month per contract (based on 648 contracts) in FY 2026 (no general fund impact). The City of Dubuque is self-insured, and actual expenses are paid each year with the City only having stop-loss coverage for major claims. In FY 2017, The City went out for bid for third party administrator and the estimated savings has resulted from the new contract and actual claims paid with there being actual reductions in cost in FY 2018 (19.42%) and FY 2019 (0.35%). In addition, firefighters began paying an increased employee health care premium sharing from 10% to 15% and there was a 7% increase in the premium on July 1, 2018. During FY 2019, the City went out for bid for third party administrator for the prescription drug plan and Fiscal Year 2022 included additional prescription drug plan savings.There was a decrease of $639,758 in prescription drug cost in FY 2022. Based on FY 2024 actual experience, Fiscal Year 2026 is projected to have a 4.61% increase in health insurance costs. Estimates for FY 2027 were increased 4.62%; FY 2028 were increased 4.63%; FY 2029 were increased 4.64%; and FY 2030 were increased 4.65%.

d) **Five-Year Retiree Sick Leave Payout.** FY 2013 was the first year that eligible retirees with at least twenty years of continuous service in a full-time position or employees who retired as a result of a disability and are eligible for pension payments from the pension system can receive payment of their sick leave balance with a maximum payment of 120 sick days, payable bi-weekly over a five-year period. The sick leave payout expense budget in the General Fund in FY 2025 was $283,061 as compared to FY 2026 of $288,742, based on qualifying employees officially giving notice of retirement.

e) **50% Sick Leave Payout.** Effective July 1, 2019, employees over the sick leave cap can convert 50% of the sick leave over the cap to vacation or be paid out. The 50% sick leave payout expense budget in the General Fund in FY 2025 was $124,908 as compared to FY 2026 of $128,496, based on FY 2025 year-to-date expense.

f) **Parental Leave.** Effective March 8, 2019, employees may use Parental leave to take paid time away from work for the birth or the adoption of a child under 18 years old. Eligible employees receive their regular base pay (plus longevity) and benefits for twelve weeks following the date of birth, adoption event or foster-to-adopt placement. If both parents are eligible employees, each receive the leave benefit. There is no parental leave expense budgeted in the General Fund based on departments covering parental leave with existing employees and not incurring additional cost for temporary help.

Supplies and Service ($+5,611,333 / +9.62% over 2025 Adopted Budget)

g) **Supplies & Services.** General operating supplies and services are estimated to increase 2% over actual in FY 2024. A 2% increase is estimated in succeeding years.

h) **Electricity.** Electrical energy expense is estimated to increase 16% over FY 2024 actual expense, then 2% per year beyond.

i) **Natural Gas.** Natural gas expense is estimated to increase 36% over FY 2024 actual then 2% per year beyond.

j) **Travel Dubuque.** The Dubuque Area Convention and Visitors Bureau contract will continue at 50% of actual hotel/motel tax receipts.

k) **Equipment & Machinery.** Equipment costs for FY 2026 are estimated to decrease 22.45% under FY 2025 budget, then remain constant per year beyond.

l) **Debt Service.** Debt service is estimated based on the tax-supported, unabated General Obligation bond sale for fire truck and franchise fee litigation settlement.

m) **Unemployment.** Unemployment expense in the General Fund decreased from $33,922 in FY 2025 to $23,824 in FY 2026 based on estimated premium for FY2025.

n) **Motor Vehicle Fuel.** Motor vehicle fuel is estimated to decrease 9% under the FY 2025 budget, then increase 2.0% per year beyond.

o) **Motor Vehicle Maintenance.** Motor vehicle maintenance is estimated to increase 1% from the FY 2025 budget based on FY 2024 actual, then increase 2.0% per year and beyond.

p) **Public Transit.** The decrease in property tax support for Transit from FY 2025 to FY 2026 is $34,152, which reflects an increase in Federal Transportation Administration Operating revenue ($40,167); an increase in Federal Transportation Administration Capital ($9,474), an increase in employee expense ($138,076); decrease in supplies and services ($41,013); a reduction in equipment replacements ($18,576), an increase in passenger fare revenue ($20,693).

q) Public Transit (continued):

The following is a ten-year history of the Transit subsidy:

Fiscal Year	Amount	% Change
2026 Projection	$ 1,927,336	(3.10)%
2025 Budget	$ 1,961,488	26.70 %
2024 Actual	$ 1,548,127	(1.52)%
2023 Actual	$ 1,571,981	(1.83)%
2022 Actual	$ 1,601,290	(2.09)%
2021 Actual	$ 1,635,441	4.94 %
2020 Actual	$ 1,558,460	(0.82)%
2019 Actual	$ 1,571,307	(0.10)%
2018 Actual	$ 1,572,825	34.10 %
2017 Actual	$ 1,172,885	24.41 %
2016 Actual	$ 942,752	(13.20)%
2015 Actual	$ 1,086,080	45.51 %

r) Shipping & Postage. Postage rates for FY 2026 are estimated to increase 3% over FY 2024 actual expense and proposed cost increases by United States Postal Service. A 3.0 percent increase is estimated in succeeding years.

s) Insurance. Insurance costs are estimated to change as follows:

- Workers Compensation is increasing 6.88% based on rate change.
- General Liability is increasing 1.25% based on based on FY 2025 actual plus 1.25%.
- Damage claims is increasing 35.26% based on a three year average.
- Property insurance is decreasing based on FY 2025 actual less 1%.

t) Housing. The Housing Choice Voucher subsidy payment from the General Fund is estimated to increase $78,583 in FY 2026. The budgeted administrative cost of the Housing Choice Voucher Program increased from $875,932 in FY 2025 to $909,225 in FY 2026. Administrative revenue of the Housing Choice Voucher Program decreased from $759,336 in FY 2025 to $713,338 in FY 2026. The resulting Housing Choice Voucher Program deficit increased from $116,596 in FY 2025 to $195,887 in FY 2026. This deficit is funded by property taxes.

u) Media Services Fund. The Media Services Fund no longer funds Police and Fire public education, Information Services, Health Services, Building Services, Legal Services, and City Manager's Office due to reduced revenues from the cable franchise. **In FY26, the Media Services Fund will no longer fund Communication Department positions and positions have been shifted to the General Fund with a partial offset to administrative overhead recharges to enterprise funds.** This is due to Mediacom's conversion from a Dubuque franchise to a state franchise in October 2009 which changed the timing and calculation of the franchise fee payments. Effective June 2020, Mediacom will no longer contribute to the Public, Educational, and Governmental Access Cable Grant (PEG) Fund, and after the balance in that fund is expended, the City will be responsible for all City Media Service equipment replacement costs. Other jurisdictions will need to plan accordingly.

v) **Communications Department.** In Fiscal Year 2026, Cable Utility Franchise Tax revenue paid to the City by Mediacom and ImOn, as required by the state franchise fee agreement, will no longer be enough to support Communications Department employee expense. A vacant part-time (0.75 FTE) Communications Assistant position is recommended to be eliminated. All remaining Cable Utility Franchise Tax supported positions are recommended to be moved to the General Fund. This General Fund expense will be partially offset by administrative overhead recharges to the enterprise funds. The Cable Utility Franchise Tax revenue will support Communications Department supplies and services only going forward.

w) **Greater Dubuque Development Corporation.** Greater Dubuque Development Corporation support of $836,135 is budgeted to be paid mostly from Dubuque Industrial Center Land Sales in FY 2026, with $26,500 for True North strategy paid from the Greater Downtown TIF. In FY 2027 and beyond Greater Dubuque Development Corporation will be paid from the Greater Downtown TIF and Dubuque Industrial Center West land sales.

Capital Outlay ($-1,807,871 / (28.24)% under FY 2025 Adopted Budget)

x) Equipment costs for FY 2026 are estimated to decrease (3.67)% under FY 2025 budget, then remain constant per year beyond.

Debt Service ($+2,556,885 / +9.55% under FY 2025 Adopted Budget)

y) Debt service is estimated based on the tax-supported, unabated General Obligation bond sale for fire truck and franchise fee litigation settlement.

CITY OF DUBUQUE COSTS OF MUNICIPAL SERVICES
INCREASE FOR AVERAGE HOME'S CITY UTILITY AND PROPERTY TAX EXPENSE FY 1989-2028

FISCAL YEAR	WATER	SEWER	GAS & ELECTRIC FRANCHISE FEE	REFUSE MONTHLY RATE	%INCR/ (DECR)	STORMWATER MONTHLY FEE	%INCR	RESIDENTIAL PROPERTY TAX	CHANGE PASSED BY CITY COUNCIL	PROPERTY TAX RATE	CHANGE IN ANNUAL COST OF MUNICIPAL SERVICES
FY 1988 Base										$ 13.95	
FY 1989	3.00 %	0.00 %						(11.40)%	(11.40)%	$ 11.80	
FY 1990	3.00 %	3.00 %						(0.89)%	(0.89)%	$ 11.69	$ 9.55
FY 1991	2.00 %	2.00 %						3.77 %	3.77 %	$ 12.27	$ 40.20
FY 1992	3.00 %	3.00 %						3.58 %	3.58 %	$ 12.77	$ 36.39
FY 1993	0.00 %	0.00 %						5.19 %	5.19 %	$ 12.50	$ 49.10
FY 1994	0.00 %	0.00 %						0.30 %	0.30 %	$ 12.61	$ 1.51
FY 1995	0.00 %	0.00 %						2.43 %	2.43 %	$ 11.78	$ 6.41
FY 1996	3.00 %	0.00 %						(0.87)%	(0.87)%	$ 11.78	$ (12.69)
FY 1997	0.00 %	0.00 %						(0.42)%	(0.42)%	$ 11.38	$ (5.19)
FY 1998	0.00 %	0.00 %						(0.71)%	(0.71)%	$ 11.40	$ (6.66)
FY 1999	4.00 %	0.00 %						0.00 %	0.00 %	$ 11.07	$ 5.30
FY 2000	1.00 %	0.00 %						(0.17)%	(0.17)%	$ 10.72	$ 0.51
FY 2001	3.00 %	0.00 %						0.00 %	0.00 %	$ 11.07	$ 9.45
FY 2002	0.00 %	4.00 %						0.00 %	0.00 %	$ 10.76	$ 79.73
FY 2003 (July and August)				$ 8.20		Pre UBP System					
FY 2003	2.00 %	1.00 %	2.00 %	$ 7.20	-12.20 %			(5.00)%	(5.00)%	$ 10.21	$ 15.40
FY 2004	4.68 %	3.00 %	2.00 %	$ 7.60	5.56 %	1.29		1.54 %	0.00 %	$ 10.27	$ 43.89
FY 2005	3.00 %	4.00 %	2.00 %	$ 8.51	11.97 %	1.29	0.00 %	0.40 %	(1.48)%	$ 10.07	$ 29.31
FY 2006	4.00 %	5.50 %	2.00 %	$ 8.70	2.23 %	1.79	38.76 %	1.90 %	0.00 %	$ 9.70	$ 36.45
FY 2007	4.00 %	9.00 %	2.00 %	$ 9.46	8.74 %	2.25	25.70 %	(1.52)%	(3.73)%	$ 9.98	$ 26.57
FY 2008	5.00 %	5.00 %	2.00 %	$ 9.89	4.55 %	3.25	44.44 %	2.72 %	0.00 %	$ 10.32	$ 52.96
FY 2009	9.00 %	9.00 %	2.00 %	$ 10.35	4.65 %	4.00	23.08 %	5.41 %	2.76 %	$ 9.97	$ 72.76
FY 2010	3.00 %	5.00 %	3.00 %	$ 10.60	2.42 %	4.00	0.00 %	2.40 %	0.00 %	$ 9.86	$ 55.60
FY 2011	4.00 %	11.00 %	3.00 %	$ 11.09	4.62 %	5.25	31.25 %	5.65 %	2.47 %	$ 10.03	$ 75.93
FY 2012	5.00 %	15.00 %	3.00 %	$ 10.72	-3.34 %	5.60	6.67 %	8.19 %	4.88 %	$ 10.45	$ 74.61
FY 2013	15.00 %	15.00 %	3.00 %	$ 11.69	9.05 %	5.60	0.00 %	6.82 %	5.00 %	$ 10.78	$ 105.34
FY 2014	9.00 %	17.00 %	3.00 %	$ 12.74	8.98 %	5.60	0.00 %	4.90 %	4.90 %	$ 11.03	$ 86.83
FY 2015	5.00 %	5.00 %	3.00 %	$ 13.24	3.92 %	5.98	6.79 %	3.23 %	3.23 %	$ 11.03	$ 66.45
FY 2016	10.00 %	10.00 %	5.00 %	$ 13.90	4.98 %	6.38	6.69 %	2.63 %	2.63 %	$ 11.03	$ 139.07
FY 2017	3.00 %	3.00 %	5.00 %	$ 14.77	6.26 %	6.81	6.74 %	1.08 %	1.08 %	$ 11.22	$ 46.98
FY 2018	3.00 %	3.00 %	5.00 %	$ 15.11	2.30 %	7.27	6.75 %	0.00 %	0.00 %	$ 10.89	$ 33.25
FY 2019	3.00 %	3.00 %	5.00 %	$ 15.37	1.72 %	7.76	6.74 %	1.91 %	1.92 %	$ 10.59	$ 47.83
FY 2020	5.00 %	4.50 %	5.00 %	$ 15.62	1.63 %	8.29	6.83 %	0.00 %	0.00 %	$ 10.33	$ 48.76
FY 2021	0.00 %	0.00 %	5.00 %	$ 14.99	-4.03 %	8.29	0.00 %	-0.14 %	(0.14)%	$ 10.14	$ (8.94)
FY 2022	3.00 %	3.00 %	5.00 %	$ 15.38	2.60 %	9	8.56 %	0.00 %	0.00 %	$ 9.89	$ 37.32
FY 2023	5.00 %	9.00 %	5.00 %	$ 15.38	0.00 %	9.00	0.00 %	2.96 %	2.96 %	$ 9.72	$ 90.30
FY 2024	8.00 %	6.00 %	5.00 %	$ 15.83	2.93 %	10.00	11.11 %	2.94 %	2.94 %	$ 9.90	$ 174.43
FY 2025	12.00 %	9.00 %	5.00 %	$ 17.25	8.97 %	10.50	5.00 %	6.01 %	5.00 %	$ 9.92	$ 169.63
FY 2026	9.00 %	9.00 %	5.00 %	$ 18.11	5.00 %	11.03	5.05 %	5.77 %	?	?	$ 152.27
PROJECTION											
FY 2027	8.50 %	10.00 %	5.00 %	$ 19.74	9.00 %	12.13	9.97 %	7.34 %	?	?	$ 196.43
FY 2028	8.50 %	10.00 %	5.00 %	$ 21.52	9.02 %	13.34	9.98 %	6.48 %	?	?	$ 204.55
FY 2029	8.50 %	10.50 %	5.00 %	$ 23.46	9.01 %	14.54	9.00 %	2.98 %	?	?	$ 191.04
FY 2030	8.00 %	10.50 %	5.00 %	$ 25.57	8.99 %	15.85	9.01 %	4.49 %	?	?	$ 219.42
AVERAGE CHANGE FY1989-2025	3.96 %	4.51 %			3.41 %		11.20 %	1.48 %	0.82 %	$ 10.84	$ 48.18

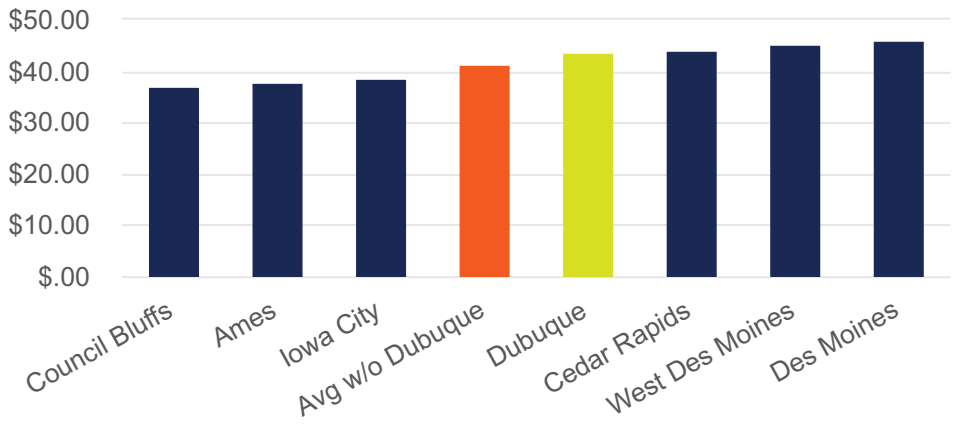
*These projections do not include any anticipated tax burden shifts as a result of state-issued equalization orders or rollback factors.

The projections for the cost of municipal services are based on average water usage of 6,000 gallons per month and assessed value on the home in FY 2026 of $196,508 (before rollback). State increased property taxes to the average homeowner by underfunding the Homestead property tax credit. FY 2020-2026 residential property tax projections assume Homestead property tax credit funded 100%, which has happened since FY 2014. The Utility Franchise Fee for gas and electric is calculated for all years using the FY 2015 electric gas rates for average residential customers.

RATES AND COMPARISONS

Water Rate Comparison for Largest Iowa Cities with Water Softening

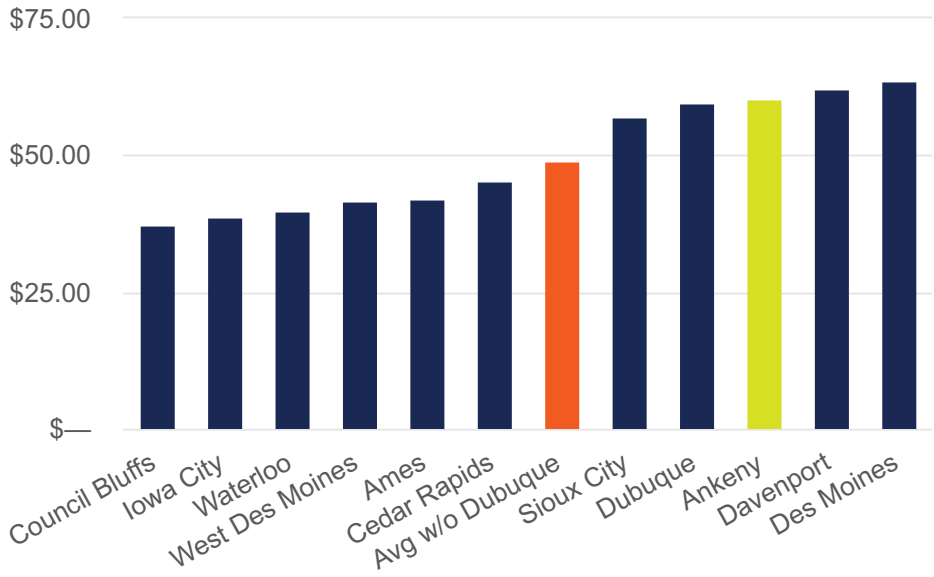
Rank	City	Water Rate (6,000 Gallons/residence avg.)
7	Des Moines (FY26)	46.00
6	West Des Moines (FY26)	45.41
5	Cedar Rapids (FY26)	44.02
4	**Dubuque (FY26)**	**43.74**
3	Iowa City (FY26)	38.59
2	Ames (FY26)	37.77
1	Council Bluffs (FY26)	37.13
	Average w/o Dubuque	41.49



Dubuque's water is some of the best in the world! The highest rate (Des Moines (FY26)) is 5% higher than Dubuque's rate, and the average is (5)% lower than Dubuque.

Sanitary Sewer Rate Comparison for Eleven Largest Iowa Cities

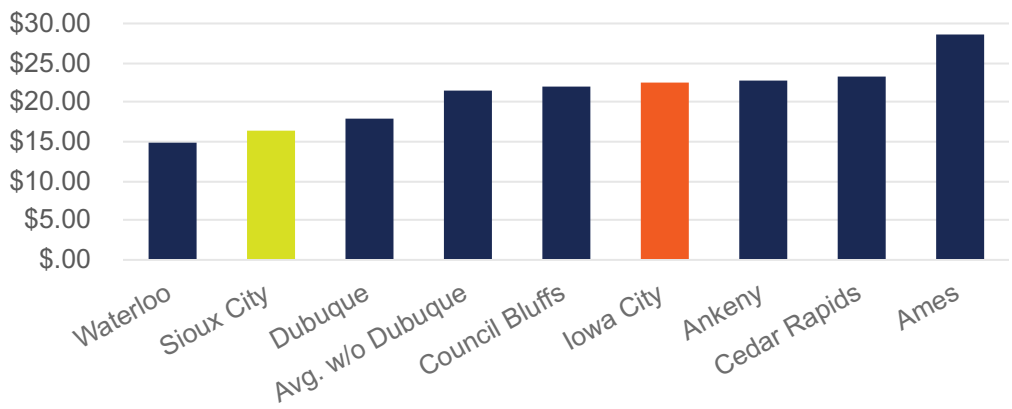
Rank	City	Sanitary Sewer Rate (Based on 6,000 Gallons/month)
11	Des Moines (FY26)	63.70
10	Davenport (FY26)	62.29
9	Ankeny (FY26)	60.37
8	**Dubuque (FY26)**	**59.73**
7	Sioux City (FY26)	57.00
6	Cedar Rapids (FY26)	45.54
5	Ames (FY26)	41.91
4	West Des Moines (FY26)	41.87
3	Waterloo (FY26)	39.97
2	Iowa City (FY26)	38.71
1	Council Bluffs (FY26)	37.28
	Average w/o Dubuque	48.86



The highest rate (Des Moines (FY26)) is 7% higher than Dubuque's rate, and the average is 18% lower than Dubuque.

Solid Waste Collection Rate Comparison for Eight Largest Iowa Cities
(With Weekly Collection of Refuse, Recycling, and Yard Waste included in Monthly Fee)

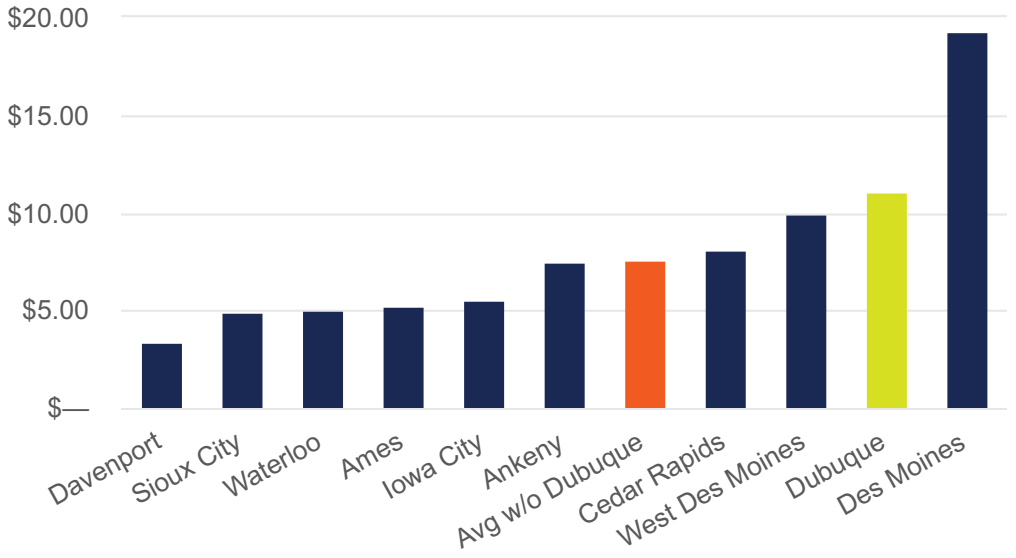
Rank	City	Solid Waste Monthly Rate
8	Ames (FY26)	$ 28.80
7	Cedar Rapids (FY26)	$ 23.32
6	Ankeny (FY26)	$ 22.82
5	Iowa City (FY26)	$ 22.50
4	Council Bluffs (FY26)	$ 22.00
3	**Dubuque (FY26)**	**$ 18.11**
2	Sioux City (FY26)	$ 16.50
1	Waterloo (FY26)	$ 15.00
	Average w/o Dubuque	$ 21.56



The highest rate (Ames (FY26)) is 59% higher than Dubuque's rate, and the average is (2)% lower than Dubuque.

Stormwater Rate Comparison for the Largest Iowa Cities with Stormwater Fees

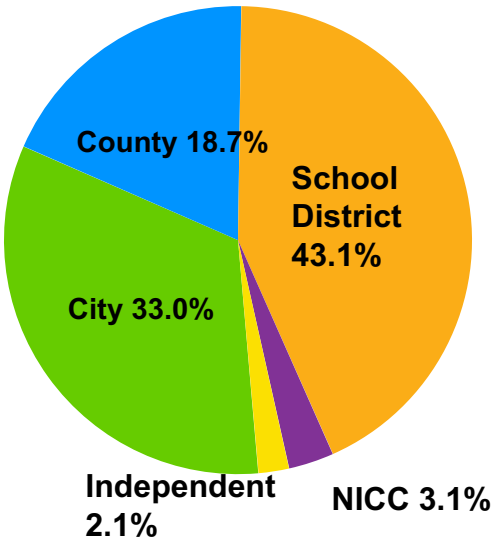
Rank	City	Stormwater Rate
10	Des Moines (FY26)	$ 19.29
9	**Dubuque (FY26)**	**$ 11.03**
8	West Des Moines (FY26)	$ 9.90
7	Cedar Rapids (FY26)	$ 8.08
6	Ankeny (FY26)	$ 7.50
5	Iowa City (FY26)	$ 5.50
4	Ames (FY26)	$ 5.20
3	Waterloo (FY26)	$ 5.00
2	Sioux City (FY26)	$ 4.88
1	Davenport (FY26)	$ 3.35
	Average w/o Dubuque	$ 7.63



The highest rate (Des Moines (FY26)) is 75% higher than Dubuque's rate, and the average is 31% lower than Dubuque.

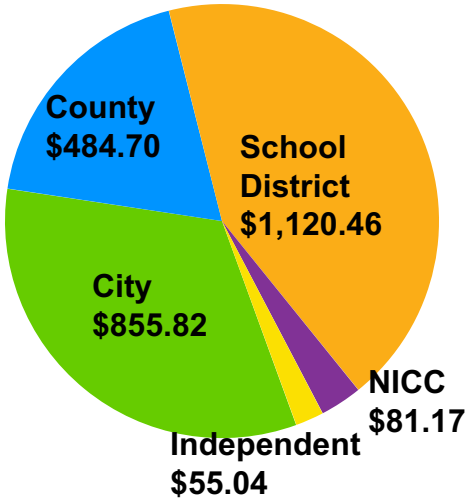
PROPERTY TAXES

How Your Property Tax Rate is Split
FY 2025 Consolidated Rate of 30.1238



Taxing Body	FY 2025
City	32.95 %
County	18.66 %
School District	43.14 %
NICC	3.13 %
Independent	2.12 %
	100 %

How Your Property Tax Payment is Split
FY 2025



Calculating City Property Tax		
Assessed Value	$	196,507.70
Rollback	x	0.463428
Taxable value	$	91,067.17
City Tax rate/$1,000	x	30.1238
Gross Prop. Tax	$	2,743.29
Homestead Credit	$	146.10
Net Property Tax	$	2,597.19

*The chart to the left is based upon an average home assessment of 196,508. The inset box provides a summary of how your City property tax is calculated.

Property taxes are certified July 1 with the first half due on or before September 30 and the second half due on or before March 31. The first half taxes becomes delinquent on October 1 and the second half taxes become delinquent on April 1. There is a 1.5% per month penalty for delinquency. Taxes are collected by the County and distributed to the City monthly in proportion of its levy to all levies.

FISCAL YEAR 2026 RECOMMENDED BUDGET
CITY PROPERTY TAX RATE AND TAX LEVY

TAX LEVY		Non-Debt Levy	Debt Levy	Total Tax Levy/ Tax Rate
Tax Levy				
Total Tax Levy (Tax Asking including Debt)	**FY 2024**	$ 26,318,378	$ 304,738	$ 26,623,116
Divided by Valuation Subject to Property Tax		$ 2,684,506,784	$3,126,185,690	
	Tax Rate	**$9.8038**	**$0.0975**	**$9.9013**
Tax Levy				
Total Tax Levy (Tax Asking including Debt)	**FY 2025**	$ 27,933,412	$ 290,069	$ 28,223,481
Divided by Valuation Subject to Property Tax		$ 2,837,887,310	$3,480,398,093	
For All Levies Including Debt Service	***Tax Rate***	**$9.8430**	**$0.0833**	**$9.9263**
Tax Rate = Net Requirement	**FY 2026**	$ 29,576,046	$ 285,870	$ 29,861,916
Divided by Valuation Subject to Property Tax		$ 2,962,580,907	$3,550,421,468	
Tax Rate in Dollars per $1,000	***Tax Rate***	**$9.9833**	**$0.0805**	**$10.0638**

TAX LEVY FUNDS	BUDGET FY 2024 Rate in Dollars/$1,000	FY 2024 Amount Levied	BUDGET FY 2025 Rate in Dollars/$1,000	FY 2025 Amount Levied	BUDGET FY 2026 Rate in $1,000	FY 2026 Amount Levied
General Fund	$ 3.3123	$ 8,891,851	$ 3.0047	$ 8,526,884	$ 4.0696	$12,056,483
Transit Fund	0.5767	1682830	0.6912	2,095,776	0.6526	1,933,430
Debt Service Fund	0.0975	304738	0.0833	290,069	0.0805	285,870
Tort Liability Fund	0.2136	573461	0.5076	1,440,514	0.5232	1,549,924
Trust and Agency Fund	5.6510	15170236	5.6396	15,870,238	5.3905	15,969,639
TOTAL	$ 9.8511	$26,623,116	$ 9.9264	$28,223,481	$ 10.7164	$31,795,346

City Property Tax Rate Comparison for Eleven Largest Iowa Cities

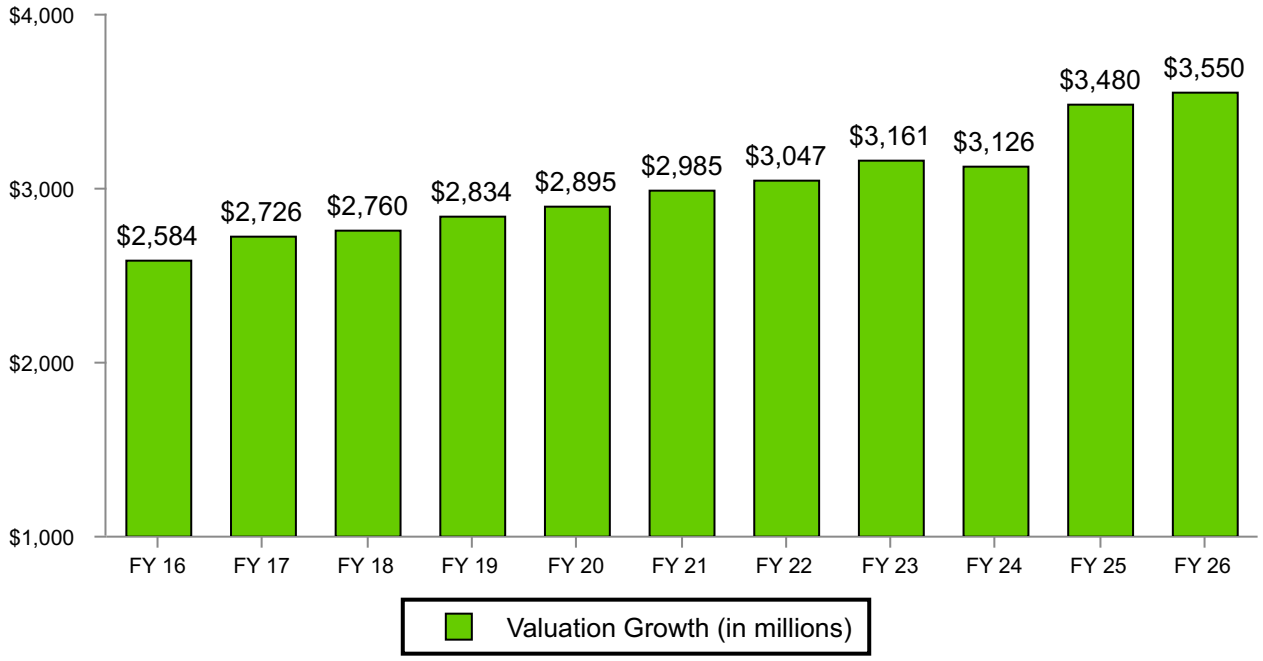
Rank	City	Tax Rate
11	Waterloo (FY26)	$ 21.79
10	Council Bluffs (FY26)	$ 17.69
9	Sioux City (FY26)	$ 17.66
8	Des Moines (FY26)*	$ 17.56
7	Cedar Rapids (FY26)	$ 16.66
6	Davenport (FY26)	$ 16.61
5	Iowa City (FY26)	$ 15.63
4	West Des Moines (FY26)*	$ 11.75
3	Ankeny (FY25)*	$ 10.53
2	Ames (FY26)	$ 10.25
1	Dubuque (FY26)	$ 10.06
	AVERAGE w/o Dubuque	**$ 15.61**

Dubuque has the LOWEST property tax rate as compared to the eleven largest cities in the state. The highest rate (Waterloo (FY26)) is 116.54% higher than Dubuque's rate, and the average is 55.15% higher than Dubuque. Dubuque's adopted FY 2026 property tax is $10.06 (increase of 1.38% from FY 2025)

*Includes the transit tax levy adopted by the Des Moines Area Regional Transit Authority for comparability.

VALUATION GROWTH

History of Taxable Debt Valuation (in millions)



The FY 2026 budget is based upon a 2.01% decrease ($70,023,375) to the taxable debt valuation for the City. Without Tax Increment Financing there is a 4.39% increase in the taxable valuation for all other levies (General Fund property tax levy). The total taxable debt valuation of $3,550,421,468 is made up of the following components:

Valuation by Class of Property	Taxable Debt Valuation	Percentage of Valuation	Change from Prior Year
Residential & Ag property	$ 2,066,506,326	58.20 %	2.77 %
Ag Land & building	3,458,250	0.10 %	1.10 %
Commercial property	1,284,555,835	36.18 %	1.84 %
Industrial property	155,382,134	4.38 %	2.41 %
Railroad bridge	4,642,387	0.13 %	0.26 %
Other	570,764	0.02 %	0.29 %
Utilities	69,623,692	1.96 %	(0.54)%
Less: Veterans credit	(30,859,670)	(0.87)%	65.29 %
Ag Land & building	(3,458,250)	(0.10)%	1.10 %
Total	$ 3,550,421,468	100 %	2.01 %
Tax Increment Financing (TIF)	($587,840,561)		(8.51)%
Taxable Levy	$ 2,962,580,907		4.39 %

Utilities - Excise Tax

Legislation in FY 2001 changed the taxation of utilities from a property tax to an excise tax. The City's tax rate/$1,000 is first calculated on a valuation which includes utilities, then those calculated rates are used against a valuation figure with utilities removed. The excise tax makes up the difference in each levy.

Rollback

The growth in the valuation for the City of Dubuque continues to be impacted by the State of Iowa rollback adjustment. The State adjusts taxable valuations based upon a formula using the growth of the value of agricultural land. In the late 1980's the rollback was 80.6%, meaning only 80.6% of the value was taxable. For FY 2024 the State issued rollback for residential property is 46.34%.

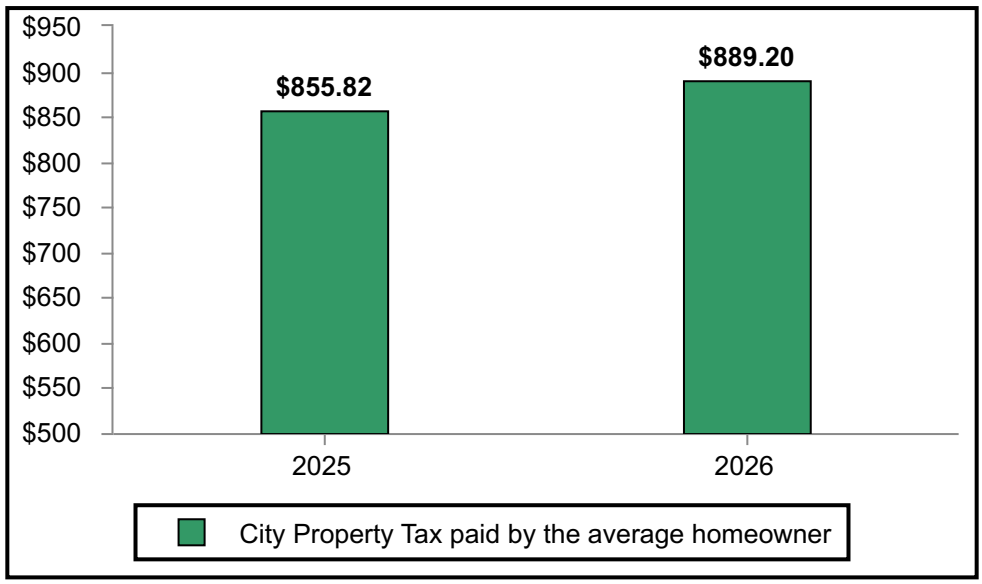
Comparison for Eleven Largest Iowa Cities
Taxable Value per Capita

Rank	City	Taxes Per Capita	Tax Rate	2020 Census Population	Taxable Value With Gas & Electric
11	West Des Moines	$ 1,369.26	$ 11.7500	68,723	8,008,456,794
10	Council Bluffs	$ 1,070.30	$ 17.6928	62,799	3,798,941,941
8	Cedar Rapids	$ 1,033.25	$ 16.6562	137,710	8,542,691,980
9	Waterloo	$ 975.19	$ 21.7916	67,314	3,012,359,619
7	Iowa City	$ 965.09	$ 15.6331	74,828	4,619,428,123
6	Ankeny	$ 938.68	$ 10.5296	67,887	6,051,862,725
5	Davenport	$ 922.25	$ 16.6067	101,724	5,649,193,758
4	Des Moines	$ 885.12	$ 17.5600	214,133	10,793,516,550
3	Sioux City	$ 858.14	$ 17.6615	85,797	4,168,738,612
2	**Dubuque**	**$ 599.41**	**$ 10.0637**	**59,667**	**3,553,879,718**
1	Ames	$ 568.65	$ 10.2545	66,427	3,683,666,474
	AVERAGE w/o Dubuque	$ 958.59	$ 15.61	94,734	5,832,885,658

Dubuque is the SECOND LOWEST taxes per capita as compared to the eleven largest cities in the state. The highest (West Des Moines) is 128.43% higher than Dubuque's taxes per capita, and the average is 68.57% higher than Dubuque.

IMPACT OF BUDGET ON CLASS OF PROPERTY

RESIDENTIAL - HOMESTEAD CREDIT ONLY



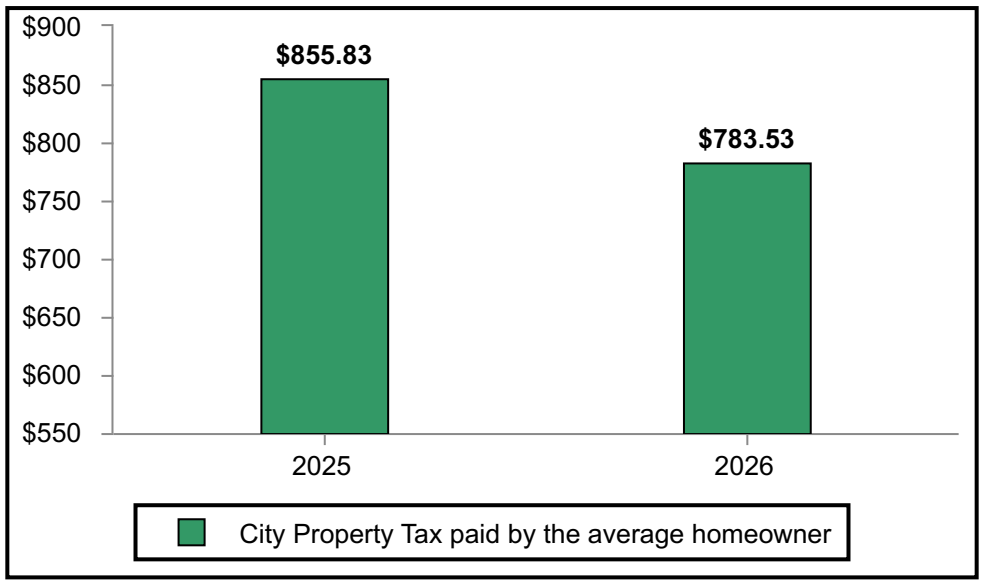
Fiscal Year 2025	
January 1, 2023 Valuation	$159,503
Revaluation	23.20 %
Assessed Value	$196,508
Less Rollback Factor	0.463428
Fiscal Year 2025 Taxable Value	$91,067
Fiscal Year 2025 City Tax Rate	$9.92638
Fiscal Year 2025 City Property Tax	$903.97
Homestead Tax Credit	$(48.14)
Net Fiscal Year 2025 City Property Tax	$855.82

Fiscal Year 2026	
January 1, 2024 Valuation	$196,508
Revaluation	— %
Assessed Value	$196,508
Less Rollback Factor	0.474316
Fiscal Year 2026 Taxable Value	$93,207
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$938.01
Homestead Tax Credit	$(48.81)
Net Fiscal Year 2026 City Property Tax	$889.20

Dollar Increase in Property Tax	**$33.38**

IMPACT OF BUDGET ON CLASS OF PROPERTY

RESIDENTIAL - HOMESTEAD EXEMPTION 65+ AND MILITARY EXEMPTION



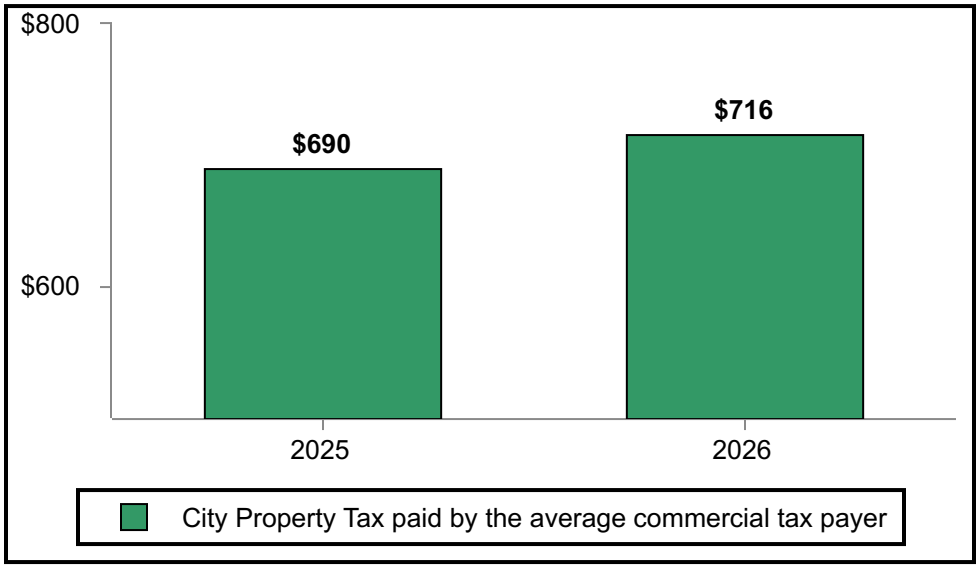
Fiscal Year 2025	
January 1, 2023 Valuation	$159,503
Revaluation	23.20 %
Assessed Value	$196,508
Less Rollback Factor	0.463428
Fiscal Year 2025 Taxable Value	$91,067
Homestead 65+ Exemption	$(3,250)
Military Exemption	$(4,000)
Taxable Value	$83,817
Fiscal Year 2025 City Tax Rate	$9.92638
Fiscal Year 2025 City Property Tax	$903.97
Homestead Tax Credit	$(48.14)
Net Fiscal Year 2025 City Property Tax	$855.83

Fiscal Year 2026	
January 1, 2024 Valuation	$196,508
Revaluation	— %
Assessed Value	$196,508
Less Rollback Factor	0.474316
Fiscal Year 2026 Taxable Value	$93,207
Homestead 65+ Exemption	$(6,500)
Military Exemption	$(4,000)
Taxable Value	$82,707
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$832.34
Homestead Tax Credit	$(48.81)
Net Fiscal Year 2026 City Property Tax	$783.53

Dollar Decrease in Property Tax	**$(72.30)**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - $150,000

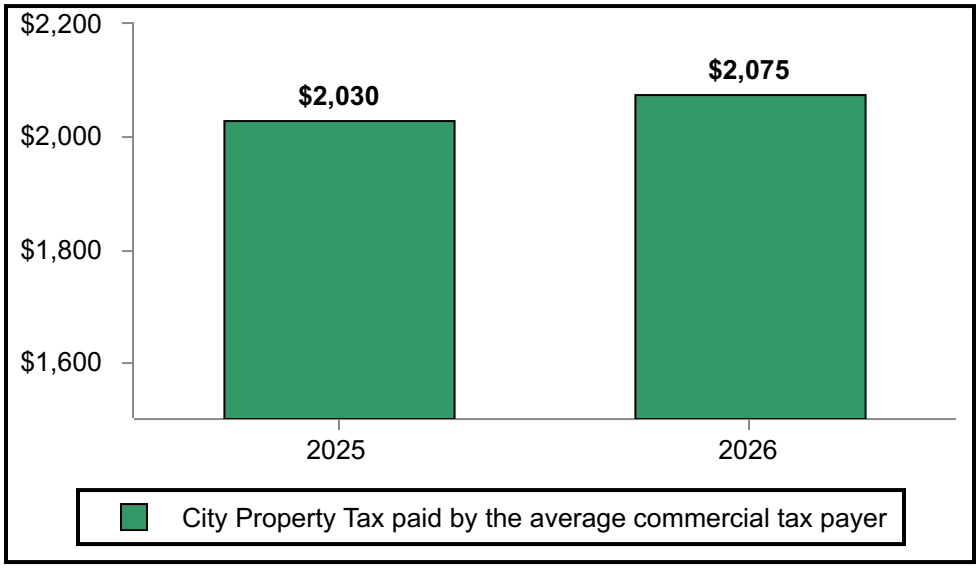
(648 Properties $150,000 and Below)



Fiscal Year 2025	
January 1, 2023 Valuation	$120,000
Revaluation	25 %
First Tier Rollback	$150,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.46343
Fiscal Year 2025 First Tier Taxable Value	$69,515
Second Tier Rollback	$0
Less Rollback Factor	$0.9000
Fiscal Year 2025 Second Tier Taxable Value	$0
Fiscal Year 2025 Total Taxable Value	$69,515
Fiscal Year 2025 City Tax Rate	$9.92638
Fiscal Year 2025 City Property Tax	$690.02
Dollar Increase in Property Tax	**$40.69**
Fiscal Year 2026	
January 1, 2024 Valuation	$150,000
Revaluation	— %
Assessed Value	$150,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$0
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$0
Fiscal Year 2026 Total Taxable Value	$71,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$716.00
Dollar Increase in Property Tax	**$25.98**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - $300,000

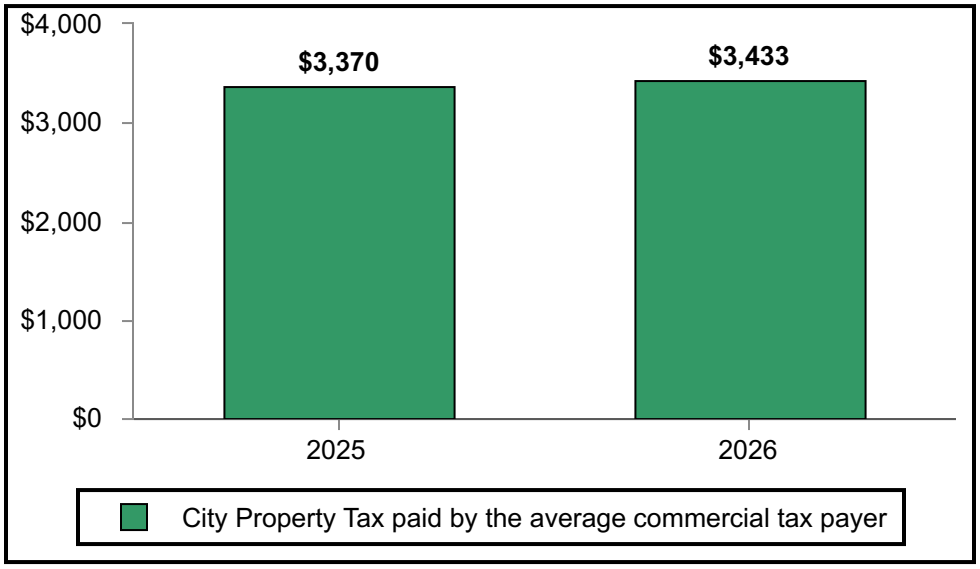
(265 Properties $150,001-$300,000)



Fiscal Year 2025	
January 1, 2023 Valuation	$240,000
Equalization Order	25 %
Assessed Value	$300,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.46343
Fiscal Year 2025 First Tier Taxable Value	$69,515
Second Tier Rollback	$150,000
Less Rollback Factor	$0.9000
Fiscal Year 2025 Second Tier Taxable Value	$135,000
Fiscal Year 2025 Total Taxable Value	$204,515
Fiscal Year 2025 City Tax Rate	$9.92638
Fiscal Year 2025 City Property Tax	$2,030.08
Dollar Increase in Property Tax	**$416.41**
Fiscal Year 2026	
January 1, 2024 Valuation	$300,000
Revaluation	— %
Assessed Value	$300,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$150,000
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$135,000
Fiscal Year 2026 Total Taxable Value	$206,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$2,074.61
Dollar Increase in Property Tax	**$44.53**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - $450,000

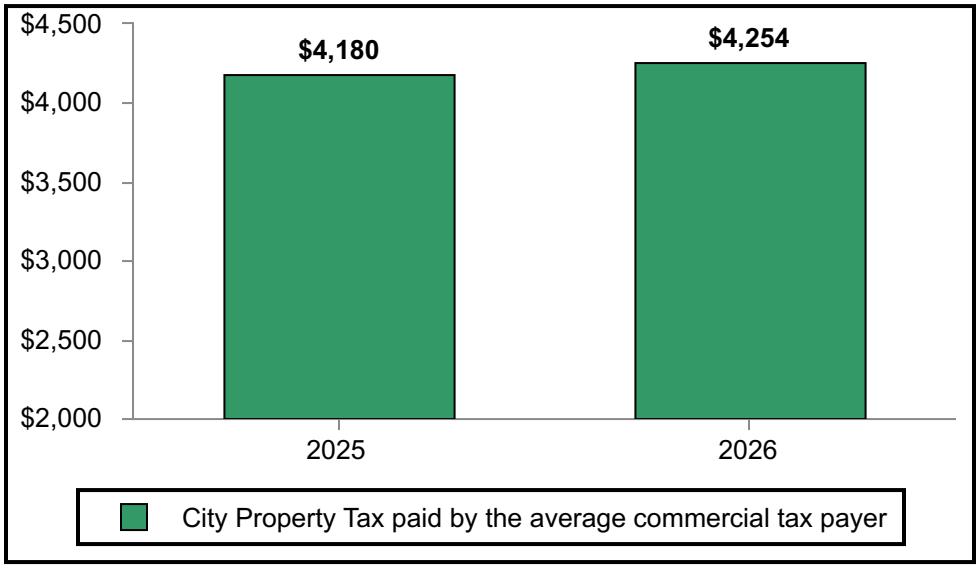
(149 Properties $301,000-$450,000)



Fiscal Year 2025	
January 1, 2023 Valuation	$360,000
Revaluation	25 %
Assessed Value	$450,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.46343
Fiscal Year 2025 First Tier Taxable Value	$69,515
Second Tier Rollback	$300,000
Less Rollback Factor	0.9000
Fiscal Year 2025 Second Tier Taxable Value	$270,000
Fiscal Year 2025 Total Taxable Value	$339,515
Fiscal Year 2025 City Tax Rate	$9.92638
Fiscal Year 2025 City Property Tax	$3,370.14
Dollar Increase in Property Tax	**$687.12**
Fiscal Year 2026	
January 1, 2024 Valuation	$450,000
Revaluation	— %
Assessed Value	$450,000
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$300,000
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$270,000
Fiscal Year 2026 Total Taxable Value	$341,148
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$3,433.21
Dollar Increase in Property Tax	**$63.07**

IMPACT OF BUDGET ON COMMERCIAL PROPERTY - AVERAGE $540,594

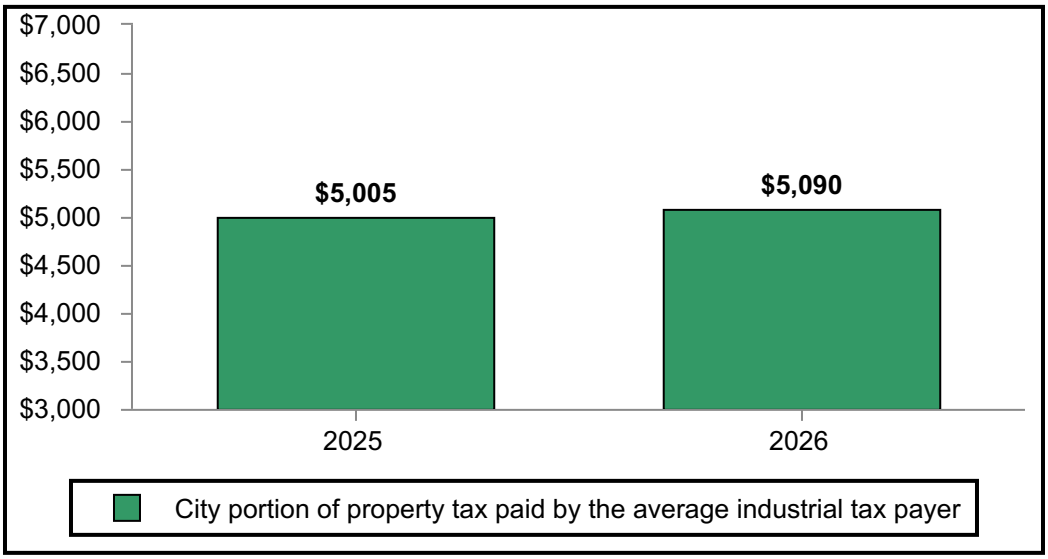
(66 Properties $451,000 - $540,594)



Fiscal Year 2025	
January 1, 2023 Valuation	$432,475
Revaluation	25 %
Assessed Value	$540,594
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.46343
Fiscal Year 2026 First Tier Taxable Value	$69,515
Second Tier Rollback	$390,594
Less Rollback Factor	0.9000
Fiscal Year 2025 Second Tier Taxable Value	$351,535
Fiscal Year 2025 Total Taxable Value	$421,050
Fiscal Year 2025 City Tax Rate	$9.92638
Fiscal Year 2025 City Property Tax	$4,179.50
Dollar Increase in Property Tax	**$1,119.16**
Fiscal Year 2026	
January 1, 2024 Valuation	$540,594
Revaluation	— %
Assessed Value	$540,594
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$390,594
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$351,535
Fiscal Year 2026 Total Taxable Value	$422,683
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$4,253.75
Dollar Increase in Property Tax	**$74.25**

IMPACT OF BUDGET ON CLASS OF PROPERTY

INDUSTRIAL



Fiscal Year 2025	
January 1, 2023 Valuation	$599,500
Revaluation	5.58 %
Assessed Value	$632,952
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.46343
Fiscal Year 2025 First Tier Taxable Value	$69,515
Second Tier Rollback	$482,952
Less Rollback Factor	0.9000
Fiscal Year 2025 Second Tier Taxable Value	$434,657
Fiscal Year 2025 Total Taxable Value	$504,172
Fiscal Year 2025 City Tax Rate	$9.92638
Fiscal Year 2025 City Property Tax	$5,004.60
Dollar Decrease in Property Tax	**$187.33**
Percent Decrease in Property Tax	**4.14%**
Fiscal Year 2026	
January 1, 2024 Valuation	$632,952
Revaluation	— %
Assessed Value	$632,952
First Tier Rollback	$150,000
Less Residential Rollback Factor	0.47432
Fiscal Year 2026 First Tier Taxable Value	$71,148
Second Tier Rollback	$482,952
Less Rollback Factor	0.9000
Fiscal Year 2026 Second Tier Taxable Value	$434,657
Fiscal Year 2026 Total Taxable Value	$505,805
Fiscal Year 2026 City Tax Rate	$10.06372
Fiscal Year 2026 City Property Tax	$5,090.27
Dollar Decrease in Property Tax	**$85.67**
Percent Decrease in Property Tax	**1.71%**

FISCAL YEAR 2026

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES WITH PROPERTY TAX IMPACT

There were 156 improvement level decision packages requested in Fiscal Year 2026, of which 57 were recommended for funding.

The recurring general fund expenditures total $608,385 and will also impact future budget years. The non-recurring general fund expenditures total $261,720. The remaining improvement packages adopted for funding from non-property tax support total $422,257.

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
RECURRING DECISION PACKAGE COSTS				**GENERAL FUND**	
Airport	Convert two Part-time 1.5 FTE NA-44 Customer Service Representative positions to one full-time FTE 1.0 G-25C Administrative Support Professional position	R	$ (458)		$ (458)
Airport	Additional costs for general advertising; currently entire advertising budget is for the State of Iowa Service Grant	R	$ 10,000		$ 10,000
Airport	Purchase of an airfield deice brining system. This portion is costs savings. Also includes a non-recurring portion	R	$ (6,500)		$ (6,500)
City Attorney's Office	Creating Assistant Attorney I position (1.00 FTE, GE-37). Also includes a non-recurring portion of technology	R	$ 131,484	$ 101,322	$ 30,162
City Manager's Office	Professional development for Employee Resource Groups, including speakers or conferences,	R	$ 15,000	$ 11,559	$ 3,441
City Manager's Office	Professional development for the City Manager's Office Administrative Assistants (two positions). If approved, this package would allow each Administrative Assistant to travel to one annual training event	R	$ 6,000	$ 4,624	$ 1,376
City Manager's Office	Upgrade Director of Stategic Partnerships from 0.75 FTE (GE-44) to 1.00 FTE (GE-44), This would be an incease of 0.25 FTE Combine two current positions--the Grant Analyst position (1.00 FTE, GE-27) and the ICMA Management Fellow position (1.00 FTE, GE-29)--into one new position, which would be the Management/Grant Analyst (1.00 FTE, GE-29). This would be a decrease of 1.00 FTE In total, this would be a net decrease of 0.75 FTE. In addition, the net cost is $0 Cost of new position structure: $300,524 Less cost of old position structure: $285,353 Less other CMO funding identified to fill the gap (education and travel/conferences): $15,171	R	$ —	$ —	$ —
Communications Office	ArcGIS Indoor Maps software to model indoor spaces. Software needed to begin projects, including an existing CIP	R	$ 18,500	$ 12,711	$ 5,789
Communications Office	Addition of 1.00 FTE (GE-33) GIS Developer to the GIS (Geographic Information System) Office. Also has a non-recurring component for technology (computer, etc)	R	$ 103,188	$ 70,900	$ 32,288
Communications Office	Addition of 1.00 FTE (GE-30) GIS Applications Specialist to the GIS (Geographic Information System) Office. Also has a non-recurring component for technology (computer, etc)	R	$ 89,993	$ 61,834	$ 28,159
Communications Office	Subscription to ArcGIS Hub Premium software	R	$ 8,000	$ 5,497	$ 2,503
Communications Office	Addition of a 1.00 FTE (GE-30) GIS Data Analyst to the GIS (Geographic Information System) Office	R	$ 89,993	$ 61,834	$ 28,159

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Communications Office	This improvement package request is for a online form solution to accept electronic form submittals for grant and assistance applications, some licenses and permits, resident feedback, and more through the City website. Also includes a non recurring portion of $5,000 for one time implementation fees	R	$ 15,000		$ 15,000
Communications Office	This improvement package request is integrate an artificial intelligence (AI)-based chat solution into the City website to offer the option of automated customer service. This service would provide smart text messaging, web chat, and interactive text alerts for residents and stakeholders. Also includes a non-recurring portion of $7990 for implementation	R	$ 16,650		$ 16,650
Communications Office	This improvement package request is integrate an artificial intelligence (AI)-based chat solution into the City website to offer the option of automated customer service. This service would provide smart text messaging, web chat, and interactive text alerts for residents and stakeholders. Also contains a non-recurring portion for implementation costs	R	$ 16,650		$ 16,650
Community Impact	Establishes the first program in the Equitable Fine and Fee initiative by providing the resources to launch the Community Impact Service Program, will focus on utility billing fines and fees, allow customers to preform service in lieu of financial payment for utility bills	R	$ 30,000		$ 30,000
Community Impact	Increasing the City's funding for salary and benefits for the Community Impact Full-Time Administrative Assistant position (increase of 0.37 FTE). The position currently exists as a full time position (1.00 FTE, GE-25). This poistion was partially funded by a grant that is no longer available due to no fault of the City	R	$ 26,497		$ 26,497
Community Impact	Create a new part time AmeriCorps Program Supervisor position (0.75 FTE, GE-25). This position will work directly with other host site supervisors to help strengthen relationships with community partners to ensure proper compliance and support is provided to our members in relation to the AmeriCorps Grant.	R	$ 39,166		$ 39,166
Economic Development	Addition of an Economic Development Financial and Project Specialist 1.00 FTE GE-31. Includes a non-recurring portion for technology	R	86,215	64,661	21,554
Economic Development	Addition of an Economic Development Project Coordinator 1.00 FTE GE-30. Includes a non-recurring portion for technology	R	82,486		82,486
Economic Development	An increase in the stipend paid to artists who are chosen to display sculptures on the riverfront. Raising the stipend will directly affect the ability of artists to secure materials, resulting in an increased number of diverse and minority artist participants.	R	2,200		2,200
Economic Development	Purchase of additional printing costs for the Art on the River brochures and translation services. This includes translation from English to Spanish and Marshallese for both the brochures as well as the Otocast recordings with the intent to be more inclusive of Dubuque’s diverse population	R	1,454		1,454
Emergency Communications	Remove two vacant part-time Dispatcher positions (0.47 FTE each for a total of 0.94 FTE, OE-15) and replace them with a full-time Dispatcher position (1.00 FTE, OE-15).	R	16,142	8,071	8,071

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Emergency Communications	Purchase a paid version of a program called Prepared Assist - Unlimited, which would include features like two way text for dispatchers, the ability to receive live video and pictures, and live auditor translation in 19 languages and texting translation in 140 languages. Includes recurring cost of $25,350 and non-recurring cost of $5,000 for one time implementation	R	25,350		25,350
Engineering	Implement Engineering personnel reclassification - Eliminate 1.46 FTE in PT Inflow and Infiltration Inspectors and replace with 1.00 FT Inflow and Infiltration (Stormwater Fund). Also Creation of a 0.73 FTE Sidewalk Inspector position (Tax Funds). This portion is for the creation of the Sidewalk Inspector.	R	52,575		52,575
Engineering	Funding to allow the Engineering Department to serve as a host site for an AmeriCorps member through the AmeriCorps program administered by the City of Dubuque. The Engineering department has hosted an AmeriCorps member in the past, but a dedicated budget has not existed for it	R	15,000		15,000
Engineering	Fund request from East Central Intergovernmental Association (ECIA) for an additional $20,000 in local match funding for STREETS project. These matching planning funds are utilized to aid the engineering department with special projects and grants.	R	20,000		20,000
Finance	A bilingual, self-service payment kiosk providing residents with an around the clock bill payment solution. The kiosk can be installed indoors or outdoors. Also includes a non-recurring portion of $40,000	R	8,000	8,000	—
Fire	Software for property preplanning to use for fire responses.	R	5,650		5,650
Fire	Data analytics software solution to analyze risk data to support risk reduction and risk management plans	R	20,000		20,000
Fire	Add a Firefighter position, 1.00 FTE, F-01 to reach appropriate staff levels for frontline fire suppression vehicles (two positions requested in FY26, this is request 1 of 2)	R	100,646		100,646
Fire	Add a Firefighter position, 1.00 FTE, F-01 to reach appropriate staff levels for frontline fire suppression vehicles (two positions requested in FY26, this is request 2 of 2)	R	100,646		100,646
Health	Microchip implantation program for animals brought to the Humane Society	R	5,000		5,000
Health	Low cost rabies vaccinations for low income pet owners	R	5,000		5,000
Health	2 staff to attend NEHA Conference	R	2,063		2,063
Health	1 employee to attend the Emergency Preparedness Summit	R	4,810		4,810
Health	1 employee to attend the IAEM (Intl Assoc of Emergency Managers) Conference	R	2,100		2,100
Housing	Increase financial assistance to ensure Community Solutions of Eastern Iowa (CSEI) is able to continue to staff and manage the Housing Hotline	R	35,000		35,000
Housing	1 employee to attend the AACE Conference.	R	2,000		2,000
Human Resources	Establish a Leadership Institute for City of Dubuque employees. A series of courses designed to build and strengthen skills necessary to perform at the highest levels of the City of Dubuque Universal Competencies and behave consistently with the City's values as set forth in the SPIRIT statement.	R	20,000	15,412	4,588
Human Resources	Increase the amount of annual funding available through the City's Tuition Reimbursement Program.This will allow for accepting new applicants into the program in FY 2026.	R	25,000	19,265	5,735

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Human Resources	Additional branding supplies and outreach giveaways for the City of Dubuque at recruitment fairs, job fairs, and other city-wide events to help promote career opportunities and the overall City of Dubuque brand.	R	1,000	771	229
Human Resources	Establish a conferences budget (enough for two conferences) for the Employee Relations Manager Positions. Currently no conference budget for that position.	R	5,000	3,853	1,147
Human Resources	Employment Specialist position from 0.75 FTE to 1.0 FTE	R	31,481	24,259	7,222
Human Resources	Funding to allow the Administrative Assistant position to attend the Office Dynamics International conference each year	R	2,000	1,541	459
Information Services	Purchase of 100 licenses of Microsoft Copilot to enhance productivity	R	36,000		36,000
Information Services	Hire an additional User Technology Specialist 1.0 FTE. Also includes a non-recurring portion for technology	R	85,494		85,494
Information Services	To provide ongoing training annually for help desk and user technology specialist staff at the Tyler Conference, Neogov HRIS conference and local training conferences.	R	13,000		13,000
Information Services	To provide ongoing training for two Senior Network/System Administrators and Chief Information Technology Security Officer	R	21,000		21,000
Information Services	Purchase compact rapid deployable system (CRD system), which delivers cellular and high speed internet anywhere communications are needed. Also includes a non-recurring portion for initial purchase	R	3,000		3,000
Library	Replace the 0.5 FTE NA-38 intern position with a 0.5 FTE G-25 Library Assistant to be added to the Information Technology activity to support increased usage of the Maker Space	R	5,587		5,587
Library	Replace 1.0 FTE G-30 Library Aide-Adult Services to 1.0 FTE G-32 Librarian I	R	10,416		10,416
Library	Replace 1.0 FTE G-30 Library Aide-Youth Services to 1.0 FTE G-32 Librarian I	R	10,416		10,416
Library	Replace 1.0 FTE G-30 Library Aide-Teen Services to 1.0 FTE G-32 Librarian I	R	10,416		10,416
Multicultural Family Center	Create a new part-time Teen Night Specialist position at the Multicultural Family Center (0.75 FTE, NA-25). This position will provide support to the teen program and is critical to ensuring a structured, engaging, and secure environment for the growing number of teens participating in these popular evening programs.	R	40,197		40,197
Parks	Addition of 1.00 FTE Full Time Maintenance Technician (GD-06) for the Bee Branch Greenway, which would be partially offset by the elimination of 0.11 FTE Temporary Groundskeeper position (NA-12) and elimination of 0.50 FTE Temporary Landscape Crew position (NA-12). Contains parts in the Stormwater Fund as well	R	(20,490)		(20,490)
Parks	Addition of 1.00 FTE Full Time Forestry Technician (GD-06), which is offset by eliminating a 0.50 FTE Temporary Forestry Laborer Position (GD-06)	R	43,638		43,638
Parks	Addition of 1.0 FTE GD-06 Parks Maintenance position, which would be partially offset by the elimination of 0.96 FTE Temporary Parks Groundskeeper position	R	42,791		42,791
Parks	Addition of 1510 hours 0.72 FTE for Temporary Park Rangers during the park season	R	38,233		38,233
Parks	Funding to send Park Division Forestry staff to an out of town conference	R	1,731		1,731

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Police	Costs to send 1/3 of each ERG to conferences annually.	R	20,000		20,000
Police	Recurring subscription cost of virtual driving training software	R	5,400		5,400
Police	Upgrade of 7 gas only cars to hybrid cars	R	52,668		52,668
Planning	Zoning Enforcement Officer to attend the Iowa Association of Code Enforcement Officials (IowACE) Conference Annually.	R	800	548	252
Planning	Funds for an additional planner position to attend the National American Planning Association Conference (APA).	R	3,000	2,057	943
Planning	This improvement package request is to increase fees for multiple Planning and Zoning Applications by 2% to accurately reflect the cost of service after deep analysis of current costs. These changes will create an additional $1,533 in revenue each year. This improvement package furthers the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery.	R	—	1,533	(1,533)
Public Works	Centralize and expand camera/Automatic Vehicle Location (AVL) capabilities to the entire city-wide fleet. AVL systems allow for real-time GPS tracking of all fleet vehicles, providing complete visibility over vehicle locations, routes, and status. This enables fleet managers to optimize route planning, reduce fuel consumption, and improve delivery times. The cost of this package is in the garage fund, with cost savings in the general fund, road use tax fund, sanitary sewer fund, and stormwater fund	R	(4,080)		(4,080)
Public Works	Purchase single point operation point monitoring. These devices can be utilized on construction sites, snow and ice operations, flood monitoring, and more. This allows for notifications to be sent if an unexpected operational concern arise and also allows for remote monitoring resulting in a a decrease in overtime costs for certain operations as it relates to security of job sites and other operations	R	(2,250)		(2,250)
Public Works	This improvement package would provide funding to recognize Public Works employees, such as City SWAG, additional leave time, etc.	R	1,249		1,249
Public Works	Increase the number of uniform shirts (short sleeve and long sleeve) from three (3) to six (6) annually and add funding for two (2) stocking caps per employee.	R	961		961
Public Works	Centralize and expand camera/Automatic Vehicle Location (AVL) capabilities to the entire city-wide fleet. AVL systems allow for real-time GPS tracking of all fleet vehicles, providing complete visibility over vehicle locations, routes, and status. This enables fleet managers to optimize route planning, reduce fuel consumption, and improve delivery times. The cost of this package is in the garage fund, with cost savings in the general fund, road use tax fund, sanitary sewer fund, and stormwater fund	R	(23,160)		(23,160)
Public Works	Purchase single point operation point monitoring. These devices can be utilized on construction sites, snow and ice operations, flood monitoring, and more. This allows for notifications to be sent if an unexpected operational concern arise and also allows for remote monitoring resulting in a a decrease in overtime costs for certain operations as it relates to security of job sites and other operations	R	7,605		7,605
Public Works	Increase the number of uniform shirts (short sleeve and long sleeve) from three (3) to six (6) annually and add funding for two (2) stocking caps per employee.	R	3,512		3,512

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Public Works	Add two full-time Utility Worker Positions (2.00 FTE, GD-05). These positions would provide flagger safety to street and sewer maintenance operations. y hiring 2.00 FTEs, this would allow the city to take on more hauling, and the Port of Dubuque parking lots internally, instead of outsourcing.	R	113,630		113,630
Public Works	This improvement package would purchase vehicle safety kits (first aid, thermal blankets, sunscreen, etc) for each vehicle in the Public Works fleet.	N	6,600		6,600
Public Works	Centralize and expand camera/Automatic Vehicle Location (AVL) capabilities to the entire city-wide fleet. AVL systems allow for real-time GPS tracking of all fleet vehicles, providing complete visibility over vehicle locations, routes, and status. This enables fleet managers to optimize route planning, reduce fuel consumption, and improve delivery times. The cost of this package is in the garage fund, with cost savings in the general fund, road use tax fund, sanitary sewer fund, and stormwater fund	R	125,000		125,000
Public Works	Increase the tool allowance for each Fleet Maintenance Technician. The fleet operations assessment recommends the best practice is to provide a $750 annual tool allowance for mechanics required to provide and keep their own tools at work.	R	4,500		4,500
Public Works	Funding for the purchase of steel toe boots for Fleet Maintenance staff, increasing safety. The fleet operations assessment recommends providing an annual boot allowance for mechanics' safety. With this shoe allowance, a policy on shoe specifications will be developed utilizing partnerships with private and other public entities' requirements.	R	880		880
Public Works	Increase the number of uniform shirts (short sleeve and long sleeve) from three (3) to six (6) annually and add funding for two (2) stocking caps per employee.	R	287		287
Public Works	Extend the asphalt overlay program from 8 miles to 10 miles.	R	256,170	20,000	236,170
Recreation	$700 increase in education funding for two supervisor level positions and the addition of $2,200 in education funding for the new Business Development Manager position	R	3,600		3,600
Recreation	As hiring is still expected to be a challenge in future years, this request seeks to increase the Recreation advertising line item by $25,000 on a recurring basis.	R	25,000		25,000
Recreation	Option 1 of 2 for Four Mounds Summer Camp: Permanent funding to continue to support the Four Mounds Adventure Day Camp--CDBG funding is no longer available. Option 2 of 2 is in the non-recurring section.	R	57,000		57,000
Recreation	Increases of $1 in golf fees and cart rentals	R		48,000	(48,000)
Recreation	Increase the Golf Pro Position from 0.94 FTE to 1.00 FTE. The current Part Time position already has Health Care and Life Insurance as the position was contracted. This requests changes the position to be a normal City Employee	R	4,278		4,278
Transportation Services - Transit	Funding to create a new part-time Bus Attendant Position (0.50 FTE, GE-23A). This position is needed due to safety concerns with student on the afternoon buses. Student ridership continues to increase, which also results in increases in safety concerns and distractions for driver.	R	25,484		25,484
	TOTAL GENERAL FUND RECURRING PACKAGES		**2,315,544**	**548,252**	**1,767,292**

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
NON-RECURRING DECISION PACKAGE COSTS				**GENERAL FUND**	
Airport	Purchase of 4 column lifts to provide a safe lifting environment when repairing large snow removal equipment/ vehicles.	N	59,950		59,950
Airport	Purchase of an airfield deice brining system. This portion is for initial purchase of system	N	11,330		11,330
Airport	Purchase of a second terminal belt loader.	N	28,000		28,000
City Attorney's Office	Creating Assistant Attorney 1 position. 1.0 FTE. This is the technology portion	N	5,590	4,308	1,282
City Manager's Office	Funding to update the 2011 Urban Forestry Evaluation	N	37,500	28,898	8,603
City Manager's Office	Establishing bike infrastructure policies, executing a cross-departmental implementation agenda, and creating and executing an alternative transportation education and communication campaign. If improvement package for permanent Climate Action Coordinator Position is not funded, then this package is not needed as there will not be capacity to implement	N	26,450	20,382	6,068
City Manager's Office	Make the Climate Action Coordinator position permanent or extend position for one more year, which is currently limited term and set to expire at the end of FY25. This reflected non-recurring funding to help offset the cost in FY26 ($12,000 through a grant, and $48,911 in FY25 carryovers related to vacancy savings from the time period that the position was not filled).	N	46,148	38,315	7,833
Communications Office	Addition of 1.00 FTE (GE-33) GIS Developer to the GIS (Geographic Information System) Office. This is non-recurring technology (computer, etc)	N	5,308	3,647	1,661
Communications Office	Addition of 1.00 FTE (GE-30) GIS Applications Specialist to the GIS (Geographic Information System) Office. This is non-recurring technology (computer, etc)	N	5,308	3,647	1,661
Communications Office	Addition of a 1.00 FTE (GE-30) GIS Data Analyst to the GIS (Geographic Information System) Office. This is non-recurring technology (computer, etc)	N	5,308	3,647	1,661
Communications Office	Office space remodeling to accommodate new GIS (Geographic Information System) Office positions requested	N	25,000	17,178	7,823
Communications Office	Online form solution to accept electronic form submittals for grant and assistance applications, some licenses and permits, resident feedback, and more through the City website. This is non-recurring implementation fees	N	5,000		5,000
Communications Office	This improvement package request is integrate an artificial intelligence (AI)-based chat solution into the City website to offer the option of automated customer service. This service would provide smart text messaging, web chat, and interactive text alerts for residents and stakeholders. This is non-recurring portion for implementation	N	7,990		7,990
Communications Office	This improvement package request is integrate an artificial intelligence (AI)-based chat solution into the City website to offer the option of automated customer service. This service would provide smart text messaging, web chat, and interactive text alerts for residents and stakeholders. This is one time implementation costs	N	7,990		7,990
Community Impact	Four public computers to enhance the Office of Community Impact's ability to connect residents with critical resources.	N	10,600		10,600

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Conference Center	The addition of 10 cameras in the public areas of the Grand River Center. No security cameras are in the public space, entrances or exits. This project includes cameras, cabling and installation.	N	50,000		50,000
Economic Development	Addition of an Economic Development Financial and Project Specialist 1.00 FTE GE-31. This is non-recurring portion for technology	N	4,590	3,443	1,148
Economic Development	Addition of an Economic Development Project Coordinator 1.00 FTE GE-30. This is non-recurring portion for technology	N	4,590		4,590
Emergency Communications	Purchase a paid version of a program called Prepared Assist - Unlimited, which would include features like two way text for dispatchers, the ability to received live video and pictures, and live auditor translation in 19 languages and texting translation in 140 languages. This portion is non-recurring cost of $5,000 for one time implementation	N	5,000		5,000
Emergency Communications	Purchase a laptop, mouse, and backpack for Public Safety dispatchers to use for required courses/certifications that are now offered online and require a quiet space/location	N	2,500		2,500
Engineering	Upgrade an existing smaller 2 Wheel Drive truck (unit 911) to a full size 4 Wheel Drive pickup truck. The current smaller truck struggles to get around with poor or wet project site conditions and not safe when trying to navigate snow-packed roads for sidewalk inspections in the winter on Dubuque's hills and side streets.	N	19,000		19,000
Finance	A bilingual, self-service payment kiosk providing residents with an around the clock bill payment solution. The kiosk can be installed indoors or outdoors. This is the one time portion for implementation cost	N	40,000	40,000	—
Fire	Funding to accommodate the Center for Public Safety Excellence (CPSE) site visit. Includes lodging/ accommodations, flight, per diem, transportation, and other minor costs associated with the site visit.	N	9,800		9,800
Health Services	Hire a company to wrap the Animal Control truck with graphics/design to make the truck more vibrant and welcoming.	N	2,500		2,500
Housing	Purchase of a computer kiosk and scanner at the Federal Building for Inspection & Construction Services for residents to submit permit applications online	N	5,400		5,400
Housing	Switch to laptop computers with docking stations as opposed to desktop computers for inspectors.	N	2,000		2,000
Human Resources	The purchase of City of Dubuque shirts. The shirts consist of polos and long sleeve shirts with an embroidered "City of Dubuque Masterpiece on the Mississippi" logo and the text "Human Resources Department."	N	875	674	201
Human Resources	Provide Crucial Conversations training (including lunch) to all City Staff — Option 1A is being requested, but see other options below, which reduce costs by training staff over multiple fiscal years and cutting lunch costs. Option 3C is recommended.	N	25,488	19,641	5,847
Information Services	Hire an additional User Technology Specialist 1.0 FTE. Technology for the position. This is the technology portion	N	2,900		2,900
Information Services	Purchase of a fluke optical time domain reflectometer (ODTR) tester. An OTDR tester is necessary for analyzing fiber optic cable performance from end to end by testing components along the cable, including connection points, bends, and splices. The device would also indicate strength of the signal to distance intended.	N	29,000		29,000

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Tax Impact
Information Services	Provide for secure storage for the new offices at the Chavenelle site. The existing site has little to no storage included.	N	10,000		10,000
Information Services	Purchase compact rapid deployable system (CRD system), which delivers cellular and high speed internet anywhere communications are needed. This is the portion for initial purchase	N	34,997		34,997
Office of Equity and Human Rights	Purchase a bus wrap and implement a social media campaign to advertise the existence of this department.	N	5,875		5,875
Office of Equity and Human Rights	Implement a new program called "Bridge Building for a New Dubuque"	N	8,750		8,750
Parks	Installation of network switches and additional equipment at Veterans Memorial Park and the Eagle Point Park tollbooth.	N	25,000		25,000
Parks	Equipment trailer for the Park Division. This trailer will be used to transport the Park Division's mini excavator. Currently the Park Division has to borrow a trailer from the Public Works Department when it is available to transport the mini excavator.	N	24,000		24,000
Planning Services	The purchase of bike gear to be distributed to youth through the Dubuque Safe Routes to School committee. This is a partnership between the City of Dubuque, Dubuque Community School District, Dubuque Metropolitan Area Transportation Study (DMATS), the Bike Coop, and the Iowa Safe Routes to School program	N	563	386	177
Planning Services	Sending the Assistant Planner to Leadership Dubuque.	N	1,525	1,046	479
Planning Services	Sending the Planning Technician to Dale Carnegie training.	N	2,350	1,611	739
Planning Services	Purchase of City of Dubuque shirts	N	480	329	151
Police	Purchase of car cameras for patrol vehicles	N	16,148		16,148
Police	Keep two squad cars for driver training instead of trading in	N		(22,000)	22,000
Public Works	Replace the current asphalt roller, powered by diesel, with an electric roller.	N	40,000		40,000
Public Works	Funding to support and build reliability and trust within the Public Works Team utilizing Dale Carnegie team building consultant and resources.	N	26,000		26,000
Public Works	Funding to support and team building within the Public Works Team utilizing Dale Carnegie team building consultant and resources.	N	26,000		26,000
Recreation	Option 2 of 2 for Four Mounds Summer Camp: One time funding to continue to support the Four Mounds Adventure Day Camp through the summer 2025 season--CDBG funding is no longer available	N	47,745		47,745
	TOTAL GENERAL FUND NON-RECURRING PACKAGES		**760,548**	**165,152**	**595,399**
	TOTAL RECURRING AND NON-RECURRING TAX SUPPORTED		**$ 3,076,092**	**$ 713,404**	**$ 2,362,691**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
ENTERPRISE FUNDS					
Stormwater Fund					
Engineering	Increase the available operating stormwater repair funds due to increased construction costs, increase backlog of deferred maintenance, additional identification of high-risk stormwater management infrastructure requiring immediate repairs, and the observed increase in more intense wet weather events that have further deteriorated existing stormwater infrastructure	R	$50,000		$50,000
Engineering	Upgrade the scheduled FY26 replacement of a current Engineering staff computer from a desktop to a laptop. The City does not allow the use of personal computers and personal mobile phones to remotely access resources directly on the City's network.	N	$1,200		$1,200
Engineering	Delay the scheduled FY 2025 replacement of a current Engineering staff desktop computer and upgrade it to a laptop in FY 2026. To offset the cost of the increase, the staff member has elected to forego their assigned tablet (and tablet data plan) that was also scheduled for replacement in FY 2025.	N	$260		$260
Engineering	Cost savings of tablet data plan in the above package	R	($480)		($480)
Engineering	Implement Engineering personnel reclassification - Eliminate 1.46 FTE in PT Inflow and Infiltration Inspectors and replace with 1.00 FT Inflow and Infiltration (Stormwater Fund). Also Creation of a 0.73 FTE Sidewalk Inspector position (Tax Funds). This portion is for the Inflow and Infiltration Inspectors	R	($2,695)		($2,695)
Public Works	Centralize and expand camera/Automatic Vehicle Location (AVL) capabilities to the entire city-wide fleet. AVL systems allow for real-time GPS tracking of all fleet vehicles, providing complete visibility over vehicle locations, routes, and status. This enables fleet managers to optimize route planning, reduce fuel consumption, and improve delivery times. The cost of this package is in the garage fund, with cost savings in the general fund, road use tax fund, sanitary sewer fund, and stormwater fund	R	($960)		($960)
Public Works	Increase the number of uniform shirts (short sleeve and long sleeve) from three (3) to six (6) annually and add funding for two (2) stocking caps per employee.	R	$611		$611
Parks	Addition of 1.00 FTE Full Time Maintenance Technician (GD-06) for the Bee Branch Greenway, which would be partially offset by the elimination of 0.11 FTE Temporary Groundskeeper position (NA-12) and elimination of 0.50 FTE Temporary Landscape Crew position (NA-12). This is the portion in the Stormwater Fund, other portion is in the general fund	R	$77,628		$77,628
	Subtotal Stormwater Fund		**$125,564**	**$—**	**$125,564**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Water Fund					
Water	Secure funding for valve maintenance needs that arise due to long periods of time between valve exercising	R	$80,000		$80,000
	Subtotal Water Fund		**$80,000**	**$—**	**$80,000**
Sanitary Sewer Fund					
Engineering	Add an additional $128,000 to the available operating sanitary sewer repair funds due to increased construction costs, increase backlog of deferred maintenance, and additional identification of high-risk sewer main requiring immediate repairs through the Asset Management Program	R	$128,000		$128,000
WRRC	Ongoing training for the Industrial Pretreatment Coordinator position within the WRRC Department.	R	$300		$300
WRRC	The addition of an intern position at the WRRC (0.40 FTE, . This intern position would assist the WRRC director with managing large Capital Improvement Plan (CIP) projects. This internship will charge their time to CIP projects	R	$19,767		$19,767
WRRC	funding for the City to join the National Association of Clean Water Agencies. NACWA offers strong advocacy and representation at the federal level, ensuring that the city's interests are considered in the development of national regulatory and legislative policies, especially on emerging issues such as PFAS (per- and polyfluoroalkyl substances) and microplastics.	R	$1,100		$1,100
WRRC	Funding for the WRRC Director, WRRC Plant Manager, Industrial Pretreatment Coordinator, and Administrative Support Professional to attend the annual Growing Sustainability Conference held annually in Dubuque.	R	$1,220		$1,220
WRRC	Allows for the WRRC Industrial Pretreatment Coordinator to attend the National Association of Clean Water Agencies' annual National Pretreatment Workshop & Training event.	R	$2,850		$2,850
WRRC	The purchase and implementation of SwiftComply, a cloud-based compliance management platform designed to enhance the efficiency and effectiveness of the City of Dubuque’s Industrial Pretreatment Program.	R	$18,500		$18,500
WRRC	One time cost of the above package	N	$5,000		$5,000
Public Works	Centralize and expand camera/Automatic Vehicle Location (AVL) capabilities to the entire city-wide fleet. AVL systems allow for real-time GPS tracking of all fleet vehicles, providing complete visibility over vehicle locations, routes, and status. This enables fleet managers to optimize route planning, reduce fuel consumption, and improve delivery times. The cost of this package is in the garage fund, with cost savings in the general fund, road use tax fund, sanitary sewer fund, and stormwater fund	R	($1,440)		($1,440)
Public Works	Increase the number of uniform shirts (short sleeve and long sleeve) from three (3) to six (6) annually and add funding for two (2) stocking caps per employee.	R	$790		$790
	Subtotal Sanitary Sewer Fund		**$176,087**	**$—**	**$176,087**

SUMMARY OF ALL DECISION (IMPROVEMENT) PACKAGES FOR NON-PROPERTY TAX FUNDS

Department	Description	R/N	ADDL Expense	ADDL Revenue	Net Impact
Solid Waste Fund					
Public Works	Purchase additional 96-Gallon Recycling Carts to support customer requests, and expansion of the Commingled Recycling Diversion Program	N	$31,515		$31,515
Public Works	Purchase additional 65-Gallon Yard Waste and 13-Gallon Food Scraps carts to support expansion of the Organics Diversion Activity	N	$11,600		$11,600
Public Works	Purchase spill cleanup kits for each of the vehicles in the Resource Management fleet. As operations moves toward Automated Curbside Collection, the vehicles require more hydraulic lines which leak. To prevent these leaks from entering the storm water system, we are recommending spill kits be added to all vehicles for drivers to apply to hydraulic leaks, in the field, as they occur.	N	$5,100		$5,100
Public Works	Increase the number of uniform shirts (short sleeve and long sleeve) from three (3) to six (6) annually and add funding for two (2) stocking caps per employee.	R	$3,243		$3,243
	Subtotal Solid Waste Fund		**$51,458**	**$—**	**$51,458**
Landfill Fund					
Public Works	Increase the number of uniform shirts (short sleeve and long sleeve) from three (3) to six (6) annually and add funding for two (2) stocking caps per employee.	R	$748		$748
	Subtotal Landfill Fund		**$748**	**$—**	**$748**
	TOTAL NON-PROPERTY TAX FUND PACKAGES		**$433,857**	**$—**	**$433,857**
	TOTAL IMPROVEMENT PACKAGES ALL FUNDS		**$3,431,273**	**$536,130**	**$2,895,143**

FULL-TIME EQUIVALENT (FTE) PERSONNEL CHANGES IN RECOMMENDED FY 2026 BUDGET

The Fiscal Year 2026 budget increases the full-time equivalents by 7.00 FTE, decreases part-time equivalents by 6.90 FTE, and increases temporary equivalents by 0.50 FTE. The changes can be summarized as follows:

DEPARTMENT	POSITION	FULL-TIME	PART-TIME	TEMPORARY	
Airport	Customer Service Representative		-1.50		Eliminated to offset the creation of a full time position to help recruitment and provide faster and more effective customer service to passengers
Airport	Administrative Support Professional	1.00			Created full time position to help recruitment and provide faster and more effective customer service to passengers
City Manager's Office	Management Intern	-1.00			Eliminated as part of Strategic Partnerships Staff Restructure
City Manager's Office	Grant Analyst	-1.00			Eliminated as part of Strategic Partnerships Staff Restructure
City Manager's Office	Management/Grant Analyst	1.00			Created as part of Strategic Partnerships Staff Restructure
City Manager's Office	PT Director of Strategic Partnerships		-0.75		Eliminated as part of Strategic Partnerships Staff Restructure
City Manager's Office	FT Director of Strategic Partnerships	1.00			Created as part of Strategic Partnerships Staff Restructure
Communications Office	Communications Assistant		-0.75		Eliminated due to the reduction in the Cable Utility Franchise Fee Revenue
Economic Development	Financial/Project Specialist	1.00			Created to help administer Tax Increment Financing and Economic Development projects
Emergency Communications	Public Safety Dispatcher	1.00	-0.94		Created FT dispatcher position to draw more qualified applicants and better work environment.
Engineering	PT I & I Inspector Removed		-1.46		Eliminated to implement the results of a recent personnel reclassification study in the Engineering Department
Engineering	PT Sidewalk Inspector		0.73		Created to implement the results of a recent personnel reclassification study in the Engineering Department
Engineering	FT I & I Inspector	1.00			Created to implement the results of a recent personnel reclassification study in the Engineering Department
Engineering	Land Surveyor	-1.00			Position was reclassified to Civil Engineer II during the Compensation and Classification Study
Engineering	Civil Engineer II	1.00			Position created as a result of the Compensation and Classification Study

DEPARTMENT	POSITION	FULL-TIME	PART-TIME	TEMPORARY	
Engineering	Civil Engineer I	-1.00			Position was reclassified to Civil Engineer II during the Compensation and Classification Study
Engineering	Civil Engineer II	1.00			Position created as a result of the Compensation and Classification Study
Engineering	Confidential Account Clerk	-1.00			Position was reclassified to Engineering Grant Accountant during the Compensation and Classification Study
Engineering	Engineering Grant Accountant	1.00			Position created as a result of the Compensation and Classification Study
Engineering	Engineering Technician	-1.00			Position was reclassified to Water Resources Project Supervisor during the Compensation and Classification Study
Engineering	Water Resources Project Supervisor	1.00			Position created as a result of the Compensation and Classification Study
Finance	Budget/Financial Accounting Analyst	1.00			Created to assist with audit processing, reporting, and support growing Finance Department workload.
Housing	Assisted Housing Coordinator	-1.00			Position was reclassified to Assisted Housing Administrator during the Compensation and Classification Study
Housing	Assisted Housing Administrator	1.00			Position created as a result of the Compensation and Classification Study
Human Resources	Limited Term Scanning Clerk			-0.50	Was approved as a limited term position, therefore is no longer budgeted for
Equity and Human Rights	Equity and Human Rights Specialist	-1.00			Eliminated due to staffing levels being adequate to handle work load while this position has been vacant
Parks	Maintenance Worker	1.00			Created to help maintain the Bee Branch Area
Parks	Laborer		-0.61		Eliminated to help offset new Maintenance Worker position
Police	Police Officers	-6.00			Eliminated due to ongoing recruiting challenges, cost savings used to establish a new Precision Policing Center.
Police	Precision Police Technicians	3.00			Created to staff the newly formed Precision Policing Center
Police	Crime Analyst	1.00			Created to staff the newly formed Precision Policing Center
Police	Crime Analyst	1.00			Created to staff the newly formed Precision Policing Center
Police	Confidential Account Clerk	-1.00			Payroll Specialist during the Compensation and Classification Study

DEPARTMENT	POSITION	FULL-TIME	PART-TIME	TEMPORARY	
Police	Police Payroll Specialist	1.00			Position created as a result of the Compensation and Classification Study
Police	Administrative Assistant	-1.00			Position was reclassified to Police Accountant during the Compensation and Classification Study
Police	Police Accountant	1.00			Position created as a result of the Compensation and Classification Study
Public Works	Projects and Facilities Manager	1.00			Created to assist the Public Works Director and reduce workload
Public Works	Custodian		-0.68		Increased from part time to full time
Public Works	Custodian	1.00			Increased from part time to full time
Recreation	PT Golf Pro		-0.94		Golf Pro position increased from Part-Time contract to Full-Time to eliminate an anomaly in the wage plan.
Recreation	FT Golf Pro	1.00			Golf Pro position increased from Part-Time contract to Full-Time to eliminate an anomaly in the wage plan.
					Total change in FTE from FY 2025
TOTAL FTE CHANGES		**7.00**	**-6.90**	**-0.50**	**(0.40)**
					Total FTE for FY 2026
TOTAL F.T.E.s FOR FY 2026		**661.00**	**56.57**	**58.25**	**775.82**

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2026

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2025 NUMBER	2026 NUMBER	NOTES
Police Department	90.00	2024-2025	121.00	1985-1990	82.00	121.00	120.00	In 2019, Eliminated a Corporal position and added a Captain and an Officer. FY20 & FY21 added 1 SRO. FY22 added Community Diversion & Prevention Coord. FY23 moved Community Diversion & Prevention Coord to AmeriCorps and added a Patrol Officer. FY24 added 2 Crisis Intervention Team Officers and moved Law Enforcement User Support Specialist to Information Services. 2026 removed 6 Patrol Officers and replaced with 5 new staff for the Precision Policing Center.
Emergency Comm	—	2026	19.00	1985-1991	8.00	18.00	19.00	Part of Police & Fire Departments in 1981. Added 2 Dispatchers in 2009. 1 Dispatcher added 2017 & 2020.1 Dispatcher added 2023. 1 Dispatcher and Records Clerk added 2024. 2025 shift structure changed from a 10 hour shift to a 12 hour rotating shift. 1 Dispatcher added in 2026
Fire Department	94.00	2025-2026	104.00	1988-1990	88.50	104.00	104.00	1 Firefighter added FY20 & FY21. 7 firefighters added in 2023 as well as addition of Civilian Fire Inspector. 1 firefighter and 1 administrative assistant added in 2024. Fire Inspector and Bureau Chief added during 2024 and both Captain and Bureau Chief added 2025.
Office of Equity and Human Rights	3.00	1981; 1986 1990-1997; 2006*;2013 -2019	5.00	1982-1985; 1988-1989; 1998-2005; 2026	2.00	3.00	2.00	Community Relations Coordinator added 2013 & Strategic Workforce Equity Coordinator moved to Human Resources in FY21. Community Engagement Coordinator moved to Office of Shared Prosperity and Neighborhood Support in 2023. Equity and Human Rights Specialist eliminated in 2026.
Building Safety	12.00	1981; 2016-2018	12.00	1985-1988	6.00	—	—	Custodians added FT 2015 & FY21. Inspector II Eliminated 2019. Building Services Code Inspection and Construction Services moved to Housing and Facilities Management moved to Engineering in FY22.
Health Services	9.50	1981	9.50	1989-2019	4.00	7.00	7.00	Included School Nursing Program in 1981. FT Animal Control Officer added FY20 and FY21. Added Environmental Sanitarian in FY23
Multicultural Family Center	—	2022-2026	3.00	2011	1.00	3.00	3.00	MFC Assist. Dir. FT in 2016. MFC Teen Coordinator 2022. Multicultural Family Center moved out of Parks and Recreation Department during 2025, became a division of newly formed Community Impact Department. 0.48 Receptionist positions moved to Recreation Division in 2026.
Park Division	27.20	2026	39.98	1996-2001	20.92	25.35	26.35	Added Assist. Gardener 2012. Eliminated FT Park Ranger 2017. Project Manager added in 2023 and 0.15 FTE of Leisure Services Manager allocated to Conference Center. Confidential Account Clerk and Assistant Horticulturalist added in 2024. Added Bee Branch Maintenance Tech in 2026.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2026

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2025 NUMBER	2026 NUMBER	NOTES
Community Impact	—	2025-2026	5.00	2025	5.00	5.00	5.00	AmeriCorps Director shifted from Housing 2012; AmeriCorps Community Outreach Coordinator added in 2022. Community Diversion & Prevention Coord moved from Police, Secretary added to AmeriCorps, & AmeriCorps Coordinator increased to FT in 2023. AmeriCorps division became Community Impact Division in 2024. Community Impact Division became a City department during 2025.
Civic Center	13.75	1981	13.75	2005-2019	0.15	0.15	0.15	Changed to private mgmt. 7/1/04. Employees to new firm. 0.15 of Parks and Recreation Director position allocated to Conference Center
Conference Center	—	2023-2024	0.15	2023	0.15	0.15	0.15	0.15 of Parks and Recreation Director position allocated to Conference Center in 2023.
Recreation Division	—	2026	9.93	2025	8.93	8.93	9.93	Recreation Division no longer includes Community Impact and Multicultural Family Center beginning in 2026. Facilities Supervisor 2015; Golf Pro increase from Part time to full time in 2026.
Recreation Division/ Community Impact Division/ Multicultural Family Center	13.00	2023-2025	16.93	1991; 2007*-2009	7.93	—	—	*Golf- FT to PT; AmeriCorps Director shifted from Housing 2012; Facilities Supervisor 2015;MFC Assist. Dir. FT in 2016. MFC Teen Coordinator and AmeriCorps Community Outreach Coordinator added in 2022. Community Diversion & Prevention Coord moved from Police, Secretary added to AmeriCorps, & AmeriCorps Coordinator increased to FT in 2023. In FY25, restructure so AmeriCorps Coordinator increase 0.13 FTE from City funding.
Library	20.00	2024-2026	22.00	1989	14.00	22.00	22.00	Library Aide Changed to FT 2013. Library Aide added to Teen in FY20. Makerspace Assistant added in 2023. 2 Lead Library Assistants added and a Makerspace Assistant removed in 2024.
Airport	8.00	2003, 2026	14.00	1983-1994	7.00	13.00	14.00	Assistant FBO Director added in FY2023. in FY24, PT (0.70 FTE) Marketing Coordinator position eliminated and replaced with 1.0 FTE in PIO that will be assisting Airport in marketing. Administrative Support Professional added 2026.
Transportation Services	44.00	1981-1982	44.00	2010-2011	6.00	31.00	31.00	Transit Management changed to City Employees 2016. 1 Transit Dispatcher added 2018. Parking Division merged with Transit Division in 2019 to form the Transportation Services Department. 3 Bus Operators added in FY 2019. 4 Bus Operators added in 2023. 2 Parking Meter Enforcement Officers and 1 Driver Trainer added in 2024. 1 FT Laborer added and a PT laborer eliminated in 2025.
Engineering	22.00	2026	40.00	1983; 1985-1987	18.00	39.00	40.00	Temporary Engineering Technician removed FY19. Eliminated Environmental Engineer FY18. Confidential Account Clerk added FY19. Environmental Engineer and Camera Systems Tech added and Engineering Tech removed FY21. Facilities Management moved from Building Svcs. to Engineering in FY22. Utility Locator added in FY23. Confidential Account Clerk and Engineering Technician added and elimination of temporary lease management intern during FY24. Inflow and Infiltration Inspector added 2026.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2026

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2025 NUMBER	2026 NUMBER	NOTES
Water Department	32.00	1981-1982	32.00	1999-2009	23.00	26.07	26.07	Secretary changed to part-time 2016. Eliminated Plant Manager position in 2019. Confidential Account Clerk in 2020. Water Distribution Maintenance worker added in 2024.
Water & Resource Recovery	37.00	1981-1982	37.00	2019	14.50	17.00	17.00	(2) Plant Operators eliminated and Environmental Coordinator added 2016. Assistant Manager, Operator Ii, and Operator IV position removed in FY 2019. Industrial Pre-Treatment Coordinator, Assistant W&RRC Manager, 0.25 FTE Maintenance Supervisor added in 2024.
Public Works	1.00	1990-1991	2.00	1993-2001	—	—	—	
Public Works	89.00	2026	95.35	1990	73.00	93.42	95.35	Utility Worker Apprentice added FY19; Secretary added FY20; Traffic Signal Tech II added FY21. Sanitation Driver added FY23. Data Scientist ad Secretary added in 2024. Department restructure during 2024: Administrative Assistant upgraded from PT to FT, Assistant Public Works Director eliminated, Field Supervisor added, Fleet Maintenance Procurement Specialist added, elimination of Stock Clerk, and Maintenance Supervisor eliminated. For FY25, Equipment Operator II/Landfill Equipment Operator and Sanitation Driver had FTE's corrected to bring to full-time equivalents
Parking Division	9.80	2002-2003	11.50	2019	—	—	—	Eliminated Laborer 2017. Eliminated Laborer 2018. Parking division merged with Transit to become the Transportation Services Department in 2019.
Community/ Economic Development	7.00	1981	7.00	2016-2017	2.00	3.00	4.00	Assist. Director, Economic Development Coordinator and Confidential Clerk eliminated and Project Coordinator added in 2016. Arts & Cultural Coordinator FT in 2018. Project Coordinator eliminated and Assist Director added in FY 2020. Financial/Projects Specialist added 2026.
Housing Services	12.50	2024-2026	36.00	1984-1985	10.50	36.00	36.00	2.48 Lead positions added 2020; added General Housing Inspector FY20; Assistant Housing Director and Nuisance Specialist added FY20. Building Services Code Enforcement and Construction Services moved to Housing in FY22. Grant Program Manager added in FY23. Combination Inspector added in 2024.
Planning Services	4.00	2006*-2024	8.00	1985-1987	2.50	8.00	8.00	*PT Asst Planner to FT
Human Resources	—	2023-2026	7.00	2019	3.00	7.00	7.00	Strategic Workforce Equity Coordinator moved from Human Rights FY21. Development Training Coord. added FY22. Benefits & Compensation Manager and Employee Relations Manager added FY23.
Office of Shared Prosperity and Neighborhood Support	—	2025-2026	4.00	2022	1.00	4.00	4.00	Community Engagement Coord moved from Office of Equity and Human Rights and Data Analyst moved from City Manager's Office in FY23. Administrative Assistant became FT in FY24.
Communications Office	—	2025-2026	8.00	2018	3.00	8.00	8.00	GIS Specialist added and Communications Specialist full-time January 2019. Cable TV combined with Public Information adding Cable TV Coord and Video Producer in FY22.

PERSONNEL COMPLEMENT -- FULL-TIME 1981-2026

DEPARTMENT/ DIVISION	1981 NUMBER	45-YEAR HIGH FISCAL YR	45-YEAR HIGH NUMBER	45-YEAR LOW FISCAL YR	45-YEAR LOW NUMBER	2025 NUMBER	2026 NUMBER	NOTES
City Manager's Office	11.00	2023-2026	9.00	1993	7.60	9.00	9.00	ICMA Management Intern Full-Time FY 2020. 1 Assistant City Manager eliminated FY22. Data Analyst for Office of Shared Prosperity and Neighborhood Support added FY22 and transferred to Office of Shared Prosperity and Neighborhood Support in FY23. Grant Analyst and Climate Action Coordinator added in FY23. 2026 included Grant Analyst and ICMA Management Fellow being eliminated, Director of Strategic partnerships increased to full time, and Management/Grant Analyst added
City Clerk's Office	3.00	2023-2026	4.00	1981-2022	3.00	4.00	4.00	Secretary added FY23
Finance Department	—	2026	22.00	2020	17.00	21.00	22.00	Finance and Budget consolidated in FY 2020. Budget/Financial Analyst and Confidential Account Clerk added FY20. Budget Director, Purchasing/Safety Coordinator, and Temporary Utility Billing Accountant added 2024. Budget/Financial Analyst added 2025.
Finance Department (without Budget Office)	20.50	1981-1989	20.50	1997*-2011, 2019	14.00	—	—	*Meter Reading Outsourced/Cashier changed to FT 2015. Water Meter Inspector moved to Water Department in 2019. Budget and Finance consolidated FY2020.
City Attorney	2.00	2020-2026	5.00	1986	1.00	5.00	5.00	FT City Attorney moved to PT Senior Counsel. FT Assistant City Attorney promoted to City Attorney. Civil Rights Specialist added FY 2020.
Information Services	2.50	2024-2025	13.00	1981	2.50	12.00	12.00	Help Desk Position added 2013. Help Desk, User Technology Specialist, and Chief Security Officer added in FY23. Law Enforcement User Support Specialist moved from Police 2024.
Cable TV	—	1991; 1993	4.00	1981	—	—	—	Consolidated with Communications Office in FY22.
City Hall Maintenance	1.00	1981-1982	1.00	1983-2001*	—	—	—	*Outsourced (brought back in FY 2006 with PT employees)
	588.75	**1981**	**588.25**	**1989**	**495.80**	**654.07**	**661.00**	**12.27% Increase 1981-2026**

FINANCIAL SUMMARIES

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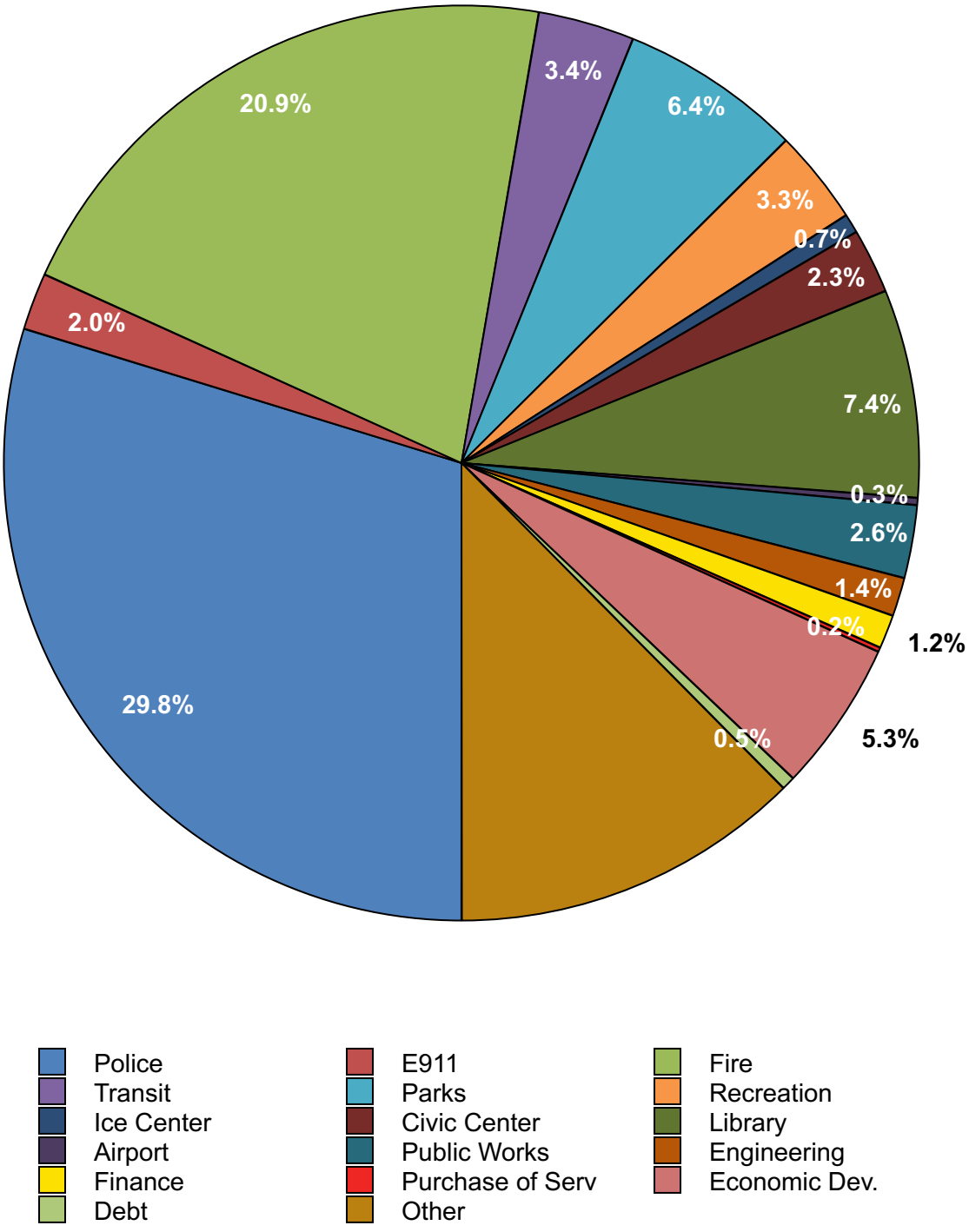
HOW YOUR CITY SHARE OF PROPERTY TAXES ARE DISTRIBUTED

FY 2026 RECOMMENDED OPERATING BUDGET IN LEVIED FUNDS



FISCAL YEAR 2026 RECOMMENDED BUDGET
NET OPERATING BUDGET IN FUNDS INCLUDING TAX LEVY REVENUE BY DEPARTMENT
Represents Department's Net Budgets in Funds with Tax Levies

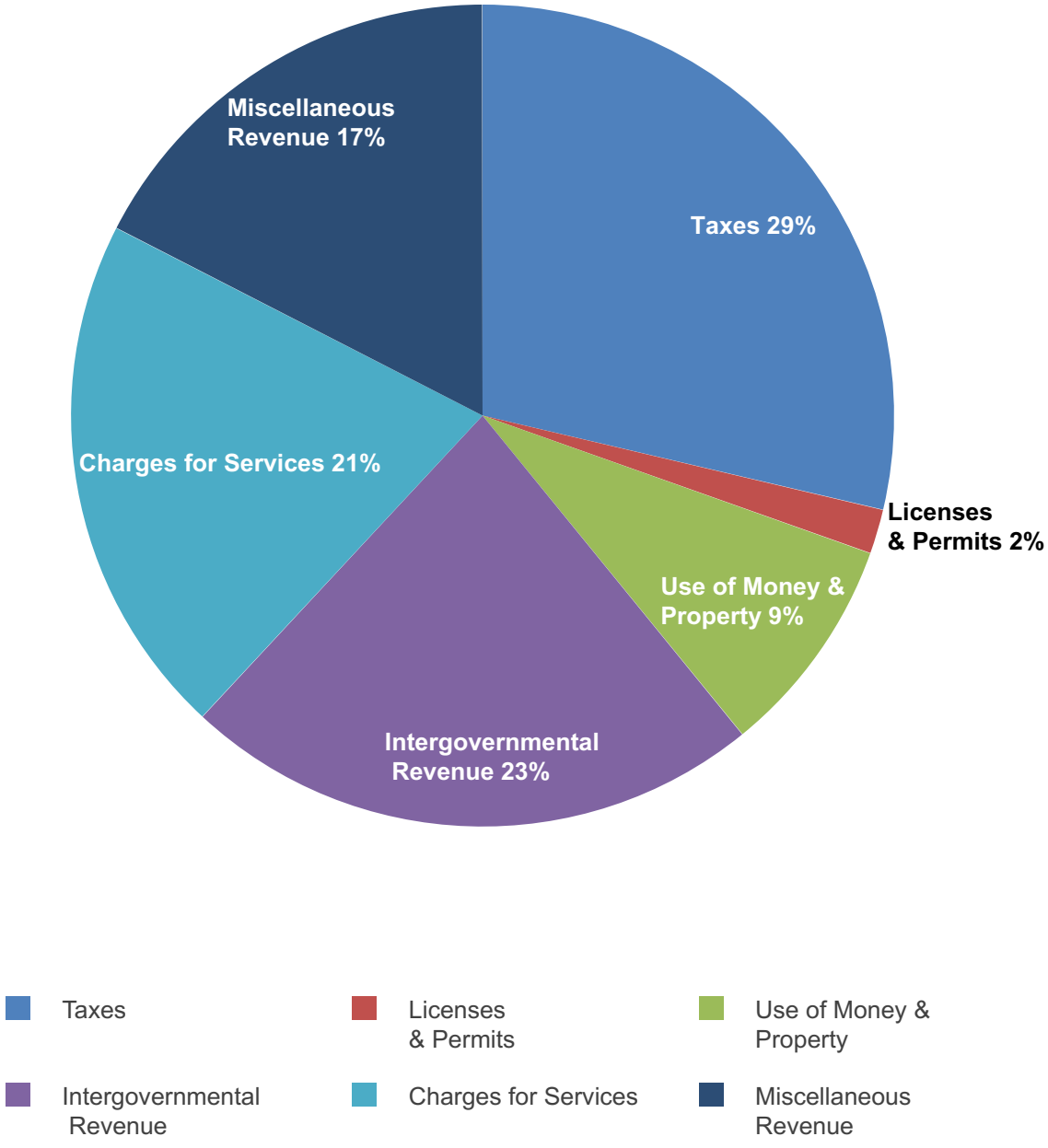
DEPARTMENT/DIVISION	FY 2025 TAXABLE FUNDS	FY 2025 REVENUE GENERATED & TRANS IN	FY 2025 NET OPERATING BUDGET	FY 2026 TAXABLE FUNDS	FY 2026 REVENUE GENERATED & TRANS IN	FY 2026 NET OPERATING BUDGET	% OF NET OPERATING BUDGET
Public Safety							
Police	$ 18,805,492	$ 1,358,857	$ 17,446,635	$ 19,519,051	$ 1,446,627	$ 18,072,424	29.75 %
Emergency Comm. Center	2,252,384	1,144,172	1,108,212	2,273,118	1,046,115	1,227,003	2.02 %
Fire	17,423,325	5,138,058	12,285,267	17,862,495	5,140,196	12,722,299	20.95 %
Emergency Management	113,047	2,647	110,400	119,476	1,458	118,018	0.19 %
Inspections	961,730	932,030	29,700	959,322	1,099,857	(140,535)	(0.23)%
Subtotal	39,555,978	8,575,764	30,980,214	40,733,462	8,734,253	31,999,209	52.68 %
Health & Social Services							
Office of Equity & Human Rights	462,747	3,125	459,622	344,833	1,400	343,433	0.57 %
Health Services	1,317,396	459,499	857,897	1,251,403	417,769	833,634	1.37 %
Subtotal	1,780,143	462,624	1,317,519	1,596,236	419,169	1,177,067	1.94 %
Culture & Recreation							
Parks Division	4,572,287	403,572	4,168,715	4,321,557	409,419	3,912,138	6.44 %
Ice Center	428,029	—	428,029	410,684	—	410,684	0.68 %
Civic Center	1,486,754	—	1,486,754	1,392,164	—	1,392,164	2.29 %
Grand River Center	1,279,167	—	1,279,167	1,173,796	—	1,173,796	1.93 %
Recreation	3,845,685	1,923,589	1,922,096	3,939,008	1,912,401	2,026,607	3.34 %
Library	4,455,159	46,690	4,408,469	4,519,092	50,645	4,468,447	7.36 %
Subtotal	16,067,081	2,373,851	13,693,230	15,756,301	2,372,465	13,383,836	22.04 %
Public Works							
Airport	5,345,463	5,204,617	140,846	5,183,934	5,022,959	160,975	0.27 %
Transit	4,694,173	2,598,397	2,095,776	4,772,660	2,710,620	2,062,040	3.39 %
Public Works	1,193,639	36,090	1,157,549	1,600,141	36,661	1,563,480	2.57 %
Engineering	3,683,283	1,773,742	1,909,541	2,588,788	1,763,696	825,092	1.36 %
Subtotal	14,916,558	9,612,846	5,303,712	14,145,523	9,533,936	4,611,587	7.59 %
Community & Econ Dev							
Office of Shared Prosperity and Neighborhood Support	382,696	—	382,696	440,144	—	440,144	0.72 %
Economic Development	3,468,385	424,142	3,044,243	3,732,263	493,095	3,239,168	5.33 %
Housing & Comm. Dev.	1,470,426	1,852,411	(381,985)	1,468,034	2,010,128	(542,094)	(0.89)%
Planning	1,041,458	747,226	294,232	1,109,910	769,415	340,495	0.56 %
Purchase of Services	100,000	—	100,000	100,000	—	100,000	0.16 %
Subtotal	6,462,965	3,023,779	3,439,186	6,850,351	3,272,638	3,577,713	5.89 %
General Government							
Eng-Facilities Mgmt	1,499,929	339,687	1,160,242	1,462,698	377,126	1,085,572	1.79 %
City Council	160,510	—	160,510	161,064	—	161,064	0.27 %
City Manager's Office	2,000,302	1,476,778	523,524	2,047,931	1,624,388	423,543	0.70 %
Human Resources	1,849,895	1,341,428	508,467	1,877,929	1,439,310	438,619	0.72 %
Public Information	489,852	354,739	135,113	1,030,317	658,138	372,179	0.61 %
City Clerk	539,793	446,208	93,585	620,808	457,483	163,325	0.27 %
Finance	4,546,068	3,986,211	559,857	4,825,542	4,099,988	725,554	1.19 %
City Attorney	1,106,218	853,176	253,042	1,181,461	902,272	279,189	0.46 %
Information Services	2,698,188	860,093	1,838,095	2,916,984	863,338	2,053,646	3.38 %
Subtotal	14,890,755	9,658,320	5,232,435	16,124,734	10,422,043	5,702,691	9.39 %
Total Without Debt	93,673,480	33,707,184	59,966,296	95,206,607	34,754,504	60,452,103	99.53 %
Debt Service	13,597,492	13,307,423	290,069	14,785,469	14,499,599	285,870	0.47 %
Total With Debt	$107,270,972	$ 47,014,607	$ 60,256,365	$109,992,076	$ 49,254,103	$ 60,737,973	100.00 %

FISCAL YEAR 2026 RECOMMENDED BUDGET
DISTRIBUTION OF THE CITY PORTION OF YOUR PROPERTY TAX PAYMENT
RESIDENTIAL PROPERTY EXAMPLE

For a residential property, with an assessed value of $196,508 (and a taxable value of $93,207) the City portion of their Fiscal Year 2026 (July 1, 2025 - June 30, 2026) tax bill would be $889.20 with homestead tax credit. The distribution of their tax dollars to City departments & divisions would be:

City of Dubuque Department/Division	Net Operating Expense	Debt Service		Total
Police	$ 264.54		$	264.54
Emergency Comm. Center	17.97			17.97
Fire	186.29	1.38	0.47 %	187.67
Emergency Management	1.69			1.69
Subtotal	468.44	1.38		469.82
Human Rights	5.07			5.07
Health Services	12.19			12.19
Park Division	57.27			57.27
Ice Center	6.05			6.05
Civic Center	20.37			20.37
Grand River Center	17.17			17.17
Recreation	29.69			29.69
Library	65.44			65.44
Subtotal	213.25	—		213.25
Airport	2.41			2.41
Transit	30.15			30.15
Public Works	22.86			22.86
Engineering	12.10			12.1
Economic Development	47.40			47.4
Housing & Comm. Dev.	(7.92)			(7.92)
Purchase of Services	1.43			1.43
Subtotal	108.43	—		108.43
Planning	4.98			4.98
Eng - Facilities Mgmt	15.92			15.92
City Council	2.40			2.4
City Manager's Office	6.23			6.23
Office of Shared Prosperity and Neighborhood Support	6.41			6.41
Human Resources	6.41			6.41
Public Information	5.43			5.43
City Clerk	2.40			2.4
Finance	10.58	2.80	0.47 %	13.38
City Attorney	4.09			4.09
Information Services	30.05			30.05
Subtotal	94.9	2.80		97.7
Grand Total	$ 885.02	4.18	$	889.20

BUDGET REVENUE BY CATEGORY



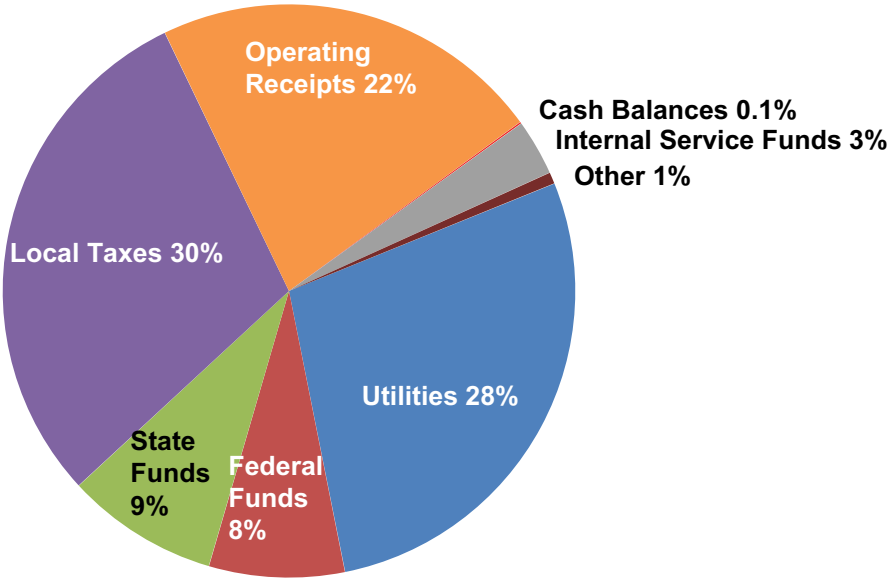
FY 2026 RECOMMENDED REVENUE BUDGET $255,639,444

SUMMARY OF TOTAL REVENUES
BY REVENUE CATEGORY

Revenue Category	FY 2023 Actual	FY 2024 Actual	FY 2025 Budget	FY26 Recomm'd Budget	% Change from Adopted FY25
Taxes					
Property Taxes	$ 26,230,795	$ 27,003,825	$ 28,233,757	$ 29,866,210	5.78 %
Local Option Sales Tax	12,200,394	12,195,672	12,927,516	12,905,936	(0.17)%
Hotel/Motel Taxes	3,067,602	3,045,661	3,376,383	3,910,460	15.82 %
Gaming Tax	605,937	591,179	657,500	591,179	(10.09)%
Utility franchise tax	7,057,265	5,678,074	7,412,323	6,517,618	(12.07)%
Other Taxes	11,119,159	12,985,322	17,966,657	19,534,000	8.72 %
Total Taxes	60,281,152	61,499,733	70,574,136	73,325,403	3.90 %
Licenses & Permits					
Licenses & Permits	3,712,147	4,010,922	4,371,333	4,477,648	2.43 %
Total Licenses & Permits	3,712,147	4,010,922	4,371,333	4,477,648	2.43 %
Use of Money & Property					
Interest Earnings	3,005,554	3,395,722	2,419,183	4,219,519	74.42 %
Gaming Leases	7,191,475	6,274,026	7,405,579	7,213,362	(2.60)%
Other Uses of Money	8,568,313	10,153,054	9,236,669	10,757,387	16.46 %
Total Use of Money & Property	18,765,342	19,822,802	19,061,431	22,190,268	(2.79)%
Intergovernmental Revenue					
Federal Grants	12,705,928	17,160,630	28,871,316	38,468,724	33.24 %
State Road Use Funds	8,210,851	8,428,119	8,430,000	8,589,783	1.90 %
State Grants	1,942,053	10,839,936	7,198,073	9,711,472	34.92 %
County Contributions	789,934	730,049	3,062,275	1,475,789	(51.81)%
Total Intergovernmental Revenue	23,648,766	37,158,734	47,561,664	58,245,768	(9.56)%
Charges for Services					
Utility Charges	36,574,443	38,715,440	42,918,033	46,462,310	8.26 %
Other Charges for Services	5,240,062	5,085,942	6,264,138	6,236,051	(0.45)%
Total Charges for Services	41,814,505	43,801,382	49,182,171	52,698,361	3.17 %
Special Assessments	108,309	87,053	3,000	117,657	3821.90 %
Miscellaneous Revenue					
Internal Charges	3,448,588	4,058,945	6,067,090	6,724,020	10.83 %
Proceeds from Bonds	1,455,236	7,358,016	38,061,244	29,189,076	(23.31)%
Other Miscellaneous Revenue	7,601,630	10,056,543	8,053,787	8,671,243	7.67 %
Total Miscellaneous Revenue	12,505,454	21,473,504	52,182,121	44,584,339	(14.56)%
Total Revenues Before Transfers	160,835,675	187,854,130	242,935,856	255,639,444	5.23 %
Transfers	24,896,810	37,051,283	40,357,689	45,969,433	13.91 %
Grand Total Revenues	$ 185,732,485	$ 224,905,413	$ 283,293,545	$ 301,608,877	6.47 %

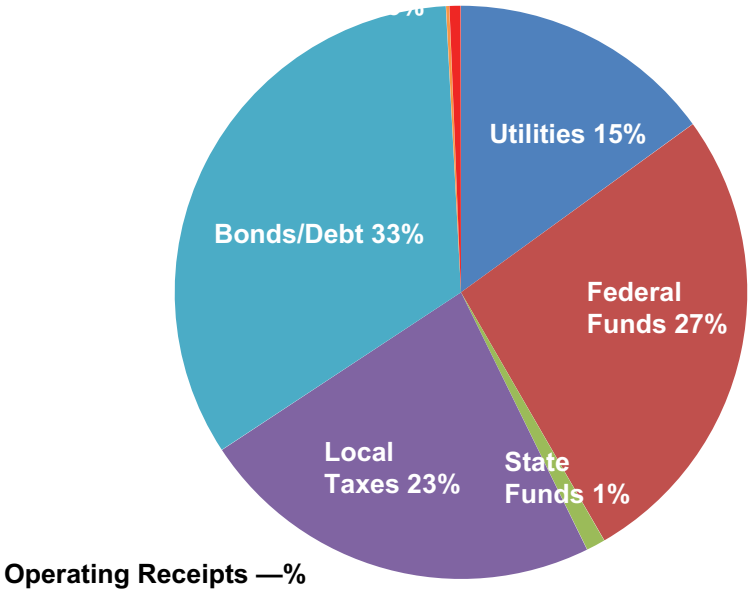
WHERE THE MONEY COMES FROM

2026 OPERATING BUDGET



TOTAL RECOMMENDED OPERATING BUDGET $184,381,340

2026 CAPITAL BUDGET



TOTAL RECOMMENDED CAPITAL BUDGET $91,803,749

* Excludes Transfers and non-program accounts for self-insurance, Metro Landfill accounts & Agency Fund accounts

SUMMARY OF HOW BUDGETED EXPENDITURES ARE FUNDED
BY SOURCE OF INCOME

Revenue Type	FY25 Total Adopted Revenues	FY26 Total Recomm'd Budget		FY26 Recomm'd Operating Budget		FY26 Recomm'd Capital Budget	
	Dollars	Dollars	Percent	Dollars	Percent	Dollars	Percent
Utilities							
Water	$ 13,663,049	$ 15,555,421	5.61 %	$ 12,647,141	6.86 %	$ 2,908,280	3.17 %
Sewer	23,595,640	19,711,822	7.11 %	17,765,445	9.64 %	1,946,377	2.12 %
Solid Waste	5,691,794	5,812,550	2.10 %	5,812,550	3.15 %	—	— %
Parking	2,804,730	2,906,530	1.05 %	2,906,530	1.58 %	—	— %
Stormwater	7,469,151	7,495,147	2.70 %	6,143,147	3.33 %	1,352,000	1.47 %
Landfill	6,679,087	12,389,784	4.47 %	5,709,129	3.10 %	6,680,655	7.28 %
Salt Operations	131,846	140,500	0.05 %	140,500	0.08 %	—	— %
Transit	2,717,944	1,347,823	0.49 %	449,591	0.24 %	898,232	0.98 %
Subtotal	62,753,241	65,359,577	23.58 %	51,574,033	27.97 %	13,785,544	15.02 %
Federal Funds							
Community Development	1,139,594	954,117	0.34 %	504,117	0.27 %	450,000	0.49 %
HUD Lead Grant	2,577,468	4,138,529	1.49 %	2,288,529	1.24 %	1,850,000	2.02 %
Federally Assisted Housing	7,207,751	8,175,010	2.95 %	8,175,010	4.43 %	—	— %
Federal Grants - AmeriCorps	410,000	362,250	0.13 %	362,250	0.20 %	—	— %
Federal Grants - Older Adult Home Mod	—	451,526	0.16 %	451,526	0.24 %	—	— %
Federal Grants - Law Enforcement	216,438	243,519	0.09 %	243,519	0.13 %	—	— %
Federal CARES Act	241,148	—	— %	—	— %	—	— %
Federal American Rescue Plan Act	1,971,384	—	— %	—	— %	—	— %
Federal Assistance	4,145,948	12,345,426	4.45 %	—	— %	12,345,426	13.45 %
Federal Transportation	758,800	—	— %	—	— %	—	— %
Federal Transit Authority	558,000	1,929,641	0.70 %	1,929,641	1.05 %	—	— %
Passenger Facility Charge	181,366	179,857	0.06 %	179,857	0.10 %	—	— %
Federal Aviation Administration	9,253,470	9,819,500	3.54 %	—	— %	9,819,500	10.70 %
Subtotal	28,661,367	38,599,375	13.93 %	14,134,449	7.67 %	24,464,926	26.65 %
State Funds							
State Health Grant/Lead Grant	10,000	10,000	— %	10,000	0.01 %	—	— %
State Police Program Grant	—	39,225	0.01 %	39,225	0.02 %	—	— %
State Iowa Finance Authority	229,974	229,974	0.08 %	—	— %	229,974	0.25 %
State Flood Mitigation	5,870,274	5,603,712	2.02 %	5,603,712	3.04 %	—	— %
State RISE Grant	1,858,800	950,000	0.34 %	—	— %	—	— %
State Transit	352,876	399,858	0.14 %	399,858	0.22 %	—	— %
State Airport Grant	183,000	805,100	0.29 %	48,000	0.03 %	757,100	0.82 %
Highway Maintenance & Trails Grants	4,064,224	11,098	— %	11,098	0.01 %	—	— %
Road Use Tax	8,356,832	8,653,775	3.12 %	8,653,775	4.69 %	—	— %
Industrial and Commercial State Backfill	1,395,018	1,034,421	0.37 %	1,034,421	0.56 %	—	— %
Mobile Home Tax	59,198	60,967	0.02 %	60,967	0.03 %	—	— %
Subtotal	22,380,196	17,798,130	6.42 %	15,861,056	8.60 %	987,074	1.08 %
Local Taxes							
Property Tax	28,223,481	29,855,822	10.77 %	29,855,822	16.19 %	—	— %
Hotel/Motel Tax	3,376,383	3,910,460	1.41 %	3,910,460	2.12 %	—	— %
Monies & Credits	128,299	229,750	0.08 %	229,750	0.12 %	—	— %
Ag Land Tax	10,276	10,388	— %	10,388	0.01 %	—	— %
TIF Increment Property Tax	15,160,796	27,685,708	9.99 %	11,128,945	6.04 %	16,556,763	18.03 %
DRA-Parimutuel Tax	657,500	591,179	0.21 %	591,179	0.32 %	—	— %
Sales Tax-50% and 20%	8,815,080	9,220,253	3.33 %	8,852,742	4.80 %	367,511	0.40 %
Sales Tax-30%	4,351,823	4,426,909	1.60 %	232,359	0.13 %	4,194,550	4.57 %

SUMMARY OF HOW BUDGETED EXPENDITURES ARE FUNDED
BY SOURCE OF INCOME

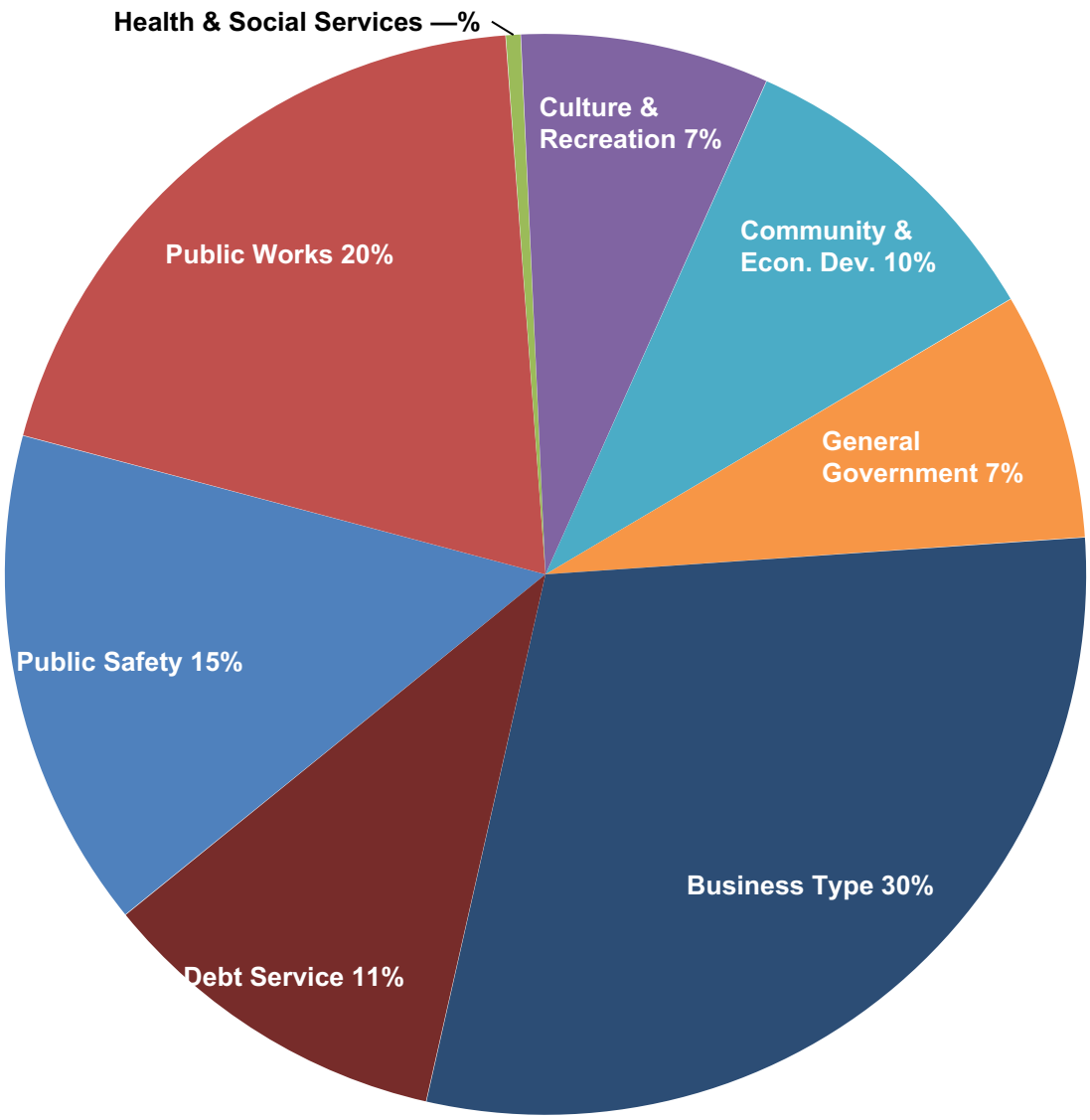
Revenue Type	FY25 Total Adopted Revenues	FY26 Total Recomm'd Budget		FY26 Recomm'd Operating Budget		FY26 Recomm'd Capital Budget	
	Dollars	Dollars	Percent	Dollars	Percent	Dollars	Percent
Subtotal	60,723,638	75,930,469	27.40 %	54,811,645	29.73 %	21,118,824	23.00 %
Operating Receipts							
Airport	5,155,617	4,974,959	1.79 %	4,974,959	2.70 %	—	— %
Ambulance	4,494,329	4,191,888	1.51 %	4,191,888	2.27 %	—	— %
Animal Licenses/Impoundments Fee	262,077	237,491	0.09 %	237,491	0.13 %	—	— %
Business License/Permits	255,794	256,408	0.09 %	256,408	0.14 %	—	— %
Cable TV	845,355	293,346	0.11 %	293,346	0.16 %	—	— %
County Participation Comm. Center	1,136,985	1,035,675	0.37 %	1,035,675	0.56 %	—	— %
County Payment	1,899,572	436,614	0.16 %	436,614	0.24 %	—	— %
Dental Premium Reimbursements	255,138	209,372	0.08 %	209,372	0.11 %	—	
Diamond Jo-Admissions	500,000	500,000	0.18 %	500,000	0.27 %	—	— %
DRA-Equity Distribution	1,039,002	1,267,993	0.46 %	1,267,993	0.69 %	—	— %
DRA-Gaming used for America's River Project/Parking/Fire Debt Abatement	6,711	6,849	— %	6,849	— %	—	— %
DRA-Gaming Revenues (Lease & Slots)	7,398,868	7,206,513	2.60 %	7,206,513	3.91 %	—	— %
DRA-Police Overtime - Security	6,000	9,162	— %	9,162	— %	—	— %
Engineering Division incl' Riverfront Leases	4,994,613	5,173,075	1.87 %	5,173,075	2.81 %	—	— %
Federal Building Leases	339,514	376,931	0.14 %	376,931	0.20 %	—	— %
Golf	1,039,181	1,041,236	0.38 %	996,236	0.54 %	45,000	0.05 %
Information Services Recharges	860,093	863,338	0.31 %	863,338	0.47 %	—	— %
Inspection (Building/Health/Fire/Planning)	974,715	1,143,508	0.41 %	1,143,508	0.62 %	—	— %
Interest Earnings-Tax Funds	1,718,055	2,300,097	0.83 %	2,300,097	1.25 %	—	— %
Iowa District Court Fines	298,476	244,469	0.09 %	244,469	0.13 %	—	— %
Library Receipts	46,533	50,378	0.02 %	50,378	0.03 %	—	— %
Misc./Administration Overhead Charges	396,297	955,521	0.34 %	821,142	0.45 %	134,379	0.15 %
Public Works	22,515	5,563	— %	5,563	— %	—	— %
Park	304,402	310,689	0.11 %	310,689	0.17 %	—	— %
Port of Dubuque Marina	264,175	272,932	0.10 %	272,932	0.15 %	—	— %
Police	110,231	101,737	0.04 %	101,737	0.06 %	—	— %
Recreation	607,709	587,398	0.21 %	587,398	0.32 %	—	— %
Rental Housing	716,200	718,680	0.26 %	718,680	0.39 %	—	— %
Utility Franchise Fees	6,903,981	6,106,745	2.20 %	6,106,745	3.31 %	—	— %
Zoning	83,745	89,848	0.03 %	89,848	0.05 %	—	— %
Subtotal	42,935,883	40,968,415	14.78 %	40,789,036	22.12 %	179,379	0.20 %
Cash Balances							
Tax Funds	525,437	739,699	0.27 %	148,882	0.08 %	590,817	0.64 %
Non-Enterprise Const.& Oper. Funds	—	—	— %	—	— %	—	— %
Subtotal	525,437	739,699	0.27 %	148,882	0.08 %	590,817	0.64 %
Land Sales--Industrial Parks	696,000	371,500	0.13 %	—	— %	371,500	0.40 %
Homeownership Sale Proceeds	180,000	100,000	0.04 %	—	— %	100,000	0.11 %
Farm Land Rents	57,060	47,034	0.02 %	47,034	0.03 %	—	— %
SRF Loans (Water Abated)	4,686,377	750,000	0.27 %	—	— %	750,000	0.82 %
SRF Loans (Sewer Abated)	17,683,900	20,079,873	7.24 %	—	— %	20,079,873	21.87 %
SRF Loans (Stormwater Abated Debt)	—	632,643	0.23 %	—	— %	632,643	0.69 %
G.O. Bonds (Solid Waste Abated)	873,700	220,000	0.08 %	—	— %	220,000	0.24 %
G.O. Bonds (DICW Abated)	2,274,963	—	— %	—	— %		— %
G.O. Bonds (GDTIF Abated)	9,285,000	5,500,000	1.98 %	—	— %	5,500,000	5.99 %
G.O. Bonds (Parking-Parking Abated)	—	—	— %	—	— %	—	— %
G.O. Bonds (RUT/Sales Tax Abated)	3,257,304	2,006,560	0.72 %	—	— %	2,006,560	2.19 %

SUMMARY OF HOW BUDGETED EXPENDITURES ARE FUNDED
BY SOURCE OF INCOME

Revenue Type	FY25 Total Adopted Revenues	FY26 Total Recomm'd Budget		FY26 Recomm'd Operating Budget		FY26 Recomm'd Capital Budget	
	Dollars	Dollars	Percent	Dollars	Percent	Dollars	Percent
Loan Repayments							
UDAG	7,000	7,000	— %	—	— %	7,000	0.01 %
Econ. Dev-Loan Pool and ED	300,844	300,844	0.11 %	300,844	0.16 %	—	— %
Washington Neighborhood	30,000	30,000	0.01 %	—	— %	30,000	0.03 %
Homeownership	4,000	5,000	— %	—	— %	5,000	0.01 %
Rehab/RRP	32,187	50,806	0.02 %	10,806	0.01 %	15,000	0.04 %
Special Assessments	40,000	117,657	0.04 %	77,657	0.04 %	40,000	0.04 %
Private Funding	1,013,737	1,690,362	0.61 %	770,753	0.42 %	919,609	1.00 %
Subtotal	40,422,072	31,909,279	11.51 %	1,207,094	0.65 %	30,677,185	33.42 %
Budget Less Service Funds	258,401,834	271,304,944	97.89 %	178,526,195	96.82 %	91,803,749	100.00 %
Internal Service Funds	5,375,645	5,855,145	2.11 %	5,855,145	3.18 %	—	— %
Total Budget	**263,777,479**	**277,160,089**	**100.00 %**	**184,381,340**	**100.00 %**	**91,803,749**	**100.00 %**

HOW THE MONEY IS SPENT

FY 2026 RECOMMENDED OPERATING BUDGET



TOTAL RECOMMENDED OPERATING BUDGET $184,381,340

* Excludes transfers and non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts

SUMMARY OF TOTAL EXPENDITURES
BY DEPARTMENT AND STATE PROGRAM

State Program / Department	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted Budget	FY 2026 Recomm'd Budget	% Change from Adopted FY25
OPERATING EXPENDITURES					
Public Safety					
Police	$ 16,184,519	$ 17,796,077	$ 18,827,751	$ 19,540,927	3.79 %
Emergency Comm. Center	1,580,804	1,715,768	2,267,054	2,288,090	0.93 %
Fire	15,147,423	15,023,078	17,423,325	17,862,495	2.52 %
Disaster Services	107,047	107,477	113,047	119,476	5.69 %
Health Services - Animal Control	413,797	431,284	528,410	488,294	(7.59)%
Public Works - Flood Control	123,007	255,749	211,285	234,871	11.16 %
Housing - Code Enforcement	1,061,968	1,192,959	1,346,840	1,290,111	(4.21)%
Total Public Safety	34,618,565	36,522,392	40,717,712	41,824,264	2.72 %
Debt Service	(370,584)	(437,104)	(592,226)	(945,016)	59.57 %
Total Public Safety without Debt Service	34,247,981	36,085,288	40,125,486	40,879,248	1.88 %
Public Works					
Airport	5,419,423	5,562,382	5,619,320	5,492,399	(2.26)%
Public Works	7,905,977	8,122,233	8,451,987	9,218,652	9.07 %
Engineering	7,413,048	8,543,874	9,020,848	9,367,947	3.85 %
Total Public Works	20,738,448	22,228,489	23,092,155	24,078,998	4.27 %
Debt Service	(5,390,006)	(6,360,074)	(6,380,727)	(6,352,544)	(0.44)%
Total Public Works without Debt Service	15,348,442	15,868,415	16,711,428	17,726,454	6.07 %
Health & Social Services					
Office of Equity and Human Rights	339,730	257,824	462,747	344,833	(25.48)%
Health Services	570,364	663,576	788,986	763,109	(3.28)%
Purchase of Services	82,574	120,165	100,000	100,000	— %
Total Health & Social Services	992,668	1,041,565	1,351,733	1,207,942	(10.64)%
Culture & Recreation					
Parks	4,203,734	4,490,555	4,725,079	4,463,712	(5.53)%
Ice Center	422,526	584,650	800,616	881,521	10.11 %
Civic Center	1,520,666	1,211,677	1,528,442	1,434,312	(6.16)%
Conference Center	583,259	898,803	1,307,853	1,201,817	(8.11)%
Multicultural Family Center	341,552	416,696	519,829	499,819	(3.85)%
AmeriCorps	563,484	893,744	820,533	1,020,417	24.36 %
Recreation	3,240,844	3,521,945	3,992,950	4,044,637	1.29 %
Library	4,161,747	4,199,503	4,504,345	4,577,187	1.62 %
Economic Development-Arts & Cultural Affairs	1,040,446	495,713	476,956	480,841	0.81 %
Total Culture & Recreation	16,078,258	16,713,286	18,676,603	18,604,263	(0.39)%
Debt Service	(462,743)	(417,853)	(605,969)	(680,170)	12.25 %
Total Culture & Rec without Debt Service	15,615,515	16,295,433	18,070,634	17,924,093	(0.81)%

SUMMARY OF TOTAL EXPENDITURES
BY DEPARTMENT AND STATE PROGRAM

State Program / Department	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted Budget	FY 2026 Recomm'd Budget	% Change from Adopted FY25
Community & Economic Development					
Economic Development	8,372,090	9,170,473	9,398,841	12,268,483	30.53 %
Housing & Comm. Development	9,623,552	10,832,251	9,808,529	12,802,366	30.52 %
Planning Services	934,547	978,070	1,050,168	1,118,620	6.52 %
Office of Shared Prosperity and Neighborhood Support	379,270	446,956	511,683	555,888	8.64 %
Purchase of Services	—	—	—	—	— %
Total Comm. & Econ. Development (CED)	19,309,459	21,427,750	20,769,221	26,745,357	28.77 %
Debt Service	(2,902,684)	(2,989,624)	(3,412,514)	(4,200,241)	23.08 %
Total CED without Debt Service	16,406,775	18,438,126	17,356,707	22,545,116	29.89 %
General Government					
Engineering - Facilities Management	1,187,861	1,252,425	1,499,929	1,462,698	(2.48)%
City Council	153,771	145,915	160,510	161,064	0.35 %
Human Resources	1,351,631	1,769,662	1,849,895	1,877,929	1.52 %
Communications Office	887,561	1,210,048	1,351,607	1,350,463	(0.08)%
City Manager's Office	1,778,249	1,865,471	2,000,302	2,047,931	2.38 %
City Clerk	452,376	511,323	539,793	620,808	15.01 %
Finance	3,941,235	5,518,594	4,795,674	5,071,771	5.76 %
City Attorney	1,033,318	1,250,019	1,106,218	1,181,461	6.80 %
Information Services	1,666,551	2,151,127	2,698,188	2,916,984	8.11 %
Total General Government	12,452,553	15,674,584	16,002,116	16,691,109	4.31 %
Debt Service	—	(248,367)	(249,606)	(246,229)	(1.35)%
Total General Government without Debt Service	12,452,553	15,426,217	15,752,510	16,444,880	4.40 %
Business Type					
Parks - Stormwater	134,163	112,288	165,670	262,807	58.63 %
Public Information Office - Stormwater	1,111	12,370	49,865	59,405	19.13 %
Water	8,889,440	8,165,585	10,402,438	10,256,398	(1.40)%
Water Resource & Recovery Center	11,018,502	10,607,668	13,357,435	13,999,620	4.81 %
Parking Division	4,618,291	4,524,501	5,065,663	4,947,213	(2.34)%
Transit	6,485,622	4,662,226	5,103,279	5,190,024	1.70 %
Public Works- Solid Waste & Landfill	7,147,366	8,573,659	8,915,704	9,006,381	1.02 %
Public Works- Salt Operations	75,756	172,076	131,846	140,500	6.56 %
Public Works- Water	2,482	133,128	—	—	— %
Public Works- Garage Service	3,140,231	3,771,659	2,996,941	3,539,719	18.11 %
Public Works- Sewer/Stormwater Maint.	1,009,279	1,008,637	1,171,527	1,132,572	(3.33)%
Engineering - Sewer/Stormwater Improv.	4,389,173	4,115,825	4,722,770	4,491,694	(4.89)%
Engineering - Water	56,268	61,194	64,109	68,658	7.10 %
Engineering - Parking	1,269	3,195	5,934	6,188	4.28 %
Parks - Service Fund	—	2,108	143,508	152,694	6.40 %
Engineering - Service Fund	1,440	122,422	1,893,465	1,975,534	4.33 %
Total Business Type	46,970,393	46,048,541	54,190,154	55,229,407	1.92 %
Debt Service	(14,334,841)	(14,243,027)	(15,538,139)	(16,911,866)	8.84 %

SUMMARY OF TOTAL EXPENDITURES
BY DEPARTMENT AND STATE PROGRAM

State Program / Department	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted Budget	FY 2026 Recomm'd Budget	% Change from Adopted FY25
Total Business Type without Debt Service	32,635,552	31,805,514	38,652,015	38,317,541	(0.87)%
Total Expenditures without Debt	127,699,486	134,960,558	148,020,513	155,045,274	4.75 %
Total Debt Service	23,460,858	24,696,049	26,779,181	29,336,066	9.55 %
TOTAL OPERATING EXPENDITURES	**151,160,344**	**159,656,607**	**174,799,694**	**184,381,340**	**5.48 %**
Capital Improvement Projects (CIP)					
Public Safety	721,239	1,536,885	5,756,918	501,060	(91.30)%
Public Works	19,571,563	18,926,531	38,455,226	36,642,484	(4.71)%
Health and Social Services	20,000	20,000	—	—	— %
Culture & Recreation	6,136,656	1,626,686	660,000	2,596,611	293.43 %
Community & Economic Development	3,704,098	5,349,635	5,634,321	4,503,043	(20.08)%
General Government	600,641	4,150,906	4,090,031	4,061,542	(0.70)%
Business Type	7,291,960	7,838,826	34,157,329	43,499,009	27.35 %
TOTAL CIP EXPENDITURES	**38,046,157**	**39,449,469**	**88,753,825**	**91,803,749**	**3.44 %**
Total Expenditures Before Transfers	**189,206,501**	**199,106,076**	**263,553,519**	**276,185,089**	**4.79 %**
Interfund Transfers	27,745,983	37,335,362	40,357,689	45,969,433	13.91 %
Grand Total Expenditures	**$ 216,952,484**	**$ 236,441,438**	**$ 303,911,208**	**$ 322,154,522**	**6.00 %**

* Excludes non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts

CITY OF DUBUQUE

FY 2026

GRAND TOTAL EXPENDITURE SUMMARIES

	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted Budget	FY 2026 Recomm'd Budget	% Change from Adopted FY25
PROGRAM EXPENSE *					
EMPLOYEE EXPENSE	$ 67,333,568	$ 72,166,247	$ 82,014,700	$ 84,539,599	3.08%
SUPPLIES & SERVICES	53,634,584	55,744,202	58,333,825	63,945,158	9.62%
CAPITAL OUTLAY	4,709,715	4,752,938	6,402,513	4,594,642	-28.24%
SUBTOTAL	125,677,867	132,663,387	146,751,038	153,079,399	4.31%
DEBT SERVICE	23,692,147	24,696,050	26,779,181	29,336,066	9.55%
NON-EXPENSE ACCOUNTS	1,646,816	2,260,901	1,269,474	1,965,875	54.86%
TOTAL OPERATING BUDGET	**151,016,830**	**159,620,338**	**174,799,693**	**184,381,340**	**5.48%**
CAPITAL IMPROVEMENTS	38,495,575	39,449,469	88,753,825	91,803,749	3.44%
TOTAL BUDGET	**$ 189,512,405**	**$ 199,069,807**	**$ 263,553,518**	**$ 276,185,089**	**4.79%**
* Excludes transfers and non-program expense for self-insurance, Metro Landfill accounts & Agency Fund accounts					
OPERATING EXPENDITURES BY FUND					
100 GENERAL FUND	$ 75,183,860	$ 80,839,126	$ 88,393,371	$ 91,161,683	3.13%
104 CABLE TV FUND	—	155,325	19,200	26,800	39.58%
112 TRUST & AGENCY FUND	1,574	1,105	—	—	—%
160 DOWNTOWN LOAN POOL	300,000	—	—	—	—%
125 TIF- DICW	1,340,428	1,465,149	1,459,748	2,610,263	78.82%
129 TIF-N CASCADE HOUSING	—	—	—	1,674	—%
130 TIF- ENGLISH RIDGE	—	—	—	23,448	—%
131 TIF - SOUTH POINTE	88,270	24,435	119,643	31,373	-73.78%
132 TIF - RUSTIC POINT	23,846	22,993	54,672	67,164	22.85%
134 TIF - N GRANDVIEW	—	—	—	1,673	—%
135 TIF - RADFORD	—	—	—	6,667	—%
136 TIF - JFK	—	—	—	5,766	—%
127 TIF-TECH PARK SOUTH	—	36,464	39,073	47,176	20.74%
128 TIF-LAKE RIDGE	19,341	19,360	19,360	—	—%
126 TIF-GREATER DOWNTOWN	1,170,838	1,578,089	1,299,741	2,021,616	55.54%
110 ROAD USE TAX FUND	7,371,570	7,908,284	8,200,257	8,588,462	4.73%
180 COMM DEVEL FUND	692,468	555,960	546,042	504,117	-7.68%
167 GUARDIAN ANGEL	823	1,181	—	—	—%
168 OLDER ADULT HOME MOD	182,416	115,321	138,995	451,526	224.85%
189 LEAD GRANT PROGRAM	1,313,769	1,521,445	693,265	2,288,529	230.11%
189 SECTION 8 HOUSING FD	6,416,087	7,694,896	7,360,495	8,406,337	14.21%
190 CABLE TV FUND	586,814	616,864	842,555	293,346	-65.18%
169 VETERANS MEMORIAL	11,197	12,817	19,384	19,180	-1.05%
170 LIBRARY GIFTS TR FD	107,341	113,522	30,097	38,789	28.88%
171 STYLEMASTER/CANINE	58	75	59	76	28.81%
172 POLICE EVIDENCE	18,127	292,116	—	—	—%
305 GENERAL CONST FD	179	—	—	—	—%
310 DOCK DEPRECIATION FD	—	105,386	—	—	—%
200 DEBT SERVICE FUND	9,357,305	10,453,022	11,241,042	12,424,200	10.53%
500 ELLA LYONS PEONY TR	3,640	—	4,000	4,000	—%

CITY OF DUBUQUE

FY 2026

GRAND TOTAL EXPENDITURE SUMMARIES

	FY 2023 Actual	FY 2024 Actual	FY 2025 Adopted Budget	FY 2026 Recomm'd Budget	% Change from Adopted FY25
501 LIBRARY PERMANENT TR		275	—	275	—%
690 TRANSIT FUND	4,207,232	4,609,313	5,039,373	5,121,554	1.63%
692 INTERMODAL RAMP FUND	49,996	52,913	63,906	68,470	7.14%
610 SEWAGE UTIL-OPER FD	12,169,662	11,635,477	14,675,688	15,403,347	4.96%
620 STORMWATER UTILITY	4,381,455	4,208,941	4,741,714	4,483,346	-5.45%
650 PARKING FAC-OPER FD	4,619,623	4,529,308	5,071,597	4,953,401	-2.33%
600 WATER UTIL-OPER FUND	8,948,189	8,353,853	10,466,547	10,325,056	-1.35%
670 SOLID WASTE COLLECTION	4,244,426	3,995,271	3,773,749	3,943,729	4.50%
605 SALT OPERATIONS	75,756	172,076	131,846	140,500	6.56%
810 ENGINEERING SERV FD	3,325	136,900	2,212,718	2,315,426	4.64%
811 GARAGE SERVICE FUND	3,140,231	3,771,659	2,996,941	3,539,719	18.11%
813 STORES/PRINTING FUND	(4,220)	43,029	2,661	—	—%
950 LANDFILL OPER FUND	4,991,204	4,578,388	5,141,955	5,062,652	-1.54%
TOTAL OPERATING BUDGET	**151,016,830**	**159,620,338**	**174,799,694**	**184,381,340**	**5.48%**
CAPITAL EXPENDITURES BY FUND					
100 GENERAL FUND	3,293,540	8,188,509	3,060,000	320,817	-89.52%
160 TAX INCRE-DOWNTOWN LOAN	50,928	675,000	—	—	—%
110 ROAD USE TAX FUND	1,603,487	420,020	89,543	—	—%
180 COMM DEVEL FUND	1,638,585	1,555,967	593,552	450,000	-24.19%
181 CARES ACT FUND	226,379	—	—	—	—%
183 HUD RESILIENCY FUND	56	—	—	—	—%
184 UDAG REPAYMENTS	—	150,000	7,000	7,000	—%
185 HOUSING TRUST FUND	249,190	157,351	317,474	317,474	—%
168 OLDER ADULT HOME	14,900	107,440	278,690	—	—%
186 STATE RENTAL REHAB	28,851	204,810	20,000	15,000	-25.00%
188 LEAD PAINT GRANT	—	191,864	1,603,500	1,850,000	15.37%
190 CABLE TV	5,788	2,066	2,800	—	—%
301 STREET CONST FUND	12,609,602	6,741,112	6,013,814	7,154,929	18.97%
303 SALES TAX INCREMENT	2,092,945	398,094	4,370,948	—	—%
304 SALES TAX CONSTR. FD	5,919,325	5,427,349	3,716,213	3,159,763	-14.97%
305 GENERAL CONSTR FUND	2,872,006	3,243,432	24,209,106	23,325,257	-3.65%
306 GOLF CONSTRUCTION FD	3,400	—	10,000	45,000	350.00%
308 AIRPORT CONST FUND	899,505	4,581,498	10,303,856	11,659,500	13.16%
691 TRANSIT FUND	169,954	7,034	966,933	898,232	-7.11%
671 REFUSE COLLECTION FD	19,232	162,164	1,116,643	220,000	-80.30%
611 SAN-SEWER CONST FD	1,879,888	1,734,739	24,377,460	22,026,250	-9.65%
621 STORM SEWER CONST FD	2,087,735	1,520,545	744,828	9,927,585	1,232.87%
651 PARKING FAC CONST FD	95,545	40,406	86,282	88,007	2.00%
601 WATER CONST FUND	2,299,217	2,772,629	5,758,977	3,658,280	-36.48%
811 GARAGE SERVICE FUND	6,431	213,070	165,986	—	—%
950 LANDFILL OPER FUND	429,086	954,368	940,220	6,680,655	610.54%
TOTAL CAPITAL BUDGET	**38,495,575**	**39,449,467**	**88,753,825**	**91,803,749**	**3.44%**
TOTAL BUDGET (excl' transfers)	**$ 189,512,405**	**$ 199,069,805**	**$ 263,553,519**	**$ 276,185,089**	**4.79%**

CITY OF DUBUQUE

FISCAL YEAR 2026 RECOMMENDED BUDGET

BY MAJOR CATEGORIES AND DEPARTMENT & CAPITAL BUDGET BY DEPARTMENT

DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	NON-EXP ACCOUNTS	SUBTOTAL OPERATING	DEBT SERVICE	TOTAL BUDGET
Police Department	$ 16,097,817	$ 2,868,707	$ 552,603	$ —	$ 19,519,127	$ 21,800	$ 19,540,927
Emergency Communications	2,135,130	134,788	3,200	—	2,273,118	14,972	2,288,090
Fire Department	13,966,001	2,691,600	296,650	—	16,954,251	908,244	17,862,495
Emergency Management	—	119,476	—	—	119,476	—	119,476
Office of Equity and Human Rights	276,339	67,694	800	—	344,833	—	344,833
Health Services	836,618	410,195	4,590	—	1,251,403	—	1,251,403
Multicultural Family Center	406,974	91,245	1,600	—	499,819	—	499,819
Park Division	3,250,371	1,290,534	219,333	—	4,760,238	118,975	4,879,213
AmeriCorps	891,957	87,860	10,600	30,000	1,020,417	—	1,020,417
Ice Center	—	400,984	9,700	—	410,684	470,837	881,521
Civic Center Division	32,025	1,150,249	209,890	—	1,392,164	42,148	1,434,312
Grand River Center	32,025	932,321	209,450	—	1,173,796	28,021	1,201,817
Recreation Division	2,582,974	1,395,955	64,550	—	4,043,479	1,158	4,044,637
Library Department	3,178,920	1,318,638	60,598	—	4,558,156	19,031	4,577,187
Water Department	2,834,815	3,603,477	496,650	—	6,934,942	3,321,456	10,256,398
Water & Resource Recovery Center	2,051,103	4,544,945	72,200	—	6,668,248	7,331,372	13,999,620
Parking Division	907,552	1,203,441	72,800	—	2,183,793	2,763,420	4,947,213
Airport	1,896,881	2,988,453	298,600	—	5,183,934	308,465	5,492,399
Transit Division	3,161,888	1,569,629	109,613	—	4,841,130	348,894	5,190,024
Public Works	9,807,349	10,165,986	523,089	1,943,746	22,440,170	832,525	23,272,695
Engineering	4,835,704	2,974,385	1,204,352	—	9,014,441	8,358,278	17,372,719
Economic Development	598,082	7,944,507	6,494	—	8,549,083	4,200,241	12,749,324
Housing & Community Dev	4,011,417	10,073,360	7,700	—	14,092,477	—	14,092,477
Planning Services	978,801	139,319	500	—	1,118,620	—	1,118,620
Human Resources	1,232,222	644,107	1,600	—	1,877,929	—	1,877,929
Office of Shared Prosperity and Neighborhood Support	489,771	65,717	400	—	555,888	—	555,888
Communications Office	961,954	377,960	69,954	—	1,409,868	—	1,409,868
City Council	90,427	70,237	400	—	161,064	—	161,064
City Manager's Office	1,439,837	606,294	1,800	—	2,047,931	—	2,047,931
City Clerk's Office	433,028	187,530	250	—	620,808	—	620,808
Finance	2,675,048	2,113,986	44,379	(7,871)	4,825,542	246,229	5,071,771
City Attorney	907,284	271,677	2,500	—	1,181,461	—	1,181,461
Information Services	1,539,285	1,339,902	37,797	—	2,916,984	—	2,916,984
Purchase of Services	—	100,000	—	—	100,000	—	100,000
TOTAL DEPTS/DIVISIONS	**$ 84,539,599**	**$ 63,945,158**	**$ 4,594,642**	**$ 1,965,875**	**$ 155,045,274**	**$ 29,336,066**	**$ 184,381,340**

CITY OF DUBUQUE

FISCAL YEAR 2026 RECOMMENDED BUDGET

BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
General	Police Department	$ 16,097,817	$ 2,868,631	$ 552,603	$ —	$ —	$ 19,519,051
	Emergency Communications	2,135,130	134,788	3,200	—	—	2,273,118
	Fire Department	13,966,001	2,691,600	296,650	—	—	16,954,251
	Emergency Management	—	119,476	—	—	—	119,476
	Human Rights	276,339	67,694	800	—	—	344,833
	Health Services	836,618	410,195	4,590	—	—	1,251,403
	Multicultural Family Center	406,974	91,245	1,600	—	—	499,819
	Parks Division	2,908,175	1,198,239	215,143	—	—	4,321,557
	AmeriCorps	891,957	87,860	10,600	—	30,000	1,020,417
	Ice Center	—	400,984	9,700	—	—	410,684
	Civic Center Division	32,025	1,150,249	209,890	—	—	1,392,164
	Grand River Center	32,025	932,321	209,450	—	—	1,173,796
	Recreation Division	2,513,172	1,361,286	64,550	—	—	3,939,008
	Library Department	3,178,920	1,279,574	60,598	—	—	4,519,092
	Airport Department	1,896,881	2,988,453	298,600	—	—	5,183,934
	Public Works Department	1,438,840	934,611	81,514	—	(854,824)	1,600,141
	Engineering Department	2,153,563	1,709,233	188,690	—	—	4,051,486
	Economic Development	598,082	3,127,687	6,494	—	—	3,732,263
	Housing & Community Dev	1,993,786	426,670	6,900	—	—	2,427,356
	Planning Services	978,801	130,609	500	—	—	1,109,910
	Human Resources	1,232,222	644,107	1,600	—	—	1,877,929
	Office of Shared Prosperity and Neighborhood Support	489,771	65,717	400	—	—	555,888
	Communications Office	902,799	127,118	400	—	—	1,030,317
	City Council	90,427	70,237	400	—	—	161,064
	City Manager's Office	1,439,837	606,294	1,800	—	—	2,047,931
	City Clerk's Office	433,028	187,530	250	—	—	620,808
	Finance	2,675,048	2,106,115	44,379	—	—	4,825,542
	City Attorney	907,284	271,677	2,500	—	—	1,181,461
	Information Technology	1,539,285	1,339,902	37,797	—	—	2,916,984
	Purchase of Services	—	100,000	—	—	—	100,000
	Total, General Fund	**62,044,807**	**27,630,102**	**2,311,598**	**—**	**(824,824)**	**91,161,683**
Transit	Transit Division	3,161,888	1,501,159	109,613	348,894	—	5,121,554
	Total, Transit Fund	**3,161,888**	**1,501,159**	**109,613**	**348,894**	**—**	**5,121,554**
Cable Equip	Communications Office	—	—	26,800	—	—	26,800
	Total, Cable Equip Fund	**—**	**—**	**26,800**	**—**	**—**	**26,800**

CITY OF DUBUQUE
FISCAL YEAR 2026 RECOMMENDED BUDGET
BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
Intermodal Ramp	Transit Division	—	68,470	—	—	—	68,470
	Total, Transit Fund	**—**	**68,470**	**—**	**—**	**—**	**68,470**
Debt Service	Police Department	—	—	—	21,800	—	21,800
	Emergency Communications	—	—	—	14,972	—	14,972
	Fire Department	—	—	—	908,244	—	908,244
	Park Division	—	—	—	118,975	—	118,975
	Ice Center	—	—	—	470,837	—	470,837
	Civic Center Division	—	—	—	42,148	—	42,148
	Grand River Center	—	—	—	28,021	—	28,021
	Recreation Division	—	—	—	1,158	—	1,158
	Library Department	—	—	—	19,031	—	19,031
	Airport Department	—	—	—	308,465	—	308,465
	Public Works Department	—	—	—	83,878	—	83,878
	Engineering Department	—	—	—	5,960,201	—	5,960,201
	Economic Development	—	—	—	4,200,241	—	4,200,241
	Finance	—	—	—	246,229	—	246,229
	Total, Debt Service Fund	**—**	**—**	**—**	**12,424,200**	**—**	**12,424,200**
Tax Increment	Economic Development	—	4,816,820	—	—	—	4,816,820
	Total, Tax Increment Funds	**—**	**4,816,820**	**—**	**—**	**—**	**4,816,820**
Road Use Tax	Public Works Department	2,998,340	4,108,882	276,047	—	386,235	7,769,504
	Engineering Department	107	256,339	562,512	—	—	818,958
	Total, Road Use Tax Fund	**2,998,447**	**4,365,221**	**838,559**	**—**	**386,235**	**8,588,462**
Community Development	Recreation Division	69,802	34,669	—	—	—	104,471
	Housing & Community Dev	344,505	46,431	—	—	—	390,936
	Planning Services	—	8,710	—	—	—	8,710
	Total, Comm. Dev. Fund	**414,307**	**89,810**	**—**	**—**	**—**	**504,117**
Older Adult Home Mod	Housing & Community Dev	99,923	351,603	—	—	—	451,526
	Total, Circles Donations	**99,923**	**351,603**	**—**	**—**	**—**	**451,526**
Lead Paint Grant	Housing & Community Dev	520,986	1,767,543	—	—	—	2,288,529
	Total, Lead Paint Grant	**520,986**	**1,767,543**	**—**	**—**	**—**	**2,288,529**

CITY OF DUBUQUE

FISCAL YEAR 2026 RECOMMENDED BUDGET

BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
Section 8 Housing	Housing & Community Dev	924,424	7,481,113	800	—	—	8,406,337
	Total, Section 8 Housing Fund	924,424	7,481,113	800	—	—	8,406,337
Veterans Memorial	Parks Division	—	18,290	890	—	—	19,180
	Total, Veterans Memorial Fund	**—**	**18,290**	**890**	**—**	**—**	**19,180**
Stylemaster Trust	Police Department	—	76	—	—	—	76
	Total Stylemaster Trust	**—**	**76**	**—**	**—**	**—**	**76**
Water Operating	Water Department	2,834,815	3,603,477	496,650	3,321,456	—	10,256,398
	Engineering Department - One Calls	65,408	250	3,000	—	—	68,658
	Total, Water Operating Fund	**2,900,223**	**3,603,727**	**499,650**	**3,321,456**	**—**	**10,325,056**
Sewer Operating	Water & Resource Recovery Center	2,051,103	4,544,945	72,200	7,331,372	—	13,999,620
	Public Works Department	479,009	261,988	15,800	—	42,474	799,271
	Engineering Department	254,984	83,402	266,070	—	—	604,456
	Total, Sewer Operating Fund	**2,785,096**	**4,890,335**	**354,070**	**7,331,372**	**42,474**	**15,403,347**
Solid Waste Operating	Public Works Department	2,073,965	1,525,192	126,256	85,682	132,634	3,943,729
	Total, Solid Waste Oper. Fund	**2,073,965**	**1,525,192**	**126,256**	**85,682**	**132,634**	**3,943,729**
Salt Operations	Public Works Department	1,400	130,798	—	—	8,302	140,500
	Total, Salt Operations	**1,400**	**130,798**	**—**	**—**	**8,302**	**140,500**
Stormwater Operating	Park Division	189,502	70,005	3,300	—	—	262,807
	Public Works Department	197,173	105,644	5,000	—	25,484	333,301
	Engineering Department	379,920	925,161	184,080	2,398,077	—	3,887,238
	Total, Stormwater Operating	**766,595**	**1,100,810**	**192,380**	**2,398,077**	**25,484**	**4,483,346**
Landfill							
DMASWA	Public Works Department	1,427,039	2,819,679	11,686	662,965	141,283	5,062,652
	Total, Landfill Operating Fund	**1,427,039**	**2,819,679**	**11,686**	**662,965**	**141,283**	**5,062,652**

CITY OF DUBUQUE
FISCAL YEAR 2026 RECOMMENDED BUDGET
BY MAJOR EXPENSE CATEGORIES BY FUND AND DEPARTMENT

FUND	DEPARTMENT/DIVISION	EMPLOYEE EXPENSE	SUPPLIES & SERVICES	CAPITAL OUTLAY	DEBT SERVICE	NON-EXP ACCOUNTS	TOTAL
Parking Operating	Parking Division	907,552	1,203,441	72,800	2,763,420	—	4,947,213
	Engineering Department	6,188	—	—	—	—	6,188
	Total, Parking Operating Fund	**913,740**	**1,203,441**	**72,800**	**2,763,420**	**—**	**4,953,401**
Cable TV	Communications Office	—	250,592	42,754	—	—	293,346
	Total, Cable TV Fund	**—**	**250,592**	**42,754**	**—**	**—**	**293,346**
Expendable							
Library Gifts	Library Department	—	38,789	—	—	—	38,789
	Total, Expendable Library Gifts	**—**	**38,789**	**—**	**—**	**—**	**38,789**
Permanent	Library Gift Trust	—	275	—	—	—	275
Permanent	Park Division-Lyons Peony Trust	—	4,000	—	—	—	4,000
	Total, Permanent Funds	**—**	**4,275**	**—**	**—**	**—**	**4,275**
Internal							
Service Funds	Engineering Department	1,975,534	—	—	—	—	1,975,534
	Communications Office	59,155	250	—	—	—	59,405
	Parks	152,694	—	—	—	—	152,694
	Housing	127,793	—	—	—	—	127,793
	Finance	—	—	—	—	—	—
	Public Works Department	**1,191,583**	**279,192**	**6,786**	**—**	**2,062,158**	**3,539,719**
	Total, Service Fund	**3,506,759**	**279,442**	**6,786**	**—**	**2,062,158**	**5,855,145**
TOTAL OPERATING BUDGET (excl' transfers)		$ 84,539,599	$63,937,287	$ 4,594,642	$29,336,066	$ 1,973,746	$184,381,340

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2026 RECOMMENDED BUDGET

FUND	BEG. BALANCE	PLUS INCOME NOT TAXES	PLUS TRANSFERS IN	PLUS PROPERTY TAX	LESS ENDING BALANCE
GENERAL					
General	$ 23,504,637	$ 53,271,980	$ 15,181,266	$ 23,065,085	$ 22,724,938
Cable PEG	$ 1,260,399	$ 72,257	$ —	$ —	$ 1,305,856
Tort Liability	16,822	16,242	—	1,549,924	16,822
SUBTOTAL,General Funds	23,538,281	53,304,464	15,181,266	26,164,933	22,758,582
SPECIAL REVENUE					
Road Use Tax Fund	979,708	8,778,802	—	—	1,104,735
Tax Increment & Reserve	1,792,553	20,606,163	—	—	2,464,342
Trust & Agency	40,078	79,936	—	3,033,701	40,078
Special Assessments	605	121,628	—	—	82,233
UDAG Repayments	183,641	—	—	—	176,641
Community Development	(55,396)	1,130,403	—	—	120,890
Customer Facility Charge	266,965	30,878	—	—	297,843
Older Adult Home Modification	—	451,526	—	—	—
Lead Grant Program	—	4,138,529	—	—	—
Housing Trust Fund	—	259,974	57,500	—	—
RRP Repayments	7,123	22,877	—	—	15,000
Section 8	975,108	8,295,712	231,327	—	1,095,810
Cable TV and Equipment Fund	—	361,221	—	—	67,875
Veteran's Memorial Fund	—	48,946	—	—	29,766
Expendable Police Gifts	8,493	347	—	—	8,764
Expendable Library Gifts Trust	1,135,566	122,593	—	—	1,219,370
SUBTOTAL,Special Revenue	5,334,444	44,449,535	288,827	3,033,701	6,723,349
G.O. DEBT SERVICE	—	866,510	11,271,820	285,870	—
SUBTOTAL, G.O. Debt	—	866,510	11,271,820	285,870	—
PERMANENT					
Library Gifts Trust	19,066	766	—	—	19,557
E.B.Lyons Peony Trust	89,668	6,991	—	—	92,659
SUBTOTAL, Trust Funds	108,734	7,757	—	—	112,216
CAPITAL PROJECT					
Street Construction	—	7,612,590	—	—	225,302
Sales Tax Increment	2,307,058	7,631,214	—	—	4,334,560
Sales Tax Construction	19,813	5,622,124	—	—	—
Passenger Facility Charge	142,773	2,859	—	—	(34,225)
Airport Construction	—	11,595,601	82,400	—	18,501
Golf Construction	58,518	—	—	—	13,518
General Construction Fund	8,430,768	6,505,795	8,388,694	—	—
SUBTOTAL, Construction Funds	10,958,929	38,970,183	8,471,094	—	4,557,655

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2026 RECOMMENDED BUDGET

FUND		LESS TRANSFERS OUT	REQUIREMENTS TOTAL BUDGET	REQUIREMENTS OPERATING BUDGET	REQUIREMENTS CAPITAL BUDGET
GENERAL					
General		815,530	91,482,500	91,161,683	320,817
Cable PEG		—	26,800	26,800	—
Tort Liability		1,566,166	—	—	—
SUBTOTAL,General Funds	*	2,381,696	91,509,300	91,188,483	320,817
SPECIAL REVENUE					
Road Use Tax Fund		65,313	8,588,462	8,588,462	—
Tax Increment & Reserve		15,117,554	4,816,820	4,816,820	—
Trust & Agency		3,113,637	—	—	—
Special Assessments		40,000	—	—	—
UDAG Repayments		—	7,000	—	7,000
Community Development		—	954,117	504,117	450,000
Customer Facility Charge		—	—	—	—
Older Adult Home Modification		—	451,526	451,526	—
Lead Grant Program		—	4,138,529	2,288,529	1,850,000
Housing Trust Fund		—	317,474	—	317,474
RRP Repayments		—	15,000	—	15,000
Section 8		—	8,406,337	8,406,337	—
Cable TV and Equipment Fund		—	293,346	293,346	—
Veteran's Memorial Fund		—	19,180	19,180	—
Expendable Police Gifts		—	76	76	—
Expendable Library Gifts Trust		—	38,789	38,789	—
SUBTOTAL,Special Revenue		18,336,504	28,046,656	25,407,182	2,639,474
G.O. DEBT SERVICE		—	12,424,200	12,424,200	—
SUBTOTAL, G.O. Debt		—	12,424,200	12,424,200	—
PERMANENT					
Library Gifts Trust		—	275	275	—
E.B.Lyons Peony Trust		—	4,000	4,000	—
SUBTOTAL, Trust Funds		—	4,000	4,000	—
CAPITAL PROJECT					
Street Construction		232,359	7,154,929	—	7,154,929
Sales Tax Increment		5,603,712	—	—	—
Sales Tax Construction		2,482,174	3,159,763	—	3,159,763
Passenger Facility Charge		179,857	—	—	—
Airport Construction		—	11,659,500	—	11,659,500
Golf Construction		—	45,000	—	45,000
General Construction Fund		—	23,325,257	—	23,325,257
SUBTOTAL, Construction Funds		8,498,102	45,344,449	—	45,344,449

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2026 RECOMMENDED BUDGET

FUND	BEG. BALANCE	PLUS INCOME NOT TAXES	PLUS TRANSFERS IN	PLUS PROPERTY TAX	LESS ENDING BALANCE
UTILITY/ENTERPRISE					
Transit	4,000,069	2,227,022	483,598	1,927,336	2,618,239
Intermodal Ramp	144,070	148,682	—	—	224,282
Sewer Operating	1,195,949	19,718,722	—	—	802,226
San. Sewer Construction	2,674,477	20,178,463	2,300,000	—	3,126,690
Stormwater Operating	3,833,255	7,252,003	530,009	—	3,762,111
Stormwater Construction	172,000	8,575,585	1,180,000	—	—
Parking Operating	684,278	2,914,456	2,412,375	—	692,204
Parking Construction	728,968	142,246	—	—	783,207
Water Operating	9,626,241	13,944,172	—	—	9,387,272
Water Construction	1,332,731	825,549	1,500,000	—	—
Solid Waste	277,927	5,762,623	—	—	—
Salt Operations	70,330	141,029	—	—	70,859
Landfill	12,381,161	8,623	—	—	—
T&A-Self Insurance Reserves	7,854,376	—	—	—	7,854,376
Service Fund Charges	24,047	5,855,145	—	—	24,047
Fund	44,999,881	87,694,320	8,405,982	1,927,336	29,345,515
TOTAL ALL FUNDS	$ 86,183,845	$ 225,348,784	$ 43,618,989	$ 29,861,916	$ 64,786,348

CITY OF DUBUQUE
FUND BALANCE, INCOME AND EXPENSE SUMMARY
FISCAL YEAR 2026 RECOMMENDED BUDGET

FUND	LESS TRANSFERS OUT	TOTAL BUDGET	REQUIREMENTS OPERATING BUDGET	CAPITAL BUDGET
UTILITY/ENTERPRISE				
Transit	$ —	$ 6,019,786	$ 5,121,554	$ 898,232
Intermodal Ramp	—	68,470	68,470	—
Sewer Operating	4,709,098	15,403,347	15,403,347	—
San. Sewer Construction	—	22,026,250	—	22,026,250
Stormwater Operating	3,369,810	4,483,346	4,483,346	—
Stormwater Construction	—	9,927,585	—	9,927,585
Parking Operating	365,504	4,953,401	4,953,401	—
Parking Construction	—	88,007	—	88,007
Water Operating	3,858,085	10,325,056	10,325,056	—
Water Construction	—	3,658,280	—	3,658,280
Solid Waste	1,876,821	4,163,729	3,943,729	220,000
Salt Operations	—	140,500	140,500	—
Landfill	646,477	11,743,307	5,062,652	6,680,655
T&A-Self Insurance Reserves	—	—	—	—
Service Fund Charges	—	5,855,145	5,855,145	—
Fund	14,825,795	98,856,209	55,357,200	43,499,009
TOTAL ALL FUNDS	$ 44,042,097	$ 276,185,089	$ 184,381,340	$ 91,803,749

CITY OF DUBUQUE FUND BALANCE CHANGES

FUND	BEGINNING BALANCE	REVENUES	EXPENDITURES	ENDING BALANCE	CHANGE IN FUND BALANCE	DOLLAR CHANGE IN FUND BALANCE
General (1)	$ 23,504,637	$ 91,518,331	$ 92,298,030	$ 22,724,938	(3)%	$ (779,699)
Tort Liability	16,822	1,566,166	1,566,166	16,822	— %	—
Cable PEG	1,260,399	72,257	26,800	1,305,856	4 %	45,457
Trust and Agency	40,078	3,113,637	3,113,637	40,078	— %	—
Tax Increment & Reserve (2)	1,792,553	20,606,163	19,934,374	2,464,342	37 %	671,789
Sales Tax Increment (1)	2,307,058	7,631,214	5,603,712	4,334,560	88 %	2,027,502
Road Use Tax Fund (1)	979,708	8,778,802	8,653,775	1,104,735	13 %	125,027
Special Assessment	605	121,628	40,000	82,233	13483 %	81,628
Community Development (1)	(55,396)	1,130,403	954,117	120,890	(318)%	176,286
UDAG Repayments (3)	183,641	—	7,000	176,641	(4)%	(7,000)
State Rental Rehab	7,123	22,877	15,000	15,000	111 %	7,877
Housing Trust Fund	—	317,474	317,474	—	— %	—
Older Adult Home Modification	—	451,526	451,526	—	— %	—
Section 8 Housing (4)	975,108	8,527,039	8,406,337	1,095,810	12 %	120,702
Lead Grant Program	—	4,138,529	4,138,529	—	— %	—
Cable TV & Equipment Fund (5)	—	361,221	293,346	67,875	(52211538)%	67,875
Veteran's Memorial Fund (15)	—	48,946	19,180	29,766	(6201250)%	29,766
Expendable Police Gift Trusts (14)	8,493	347	76	8,764	3 %	271
Expendable Library Gift Trusts (6)	1,135,566	122,593	38,789	1,219,370	7 %	83,804
G.O. Debt Service	—	12,424,200	12,424,200	—	— %	—
Street Construction (1)	—	7,612,590	7,387,288	225,302	50067111 %	225,302
Sales Tax Construction (1)	19,813	5,622,124	5,641,937	—	— %	(19,813)
GO Bond Fund	—	—	—	—	— %	—
General Construction (1)	8,430,768	14,894,489	23,325,257	—	(100)%	(8,430,768)
Golf Construction (1)	58,518	—	45,000	13,518	(77)%	(45,000)
Airport Construction	—	11,678,001	11,659,500	18,501	(6167000)%	18,501
Passenger Facility (12)	142,773	2,859	179,857	(34,225)	(124)%	(176,998)
Customer Facility (13)	266,965	30,878	—	297,843	12 %	30,878
Lyons Peony Trust	89,668	6,991	4,000	92,659	3 %	2,991
Library Gift Trusts	19,066	766	275	19,557	3 %	491
Transit	4,000,069	4,637,956	6,019,786	2,618,239	(35)%	(1,381,830)
Intermodal	144,070	148,682	68,470	224,282	56 %	80,212
Sewage Facility Operation (7)	1,195,949	19,718,722	20,112,445	802,226	(33)%	(393,723)
Stormwater Operating (8)	3,833,255	7,782,012	7,853,156	3,762,111	(2)%	(71,144)
Parking Operation (7)	684,278	5,326,831	5,318,905	692,204	1 %	7,926
Water Utility Operation (1)	9,626,241	13,944,172	14,183,141	9,387,272	(2)%	(238,969)
Refuse Collection (9)	277,927	5,762,623	6,040,550	—	(100)%	(277,927)
Salt Operations (11)	70,330	141,029	140,500	70,859	1 %	529
Sanitary Sewer Construction (1)	2,674,477	22,478,463	22,026,250	3,126,690	17 %	452,213
Stormwater Construction (1)	172,000	9,755,585	9,927,585	—	(100)%	(172,000)
Parking Facility Construction (1)	728,968	142,246	88,007	783,207	7 %	54,239
Water Construction (1)	1,332,731	2,325,549	3,658,280	—	(100)%	(1,332,731)

CITY OF DUBUQUE FUND BALANCE CHANGES

FUND	BEGINNING BALANCE	REVENUES	EXPENDITURES	ENDING BALANCE	CHANGE IN FUND BALANCE	DOLLAR CHANGE IN FUND BALANCE
Service Fund Charges (10)	24,047	5,855,145	5,855,145	24,047	— %	—
T&A Self Insurance Reserves	7,854,376	—	—	7,854,376	— %	—
Landfill (1)	12,381,161	8,623	12,389,784	—	(100)%	(12,381,161)
Total	**$ 86,183,848**	**$298,829,689**	**$ 320,227,186**	**$ 64,786,351**	**(29)%**	**$ (21,397,497)**

1. Use of fund balance will be used to pay for projects in the City's five-year Capital Improvement Program.
2. Tax Increment & Reserve Fund use of fund balance will be used to pay for projects in the City's five-year Capital Improvement Program and to repay internal loans for developing the City's industrial parks / technology parks.
3. UDAG Repayments Fund use of fund balance will be used for Economic Development initiatives.
4. Section 8 Fund use of balance is reserved for housing assistance payments.
5. Cable TV & Equipment Fund use of fund balance will be used for future capital projects.
6. Expendable Library Gift Trusts Fund use of fund balance will be used for programs and speakers at the Library.
7. Increase in fund balance is required to maintain the operating reserve requirement of 20% of operating expenditures.
8. Stormwater Operation Fund use of fund balance represents spending down cash balance due to debt being issued for the Bee Branch project at a much slower time line which reduced debt service costs and increased fund balance.
9. Refuse Collection Fund use of fund balance will be used for future capital projects.
10. Service Fund Charges addition to fund balance will be used to purchase equipment in future years.
11. Salt Operations Fund addition to fund balance will be used to fund future capital purchases.
12. Passenger Facility Charge Fund balance will be used to pay for debt issued for the new Airport terminal project.
13. Customer Facility Charge Fund balance will be used to pay for parking lot improvements at the Airport.
14. Expendable Police Gift Trusts Fund use of fund balance will be used for maintenance of 1948 Stylemaster and canine expenses.
15. Veteran's Memorial Fund balance will be used for maintenance of the Veteran's Memorial.

DISTRIBUTION OF COMMUNITY DEVELOPMENT FUNDS

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FY 26 ANNUAL PLAN
Pre-Allocation

FOR USE OF PROGRAM YEAR 2025

COMMUNITY DEVELOPMENT BLOCK GRANT

(CDBG) FUNDS

For Inclusion in the Fiscal Year 2026 City Budget.
This document is subject to revision due to the estimated allocation amount.

***Contingency Provision:** If Actual Allocation is an increase from Pre-Allocation, funds up to 15% of previous year program income and the current year entitlement, will increase the allocation of Neighborhood Recreation Programs. If Actual Allocation is a decrease from Pre-Allocation, funds will decrease the allocation of CDBG Community Applications.

PREPARED BY THE CITY OF DUBUQUE HOUSING & COMMUNITY DEVELOPMENT DEPARTMENT

CITY OF DUBUQUE, IOWA
FY 2026 ANNUAL ACTION PLAN
FOR THE USE OF PROGRAM YEAR 2025
COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS

The City of Dubuque distinguishes between four different but complementary areas of program development in its overall CDBG program: Administration, Housing Development, Neighborhood Development, and Public Facilities. The following description of activities summarizes the projects to be completed in the FY 2026 Annual Action Plan with the use of CDBG funds.

RESOURCES

CDBG Estimated Entitlement FY 2026 **$1,035,721**

Program Income **$94,868**
Program income projections are based on forecast for loan repayments based on the loan portfolio and program income generated from CDBG funded programs.

TOTAL RESOURCES **$1,130,589**

ADMINISTRATION $226,118

CDBG regulations limit expenditure on planning and administrative funds to 20% of the current year program income plus the current entitlement. The proposed resources for administration support the plan's current requirements.

CDBG Planning, Monitoring, & Budgeting **$115,000**
Staff support for general management. Oversight and coordination of the Community Development Block Grant program; assures compliance with federal regulations and reporting requirements.

Housing & Community Development Administration **$111,118**
On-going staff support for general management, oversight, and coordination of the Community Development Block Grant housing programs.

Priority:	High
Objective/Outcome:	Provide Decent Affordable Housing/Affordability

HOUSING DEVELOPMENT $800,000

Housing Activities **$250,000**
This project includes residential repair and rehab for low- and moderate-income homeowners and renters. Potential Activities include homeowner rehab, roof replacement, and accessibility improvements.

National Objective:	Low- and Moderate-Income Housing
Location:	City wide
Proposed Accomplishments:	20 Housing Units
Priority:	High
Objective/Outcome:	Decent Housing/Affordability

Lead & Healthy Homes Grant Match (2024) **$100,000**
This project includes residential repair and rehab for low- and moderate-income homeowners and renters. Potential activities include lead assessment and lead paint reduction of abatement with forgivable loans to low- and moderate-income residents. This activity is match funding for the Lead and Healthy Homes

Grant awarded in FY25.

National Objective:	Low- and Moderate-Income Housing
Location:	City wide
Proposed Accomplishments:	20 Housing units
Priority:	High
Objective/Outcome:	Decent Housing/Affordability

Healthy Homes Grant Match (2024) **$100,000**

This project includes residential repair and rehab for low- and moderate-income homeowners and renters. Potential activities include roof replacement with forgivable loans to low- and moderate-income residents. This activity is match funding for the Healthy Homes Grant awarded in FY25.

National Objective:	Low- and Moderate-Income Housing
Location:	City wide
Proposed Accomplishments:	20 Housing units
Priority:	High
Objective/Outcome:	Decent Housing/Affordability

Housing Rehabilitation Services and Staff **$150,000**

This project includes staff support for program management activities, technical assistance, and loan packaging for the city's Community Development programs.

Priority:	High
Objective/Outcome:	Decent Housing/Affordability

CDBG Community Applications **$200,000**

This project includes community applications to support residential repair and rehab for low- and moderate-income homeowners and renters. Potential activities include homeowner rehab and/or rental rehab.

National Objective:	Low- and Moderate-Income Housing
Location:	City wide
Proposed Accomplishments:	30 Housing Units
Priority:	High
Objective/Outcome:	Decent Housing/Affordability

NEIGHBORHOOD DEVELOPMENT $104,323

Public Services activities are restricted to 15% of the previous year program income and the current year entitlement. Public Service activities in this plan represent 15% of the proposed expenditures.

Neighborhood Recreation Programs- Public Services **$95,761**

This project includes enhanced recreation programing offered in low- and moderate-income areas and to low and moderate income residents. Potential activities include expanded after-school programs, community partnerships, and scholarships.

National Objective:	Low- and Moderate-Income Benefit
Location:	City wide
Proposed Accomplishments:	300 Persons
Priority:	High
Objective/Outcome:	Suitable Living/Accessibility

Zoning Enforcement **$8,710**

This project provides funding for inspection/enforcement staff services to low/mod income areas for zoning ordinance infractions and to provide support for neighborhood clean-up efforts. Potential activities include staff enforcement for zoning ordinance infractions, and/or housing inspection staff.

National Objective:	Low- and Moderate-Income Benefit
Location:	City wide, Low and Mod Area
Proposed Accomplishments:	100 Housing Units
Objective/Outcome:	Suitable Living/Sustainability

4

PUBLIC FACILITIES	**$0**
Grand Total: CDBG Funding Proposed for FY 2026	**$1,130,589**

DEBT MANAGEMENT

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DEBT SERVICE FUND

The Debt Service Fund is a legally required fund. The fund administers the payments for all of the City's general obligation debt. Revenue bonds, other than those from tax increment revenues, are administered in the enterprise fund that is securing the debt.

For the majority of projects funded through general obligation debt, the City usually issues twenty-year general obligation bonds. In Fiscal Year 2026, there is anticipated to be an additional $7,726,560 in general obligation debt issued that would apply against the statutory debt limit and $14,122,187 in principal retired will be applied against the statutory debt limit.

In fiscal year 2026, debt service expense related to general obligation bonds that counts against the statutory debt limit will increase 4.07% under fiscal year 2025 in the debt service fund. New general obligation bond debt which counts against the statutory debt limit planned to be issued (non-enterprise fund) in fiscal year 2026 is as follows:

Project	Amount of Debt Issue	FY 2026 Debt Service
Fire Equipment Replacement (LOST)	401,060	$ —
Fire Station Improvements (LOST)	100,000	—
Airport Improvements (LOST)	1,000,500	—
Park Development (LOST)	505,000	—
Reimagine Comiskey Park (GDTIF)	1,697,000	—
Federal Building Renovation (GDTIF)	945,600	—
Parking Ramp Major Maintenance (GDTIF)	2,857,400	—
Solid Waste Collection Vehicles - Refuse	220,000	—
GRAND TOTAL	**$ 7,726,560**	**$ —**

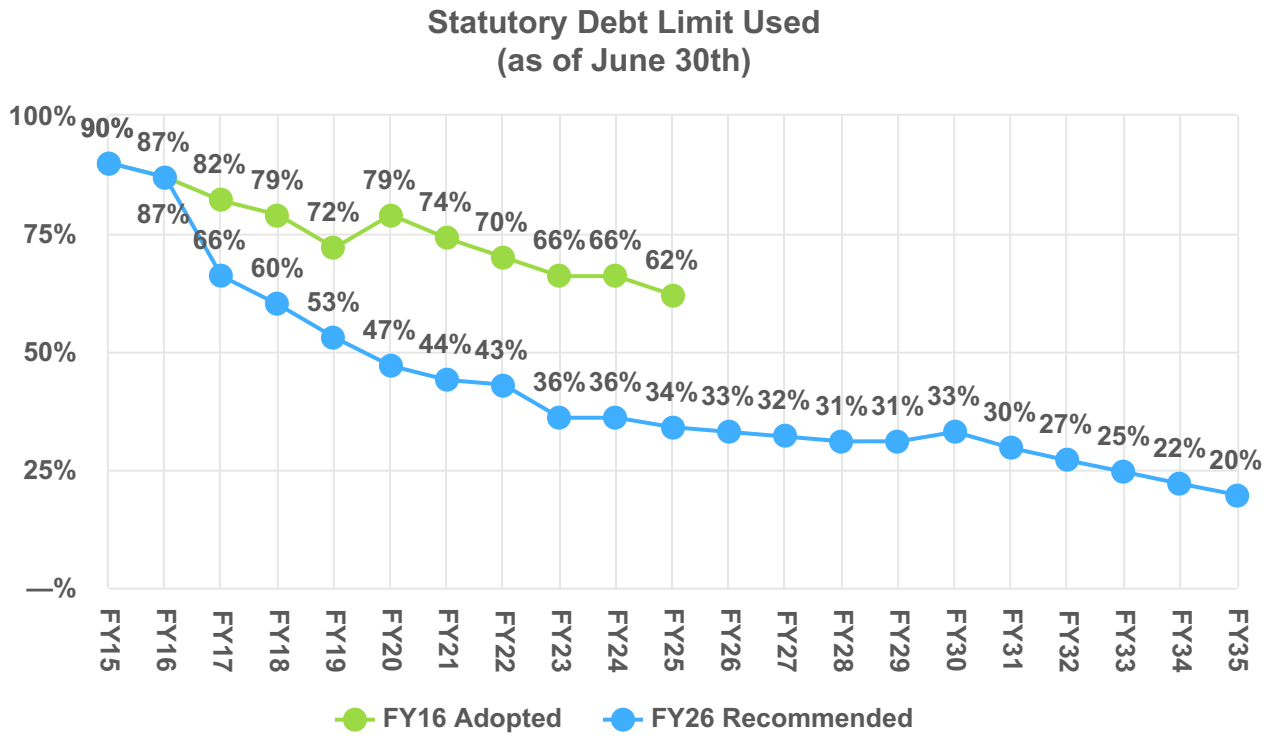
The new debt issued in fiscal year 2026 will be issued in April, which delays principal payments until fiscal year 2027.

The debt service property tax levy finances the bond and interest payments that are not being secured from other revenue sources. The levy rate for debt service will decrease by -0.02 to 0.08052 in fiscal year 2026. The debt service property tax levy represents the repayment of bonds related to the Fire Department pumper truck replacement and the franchise fee litigation judgment bond.

Funding sources other than property taxes are also used to repay general obligation debt. The City's general obligation debt is also funded by other revenues including water, sewer and tax increment financing. One percent of the City's general obligation debt service is funded from the debt service property tax levy. Other revenues being used to repay debt service are shown as transfers in.

Statutory Debt Limit

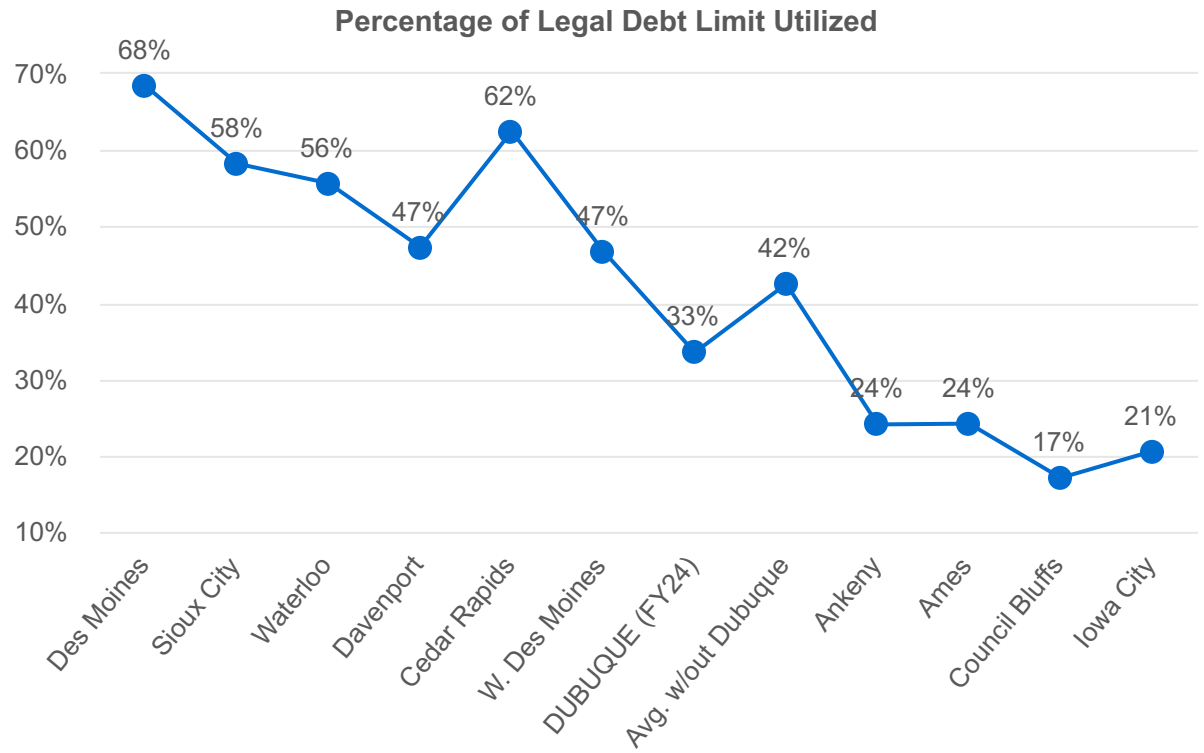
In August 2015, the Mayor and City Council adopted a debt reduction strategy which targeted retiring more debt each year than was issued by the City. The recommended FY 2026 budget will exceed that target in FY 2026, FY 2027, and FY 2028 due to issuing necessary debt for Five Flags, Fire Equipment and Station Improvements, Central Avenue Corridor Improvements, Water Lead Lines, PFAS, Old Mill Road Lift Station and Force Main, Catfish Creek Sewershed Interceptor Sewer Improvements, Track Line Sanitary Sewer Reconstruction, Force Main Stabilization, and Park Improvements.However, Fiscal Year 2029 and Fiscal Year 2030 will meet the target. **You can see that the Mayor and City Council have significantly impacted the City's use of the statutory debt limit established by the State of Iowa. In Fiscal Year 2015, the City of Dubuque used 90% of the statutory debt limit. In this budget recommendation, the Mayor and City Council are currently reviewing for Fiscal Year 2026, the use of the statutory debt limit would be 33.50%, and by the end of the recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2030, the City of Dubuque would be at 32.90% of the statutory debt limit. Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit.** This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.



The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2026 compared to the other cities in Iowa for Fiscal Year 2024 with a population over 50,000:

Fiscal Year 2024 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY24)	$ 803,564,354	$ 549,760,000	68.42 %
10	W. Des Moines (FY24)	$ 551,635,692	$ 307,090,000	55.67 %
9	Cedar Rapids (FY 24)	$ 681,383,619	$ 396,830,000	58.24 %
8	Waterloo (FY24)	$ 221,546,701	$ 138,428,824	62.48 %
7	Davenport (FY24)	$ 423,816,425	$ 200,540,000	47.32 %
6	Sioux City (FY24)	$ 309,734,920	$ 144,929,999	46.79 %
5	**Dubuque (FY26)**	**$ 323,629,585**	**$ 108,410,164**	**33.50 %**
4	Ankeny (FY24)	$ 416,454,919	$ 100,260,000	24.07 %
3	Ames (FY24)	$ 277,278,426	$ 67,035,000	24.18 %
2	Iowa City (FY24)	$ 368,416,450	$ 62,905,000	17.07 %
1	Council Bluffs (FY24)	$ 365,780,288	$ 75,240,467	20.57 %



STATUTORY DEBT CAPACITY

FISCAL YEAR 2026 RECOMMENDED BUDGET

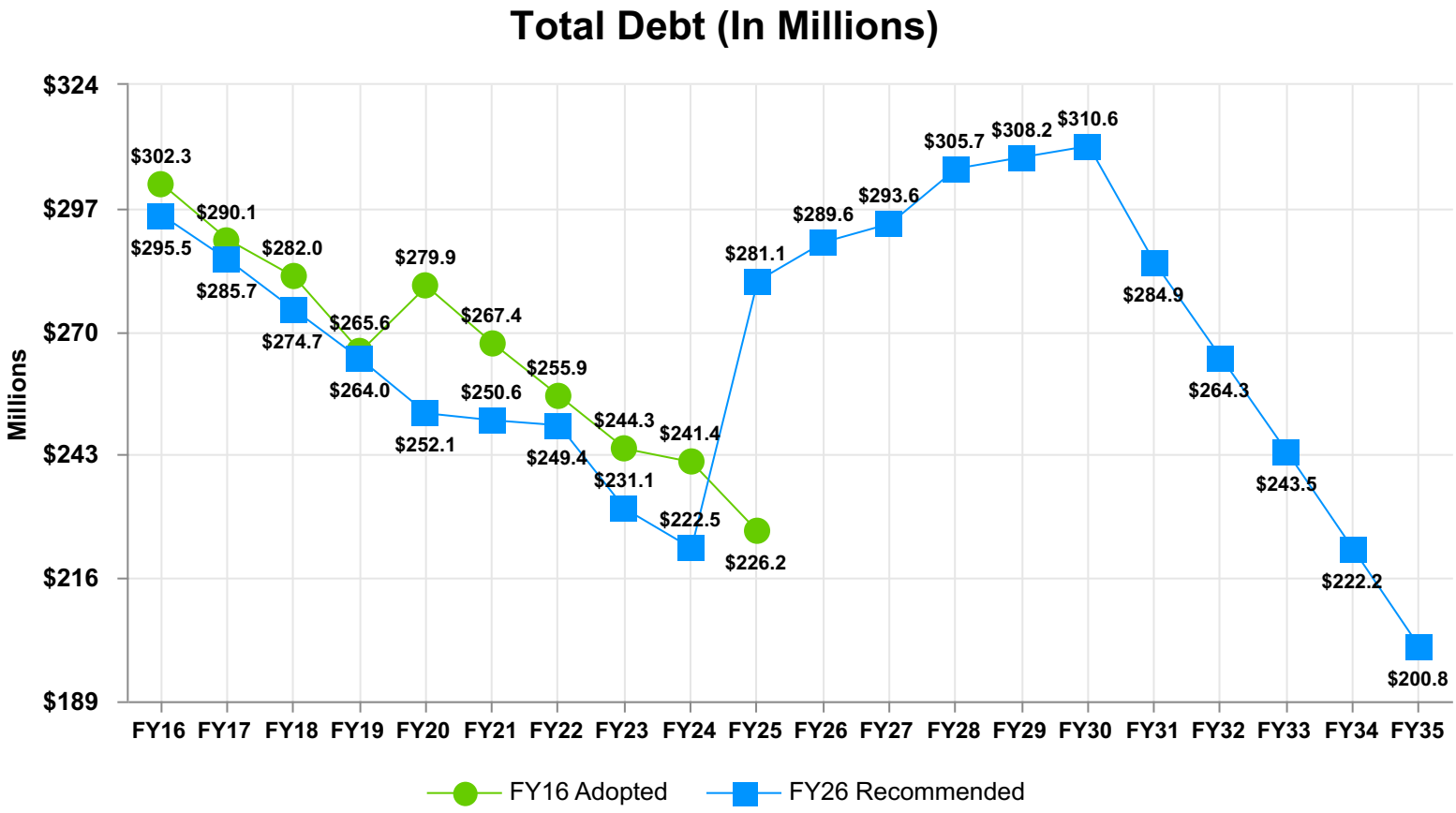
The Iowa Constitution (Article XI, Section 3) stipulates that the debt of a community may not exceed five percent of the Actual Assessed Value of Taxable Property (debt levy) within the city or town.

General Obligations, TIF debt (bonds, notes and rebates), and leases paid from the general fund are included as indebtedness of the City under the statutory debt limit.

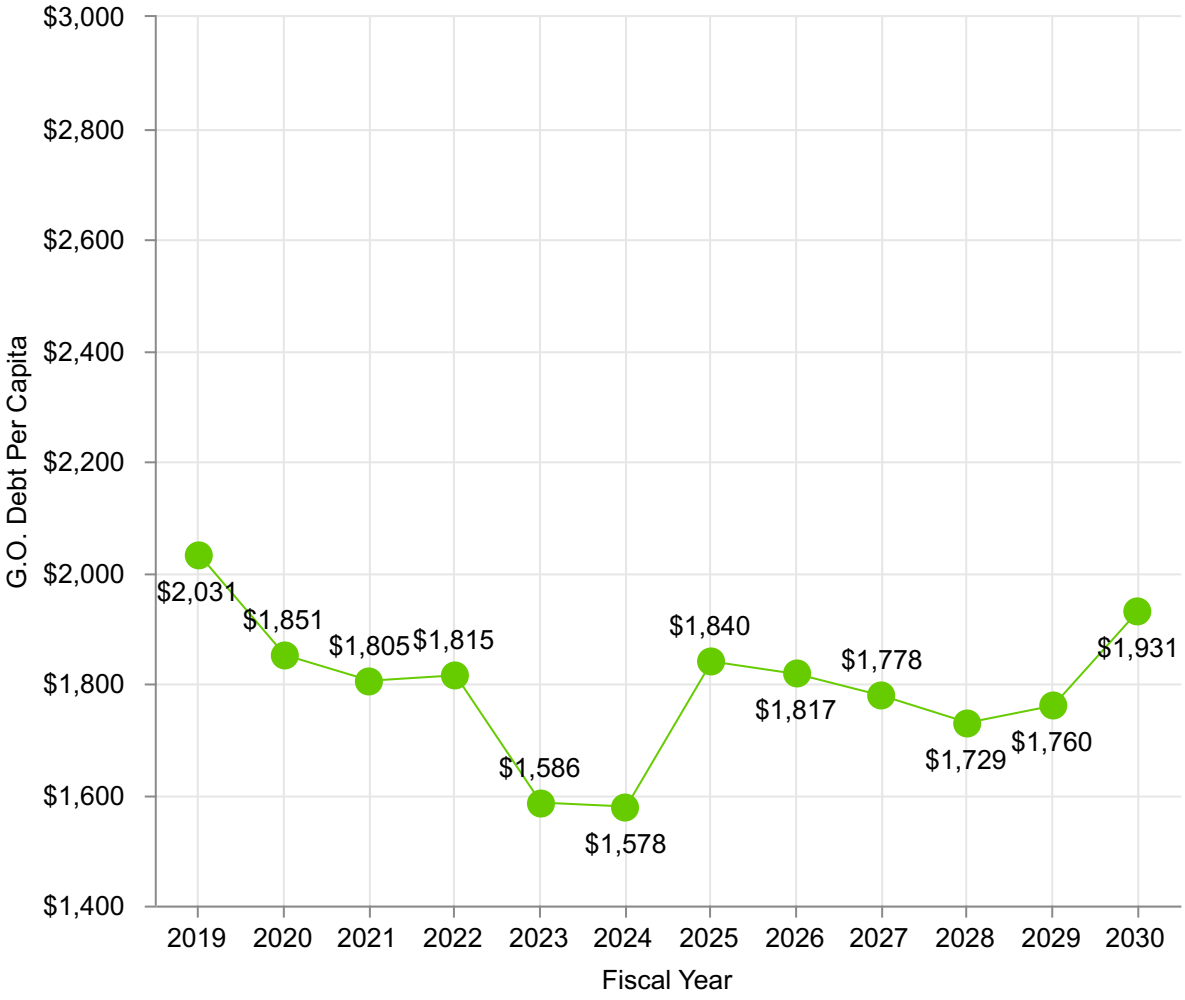
		January 1, 2024 FY 2026
ASSESSED VALUE OF REAL PROPERTY	$	6,055,803,220
Less Veterans' Exemption		(30,859,670)
Subtotal		6,024,943,550
UTILITIES ASSESSED VALUE		447,648,143
PROPERTY		6,472,591,693
		June 30, 2026
STATUTORY DEBT (5% OF TOTAL ASSESSED VALUE)		323,629,585
Less Outstanding G.O. Debt, TIF Debt & Lease Obligations paid from General Fund		108,410,164.41
STATUTORY DEBT CAPACITY	$	215,219,420.59
PERCENT OF LEGAL DEBT MARGIN UTILIZED		33.50 %

Total Debt Outstanding

By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $310.62 million (32.90% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit**, and the projection is to be at $200.79 million (19.66% of statutory debt limit) within 10 years.



General Obligation Debt Per Capita



General Obligation Debt Per Capita reflects all general obligation bonds, both tax supported and enterprise fund supported. The decrease in G.O. Debt Per Capita is related to the City Council debt reduction strategy which targeted retiring more debt each year than was issued by the City.

City of Dubuque
Summary of Bonded Indebtedness

Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/25	Principal Due FY 2026	Interest Due FY 2026	Principal Outstanding 6/30/26
General Obligation Bonds (Essential Corporate Purpose)								
Airport New Terminal Furnishings ST20 Ref	6/2/21	2.00 %	2026	$ 25,000	$ 5,100	$ 5,100	$ 102	$ —
Airport Improvements Refunding	4/17/17	3.00 %	2030	282,200	115,800	24,800	3,474	91,000
Airport Improv - PFC Refunding 2012C	6/2/21	2.00 %	2032	1,353,033	898,389	119,889	17,968	778,500
Airport Terminal Utility Improv - PFC	6/2/21	2.00 %	2034	490,000	350,000	35,000	7,000	315,000
Airport New Terminal Roads/Parking	4/4/16	2.79 %	2036	635,927	371,199	31,652	11,003	339,547
Airport Reconstruct Taxiway Alpha	3/3/25	4.33 %	2044	534,004	534,004	12,684	29,983	521,320
Airport Improvements - FY26	Future	4.50 %	2046	1,000,500	—			1,000,500
Building- Conf Center Energy Improv	6/20/19	3.00 %	2027	187,136	47,872	23,936	1,436	23,936
Building 18th Street Improv Sales Tax 20%	3/19/18	3.05 %	2026	391,913	56,545	56,545	1,782	—
Building City Hall Brickwork - ST20%	6/20/19	3.00 %	2027	236,448	64,329	32,164.56	5,325.95	32,164
Building Smart Meters Refunding	4/17/17	3.00 %	2030	45,400	18,600	4,000	558	14,600
Building Federal Building Roof - ST20%	4/4/16	2.79 %	2035	268,404	156,672	13,359	4,644	143,313
Building 2nd Floor Engine House #1	08/01/203	4.70 %	2043	207,060	200,246	7,228	9,552	193,018
Civic Center Improvements - Sales Tax 20%	6/20/19	3.00 %	2027	323,146	87,916	43,958	7,279	43,958
Civic Center Chair Platform Section 3	6/20/19	3.00 %	2027	59,340	15,180	7,590	455	7,590
DICW Expansion - South Siegert Farm	3/19/18	3.05 %	2026	239,534	34,559	34,559	1,088	—
DICW North Siegert Refunding	4/17/17	3.00 %	2029	1,285,000	480,000	115,000	14,400	365,000
DICW Expansion Consult Refund 2012H	6/2/21	2.00 %	2032	95,580	63,366	8,496	1,267	54,870
DICW Exp S Siegert Refundin 2012C Tax	6/2/21	2.00 %	2032	2,498,375	1,658,875	221,375	33,178	1,437,500
DICW Expansion - South Siegert Farm- Ex	6/20/19	3.00 %	2032	305,357	178,938	24,367	4,035	154,571
DICW Refund 2014C Taxable	6/2/21	2.00 %	2034	1,145,000	825,000	80,000	16,500	745,000
DICW Webber Property	6/29/22	4.36 %	2042	5,500,000	5,405,000	50,000	230,713	5,355,000
DICWChavenelle Road - Non-Taxable	6/2/21	2.00 %	2041	1,265,000	1,095,000	60,000	21,900	1,035,000
E911 Tower Relocation - Sales Tax 20%	6/20/19	3.00 %	2027	141,869	38,597	19,299	3,196	19,299
Finance General Ledger Software	6/2/21	2.00 %	2041	244,239	205,640	11,314	4,113	194,326
Finance General Ledger Software	6/29/22	4.07 %	2042	420,457	383,037	18,710	16,267	364,327
Fire Station #4 Improvements - Gaming	6/20/19	3.00 %	2027	188,054	41,522	20761	3438	20,761
Fire Truck Refunding - Debt Service Levy	4/17/17	3.00 %	2030	951,500	390,700	83,700	11,721	307,000
Fire Station #2 ST20 20 yr Refund 2014B	6/2/21	2.00 %	2034	85,217	68,946	6046	1379	62,900
Park Imp ST20 20 yr Refund 2014B	6/2/21	2.00 %	2034	124,780	100,954	8,854	2,019	92,100
Fire Ambulance Replacement	4/17/17	3.00 %	2030	230,000	100,000	20,000	3,000	80,000
Fire Structural Repairs 5&6/Quick Pump	6/20/19	3.00 %	2039	448,875	448,875		13,466	448,875
Fire Ladder/Pumper / HVAC FY21	6/2/21	2.00 %	2041	810,153	682,118	37,528	13,642	644,590
Fire Ladder/Pumper/Ambulance	6/29/22	4.07 %	2042	1,924,543	1,761,963	81,290	70,677	1,680,673
Fire HVAC	08/01/203	4.70 %	2043	188,790	182,570	6598	8,720	175,972
Fire Ambulance/Equipment/Building Improv	3/3/25	4.33 %	2044	3,653,911	3,653,911	86,820	205,227	3,567,091
Fire Ladder/Pumper	3/3/25	5.04 %	2044	2,141,750	2,141,750	48,750	130,719	2,093,000
Fire Equipment Replacement - FY26	Future	4.50 %	2046	401,600	—			401,060
Fire Station Improvements - FY26	Future	4.50 %	2046	100,000	—			100,000
Franchise Fee Settlement Judgment Bond	4/4/16	2.93 %	2035	2,830,000	1,615,000	145,000	50,825	1,470,000
GDTIF Colts Building Renovation	6/20/19	3.00 %	2039	1,575,000	1,295,000	75,000	38,850	1,220,000
GDTIF - Parks Jackson/Clock Non-Taxable	6/2/21	2.00 %	2041	535,000	535,000	30,000	10,700	505,000
GDTIF - DT Parking Ramp	6/2/21	2.00 %	2036	880,167	760,764	61,407	15,215	699,357
GDTIF Eng Dock Expansion	6/2/21	2.00 %	2036	409,833	354,235	28,593	7,085	325,642

Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/25	Principal Due FY 2026	Interest Due FY 2026	Principal Outstanding 6/30/26
GDTIF DT Parking Ramp	6/29/2022	4.36 %	2042	975,000	935,000	40,000	39,853	895,000
GDTIF Docks/Five Flags AC	6/29/22	4.36 %	2042	745,000	715,000	30,000	30,468	685,000
GDTIF Five Flags/Parking Ramps	8/1/23	4.70 %	2043	1,080,000	1,045,000	40,000	49,933	1,005,000
GDTIF Chaplain Schmitt Amphitheater	3/3/25	5.06 %	2044	8,945,000	8,945,000	—	451,239	8,945,000
GDTIF ABC/Parking/Federal Building	3/3/25	5.04 %	2044	5,075,000	5,075,000	115,000	309,787	4,960,000
GDTIF Reimagine Comiskey - FY26	Future	4.50 %	2046	1,697,000	—	—	—	1,697,000
GDTIF Federal Building Renovation - FY26	Future	4.50 %	2046	945,600	—			945,600
GDTIF Parking Ramp Major Maint- FY26	Future	4.50 %	2046	2,857,400	—	—	—	2,857,400
GDTIF Downtown Housing Refunding	4/17/17	3.00 %	2030	2,120,000	970,000	180,000	31,705	790,000
GDTIF Millwork District Refunding	4/17/17	3.00 %	2030	2,080,000	910,000	170,000	27,300	740,000
GDTIF - 7th St/2-Way Conversion	6/2/21	2.00 %	2031	3,204,576	2,021,405	315,265	40,428	1,706,140
GDTIF - Intermodal 2012A Refunding	6/2/21	2.00 %	2031	2,545,000	1,605,000	250,000	32,100	1,355,000
GDTIF 5th St Restroom/MFC 2012H Ref	6/2/21	2.00 %	2032	1,254,420	831,634	111,504	16,633	720,130
GDTIF Wash Neigh Refunding 2012C Tax	6/2/21	2.00 %	2032	493,592	327,736	43,736	6,555	284,000
GDTIF 2014C Taxable Refunding	6/2/21	2.00 %	2034	5,385,000	3,885,000	395,000	77,700	3,490,000
GDTIF 2014B Refunding	6/2/21	2.00 %	2034	155,000	115,000	10,000	2,300	105,000
Library Improvements - Sales Tax 20%	6/20/19	3.00 %	2022	39,408	10,721	5,361	888	5,361
Library Improvements Sales Tax 20%	6/2/21	2.00 %	2027	84,526	28,737	14,297	575	14,440
Park Development - Sales Tax 20% FY26	Future	4.50 %	2046	505,000	—	—	—	505,000
Park Improvements - Sales Tax 20%	6/20/19	3.00 %	2027	47,290	12,866	6,433	1,065	6,433
Park Water System Study Refunding	4/17/17	3.00 %	2030	60,000	24,600	5,300	738	19,300
Park Ham House - Sales Tax 20%	4/4/16	2.79 %	2035	200,668	117,132	9,988	3,472	107,144
Park Skate Park	6/20/19	3.00 %	2027	613,524	156,948	78,474	4,708	78,474
Parking Port of Dubuque Parking Ramp	3/19/18	3.05 %	2026	373,553	53,896	53,896	1,698	—
Parking Central Ave Ramp Refunding	4/17/17	3.00 %	2030	6,380,000	2,430,000	575,000	72,900	1,855,000
Parking Iowa Street Ramp Improvements	3/19/18	2.91 %	2031	45,516	23,502	3,597	705	19,905
Parking Locust Ramp Security Cameras	6/20/19	3.00 %	2033	126,054	67,711	9,747	1,614	57,964
Parking Improvements Refunding 2014B	6/2/21	2.00 %	2034	125,000	85,000	10,000	1,700	75,000
Parking Improvements Taxable Ref	6/2/21	2.00 %	2034	220,000	160,000	15,000	3,200	145,000
Police CAD Software - Gaming Ref	6/2/21	2.00 %	2030	160,000	90,000	20,000	1,800	70,000
Public Works Equip Refunding	4/17/17	3.00 %	2030	392,000	160,900	34,500	4,827	126,400
Public Works Radio Replacement	3/19/18	2.91 %	2028	110,000	34,874	10,732	1,046	24,142
PW Curb Ramp/Engineering Street Improv	6/2/21	2.00 %	2034	885,000	645,000	65,000	12,900	580,000
Rec Improvements Sales Tax 20% Ref	6/2/21	2.00 %	2028	7,572	3,309	1,092	66	2,217
Rec Ice Center Settling Remediation/Imp	08/01/203	4.70 %	2043	4,614,150	4,462,185	161,175	213,016	4,301,010
Rec Ice Center Dehumidification	3/3/25	5.04 %	2044	1,153,250	1,153,250	26,250	70,387	1,127,000
Sanitary Improvements Refunding	4/17/17	3.00 %	2030	660,000	290,000	55,000	8,700	235,000
Sanitary Sewer Improvements	3/19/18	2.91 %	2031	1,030,009	531,819	81,402	15,954	450,417
Sanitary Forcemain Refunding 2012E	6/2/21	2.00 %	2032	376,122	242,934	34,096	35,162	208,838
Sanitary Sewer Improvements	6/20/19	3.00 %	2033	1,124,412	657,648	87,722	14,525	569,926
Sanitary Sewer Improvements Ref	6/2/2021	2.00 %	2034	4,390,000	3,160,000	320,000	63,200	2,840,000
Sanitary Sewer Improvements	4/4/16	2.79 %	2035	2,405,000	1,405,000	125,000	41,606	1,280,000
Solid Waste Collection Refunding	4/17/17	3.00 %	2030	51,300	21,100	4500	633	16,600
Solid Waste Collection	3/19/18	2.91 %	2031	27,447	14,172	2,169	426	12,003
Solid Waste Collection	3/3/25	4.33 %	2044	862,085	862,085	20,484	48,421	841,601
Solid Waste Collection - FY26	Future	4.50 %	2046	220,000	—			220,000
Stormwater Refunding	4/4/16	2.91 %	2028	6,270,000	760,000	245,000	22,800	515,000
Stormwater Improvements Refunding	4/17/17	3.00 %	2030	2,015,000	835,000	170,000	25,050	665,000
Stormwater Improvements	3/19/18	2.91 %	2031	1,714,542	885,275	135,501	26,558	749,774
Stormwater Improvements Ref	6/2/21	2.00 %	2031	1,115,424	703,595	109,735	14,072	593,860
Stormwater Improvements Ref	6/2/21	2.00 %	2032	77,131	49,818	6,992	996	42,826
Stormwater Improvements	6/20/19	3.00 %	2033	290,796	174,110	24,367	4,035	149,743
Stormwater Upper Bee Branch SRF NA	4/30/21	1.18 %	2037	22,138,000	16,114,000	1,258,000	230,430	14,856,000
Streetlight Replacement Refunding - ST	4/17/17	3.00 %	2030	4,900	2,100	400	63	1,700
Street FEMA Land Buyout - Gaming	6/20/19	3.00 %	2027	64,901	16,960	8,480	1,404	8,480
Street Fiber/Sidewalk/Lights Refunding RUT	4/17/2017	3.00 %	2030	258,600	106,200	22,800	3,186	83,400
Street Southwest Arterial	3/19/2018	2.91 %	2031	771,557	398,383	60,977	11,952	337,406
Street Southwest Arterial - Refunding 2012E	6/2/21	2.00 %	2032	827,747	576,371	70,002	11,527	506,369

Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/25	Principal Due FY 2026	Interest Due FY 2026	Principal Outstanding 6/30/26
Transit Radio Replacement	3/19/18	2.91 %	2028	95,000	30,124	9,268	904	20,856
Transit Midtown Transfer	6/20/19	3.00 %	2039	216,125	216,125		6,484	216,125
Transit Vehicle Replacement	6/2/21	2.00 %	2041	780,609	657,243	36,159	13,145	621,084
Water System Improvements	3/19/18	2.91 %	2031	1,155,930	596,846	91,354	17,906	505,492
Water Improv Refunding 2012E	6/2/21	2.00 %	2032	369,768	238,830	33,520	4,777	205,310
Water System Improvements	6/20/19	3.00 %	2033	1,323,107	773,684	102,342	16,946	671,342
Water System Improvements Ref	6/2/21	2.00 %	2034	7,470,000	5,380,000	550,000	107,600	4,830,000
Water System Improvements	4/4/16	2.79 %	2035	635,000	375,000	35,000	11,088	340,000
Total General Obligation Bonds				151,099,706	100,599,000	8,307,989.56	3,306,757.95	100,017,572
Less Annual Appropriation G.O.				—	(14,625,570)	—	—	(13,369,544)
Total G.O. Bonds Subject to Debt Limit				151,099,706	85,973,430	8,307,990	3,306,758	86,648,028
Tax Increment								
Port of Dubuque Parking Ramp	10-16-07	7.50 %	2037	23,025,000	15,565,000	845,000	1,167,375	14,720,000
Total Tax Increment Bonds				23,025,000	15,565,000	845,000	1,167,375	14,720,000
Total Tax Increment				$ 23,025,000	$15,565,000	$ 845,000	$ 1,167,375	$14,720,000
TIF bond issue for the Port of Dubuque Parking Ramp backed by Greater Downtown TIF & a minimum assessment agreement								
Tax Increment								
Economic Development TIF Rebate Agreements								
Dubuque Screw (DICW)	6/19/06	Rebate	2019	$ 345,516	$ 19,728	$ 19,728	$ —	$ 19,728
Geisler Brothers (DICW)	9/29/22	Rebate	2035	1,290	1,291	1,291	—	1,291
Seippel Warehouse (DICW)	9/29/22	Rebate	2035	442,190	442,190	442,190	—	442,190
Giese III (DICW)	4/19/21	Rebate	2033	55,171	55,171	55,171	—	55,171
Medline (DICW)	11/19/07	Rebate	2031	1,600,279	397,349	397,349	—	397,349
Simmons Pet Food (DICW)	12/9/20	Rebate	2030	397,918	476,354	476,354	—	476,354
Hodge (DICW)	4/6/20	Rebate	2035	257,073	518,208	518,208	—	518,208
Green Industrial Supply (DICW)	8/15/11	Rebate	2023	2,908,812	155,273	155,273	—	155,273
Appropriation	3/17/14	Rebate	2026	32,510	75,164	75,164	—	—
Appropriation	1/14/16	Rebate	2028	33,666	69,586	69,586	—	69,586
Rite Hite(DICW) Non-Appropriation	1/14/17	Rebate	2030	24,190	140,629	140,629	—	140,629
2026)	4/21/08	Rebate	2026	8,250,067	251,779	251,779	—	—
Linseed Oil (GDTIF) Multi-Res	3/7/13	Rebate	2030	576,504	84,525	16,905	—	67,620
Appropriation)	5/13/20	Rebate	2031	75,660	178,160	178,160	—	178,160
Marquette Hall (GDTIF) (Non-Appropriation)	5/20/19	Rebate	2031	9,170	4,960	4,960	—	4,960
3 Amigos (GDTIF) (Non-Appropriation)	4/15/19	Rebate	2031	2,516	3,114	3,114	—	3,114
210 Jones (GDTIF) (Non-Appropriation)	6/19/17	Rebate	2031	10,348	24,525	24,525	—	24,525
Dupaco (GDTIF) NA	1/22/19	Rebate	2038	173,225	173,225	173,225	—	173,225
Klauer (GDTIF) NA	1/12/22	Rebate	2035	104,380	104,380	104,380	—	104,380
McCoy Group (GDTIF)	6/20/23	Rebate	2035	248,980	248,890	248,890	—	248,890
Appropriation)	3/18/19	Rebate	2031	5,626	12,196	12,196	—	12,196
Julien Hotel (GDTIF)	4/21/08	Rebate	2026	3,260,286	264,175	264,175	—	—
44 Main (GDTIF) Multi-Res	10/18/10	Rebate	2027	446,799	158,562	79,281	—	79,281
Barker Financial (GDTIF) Multi-Res	8/16/10	Rebate	2027	297,282	13,545	13,545	—	—
253 Main St. (GDTIF) (Non-Appropriation)	4/6/15	Rebate	2027	5,798	3,082	3,082	—	3,082
Spahn and Rose (GDTIF) NA	4/21/14	Rebate	2027	108,221	119,222	119,222	—	119,222
Franklin Investment -Multires (GDTIF)	4/4/11	Rebate	2028	437,225	62,637	20,879	—	41,758
Plastic Center Betty Jane Block (GDTIF)	2/7/11	Rebate	2028	148,957	20,241	6,747	—	13,494
Caradco (GDTIF) Multi-Res	3/21/11	Rebate	2028	1,499,442	388,674	129,558	—	259,116
Bonson 356 Main St. (GDTIF) Multi-Res	12/19/11	Rebate	2028	152,286	28,767	9,589	—	19,178
Roshek Building (GDTIF) NA	2/17/09	Rebate	2030	5,149,852	388,088	388,088	—	388,088
Novelty Iron Works (GDTIF) NA Multi-Res	6/17/13	Rebate	2031	33,105	196,926	196,926	—	196,926
Switch Development	6/20/23	Rebate	2035	5,766	5,766	5,766	—	5,766
Gardens	9/28/20	Rebate	2038	428,116	428,116	32,932	—	395,184
Rockfarm Holdings (TECH) NA	10/7/14	Rebate	2027	42,301	47,176	47,176	—	47,176
Total TIF Rebates				27,570,527	5,561,674	4,686,043	—	4,661,120
Bowling & Beyond Lease Buyout	10-15-12	Buyout	2032	1,000,000	350,000	50,000	—	300,000

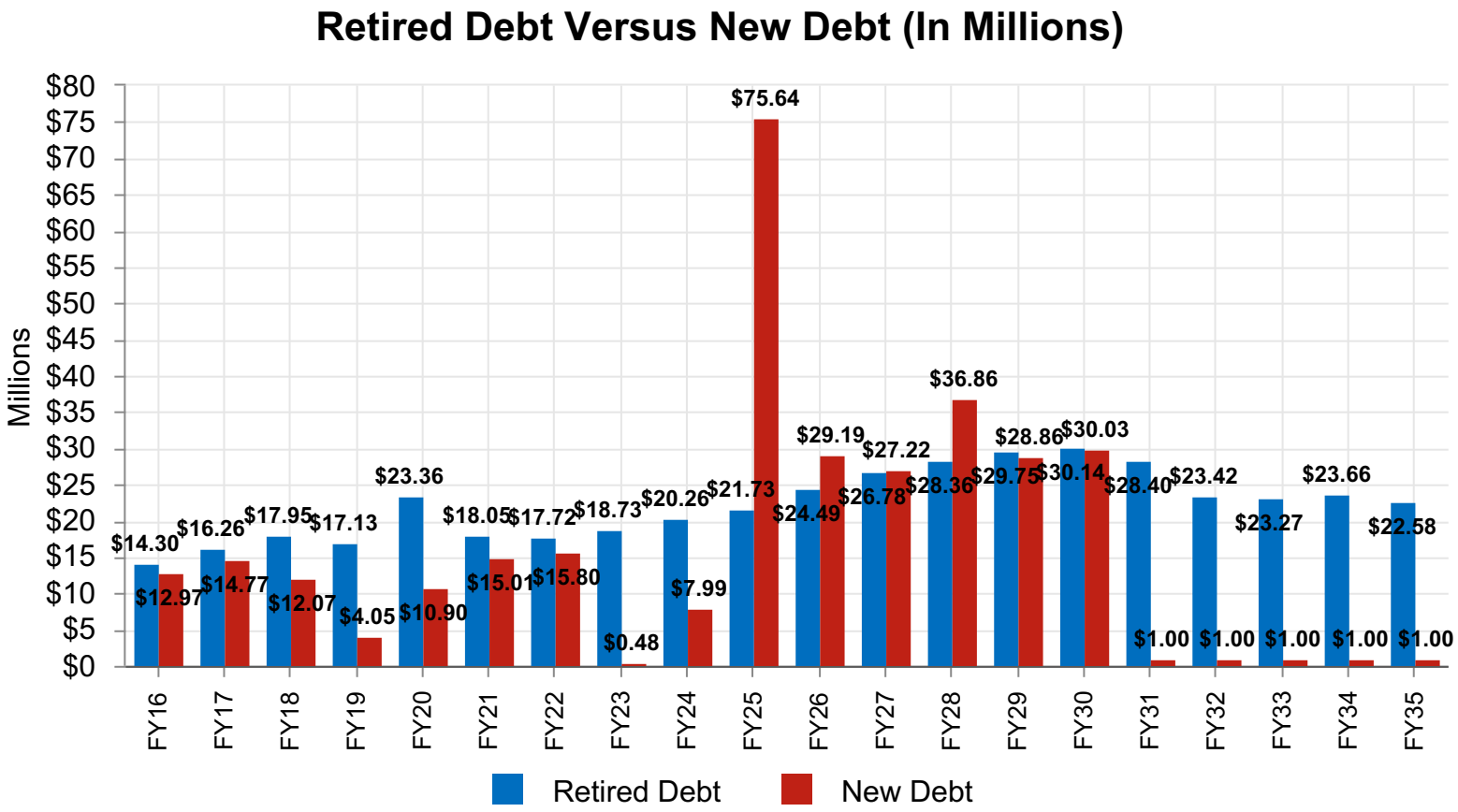
Description	Date of Issue	Average Interest Rate	Year of Final Payment	Amount of Issue	Principal Outstanding 6/30/25	Principal Due FY 2026	Interest Due FY 2026	Principal Outstanding 6/30/26
Iowa Finance Authority Loan - Caradco	12-01-10	3.0000 %	2030	4,500,000	2,314,171	233,154	67,690	2,081,017
Total Other Lns-Rev Backed				5,500,000	2,664,171	283,154	67,690	2,381,017
Total City Indebtedness Subject to Debt Limit				$207,195,233	$109,764,275	$ 14,122,187	$ 4,541,823	$108,410,165
Revenue Bonds								
Sanitary Northfork Catfish Improv SRF	1/13/10	3.25 %	2031	$ 912,000	$ 285,000	$ 53,000	$ 9,263	$ 232,000
Sanitary WRRC Upgrade SRF	8/18/10	3.25 %	2039	74,285,000	44,755,000	2,802,000	895,099	41,953,000
Sanitary WRRC Cogeneration SRF	5/17/13	2.00 %	2033	3,048,000	1,366,000	159,000	27,320	1,207,000
Sanitary Kerper Boulevard & Sponsor SRF	3/8/19	1.00 %	2038	2,763,000	1,781,000	131,000	17,810	1,650,000
Sanitary 42" Force Main WQFP Loan	3/3/23	1.00 %	2043	1,950,000	1,773,000	90,000	17,730	1,683,000
Sanitary Granger Creek & Force Main	9/20/2024	2.61 %	2045	2,536,000	2,536,000	97,000	64,737	2,439,000
Sanitary Old Mill Lift Station	2/7/2025	2.54 %	2046	26,221,000	26,221,000	—	475,942	26,221,000
Sanitary Projects- FY25	Future	2.60 %	2045	14,412,250	14,412,250	586,330	340,451	13,825,920
Sanitary Projects- FY26	Future	2.60 %	2046	20,079,873	—	—	—	20,079,873
Stormwater Lower Bee Branch SRF	10/27/10	3.25 %	2041	7,850,000	5,097,000	248,000	165,652	4,849,000
Stormwater Lower Bee Branch SRF	9/1/14	2.00 %	2034	1,029,000	151,000	18,000	3,020	133,000
Stormwater Northfork Catfish Improv. SRF	1/13/10	3.25 %	2031	800,000	250,000	47,000	8,125	203,000
Stormwater Sales Tax Increment Rev NA	6/15/15	3.72 %	2031	20,800,000	14,575,000	2,225,000	546,032	12,350,000
Stormwater Sales Tax Revenue - GO	5/19/14	3.23 %	2029	7,190,000	4,875,000	1,125,000	219,250	3,750,000
Stormwater Upper Bee Branch RR SRF	6/7/2019	2.00 %	2040	16,382,000	12,873,000	744,000	257,461	12,129,000
Stormwater West 32nd Detention SRF	1/14/09	3.25 %	2028	1,847,000	355,000	115,000	11,538	240,000
Stormwater Projects- FY26	Future	2.60 %	2046	632,643	—	—	—	632,643
Water Webber Extension - FY22 P&D	1/7/22	— %	2047	1,570,000	1,469,662	68,575	29,052	1,401,087
Water Projects- FY25	Future	2.60 %	2045	10,096,428	10,096,428	410,751	238,501	9,685,677
Water Projects- FY26	Future	2.60 %	2046	750,000	—	—	—	750,000
Water Roosevelt Water Tower SRF	8/9/19	2.00 %	2040	4,400,000	3,445,000	203,000	68,900	3,242,000
Water CIWA Purchase & Improvements	7/7/17	2.00 %	2036	8,613,761	5,804,000	439,000	116,080	5,365,000
Water- Clear Well Reservoirs SRF	10/18/07	3.25 %	2028	915,000	177,000	57,000	3,540	120,000
Water Meter Change Out Program SRF	2/12/10	3.25 %	2031	6,394,000	2,343,000	360,000	76,265	1,983,000
Water System Improvements & Ext. Refunding	8/18/21	2.00 %	2030	3,505,000	2,055,000	390,000	41,100	1,665,000
Total Revenue Bonds				238,981,955	156,695,340	10,368,656	3,632,868	167,789,200
Less Annual Appropriation Revenue Bds				—	(11,803,968)	—	—	(9,581,282)
Net Revenue Bonds				238,981,955	144,891,372	10,368,656	3,632,868	158,207,918
Total City Indebtedness				$446,177,188	$281,085,185	$ 24,490,843	$ 8,174,691	$289,568,909
Statutory Debt Limit					$321,926,120			$323,629,585
% of Debt Limit Used					34.10 %			33.50 %
Remaining Debt Capacity					$212,161,846.			$215,219,420

Retired Debt Versus New Debt

The total City indebtedness as of June 30, 2026, is projected to be $167,789,201 (33.50% of statutory debt limit). The total City indebtedness as of June 30, 2015, was $295,561,181 (90% of statutory debt limit). **The City is projected to have $8,483,725 more in debt as of June 30, 2026.**

The combination of reduced debt and increased utility rates partially reflects the movement to a more "pay as you go" strategy, which could lead to larger tax and fee increases than with the use of debt. In Fiscal Year 2020, the City had $5,908,200 forgiven of the Bee Branch Upper Bee Branch Loan on June 30, 2020 which increased principal payments reflected.

Based on the timing of projects, the City issued very little debt in FY23 ($0.48 million) and FY24 ($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects. In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt. The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:



Bond Rating

The City's General Obligation Debt ratings with Moody's Investors Service is Aa2. In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1.

Credit Strengths:

- Strong financial operations and ample revenue-raising flexibility
- City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years

Credit Challenges:

- Full value per capita and median family income trail medians for the rating category
- Elevated leverage

Moody's Investors Service Rating Scale

FY 2026 Moody's Investors Service Bond Ratings Comparison for Iowa Cities

Ranking	City	Rating
1	Iowa City	AAA
	West Des Moines	AAA
	Cedar Falls	AAA
2	Cedar Rapids	Aa1
	Ames	Aa1
	Ankeny	Aa1
	Clive	Aa1
	Urbandale	Aa1
	Marion	Aa1
3	**Dubuque**	**Aa2**
	Des Moines	Aa2
	Davenport	Aa2
	Waterloo	Aa2
	Sioux City	Aa2
	Bettendorf	Aa2
	Council Bluffs	Aa2

In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody's credit analysis states, "the City of Dubuque's local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs." According to Moody's, the Aa2 issuer rating for the City of Dubuque's bonds reflects the city's healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City's available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

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CAPITAL BUDGET

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CAPITAL IMPROVEMENTS PROGRAM (CIP)

The City's five-year Capital Improvement Program (CIP), contained in a separate document, and is used to plan for major changes to the City's infrastructure and other capital improvements. Departments propose projects in the fall and a draft of the CIP is developed before operational budgets are submitted. The CIP by department is reviewed with the operating budgets during budget hearings with City Council in February. The CIP is approved in March with the operating budget.

The CIP document has a page for every project and the format includes description of the project, City Council Goals & Priority outcome, funding restrictions, effect on operations, and relationship to other projects. The CIP recommendation reflects the City's comprehensive plan and the goals and priorities established by City Council.

The FY 2026 recommended capital projects are incorporated into the budget as capital programs. They are found at the end of each applicable program section. Projects which have an effect on operations are noted. The City's CIP Policies are shown in the Policy Budget documents.

The five-year CIP recommended through the current year (Fiscal Year 2025) budget process covered Fiscal Year 2025 through 2029 and is $354,574,409. The recommended five-year CIP for the upcoming budget process (Fiscal Year 2026) will cover Fiscal Year 2026 through 2030 and is $351,594,553. This is a $(2,979,856), or 0.84% decrease.

The Fiscal Year 2026 CIP budget recommendation of $91,803,749 is a 3.44% increase from the Fiscal Year 2025 CIP budget of $88,753,825.

The City will issue $152,147,710 in new debt in the recommended five-year CIP, mostly for fire equipment replacement, fire station improvements, fire station expansion, airport improvements, Chaplain Schmitt Island Iowa Amphitheater, reimagine Comiskey park development, neighborhood park developments, Federal Building renovations, solid waste collection vehicles, sanitary sewer improvements, water improvements, stormwater improvements, parking improvements, and renovation of Five Flags, for a total of $152,147,710 of debt in FY 2026-2030. **The City will retire $139,519,604 of existing debt, increasing the amount of City debt by $12,628,106. By far the greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($78,399,027).**

For Fiscal Year 2026, the use of the statutory debt limit would be 33.50%, and by the end of the Recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2030, the City of Dubuque would be at 32.90% of the statutory debt limit.

In this budget recommendation, the Mayor and City Council are currently reviewing, projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.

In the extremely low interest rate environment prior to 2015, the City had been increasing the use of debt to accomplish the projects that need to be done. To have any success, a community must have a sound infrastructure. The Mayor and City Council has recognized the infrastructure issues Dubuque faces and has been responsive. While there was some criticism of City use of debt to deal with those infrastructure challenges, that criticism fails to recognize that not financing the needed infrastructure maintenance and improvements is also a form of debt that is passed down to future generations. This was a strategic decision by the City Council realizing that infrastructure investment just gets more expensive over time for these reasons: a) the older a piece of infrastructure gets and the more it is allowed to deteriorate increases costs; b) the longer the wait to invest in infrastructure the costs are increased by inflation; and c) If the investment in infrastructure is not made in this low interest rate environment this investment will eventually need to be made when interest rates are higher, thereby increasing costs. However, beginning in FY 2016 the City Council at their 2015 Goal Setting Session debt reduction was adopted as a High Priority. So the amount of outstanding debt began to decrease and in Fiscal Year 2026 the City will be issuing slightly more debt ($4,698,236) than is retired and many projects will become pay-as-you-go. However, in 2022 a fourth reason was created for considering using debt for infrastructure projects and that is the massive amount of federal grant money that was being made available.Most of these grants require matching dollars and most require that the engineering work already be financed and completed to make the projects shovel ready.

The debt principal outstanding projected as of June 30, 2025, is currently $281,085,184. The breakdown of the debt principle outstanding as of June 30, 2025, is as follows:

Debt Obligation	**6/30/2025 Principle Outstanding**
General Obligation Essential Corporate Purpose	$100,598,999
Less General Obligation Debt Subject to Annual Appropriation	($14,625,570)
Tax Increment Notes and Bonds	$15,565,000
Economic Development TIF Rebate Agreements	$5,561,674
Other Revenue-Backed Loans	$2,664,171
Total Indebtedness Subject to Statutory Debt Limit of $262,722,395	$109,764,274
Percent of Statutory Debt Limit Used as of June 30, 2025	34.10 %
Revenue Bonds	$156,695,340
Less Revenue Bonds Subject to Annual Appropriation	($11,803,968)
Add Debt Subject to Annual Appropriation	$26,429,538
Total City Indebtedness as of June 30, 2025	**$281,085,184**

The City will issue $152,147,710 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($4,163,408), fire station improvements, fire station expansion, airport improvements, reimagine Comiskey, neighborhood park developments, Federal Building renovations ($5,640,600), solid waste collection vehicles, sanitary sewer improvements ($78,399,027), water system projects ($15,956,673), stormwater improvements, parking maintenance ($5,240,000), renovation of Five Flags ($22,890,869), and Central Avenue improvements ($6,440,000).

Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Fire Equipment Replacement (LOST)	$401,060	$544,000	$—	$—	$—	$945,060
Fire Station Expansion/Relocation (LOST)	$—	$—	$—	$—	$500,900	$500,900
Fire Station Improvements (LOST)	$100,000	$900,000	$500,000	$—	$50,000	$1,550,000
Fire Truck/Ambulance Replacements (LOST)	$—	$1,350,000	$950,000	$—	$1,863,408	$4,163,408
Airport Improvements (LOST)	$1,000,500	$804,999	$192,000	$294,000	$—	$2,291,499
Park Development (LOST)	$505,000	$—	$—	$—	$—	$505,000
14th Street Overpass (GDTIF)	$—	$—	$—	$1,341,131	$—	$1,341,131
Reimagine Comiskey Park (GDTIF)	$1,697,000	$—	$—	$—	$—	$1,697,000
Central Avenue Corridor (GDTIF)	$—	$—	$1,760,000	$1,780,000	$2,900,000	$6,440,000
Federal Building Renovation (GDTIF)	$945,600	$—	$—	$—	$4,695,000	$5,640,600
Five Flags Renovation (GDTIF)	$—	$2,750,000	$3,040,000	$8,128,869	$8,972,000	$22,890,869
Parking Ramp Major Maintenance (GDTIF)	$2,857,400	$350,000	$—	$—	$2,033,000	$5,240,400
Solid Waste Collection Vehicles - Refuse	$220,000	$375,000	$595,000	$375,000	$845,000	$2,410,000
Sanitary Sewer Projects	$20,079,873	$17,796,826	$19,938,126	$12,413,852	$8,170,350	$78,399,027
Stormwater Projects	$632,643	$820,000	$723,500			$2,176,143
Water Projects	$750,000	$1,524,715	$9,158,146	$4,523,812	$—	$15,956,673
Total New Debt	$29,189,076	$27,215,540	$36,856,772	$28,856,664	$30,029,658	$152,147,710

The City will retire $139,519,604 of existing debt over the next five-years (FY26-FY30).

The following chart shows the net reduction of debt from Fiscal Year 2026 - Fiscal Year 2030:

Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
New Debt	$29,189,076	$27,215,540	$36,856,772	$28,856,664	$30,029,658	$152,147,710
Retired Debt	-$24,490,840	-$26,781,297	-$28,355,118	-$29,751,697	-$30,140,652	-$139,519,604
Net Debt Increase (Reduction)	**$4,698,236**	**$434,243**	**$8,501,654**	**-$895,033**	**-$110,994**	**$12,628,106**

Capital improvement activities have been established in the City's budget to separate CIP projects and project expense (i.e., Storm Sewer Capital Improvement Activity, Street Capital Improvement Activity, Park Capital Improvement Activity) from operating expense (i.e., supplies, insurance salaries). The State of Iowa budget law requires that a city's budget be prepared and certified on a program basis. This means that each activity must fall under one of the State mandated budget program areas.

Table 1 below shows a summary of the five-year CIP by State Program. This is a decrease of -$2,979,856 from the FY 2025-2029 total CIP budget of $354,574,409.

TABLE 1 - FISCAL YEAR 2026-2030 CIP CAPITAL IMPROVEMENT PROGRAM

EXPENDITURES	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL
Public Safety	$ 501,060	$ 2,794,000	$ 1,450,000	$ —	$ 2,414,308	$ 7,159,368
Public Works	33,729,584	17,366,227	17,957,673	35,112,439	11,524,144	115,690,067
Culture & Recreation	2,596,611	3,015,000	3,321,678	9,057,322	9,995,000	27,985,611
Community & Economic Devl	4,503,043	6,312,496	4,418,535	2,386,514	2,046,959	19,667,547
General Government	4,061,542	804,853	1,057,733	2,906,820	5,773,750	14,604,698
Business Type	46,411,909	34,530,942	41,638,149	25,015,510	18,890,752	166,487,262
TOTAL	**$ 91,803,749**	**$ 64,823,518**	**$ 69,843,768**	**$ 74,478,605**	**$ 50,644,913**	**$351,594,553**

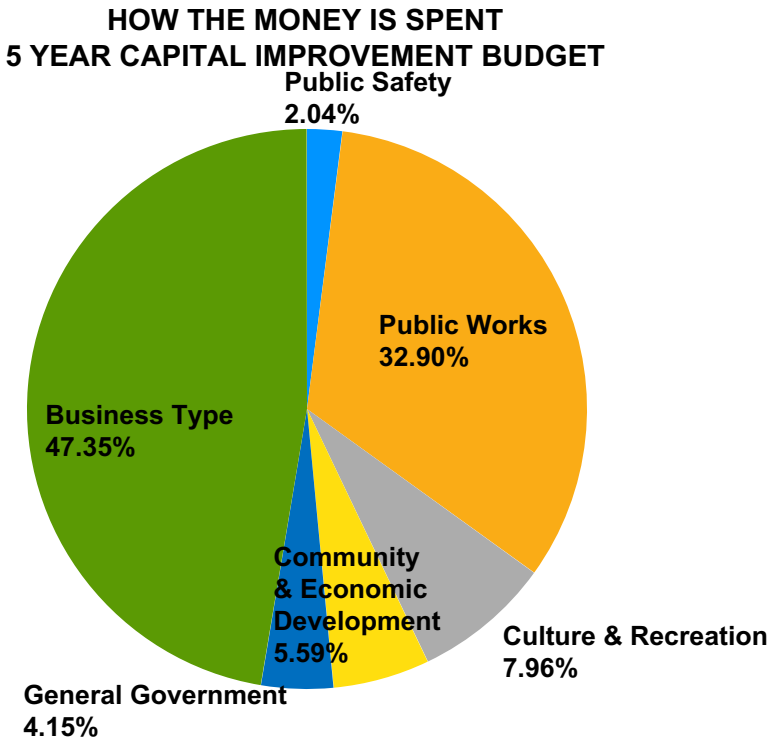
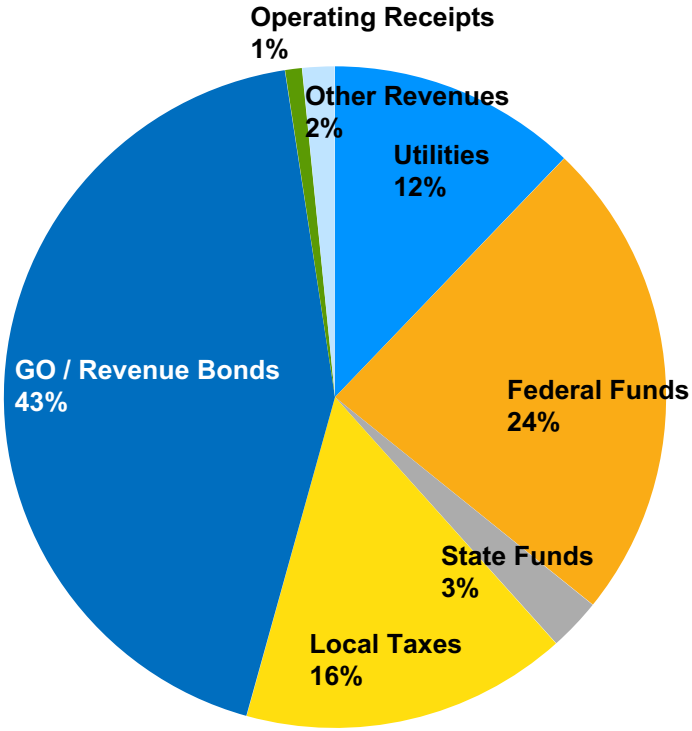

HOW THE MONEY IS SPENT
5 YEAR CAPITAL IMPROVEMENT BUDGET
Public Safety
2.04%
Public Works
32.90%
Culture & Recreation
7.96%
Community
& Economic
Development
5.59%
General Government
4.15%
Business Type
47.35%

TABLE 2 - CIP FUNDING SOURCES

FUNDING SOURCES	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL
Utilities	$ 13,785,544	$ 7,469,021	$ 6,426,314	$ 7,389,451	$ 7,716,139	$ 42,786,469
Federal Funds	24,464,926	18,243,791	11,671,738	25,715,661	3,023,792	83,119,908
State Funds	1,012,074	1,812,474	4,290,974	794,974	1,065,000	8,975,496
Local Taxes	21,709,641	8,917,468	9,026,324	9,139,188	7,322,459	56,115,080
GO / Revenue Bonds	29,189,076	27,215,540	36,856,772	28,856,664	30,029,658	152,147,710
Operating Receipts	112,000	344,096	858,152	864,178	729,250	2,907,676
Other Revenues	1,530,488	821,128	713,494	1,718,489	758,615	5,542,214
TOTAL	**$ 91,803,749**	**$ 64,823,518**	**$ 69,843,768**	**$ 74,478,605**	**$ 50,644,913**	**$351,594,553**

WHERE THE MONEY COMES FROM
5 YEAR CAPITAL IMPROVEMENT BUDGET



Operating Impacts

The projects listed in the five-year Capital Improvement Program will have operating impacts as indicated below:

Project Name	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Fire Station Expansion/Relocation	$ —	$ —	$ —	$ —	$ 829,653
South Pointe Park Development	—	2,000	2,000	2,000	2,000
Industrial Center Native Plantings	—	2,000	—	—	—
HVAC Replacement (WRRC)	5,000	5,000	5,000	5,000	—
Industrial Controls Upgrade	—	(20,000)	(25,000)	(25,625)	(26,265)
UV System Cable & Harness Replacement	—	(1,500)	(15,500)	(1,600)	(1,650)
Biogas Chiller Replacement	—	(2,500)	(2,550)	(2,600)	(2,650)
Sanitary Sewer CCTV Inspection, Cleaning, & Assessment	14,958	29,916	29,916	29,916	29,916
Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements	—	(242,500)	(242,500)	(242,500)	(242,500)
Old Mill Road Lift Station & Force Main - Phase 1	—	14,800	15,318	15,854	16,409
Street Camera Installation	51,684	62,634	73,584	—	—
Fiber Infrastructure Management System	15,000	15,000	15,000	—	—
Total Operating Impact	$ 86,642	$ (135,150)	$ (144,732)	$ (219,555)	$ 604,913

Category	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Personnel	$ —	$ —	$ —	$ —	$ 829,653
Operating	86,642	(135,150)	(144,732)	(219,555)	(224,740)
Debt Service					
Total Operating Costs	$ 86,642	$ (135,150)	$ (144,732)	$ (219,555)	$ 604,913

CITY OF DUBUQUE, IOWA

Fiscal Year 2026-2030 Capital Improvement Program (CIP)

TO: The Honorable Mayor and City Council Members

FROM: Michael C. Van Milligen, City Manager

Attached is the Fiscal Year 2026-2030 Capital Improvement Program (CIP). State law requires that a five-year CIP be adopted by the City Council after a public hearing. The required CIP public hearing will be held March 23, 2023, at the same time as the public hearing on the Fiscal Year 2026 Operating Budget.

The CIP, as the plan for the City's physical development effort, attempts to address a variety of needs that the City must meet if it is to maintain its physical facilities, meet its service commitments and provide for its future development. The CIP adoption reflects the City's comprehensive plan and the goals and priorities established by the City Council and are shown in each of the State mandated budget program areas.

With the pledge of the $1.1 trillion dollar federal infrastructure package and other opportunities to compete for grants, the City was successful in obtaining several large grants an now will be implementing those projects, especially the Bee Branch Flood Mitigation Project, 16th Street Pumping Station, and the 14th Street Overpass project.

A particular emphasis in this five-year CIP is modernization, maintenance, and extension of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond. In the current fiscal year (FY 2025), the City will have allocated $40,809,198 and in this new five-year CIP, the City will have allocated an additional $90,406,304 for a total of $131,215,502 over a six-year period.

The Fiscal Year 2026 CIP budget recommendation of $91,803,749 is a 3.44% increase from the Fiscal Year 2025 CIP budget of $88,753,825.

The City will issue $152,147,710 in new debt in the recommended five-year CIP, mostly for fire equipment replacement, fire station improvements, fire station expansion, airport improvements, Chaplain Schmitt Island Iowa Amphitheater, reimagine Comiskey park development, neighborhood park developments, Federal Building renovations, solid waste collection vehicles, sanitary sewer improvements, water improvements, stormwater improvements, parking improvements, and renovation of Five Flags, for a total of $152,147,710 of debt in FY 2026-2030. The City will retire $139,519,604 of existing debt, increasing the amount of City debt by $12,628,106. By far the greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($78,399,027).

For Fiscal Year 2026, the use of the statutory debt limit would be 33.50%, and by the end of the Recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2030, the City of Dubuque would be at 32.90% of the statutory debt limit.

In this budget recommendation, the Mayor and City Council are currently reviewing, projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.

In the extremely low interest rate environment prior to 2015, the City had been increasing the use of debt to accomplish the projects that need to be done. To have any success, a community must have a sound infrastructure. The Mayor and City Council has recognized the infrastructure issues Dubuque faces and has been responsive. While there was some criticism of City use of debt to deal with those infrastructure challenges, that criticism fails to recognize that not financing the needed infrastructure maintenance and improvements is also a form of debt that is passed down to future generations. This was a strategic decision by the City Council realizing that infrastructure investment just gets more expensive over time for these reasons: a) the older a piece of infrastructure gets and the more it is allowed to deteriorate increases costs; b) the longer the wait to invest in infrastructure the costs are increased by inflation; and c) If the investment in infrastructure is not made in this low interest rate environment this investment will eventually need to be made when interest rates are higher, thereby increasing costs. However, beginning in FY 2016 the City Council at their 2015 Goal Setting Session debt reduction was adopted as a High Priority. So the amount of outstanding debt began to decrease and in Fiscal Year 2026 the City will be issuing slightly more debt ($4,698,236) than is retired and many projects will become pay-as-you-go. However, in 2022 a fourth reason was created for considering using debt for infrastructure projects and that is the massive amount of federal grant money that was being made available.Most of these grants require matching dollars and most require that the engineering work already be financed and completed to make the projects shovel ready.

The debt principal outstanding projected as of June 30, 2025, is currently $281,085,184. The breakdown of the debt principle outstanding as of June 30, 2025, is as follows:

Debt Obligation	**6/30/2025 Principle Outstanding**
General Obligation Essential Corporate Purpose	$100,598,999
Less General Obligation Debt Subject to Annual Appropriation	($14,625,570)
Tax Increment Notes and Bonds	$15,565,000
Economic Development TIF Rebate Agreements	$5,561,674
Other Revenue-Backed Loans	$2,664,171
Total Indebtedness Subject to Statutory Debt Limit of $262,722,395	$109,764,274
Percent of Statutory Debt Limit Used as of June 30, 2025	34.10%
Revenue Bonds	$156,695,340
Less Revenue Bonds Subject to Annual Appropriation	($11,803,968)
Add Debt Subject to Annual Appropriation	$26,429,538
Total City Indebtedness as of June 30, 2025	**$281,085,184**

The City will issue $152,147,710 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($4,163,408), fire station improvements, fire station expansion, airport improvements, reimagine Comiskey, neighborhood park developments, Federal Building renovations ($5,640,600), solid waste collection vehicles, sanitary sewer improvements ($78,399,027), water system projects ($15,956,673), stormwater improvements, parking maintenance ($5,240,000), renovation of Five Flags ($22,890,869), and Central Avenue improvements ($6,440,000).

Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Fire Equipment Replacement (LOST)	$401,060	$544,000	$—	$—	$—	$ 945,060
Fire Station Expansion/Relocation (LOST)	$—	$—	$—	$—	$500,900	$ 500,900
Fire Station Improvements (LOST)	$100,000	$900,000	$500,000	$—	$50,000	$ 1,550,000
Fire Truck/ Ambulance Replacements (LOST)	$—	$1,350,000	$950,000	$—	$1,863,408	$ 4,163,408
Airport Improvements (LOST)	$1,000,500	$804,999	$192,000	$294,000	$—	$ 2,291,499
Park Development (LOST)	$505,000	$—	$—	$—	$—	$ 505,000
14th Street Overpass (GDTIF)	$—	$—	$—	$1,341,131	$—	$ 1,341,131
Reimagine Comiskey Park (GDTIF)	$1,697,000	$—	$—	$—	$—	$ 1,697,000
Central Avenue Corridor (GDTIF)	$—	$—	$1,760,000	$1,780,000	$2,900,000	$ 6,440,000
Federal Building Renovation (GDTIF)	$945,600	$—	$—	$—	$4,695,000	$ 5,640,600
Five Flags Renovation (GDTIF)	$—	$2,750,000	$3,040,000	$8,128,869	$8,972,000	$ 22,890,869
Parking Ramp Major Maintenance (GDTIF)	$2,857,400	$350,000	$—	$—	$2,033,000	$ 5,240,400
Solid Waste Collection Vehicles - Refuse	$220,000	$375,000	$595,000	$375,000	$845,000	$ 2,410,000
Sanitary Sewer Projects	$20,079,873	$17,796,826	$19,938,126	$12,413,852	$8,170,350	$ 78,399,027
Stormwater Projects	$632,643	$820,000	$723,500			$ 2,176,143
Water Projects	$750,000	$1,524,715	$9,158,146	$4,523,812	$—	$ 15,956,673
Total New Debt	$ 29,189,076	$ 27,215,540	$ 36,856,772	$ 28,856,664	$ 30,029,658	$ 152,147,710

The City will retire $139,519,604 of existing debt over the next five-years (FY26-FY30).

The following chart shows the net reduction of debt from Fiscal Year 2026 - Fiscal Year 2030:

Project	2026	2027	2028	2029	203
New Debt	$29,189,076	$27,215,540	$36,856,772	$28,856,664	$30
Retired Debt	-$24,490,840	-$26,781,297	-$28,355,118	-$29,751,697	-$3
Net Debt Increase (Reduction)	$4,698,236	$434,243	$8,501,654	-$895,033	-$1

There was a 0.53% increase in assessed value effective January 1, 2024, which is the assessment the Fiscal Year 2026 statutory debt limit is based on. The statutory debt limit effective June 30, 2026 is $323,629,585. The City will be at 33.50% of statutory debt limit by June 30, 2026. In FY 16 the City was at 86.13% of statutory debt limit, so 33.50% in Fiscal Year 2026 is a 53.04% decrease in use of the statutory debt limit.

The ten year history of the City's use of the statutory debt limit is as follows:

FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24	FY25
90.00%	86.54%	66.06%	59.79%	52.90%	46.91%	43.51%	43.33%	39.36%	40.07%	34.85%

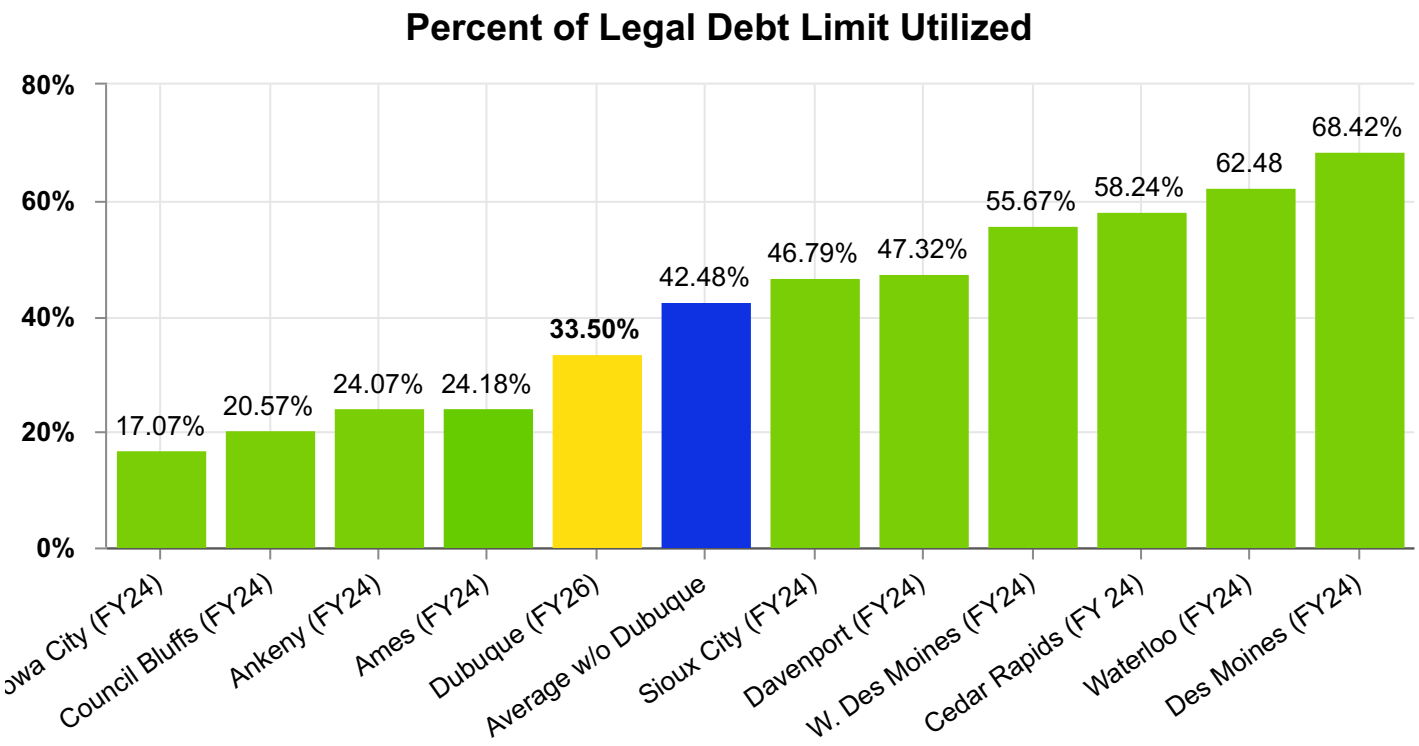
The five year projection of the City's use of the statutory debt limit from Fiscal Year 2026–2030 including all planned debt issuances subject to the statutory limit and assuming a 2% growth in the City's assessed valuation beginning in Fiscal Year 2026 is as follows:

FY 26	FY 27	FY 28	FY 29	FY 30
33.50%	32.13%	30.65%	30.58%	32.90%

The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2026 compared to the other cities in Iowa for Fiscal Year 2024 with a population over 50,000:

Fiscal Year 2024 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

Rank	City	Legal Debt Limit (5%)	Statutory Debt Outstanding	Percentage of Legal Debt Limit Utilized
11	Des Moines (FY24)	$803,564,354	$549,760,000	68.42%
10	W. Des Moines (FY24)	$551,635,692	$307,090,000	55.67%
9	Cedar Rapids (FY 24)	$681,383,619	$396,830,000	58.24%
8	Waterloo (FY24)	$221,546,701	$138,428,824	62.48%
7	Davenport (FY24)	$423,816,425	$200,540,000	47.32%
6	Sioux City (FY24)	$309,734,920	$144,929,999	46.79%
5	Dubuque (FY26)	$323,629,585	$108,410,164	33.50%
4	Ankeny (FY24)	$416,454,919	$100,260,000	24.07%
3	Ames (FY24)	$277,278,426	$67,035,000	24.18%
2	Iowa City (FY24)	$368,416,450	$62,905,000	17.07%
1	Council Bluffs (FY24)	$365,780,288	$75,240,467	20.57%
	Average w/o Dubuque			42.48%



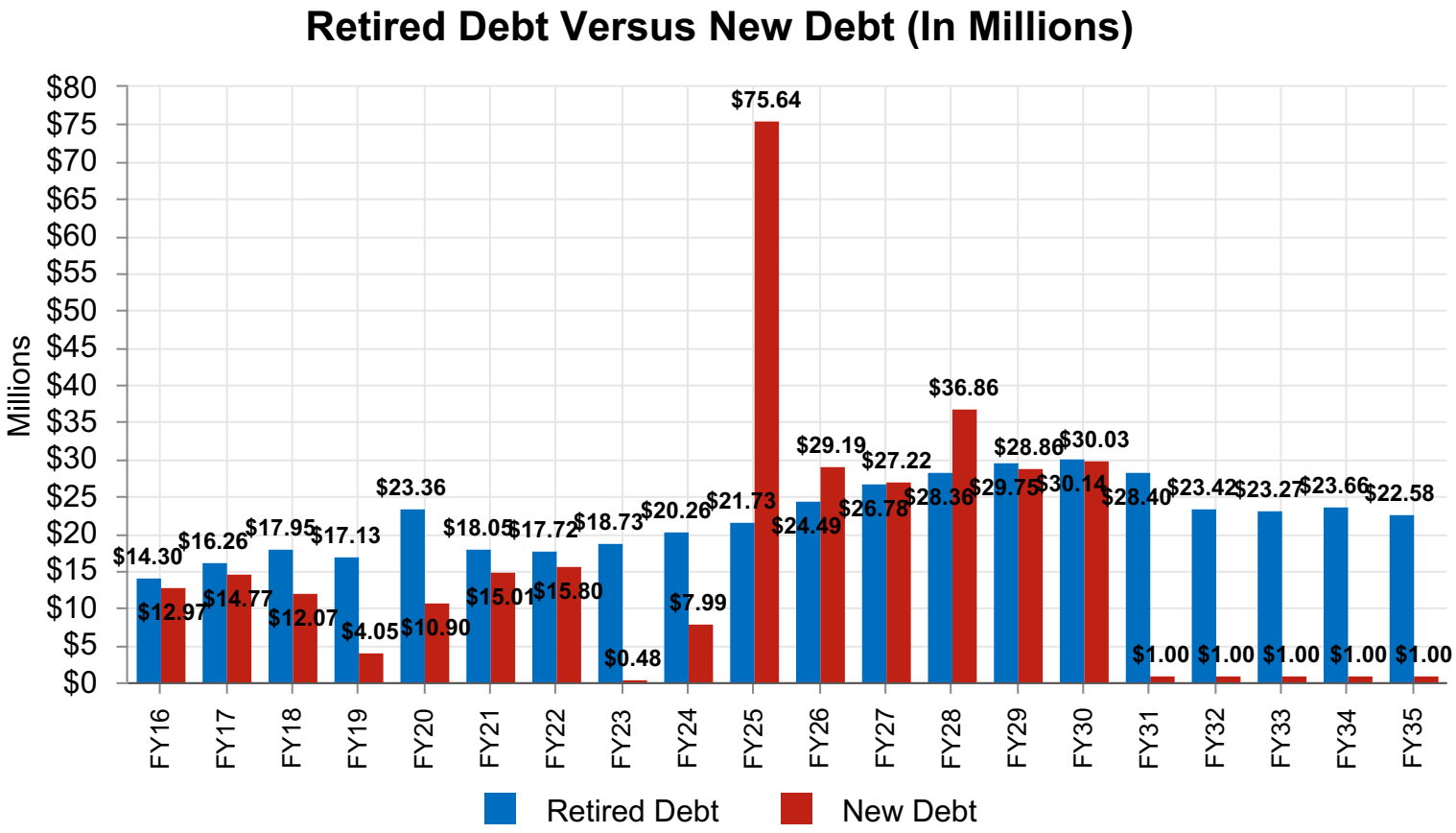
Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000 and Dubuque is below the average of the other Cities. The average (42.48%) is 26.82% higher than Dubuque (33.50%).

Retired Debt Versus New Debt

The total City indebtedness as of June 30, 2026, is projected to be $167,789,201 (33.50% of statutory debt limit). The total City indebtedness as of June 30, 2015, was $295,561,181 (90% of statutory debt limit). The City is projected to have $8,483,725 more in debt as of June 30, 2026.

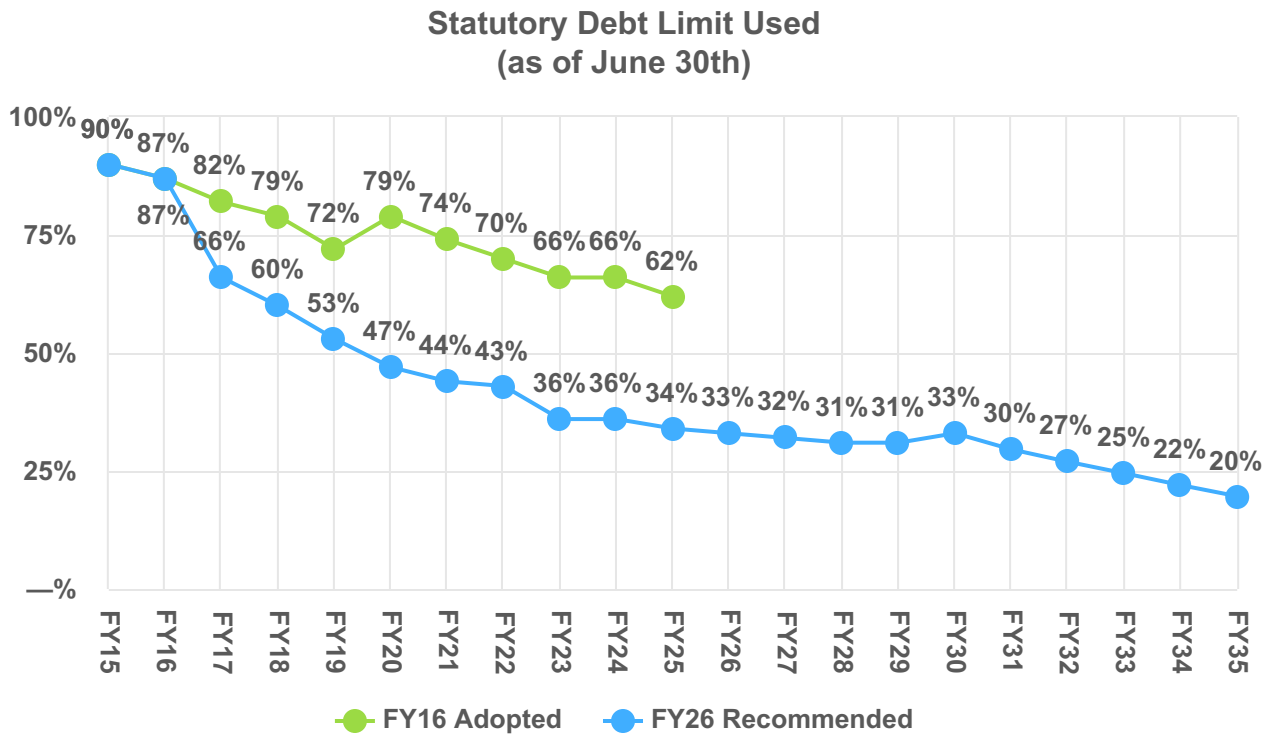
The combination of reduced debt and increased utility rates partially reflects the movement to a more "pay as you go" strategy, which could lead to larger tax and fee increases than with the use of debt. In Fiscal Year 2020, the City had $5,908,200 forgiven of the Bee Branch Upper Bee Branch Loan on June 30, 2020 which increased principal payments reflected.

Based on the timing of projects, the City issued very little debt in FY23 ($0.48 million) and FY24 ($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects. In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt. The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:

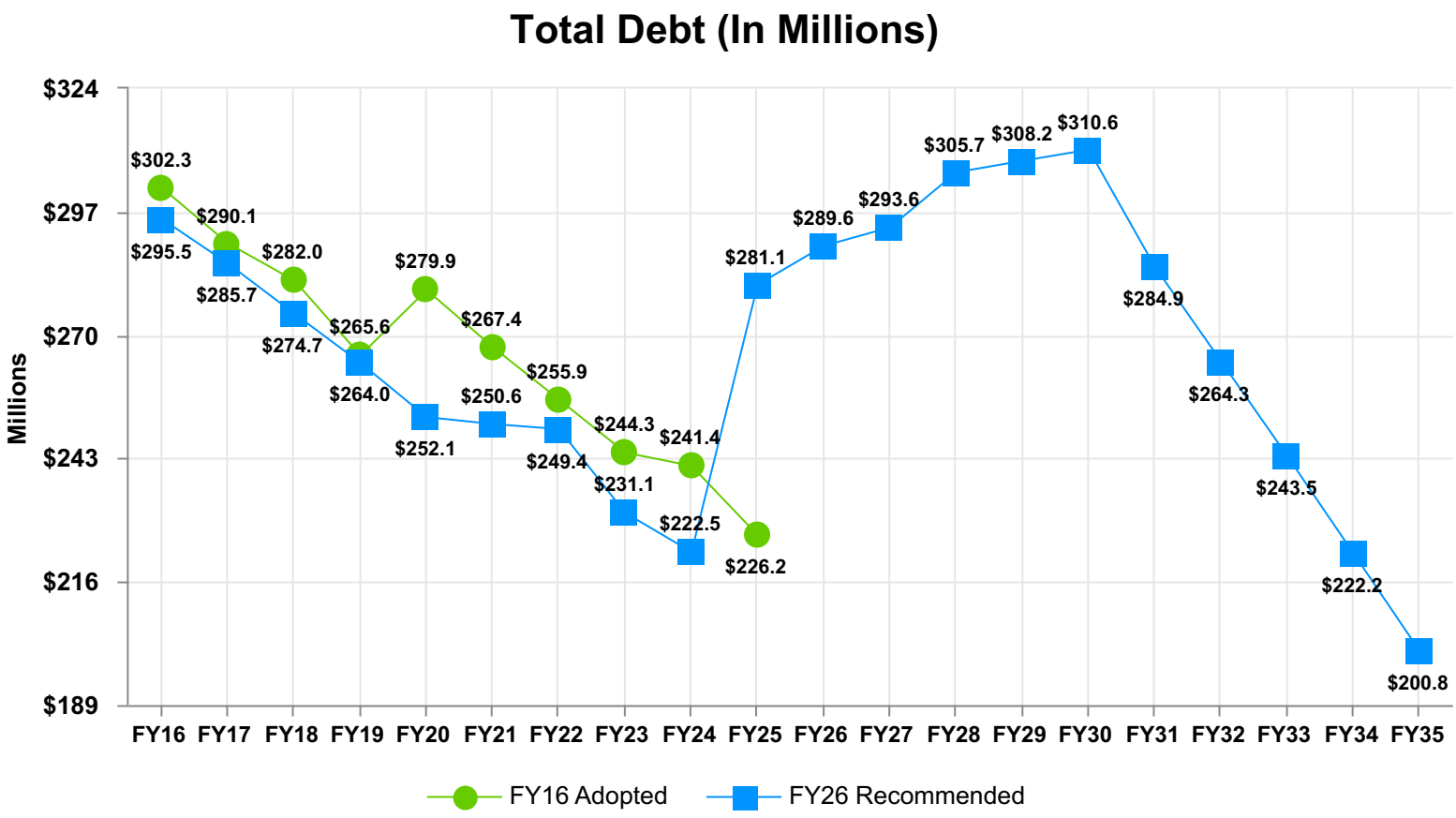


Statutory Debt and Total Debt

In August 2015, the Mayor and City Council adopted a debt reduction strategy which targeted retiring more debt each year than was issued by the City. The recommended FY 2026 budget will exceed that target in FY 2026, FY 2027, and FY 2028 due to issuing necessary debt for Five Flags, Fire Equipment and Station Improvements, Central Avenue Corridor Improvements, Water Lead Lines, PFAS, Old Mill Road Lift Station and Force Main, Catfish Creek Sewershed Interceptor Sewer Improvements, Track Line Sanitary Sewer Reconstruction, Force Main Stabilization, and Park Improvements.However, Fiscal Year 2029 and Fiscal Year 2030 will meet the target. You can see that the Mayor and City Council have significantly impacted the City's use of the statutory debt limit established by the State of Iowa. In Fiscal Year 2015, the City of Dubuque used 90% of the statutory debt limit. In this budget recommendation, the Mayor and City Council are currently reviewing for Fiscal Year 2026, the use of the statutory debt limit would be 33.50%, and by the end of the recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2030, the City of Dubuque would be at 32.90% of the statutory debt limit. Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.



By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $310.62 million (32.90% of the statutory debt limit). Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit, and the projection is to be at $200.79 million (19.66% of statutory debt limit) within 10 years.



General Fund Reserves

The City maintains a general fund reserve, or working balance, to allow for unforeseen expenses that may occur. Moody's Investor Service recommends a 35% General Fund Operating Reserve for "AA" rated cities.

In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody's credit analysis states, "the City of Dubuque's local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs." According to Moody's, the Aa2 issuer rating for the City of Dubuque's bonds reflects the city's healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City's available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody's Investors Service ("Moodys") released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

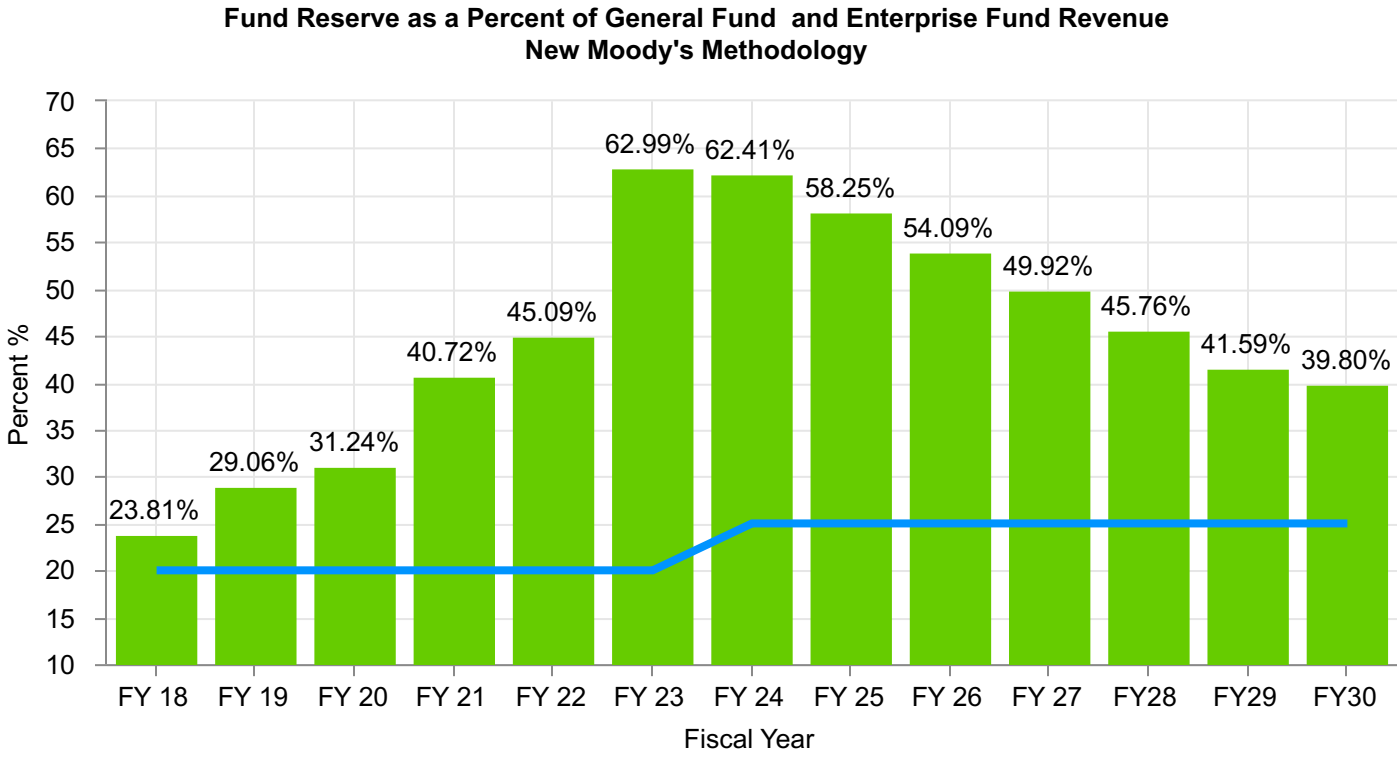
Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio ("AFBR") = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio ("LR") = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody's under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody's calculated the City's AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City's general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City's ratings.

In May 2021, Moody's Investor Service upgraded the City's Water Enterprise's outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

Fiscal Year	Fund Reserve (As percent of General Fund revenues)	New Moody's Methodology	Reason for change from previous Fiscal Year
FY 2019	29.06%		Increase due to capital projects not expended before the end of the FY.
FY 2020	31.24%		Increase due to freezing vacant positions and most capital projects due to the pandemic.
FY 2021	40.72%		Increase due to American Rescue Plan Act funds received ($13.2 million), frozen positions and capital projects through Feb 2021.
FY 2022	49.16%	45.09%	Increase due to American Rescue Plan Act funds received ($13.2 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2023	55.82%	62.99%	Increase due to American Rescue Plan Act funds not spent ($26.4 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2024	51.19%	62.41%	Decrease due to spend down of American Rescue Plan Act funds.



The City of Dubuque has historically adopted a general fund reserve policy as part of the Fiscal and Budget Policy Guidelines which is adopted each year as part of the budget process. During Fiscal Year 2013, the City adopted a formal Fund Reserve Policy which states the City may continue to add to the General Fund minimum balance of 10% when additional funds are available until 20% of Net General Fund Operating Cost is reached. During Fiscal Year 2024, the General Fund minimum balance was increased to 25%.

After all planned expenditures in FY 2025, the City of Dubuque will have a general fund reserve of 44.41% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 58.25% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve cash balance is projected to be $81,140,352 on June 30, 2025 as compared to the general fund reserve balance on an accrual basis of $38,026,193. The general fund reserve balance on an accrual basis exceeds 27% in FY 2025, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed by Moody's Investors Service.

In Fiscal Year 2017, the City had projected reaching this consistent and sustainable 20% reserve level in Fiscal Year 2022. In fact, the City met the 20% reserve requirement in FY 2017, five years ahead of schedule and has sustained a greater than 20% reserve.

	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
Contribution	$2,717,339	$4,419,668	$—	$—	$—	$—	$—	$—
City's Spendable General Fund Cash Reserve Fund Balance	$48,403,917	$43,826,193	$38,026,193	$32,226,193	$32,226,193	$32,226,193	$32,226,193	$32,226,193
% of Projected Revenue (Moody's)	55.82%	51.19%	44.41%	37.64%	37.64%	37.64%	37.64%	37.64%

State Revolving Fund Sponsorship Projects and Green Project Loans

The City uses State Revolving Fund (SRF) loans for water and sanitary sewer projects whenever possible because of the very low annual interest rate of 1.75% with an annual servicing fee of 0.25%.

In 2009, legislation was passed in Iowa that allows water utilities that issue debt through the Clean Water State Revolving Fund Program to sponsor and help finance other water quality improvement (CWSRF) projects within or outside its service limits. This new funding mechanism, called Water Resource Restoration Sponsored Projects, will provide cities, counties, local watershed organizations, watershed management authorities, county conservation boards, and soil and water conservation districts a funding source to construct improvements throughout a watershed that keep sediment, nutrients, chemicals and other pollutants out of streams and lakes.

Repayment of a standard Clean Water SRF (CWSRF) loan includes the repayment of the original loan amount, the principal, and the cost to finance the loan, interest, and fees. On a CWSRF loan with a sponsored project, the financing costs are reduced by the amount of the cost of the sponsored project improvements. Figure 1 shows a comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project. As shown, the total cost to the utility (the total of loan repayments) remains unchanged as the cost of funding for the sponsorship project is offset by a reduction in loan financing costs. In essence, two water quality projects are completed for the price of one.

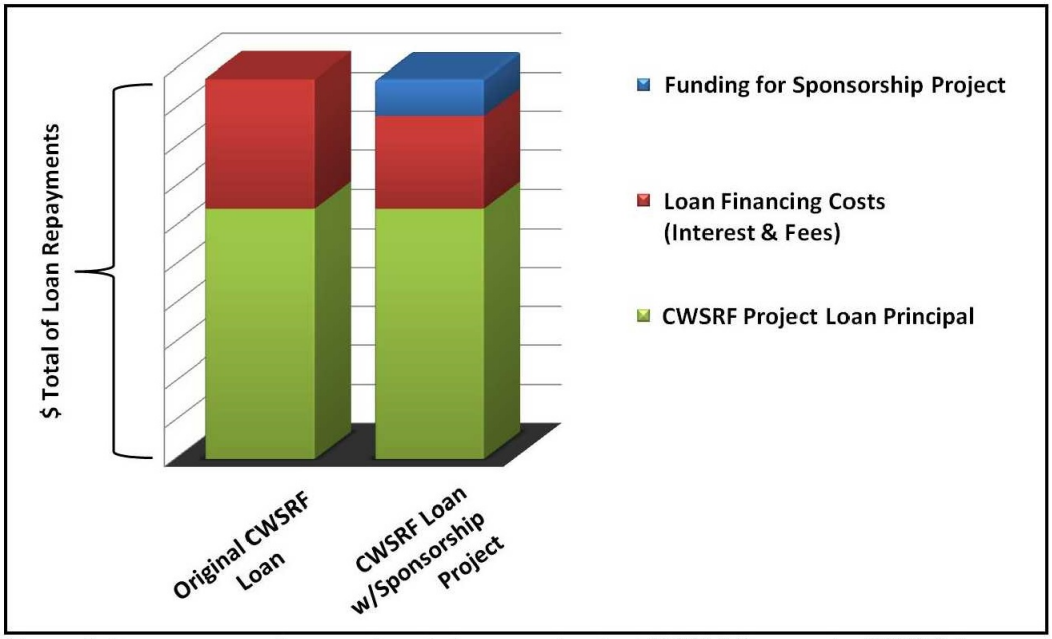


Figure 1. Loan repayment comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project.

After three years of the State of Iowa being unsuccessful in completing one of these modified loans, the City of Dubuque had the first successful application for the state when, in April 2013, the City was awarded $9.4 million of the interest paid on the Water and Resource Recovery Center to be used to reconstruct over 70 Green Alleys in the Bee Branch Watershed. The principal for the Water & Resource Recovery Center Upgrade was increased from $64,885,000 to $75,145,579 and the interest rate plus annual servicing fee was decreased from 3.25% to 2.00% to add the Green Alley sponsorship project. This reduction allowed for increased proceeds and resulted in a true interest cost of 1.96% and gross borrowing savings of $11.4 million. The State of Iowa has discontinued the sponsored project option for future debt issuances.

The Federal Fiscal Years 2010, 2011, and 2012 State Revolving Fund capitalization grants included requirements for certain percentages of the funds to be allocated for green projects. Each green infrastructure project receives a portion of loan forgiveness not to exceed 30%. In June 2015, the City of Dubuque Upper Bee Branch Creek Restoration Project (Upper Bee Branch Project) qualified for a Green Project Loan from the CWSRF Program in the amount of $29,541,000. The loan includes a principal forgiveness provision. The amount of the loan to be forgiven is 20% of the total loan disbursements made under the loan agreement. The amount of the loan that was forgiven in June 2020 was $5,908,200. The actual true interest cost for total funds received was not the 2.00% borrowing rate (1.75% interest and 0.25% administrative fee), but just 0.07% after reflecting the receipt of interest free funds (forgiven portion).

Then, in August 2017, the City was awarded $1.4 million in funding for improvements with the Catfish Creek Watershed through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Restoration Project. The funding for the $1.4 million in improvements will come from the interest payments on the City's Upper Bee Branch SRF loan. The Upper Bee Branch Creek SRF loan principal was increased to $30,941,000 and the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.38 million less than the original loan.

In May 2018, the City was awarded $1.0 million in funding for pervious green alley improvements with the Bee Branch Creek and Catfish Creek Watersheds through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Railroad Culverts Project. The funding for the $1.0 million in improvements will come from the interest payments on the City's Upper Bee Branch Railroad Culvert SRF loan. The Upper Bee Branch Creek Railroad Culvert SRF loan principal was increased to $17,387,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.05 million less than the original loan.**

In February 2019, the City was awarded $276,300 in funding for Eagle Point Park Environmental Restoration through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Kerper Boulevard Sanitary Sewer Project. The funding for the $276,300 in improvements will come from the interest payments on the City's Kerper Boulevard Sanitary Sewer SRF loan. The Iowa Finance Authority now requires that sponsorship projects are included in the initial loan amount so that the repayment schedule does not have to be adjusted. **On a gross basis, the borrowing costs for the new loan were $278,000 less than if there was not a sponsorship project included.**

The five-year CIP adopted through the current year (Fiscal Year 2025) budget process covered Fiscal Year 2025 through 2029 and is $354,574,409. The adopted five-year CIP for the upcoming budget process (Fiscal Year 2026) will cover Fiscal Year 2026 through 2030 and will be $351,594,553. This is a -$2,979,856 ((0.84)%) decrease.

FY 2025-2029 Capital Improvement Program (CIP) compared to the FY 2026-2030 Capital Improvement Program is as follows:

	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
FY25 CIP	$88,753,825	$106,564,058	$55,048,354	$50,987,905	$53,220,267	$ —	$354,574,409
FY26 CIP	$ —	$91,803,749	$64,823,518	$69,843,768	$74,478,605	$50,644,913	$351,594,553
$ Difference	—	-$14,760,309	+$9,775,164	+$18,855,863	+$21,258,33	—	-$2,979,856
% Change	—	-13.85%	+17.76%	+36.98%	+39.94%	—	-0.84%

Further information about the changes to capital improvement projects can be found on pages xv-xxi.

Fiscal Year 2026 will be the nineteenth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2026 Stormwater User Fee is proposed to increase from $10.50 per SFU to $11.03 per SFU, a 5.00% increase.

	Rate Per Single Family Unit (SFU)
Fiscal Year 2021 - Adopted Per Ordinance 21-20	$ 8.29
Fiscal Year 2022 - Adopted Per Ordinance 10-21	$ 8.85
Fiscal Year 2023 - Adopted Per Ordinance 13-22	$ 9.00
Fiscal Year 2024 - Adopted Per Ordinance 14-23	$ 10.00
Fiscal Year 2025 - Adopted Per Ordinance 14-24	$ 10.50
Fiscal Year 2026 - Recommended	$ 11.03

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan Stormwater Management Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The flood mitigation improvements in the Catfish Creek Watershed have been completed. The improvements in the Bee Branch Watershed are part of the multi-phased, fiscally responsible, holistic Bee Branch Watershed Flood Mitigation Project which will mitigate flooding, improve water quality, stimulate investment, and enhance the quality of life. The City's has been able to garner support from local, state, and federal partners with over $163 million in outside funding to help offset the cost of the overall $237 million project. Since 2001, the City has made steady progress on the various phases of the project.

The phases of the Bee Branch Watershed Flood Mitigation Project are as follows:

Phase	Description	Status
1	Carter Road Detention Basin	Complete
2	West 32nd Street Detention Basin	Complete
3	Historic Millwork District	Complete
4	Lower Bee Branch Creek Restoration	Complete
5	Flood Mitigation Gate & Pump Replacement	Under Design
6	Impervious Surface Reduction	1/3 of alleys converted to “Green Alleys”
7	Upper Bee Branch Creek Restoration/Railroad Culverts	Complete
8	22nd Street Storm Sewer Improvements	Complete from Elm Street to N. Main
9	Flood Mitigation Maintenance Facility	Site Cleanup/Preparation
10	North End Storm Sewer Improvements	Initiate Design in 2028
11	Water Plant Flood Protection	Initiate Design in 2024
12	17th Street Storm Sewer Improvements	Complete from Elm St. to Heeb St.

Each of the 12 phases provides some incremental benefit. But the risk of flash flooding remains until all improvements are implemented. But it is also true that with the completion of each subsequent phase, the threat of flash flood damage is lessened and the resulting damage will be mitigated. When complete, it is expected to prevent an estimated $582 million in damages over its 100-year design life.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The CIP budget reflects the Dubuque Five-Year (2024-2026) City Council Goals and 2024-2026 Policy Agenda, established by the City Council August, 2024.

Dubuque Five-Year City Council Goals

Vibrant Community: Healthy and Safe

Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity

Livable Neighborhoods and Housing: Great Place to Live

Sustainable Environment: Preserving and Enhancing Natural Resources

Connected Community: Equitable Transportation, Technology, Infrastructure, and Mobility

Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

Partnership for a Better Dubuque: Building our Community that is Viable, Livable, and Equitable

Policy Agenda 2024 - 2026

Top Priority (in alphabetical order)

- Air Service Future Strategy and Action Plan: Major Airline Hub Connections
- Central Avenue Revitalization Plan Implementation
- Construction of the 14th Street Railroad Overpass and the 16th Street Corridor Complete Street Improvements: RAISE Grant and Matching Funds
- Police Department Staffing and Hiring
- Street Maintenance/ Rehabilitation Program

High Priority

- Catfish Creek Sanitary Sewer Project: Old Mill Road Lift Station
- Chaplain Schmitt Island Development
- City Workforce Retention and Attraction
- Comprehensive Study of Fire Station Locations and Staffing
- Parks Maintenance/Refresh Action Plan

Attachment 3 provides a summary of these projects organized by City Council's five-year goals and Fiscal Year 2026 priorities reflect how these goals are addressed.

Finally, Attachment 4 provides detail on the source of funds and highlights important points about the 5-year CIP Program.

CIP FORMAT

The format for the Fiscal Year 2026-2030 CIP is substantially the same as previous fiscal years. First, an index referencing the 2026-2030 Capital Improvement Budget follows the budget message. The index identifies each capital improvement first by city department and then by all applicable State programs as a subcategory under each department. The index serves as a quick reference for each CIP, and the far right hand column shows the page number of each project. Secondly, a separate project page is provided to show the detail for each individual project. These projects pages are also arranged first by city department and then by State program as a subcategory within each department.

As in previous CIP budget documents, each detailed project page identifies the city department, the state program, project title, account code (consisting of program number, department number, fund and capital project number), and total project cost. The project page then shows any funds expended for the project in Fiscal Year 2024 and the adopted budget in Fiscal Year 2025. In Section A of the project form entitled “Expenditure Items”, project costs are shown by major expenditure item (i.e., Design and Engineering, Land and Right-of-Way Purchase, Construction and Other Expense). In Section B, entitled “Project Financing”, the project funding is presented by major revenue source (i.e., General Fund, Sales Tax Fund, Water Depreciation Fund, Sanitary Sewer Construction Fund, and Road Use Tax Fund). In Section C, entitled “Impact – Operations,” the dollar impact on operations in terms of greater or lesser operating costs and/or greater or lesser revenue is provided when available. Lastly, there is a narrative section, which provides a description of the project, a justification for the project and, where appropriate, how it relates to other projects or plans. A small map may also be provided to further identify the location of the project.

Each detailed project page identifies the budget for each fiscal year in the next five years. There is a sixth column labeled "2031". This column is included to show that the project does not end in the next five years and that additional budget will be needed to fully complete the project. The "2031" column will show the total remaining estimate for the project, unless the project is annual. This column could also be known as "Beyond Fiscal Year 2030." If a project is annual the "2031" column will only show one years worth of budget.

New this fiscal year is a section in the detailed project pages called "First Year Submitted". This information represents the year the capital improvement project was first submitted for consideration. This is not the first year that the capital project was adopted for funding, but instead represents the first year a staff member identified a need for the project and created a CIP to present to the City Manager.

CONCLUSION

The Capital Improvement Program represents the City of Dubuque’s commitment to a maintenance and physical development plan for the next five years. The first year of the five-year CIP goes into the budget for next year and deserves the most attention. As you know, the CIP is updated each year so that City Council will have an opportunity in the next year to change Fiscal Year 2027 through Fiscal Year 2030 projects, as well as to add projects for Fiscal Year 2031.

A ranking system was established in Fiscal Year 2019 to more readily identify capital projects that directly meet City Council Goals and Priorities and address City needs. This ranking process also included several collaborative meetings with staff to determine which projects should be recommended for funding with the limited resources available.

Notable FY2026 Capital Improvement Projects

Department	Project Title	Total City Investment FY2026-FY2030
Fire	Bunk Room Remodel	$1,175,000
Fire	Outdoor Warning Siren Repair/Replace	$107,060
Fire	Fire Station Expansion	$500,900
Fire	2027 Fire Engine Replacement (1907)	$900,000
Fire	2027 Ambulance Replacement (1914)	$450,000
Fire	2028 Fire Engine Replacement (1905)	$950,000
Fire	Portable Radio Replacements	$838,000
Fire	2030 Fire Engine Replacement (1910)	$1,288,408
Fire	2030 Ambulance Replacement (1915)	$575,000
Parks	Reimagine Comiskey	$1,697,000
Parks	Rustic Point Park Development	$305,000
Parks	South Pointe Park Development	$200,000
Parks	Washington Community Gateway	$99,000
Parks	Second Dog Park Planning	$60,000
Parks	Ash Tree Removal and Tree Replacement	$464,611
Civic Center	Five Flags Building Improvements	$23,454,000
Recreation	Port of Dubuque Flood Wall Dubuque Welcome Sign	$33,000
Conference Center	Roof Restoration	$1,383,000
Conference Center	Public Restroom Remodels	$385,000
Water	Admiral Sheehy Drive Water Main Loop	$686,400
Water	Public Lead Line Water Main Replacement	$45,000
Water	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	$9,600,000
Water	Source Water PFAS Reduction Project	$1,121,199
Water	Water Main Replacement Consent	$1,280,000
Water	Water Meter Replacement Program	$937,000
Water	Water Storage Maintenance Program	$3,000,000
W&RRC	Bar Screen Replacement	$2,500,000
W&RRC	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	$7,035,000
W&RRC	Industrial Controls Upgrade	$1,900,000
Airport	Reconstruct Taxiway A	$18,709,994
Airport	Reconstruct General Aviation Apron	$2,480,000
Airport	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	$1,425,000
Airport	Taxiway D Extension	$2,940,000
Public Works	Asphalt Milling Program	$739,616
Public Works	Curb Ramp Program	$2,900,000
Public Works	Vehicle Fuel Island Rehabilitation	$510,200
Public Works	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement	$1,721,768
Public Works	Solid Waste Collection Vehicles - 3401 & 3405	$220,000
Public Works	Solid Waste Collection Vehicles - 3404 & 3410	$375,000

Department	Project Title	Total City Investment FY2026-FY2030
Public Works	Solid Waste Collection Vehicles -3403 & 3407	$595,000
Public Works	Solid Waste Collection Vehicles 3412 & 3413	$375,000
Public Works	Solid Waste Collection Vehicles 3411 & 54003	$845,000
Public Works	Landfill 3C Project	$4,000,000
Engineering	Stormwater Management Program	$1,000,000
Engineering	Bee Branch Creek Gate & Pump Replacement	$13,696,697
Engineering	Flood Control Maintenance Facility	$3,556,000
Engineering	Sanitary Sewer Lining Program	$1,000,000
Engineering	Sanitary Sewer CCTV Inspection, Cleaning, & Assessment	$1,000,000
Engineering	Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements	$1,500,000
Engineering	Old Mill Road Lift Station & Force Main - Phase 1	$9,694,574
Engineering	Old Mill Road Lift Station & Force Main - Phase 2	$11,968,650
Engineering	Track Line Sanitary Sewer Reconstruction	$5,000,000
Engineering	Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork	$13,927,212
Engineering	Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork	$23,800,000
Engineering	South West Arterial Interchange Sewer Extension	$4,829,838
Engineering	Force Main Stabilization	$1,700,000
Engineering	East - West Corridor Capacity Improvements	$1,085,000
Engineering	7th Street Extension to Pine Street	$2,000,000
Engineering	14th St Overpass	$39,120,000
Engineering	US 20 - Northwest Arterial Intersection Operational and Capacity Improvements	$5,497,000
Engineering	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street	$8,170,000
Engineering	Public Electric Vehicle Chargers	$1,888,760
Engineering	Iowa Amphitheater on Schmitt Island	$9,641,563
Engineering	STREETS Traffic Control Project Phase 1	$250,000
Engineering	STREETS Traffic Control Project Phase 2	$282,350
Engineering	Traffic Signal Network Communications Program	$395,000
Engineering	Fiber Infrastructure Management System	$275,000
Engineering	Federal Building Renovation	$7,893,225
Economic Development	Greater Downtown Housing Creation Grant Program	$3,750,000
Economic Development	Workforce Development	$1,857,500
Economic Development	Downtown Rehab Grant Program	$1,000,000
Economic Development	Central Avenue Housing Forgivable Loan	$750,000
Transportation	Transit Vehicle Replacement	$3,152,568
Transportation	Smart Parking System	$780,000
Transportation	Parking Ramp Major Maintenance Repairs	$7,198,400
Housing	Assistance for Homeownership	$1,356,151
Housing	Washington Neighborhood Home Purchase Program	$1,269,896

Department	Project Title	Total City Investment FY2026-FY2030
Housing	Homeowner Rehabilitation Program	$1,325,000
Housing	Lead and Healthy Homes Grant	$6,000,000
Housing	Healthy Homes Production Grant	$2,000,000
Planning	Historic Preservation Technical Assistance Program	$80,000
Communications Office	Aerial Orthophotography	$252,000
City Manager's Office	Community Green House Gas Inventory and Climate Action Planning	$100,000
Information Technology	City-Wide Computer and Printer Replacements - General Gov	$3,323,473
Information Technology	City-Wide Computer and Printer Replacements- Business	$643,000

There are many capital projects that have been added to meet City Council Goals and Priorities and address City needs ($54,175,447). Those new projects that appear in the five-year CIP are as follows:

Department	New Project	Total CIP
Fire	Elevator at Fire Headquarters	$50,000
Fire	Fire Station 6 Roof Replacement	$325,000
Parks	Parks and Recreation Master Plan	$50,000
Parks	Rustic Point Park Development	$305,000
Parks	South Pointe Park Development	$200,000
Parks	Ash Tree Removal	$464,611
Civic Center	Marquee Replacement	$131,000
Civic Center	Standby Emergency Generator Replacement	$855,000
Civic Center	Recirculating Pump Replacement	$37,000
Recreation	Bunker Hill #7 Fairway Fencing	$15,000
Water	8th Street 20" Transmission Water Main Connection (Jackson to Central)	$166,000
Water	Admiral Sheehy Drive Water Main Loop	$686,400
Water	Enterprise Asset Management System Software-Water	$150,000
Water	Fire Hydrant Stock	$615,000
Water	Green Alley Water Main Improvements	$306,000
Water	Greyhound Park Rd Water Main Loop	$120,000
Water	Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St	$199,000
Water	Municipal Services Center Roof Mounted HVAC Replacement Unit	$94,500
Water	Municipal Service Center Roof Replacement	$187,380
Water	South Algona 12" Water Main Replacement	$729,103
Water	Vehicle 4901 Replacement	$130,000
Water	Vehicle 4908 Replacement	$115,000
Water	Deere X738	$38,000
Water	West End Annexation Phase II	$1,994,598
Water	Water Treatment Plant and Pump Station Pipe Rehabilitation	$150,000

Department	New Project	Total CIP
Water	Water Treatment Plant Third Floor Conference Room	$114,000
Water & Resource Recovery Center	RAS and Scum Pump Replacement	$138,000
Water & Resource Recovery Center	WRRC Uninterruptible Power Supply (UPS) Replacement	$85,000
Water & Resource Recovery Center	UV System Cable & Harness Replacement	$50,500
Water & Resource Recovery Center	Biogas Chiller Replacement	$58,000
Water & Resource Recovery Center	WRRC Odor Monitoring System	$46,000
Water & Resource Recovery Center	Water & Resource Recovery Center Vehicle Replacements	$75,000
Water & Resource Recovery Center	Water & Resource Recovery Center Electronic Hydraulic Shop Press	$13,000
Airport	Equipment Storage Building	$275,000
Airport	Airfield Runway/Taxiway Marking Improvements	$412,000
Public Works	Electric Vehicle Charging Infrastructure Located at the Municipal Services Center	$157,222
Public Works	Paver Replacement	$610,000
Public Works	Landfill Sewer Line Extension	$250,000
Public Works	Landfill EMS Grant Matching Funds	$125,000
Public Works	Landfill Portable Litter Fencing	$255,000
Public Works	Landfill Rolloff Container - Glass	$12,100
Public Works	Landfill 3C Project	$4,000,000
Public Works	Landfill Shop Renovation	$200,000
Public Works	Landfill Minivan Replacement Project	$58,583
Public Works	Landfill Forklift Replacement	$30,690
Public Works	Landfill Dozer Replacement Project	$593,500
Public Works	Landfill 3453 Dozer Rebuild	$296,750
Public Works	Landfill 3456 Dozer Rebuild Project	$256,900
Engineering	Enterprise Asset Management System Software	$150,000
Engineering	Stormwater Management Program	$1,000,000
Engineering	Pennsylvania Culvert Replacement	$150,000
Engineering	Levi & Sullivan Intersection Storm Sewer Extension	$100,000
Engineering	Tanglewood Court Outfall Stabilization	$160,000
Engineering	Enterprise Asset Management System Software - Sanitary	$150,000
Engineering	Inflow and Infiltration Inspection Vehicle Replacement	$44,000
Engineering	Track Line Sanitary Sewer Reconstruction	$5,000,000
Engineering	Brunskill Road Collector Sewer Reconstruction	$600,000
Engineering	Kerper Boulevard Lift Station Replacement	$402,850
Engineering	Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork	$23,800,000
Engineering	Force Main Stabilization	$1,700,000
Engineering	Green Alleys - Non Bee Branch	$350,000
Engineering	Safe Routes to School	$44,000

Department	New Project	Total CIP
Engineering	Villa Street Retaining Wall Reconstruction	$800,000
Engineering	Complete Street Elements - Trails, Sidewalks and Signs	$32,500
Engineering	Enterprise Asset Management System Software - Roadways	$150,000
Engineering	Parking Lot Materials at Union at Marina Project	$50,000
Engineering	Public Electric Vehicle Chargers	$1,888,760
Engineering	Harbor Area Maintenance - Dredging	$677,500
Engineering	Wayfinding Signage	$20,000
Engineering	Iowa St Streetlight Replacement Project	$138,000
Engineering	Enterprise Asset Management System Software - Fiber	$150,000
Economic Development	Central Avenue Alley Lighting Program	$40,000
Communications Office	Aerial Orthophotography	$252,000
City Manager's Office	Community Green House Gas Inventory and Climate Action Planning	$100,000
	TOTAL	$54,175,447

The Capital Improvement requests that were previously funded in the five-year CIP that are not included in this five-year CIP total $22,091,087. To put these back into the five-year CIP, other projects will need to be removed, property taxes would need to be raised and/or more debt would need to be issued. Of those removed, $1,686,784 are identified as deferred maintenance items, delineated with an asterisks below. The removed CIPs are as follows:

Department	Existing Project Not Funded	Total CIP	
Parks	AY McDonald Park Pavilion Installation	$200,000	
Parks	Pebble Cove Park Development	$305,000	
Parks	Eagle Point Park - Riverfront Pavilion Restoration	$118,000	
Parks	Ham House Improvements	$90,000	
Parks	Murphy Park - Bennett Pavilion Roof Replacement	$165,000	
Recreation	Flora & Sutton Pool - Operational Projects	$360,000	
Conference Center	Replace Fabric Wall Covering	$227,000	*
Conference Center	Replace Clouds	$98,000	
Conference Center	Parking Island and Venue Landscape Renovations	$48,500	
Ice Center	Locker Room Ventilation Replacement	$396,375	
Ice Center	New Northwest Corner Service Bar	$241,500	
Ice Center	TPO Roof Replacement	$181,125	
Airport	Corporate Hangar Facilities Maintenance	$120,000	
Airport	Taxiway J Improvements	$8,585,000	
Airport	Extend Runway 18/36	$645,000	
Public Works	Hawthorne St Boat Ramp Repair	$388,125	
Public Works	Backhoe Loader Purchase 3214	$106,605	*
Public Works	Sign Truck Replacement 3236	$275,000	
Public Works	Mechanical Sweeper Replacement 4007	$290,466	*
Public Works	Wheel Loader Purchase 3255	$268,800	
Public Works	Solid Waste Collection Vehicles 3402 & 54006	$375,000	*

Department	Existing Project Not Funded	Total CIP	
Engineering	Sanitary Sewer Extensions - Existing Development, Pre-Annexation and Annexation Agreements	$1,000,000	
Engineering	Dubuque Industrial Center Crossroads Sanitary Sewer Extension	$521,000	
Engineering	Abbott & Cottage Sanitary Sewer Reconstruction	$322,364	*
Engineering	Cooper Place and Maiden Lane Sanitary Sewer Reconstruction	$481,115	
Engineering	Harvard Street Sanitary Sewer Reconstruction	$264,310	
Engineering	Hempstead Sanitary Sewer Reconstruction	$458,803	
Engineering	Knob Hill-Duggan Drive Sanitary Sewer Reconstruction	$187,779	*
Engineering	Brunswick Sanitary Sewer	$129,000	
Engineering	King Street Sanitary Sewer Reconstruction	$177,570	*
Engineering	Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing	$3,500,000	
Engineering	Hillcrest Road Sidewalk	$50,000	
Engineering	Bee Branch Creek Trail: 16th to 9th	$675,000	
Engineering	Trail Planning	$100,000	
Engineering	Port of Dubuque - Security Camera Expansion	$20,000	
Engineering	Traffic Signal Intersection Reconstruction	$425,000	
Economic Development	Low Income Small Business Grant	$250,000	
Information Technology	Network Security Risk Assessment	$15,000	
Information Technology	Mitel Phone Replacement	$29,650	
	Total	$22,091,087	
	Total Deferred Maintenance	$1,686,784	

As is the case every year, there were new projects requested that were not able to be included in whole or in part in this five year CIP ($40,815,326). Of those $10,157,212 are identified as deferred maintenance, delineated with an asterisks below. CIP requests that were not funded include:

Department	New Project Not Funded	Total CIP	
Police	Rescue Vehicle	$400,000	
Fire	Exterior Building Maintenance	$500,000	
Parks	Vehicle Replacement #4491	$60,000	
Parks	Eagle Point Park - Clear Trees from Bluff	$50,000	*
Parks	Park Office Replace Roof	$10,000	*
Parks	Comiskey Park Replace Roof	$30,000	*
Parks	Hillcrest Park Replace Play Unit	$210,000	*
Parks	Allison Henderson - Replace Roof	$15,000	*
Parks	EB Lyons Carpet Replacement	$63,000	
Parks	Silver Oaks Park Development	$305,000	
Parks	All Parks - Renovate Water Systems	$44,000	*
Parks	All Parks - Replace Trash Cans	$140,000	
Parks	Eagle Point Park - Concrete Improvements	$30,000	

Department	New Project Not Funded	Total CIP	
Parks	Replace Roof on Eagles View Pavilion	$45,000	*
Parks	Eagle Point Park - Replace Roof on Terrace Room	$38,000	*
Parks	Eagle Point Park Rest Room Renovation	$110,000	*
Parks	Flora Park - Pave Wilbright, Pool, Tennis Court, and Slattery Center Park Lots	$46,000	*
Parks	Jefferson Park Playground Replacement	$230,000	*
Parks	Madison Park - Renovate Pavilion	$44,000	*
Parks	Madison Park - Flag Pole	$30,000	
Parks	Murphy Park - Replace Restroom Roof	$16,000	*
Parks	Valentine Park Land Acquisition	$120,000	
Parks	Veterans Park - Pickleball Improvements	$50,000	
Parks	Ecological Restoration	$30,000	
Parks	Street Tree Program	$60,000	
Parks	Resurface Tennis Courts	$304,000	*
Parks	Replace Interpretive Signs	$16,000	*
Parks	Park Drinking Fountains	$80,000	
Parks	Trail Maintenance/Repair	$80,000	*
Parks	Highway 20 Trees/Invasive Removal	$55,000	
Parks	Town Clock Lighting	$60,000	
Parks	Greenhouse Shop Roof Replacement	$75,000	*
Parks	Greenhouse Replace Lexan	$100,000	
Parks	EB Lyons Center - Stain, Patio, Ridge Beam	$170,000	*
Parks	Allison Henderson Storm Water Project	$27,500	
Parks	Parks - Paint Light Poles	$20,000	*
Parks	Chaplain Schmitt Island-Landscaping	$50,000	
Parks	Chaplain Schmitt Island-Entrance Sign	$72,500	
Parks	Eagle Point Park Stone Work	$50,000	*
Parks	Flora Park - Replace Lights on Tennis Courts	$112,000	*
Parks	Forestry Building - Replace Roof	$77,000	
Parks	Ham House Masonry	$125,000	*
Parks	Hilltop Park - Replace Play Unit	$289,615	*
Parks	Marshall Park - Replace Play Unit	$228,000	*
Parks	Miller Riverview Park - Quick Connects for Pedestals	$55,000	
Parks	Miller Riverview Park - Pave Secondary Roads and Concrete Campsites	$220,000	*
Parks	Teddy Bear Park - Play Equipment	$197,000	*
Parks	Maintenance Headquarters - Wash Bay	$25,000	
Parks	Paint Railings	$50,000	*
Parks	Install and/or Replace Park Name Signs	$105,000	*
Parks	Electric Locks - Restrooms	$35,000	
Parks	Parks Fleet Automated Vehicle Location	$50,000	
Parks	Grandview Avenue Landscape Renovation Plan	$55,000	
Parks	North Fork Trail Park Development	$305,000	
Parks	Granger Creek Nature Trail-Asphalt Trail	$420,000	

Department	New Project Not Funded	Total CIP	
Parks	Roosevelt Park Redevelopment	$73,000	
Parks	All Parks - Cameras/Code Blue Phones	$230,000	
Parks	EB Lyons Center - Roof Rehabilitation	$60,000	*
Parks	Eagle Point Park - Renovate Log Cabin	$50,000	*
Parks	Eagle Point Park - Accessible Walkway to the Log Cabin Pavilion	$405,000	
Parks	Eagle Point Park - Trail Project Invasive Remediation	$70,500	
Parks	Eagle Point Park - Light Trolley Line Trail	$165,000	
Parks	Eagle Point Park - Native American Room Restoration	$122,000	
Parks	Eagle Point Park - Develop Wading Pool Replacement Plans	$427,000	
Parks	FDR Park - Native Landscaping Installation	$40,000	
Parks	Usha Park Development	$127,000	
Parks	Valentine Park Pavilion Installation	$86,000	
Parks	Valley High Park - Replace Play Unit	$210,000	*
Parks	Installation of Flag Poles in Community Parks	$100,000	
Parks	Re-landscape Locust Street Connector	$30,000	
Parks	Parks - Irrigation to Planters and Flower Beds	$150,000	
Parks	Greenhouse - Remove Trees on Hillside	$25,000	
Parks	Welcome Sign East	$84,000	
Parks	Welcome Sign North	$84,000	
Parks	Chaplain Schmitt Island Environmental Restoration	$430,000	
Parks	Chaplain Schmitt Island Campground Entrance Enhancement	$50,000	
Recreation	Flora and Sutton Swimming Pools Site Repair/ Replacement	$360,000	*
Recreation	Flora and Sutton Swimming Pools Water Playground Replacements	$315,000	*
Recreation	Flora and Sutton Swimming Pools Renovate Locker Rooms	$726,000	*
Recreation	Sutton Pool - Zero Depth Survey & Remediation	$60,000	*
Recreation	Flora Pool Water Slide Repairs	$50,000	*
Recreation	Bunker Hill Golf Course - Range Project	$200,000	
Recreation	Bunker - Sand Trap Repair/Removal	$50,000	
Recreation	Port of Dubuque - Signage Replacement	$20,000	
Recreation	Marina Dock Fuel & Electrical System Rehabilitation	$50,000	*
Recreation	Comiskey Building Restroom Expansion	$112,500	
Recreation	McAleece Irrigation Renovation	$112,500	*
Conference Center	HVAC Master Control Replacement	$119,000	*
Conference Center	AV Rental Upgrades	$61,000	
Conference Center	Ballroom and Meeting Room Chair Replacements	$312,500	
Conference Center	Paint Exterior Metal	$132,000	*
Conference Center	Sound System Replacement	$364,000	
Conference Center	Elevator Passenger and Freight Car Replacement	$253,000	
Conference Center	Window Replacement	$364,000	*

Department	New Project Not Funded	Total CIP	
Conference Center	Security Camera System	$63,000	
Conference Center	Escalator Replacement	$742,000	*
Conference Center	Loading Dock Leveler Replacement	$364,000	*
Conference Center	Wi-Fi Upgrades	$94,000	
Conference Center	Magnetic Dance Floor Replacement	$36,500	*
Conference Center	HVAC Commissioning	$107,000	*
Conference Center	Furniture and Decor Replacement	$126,500	*
Conference Center	Concrete Restoration, Raising & Caulk	$240,000	*
Conference Center	Paint Interior Rooms	$122,500	*
Conference Center	Overhead Door Replacement	$77,500	*
Conference Center	Replace/Rehab Room Doors	$69,000	*
Conference Center	Fire Panel Replacement	$142,000	*
Conference Center	Support Column Repairs	$22,000	*
Conference Center	Digital Marquee	$92,000	*
Conference Center	Repaint Exhibit Hall Airways	$49,000	*
Conference Center	Paint Bridge	$53,600	*
Conference Center	Window Panel Replacements	$19,800	*
Conference Center	Replace Exterior Building Sign	$58,500	*
Conference Center	Trash Compactor Rehab	$34,000	*
Conference Center	Stage and Riser Replacement	$88,000	*
Conference Center	Wood Bench Replacement	$28,000	*
Ice Center	Water Heater Replacement	$36,250	
Ice Center	American Society of Mechanical Engineers (ASME) Storage Tank Replacement	$13,100	
Ice Center	Air Conditioning Addition	$4,270,000	
Ice Center	Emergency Generator Addition	$875,000	
Ice Center	Security Camera System Replacement	$229,000	
Ice Center	Ice Resurfacer Replacement	$172,500	
Ice Center	Second Sheet of Ice	$3,250,000	
Library	Boiler Exhaust Stack Rehabilitation	$171,675	*
Library	Water Pipe Replacements	$121,909	*
Library	Library Landscaping and Plaza Redesign	$103,601	
Library	Refrigerant Leak Detection System	$18,900	
Library	Bookdrop Waterproofing	$52,500	
Library	Rear Exterior Painting	$38,588	
Library	Server Room Mini Split Replacement	$49,980	
Airport	Terminal Apron Lighting Conversion	$43,000	
Airport	AFFF Transition Plan	$258,400	
Public Works	NW Arterial Shoulder Paving Project	$4,100,000	
Public Works	Steps, Hand Railing and Wall-Top Fencing	$65,000	
Public Works	MSC HVAC Replacement	$430,500	
Public Works	2727 Off-Road Vehicle	$12,000	
Public Works	2730 - Portable Jet	$40,000	
Public Works	Vacuum Street Sweeper Replacement - 4002	$375,000	*

Department	New Project Not Funded	Total CIP	
Public Works	Backhoe Loader 3213	$375,000	
Public Works	Vacuum Street Sweeper Replacement - 4008	$371,613	*
Engineering	Schmitt Island Stormwater Rehabilitation	$435,000	*
Engineering	Flow Meters	$400,000	*
Engineering	Dubuque Industrial Center Chavenelle Sewer Extension to Pennsylvania	$234,989	
Engineering	Manhole Inspection Equipment (2 Cameras)	$28,000	*
Engineering	Pavement Rehabilitation - Dowel Bar Concrete Joint Repair	$2,112,000	
Engineering	Guardrail Replacement	$40,000	*
Engineering	Chaplain Schmitt Island Connector Trail	$213,000	
Engineering	Third Street Overpass Decorative Railing Re-Painting Project	$125,000	
Engineering	Railroad Crossing Safety Improvements and Quiet Zone Implementation	$592,000	
Engineering	Riverfront Leasehold Improvements	$50,000	
Engineering	Chavenelle Street Light Replacement	$48,000	
Engineering	City Facility Integrated Access Control and Security System Upgrade	$204,000	*
Engineering	City Hall Annex Renovation	$1,160,000	
Engineering	City Hall First Floor Renovation	$465,000	
Economic Development	Greater Downtown Infill Housing Creation Grant Program	$2,500,000	
Economic Development	Arts & Culture Master Plan Update	$100,000	
Housing and Community Development	Permit, Plans, and Rental Licensing Software	$50,000	
Communications Office	ArcGis Indoor Mapping	$150,000	
City Manager's Office	Renew DBQ: Low-Income Solar Pilot Project	$80,000	
Information Technology	Data Center and IT Office Move Phase 2	$685,936	
Information Technology	Wireless Access Point and Controller Upgrade	$125,370	
Information Technology	Replacement of Audiovisual Equipment at the JOTC	$50,000	
	Total	$40,815,326	
	Total Deferred Maintenance	$10,157,212	

The CIP budget is the product of the hard work of a large number of people. It begins with department and division managers and their staff who prepared, ranked and updated the CIP requests. It extends to Boards and Commissions who review staff's recommendations and make modifications and establish priorities.

I wish to express my thanks to all who were involved in preparing the Fiscal Year 2026-2030 version of the City's Capital Improvement Program. Special thanks go to Chief Financial Officer, Jennifer Larson; Budget Manager Laura Bendorf; Budget/Financial Analysts, Nathan Kelleher and Joe Link; Assistant City Manager Cori Burbach, Executive Assistant, Stephanie Valentine; Administrative Assistant Mia Burbach; Finance Confidential Account Clerk, Kaia Humpal. I am proud of the work completed by City staff and the end-result. I hope after you have had an opportunity to review this document that you feel it is responsive to your priorities.

FISCAL YEARS 2026-2030 CIP SOURCE OF FUNDS

To finance the CIP projects, a variety of funding sources are used. The following table shows the source of funds for each year of the 5 year CIP.

SOURCE OF FUNDS IN CAPITAL BUDGET	2026	2027	2028	2029	2030	TOTAL	PERCENT
Current Revenue							
Rental Dwelling Rehab Loan Repayments	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 75,000	0.02 %
Homeownership Loan Repayments	5,000	5,000	5,000	5,000	5,000	25,000	0.01 %
Historic Preservation Loan Repayments	7,000	7,000	5,000	5,000	5,000	29,000	0.01 %
Washington Neighborhood Loan Repayments	30,000	30,000	30,000	30,000	—	120,000	0.03 %
Insurance and Other Reimbursements	10,000	10,000	10,000	10,000	10,000	50,000	0.01 %
Golf Revenue	45,000	40,000	25,000	—	—	110,000	0.03 %
Subtotal Current Revenue	**112,000**	**107,000**	**90,000**	**65,000**	**35,000**	**409,000**	**0.12 %**
Cable TV	—	—	—	—	—	—	0.00 %
Internal Service Funds-City Garage	—	197,790	—	—	—	197,790	0.06 %
Landfill Fund	6,680,655	639,401	334,629	730,183	1,202,629	9,587,497	2.73 %
Transit Fund	898,232	919,665	650,000	367,608	374,960	3,210,465	0.91 %
Parking Enterprise Fund	—	—	6,374	17,747	—	24,121	0.01 %
Solid Waste Collection	—	108,450	1,880	—	—	110,330	0.03 %
Sanitary Sewer Utility	1,946,377	2,900,000	2,100,000	2,238,000	2,822,900	12,007,277	3.42 %
Salt Operations Utility		—	—	—	—	—	0.00 %
Stormwater Utility Fees	1,352,000	1,148,520	865,220	1,085,372	1,280,850	5,731,962	1.63 %
Water Utility Fund	2,908,280	1,555,195	2,468,211	2,950,541	2,034,800	11,917,027	3.39 %
Current Revenue-Utility/Enterprise	**13,785,544**	**7,469,021**	**6,426,314**	**7,389,451**	**7,716,139**	**42,786,469**	**12.17 %**
Fund Balance	590,817	—	—	631,752	—	1,222,569	0.35 %
Sales Tax 20%	367,511	536,450	701,631	335,000	135,500	2,076,092	0.59 %
Sales Tax 30%	4,194,550	4,209,388	4,372,400	4,455,943	4,528,500	21,760,781	6.19 %
SRF Bonds-Water Fund Abated	750,000	1,524,715	9,158,146	4,523,812	—	15,956,673	4.54 %
SRF Bonds-Sewer Fund Abated	20,079,873	17,796,826	19,938,126	12,413,852	8,170,350	78,399,027	22.30 %
SRF Bonds-Stormwater Abated	632,643	820,000	723,500			2,176,143	0.62 %
GO Bonds - Solid Waste Collection	220,000	375,000	595,000	375,000	845,000	2,410,000	0.69 %
GO Bonds-Sales Tax 20%	2,006,560	3,598,999	1,642,000	294,000	2,414,308	9,955,867	2.83 %
GO Bonds-GDTIF	5,500,000	3,100,000	4,800,000	11,250,000	18,600,000	43,250,000	12.30 %
Total Construction	**34,341,954**	**31,961,378**	**41,930,803**	**34,279,359**	**34,693,658**	**177,207,152**	**50.40 %**
Community Development Funds	450,000	450,000	350,000	250,000	250,000	1,750,000	0.50 %
FAA Total	9,819,500	7,244,995	1,818,000	2,646,000	360,000	21,888,495	6.23 %
Healthy Homes Production Grant	550,000	1,000,000	250,000	—	—	1,800,000	0.51 %
Federal Assistance	11,655,281	5,958,651	5,508,666	15,191,425	13,792	38,327,815	10.90 %
Federal Lead Paint/ Healthy Homes/	1,300,000	2,700,000	1,700,000	—	—	5,700,000	1.62 %
Federal--STP Funds	690,145	890,145	2,045,072	7,628,236	2,400,000	13,653,598	3.88 %
Total Federal	**24,464,926**	**18,243,791**	**11,671,738**	**25,715,661**	**3,023,792**	**83,119,908**	**23.64 %**
Iowa Finance Authority	229,974	229,974	229,974	229,974	—	919,896	0.26 %
State Flood Mitigation Grant	—	—	3,736,000	220,000	—	3,956,000	1.13 %
State Airport Grant	757,100	547,500	300,000	300,000	40,000	1,944,600	0.55 %
Other State Funding- IDOT & Trails	25,000	1,035,000	25,000	45,000	1,025,000	103,594,002	29.46 %

SOURCE OF FUNDS IN CAPITAL BUDGET	2026	2027	2028	2029	2030	TOTAL	PERCENT
Total State	**1,012,074**	**1,812,474**	**4,290,974**	**794,974**	**1,065,000**	**8,975,496**	**2.55 %**
DRA-Distribution of Surplus	—	237,096	768,152	799,178	694,250	2,498,676	0.71 %
Total DRA	**—**	**237,096**	**768,152**	**799,178**	**694,250**	**2,498,676**	**0.71 %**
Greater Downtown TIF Payments	16,301,694	4,017,108	3,799,732	3,505,953	2,510,000	30,134,487	8.57 %
English Ridge Housing TIF Payments	68,642	—	—	—	—	68,642	0.02 %
Rustic Point Housing TIF Payments	107,368	105,463	103,502	101,481	99,400	517,214	0.15 %
South Pointe Housing TIF	49,059	49,059	49,059	49,059	49,059	245,295	0.07 %
Dubuque Industrial West TIF	30,000	—	—	60,000	—	90,000	0.03 %
Total TIF Funds	**16,556,763**	**4,171,630**	**3,952,293**	**3,716,493**	**2,658,459**	**31,055,638**	**8.83 %**
Private Participation	1,018,988	309,628	196,994	1,201,989	207,115	2,934,714	0.83 %
Total Private	**1,018,988**	**309,628**	**196,994**	**1,201,989**	**207,115**	**2,934,714**	**0.83 %**
Homeownership Sale Proceeds	100,000	100,000	100,000	100,000	100,000	500,000	0.14 %
Ind. Parks Land Sales- Dubuque Industrial Center West	371,500	371,500	371,500	371,500	371,500	1,857,500	**0.53 %**
Total Land Sales	**471,500**	**471,500**	**471,500**	**471,500**	**471,500**	**2,357,500**	0.67 %
Special Assessments	40,000	40,000	45,000	45,000	80,000	250,000	0.07 %
Total Spec. Assessment	**40,000**	**40,000**	**45,000**	**45,000**	**80,000**	**250,000**	**0.07 %**
GRAND TOTAL	**$ 91,803,749**	**$64,823,518**	**$69,843,768**	**$74,478,60**	**$50,644,91**	**$351,594,55**	**100 %**

Attachment 2

FISCAL YEAR 2026 - 2030 CIP BUDGET GROUPED BY STATE PROGRAMS

The Fiscal Year 2026-2030 Capital Improvement Program totals $351,594,553. The following table summarizes expenditures for each State program by year.

FISCAL YEAR 2021-2025 CIP CAPITAL IMPROVEMENT PROGRAM

PROGRAM	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	5 YEAR TOTAL	PERCENT OF TOTAL
Public Safety	$ 501,060	$ 2,794,000	$ 1,450,000	$ 0	$ 2,414,308	$ 7,159,368	2.0%
Public Works	33,729,584	17,366,227	17,957,673	35,112,439	11,524,144	115,690,067	32.9%
Culture & Recreation	2,596,611	3,015,000	3,321,678	9,057,322	9,995,000	27,985,611	8.0%
Community & Econ. Devl.	4,503,043	6,312,496	4,418,535	2,386,514	2,046,959	19,667,547	5.6%
General Government	4,061,542	804,853	1,057,733	2,906,820	5,773,750	14,604,698	4.2%
Business Type	46,411,909	34,530,942	41,638,149	25,015,510	18,890,752	166,487,262	47.4%
TOTAL	$91,803,749	$64,823,518	$69,843,768	$74,478,605	$50,644,913	$ 351,594,553	100%

The State Mandated Budget Program Areas and the City Departments/Activities that fall under each of these areas are as follows:

Public Safety – Includes Police, Emergency Communication Center, Fire, Disaster Services, Health Services: Animal Control, Public Works:
Flood Control, Housing: Code Inspection and Construction Services
Public Works – Includes Airport, Public Works, Engineering
Health and Social Services – Office of Equity and Human Rights, Health Services, Purchase of Services
Culture and Recreation – Parks, Civic Center, Conference Center, Ice Center, Recreation, AmeriCorps, Multicultural Family Center, Library, City Manager: Arts and Cultural Affairs
Community and Economic Development - Economic Development, Housing and Community Development, Planning Services, Purchase of Services, City Manager: Office of Shared Prosperity and Neighborhood Support
General Government – Engineering: Facilities Management: City Hall/Annex Maintenance/Grand River Center Maintenance, City Council, City Manager, Public Information, Human Resources, Sustainability, City Clerk, Finance,Media Services, City Attorney I, Information Services
Business Type – Water, Water Resource & Recovery Center, Parking, Transit, Public Works: Landfill, Refuse, Salt Operations, Engineering: Sewer, Stormwater

Attachment 3

FISCAL YEAR 2026-2030 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL GOALS & PRIORITIES
CITY COUNCIL POLICY AGENDA

The City Council Policy Agenda includes items that require major policy direction decision and/or funding. It includes the City Council's Top and High Priorities.

VIBRANT COMMUNITY: HEALTHY & SAFE

(None)

FINANCIALLY RESPONSIBLE, HIGH-PERFORMANCE CITY ORGANIZATION: SUSTAINABLE, EQUITABLE, AND EFFECTIVE SERVICE DELIVERY

Priority: City Workforce Retention and Attraction: Direction and Funding
Priority classification: High priority
CIP projects supporting this Priority: This priority is supported through the proposed FY26 Human Resources and City Managers Office operating budgets as well as the efforts of all City departments.

Priority: Police Department Staffing and Hiring:
Priority classification: Top Priority
CIP projects supporting this Priority: This priority is supported through the proposed FY26 Police operating budget.

ROBUST LOCAL ECONOMY: DIVERSE BUSINESSES & JOBS WITH ECONOMIC PROSPERITY

Priority: Air Service Future Strategy and Action Plan
Priority classification: Top Priority
CIP projects supporting this Priority: This priority is supported through the proposed FY24 Airport operating budget and CIPs located on pages 93-100.

LIVABLE NEIGHBORHOODS & HOUSING: GREAT PLACE TO LIVE

Priority: Comprehensive Study of Fire Stations Locations Staffing
Priority classification: High Priority
CIP projects supporting this Priority: This priority is supported through the proposed FY26 Fire operating budget and Fire Station Expansion/Relocation CIP located on page 4.

Priority: Central Avenue Revitalization Plan: Adoption, Direction, and City Actions
Priority classification: High Priority
CIP projects supporting this Priority: Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street (205), Greater Downtown Housing Creation Grant Program (259), Downtown Rehabilitation Grant Program (262), Central Ave Housing Forgivable Loan (263), Central Ave Alley Lighting Program (264).

SUSTAINABLE ENVIRONMENT: PRESERVING & ENHANCING NATURAL RESOURCES

Priority: Catfish Creek Sanitary Sewer Project: Old Mill Road Lift Station Project
Priority classification: High Priority

CIP projects supporting this Priority: Old Mill Road Lift Station & Force Main – Phase I (183),Old Mill Road Lift Station & Force Main – Phase 2 (185), Catfish Creek Sewershed Interceptor Sewer Improvements – South Fork (190), Catfish Creek Sewershed Interceptor Sewer Improvements – Middle Fork (192), Southwest Arterial Middle Interchange Sewer Extension (194).

CONNECTED COMMUNITY: EQUITABLE TRANSPORTATION, TECHNOLOGY, INFRASTRUCTURE & MOBILITY

Priority: Construction of 14th St Railroad Overpass and 16th St Corridor Complete Streets Improvements: RAISE Grant
Priority classification: Top Priority
CIP projects supporting this Priority: 14th Street Overpass (204).

Priority: Street Maintenance/Rehabilitation Program: Direction and Funding
Priority classification: Top Priority
CIP projects supporting this Priority: Asphalt, Concrete, and Curb Replacement Program (101-104), Engineering Streets CIPs (196-210)

DIVERSE ARTS, CULTURE, PARKS AND RECREATION EXPERIENCES & ACTIVITIES

Priority: Chaplain Schmitt Island Master Plan Implementation - Next Phase
Priority classification: High Priority
CIP projects supporting this Priority: Admiral Sheehy Drive Water Main Loop (40), Iowa Amphitheater on Schmitt Island (228)

Priority: Parks Maintenance/Refresh Action Plan: Condition Assessment, Needs, Plan Development, Direction and Funding Priority classification: High Priority
CIP projects supporting this Priority: Parks & Recreation Comprehensive Master Plan (14)

PARTNERSHIP FOR A BETTER DUBUQUE: BUILDING OUR COMMUNITY THAT IS VIABLE, LIVABLE & EQUITABLE

(none)

MANAGEMENT IN PROGRESS AND MAJOR PROJECTS:

The following are projects that were identified as the 2024 - 2026 Management in Progress and Major Projects by the City Council and are included in the 2026 CIP budget according to one of the Council's goals.

2024 - 2026 Management in Progress

Management in Progress are items that were previously a City Council Goal and are now in the implementation phase. These items are included in the existing FY 2025 and proposed FY 2026 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Vibrant Community: Healthy & Safe

- 911 Center Accreditation
- SRO Program Expansion
- Public Safety Workforce Diversification
- Fire Protective Gear Replacement Year 3 (Frontline Gear)
- Equitable Fines and Fees Reform
- Traffic and Security Cameras Deployment: Engineering Traffic CIPs (234-248)
- Diversity Equity and Inclusion Belong City Action Plan
- LPR Cameras
- New CAD Computer System
- Prepared Live – Paid Version
- Fire Equipment (6-8, 12-13)
- Public Safety Radios Upgrade
- Community Risk Reduction (AED Program (slips and falls, mental health response, elderly resources) Strategic Plan
- Opioid Misuse Planning and Response in conjunction with Dubuque County
- Animal Control Ordinance Update
- Public Safety Answer Point Back-Up
- Veterinarian Services Contract
- Pet Licensing Systems (including in-house or outsourcing)
- Public Health Preparedness Emergency Response Plan Update
- Law Enforcement Mental Health and Wellness Check-Ins

Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery

- Organizational Culture Continuous Improvement
- Rightsizing Departments – Services and Staffing
- Future City Employee Career Development Program(s)
- City Legislative Lobbying/Advocacy Agenda 2025
- Enterprise Resource Planning (ERP) Software Implementation
- ERP Software Implementation
  - Employee Expense
  - Financial Asset Management
  - Employee Self-Service
- HRIS Implementation
  - Selection
  - Implementation

- CRM Service Model: Implementation
- Data Governance: Direction and Funding
- City Bond Rating: Updated Credit Rating Fall 2024 and Bond Sale
- City-Wide Safety Program
- Debt and Investment Management Software
- Banking Services
- Cyber Security Enhancements: Training and Tool
- Leisure Services Director Replacement
- Adopt A Spot/Volunteer Management Hub Site GIS Application

Robust Local Economy: Diverse Business & Jobs with Economic Prosperity

- Business Incentives Policy/Processes: Review and Refinement
- Office of Shared Prosperity/Poverty Reduction Plan: Update Report
- Flexsteel Site for Redevelopment: Pump Agreement
- Minority-, Women-, Disabled-, and LGBT Business Enterprises (MWDBE) Procurement Policy
- MWDBE) Procurement Policy, Process Revision and Recruitment
- Port New Hotel Development: Closing
- Comprehensive Hotel Attraction/Incentive Policy and Strategy –Port and Rehabilitation
- Grand Harbor Hotel Transition to New Ownership: City Actions

Livable Neighborhoods: Great Place to Live

- Unified Development Code Update
- Neighborhood Associations Development: Public Awareness
- NSPIRE Implementation from HQS for the HCV Program
- HOTMA Implementation for HCV Program
- Terminus for all Permits, Data Governance and Storage: Completion
- Permitting and Inspection Software Implementation: Completion
- New Housing Development Support: Report (Starts and Additional Permits)
- Code Compliance/Enforcement Enhancements:

Sustainable Environment: Preserving & Enhancing Natural Resources

- Water Distribution and Treatment System Master Plan: Budget Decision FY 25
- Trees Planting Program Enhancement: Report Options, Direction and City Actions (Planting: 5,280 trees)
- Water Resource Recovery Plant – Odor Abatement Implementation (90)
- Sewer System Infrastructure Asset Master Plan: Analysis Completion and Update Report (158)
- Pollinator Habitat in Park System Implementation: Complete Natural Resources Plan Actions (20)
- Electric Bus Implementation: Acquisition (1)
- Emerald Ash Borer (23)
- Air Quality EPA Path Forward: Update Reports
- Consumer Confidence Report 2024: Creation and Publication
- Waste Temporarily Stored in the Open-Air excess Flow Tank: Removal and Disposal
- Vacant Maintenance Supervisor Position: Evaluation and Direction
- HVAC Mini-split System Installation: Completion
- Fats, Oils, and Grease Program: Software Update Implementation

- WRRC State Certified Lab Expanding the Testing Capability: Completion

Connected Community: Equitable Transportation, Technology, Infrastructure & Mobility

- Traffic on Central Avenue/White Corridor Short Term Action (209)
- Parking System and Technology Master Plan: Work Session (269)
- STREETS Program: Phase 1 – Arterials Design (245-246)
- Community Broadband Project – Fiber-to-the-Home: Phase 2 Funding Sources (255)
- Smart Parking and Mobility Study: Parking Implementation (269)
- Jule Services Study Planning Grant: Selection of Consultant and Completion

Diverse Arts, Culture, Parks, and Recreation Experiences and Activities

- Chaplain Schmitt Island Amphitheater Development: Implementation Direction and Funding (229)
- Comiskey Park Upgrades – Phase 2 Park Renovation Complete (16)
- Eagle Point Park Enhancements/Reinvestment: Challenge Grant (17)
- Comprehensive Parks Master Plan (15)
- 5-Flags Facility Capital Improvement Project (24-28)
- Arts and Culture Master Plan: Revised
- Five Flags Civic Center Management: Selection
- Historic Millwork District Park Plan
- Culture Definition: Report
- Cultural Experiences and Programming: Report

Partnership For A Better Dubuque: Building Our Community That Is Viable, Livable, & Equitable

- Succession Plan for Intergovernmental Relations Position: Development
- Community Impact Department: Mission/Vision
- City Life in Marshallese or Other Language: Implementation
- Equitable Fine and Fee Work Plan

Major Projects

Major Projects are projects that are underway and budgeted. Staff is implementing and providing updates to City Council. These items are included in the existing FY 2025 and proposed FY 2026 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Vibrant Community: Healthy & Safe

- Fire Headquarters Bunk Room Remodel, HVAC, and Fire Administration Office Update: Engineering Design (1)
- Burn Tower Improvement Project: Construction

Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery

- City Hall and Annex Project: Design

- Federal Building Upgrade Project: Completion
- Multicultural Family Center Project: Completions
- City Data Center Project– Phase 1: Completion
- City Facility Integrated Access Control
- Federal Building HVAC System Condition Assessment and Long-term Replacement Plan: Completion

Robust Local Economy: Diverse Business & Jobs with Economic Prosperity

- Dubuque Brewing & Malting Building Project: Deconstruction Completion and Site Remediation Enforcement Action
- River Boat Docking Project: Environmental Study and Temporary Dock Installation (227)

Livable Neighborhoods: Great Place to Live

- (none)

Sustainable Environment: Preserving & Enhancing Natural Resources

- Bee Branch Stormwater Pumping Station Project (16th Street/Kerper Pumping Station) (161)
- SCADA Overhaul: Water (54, 247)
- Lead Water Lines Replacement (Grant Dependent) (53)
- Auburn and Custer Water Main, Sanitary Sewer, Street Reconstruction Project: Construction (66)
- Green Alley Project: Construction (46, 211)
- 42-inch Diameter Sanitary Sewer Force Main Stabilization Project (USACE partnership): Completion (196)
- Cedar and Terminal Street Lift Station and Force Main: Bid (182)
- Tamarack Sanitary Sewer Extension Project: Construction
- Twin Ridge Sanitary Sewer Extension and Lagoon Abandonment Project: Construction
- Granger Creek Lift Station Improvements: Construction (184)
- Old Mill Road Lift Station & Force Main: Construction (184-186)
- Grove Terrace Sanitary Sewer Reconstruction: Construction (66)
- Advancing New Deep Well No. 11 (as part of PFAS Remediation Plan) (56)
- North Cascade/Southwest Arterial Water/Sewer Main Extension from Edval Lane to North. English Mill Road): Construction
- City-Wide Fiber Project – Water Department Pump, Stations, Tanks and Towers: Completion (251, 253)
- Tamarack Park/HWY 61 Water Main Extension project (per development agreement.): Construction
- Deep Well No. 7 Rehabilitation: Completion
- Creek Crossing Restoration Project: Construction
- High Strength Waste Receiving & Storage Project

Connected Community: Equitable Transportation, Technology, Infrastructure & Mobility

- East-West Corridor/Roundabout Policy/Projects: Preliminary Design (199)
- Highway 20/Northwest Arterial Intersection Project: (IDOT Funding FY 26) (208)
- SW Arterial ITS Project: Construction Completion
- Connection to Data Center Project: Phase 2 Construction Completion

- Building Connection to Additional City Locations Project: Completion
- Taxiway Alpha Construction Project – Phase 2: Completion (93)
- Terminal Solar Photovoltaic Project: Completion
- General Aviation Apron Reconstruction Project: Construction (94)
- Bee Branch Trail - Phase 1 Project: Completion, Significant Audit Preparation and Project Close Out
- Chaplain Schmitt Federal Community Project Trail Grant Project: Construction and Audit
- Heeb Street Reconstruction Project – South of Kaufmann Avenue
- 2024 Pavement Marking Project: Completion (197, 222)
- Wildwood Drive Bridge Replacement: Design (207)
- Relocation of Fiber Optics on Bridge (Highway 20)

Diverse Arts, Culture, Parks and Recreation Experiences and Activities

- Eagle Valley Subdivision Park: Completion
- English Ridge Subdivision Park: Completion
- Westbrook Park: Completion
- Jackson Park Restrooms/Amenities
- ImOn Arena – Dehumidification, HVAC, Generator Set System Project
- Design Dehumidification
- Bid and Construction
- HVAC/Generator (Budget Decision FY 26)

Partnership For A Better Dubuque: Building Our Community That Is Viable, Livable, & Equitable (None)

Attachment 4

SOURCE OF FUNDS AND IMPORTANT DETAILS

The Fiscal Year 2026-2030 CIP presents a financial plan that reflects a $285,870 general fund property tax levy supported annual debt service for the FY 2010 purchase of a replacement pumper truck ($1,035,000) and the FY 2016 franchise fee litigation settlement judgment bond ($2,800,000). No other borrowings included in the Fiscal Year 2026-2030 CIP utilize a debt service levy. It is anticipated that other borrowing from non-utility funds can and will be minimized by using other sources of funds such as future DRA annual distributions of operating surplus and sales tax revenue.

The following important details are about the source of funds:

UTILITIES

Stormwater

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The City has been able to garner support from local, state, and federal partners with over $163 million in outside funding to help offset the cost of the overall $254 million project. Since 2001, the City has made steady progress on the various phases of the project.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The City has been able to provide stormwater management services within the rate structure established by Ordinance 16-14. Due to the uncertain economic impacts of the COVID-19 pandemic, there was no increase in FY2021 as part of the City's Coronavirus relief response. With some minor adjustments to planned Capital Improvement Program projects, reducing some budgets and delaying a few others, the City was able to delay the planned increases for a year such that the rate did not reach $9.00 per month until FY 2023, six years later than previously scheduled.

The recommended Fiscal Year 2026-2030 Capital Improvement Program Budget includes $13,696,697 for the Flood Mitigation Gate & Pump Replacement as part of the Bee Branch Creek Restoration Project (Phase 5 of the Bee Branch Watershed Flood Mitigation Project). Additional funding was provided for the project in the Fiscal Years 2024 and 2025 Capital Improvement Program Budgets.

The recommended Fiscal Year 2026-2030 Capital Improvement Program Budget includes $3,556,000 for construction in Fiscal Year 2028 for the Flood Control Maintenance Facility as part of the Bee Branch Creek Restoration Project (Phase 9 of the Bee Branch Watershed Flood Mitigation Project). Additional Funding was provided for the project design in the Fiscal Year 2025 Capital Improvement Program Budget.

The recommended Fiscal Year 2026-2030 Capital Improvement Program Budget includes $1,120,000 for the North End Storm Sewer Improvements as part of the Bee Branch Creek Restoration Project (Phase 10 of the Bee Branch Watershed Flood Mitigation Project).

Fiscal Year 2026 will be the nineteenth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2026 Stormwater User Fee is proposed to increase from $10.50 per SFU to $11.03 per SFU, a 5.00% increase.

	Rate Per Single Family Unit (SFU)
Fiscal Year 2021 - Adopted Per Ordinance 21-20	$ 8.29
Fiscal Year 2022 - Adopted Per Ordinance 10-21	$ 8.85
Fiscal Year 2023 - Adopted Per Ordinance 13-22	$ 9.00
Fiscal Year 2024 - Adopted Per Ordinance 14-23	$ 10.00
Fiscal Year 2025 - Adopted Per Ordinance 14-24	$ 10.50
Fiscal Year 2026 - Recommended	$ 11.03

Water

Water revenue represents a portion of the monthly water bill that goes for maintenance, repair, replacement and improvement of the Eagle Point Water Plant and water distribution system on a pay-as-you-go basis for all projects except the major extensions. The annual payment to the depreciation fund in Fiscal Year 2025 is $60,000. The Fiscal Year 2026-2030 CIP anticipates $2,908,280 in Fiscal Year 2026, $1,555,195 in Fiscal Year 2027, $2,468,211 in Fiscal Year 2028, $2,950,541 in Fiscal Year 2029, and $2,034,800 in Fiscal Year 2030.

Water State Revolving Fund Loans will be used to finance sewer projects in FY 2026-2030 as follows: $750,000 FY 2026; $1,524,715 FY 2027; $9,158,146 FY 2028; $4,523,812 FY 2029; and $0 FY 2030. The debt service related to the total $15,956,673 State Revolving Fund Loans over the 5-years will be paid from water fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support West End Annexation Study and Implementation Phase I, Tamarack Park Drive/Wood Gate Drive Frontage Road Water Main Extension, Source Water PFAS Reduction Project Granular Filter, Water Main Replacements - Consent Decree, Third Pressure Zone Connection (from Tanzanite Dr to Olympic Heights Pump Station), Highway 20/Dodge St. Water Main Relocation - Devon Drive to Concord Street, Green Alley Water Main Improvements, Water Storage Rehabilitation Program, Water Main Replacements - Streets, and West End Annexation Phase II.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Water Fund's share of the City's administrative overhead is 18.75%. In FY 2026, the Water Fund will support 17.99% of administrative overhead.

The water fees in FY 2026 are recommended to increase 9.0%.

Sewer

Sewer revenue represents a portion of the monthly sewer bill that goes for the maintenance, repair, replacement and improvement of the Water & Resource Recovery Center Plant; lift stations, and sewer lines on a pay-as-you-go basis. The annual payment to the depreciation fund in Fiscal Year 2025 was $1,600,000. The Fiscal Year 2026-2030 CIP anticipates $1,946,377 in Fiscal Year 2026, $2,900,000 in Fiscal Year 2027, $2,100,000 in Fiscal Year 2028, $2,238,000 in Fiscal Year 2029 and $2,822,900 in Fiscal Year 2030.

Sanitary Sewer State Revolving Fund Loans will be used to finance sewer projects in FY 2026-2030 as follows: $20,079,873 FY 2026; $17,796,826 FY 2027; $19,938,126 FY 2028; $12,413,852 FY 2029; and $8,170,350 FY 2030. The debt service related to the total $78,399,027 State Revolving Fund Loans over the 5-years will be paid from sewer fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support such projects as Fore main Stabilization, Catfish Creek Sewershed Interceptor Improvements (South Fork and Middle Fork), Cedar and Terminal Street Lift Station and Force Main Improvements, South West Arterial Middle Interchange Sewer Extension, Old Mill Road Lift Station & Force Main Phases (1 and 2), Outfall Manhole Reconstruction, Track Line Sewer Reconstruction, W&RRC Plant Nutrient Reduction Improvements, W&RRC Industrial Control Upgrade, W&RRC Headworks Bar Screen Replacement, RAS and Scum Pump Replacement.

The sewer fees in FY 2026 are recommended to increase 9.0%.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Sanitary Sewer Fund's share of the City's administrative overhead is 18.75%. In FY 2026, the Sanitary Sewer Fund will support 18.46% of the administrative overhead.

Parking

Parking revenue represents three primary sources: (a) the balance of prior year depreciation funds set aside for the maintenance and repair of parking ramps; (b) future payments to the depreciation fund for repair and maintenance of the parking system (there are no budgeted payments to the depreciation fund in future years due to using existing cash balance); and (c) interest income.

A $5.2 million Greater Downtown TIF borrowing is anticipated in FY 2026-2030 for parking ramp major maintenance. New debt service will be paid from the Greater Downtown TIF fund.

The Greater Downtown TIF will support parking related debt in the downtown as follows: $2,012,375 in FY 2026; $2,014,000 in FY 2027; $2,010,750 in FY 2028; $2,012,625 in FY 2029; and $2,013,875 in FY 2030.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Parking Fund's share of the City's administrative overhead is 6.93%. In FY 2026, the Parking Fund will support 2.84% of the administrative overhead.

Solid Waste Collection Activities

Solid waste collection activities revenue represents a portion of the monthly refuse bill that goes for the purchase of solid waste collection vehicles. The annual payment to the depreciation fund in Fiscal Year 2025 was $325,000. The Fiscal Year 2026-2030 CIP anticipates $— in FY 2026, $108,450 in FY 2027; $1,880 in FY 2028; $— in FY 2029; and $— in FY 2030.

The Solid Waste Collection will support solid waste related debt for solid waste collection vehicles as follows: $220,000 in FY 2026; $375,000 in FY 2027; $595,000 in FY 2028; $375,000 in FY 2029 ; $845,000 in FY 2030.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Solid Waste Fund's share of the City's administrative overhead is 18.75%. In FY 2026, the Solid Waste Fund will support 18.64% of the administrative overhead.

The solid waste collection fees in FY 2026 are recommended to increase 5%.

GENERAL FUND

The current revenue amount of $409,000 (0.12% of CIP Total) during the five-year period represents $110,000 in golf funds for improvements to the Bunker Hill Golf Course, $29,000 in Historic Preservation Loan repayments, $75,000 in Rental Dwelling Rehab Repayments, $120,000 in Washington Neighborhood Loan Repayments, $50,000 in insurance and other reimbursements, and $25,000 in repayments to the Homeownership Loan Program.

LOCAL OPTION SALES TAX (LOST)

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 20 percent of the proceeds would be used for: (a) the upkeep of City-owned property such as sidewalks, steps, storm sewers, walks, curbs, traffic signals and signs, bridges, and buildings and facilities; (b) transit equipment such as buses; (c) riverfront and wetland developments; and (d) economic development projects. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax (20%)” totals $2,076,092 and represents 0.59% of the total CIP.

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 30 percent of the proceeds would be used to: (a) reduce street special assessments by at least 75 percent; and (b) maintain and repair streets. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax/Street Projects (30 percent)” and totals $21,760,781, or 6.19% of the total CIP.

GAMING

DRA payments represent 0% in FY 2026 of the projected gaming taxes, rent, and admissions from the race track, slots and riverboat operations ($0 or 0.00% of the total CIP) over the five-year period. When practical in future years, additional revenues will be moved to capital from operating. To the extent that there is any revenue shortfall in future years, capital projects will be eliminated or deferred. DRA distribution revenue projections ($2,498,676 or 0.71% of the total CIP) are discounted consistent with the adopted budget guidelines by 5% in FY 2028, 10% in FY 2029 and 15% in FY 2030. In Fiscal Year 2026, all DRA Distribution is diverted to the operating budget instead of being used in the capital budget. This was also done in Fiscal Year 2025 and 2024, which is a change from past practice.

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055.

In calendar year 2024, the DRA saw a decline of -4.85% in gross gaming revenues, while Diamond Jo experienced a slight increase of +1.61% compared to 2023. The Dubuque market in 2024 was approximately $122.6 million annually, showing a decrease of -0.8% from the $123.6 million market in 2023. This decline was expected due to construction disruptions throughout the year. The DRA's gross gaming revenue was significantly impacted by redevelopment work on the property, which continued throughout the year. Additionally, the main highway leading to our facility was closed for extended repairs. An exit ramp that was initially scheduled for a brief closure ended up being closed for several months, further affecting traffic and access.

Despite these challenges, the DRA saw growth in other areas in 2023, including food and beverage sales, as well as new revenue from the opening of the Island Social (Family Entertainment Center) and the new banquet event space. However, total gross revenue for the DRA in 2024 was down -4.2% compared to 2023.

FEDERAL FUNDING

Community Development Block Grant (CDBG)
The Fiscal year 2026-2030 CIP anticipates that Community Development Block Grant (CDBG) funds will be $450,000 in FY 2026; $450,000 in 2027; $350,000 in FY 2028; $250,000 in FY 2029; and $250,000 in FY 2030 (0.50% of the total CIP). CDBG is budgeted at the same funding level as FY 2025.

Federal Aviation Administration (FAA)
The FAA funding of $21,888,495 (6.23% of the total CIP) provides 90 percent match on most airfield related improvements. The Fiscal Year 2026-2030 budget includes Reconstruct Taxiway A, Terminal Building Modifications, Taxiway D Extension, Westside D Extension, Reconstruct General Aviation Apron, and Update Airport Pavement Management System.

Federal Lead Paint/Healthy Homes Grant (1.62% of Total CIP)

The Fiscal year 2026-2030 CIP anticipates that Lead Paint/Healthy Homes Grant funds will be $1,300,000 in FY 2026; $2,700,000 in 2027; $1,700,000 in FY 2028; — in FY 2029; and — in FY 2030 (1.62% of the total CIP).

Healthy Homes Production Grant (0.51% of Total CIP)

The Fiscal year 2026-2030 CIP anticipates that Healthy Homes Production Grant funds will be $550,000 in FY 2026; $1,000,000 in 2027; $250,000 in FY 2028; — in FY 2029; and — in FY 2030 (0.51% of the total CIP).

Federal Assistance
Federal Assistance funding of $38,327,815 (10.90% of the total CIP) includes EDA, EPA, Infrastructure grants, and other federal grants. The Fiscal Year 2026-2030 budget includes Bee Branch Creek Gate and Pump Replacement, Public Electric Vehicle Chargers, and 14th Street Overpass, .

Federal STP Funds
Federal STP Funds funding of $13,653,598 (3.88% of the total CIP) includes DMATS funds for 14th Street Overpass, and US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements.

STATE FUNDING

Road Use Tax
Road Use Tax Funds (RUTF) of $0 (0.00% of the total CIP) over five years represents the balance of annual payments not required for support of the operating budget and funds that had been reserved to finance high priority transportation projects. The Iowa Department of Transportation (IDOT) provides annual projections on the amount of RUTF the City of Dubuque will receive over the next five years based on a per capita amount. The State Road Use Tax Fund consist of revenues from fuel tax, vehicle registration fees, use tax, driver's license fees and other miscellaneous sources and is distributed to cities on a per capita basis. It should be noted that in FY 2010, the Iowa Department of Revenue increased Road Use Tax Funds (RUT) as a result of higher vehicle registration fees passed into law in 2008. The gas tax was increased ten cents beginning in February 2015. The city is estimated to receive $44,519,265 for FY 2026-2030.

Sales Tax Increment Revenue
The City secured a $98.5 million grant through the State of Iowa Flood Mitigation program funded by 70% of the sales tax increment revenue received from the State of Iowa's 5% portion of sales tax received from sales in the City of Dubuque. This revenue will fund the debt service payable on Sales Tax increment Revenue bonds and Iowa Finance Authority State Revolving Fund Loans issued for the Flood Mitigation project known as the Bee Branch Watershed Project. In the five year capital program, $3,956,000 of sales tax increment revenue will fund pay-as-you-go projects related to the Bee Branch Watershed project.

Other State Grants (0.61% of Total CIP)
State funding includes Iowa Department of Transportation Funding for street projects and trails and Historic Preservation Surveys and Regulations of $2,155,000 are anticipated over the five-year program.

State transit funding includes $37,492 over the five-year program for bus stop improvements.

Iowa Finance Authority funding of $919,896 is anticipated over the five-year program for the Housing Department's Housing Trust Fund to provide permanently affordable housing or assistance to nonprofit organizations providing the same.

TAX INCREMENT FINANCING (TIF)

Dubuque Industrial Center West TIF District
In FY 2006 and 2007, Tax Increment Financing (TIF) funds were committed towards abatement of the 20 year G.O. Bond issue for a Dubuque Industrial Center West (DICW) expansion and Chavenelle Road extension project, thereby delaying payback to the general fund for prior year development costs. In FY 2007, the TIF assessed values increased, allowing for additional increment for projects and cost recovery to continue. In FY 2017, the TIF assessed values increased again from a commercial 12% state equalization order.

The FY 2026-2030 CIP includes $1,857,500 in land sale proceeds to provide funding for the new campaign by the Greater Dubuque Development Corporation to improve the economy in Dubuque, $60,000 for a second dog park planning, and $30,000 for native plantings.

Annexation Initiatives
As annexation and development continues, the City has taken the following initiatives to provide services to annexed areas:

Additional Police Officers (Operating Budget)
With the Police Department's crime strategy, Territory Accountability Design, in full implementation, the department projected the need to increase Dubuque's current six patrol territories to seven as new areas of the city are developed. To add a seventh territory, five additional police officers were needed.

Partly in response to this need, the Police Department developed a Sworn Officer Plan which proposed the addition of 15 sworn police officers over a five-year period, with the first five (four Police Officers and one Police Corporal acting as a Section 8 Investigator) approved in December 2007, four more were approved in FY 2009, three more were approved in FY 2010, two more were approved in FY 2011 and one more was approved in FY 2012. The plan's staff increases created sufficient staffing to establish an additional patrol territory. In FY 2019, an additional sworn police officer was added, an existing position was promoted to Captain and one Corporal position was eliminated in order to create a Specialty Unit Commander. The Fiscal Year 2020 budget approved the expansion of the Dubuque Police Department School Resource Officer Program. To spread the expenses over time, three SRO's were to have been added over three consecutive years: Fiscal Year 2020, Fiscal Year 2021, and Fiscal Year 2022 budget. However, the expansion was frozen in FY21 due to the pandemic causing the final position and was added in FY23 instead of FY22 as originally planned. The Dubuque Community School District (DCSD) will still gradually pay 50% of the salary of the existing SRO Lieutenant, and the DARE Officer. This DCSD payment will be implemented in increments of 45% of 50% reimbursement in year 1, or Fiscal Year 20, 75% of 50% reimbursement in year 2, or Fiscal Year 21, and 100% of 50% reimbursement in year 3, or Fiscal Year 22. In Fiscal Year 2024, two Crisis Intervention Team Officers were approved. In late 2024, the Precision Policing Center (PPC) was established. It is expected to serve as a critical "force multiplier" for the department, supporting rapid police response, informed decision-making, and proactive crime prevention. This is also supporting officer safety. The PPC is staffed by five non-sworn (civilian) employees in three roles: three Precision Policing Center Technicians, one Crime Analyst, and one Criminal Computer Forensics.

Fire Station and Additional Firefighters/Paramedics

An additional west end fire station is currently projected to be designed in FY 2030 and built in FY 2031. In fact, this might not be an additional station but might be a relocation of the Grandview fire station. This station would be approximately 10,000 square feet and house two response apparatus, plus storage for other reserve units. The City of Dubuque currently has an annexation study and not an annexation plan. However, addition of this fire station and associated ambulance and firefighting response capability and capacity positions the City well to develop an annexation plan and begin the process of annexation in the future. The City Development Board, that approves annexation expects services to be provided within 3 years of annexation. For a new station, operating costs include insurance, utilities, equipment, maintenance, and furniture. In FY2020, one (1) new employee was added, one (1) additional new employee was added in FY 2021 as well. The position that was to be added in FY2022 was delayed. In FY2023, 4 new employees were added. In FY2024, one new firefighter was added. In FY 2025 an additional EMS Captain and an additional EMS Bureau Chief were approved, and the additional employees may be added in future years. In addition, 3 firefighter/paramedic positions were added in FY2023 to provide one additional staff member on each of the three duty shifts. The additional ambulance for the additional fire station was purchased in FY2023. The current minimum staffing per shift is 22, with 28 personnel assigned to cover leave. The additional personnel will reduce the need for overtime as each shift will have more positions available to cover vacations and other leave.

Additional Snow Plow Drivers and Snow Plow Route (Operating Budget)

Dubuque's expansion also increased the number of streets and roads that must be maintained by the City's Public Works Department. In order to maintain the current level of street maintenance, street cleaning, and snow and ice control to all areas of the city, the Public Works Department was approved for the addition of a snow plow driver in FY 2009 and another is expected to be requested in a future year. Two drivers are needed to staff a route 24 hours a day in a snow event. The Public Works Department plans to create another snowplow route with these two employees as annexation and development dictates. In the warm months, this position will be assigned to the Parks and Recreation Department to maintain City parks and landscaping in the Washington Neighborhood, Port of Dubuque, Iowa Street and the Locust Street connector. In Fiscal Year 2009, the Public Works Department also began using Refuse, Recycling and Yard Waste Collection employees at the end of their collection routes and on overtime to assist in snow removal duties. The City has also developed a plan to use personnel and equipment from other City departments to go from 22 pieces of snow removal equipment to 32 pieces of snow removal equipment in a snow storm that exceeds 5 inches. With the recommendation to eliminate full-time positions in the Engineering Department and create one part-time position, there will be less opportunity to supplement the snow plowing effort.

Water and Sanitary Sewer Service

The City is in the process of extending sanitary sewers and water service into new development areas or recently annexed areas as part of pre-annexation agreements and replacing undersized sanitary sewers along with new lift stations. Requests have been received for sanitary sewer and water service on North Cascade Road near Highway 20 and for water service further North on John F. Kennedy Road.

In 2003, a new water main was activated from Highway 20 north on the east side of the Northwest Arterial to John F. Kennedy Road then west to a new 1.25 million gallon water tower located at the Dubuque Soccer Complex. By constructing this tower and with this water main extension in the fourth pressure zone of the City's water distribution system, it allowed growth to take place for residential, commercial and industry to the west of the community.

To date, both sanitary sewer and water service have been extended through the Dubuque Industrial Center West, along Seippel Road to the north edge of the Callahan subdivision. Additional funds are available to extend water and sewer service to the 643 acres annexed and to other areas under consideration for annexation. The City has spent in excess of $2 million to replace much of the North Fork Catfish Creek Sanitary Sewer Line. The City extended the Granger Creek Interceptor sewer and the public water main from the Technology Park South along highway 151/61 to the north side of the Dubuque Regional Airport. The Granger Creek sanitary sewer and water main extension provided immediate sanitary sewer and water services to the Dubuque Regional Airport and portions of the annexation areas that are adjacent to the highway 151/61 corridor.

Greater Downtown TIF District
This district was formally the Downtown and Ice Harbor TIF districts but now have been combined to the Greater Downtown TIF district. Many projects, which are City Council priorities, are able to move forward due to the availability of Greater Downtown TIF revenue due to continued growth to further sustain a rejuvenated downtown and port of Dubuque. The following are projects included in the FY 2026-2030 CIP:

Reimagine Comiskey (page 16) – This project ($1,697,000) provides for funding related to the park development for Phase 2 of Re-Imagine Comiskey. Phase 2 includes additional basketball courts, a large turf field, parking lot, additional sidewalks, lighting and pavilions.

Washington Community Gateway (page 21) – This project ($99,000) provides for developing the vacant lot at 1401 Elm Street as a Washington Community Gateway. The city purchased this property in 2014. The structure has been removed and the lot is currently grass. This project would provide for such amenities as three flag poles, park lighting, security cameras, a welcome sign to the Washington neighborhood and a drinking fountain.

Five Flags Marquee Replacement (page 24) – This project ($131,000) provides for replacement of the video marquee located at 4th and Locust. It is critical to relaying information to people driving or walking by the building. The current marquee was installed in 2018. The life expectancy is 7-9 years. A new marquee would have an upgraded screen with higher resolution resulting in better clarity, more user friendly, and more efficient.

Five Flags Standby Emergency Generator Replacement (page 25) – This project ($855,000) provides for replacement of the emergency standby generator located at 5th Street which provides power to critical systems inside of the building during a sudden loss of power. The current generator was installed in 2000 and is nearing the end of life expectancy of 30 years. A new generator would be more efficient and environmentally friendly.

Five Flags Recirculating Pump Replacement (page 26) – This project ($37,000) provides for the replacement of two recirculating pumps that are responsible for keeping the warm water for sinks readily available by circulating the hot water.

Five Flags Building Improvements (page 27) – This project ($23,454,000) provides funding for improvements to the building (arena, theater, lobby areas, exterior) and its equipment.

Five Flags Boiler Replacement (page 28) – This project ($410,000) provides funding for replacement of three 2 million BTU boilers which provide heating for the arena. The current boiler system was installed in 2006 and has a replacement schedule of 20 years. Future boilers are more energy efficient.

Port of Dubuque Welcome Sign (page 34) - This project ($33,000) provides for the design, development, and installation of an 8 foot by 200 foot "Welcome to Dubuque" sign located on the flood wall near the Ice Harbor flood gates. There is currently no signage along the river to let patrons know that they have either arrived or are passing by Dubuque. Such a sign on the wall would not only be a welcoming visual for those visiting on cruise ships or other vessels but can create awareness on the river that this is an area they may approach in order to visit the City. This sign could also indirectly filter boat traffic into the Port of Dubuque Marina to dock and/or fuel. Included in this CIP would be the purchase and installation of solar lighting with a 5-year replacement cost of $3,500.

Grand River Center Replace Carpet (page 35) - This project ($364,000) provides for the replacement of carpeting at the Grand River Center.

Grand River Center Roof Restoration (page 36) - This project ($1,383,000) provides for restoration of the roof on the Grand River Center. The roof was installed in 2002 and restoration is critical to prevent expensive damage if the roof begins leaking.

Grand River Center Dishwasher and Water Softener Replacement (page 37) - This project ($181,000) provides for a dishwasher and water softener replacement as they are original to the venue and reached its industry standard life span. After running dishes through the current dishwasher, they are coming back spotted which leads to concerns when placed in front of the guests. Oak View Group (OVG) conducted an in-depth review of the venue's kitchen requirements. The examination focused on on elevating the culinary experience for the guests to delivering a refined and exceptional food experience.

Grand River Center Public Restroom Remodels (page 38) - This project ($385,000) provides for improvement of the overall quality of the guest experience. A comprehensive remodel and renovation of all public bathrooms would be completed. The current design of these facilities has become outdated and is in need of a look that matches the rest of our venue and better meets the expectations of the guests of today. This project aims to revitalize the appearance of the restrooms and upgrade the existing fixtures, many of which have remained untouched since the facility's initial opening in 2003.

East - West Corridor Capacity Improvements (page 198) - This project ($1,085,000) funds capacity improvements along University Avenue and Pennsylvania Avenue to Delhi.

7th Street Extension to Pine Street (page 201) - This project ($2,000,000) funds an environmental assessment of potential site development and the potential acquisition of the real estate. FY27 and FY28 programmed funding would allow for the design development and potential construction of a roadway through the Alliant site which would connect Pine Street at 9th / Kerper Boulevard to 7th Street.

14th Street Overpass (page 204) - This project ($39,120,000) funds planning, design, and construction of a multimodal transportation corridor project for proposed improvements to the Elm Street corridor, the 16th Street corridor, the Kerper Boulevard corridor, Chaplain Schmitt Island corridor, and the proposed 14th Street railroad (vehicular and pedestrian) overpass bridge project. The City was awarded a $2.28 million US DOT RAISE Infrastructure Planning grant and a $25 million RAISE Capital grant to assist in funding for the project entitled "Building Bridges to Employment and Equity (B2E2)."

Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street (page 205) - This project ($8,170,000) provides for funding to implement recommendations outlined in the adopted Central Avenue Streetscape Master Plan along Central Avenue between 11th and 22nd Streets, as well as potential recommendations from the traffic study currently underway for the Central and White Street corridors, with 4th Street to 11th Street coming beyond 2030. The FY26 includes $400,000 for engineering design services and $1 million to create new public parking opportunities to replace on street spaces lost on Central and White Streets. FY27 is to restripe the entire Central Avenue and White Street corridor, 4th-22nd, and continue the FY26 work. FY28 is improvements from 14th - 17th Street. FY29 is improvements from 17th - 20th Street, and continue improvements to 14th -17th Streets. FY30 is installation of the Cycle Truck Lane on the west side of White Street from 5th to 19th Street, and to continue improvements from 17th - 20th Streets. FY2031 and beyond will require $14 million in additional investment to do 20th - 22nd, and 4th -14th Street on Central Avenue and White Street.

South Port Redevelopment Concept Plan (page 224) - This project ($40,000) provides for the creation of a clear and consolidated redevelopment vision for the South Port where all existing property owners entering into a partnering agreement thus providing prospective developers a high level of assurance that all key players are in agreement and on-board with proceeding with a proposed redevelopment concept.

Iowa Amphitheater on Schmitt Island (page 227) - This project ($9,641,563) provides for a match to the Destination Iowa grant that would construct the Iowa Amphitheater on Chaplain Schmitt Island in the location of the former dog kennels for the greyhounds. This project relates to the City Council top priority goal of Chaplain Schmitt Island Master Plan Implementation.

Greater Downtown Street Lights (page 232) - This project ($180,000) provides funding for replacement of the existing 30-foot white streetlights located in downtown Dubuque. Currently, there are approximately 60 white streetlights remaining. The project would replace all remaining white poles and install lighting controllers with meters. In certain cases, these would be replaced with historical streetlights. Many of the streetlights in the downtown area were installed in early 1950's. This program would promote the use of high efficiently, long life LED street lighting throughout the City of Dubuque which saves energy and operating expenses.

Downtown Security Camera Program (page 239) - This project ($350,000) provides equipment, installation, and software licenses for the placement of fixed cameras ($2,500 each) installed near roadways, alleys, and signalized intersections in Downtown Dubuque.

Iowa Street Streetlight Replacement Project (page 254) - This project ($138,000) replaces the rusting poles that are failing along Iowa St from 4th St to 9th St. The current white poles are rusting from variable of factors, including, quality, age, and winter solutions. This would include the replacement of 16 poles with foundations and new conduit for power, along with light fixtures and pull boxes. These replacements will help by being proactive on failing infrastructure in the downtown area.

Federal Building Renovation (page 256) - This project ($7,893,225) provides funding in FY26 for major HVAC upgrades to replace existing equipment that is beyond its expected service life and subject to frequent or catastrophic breakdown. FY29 provides funding for the second phase of HVAC upgrades.

ADA Compliance and Facilities Management Consulting (page 257) - This project ($50,000) provides for consulting services related to ADA Compliance Phase II and further implementation of the City's ADA compliance application, called InVision Facilities Management. In Phase I, we were able to have the floor plans of 2 city buildings added to InVision Facilities Management, as well as buildings and pavilions located in parks. In the second phase, we will add additional building footprints and work with a consultant to fully implement the application and possibly tie it into GIS software, ArcGIS Indoors. The funding for this phase is spread out over three years.

Downtown Bike Lockers (page 258) - This project ($30,000) funds the installation of 4-5 weatherproof bike lockers per year at the downtown building facilities assigned to the Facilities Management Team.

Greater Downtown Housing Creation Grant Program (page 259) - This program ($3,750,000) provides grants for rehabilitation and adaptive reuse of buildings in the Greater Downtown Urban Renewal District. Tax increment proceeds are used to capitalize the pool of funds for these grant. The program provides grants up to $10,000 for each new housing unit created in the District. The program creates affordable, quality rental housing units for our workforce.

Small Business Grant Administration (page 260) - This project ($60,000) provides the funding to Fountain of Youth for its administration of the grant, which reduces barriers for low- to moderate-income individuals who are in the early stages of operating a small business.

Downtown Rehab Grant Program - Includes Central Avenue, Historic Millwork District and Washington Neighborhood (page 262) – This program ($1,000,000) grants for rehabilitation and adaptive reuse of buildings in the Greater Downtown Urban Renewal District. Tax increment proceeds are used to capitalize the pool of funds for these grants. This grant program provides a 1:1 match for eligible expenses for improvements to façades, as well as accompanying costs for financial consulting and planning & design work for the project. This grant program receives the most inquiries and interest of all Economic Development Department's programs. The program promotes the redevelopment of the downtown, maintains its historic appeal, and complements grant/loan programs provided by our partners at Dubuque Main Street.

Central Avenue Housing Forgivable Loan (page 263) - This project ($750,000) provides for use along the Central Avenue Corridor between 11th Street and 22nd Street. For this program, a unit could be considered eligible even if recently occupied if the project involves a substantial rehabilitation of the unit and buildings. The program provides a loan, forgivable at the 10-year mark, if the developer has maintained the terms of the agreement. Projects can not discriminate based on the tenant's source of income.

Central Avenue Alley Lighting Program (page 264) - This project ($40,000) provides for a matching 1:1 grant to reimburse property owners for acquisition and installation of lighting fixtures (minimum of 250 watts) in the alleys between Central Avenue and White Street from 1400 Block to 2400 Block. Individual grant awards will be limited to $500 per property owner. Lighting will be required to be installed in the alleyways at the rear of the property and verified by City staff. Studies have shown a strong correlation between increased alley lighting in urban areas and a reduction in crime rates. From a public perception standpoint, increased lighting will improve the look and feel of the Central Corridor and allow residents and visitors to the area to feel safer.

Smart Parking System (page 267) - This project ($780,000) provides funds for the installation of head end equipment that will form the backbone of a phased installation of smart parking technology eventually to be deployed at all parking garages and public parking lots in Dubuque over the next several years. A smart parking system will provide parking customers with on-demand space availability and thus maximize traveler convenience, reduce travel time and reduce congestion in the downtown area.

Municipal Parking Lot Maintenance (page 268) - This project ($172,500) provides for maintaining the surface of 14 off-street municipal parking lots. This project also includes signage, landscaping, and screening improvements to surface lots. Lots include: Lot 2 (9th and Bluff), Lot 3 (5th and Bluff), Lot 5 (City Hall Lot), Lot 6 (Library Lot), Lot 7 (3rd and Main), Lot 10 (5th and Main), Lot 12 (4th and Central), Crescent Community Health Center Parking Lot, Lot 4 (12th and Bluff), Port of Dubuque Surface Lot, Federal Building Parking Lot, Elm Street Parking Lot, Ice Harbor Drive Parking Lot, and Lot 9 (3rd and Locust). The funding for maintenance of municipal parking lots provides for pavement crack sealing, repairs, line striping, and seal coating surfaces of municipal parking lots.

Parking Ramp Major Maintenance Repairs (page 270) - This project ($7,198,400) funds major renovation work needed at the Iowa, Locust, 5th Street, Five Flags, 10th and Central, and Intermodal ramps. Funding will address structural repair items and needed mechanical, electrical & plumbing repairs.

Washington Neighborhood Home Purchase Program (page 273) - This project ($1,269,896) supports and encourages homeownership in the Washington Neighborhood. The program operates under the oversight of the Housing Trust Fund Committee and is capitalized by annual grants received from the Iowa Finance Authority (IFA). IFA requires a match for the program and the City provides IFA Trust Match of $50,000 from the Greater Downtown TIF (GDTIF). The primary purpose is to complement housing assistance provided through the CDBG program by providing loans to low-to-mod income homeowners and buyers in the Washington Neighborhood and for households earning less than 30% MI are eligible to purchase any property within the City limits.

Downtown ADA Assistance Program (page 277) - This project ($150,000) provides assistance to residents and businesses to ensure facilities in the Downtown Urban Renewal Area are fully accessible and inclusive to all persons regardless of abilities. This includes parking lots, retail and wholesale stores, restaurants, cafés, taverns, gas stations, public buildings, lodging, schools, parks, and entertainment venues. The program is designed to assist businesses with the cost of becoming ADA compliant. Qualified applicants can receive up to 50% of the cost of the project from the City of Dubuque, at a maximum amount of $5,000 per property.

North Cascade Housing TIF District

In FY 2014 the City created the first housing TIF district in the Timber Hyrst subdivision off of North Cascade Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in 2026 and all certified debt has been collected.

English Ridge Housing TIF District

In FY 2015 the City created a housing TIF district in the English Ridge subdivision off of Stone Valley Drive. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2026.

Assistance for Homeownership (page 271) - This project ($68,642) provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund.

South Pointe Housing TIF District

In FY 2017 the City created a housing TIF district in the South Pointe subdivision off of Highway 151 South. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area.

Assistance for Homeownership (page 271) - This project ($517,214) provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund.

Rustic Point Housing TIF District

In FY 2017 the City created a housing TIF district in the Rustic Point subdivision off of Derby Grange Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area.

Assistance for Homeownership (page 271) - This project ($245,295) provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund.

MISCELLANEOUS SOURCES

Private Participation (0.83% of Total CIP)
Private contributions represents the non-City share of the cost of several projects including private participation, fund raising, loans, grants and future resource allocation of City funds. Private participation funds included in the five year CIP include: Boyd Gaming contribution for the Port of Dubuque Ramp Maintenance ($457,996); Street Lighting and Traffic Signal Knockdown insurance reimbursements ($50,000); Canadian Pacific Kansas City Southern (CPKC) Railroad contribution for 14th Street Overpass project ($1,000,000); Milling sales from the Asphalt Milling Program ($527,616); Private Marina Companies contribution for Harbor Area Maintenance Dredging ($117,500); Dubuque Racing Association contribution for Iowa Amphitheater on Schmitt Island ($831,602); and IDOT reimbursement for the Pavement Marking program ($125,000).

Special Assessments (0.07% of Total CIP)
Special Assessments represent that portion of street and sanitary sewer improvement projects anticipated to be assessed to benefiting property owners. The $250,000 amount breaks down: (a) $215,000 for sidewalk lien special assessments, and (b) $35,000 for green alleys (non Bee Branch) special assessments.

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
FIRE DEPARTMENT									
Public Safety									
	Bunk Room Remodel	G.O. Debt (Sales Tax Fund 20%)	$ 75,000	$ 600,000	$ 500,000	$ —	$ —	$ 1,175,000	1
	Outdoor Warning Siren Repair/Replace	G.O. Debt (Sales Tax Fund 20%)	$ 53,060	$ 54,000	$ —	$ —	$ —	$ 107,060	3
	Fire Station Expansion	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 500,900	$ 500,900	4
	2027 Fire Engine Replacement (1907)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ 900,000	$ —	$ —	$ —	$ 900,000	6
	2027 Ambulance Replacement (1914)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ 450,000	$ —	$ —	$ —	$ 450,000	7
	2028 Fire Engine Replacement (1905)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ 950,000	$ —	$ —	$ 950,000	8
	Portable Radio Replacements	G.O. Debt (Sales Tax Fund 20%)	$ 348,000	$ 490,000	$ —	$ —	$ —	$ 838,000	9
	Elevator at Fire Headquarters	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 50,000	$ 50,000	10
	2030 Fire Engine Replacement (1910)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$1,288,408	$ 1,288,408	12
	2030 Ambulance Replacement (1915)	G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$ —	$ 575,000	$ 575,000	13
	Fire Station 6 Roof Replacement	G.O. Debt (Sales Tax Fund 20%)	$ 25,000	$ 300,000	$ —	$ —	$ —	$ 325,000	14
PARKS AND RECREATION									
PARK DIVISION									
Culture and Recreation									
	All Parks								
	Parks and Recreation Comprehensive Master Plan	Sales Tax Fund (20%)	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	15
	Comiskey Park								
	Reimagine Comiskey	G.O. Debt (GDTIF)	$ 1,697,000	$ —	$ —	$ —	$ —	$ 1,697,000	16
	Eagle Point Park								
	Replace Water Lines	Water Construction Fund	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000	17
	Rustic Point Park								
	Rustic Point Park Development	G.O. Debt (Sales Tax Fund 20%)	$ 305,000	$ —	$ —	$ —	$ —	$ 305,000	18

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
PARKS AND RECREATION									
PARK DIVISION									
Culture and Recreation									
	South Pointe Park								
	South Pointe Park Development	G.O. Debt (Sales Tax Fund 20%)	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	19
	General Park Maintenance								
	Industrial Center Native Plantings	DICW TIF	$ 30,000	$ —	$ —	$ —	$ —	$ 30,000	20
	Washington Community Gateway	Greater Downtown TIF	$ 99,000	$ —	$ —	$ —	$ —	$ 99,000	21
	Second Dog Park Planning	DICW TIF	$ —	$ —	$ —	$ 60,000	$ —	$ 60,000	22
	Ash Tree Removal and Tree Replacement	Sales Tax Fund (20%)	$ 87,611	$ 225,000	$ 152,000	$ —	$ —	$ 464,611	23
PARKS AND RECREATION									
CIVIC CENTER									
Culture and Recreation									
	Marquee Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 131,000	$ 131,000	24
	Standby Emergency Generator Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 855,000	$ 855,000	25
	Recirculating Pump Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ —	$ 37,000	$ 37,000	26
	Five Flags Building Improvements	Greater Downtown TIF, G.O. Debt (GDTIF)	$ 50,000	$ 2,750,000	$3,094,678	$8,587,322	$8,972,000	$ 23,454,000	27
	Boiler Replacement	Greater Downtown TIF	$ —	$ —	$ —	$ 410,000	$ —	$ 410,000	28
PARKS AND RECREATION									
RECREATION DIVISION									
Culture and Recreation									
	Bunker Hill Golf Course								
	Construct Cart Paths	Golf Fees	$ —	$ 30,000	$ —	$ —	$ —	$ 30,000	29
	Tee Improvements	Golf Fees	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	30
	Material Storage Renovation	Golf Fees	$ —	$ —	$ 15,000	$ —	$ —	$ 15,000	31
	Bunker Hill #7 Fairway Fencing	Golf Fees	$ 15,000	$ —	$ —	$ —	$ —	$ 15,000	32
	Bunker Tree Removal & Replacement	Golf Fees	$ 10,000	$ 10,000	$ 10,000	$ —	$ —	$ 30,000	33
	Port of Dubuque Marina								
	Port of Dubuque Flood Wall Dubuque Welcome Sign	Greater Downtown TIF	$ 33,000	$ —	$ —	$ —	$ —	$ 33,000	34

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
PARKS AND RECREATION									
CONFERENCE CENTER									
General Government									
	Replace Carpet	Greater Downtown TIF	$ —	$ —	$ —	$ 65,000	$ 299,000	$ 364,000	35
	Roof Restoration	Greater Downtown TIF	$ —	$ —	$ 33,000	$ 1,350,000	$ —	$ 1,383,000	36
	Dishwasher and Water Softener Replacement	Greater Downtown TIF	$ —	$ 181,000	$ —	$ —	$ —	$ 181,000	37
	Public Restroom Remodels	Greater Downtown TIF	$ 385,000	$ —	$ —	$ —	$ —	$ 385,000	38
WATER DEPARTMENT									
Business Type									
	8th Street 20" Transmission Water Main Connection (Jackson to Central)	Water Construction Fund	$ —	$ —	$ —	$ 166,000	$ —	$ 166,000	39
	Admiral Sheehy Drive Water Main Loop	Water Construction Fund	$ —	$ —	$ —	$ —	$ 686,400	$ 686,400	40
	Cla-Val Link2Valves Maintenance Program for Water Distributions Specialty Valves	Water Construction Fund	$ 37,800	$ —	$ 27,300	$ —	$ 27,300	$ 92,400	41
	Enterprise Asset Management System Software-Water	Water Construction Fund	$ —	$ 50,000	$ 50,000	$ 50,000	$ —	$ 150,000	42
	Fire Hydrant Stock	Water Construction Fund	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 123,000	$ 615,000	43
	Fire Hydrant Assembly Relocation/ Replacement for the Sidewalk Program	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	44
	Generators-Park Hill & Mt. Carmel	State Revolving Fund Loan	$ —	$ 175,000	$ —	$ —	$ —	$ 175,000	45
	Green Alley Water Main Improvements	State Revolving Fund Loan	$ 306,000	$ —	$ —	$ —	$ —	$ 306,000	46
	Greyhound Park Rd Water Main Loop	Water Construction Fund	$ 120,000	$ —	$ —	$ —	$ —	$ 120,000	47
	Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$ 199,000	$ 199,000	48
	Leak Detection Correlator Replacement	Water Construction Fund	$ —	$ 35,000	$ —	$ —	$ 35,000	$ 70,000	49
	Maintenance of Public Water Mains During Stone Retaining Wall Repair	Water Construction Fund	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 100,000	50
	Municipal Services Center Roof Mounted HVAC Replacement Unit	Water Construction Fund	$ —	$ 94,500	$ —	$ —	$ —	$ 94,500	51
	Municipal Service Center Roof Replacement	Water Construction Fund	$ 187,380	$ —	$ —	$ —	$ —	$ 187,380	52
	Public Lead Line Water Main Replacement	State Revolving Fund Loan	$ —	$ —	$ —	$ 45,000	$ —	$ 45,000	53
	SCADA & Comms Improvements	State Revolving Fund Loan	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	54

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
	Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation	State Revolving Fund Loan	$ —	$ —	$6,400,000	$3,200,000	$ —	$ 9,600,000	55
	Source Water PFAS Reduction Project	Water Construction Fund	$ —	$ —	$ 371,199	$ 750,000	$ —	$ 1,121,199	56
	South Algona 12" Water Main Replacement	State Revolving Fund Loan	$ —	$ —	$ —	$ 729,103	$ —	$ 729,103	57
	Third Pressure Zone Connection (Tanzanite Drive to Olympic Heights)	State Revolving Fund Loan	$ —	$ —	$2,000,000	$ —	$ —	$ 2,000,000	58
	Vehicle 4901 Replacement	Water Construction Fund	$ 130,000	$ —	$ —	$ —	$ —	$ 130,000	59
	Vehicle 4904 Replacement	Water Construction Fund	$ 115,000	$ —	$ —	$ —	$ —	$ 115,000	60
	Vehicle 4907 Replacement	Water Construction Fund	$ 90,000	$ —	$ —	$ —	$ —	$ 90,000	61
	Vehicle 4908 Replacement	Water Construction Fund	$ —	$ 115,000	$ —	$ —	$ —	$ 115,000	62
	Deere X738	Water Construction Fund	$ 38,000	$ —	$ —	$ —	$ —	$ 38,000	63
	Water Distribution Master Plan	Water Construction Fund	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 50,000	64
	Water Main Relocation for Sanitary Sewer Manhole Project	Water Construction Fund	$ 50,000	$ —	$ 50,000	$ —	$ 50,000	$ 150,000	65
	Water Main Replacement Consent	Water Construction Fund, State Revolving Fund Loan	$ 309,000	$ 311,000	$ —	$ 660,000	$ —	$ 1,280,000	66
	Water Main Replacements - Streets	State Revolving Fund Loan	$ 540,000	$ —	$ —	$ —	$ —	$ 540,000	67
	Water Main Upgrades during Street General Repairs	Water Construction Fund	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	68
	Water Meter Replacement Program	Water Construction Fund	$ 406,600	$ 137,550	$ 130,950	$ 130,950	$ 130,950	$ 937,000	69
	Water Storage Maintenance Program	State Revolving Fund Loan	$ —	$ 1,204,000	$ 296,000	$1,000,000	$ 500,000	$ 3,000,000	70
	Water Treatment Boiler Replacements	State Revolving Fund Loan	$ —	$ 300,000	$ —	$ —	$ —	$ 300,000	71
	Water Treatment Plant Roof Replacement	Water Construction Fund	$ 590,000	$ —	$ 110,000	$ 350,000	$ —	$ 1,050,000	72
	Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program	Water Construction Fund	$ 110,500	$ 110,500	$ 165,000	$ 150,000	$ 162,000	$ 698,000	73
	West End Annexation Phase II	State Revolving Fund Loan	$ —	$ 300,000	$1,694,598	$ —	$ —	$ 1,994,598	74
	Water Treatment Plant and Pump Station Pipe Rehabilitation	State Revolving Fund Loan	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	75
	Water Treatment Plant Third Floor Conference Room	Water Construction Fund	$ 114,000	$ —	$ —	$ —	$ —	$ 114,000	76
	Vehicle 4911 Tandem Dump Truck Replacement	Water Construction Fund	$ 81,000	$ —	$ —	$ —	$ —	$ 81,000	77

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
WATER & RESOURCE RECOVERY CENTER									
Business Type									
	Lift Station SCADA Upgrades	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000	78
	HVAC Replacement	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000	79
	Bar Screen Replacement	State Revolving Fund Loan	$ —	$ —	$ —	$ 500,000	$2,000,000	$ 2,500,000	80
	RAS and Scum Pump Replacement	Sanitary Sewer Construction Fund	$ —	$ —	$ —	$ —	$ 138,000	$ 138,000	81
	WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements	Sanitary Sewer Construction Fund, State Revolving Fund Loan	$ —	$ 35,000	$ —	$1,500,000	$5,500,000	$ 7,035,000	82
	Industrial Controls Upgrade	State Revolving Fund Loan, Sanitary Sewer Construction Fund	$ —	$ 1,000,000	$ 900,000	$ —	$ —	$ 1,900,000	84
	WRRC Uninterruptible Power Supply (UPS) Replacement	Sanitary Sewer Construction Fund	$ 85,000	$ —	$ —	$ —	$ —	$ 85,000	86
	UV System Cable & Harness Replacement	Sanitary Sewer Construction Fund	$ 50,500	$ —	$ —	$ —	$ —	$ 50,500	87
	Biogas Chiller Replacement	Sanitary Sewer Construction Fund	$ 58,000	$ —	$ —	$ —	$ —	$ 58,000	89
	WRRC Odor Monitoring System	Sanitary Sewer Construction Fund	$ 46,000	$ —	$ —	$ —	$ —	$ 46,000	90
	Water & Resource Recovery Center Vehicle Replacements	Sanitary Sewer Construction Fund	$ 75,000	$ —	$ —	$ —	$ —	$ 75,000	91
	Water & Resource Recovery Center Electronic Hydraulic Shop Press	Sanitary Sewer Construction Fund	$ 13,000	$ —	$ —	$ —	$ —	$ 13,000	92
AIRPORT									
Public Works									
	Reconstruct Taxiway A	FAA Discretionary Funds, FAA Entitlement, G.O. Debt (Sales Tax Fund 20%)	$ 8,740,000	$ 8,049,994	$1,920,000	$ —	$ —	$ 18,709,994	93
	Reconstruct General Aviation Apron	FAA BIL, G.O. Debt (Sales Tax Fund 20%)	$ 2,480,000	$ —	$ —	$ —	$ —	$ 2,480,000	94
	Equipment Storage Building	CSVI Funding	$ 27,500	$ 247,500	$ —	$ —	$ —	$ 275,000	95
	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	State Grant, G.O. Debt (Sales Tax Fund 20%)	$ —	$ 475,000	$ 475,000	$ 475,000	$ —	$ 1,425,000	96
	Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN)	FAA Discretionary, DRA Distribution	$ —	$ —	$ 100,000	$ —	$ —	$ 100,000	97

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
AIRPORT									
Public Works									
	Taxiway D Extension	FAA Discretionary, G.O. Debt (Sales Tax Fund 20%)	$ —	$ —	$ —	$2,940,000	$ —	$ 2,940,000	98
	Terminal Building Modification	FAA BIL, Airport American Rescue Plan Act	$ —	$ —	$ —	$ —	$ 400,000	$ 400,000	99
	Airfield Runway/Taxiway Marking Improvements	State Grant, Sales Tax Fund (20%)	$ 412,000	$ —	$ —	$ —	$ —	$ 412,000	100
PUBLIC WORKS									
Public Works									
	Asphalt Milling Program	Sales Tax Fund (30%), Milling Revenue	$ 146,379	$ 142,360	$ 145,431	$ 148,594	$ 156,852	$ 739,616	101
	Curb Ramp Program	Sales Tax Fund (30%)	$ 900,000	$ 450,000	$ 500,000	$ 500,000	$ 550,000	$ 2,900,000	103
	Curb Replacement Program	Sales Tax Fund (30%)	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	104
	Concrete Street Section Repair Program	Sales Tax Fund (30%)	$ 25,000	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 115,000	105
	Street Sign and Post Replacement	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 100,000	106
	Floodwall Post-Flood Repair Program	Sales Tax Fund (30%)	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 115,000	107
	Municipal Services Center Roof Replacement	Sales Tax Fund (30%)	$ —	$ 551,730	$ —	$ —	$ —	$ 551,730	108
	Vehicle Fuel Island Rehabilitation	Sales Tax Fund (30%)	$ 510,200	$ —	$ —	$ —	$ —	$ 510,200	109
	Electric Vehicle Charging Infrastructure Located at the Municipal Services Center	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 157,222	$ —	$ 157,222	110
	Paver Replacement	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ 610,000	$ 610,000	111
	Wheel Loader Purchase -3209	Sales Tax Fund (30%)	$ —	$ —	$ 275,520	$ —	$ —	$ 275,520	112
	Aerial Bucket Truck Replacement #3230	Sales Tax Fund (30%)	$ —	$ 327,540	$ —	$ —	$ —	$ 327,540	113
	58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement	Sales Tax Fund (30%)	$ —	$ 559,811	$ 573,806	$ 588,151	$ —	$ 1,721,768	114
	44,000 GVW Dump Truck Replacement	Sales Tax Fund (30%)	$ —	$ —	$ 231,124	$ 242,680	$ —	$ 473,804	115
PUBLIC WORKS									
Business Type									
	Combination Jet/Vac Sewer Maintenance Truck Replacement (2703)	Stormwater Construction Fund	$ 45,000	$ —	$ —	$ —	$ —	$ 45,000	116

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
PUBLIC WORKS									
Business Type									
	Municipal Services Center Roof Replacement	Garage Service Fund, Refuse Collection Fund	$ —	$ 301,890	$ —	$ —	$ —	$ 301,890	117
	Sanitary Sewer Root Foaming	Sanitary Sewer Construction Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000	118
	Solid Waste Collection Vehicles - 3401 & 3405	Refuse Collection Fund	$ 220,000	$ —	$ —	$ —	$ —	$ 220,000	119
	Solid Waste Collection Vehicles - 3404 & 3410	Refuse Collection Fund	$ —	$ 375,000	$ —	$ —	$ —	$ 375,000	120
	Solid Waste Collection Vehicles -3403 & 3407	Refuse Collection Fund	$ —	$ —	$ 595,000	$ —	$ —	$ 595,000	121
	Solid Waste Collection Vehicles 3412 & 3413	Refuse Collection Fund	$ —	$ —	$ —	$ 375,000	$ —	$ 375,000	122
	Solid Waste Collection Vehicles 3411 & 54003	Refuse Collection Fund	$ —	$ —	$ —	$ —	$ 845,000	$ 845,000	123
	Landfill Gas Field Well Leachate Pump	DMASWA Fund	$ 25,000	$ 25,000	$ 25,000	$ —	$ —	$ 75,000	124
	Landfill Sewer Line Extension	DMASWA Fund	$ 250,000	$ —	$ —	$ —	$ —	$ 250,000	125
	Landfill Waste Minimization Grant Project	DMASWA Fund	$ 75,000	$ 75,000	$ 100,000	$ 100,000	$ 100,000	$ 450,000	126
	Landfill EMS Grant Matching Funds	DMASWA Fund	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 125,000	127
	Landfill Compactor Rebuild 3471	DMASWA Fund	$ 800,000	$ —	$ —	$ —	$ —	$ 800,000	128
	Landfill Portable Litter Fencing	DMASWA Fund	$ 85,000	$ 85,000	$ 85,000	$ —	$ —	$ 255,000	129
	Landfill Rolloff Container - Glass	DMASWA Fund	$ 12,100	$ —	$ —	$ —	$ —	$ 12,100	130
	Landfill Tarpomatic Replacement Project	DMASWA Fund	$ —	$ —	$ —	$ —	$ 95,082	$ 95,082	131
	Landfill Organics Management Project	DMASWA Fund	$ 75,000	$ —	$ —	$ —	$ —	$ 75,000	132
	Landfill Gas System Air Compressor	DMASWA Fund	$ 25,394	$ —	$ —	$ —	$ —	$ 25,394	133
	Landfill Title V (Emission) Permit Renewal Project	DMASWA Fund	$ 20,000	$ —	$ —	$ —	$ —	$ 20,000	134
	Landfill Wheel Loader Replacement	DMASWA Fund	$ —	$ —	$ —	$ 486,793	$ —	$ 486,793	135
	Landfill Cell 9 Abutment Phase 2	DMASWA Fund	$ 1,000,000	$ —	$ —	$ —	$ —	$ 1,000,000	136
	Landfill 3C Project	DMASWA Fund	$ 4,000,000	$ —	$ —	$ —	$ —	$ 4,000,000	137
	Landfill Shop Renovation	DMASWA Fund	$ 200,000	$ —	$ —	$ —	$ —	$ 200,000	138
	Landfill Batwing Replacement Project	DMASWA Fund	$ —	$ —	$ 34,869	$ —	$ —	$ 34,869	139
	Landfill - Permit Renewal Project	DMASWA Fund	$ —	$ 55,204	$ —	$ —	$ —	$ 55,204	140
	Landfill Half Ton Truck Replacement Project	DMASWA Fund	$ —	$ 50,677	$ —	$ —	$ —	$ 50,677	141

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
PUBLIC WORKS									
Business Type									
	Landfill Minivan Replacement Project	DMASWA Fund	$ —	$ —	$ —	$ 58,583	$ —	$ 58,583	142
	Landfill UTV Replacement Project	DMASWA Fund	$ 30,600	$ —	$ —	$ —	$ —	$ 30,600	143
	Landfill Forklift Replacement	DMASWA Fund	$ —	$ —	$ —	$ —	$ 30,690	$ 30,690	144
	Landfill Website Redesign Project	DMASWA Fund	$ —	$ 20,000	$ —	$ —	$ —	$ 20,000	145
	Landfill Alternative Energy Project	DMASWA Fund	$ —	$ —	$ 50,000	$ —	$ —	$ 50,000	146
	Landfill Plan Updates Project	DMASWA Fund	$ 27,061	$ —	$ —	$ —	$ —	$ 27,061	147
	Landfill Mechanical Service Truck Replacement	DMASWA Fund	$ —	$ —	$ —	$ —	$ 95,607	$ 95,607	148
	Landfill Dozer Replacement Project	DMASWA Fund	$ —	$ —	$ —	$ —	$ 593,500	$ 593,500	149
	Landfill 3453 Dozer Rebuild	DMASWA Fund	$ —	$ 296,750	$ —	$ —	$ —	$ 296,750	150
	Landfill 3456 Dozer Rebuild Project	DMASWA Fund	$ —	$ —	$ —	$ —	$ 256,900	$ 256,900	151
ENGINEERING DEPARTMENT									
STORMWATER									
Business Type									
	General Storm Sewer Projects								
	Storm Sewer General Replacements	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 105,000	$ 105,000	$ 510,000	152
	Catch Basin Reconstruction	Stormwater Construction Fund	$ 55,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 455,000	153
	Drain Tile Program	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 104,000	$ 116,000	$ 100,000	$ 520,000	154
	Stormwater Infiltration & Inflow Elimination Program	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	155
	Storm Sewer Improvements/Extensions	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	156
	Storm Sewer Outlet Repairs	Stormwater Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	157
	Enterprise Asset Management System Software	Stormwater Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ 150,000	158
	Stormwater Management Program	Stormwater Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	159

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
STORMWATER									
Business Type									
	Bee Branch Watershed Projects								
	Bee Branch Creek Gate & Pump Replacement	Federal Grant, State Revolving Fund Loan, FEMA Homeland Security - Community Project Funding/ Congressionally Directed Spending	$ 8,575,585	$ 5,121,112	$ —	$ —	$ —	$ 13,696,697	161
	Flood Control Maintenance Facility	Sales Tax Increment	$ —	$ —	$ 3,556,000	$ —	$ —	$ 3,556,000	163
	North End Storm Sewer Improvements	Stormwater Construction Fund, Sales Tax Increment	$ —	$ —	$ 180,000	$ 470,000	$ 470,000	$ 1,120,000	164
	Specific Storm Sewer Projects								
	Windsor Storm Extension (Buena Vista to Strauss)	Stormwater Construction Fund	$ —	$ 136,000	$ —	$ —	$ —	$ 136,000	165
	NW Arterial Detention Basin Improvements	Stormwater Construction Fund	$ —	$ —	$ 252,000	$ —	$ —	$ 252,000	166
	Embassy West Storm Sewer Improvements	Stormwater Construction Fund	$ 153,000	$ —	$ —	$ —	$ —	$ 153,000	167
	Trygg Storm Sewer Extension Project	Stormwater Construction Fund	$ —	$ —	$ 312,500	$ —	$ —	$ 312,500	168
	Carter Road and Westmore Storm Sewer Extension	Stormwater Construction Fund	$ —	$ —	$ 159,000	$ —	$ —	$ 159,000	169
	Loras & Locust Intersection Reconstruction (Storm Sewer)	Stormwater Construction Fund	$ 84,000	$ —	$ —	$ —	$ —	$ 84,000	170
	Pennsylvania Culvert Replacement	Stormwater Construction Fund	$ —	$ 150,000	$ —	$ —	$ —	$ 150,000	171
STORMWATER									
Business Type									
	Specific Storm Sewer Projects								
	Levi & Sullivan Intersection Storm Sewer Extension	Stormwater Construction Fund	$ 100,000	$ —	$ —	$ —	$ —	$ 100,000	172
	Tanglewood Court Outfall Stabilization	Stormwater Construction Fund	$ 160,000	$ —	$ —	$ —	$ —	$ 160,000	173

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	General Sanitary Sewer Projects								
	General Sanitary Sewer Replacement	Sanitary Sewer Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	174
	Sanitary Sewer Lining Program	Sanitary Sewer Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	175
	Sanitary Sewer CCTV Inspection, Cleaning, & Assessment	Sanitary Sewer Construction Fund	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	176
	Manhole Replacement / Rehabilitation Program (Consent Decree)	Sanitary Sewer Construction Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000	177
	Enterprise Asset Management System Software - Sanitary	Sanitary Sewer Construction Fund	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ 150,000	178
	Inflow and Infiltration Inspection Vehicle Replacement	Sanitary Sewer Construction Fund	$ 44,000	$ —	$ —	$ —	$ —	$ 44,000	179
	Reconstruction Projects								
	Outfall Manhole Reconstruction	Sanitary Sewer Construction Fund	$ —	$ —	$ 635,000	$ —	$ —	$ 635,000	180
	Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements	State Revolving Fund Loan	$ —	$ —	$ —	$ —	$1,500,000	$ 1,500,000	181
	Old Mill Road Lift Station & Force Main - Phase 1	State Revolving Fund Loan	$ 8,685,353	$ 1,009,221	$ —	$ —	$ —	$ 9,694,574	183
	Old Mill Road Lift Station & Force Main - Phase 2	State Revolving Fund Loan	$ 7,491,547	$ 4,477,103	$ —	$ —	$ —	$ 11,968,650	185
	Track Line Sanitary Sewer Reconstruction	State Revolving Fund Loan	$ 500,000	$ 1,000,000	$1,500,000	$1,000,000	$1,000,000	$ 5,000,000	187
	Brunskill Road Collector Sewer Reconstruction	Sanitary Sewer Construction Fund	$ —	$ 600,000	$ —	$ —	$ —	$ 600,000	188
	Kerper Boulevard Lift Station Replacement	Sanitary Sewer Construction Fund	$ 402,850	$ —	$ —	$ —	$ —	$ 402,850	189
	Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork	Sanitary Sewer Construction Fund, State Revolving Fund Loan	$ 750,000	$ 4,937,212	$8,240,000	$ —	$ —	$ 13,927,212	190
	Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork	Sanitary Sewer Construction Fund, State Revolving Loan Fund	$ 1,250,000	$ 6,550,000	$7,500,000	$8,500,000	$ —	$ 23,800,000	192

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ENGINEERING DEPARTMENT									
SANITARY SEWER									
Business Type									
	Reconstruction Projects								
	South West Arterial Interchange Sewer Extension	Sanitary Sewer Construction Fund, State Revolving Loan Fund	$ —	$ 200,000	$2,363,076	$2,266,762	$ —	$ 4,829,838	194
	Force Main Stabilization	State Revolving Fund Loan	$ 1,700,000	$ —	$ —	$ —	$ —	$ 1,700,000	195
ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Street Related Improvements								
	Pavement Marking Project	Sales Tax Fund (30%), IDOT	$ 250,000	$ 260,000	$ 260,000	$ 260,000	$ 270,000	$ 1,300,000	196
	Street Construction General Repairs	Sales Tax Fund (30%)	$ 120,000	$ 130,000	$ 135,000	$ 140,000	$ 140,000	$ 665,000	197
	East - West Corridor Capacity Improvements	Sales Tax Fund (30%), Greater Downtown TIF	$ 1,010,000	$ 10,000	$ 15,000	$ 25,000	$ 25,000	$ 1,085,000	198
	Pavement Preservation Joint Sealing	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 75,000	$ 75,000	$ 200,000	200
	7th Street Extension to Pine Street	Greater Downtown TIF	$ 900,000	$ 400,000	$ 700,000	$ —	$ —	$ 2,000,000	201
	Traffic and Pedestrian Crossing Warning Devices	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 36,000	$ —	$ 36,000	203
	14th St Overpass	Greater Downtown TIF, Sales Tax Fund (30%), Federal Grant, DMATS STBG, Private Participant	$ 2,976,000	$ 3,876,000	$9,118,000	$23,150,000	$ —	$ 39,120,000	204
	Wildwood Drive Bridge Replacement	Sales Tax Fund (30%)	$ 375,000	$ —	$ —	$ —	$ —	$ 375,000	206
	US 20 - Northwest Arterial Intersection Operational and Capacity Improvements	DMATS STBG, State ICAAP Grant	$ —	$ —	$ —	$2,097,000	$3,400,000	$ 5,497,000	207
	Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street	Greater Downtown TIF, Sales Tax Fund (30%),	$ 1,400,000	$ 330,000	$1,760,000	$1,780,000	$2,900,000	$ 8,170,000	208
	Green Alleys - Non Bee Branch	Sales Tax Fund (30%), Special Assessments	$ —	$ —	$ —	$ —	$ 350,000	$ 350,000	210
	Sidewalk Related								
	Sidewalk Inspection Program - Assessable	Special Assessments	$ 40,000	$ 40,000	$ 45,000	$ 45,000	$ 45,000	$ 215,000	211
	Sidewalk Program - City-Owned Property	Sales Tax Fund (30%), Road Use Tax Fund	$ 200,000	$ 100,000	$ 150,000	$ 330,000	$ 380,000	$ 1,160,000	212

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ENGINEERING DEPARTMENT									
STREETS									
Public Works									
	Sidewalk Related								
	Sidewalk Program Related Curb and Catch Basin Replacements	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 80,000	$ 110,000	$ 120,000	$ 410,000	213
	Brick Paver Maintenance	Sales Tax Fund (30%)	$ —	$ 35,000	$ —	$ 40,000	$ —	$ 75,000	214
	Decorative Concrete Maintenance Program	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ 300,000	$ 300,000	215
	Safe Routes to School	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 22,000	$ 22,000	$ 44,000	216
	Trails/General Maintenance								
	Stone Retaining Walls	Sales Tax Fund (30%)	$ —	$ —	$ 250,000	$ 275,000	$ 300,000	$ 825,000	217
	Villa Street Retaining Wall Reconstruction	Sales Tax Fund (30%)	$ 800,000	$ —	$ —	$ —	$ —	$ 800,000	218
	Bridge Repairs/Maintenance	Sales Tax Fund (30%)	$ 50,000	$ 100,000	$ 200,000	$ 250,000	$ 250,000	$ 850,000	219
	Complete Street Elements - Trails, Sidewalks and Signs	Sales Tax Fund (30%)	$ —	$ —	$ —	$ —	$ 32,500	$ 32,500	221
	Enterprise Asset Management System Software - Roadways	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ 150,000	222
	Parking Lot Materials at Union at Marina Project	Sales Tax Fund (30%)	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	223
ENGINEERING DEPARTMENT									
MISCELLANEOUS									
Public Works									
	South Port Redevelopment	Greater Downtown TIF	$ 40,000	$ —	$ —	$ —	$ —	$ 40,000	224
	Public Electric Vehicle Chargers	Sales Tax Fund (20%), Federal Grant	$ 1,833,592	$ 13,792	$ 13,792	$ 13,792	$ 13,792	$ 1,888,760	225
	Harbor Area Maintenance - Dredging	Sales Tax (20%), State Grant, Private Participant	$ —	$ 437,500	$ 100,000	$ 100,000	$ 40,000	$ 677,500	226
	Iowa Amphitheater on Schmitt Island	State Grant, G.O. Debt (GDTIF)	$ 9,641,563	$ —	$ —	$ —	$ —	$ 9,641,563	228
	Wayfinding Signage	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 20,000	$ —	$ 20,000	230

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ENGINEERING DEPARTMENT									
TRAFFIC									
Public Works									
	Speed Shields	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 49,000	$ 49,000	$ 98,000	231
	Street Light Replacement and New Installation	Sales Tax Fund (30%), Greater Downtown TIF	$ —	$ 45,000	$ 45,000	$ 45,000	$ 45,000	$ 180,000	232
	Signalization Program	Sales Tax Fund (30%)	$ 50,000	$ 60,000	$ 75,000	$ 100,000	$ 110,000	$ 395,000	233
	Traffic Signal Mastarm Retrofit	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 50,000	$ 50,000	$ 150,000	234
	Traffic Signal Interconnect Conduit Replacement	Sales Tax Fund (30%)	$ —	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 160,000	235
	Traffic Signal Controller Replacement	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 45,000	$ 45,000	$ 140,000	237
	Street Lighting and Traffic Signal Knockdown/Insurance	Insurance Reimbursements, Sales Tax Fund (30%)	$ 30,000	$ 30,000	$ 35,000	$ 35,000	$ 35,000	$ 165,000	238
	Street Camera Installation	Sales Tax Fund (30%), Greater Downtown TIF	$ 35,000	$ 35,000	$ 60,000	$ 110,000	$ 110,000	$ 350,000	239
	LED Re-Lamp Schedule	Sales Tax Fund (30%)	$ —	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 40,000	240
	Traffic Signal Battery Backup	Sales Tax Fund (30%)	$ —	$ 25,000	$ 30,000	$ 30,000	$ 30,000	$ 115,000	241
	Surge and Grounding Improvement at Signals	Sales Tax Fund (30%)	$ —	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 80,000	242
	STREETS Traffic Control Project Phase 1	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 250,000	243
	STREETS Traffic Control Project Phase 2	Sales Tax Fund (30%), State ICAAP Grant, DMATS STBG	$ 282,350	$ —	$ —	$ —	$ —	$ 282,350	244
	Traffic Signal Network Communications Program	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 75,000	$ 100,000	$ 120,000	$ 395,000	245
	ITS Traffic Control Equipment	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 100,000	246
	Traffic Signal Vehicle Detection Conversion	Sales Tax Fund (30%)	$ 25,000	$ 30,000	$ 50,000	$ 60,000	$ 60,000	$ 225,000	247
	Grandview Street Light Replacement	Sales Tax Fund (30%)	$ —	$ —	$ —	$ 50,000	$ —	$ 50,000	248
	INET Fiber Replacement Build Out	Sales Tax Fund (30%)	$ 60,000	$ —	$ —	$ —	$ —	$ 60,000	249
	Emergency Preemption Expansion and Upgrades	Sales Tax Fund (30%)	$ —	$ 10,000	$ 10,000	$ 20,000	$ 20,000	$ 60,000	250
	Fiber Optic Conduit - Miscellaneous	Sales Tax Fund (30%)	$ —	$ 25,000	$ 30,000	$ 50,000	$ 50,000	$ 155,000	251
	Fiber Infrastructure Management System	Sales Tax Fund (30%)	$ 25,000	$ 30,000	$ 50,000	$ 80,000	$ 90,000	$ 275,000	252
	Broadband Acceleration and Universal Access	Sales Tax Fund (30%)	$ —	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ 210,000	253

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ENGINEERING DEPARTMENT									
TRAFFIC									
Public Works									
	Iowa St Streetlight Replacement Project	Greater Downtown TIF, Sales Tax (30%)	$ —	$ —	$ —	$ 138,000	$ —	$ 138,000	254
	Enterprise Asset Management System Software - Fiber	Sales Tax Fund (30%)	$ 50,000	$ 50,000	$ 50,000	$ —	$ —	$ 150,000	255
ENGINEERING									
FACILITIES MANAGEMENT									
General Government									
	Federal Building Renovation	Greater Downtown TIF, G.O. Debt (GDTIF)	$ 3,198,225	$ —	$ —	$ —	$4,695,000	$ 7,893,225	256
	ADA Compliance and Facilities Management Consulting	Greater Downtown TIF	$ 50,000	$ —	$ —	$ —	$ —	$ 50,000	257
	Downtown Bike Lockers	Greater Downtown TIF	$ 15,000	$ 15,000	$ —	$ —	$ —	$ 30,000	258
ECONOMIC DEVELOPMENT									
Community and Economic Development									
	Greater Downtown Housing Creation Grant Program	Greater Downtown TIF	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 3,750,000	259
	Small Business Grant Administration	Greater Downtown TIF	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 60,000	260
	Workforce Development	Land Sales	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 1,857,500	261
	Downtown Rehab Grant Program	Greater Downtown TIF	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	262
	Central Avenue Housing Forgivable Loan	Greater Downtown TIF	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 750,000	263
	Central Avenue Alley Lighting Program	Greater Downtown TIF	$ 20,000	$ 20,000	$ —	$ —	$ —	$ 40,000	264
TRANSPORTATION SERVICES DEPARTMENT									
Transit Division									
Business Type									
	Bus Stop Improvements	Transit Fund, PTIG State Grant	$ 18,232	$ 39,665	$ —	$ —	$ —	$ 57,897	265
	Transit Vehicle Replacement	Transit Fund	$ 880,000	$ 880,000	$ 650,000	$ 367,608	$ 374,960	$ 3,152,568	266
Parking Division									
Business Type									
	Smart Parking System	Greater Downtown TIF	$ —	$ 780,000	$ —	$ —	$ —	$ 780,000	267
	Municipal Parking Lot Maintenance	Greater Downtown TIF	$ 55,500	$ 57,500	$ 59,500	$ —	$ —	$ 172,500	268

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
TRANSPORTATION SERVICES DEPARTMENT									
Parking Division									
Business Type									
	Port of Dubuque Ramp - Major Maintenance	Private Participant	$ 88,007	$ 89,768	$ 91,563	$ 93,395	$ 95,263	$ 457,996	269
	Parking Ramp Major Maintenance Repairs	G.O. Debt (GDTIF)	$ 2,857,400	$ 1,317,000	$ 960,000	$ —	$2,064,000	$ 7,198,400	270
HOUSING AND COMMUNITY DEVELOPMENT									
Community and Economic Development									
	Assistance for Homeownership	Housing TIF, Loan Repayments, Sale Proceeds	$ 330,069	$ 259,522	$ 257,561	$ 255,540	$ 253,459	$ 1,356,151	271
	Washington Neighborhood Home Purchase Program	IFA Trust, IFA Trust Loan Repayments, Greater Downtown TIF	$ 317,474	$ 317,474	$ 317,474	$ 317,474	$ —	$ 1,269,896	273
	Homeowner Rehabilitation Program	RRP Repayments, CDBG	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ 1,325,000	275
	Historic Preservation Revolving Loan Fund	UDAG Loan Repayments	$ 7,000	$ 7,000	$ 5,000	$ 5,000	$ 5,000	$ 29,000	276
	Downtown ADA Assistance	Greater Downtown TIF	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 150,000	277
	Lead and Healthy Homes Grant	Federal Grant, CDBG	$ 1,400,000	$ 2,800,000	$1,800,000	$ —	$ —	$ 6,000,000	278
	Healthy Homes Production Grant	Federal Grant	$ 650,000	$ 1,100,000	$ 250,000	$ —	$ —	$ 2,000,000	279
PLANNING SERVICES									
Community and Economic Development									
	Historic Preservation Technical Assistance Program	State Grant-CLG/HRDP, DRA Distribution	$ —	$ 30,000	$ 10,000	$ 30,000	$ 10,000	$ 80,000	280
COMMUNICATIONS OFFICE									
General Government									
	Aerial Orthophotography	Sales Tax Fund (20%)	$ 82,500	$ —	$ 84,000	$ —	$ 85,500	$ 252,000	281
CITY MANAGER'S OFFICE									
General Government									
	Community Green House Gas Inventory and Climate Action Planning	Sales Tax Fund (20%)	$ 50,000	$ —	$ —	$ 50,000	$ —	$ 100,000	282
INFORMATION TECHNOLOGY									
General Government									
	City-Wide Computer and Printer Replacements - General Gov	Sales Tax Fund (20%), DRA Distribution, Sales Tax Fund (30%), Cable TV Fund	$ 280,817	$ 608,853	$ 940,733	$ 975,820	$ 517,250	$ 3,323,473	283

City of Dubuque
Recommended Capital Improvement Summary
FY 2026 - FY 2030

PROGRAM/ DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
INFORMATION TECHNOLOGY									
General Government									
	Network Switch Replacement	Sales Tax Fund (20%)	$ —	$ —	$ —	$ 466,000	$ 177,000	$ 643,000	284
INFORMATION TECHNOLOGY									
Business Type									
	City-Wide Computer and Printer Replacements- Business	Solid Waste Construction Fund, Transit Fund, Stormwater Construction Fund, Water Construction Fund, Parking Construction Fund, Sanitary Sewer Construction Fund, Garage Service Fund	$ 35,500	$ 51,290	$ 107,594	$ 162,316	$ 53,100	$ 409,800	285
	Grand Total		**$ 91,803,749**	**$64,823,518**	**$69,843,768**	**$74,478,605**	**$50,644,913**	**$351,594,553**	

STREET CONSTRUCTION RELATED IMPROVEMENTS - OVERVIEW

STREET CONSTRUCTION:		**FY 2026**
Engineering Department:		
Annual Street Construction Program	$	1,775,000 [1]
Engineering Department:		
Misc. Street Related Improvements		370,000
Engineering Department:		
Traffic Safety and Capacity Improvements		657,350
Public Works:		
Street Maintenance & Overlays Program		5,154,789
TOTAL - STREET CONSTRUCTION IMPROVEMENTS:	$	7,957,139
ANNUAL AVERAGE:		**1995 - 2026 Average**
Engineering Department:		
Fiscal Year 1995 - 2026 (Annual Average)	$	4,072,348
Public Works:		
Fiscal Year 1995 - 2026 (Annual Average)		2,987,004
TOTAL - STREET CONSTRUCTION IMPROVEMENTS:	$	7,059,352
HISTORICAL AVERAGE:		**1990 - 1994 Average**
Engineering & Public Works Department:		
Historical Five-Year Average - Street Improvements	$	2,100,000

1. Budget number does not include Southwest Arterial, Traffic Signalization Maintenance, Fiber Optic Improvements, Sidewalk or Miscellaneous Improvements.

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POLICY GUIDELINES

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CITY OF DUBUQUE

BUDGET & FISCAL POLICY

FISCAL YEAR 2026

Operating Budget Guidelines

The Policy Guidelines are developed and adopted by City Council during the budgeting process to provide targets or parameters within which the budget recommendation will be formulated, in the context of the City Council Goals and Priorities established in August 2024. The final budget presented by the City Manager may not meet all these targets due to changing conditions and updated information during budget preparation. To the extent the recommended budget varies from the guidelines, an explanation will be provided in the printed budget document. By State law, the budget that begins July 1, 2025 must be adopted by April 30, 2025.

A. RESIDENT PARTICIPATION

GUIDELINE

To encourage resident participation in the budget process, City Council will hold multiple special meetings in addition to the budget public hearing for the purpose of reviewing the budget recommendations for each City department and requesting public input following each departmental review.

The budget will be prepared in such a way as to maximize its understanding by residents. Copies of the recommended budget documents will be accessed via the following:

1. The City Clerk's office, located in City Hall (printed)
2. The government documents section at the Carnegie Stout Public Library (printed)
3. On the City's website at www.cityofdubuque.org/budget (digital)

Opportunities are provided for resident input prior to formulation of the City Manager's recommended budget and will be provided again prior to final Council adoption, both at City Council budget special meetings and at the required budget public hearing.

Timeline of Public Input Opportunities

The Budget Office conducted community outreach with Balancing Act using print and digital marketing and presentations.

- **July:** City staff presented on the budget process to all Neighborhood Associations at the Multicultural Family Center and attendees had the opportunity to prioritize real City projects.
- **November:** The City Manager hosted an evening public budget input meeting.

Open Budget

https://dubuqueia.finance.socrata.com/#!/dashboard

During Fiscal Year 2016, the City launched a web based open data platform. The City of Dubuque's Open Budget application provides an opportunity for the public to explore and visually interact with Dubuque's operating and capital budgets. This application is in support of the five-year organizational goal of a financially responsible city government and high-performance organization and allows users with and without budget data experience, to better understand expenditures in these categories.

During Fiscal Year 2017, an additional module was added to the open data platform which included an interactive checkbook which will allow residents to view the City's payments to vendors. The final step will be adding performance measures to the open data platform to allow residents to view outcomes of the services provided by the City.

Balancing Act

During Fiscal Year 2019, the City of Dubuque launched a new interactive budget simulation tool called Balancing Act. The online simulation invites community members to learn about the City's budget process and submit their own version of a balanced budget under the same constraints faced by City Council, respond to high-priority budget input questions, and leave comments.

Taxpayer Receipt

During Fiscal Year 2019, the City launched an online application which allows users to generate an estimate of how their tax dollars are spent. The tool uses data inputted by the user such as income, age, taxable value of home, and percentage of goods purchased within City limits. The resulting customized receipt demonstrates an estimate of how much in City taxes the user contributes to Police, Fire, Library, Parks, and other city services. This tool is in support of the City Council goal of a financially responsible and high-performance organization and addresses a Council-identified outcome of providing opportunities for residents to engage in City governance and enhance transparency of City decision-making.

B. SERVICE OBJECTIVES AND SERVICE LEVELS

GUIDELINE

The budget will identify specific objectives to be accomplished during the budget year, July 1 through June 30, for each activity of the City government. The objectives serve as a commitment to the citizens from the City Council and City organization and identify the level of service which the citizen can anticipate.

C. TWO TYPES OF BUDGET DOCUMENTS TO BE PREPARED

GUIDELINE

Two types of budget documents will be prepared for public dissemination. The recommended City operating budget for Fiscal Year 2026 will consist of a Recommended City Council Policy Budget that is a collection of information that has been prepared for department hearings and a Residents Guide to the Recommended FY 2026 Budget. These documents will be available in mid-March.

1. **Recommended City Council Policy Budget** The purpose of this documents is to focus attention on policy decisions involving what services the City government will provide, who will pay for them, and the implications of such decisions. The document will emphasize objectives, accomplishments and associated costs for the budget being recommended by the City Manager.

   The Recommended City Council Policy Budget will include the following information for each department:

   - Highlights of prior year's accomplishments and Future Year's Initiatives
   - A financial summary
   - A summary of improvement packages requested and recommended significant line items

- Capital improvement projects in the current year and those recommended over the next five years
- Organizational chart for larger departments and major goals, objectives and performance measures for each cost center within that department
- Line item expense and revenue financial summaries.

2. **The Residents Guide** This section of the Recommended FY 2026 Budget will be a supplementary composite of tables, financial summaries and explanations. It will include the operating and capital budget transmittal messages and the adopted City Council Budget Policy Guidelines. Through graphs, charts and tables it presents financial summaries which provide an overview of the total operating and capital budgets.

D. ADOPT A BALANCED BUDGET

GUIDELINE

The City will adopt a balanced budget in which expenditures will not be allowed to exceed reasonable estimated resources. The City will pay for all current expenditures with current revenues.

E. BALANCE BETWEEN SERVICES AND TAX BURDEN

GUIDELINE

The budget should reflect a balance between services provided and the burden of paying taxes and/or fees for those services. It is not possible or desirable for the City to provide all the services requested by individual residents. The City must consider the ability of residents to pay for services in setting service levels and priorities.

F. MAINTENANCE EXISTING LEVEL OF SERVICE

GUIDELINE

To the extent possible with the financial resources available, the City should attempt to maintain the existing level of services. As often as reasonably possible, each service should be tested against the following questions:

a) Is this service truly necessary?
b) Should the City provide it?
c) What level of service should be provided?
d) Is there a better, less costly way to provide it?
e) What is its priority compared to other services?
f) What is the level of demand for the service?
g) Should this service be supported by property tax, user fees, or a combination?

G. IMPROVE PRODUCTIVITY

GUIDELINE

Continue efforts to stretch the value of each tax dollar and maximize the level of City services purchased with tax dollars through continual improvements in efficiency and effectiveness. Developing innovative and imaginative approaches for old tasks, reducing duplication of service effort, creative application of new technologies, and more effective organizational arrangements are approaches to this challenge.

H. USE OF VOLUNTEERS

DISCUSSION

To respect residents who must pay taxes, the City must seek to expand resources and supplement service-delivery capacity by continuing to increase direct resident involvement with service delivery. Residents are encouraged to assume tasks previously performed or provided by City government. This may require the City to change and expand the approach to service delivery by providing organizational skills and training and coordinating staff, office space, meeting space, equipment, supplies and materials rather than directly providing more expensive full-time City staff. Activities in which residents can continue to take an active role include: Library, Recreation, Parks, Five Flags Center, and Police.

GUIDELINE

Future maintenance of City service levels may depend partially or largely on volunteer resident staffs. Efforts shall continue to identify and implement areas of City government where (a) volunteers can be utilized to supplement City employees to maintain service levels (i.e., Library, Recreation, Parks, Police) or (b) service delivery can be adopted by to non-government groups and sponsors -- usually with some corresponding financial support.

I. RESTRICTIONS ON INITIATING NEW SERVICE

GUIDELINE

New service shall only be considered: (a) when additional revenue or offsetting reduction in expenditures is proposed; or (b) when mandated by state or federal law.

J. SALARY INCREASES OVER THE AMOUNT BUDGETED SHALL BE FINANCED FROM BUDGET REDUCTIONS IN THE DEPARTMENT(S) OF THE BENEFITING EMPLOYEES

DISCUSSION

The recommended budget includes salary amounts for all City employees. However, experience shows that budgeted amounts are often exceeded by fact finder and/or arbitrator awards. Such "neutrals" do not consider the overall financial capabilities and needs of the community and the fact that the budget is carefully balanced and fragile. Such awards have caused overdrawn budgets, deferral of necessary budgeted expenditures, expenditure of working balances and reserves, and have generally reduced the financial condition or health of the City government. To protect the financial integrity of the City government, it is recommended the cost of any salary adjustment over the amount financed in the budget is paid for by reductions in the budget of the department(s) of the benefiting employees.

The City has five collective bargaining agreements. The current contracts expire as follows:

Bargaining Unit	Contract Expires
Teamsters Local Union No. 120	June 30, 2025
Teamsters Local Union No. 120 Bus Operators	June 30, 2025
Dubuque Professional Firefighters Association	June 30, 2027
Dubuque Police Protective Association	June 30, 2029
International Union of Operating Engineers	June 30, 2029

GUIDELINE

Salary increases over the amount budgeted for salaries shall be financed from operating budget reductions in the department(s) of the benefiting employees.

K. THE AFFORDABLE CARE ACT

GUIDELINE

The Affordable Care Act is a health care law that aims to improve the current health care system by increasing access to health coverage for Americans and introducing new protections for people who have health insurance. The Affordable Care Act (ACA) was signed into law on March 23, 2010. Under the ACA, employers with more than 50 full-time equivalent employees must provide affordable "minimum essential coverage" to full-time equivalent employees. The definition of a full-time equivalent employee under the Affordable Care Act is any employee that works 30 hours per week or more on average over a twelve-month period (1,660 hours or more). There is a twelve-month monitoring period for part-time employees. If a part-time employee meets or exceeds 30 hours per week on average during that twelve-month period, the City must provide health insurance. On July 2, 2013, the Treasury Department announced that it postponed the employer shared responsibility mandate for one year. Based on the initial requirements of the Affordable Health Care Act, the Fiscal Year 2014 budget provided for insurance coverage effective February 1, 2014 for several part-time employees. In addition, the Fiscal Year 2014 budget provided for making several part- time positions full-time on June 1, 2014. Due to the delay of the employer shared responsibility mandate for the Affordable Health Care Act, the City delayed providing insurance coverage for eligible part-time employees and delayed making eligible part- time positions full-time until January 1, 2015.The Standard Measurement Period was delayed from January 1, 2013 through December 31, 2013 to December 1, 2013 through November 30, 2014 with the first provision of health insurance date being January 1, 2015.

The impact of the Affordable Care Act on the City of Dubuque included changing nine part-time positions to full-time (Bus Operators (4), Police Clerk Typist (1), Building Services Custodians (3), and Finance Cashier (1) in Fiscal Year 2016. In addition, nine part-time positions were offered health insurance benefits due to working more than1,560 hours (Bus Operators (4), Golf Professional, Assistant Golf Professional, Golf Maintenance Worker, Parks Maintenance Worker , and Water Meter Service Worker). The number of these part-time positions with health insurance benefits has been reduced as employees in these positions accept other positions or leave employment with the City of Dubuque. As of February 24, 2025, there is one part-time position with health insurance benefits that remains which includes the Golf Professional.

L. BALANCE BETWEEN CAPITAL AND OPERATING EXPENSES

GUIDELINE

The provision of City services in the most economical and effective manner requires a balance between capital (with emphasis upon replacement of equipment and capital projects involving maintenance and reconstruction) and operating expenditures. This balance should be reflected in the budget each year.

M. USER CHARGES

DISCUSSION

User charges or fees represent a significant portion of the income generated to support the operating budget. It is the policy that user charges or fees be established when possible so those who benefit from a service or activity also help pay for it. Municipal utility funds have been established for certain activities, which are intended to be self- supporting Enterprise Funds. Examples of utility funds operating as Enterprise Funds include Water User Fund, Sewer User Fund, Stormwater User Fund, Refuse Collection Fund, and Parking Fund. In other cases, a user charge is established after the City Council determines the extent to which an activity must be self-supporting. Examples of this arrangement are fees for swimming, golf, recreation programs, and certain inspection programs such as rental inspections and building permits.

The Stormwater User Fund is fully funded by stormwater use fees. The General Fund will continue to provide funding for the stormwater fee subsidies which provide a 50% subsidy for the stormwater fee charged to property tax exempt properties and low-to- moderate income residents and a 75% subsidy for residential farms. The General Fund will also continue to provide funding for the refuse, water, and sanitary sewer fee subsidies which provide a 50% subsidy for the fees charged to low-to-moderate income residents.

GUIDELINE

User fees and charges should be established where possible so that those who utilize or directly benefit from a service, activity or facility also help pay for it.

User fees and charges for each utility enterprise fund (Water User Fund, Sewer User Fund, Stormwater User Fund, Refuse Collection Fund, and Parking Fund) shall be set at a level that fully supports the total direct and indirect cost of the activity, including the cost of annual depreciation of capital assets, the administrative overhead to support the system and financing for future capital improvement projects.

	Percent Self-Supporting			
Activity	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**
Adult Athletics	70.7%	77.2%	61.1%	61.7%
McAleece Concessions	118.7%	114.5%	119.3%	115.3%
Youth Sports	13.3%	17.4%	15.4%	12.2%
Therapeutic & After School	80.2%	56.2%	18.2%	17.6%
Recreation Classes	65.2%	100.2%	50.8%	66.2%
Swimming	43.6%	41.6%	44.6%	40.0%
Golf	108.2%	107.9%	98.4%	94.5%
Port of Dubuque Marina	86.4%	75.5%	79.6%	81.2%
Park Division	16.8%	17.5%	14.8%	17.2%
Library	1.2%	1.2%	1.0%	1.1%
Airport	100.0%	106.7%	95.5%	97.6%
Building Inspections	124.4%	106.7%	96.9%	114.6%
Planning Services	50.5%	62.7%	45.2%	68.8%
Health Food/Environmental Inspections	63.3%	37.5%	37.0%	38.3%
Animal Control	68.3%	58.5%	53.9%	51.7%
Housing - General	69.5%	95.6%	108.9%	107.6%
Federal Building	69.8%	62.2%	67.8%	86.2%

N. ADMINISTRATIVE OVERHEAD RECHARGES

DISCUSSION

While the Enterprise Funds have contributed to administrative overhead, the majority has been provided by the General Fund. This is not reasonable and unduly impacts property taxes, which causes a subsidy to the Enterprise Funds. Prior to FY 2013, the administrative overhead was charged by computing the operating expense budget for each enterprise fund and dividing the result by the total City-wide operating expense budget which resulted in the following percentages of administrative overhead charged to each enterprise fund: Water 5.32%; Sanitary Sewer 4.84%; Stormwater 0.55%; Solid Waste 2.83%; Parking 1.71%; and Landfill 2.71%. The adopted Fiscal Year 2013 budget changed the administrative overhead to be more evenly split between the general fund and enterprise funds and is phased in over many years.

The Fiscal Year 2018 administrative overhead formula was recommended modified. The modification removed Neighborhood Development, Economic Development and Workforce Development from all recharges to utility funds. In addition, the Landfill calculation is modified to remove Geographic Information Systems and Planning Services.

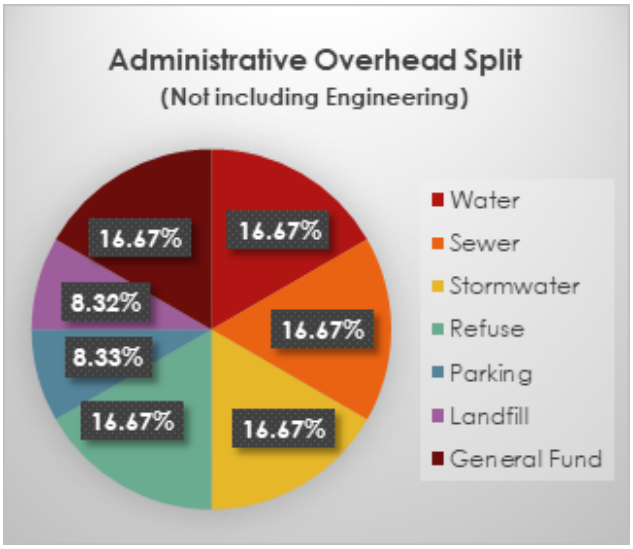
In Fiscal Year 2026, the general fund is recommended to support $1,662,795 in administrative overhead using the recharge method adopted in Fiscal Year 2013 and revised in Fiscal Year 2018.

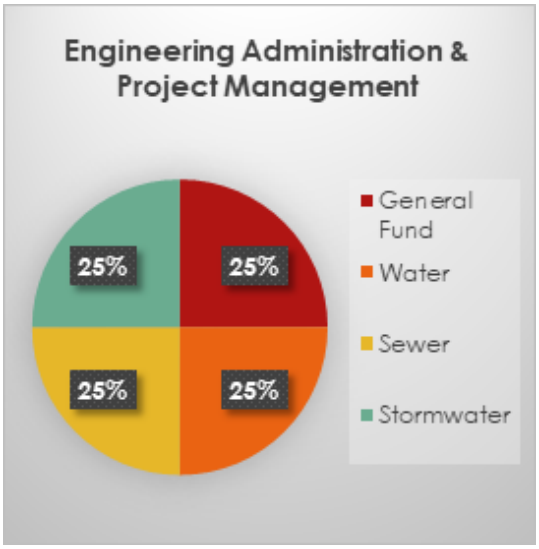
GUIDELINE

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Planning, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

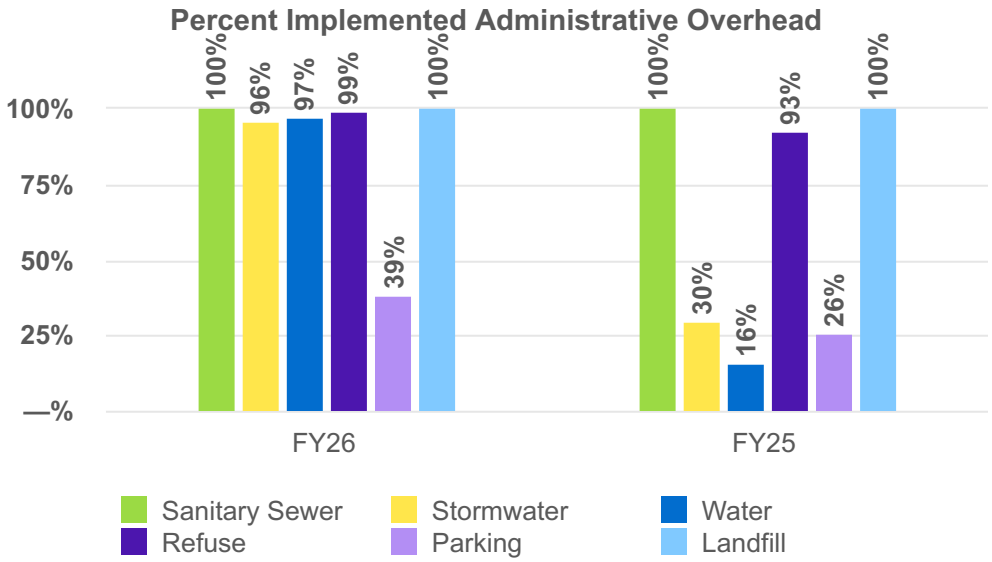
Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

When the overhead recharges are fully implemented, the split of the cost of administrative overhead excluding Engineering will be as follows:





The implementation percent of the administrative overhead recharges in Fiscal Year 2025 as compared to Fiscal Year 2026 is as follows:



O. OUTSIDE FUNDING

DISCUSSION

The purpose of this guideline is to establish the policy that the City should aggressively pursue outside funding to assist in financing its operating and capital budgets.

However, the long-term commitments required for such funding must be carefully evaluated before any agreements are made. Commitments to assume an ongoing increased level of service or level of funding once the outside funding ends must be minimized.

GUIDELINE

To minimize the property tax burden, the City of Dubuque will make every effort to obtain federal, state and private funding to assist in financing its operating and capital budgets. However, commitments to guarantee a level of service or level of funding after the outside funding ends shall be minimized. Also, any matching funds required for capital grants will be identified.

P. GENERAL FUND OPERATING RESERVE (WORKING BALANCE)

DISCUSSION

An operating reserve or working balance is an amount of cash, which must be carried into a fiscal year to pay operating costs until tax money, or other anticipated revenue comes in. Without a working balance, there would not be sufficient cash in the fund to meet its obligations and money would have to be borrowed. Working balances are not available for funding a budget; they are required for cash flow (i.e., to be able to pay bills before taxes are collected).

Moody's Investor Service recommends a factor of 35 percent for “AA” rated cities. **In January 2025, Moody’s Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody’s credit analysis states, “the City of Dubuque’s local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs.” According to Moody’s, the Aa2 issuer rating for the City of Dubuque’s bonds reflects the city’s healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City’s available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.**

In July 2023, Moody’s Investor Service upgraded the City’s outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody’s Investors Service (“Moodys”) released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio (“AFBR”) = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio (“LR”) = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody’s under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody’s calculated the City’s AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City’s general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City’s ratings.

In May 2021, Moody’s Investor Service upgraded the City’s Water Enterprise’s outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

Fiscal Year	Fund Reserve (As % of General Fund revenues)	New Moody's Calculation	Reason for change from previous FY
FY 2016	17.52%		
FY 2017	20.09%		Increase due to capital projects not expended before the
FY 2018	23.81%		Increase due to capital projects not expended before the end of the FY and additional contributions to general fund reserve
FY 2019	29.06%		Increase due to capital projects not expended before the end of the FY.
FY 2020	31.42%		Increase due to freezing vacant positions and most capital projects due to the pandemic.
FY 2021	40.72%		Increase due to American Rescue Plan Act funds received ($13.2 million), frozen positions and capital projects through
FY 2022	49.16%	45.09%	Increase due to American Rescue Plan Act funds not spent ($13.2 million), capital projects not expended before the
FY 2023	55.82%	62.99%	Increase due to American Rescue Plan Act funds not spent ($26.4 million), capital projects not expended before the end of the FY, and vacant positions.
FY 2024	48.54%	58.67%	Decrease due to spend down of American Rescue Plan Act funds.

The City of Dubuque has historically adopted a general fund reserve policy as part of the Fiscal and Budget Policy Guidelines which are adopted each year as part of the budget process. During Fiscal Year 2013, the City adopted a formal Fund Reserve Policy. Per the policy for the General Fund, the City will maintain a minimum fund balance of at least 20 percent of the sum of (a) annual operating expenditures not including interfund transfers in the General Fund less (b) the amounts levied in the Trust and Agency fund and the Tort Liability Fund ("Net General Fund Operating Cost"). The City may increase the minimum fund balance by a portion of any operating surplus above the carryover balance of $200,000 that remains in the General Fund at the close of each fiscal year. The City continued to add to the General Fund minimum balance when additional funds were available until 20 percent of Net General Fund Operating Cost was reached in Fiscal Year 2017. **During Fiscal Year 2024, the General Fund minimum balance was increased to 25 percent.**

After all planned expenditures in FY 2025, the City of Dubuque will have a general fund reserve of 44.41% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 58.25% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve cash balance is projected to be $23,504,637 on June 30, 2025 as compared to the general fund reserve balance on an accrual basis of $42,603,917. The general fund reserve balance on an accrual basis exceeds 27% in FY 2025, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed by Moody's Investors Service.

GUIDELINE

The guideline of the City of Dubuque is to maintain a General Fund working balance or operating reserve of 25% (27% to maintain a margin of error of 2%) in FY 2026 and beyond. In Fiscal Year 2017, the City had projected reaching this consistent and sustainable 20% reserve level in Fiscal Year 2023. **In fact, the City met the 20% reserve requirement in FY 2017, five years ahead of schedule and has sustained a greater than 20% reserve.**

General Fund Reserve Projections:

Fiscal Year	Contribution	City's Spendable General Fund Cash Reserve	% of Projected Revenue	Moody's New Methodology
FY2019	$ 1,050,000	$ 20,945,090	29.06 %	
FY2020	$ —	$ 21,744,160	31.24 %	
FY2021	$ 500,000	$ 31,089,468	40.72 %	
FY2022	$ —	$ 41,259,518	49.16 %	45.09 %
FY2023	$ 2,717,339	$ 48,403,917	55.82 %	62.99 %
FY2024	$ 4,419,668	$ 43,826,193	51.19 %	62.41 %
FY2025	$ —	$ 38,026,193	44.41 %	58.25 %
FY2026	$	$ 32,226,193	37.64 %	54.09 %
FY2027	$	$ 32,226,193	37.64 %	49.92 %
FY2028	$	$ 32,226,193	37.64 %	45.76 %
FY2029	$	$ 26,388,917	37.64 %	41.59 %
FY2030	$	$ 32,226,193	37.64 %	39.80 %

* Capital projects and large equipment purchases that are not completed in the year budgeted will temporarily increase the amount of fund balance remaining at the end of the fiscal year. After resources are allocated to the next fiscal year to complete unfinished capital projects and equipment purchases, **any amount of general fund reserve balance over 27% creates resources for additional capital projects or other mid-year expenses.**

Q. USE OF UNANTICIPATED, UNOBLIGATED, NONRECURRING INCOME

DISCUSSION

Occasionally, the City receives income that was not anticipated and was not budgeted. Often, this money is non-recurring and reflects a one-time occurrence which generated the unanticipated increase in income.

Non-recurring income generally will not be spent on recurring expenses. This would result in a funding shortfall in the following budget year before even starting budget preparation. However, eligible non-recurring expenditures would include capital improvements and equipment purchases.

GUIDELINE

Nonrecurring unobligated income shall generally only be spent for nonrecurring expenses. Capital improvement projects and major equipment purchases tend to be nonrecurring expenditures.

R. USE OF "UNENCUMBERED FUND BALANCES"

DISCUSSION

Historically, 100% of a budget is not spent by the end of the fiscal year and a small unencumbered balance remains on June 30th. In addition, income sometimes exceeds revenue estimates or there are cost savings resulting in some unanticipated balances at the end of the year. These amounts of unobligated, year-end balances are "carried over" into the new fiscal year to help finance it.

The FY 2025 General Fund budget, which went into effect July 1, 2024, anticipated a "carryover balance" of $200,000 or approximately 0.7 percent of the City tax asking. For multi-year budget planning purposes, these guidelines assume a carryover balance of $200,000 in FY 2026 through FY 2030.

GUIDELINE

Carryover General Fund balance shall generally be used to help finance the next fiscal year budget and reduce the demand for increased taxation. The available carryover General Fund balance shall be anticipated not to exceed $200,000 for FY 2027 and beyond through the budget planning period. Any amount over that shall usually be programmed in the next budget cycle as part of the capital improvement budgeting process.

S. PROPERTY TAX DISCUSSION

I. ASSUMPTIONS - RESOURCES

1. Local, Federal and State Resources

a) **Cash Balance.** Unencumbered funds or cash balances of $200,000 will be available in FY 2026 and each succeeding year to support the operating budget.

b) **Interest Revenue.** Interest revenue increased from $1,718,055 in FY 2025 to $2,300,097 in FY 2026. The FY 2026 budget is based on projected general fund cash balance, projected interest rates, and the new banking services agreement tied to a thirteen week T-bill plus five basis points.

c) **Sales Tax Revenue.** By resolution, 50% of sales tax funds must be used in the General Fund for property tax relief in FY 2026. Sales tax receipts are projected to decrease (0.17)% ($21,580) under FY 2025 budget and 2.00% over FY 2025 actual of $12,652,878 based on FY 2025 revised revenue estimate which includes actuals through December 2024, and then increase at an annual rate of 2.00% percent per year beginning in FY 2027. The following chart shows the past four years of actual sales tax funds and projected FY 2026 for the General Fund:

Sales Tax Funds	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
PY Q4	$ 419,551	$ 475,037	$ 451,920	$ 574,416	$ 585,904
Quarter 1	1,361,526	1,177,196	1,545,777	1,592,834	1,624,691
Quarter 2	1,425,968	1,522,885	1,596,421	1,605,397	1,637,505
Quarter 3	1,211,388	1,443,097	1,524,508	1,554,999	1,586,099
Quarter 4	950,069	1,110,593	979,209	998,793	1,018,769
Reconciliation	945,466	371,388	—	—	—
Total	$ 6,313,968	$ 6,100,196	$ 6,097,835	$ 6,326,439	$ 6,452,968
% Change	**+10.91%**	**-3.50%**	**-0.04%**	**+3.75%**	**+2.00%**

d) **Hotel/Motel Tax Revenue.** Hotel/motel tax receipts are projected to increase 15.82% ($534,077) over FY 2025 budget and 3.00% over FY 2025 re-estimated receipts of $3,796,563, and then increase at an annual rate of 3.00% per year.

e) **FTA Revenue.** Federal Transportation Administration (FTA) transit operating assistance increased from $558,000 in FY 2025 to $598,167 in FY 2026. The FY 2026 budget is based on the revised FY 2025 budget received from the FTA. Federal operating assistance is based on a comparison of larger cities. Previously the allocation was based on population and population density.

f) **Ambulance Revenue.** Ambulance Ground Emergency Medical Transport Payments increased from $2,401,917 in FY 2025 to $2,413,018 in FY 2026. GEMT is a federally-funded supplement to state Medicaid payments to EMS providers transporting Medicaid patients which began in FY 2021. FY 2026 is based on calculated projections using historical averages. This revenue is projected using the first quarter of performance in FY 2025 and the previous 11 quarters of performance. Based on that formula, the 3-year quarterly average growth of Medicaid transports is 0.8%. The projected number of transports for FY 2025 is 1,084 and for FY 2026 is 1,092. The FY 2024 actual was 1,075. Based on the unaudited FY 2024 cost report, the FY 2026 revenue per transport is estimated to be $2,209.18. This line item is offset by GEMT Pay to Other Agency expense for local match of $804,331 resulting in net revenue of $1,608,687. Ambulance Fees decreased from $2,074,232 in FY 2025 ($361 per call) to $1,756,870 in FY 2026 ($357 per call) based on calculated projections using historical averages. The FY 2024 actual was $1,763,339. In FY 2026, it is currently estimated that there will be 4,924 calls with $357 per call average. The FY 2026 ambulance revenue projection is based on the average transport volume growth of the past 12 quarters (which is 0.2% growth). This includes the first quarter of performance in FY 2025 and the prior 11 quarters.

g) **Miscellaneous Revenue.** Miscellaneous revenue has been estimated at 2% growth per year over budgeted FY 2025.

h) **Building Fee Revenue.** Building fees (Building Permits, Electrical Permits, Mechanical Permits and Plumbing Permits) are anticipated to increase $167,827 from $932,030 in FY 2025 to $1,099,857 in FY 2026.

i) **DRA Revenue.** Gaming revenues generated from lease payments from the Dubuque Racing Association (DRA) are estimated to decrease $192,217 from $7,405,579 in FY 2025 to $7,213,362 in FY 2026 based on revised projections from the DRA. This follows a $2,283,319 increase from budget in FY 2025 and a $43,621 increase from budget in FY 2024.

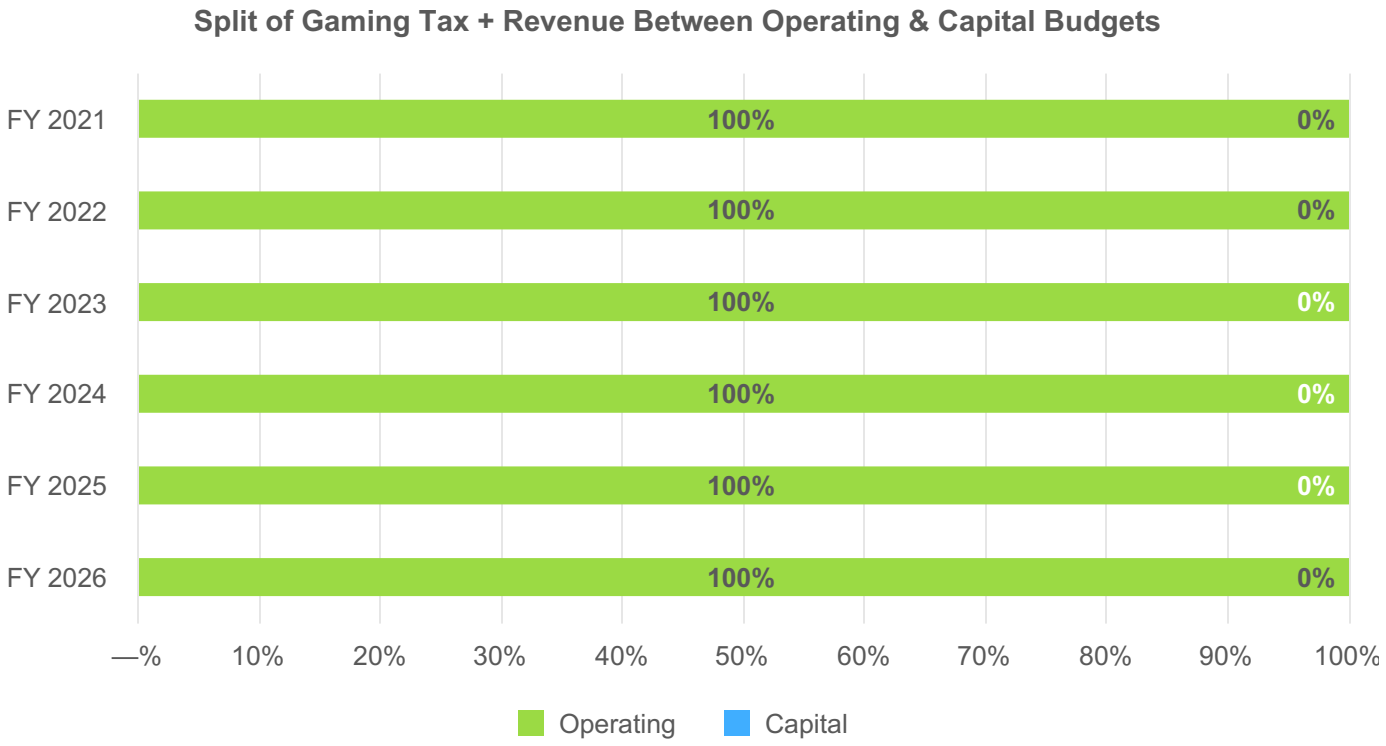
The following is a ten-year history of DRA lease payments to the City of Dubuque:

Fiscal Year	DRA Lease	$ Change	%
FY 2026 Projected	$ 7,213,362	$ 601,496	9.10%
FY 2025 Revised	$ 6,611,866	$ (793,713)	-10.72%
FY 2025 Budget	$ 7,405,579	$ 1,131,553	18.04%
FY 2024 Actual	$ 6,274,026	$ (917,449)	-12.76%
FY 2023 Actual	$ 7,191,475	$ 583,944	8.84%
FY 2022 Actual	$ 6,607,531	$ 2,645,535	66.77%
FY 2021 Actual	$ 3,961,996	$ (1,187,192)	-23.06%
FY 2020 Actual	$ 5,149,188	$ 293,177	6.04%
FY 2019 Actual	$ 4,856,011	$ 18,879	0.39%
FY 2018 Actual	$ 4,837,132	$ (195,083)	-3.88%
FY 2017 Actual	$ 5,032,215	$ (155,297)	-2.99%
FY 2016 Actual	$ 5,187,512	$ (158,104)	-2.96%
FY 2015 Actual	$ 5,345,616	$ (1,474,667)	-10.90%

The Diamond Jo payment related to the revised parking agreement increased from $624,377 in FY 2025 to $687,003 in 2026 based on estimated Consumer Price Index adjustment.

j) **DRA Gaming.** The split of gaming revenues from taxes and the DRA lease (not distributions) in FY 2026 remains at a split of 100% operating and 0% capital. When practical in future years, additional revenues will be moved to the capital budget from the operating budget.

The following shows the annual split of gaming taxes and rents between operating and capital budgets from FY2021– FY2026:



k) Diamond Jo Revenue. The Diamond Jo Patio lease ($25,000 in FY 2026) and the Diamond Jo parking privileges ($687,003 in FY 2026) have not been included in the split with gaming revenues. This revenue is allocated to the operating budget.

2. Property Taxes

l) Residential Rollback. The residential rollback factor will increase from 46.3428% in 2025 to 47.4316% or a 2.35% increase in FY 2026. The rollback has been estimated to remain the same from Fiscal Years 2027 through 2030.

The percent of growth from revaluation is to be the same for agricultural and residential property; therefore, if one of these classes has less than 3% growth for a year, the other class is limited to the same percent of growth. A balance is maintained between the two classes by ensuring that they increase from revaluation at the same rate. In FY 2026, agricultural property had more growth than residential property which caused the rollback factor to decrease.

The percent of growth from revaluation is to be the same for agricultural and residential property; therefore, if one of these classes has less than 3% growth for a year, the other class is limited to the same percent of growth. A balance is maintained between the two classes by ensuring that they increase from revaluation at the same rate. In FY 2026, agricultural property had more growth than residential property which caused the rollback factor to increase.

The increase in the residential rollback factor increases the value that each residence is taxed on. This increased taxable value for the average homeowner ($91,067 taxable value in FY 2025 and $93,207 taxable value in 2026) results in more taxes to be paid per $1,000 of assessed value. In an effort to keep property taxes low to the average homeowner, the City calculates the property tax impact to the average residential property based on the residential rollback factor and property tax rate. In a year that the residential rollback factor increases, the City recommends a lower property tax rate than what would be recommended had the rollback factor remained the same.

The residential rollback in Fiscal Year 1987 was 75.6481 percent as compared to 47.4316 percent in Fiscal Year 2026. The rollback percent had steadily decreased since FY 1987, which has resulted in less taxable value and an increase in the City's tax rate. However, that trend began reversing in FY 2009 when the rollback reached a low of 44.0803 percent. If the rollback had remained at 75.6481 percent in FY 2025, the City's tax rate would have been $5.95 per $1,000 of assessed value instead of $9.93 in FY 2025.

m) **State Equalization Order/Property Tax Reform.** There was not an equalization order for commercial, industrial or multi-residential property in Fiscal Year 2026. The Iowa Department of Revenue is responsible for "equalizing" assessments every two years. Also, equalization occurs on an assessing jurisdiction basis, not on a statewide basis.

Commercial and Industrial taxpayers previously were taxed at 100 percent of assessed value; however due to legislative changes in FY 2013, a 95% rollback factor was applied in FY 2015 and a 90% rollback factor will be applied in FY 2016 and beyond. The State of Iowa backfilled the loss in property tax revenue from the rollback 100% in FY 2015 through FY 2017 and the backfill was capped at the FY 2017 level in FY 2018 and beyond. **The FY 2026 State backfill for property tax loss is estimated to be $646,603 for all funds (General Fund, Tort Liability Fund, Trust and Agency Fund, Debt Service Fund, and Tax Increment Financing Funds).**

Senate File 619 was signed into law by Governor Reynolds on June 16, 2021. The Bill provides that beginning with the FY 2023 payment, the General Fund standing appropriation for commercial and industrial property tax replacement for cities and counties will be phased out in four or seven years, depending on how the tax base of the city or county grew relative to the rest of the state since FY 2014. Cities and counties where the tax base grew at a faster rate than the statewide average from FY 2014 through FY 2021 will have the backfill phased out over a four-year period from FY 2023 to FY 2026, while those that grew at a rate less than the statewide average will have the backfill phased out over a seven-year period from FY 2023 to FY 2029. The City of Dubuque's tax base grew at a rate less than the statewide average and will have a backfill phase out over a seven year period from FY 2023 to FY 2029. **Beginning in FY 2023, the backfill will be eliminated over a eight year period.**

The projected reduction of State backfill revenue to only the general fund is as follows:

Fiscal Year	State Backfill
2026	$ (97,981)
2027	(97,981)
2028	(97,981)
2029	(97,981)
2030	(97,981)
Total	**$ (489,905)**

Business Property Tax Credit Law Changes and Implementation of Two-Tier Assessment Limitations

From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. The average commercial and industrial properties ($432,475 Commercial / $599,500 Industrial) received a Business Property Tax Credit from the State of Iowa for the City share of their property taxes of $148 in FY 2015, $693 in FY 2016, $982 in FY 2017, $959 in FY 2018, $843 in FY 2019, $861 in FY 2020, $779 in FY 2021, $780 in FY 2022, and $722 in FY 2023.

House File 2552, Division 11 passed in the 2022 legislative session and signed by the Governor on May 2, 2022 repeals the Business Property Tax Credit (BPTC). In lieu of the BPTC, beginning with assessment year 2022, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.

The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate.

If the total for all claims is more than the appropriated amounts, the claims will be prorated and the Iowa Department of Revenue will notify the county auditors of prorated percentage by September 30th. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated.

The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2026 is estimated to be $387,318.

n) Multi-Residential Property Class/Eliminated State Shared Revenue.

Beginning in FY 2017 (July 1, 2016), new State legislation created a new property tax classification for rental properties called multi-residential, which requires a rollback, or assessment limitations order, on multi-residential property which will eventually equal the residential rollback. Multi-residential property includes apartments with 3 or more units. Rental properties of 2 units were already classified as residential property.

The State of Iowa did not backfill property tax loss from the rollback on multi-residential property. The rollback occurred as follows:

Fiscal Year	Rollback %	Annual Loss of Tax Revenue
FY 2017	86.25%	$ 331,239
FY 2018	82.50%	472,127
FY 2019	78.75%	576,503
FY 2020	75.00%	691,640
FY 2021	71.25%	952,888
FY 2022	67.50%	752,366
FY 2023	63.75%	662,821
FY 2024	54.65%	1,186,077
Total		**$ 5,625,661**

This annual loss in tax revenue of $1,186,077 from multi-residential property was not backfilled by the State. From Fiscal Year 2017 through Fiscal Year 2024 the City lost $5,625,661 in total, meaning landlords paid that much less in property taxes. The state did not require landlords to charge lower rents or to make additional investment in their property.

In Fiscal Year 2024, the multi-residential property class was eliminated and is reported with the residential property class.

State Shared Revenue Eliminations

In addition, the State of Iowa eliminated the:

a) Machinery and Equipment Tax Replacement in FY 2003 (-$200,000)
b) Personal Property Tax Replacement in FY 2004 (-$350,000)
c) Municipal Assistance in FY 2004 (-$300,000)
d) Liquor Sales Revenue in FY 2004 (-$250,000)
e) Bank Franchise Tax in FY 2005 (-$145,000)
f) Alcohol License Revenue in FY 2023 (-$85,000)

The combination of the decreased residential rollback, State funding cuts and increased expenses has forced the City's tax rate to increase since 1987 when the residents passed a referendum to establish a one percent local option sales tax with 50% of the revenue going to property tax relief.

g) **Taxable Value.** FY 2026 will reflect the following impacts of taxable values of various property types:

Property Type	Percent Change in Taxable Value
Residential (Includes Multi-Residential)	+2.77 %
Commercial	+1.84 %
Industrial	+2.41 %
Overall	+4.39 %

*Overall taxable value increased +4.39% percent after deducting Tax Increment Financing values

Assessed valuations were increased 2 percent per year beyond FY 2026.

h) **Riverfront Property Lease Revenue.** Riverfront property lease revenue is projected to increase by $162,758 in FY 2026 to $4,273,045 due to the estimated consumer price index increase and inclusion of property tax reimbursement from leaseholders.

3. Fees, Tax Rates & Services

i) **Franchise Fees.** Natural Gas franchise fees have been projected to increase 11.7 percent over FY 2024 actual of $923,628. Also, Electric franchise fees are based on FY 2024 Actual of $4,924,839 plus rate increases of 20.0 percent. The franchise fee revenues are projected to increase at an annual rate of 4 percent per year from FY 2027 through FY 2030.

The City provides franchise fee rebates to gas and electric customers who are exempt from State of Iowa sales tax. Franchise fee rebates are provided at the same exemption percent as the State of Iowa sales tax exemption indicated on the individual gas and or electric bill. To receive a franchise fee rebate, a rebate request form must be completed by the customer, the gas and/or electric bill must be attached, and requests for rebates for franchise fees must be submitted during the fiscal year in which the franchise fees were paid except for June. Natural Gas franchise fee rebates have been projected to decrease 46 percent under 2025 budget of $101,399 and Electric franchise fee rebates have been projected to decrease 3 percent under 2025 budget of $845,095.

The franchise fee charged on gas and electric bills increased from 3% to 5%, the legal maximum, on June 1, 2015.

j) **Property Tax Rate.** For purposes of budget projections only, it is assumed that City property taxes will continue to increase at a rate necessary to meet additional requirements over resources beyond FY 2026.

k) **Police & Fire Protection.** FY 2026 reflects the fourteenth year that payment in lieu of taxes is charged to the Water and Sanitary Sewer funds for Police and Fire Protection. In FY 2026, the Sanitary Sewer fund is charged 0.43% of building value and the Water fund is charged 0.62% of building value, for payment in lieu of taxes for Police and Fire Protection. This revenue is reflected in the General Fund and is used for general property tax relief.

II. ASSUMPTIONS - REQUIREMENTS

a) **Pension Systems.**

- The **Municipal Fire and Police Retirement System of Iowa (MFPRSI)** Board of Trustees City contribution for Police and Fire retirement increased from 22.66% percent in FY 2025 to 22.68% percent in FY 2026 (general fund cost of $2,185 for Police and $1,821 for Fire or a total of $4,007).

- The **Iowa Public Employee Retirement System (IPERS)** City contribution is unchanged from the FY 2025 contribution rate of 9.44% (no general fund impact). The IPERS employee contribution is unchanged from the FY 2025 contribution rate of 6.29% (which does not affect the City's portion of the budget). The IPERS rate is anticipated to increase 1 percent each succeeding year.

b) Collective Bargaining and Non-Represented. The already approved collective bargaining agreements for Dubuque Professional Fire Fighters Association and International Union of Operating Engineers include a 3.50% wage increase. The already approved collective bargaining agreement for the Dubuque Police Protective Association includes a 5% wage increase. The Teamsters Local Union No. 120 Bus Operators and Teamsters Local Union No. 120 are in contract negotiations. Non-represented employees include a 3.00% wage increase. Fiscal Year 2026 includes the cost of the implementation of the classification and compensation study. A classification and compensation study analyzes the job positions (not individuals) in an organization. The purpose of a classification and compensation study is to ensure jobs with comparable minimum qualifications, job responsibilities, supervisory expectations, working conditions and environments are grouped closely in a compensation plan. Salary ranges are competitive within the identified market, and to equip the human resources team to consistently administer classification and compensation programs on an ongoing basis. The City's strategy through this study has been to recommend a new compensation strategy in which the City is competitive at the 50% percentile of employers. Total cost of the wage increases for collective bargaining and non-represented employees, and classification and compensation study is $2,026,133 to the General Fund.

c) Health Insurance. The City portion of health insurance expense is projected to remain unchanged from $1,119 per month per contract to $1,119 per month per contract (based on 648 contracts) in FY 2026 (no general fund impact). The City of Dubuque is self-insured, and actual expenses are paid each year with the City only having stop-loss coverage for major claims. In FY 2017, The City went out for bid for third party administrator and the estimated savings has resulted from the new contract and actual claims paid with there being actual reductions in cost in FY 2018 (19.42%) and FY 2019 (0.35%). In addition, firefighters began paying an increased employee health care premium sharing from 10% to 15% and there was a 7% increase in the premium on July 1, 2018. During FY 2019, the City went out for bid for third party administrator for the prescription drug plan and Fiscal Year 2022 included additional prescription drug plan savings.There was a decrease of $639,758 in prescription drug cost in FY 2022. Based on FY 2024 actual experience, Fiscal Year 2026 is projected to have a 4.61% increase in health insurance costs. Estimates for FY 2027 were increased 4.62%; FY 2028 were increased 4.63%; FY 2029 were increased 4.64%; and FY 2030 were increased 4.65%.

d) Five-Year Retiree Sick Leave Payout. FY 2013 was the first year that eligible retirees with at least twenty years of continuous service in a full-time position or employees who retired as a result of a disability and are eligible for pension payments from the pension system can receive payment of their sick leave balance with a maximum payment of 120 sick days, payable bi-weekly over a five-year period. The sick leave payout expense budget in the General Fund in FY 2025 was $283,061 as compared to FY 2026 of $288,742, based on qualifying employees officially giving notice of retirement.

e) **50% Sick Leave Payout.** Effective July 1, 2019, employees over the sick leave cap can convert 50% of the sick leave over the cap to vacation or be paid out. The 50% sick leave payout expense budget in the General Fund in FY 2025 was $124,908 as compared to FY 2026 of $128,496, based on FY 2025 year-to-date expense.

f) **Parental Leave.** Effective March 8, 2019, employees may use Parental leave to take paid time away from work for the birth or the adoption of a child under 18 years old. Eligible employees receive their regular base pay (plus longevity) and benefits for twelve weeks following the date of birth, adoption event or foster-to-adopt placement. If both parents are eligible employees, each receive the leave benefit. There is no parental leave expense budgeted in the General Fund based on departments covering parental leave with existing employees and not incurring additional cost for temporary help.

g) **Supplies & Services.** General operating supplies and services are estimated to increase 2% over actual in FY 2024. A 2% increase is estimated in succeeding years.

h) **Electricity.** Electrical energy expense is estimated to increase 16% over FY 2024 actual expense, then 2% per year beyond.

i) **Natural Gas.** Natural gas expense is estimated to increase 36% over FY 2024 actual then 2% per year beyond.

j) **Travel Dubuque.** The Dubuque Area Convention and Visitors Bureau contract will continue at 50% of actual hotel/motel tax receipts.

k) **Equipment & Machinery.** Equipment costs for FY 2026 are estimated to decrease 22.45% under FY 2025 budget, then remain constant per year beyond.

l) **Debt Service.** Debt service is estimated based on the tax-supported, unabated General Obligation bond sale for fire truck and franchise fee litigation settlement.

m) **Unemployment.** Unemployment expense in the General Fund decreased from $33,922 in FY 2025 to $23,824 in FY 2026 based on estimated premium for FY2025.

n) **Motor Vehicle Fuel.** Motor vehicle fuel is estimated to decrease 9% under the FY 2025 budget, then increase 2.0% per year beyond.

o) **Motor Vehicle Maintenance**. Motor vehicle maintenance is estimated to increase 1% from the FY 2025 budget based on FY 2024 actual, then increase 2.0% per year and beyond.

p) **Public Transit.** The decrease in property tax support for Transit from FY 2025 to FY 2026 is $34,152, which reflects an increase in Federal Transportation Administration Operating revenue ($40,167); an increase in Federal Transportation Administration Capital ($9,474), an increase in employee expense ($138,076); decrease in supplies and services ($41,013); a reduction in equipment replacements ($18,576), an increase in passenger fare revenue ($20,693).

The following is a ten-year history of the Transit subsidy:

Fiscal Year	Amount	% Change
2026 Projection	$ 1,927,336	(3.10)%
2025 Budget	$ 1,961,488	26.70 %
2024 Actual	$ 1,548,127	(1.52)%
2023 Actual	$ 1,571,981	(1.83)%
2022 Actual	$ 1,601,290	(2.09)%
2021 Actual	$ 1,635,441	4.94 %
2020 Actual	$ 1,558,460	(0.82)%
2019 Actual	$ 1,571,307	(0.10)%
2018 Actual	$ 1,572,825	34.10 %
2017 Actual	$ 1,172,885	24.41 %
2016 Actual	$ 942,752	(13.20)%
2015 Actual	$ 1,086,080	45.51 %

q) Shipping & Postage. Postage rates for FY 2026 are estimated to increase 3% over FY 2024 actual expense and proposed cost increases by United States Postal Service. A 3.0 percent increase is estimated in succeeding years.

r) Insurance. Insurance costs are estimated to change as follows:

- Workers Compensation is increasing 6.88% based on rate change.
- General Liability is increasing 1.25% based on FY 2025 actual plus 1.25%.
- Damage claims is increasing 35.26% based on a three year average.
- Property insurance is decreasing based on FY 2025 actual less 1%.

s) Housing. The Housing Choice Voucher subsidy payment from the General Fund is estimated to increase $78,583 in FY 2026. The budgeted administrative cost of the Housing Choice Voucher Program increased from $875,932 in FY 2025 to $909,225 in FY 2026. Administrative revenue of the Housing Choice Voucher Program decreased from $759,336 in FY 2025 to $713,338 in FY 2026. The resulting Housing Choice Voucher Program deficit increased from $116,596 in FY 2025 to $195,887 in FY 2026. This deficit is funded by property taxes.

t) Media Services Fund. The Media Services Fund no longer funds Police and Fire public education, Information Services, Health Services, Building Services, Legal Services, and City Manager's Office due to reduced revenues from the cable franchise. **In FY26, the Media Services Fund will no longer fund Communication Department positions and positions have been shifted to the General Fund with a partial offset to administrative overhead recharges to enterprise funds.** This is due to Mediacom's conversion from a Dubuque franchise to a state franchise in October 2009 which changed the timing and calculation of the franchise fee payments. Effective June 2020, Mediacom will no longer contribute to the Public, Educational, and Governmental Access Cable Grant (PEG) Fund, and after the balance in that fund is expended, the City will be responsible for all City Media Service equipment replacement costs. Other jurisdictions will need to plan accordingly.

u) **Communications Department.** In Fiscal Year 2026, Cable Utility Franchise Tax revenue paid to the City by Mediacom and ImOn, as required by the state franchise fee agreement, will no longer be enough to support Communications Department employee expense. A vacant part-time (0.75 FTE) Communications Assistant position is recommended to be eliminated. All remaining Cable Utility Franchise Tax supported positions are recommended to be moved to the General Fund. This General Fund expense will be partially offset by administrative overhead recharges to the enterprise funds. The Cable Utility Franchise Tax revenue will support Communications Department supplies and services only going forward.

v) **Greater Dubuque Development Corporation.** Greater Dubuque Development Corporation support of $836,135 is budgeted to be paid mostly from Dubuque Industrial Center Land Sales in FY 2026, with $26,500 for True North strategy paid from the Greater Downtown TIF. In FY 2027 and beyond Greater Dubuque Development Corporation will be paid from the Greater Downtown TIF and Dubuque Industrial Center West land sales.

PROPERTY TAX IMPACT

The recommended Fiscal Year 2026 property tax rate increased 1.38% and will have the following impact:

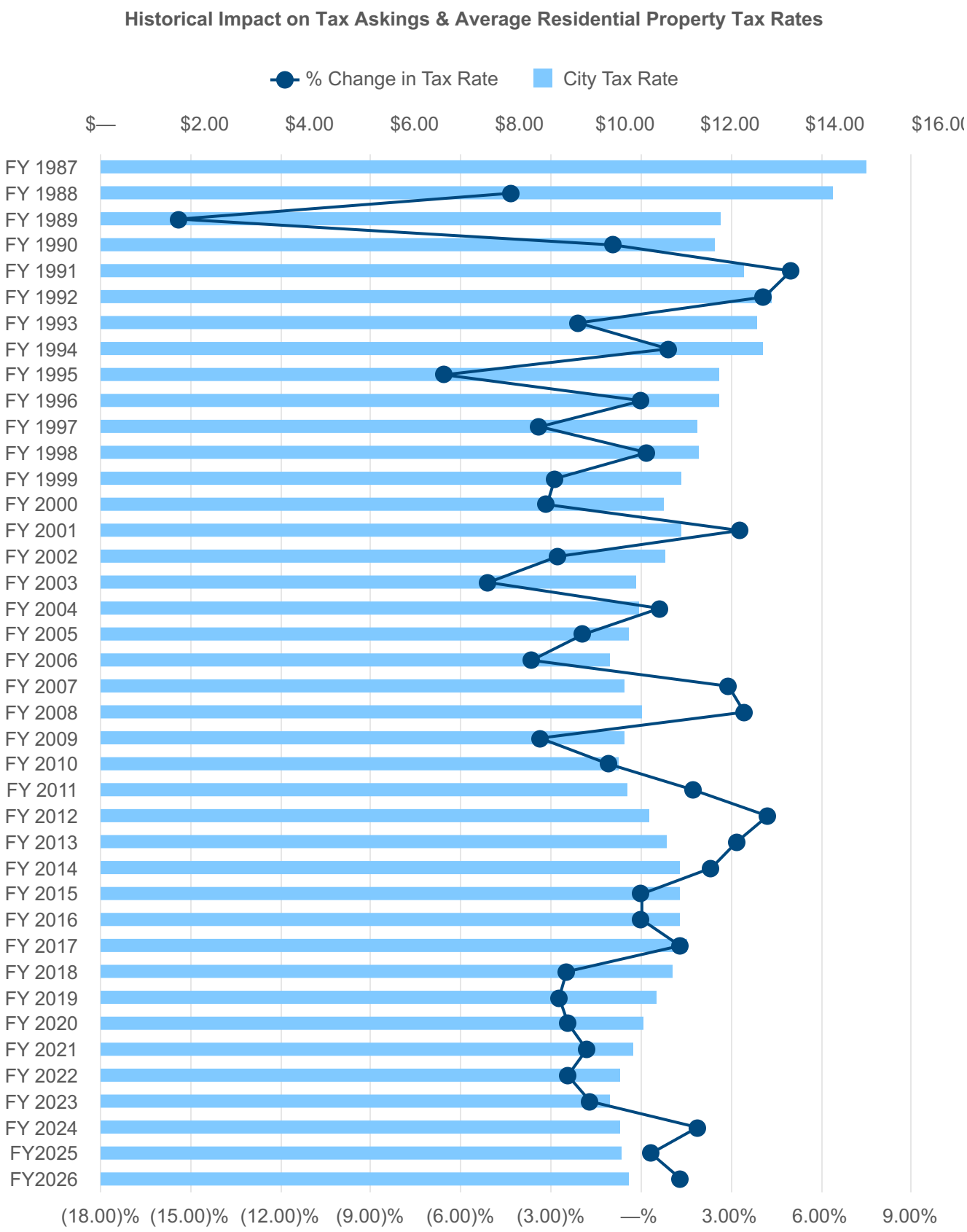
	FY 2026	FY 2025	% Change	$ Change
Property Tax Rate	$ 10.06372	$ 9.92638	1.38%	$ 0.1373
Average Residential Payment	$ 889.20	$ 855.82	3.90%	$ 33.38
Average Commercial Payment	$ 4,253.76	$ 4,179.49	1.78%	$ 74.26
Average Industrial Property	$ 5,090.27	$ 5,004.59	1.71%	$ 85.68

Historical Impact on Tax Askings and Average Residential Property Tax Rates

The following is a historical City tax rate comparison. The average percent change in tax rate from 1987–2026 is -0.88%. The average annual change over the last five years is -0.14%.

The following pages show historical and projected property tax impacts.

Historical Impacts on Tax Askings & Average Residential Property Tax Rates:

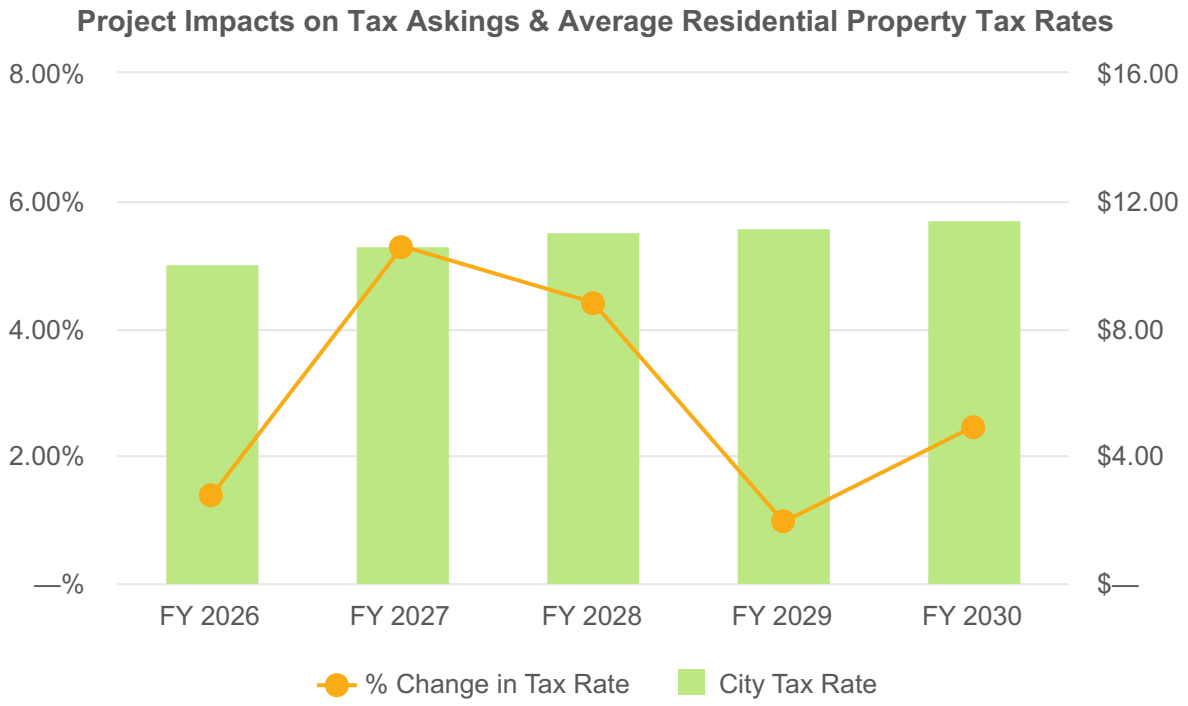


Historical City tax rates and % change in tax rate:

Fiscal Year	City Tax Rate	% Change in Tax Rate
FY 1987	14.5819	
FY 1988	13.9500	-4.33%
FY 1989	11.8007	-15.41%
FY 1990	11.6891	-0.95%
FY 1991	12.2660	+4.94%
FY 1992	12.7741	+4.14%
FY 1993	12.4989	-2.15%
FY 1994	12.6059	+0.86%
FY 1995	11.7821	-6.54%
FY 1996	11.7821	0.00%
FY 1997	11.3815	-3.40%
FY 1998	11.4011	+0.17%
FY 1999	11.0734	-2.87%
FY 2000	10.7160	-3.23%
FY 2001	11.0671	+3.28%
FY 2002	10.7608	-2.77%
FY 2003	10.2120	-5.10%
FY 2004	10.2730	+0.60%
FY 2005	10.0720	-1.96%
FY 2006	9.6991	-3.70%
FY 2007	9.9803	+2.90%
FY 2008	10.3169	+3.37%
FY 2009	9.9690	-3.37%
FY 2010	9.8577	-1.12%
FY 2011	10.0274	+1.72%
FY 2012	10.4511	+4.23%
FY 2013	10.7848	+3.19%
FY 2014	11.0259	+2.24%
FY 2015	11.0259	0.00%
FY 2016	11.0259	0.00%
FY 2017	11.1674	+1.28%
FY 2018	10.8922	-2.46%
FY 2019	10.5884	-2.79%
FY 2020	10.3314	-2.43%
FY 2021	10.1440	-1.81%
FY 2022	9.8890	-2.51%
FY 2023	9.7169	-1.74%
FY 2024	9.9014	+1.90%
FY 2025	9.9264	+0.25%
FY 2026	10.0637	+1.38%
1987 - 2026 Average Change		**-0.88%**
2022-2026 Average Change		**-0.14%**

From Fiscal Year 1987 through Fiscal Year 2026, the average annual change in the property tax rate is a decrease of 0.88%. Over the last five years, the average annual change in the property tax rate is a decrease of 0.14%.

Projected Impacts on Tax Askings and Average Residential Property Tax Rates



Projected City tax rates and % change in tax rate*:

Fiscal Year	City Tax Rate	% Change in Tax Rate
FY 2026	10.0637	1.38%
FY 2027	10.5957	5.29%
FY 2028	11.0623	4.40%
FY 2029	11.1686	0.96%
FY 2030	11.4436	2.43%

*Significantly impacted by the budget projection that the State of Iowa began eliminating the property tax backfill payments beginning in FY 2023.

IMPACT ON AVERAGE RESIDENTIAL PROPERTY - EXAMPLE

Actual - Historical		City Tax Calculation	Actual Percent Change	Change if HTC 100% Funded	Dollar Change
FY 1989	“City” Property Tax	$ 453.99	-11.40%		$ -58.39
FY 1990	“City” Property Tax	$ 449.94	-0.89%		$ -4.04
FY 1991*	“City” Property Tax*	$ 466.92	+3.77%		$ +16.98
FY 1992	“City” Property Tax	$ 483.63	+3.58%		$ +16.71
FY 1993*	“City” Property Tax*	$ 508.73	+5.19%		$ +25.10
FY 1994	“City” Property Tax	$ 510.40	+0.33%		$ +1.51
FY 1995*	“City” Property Tax*	$ 522.65	+2.40%		$ +12.41
FY 1996	“City” Property Tax	$ 518.10	-0.87%		$ -4.54
FY 1997*	“City” Property Tax*	$ 515.91	-0.42%		$ -2.19
FY 1998	“City” Property Tax	$ 512.25	-0.71%		$ -3.66
FY 1999	“City” Property Tax*	$ 512.25	0.00%		$ —
FY 2000	“City” Property Tax	$ 511.38	-0.17%		$ -0.87
FY 2001	“City” Property Tax	$ 511.38	0.00%		$ —
FY 2002	“City” Property Tax	$ 511.38	0.00%		$ —
FY 2003	“City” Property Tax*	$ 485.79	-5.00%		$ -25.58
FY 2004	“City” Property Tax	$ 485.79		0.00%	$ —
	With Homestead Adj.	$ 493.26	+1.54%		$ +7.46
FY 2005	“City” Property Tax*	$ 485.93		+0.03%	$ +0.14
	With Homestead Adj.*	$ 495.21	+0.40%		$ +1.95
FY 2006	“City” Property Tax (1)	$ 494.27		+1.72%	$ +8.34
	With Homestead Adj. (1)	$ 504.62	+1.90%		$ +9.41
FY 2007	“City” Property Tax*(2)	$ 485.79		-1.72%	$ -8.48
	With Homestead Adj.*	$ 496.93	-1.52%		$ -7.69
FY 2008	“City” Property Tax	$ 496.93		0.00%	$ —
	With Homestead Adj.	$ 510.45	+2.72%		$ +13.52
FY 2009	“City” Property Tax	$ 524.53		+2.76%	$ +14.08
	With Homestead Adj.	$ 538.07	+5.41%		$ +27.62
FY 2010	“City” Property Tax	$ 538.07		0.00%	$ —
	With Homestead Adj.	$ 550.97	+2.40%		$ +12.90
FY 2011	“City” Property Tax	$ 564.59		+2.47%	$ +13.62
	With Homestead Adj. (3)	$ 582.10	+5.65%		$ +31.13
FY 2012	“City” Property Tax	$ 611.19		+5.00%	$ +29.09
	With Homestead Adj. (3)	$ 629.78	+8.19%		$ +47.68
FY 2013	“City” Property Tax	$ 661.25		+5.00%	$ +31.47
	With Homestead Adj. (3)	$ 672.76	+6.82%		$ +42.98
FY 2014	“City” Property Tax	$ 705.71	+4.90%		$ +32.95

Actual - Historical		City Tax Calculation	Actual Percent Change	Change if HTC 100% Funded	Dollar Change
FY 2015	"City" Property Tax	$ 728.48	+3.23%		$ 22.77
FY 2016	"City" Property Tax	$ 747.65	+2.63%		$ +19.17
FY 2017	"City" Property Tax	$ 755.70	+1.08%		$ +8.05
FY 2018	"City" Property Tax	$ 755.70	0.00%		$ —
FY 2019	"City" Property Tax	$ 770.17	+1.91%		$ +14.47
FY 2020	"City" Property Tax	$ 770.17	0.00%		$ —
FY 2021	"City" Property Tax	$ 769.08	-0.14%		$ -1.09
FY 2022	"City" Property Tax	$ 769.08	0.00%		$ —
FY 2023	"City" Property Tax	$ 791.82	+2.96%		$ +22.74
FY 2023	"City" Property Tax	$ 815.07	0.00%		$ +23.25
FY 2025	"City" Property Tax	$ 855.82	+5.00%		$ +40.75
Average FY1989-FY2025 with Homestead Adj.			**+1.45%**		**+928.27%**
Average FY2021-FY2025 with Homestead Adj.			**+2.15%**		**+1713.00%**
Average FY1989-FY2025 without Homestead Adj.				**+0.96%**	**+661.51%**

The average annual dollar change in residential property tax from 1989-2025 is an increase of $9.28. The average annual dollar change over the last five years is an increase of $17.13.

Projected impact on average residential property:

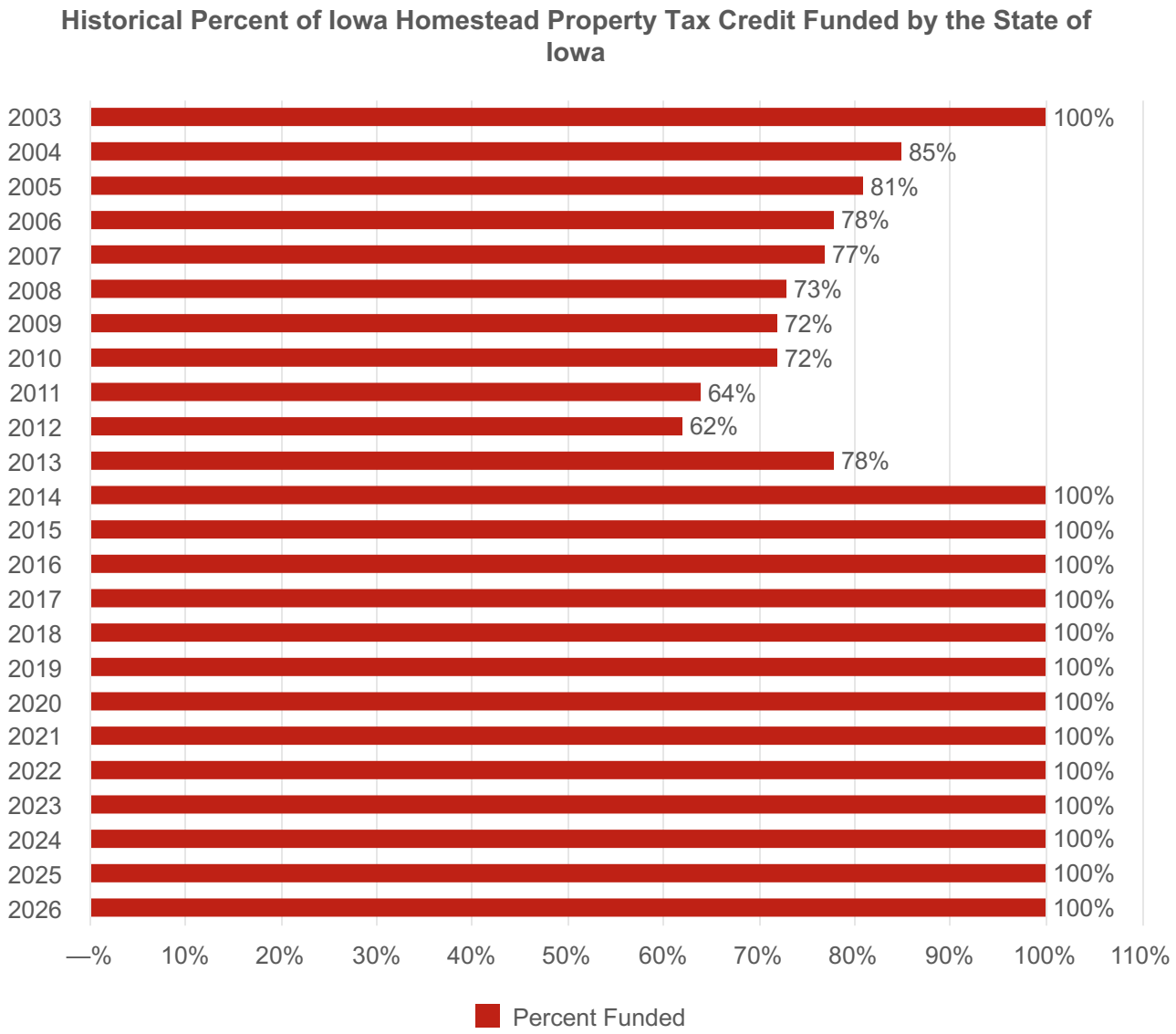
PROJECTION		CITY TAX CALCULATION		DOLLAR CHANGE
FY 2026	"City" Property Tax	$ 889.20	+3.90%	$ 33.38
FY 2027	"City" Property Tax	$ 936.20	+5.29%	$ +47.00
FY 2028	"City" Property Tax	$ 977.43	+4.40%	$ +41.23
FY 2029	"City" Property Tax	$ 986.82	+0.96%	$ +9.39
FY 2030	"City" Property Tax	$ 1,011.12	+2.46%	$ +24.30

* Denotes year of State-issued equalization orders.
^ Impact to average homeowner if the State funds the Homestead Property Tax Credit at 62%.
(1) The FY 2006 property tax calculation considers the 6.2% valuation increase for the average residential homeowner as determined by the reappraisal.
(2) Offsets the impact of the State reduced Homestead Property Tax Credit in FY 2005 & 2006.
(3) The City adopted a budget in FY 2011 and 2012 that provided no increase to the average homeowner. The State of Iowa underfunded the Homestead Property Tax Credit in both years costing the average homeowner an additional $18.59 in FY 2012 and $11.51 in FY 2013. This provided no additional revenues to the City, as this money would have come to the City from the State if they appropriated the proper amount of funds.

Homestead Property Tax Credit

The Homestead Property Tax Credit was established by the state legislature to reduce the amount of property tax collected. The intent of the credit was to be a form of tax relief and provide an incentive for home ownership. The State Homestead Property Tax Credit works by discounting the tax collected on the first $4,850 of a property's taxable value. This has no impact on what the City receives from property tax collections, but provides tax relief for the average homeowner.

Beginning FY 2004, the State of Iowa did not fully fund the State Homestead Property Tax Credit resulting in the average homeowner paying the unfunded portion. Again, this has no impact on what the City receives, however as a result has caused the average homeowner to pay more taxes.



IMPACT ON COMMERCIAL PROPERTY - EXAMPLE

ACTUAL - HISTORICAL		CITY TAX CALCULATION *	BUSINESS PROPERTY TAX CREDIT	DOLLAR CHANGE	PERCENT CHANGE
FY 1989	"City" Property Tax	$ 2,106.42		$ -384.19	-15.43%
FY 1990	"City" Property Tax	$ 2,086.50		$ -19.92	-0.95%
FY 1991	"City" Property Tax	$ 2,189.48		$ +102.98	+4.94%
FY 1992	"City" Property Tax	$ 2,280.18		$ +90.70	+4.14%
FY 1993	"City" Property Tax	$ 2,231.05		$ -49.13	-2.15%
FY 1994	"City" Property Tax	$ 2,250.15		$ +19.10	+0.86%
FY 1995	"City" Property Tax	$ 2,439.60		$ +189.45	+8.42%
FY 1996	"City" Property Tax	$ 2,439.60		$ —	0.00%
FY 1997	"City" Property Tax	$ 2,659.36		$ +219.76	+9.01%
FY 1998	"City" Property Tax	$ 2,738.43		$ +79.07	+2.97%
FY 1999	"City" Property Tax	$ 2,952.03		$ +213.60	+7.80%
FY 2000	"City" Property Tax	$ 2,934.21		$ -17.82	-0.60%
FY 2001	"City" Property Tax	$ 2,993.00		$ +58.86	+2.00%
FY 2002	"City" Property Tax	$ 2,910.25		$ -82.84	-2.76%
FY 2003	"City" Property Tax	$ 3,186.27		$ +276.03	+9.48%
FY 2004	"City" Property Tax	$ 3,278.41		$ +92.15	+2.89%
FY 2005	"City" Property Tax	$ 3,349.90		$ +71.48	+2.18%
FY 2006	"City" Property Tax (1)	$ 3,152.52		$ -197.38	-5.89%
FY 2007	"City" Property Tax	$ 3,538.03		$ +385.50	+12.23%
FY 2008	"City" Property Tax	$ 3,688.64		$ +150.62	+4.26%
FY 2009	"City" Property Tax	$ 3,554.71		$ -133.94	-3.63%
FY 2010	"City" Property Tax	$ 3,524.48		$ -30.23	-0.85%
FY 2011	"City" Property Tax	$ 3,585.16		$ +60.68	+1.72%
FY 2012	"City" Property Tax	$ 3,736.64		$ +151.48	+4.23%
FY 2013	"City" Property Tax	$ 3,855.96		$ +119.32	+3.19%
FY 2014	"City" Property Tax	$ 3,942.14		$ +86.20	+2.23%
FY 2015	"City" Property Tax (2)	$ 3,896.93	$ 147.72	$ -45.21	-1.15%
FY 2016	"City" Property Tax (3)	$ 3,139.16	$ 692.62	$ -757.77	-19.45%
FY 2017	"City" Property Tax (4)	$ 3,364.61	$ 982.19	$ +225.45	+7.18%
FY 2018	"City" Property Tax (5)	$ 3,280.44	$ 959.11	$ -84.16	-2.50%
FY 2019	"City" Property Tax (6)	$ 3,278.23	$ 843.08	$ -2.21	-0.07%
FY 2020	"City" Property Tax (7)	$ 3,160.71	$ 860.57	$ -117.52	-3.58%
FY 2021	"City" Property Tax (8)	$ 3,169.30	$ 779.03	$ +8.59	+0.27%
FY 2022	"City" Property Tax (9)	$ 3,069.57	$ 779.50	$ -99.73	-3.15%
FY 2023	"City" Property Tax (10)	$ 3,060.34	$ 721.73	$ -9.23	-0.30%
FY 2024	"City" Property Tax (11)	$ 3,328.86		$ +268.52	+8.77%
FY 2025	"City" Property Tax (11)	$ 4,179.49		$ +850.63	+25.55%
FY 1989-2025 Average Change				**$ +45.65**	**+1.67%**
2021-2025 Average Change				**$ +203.76**	**+6.23%**

*Net of Business Property Tax Credit

The average annual dollar change in commercial property taxes from 1989-2025 is a increase of $45.65. The average annual dollar change over the last five years is a increase of +$203.76.

Projected impact on average commercial property:

PROJECTED		CITY TAX CALCULATION	DOLLAR CHANGE	PERCENT CHANGE
FY 2026	"City" Property Tax	$ 4,253.76	$ 74.27	$ +0.02
FY 2027	"City" Property Tax	$ 4,478.59	$ 224.83	$ +0.07
FY 2028	"City" Property Tax	$ 4,675.83	$ 197.24	$ +0.04
FY 2029	"City" Property Tax	$ 4,720.79	$ 44.96	$ +0.01
FY 2030	"City" Property Tax	$ 4,837.02	$ 116.23	$ +0.02

(1) The FY 2006 property tax calculation considers the 19.9% valuation increase for industrial property as determined by the reappraisal.
(2) The Business Property Tax Credit was $148 and rollback to 95% in FY 2015.
(3) The Business Property Tax Credit was $693 and rollback to 90% in FY 2016.
(4) The Business Property Tax Credit was $982 and rollback to 90% in FY 2017.
(5) The Business Property Tax Credit was $959 and rollback to 90% in FY 2018.
(6) The Business Property Tax Credit was $843 and rollback to 90% in FY 2019.
(7) The Business Property Tax Credit was $861 and rollback to 90% in FY 2020.
(8) The Business Property Tax Credit was $779 and rollback to 90% in FY 2021.
(9) The Business Property Tax Credit was $780 and rollback to 90% in FY 2022.
(10) The Business Property Tax Credit was $722 and rollback to 90% in FY 2023.
(11)From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. Beginning in FY 2024, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated. The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2024 is estimated to be $587,446.

IMPACT ON INDUSTRIAL PROPERTY - EXAMPLE

ACTUAL - HISTORICAL		CITY TAX CALCULATION *	BUSINESS PROPERTY TAX CREDIT	DOLLAR CHANGE	PERCENT CHANGE
FY 1989	"City" Property Tax	$ 5,900.35		$ -1,074.65	-15.40%
FY 1990	"City" Property Tax	$ 5,844.55		$ -55.80	-0.95%
FY 1991	"City" Property Tax	$ 6,133.00		$ +288.45	+4.94%
FY 1992	"City" Property Tax	$ 6,387.05		$ +254.05	+4.14%
FY 1993	"City" Property Tax	$ 6,249.45		$ -137.60	-2.15%
FY 1994	"City" Property Tax	$ 6,302.95		$ +53.50	+0.86%
FY 1995	"City" Property Tax	$ 5,891.05		$ -411.90	-6.54%
FY 1996	"City" Property Tax	$ 5,891.05		$ —	0.00%
FY 1997	“City” Property Tax	$ 5,690.75		$ -200.30	-3.40%
FY 1998	“City” Property Tax	$ 5,700.56		$ +9.81	+0.17%
FY 1999	“City” Property Tax	$ 5,536.70		$ -163.86	-2.87%
FY 2000	“City” Property Tax	$ 5,358.00		$ -178.70	-3.23%
FY 2001	“City” Property Tax	$ 5,533.00		$ +175.00	+3.27%
FY 2002	“City” Property Tax	$ 5,380.42		$ -152.58	-2.76%
FY 2003	“City” Property Tax	$ 5,106.00		$ -274.42	-5.10%
FY 2004	“City” Property Tax	$ 5,136.50		$ +30.50	+0.60%
FY 2005	“City” Property Tax	$ 5,036.00		$ -100.50	-1.96%
FY 2006	“City” Property Tax (1)	$ 5,814.61		$ +778.61	+15.46%
FY 2007	“City” Property Tax	$ 5,983.21		$ +168.60	+2.90%
FY 2008	“City” Property Tax	$ 6,184.95		$ +201.74	+3.37%
FY 2009	“City” Property Tax	$ 5,976.44		$ -208.51	-3.37%
FY 2010	“City” Property Tax	$ 5,909.69		$ -66.75	-1.12%
FY 2011	“City” Property Tax	$ 6,011.44		$ +101.75	+1.72%
FY 2012	“City” Property Tax	$ 6,265.43		$ +253.99	+4.23%
FY 2013	“City” Property Tax	$ 6,465.48		$ +200.05	+3.19%
FY 2014	“City” Property Tax	$ 6,610.00		$ +144.52	+2.24%
FY 2015	“City” Property Tax (2)	$ 6,131.80	$ 147.72	$ -478.20	-7.23%
FY 2016	“City” Property Tax (3)	$ 5,256.41	$ 692.62	$ -875.39	-14.28%
FY 2017	“City” Property Tax (4)	$ 5,043.36	$ 982.19	$ -213.05	-4.05%
FY 2018	“City” Property Tax (5)	$ 4,917.78	$ 959.11	$ -125.58	-2.49%
FY 2019	“City” Property Tax (6)	$ 4,869.91	$ 843.08	$ -47.87	-0.97%
FY 2020	“City” Property Tax (7)	$ 4,713.76	$ 860.57	$ -156.15	-3.21%
FY 2021	“City” Property Tax (8)	$ 4,694.17	$ 779.03	$ -19.59	-0.42%
FY 2022	“City” Property Tax (9)	$ 4,556.11	$ 779.50	$ -138.06	-2.94%
FY 2023	“City” Property Tax	$ 4,521.00	$ 721.73	$ -35.11	-0.77%
FY 2023	“City” Property Tax	$ 4,817.26	$ 721.73	$ -35.11	-0.77%
FY 2025	“City” Property Tax	$ 5,004.59		$ +187.33	+3.89%
FY 1989-2025 Average Change				**$ -53.25**	**-0.75%**
2021-2025 Average Change				**$ +58.17**	**+1.26%**

*Net of Business Property Tax Credit

The average annual dollar change in industrial property taxes from 1989-2025 is a decrease of $53.25. The average annual dollar change over the last five years is a increase of $58.17.

Projected impact on average industrial property:

PROJECTED		CITY TAX CALCULATION	DOLLAR CHANGE	PERCENT CHANGE
FY 2026	"City" Property Tax	$ 5,090.27	$ +85.68	+1.71%
FY 2027	"City" Property Tax	$ 5,359.33	$ +369.16	+7.25%
FY 2028	"City" Property Tax	$ 5,595.34	$ +238.23	+4.36%
FY 2029	"City" Property Tax	$ 5,649.15	$ +56.77	+1.00%
FY 2030	"City" Property Tax	$ 5,788.24	$ +141.20	+2.45%

(1) The FY 2006 property tax calculation considers the 19.9% valuation increase for industrial property as determined by the reappraisal.
(2) The Business Property Tax Credit was $148 and rollback to 95% in FY 2015.
(3) The Business Property Tax Credit was $693 and rollback to 90% in FY 2016.
(4) The Business Property Tax Credit was $982 and rollback to 90% in FY 2017.
(5) The Business Property Tax Credit was $959 and rollback to 90% in FY 2018.
(6) The Business Property Tax Credit was $843 and rollback to 90% in FY 2019.
(7) The Business Property Tax Credit was $861 and rollback to 90% in FY 2020.
(8) The Business Property Tax Credit was $779 and rollback to 90% in FY 2021.
(9) The Business Property Tax Credit was $780 and rollback to 90% in FY 2022.
(10) The Business Property Tax Credit was $722 and rollback to 90% in FY 2023.
(11) From FY 2015 through FY 2023, commercial, industrial and railroad properties were eligible for a Business Property Tax Credit. The Business Property Tax Credit was deducted from the property taxes owed and the credit was funded by the State of Iowa. Beginning in FY 2024, all commercial, industrial, and railroad properties will receive a property assessment limitation on the first $150,000 of value of the property unit equal to the assessment limitation for residential property. The value of the property unit that exceeds $150,000 receives the same ninety percent assessment limitation it has in the past.The $125 million fund will continue to be appropriated each year for reimbursements to counties. County auditors will file a claim for the first tier of the assessment limitations in September. Assessors will continue to provide the unit configuration for auditors as these definitions remained the same. Taxpayers are not required to file an application to receive the first $150,000 of assessed value at the residential assessment limitation rate. Lawmakers believe the new standing general fund will exceed the projected level of claims for fiscal years 2024 through 2029. Then in fiscal year 2030, the local government reimbursement claims will begin being prorated. The projected backfill for Dubuque for the two-tier assessment limitation in Fiscal Year 2024 is estimated to be $587,446.

IMPACT ON MULTI-RESIDENTIAL PROPERTY - EXAMPLE

ACTUAL – HISTORICAL		CITY TAX CALCULATION	DOLLAR CHANGE	PERCENT CHANGE
FY 2015	"City" Property Tax	$ 2,349.34		
FY 2016	"City" Property Tax	$ 2,225.69	$ -123.65	-5.26%
FY 2017	"City" Property Tax	$ 2,160.39	$ -65.30	-2.93%
FY 2018	"City" Property Tax	$ 2,015.48	$ -144.91	-6.71%
FY 2019	"City" Property Tax	$ 1,870.21	$ -145.27	-7.21%
FY 2020	"City" Property Tax	$ 1,737.92	$ -132.29	-7.07%
FY 2021	"City" Property Tax	$ 1,896.65	$ +158.73	+9.13%
FY 2022	"City" Property Tax	$ 1,751.66	$ -144.99	-7.64%
FY 2023	"City" Property Tax	$ 1,625.55	$ -126.11	-7.20%
FY 2024	"City" Property Tax	$ 1,419.97	$ -205.58	-12.65%
Average FY 2016-FY 2024			**$ -103.26**	**-5.28%**

Beginning in FY 2017 (July 1, 2016), new State legislation created a new property tax classification for rental properties called multi-residential, which requires a rollback, or assessment limitations order, on multi-residential property which will eventually equal the residential rollback. Multi-residential property includes apartments with 3 or more units. Rental properties of 2 units were already classified as residential property.

The State of Iowa will not backfill property tax loss from the rollback on multi-residential property. The rollback will occur as follows:

Fiscal Year	Rollback %	Annual Loss of Tax Revenue
FY 2017	86.25%	$ 331,239.03
FY 2018	82.50%	472,126.87
FY 2019	78.75%	576,503.10
FY 2020	75.00%	691,639.58
FY 2021	71.25%	952,887.71
FY 2022	67.50%	752,366.11
FY 2023	63.75%	662,820.79
FY 2024	+54.65%	1,186,077.35
Total		$ 5,625,661.00

*54.65% = Current residential rollback

This annual loss in tax revenue of $1,186,077 from multi-residential property when fully implemented in FY 2024 will not be backfilled by the State. From Fiscal Year 2017 through Fiscal Year 2024 the City will lose $5,625,661 in total, meaning landlords will have paid that much less in property taxes. The state did not require landlords to charge lower rents or to make additional investment in their property.

In Fiscal Year 2024, the multi-residential property class was eliminated and is reported with the residential property class.

HISTORY OF INCREASES IN PROPERTY TAX ASKINGS

Year	Tax Askings	% Change in Tax Askings	Impact on Homeowner**
FY 1989	$10,918,759	-12.00%	-11.40%
Sales Tax Initiated			
FY 1990	$ 10,895,321	-0.21%	-0.89%
FY 1991	$ 11,553,468	+6.04%	+3.77%
FY 1992	$ 12,249,056	+6.02%	+3.58%
FY 1993	$ 12,846,296	+4.88%	+5.19%
FY 1994	$ 13,300,756	+3.54%	+0.33%
FY 1995	$ 13,715,850	+3.12%	+2.40%
FY 1996	$ 14,076,320	+2.63%	-0.87%
FY 1997	$ 14,418,735	+2.43%	-0.42%
FY 1998	$ 14,837,670	+2.91%	-0.71%
FY 1999	$ 15,332,806	+3.34%	0.00%
FY 2000	$ 15,285,754	-0.31%	-0.17%
FY 2001	$ 15,574,467	+1.89%	0.00%
FY 2002	$ 15,686,579	+0.72%	0.00%
FY 2003	$ 15,771,203	+0.54%	-5.00%
FY 2004	$ 16,171,540	+2.54%	0.00%
FY 2005	$ 16,372,735	+1.24%	+0.03%
FY 2006	$ 16,192,215	-1.10%	+1.72%
FY 2007	$ 17,179,994	+6.10%	-1.72%
FY 2008	$ 18,184,037	+5.84%	0.00%
FY 2009	$ 18,736,759	+3.04%	+2.76%
FY 2010	$ 19,095,444	+1.91%	0.00%
FY 2011	$ 19,878,962	+4.10%	+2.47%
FY 2012	$ 21,284,751	+7.07%	+5.00%
FY 2013	$ 22,758,753	+6.93%	+5.00%
FY 2014	$ 23,197,623	+1.93%	+4.90%
FY 2015	$ 24,825,015	+7.02%	+3.23%
FY 2016	$ 24,906,544	+0.33%	+2.63%
FY 2017	$ 26,375,291	+5.90%	+1.08%
FY 2018	$ 25,863,049	-1.94%	0.00%
FY 2019	$ 26,494,205	+2.44%	+1.91%
FY 2020	$ 26,296,081	-0.75%	0.00%
FY 2021	$ 26,202,568	-0.36%	-0.14%
FY 2022	$ 26,215,401	+0.05%	0.00%
FY 2023	$ 26,215,887	0.00%	+2.96%
FY 2023	$ 28,223,481	0.00%	+2.94%
FY 2025	$ 28,233,757	+6.01%	+5.00%
Average FY 1989-2025		**+2.71%**	**+0.96%**

**Does not reflect State unfunded portion of Homestead Credit.

IMPACT ON TAX ASKINGS AND AVERAGE RESIDENTIAL PROPERTY

To maintain the current level of service based on the previous assumptions would require the following property tax asking increases:

Fiscal Year	"City" Property Tax Askings	% Change in Tax Askings	% Impact on Avg. Residential Property	$ Impact on Avg. Residential Property
FY 2025	$ 29,861,915	+5.77%	+5.00%	$ +40.75
FY 2026	$ 32,052,686	+7.34%	+3.90%	$ +33.38
FY 2027	$ 34,130,077	+6.48%	+5.29%	$ +47.00
FY 2028	$ 35,146,352	+2.98%	+4.40%	$ +41.23
FY 2029	$ 36,723,553	+4.49%	+23.56%	$ +16.47

GUIDELINE

The recommended guideline is a 3.90% or $33.38 increase for the average residential property owner assuming the Homestead Property Tax Credit is fully funded. A one percent increase in the tax rate will generate approximately $294,092.

These guidelines include an estimated $897,297 for improvement packages funded by property taxes, although this figure may change as the FY2026 budget is not yet finalized.

Iowa House File 718 passed during the 2023 legislative sessions, replaces previous changes made through Iowa Senate File 634 passed during the 2019 legislative sessions, makes changes to Iowa city and county budgets and taxes for Fiscal Year 2025 and later. Additional steps have been added to the budget approval process. The City of Dubuque is specifically impacted by the following steps of this new legislation:

1. Limits the General Fund levy by constraining growth by 2% or 3% each year, depending on the trigger hit:

   Non-TIF taxable growth under 3%, no reduction
   Non-TIF taxable growth over 3% but less than 6%, 2% reduction factor applied
   Non-TIF taxable growth over 6%, 3% reduction factor is applied

   The City of Dubuque Non-TIF taxable growth for FY2026 is 4.39%, the General Fund levy is constrained by a growth reduction factor of 2%. The General Fund levy for FY2026 is $7.78547 instead of the maximum levy of $8.10.

   Although the City is restricted to $7.78547 in the General Fund levy, the City has the flexibility to levy up to $16.0 million or a levy rate of $5.4174 in the Special Revenue Levies for employee benefits. In Fiscal Year 2025, the Special Revenue levy was $0.70307 and totaled $2.0 million. Any reduction in the General Fund levy can be shifted to the Special Revenue levies.

2. March 5: Cities must file a report with Iowa Department of Management containing information specified by new law to be contained in mailings.

3. March 20: County Auditor must send each property owner or taxpayer with the county by regular mail an individual statement with the specified information broken out by political subdivision comprising the taxpayer's district.

4. Taxpayer Statements must include:

    - Total Current Year Tax Rate and Dollars
    - Combined effective property tax rate for the city calculated using the sum of the current fiscal year's actual property tax certified for levy of all of city's levies
    - Proposed Budget Year Tax Rate and Dollars
    - If the Proposed Budget Property Tax Dollars exceed the current fiscal year's actual property tax dollars, a detailed statement of the major reasons for the increase, including the specific purposes or programs for which the city is proposing an increase
    - An example comparing the amount of property taxes on a residential property with an actual value of $100,000 in the current fiscal year and such amount on the residential property using the proposed property tax dollars for the budget year, including the percentage difference in such amounts.
    - An example comparing the amount of property taxes on a commercial property with an actual value of $100,000 in the current fiscal year and such amount on the commercial property using the proposed property tax dollars for the budget year, including the percentage difference in such amounts.
    - The city's percentage of total property taxes certified for levy in the owner's or taxpayer's taxing district in the current fiscal year amount all taxing authorities.
    - The date, time, and location of the city's public hearing on the information contained in the statements.
    - Information on how to access the city's internet site, the city's statements, and other budget documents for prior fiscal years.

5. Public hearing on proposed property tax amounts for the budget year and new taxpayer statements.

    - In addition to public hearing to adopt the budget.
    - Replaces maximum property tax dollars public hearing held in prior years.
    - Must be separate from any other meeting of City Council, including any other meeting or hearing related to the budget.
    - City Council can decrease, but not increase, the proposed property tax amount to be included in the budget.

6. Budget Certification deadline to Iowa Department of Management is April 30th instead of March 31st.

    - If City is issuing new debt that uses the debt service levy, budget must be adopted by April 15th.

CAPITAL IMPROVEMENT BUDGET GUIDELINES

T. INTEGRATION OF CAPITAL RESOURCES

GUIDELINE

To obtain maximum utilization, coordination and impact of all capital improvement resources available to the City, state and federal block and categorical capital grants and funds shall be integrated into a comprehensive five-year Capital Improvement Program (CIP) for the City of Dubuque.

U. INTEGRITY OF CIP PROCESS

GUIDELINE

The City shall make all capital improvements in accordance with an adopted Capital Improvement Program (CIP). If conditions change and projects must be added and/or removed from the CIP, the changes require approval by the City Council.

V. RENOVATION AND MAINTENANCE

GUIDELINE

Capital improvement expenditures should concentrate on renovating and maintaining existing facilities to preserve prior community investment.

W. NEW CAPITAL FACILITIES

GUIDELINE

Construction of new or expanded facilities which would result in new or substantially increased operating costs will be considered only if:
1) their necessity has been clearly demonstrated
2) their operating cost estimates and plans for providing those operating costs have been developed
3) they can be financed in the long term; and
4) they can be coordinated and supported within the entire system.

X. COOPERATIVE PROJECTS

GUIDELINE

Increased efforts should be undertaken to enter mutually beneficial cooperative capital improvement projects with the county, school district and private groups. Examples include cost-sharing to develop joint-use facilities and cost-sharing to improve roads and bridges are examples.

Y. USE OF GENERAL OBLIGATION BONDS

DISCUSSION

The Iowa Constitution limits the General Obligation debt of any city to 5% of the actual value of the taxable property within the city. The Iowa legislature has determined that the value for calculating the debt limit shall be the actual value of the taxable property prior to any "rollback" mandated by state statute.

On October 15, 2012, the City Council adopted a formal Debt Management Policy for the City of Dubuque. Prior to adoption of the formal policy, the City had already been practicing much of the policy, although the formal policy included some new additions. The most significant components of the Debt Management Policy include an internal policy of maintaining the City's general obligation outstanding debt at no more than 95% (except as a result of disasters) of the limit prescribed by the State constitution as of June 30th of each year. It is projected as of June 30, 2025 the City will be at 34.10%. City will not use short-term borrowing to finance operating needs except in the case of an extreme financial emergency which is beyond its control or reasonable ability to forecast. Currently there is no such debt, and none will be recommended in this process.

Bond Financing Stipulations

- Recognizing that bond issuance costs (bond counsel, bond rating, and financial management fees) add to the total interest costs of financing:
- Bond financing should not be used if the aggregate cost of projects to be financed by the bond issue is less than $500,000
- City will consider long-term financing for the construction, acquisition, maintenance, replacement, or expansion of physical assets (including land) only if they have a useful life of at least six years
- City shall strive to repay 20 percent of the principal amount of its general obligation debt within five years and at least 40 percent within ten years.
- The City shall strive to repay 40 percent of the principal amount of its revenue debt within ten years.

Debt Service Payments

Total annual debt service payments on all outstanding debt of the City shall not exceed 25% of total annual receipts across all the City's funds. As of June 30, 2025, it is projected the City will be at 15%

Internal Reserve

It shall be the goal of the City to establish an internal reserve equal to maximum annual debt service on future general obligation bonds issued that are to be abated by revenues and not paid from ad-valorem property taxes in the debt service fund. This shall begin with debt issued after July 1, 2013. This reserve shall be established by the fund or revenue source that expects to abate the levy, and shall be carried in said fund or revenue source on the balance sheet as a restricted reserve. This reserve does not exist now, except where required by bond covenants. This internal reserve would be implemented by adding the cost of the reserve to each debt issuance.

In January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody's credit analysis states, "the City of Dubuque's local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs." According to Moody's, the Aa2 issuer rating for the City of Dubuque's bonds reflects the city's healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City's available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.

In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody's Investors Service ("Moodys") released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio ("AFBR") = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio ("LR") = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

The City was evaluated by Moody's under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody's calculated the City's AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City's general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City's ratings.

In May 2021, Moody's Investor Service upgraded the City's Water Enterprise's outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

General Obligation Debt

Fiscal Year 2026 Debt

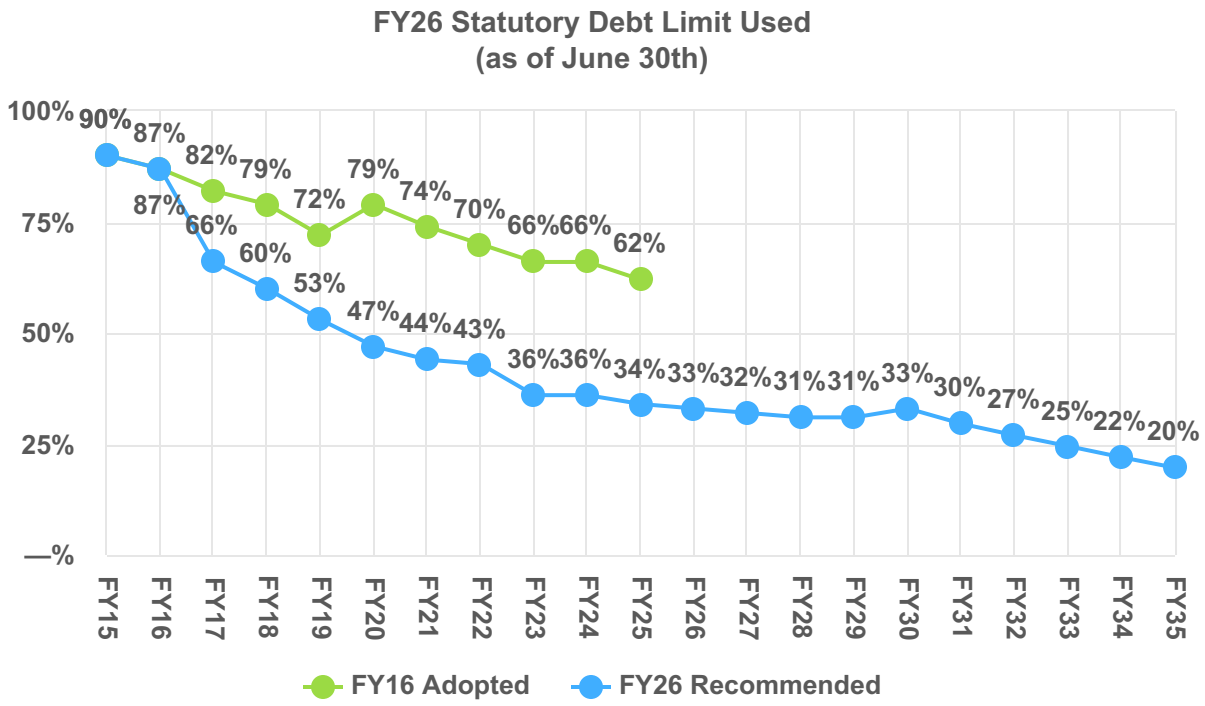
FY 2026 Debt Limit: The FY 2024 assessable value of the community for calculating the statutory debt limit is $6,472,591,693, which at 5%, indicates a total General Obligation debt capacity of $323,629,585.

Based on Outstanding G.O. debt (including tax increment debt, remaining payments on economic development TIF rebates, and general fund lease agreement) on June 30, 2026 will be $ $108,410,164 (33.50% of the statutory debt limit) leaving an available debt capacity of $215,219,421 (66.50%).

It should be noted that most of the City of Dubuque's outstanding debt is not paid for with property taxes (except TIF), but is abated from other revenues. Exceptions include one issuance for the replacement of a Fire Pumper truck in the amount of $1,410,000 with debt service of $95,421 in FY 2026 and one issuance for the franchise fee litigation settlement in the amount of $2,800,000 with debt service of $195,825 in FY 2026. Included in the debt is $4,661,120 of property tax rebates to businesses creating and retaining jobs and investing in their businesses.

Statutory Debt Limit

Fiscal Year	Statutory Debt Limit	Amount of Debt Subject to Statutory Debt Limit	% Debt Limit Used
2025	$321,926,120	$109,764,274	34.10%
2026	$323,629,585	$108,410,164	33.50%

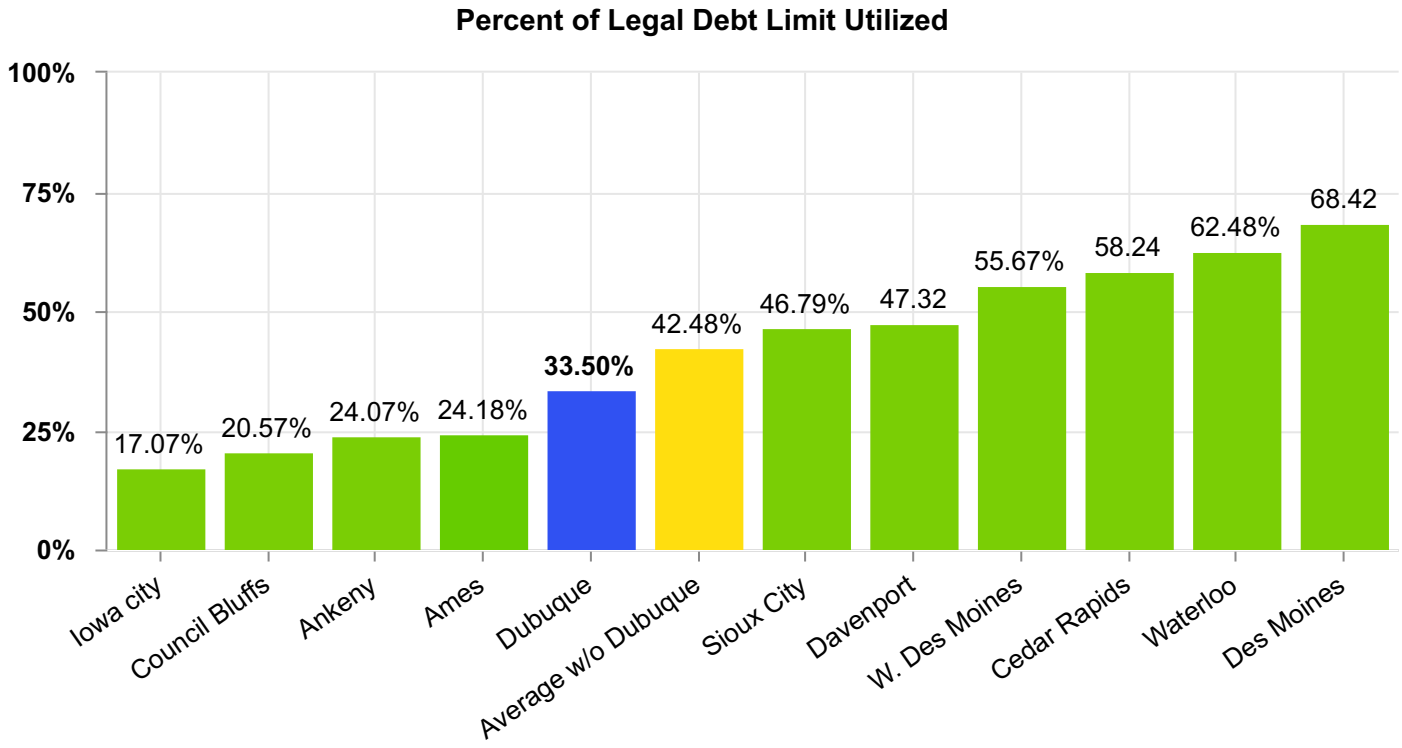


The City also has debt that is not subject to the statutory debt limit. This debt includes revenue bonds. Outstanding revenue bonds payable by water, sewer and stormwater fees on June 30, 2026 will have a balance of $167,789,201. The total City indebtedness as of June 30, 2026, is projected to be $289,568,909. The total City indebtedness as of June 30, 2025, was $281,085,184. **In FY 2026, the City will have a projected $8,483,725 or 3.02% more in debt.** The City is using debt to accomplish necessary projects.

The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2026 compared to the other cities in Iowa for Fiscal Year 2024 with a population over 50,000:

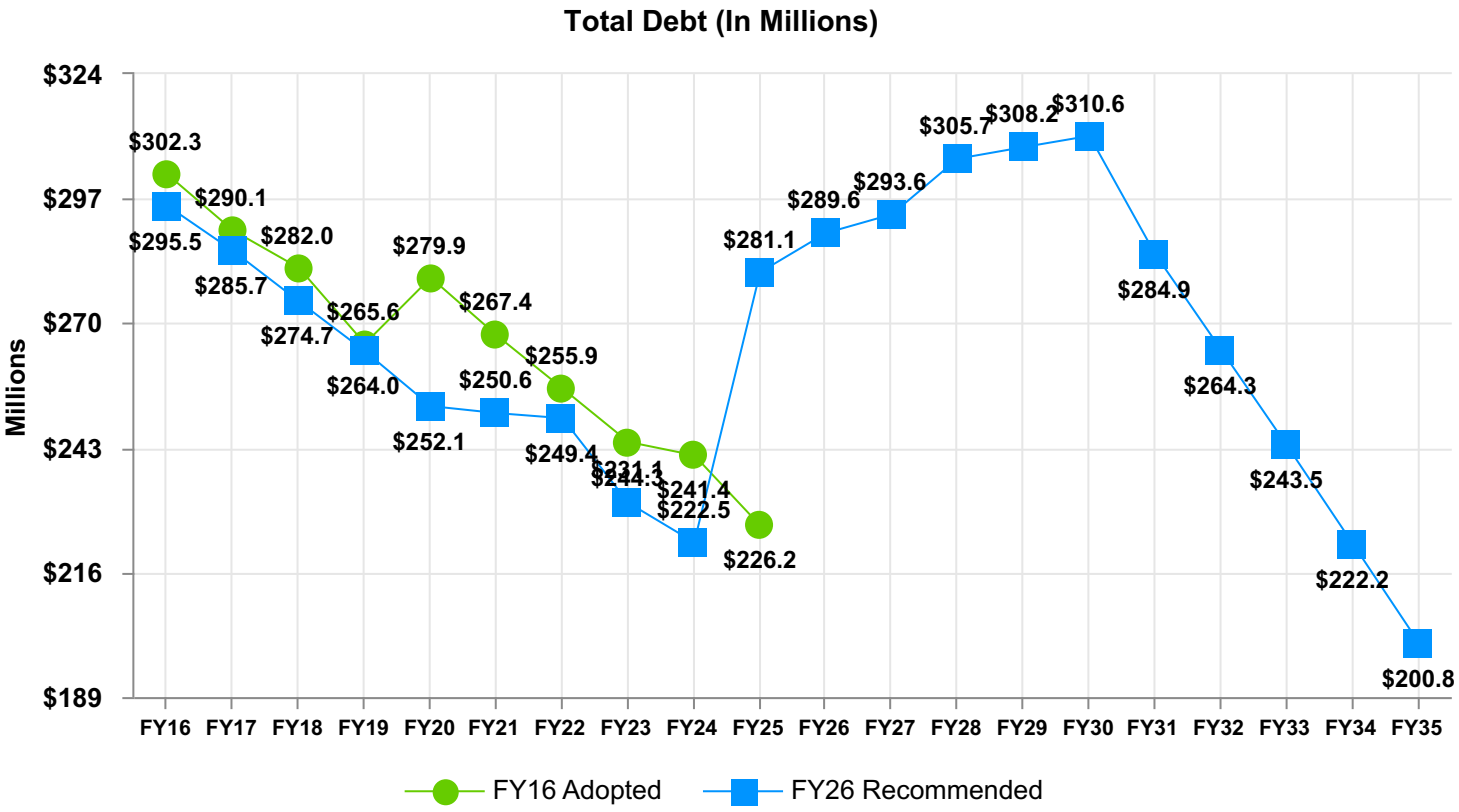
Fiscal Year 2024 Legal Debt Limit Comparison for Eleven Largest Iowa Cities

11	Des Moines (FY24)	803564354	549760000	0.68415180098942
10	W. Des Moines (FY24)	$ 551,635,692	$ 307,090,000	55.67 %
9	Cedar Rapids (FY 24)	$ 681,383,619	$ 396,830,000	58.24 %
8	Waterloo (FY24)	$ 221,546,701	$ 138,428,824	62.48 %
7	Davenport (FY24)	$ 423,816,425	$ 200,540,000	47.32 %
6	Sioux City (FY24)	$ 309,734,920	$ 144,929,999	46.79 %
5	Dubuque (FY26)	$ 323,629,585	$ 108,410,164	33.50 %
4	**Ankeny (FY24)**	**$ 416,454,919**	**$ 100,260,000**	**24.07 %**
3	Ames (FY24)	$ 277,278,426	$ 67,035,000	24.18 %
2	Iowa City (FY24)	$ 368,416,450	$ 62,905,000	17.07 %
1	Council Bluffs (FY24)	$ 365,780,288	$ 75,240,467	20.57 %
	Average w/o Dubuque			42.48 %
	Average w/o Dubuque	**$ 441,961,179**	**$ 204,301,929**	**42.48 %**



Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000 and Dubuque is below the average of the other Cities. **The average (42.48%) is 26.82% higher than Dubuque (33.50%).**

By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $310.62 million (32.90% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit,** and the projection is to be at $200.79 million (19.66% of statutory debt limit) within 10 years.



Part of the City's FY 2014 debt was in the form of a grant from the Iowa Flood Mitigation Program. Through a new state program, the City is able to issue $28.25 million in revenue bonds payable from the 5 percent State Sales Tax increment for projects in the Bee Branch Watershed allowing the City to complete the Bee Branch Creek Restoration, construct permeable alleys, replace the Bee Branch flood gates, complete North End Storm Sewers, construct a Flood Control Maintenance Facility, install Water Plant Flood Control and complete 17th Street Storm Sewer over the next twenty years.

The City will issue $152,147,710 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($4,163,408), fire station improvements, fire station expansion, airport improvements, reimagine Comiskey, neighborhood park developments, Federal Building renovations ($5,640,600), solid waste collection vehicles, sanitary sewer improvements ($78,399,027), water system projects ($15,956,673), stormwater improvements, parking improvements, renovation of Five Flags ($22,890,869), and Central Avenue improvements ($6,440,000). **By far the greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($78,399,027).**

Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Fire Equipment Replacement (LOST)	$401,060	$544,000	$—	$—	$—	$945,060
Fire Station Expansion/Relocation (LOST)	$—	$—	$—	$—	$500,900	$500,900
Fire Station Improvements (LOST)	$100,000	$900,000	$500,000	$—	$50,000	$1,550,000
Fire Truck/Ambulance Replacements (LOST)	$—	$1,350,000	$950,000	$—	$1,863,408	$4,163,408
Airport Improvements (LOST)	$1,000,500	$804,999	$192,000	$294,000	$—	$2,291,499
Park Development (LOST)	$505,000	$—	$—	$—	$—	$505,000
14th Street Overpass (GDTIF)	$—	$—	$—	$1,341,131	$—	$1,341,131
Reimagine Comiskey Park (GDTIF)	$1,697,000	$—	$—	$—	$—	$1,697,000
Central Avenue Corridor (GDTIF)	$—	$—	$1,760,000	$1,780,000	$2,900,000	$6,440,000
Federal Building Renovation (GDTIF)	$945,600	$—	$—	$—	$4,695,000	$5,640,600
Five Flags Renovation (GDTIF)	$—	$2,750,000	$3,040,000	$8,128,869	$8,972,000	$22,890,869
Parking Ramp Major Maintenance (GDTIF)	$2,857,400	$350,000	$—	$—	$2,033,000	$5,240,400
Solid Waste Collection Vehicles - Refuse	$220,000	$375,000	$595,000	$375,000	$845,000	$2,410,000
Sanitary Sewer Projects	$20,079,873	$17,796,826	$19,938,126	$12,413,852	$8,170,350	$78,399,027
Stormwater Projects	$632,643	$820,000	$723,500			$2,176,143
Water Projects	$750,000	$1,524,715	$9,158,146	$4,523,812	$—	$15,956,673
Total New Debt	**$ 29,189,076**	**$ 27,215,540**	**$ 36,856,772**	**$ 28,856,664**	**$ 30,029,658**	**$ 152,147,710**

The City will retire $139,519,604 of existing debt over the next five-years (FY26-FY30).

The following chart shows the net reduction of debt from Fiscal Year 2026 - Fiscal Year 2030:

Project	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
New Debt	$ 29,189,076	$ 27,215,540	$ 36,856,772	$ 28,856,664	$ 30,029,658	$152,147,710
Retired Debt	-$24,490,840	-$26,781,297	-$28,355,118	-$29,751,697	-$30,140,652	-$139,519,604
Net Debt Increase (Reduction)	**$4,698,236**	**$434,243**	**$8,501,654**	**-$895,033**	**-$110,994**	**$12,628,106**

There was a 0.53% increase in assessed value effective January 1, 2024, which is the assessment the Fiscal Year 2026 statutory debt limit is based on. The statutory debt limit effective June 30, 2026 is $323,629,585. **The City will be at 33.50% of statutory debt limit by June 30, 2026**. In FY 16 the City was at 86.13% of statutory debt limit, so **33.50% in Fiscal Year 2026 is a 53.04% decrease in use of the statutory debt limit.**

The ten year history of the City's use of the statutory debt limit is as follows:

FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24	FY25
90.00%	86.54%	66.06%	59.79%	52.90%	46.91%	43.51%	43.33%	39.36%	40.07%	34.85%

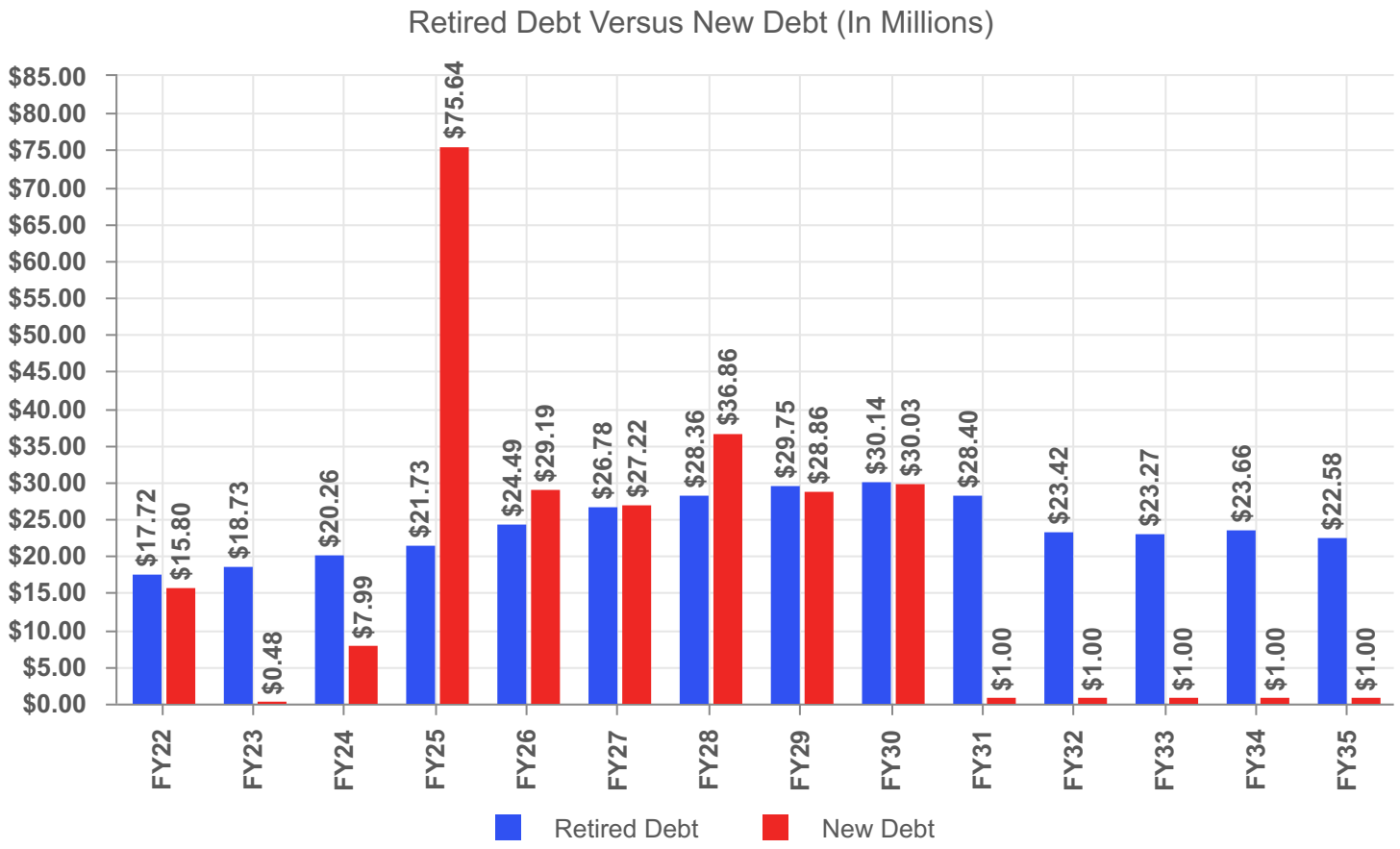
The five year projection of the City's use of the statutory debt limit from Fiscal Year 2026–2030 including all planned debt issuances subject to the statutory limit and assuming a 2% growth in the City's assessed valuation beginning in Fiscal Year 2026 is as follows:

FY 26	FY 27	FY 28	FY 29	FY 30
33.50%	32.13%	30.65%	30.58%	32.90%

The total City indebtedness as of June 30, 2026, is projected to be $167,789,201 (33.50% of statutory debt limit). The total City indebtedness as of June 30, 2015, was $295,561,181 (90% of statutory debt limit). **The City is projected to have $8,483,725 more in debt as of June 30, 2026.**

The combination of reduced debt and increased utility rates partially reflects the movement to a more "pay as you go" strategy, which could lead to larger tax and fee increases than with the use of debt.

The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:



*In Fiscal Year 2020, the City had $5,908,200 forgiven of the Bee Branch Upper Bee Branch Loan on June 30, 2020 which increased principal payments reflected.

**Based on the timing of projects the City issued very little debt in FY23 ($0.48 million) and FY24 ($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects. In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt.

As we approach the preparation of the FY 2026-2030 Capital Improvement Program (CIP) the challenge is not the City's capacity to borrow money but (a) how to identify, limit, and prioritize projects which justify the interest payments and; (b) how to balance high-priority projects against their impact on the property tax rate.

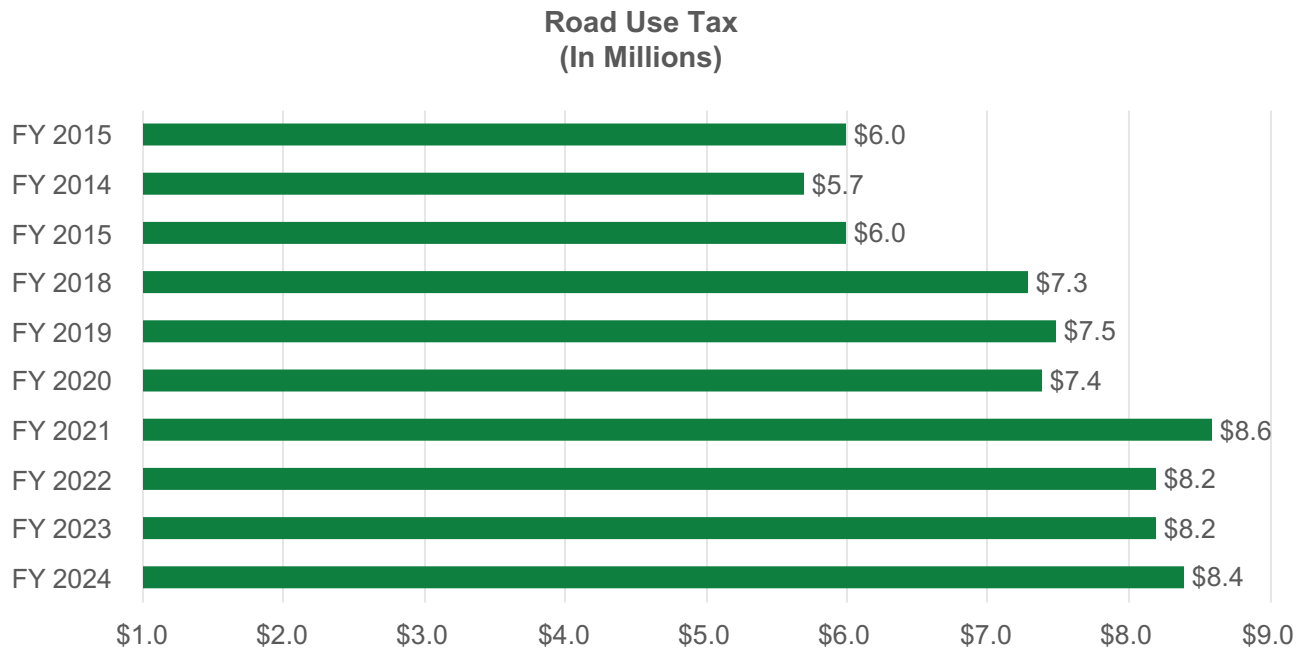
GUIDELINE

There are many high priority capital improvement projects which must be constructed during the FY 2026 - FY 2030 period. The potential of partially forgivable State Revolving Fund Loans and an increase in grant funding may impact the need to borrow for projects. As in the past, debt will be required on several major capital projects, including the Bee Branch Watershed Project, Airport Improvements, Park Improvements, Sidewalk and Street Improvements, Sanitary Sewer Fund, Parking Fund, and Water Fund. Borrowings will also include smaller projects and equipment replacements such as Park developments and Public Works equipment. These smaller borrowings will be for a term not exceeding the life of the asset and not less than six years in accordance to the Debt Management Policy. Alternative sources of funds will always be evaluated (i.e. State Revolving Loan Funds) to maintain the lowest debt service cost.

AA. ROAD USE TAX FUND

DISCUSSION

Actual Road Use Tax Fund receipts are as follows:



The FY 2025 budget was based on receiving $8,400,000 in Road Use Tax funds. In FY 2025, 100% of the Road Use Tax income is in the operating budget. The State of Iowa increased the gas tax 10 cents per gallon in FY 2016.

With increases in City DMATS and State Road Use Tax funds, the City will be able to substantially add to the number of street lights and continue with major road improvements.

GUIDELINE

It is preferable to shift Road Use Tax funds to the capital budget for street maintenance and repair to reduce the need to borrow funds for routine street maintenance and improvements. This shift cannot occur until there are increased revenues or reduced expense that would allow this shift without a property tax impact.

BB. COMMERCIAL AND INDUSTRIAL DEVELOPMENT

GUIDELINE

Current City, commercial and industrial development efforts should be continued to (a) preserve current jobs and create new job opportunities and (b) enlarge and diversify the economic base. Financing these efforts and programs should continue to be a high priority.

CC. HOUSING

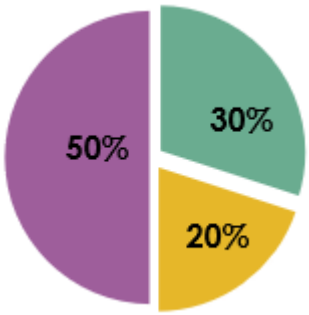
GUIDELINE

To maintain an adequate supply of safe and decent housing, the City should strive to preserve existing single family and rental housing that is not substandard and provide opportunities for development of new housing, including owner occupied, within the City's corporate limits for all residents, particularly for people of low and moderate income. Workforce rental housing is becoming increasingly important and the City provides incentives for building rehabilitations. In 2023, the City Council adopted housing incentive programs through the use of Tax Abatement and Tax Increment Financing.

DD. SALES TAX

GUIDELINE

Sales Tax revenue shall be used according to the following split:



Sales Tax 50%: Property Tax Relief

Sales Tax 30%:
(a) The reduction by at least 75% of street special assessments.
(b) The maintenance and repair of streets.

Sales Tax 20%:
(a) The upkeep of City-owned property such as sidewalks, steps, storm sewers, walls, curbs, traffic signals and signs, bridges, buildings, and facilities (e.g. Airport, Five Flags Center, Library, Law Enforcement Center, City Hall, Fire Stations, Parks, and Swimming Pools).
(b) Transit equipment, such as buses
(c) Riverfront and wetland development
(d) Economic Development Projects

EE. NET CASH PROCEEDS (SURPLUS DISTRIBUTION) FROM THE DUBUQUE RACING ASSOCIATION

DISCUSSION

The contract with the Dubuque Racing Association calls for distribution at the end of its fiscal year, December 31st, of 50 percent of its net cash operating funds to the City of Dubuque. In early-February, the City receives payment of proceeds to be distributed. These proceeds are then allocated for capital improvements, with the highest priority given to reducing the City's annual borrowing.

The Dubuque Racing Association provides the City with projections of future distributions. Since gaming is a highly volatile industry, the estimates are discounted prior to including them in the City's Five-Year CIP.

The February 2026 DRA distributions will be used in Fiscal Year 2026 to fund the implementation of the classification and compensation study and non-recurring improvement packages. This is a change from past use of DRA distributions because all funds will be used for Fiscal Year 2026 operations. A change from past use of DRA distributions, 0% of the February 2026 projections of operating surplus have been anticipated as resources to support the Fiscal Year 2026 capital improvement projects. The estimates received from the DRA will be reduced by 5 percent for FY 2028 resources, 10 percent for FY 2029, and 15 percent for FY 2030 resources, to provide a margin of error in case the estimates are not realized.

GUIDELINE

$1,258,831 of February 2026 DRA distributions will be used for FY2026 non-recurring improvement packages and implementation of the classification and compensation study. This is a change from past use of DRA distributions because all funds will be used for Fiscal Year 2026 operations.In Fiscal Year 2026 and beyond, the City anticipates distribution of a significant amount of net cash proceeds for use in the Capital Improvement Program. These amounts will be budgeted in the Five-Year CIP in the year they are received and will be used to reduce required General Obligation borrowing. The three out-years will be discounted by 5 percent, 10 percent, and 15 percent respectively.

FF. EMPHASIS ON INITIATIVES THAT REDUCE FUTURE OPERATING BUDGET EXPENSE

GUIDELINE

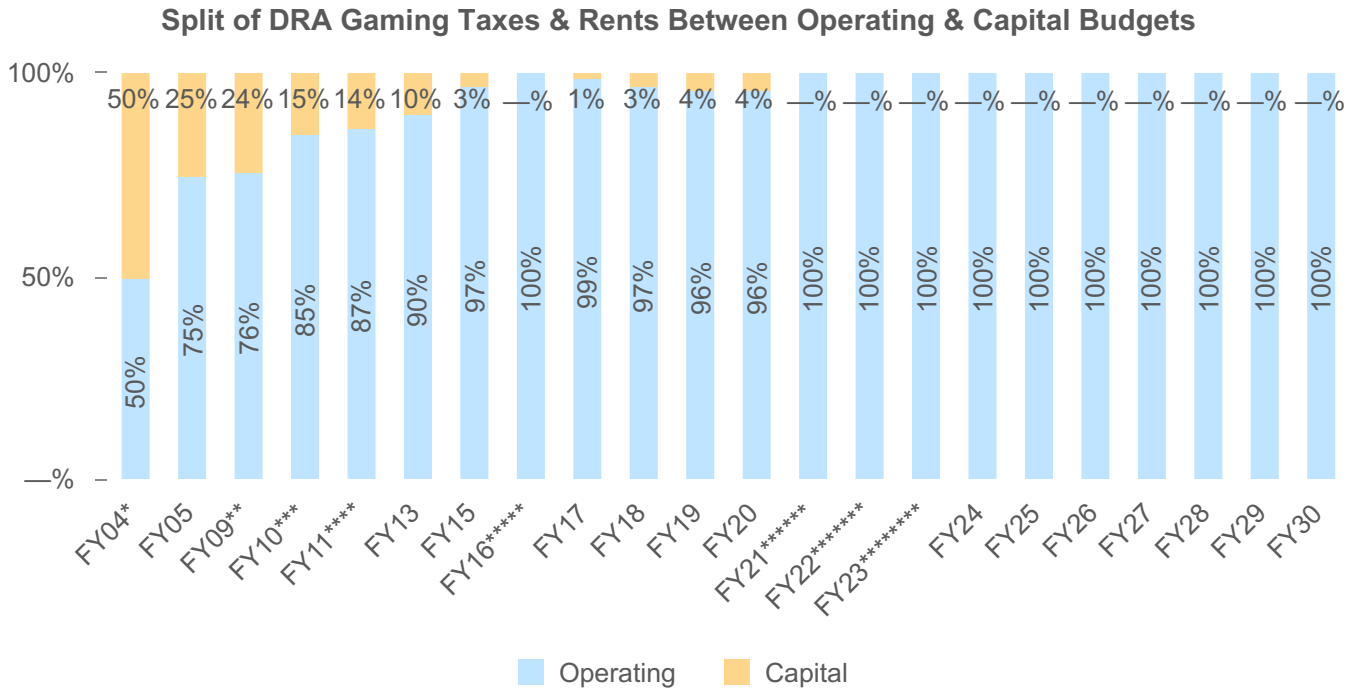
Capital improvement expenditures that will reduce future maintenance and operating expense will receive priority funding and these types of initiatives will be encouraged in all departments and funding sources as a means of maximizing the use of available resources. This emphasis reflects fiscally responsible long-range planning efforts.

GG. USE OF GAMING-RELATED RECEIPTS

DISCUSSION

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055.

The following shows the historical split of DRA gaming taxes and rents between the City’s operating and capital budgets:



Notable Changes:

***FY 2004** A new lease took effect with the Dubuque Racing Association for lease of the Dubuque Greyhound Park and Casino. This new lease was negotiated after the FY 2005 budget was approved and raised the lease payment from ½% of coin-in to 1% of coin-in. This new lease and the expansion of gaming at Dubuque Greyhound Park and Casino, from 600 gaming positions to 1,000 gaming positions, effective August 1, 2005, provided additional revenues to the City of Dubuque.

****FY 2009** The Diamond Jo expanded to a land-based barge casino facility and increased to 1,100 slots on December 1, 2008. This expansion was projected to decrease the Q gaming market and correspondingly the coin-in by just over 21 percent. Based on the projected market share loss, the City did not receive a distribution of cash flows from the Dubuque Racing Association (DRA) in Fiscal Years 2009 and 2010.

*****FY 2010** The operating portion of the split now includes the debt service required on the 2002 general obligation bonds for the America's River Project that was previously considered as part of the capital portion of the DRA lease. Debt obligations are considered a continuing annual expense and are more accurately reflected as part of the operating portion of the DRA lease.

******FY 2011** DRA distributions restarted in FY 2011 instead of the projected year of FY 2012.

*******FY 2016** A reduction in revenue in the Greater Downtown TIF urban renewal area resulted in reduced revenues to make debt payments and it was necessary for the general fund to support $84,104 in FY 2015 and $78,242 in FY 2016 of debt service payments, which were funded by reducing the amount of gaming revenues from taxes and DRA lease that goes to capital recommended in FY 2016.

********FY 2021** A lease amendment took effect with the Dubuque Racing Association for the lease of the Q Casino. This lease amendment added a payment equal to ½% of monthly sports wagering conducted on Q Sportsbook retail or Q advance deposit sports wagering internet site.

*******FY 2022** A lease amendment took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the amended lease has an expiration date of December 31, 2036.

********FY 2023** A lease amendment took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment extended the termination date from 2036 to 2055. The amendment allows $1.5 million of cash reserve fund as a down payment of a construction loan in FY23.

The change in market share and changes in the lease agreement impacts the City's lease payment from the DRA. The new lease effective 1/1/22 requires the DRA to pay the City 1.5 percent of coin in from slot machines (previously 1 percent),4.8 percent of gross revenue from table games, and 0.5 percent of sports wagering.

In calendar year 2024, the DRA saw a decline of -4.85% in gross gaming revenues, while Diamond Jo experienced a slight increase of +1.61% compared to 2023. The Dubuque market in 2024 was approximately $122.6 million annually, showing a decrease of -0.8% from the $123.6 million market in 2023. This decline was expected due to construction disruptions throughout the year. The DRA's gross gaming revenue was significantly impacted by redevelopment work on the property, which continued throughout the year. Additionally, the main highway leading to our facility was closed for extended repairs. An exit ramp that was initially scheduled for a brief closure ended up being closed for several months, further affecting traffic and access.

Despite these challenges, the DRA saw growth in other areas in 2023, including food and beverage sales, as well as new revenue from the opening of the Island Social (Family Entertainment Center) and the new banquet event space. However, total gross revenue for the DRA in 2024 was down -4.2% compared to 2023.

Looking ahead, the DRA has projected an increase of +11% in gross gaming revenue and +12% in total gross revenue for calendar year 2025. This growth is primarily attributed to the ongoing redevelopment efforts. Over the next five years, the DRA expects gaming revenue growth rates of +3.4% in FY 2026, +3.3% in FY 2027, a decline of -2.0% in FY 2028, and +2.1% in FY 2029. Total gross revenue projections include a +13% increase in FY 2026, +4% in FY 2027, a decline of -0.4% in FY 2028, and +2.5% in FY 2029. The expected growth in FY 2026 will be supported by the opening of the Key Hotel and rooftop restaurant.

In February 2025, the IRGC granted a casino license to Linn County (Cedar Rapids). Our five-year budget forecast indicates that the Linn County casino will become operational in calendar year 2027/2028.

Illinois passed legislation in 2019 allowing six additional casinos, sports betting, and increased Video Lottery Terminals (VLTs) throughout the state. The closest casino to our market is in Rockford. The Rockford City Council voted on October 7, 2019, to approve the Hard Rock Casino as the city's choice. On November 10, 2021, Hard Rock opened its temporary casino with 635 slot machines and Electronic Table Games. The permanent Hard Rock Casino in Rockford opened on August 29, 2024, featuring 1,300 slots and live table games. The 250-room hotel is projected to open in late 2025.

Additionally, the Ho-Chunk Nation plans to construct a $405 million casino and hotel resort in Beloit, Wisconsin, in two stages. The casino is scheduled for completion by June 2026, with the 18-story, 312-room hotel and 75,000-square-foot conference center slated for completion in 2027.

The 50¢ per patron tax previously received from the Diamond Jo was replaced by a $500,000 fixed payment based on their revised parking agreement which expires June 16, 2029.

GLOSSARY

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28E Agreement: Chapter 28, Section E of the Iowa Code which establishes intergovernmental agreements for two or more governmental agencies to cooperate on an issue/activity.

Accounting System: Records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Basis of Accounting: A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity: A specific type of work or group of tasks performed by one or more organized units of the government. An example would be Street Maintenance.

Ad Valorem Taxes: Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and tax rate.

Allot: To divide an appropriation into amounts which may be encumbered or expended during an allotment period.

Alternatives: This term means other possible activities or uses of funding besides those already decided upon or being considered. It also suggests the comparison between two or more possible approaches toward fulfilling the same purpose, goal or objective.

Amortization: The gradual elimination of an asset or liability, such as a bond premium, over a specified period of time.

Annualize: Taking changes that occurred mid- year and calculating their cost for a full year, for the purpose of preparing an annual budget.

Appropriation: A legal authorization to incur obligations and to make expenditures for specific purposes.

Assessed Valuation: A value established for real property for use as a basis for levying property taxes.

Assessment Ratio: The ratio at which the tax rate is applied to the tax base.

Assets: Resources owned or held by the City which has a monetary value.

Attrition: A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Audit: Examination by an independent party of the City's financial books, records, accounts, funds, and securities for purposes of determining evidence of the accuracy and correctness of financial statements and ensuring management has effectively and efficiently performed responsibilities.

Authorized Positions: Employee positions which are authorized in the adopted budget to be filled during the year.

Balanced Budget: Occurs when planned expenditures equal anticipated revenues.

Base Budget: Cost of continuing the existing levels of service in the current budget year.

Bond Funds: Resources derived from issuance of bonds for specific purposes and related Federal project grants used to finance capital expenditures.

Bond Rating: A rating (made by an established bond rating company) from a schedule of grades indicating the probability of timely repayment of principal and interest on bonds issued. City of Dubuque has an Aa2 rating from Moody's Investor Services.

Bond: A long-term promise to pay a sum of money (the face amount of the bond) on a specific date(s) (the bond maturity date) at a specified interest rate.

Bonding Capacity - Debt Capacity: The State limit for general obligation debt is 5% of assessed valuation.

Bond Refinancing: The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget: A plan of financial operation and estimated expenditures for a specific period of time, and the monies to be used to finance the expenditures. The City of Dubuque Operating Budget is a plan for the period form July 1 through June 30.

Budget Amendment: Any change in expenditure budgets, which result in a net increase or decrease in the total dollar amount budgeted at the fund level.

Budgetary Basis: This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar: The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budget.

Budget Carryover: Funds unused during a financial year which are transferred to the budget for the following year.

Budgetary Control: The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Budget Document (Program and Financial Plan): The official written statement prepared by the City staff reflecting the decisions made by the Council in their budget deliberations.

Budget Message: The City Manager's summary of the salient issues of the budget he is recommending to the City Council for their adoption. The message highlights the City Manager's views of the major aspects of the budget and provides the city Council with an overview of the major fiscal policies incorporated in the recommended budget, or which may impact future recommended budgets.

Capital Assets: Asset of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Expenditures: Purchases of building, improvements other than buildings, machinery, and equipment with a value over $500 and a useful life in excess of one year.

Capital Improvements: Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvement Program (CIP): A long- range plan for providing the capital outlays necessary to insure that adequate services are provided to the residents of the City. The plan includes improvements to, or the acquisition of, structural improvements and major equipment purchases.

Capital Improvement Projects: The specific projects that make up the Capital Improvements Program. The projects involve the construction, purchase, or renovation of city facilities or property. They are generally nonrecurring major improvements to the City's physical plant, which necessitate long-term financing and are permanent in nature.

Capital Outlay: Expenditures for fixed assets, such as equipment, remodeling, minor building improvements, and vehicles, that are funded from the operating budget. Since long-term financing is not necessary and expenditures of this type are of such recurring character, these items are not part of the Capital Improvement Program.

Capital Project: A major expenditure for a public improvement that is of such magnitude as to be considered a part of the City's five-year Capital Improvement Program. Such expenditures typically include City infrastructure construction projects, and would normally have an estimated useful life of a minimum of 10-15 years. Capital projects are summarized in the City's Operating Budget and detailed in the City's Capital Improvement Program document.

Capital Projects Funds: These funds account for the financial resources to be used for the acquisition and/or construction of major facilities (usually over $10,000), other than those financed by proprietary funds. Each year the City appropriates money for the work to be completed that fiscal year; fund balances are designated for the completion of the projects over a period of years. Examples are fire stations, streets, water and sewer lines, etc. These funds use the modified accrual basis of accounting. Revenues are recognized in Capital Projects Funds when they become measurable and available to finance expenditures for the current period (such as when bonds are sold). Expenditures are recognized when the related liability is incurred.

Capital Reserve: An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Cash: For purposes of our financial management system, cash refers to money, revenue, or fund balances available in the City treasury for financing an activity or project.

Cash Basis of Accounting: The basis of accounting under which revenues are recorded when received in cash and expenditures are recorded when paid.

Clearing Account: An intermediary account used to initially accumulate direct expenditures for subsequent charging to other officially reported accounts. These accounts are used in situations in which allocations are made to the reporting accounts on a percentage basis, and usually involve the ultimate distribution of expenses to a number of different accounts.

Collective Bargaining Agreement: A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits, and matters affecting health and safety of employees.)

Commission of Accreditation for Law Enforcement Agencies (CALEA): Credentialing authority (accreditation), based in the United States, whose primary mission is to accredit public safety agencies, namely law enforcement agencies, training academies, communications centers, and campus public safety agencies.

Commodities: Items or supplies needed for routine maintenance and operations. They include cleaning, maintenance and office supplies, repair materials, minor equipment, and tools.

Community Development Block Grant (CDBG): A grant that is funded by the federal government through the Housing and Urban Development agency to the State of Iowa and then administered through the Iowa Department of Economic Development.

Community Orientated Policing Services (COPS): component of the U.S. Department of Justice responsible for advancing the practice of community policing by the nation's state, local, territorial, and tribal law enforcement agencies through information and grant resources.

Comprehensive Annual Financial Report: (CAFR) the financial report of a state, municipal or other governmental entity that complies with the accounting requirements promulgated by the Government Accounting Standards Board (GASB). GASB provides standards for the content of a CAFR in its annually updated publication Codification of Governmental Accounting and Financial Reporting Standards. A CAFR is compiled by a state, municipal or other governmental accounting staff and audited by an external American Institute of Certified Public Accountants (AICPA) certified accounting firm utilizing GASB requirements. It is composed of three sections: introductory, financial and statistical. It combines the financial information of fund accounting and enterprise authorities accounting.

Constant or Real Dollars: The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain point in time in the past.

Consumer Price Index: A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e. economic inflation).

Contingency Funds: A reserve of monies set aside within the General Fund for emergency or unexpected expenditures. This is also called the Emergency Reserve.

Contractual Services: Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreement, and professional consulting services.

Cost-of-living Adjustment (COLA): an increase in salaries to offset the adverse effect of inflation on compensation.

Debt Retirement/Redemption: The expenditure of funds for the retirement of all, or a portion of, the principal amount of a long-term financial obligation of the City.

Debt Service Fund: The fund which accounts for the payment of interest and principal on all general obligation debt other than that payable from special assessments and revenue debt issued for a governmental enterprise.

Dedicated Tax: A tax levy to support a specific government program or purpose.

Deferred Compensation: Income deferred until retirement age.

Deficit: the excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department: The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development-related fees: Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting and subdivision fees.

Direct Revenues: Revenues earned by a specific General Fund division in the course of performing their assigned duties.

Disbursement: The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program: A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division: A major administrative organizational unit of the City which indicates overall management responsibility of one or more activities.

Employee (or Fringe) Benefits: Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical, and life insurance plans.

Encumbrances: Obligations in the form of purchase orders, contracts or salary commitments that are chargeable to an appropriation and for which a part of the appropriation is reserved by an accounting entry.

Enterprise Fund: Those funds established to finance and account for acquisition, operation and maintenance of governmental operations which are predominantly self-supporting by user charges. Such operations must be run in a manner similar to private business. Examples are the Water Utility Operation and Solid Waste Collection.

Entitlements: Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditures: Funds spent in accordance with budgeted appropriations on goods and services obtained.

Expense: Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Federal Emergency Management Agency (FEMA): Coordinates the federal government's role in preparing for, preventing, mitigating the effects of, responding to, and recovering from all domestic disasters, whether natural or man-made, including acts of terror.

Fiscal Policy: A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year (FY): The 12-month period to which the operating budget applies, and the period of time at the end of which the government determines it financial condition. For the City of Dubuque, this is July 1 through June 30.

Fixed Assets: Assets of a long-term character, which are intended to be held or used, such as land, buildings, machinery, furniture and other equipment.

Full Faith and Credit: A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent (F.T.E.): A measure of authorized personnel calculated by equating 2,080 hours of work per year with the F.T.E. of one position.

Function: A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g. public safety).

Fund: An accounting term referring to a group of accounts recording all financial resources together with correspondence liabilities, which has a distinct balance and is used to segregate specific activities and functions from those of other groups of accounts.

Fund Balance: The balance that remains in a fund on a given date after all expenditures have been made. This balance shows the fund equity.

General Fund: The fund used to account for all financial resources and liabilities that are not required to be accounted for in another fund.

General Obligation Bonds: Bonds backed by the full faith and credit of the issuing government. Repayment of these bonds is based on the government's ability to tax its residents for such purposes.

General Revenues: Revenues deposited in the General Fund and shared by the General Fund divisions.

Generally Accepted Accounting Principles (GAAP): Accounting principles that are commonly used in preparing financial statements and generally accepted by the readers of those statements.

Geographic Information System (GIS): System designed to capture, store, manipulate, analyze, manage, and present spatial or geographic data.

Global Positioning System (GPS): Satellite-based radio navigation system owned by the United States Government and operated by the United States Air Force. It is a global navigation satellite system that provides geolocation and time information to a GPS receiver anywhere on or near the Earth where there is unobstructed line of sight to four or more GPS satellites.

Goal: A desirable end, condition, accomplishment and/or development, the attainment of which may never be fully realized, towards which organizational effort is expended according to assigned responsibilities, available resources and prepared plans. Goals are attained by means of objectives. Goals are broadly stated and useful in evaluating resource allocation decisions. For example, the Goal for the Park Areas and Maintenance Activity of the Park Division of Parks and Recreation s Department is to develop and maintain safe, clean, functional and attractive park and recreational facilities to meet the passive and active leisure time needs for all residents and visitors.

Government Accounting Standards Board (GASB): They are the authoritative source of GAAP for state and local government.

Governmental Funds: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.

Grant: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Improvement Package: One or more objectives of an activity, which represents a standalone alternative or decision. For example, the Base Level Increment of a particular activity may have twelve objectives. Some of these objectives may be interrelated and the twelve objectives may represent only four choices or stand alone improvement packages. You may have one improvement package with one objective, two improvement packages with four objectives each and one improvement package with three objectives. The important thing is that the improvement package includes one or more stand alone objectives and is not dependent upon the approval of any other improvement package.

Indirect Cost: A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure: The physical assets of a government (e.g. streets, water, sewer, public buildings, and parks).

Interfund Transfers: A transfer from a fund receiving the revenue, to a fund through which the authorized expenditure is to be made. An example would be a transfer of revenue from the Road Use Tax Fund to the Street Construction Fund.

Intergovernmental Revenue: Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Charges: Goods or services provided by one department to others within the same government or to other governments, on a user fee basis, with full costs to be recovered. An example of this would be the City's Garage Service.

International City/County Management Association (ICMA): Advances professional local government through leadership, management, innovation, and ethics. Provides member support; publications; data and information; peer and results-orientated assistance; and training and professional development to over 11,000 city, town, and county managers, their staffs, and other individuals and organizations throughout the world.

Iowa Communities Assurance Pool (ICAP): The organization the City holds membership to cover its liability insurance.

Iowa Department of Natural Resources (IDNR): Agency that manages fish and wildlife programs, ensures the health of Iowa's forests and prairies, and provides recreational opportunities in Iowa's state parks. The DNR carries out state and federal laws that protect air, land and water through technical assistance, permitting and compliance programs. The IDNR also encourages the enjoyment and stewardship of natural resources among Iowans through outreach and education.

Iowa Department of Transportation (IDOT): Agency that is responsible for the organization, construction, and maintenance of the primary highway system. Located in Ames, IA, the IDOT is also responsible for licensing drivers and programming and planning for aviation, rail and public transit.

Iowa Economic Development Authority (IEDA): Mission is to strengthen economic and community vitality by building partnerships and leveraging resources to make Iowa the choice for people and business. Two main divisions, business development and community development. IEDA administers several state and federal programs to meet its goal of assisting individuals, communities and businesses.

Iowa League of Cities (ILC): Through membership services, research, publications, trainings and other collaborations, the Iowa League of Cities provides guidance and serves as the resource for member cities.

Iowa Municipal Finance Officers Association (IMFOA): An association of city clerks and municipal finance officers in Iowa. The purpose of IMFOA is to conduct regular instructional and informational meetings, as often as deemed necessary by the Board of Directors, for the purpose of educating municipal officers in the keeping of public records and for any other purpose deemed to be in the best interest of the public.

Lapsing Appropriation: An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, and unexpected or unencumbered balance lapses or ends, unless otherwise provided by law.

Levy: The amount of taxes, assessments or service charges imposed by a government. The maximum General Fund property tax levy allowed in Iowa is $8.10 per $1,000 of assessed valuation. Other levies may be imposed in addition to this.

Liabilities: Debts or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Line-item Budget: A budget prepared along departmental lines that focuses on what is to be bought.

Local Option Sales Tax: A tax approved by a majority of the City’s registered voters, which collects revenue according to a percentage of the value of goods and services delivered within the corporate limits. In Dubuque, the local option sales tax applies to those goods and services to which the State of Iowa sales tax applies.

Long-term Debt: Debt with maturity of more than one year after the date of issuance.

Major Fund: Governmental fund or enterprise fund reported as a separate column in a governmental entity's basic fund financial statements and subject to a separate opinion in the independent auditor's report.

Mill: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Modified Accrual Accounting: The accrual basis of accounting modified to the governmental fund type spending measurement focus. Under it, revenues are recognized when they become both “measurable” and “available to finance expenditures of the current period.” Expenditures are recognized when the related fund liability is incurred except for: (1) prepaid insurance and similar items; (2) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than- normal accumulations must be disclosed in the notes to the financial statements; and (3) principal and interest on long-term debt which are generally recognized when due.

Municipal Fire and Police Retirement System of Iowa (MFPRSI): Provides pension benefits for municipal police officers and fire fighters in Iowa. MFPRSI is a defined benefit public retirement system created by Iowa statute.

Net Budget: The legally adopted budget less all interfund transfers and interdepartmental charges.

Nominal Dollars: The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation would be done to reflect the real purchasing power of money today.

Non-Major Fund: Funds are considered non-major funds if they are less than 10% of Borough assets, liabilities, revenues and expenditures.

Object of Expenditure: An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

Objective: A statement of results to be accomplished during the fiscal year in support of the broader goal. Objectives are major steps towards accomplishing established goals. An Objective should state the result to be achieved or accomplished, the time frame, the cost and the action step.

Obligations: Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Budget: The City’s financial plan that outlines proposed expenditures for the coming fiscal year and estimates the revenues which will be used to finance them.

Operating Expenses: Those expenses from a fund which are directly related to accomplishing the fund’s primary functions. Payroll would be one example of an operating expense.

Operating Revenues: Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Other Post-Employment Benefits (OPEB): All types of post-employment benefits not offered as an integral part of a pension plan, as well as all forms of post-employment health care.

Output Indicator: A unit of work accomplished, without reference to the resources required to do the work (e.g. number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Pay-as-you-go Basis: A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Pay Plan: Classifications and corresponding salary ranges of positions within the City government.

PILOT: Payment in lieu of taxes. These are payments, primarily from enterprise fund operations, that reimburse the general fund for the property tax that would have been paid if the enterprise funds were for-profit companies.

Performance Budget: A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures: Numbers that transmit some information about the quality or quantity of services provided by the City government. The primary reasons for attempting to measure performance are to (1) Provide information for making better decisions; (2) Report on progress made toward established objectives; (3) Improve performance, suggest improvements and change priorities; and (4) Serve as an early warning device by indicating problem areas when they first begin to develop.

Permanent Fund: Fund for resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the state or its citizenry. Permanent funds include endowments where the funds or property donated to the City are required by contract, agreement, or trust instrument to be maintained in tact.

Personal Services: A General Fund expenditure category that includes all wages and benefits paid to employees.

Post-Employment Benefits: Payments made directly to former employees or their beneficiaries, or to third parties on their behalf as compensation for services rendered while they were still active employees.

Prior-Year Encumbrance: Obligations from previous fiscal years in the form of purchase orders, contacts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrance when the obligations are paid or otherwise terminated.

Program: A grouping of related work tasks or activities into a large organizational unit. An example of a program is the Public Safety Program.

Program Budget: A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget: A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a work group. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income): Revenues earned by a program, including fees for services, license and permit fees, and fines.

Property Taxes: An ad valorem tax levied on both real and personal property according to the property's valuation and the tax rate.

Proprietary Funds: Funds that focus on the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. There are two types of proprietary funds: enterprise funds and internal service funds.

Public Transit Fund: This fund is a subfund of the General Fund, and is used to account for the receipt and disbursement of property taxes generated by the levy authorized under Section 384.12(19) of the Code of Iowa. The purpose of the levy is to aid Jule Transit.

Purchasing Card (P-Card): This is the City's procurement card program of credit cards for individual City employees.

Purpose: A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

Refunding: The issuance of long term debt in exchange for, or to provide funds for, the retirement of long-term debt already outstanding. Refunding is essentially the “refinancing” of long-term debt.

Reserves: Amounts used to hold certain portions of a fund or types of assets as unappropriated for expenditures, or as legally set aside for a specific purpose.

Resolution: A special or temporary order of a legislative body; and order of a legislative body requiring less legal formality than an ordinance or statute.

Resources: Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue: Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, shared revenues, and interest income.

Revenue Bonds: Bonds which are repaid in both principal and interest from the earnings of an enterprise fund operation. Storm Water Utility Revenue Bonds would be one example.

Revitalize Iowa’s Sound Economy: (RISE) grant that is funded by the Iowa Department of Transportation for the purpose of providing infrastructure for economic development projects.

Risk Management: The identification and control of risk and liabilities incurred by a local government to conserve resources from accidental loss.

Road Use Tax Fund: This fund accounts for the receipt of state revenues, allocated to the City by the State under a formula, for expenditure within the City for street maintenance/improvement/supervision.

Rollback: The State of Iowa annually adjusts the rollback percentage which is the percentage of the residential assessed valuation which is taxable.

Service Lease: A lease under which the lessor maintains and services the asset.

Service Level: Services or products which comprise actual or expected output of a given program. Focus on results, not measures of workload.

Services and Charges: A category of expenditures used for the purchase of services provided by individuals, businesses or agencies that are not in the direct employ of the City.

Sinking Funds: These funds are used to accumulate monies in order to have adequate amounts available to make required periodic debt service payments. Sinking funds are used in enterprise funds that have outstanding long- term debt.

Source of Revenue: Revenues are classified according to their source or point of origin.

Special Assessment: A levy against a property to pay for all or part of the cost of an improvement benefiting that property.

Special Revenue Funds: Special revenue funds are used to account to the proceeds of specific revenue sources that are legally restricted to expenditures for particular purposes.

Subsidy: Financial aid given to a governmental unit by another governmental unit.

Supplies and Services: Expendable materials and operating supplies necessary to conduct departmental operations.

Target Budget: Desirable expenditure levels provided to departments in developing the coming year's recommended budget. Based on the prior year's adopted budget, excluding one- time expenditures, projected revenues, and reserve requirements.

Tax Increment Financing Funds: These funds are used to account for receipt of property taxes allocated to various tax increment financing districts and used to pay the principal and interest on tax increment debt, as well as to make major infrastructure expenditures.

Tax Levy: The resultant product when the tax rate per $1,000 is multiplied by the tax base.

Tax Rate: The amount of tax stated in terms of a unit of the tax base, for example, dollars per $1,000 of assessed valuation.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Tort Liability: A tort is a wrong against an individual or property that is neither a crime nor a violation of contract. A court could find the City liable or responsible when a tort occurs on City property, as a result of the actions of a City employee, or the function of a City operated activity. The City levies a special tax to purchase tort liability and to cover the cost of tort damages for which the City is found responsible.

Transfers: Involves the movement of money between City funds.

Trust and Agency Funds: Funds used to account for assets held by the government in a trustee capacity, for individuals or other groups associated with the government. Agency monies or assets are held by a government. Agency monies or assets are held by a government acting as an agent acting as an agent for others, i.e. Landfill.

Unamortized Premium and Discount: when bonds are sold, the difference in the price above par or face value (premium) or below par (discount) is recognized over the life of the bonds. The amount of the premium or discount not yet recognized is called the unamortized premium or discount.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance: The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriations.

User Charges: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Variable Cost: A cost that increases/decreases with increases/decreases in the amount of service provided such as the payment of a salary.

Valuation: The official value established for various properties within set State guidelines, for taxation purposes. The assessed valuation of property is that portion of the property's value upon which taxes are levied.

Working Cash: Excess of readily available assets over current liabilities or cash on hand equivalents which may be used to satisfy cash flow needs.

Workload Indicator: A unit of work to be done (e.g. number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years: The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full- time, year round employee. For most categories, this equals 2,080 hours per year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2,080 to arrive at the equivalent number of "work years" for the position.

ACH: Automated Clearing House

ADA: Americans With Disabilities Act

AED: Automated External Defibrillator

AICPA: American Institute of Certified Public Accountants

ARRA: American Recovery & Investment Act

CAD: Computer Aided Design

CAFR: Comprehensive Annual Financial Report

CALEA: Commission on Accreditation for Law Enforcement Agencies

CD: Compact Disc

CDBG: Community Development Block Grant

CEBA: Community Economic Betterment Account

CF: Cubic Feet

CIP: Capital Improvement Program

COBRA: Consolidated Omnibus Budget Reconciliation Act

COLA: Cost-of-living Adjustment

COPS: Community Orientated Policing Services sponsored by the U.S. Department of Justice

CPI: Consumer Price Index

DCSD: Dubuque Community School District

DCVB: Dubuque Convention & Visitors Bureau

DMATS: Dubuque Metropolitan Area Transportation Study

DVD: Digital Video Disc

EMD: Emergency Medical Dispatching

EMS: Emergency Medical Services

EOC: Emergency Operations Center

EPA: Environmental Protection Agency

FAA: Federal Aviation Administration

FBO: Fixed Base Operator - Airport

FD: Fire Department

FEMA: Federal Emergency Management Agency

FHWA: Federal Highway Agency

FOG: Fats, Oil, and Grease

FTA: Federal Transit Administration

FTE: Full-Time Equivalent

FY: Fiscal Year

GAAP: Generally Accepted Accounting Principles

GASB: Government Accounting Standards Board

GFOA: Government Finance Officers Association

GIS: Geographic Information System

G.O.: General Obligation

GPS: Global Positioning System

GTSB: Governor's Traffic Safety Bureau

HAZMAT: Hazardous Materials

HHW: Household Hazardous Waste

HMGP: Hazard Mitigation Grant Program

HUD: Housing and Urban Development

HVAC: Heating, Ventilation, and Air Conditioning

IA: Iowa

ICAP: Iowa Communities Assurance Pool

ICMA: International City/County Management Association

IEDA: Iowa Economic Development Authority

IDNR: Iowa Department of Natural Resources

IDOT: Iowa Department of Transportation

ILC: Iowa League of Cities

ILS: Integrated Library System

IMFOA: Iowa Municipal Finance Officers Association

IT: Information Technology

kV: Kilovolts

KWH: Kilowatt Hour

LED: Light Emitting Diode

LEED: Leadership in Energy & Environmental Design

LMI: Low and Moderate Income

LOC: Letters of Compliance

LOST: Local Option Sales Tax

LT: Long-term

LUPP: Land Use Policy Plan

MFPRSI: Municipal Fire and Police Retirement System of Iowa

MGD: Million Gallons Per Day

MHZ: Megahertz

MPO: Metropolitan Planning Organization

MS4: Municipal Separate Storm Sewer System

MSRP: Manufacturer's Suggested Retail Price

MW: Megawatt

NADC: National Animal Disease Center

NICC: Northeast Community College

NOI: Notice of Intent

NPDES: National Pollutant Discharge Elimination System

OEM: Original Equipment Manufacturer

OMB: Office of Management and Budget

OPEB: Other Post-Employment Benefits

OSHA: Occupational Safety & Health Administration

OWI: Operating While Intoxicated

P&Z: Planning and Zoning

PAYG: Pay-as-you-go

PC: Personal Computer

P-Card: Purchasing Card

PILOT: Payment in lieu of taxes

PIN: Personal Identification Number

PIO: Communications Office formerly known as Public Information Office

PM: Performance Measures

RFID: Radio Frequency Identification

RISE: Revitalize Iowa's Sound Economy

ROW: Right-of-Way

RR: Railroad

RSS: Resident Satisfaction Survey

RUT: Road Use Tax Fund

SA: Special Assessment

SCADA: Supervisory Control & Data Acquisition

SOG: Standard Operating Guidelines

SR: Special Revenue Funds

SRF: State Revolving Fund

SRO: School Resource Officer

SSSE: Sanitary Sewer System Evaluation

STP: Surface Transportation Program

SWPPP: Stormwater Pollution Prevention Plan

TIF: Tax Increment Financing Funds

TIS: Traffic Impact Studies

W&RRC or WRRC: Water & Resource Recovery Center

YR: Year

ZBA: Zoning Board of Adjustment

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April 8, 2025

City of Dubuque
City Council

PUBLIC HEARINGS # 1.

ITEM TITLE: Airport Fiscal Year 2026 Budget Presentation

SUMMARY:

SUGGUESTED DISPOSITION:

ATTACHMENTS:

1. 26 Policy Book Volume 3 - Airport
2. Airport - FY26 Budget Presentation_Uploaded 4.8.25

Airport

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AIRPORT DEPARTMENT

Budget Highlights	FY 2024 Actual	FY 2025 Budget	FY 2026 Requested	% Change From FY 2025 Budget
Expenses				
Employee Expense	1,581,277	1,784,111	1,896,881	6.3 %
Supplies and Services	3,675,499	3,424,732	2,992,003	(12.6)%
Machinery and Equipment	40,306	136,620	295,050	116.0 %
Total	5,297,082	5,345,463	5,183,934	(3.0)%
Abated Debt	265,299	273,857	308,465	12.6 %
Total Expense	5,562,381	5,619,320	5,492,399	(2.3)%
Resources				
Passenger Facility Charge	176,910	181,366	179,857	(0.8)%
Sales Tax 20% for Debt Abatement	—	7,637	128,608	1584.0 %
Federal Relief Grants	352,789	206,384	—	— %
Operating Revenue	5,376,540	5,083,086	5,022,959	(1.2)%
Total Revenue	5,906,239	5,478,473	5,331,424	(2.7)%
Total Property Tax Support	(343,858)	140,847	160,975	20,128
Percent Increase				14.3 %
Percent Self Supporting	106.7 %	95.5 %	97.6 %	

Improvement Package Summary

1 of 5

This improvement package will provide for converting the two, part-time (1.5 FTE total, NA-44) Customer Service Representative positions to one, full-time (1.0 FTE, G-25C) Administrative Support Professional position. This request relates to the goal of recruitment and retention of City staff and will significantly help the Airport by provider faster and more effective customer response to passengers.

This improvement package relates to the City Council goal of: Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

Related Cost:	$ 71,607	Tax Funds	Recurring	**Recommend - Yes**
Related Cost Savings:	$ 72,065	Tax Funds	Recurring	
Net Cost:	$ (458)			
Property Tax Impact:	$ 0.0242	0.24%		
Activity: FBO Operation				

2 of 5
This improvement package request is for the purchase of four portable column lifts to provide a safe lifting environment for repairing large snow removal equipment/vehicles. The Airport does not currently have a lift for accessing large vehicles for repair, so the Airport Mechanic is unable to access the vehicle without lying on the pavement and crawling under the vehicle. This improvement would also provide an area for a second employee to assist with the repair.

This improvement package is related to the City Council Goal of Vibrant Community: Healthy and Safe.

Related Cost:	$ 59,950	Tax Funds	Non-Recurring	**Recommend - Yes**
Property Tax Impact:	$ 0.0202	0.20%		
Activity: Airport Operations				

3 of 5
This improvement package request is for an additional $10,000 for advertising expenses. Currently, only $60,000 is budgeted to this line item, which all goes towards the State of Iowa Air Service Grant expenses. The Air Service Grant is only available for air service development. This grant is an 80/20 match, so $48,000 will be reimbursed. The $12,000 in the Airport advertising budget is required to be spent on commercial airline marketing. We are asking an additional $10,000 to cover non airline related advertising costs. This would assist in advertising for events like public viewing of the aircraft in the July 3rd Airshow and other general aviation events. This money is especially needed now with all the recent service changes. Historically, the advertising budget was much larger but was lowered to help in the efforts of budgetary cuts in the City as a whole. We are asking for the budget for this line item to not go back to the level it was, but to be increased enough to keep up with current advertising costs.

This request relates to the City Council goal of Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have daily scheduled commercial air service to hub(s).

Related Cost:	$ 10,000	Tax Funds	Recurring	**Recommend - No**
Property Tax Impact:	$ 0.0034	0.03%		
Activity: Administration				

4 of 5
This improvement package will provide for the purchase of an airfield deice brining system. A central deice brine station would provide a more economical way to create deice liquid to spread on the airfield taxiways and runways, instead of purchasing the E-36 liquid deicing product. If a winter storm event is forecast, staff could produce the deice brine, and apply it in advance. Brine is more effective during snow/ice events than solid deice products because it lowers the freezing temperature of water, preventing ice from forming on the surface until temperatures are much colder. A brining system is estimated to reduce deicing product purchases by approximately $6,500 per year, thus creating a total cost savings year after year.

This improvement package relates to City Council goal of Financially Responsible, High-Performance City Organization: Sustainable. Equitable and Effective Service Delivery.

Related Cost:	$ 11,330	Tax Funds	Non-Recurring	**Recommend - Yes**
Related Cost Savings:	$ 6,500	Tax Funds	Recurring	
Net Cost:	$ 4,830			
Property Tax Impact:	$ 0.0038	0.04%		
Activity: Airport Operations				

5 of 5

This improvement package will provide for purchasing a second terminal belt loader. This equipment would be used as a backup in the event the main belt loader is inoperable. The belt loader is used daily to load/unload luggage from/into the commercial aircraft for flights to/from Chicago O'Hare. If the main baggage loader isn't working, staff will need to load and unload the luggage by hand from the aircraft. The second belt loader would be purchased used instead of new.

This improvement package is related to the City Council goal: Vibrant Community: Healthy and Safe.

Related Cost:	$ 28,000	Tax Funds	Non-Recurring	**Recommend - No**
Property Tax Impact:	$ 0.0095	0.09%		
Activity: Terminal Maintenance	Building			

Significant Line Items

Employee Expense

1. FY 2026 employee expense reflects a 3.00% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2025. The employee contribution of 6.29% is unchanged from FY 2025.
3. The City portion of health insurance expense is unchanged from $1,119 in FY 2025 to $1,119 in FY 2026 per month, per contract, which results in annual cost unchanged of $— or 0.00%.
4. Overtime expense is unchanged from $113,274 in FY 2025 to $113,274 in FY 2026 based on FY 2025 budget. The FY 2024 Actual was $104,901.

Supplies & Services

5. Other Contractual Services decreased from $100,000 in FY 2025 to $70,000 in FY 2026. FY 2024 actual was $66,836. This line item is for airfield and landside painting.
6. General Liability Insurance decreased from $160,346 in FY 2025 to $140,318 in FY 2026 based on information received from the Iowa Communities Assurance Pool (ICAP). The FY 2024 actual was $119,252. The FY 2023 actual was $114,429.

7. Motor Vehicle Fuel expense decreased from $196,031 in FY 2025 to $110,419 in FY 2026. FY 2024 actual was $96,471. Motor Vehicle Fuel expense includes both fuel purchased for Airport vehicle usage and fuel sales to Airport tenants. This is computed on an annualized basis and directly relates to Motor Vehicle Fuel revenue, which is projected to decrease for FY 2026. FY 2025 was calculated using a two year average but FY 2026 is calculated using annualized amounts to reflect a better estimate. In FY 2024 there was a net loss of $31,832. In FY 2025 there is a projected net loss of $37,259. For FY 2026 there is a projected net loss of $12,967. FY 2026 estimated usage is as follows: Airport Administration is 190 gallons, Operations and Maintenance is 6,139 gallons, and FBO Operations is 2,427 gallons (includes fuel sold to Airport tenants).

8. Aviation Fuel expense decreased from $2,145,895 in FY 2025 to $1,924,153 in FY 2026 due to expected sales, and therefore expenses, to decrease with Denver Air compared to Avelo. FY 2026 is computed on an annualized basis. This line item represents aviation fuel purchased by the Airport and sold to corporate and business aircraft. This line item is offset by Fuel Flow revenue. The purchase of Aviation Fuel is offset by Aviation Fuel Sales. FY 2024 actual Aviation Fuel Sales was $2,606,905 with a net revenue of $1,155,395; FY 2025 budgeted Aviation Fuel Sales is $2,145,895 with a projected net revenue of $1,077,198. FY 2026 budgeted Aviation Fuel Sales is $1,924,153 with a projected net revenue of $1,201,606.

9. Aviation Fuel Flow expense decreased from $181,051 in FY 2025 to $174,332 in FY 2026. FY 2024 actual was $220,953. FY 2026 budget is computed on an annualized basis with sales expected to decrease due to switching from contracting with Denver Air versus Avelo. This line item is offset by Fuel Flow revenue.

10. Advertising decreased from $61,581 in FY 2025 to $60,800 in FY 2026. FY 2024 actual was $102,222.This line item represents commercial airline marketing and promotion, air service studies, and air service consultant fees. Advertising for the Fixed Base Operations activity decreased from $1,496 in FY 2025 to $800 in FY 2026 based on FY 2024 actual of $798. Advertising for the Airport Operations activity decreased from $85 in FY 2025 to $0 in FY 2026 based on FY 2024 actual of $0.

The history of advertising spending for the Airport Administration activity includes both property tax and grant funding and is as follows:

Fiscal Year	Property Tax	Air Service Development Program Grant*	Total BudgetedPromotion
2026 **	$ 60,000	$ 60,000	$ 120,000
2025 **	60,000	60,000	120,000
2024	91,973	60,000	151,973
2023	91,973	60,000	151,973
2022	91,973	—	91,973
2021	91,973	—	91,973
2020	91,793	35,000	126,793
2019	75,151	15,000	90,151

Fiscal Year	Property Tax	Air Service Development Program Grant*	Total BudgetedPromotion
2018	115,960	28,000	143,960
2017	95,250	25,000	120,250
2016	92,990	—	92,990
2015	115,730	—	115,730
2014	119,669	—	119,669
2013	105,026	—	105,026
2012	130,090	—	130,090
2011	134,147	20,000	154,147
Total Promotion	**$ 1,563,698**	**$ 363,000**	**$ 1,926,698**

**In FY2020 the name of this grant changed from the Air Service Sustainment Grant to the Air Service Development Program.*

*** In FY 2025 and FY 2026, there is an additional $50,000 in the Other Professional Services line item for marketing costs. In the past, this service has been included in the Advertising budget.*

Machinery & Equipment

11. Equipment Replacements for FY 2026 includes ($295,050):

Airport Machinery and Equipment	
Fixed Base Operations	
Fuel Truck Replacements	$ 150,000
Electric Gem Vehicle Replacement	$ 29,950
Handheld Radios	$ 600
Fuel Pumps	$ 18,300
Safety Equipment	$ 220
Airport Operations	
Signage	$ 8,500
Bunker Gear/Safety Equipment	$ 13,000
Handheld Radios/Security Cameras	$ 3,200
Recommended Improvement Packages	**$ 92,780**
Total Equipment	**$ 316,550**

12. FY 2026 annual debt service includes the following ($308,465), which will be paid for with General Fund offset by Federal Relief Grants:

Amount	Debt Series	Source	Purpose	Final Payment	Call Date
$ 42,000	2021A	PFC	New Terminal PFC (2014B)	2034	2028
28,274	2017A	Sales Tax 20%	Refunding Airports	2030	2025
137,857	2021B	PFC	New Terminal (2012C)	2032	2028
5,202	2021A	Sales Tax 20%	Airport ST 20% 15 Yr (2014B)	2034	2028
42,656	2016C	Sales Tax 20%	Roads/Apron/Parking	2036	2024
52,476	2025A	Sales Tax 20%	Reconstruct Taxiway A	2045	
$ 308,465	**Total Airport Annual Debt Service**				

Revenue

13. Building/Land Leases decreased from $176,900 in FY 2025 to $171,409 in FY 2026 based on lease agreement terms.This line item includes lease agreements for Car Rentals ($40,000), TSA Rent ($50,000), Army Reserve Center ($62,400), and Commercial Land Rent ($19,009). Car rental revenues have decreased slightly.

14. Airline Lease decreased from $14,523 in FY 2025 to $0 in FY 2026 due to a new contract with Denver Air in FY 2025 and fees being waived for the first two years of service. The FY 2026 budget is based on rent, landing fees, and designated ramp observer fees.

15. Aircraft Service Fees decreased from $120,000 in FY 2025 to $108,584 in FY 2026 based on FY 2024 actual of $108,584. This line item represents ground handling services and other special events provided by the Fixed Based Operations.

16. Aviation Fuel Sales decreased from $3,223,093 in FY 2025 to $3,125,759 in FY 2026. This line item represents revenue from aviation fuel sold to corporate aircraft, the University of Dubuque, daily commercial air service (Denver Air), and unscheduled air carrier service (Sun Country). The FY 2025 budget reflected twice weekly flights to Orlando through Avelo Air. The FY 2026 budget reflects daily flights to Chicago through Denver Air, which results is less fuel consumption. Therefore, the FY 2026 budget reflects a decrease from FY 2025. The FY 2026 budget is based on FY 2025 actual sales annualized. This revenue is tied to the Aviation Fuel expense line item, which is the expense line item used for purchasing the fuel for resale. The difference between the Aviation Fuel revenue and the Aviation Fuel expense represents net profit. The FY 2026 net profit is estimated to be $1,201,606.

Fiscal Year	Fuel Sales Revenue	Fuel Purchase Expense	Net Profit
FY 2023 actual	$ 3,707,011	$ 2,393,217	$ 1,313,794
FY 2024 actual	$ 3,762,301	$ 2,606,905	$ 1,155,396
FY 2025 budget	$ 3,223,093	$ 2,145,895	$ 1,077,198
FY 2026 budget	$ 3,125,759	$ 1,924,153	$ 1,201,606

17. Motor Vehicle Fuel Sales decreased from $158,772 in FY 2025 to $97,452 in FY 2026. FY 2026 is computed on an annualized basis using actual fuel sales. FY 2025 was overestimated using a 2-year average but FY 2026 was estimated using annualized amounts to reflect a more accurate calculation. Sales are expected to increase from FY 2024 actual due to a new tenant agreement to purchase fuel regularly. FY 2024 actual was 64,639, and FY 2023 actual was $74,261. This line item represents motor vehicle fuel sales to tenants located at the airport. Motor Vehicle Fuel is the expense line item used for purchasing this fuel.

18. Farm Land Rent decreased from $194,130 in FY 2025 to $153,000 in FY 2026 based on lease agreement terms. This line item represents grassland and tillable acres owned by the Airport and leased to local farming operators. FY 2024 actual was $177,885. In FY 2022, the Airport bid this out, and the three-year contract increased. This is based on a 3-year contract which expires in FY 2025.

19. Corporate Hangar Lease increased from $454,776 in FY 2025 to $536,899 in FY 2026. This line item represents lease revenue paid by tenants that lease land or Corporate Hangars at the Airport. Lease agreements are negotiated with price adjustments based on the Consumer Price Index (CPI), therefore, revenue from leases is anticipated to increase in FY 2026. In addition, the University of Dubuque lease increased from $392,201 in FY 2025 to $467,565 in FY 2026, as the lease was amended to include more land. In the Fall of 2024, the University of Dubuque announced a major investment in their aviation academic program and related aviation facilities located at the Airport. These improvements include the construction of two new hangars, which will increase the Airport's Corporate Hangar Lease revenue. Though not tied to the Hangar Lease revenue, it is important to note that the University of Dubuque's planned investments also include a building addition to the Babka flight center, a parking lot expansion for the Babka flight center, and an expansion of the University's flight ramp and runway apron. These investments from the University of Dubuque will allow student enrollment in the University's aviation program to grow significantly. When the Babka flight center originally opened in 2019, student enrollment in the aviation program was approximately 250 students. In the Fall of 2024, student enrollment was reported to be 418 students, rendering the current facilities too small to support the demand for the aviation program. Aviation programs continue to be in high demand across the country due to pilot shortages. When the planned investments are scheduled to be completed in December of 2026, the new and expanded facilities could support an enrollment of approximately 700 students.

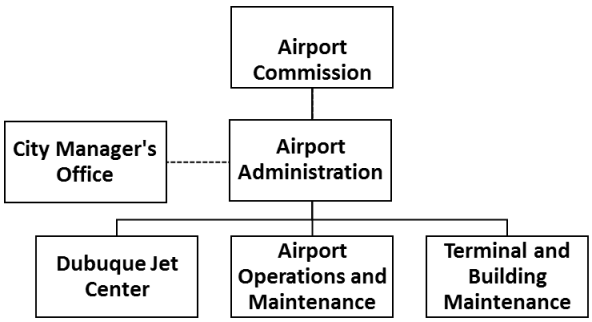
20. Aviation Fuel Flow revenue decreased from $181,051 in FY 2025 to $174,332 in FY 2026 based on actuals annualized and revenues expecting to decrease with the loss of Avelo service. This line item represents revenue received from aviation fuel sales in the Fixed Based Operations Activity. FY 2024 actual was $220,953, and FY 2023 actual was $195,390. This line item is offset by Aviation Fuel Flow expense.

Miscellaneous

21. The Airport Department budget with abated debt is 98% self-supporting in FY 2026 versus 96% self-supporting in FY 2025.

DUBUQUE REGIONAL AIRPORT

The Dubuque Regional Airport provides quality, viable, competitive airport services and facilities while promoting sustainable economic development within the region.



Fly DBQ
DUBUQUE REGIONAL AIRPORT

SUCCESS IS ABOUT PLANNING, PARTNERSHIPS AND PEOPLE LEADING TO OUTCOMES

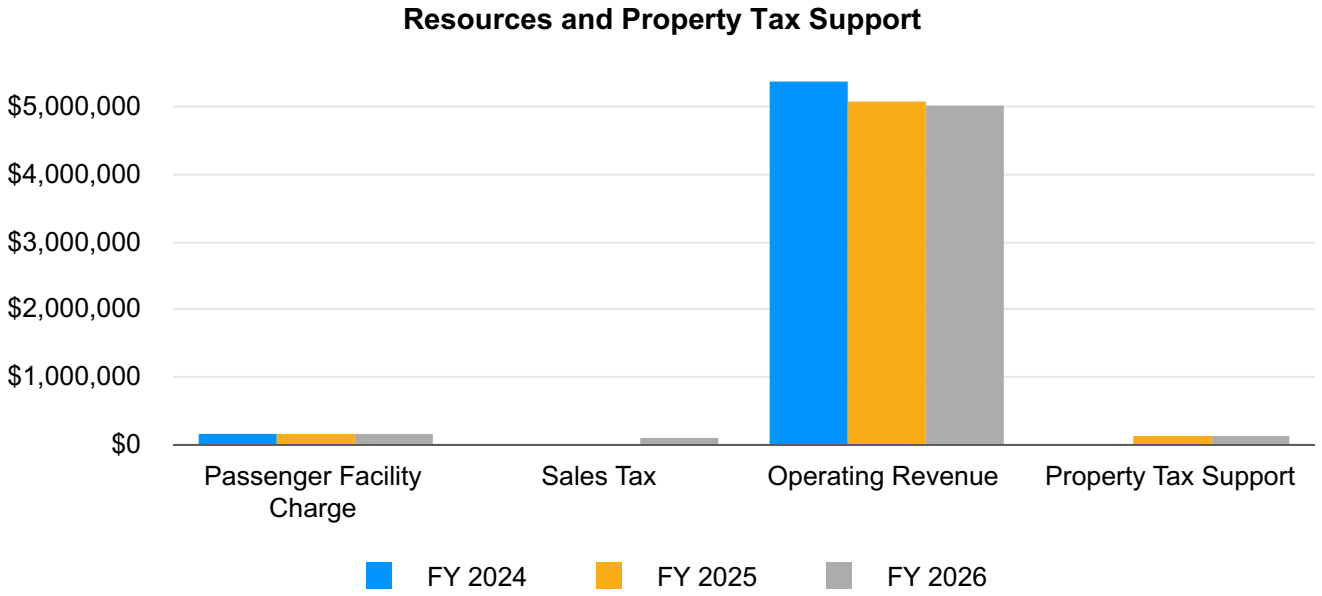
PLANNING
Airport Commission Goals
Airport Layout Plan
Airport Master Plan
National Air System Plan
State Air System Plan

PEOPLE
Airport Tours to Various Groups
Annual Airport Open House
EAA Young Eagles Flights
North American Trainers Assoc.
Formation Clinic (NATA)
UD for Kids Program
Annual Legislative Staffers Visit

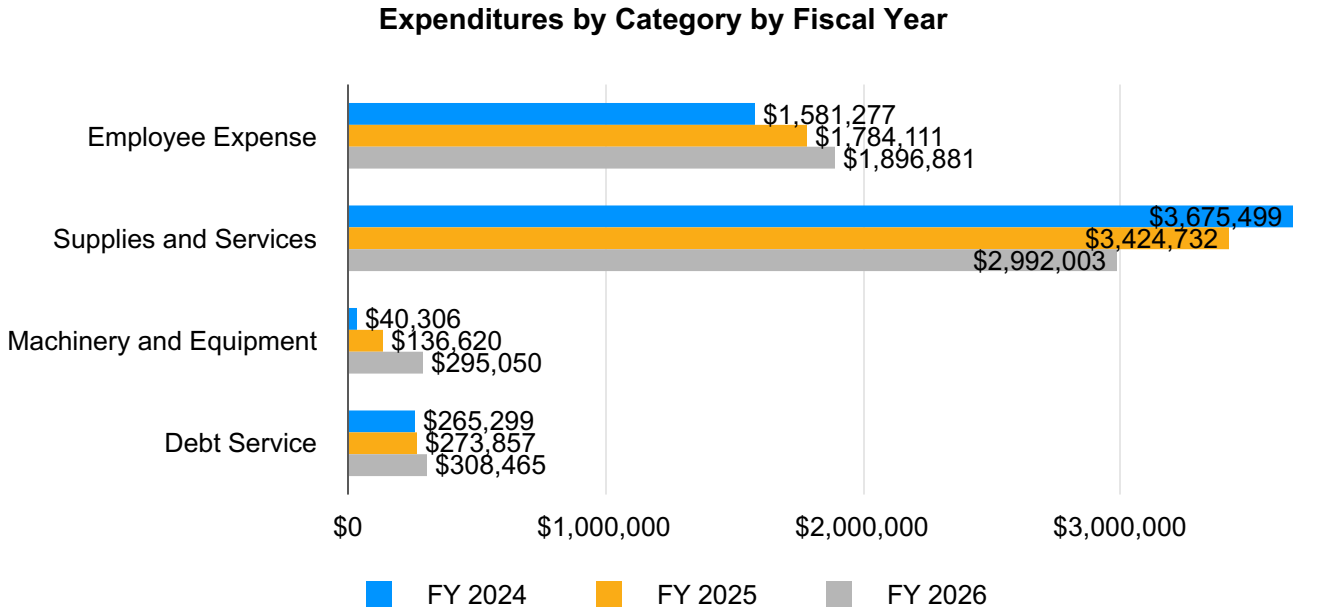
PARTNERSHIPS
Airports Council International-North America (ACI-NA)
American Airlines Group
American Association of Airport Executives (AAAE)
Dubuque Area Chamber of Commerce
Dubuque County Departments
Experimental Aircraft Association (EAA)
Greater Dubuque Development Corp (GDDC)
Iowa Public Airports Association (IPAA)
Local Area Business Partnerships
Table Mound School
Travel Dubuque
University of Dubuque Aviation Program

DUBUQUE REGIONAL AIRPORT

	FY 2024	FY 2025	FY 2026
Full-Time Equivalent	19.70	19.70	19.20



The Airport is supported by 19.20 full-time equivalent employees, which accounts for only 34.54% of the department expense as seen below. Overall, the departments' expenses are expected to decrease by (2.26)% in FY 2026 compared to FY 2025.



DUBUQUE REGIONAL AIRPORT

Airport Administration

Mission & Services

The Dubuque Regional Airport is owned by the City of Dubuque and is operated and managed by an Airport Commission as a department of the City of Dubuque. Responsibilities include management and control of all Airport employees, facilities, property and legislative priorities.

The Airport tenants include commercial airline service with leisure flights with Sun Country Airlines to Laughlin, Nevada and Gulfport/Biloxi, Mississippi. Denver Air Connection started daily service to Chicago O'Hare in November 2024. The University of Dubuque fields a fleet of approximately 29 light aircraft and 2 helicopters for their aviation program. Multiple local companies base their corporate aircraft fleet at the Airport while other smaller general aviation aircraft are based locally and have aircraft maintenance services provided by a privately-owned company.

Administration Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Recomm'd
Expenditures	$565,484	$580,858	$601,885
Resources	$955,225	$1,082,867	$1,174,272

Administration Position Summary	
	FY 2026
Airport Director	1.00
Assistant Airport Director	1.00
Accountant	0.75
Marketing Coordinator	0.00
Total Full-Time Equivalent Employees	**2.75**

Performance Measures

City Council Goal: Connected Community: Equitable Transportation, Technology Infrastructure, and Mobility

1 Activity Objective: Promote high-quality airport services and expand the number of airport outreach events to large groups. Continue to stabilize and expand commercial airline service and corporate and business aircraft facilities.

Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimated	Performance Indicator
# of Attendees at Open House/July 3rd Aircraft Viewing/Commemorative Air Force (Weather Dependent)	2,000	2,000	Cancelled	1,500	**Goal Not Met**
# of Commercial Airline Passenger Enplanements	10,001	12,112	15,987	9,340	**Goal Not Met**
# of Large Corporate Hangars	14	14	14	18	**Goal Met**

DUBUQUE REGIONAL AIRPORT

Dubuque Jet Center

Mission & Services

The Airport Commission operates the Dubuque Jet Center which offers a fixed based operation (FBO) to assist with all general aviation needs. The FBO normally operates 16 hours a day (24 hours with notice), providing sales of aviation fuel, ground handling, hangaring and concierge services for general aviation and the commercial airlines. The FBO makes arrangements for car rental, hotels, charter services, recommends places to visit, restaurants to dine, directions to local facilities and attractions, as well as calls for reservations and shuttles.

Dubuque Jet Center Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Recomm'd
Expenditures	$3,561,208	$3,399,390	$3,263,138
Resources	$4,137,726	$3,690,336	$3,689,687

Dubuque Jet Center Position Summary	
	FY 2026
Fixed Base Operations Supervisor	1.00
Asst. Fixed Base Operations Supervisor	2.00
Accountant	0.25
Line Service Worker	4.29
Customer Service Rep	0.00
Total Full-Time Equivalent Employees	**7.54**

Performance Measures

City Council Goal: Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery

1 Activity Objective: Continue to be financially responsible by increasing yearly aviation fuel sales

Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimated	Performance Indicator
Gallons of Aviation Fuel Sold	Increase 10%>	781,560	883,812 (+13.1%)	804,812 (-8.9%)	**Goal Not Met**

DUBUQUE REGIONAL AIRPORT

Airport Operations and Maintenance

Overview

Dubuque Regional Airport Operations and Maintenance Staff provide an airport which is open to the flying public year-round by ensuring airport safety and compliance and is responsible for meeting FAA Part 139 compliance standards for all the runways, taxiways, navigational aids, fueling agents, firefighting, parking areas and roadways, as well as ensuring compliance with EPA, OSHA, DNR, FCC, NFPA, Spill Prevention Control Program and Storm Water Pollution Prevention Plan, ADA, and TSA requirements.

24-hour coverage is provided by three Operations Specialists whose duties include aircraft rescue and firefighting services (ARFF), medical first responder, and security services for certified air carriers. Airport Maintenance is responsible for maintaining the Airport in an operationally safe, secure, and efficient manner by providing for the maintenance of runways and taxiways, parking lots, entrance road, supervision of farm lease operations, weed and grass control, snow/ice removal on both land side and air side areas including all airport-owned buildings, aircraft hangars and the commercial airline terminal.

The Airport is required to have an annual FAA inspection for Part 139 compliance. This incorporates everything the Airport can control such as pavement conditions, maintenance, emergency procedures, lighting, navigational aids, and equipment to maintain these items as well as all the buildings necessary to house equipment and staff. The Airport is unable to control outside influences such as aircraft arrivals and departures.

Operations and Maintenance Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Recomm'd
Expenditures	$978,321	$1,111,873	$1,139,575
Resources	$547,988	$431,414	$159,000

Operations and Maintenance Position Summary	
	FY 2026
Airport Operations Specialist	3.00
Mechanic	1.00
Maintenance Worker	3.00
Custodian	0.68
Laborer	0.23
Total FT Equivalent Employees	**7.91**

Performance Measures

City Council Goal: Partnership for a Better Dubuque: Building our Community that is Viable, Livable, and Equitable

1 Activity Objective: Promote high-quality airport services and expand the number of airport facilities tours to tri-state area preschools, schools, Boy/Girl Scouts and other groups

Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimated	Performance Indicator
# of Airport Tours Given	>10	15	10	15	Goal Met

Recommended Operating Revenue Budget - Department Total

Fund/Account/Account Title	FY23 Actual Revenue	FY24 Actual Revenue	FY25 Adopted Budget	FY26 Recomm'd Budget
100 - General				
4A - Charges for Services				
43100 - Leases - Building/Land	(169,105)	(167,987)	(176,900)	(171,409)
43120 - Leases - Other	(2,420)	(2,420)	(2,640)	(2,640)
43125 - Lease - Farmland	(194,130)	(177,885)	(194,130)	(153,000)
43127 - Lease - Maint Hangar	(22,607)	(23,743)	(23,600)	(24,778)
43129 - Lease - General Aviation	(206,726)	(148,287)	(152,327)	(144,542)
43130 - Lease - Airport T-Hangar	(83,372)	(84,858)	(85,000)	(97,357)
43132 - Lease - Corporate Hanagar	(152,481)	(266,880)	(454,776)	(536,899)
43133 - Lease - Airlines	(25,544)	(2,775)	(14,523)	0
43300 - Concessions Rent	(28,530)	(46,541)	(44,650)	(56,593)
45000 - Charges/Fees for Service	0	0	0	0
45020 - Credit Card Fee	25,309	17,987	25,309	17,987
45050 - Landing Fees	(5,285)	(6,740)	(3,200)	(6,740)
45051 - Security Fees	(26,600)	(10,205)	(29,900)	(6,000)
45052 - Aircraft Service Fee	(139,315)	(108,584)	(120,000)	(108,584)
45055 - Fuel Storage/Uplift Fee	(10,583)	0	0	0
45060 - Charter Ground Handling	(32,850)	(29,050)	(28,800)	(29,050)
45062 - Airline Ground Handling Fee	0	(71,375)	(72,800)	(250,240)
45300 - Forfeitures/Penalties	0	0	0	0
45431 - Parking Rental	0	0	0	0
45440 - Events	(130)	0	0	0
45500 - Miscellaneous Chg for Svcs	0	0	0	0
47100 - Reimbursements	(23,209)	(7,344)	(1,000)	0
47150 - Refunds	(1,618)	0	0	0
47350 - Fuel Tax Refunds	0	0	0	0
47504 - Oil Sales	(1,972)	(2,472)	(1,972)	(2,472)
47506 - Fuel Sales Gas	(74,261)	(64,639)	(158,772)	(97,452)
47507 - Fuel Flow	(195,390)	(220,953)	(181,051)	(174,332)
47508 - Fuel Sales Aviation	(3,707,011)	(3,762,301)	(3,223,093)	(3,125,759)
47550 - Concessions Other	0	0	0	0
47562 - Vending Machine Commissions	(6,657)	(5,098)	(6,408)	(5,099)
4A - Charges for Services Total	**(5,084,486)**	**(5,192,150)**	**(4,950,233)**	**(4,974,959)**
4B - Grants/Contrib				
44000 - Federal Grants	0	(352,789)	(206,384)	0

Recommended Operating Revenue Budget - Department Total

Fund/Account/Account Title	FY23 Actual Revenue	FY24 Actual Revenue	FY25 Adopted Budget	FY26 Recomm'd Budget
44400 - State Grants	(35,373)	(96,000)	(48,000)	(48,000)
4B - Grants/Contrib Total	**(35,373)**	**(448,789)**	**(254,384)**	**(48,000)**
4M - Gain on Disposal				
48100 - Sale of Personal Property	(6,695)	0	0	0
4M - Gain on Disposal Total	**(6,695)**	**0**	**0**	**0**
200 - Debt Service				
4N - Transfers				
49100 - Transfer In General Fund	(85,767)	(88,390)	(84,853)	0
49304 - Transfer in Sales Tax 20%	0	0	(7,637)	(128,608)
49309 - Transfer in PFC	(181,054)	(176,910)	(181,366)	(179,857)
4N - Transfers Total	**(266,820)**	**(265,299)**	**(273,856)**	**(308,465)**
4O - Eliminated for GW				
48200 - Proceeds from GO Debt	—	—	—	—
48205 - Bond Discount/Premium	—	—	—	—
4O - Eliminated for GW Total	**—**	**—**	**—**	**—**
178 - Customer Facility Charge				
4A - Charges for Services				
45065 - Rental Car Fee	(22,692)	(18,564)	(28,800)	(20,000)
4A - Charges for Services Total	**(22,692)**	**(18,564)**	**(28,800)**	**(20,000)**
4K - Unrest Invest Earn				
43000 - Interest	(3,317)	(9,138)	(3,317)	(10,878)
4K - Unrest Invest Earn Total	**(3,317)**	**(9,138)**	**(3,317)**	**(10,878)**
AIRPORT - Total	**(5,419,384)**	**(5,933,940)**	**(5,510,590)**	**(5,362,302)**

Recommended Operating Expenditure Budget - Department Total

51 - AIRPORT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6A - Salaries & Wages				
100 - General				
60100 - Salaries-Regular Full Time	789,536	878,828	959,470	1,044,332
60200 - Salaries - Regular Part Time	242,458	153,306	251,944	236,837
60300 - Hourly Wages - Temp/ Seasonal	0	0	9,132	9,171
60400 - Overtime	113,136	104,901	113,274	113,274
60410 - Overtime - Holiday	814	125	0	0
60620 - Special Pay - Holiday	0	1,827	0	0
60630 - Special Pay Sick Lv Payout Ret	7,085	6,954	6,818	16,070
60635 - Special Pay Sick Lv Payout 50%	5,615	5,198	5,895	5,248
60640 - Special Pay - Vacation Payout	128	7,226	0	0
60710 - Special Pay - Parental Leave	3,983	16,203	0	0
60750 - Spec Pay - Tool Allowance	300	300	300	300
6A - Salaries & Wages Total	**1,163,056**	**1,174,868**	**1,346,833**	**1,425,232**
6B - Employee Benefits				
100 - General				
61100 - FICA - City Contribution	85,698	86,663	103,093	112,181
61300 - IPERS - City Contribution	108,519	108,985	126,080	136,417
61510 - Health Insurance	174,108	178,324	174,499	187,922
61540 - Life Insurance	556	552	597	643
61600 - Workers' Compensation	29,632	27,630	30,641	31,563
61810 - Uniform Allowance	1,575	1,125	0	0
61820 - Vehicle Allowance	1,807	1,800	1,800	1,800
61992 - Physicals	616	1,330	568	1,123
6B - Employee Benefits Total	**402,511**	**406,409**	**437,278**	**471,649**
6C - Staff Development				
100 - General				
62100 - Association Dues	1,306	2,864	1,332	2,921
62200 - Subscriptions	3,879	3,652	3,957	3,725
62325 - Mileage	0	0	200	0
62400 - Meetings & Conferences	11,911	9,607	10,040	11,625
62500 - Education Reimbursement	4,232	9,841	7,000	7,000
6C - Staff Development Total	**21,328**	**25,964**	**22,529**	**25,271**

Recommended Operating Expenditure Budget - Department Total

51 - AIRPORT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6D - Repair/Maint/Util				
100 - General				
63100 - Building Maintenance	66,082	47,705	66,082	47,705
63312 - Vehicle Ops - Gasoline	126,787	96,471	196,031	110,419
63314 - Aviation Fuel	2,393,217	2,606,905	2,145,895	1,924,153
63315 - Aviation Fuel Flow	0	220,953	181,051	174,332
63316 - Aviation Fuel Storage	195,853	0	0	0
63320 - Vehicle Repair - Internal	13,499	13,100	13,769	13,100
63321 - Vehicle Repair - Outsourced	10,593	9,251	10,804	11,123
63400 - Equipment Maint/Repair	38,912	47,879	39,471	48,836
63440 - Uniform Maintenance	513	1,319	513	2,444
63710 - Electricity	107,582	107,349	118,125	80,441
63711 - Natural Gas	37,333	13,105	37,333	14,638
63720 - Refuse	4,219	3,987	4,603	4,345
63730 - Telecommunications	8,421	7,573	8,421	7,572
6D - Repair/Maint/Util Total	**3,003,009**	**3,175,597**	**2,822,098**	**2,439,108**
6E - Contractual Svcs				
100 - General				
64010 - Accounting & Auditing	10,000	10,000	10,000	10,000
64020 - Advertising	111,732	102,222	61,581	60,800
64040 - Collections	0	0	0	0
64050 - Recording Fees	0	0	0	0
64061 - Reimbursements	17,596	0	0	0
64062 - Refunds	0	0	0	0
64080 - Insurance - Property	36,974	44,473	65,900	59,691
64081 - Insurance - Liability	114,429	119,252	160,346	140,318
64083 - Insurance - Other	0	0	0	13,162
64110 - Legal	0	13,589	0	0
64115 - Special Events	5,080	1,570	2,500	2,500
64130 - Payments to Other Agencies	16,783	0	16,783	16,783
64140 - Printing	487	1,634	487	1,683
64145 - Copying	1,187	0	1,187	0
64150 - Rental - Equipment	420	385	420	385
64160 - Rental - Land/Bldgs/Parking	7,108	7,685	5,220	7,685
64175 - Landfill Fees	120	0	0	0
64182 - Property Tax	2,396	2,738	2,444	2,820

Recommended Operating Expenditure Budget - Department Total

51 - AIRPORT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
64185 - License/Permit/Fees	177	77	177	77
64190 - Technology Services	10,249	6,901	2,160	2,160
64191 - IT Recharges	4,816	5,303	6,399	6,388
64825 - Fire Suppression	3,878	2,243	3,878	2,243
64860 - Speakers	0	3,568	0	0
64880 - Custodial Services	0	0	3,500	3,500
64890 - Background Check	5,734	8,115	0	4,000
64900 - Other Professional Service	0	2,082	53,050	53,050
64975 - Equip Maint Cont	2,166	1,756	2,166	1,756
64980 - Technology Equip Maint Cont	15,014	24,106	17,196	24,106
64990 - Other Contractual Service	109,710	66,836	100,000	70,000
200 - Debt Service				
64900 - Other Professional Service	0	0	0	0
6E - Contractual Svcs Total	**476,053**	**424,533**	**515,394**	**483,107**
6F - Commodities				
100 - General				
65012 - De-Icing Product	10,224	21,510	31,377	11,367
65030 - Merchandise for Resale	0	0	0	0
65033 - Food Products	3,726	2,618	4,353	2,618
65036 - Beverage/Ice	3,477	3,223	3,583	3,223
65040 - Small Tools & Equipment	3,898	1,464	3,550	3,550
65045 - Technology Equipment	19,919	16,563	15,400	3,800
65050 - Other Equipment	5,901	512	16,500	89,580
65054 - Safety Equipment	1,425	816	26,220	13,220
65060 - Office Supplies	786	716	786	716
65070 - Operating Supplies	1,231	1,004	1,231	1,004
65080 - Postage/Shipping	264	239	277	252
65110 - Signage	8,683	6,735	8,500	8,500
65925 - Uniform Purchase	1,203	1,524	4,575	4,425
65930 - Flags	1,020	495	750	750
65955 - Ammunition	27	0	0	0
65965 - Janitorial	4,243	4,808	4,243	4,808
65990 - Other Supplies	5,028	11,804	9,986	11,804
6F - Commodities Total	**71,056**	**74,032**	**131,331**	**159,617**
6G - Capital Outlay				
100 - General				

Recommended Operating Expenditure Budget - Department Total

51 - AIRPORT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
67100 - Vehicles	0	0	70,000	179,950
67110 - Mowing Equipment	15,590	15,600	0	0
67210 - Furniture/Fixtures	0	80	0	0
67270 - Other Capital Equipment	0	0	0	0
6G - Capital Outlay Total	**15,590**	**15,680**	**70,000**	**179,950**
6H - Debt Service				
200 - Debt Service				
68010 - Principal Payment	213,517	216,494	224,143	232,042
68020 - Interest Payments	53,304	48,806	49,714	76,423
68980 - Financial Consultant	0	0	0	0
68990 - Paying Agent Fees	0	0	0	0
6H - Debt Service Total	**266,820**	**265,299**	**273,857**	**308,465**
6I - Transfers				
178 - Customer Facility Charge				
69308 - Transfers Out to Airport Const	0	0	150,000	0
6I - Transfers Total	**0**	**0**	**150,000**	**0**
AIRPORT - Total	**5,208,789**	**5,084,606**	**4,405,061**	**4,944,945**

Recommended Expenditure Budget Report by Activity & Funding Source
51 - AIRPORT

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
5101 - Administration			
100 - General			
6A - Salaries & Wages	304,095	322,276	340,820
6B - Employee Benefits	91,727	94,472	96,617
6C - Staff Development	13,699	15,338	17,278
6D - Repair/Maint/Util	2,592	3,511	2,628
6E - Contractual Svcs	151,530	143,530	144,218
6F - Commodities	1,761	1,731	324
6G - Capital Outlay	80	—	—
5101 - Administration Total	**565,484**	**580,858**	**601,885**
5102 - FBO Operation			
100 - General			
6A - Salaries & Wages	377,018	474,558	504,956
6B - Employee Benefits	118,459	136,745	165,236
6C - Staff Development	6,862	5,155	6,233
6D - Repair/Maint/Util	2,965,803	2,573,512	2,263,311
6E - Contractual Svcs	80,227	104,337	108,943
6F - Commodities	12,839	35,083	34,509
6G - Capital Outlay	—	70,000	179,950
5102 - FBO Operation Total	**3,561,208**	**3,399,390**	**3,263,138**
5103 - Airport Operations			
100 - General			
6A - Salaries & Wages	458,985	515,851	542,520
6B - Employee Benefits	190,213	200,158	203,415
6C - Staff Development	5,343	1,700	1,700
6D - Repair/Maint/Util	72,963	63,838	70,340
6E - Contractual Svcs	178,740	240,804	199,734
6F - Commodities	56,477	89,522	121,866
6G - Capital Outlay	15,600	—	—
178 - Customer Facility Charge			
6I - Transfers	—	150,000	—
5103 - Airport Operations Total	**978,321**	**1,261,873**	**1,139,575**
5104 - Terminal Building Maintenance			
100 - General			
6A - Salaries & Wages	34,770	34,148	36,936

Recommended Expenditure Budget Report by Activity & Funding Source
51 - AIRPORT

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6B - Employee Benefits	6,010	5,903	6,381
6C - Staff Development	59	336	60
6D - Repair/Maint/Util	134,240	181,237	102,829
6E - Contractual Svcs	14,036	26,723	30,212
6F - Commodities	2,954	4,995	2,918
5104 - Terminal Building Maintenance Total	**192,069**	**253,342**	**179,336**
5180 - Debt Service			
200 - Debt Service			
6E - Contractual Svcs	0	0	0
6H - Debt Service	265,299	273,857	308,465
5180 - Debt Service Total	**265,299**	**273,857**	**308,465**
5199 - Pcard Clearing			
100 - General			
6F - Commodities	0	0	0
5199 - Pcard Clearing Total	**0**	**0**	**0**
AIRPORT TOTAL	**5,562,382**	**5,769,320**	**5,492,399**

DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

51 AIRPORT DEPARTMENT

				FY 2026	
FD	JC	WP-GR	JOB CLASS	FTE	BUDGET
60100 Full Time Employee Expense					
100	4535	GE-19	AIRPORT DIRECTOR	1.00	$ 160,031
100	4515	GE-16	ASSISTANT AIRPORT DIRECTOR	1.00	$ 106,245
100	4605	GE-14	FBO SUPERVISOR	1.00	$ 77,019
100	7760	GE-13	ASSISTANT FBO SUPERVISOR	2.00	$ 152,447
100	5565	GE-11	ACCOUNTANT	1.00	$ 80,024
100	8860	GD-10	MECHANIC	1.00	$ 72,033
100	7790	GD-09	MAINTENANCE WORKER	3.00	$ 184,118
100	7765	GE-13	AIRPORT OPER SPECIALIST	3.00	$ 162,762
100	7825	GE-05	PROFESSIONAL	1.00	$ 49,653
			TOTAL FULL TIME EMPLOYEES	14.00	$1,044,332
60200 Part Time Employee Expense					
100	7825	GE-06	CUSTODIAN	0.68	$ 36,936
100	7825	GE-05	CUSTOMER SERVICE REP	—	$ 65,044
100	7755	GE-06	LINE SERVICE WORKER	4.29	$ 196,404
			TOTAL PART TIME EMPLOYEES	4.97	$ 298,384
60300 Seasonal Employee Expense					
100	—	GE-02	LABORER	0.23	$ 9,171
			TOTAL SEASONAL EMPLOYEES	0.23	$ 9,171
			TOTAL AIRPORT	**19.20**	**$1,351,887**

CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

	ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2026 FTE	FY 2026 BUDGET
Airport Administration-FT							
5101	60100	100	4535	GE-19	AIRPORT DIRECTOR	1.00	$ 160,031
5101	60100	100	5565	GE-11	ACCOUNTANT	0.75	$ 60,426
5101	60100	100	4515	GE-16	ASSISTANT AIRPORT DIRECTOR	1.00	$ 106,245
					Total	2.75	$ 326,702
Airport Operations-FT							
5103	60100	100	8860	GD-10	MECHANIC	1.00	$ 72,033
5103	60100	100	7790	GD-09	MAINTENANCE WORKER	3.00	$ 184,118
5103	60100	100	7765	GE-13	AIRPORT OPER SPECIALIST	3.00	$ 162,762
					Total	7.00	$ 418,913
Airport Operations-Seasonal and Part-Time							
5103	60300	100		GE-02	LABORER	0.23	$ 9,171
					Total	0.23	$ 9,171
FBO Operation-FT							
5102	60100	100	4605	GE-14	FBO SUPERVISOR	1.00	$ 77,019
5102	60100	100	5565	GE-11	ACCOUNTANT	0.25	$ 19,598
5102	60100	100		GE-13	ASSISTANT FBO SUPERVISOR	2.00	$ 152,447
5102	60100	100	7825	GE-05	SUPPORT PROFESSIONAL	1.00	$ 49,653
					Total	4.25	$ 298,717
FBO Operation-PT							
5102	60200	100	7755	GE-06	LINE SERVICE WORKER	4.29	$ 196,404
5102	60200	100	7825	GE-05	CUSTOMER SERVICE REP	—	$ 65,044
					Total	4.29	$ 261,448
Terminal Maintenance-PT							
5104	60200	100		GE-06	CUSTODIAN	0.68	$ 36,936
					Total	0.68	$ 36,936
TOTAL AIRPORT DEPARTMENT						**19.20**	**$1,351,887**

Capital Improvement Projects by Department/Division					
AIRPORT					
Project Number	**Capital Improvement Project Title**	**Department**	**Fund**	**Account**	**FY26 Recomm'd Budget**
5128000008	Reconstruct Taxiway Alpha	Airport	308	64070	1,340,000
5128000008	Reconstruct Taxiway Alpha	Airport	308	67990	7,400,000
5128000033	Equipment Storage Building	Airport	308	64070	27,500
5128000034	Airfield Runway/Taxiway Marking Imp	Airport	308	64070	63,000
5128000034	Airfield Runway/Taxiway Marking Imp	Airport	308	67990	349,000
5128000035	Reconstruct General Aviation Apron	Airport	308	64070	415,000
5128000035	Reconstruct General Aviation Apron	Airport	308	67990	2,065,000
AIRPORT	**TOTAL**				**$11,659,500**

PROGRAM/DEPT	PROJECT DESCRIPTION	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
AIRPORT								
Public Works								
	Reconstruct Taxiway A	$ 8,740,000	$8,049,994	$1,920,000	$ —	$ —	$ 18,709,994	87
	Reconstruct General Aviation Apron	$ 2,480,000	$ —	$ —	$ —	$ —	$ 2,480,000	88
	Equipment Storage Building	$ 27,500	$ 247,500	$ —	$ —	$ —	$ 275,000	89
	Asphalt Pavement Repair/T-Hangar Apron Rehabilitation	$ —	$ 475,000	$ 475,000	$ 475,000	$ —	$ 1,425,000	90
	Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN)	$ —	$ —	$ 100,000	$ —	$ —	$ 100,000	91
	Taxiway D Extension	$ —	$ —	$ —	$2,940,000	$ —	$ 2,940,000	92
	Terminal Building Modification	$ —	$ —	$ —	$ —	$ 400,000	$ 400,000	93
	Airfield Runway/ Taxiway Marking Improvements	$ 412,000	$ —	$ —	$ —	$ —	$ 412,000	94
TOTAL		**$ 11,659,500**	**$8,772,494**	**$2,495,000**	**$3,415,000**	**$ 400,000**	**$ 26,741,994**	

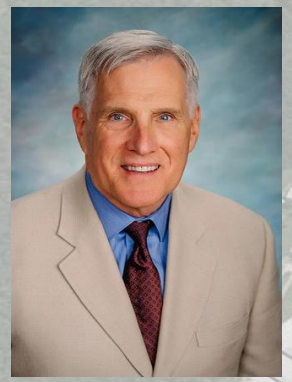
FISCAL YEAR 2026 BUDGET PRESENTATION

DUBUQUE REGIONAL AIRPORT

Dubuque Regional Airport

MISSION STATEMENT

The Dubuque Regional Airport provides quality, viable, competitive airport services and facilities while promoting sustainable economic development within the region.

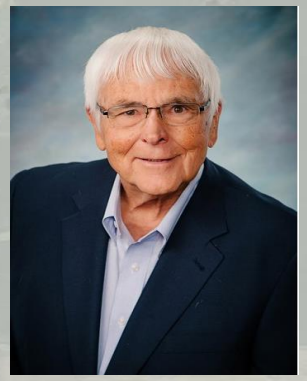


Michael Phillips
Chair

Mariann Kurtz Weber
Vice Chair

Bob Woodward

RJ Blocker



Doug Brotherton

Airport Commission Goals

Airport Commission

Todd Dalsing
Airport Director

Airport Administration

Daniel Klaas
Assistant Director

Jenny Messerich
Airport Accountant

Airport Marketing
(PIO/Airport)

Airport Operations

Jesse Kremer
Operations Specialist

Ben Pancratz
Operations Specialist

Chad Welsh
Operations Specialist

Airport Maintenance

Jason DeMaio
Maintenance

Drew Noel
Maintenance

Vacant
Maintenance

Bob Moyer
Mechanic

Connie Simon
Custodial (PT)

Dubuque Jet Center

Mark Beasley
FBO Supervisor

Tim Furlong
Assistant FBO Supervisor

Vacant
Assistant FBO Supervisor

Tina Malone
CSR (PT)

Vacant
CSR (PT)

7-10 employees
Line Service (PT)

Dubuque Regional Airport
FEDERAL AIRPORT RELIEF

1) Coronavirus Aid, Relief, and Economic Security (CARES) Act

March 27, 2020, First round of Federal support included $10 billion in funds for airports economic relief

DBQ received $1,159,773

2) Coronavirus Response and Relief Supplemental Appropriation Act (CRRSA)

December 27, 2020, Second round of Federal support included $2 billion in funds for airports economic relief

DBQ received $1,012,977

3) America Rescue Plan (ARPA)

March 11, 2021, Third round of Federal support included $8 billion for airports economic relief

DBQ received $1,187,467

DBQ Federal Relief Grants: $3,360,217

4) Bipartisan Infrastructure Law (BIL) – Airport Terminal Program Grant – Install Solar Photovoltaic System for Terminal Building

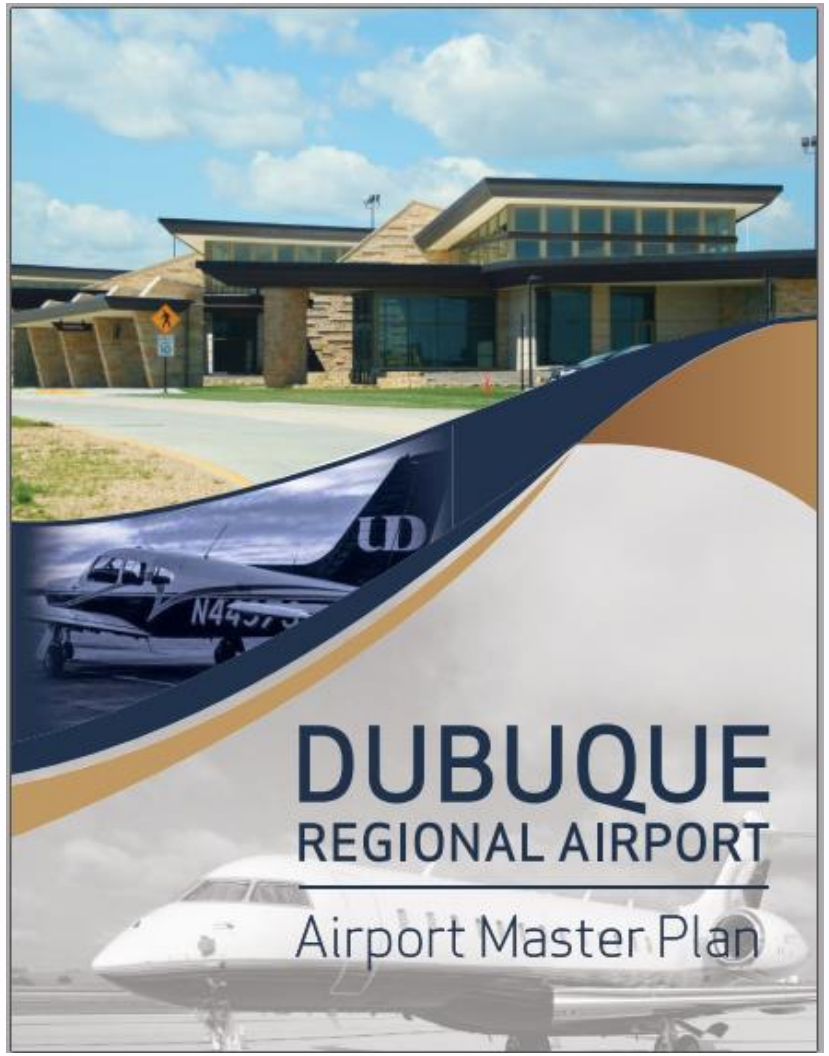
DBQ received $1,346,112 (PV System) + $79,964 (professional services)

DBQ BIL Grants: $1,426,076

Dubuque Regional Airport
PROPERTY TAX SUPPORT REDUCTION

Total Federal Relief Grant Funds Received = $3,360,217		
FY 20 Actual	$274,162	Operating Budget
FY 21 Actual	$329,128	Operating Budget
FY 22 Actual	$203,694	Operating Budget
FY 23 Actual	$85,767	Operating Budget
	$24,177	Capital Budget
FY 24 Actual	$385,773	Operating Budget
	$1,851,132	Capital Budget
FY 25 Current	$206,384	Operating Budget
FY 26 Available	$0	
Total	$3,360,217	

Master Plan



Dubuque Regional Airport
Master Plan Implementation

Master Plan available on our website at
www.fly.dbq.com

Dubuque Regional Airport
FY25 CAPITAL IMPROVEMENT PROJECTS (In Progress)

Project	FY 25 Project Cost	Total Project Cost
Reconstruct Taxiway Alpha Construction - Phase 3	$ 5,940,000	$ 32,680,574
Pavement Management Update	$ 120,000	$ 120,000

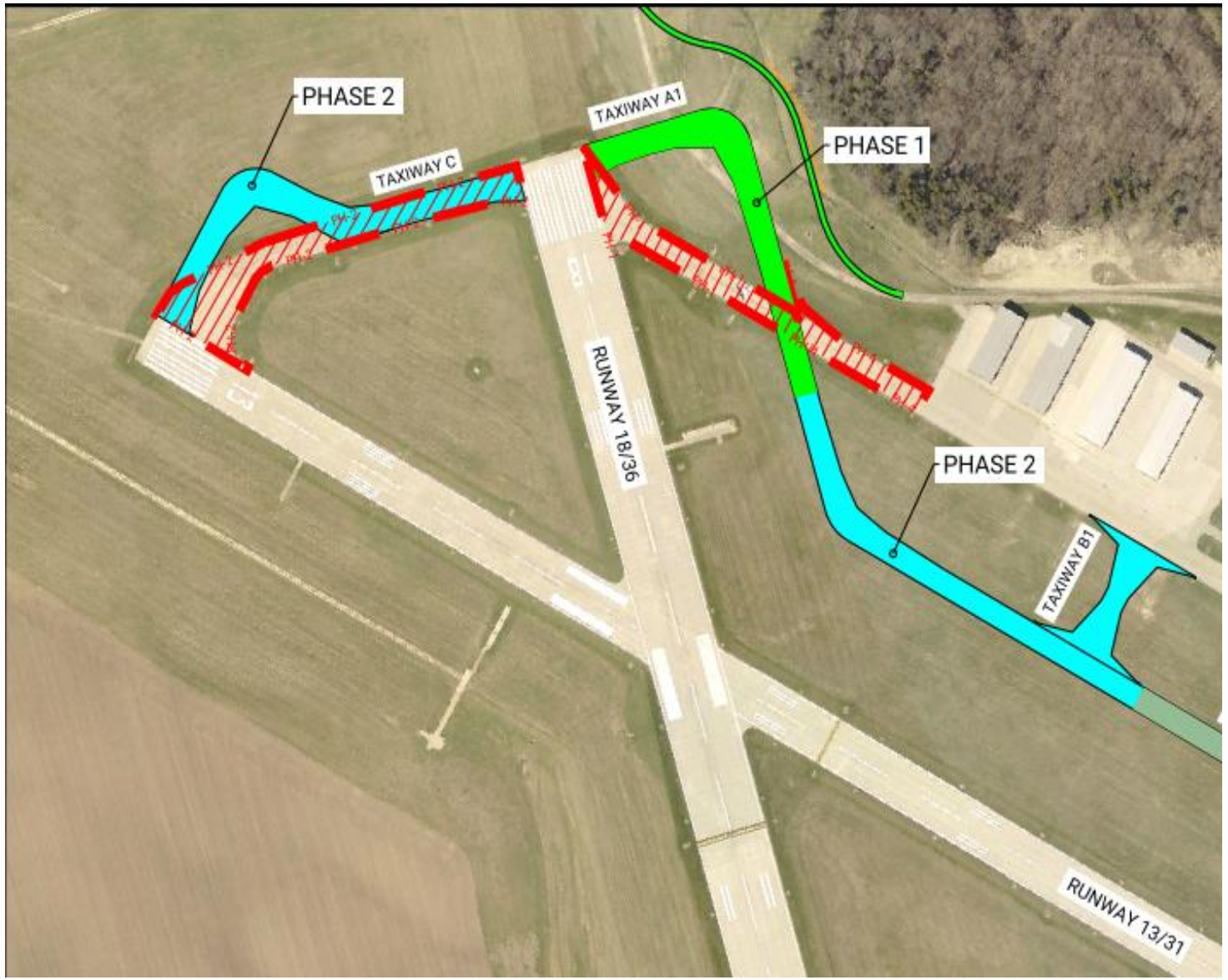
State / Local Project	FY 25 Project Cost	Total Project Cost
Terminal Building Exit Lane Modification	$ 300,000	$ 300,000
Airfield Surface Markings	$ 553,260	$ 553,260

Reconstruct Taxiway Alpha – FAA Phase 3

(Construction Phase 2)

FAA Funds = $5,346,000
FAA Match = $ 594,000
Total FY25 = $5,940,000

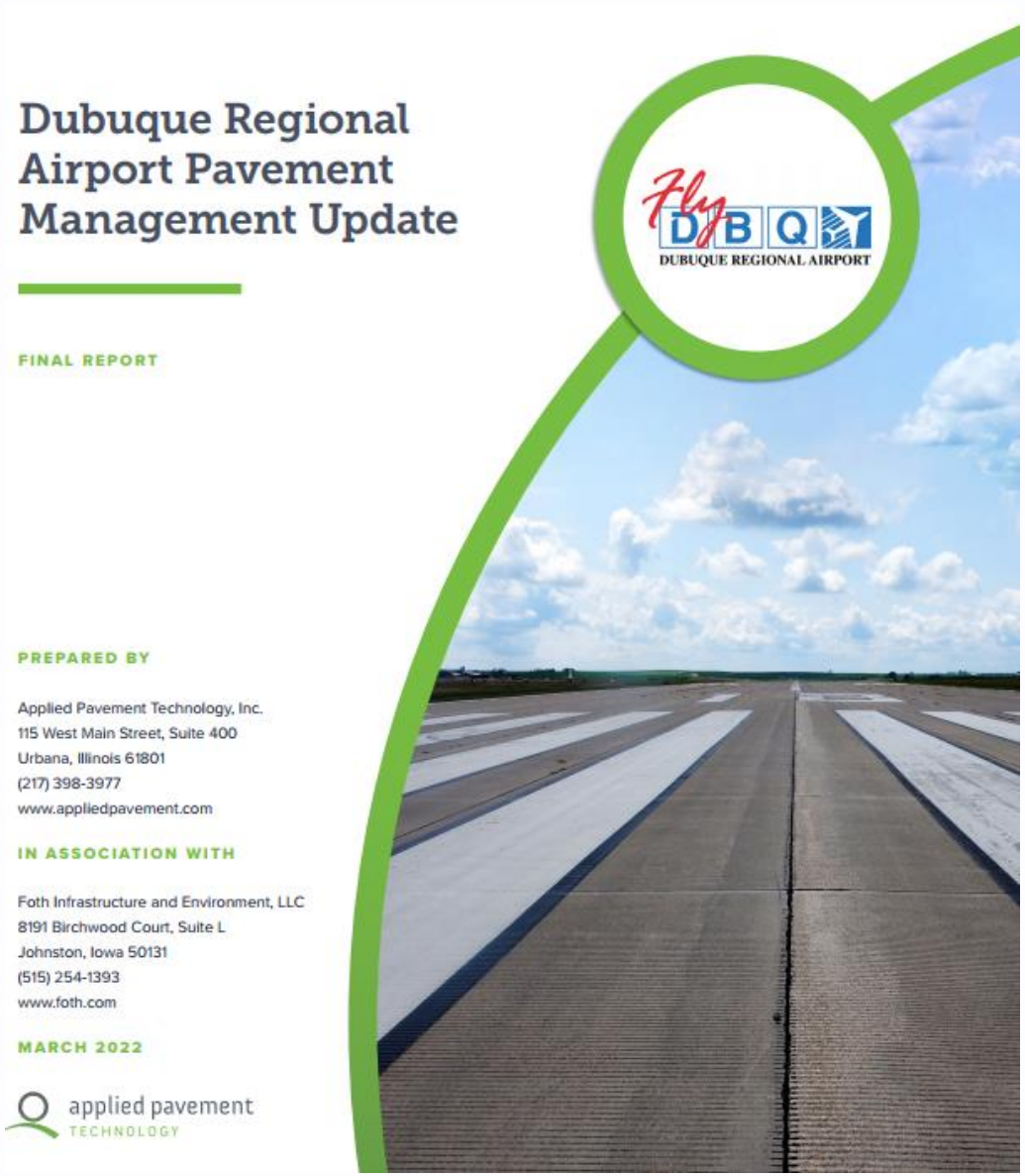
90% Federal
10% Local Funded



Pavement Management Update Study

FAA Funds = $108,000
FAA Match = $ 12,000
Total FY25 = $120,000

90% Federal
10% Local Funded



Airfield Pavement Management Manual

Terminal Security Improvement Exit Lane Modification

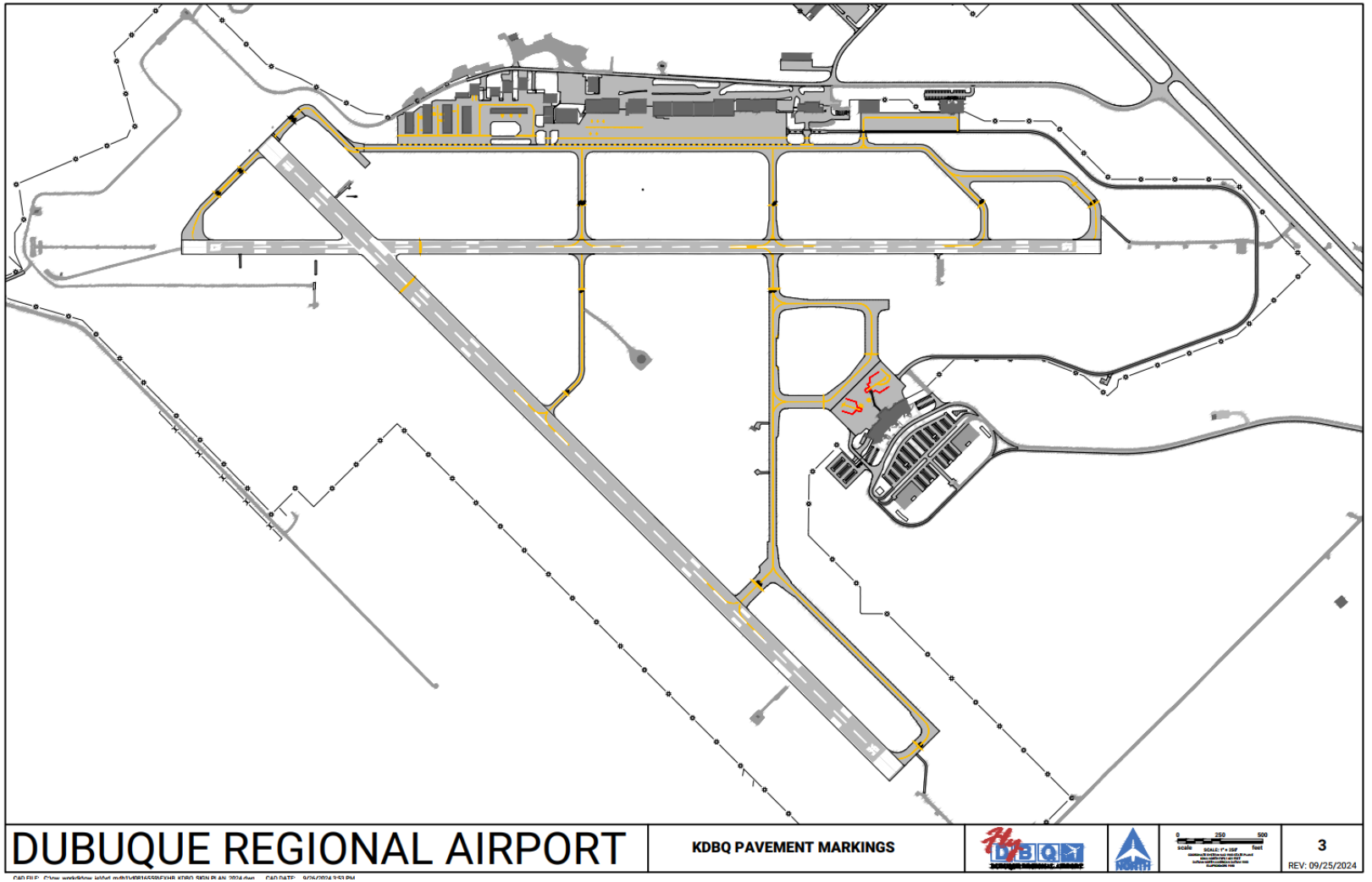
IDOT CSVI	=	$150,000
CFC	=	$150,000
Local Funds	=	$ 0
Total	=	$300,000

Exit Lane Improvement Architect Rendering

Airfield Surface Markings

IDOT AIP	=	$329,600
IDOT Match	=	$ 82,400
Airport	=	$141,260
Total	=	$553,260

80% State
20% Local Funded



DBQ Pavement Markings

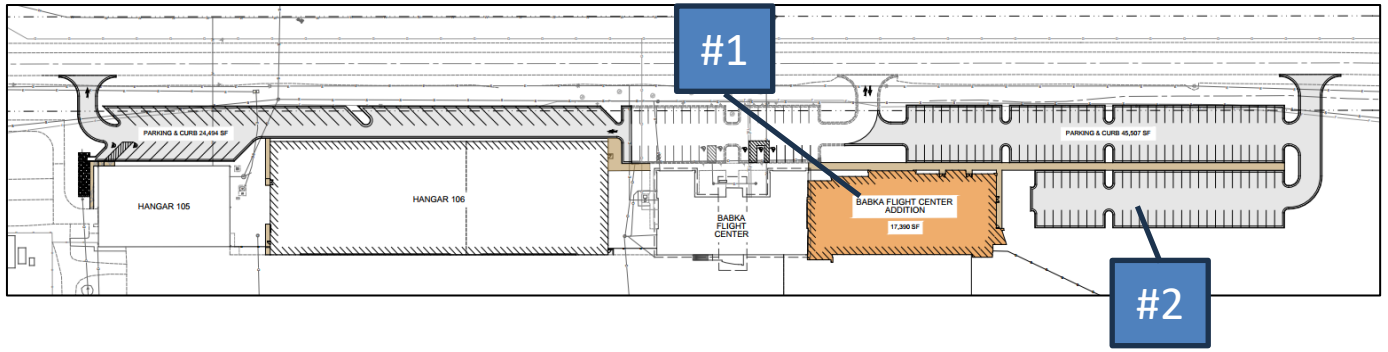
University of Dubuque

Site Improvements

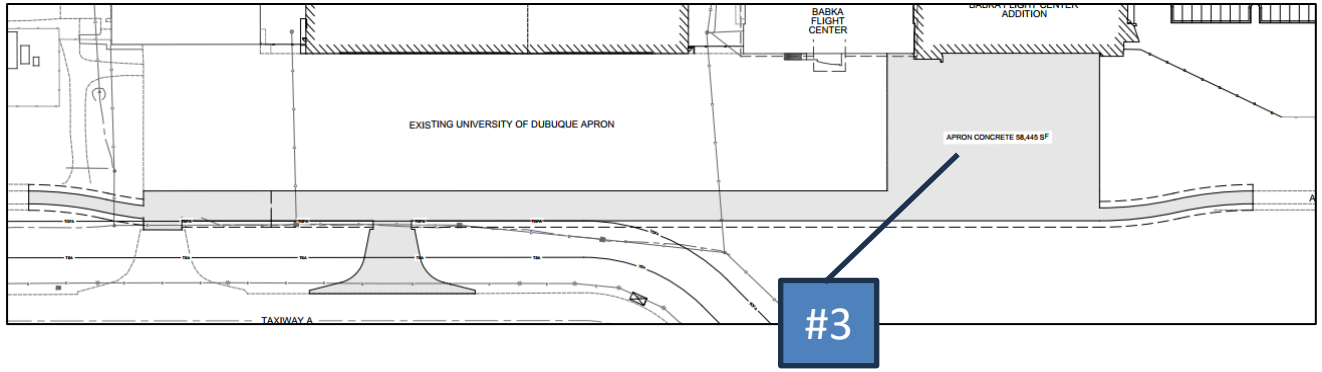
University of Dubuque

Site Improvements

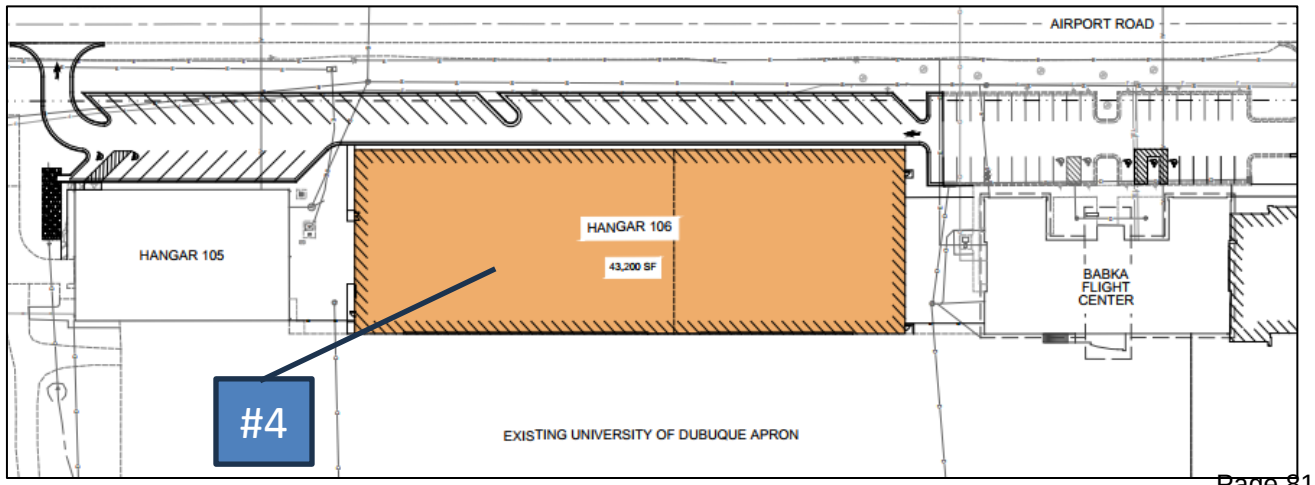
Babka Flight Center and Parking Lot Additions
BFC = 17,390 sq ft
Parking= 70,001 sq ft



Apron Addition
58,445 sq ft



Hangar 106
43,200 sq ft



Dubuque Regional Airport
FY26 CAPITAL IMPROVEMENT PROJECTS (Proposed)

Project	FY 26 Project Cost	Total Project Cost
Reconstruct Taxiway Alpha Construction - Phase 4	$ 5,003,856	$ 32,680,574
General Aviation Apron Phase 2	$ 2,480,000	$ $5,000,000

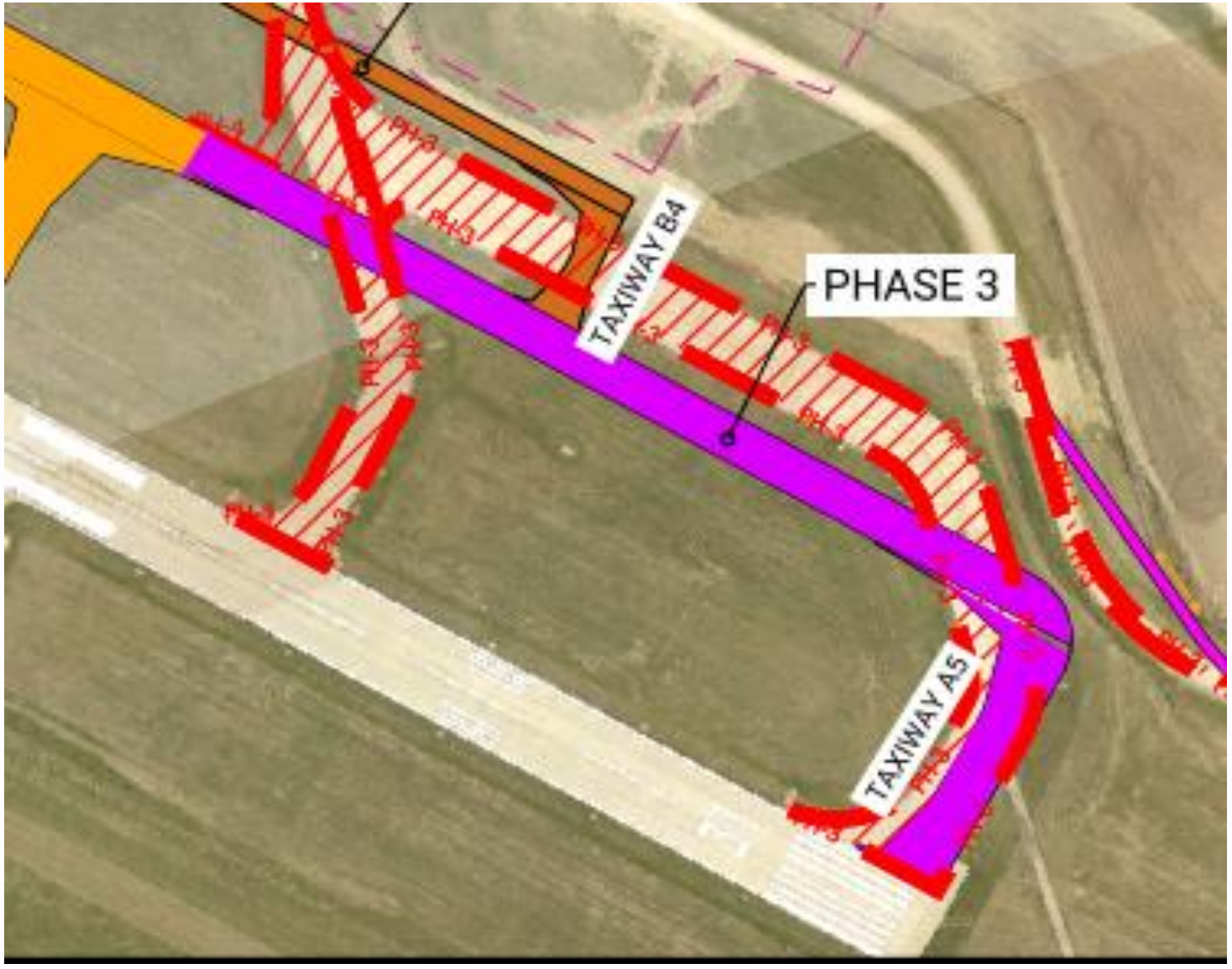
State/ Local Project	FY 26 Project Cost	Total Project Cost

Reconstruct Taxiway Alpha FAA Phase 4

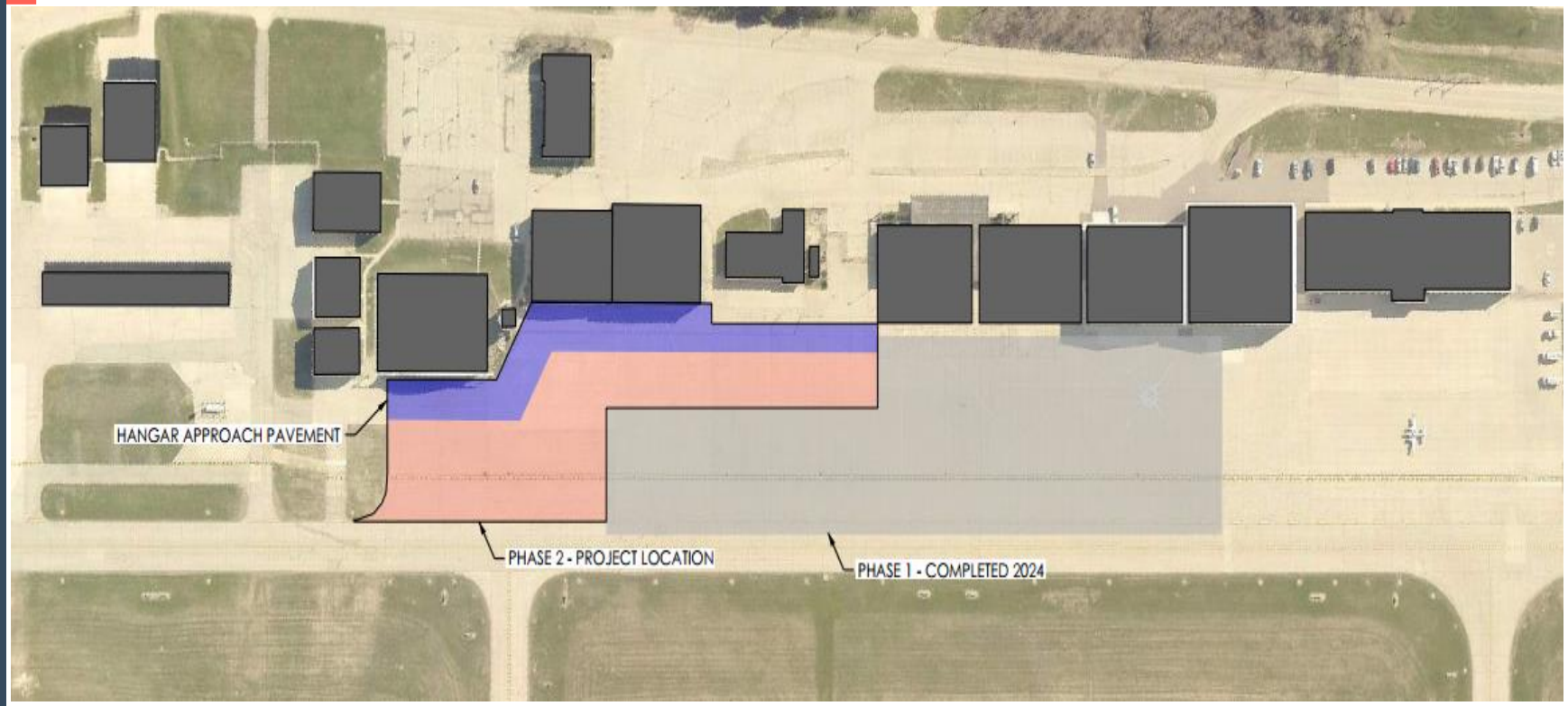
(Construction - Phase 3)

FAA Funds = $4,503,470
Local Funds = $ 500,386
Total = $5,003,856

90% State
10% Local Funded



Reconstruct General Aviation Apron – Phase 2



FAA / BIL Funds	=	$ 1,516,500
IDOT State AIP	=	$ 400,000
Local Match	=	$ 563,500
Total FY24	=	$ 2,480,000

Dubuque Regional Airport

FY2026 REQUESTED OPERATING BUDGET SUMMARY

Resources	**$5,331,424**
Property Tax Support	**$ 160,975**
	$5,492,399
Expenses	**$5,183,934**
Annual Debt Service	**$ 308,465**
	$5,492,399

Dubuque Regional Airport

FY2026 REQUESTED PROPERTY TAX SUPPORT

$160,975

Net Property Tax Support

$2.52

Average homeowner's* property tax cost for the Airport

(*Avg. home value of $196,508)

FY2026 RECOMMENDED IMPROVEMENT PACKAGE REQUEST

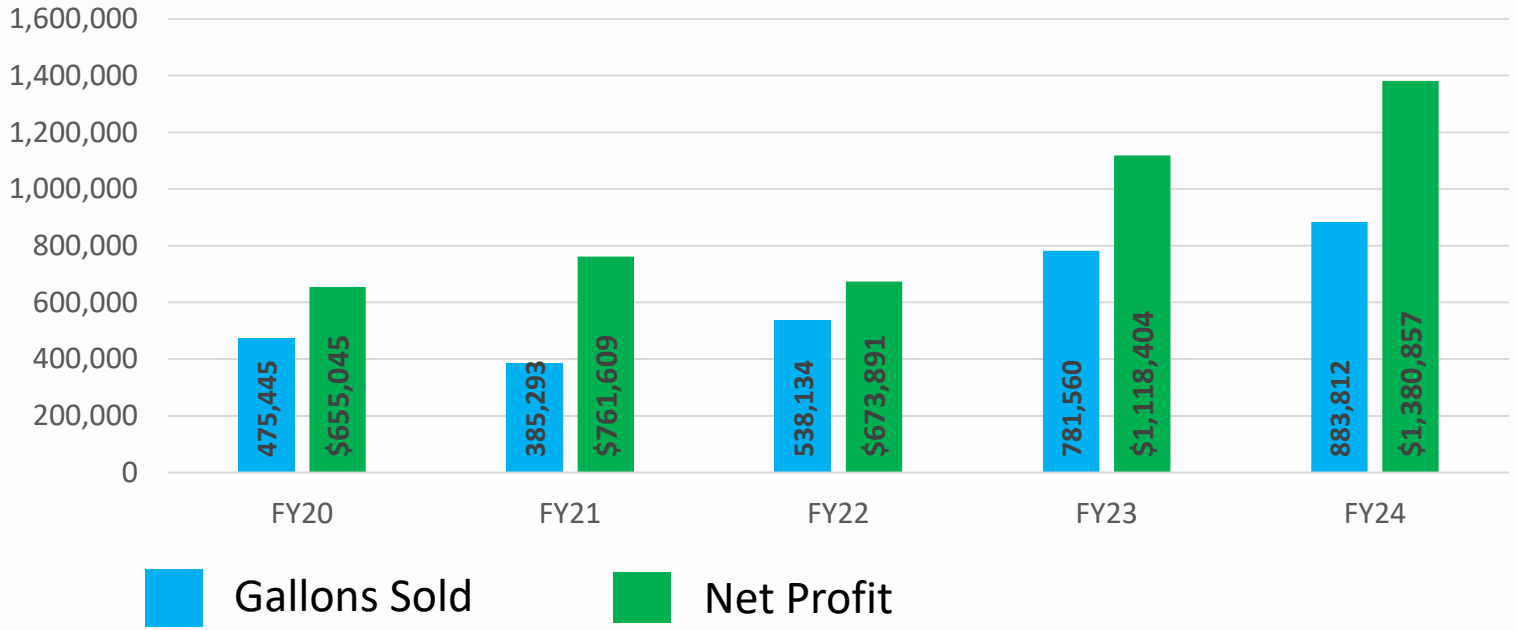
Mechanic Vehicle Lift	**$59,950**
Customer Service Representative	**$10,000**

FY2025 IMPROVEMENTS

Airfield De Ice System $4,800

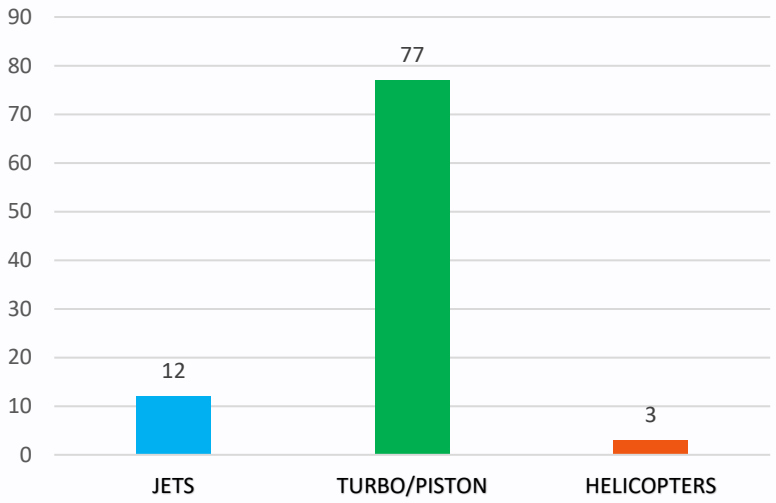
PERFORMANCE MEASURES

Aviation Fuel Gallons Sold



PERFORMANCE MEASURES

Based Aircraft Tenants



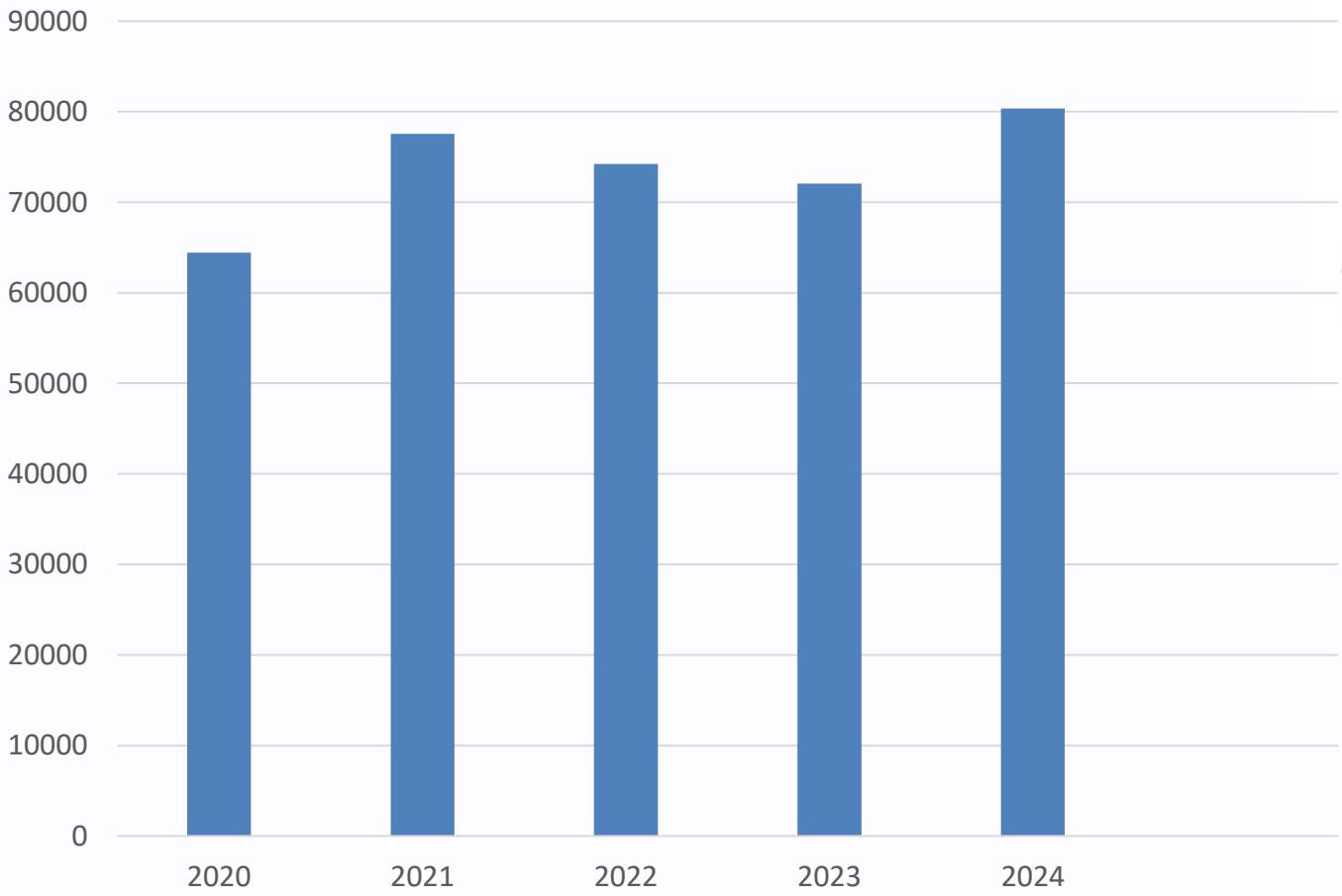
Airport Aircraft

CID	128
DSM	105
DBQ	92
ALO	70
SUX	64

Source: FAA 5010 Form

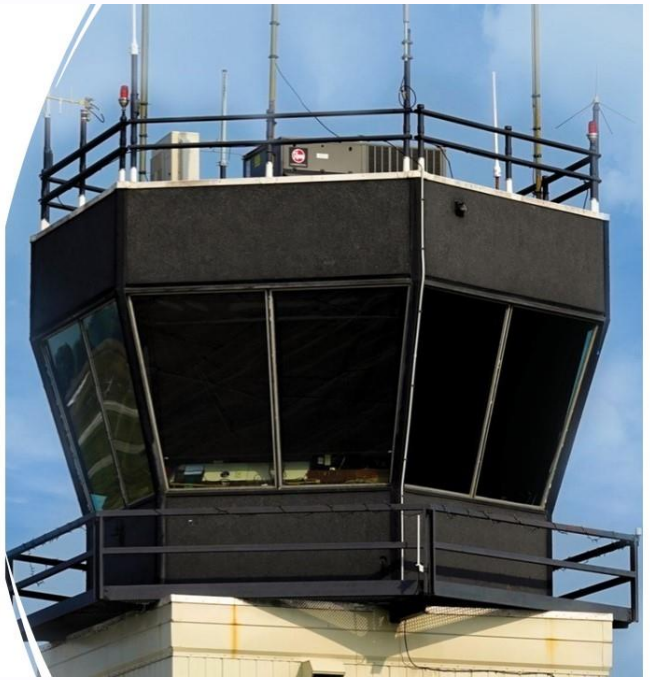
PERFORMANCE MEASURES

Total DBQ Tower Operations



THANK YOU
MIDWEST AIR TRAFFIC
CONTROLLERS

Fly DBQ
DUBUQUE REGIONAL AIRPORT



	2021	2022	2023	2024
DSM	74,551	85,257	110,407	106,166
DBQ	77,568	74,224	72,067	80,351
CID	43,681	44,060	42,049	45,894
SUX	18,239	16,565	25,735	28,013
ALO	24,359	25,663	25,411	23,652
ORD	685,147	712,952	721,678	837,863

Source: https://aspm.faa.gov/opsnet/sys/Tower.asp

Promote High Quality Airport Service:

Promote High Quality Airport Service (continued)

Carnegie Stout Preschool Reading Group

Irving Elementary School

Multicultural Family Center

Commercial Air Service Update

Fly DBQ
DUBUQUE REGIONAL AIRPORT

DBQ Air

VISION

- **Create regional economic growth and sustainability through air service development and supporting programs.**

MISSION

- **To restore, maintain, and increase commercial air service at the Dubuque Regional Airport.**

STRATEGIES/GOALS

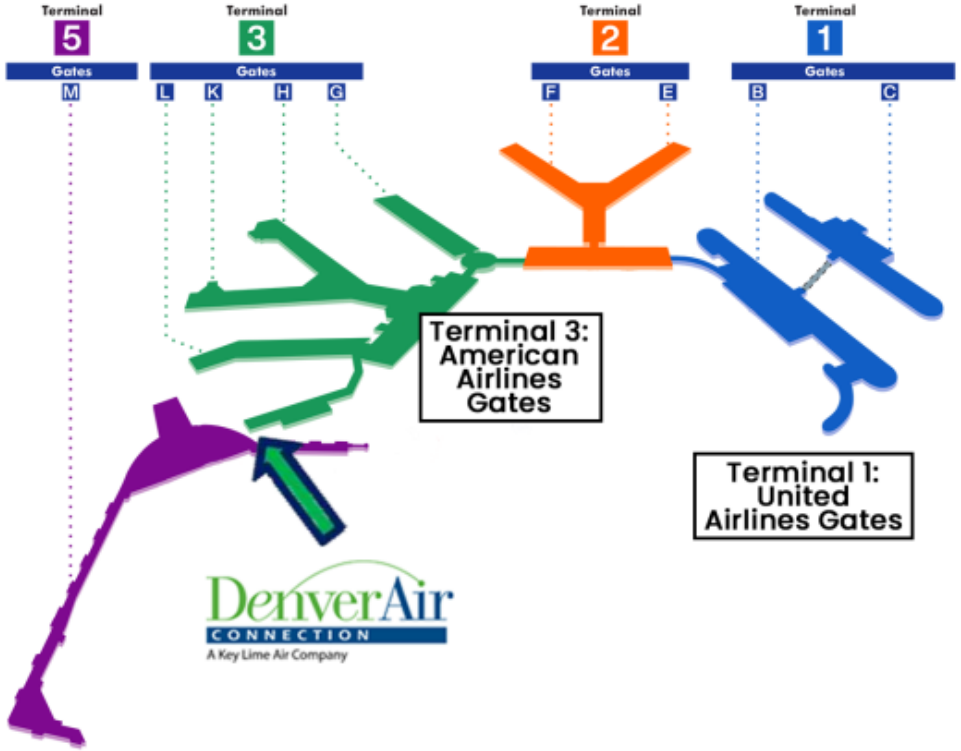
- **Air Service: build a diverse air service portfolio with multiple routes/hubs and carriers**
- **Advocacy: Advance policies that supports air service development for the Dubuque Regional Airport**
- **Education: Engage stakeholders, local, industry, and government partners**
- **Funding: Create perpetual funding mechanism as resource for on-going flight development.**
- **Marketing: Collaborate and generate sufficient marketing and promotional support to ensure the success of added flight service**

Denver Air
CONNECTION
A Key Lime Air Company

American Airlines

UNITED

Thank you for flying with the Dubuque Regional Airport and Denver Air Connection. Denver Air flights are now using **Gate L27** within Terminal 3 at O'Hare International Airport. Connecting flights on **American Airlines** will be located in **Terminal 3**. Connecting flights on **United Airlines** will be located in **Terminal 1**.



Fly DBQ
DUBUQUE REGIONAL AIRPORT

Additional questions can be directed to Denver Air Connection customer service by calling 866-373-8513.

DenverAir CONNECTION
A Key Lime Air Company

DBQ ECONOMIC IMPACTS

Table 1A
Analysis of Loss of Commercial Service
Direct, Secondary, and Total Benefits Lost
Dubuque Regional Airport

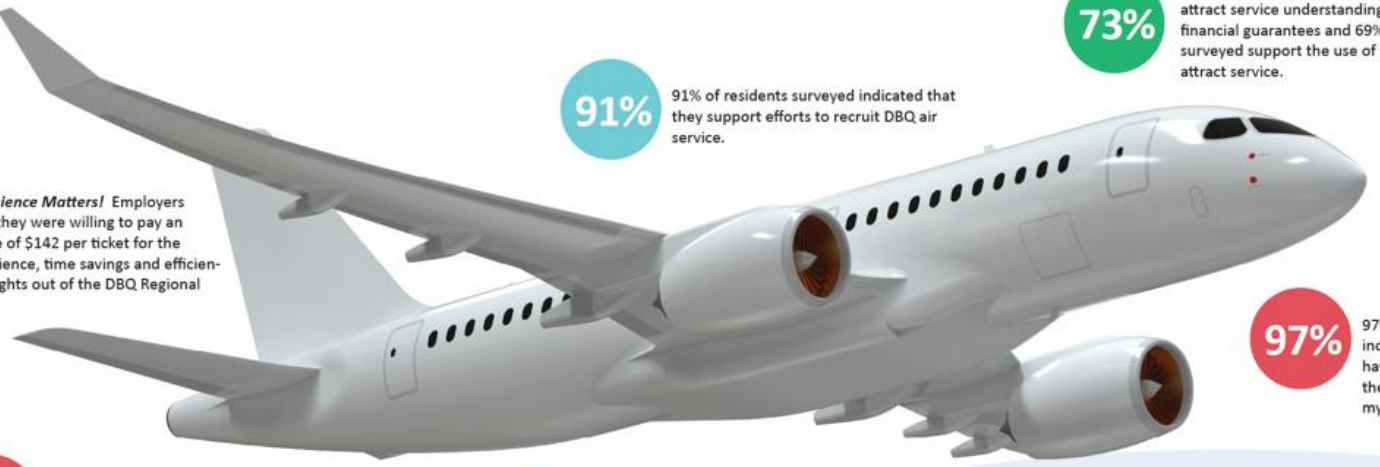
Source	Employment	Payrolls	Output
On-Airport Benefits Lost	18	$1,259,000	$6,690,000
Air Visitor Benefits Lost	101	$3,108,000	$9,190,000
Direct Benefits Lost	119	$4,367,000	$15,880,000
Secondary Benefits Lost	74	$4,124,000	$10,806,000
Total Benefits Lost	193	$8,491,000	$26,686,000
Total Economic Benefits With and Without Commercial Service			
Calculated 2022 Total Benefits With Commercial Service	789	$34,967,000	$90,829,000
2022 Total Benefits Without Commercial Service	596	$26,476,000	$64,143,000

Sources: Commercial service benefits based on 2019 activity levels adjusted to 2022 dollars.

Fly DBQ by the numbers

(Results provided by the Chamber's Air Service Survey)

DUBUQUE AREA CHAMBER



73% 73% of employers surveyed support efforts to attract service understanding it may require financial guarantees and 69% of employers surveyed support the use of City/County funds to attract service.

91% 91% of residents surveyed indicated that they support efforts to recruit DBQ air service.

$142 for convenience — ***Convenience Matters!*** Employers stated they were willing to pay an average of $142 per ticket for the convenience, time savings and efficiency of flights out of the DBQ Regional Airport

97% 97% of residents expect increased air service will have a positive impact on the greater Dubuque economy.

53% Over half (53%) of employers indicated their air travel operations are back to their pre-COVID levels

95% 95% of employers survey expect increased air service to have a positive impact on the greater Dubuque economy.

ORD Chicago O'Hare is the most favored hub destination with 83% of employers surveyed including this hub in their top two choices. Dallas is the second most favored hub followed by Denver, Minneapolis

Vision

Create regional economic growth and sustainability through air service development and supporting programs.

Mission

Restore, maintain, and increase commercial air service at the Dubuque Regional Airport

What can you do?

FLY DBQ *with current and future flights.* ***Advocate*** *for local air service by attending forums and supporting Dubuque Area Chamber initiatives to restore, retain and increase daily commercial air service at the Dubuque Regional Airport.* ***Support*** *the non-profit DBQ Air.*

DUBUQUE AREA CHAMBER OF COMMERCE | www.dubuquechamber.com

DUBUQUE REGIONAL AIRPORT
SUN COUNTRY AIRLINES
REVENUE ENPLANEMENT PASSENGER REPORT

	2020	2021	2022	2023	2024
January	106	0	180	171	92
February	161	152	114	161	127
March	0	0	121	248	204
April	0	144	0	0	149
May	0	0	327	442	330
June	0	0	0	0	0
July	0	82	0	0	0
August	0	0	0	0	0
September	0	94	0	163	0
October	89	0	0	179	268
November	51	179	175	179	177
December	0	90	0	90	0
Yearly Totals	407	741	917	1,633	1,347

sun country airlines

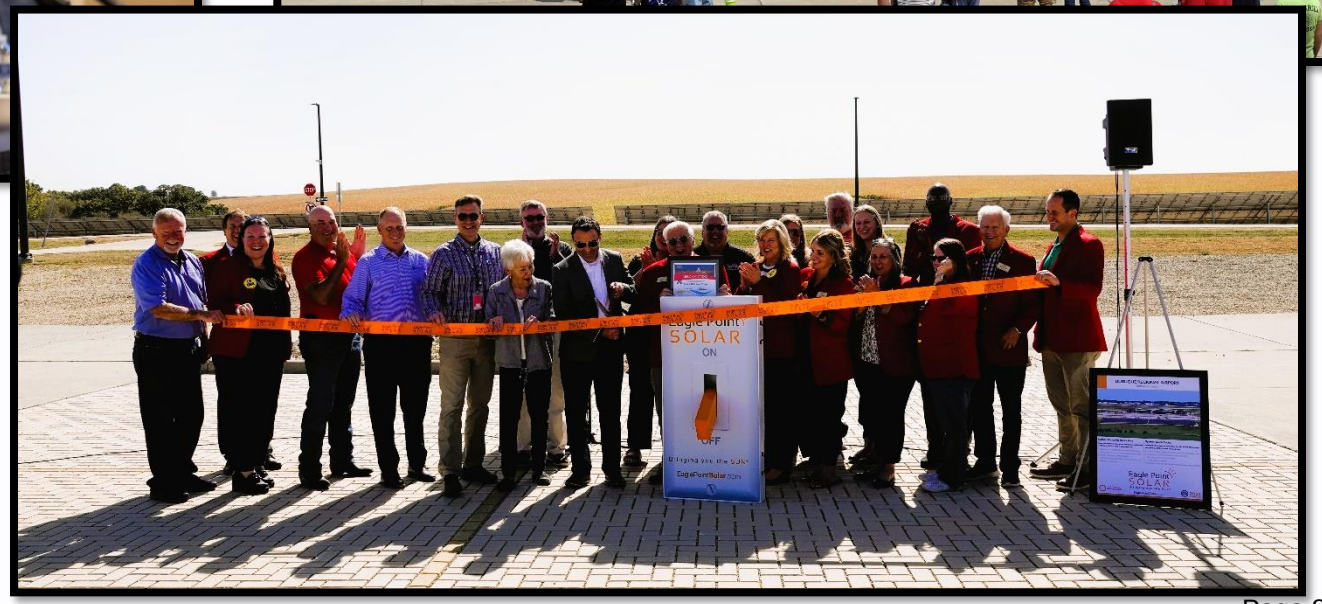
Biloxi, Laughlin

Honor Flight of Dubuque and the Tri-States

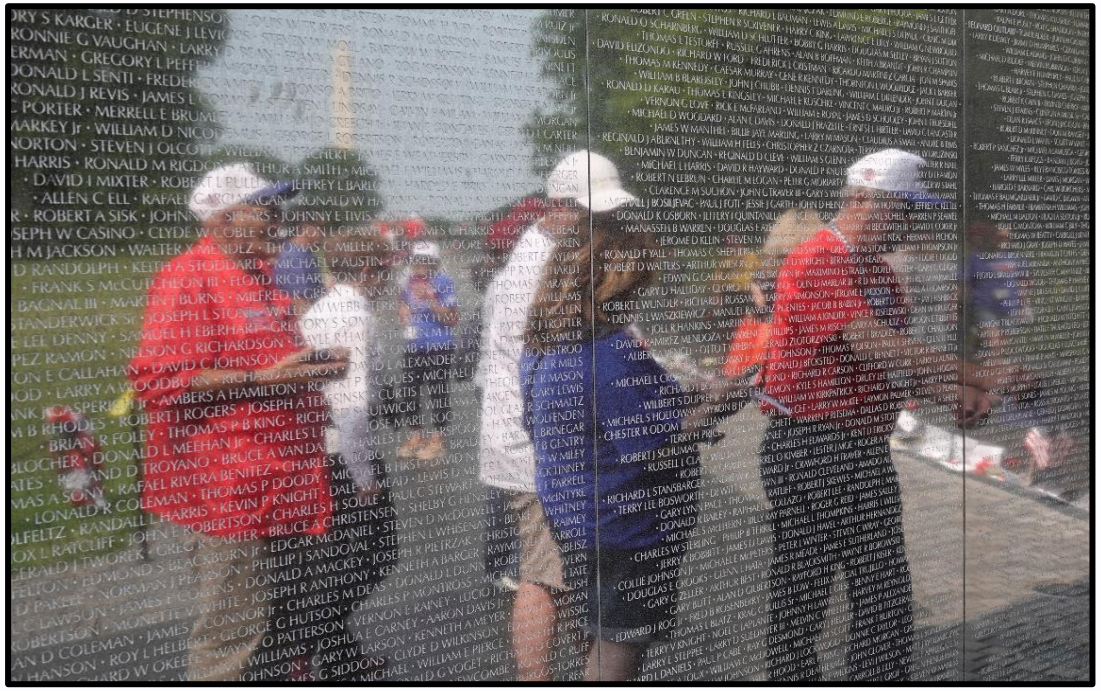
DUBUQUE AREA CHAMBER
WHERE BUSINESS BELONGS

Fly DBQ DUBUQUE REGIONAL AIRPORT

AIRPORT EVENTS



AIRPORT EVENTS



Honor Flights
May 13-14, 2024

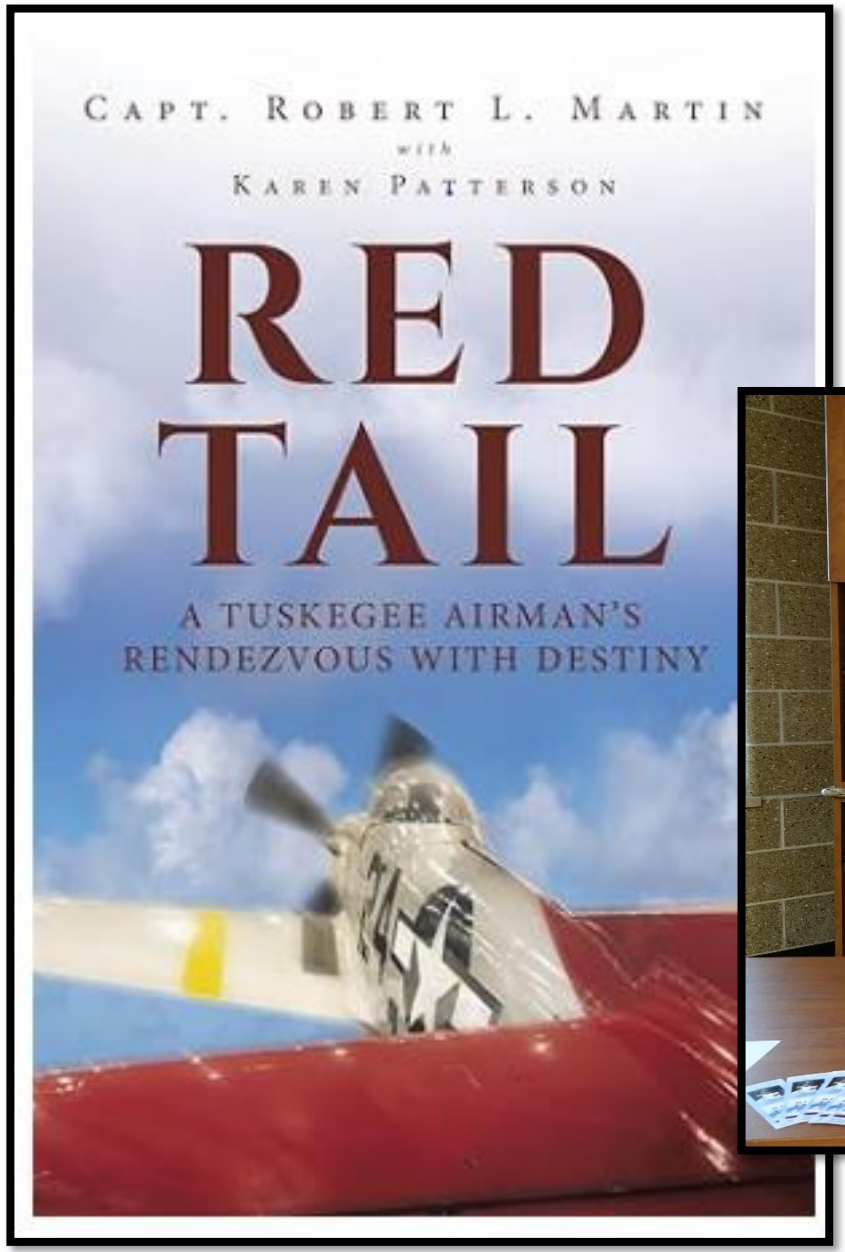
AIRPORT EVENTS

July 3rd Airshow (July 1 - 4, 2024)

North American Trainer Association
Formation Clinic (July 17 – 21, 2024)

AIRPORT EVENTS

AIRPORT EVENTS



Captain Robert L. Martin
Terminal Dedication
2024 Annual Anniversary

THANK YOU

www.flydbq.com

1-844-IFLYDBQ

(1-844-435-9327)

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April 8, 2025

City of Dubuque
City Council

PUBLIC HEARINGS # 2.

ITEM TITLE: Purchase of Services Fiscal Year 2026 Budget Presentation

SUMMARY:

SUGGUESTED DISPOSITION:

ATTACHMENTS:

1. 26 Policy Book Volume 3 - Purchase of Services_Updated_Uploaded 4.7.25
2. 26 Policy Book Volume 3 - Purchase of Services
3. Purchase of Services - FY26 Budget Presentation_Uploaded 4.8.25

Purchase of Services

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DEPARTMENT/DIVISION: Purchase Of Services
RESPONSIBILITY: Housing Department

Purchase of services activities are those services that the City feels fit the goals and priorities of the City and are not required to be provided or would not be provided in the normal course of City business. In Fiscal Year 2014, an application process was implemented for the funding of purchase of service agencies.

The FY 2026 budget recommends an allocation of $100,000 in General Fund and $0 in Community Development Block Funds for a total of $100,000 to fulfill some of the recommendations of the Community Development Advisory Commission.

The recommendation of the Community Development Advisory Commission will be made to City Council after the FY 2026 budget is adopted on April 28, 2025.

The following purchase of service agencies have received funding in the past:

Agency	FY 2025	Funding Source
Four Mounds	$21,220	General Fund
Four Oaks	$12,500	General Fund
Iowa Legal Aid	$5,000	General Fund
Northeast Iowa Area Agency on Aging	$4,280	General Fund
Presentation Lantern	$20,000	General Fund
St. Mark Youth Enrichment	$25,000	General Fund
Waypoint	$12,000	General Fund
Total	**$100,000**	

Contracted services are services that the City would have within its organization regardless of who provides the service. Contracted services in many cases leverage other resources that would not normally be available to the City. An example is the Dubuque Humane Society which provides a heightened level of service for animal control over what the City would provide for animals.

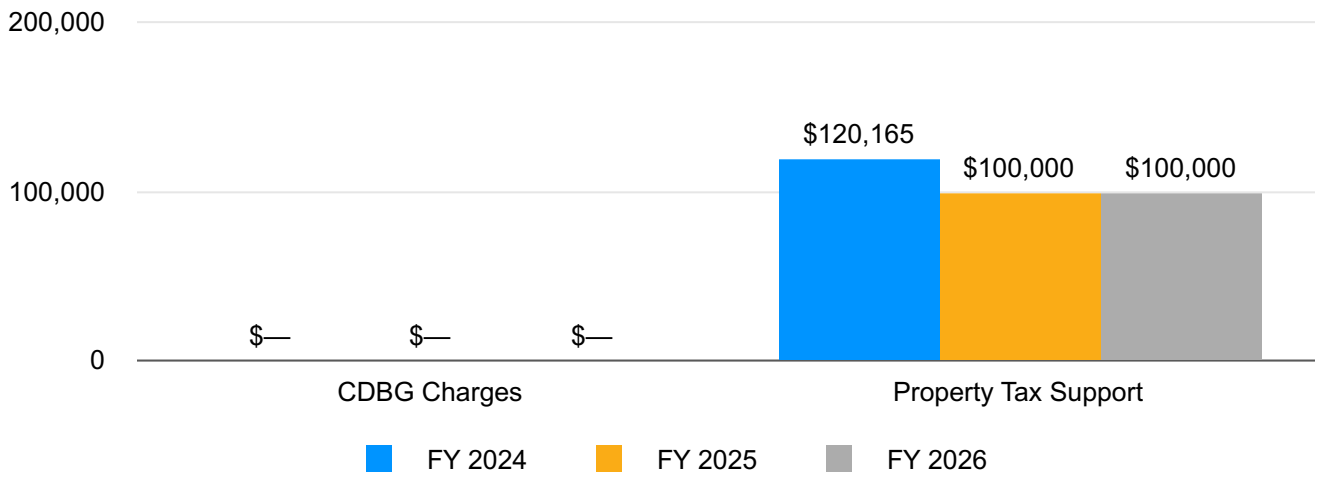
The following agencies have received or are being recommended to receive funding as contracted services within other departments:

Agency	Department	FY 2025	FY 2026	Funding Source
Community Foundation of Greater Dubuque - Project HOPE	Economic Development	$85,000	$85,000	General Fund
Community Foundation of Greater Dubuque - Inclusive Dubuque	Economic Development	$75,000	$75,000	General Fund
Crescent Community Health Center - Operating	Health Services	$50,000	$50,000	General Fund
Travel Dubuque	Economic Development	$1,617,272	$1,759,691	General Fund
Dubuque Area Labor Management Council	Economic Development	$35,000	$35,000	General Fund
Dubuque Dream Center	Economic Development	$63,000	$63,000	General Fund
Dubuque Main Street	Economic Development	$96,211	$96,211	General Fund
Dubuque Winter Farmers Market	Economic Development	$15,000	$15,000	General Fund
DuRide	Transit	$30,000	$65,000	General Fund
ECIA Membership Dues	Planning	$36,397	$37,590	General Fund
ECIA Prosperity Iowa	Economic Development	$5,085	$5,085	General Fund
ECIA Transportation Planning	Engineering	$25,000	$45,000	General Fund
ECIA CSEI Housing Hotline	Housing	$13,000	$48,000	General Fund
Fountain of Youth	Economic Development	$63,000	$63,000	General Fund
Four Mounds HEART Program	Housing	$10,000	$10,000	General Fund
Greater Dubuque Development Corporation - Retail Expansion/Marketing/ Workforce	Economic Development	$704,135	$704,135	Land Sales
Greater Dubuque Development Corporation - Director of Sustainable Innovation	Economic Development	$105,500	$105,500	General Fund
Greater Dubuque Development Corporation - True North	Economic Development	$26,500	$26,500	GDTIF
Hills & Dales: Senior Center	Recreation	$25,000	$25,000	General Fund
Humane Society	Health Services	$177,887	$183,757	General Fund
Hawkeye Area Community Action	Housing	$70,000	$70,000	General Fund
Total		**$ 3,327,987**	**$ 3,567,469**	

PURCHASE OF SERVICE

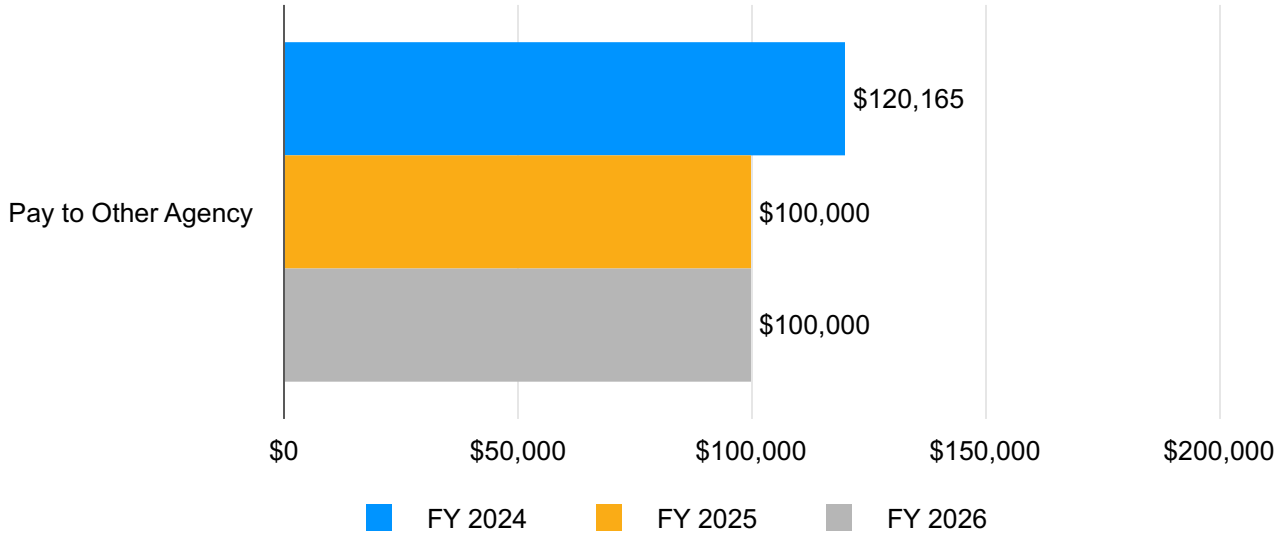
Purchase of services activities are those services that the City feels fit the goals and priorities of the City and are not required to be provided or would not be provided in the normal course of City business. In Fiscal Year 2014, an application process was implemented for the funding of purchase of service agencies.

Resources and Property Tax Support



Purchase of Services is supported by no full-time equivalent employees. Pay to other agencies accounts for 100% of the department expense as seen below. Overall, the departments' expenses are expected to unchange by 0.00% in FY 2026 compared to FY 2025.

Expenditures by Category by Fiscal Year



Recommended Operating Expenditure Budget - Department Total
79 - PURCHASE OF SERVICES

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6E - Contractual Svcs				
100 - General				
64130 - Payments to Other Agencies	82,574	120,165	100,000	100,000
180 - Community Development				
64130 - Payments to Other Agencies	0	105,386	0	0
6E - Contractual Svcs Total	82,574	225,551	100,000	100,000
PURCHASE OF SERVICES - Total	**82,574**	**225,551**	**100,000**	**100,000**

Recommended Expenditure Budget Report by Activity & Funding Source
79- PURCHASE OF SERVICES

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
7901 - Purchase of Services			
100 - General			
6E - Contractual Svcs	120,165	100,000	100,000
180 - Community Development			
6E - Contractual Svcs	—	—	—
7901 - Purchase of Services Total	**120,165**	**100,000**	**100,000**
PURCHASE OF SERVICES TOTAL	**120,165**	**100,000**	**100,000**

Purchase of Services

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DEPARTMENT/DIVISION: Purchase Of Services
RESPONSIBILITY: Alexis Steger, Housing & Community Development Director

Purchase of services activities are those services that the City feels fit the goals and priorities of the City and are not required to be provided or would not be provided in the normal course of City business. In Fiscal Year 2014, an application process was implemented for the funding of purchase of service agencies.

The FY 2026 budget recommends an allocation of $100,000 in General Fund and $0 in Community Development Block Funds for a total of $100,000 to fulfill some of the recommendations of the Community Development Advisory Commission.

The recommendation of the Community Development Advisory Commission will be made to City Council after the FY 2026 budget is adopted on March 23, 2023.

The following purchase of service agencies have received funding in the past:

Agency	FY 2025	Funding Source
Convivium Urban Farmstead	$25,000	General Fund
Presentation Lantern Center	$25,000	General Fund
Dubuque Dream Center	$25,000	General Fund
Friends of Fair Housing	$17,080	General Fund
Crescent Community Health Center	$7,920	General Fund
Total	**$100,000**	

Contracted services are services that the City would have within its organization regardless of who provides the service. Contracted services in many cases leverage other resources that would not normally be available to the City. An example is the Dubuque Humane Society which provides a heightened level of service for animal control over what the City would provide for animals.

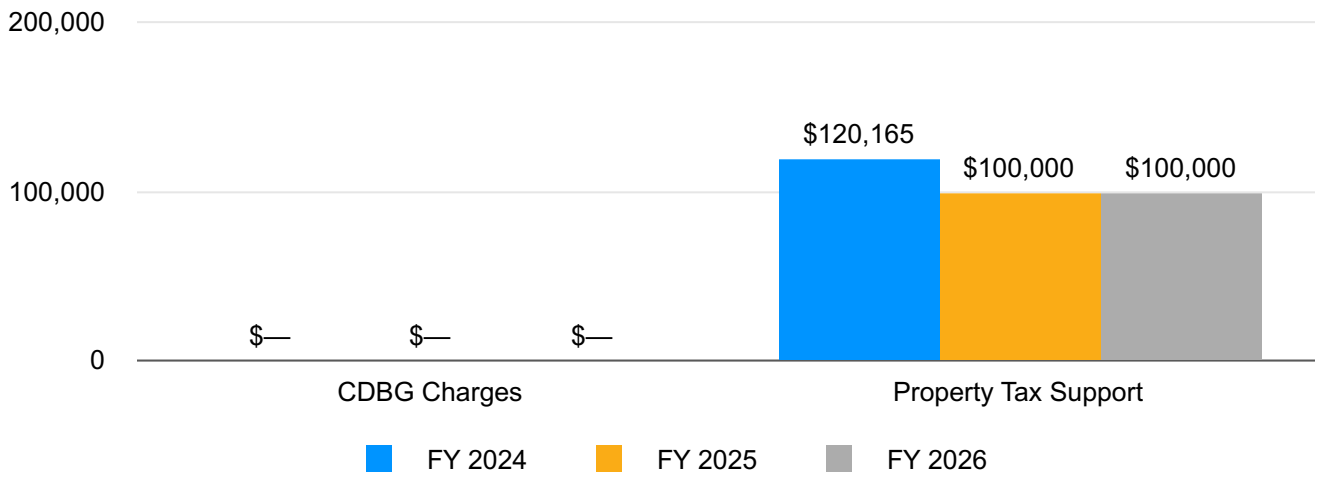
The following agencies have received or are being recommended to receive funding as contracted services within other departments:

Agency	Department	FY 2025	FY 2026	Funding Source
Community Foundation of Greater Dubuque - Project HOPE	Economic Development	$85,000	$85,000	General Fund
Community Foundation of Greater Dubuque - Inclusive Dubuque	Economic Development	$75,000	$75,000	General Fund
Crescent Community Health Center - Operating	Health Services	$50,000	$50,000	General Fund
Travel Dubuque	Economic Development	$1,617,272	$1,759,691	General Fund
Dubuque Area Labor Management Council	Economic Development	$35,000	$35,000	General Fund
Dubuque Dream Center	Economic Development	$63,000	$63,000	General Fund
Dubuque Main Street	Economic Development	$96,211	$96,211	General Fund
Dubuque Winter Farmers Market	Economic Development	$15,000	$15,000	General Fund
DuRide	Transit	$30,000	$65,000	General Fund
ECIA Membership Dues	Planning	$36,397	$37,590	General Fund
ECIA Prosperity Iowa	Economic Development	$5,085	$5,085	General Fund
ECIA Transportation Planning	Engineering	$25,000	$45,000	General Fund
ECIA Continuum of Care Grant Administration	Housing	$13,000	$48,000	General Fund
Fountain of Youth	Economic Development	$63,000	$63,000	General Fund
Four Mounds HEART Program	Housing	$10,000	$10,000	General Fund
Greater Dubuque Development Corporation - Retail Expansion/Marketing/ Workforce	Economic Development	$704,135	$704,135	Land Sales
Greater Dubuque Development Corporation - Director of Sustainable Innovation	Economic Development	$105,500	$105,500	General Fund
Greater Dubuque Development Corporation - True North	Economic Development	$26,500	$26,500	GDTIF
Hills & Dales: Senior Center	Recreation	$25,000	$25,000	General Fund
Humane Society	Health Services	$177,887	$183,757	General Fund
Hawkeye Area Community Action	Housing	$70,000	$70,000	General Fund
Total		**$ 3,327,987**	**$ 3,567,469**	

PURCHASE OF SERVICE

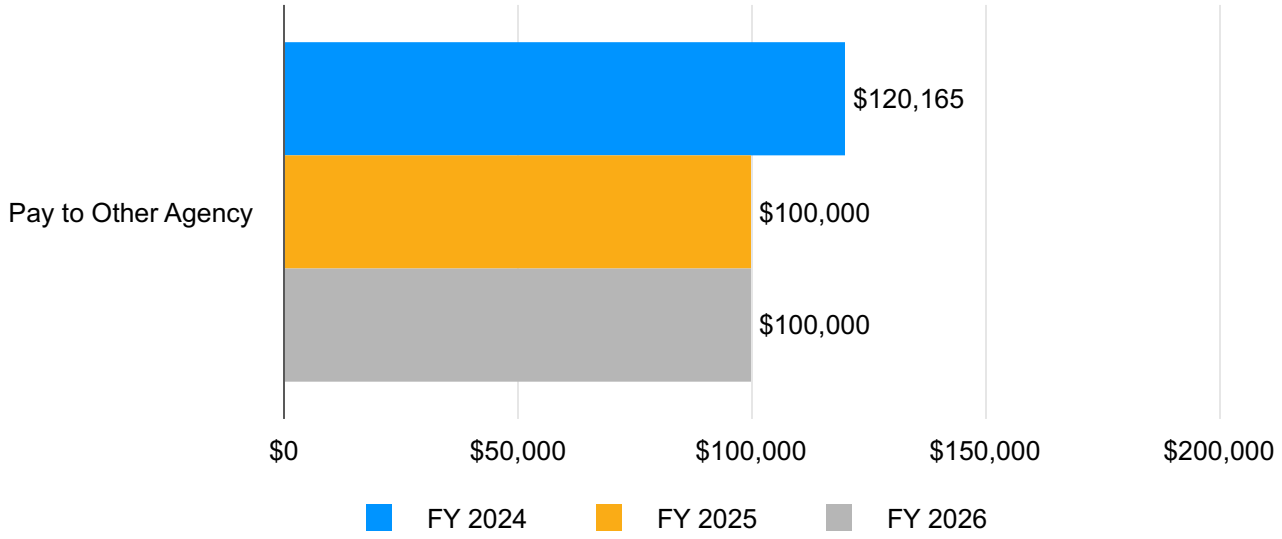
Purchase of services activities are those services that the City feels fit the goals and priorities of the City and are not required to be provided or would not be provided in the normal course of City business. In Fiscal Year 2014, an application process was implemented for the funding of purchase of service agencies.

Resources and Property Tax Support



Purchase of Services is supported by no full-time equivalent employees. Pay to other agencies accounts for 100% of the department expense as seen below. Overall, the departments' expenses are expected to unchange by 0.00% in FY 2026 compared to FY 2025.

Expenditures by Category by Fiscal Year



Recommended Operating Expenditure Budget - Department Total
79 - PURCHASE OF SERVICES

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6E - Contractual Svcs				
100 - General				
64130 - Payments to Other Agencies	82,574	120,165	100,000	100,000
180 - Community Development				
64130 - Payments to Other Agencies	0	105,386	0	0
6E - Contractual Svcs Total	82,574	225,551	100,000	100,000
PURCHASE OF SERVICES - Total	**82,574**	**225,551**	**100,000**	**100,000**

Recommended Expenditure Budget Report by Activity & Funding Source
79- PURCHASE OF SERVICES

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
7901 - Purchase of Services			
100 - General			
6E - Contractual Svcs	120,165	100,000	100,000
180 - Community Development			
6E - Contractual Svcs	—	—	—
7901 - Purchase of Services Total	**120,165**	**100,000**	**100,000**
PURCHASE OF SERVICES TOTAL	**120,165**	**100,000**	**100,000**

Purchase of Services

FISCAL YEAR 2026 BUDGET PRESENTATION

Partnering with Non-Profits to Further City Council Goals & Priorities

Purchase of Services

MISSION STATEMENT

The Purchase of Services program is one of three types of investments within the FY 2026 budget that are designed to invest in community partners who are contributing towards the City Council's goals.

PARTNERSHIP INVESTMENTS CONTAINED IN FY 26 BUDGET

Partnership for a better Dubuque: Building our community that is viable, livable, and equitable.

$365,210	Arts & Culture, Sustainable Dubuque & Neighborhood Grants
$3,567,469	Contracted Services
$100,000	Purchase of Service Grants

PURCHASE OF SERVICES

- Activities which fit City Council goals + priorities that would not be provided in the normal course of City business

- Funding:
  - Budget process allocates funding available
  - Annual grant competition opens in spring

- Applications reviewed by Community Development Advisory Commission & approved by City Council

ELIGIBLE APPLICANTS

- Non-profit organizations providing year-round human resource programs
- Faith-based organizations
- Organization's mission is consistent with City goals & priorities
- Services must be delivered in the City of Dubuque
- Benefit low & moderate-income populations

INELIGIBLE COSTS

- Capital improvement or building renovations
- Purchasing equipment
- Retirement of debt
- Inherently religious, political, or lobbying activities
- General fundraising
- Organizational dues or memberships

PURPOSE

- Support human service programs in the City that support City goals, objectives, and priorities
- Deliver services that are not required or would not be provided in the normal course of City business.

WHO

WHAT

WHEN

SERVICE DELIVERY

- Activities must be delivered within the City of Dubuque
- Primarily benefit low & moderate-income households
- Activities benefit low & moderate-income service areas
- Place-based + person-based programs
- Places with potential to increase opportunity for residents

TRAINING

- Grant workshops (Spring)
- Applicants encouraged to attend

APPLY ONLINE

- www.cityofdubuque.org/CDBG
- Click “Purchase of Services Grant Application”

REPORT PROGRESS ONLINE

- Quarterly Reporting is required, including income and demographic information

FY 25 Budget

- **$100,000** General Fund
- **$0** Community Development Block Grant (CDBG)

TOTAL: **$100,000**

Amount	Organization
$21,220	Four Mounds
$12,500	Four Oaks
$5,000	Iowa Legal Aid
$4,280	Northeast Iowa Area Agency on Aging
$20,000	Presentation Lantern Center
$25,000	St. Mark Youth Enrichment
$12,000	Waypoint
$100,000	

2026 PURCHASE OF SERVICES BUDGET

- **$100,000** General Fund
- **$0** Community Development Block Grant (CDBG)

TOTAL: $100,000

Additional FY 26 Investments: Arts, Neighborhood, Sustainability Grants

Sustainable Dubuque Community Grants: $45,000 (CMO Budget)

Neighborhood Grants: $24,560 (OSPNS Budget)

Arts & Culture Grants: $295,650 (ED Budget)

- $250,000 (Operating) + $45,650 (Special Projects)

TOTAL ARTS, NEIGHBORHOOD, SUSTAINABILITY GRANTS = $365,210

Additional FY 26 Investments: Contracted Services

Contracted Services are services that the City would have within its organization regardless of who provides the service. Contracted services in many cases leverage other resources that would not normally be available to the City.

Non-Profit Organization Partners	Department	FY26 Amount
Community Foundation of Greater Dubuque - Project HOPE	Economic Development	$85,000
Community Foundation of Greater Dubuque - Inclusive Dubuque	Economic Development	$75,000
Crescent Community Health Center - Operating	Health Services	$50,000
Travel Dubuque	Economic Development	$1,759,691
Dubuque Area Labor Management Council	Economic Development	$35,000
Dubuque Dream Center	Economic Development	$63,000
Dubuque Main Street	Economic Development	$96,211
Dubuque Winter Farmers Market	Economic Development	$15,000
DuRide	Transit	$65,000
ECIA Membership Dues	Planning	$37,590
ECIA Prosperity Iowa	Economic Development	$5,085
ECIA Transportation Planning	Engineering	$45,000
ECIA/CSEI Housing Hotline	Housing	$48,000

Additional FY 26 Investments: Contracted Services

Non-Profit Organization Partners	Description	FY 26 Allocation
Fountain of Youth	Economic Development	$63,000
Four Mounds HEART Program	Housing	$10,000
Greater Dubuque Development Corporation - Retail Expansion/Marketing/Workforce	Economic Development	$704,135
Greater Dubuque Development Corporation - Director of Sustainable Innovation	Economic Development	$105,500
Greater Dubuque Development Corporation - True North	Economic Development	$26,500
Hills & Dales: Senior Center	Recreation	$25,000
Humane Society	Health Services	$183,757
Hawkeye Area Community Action	Housing	$70,000

TOTAL CONTRACTED SERVICES INVESTMENT = $3,567,469

THANK YOU

www.cityofdubuque.org/1681/Purchase-of-Service-Grant-Application

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April 8, 2025

City of Dubuque
City Council

PUBLIC HEARINGS # 3.

ITEM TITLE: Planning Fiscal Year 2026 Budget Presentation

SUMMARY:

SUGGUESTED DISPOSITION:

ATTACHMENTS:

1. 26 Policy Book Volume 3 - Planning
2. Planning - FY26 Budget Presentation_Uploaded 4.8.25

Planning Services

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PLANNING SERVICES DEPARTMENT SUMMARY

Budget Highlights	FY 2024 Actual	FY 2025 Budget	FY 2026 Requested	% Change From FY 2025 Budget
Expenses				
Employee Expense	$837,584	$913,525	$978,801	7.1 %
Supplies and Services	$135,669	$133,543	$138,756	3.9 %
Machinery and Equipment	$ 4,817	$ 3,100	$ 500	(83.9)%
Total	$978,070	$1,050,168	$1,118,057	6.5 %
Resources				
Administrative Overhead Recharges	$514,971	$661,895	$676,802	2.3 %
CDBG Charges	$ 8,711	$ 8,710	$ 8,710	— %
Operating Revenue	$ 98,466	$ 85,331	$ 92,613	8.5 %
Total	$622,148	$755,936	$778,125	2.9 %
Property Tax Support	$355,922	$294,232	$339,932	45,700
Percent Increase (Decrease)				
Percent Self Supporting	63.6 %	72.0 %	69.6 %	
Personnel - Authorized FTE	**8.38**	**8.38**	**8.38**	

Improvement Package Summary

1 of 7

This improvement package request is to increase fees for multiple Planning and Zoning Applications by 2% to accurately reflect the cost of service after deep analysis of current costs. These changes will create an additional $1,533 in revenue each year. This improvement package furthers the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery.

Related Revenue:	$1,533	Tax Funds	Recurring	**Recommend - Yes**
Net Cost:	$(1,533)			
Property Tax Impact:	$(0.0006)	(0.01)%		

Activity: Development Services

2 of 7

This improvement package request is for the Zoning Enforcement Officer to attend the Iowa Association of Code Enforcement Officials (IowACE) Conference Annually. IowACE is a nonprofit association comprised of code enforcement personnel throughout the State of Iowa. Attending IowACE conferences offers significant benefits that enhance our zoning enforcement capabilities. Participation will provide access to training sessions focused on the latest code enforcement practices, helping the officer stay

updated on state regulations and best practices. This knowledge is crucial for effective enforcement, ensuring compliance and promoting a high quality of life within our communities. Networking with peers from across Iowa will foster collaboration and knowledge sharing, allowing our officer to learn from the experiences of others in similar roles. This engagement can lead to innovative strategies for addressing common challenges in zoning enforcement. Overall, sending the Zoning Enforcement Officer to IowACE aligns with the City Council goal of a Financially Responsible, High-Performance City Organization by ensuring sustainable and effective service delivery while promoting a vibrant and equitable community.

Related Cost:	$ 800	Tax Funds	Recurring	**Recommend - No**
Related Revenue:	$ 548	Administrative Overhead	Recurring	
Net Cost:	$ 252			
Property Tax Impact:	$0.0001	— %		

Activity: Development Services

3 of 7

This improvement package request is for an additional planner to attend the National American Planning Association Conference (APA). Sending an additional planner to the APA Conference offers numerous benefits that can significantly enhance the city's planning efforts. The conference provides valuable opportunities for professional development, exposing attendees to the latest trends, best practices, and innovative solutions in urban planning. Networking with other professionals fosters collaboration and knowledge sharing, which can lead to beneficial partnerships for the city. Additionally, access to valuable resources and research can improve planning processes and decision-making. The insights gained can inspire new initiatives and enhance strategies for community engagement. This request supports the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery. By learning about successful case studies and best practices, the planner can implement effective approaches that enhance local planning efforts. Ultimately, attending the APA Conference will not only strengthen the planner's skills but also contribute to the city's long-term planning objectives and improve overall community outcomes.

Related Cost:	$3,000	Tax Funds	Recurring	**Recommend - No**
Related Revenue:	$2,057	Administrative Overhead	Recurring	
Net Cost:	$ 943			
Property Tax Impact:	$0.0004	0.01 %		

Activity: Development Services

4 of 7

This improvement package request is for the purchase of City of Dubuque shirts. The shirts consist of polos and long sleeve shirts with an embroidered "City of Dubuque Masterpiece on the Mississippi" logo and the text "Planning Services Department." This would include a polo for the Planning Secretary, Planning Technician, Zoning Enforcement Officer, three Assistant Planners, Associate Planner and Planning Services Director. In addition, it would include two long-sleeved shirts for the Zoning Enforcement Officer. The Planning Services Staff quite frequently interact with the public outside of the physical Planning Services Department office. This includes interaction with the public at board and commission meetings, city council meetings, public workshops, open houses, presentations, and many more events. The embroidered polo/shirts help clearly identify Planning Staff at these events. In addition, the Zoning Enforcement Officer is out in the community inspecting properties. This request

supports the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery. These shirts help clearly identify the Zoning Enforcement Officer as a city official with inspecting property and interacting with the public.

Related Cost:	$ 480	Tax Funds	Non-Recurring	**Recommend - No**
Related Revenue:	$ 329	Administrative Overhead	Non-Recurring	
Net Cost:	$ 151			
Property Tax Impact:	$0.0001	— %		

Activity: Development Services

5 of 7

This improvement package request is for sending the Assistant Planner to Leadership Dubuque. The Planning Services Department is a public-facing department that works with residents, property owners, business owners, partners and many others. By participating in Leadership Dubuque, the Assistant Planner will learn more about our community resources, government, businesses, and educational opportunities along with the impact of economic development on the community, enhance leadership skills, exchange ideas and experiences, both formally and informally, meet and build relationships with other leaders from many different segments of our society, and develop new business contacts within and through the group. Leadership Dubuque promotes civic responsibility by encouraging community involvement and is designed to develop and connect existing and emerging professional leaders with the goal of enhancing positive growth within our business community. This request supports the City Council goals of Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery and Partnership for a Better Dubuque: Building Our Community that is Viable, Livable, and Equitable.

Related Cost:	$1,525	Tax Funds	Non-Recurring	**Recommend - No**
Related Revenue:	$1,046	Administrative Overhead	Non-Recurring	
Net Cost:	$ 479			
Property Tax Impact:	$0.0002	— %		

Activity: Planning/Historic Preservation

6 of 7

This improvement package request is for sending the Planning Technician to Dale Carnegie training. Allowing the Planning Technician to participate in Dale Carnegie training will help develop and build on confidence and personal leadership competence, strengthen skills in relating to others and build inclusivity, enhance skills to communicate logically, clearly, and concisely, energize and engage listeners, learn to listen with empathy, develop leadership skills to be more flexible and innovative, inspire and motivate others to action, and empower them to control attitudes and reduce stress so they can be at their optimum best. This request supports the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

Related Cost:	$2,350	Tax Funds	Non-Recurring	**Recommend - No**
Related Revenue:	$1,611	Administrative Overhead	Non-Recurring	
Net Cost:	$ 739			
Property Tax Impact:	$0.0003	0.01 %		

Activity: Development Services

7 of 7

This improvement package request is for the purchase of bike gear to be distributed to youth through the Dubuque Safe Routes to School committee. This is a partnership between the City of Dubuque, Dubuque Community School District, Dubuque Metropolitan Area Transportation Study (DMATS), the Bike Coop, and the Iowa Safe Routes to School program. The accessories to be purchased include 24 bike helmets and 20 bike locks to give to youth participants through Safe Routes to School programs such as Walk, Bike, and Roll to School Day and Bike Rodeos. This request helps meet the city council's goal of Connected Community: Equitable Transportation, Technology Infrastructure and Mobility. By providing these accessories, biking can become a more feasible travel mode for the youth recipients. Biking is a low-cost mode of travel that can increase mobility, reduce school absenteeism, and improve education outcomes.

Related Cost:	$ 563	Tax Funds	Non-Recurring	**Recommend - Yes**
Related Revenue:	$ 386	Administrative Overhead	Non-Recurring	
Net Cost:	$ 177			
Property Tax Impact:	$0.0001	— %		

Activity: Planning/Historic Preservation

Significant Line Items

Employee Expense

1. FY 2026 employee expense reflects a 3.00% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2025. The employee contribution of 6.29% is unchanged from FY 2025.
3. The City portion of health insurance expense is unchanged from $1,119 in FY 2025 to $1,119 in FY 2026 per month, per contract, which results in an annual cost unchanged of $0 or 0.00%.
4. Five-Year Retiree Sick leave payout decreased from $13,919 in FY 2025 to $6,992 in FY 2026. This is based on current retiree payouts
5. 50% Sick leave payout is unchanged from $0 in FY 2025 to $0 in FY 2026 based on retirements. Effective July 1, 2019, employees over the sick leave cap can convert 50% of the sick leave over the cap to vacation or be paid out.

Supplies & Services

6. Technology Services increased from $19,949 in FY 2025 to $20,121 in FY 2026. This line item covers Planning's share of Accela permitting software, Bluebeam review software, as well as monthly phone and tablet data charges. This increase is due to an increase in the cost of data plans for tablets in FY 2026.

7. Pay to Other Agency increased from $36,397 in FY 2025 to $37,590 in FY 2026. This line item represents the annual dues payment for the East Central Intergovernmental Association (ECIA). This expense increases slightly each year and is based on population. The FY 2026 budget represents an increase of 3.3%.

8. Meetings & Conferences increased from $20,448 in FY 2025 to $20,865 in FY 2026. This line item includes the following conferences: the National and the Iowa American Planning Association Conferences, Iowa Floodplain & Stormwater Management Association Conference, Growing Sustainable Communities Conference, Iowa Women's Leadership Conference, the Iowa Housing Conference, the Iowa Bicycle Summit, National Alliance of Preservation Commissions, and the Preservation Iowa Summit. The cost of conferences is estimated each year and tends to increase slightly due to travel and registration costs. Most notably, the registration cost of the Growing Sustainable Communities Conference increased in FY 2026, causing this line item to increase.

9. General Liability Insurance decreased from $8,044 in FY 2025 to $7,544 in FY 2026 based on information received from the Iowa Communities Assurance Pool (ICAP). FY 2026 represents a (6)% decrease. The FY 2024 actual was $6,264. The FY 2023 actuals was $6,466.

10. Services Other Departments is unchanged from $8,710 in FY 2025 to $8,710 in FY 2026. This line accounts for services performed for the Office of Shared Prosperity and Neighborhood Support under Community Development and Block Grants (CDBG).

11. Education Reimbursement is unchanged from $3,250 in FY 2025 to $3,250 in FY 2026. This line item represents expenses for various Geographic Information Systems (GIS) Workshops for Development Services staff, as well as workshops for members of the Historic Preservation Commission.

12. IT Recharges increased from $12,132 in FY 2025 to $12,858 in FY 2026. Departments receive recharges for maintenance agreement costs on City-wide software based on the number of users in their department.

13. Advertising increased from $2,469 in FY 2025 to $4,707 in FY 2026 based on FY 2024 actuals of $4,707. This line item represents expense for advertising the time and place of monthly public meetings in the newspaper, as required by law. This includes meetings for the Zoning Board of Adjustments, Zoning Advisory Committee, Long Range Planning Advisory Committee, and the Historic Preservation Commission.

Machinery and Equipment

14. The total equipment requested is as follows ($500):

Planning Machinery and Equipment		
City Planning/Historic Preservation		
Chairs/Desks	$	500
Total Equipment	**$**	**500**

Revenue

15. Zoning Administrative Fees increased from $53,451 in FY 2025 to $56,421 in FY 2026 based on FY 2024 actuals and FY 2025 estimates. Revenue is based on the number of applications received from development projects in the community.

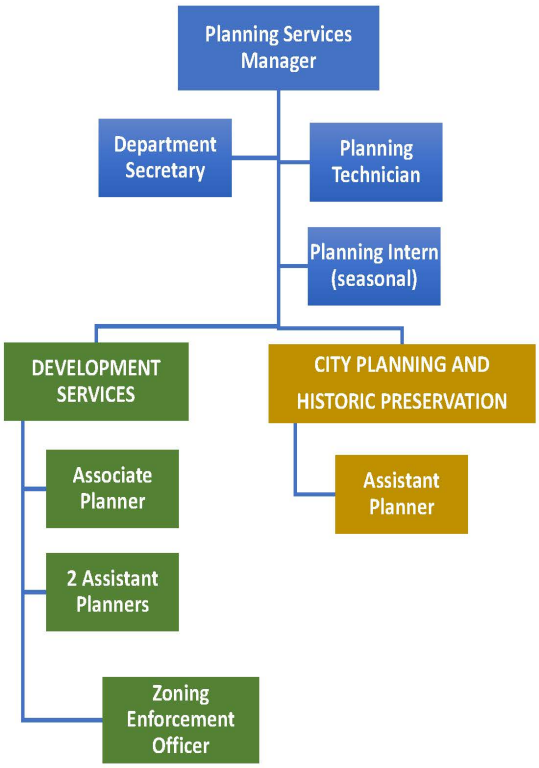
16. Sub Plat Review Fees increased from $6,072 in FY 2025 to $6,774 in FY 2026 based on a two year average of FY 2023 and FY 2024 actuals.

17. Billboard Inspection Fees increased from $10,236 in FY 2025 to $11,228 in FY 2026 based on a two year average of FY 2023 and FY 2024 actuals.

18. Revenue received from Enterprise Funds for administrative overhead charges increased from $661,895 in FY 2025 to $676,802 in FY 2026.

PLANNING SERVICES

The mission of the Planning Services Department is to provide friendly, knowledgeable and professional City Planning, Historic Preservation and Development Services to city residents to ensure a Viable, Livable and Equitable Dubuque. Planning Services staff works in partnership with volunteer city residents on the Zoning Advisory Commission, Zoning Board of Adjustment, Historic Preservation Commission, and Long Range Planning Advisory Commission to accomplish this mission.



PLANNING SERVICES

SUCCESS IS ABOUT PEOPLE, PLANNING AND PARTNERSHIPS LEADING TO OUTCOMES

PEOPLE

Planning Services staff interacts daily with customers to facilitate review of residential, office, commercial, institutional and industrial development proposals through an open, transparent, service-oriented process. Staff resolves zoning enforcement issues by working with residents and businesses to achieve voluntary compliance. Staff also works with the Zoning Advisory Commission and Zoning Board of Adjustment by facilitating neighborhood input on development proposals to:

- promote a sound, safe, healthy, and sustainable community,
- encourage good development and support the conscientious developer,
- protect existing property values and uses, and

PLANNING

Planning Services staff works with the Long-Range Planning Advisory Commission to create a viable, livable, and equitable community and plan for a better future through the long-term Comprehensive Plan and strategic short-term plans for urban renewal and revitalization.

Planning Services staff works with the Historic Preservation Commission to protect, promote and enhance the historic, cultural and aesthetic resources that make Dubuque a unique, identifiable and vital community through preservation planning, design guidelines, technical assistance and financial incentives.

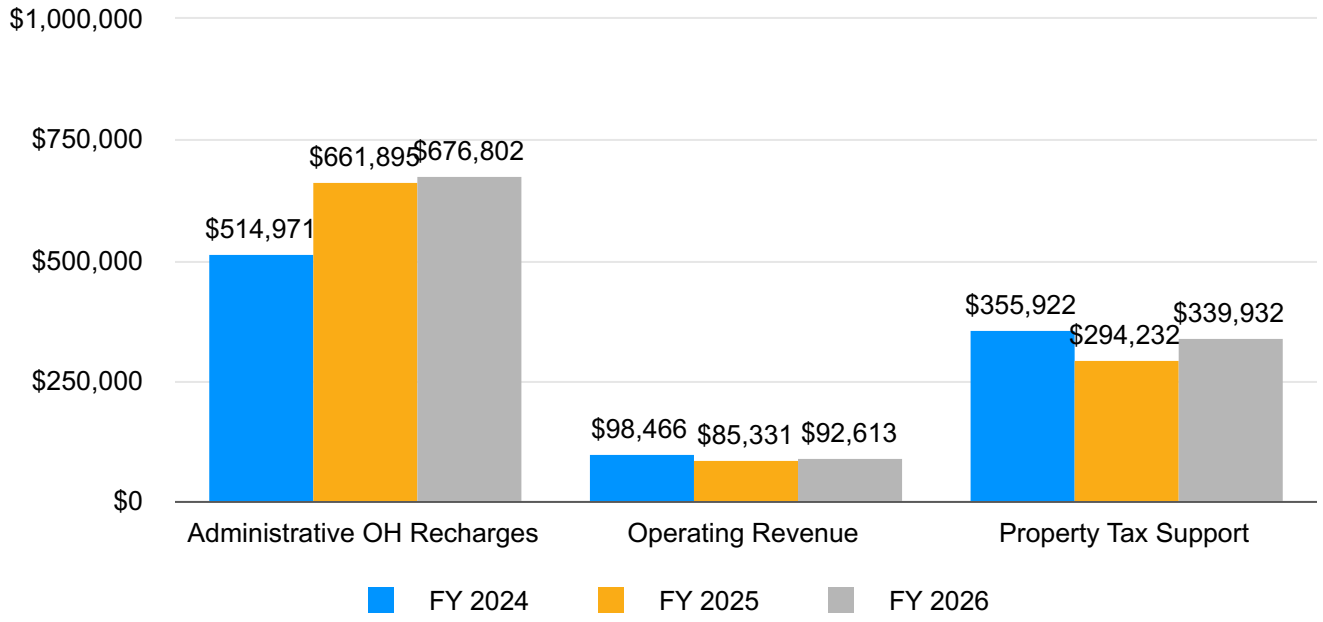
PARTNERSHIPS

Planning Services staff collaborates with City departments; local, state and federal agencies; private sector and non-profits to facilitate development, enhance neighborhood quality, and support regional efforts. Major collaborations include: sustainability, annexation, riverfront development, downtown and neighborhood revitalization, public health, watershed management, and regional parks, open space and bike/hike trail systems.

PLANNING SERVICES

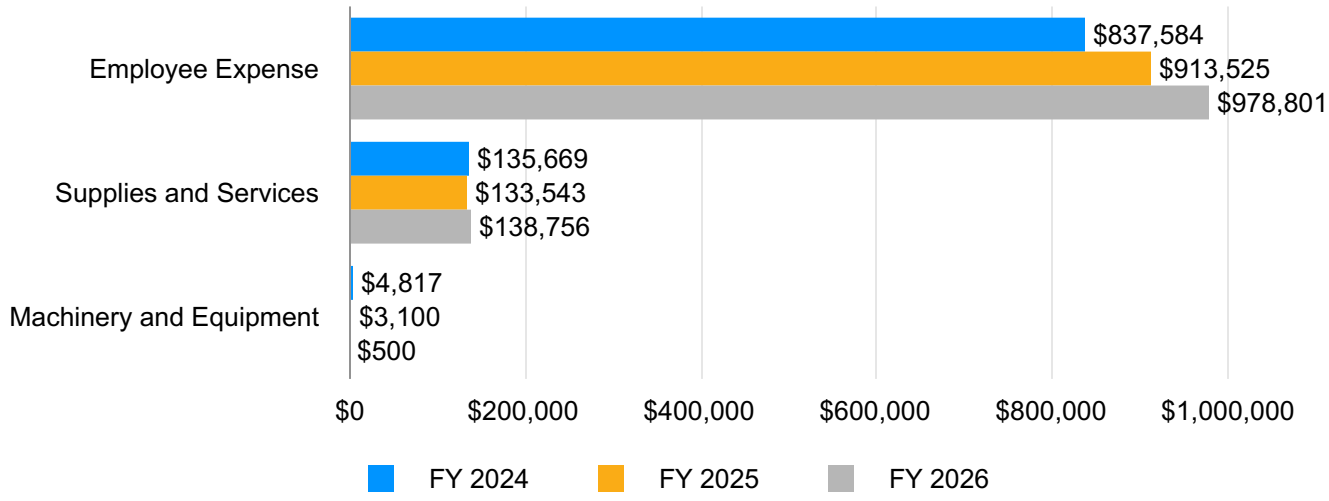
	FY 2024	FY 2025	FY 2026
Full-Time Equivalent	**8.38**	**8.38**	**8.38**

Resources and Property Tax Support



The Planning Services Department is supported by 8.38 full-time equivalent employees, which accounts for 87.54% of the department expense as seen below. Overall, the department's expenses are expected to increase by 6.46% in FY 2026 compared to FY 2025.

Expenditures by Category by Fiscal Year



PLANNING SERVICES

Development Services

Mission & Services

Development Services focuses on fostering and building partnerships with residents, business owners, entrepreneurs and developers through the efficient, knowledgeable and professional facilitation and coordination of public and private development activities in the city. This is achieved by providing accurate information concerning City plans, policies and ordinances to the Zoning Board of Adjustment, Zoning Advisory Commission and the City Council, and to other City staff, developers, applicants, and residents. Staff is continually working to build relationships with the community at large by encouraging voluntary compliance with the City's zoning code to improve the quality of life in our neighborhoods and business districts..

Development Service Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Requested
Expenditures	$505,800	$540,374	$577,700
Resources	$94,916	$82,731	$89,613

Development Service Position Summary	
	FY 2026
Associate Planner	1.00
Assistant Planner	2.00
Zoning Enforcement Officer	1.00
Administrative Assistant	0.40
Total Full-Time Equivalent Employees	**4.40**

Performance Measures

City Council Goal: Robust Local Economy: Diverse Businesses and Jobs and Economic Prosperity

	Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimated	Performance Indicator
1	**Activity Objective: Provide effective customer service, knowledge of development regulations, and department efficiency to encourage voluntary compliance and effectively serve the community.**					
	# of square feet of approved development (combined commercial, industrial, and institutional)	200,000	505,911	258,166	200,000	**Goal Met**
	% average score (out of 100) awarded by customers via ongoing Planning Department customer service survey.	100%	97.9%	97.9%	100%	**Goal Met**
	# of inspections conducted to bring properties into compliance	1,300	1,714	1,647	1,400	**Goal Met**

City Council Goal: Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery					
2	**Activity Objective: Provide seamless communication to ensure the City Council, City Manager, Boards, Commissions, and residents remain informed about development activities within the City.**				
	# Avg. days of review and approval from application deadline by Zoning Board of Adjustment	23.5	23.5	25	23.5	**Goal Met**
	# Avg. days from application deadline to City Council for Zoning Advisory Commission	55	55	46.1	55	**Goal Met**

PLANNING SERVICES

City Planning & Historic Preservation

Mission & Services

The primary function of City Planning is to engage the community in developing and updating a long-term vision and Comprehensive Plan for future growth and development, led by the Long Range Planning Advisory Commission. Historic Preservation works to promote, protect and enhance the city's historic, cultural, aesthetic and environmental resources. Staff support the Historic Preservation Commission with exterior design review; evaluation, nomination, and registration of historic properties; and public outreach. Staff helps ensure projects comply with Federal requirements, such as Section 106 reviews.

City Planning & Historic Preservation Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Requested
Expenditures	$472,270	$509,794	$540,920
Resources	$518,521	$664,495	$679,802

City Planning & Historic Preservation Position Summary	
	FY 2026
Planning Services Manager	1.00
Assistant Planner	1.00
Planning Technician	1.00
Administrative Assistant	0.60
Planning Intern	0.38
Total Full-Time Equivalent Employees	**3.98**

Performance Measures: City Planning

City Council Goal: Partnership for a Better Dubuque: Building Our Community that is Viable, Livable, and Equitable

	Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimated	Performance Indicator
1	**Activity Objective: Implementation of the Imagine Dubuque 2037 Plan underway.**					
	% Imagine Dubuque recommendations underway, completed, or ongoing	100%	90%	85%	90%	**Goal in Progress**

Performance Measures: Historic Preservation

City Council Goal: Vibrant Community: Healthy & Safe

1 Activity Objective: Promote, enhance, and preserve the community's historic & cultural resources

Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimated	Performance Indicator
# Avg. days Historic Preservation review and approval time from the application deadline	18	17.6	17.9	18	**Goal Met**
$ of projects reviewed in historic and downtown neighborhoods	$5.0 million	$9.1 million	$10.4 million	$7.0 million	**Goal Met**

Recommended Operating Revenue Budget - Department Total
62 - PLANNING SERVICES

Fund/Account/Account Title	FY23 Actual Revenue	FY24 Actual Revenue	FY25 Adopted Budget	FY26 Recomm'd Budget
100 - General				
4A - Charges for Services				
41830 - Design Review Fee	(2,850)	(3,550)	(2,600)	(3,000)
41833 - Billboard Inspect	(10,640)	(11,059)	(10,236)	(11,228)
41834 - Temporary Use Fee	(1,652)	(4,900)	(2,374)	(3,344)
41835 - Sub Plat Review Fee	(6,072)	(7,430)	(6,072)	(6,774)
41840 - Zoning Admin Fees	(32,144)	(57,267)	(53,451)	(56,421)
45000 - Charges/Fees for Service	(377)	(425)	(302)	(370)
45440 - Events	0	0	0	0
45500 - Miscellaneous Chg for Svcs	0	0	0	0
47100 - Reimbursements	0	0	0	0
47150 - Refunds	0	0	0	0
47700 - District Court Fines	(2,476)	(5,124)	(1,586)	(2,765)
47820 - Specialized Services	(8,710)	(8,711)	(8,710)	(8,711)
4A - Charges for Services Total	**(64,921)**	**(98,466)**	**(85,331)**	**(92,613)**
4B - Grants/Contrib				
44000 - Federal Grants	0	0	0	0
44400 - State Grants	0	0	0	0
47050 - Contrib - Private Sources	0	0	0	0
4B - Grants/Contrib Total	**0**	**0**	**0**	**0**
4M - Gain on Disposal				
48100 - Sale of Personal Property	0	0	0	0
4M - Gain on Disposal Total	**0**	**0**	**0**	**0**
4N - Transfers				
49600 - Transfer in Water Op	(25,847)	(102,674)	(156,252)	(159,940)
49610 - Transfer In Sanitary Op	(161,545)	(151,876)	(161,037)	(164,124)
49620 - Transfer in Storm Op	(48,464)	(86,637)	(154,218)	(157,857)
49650 - Transfer in Parking Op	(21,001)	(21,908)	(30,995)	(31,727)
49670 - Transfer in Refuse Op	(150,237)	(151,876)	(159,393)	(163,154)
4N - Transfers Total	**(407,094)**	**(514,971)**	**(661,895)**	**(676,802)**
PLANNING SERVICES - Total	**(472,015)**	**(613,437)**	**(747,226)**	**(769,415)**

Recommended Operating Expenditure Budget - Department Total
62 - PLANNING SERVICES

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6A - Salaries & Wages				
100 - General				
60100 - Salaries-Regular Full Time	529,349	595,065	662,261	722,414
60300 - Hourly Wages - Temp/Seasonal	3,368	7,983	12,047	13,932
60400 - Overtime	0	0	0	0
60620 - Special Pay - Holiday	0	0	0	0
60630 - Special Pay Sick Lv Payout Ret	22,603	22,184	13,919	6,992
60635 - Special Pay Sick Lv Payout 50%	0	0	0	0
60640 - Special Pay - Vacation Payout	3,994	175	0	0
60710 - Special Pay - Parental Leave	4,695	0	0	0
60720 - Spec Pay - Meals No Overnight	0	0	0	0
6A - Salaries & Wages Total	**564,008**	**625,407**	**688,227**	**743,338**
6B - Employee Benefits				
100 - General				
61100 - FICA - City Contribution	39,543	44,396	52,650	56,866
61300 - IPERS - City Contribution	50,238	56,054	63,654	69,511
61510 - Health Insurance	107,384	110,242	107,384	107,384
61540 - Life Insurance	353	372	366	366
61600 - Workers' Compensation	1,079	1,113	1,244	1,336
61992 - Physicals	0	0	0	0
6B - Employee Benefits Total	**198,597**	**212,177**	**225,298**	**235,463**
6C - Staff Development				
100 - General				
62100 - Association Dues	937	801	1,900	2,032
62200 - Subscriptions	57	574	350	1,012
62325 - Mileage	909	648	2,228	2,387
62400 - Meetings & Conferences	10,794	11,127	20,448	20,865
62500 - Education Reimbursement	5,250	3,486	3,250	3,250
6C - Staff Development Total	**17,947**	**16,636**	**28,176**	**29,546**
6D - Repair/Maint/Util				
100 - General				
63312 - Vehicle Ops - Gasoline	1,168	1,162	1,920	1,200
63320 - Vehicle Repair - Internal	878	249	896	249
63400 - Equipment Maint/Repair	9	0	9	0
63730 - Telecommunications	1,663	1,319	1,645	1,525

Recommended Operating Expenditure Budget - Department Total
62 - PLANNING SERVICES

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6D - Repair/Maint/Util Total	**3,719**	**2,730**	**4,470**	**2,974**
6E - Contractual Svcs				
100 - General				
64004 - Internal Service Charge	0	0	0	0
64020 - Advertising	2,507	4,707	2,469	4,707
64030 - Outsourced Labor	0	0	0	0
64050 - Recording Fees	2,355	3,055	2,355	3,055
64062 - Refunds	746	0	0	0
64080 - Insurance - Property	1,305	1,452	2,122	2,187
64081 - Insurance - Liability	6,466	6,264	8,044	7,544
64110 - Legal	40,693	19,282	0	0
64115 - Special Events	0	0	500	500
64130 - Payments to Other Agencies	34,010	35,204	36,397	37,590
64140 - Printing	263	584	441	756
64145 - Copying	1,699	927	1,698	928
64160 - Rental - Land/Bldgs/Parking	2,310	2,520	2,016	2,520
64190 - Technology Services	16,801	17,922	19,949	20,121
64191 - IT Recharges	10,698	11,531	12,132	12,858
64900 - Other Professional Service	18,686	0	500	500
64980 - Technology Equip Maint Cont	0	0	0	0
180 - Community Development				
64005 - Services Other Depts	8,710	8,711	8,710	8,710
6E - Contractual Svcs Total	**134,979**	**77,203**	**221,251**	**102,751**
6F - Commodities				
100 - General				
65030 - Merchandise for Resale	0	0	0	0
65045 - Technology Equipment	720	1,198	3,100	0
65060 - Office Supplies	1,076	1,535	1,300	1,535
65080 - Postage/Shipping	1,232	2,183	1,352	2,293
65925 - Uniform Purchase	0	427	912	432
65935 - Employee Recognition	0	0	0	0
65990 - Other Supplies	0	0	0	563
180 - Community Development				
65080 - Postage/Shipping	0	0	0	0
6F - Commodities Total	**3,028**	**5,343**	**6,664**	**4,823**
6G - Capital Outlay				

Recommended Operating Expenditure Budget - Department Total

62 - PLANNING SERVICES

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
100 - General				
67100 - Vehicles	0	0	0	0
67210 - Furniture/Fixtures	0	3,619	0	500
6G - Capital Outlay Total	**0**	**3,619**	**0**	**500**
PLANNING SERVICES - Total	**934,547**	**978,070**	**1,050,168**	**1,118,620**

Recommended Expenditure Budget Report by Activity & Funding Source
62 - PLANNING SERVICES

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6201 - Administration			
100 - General			
6A - Salaries & Wages	30,415	32,105	34,875
6B - Employee Benefits	8,399	8,912	9,391
6C - Staff Development	2,359	6,781	6,183
6D - Repair/Maint/Util	455	624	624
6E - Contractual Svcs	22,530	4,710	4,738
6F - Commodities	163	219	137
6G - Capital Outlay	—	—	—
180 - Community Development			
6E - Contractual Svcs	8,711	8,710	8,710
6201 - Administration Total	**73,031**	**62,061**	**64,658**
6202 - Development Services			
100 - General			
6A - Salaries & Wages	336,213	364,807	397,487
6B - Employee Benefits	115,378	121,214	127,267
6C - Staff Development	5,407	5,188	5,393
6D - Repair/Maint/Util	2,030	3,481	2,105
6E - Contractual Svcs	38,340	39,887	41,702
6F - Commodities	4,812	5,797	3,746
6G - Capital Outlay	3,619	—	—
6202 - Development Services Total	**505,800**	**540,374**	**577,700**
6203 - Planning/Historic Preservation			
100 - General			
6A - Salaries & Wages	258,779	291,315	310,976
6B - Employee Benefits	88,401	95,172	98,805
6C - Staff Development	8,870	16,207	17,970
6D - Repair/Maint/Util	245	365	245
6E - Contractual Svcs	42,577	44,026	46,826
6F - Commodities	367	648	940
6G - Capital Outlay	—	—	500
180 - Community Development			
6E - Contractual Svcs	—	—	—
6F - Commodities	—	—	—
6203 - Planning/Historic Preservation Total	**399,239**	**447,733**	**476,262**

Recommended Expenditure Budget Report by Activity & Funding Source
62 - PLANNING SERVICES

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6299 - Pcard Clearing			
100 - General			
6F - Commodities	—	—	—
6299 - Pcard Clearing Total	**—**	**—**	**—**
PLANNING SERVICES TOTAL	**978,070**	**1,050,168**	**1,118,620**

C I T Y O F D U B U Q U E , I O W A
DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

62 PLANNING SERVICES DEPT.

				FY 2026	
FD	JC	WP-GR	JOB CLASS	FTE	BUDGET
60100 Full Time Employee Expense					
100	2015	GE-18	PLANNING SERVICES DIRECTOR	1.00	$ 139,501
100	2165	GE-14	ASSOCIATE PLANNER	1.00	$ 100,671
100	6365	GE-12	ASSISTANT PLANNER	3.00	$ 274,124
100	6205	GE-11	ZONING ENFORCEMENT OFFICER	1.00	$ 83,969
100	2155	GE-09	PLANNING TECHNICIAN	1.00	$ 71,406
100	5010	GE-07	ADMIN SUPPORT PROF	1.00	$ 52,743
			TOTAL FULL TIME EMPLOYEES	**8.00**	**$ 722,414**
60200 Seasonal Employee Expense					
100	6355	GE-02	PLANNING INTERN	0.38	$ 13,932
			TOTAL SEASONAL EMPLOYEES	**0.38**	**$ 13,932**
			TOTAL PLANNING SERVICES DEPT	**8.38**	**$ 736,346**

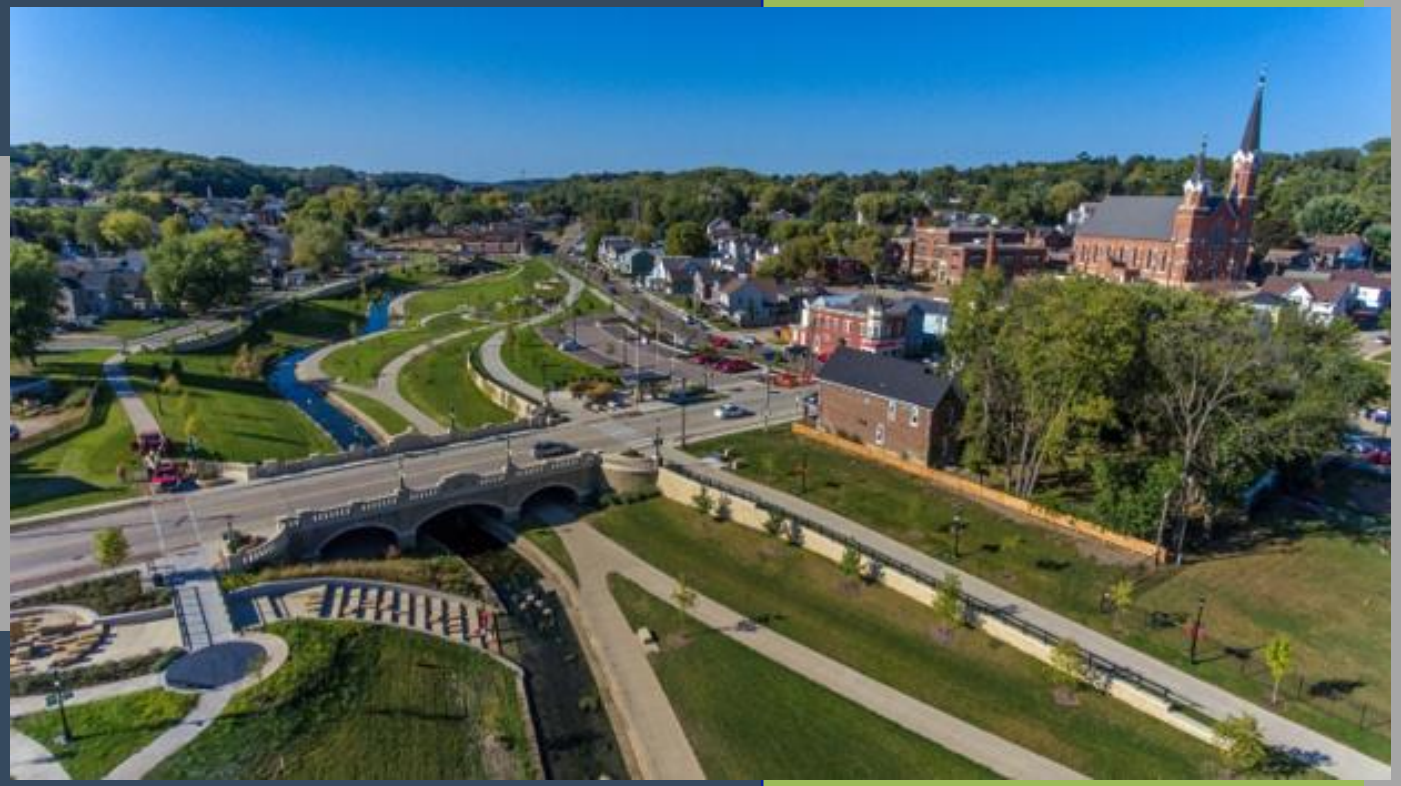
CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

	ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2026 FTE	FY 2026 BUDGET
Planning Administration-FT General Fund							
6201	60100	100	2015	GE-18	PLANNING SERVICES DIRECTOR	0.25	$ 34,875
					Total	0.25	$ 34,875
Development Services-FT General Fund							
6202	60100	100	5010	GE-07	ADMIN SUPPORT PROF	0.40	$ 21,098
6202	60100	100		GE-11	ZONING ENFORCEMENT OFFICER	1.00	$ 83,969
6202	60100	100	6365	GE-12	ASSISTANT PLANNER	2.00	$ 185,094
6202	60100	100	2165	GE-14	ASSOCIATE PLANNER	1.00	$ 100,671
					Total	4.40	$ 390,832
City Planning/Historic Pres.-FT General Fund							
6203	60100	100	5010	GE-07	ADMIN SUPPORT PROF	0.60	$ 31,645
6203	60100	100	2015	GE-18	PLANNING SERVICES DIRECTOR	0.75	$ 104,626
6203	60100	100	6365	GE-12	ASSISTANT PLANNER	1.00	$ 89,030
6203	60100	100	2155	GE-09	PLANNING TECHNICIAN	1.00	$ 71,406
					Total	3.35	$ 296,707
City Planning/Historic Pres.-Seasonal General Fund							
6203	60300	100	6355	GE-02	PLANNING INTERN	0.38	$ 13,932
					Total	0.38	$ 13,932
TOTAL PLANNING SERVICES DEPT.						**8.38**	**$ 736,346**

PRGRM/ DEPT	PROJECT DESCRIPTION	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
PLANNING SERVICES								
Community and Economic Development								
	Historic Preservation Technical Assistance Program	$ —	$ 30,000	$ 10,000	$ 30,000	$ 10,000	$ 80,000	280
	TOTAL	**$ —**	**$ 30,000**	**$ 10,000**	**$ 30,000**	**$ 10,000**	**$ 80,000**	

FISCAL YEAR 2026 BUDGET PRESENTATION

PLANNING SERVICES DEPARTMENT



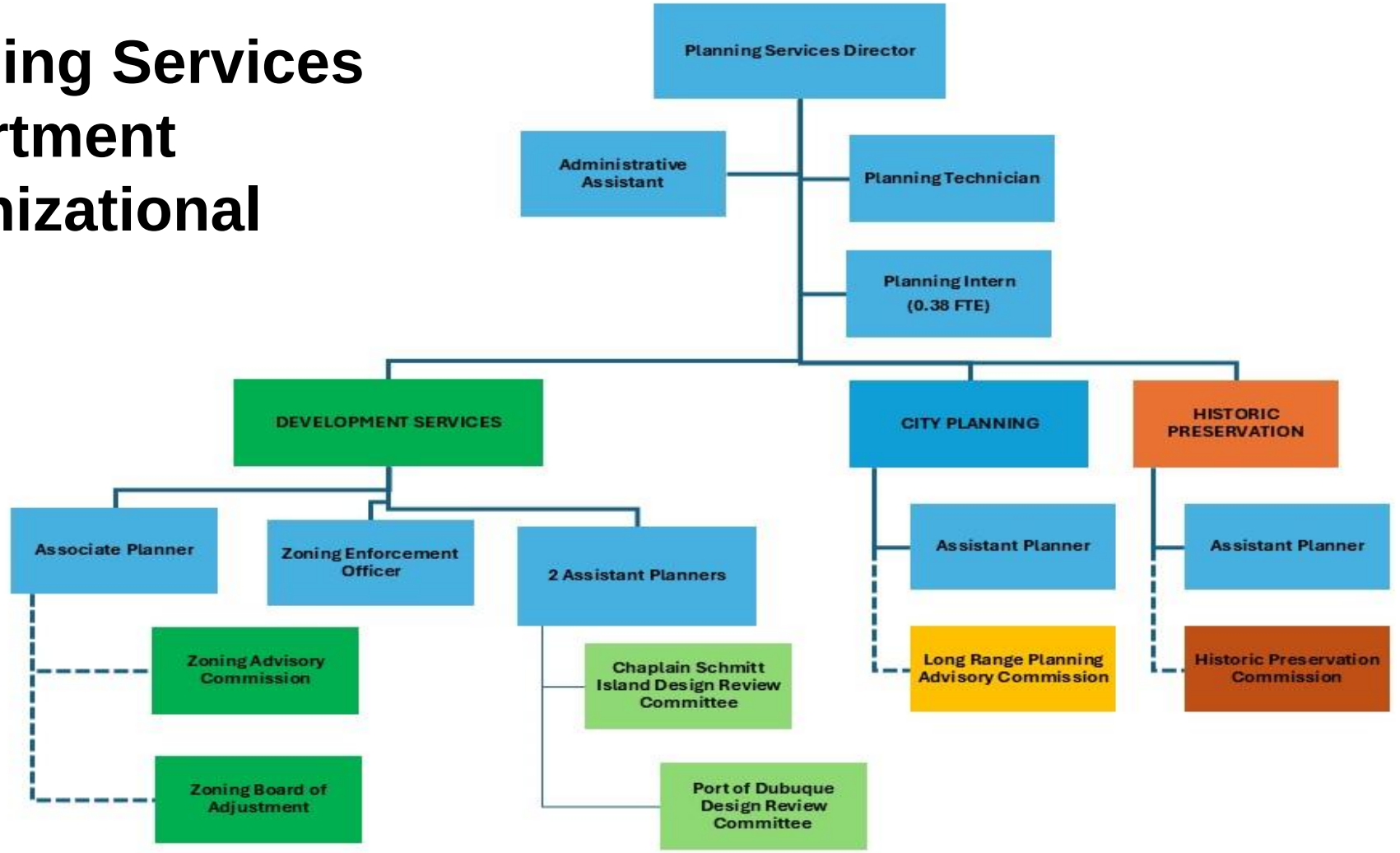
Planning Services Department

MISSION STATEMENT

The mission of the Planning Services Department is to provide friendly, knowledgeable, and professional City Planning, Historic Preservation, and Development Services to ensure a Viable, Livable, and Equitable Dubuque.

Planning Services Department (8.38 Full-Time Equivalents)

Planning Services Department Organizational Chart



Planning Services Staff

- Wally Wernimont, *Planning Services Director*
- Shena Moon, *Associate Planner*
- Travis Schrobilgen, *Assistant Planner*
- Jason Duba, *Assistant Planner*
- Chris Happ Olson, *Assistant Planner*
- Charlie Miller, *Zoning Enforcement Officer*
- Matt O’Brien, *Planning Technician*
- Renee Blosch, *Administrative Assistant*

Four Boards and Commissions - 28 Appointed Volunteers

Zoning Board of Adjustment

- Jonathan McCoy, Chairperson
- Keith Ahlvin, Vice Chairperson
- Gwen Kosel
- Matt Mauss
- Rena Stierman

Zoning Advisory Commission

- Matt Mulligan, Chairperson
- Rich Russell, Vice Chairperson
- Martha Christ
- Patrick Norton
- Teri Zuccaro
- Carrie Lohrmann
- Troy Froistad

Four Boards and Commissions - 28 Appointed Volunteers

Historic Preservation Commission

- Janice Esser, Chairperson
- Tim Gau, Vice Chairperson
- Bill Doyle
- Christina Monk
- Heidi Pettitt
- Adam Schwendinger
- Rick Stuter
- Chad Witthoeft

Long Range Planning Advisory Commission

- Michael Rabagia, Chairperson
- Beth McGrath, Vice Chairperson
- Cliff Conrad
- Jason Davis
- Aaron Miller
- Julietta Scott
- Mark Ward

THANK YOU
BOARD AND COMMISSION MEMBERS
Your time, care, and dedication make a world of difference.
We couldn't do it without you!

Boards and Commissions - Volunteer Years Served

Historic Preservation Commission

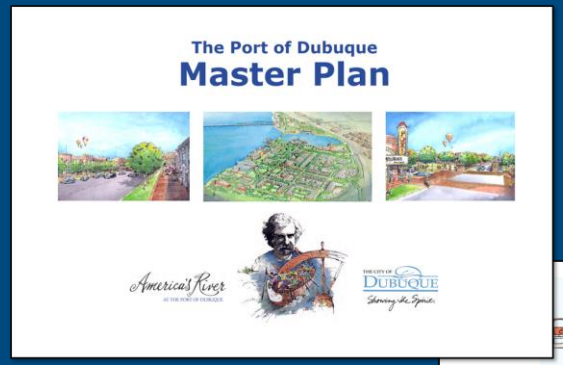
- Melissa Daykin-Cassill - *6 years*
- Thea Dement - *2 years*

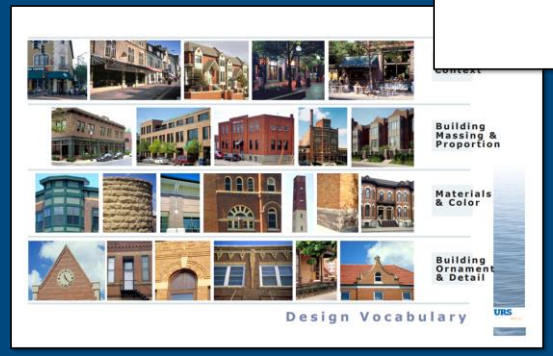
Long Range Planning Advisory Commission

- Tyler Stoffel - *5 years*
- Rick Merfeld - *1 1/2 years*

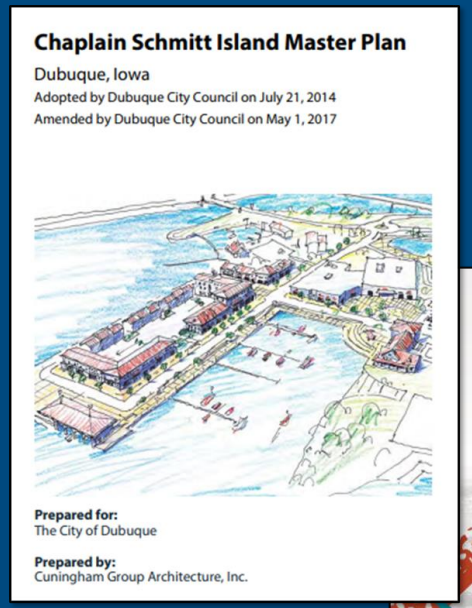
Design Review Committees

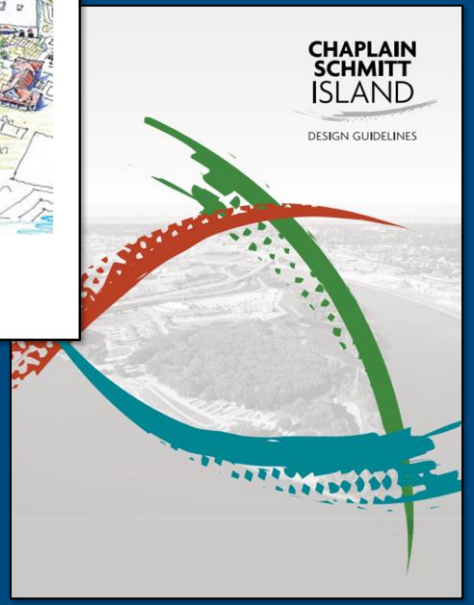
Port of Dubuque Design Review Committee





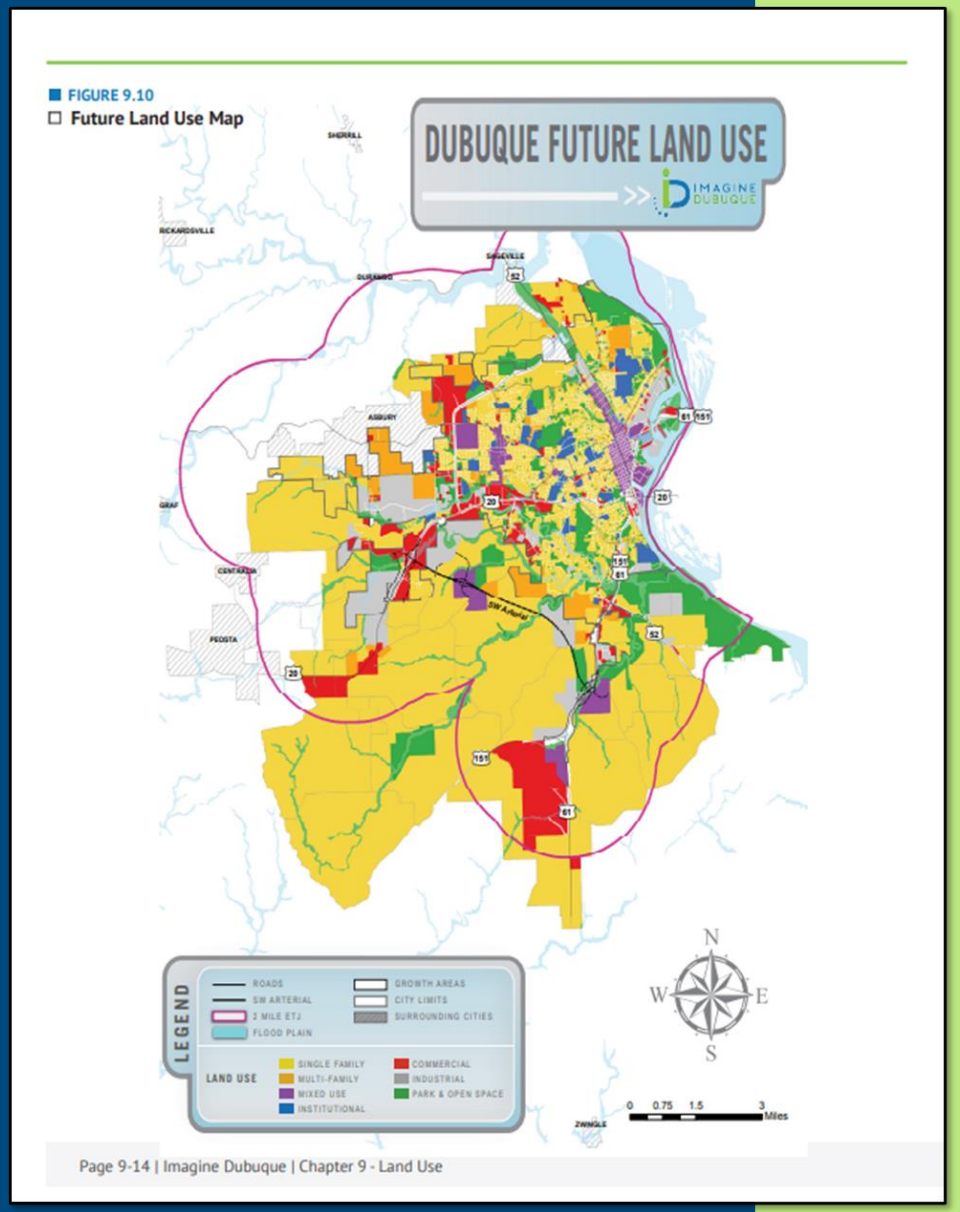
Chaplain Schmitt Island Design Review Committee





CITY PLANNING

- Provide staff support to Long-Range Planning Advisory Commission
- Engage the community, develop partnerships, and implement Imagine Dubuque
- Annexation Study
  - 40,000 acres in potential growth
  - 171 pre-annexation agreements (4,089 acres)



LONG RANGE PLANNING ADVISORY COMMISSION

Development, Implementation and Amendments to the Comprehensive Plan (Imagine Dubuque)

Review and provide recommendations to the City Council on:

- **New Urban Revitalization Districts (Tax Abatement)**
- **New Urban Renewal Districts (Tax Increment Financing)**

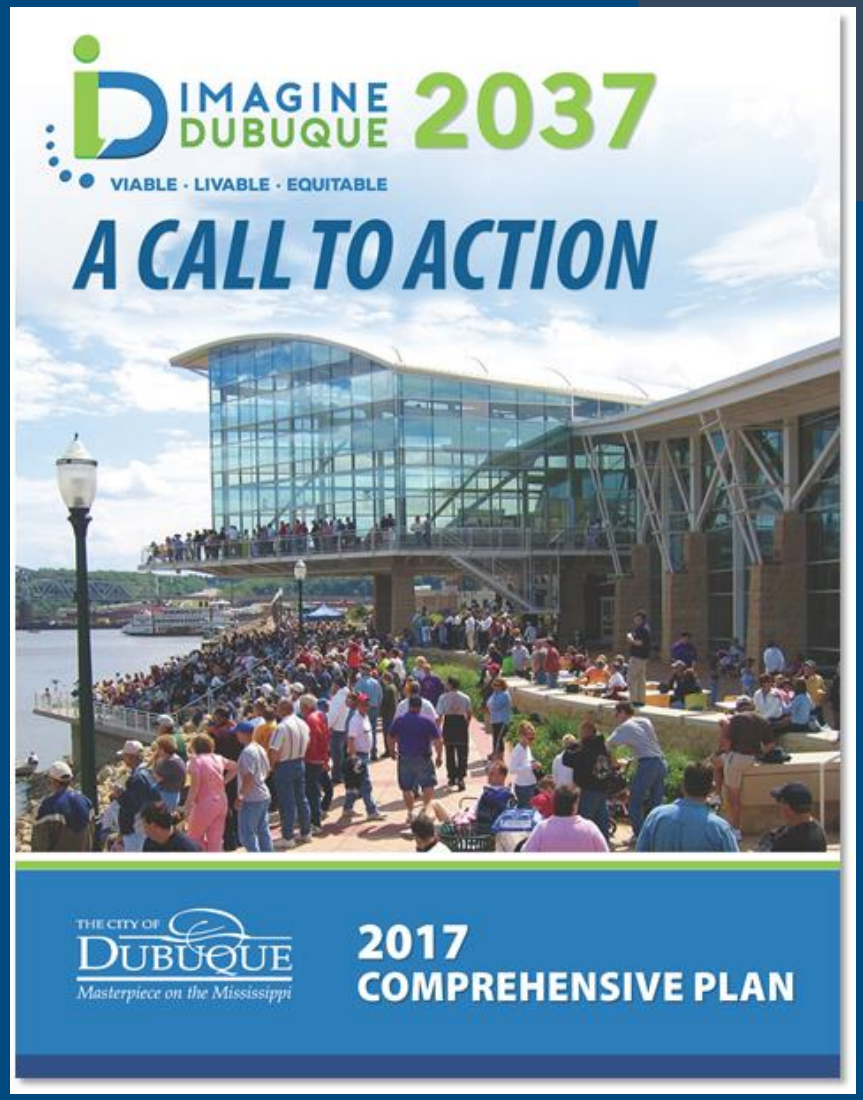
Undertake specific long range planning projects

- **Update Existing and Future Land Use Maps**
- **Vacant and Developable Land Inventory**

IMAGINE DUBUQUE IMPLEMENTATION

Implementation:

- **Collective Impact Model**
- **Organization Building**
- **Plan Activation**
- **Progress Reporting in AchieveIt**



http://cityofdubuque.org/imaginedubuque

IMAGINE DUBUQUE IMPLEMENTATION: ROLES + RESPONSIBILITIES

City Department Managers

- Role is informational & referral
- Create and share templates for Socrata / STAR Rating / Open Data team members for data collection, equity and STAR indicators, and management
- Connect with Community Coordinators, City government, partners, and/or community
- Participate in quarterly Imagine Dubuque Implementation meetings
- Track through 'equity lens'
- Share data and progress metrics from Coordinators and Champions with City Council to showcase success measures

City Leadership Team + Community Partners

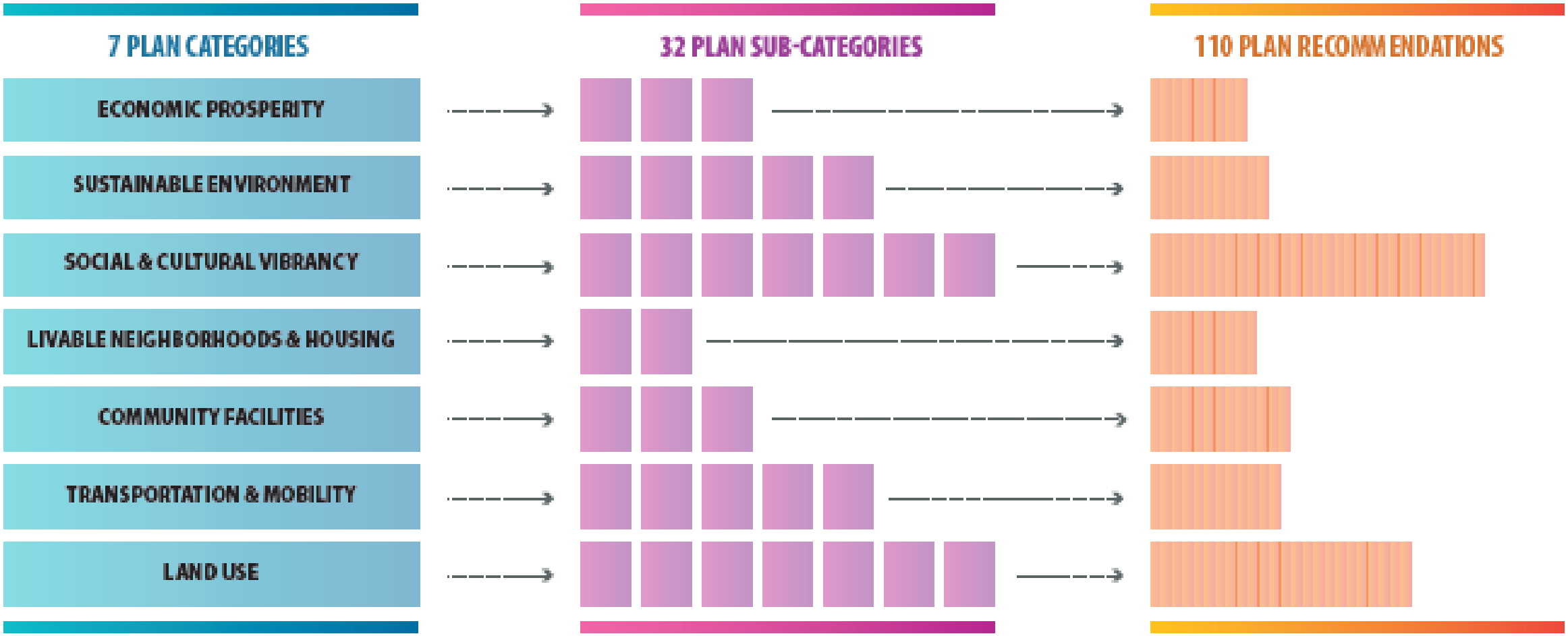
- Role is to provide input and effort to Champions to identify a path forward, help remove obstacles, and successfully achieve subcategory goals
- Define what metrics will be collected to measure progress / equity indicators
- Determine what "success" looks like for each sub-category
- Create template to track progress within subcategory and share with associated Connector and Champion
- Coordinate with Connectors, Champions, Government, Partners, Community

Individuals, City Staff + Community Partners

- Role is implementation of projects, programs, events, initiatives, and efforts that help meet the 110 recommendations
- Define what metrics will be collected to measure progress / equity indicators
- Determine what "success" looks like for each project and initiative
- Track progress and share with associated Community Coordinator

IMAGINE DUBUQUE IMPLEMENTATION: ROLES + RESPONSIBILITIES

Mutually Reinforcing Activities // Shared Measurement System

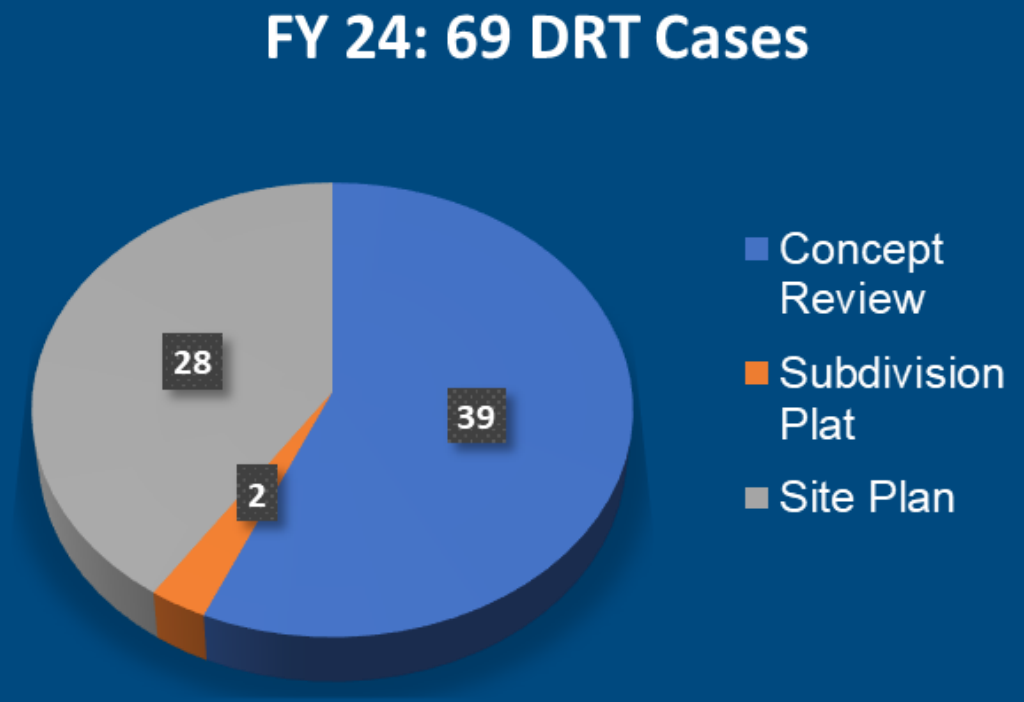


BACKBONE SUPPORT ORGANIZATION | CITY OF DUBUQUE

DEVELOPMENT SERVICES

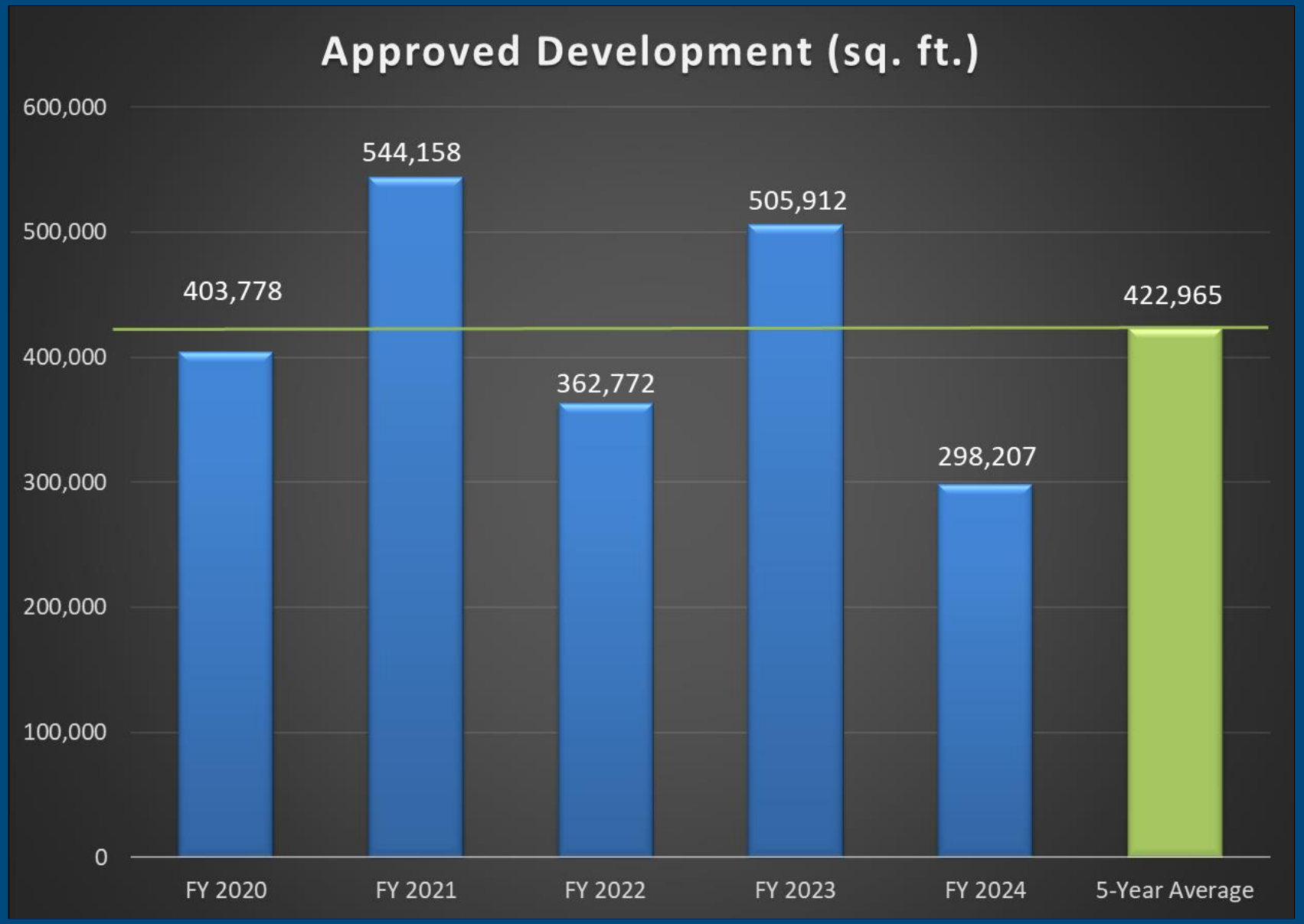
- **Foster partnerships and provide efficient, knowledgeable coordination of sustainable development.**
- **Staff support to the Zoning Board of Adjustment and the Zoning Advisory Commission.**
- **Facilitate and Coordinate the Development Review Team.**

DEVELOPMENT REVIEW TEAM



43 DRT Meetings in FY24

DEVELOPMENT REVIEW TEAM



Includes new or expanded commercial, industrial, and institutional (non-residential) construction.

DEVELOPMENT REVIEW TEAM

Residential Approvals FY24

Emri Apartments
48 Apartments

Lake Ridge
Drive Apartments
42 Apartments

The Stacks
187 Apartments

DEVELOPMENT REVIEW TEAM

Housing Creation

CREATING HOUSING OPPORTUNITIES

New Housing Units Approved, Under Review, Under Construction, or Completed

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

2,406 Total Lots/Units Proposed
as of January 27, 2025, including
392 Affordable Units

Residential Subdivision Lot Availability

Development	Location	Lots/Units Available	Use
North Grandview Estates	North Grandview/32nd Street	32 Lots/Units	Single-Family/Apartment
Rustic Point Estates #2	Derby Grange/Kennedy Roads	40 Units	Single-Family/Duplex
Sky Blue Estates*	Sky Blue Drive	4 Lots	Single-Family
Silver Oaks Subdivision	Elmwood/Silver Oaks Drive	127 Lots	Single-Family/Duplex
South Pointe Estates*	Rockdale Road/South Pointe Drive	37 Units	Single-Family/Duplex
Timber-Hyrst Estates	Creekwood Drive/Cherry Ridge	21 Lots	Single-Family/Duplex/Townhomes

*Subdivision has additional phases

TOTAL: 261

Residential Development - Under Review

Development	Location	# of Lots/Units	Use
Visitation/AHNI	900 Alta Vista Street	25 Units	Affordable Apartments
Carter Road Apartments	Carter Road	40 Units	Market-Rate Apartments
Union Park Place Apartments & Townhomes	North of NW Arterial	152 Units	Market-Rate Apts/Townhomes
Farley & Loetscher, LLC	801 Jackson Street	126 Units	Market-Rate Apartments
1701 Central Ave Apartments	1701 Central Avenue	4 Units	Market-Rate Apartments
35 Locust Street Apartments	35 Locust Street	81 Units	Market-Rate Apartments/Mixed Use
Iowa Street Lofts	1248 Iowa Street	17 Units	Market Rate Apartments
Millwork Flats	1065 Jackson Street	62 Units	Market-Rate Apartments
Plastic Center, Inc.	408 W. Fifth Street	9 Units	Market-Rate Apartments
Corridor DBQ	1527 Central Avenue	10 Units	Market-Rate Apartments

TOTAL: 526

Residential Subdivision - Under Construction

Development	Location	# of Units	Use
Switch Homes of Dubuque	End of Tiffany Court	84 Lots	Single-Family
South Pointe Phase 2	South Pointe Drive	21 Lots 22 Units	Single-Family Duplex

TOTAL: 127

CONTINUED FROM PAGE 1

Residential Development - Approved

Development	Location	# of Lots/Units	Use
The Stacks	Ice Harbor Drive	187 Units	Market-Rate Apartments
Habitat for Humanity	Wood Street	16 Units	Affordable Single-Family Homes
Fox Hills Apartments	End of Plaza Drive	390 Units	Market-Rate Apartments
South Point Rowhouse	Autumn Ridge	4 Units	Market-Rate Townhomes

TOTAL: 597

Multi-Family Development - Under Construction

Development	Location	# of Units	Use
Carich Property LLC Apartments	1734-36 Central Avenue	8 Units	Affordable/Market-Rate Apartments
Cedar Lake Apartments	Lake Ridge Drive	42 Units	Market-Rate Apartments
HG Apt LLC Apartments	2901 Central Avenue	18 Units	Market-Rate Apartments
799 Main Street Apartments	799 Main Street	36 Units	Market-Rate Apartments
St. Anthony's School	2175 Rosedale Avenue	22 Units	Market-Rate Apartments
Callahan Apartments	Bies Drive	56 Units	Market-Rate Apartments
1706 Central Apartments	1706 Central Avenue	11 Units	Market-Rate Apartments
Emri Apartments	Radford Road	48 Units	Affordable Family Housing Apartments
Union at the Marina	1860 Hawthorne Street	201 Units	Affordable Family Housing

TOTAL: 442

Cooperative Community Development - Under Construction

Development	Location	# of Units	Use
Estates of Dubuque	Barnwood Lane/Lasso Court	35 Units	Single-Family/Cooperative Community

TOTAL: 35

Residential Development - Completed/Constructed

Development	Location	# of Units	Use
Gardens of Dubuque	1895 Radford Road	50 Units	Affordable Family Housing Apartment
Kretschmer Lofts	895 Washington Street	48 Units	Market-Rate Apartments
Roosevelt West	1865 Radford Road	44 Units	Affordable Senior Housing Apartment
Miller 4-Plex	3545 East Gate Court	4 Units	Market-Rate Apartments
Mount Carmel - Sisters of Charity Phase 1	1100 Carmel Drive	60 Units 46 Units 22 Units	Skilled Nursing Assisted Living Memory Care
Mount Carmel - Sisters of Charity Phase 2	1100 Carmel Drive	116 Units	Independent Living
Chadwick Block Apartments	249 W. 1st Street	4 Units	Market-Rate Apartments
Old Prescott School	1199 Central Avenue	12 Units	Market-Rate Apartments
1047 Bluff Street Apartments	1047 Bluff Street	2 Units	Market-Rate Apartments
1398 White Street Apartments	1398 White Street	2 Units	Market-Rate Apartments
South Pointe Rowhouses	Rolling Creek Lane	6 Units	Market-Rate Townhomes
744 Main Street	744 Main Street	2 Units	Market-Rate Apartments

TOTAL: 418

UNIFIED DEVELOPMENT CODE UPATE

The City is conducting a thorough evaluation of the Unified Development Code (Zoning, Subdivision and Historic Preservation Regulations)

Public Survey: 264 Responses

- **Designed for those who are new to zoning and included broad questions about development in the city.**

Technical Survey: 46 Responses

- **Tailored to development professionals or who have a good understanding of the UDC and land use regulations and includes more detailed questions about the City's Unified Development Code and how it is currently working.**

Stakeholder Interviews: 52 Invitations

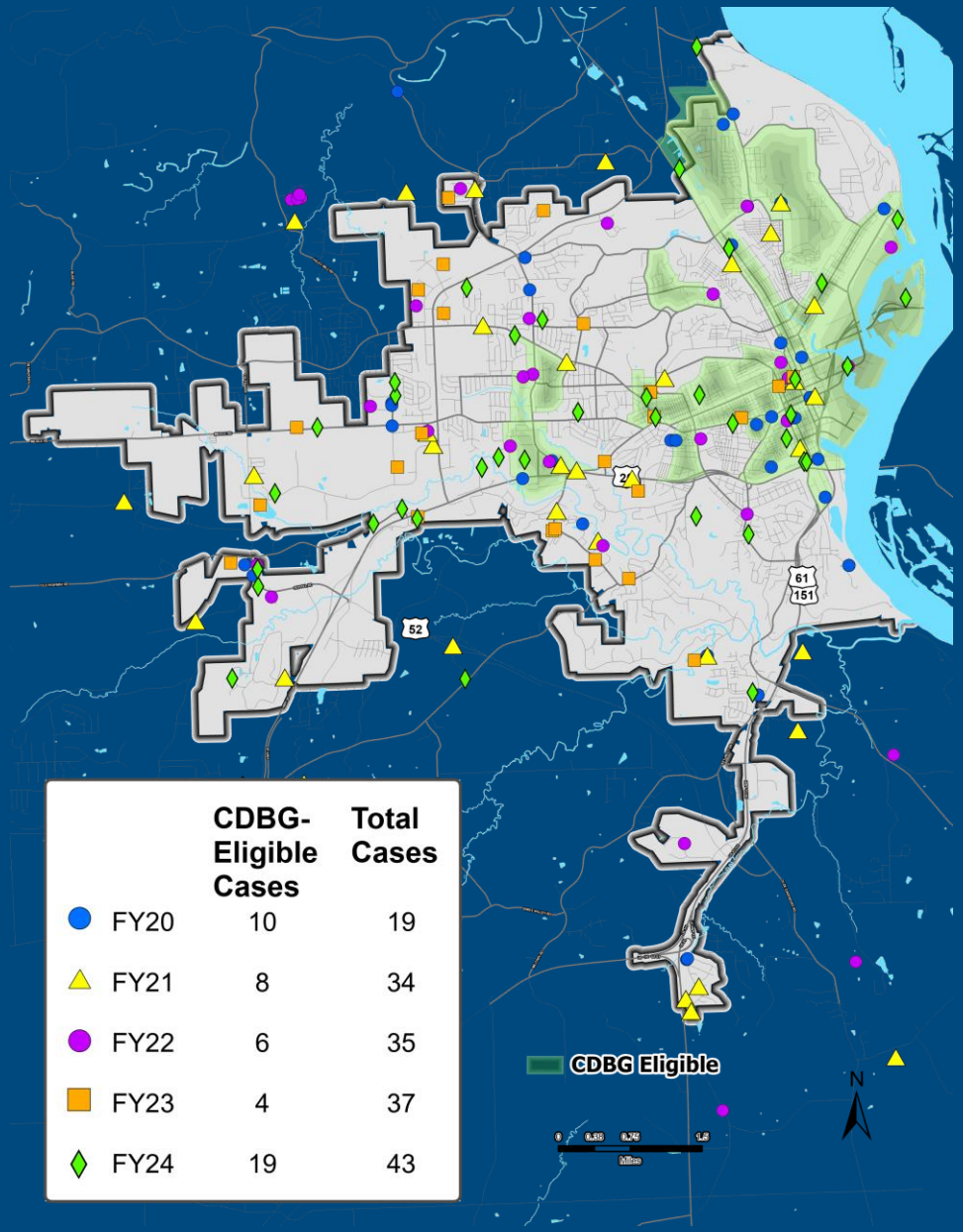
- **Developers, Realtors, Business Community, Contractors, Sign Contractors, Neighborhood Associations, City Staff, etc.**

Developer's Roundtable Stakeholders Meeting: January 28, 2025

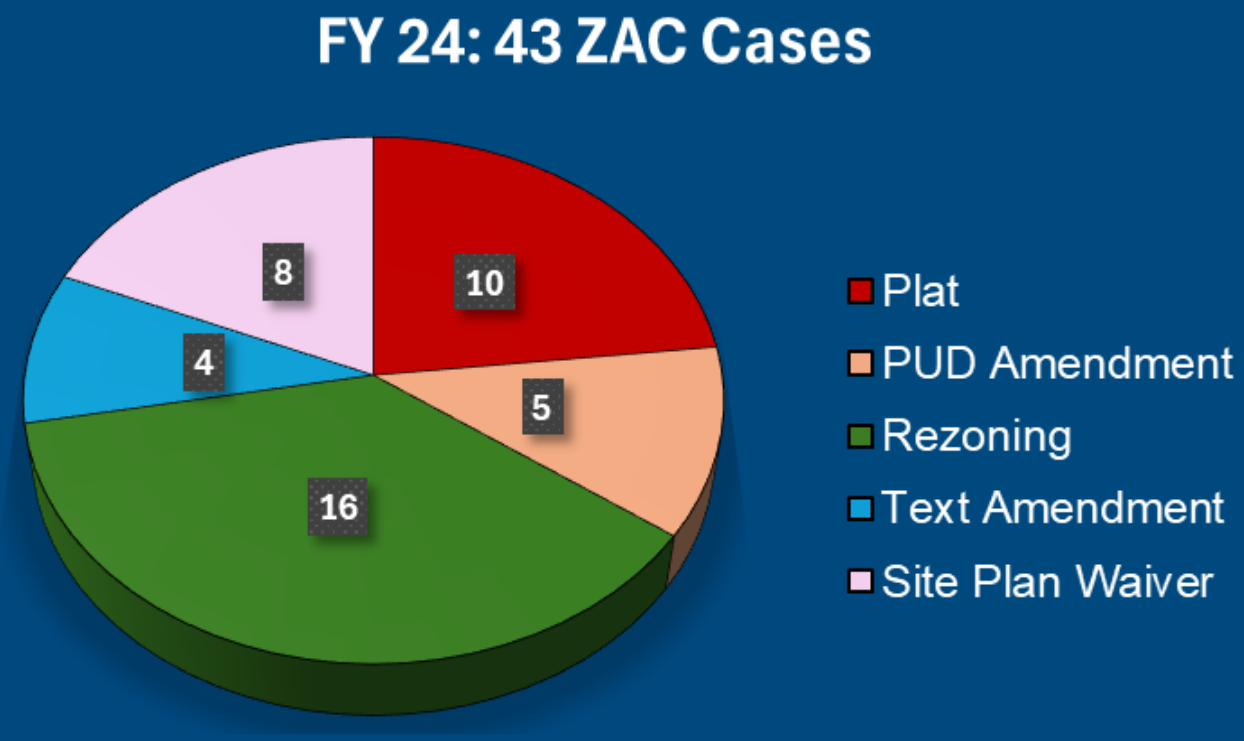
- **Engineers, Architects, Surveyors and other design professionals.**

Upcoming: Technical Report Presentation to Zoning Advisory Commission and City Council

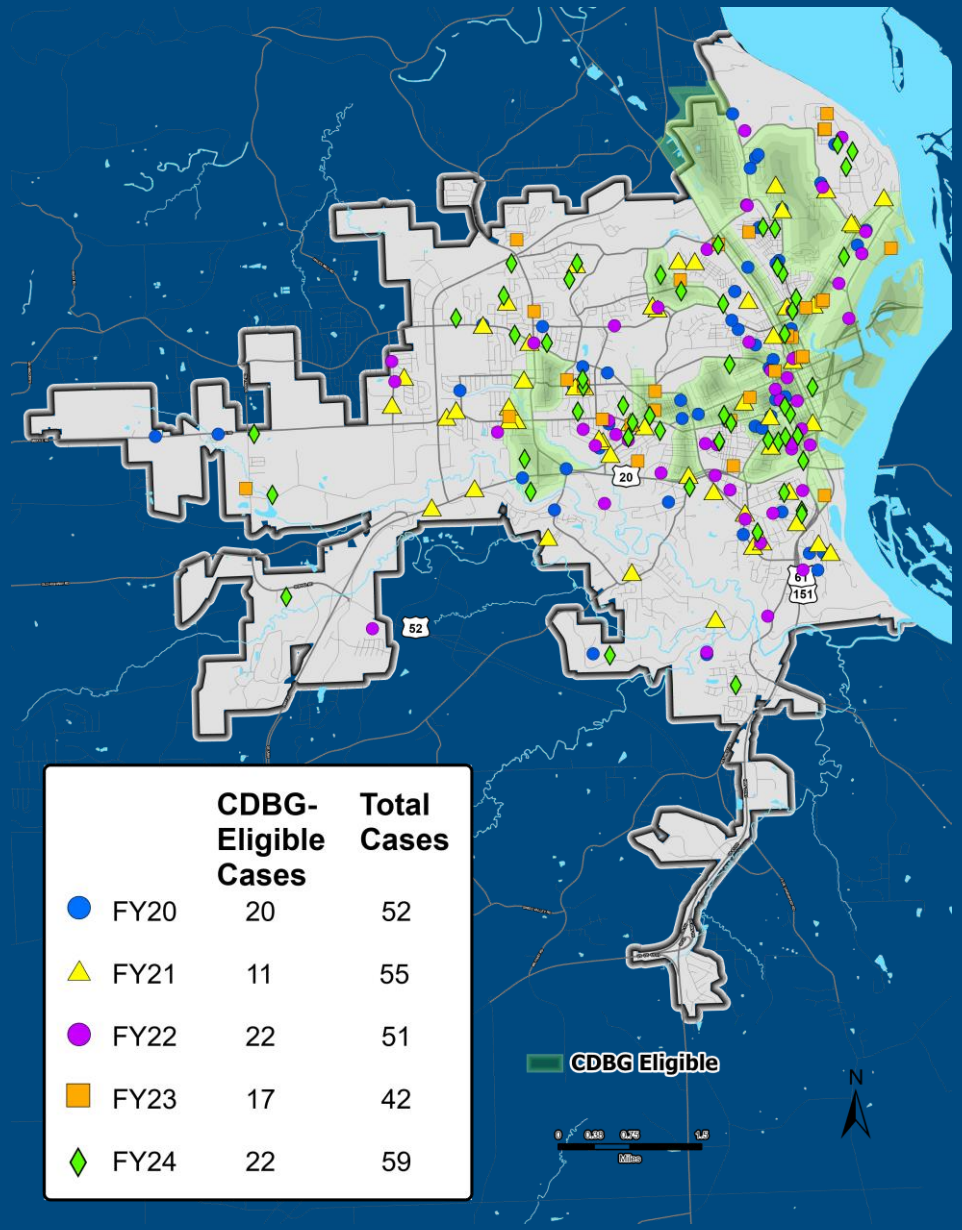
ZONING ADVISORY COMMISSION



	CDBG-Eligible Cases	Total Cases
FY20	10	19
FY21	8	34
FY22	6	35
FY23	4	37
FY24	19	43

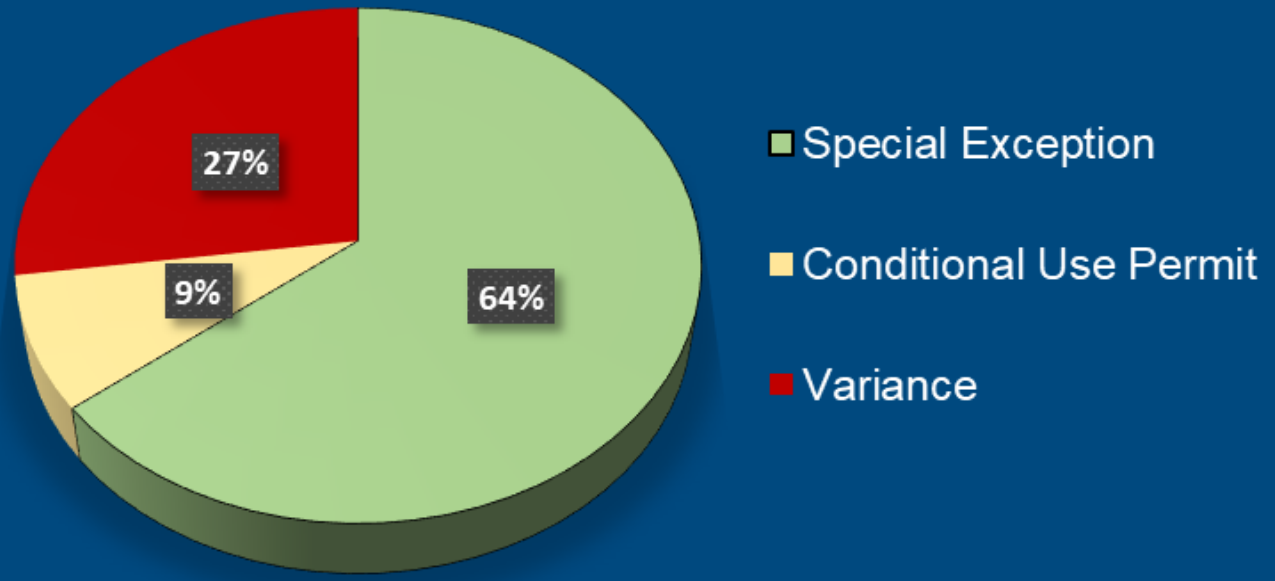


ZONING BOARD OF ADJUSTMENT

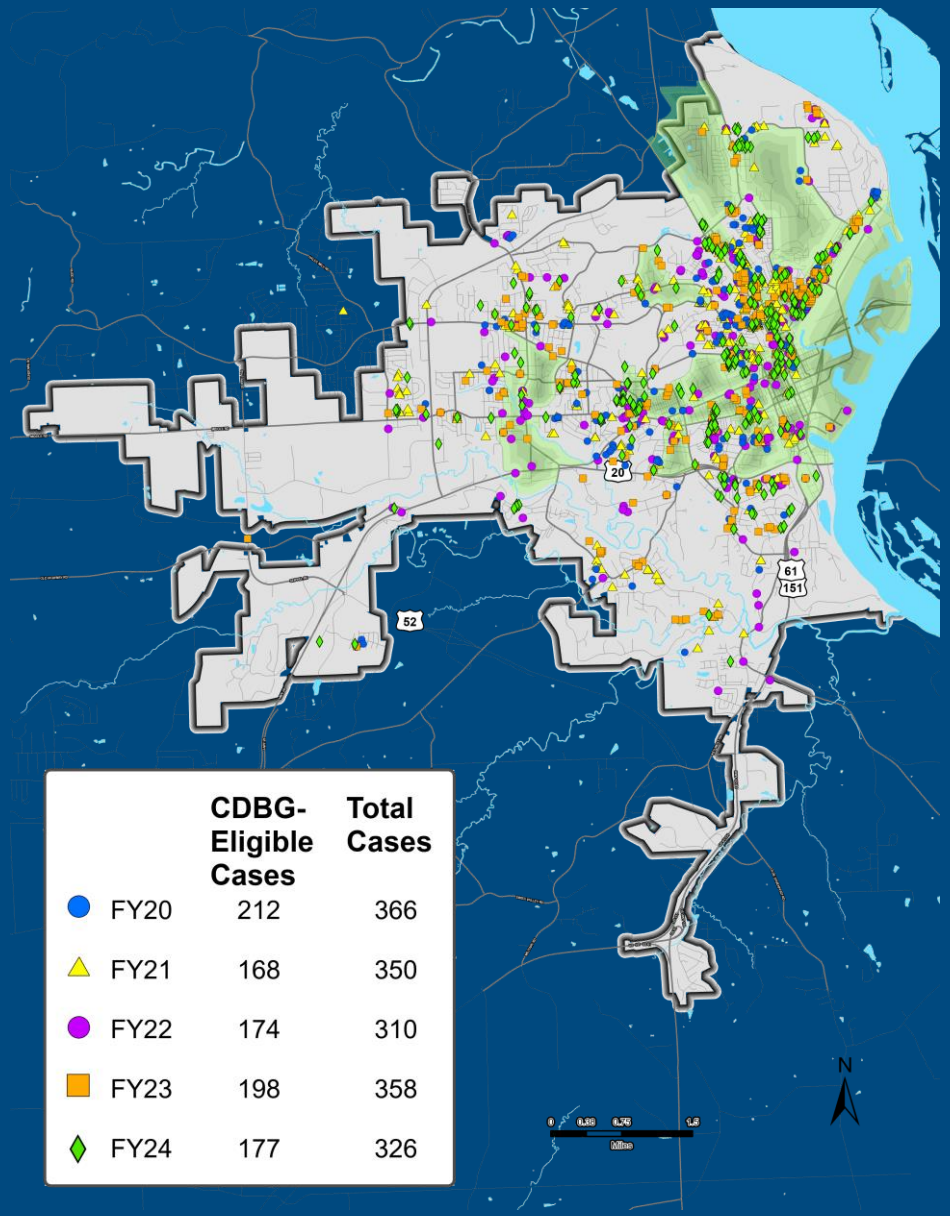


	CDBG-Eligible Cases	Total Cases
FY20	20	52
FY21	11	55
FY22	22	51
FY23	17	42
FY24	22	59

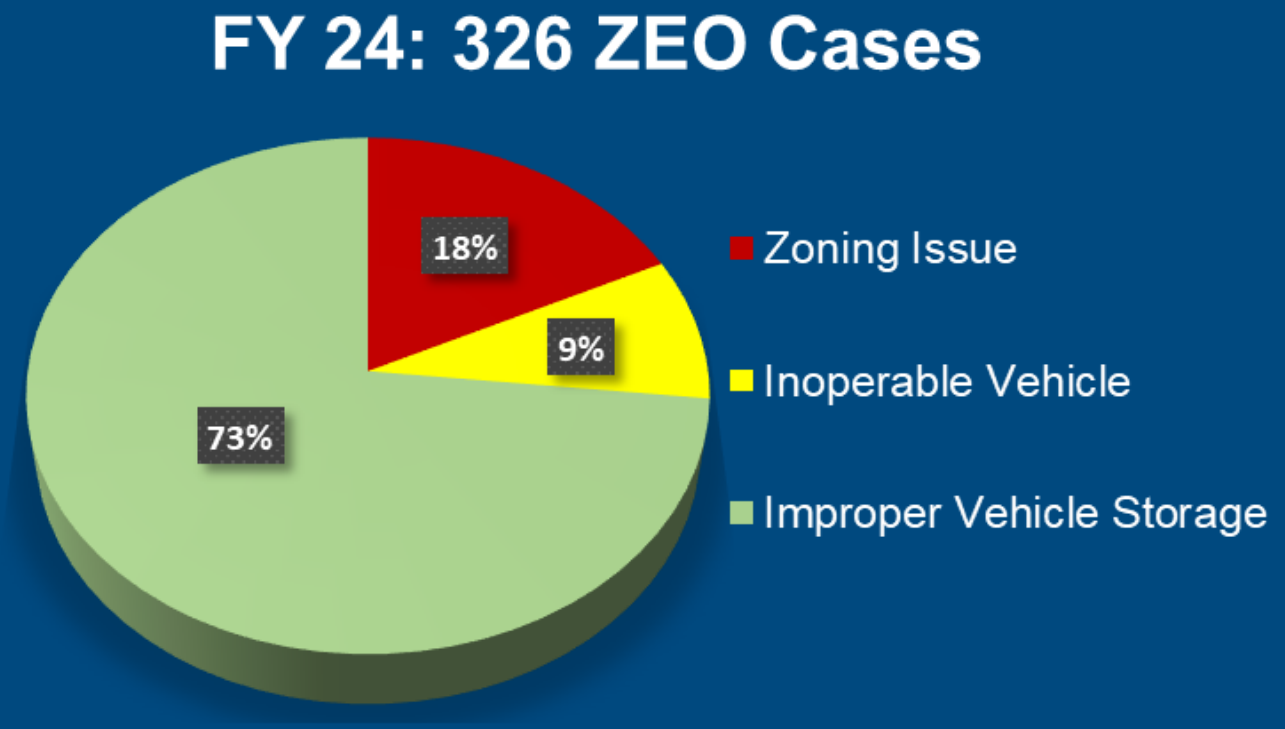
FY 24: 59 ZBA Cases



ZONING ENFORCEMENT OFFICER



	CDBG-Eligible Cases	Total Cases
FY20	212	366
FY21	168	350
FY22	174	310
FY23	198	358
FY24	177	326



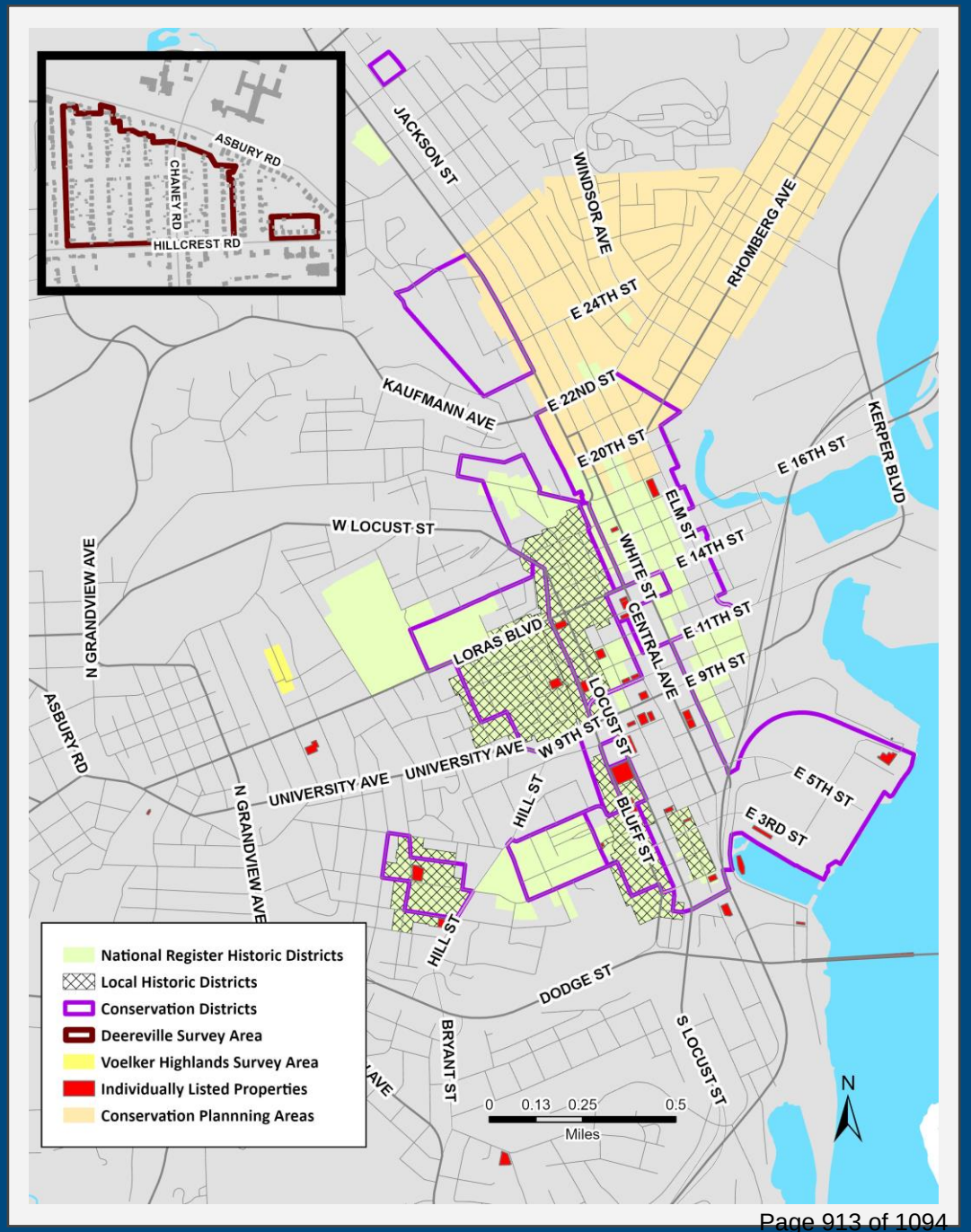
HISTORIC PRESERVATION

- Staff support for the Historic Preservation Commission.
- Conduct research on planning and preservation projects, grants, policies, and ordinances.
- Facilitate Section 106 process with State of Iowa for housing rehab projects citywide.

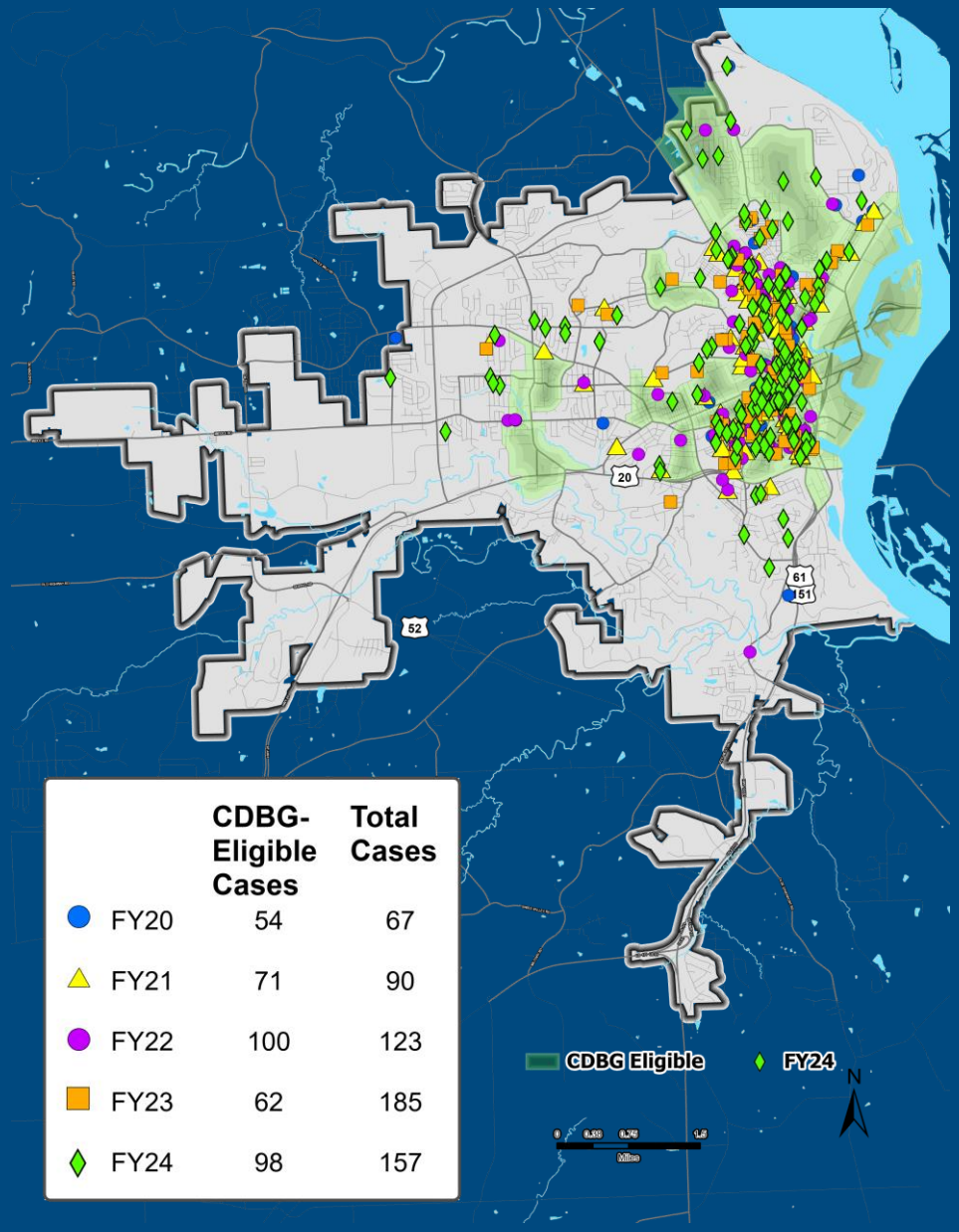
EVALUATION & PROTECTION OF HISTORIC RESOURCES

- Survey and evaluation of archeological resources
- Over 6,000 historic properties surveyed, protecting over 2,000
- $10.4 million investment in historic and downtown neighborhoods (FY24)

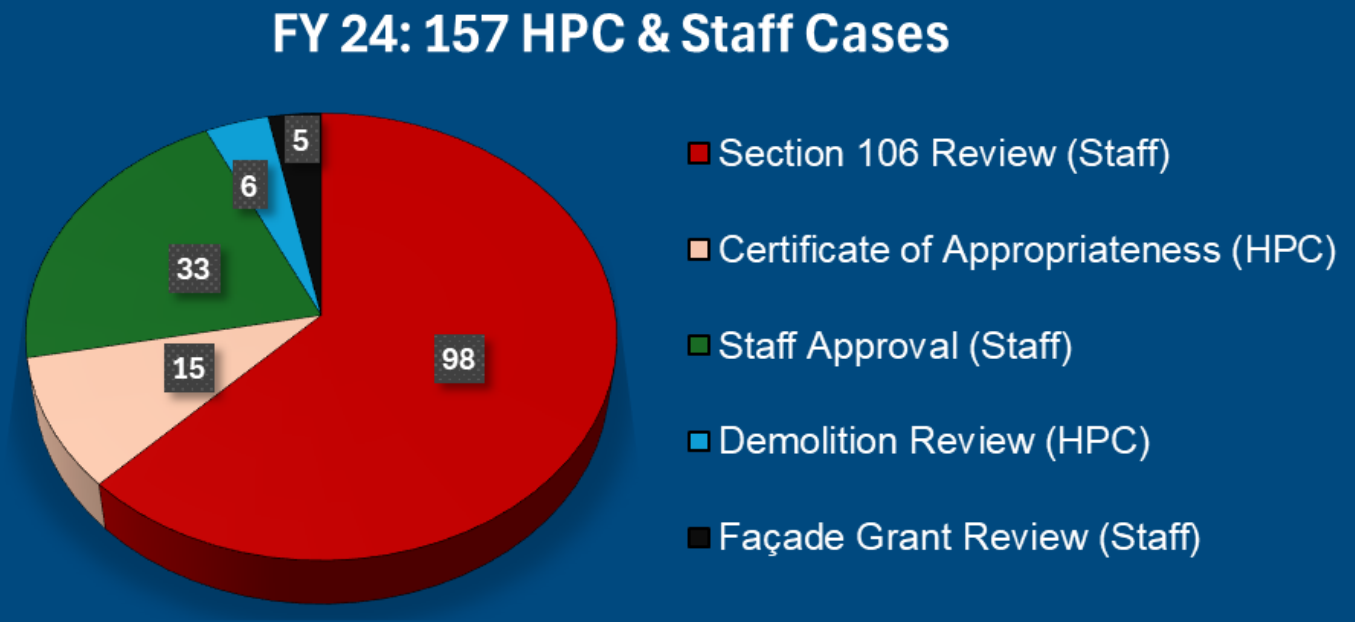
https://www.cityofdubuque.org/historicpreservation



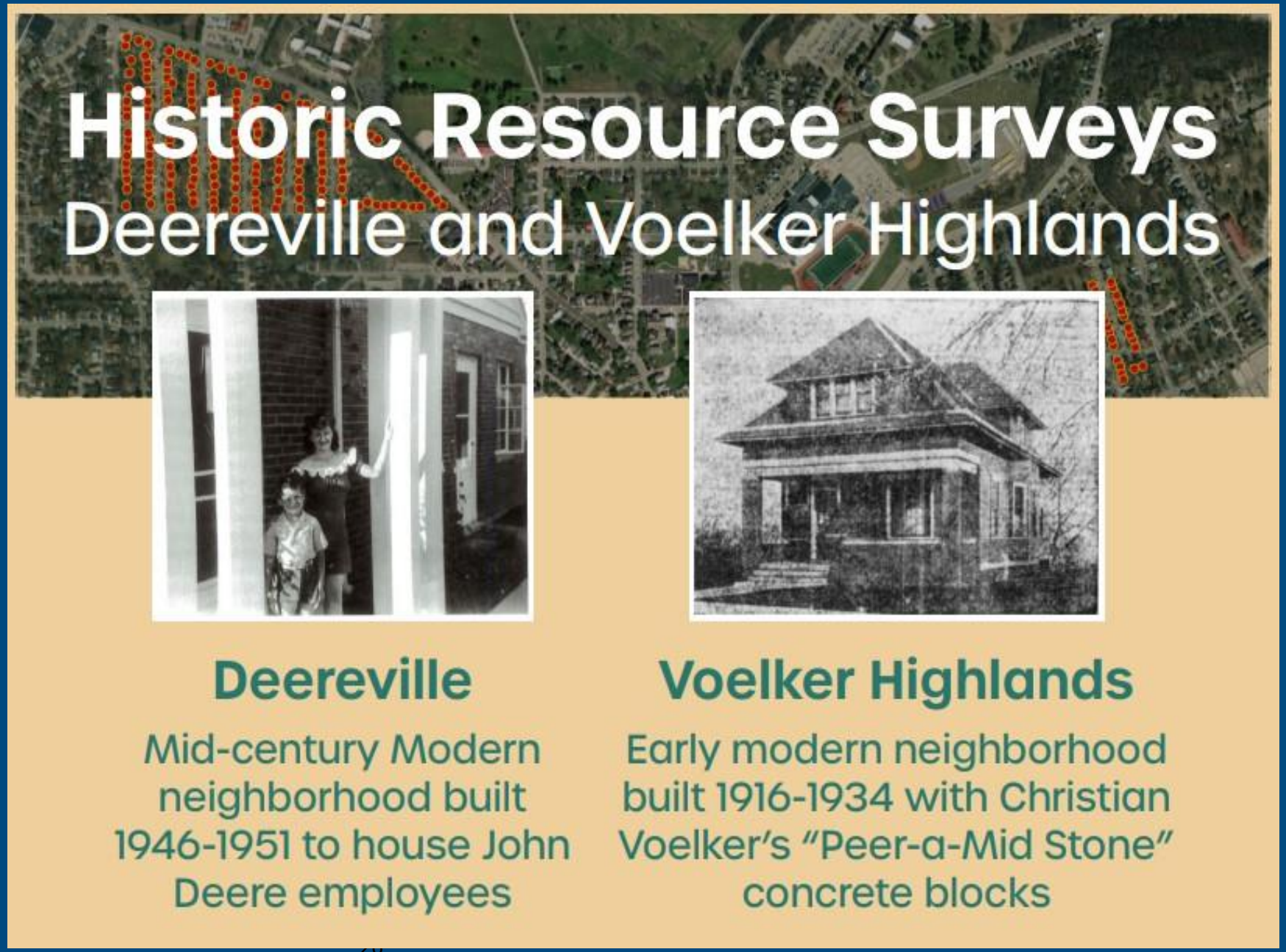
HISTORIC REVIEW BY HISTORIC PRESERVATION COMMISSION & STAFF



	CDBG-Eligible Cases	Total Cases
FY20	54	67
FY21	71	90
FY22	100	123
FY23	62	185
FY24	98	157



- Neighborhoods documented to understand development and history
- Three outreach events gathered input and helped educate neighbors and public



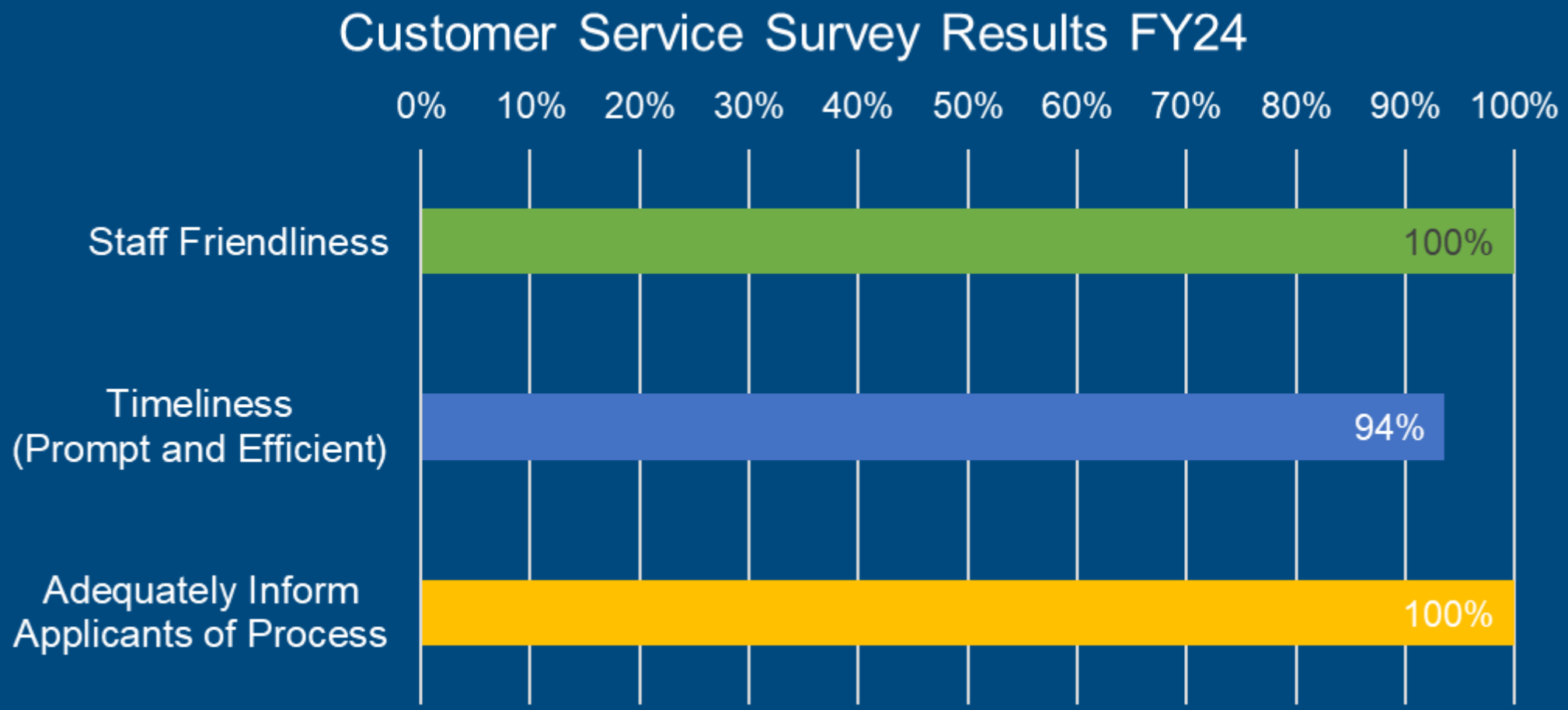
BLACK HERITAGE SURVEY *(Historic Resource Development Program Grant)*

The Black Heritage Survey is a deep dive into Dubuque's Black heritage which allows the history of Black Dubuquers to be braided into the history of all Dubuquers

- 18 Outreach Events, engaging 957 individuals
- Presentation at local and two national venues
- Enriching Juneteenth Celebrations
- Outreach to city staff and local non-profits

https://www.cityofdubuque.org/blackheritagesurvey

CUSTOMER SERVICE SATISFACTION SURVEY FY24



***Based on 39 survey responses**

CUSTOMER COMMENTS FY24

“Staff was extremely helpful and very easy to work with!

“Staff is very friendly. Shena has been great at communicating efficiently throughout the process.”

“Jason is wonderful to work with and is prompt and kind with all inquiries. He also has provided us with great direction throughout the entire process. I look forward to working with him on future projects.”

“Excellent and attentive and helpful. Great experience.”

“The staff people I worked with were a great help in helping me understand what I needed to do at the meeting. And they were a great help explaining to the board my situation and how it could be fixed.”

“The staff has been extremely helpful throughout the process. Information is communicated efficiently and accurately. It has been great to work with the Planning staff.”

“I was so impressed with the level of communication from Shena after I filed for the variance. Additionally, Wally and Travis were incredibly helpful with the direction for my needs. I can’t say enough good things about the work they performed.”

“Very pleased with the process.”

“Jason and Shena were outstanding.”

“Excellent customer service and informative to help in a timely and professional manner.”

“Jason helped me with the necessary paperwork and explained the whole process. At the board meeting Jason and Shena had all of my information ready for the board members. Jason and Shena were outstanding. The city has two excellent employees in them two. Again, thank you Jason and Shena.”

“I was extremely pleased with the communication and ease of application and follow up. Travis was timely and helpful in his responses which was especially important as this was my first time going through this process.”

“Actually worked with me and wanted to help me achieve my plan by coming to a mutual understanding & agreements. She was extremely thorough and went through a lot of work and information gathering - something I definitely wouldn’t have been able to do - I am very appreciative! I am very pleased with the City of Dubuque’s services.”

“No issues as the City was very helpful through the process. Excellent staff to work with.”

Support for Other City Departments

FISCAL YEAR 2025 HIGHLIGHTS

- Historic Structure Report
  Eagle Point Park
- Certified Local Government Grant - Voelker Highlands & Deereville Neighborhood Surveys
- Increased Housing Units - New Construction & Rehabilitation
- State Historic Preservation Office Programmatic Agreement
- Chaplain Schmitt Island Development Plan

FUTURE INITIATIVES

- Downtown Intensive Land Use Analysis
- Historic Millwork District Public Open Space
- Continue to Implement Imagine Dubuque Comprehensive Plan
- Increase Housing Units

- Implementation of Citizen Serve Plan Review Software
- Evaluation of Downtown Master Plan

Planning Services Department

FY 2026 REQUESTED PROPERTY TAX SUPPORT

$340,495

Net Property Tax Support

$5.33

Average homeowner's* property tax cost for Planning Services Department

(*Avg. home value of $196,508)

PUBLIC SAFETY

- Zoning Regulations
- Building Design Standards
- Bike & Pedestrian Planning
- Floodplain Management
- Zoning Enforcement
- Development Review and Coordination

FY 2026 RECOMMENDED IMPROVEMENT REQUESTS

Dubuque Safe Routes to School Bike Gear

Non-Recurring | $563
Net Property Tax Cost: $177

Planning Fee Increase

Recurring | ($1,533)
Net Property Tax Cost: ($1,533)

DEVELOPMENT SERVICES: FY 26 FEE INCREASE

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

FEE SCHEDULE
Effective July 1, 2024

Dubuque All-America City 2007•2012•2013 2017★2019

DEVELOPMENT SERVICES APPLICATIONS

Billboard Inspection Fee per sign/year	$ 60
Electronic Message Sign Inspection Fee per sign/year	$ 60
Extension of Subdivision Bonding	$ 41
Flood Plain Permit	$ 185
Flood Way Permit	$ 748
Limited Setback Waiver	$ 150
Freestanding Solar Array Waiver	$ 150
Sign Permit Reviews	$ 45
Site Plan: Simple	$ 225
Site Plan: Minor	$ 400
Site Plan: Major	$ 460
Simple Subdivision (Staff Review)	$ 75
Simple Subdivision (Council Action Required)	$ 500
Temporary Use Permit—Off-Premise Retail	$ 180
Temporary Use Permit—On-Premise Seasonal	$ 180

OTHER PLANNING SERVICES FEES

Copies	$0.10/page *
Maps, Reports & Ordinances	$10—$50/document
Verification Letter, Report (i.e. Zoning, IDOT)	$ 75

ZONING ADVISORY COMMISSION APPLICATIONS

Planned District, NEW (PUD) (ID)	$ 900 + $2/notice
Planned District, AMENDED (PUD) (ID)	$ 750 + $2/notice
Plat: Minor Subdivision	$ 450 + $20/Lot
Plat (FINAL): Major Subdivision	$ 650
Plat (PRELIMINARY): Major Subdivision	$ 650 + $20 /Lot
Rezoning	$ 650 + $2/notice
Text Amendment	$ 500
Waiver from Site Design Standards	$ 450

ZONING BOARD OF ADJUSTMENT APPLICATIONS

Appeal	$ 250
Conditional Use Permit	$ 550 + $2/notice
Special Exception	$ 200
Variance	$ 550 + $2/notice

HISTORIC PRESERVATION COMMISSION APPLICATIONS

Design Review (including Economic Non-Viability & Demolition)	$ 200

*Fees higher for oversized/color copies

Revised 3/18/2024

- **Additional Recurring Revenue $1,533/year**
- **Fees last raised in FY2025**
- **Fees calculated based on cost of service**
- **Equitable Fines & Fees Special Exception**

Planning Services Department - Development Services

PERFORMANCE MEASURES

Goal Met
This goal has been met.

Goals on Track:

23.5 average days of review and approval from application deadline by Zoning Board of Adjustment

55 average days from application deadline to City Council for Zoning Advisory Commission

1,714 inspections conducted to bring properties into compliance

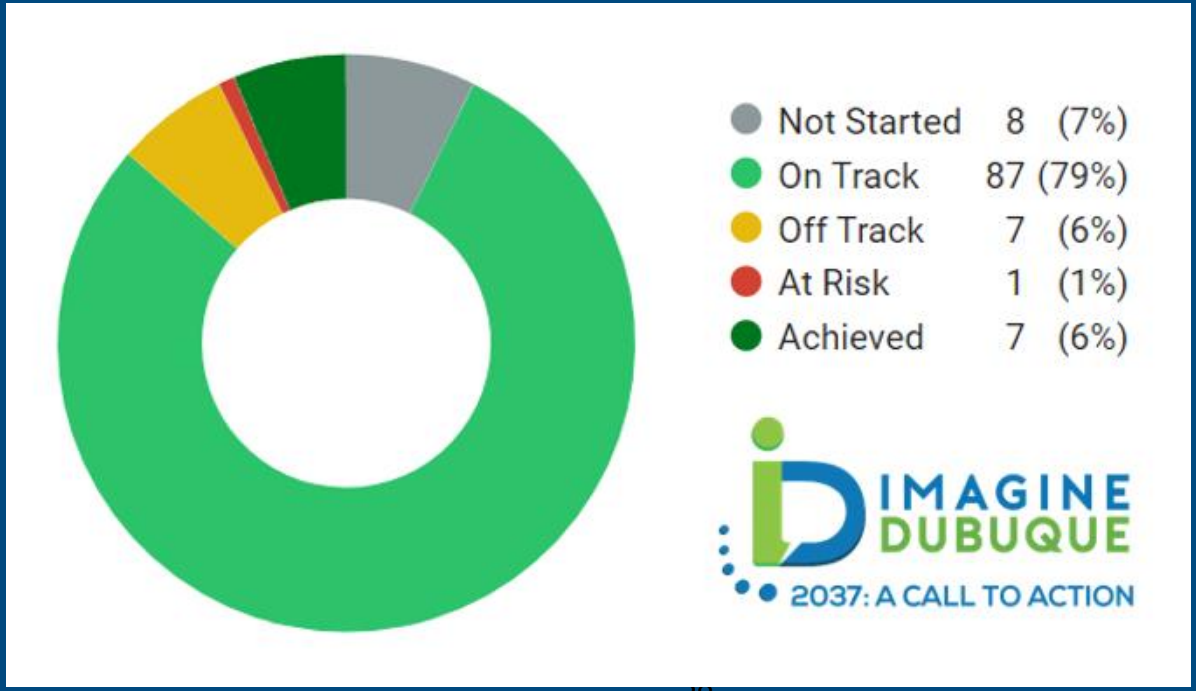
Planning Services Department - City Planning

PERFORMANCE MEASURES

Goal in Progress
The goal has not been met but is showing signs of progress.

Goals Improving:

90% Imagine Dubuque recommendations ON TRACK, ACHIEVED



Planning Services Department - Historic Preservation

PERFORMANCE MEASURES

Goal Met
This goal has been met.

Goals on Track:

17.9 average days Historic Preservation review and approval time from application deadline

10.4 million investment in historic and downtowneighborhoods

THANK YOU

www.cityofdubuque.org/planning
www.imaginedubuque.com

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April 8, 2025

City of Dubuque
City Council

PUBLIC HEARINGS # 4.

ITEM TITLE: Economic Development Fiscal Year 2026 Budget Presentation

SUMMARY:

SUGGUESTED DISPOSITION:

ATTACHMENTS:

1. 26 Policy Book Volume 3 - Economic Development - Updated _Uploaded 4.8.25
2. 26 Policy Book Volume 3 - Economic Development
3. Economic Development - FY26 Budget Presentation _Uploaded 4.8.25

Economic Development

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ECONOMIC DEVELOPMENT DEPARTMENT

Budget Highlights	FY 2024 Actual	FY 2025 Budget	FY 2026 Requested	% Change From FY 2025 Budget
Expenses				
Employee Expense	$ 471,762	$ 471,013	$ 598,082	27.0%
Supplies and Services	$ 2,835,584	$ 2,997,372	$ 3,129,190	4.4%
TIF Rebate Payments	$ 3,133,657	$ 2,880,121	$ 4,816,820	67.2%
Equipment	$ 727	$ —	$ 4,991	0.0%
Subtotal	$ 6,441,730	$ 6,348,506	$ 8,549,083	34.7%
Debt Service	$ 2,989,624	$ 3,412,514	$ 4,200,241	23.1%
Total	$ 9,431,354	$ 9,761,020	$ 12,749,324	30.6%
Resources				
TIF Charges	$ 6,088,686	$ 6,292,635	$ 9,017,061	43.3%
UDAG Charges	$ —	$ —	$ —	0.0%
TIF Land Sales/Reimbursements	$ 283,561	$ 339,150	$ 398,175	17.4%
Hotel/Motel Tax (50%)	$ 1,446,631	$ 1,617,272	$ 1,759,691	8.8%
Federal Grant	$ 22,326	$ —	$ —	0.0%
Farmland Rent	$ 115,430	$ 57,060	$ 47,034	-17.6%
Miscellaneous Revenue	$ 104,991	$ 27,932	$ 38,808	38.9%
Total	$ 8,061,625	$ 8,334,049	$ 11,260,769	35.1%
Property Tax Support	$ 1,369,729	$ 1,426,971	$ 1,488,555	61,584
Percent Increase (Decrease)				4.3%
Personnel - Authorized FTE	**3.75**	**3.75**	**4.75**	

Improvement Package Summary

1 of 4

This improvement package request is for funding to create a new Economic Development Project Coordinator position (1.00 FTE, G-30). Increased community projects require coordination from dedicated staff in order to be implemented. This position will support work from multiple departments and further the work recommended by several recent master plans. The position will plan, organize, monitor, manage, and evaluate economic development project activities including, but not limited to, Chaplain Schmitt Island Development Plan implementation, Historic Millwork District Master Plan implementation, and EPA Brownfields grant administration; lead and manage project teams that involve in-house staff, various City departments, consultants, private sector partners, and other stakeholders; and manage and administer leases and use agreements, grants, and public/private partnership projects.

This work aligns with multiple areas of town identified in City Council goals/priorities. This request helps support the City Council Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

Related Cost:	$82,486	Tax Funds	Recurring	**Recommend - No**
Related Cost:	$ 4,590	Tax Funds	Non-Recurring	
Net Property Tax Cost:	$87,076			
Property Tax Impact:	$0.0294	0.29%		
Activity: Administration				

2 of 4

This improvement package request is for funding to create a new Economic Development Financial and Project Specialist position (1.00 FTE, GE-31). This position will be responsible for projecting Tax Increment Financing (TIF) revenue, preparing compliance reporting, managing rebate payments, and assisting with budget projections related to TIF in collaboration with the Finance Department and City Attorney's Office. This position is critical to ensuring the fiscal integrity of economic development projects and funding mechanisms. This position will develop, maintain, and analyze models to project TIF revenue, incorporating historical data, market trends, and economic conditions; prepare and submit TIF compliance reports; oversee TIF rebate payments; prepare budget projections related to TIF revenues and expenditures; and provide analysis and reports to support informed decisions on TIF fund allocation and economic development financing. This position is 75% funded by Tax Increment Financing and 25% funded by Tax Funds. This request helps support the City Council Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

Related Cost:	$86,215	Tax Funds	Recurring	**Recommend - Yes**
Related Cost:	$ 4,590	Tax Funds	Non-Recurring	
Related Revenue:	$64,661	TIF Funds	Recurring	
Related Revenue:	$ 3,443	TIF Funds	Non-Recurring	
Net Property Tax Cost:	$22,701			
Property Tax Impact:	$0.0077	0.08%		
Activity: Administration				

3 of 4

This improvement package request is for an increase in the stipend paid to artists who are chosen to display sculptures on the riverfront. Raising the stipend will directly affect the ability of artists to secure materials, resulting in an increased number of diverse and minority artist participants. This request supports the City Council goal of "Diverse Arts, Culture, Parks, and Recreation: Experiences and Activities" by making the process more equitable and opening the exhibit to a more diverse audience.

Related Cost:	$ 2,200	Tax Funds	Recurring	**Recommend - No**
Net Property Tax Cost:	$ 2,200			
Property Tax Impact:	$0.0007	0.01%		
Activity: Arts and Cultural Affairs				

4 of 4

This improvement package request is for the purchase of additional printing costs for the Art on the River brochures and translation services. This includes translation from English to Spanish and Marshallese for both the brochures as well as the Otocast recordings with the intent to be more inclusive of Dubuque's diverse population. This addition fits into the following goals of the City's Arts & Culture Master Plan and supports the City Council goal of "Diverse Arts, Culture, Parks, and Recreation: Experiences and Activities" by creating more opportunities for diverse communities to cultivate a deeper understanding and connection to the work, the artist and the community.

Related Cost:	$ 1,454	Tax Funds	Recurring	**Recommend - No**
Net Property Tax Cost:	$ 1,454			
Property Tax Impact:	$0.0005	—%		
Activity: Arts and Cultural Affairs				

Significant Line Items

Employee Expense

1. FY 2026 employee expense reflects a 3.00% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2025. The employee contribution of 6.29% is unchanged from FY 2025.
3. The City portion of health insurance expense is unchanged from $1,119 in FY 2025 to $1,119 in FY 2026 per month, per contract, which results in an annual cost unchanged of $0 or 0%.

Supplies and Services

4. Payments to Other Agencies provide for TIF-backed economic development grants. Rebate payments count against the City's statutory debt limit unless there is a non-appropriation clause approved in the development agreement and in that case, only the current annual payment counts against the City's statutory debt limit. The City began using non-appropriation clauses in development agreements beginning in January 2013.

The grant estimates totaling $2,021,616 in FY 2026 in the Greater Downtown TIF district are to:

Greater Downtown TIF Rebate Payments		
Rousselot, Inc.	$ 20,531	Last payment FY 2025
Hotel Julien	$ 264,175	Last Payment FY 2026
253 Main St.	$ 3,082	Last payment FY 2027
Barker Financial	$ 13,545	Last payment FY 2027
44 Main	$ 79,281	Last payment FY 2027
Spahn and Rose	$ 119,222	Last payment FY 2027
Franklin Investment	$ 20,879	Last payment FY 2028
Caradco (Schmid Innovation Center)	$ 129,558	Last payment FY 2028
Bonson Block	$ 9,589	Last payment FY 2028
Plastic Center	$ 6,747	Last payment FY 2028

Greater Downtown TIF Rebate Payments		
Roshek Building	$ 388,088	Last payment FY 2030
Linseed Oil Paintworks	$ 16,905	Last payment FY 2030
Metx	$ 178,160	Last payment FY 2031
Novelty Iron Works	$ 196,926	Last payment FY 2031
Marquette Hall, LLC	$ 4,960	Last payment FY 2031
Three Amigos , LLC	$ 6,752	Last payment FY 2031
210 Jones, LLC	$ 24,525	Last payment FY 2031
Prairie Farms Dairy, Inc.	$ 12,196	Last payment FY 2031
Dupaco Community Credit Union	$ 173,225	Last payment FY 2035
Klauer	$ 104,380	Last Payment FY 2035
McCoy Group	$ 248,890	Last Payment FY 2035
Total	**$2,021,616**	

The grant estimates totaling $2,610,263 in FY 2026 in the Dubuque Industrial Center West TIF district are to:

Dubuque Industrial Center TIF Rebate Payments		
Hormel Foods	$ 259,320	Last payment FY 2026
Tri-State Quality Metals LLC	$ 75,164	Last payment FY 2026
Roasting Solutions	$ 69,586	Last payment FY 2028
Rite Hite	$ 140,629	Last payment FY 2029
Simmons Pet Food	$ 476,354	Last payment FY 2030
Medline	$ 397,349	Last Payment FY 2031
Giese	$ 55,171	Last payment FY 2033
Green Industrial	$ 155,273	Last payment FY 2034
Dubuque Screw	$ 19,728	Last payment FY 2035
Geisler Brothers	$ 1,291	Last payment FY 2035
Hodge - Duluth Trading	$ 518,208	Last payment FY 2035
Seippel Warehouse LLC	$ 442,190	Last payment FY 2036
Total	**$2,610,263**	

The grant estimates totaling $47,176 in FY 2026 in Tech Park TIF district are to:

Technology Park TIF Rebate Payments		
Rockfarm Holding Corp	$ 47,176	Last payment FY 2027
Total	**$ 47,176**	

The grant estimates totaling $5,766 in FY 2026 in John F Kennedy Road TIF district are to:

John F Kennedy Road TIF Rebate Payments		
Switch Development	5,766	Last payment FY 2036
Total	**$ 5,766**	

The grant estimates in FY 2026 in the North Cascade Road Housing TIF district:

$1,674 will be generated for public improvements and $— for low and moderate-income projects (last payment in 2027).

The grant estimates in FY 2026 in the English Ridge Housing TIF district:

$93,791 will be generated for public improvements and $57,729 for low and moderate-income projects.

The grant estimates in FY 2026 in the South Pointe Housing TIF district:

Dubuque South Pointe LLC $31,373 (last payment in 2030). In addition, $69,562 will be generated for public improvements and $35,736 for low and moderate-income projects.

The grant estimates in FY 2026 in the Rustic Point Housing TIF district:

Derby Grange LLC $67,164 (last payment in 2030). In addition, $268,654 will be generated for public improvements and $67,164 for low and moderate-income projects.

5. Meetings and Conferences decreased from $55,880 in FY 2025 to $45,705 in FY 2026. This line item represents the budget for Federal Initiatives ($24,000), the Growing Sustainable Communities Conference ($825), the ICMA ($2,700), the IEDC ($3,000), Iowa Downtown Conference ($800), the Pro Developers of Iowa Conference ($670), the Women Lead Change Conference ($400), the Americans for the Arts Conference ($3,000), the Iowa Women's Leadership Conference ($410), the Iowa Arts Summit ($600), the Creative Placemaking Leadership Summit ($1,800), Brownfields Conference ($2,500), TLG Alliance for Innovation ($2,500), and an additional ($2,500) for any additional meeting or conference opportunities as they arise.
6. Programming is unchanged from $38,414 in FY 2025 to $38,414 in FY 2026. This line item represents Art on the River. Art on the River has been a mainstay of the community for over 20 years. It remains one of the only public art endeavors that the City has initiated and is publicly accessible. It provides exhibition opportunities for local and regional artists and has become a popular/competitive exhibition space. It has been a model upon which other cities have built their public art programs and attracts at least 10,000 visitors to the Mississippi River Walk annually and remains a well-loved recreational space for residents as well. It has also been repeatedly featured in every local publication and in Travel Dubuque promotional materials.
7. Other Administrative Contractual Services increased from $2,519,203 in FY 2025 to $2,661,622 in FY 2026 based on FY 2025 budget. Half of the hotel/motel tax is paid to Travel Dubuque. The following service agreements are budgeted in Economic Development in FY 2026:

Contracted Services Agency	FY 2025	FY 2026	Change	%
Travel Dubuque	$ 1,617,272	$ 1,759,691	$ 142,419	9 %
Dubuque Area Labor Management Council	35,000	35,000	—	— %
Dubuque Main Street	96,211	96,211	—	— %
Dubuque Winter Farmers Market	15,000	15,000	—	— %
Fountain of Youth	63,000	63,000	—	— %
Dubuque Dream Center	63,000	63,000	—	— %
Greater Dubuque Development Corporation	456,500	456,500	—	— %
Prosperity Eastern Iowa	5,085	5,085	—	— %
GDDC Access Dubuque	8,135	8,135	—	— %
Envision Dubuque	75,000	75,000	—	— %
Project Hope	85,000	85,000	—	— %
Total	**$ 2,519,203**	**$ 2,661,622**	**$ 142,419**	**5.35 %**

These contracted services for Economic Development are expenses that the City would have within its organization regardless of who provides the services.

Debt Service

8. The FY 2026 annual debt service includes ($4,559,166):

Amount	Debt Series	Source	Purpose	Final Payment	Call Date
$ 35,648	G.O. 2011B	DICW	S. Siegert	2026	2026
$ 129,400	G.O. 2017A	DICW	N. Siegert	2029	2025
$ 211,705	G.O. 2017A	GDTIF	Housing Incentives	2030	2025
$ 197,300	G.O. 2017A	GDTIF	Millwork Parking	2030	2025
$ 300,844	IFA loan	GDTIF	Caradco	2030	
$ 254,553	G.O. 2021B	DICW	S. Siegert	2031	2028
$ 50,586	G.O. 2021B	GDTIF	Washington Neighborhood	2031	2028
$ 96,500	G.O. 2021B	DICW	Land Acquisition	2031	2028
$ 12,300	G.O. 2021B	GDTIF	DT Loan Pool	2031	2028
$ 112,300	G.O. Series 2021B	GDTIF	DT Parking Ramp & Docks	2031	2028
$ 32,347	G.O. 2019C	DICW	S. Siegert	2032	2026
$ 50,000	Lease Buyout	GDTIF	Bowling & Beyond	2032	
$ 355,693	G.O. 2021A	GDTIF	1-Way to 2-Way (9th & 11th St)	2034	2028
$ 472,700	G.O. 2021A	GDTIF	Intermodal	2034	2028
$ 128,137	G.O. 2021A	GDTIF	Bus Storage/Bluff Restrooms	2034	2028
$ 9,763	G.O. 2021A	DICW	Land Acquisition	2034	2028
$ 40,700	G.O. Series 2021A	GDTIF	Jackson Park & Clock Tower	2034	2028
$ 81,900	G.O. Series 2021A	DICW	Chavenelle Road	2034	2028
$ 113,850	G.O. 2019A	GDTIF	Colts Building Renovation	2039	2026

	Amount	Debt Series	Source	Purpose	Final Payment	Call Date
$	89,933	FY23 Planned	GDTIF	Smart Parking	2041	
$	79,853	G.O. 2022	GDTIF	Downtown Parking Ramp	2042	2029
$	60,468	G.O. 2022	GDTIF	Docks/Prop Acq	2042	2029
$	280,713	G.O. 2022B	DICW	2022B DICW Webber	2042	2029
$	138,759	FY25 Planned	DICW	McFadden Property	2045	
$	21,004	FY25 Planned	GDTIF	Ramp Major Mnt	2045	
$	94,442	FY25 Planned	GDTIF	Smart Parking	2045	
$	34,770	FY25 Planned	GDTIF	ABC Supply Building	2045	
$	249,933	FY25 Planned	GDTIF	Chaplain Schmitt Island Amphitheater	2045	
$	40,552	FY25 Planned	GDTIF	Federal Building Renovation	2045	
$	173,087	FY25 Planned	DICW	Development of McFadden	2045	
$	148,895	FY25 Planned	GDTIF	Smart Parking	2045	
$	460,531	FY25 Planned	GDTIF	Ramp Major Maintenance	2045	
$	**4,559,166**	**Total Economic Development Annual Debt Service**				

In addition, Greater Downtown TIF will transfer to the Debt Service fund as reflected in other departmental budgets ($2,694,475): Port of Dubuque Parking Ramp ($2,012,375) and the Intermodal Facility ($400,000). The Port of Dubuque Parking Ramp debt is reimbursed by the Diamond Jo through a minimum assessment agreement and an annual shortfall payment.

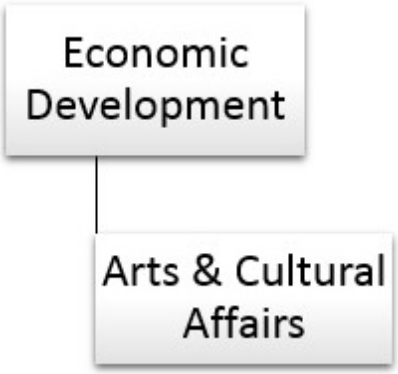
Revenue

9. The payment from Dubuque Initiatives for processing of payments has increased from $27,781 in FY 2025 to $38,808 in FY 2026 based on the agreement in place. FY 2024 Actual was $30,138. This line item represents payments made by Dubuque Initiatives for contracted services performed by City staff.

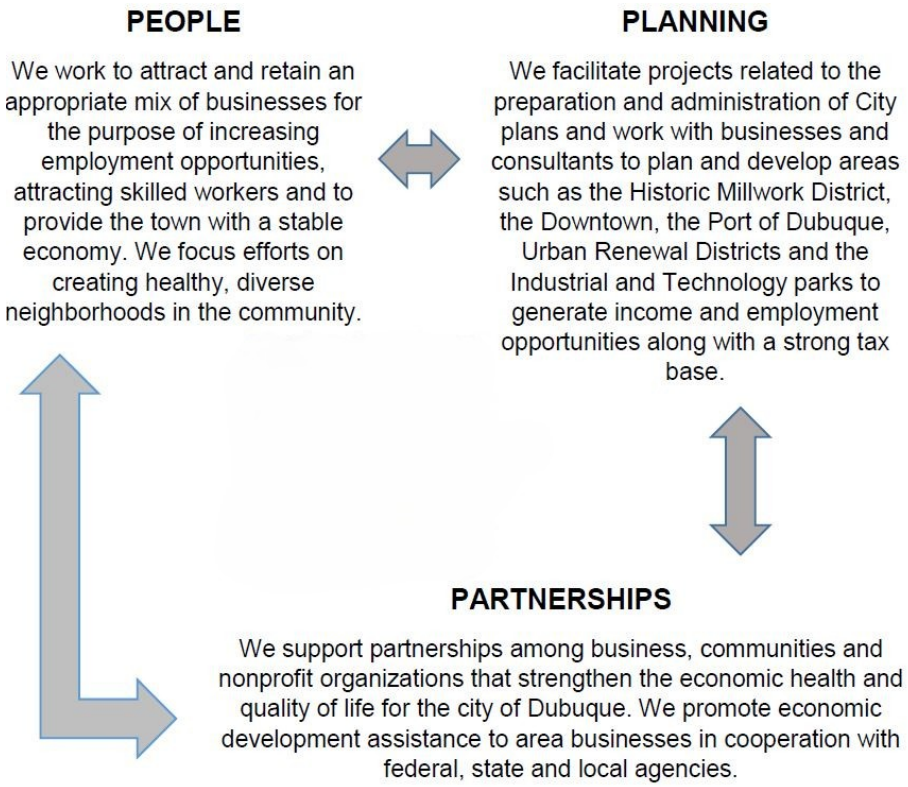
10. Farmland Rent decreased from $57,060 in FY 2025 to $47,034 in FY 2026 based on lease agreement terms. This line item represents rent of farmland in Dubuque Industrial Center West that remains acquired but not yet developed.

ECONOMIC DEVELOPMENT

Economic Development formulates and implements strategies which retain and create jobs, enhance the tax base, stabilize the local economic base and encourage economic self-sufficiency, working primarily in the areas of downtown, Historic Millwork District, and riverfront and industrial park development – thus improving the community's overall quality of life.

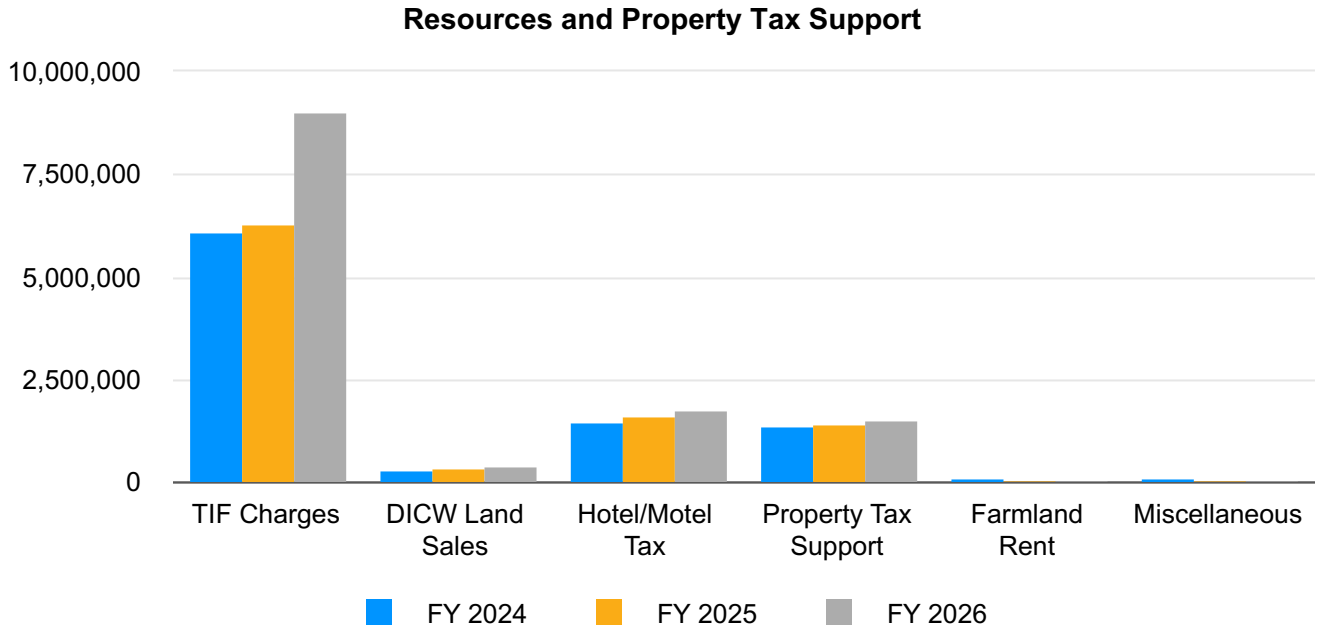


SUCCESS IS ABOUT PLANNING, PARTNERSHIPS AND PEOPLE LEADING TO OUTCOMES

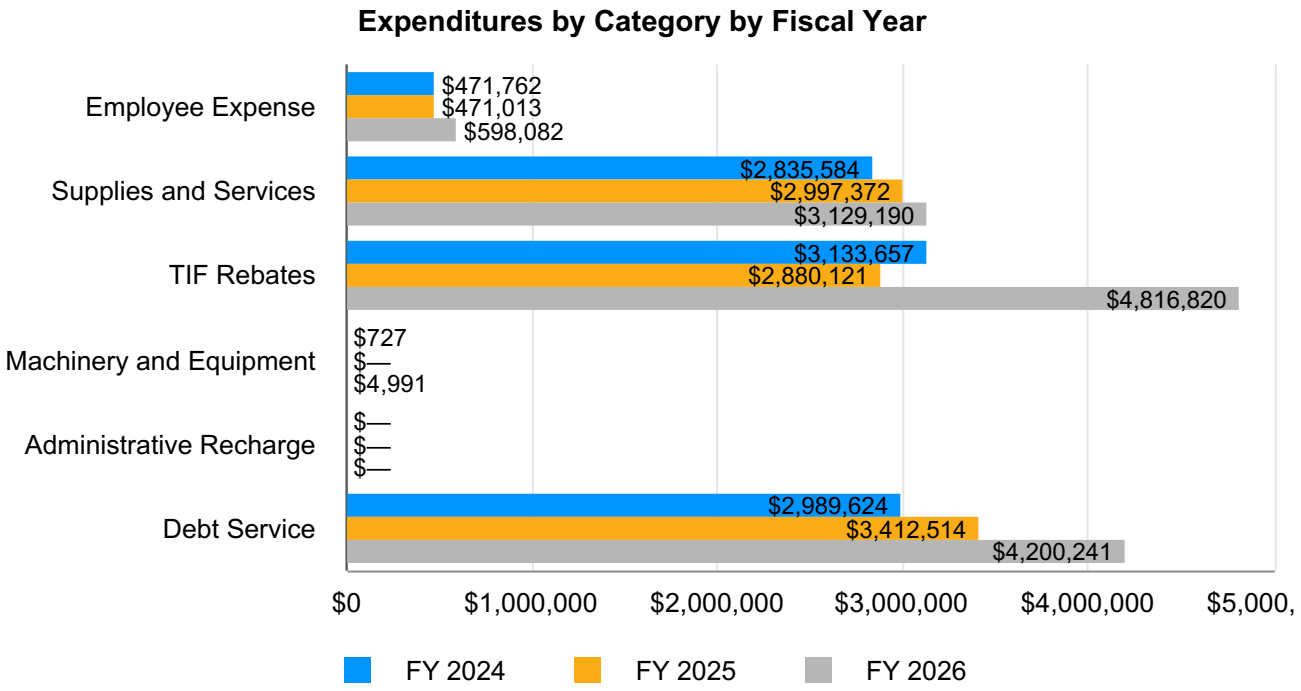


ECONOMIC DEVELOPMENT

	FY 2024	FY 2025	FY 2026
Full-Time Equivalent	3.75	3.75	4.75



The Economic Development Department is supported by 4.75 full-time equivalent employees.



ECONOMIC DEVELOPMENT
Administration

Mission & Services

Economic Development provides tools for developers to contribute to the redevelopment of Dubuque's downtown through building improvements. We also have incentive programs to facilitate the attraction and expansion of businesses within the City. These efforts contribute to a Robust Local Economy and a Vibrant Community - an Equitable Community of Choice.

Administration Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Recomm'd
Expenditures	8,935,641	9,284,064	12,268,483
Resources	3,418,753	3,836,656	4,133,048

Administration Position Summary	
	FY 2026
Economic Development Director	1.00
Assistant Economic Development Director	1.00
Confidential Account Clerk	0.50
Intern	0.25
Total FT Equivalent Employees	**2.75**

Performance Measures

City Council Goal: Robust Local Economy: Diverse Businesses and Jobs and Economic Prosperity

	Performance Measure (KPI)	Target	FY 23 Actual	FY 24 Actual	FY 25 Estimated	Performance Indicator
1	**Department Objective: Expand equitable job opportunities**					
	# New Jobs Committed Through Incentives	30	48	30	30	**Goal Met**
	# of Participants Graduating from Workforce Development Programming	80	80	189	100	**Goal Met**
2	**Department Objective: Attract and retain residents by offering attractive and interesting housing options.**					
	# of Projects Assisted with Rehab Grants	6	6	6	8	**Goal Met**
	# of Housing Units Created	50	118	455	286	**Goal Met**
3	**Department Objective: Increase revenue by expanding the economic tax base, leveraging private investment, and increasing property values.**					
	Private Sector Investments as a Result of City Agreements	$38 M	$42 M	$129 M	$50 M	**Goal Met**
	Increase in Overall Property Values in TIF Districts	$365 M	$500 M	$443 M	$450 M	**Goal Met**

ECONOMIC DEVELOPMENT

Arts & Cultural Affairs

Mission & Services

The Office of Arts & Cultural Affairs, with support from the Arts and Cultural Affairs Advisory Commission, plays an essential role in cultivating a vibrant and equitable community of choice by dedicating time and securing resources to foster diverse, accessible, and inclusive creative and cultural programming throughout the community. We harness the power of creativity and culture in partnership and collaboration with nonprofits, businesses, and individuals to improve the quality of life for all residents of Dubuque, attract and retain a talented workforce, and create opportunities that lift up diverse voices and stories. Specifically, the Office of Arts & Cultural Affairs manages the annual Art on the River public art program, administers City grant programs to support arts, culture, and humanities-focused community engagement, and oversees the implementation of Dubuque's 2016 Arts and Culture Master Plan.

Arts & Cultural Affairs Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Recomm'd
Expenditures	$ 495,713	$ 476,956	$ 480,841
Resources	$ 97,179	$ —	$ —

Arts and Cultural Affairs Position Summary	
	FY 2026
Arts & Cultural Affairs Manager	1.00
Total FT Equivalent Employees	**1.00**

Performance Measures

	Performance Measure (KPI)	Target	FY 23 Actual	FY 24 Actual	FY 25 Estimated	Performance Indicator
	City Council Goal: Diverse Arts, Culture, Parks & Recreation: Experiences & Activities					
1	**Activity Objective: Cultivate equitable access to arts and cultural experiences that prioritize representation and engagement of diverse audiences.**					
	Level of funding need met	75%	74%	79%	73%	**Goal Not Met**
	# successful applicants	36	36	26	36	**Goal Met**
2	**Activity Objective: Expand income-generating opportunities in the arts, culture, and creative sector.**					
	% increase from prior year in employment opportunities supported by arts grantees	0.02	N/A	N/A	0.02	**Goal Met**
	City Council Goal: Partnership for a Better Dubuque: Building Our Community that is Viable, Livable, and Equitable					
3	**Activity Objective: Leverage public resources through the Arts & Culture Special Projects program to increase private and other investment in fostering arts and cultural activities and programs.**					
	Amount of private, other-pledged, matching City funds for art grantee projects (cash / in-kind)	$35,000	$201,970	$31,124	$35,000	**Goal Met**

Recommended Operating Revenue Budget - Department Total
60 - ECONOMIC DEVELOPMENT

Fund/Account/Account Title	FY23 Actual Revenue	FY24 Actual Revenue	FY25 Adopted Budget	FY26 Recomm'd Budget
100 - General				
4A - Charges for Services				
41360 - Public Right-of-Way Permit	0	0	0	0
41900 - Miscellaneous Licenses	0	0	0	0
43100 - Leases - Building/Land	0	0	0	0
43125 - Lease - Farmland	(123,984)	(115,430)	(57,060)	(47,034)
45245 - Dbq Initiative	(24,725)	(30,138)	(27,781)	(38,808)
45440 - Events	0	0	0	0
47100 - Reimbursements	(1,260)	(6,479)	(151)	0
47150 - Refunds	0	0	0	0
4A - Charges for Services Total	**(149,969)**	**(152,046)**	**(84,992)**	**(85,842)**
4B - Grants/Contrib				
44000 - Federal Grants	(477,674)	(22,326)	0	0
44400 - State Grants	(10,000)	(60,000)	0	0
47050 - Contrib - Private Sources	(59,329)	(1,375)	0	0
4B - Grants/Contrib Total	**(547,003)**	**(83,701)**	**0**	**0**
4M - Gain on Disposal				
48000 - Sale of Real Property	0	0	0	0
48100 - Sale of Personal Property	(14,776)	(7,000)	0	0
4M - Gain on Disposal Total	**(14,776)**	**(7,000)**	**0**	**0**
4N - Transfers				
49125 - Transfer in DICW TIF	(326,994)	(273,457)	(329,150)	(329,150)
49126 - Transfer in GDTIF	(5,513)	(10,104)	(10,000)	(69,025)
49131 - Transfer in South Pointe TIF	0	0	0	(9,078)
4N - Transfers Total	**(332,507)**	**(283,561)**	**(339,150)**	**(407,253)**
4O - Eliminated for GW				
47115 - Sales Tax Collection	(2,023)	0	0	0
4O - Eliminated for GW Total	**(2,023)**	**0**	**0**	**0**
200 - Debt Service				
4A - Charges for Services				
43015 - Prinicipal - Loans	(213,174)	(219,674)	(226,314)	(219,674)
4A - Charges for Services Total	**(213,174)**	**(219,674)**	**(226,314)**	**(219,674)**
4K - Unrest Invest Earn				
43010 - Interest - Loans	(87,601)	(81,170)	(74,530)	(81,170)
4K - Unrest Invest Earn Total	**(87,601)**	**(81,170)**	**(74,530)**	**(81,170)**

Recommended Operating Revenue Budget - Department Total
60 - ECONOMIC DEVELOPMENT

Fund/Account/Account Title	FY23 Actual Revenue	FY24 Actual Revenue	FY25 Adopted Budget	FY26 Recomm'd Budget
4N - Transfers				
49100 - Transfer In General Fund	0	0	0	0
49125 - Transfer in DICW TIF	(892,807)	(872,938)	(1,083,345)	(920,824)
49126 - Transfer in GDTIF	(1,709,101)	(1,815,843)	(2,028,325)	(2,418,285)
4N - Transfers Total	**(2,601,909)**	**(2,688,781)**	**(3,111,670)**	**(3,339,109)**
4O - Eliminated for GW				
48200 - Proceeds from GO Debt	0	0	0	0
48205 - Bond Discount/Premium	0	0	0	0
4O - Eliminated for GW Total	**0**	**0**	**0**	**0**
ECONOMIC DEVELOPMENT - Total	**(3,948,961)**	**(3,515,932)**	**(3,836,656)**	**(4,133,048)**

Recommended Operating Expenditure Budget - Department Total
60 - ECONOMIC DEVELOPMENT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6A - Salaries & Wages				
100 - General				
60100 - Salaries-Regular Full Time	266,365	326,993	331,510	424,974
60200 - Salaries - Regular Part Time	50,041	21,947	26,846	30,079
60300 - Hourly Wages - Temp/Seasonal	9,284	8,413	10,067	8,878
60400 - Overtime	0	0	0	0
60635 - Special Pay Sick Lv Payout 50%	0	0	0	0
60640 - Special Pay - Vacation Payout	3,531	0	0	0
60760 - Spec Pay - Moving Allowance	0	11,547	0	0
6A - Salaries & Wages Total	**329,221**	**368,901**	**368,423**	**463,931**
6B - Employee Benefits				
100 - General				
61100 - FICA - City Contribution	24,383	27,213	27,449	35,524
61300 - IPERS - City Contribution	30,600	33,688	33,869	43,796
61510 - Health Insurance	40,269	41,034	40,269	53,692
61540 - Life Insurance	132	138	138	184
61600 - Workers' Compensation	749	789	865	955
61992 - Physicals	0	0	0	0
6B - Employee Benefits Total	**96,132**	**102,862**	**102,590**	**134,151**
6C - Staff Development				
100 - General				
62100 - Association Dues	30	0	31	0
62200 - Subscriptions	992	0	1,012	0
62325 - Mileage	402	48	846	0
62400 - Meetings & Conferences	35,993	33,571	55,880	45,705
62500 - Education Reimbursement	1,350	198	2,595	2,595
6C - Staff Development Total	**38,768**	**33,816**	**60,364**	**48,300**
6D - Repair/Maint/Util				
100 - General				
63100 - Building Maintenance	0	0	0	0
63730 - Telecommunications	2,638	2,306	3,362	3,657
63742 - Stormwater	134	148	150	156
6D - Repair/Maint/Util Total	**2,772**	**2,454**	**3,512**	**3,813**
6E - Contractual Svcs				
100 - General				

Recommended Operating Expenditure Budget - Department Total
60 - ECONOMIC DEVELOPMENT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
64020 - Advertising	3,066	2,534	2,522	2,534
64050 - Recording Fees	786	1,626	3,108	1,626
64062 - Refunds	0	0	0	0
64070 - Engineering - Outsourced	0	0	1,000	1,000
64080 - Insurance - Property	16,539	0	0	0
64081 - Insurance - Liability	2,409	2,509	3,215	2,988
64110 - Legal	5,425	13,864	4,500	6,451
64115 - Special Events	475	52	3,600	42,014
64130 - Payments to Other Agencies	48,592	93,659	45,650	45,650
64135 - Grants	769,189	260,000	250,000	250,000
64140 - Printing	1,077	2,123	1,099	2,186
64145 - Copying	432	152	432	152
64160 - Rental - Land/Bldgs/Parking	495	965	702	965
64180 - Sales Tax Expense	0	0	0	0
64182 - Property Tax	1,463	0	1,492	0
64190 - Technology Services	37,674	51,773	40,506	2,332
64191 - IT Recharges	22,592	22,985	23,544	23,575
64850 - Consulting Engineers	0	0	0	0
64900 - Other Professional Service	88,263	11,554	30,500	30,500
64980 - Technology Equip Maint Cont	0	0	0	0
64987 - Lawn Care Contract	0	0	0	0
64990 - Other Contractual Service	2,096,361	2,364,633	2,519,541	2,661,960
125 - TIF Dubuque Industrial Ctr				
64130 - Payments to Other Agencies	1,340,428	1,465,149	1,459,748	2,610,263
126 - TIF Downtown				
64130 - Payments to Other Agencies	1,170,839	1,578,089	1,299,741	2,021,616
127 - TIF Technology Park				
64130 - Payments to Other Agencies	0	36,464	39,073	47,176
128 - TIF Lake Ridge				
64130 - Payments to Other Agencies	19,341	19,360	19,360	0
129 - TIF N Cascade Housing				
64130 - Payments to Other Agencies	0	0	0	1,674
130 - TIF English Ridge				
64130 - Payments to Other Agencies	0	0	0	23,448
131 - TIF South Pointe				
64130 - Payments to Other Agencies	0	0	31,373	31,373

Recommended Operating Expenditure Budget - Department Total

60 - ECONOMIC DEVELOPMENT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
132 - TIF Rustic Point				
64130 - Payments to Other Agencies	0	0	30,826	67,164
134 - TIF N Grandview				
64130 - Payments to Other Agencies	0	0	0	1,673
200 - Debt Service				
64110 - Legal	0	0	0	0
64900 - Other Professional Service	0	0	0	0
6E - Contractual Svcs Total	**5,625,447**	**5,927,490**	**5,811,532**	**7,878,320**
6F - Commodities				
100 - General				
65030 - Merchandise for Resale	0	0	0	0
65045 - Technology Equipment	3,893	727	0	4,991
65060 - Office Supplies	1,127	3,924	490	108
65080 - Postage/Shipping	91	31	95	33
65110 - Signage	0	1,503	0	1,503
65935 - Employee Recognition	286	22	1,500	1,500
6F - Commodities Total	**5,397**	**6,207**	**2,085**	**8,135**
6G - Capital Outlay				
100 - General				
67210 - Furniture/Fixtures	0	0	0	0
67300 - Land	0	0	0	0
67990 - Other Capital Outlay	0	0	0	0
6G - Capital Outlay Total	**0**	**0**	**0**	**0**
6H - Debt Service				
200 - Debt Service				
68010 - Principal Payment	2,036,280	2,104,103	2,430,979	2,530,274
68020 - Interest Payments	866,404	885,521	981,535	1,669,967
68980 - Financial Consultant	0	0	0	0
68990 - Paying Agent Fees	0	0	0	0
6H - Debt Service Total	**2,902,684**	**2,989,624**	**3,412,514**	**4,200,241**
6I - Transfers				
125 - TIF Dubuque Industrial Ctr				
69125 - Transfers Out To DICW	0	0	0	0
6I - Transfers Total	**0**	**0**	**0**	**0**
ECONOMIC DEVELOPMENT - Total	**9,000,421**	**9,431,355**	**9,761,020**	**12,736,891**

Recommended Expenditure Budget Report by Activity & Funding Source
60 - ECONOMIC DEVELOPMENT

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6001 - Administration			
100 - General			
6A - Salaries & Wages	268,855	276,831	308,367
6B - Employee Benefits	73,244	73,307	86,407
6C - Staff Development	32,869	52,901	41,940
6D - Repair/Maint/Util	1,659	2,569	2,504
6E - Contractual Svcs	2,421,945	2,569,561	2,711,287
6F - Commodities	176	1,610	2,784
6G - Capital Outlay	—	—	—
6001 - Administration Total	**2,798,747**	**2,976,779**	**3,153,289**
6002 - Arts and Cultural Affairs			
100 - General			
6A - Salaries & Wages	100,045	91,592	94,051
6B - Employee Benefits	29,618	29,283	29,757
6C - Staff Development	948	7,463	6,360
6D - Repair/Maint/Util	647	793	793
6E - Contractual Svcs	358,425	347,350	347,972
6F - Commodities	6,031	475	1,908
6G - Capital Outlay	—	—	—
6002 - Arts and Cultural Affairs Total	**495,713**	**476,956**	**480,841**
6003 - Economic Development			
100 - General			
6A - Salaries & Wages	—	—	61,513
6B - Employee Benefits	—	—	17,987
6D - Repair/Maint/Util	148	150	516
6E - Contractual Svcs	48,060	14,500	14,674
6F - Commodities	—	—	3,443
125 - TIF Dubuque Industrial Ctr			
6E - Contractual Svcs	1,465,149	1,459,748	2,610,263
6I - Transfers	—	—	—
126 - TIF Downtown			
6E - Contractual Svcs	1,578,089	1,299,741	2,021,616
127 - TIF Technology Park			
6E - Contractual Svcs	36,464	39,073	47,176
128 - TIF Lake Ridge			

Recommended Expenditure Budget Report by Activity & Funding Source
60 - ECONOMIC DEVELOPMENT

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6E - Contractual Svcs	19,360	19,360	—
129 - TIF N Cascade Housing			
6E - Contractual Svcs	—	—	1,674
130 - TIF English Ridge			
6E - Contractual Svcs	—	—	23,448
131 - TIF South Pointe			
6E - Contractual Svcs	—	31,373	31,373
132 - TIF Rustic Point			
6E - Contractual Svcs	—	30,826	67,164
134 - TIF N Grandview			
6E - Contractual Svcs	—	—	1,673
6003 - Economic Development Total	**3,147,269**	**2,894,771**	**4,902,520**
6080 - Debt Service			
200 - Debt Service			
6E - Contractual Svcs	—	—	—
6H - Debt Service	2,989,624	3,412,514	4,200,241
6080 - Debt Service Total	**2,989,624**	**3,412,514**	**4,200,241**
6099 - Pcard Clearing			
100 - General			
6F - Commodities	—	—	—
6099 - Pcard Clearing Total	**0**	**0**	**0**
ECONOMIC DEVELOPMENT TOTAL	**9,431,355**	**9,761,020**	**12,736,891**

CITY OF DUBUQUE, IOWA
DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

60 ECONOMIC DEVEL DEPT

				FY 2026	
FD	JC	WP-GR	JOB CLASS	FTE	BUDGET
60100 Full Time Employee Expense					
100	1765	GE-20	ECONOMIC DEVELOP DIRECTOR	1.00	$ 159,329
100	1755	GE-15	ASST ECONOMIC DEVELOP DIRECTOR	1.00	$ 110,081
100	—	GE-11	FINANCIAL/PROJECT SPEC	1.00	$ 61,513
100	1555	GE-12	ARTS & CULTURAL AFFAIRS MANAGER	1.00	$ 94,051
		TOTAL FULL TIME EMPLOYEES		4.00	$ 424,974
60200 Part Time Employee Expense					
100	5005	GE-07	ADMIN SUPPORT PROF	0.50	$ 30,079
		TOTAL PART TIME EMPLOYEES		0.50	$ 30,079
60300 Seasonal Employee Expense					
100	6005	GE-03	ECONOMIC DEVELOP INTERN	0.25	$ 8,878
		TOTAL SEASONAL EMPLOYEES		0.25	$ 8,878
		TOTAL ECONOMIC DEVEL DEPT		**4.75**	**$ 463,931**

CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

	ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2026 FTE	FY 2026 BUDGET
Economic Development-FT General Fund							
6001	60100	100	1765	GE-20	ECONOMIC DEVELOP DIRECTOR	1.00	$159,329
6001	60100	100		GE-11	FINANCIAL/PROJECT SPEC	0.25	$ 15,378
6001	60100	100	1755	GE-15	ASST ECONOMIC DEVELOP DIRECTOR	1.00	$110,081
					Total	2.25	$284,788
Economic Development-FT TIF Funds							
6003	60100	100		GE-11	FINANCIAL/PROJECT SPEC	0.75	$ 46,135
					Total	0.75	$ 46,135
Economic Development-PT General Fund							
6001	60200	100	5005	GE-07	ADMIN SUPPORT PROF	0.50	$ 30,079
					Total	0.50	$ 30,079
Economic Development-Seasonal General Fund							
6001	60300	100	6005	GE-03	ECONOMIC DEVELOP INTERN	0.25	$ 8,878
					Total	0.25	$ 8,878
Arts and Cultural Affairs - FT General Fund							
6002	60100	100	1555	GE-12	ARTS & CULTURAL AFFAIRS MANAGER	1.00	$ 94,051
					Total	1.00	$ 94,051
TOTAL ECONOMIC DEV. DEPT						**4.75**	**$463,931**

Capital Improvement Projects by Department/Division

ECONOMIC DEVELOPMENT

Project Number	Capital Improvement Project Title	Department	Fund	Account	FY26 Recomm'd Budget
6052000001	Workforce Development	Economic Development	305	64130	371,500
6052000002	Dowtown Rehab Grant Program	Economic Development	305	64135	200,000
6052000004	DT Housing Creation Grant	Economic Development	305	64135	750,000
6052000009	Central Ave Housing Loan	Economic Development	305	64134	150,000
6052000032	Small Business Grant Administration	Economic Development	305	64135	12,000
6052000034	Central Avenue Alley Lighting Progr	Economic Development	305	64135	20,000
ECONOMIC DEVELOPMENT TOTAL					**$1,503,500**

PRGRM/ DEPT	PROJECT DESCRIPTION	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ECONOMIC DEVELOPMENT								
Community and Economic Development								
	Greater Downtown Housing Creation Grant Program	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 3,750,000	259
	Small Business Grant Administration	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 60,000	260
	Workforce Development	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 1,857,500	261
	Downtown Rehab Grant Program	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	262
	Central Avenue Housing Forgivable Loan	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 750,000	263
	Central Avenue Alley Lighting Program	$ 20,000	$ 20,000	$ —	$ —	$ —	$ 40,000	264
	TOTAL	**$1,503,500**	**$1,503,500**	**$1,483,500**	**$1,483,500**	**$1,483,500**	**$ 7,457,500**	

Economic Development

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ECONOMIC DEVELOPMENT DEPARTMENT

Budget Highlights	FY 2024 Actual	FY 2025 Budget	FY 2026 Requested	% Change From FY 2025 Budget
Expenses				
Employee Expense	$ 471,762	$ 471,013	$ 598,082	27.0%
Supplies and Services	$ 2,835,584	$ 2,997,372	$ 3,129,190	4.4%
TIF Rebate Payments	$ 3,133,657	$ 2,880,121	$ 4,816,820	67.2%
Equipment	$ 727	$ —	$ 4,991	0.0%
Subtotal	$ 6,441,730	$ 6,348,506	$ 8,549,083	34.7%
Debt Service	$ 2,989,624	$ 3,412,514	$ 4,200,241	23.1%
Total	$ 9,431,354	$ 9,761,020	$ 12,749,324	30.6%
Resources				
TIF Charges	$ 6,088,686	$ 6,292,635	$ 9,017,061	43.3%
UDAG Charges	$ —	$ —	$ —	0.0%
TIF Land Sales/Reimbursements	$ 283,561	$ 339,150	$ 398,175	17.4%
Hotel/Motel Tax (50%)	$ 1,446,631	$ 1,617,272	$ 1,759,691	8.8%
Federal Grant	$ 22,326	$ —	$ —	0.0%
Farmland Rent	$ 115,430	$ 57,060	$ 47,034	-17.6%
Miscellaneous Revenue	$ 104,991	$ 27,932	$ 38,808	38.9%
Total	$ 8,061,625	$ 8,334,049	$ 11,260,769	35.1%
Property Tax Support	$ 1,369,729	$ 1,426,971	$ 1,488,555	61,584
Percent Increase (Decrease)				4.3%
Personnel - Authorized FTE	**3.75**	**3.75**	**4.75**	

Improvement Package Summary

1 of 4

This improvement package request is for funding to create a new Economic Development Project Coordinator position (1.00 FTE, G-30). Increased community projects require coordination from dedicated staff in order to be implemented. This position will support work from multiple departments and further the work recommended by several recent master plans. The position will plan, organize, monitor, manage, and evaluate economic development project activities including, but not limited to, Chaplain Schmitt Island Development Plan implementation, Historic Millwork District Master Plan implementation, and EPA Brownfields grant administration; lead and manage project teams that involve in-house staff, various City departments, consultants, private sector partners, and other stakeholders; and manage and administer leases and use agreements, grants, and public/private partnership projects.

This work aligns with multiple areas of town identified in City Council goals/priorities. This request helps support the City Council Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

Related Cost:	$82,486	Tax Funds	Recurring	**Recommend - No**
Related Cost:	$ 4,590	Tax Funds	Non-Recurring	
Net Property Tax Cost:	$87,076			
Property Tax Impact:	$0.0294	0.29%		
Activity: Administration				

2 of 4

This improvement package request is for funding to create a new Economic Development Financial and Project Specialist position (1.00 FTE, GE-31). This position will be responsible for projecting Tax Increment Financing (TIF) revenue, preparing compliance reporting, managing rebate payments, and assisting with budget projections related to TIF in collaboration with the Finance Department and City Attorney's Office. This position is critical to ensuring the fiscal integrity of economic development projects and funding mechanisms. This position will develop, maintain, and analyze models to project TIF revenue, incorporating historical data, market trends, and economic conditions; prepare and submit TIF compliance reports; oversee TIF rebate payments; prepare budget projections related to TIF revenues and expenditures; and provide analysis and reports to support informed decisions on TIF fund allocation and economic development financing. This request helps support the City Council Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

Related Cost:	$86,215	Tax Funds	Recurring	**Recommend - Yes**
Related Cost:	$ 4,590	Tax Funds	Non-Recurring	
Net Property Tax Cost:	$90,805			
Property Tax Impact:	$0.0307	0.31%		
Activity: Administration				

3 of 4

This improvement package request is for an increase in the stipend paid to artists who are chosen to display sculptures on the riverfront. Raising the stipend will directly affect the ability of artists to secure materials, resulting in an increased number of diverse and minority artist participants. This request supports the City Council goal of "Diverse Arts, Culture, Parks, and Recreation: Experiences and Activities" by making the process more equitable and opening the exhibit to a more diverse audience.

Related Cost:	$ 2,200	Tax Funds	Recurring	**Recommend - No**
Net Property Tax Cost:	$ 2,200			
Property Tax Impact:	$0.0007	0.01%		
Activity: Arts and Cultural Affairs				

4 of 4

This improvement package request is for the purchase of additional printing costs for the Art on the River brochures and translation services. This includes translation from English to Spanish and Marshallese for both the brochures as well as the Otocast recordings with the intent to be more inclusive of Dubuque's diverse population. This addition fits into the following goals of the City's Arts &

Culture Master Plan and supports the City Council goal of "Diverse Arts, Culture, Parks, and Recreation: Experiences and Activities" by creating more opportunities for diverse communities to cultivate a deeper understanding and connection to the work, the artist and the community.

Related Cost:	$ 1,454	Tax Funds	Recurring	**Recommend - No**
Net Property Tax Cost:	$ 1,454			
Property Tax Impact:	$0.0005	—%		
Activity: Arts and Cultural Affairs				

Significant Line Items

Employee Expense

1. FY 2026 employee expense reflects a 3.00% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2025. The employee contribution of 6.29% is unchanged from FY 2025.
3. The City portion of health insurance expense is unchanged from $1,119 in FY 2025 to $1,119 in FY 2026 per month, per contract, which results in an annual cost unchanged of $0 or 0%.

Supplies and Services

4. Payments to Other Agencies provide for TIF-backed economic development grants. Rebate payments count against the City's statutory debt limit unless there is a non-appropriation clause approved in the development agreement and in that case, only the current annual payment counts against the City's statutory debt limit. The City began using non-appropriation clauses in development agreements beginning in January 2013.

The grant estimates totaling $2,021,616 in FY 2026 in the Greater Downtown TIF district are to:

Greater Downtown TIF Rebate Payments		
Rousselot, Inc.	$ 20,531	Last payment FY 2025
Hotel Julien	$ 264,175	Last Payment FY 2026
253 Main St.	$ 3,082	Last payment FY 2027
Barker Financial	$ 13,545	Last payment FY 2027
44 Main	$ 79,281	Last payment FY 2027
Spahn and Rose	$ 119,222	Last payment FY 2027
Franklin Investment	$ 20,879	Last payment FY 2028
Caradco (Schmid Innovation Center)	$ 129,558	Last payment FY 2028
Bonson Block	$ 9,589	Last payment FY 2028
Plastic Center	$ 6,747	Last payment FY 2028
Roshek Building	$ 388,088	Last payment FY 2030
Linseed Oil Paintworks	$ 16,905	Last payment FY 2030
Metx	$ 178,160	Last payment FY 2031
Novelty Iron Works	$ 196,926	Last payment FY 2031

Greater Downtown TIF Rebate Payments		
Marquette Hall, LLC	$ 4,960	Last payment FY 2031
Three Amigos , LLC	$ 6,752	Last payment FY 2031
210 Jones, LLC	$ 24,525	Last payment FY 2031
Prairie Farms Dairy, Inc.	$ 12,196	Last payment FY 2031
Dupaco Community Credit Union	$ 173,225	Last payment FY 2035
Klauer	$ 104,380	Last Payment FY 2035
McCoy Group	$ 248,890	Last Payment FY 2035
Total	**$2,021,616**	

The grant estimates totaling $2,610,263 in FY 2026 in the Dubuque Industrial Center West TIF district are to:

Dubuque Industrial Center TIF Rebate Payments		
Hormel Foods	$ 259,320	Last payment FY 2026
Tri-State Quality Metals LLC	$ 75,164	Last payment FY 2026
Roasting Solutions	$ 69,586	Last payment FY 2028
Rite Hite	$ 140,629	Last payment FY 2029
Simmons Pet Food	$ 476,354	Last payment FY 2030
Medline	$ 397,349	Last Payment FY 2031
Giese	$ 55,171	Last payment FY 2033
Green Industrial	$ 155,273	Last payment FY 2034
Dubuque Screw	$ 19,728	Last payment FY 2035
Geisler Brothers	$ 1,291	Last payment FY 2035
Hodge - Duluth Trading	$ 518,208	Last payment FY 2035
Seippel Warehouse LLC	$ 442,190	Last payment FY 2036
Total	**$2,610,263**	

The grant estimates totaling $47,176 in FY 2026 in Tech Park TIF district are to:

Technology Park TIF Rebate Payments		
Rockfarm Holding Corp	$ 47,176	Last payment FY 2027
Total	**$ 47,176**	

The grant estimates totaling $5,766 in FY 2026 in John F Kennedy Road TIF district are to:

John F Kennedy Road TIF Rebate Payments		
Switch Development	5,766	Last payment FY 2036
Total	**$ 5,766**	

The grant estimates in FY 2026 in the North Cascade Road Housing TIF district:

$1,674 will be generated for public improvements and $— for low and moderate-income projects (last payment in 2027).

The grant estimates in FY 2026 in the English Ridge Housing TIF district:

$93,791 will be generated for public improvements and $57,729 for low and moderate-income projects.

The grant estimates in FY 2026 in the South Pointe Housing TIF district:

Dubuque South Pointe LLC $31,373 (last payment in 2030). In addition, $69,562 will be generated for public improvements and $35,736 for low and moderate-income projects.

The grant estimates in FY 2026 in the Rustic Point Housing TIF district:

Derby Grange LLC $67,164 (last payment in 2030). In addition, $268,654 will be generated for public improvements and $67,164 for low and moderate-income projects.

5. Meetings and Conferences decreased from $55,880 in FY 2025 to $45,705 in FY 2026. This line item represents the budget for Federal Initiatives ($24,000), the Growing Sustainable Communities Conference ($825), the ICMA ($2,700), the IEDC ($3,000), Iowa Downtown Conference ($800), the Pro Developers of Iowa Conference ($670), the Women Lead Change Conference ($400), the Americans for the Arts Conference ($3,000), the Iowa Women's Leadership Conference ($410), the Iowa Arts Summit ($600), the Creative Placemaking Leadership Summit ($1,800), Brownfields Conference ($2,500), TLG Alliance for Innovation ($2,500), and an additional ($2,500) for any additional meeting or conference opportunities as they arise.
6. Programming is unchanged from $38,414 in FY 2025 to $38,414 in FY 2026. This line item represents Art on the River. Art on the River has been a mainstay of the community for over 20 years. It remains one of the only public art endeavors that the City has initiated and is publicly accessible. It provides exhibition opportunities for local and regional artists and has become a popular/competitive exhibition space. It has been a model upon which other cities have built their public art programs and attracts at least 10,000 visitors to the Mississippi River Walk annually and remains a well-loved recreational space for residents as well. It has also been repeatedly featured in every local publication and in Travel Dubuque promotional materials.
7. Other Administrative Contractual Services increased from $2,519,203 in FY 2025 to $2,661,622 in FY 2026 based on FY 2025 budget. Half of the hotel/motel tax is paid to Travel Dubuque. The following service agreements are budgeted in Economic Development in FY 2026:

Contracted Services Agency	FY 2025	FY 2026	Change	%
Travel Dubuque	$ 1,617,272	$ 1,759,691	$ 142,419	9 %
Dubuque Area Labor Management Council	35,000	35,000	—	— %
Dubuque Main Street	96,211	96,211	—	— %
Dubuque Winter Farmers Market	15,000	15,000	—	— %

Contracted Services Agency	FY 2025	FY 2026	Change	%
Fountain of Youth	63,000	63,000	—	— %
Dubuque Dream Center	63,000	63,000	—	— %
Greater Dubuque Development Corporation	456,500	456,500	—	— %
Prosperity Eastern Iowa	5,085	5,085	—	— %
GDDC Access Dubuque	8,135	8,135	—	— %
Envision Dubuque	75,000	75,000	—	— %
Project Hope	85,000	85,000	—	— %
Total	**$ 2,519,203**	**$ 2,661,622**	**$ 142,419**	**5.35 %**

These contracted services for Economic Development are expenses that the City would have within its organization regardless of who provides the services.

Debt Service

8. The FY 2026 annual debt service includes ($4,559,166):

Amount	Debt Series	Source	Purpose	Final Payment	Call Date
$ 35,648	G.O. 2011B	DICW	S. Siegert	2026	2026
$ 129,400	G.O. 2017A	DICW	N. Siegert	2029	2025
$ 211,705	G.O. 2017A	GDTIF	Housing Incentives	2030	2025
$ 197,300	G.O. 2017A	GDTIF	Millwork Parking	2030	2025
$ 300,844	IFA loan	GDTIF	Caradco	2030	
$ 254,553	G.O. 2021B	DICW	S. Siegert	2031	2028
$ 50,586	G.O. 2021B	GDTIF	Washington Neighborhood	2031	2028
$ 96,500	G.O. 2021B	DICW	Land Acquisition	2031	2028
$ 12,300	G.O. 2021B	GDTIF	DT Loan Pool	2031	2028
$ 112,300	G.O. Series 2021B	GDTIF	DT Parking Ramp & Docks	2031	2028
$ 32,347	G.O. 2019C	DICW	S. Siegert	2032	2026
$ 50,000	Lease Buyout	GDTIF	Bowling & Beyond	2032	
$ 355,693	G.O. 2021A	GDTIF	1-Way to 2-Way (9th & 11th St)	2034	2028
$ 472,700	G.O. 2021A	GDTIF	Intermodal	2034	2028
$ 128,137	G.O. 2021A	GDTIF	Bus Storage/Bluff Restrooms	2034	2028
$ 9,763	G.O. 2021A	DICW	Land Acquisition	2034	2028
$ 40,700	G.O. Series 2021A	GDTIF	Jackson Park & Clock Tower	2034	2028
$ 81,900	G.O. Series 2021A	DICW	Chavenelle Road	2034	2028
$ 113,850	G.O. 2019A	GDTIF	Colts Building Renovation	2039	2026
$ 89,933	FY23 Planned	GDTIF	Smart Parking	2041	
$ 79,853	G.O. 2022	GDTIF	Downtown Parking Ramp	2042	2029
$ 60,468	G.O. 2022	GDTIF	Docks/Prop Acq	2042	2029
$ 280,713	G.O. 2022B	DICW	2022B DICW Webber	2042	2029
$ 138,759	FY25 Planned	DICW	McFadden Property	2045	

	Amount	Debt Series	Source	Purpose	Final Payment	Call Date
$	21,004	FY25 Planned	GDTIF	Ramp Major Mnt	2045	
$	94,442	FY25 Planned	GDTIF	Smart Parking	2045	
$	34,770	FY25 Planned	GDTIF	ABC Supply Building	2045	
$	249,933	FY25 Planned	GDTIF	Chaplain Schmitt Island Amphitheater	2045	
$	40,552	FY25 Planned	GDTIF	Federal Building Renovation	2045	
$	173,087	FY25 Planned	DICW	Development of McFadden	2045	
$	148,895	FY25 Planned	GDTIF	Smart Parking	2045	
$	460,531	FY25 Planned	GDTIF	Ramp Major Maintenance	2045	
$	**4,559,166**	**Total Economic Development Annual Debt Service**				

In addition, Greater Downtown TIF will transfer to the Debt Service fund as reflected in other departmental budgets ($2,694,475): Port of Dubuque Parking Ramp ($2,012,375) and the Intermodal Facility ($400,000). The Port of Dubuque Parking Ramp debt is reimbursed by the Diamond Jo through a minimum assessment agreement and an annual shortfall payment.

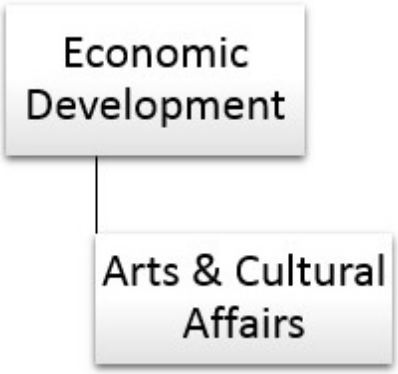
Revenue

9. The payment from Dubuque Initiatives for processing of payments has increased from $27,781 in FY 2025 to $38,808 in FY 2026 based on the agreement in place. FY 2024 Actual was $30,138. This line item represents payments made by Dubuque Initiatives for contracted services performed by City staff.

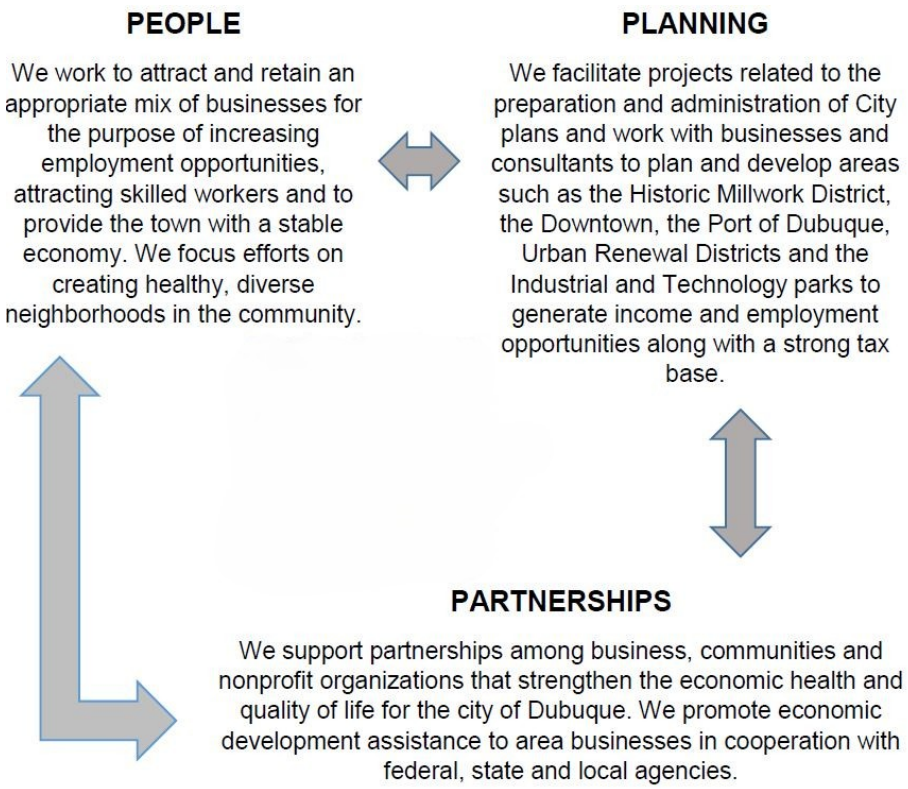
10. Farmland Rent decreased from $57,060 in FY 2025 to $47,034 in FY 2026 based on lease agreement terms. This line item represents rent of farmland in Dubuque Industrial Center West that remains acquired but not yet developed.

ECONOMIC DEVELOPMENT

Economic Development formulates and implements strategies which retain and create jobs, enhance the tax base, stabilize the local economic base and encourage economic self-sufficiency, working primarily in the areas of downtown, Historic Millwork District, and riverfront and industrial park development – thus improving the community's overall quality of life.

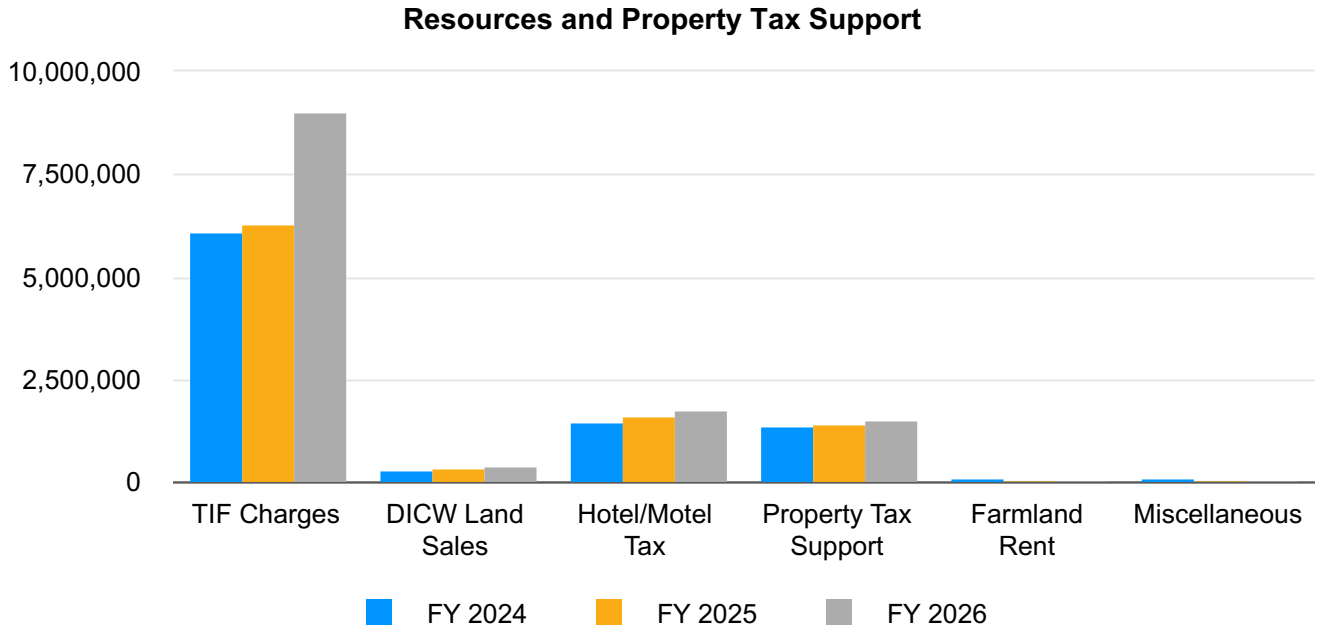


SUCCESS IS ABOUT PLANNING, PARTNERSHIPS AND PEOPLE LEADING TO OUTCOMES

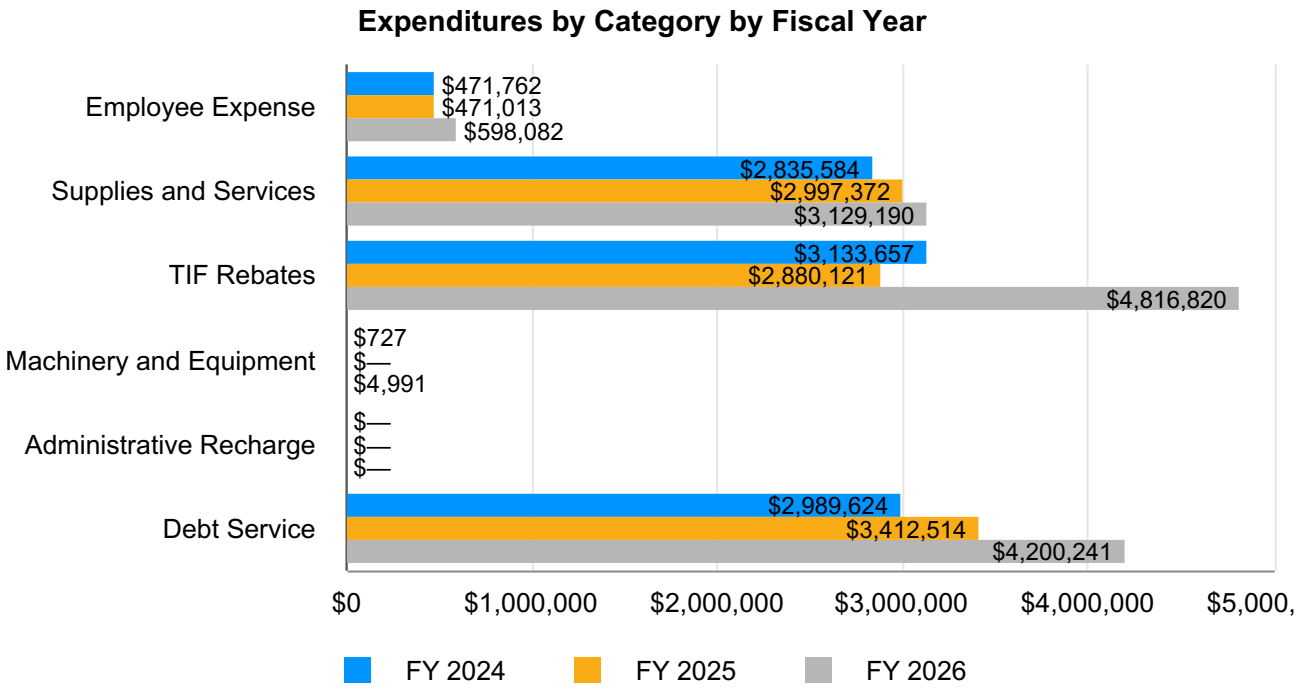


ECONOMIC DEVELOPMENT

	FY 2024	FY 2025	FY 2026
Full-Time Equivalent	3.75	3.75	4.75



The Economic Development Department is supported by 4.75 full-time equivalent employees.



ECONOMIC DEVELOPMENT
Administration

Mission & Services

Economic Development provides tools for developers to contribute to the redevelopment of Dubuque's downtown through building improvements. We also have incentive programs to facilitate the attraction and expansion of businesses within the City. These efforts contribute to a Robust Local Economy and a Vibrant Community - an Equitable Community of Choice.

Administration Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Recomm'd
Expenditures	8,935,641	9,284,064	12,268,483
Resources	3,418,753	3,836,656	4,133,048

Administration Position Summary	
	FY 2026
Economic Development Director	1.00
Assistant Economic Development Director	1.00
Confidential Account Clerk	0.50
Intern	0.25
Total FT Equivalent Employees	**2.75**

Performance Measures

City Council Goal: Robust Local Economy: Diverse Businesses and Jobs and Economic Prosperity

	Performance Measure (KPI)	Target	FY 23 Actual	FY 24 Actual	FY 25 Estimated	Performance Indicator
1	**Department Objective: Expand equitable job opportunities**					
	# New Jobs Committed Through Incentives	30	48	30	30	**Goal Met**
	# of Participants Graduating from Workforce Development Programming	80	80	189	100	**Goal Met**
2	**Department Objective: Attract and retain residents by offering attractive and interesting housing options.**					
	# of Projects Assisted with Rehab Grants	6	6	6	8	**Goal Met**
	# of Housing Units Created	50	118	455	286	**Goal Met**
3	**Department Objective: Increase revenue by expanding the economic tax base, leveraging private investment, and increasing property values.**					
	Private Sector Investments as a Result of City Agreements	$38 M	$42 M	$129 M	$50 M	**Goal Met**
	Increase in Overall Property Values in TIF Districts	$365 M	$500 M	$443 M	$450 M	**Goal Met**

ECONOMIC DEVELOPMENT

Arts & Cultural Affairs

Mission & Services

The Office of Arts & Cultural Affairs, with support from the Arts and Cultural Affairs Advisory Commission, plays an essential role in cultivating a vibrant and equitable community of choice by dedicating time and securing resources to foster diverse, accessible, and inclusive creative and cultural programming throughout the community. We harness the power of creativity and culture in partnership and collaboration with nonprofits, businesses, and individuals to improve the quality of life for all residents of Dubuque, attract and retain a talented workforce, and create opportunities that lift up diverse voices and stories. Specifically, the Office of Arts & Cultural Affairs manages the annual Art on the River public art program, administers City grant programs to support arts, culture, and humanities-focused community engagement, and oversees the implementation of Dubuque's 2016 Arts and Culture Master Plan.

Arts & Cultural Affairs Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Recomm'd
Expenditures	$ 495,713	$ 476,956	$ 480,841
Resources	$ 97,179	$ —	$ —

Arts and Cultural Affairs Position Summary	
	FY 2026
Arts & Cultural Affairs Manager	1.00
Total FT Equivalent Employees	**1.00**

Performance Measures

	Performance Measure (KPI)	Target	FY 23 Actual	FY 24 Actual	FY 25 Estimated	Performance Indicator
	City Council Goal: Diverse Arts, Culture, Parks & Recreation: Experiences & Activities					
1	**Activity Objective: Cultivate equitable access to arts and cultural experiences that prioritize representation and engagement of diverse audiences.**					
	Level of funding need met	75%	74%	79%	73%	**Goal Not Met**
	# successful applicants	36	36	26	36	**Goal Met**
2	**Activity Objective: Expand income-generating opportunities in the arts, culture, and creative sector.**					
	% increase from prior year in employment opportunities supported by arts grantees	0.02	N/A	N/A	0.02	**Goal Met**
	City Council Goal: Partnership for a Better Dubuque: Building Our Community that is Viable, Livable, and Equitable					
3	**Activity Objective: Leverage public resources through the Arts & Culture Special Projects program to increase private and other investment in fostering arts and cultural activities and programs.**					
	Amount of private, other-pledged, matching City funds for art grantee projects (cash / in-kind)	$35,000	$201,970	$31,124	$35,000	**Goal Met**

Recommended Operating Revenue Budget - Department Total
60 - ECONOMIC DEVELOPMENT

Fund/Account/Account Title	FY23 Actual Revenue	FY24 Actual Revenue	FY25 Adopted Budget	FY26 Recomm'd Budget
100 - General				
4A - Charges for Services				
41360 - Public Right-of-Way Permit	0	0	0	0
41900 - Miscellaneous Licenses	0	0	0	0
43100 - Leases - Building/Land	0	0	0	0
43125 - Lease - Farmland	(123,984)	(115,430)	(57,060)	(47,034)
45245 - Dbq Initiative	(24,725)	(30,138)	(27,781)	(38,808)
45440 - Events	0	0	0	0
47100 - Reimbursements	(1,260)	(6,479)	(151)	0
47150 - Refunds	0	0	0	0
4A - Charges for Services Total	**(149,969)**	**(152,046)**	**(84,992)**	**(85,842)**
4B - Grants/Contrib				
44000 - Federal Grants	(477,674)	(22,326)	0	0
44400 - State Grants	(10,000)	(60,000)	0	0
47050 - Contrib - Private Sources	(59,329)	(1,375)	0	0
4B - Grants/Contrib Total	**(547,003)**	**(83,701)**	**0**	**0**
4M - Gain on Disposal				
48000 - Sale of Real Property	0	0	0	0
48100 - Sale of Personal Property	(14,776)	(7,000)	0	0
4M - Gain on Disposal Total	**(14,776)**	**(7,000)**	**0**	**0**
4N - Transfers				
49125 - Transfer in DICW TIF	(326,994)	(273,457)	(329,150)	(329,150)
49126 - Transfer in GDTIF	(5,513)	(10,104)	(10,000)	(69,025)
49131 - Transfer in South Pointe TIF	0	0	0	(9,078)
4N - Transfers Total	**(332,507)**	**(283,561)**	**(339,150)**	**(407,253)**
4O - Eliminated for GW				
47115 - Sales Tax Collection	(2,023)	0	0	0
4O - Eliminated for GW Total	**(2,023)**	**0**	**0**	**0**
200 - Debt Service				
4A - Charges for Services				
43015 - Prinicipal - Loans	(213,174)	(219,674)	(226,314)	(219,674)
4A - Charges for Services Total	**(213,174)**	**(219,674)**	**(226,314)**	**(219,674)**
4K - Unrest Invest Earn				
43010 - Interest - Loans	(87,601)	(81,170)	(74,530)	(81,170)
4K - Unrest Invest Earn Total	**(87,601)**	**(81,170)**	**(74,530)**	**(81,170)**

Recommended Operating Revenue Budget - Department Total
60 - ECONOMIC DEVELOPMENT

Fund/Account/Account Title	FY23 Actual Revenue	FY24 Actual Revenue	FY25 Adopted Budget	FY26 Recomm'd Budget
4N - Transfers				
49100 - Transfer In General Fund	0	0	0	0
49125 - Transfer in DICW TIF	(892,807)	(872,938)	(1,083,345)	(920,824)
49126 - Transfer in GDTIF	(1,709,101)	(1,815,843)	(2,028,325)	(2,418,285)
4N - Transfers Total	**(2,601,909)**	**(2,688,781)**	**(3,111,670)**	**(3,339,109)**
4O - Eliminated for GW				
48200 - Proceeds from GO Debt	0	0	0	0
48205 - Bond Discount/Premium	0	0	0	0
4O - Eliminated for GW Total	**0**	**0**	**0**	**0**
ECONOMIC DEVELOPMENT - Total	**(3,948,961)**	**(3,515,932)**	**(3,836,656)**	**(4,133,048)**

Recommended Operating Expenditure Budget - Department Total
60 - ECONOMIC DEVELOPMENT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6A - Salaries & Wages				
100 - General				
60100 - Salaries-Regular Full Time	266,365	326,993	331,510	424,974
60200 - Salaries - Regular Part Time	50,041	21,947	26,846	30,079
60300 - Hourly Wages - Temp/Seasonal	9,284	8,413	10,067	8,878
60400 - Overtime	0	0	0	0
60635 - Special Pay Sick Lv Payout 50%	0	0	0	0
60640 - Special Pay - Vacation Payout	3,531	0	0	0
60760 - Spec Pay - Moving Allowance	0	11,547	0	0
6A - Salaries & Wages Total	**329,221**	**368,901**	**368,423**	**463,931**
6B - Employee Benefits				
100 - General				
61100 - FICA - City Contribution	24,383	27,213	27,449	35,524
61300 - IPERS - City Contribution	30,600	33,688	33,869	43,796
61510 - Health Insurance	40,269	41,034	40,269	53,692
61540 - Life Insurance	132	138	138	184
61600 - Workers' Compensation	749	789	865	955
61992 - Physicals	0	0	0	0
6B - Employee Benefits Total	**96,132**	**102,862**	**102,590**	**134,151**
6C - Staff Development				
100 - General				
62100 - Association Dues	30	0	31	0
62200 - Subscriptions	992	0	1,012	0
62325 - Mileage	402	48	846	0
62400 - Meetings & Conferences	35,993	33,571	55,880	45,705
62500 - Education Reimbursement	1,350	198	2,595	2,595
6C - Staff Development Total	**38,768**	**33,816**	**60,364**	**48,300**
6D - Repair/Maint/Util				
100 - General				
63100 - Building Maintenance	0	0	0	0
63730 - Telecommunications	2,638	2,306	3,362	3,657
63742 - Stormwater	134	148	150	156
6D - Repair/Maint/Util Total	**2,772**	**2,454**	**3,512**	**3,813**
6E - Contractual Svcs				
100 - General				

Recommended Operating Expenditure Budget - Department Total
60 - ECONOMIC DEVELOPMENT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
64020 - Advertising	3,066	2,534	2,522	2,534
64050 - Recording Fees	786	1,626	3,108	1,626
64062 - Refunds	0	0	0	0
64070 - Engineering - Outsourced	0	0	1,000	1,000
64080 - Insurance - Property	16,539	0	0	0
64081 - Insurance - Liability	2,409	2,509	3,215	2,988
64110 - Legal	5,425	13,864	4,500	6,451
64115 - Special Events	475	52	3,600	42,014
64130 - Payments to Other Agencies	48,592	93,659	45,650	45,650
64135 - Grants	769,189	260,000	250,000	250,000
64140 - Printing	1,077	2,123	1,099	2,186
64145 - Copying	432	152	432	152
64160 - Rental - Land/Bldgs/Parking	495	965	702	965
64180 - Sales Tax Expense	0	0	0	0
64182 - Property Tax	1,463	0	1,492	0
64190 - Technology Services	37,674	51,773	40,506	2,332
64191 - IT Recharges	22,592	22,985	23,544	23,575
64850 - Consulting Engineers	0	0	0	0
64900 - Other Professional Service	88,263	11,554	30,500	30,500
64980 - Technology Equip Maint Cont	0	0	0	0
64987 - Lawn Care Contract	0	0	0	0
64990 - Other Contractual Service	2,096,361	2,364,633	2,519,541	2,661,960
125 - TIF Dubuque Industrial Ctr				
64130 - Payments to Other Agencies	1,340,428	1,465,149	1,459,748	2,610,263
126 - TIF Downtown				
64130 - Payments to Other Agencies	1,170,839	1,578,089	1,299,741	2,021,616
127 - TIF Technology Park				
64130 - Payments to Other Agencies	0	36,464	39,073	47,176
128 - TIF Lake Ridge				
64130 - Payments to Other Agencies	19,341	19,360	19,360	0
129 - TIF N Cascade Housing				
64130 - Payments to Other Agencies	0	0	0	1,674
130 - TIF English Ridge				
64130 - Payments to Other Agencies	0	0	0	23,448
131 - TIF South Pointe				
64130 - Payments to Other Agencies	0	0	31,373	31,373

Recommended Operating Expenditure Budget - Department Total

60 - ECONOMIC DEVELOPMENT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
132 - TIF Rustic Point				
64130 - Payments to Other Agencies	0	0	30,826	67,164
134 - TIF N Grandview				
64130 - Payments to Other Agencies	0	0	0	1,673
200 - Debt Service				
64110 - Legal	0	0	0	0
64900 - Other Professional Service	0	0	0	0
6E - Contractual Svcs Total	**5,625,447**	**5,927,490**	**5,811,532**	**7,878,320**
6F - Commodities				
100 - General				
65030 - Merchandise for Resale	0	0	0	0
65045 - Technology Equipment	3,893	727	0	4,991
65060 - Office Supplies	1,127	3,924	490	108
65080 - Postage/Shipping	91	31	95	33
65110 - Signage	0	1,503	0	1,503
65935 - Employee Recognition	286	22	1,500	1,500
6F - Commodities Total	**5,397**	**6,207**	**2,085**	**8,135**
6G - Capital Outlay				
100 - General				
67210 - Furniture/Fixtures	0	0	0	0
67300 - Land	0	0	0	0
67990 - Other Capital Outlay	0	0	0	0
6G - Capital Outlay Total	**0**	**0**	**0**	**0**
6H - Debt Service				
200 - Debt Service				
68010 - Principal Payment	2,036,280	2,104,103	2,430,979	2,530,274
68020 - Interest Payments	866,404	885,521	981,535	1,669,967
68980 - Financial Consultant	0	0	0	0
68990 - Paying Agent Fees	0	0	0	0
6H - Debt Service Total	**2,902,684**	**2,989,624**	**3,412,514**	**4,200,241**
6I - Transfers				
125 - TIF Dubuque Industrial Ctr				
69125 - Transfers Out To DICW	0	0	0	0
6I - Transfers Total	**0**	**0**	**0**	**0**
ECONOMIC DEVELOPMENT - Total	**9,000,421**	**9,431,355**	**9,761,020**	**12,736,891**

Recommended Expenditure Budget Report by Activity & Funding Source
60 - ECONOMIC DEVELOPMENT

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6001 - Administration			
100 - General			
6A - Salaries & Wages	268,855	276,831	308,367
6B - Employee Benefits	73,244	73,307	86,407
6C - Staff Development	32,869	52,901	41,940
6D - Repair/Maint/Util	1,659	2,569	2,504
6E - Contractual Svcs	2,421,945	2,569,561	2,711,287
6F - Commodities	176	1,610	2,784
6G - Capital Outlay	—	—	—
6001 - Administration Total	**2,798,747**	**2,976,779**	**3,153,289**
6002 - Arts and Cultural Affairs			
100 - General			
6A - Salaries & Wages	100,045	91,592	94,051
6B - Employee Benefits	29,618	29,283	29,757
6C - Staff Development	948	7,463	6,360
6D - Repair/Maint/Util	647	793	793
6E - Contractual Svcs	358,425	347,350	347,972
6F - Commodities	6,031	475	1,908
6G - Capital Outlay	—	—	—
6002 - Arts and Cultural Affairs Total	**495,713**	**476,956**	**480,841**
6003 - Economic Development			
100 - General			
6A - Salaries & Wages	—	—	61,513
6B - Employee Benefits	—	—	17,987
6D - Repair/Maint/Util	148	150	516
6E - Contractual Svcs	48,060	14,500	14,674
6F - Commodities	—	—	3,443
125 - TIF Dubuque Industrial Ctr			
6E - Contractual Svcs	1,465,149	1,459,748	2,610,263
6I - Transfers	—	—	—
126 - TIF Downtown			
6E - Contractual Svcs	1,578,089	1,299,741	2,021,616
127 - TIF Technology Park			
6E - Contractual Svcs	36,464	39,073	47,176
128 - TIF Lake Ridge			

Recommended Expenditure Budget Report by Activity & Funding Source
60 - ECONOMIC DEVELOPMENT

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6E - Contractual Svcs	19,360	19,360	—
129 - TIF N Cascade Housing			
6E - Contractual Svcs	—	—	1,674
130 - TIF English Ridge			
6E - Contractual Svcs	—	—	23,448
131 - TIF South Pointe			
6E - Contractual Svcs	—	31,373	31,373
132 - TIF Rustic Point			
6E - Contractual Svcs	—	30,826	67,164
134 - TIF N Grandview			
6E - Contractual Svcs	—	—	1,673
6003 - Economic Development Total	**3,147,269**	**2,894,771**	**4,902,520**
6080 - Debt Service			
200 - Debt Service			
6E - Contractual Svcs	—	—	—
6H - Debt Service	2,989,624	3,412,514	4,200,241
6080 - Debt Service Total	**2,989,624**	**3,412,514**	**4,200,241**
6099 - Pcard Clearing			
100 - General			
6F - Commodities	—	—	—
6099 - Pcard Clearing Total	**0**	**0**	**0**
ECONOMIC DEVELOPMENT TOTAL	**9,431,355**	**9,761,020**	**12,736,891**

C I T Y O F D U B U Q U E , I O W A
DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

60 ECONOMIC DEVEL DEPT

				FY 2026	
FD	JC	WP-GR	JOB CLASS	FTE	BUDGET
60100 Full Time Employee Expense					
100	1765	GE-20	ECONOMIC DEVELOP DIRECTOR	1.00	$ 159,329
100	1755	GE-15	ASST ECONOMIC DEVELOP DIRECTOR	1.00	$ 110,081
100	—	GE-11	FINANCIAL/PROJECT SPEC	1.00	$ 61,513
100	1555	GE-12	ARTS & CULTURAL AFFAIRS MANAGER	1.00	$ 94,051
		TOTAL FULL TIME EMPLOYEES		4.00	$ 424,974
60200 Part Time Employee Expense					
100	5005	GE-07	ADMIN SUPPORT PROF	0.50	$ 30,079
		TOTAL PART TIME EMPLOYEES		0.50	$ 30,079
60300 Seasonal Employee Expense					
100	6005	GE-03	ECONOMIC DEVELOP INTERN	0.25	$ 8,878
		TOTAL SEASONAL EMPLOYEES		0.25	$ 8,878
		TOTAL ECONOMIC DEVEL DEPT		**4.75**	**$ 463,931**

CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

	ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2026 FTE	FY 2026 BUDGET
Economic Development-FT General Fund							
6001	60100	100	1765	GE-20	ECONOMIC DEVELOP DIRECTOR	1.00	$159,329
6001	60100	100		GE-11	FINANCIAL/PROJECT SPEC	0.25	$ 15,378
6001	60100	100	1755	GE-15	ASST ECONOMIC DEVELOP DIRECTOR	1.00	$110,081
					Total	2.25	$284,788
Economic Development-FT TIF Funds							
6003	60100	100		GE-11	FINANCIAL/PROJECT SPEC	0.75	$ 46,135
					Total	0.75	$ 46,135
Economic Development-PT General Fund							
6001	60200	100	5005	GE-07	ADMIN SUPPORT PROF	0.50	$ 30,079
					Total	0.50	$ 30,079
Economic Development-Seasonal General Fund							
6001	60300	100	6005	GE-03	ECONOMIC DEVELOP INTERN	0.25	$ 8,878
					Total	0.25	$ 8,878
Arts and Cultural Affairs - FT General Fund							
6002	60100	100	1555	GE-12	ARTS & CULTURAL AFFAIRS MANAGER	1.00	$ 94,051
					Total	1.00	$ 94,051
TOTAL ECONOMIC DEV. DEPT						**4.75**	**$463,931**

Capital Improvement Projects by Department/Division

ECONOMIC DEVELOPMENT

Project Number	Capital Improvement Project Title	Department	Fund	Account	FY26 Recomm'd Budget
6052000001	Workforce Development	Economic Development	305	64130	371,500
6052000002	Dowtown Rehab Grant Program	Economic Development	305	64135	200,000
6052000004	DT Housing Creation Grant	Economic Development	305	64135	750,000
6052000009	Central Ave Housing Loan	Economic Development	305	64134	150,000
6052000032	Small Business Grant Administration	Economic Development	305	64135	12,000
6052000034	Central Avenue Alley Lighting Progr	Economic Development	305	64135	20,000
ECONOMIC DEVELOPMENT TOTAL					**$1,503,500**

PRGRM/ DEPT	PROJECT DESCRIPTION	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	TOTAL	PAGE
ECONOMIC DEVELOPMENT								
Community and Economic Development								
	Greater Downtown Housing Creation Grant Program	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 3,750,000	259
	Small Business Grant Administration	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000	$ 60,000	260
	Workforce Development	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 371,500	$ 1,857,500	261
	Downtown Rehab Grant Program	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000	262
	Central Avenue Housing Forgivable Loan	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 750,000	263
	Central Avenue Alley Lighting Program	$ 20,000	$ 20,000	$ —	$ —	$ —	$ 40,000	264
	TOTAL	**$1,503,500**	**$1,503,500**	**$1,483,500**	**$1,483,500**	**$1,483,500**	**$ 7,457,500**	

FISCAL YEAR 2026
BUDGET PRESENTATION

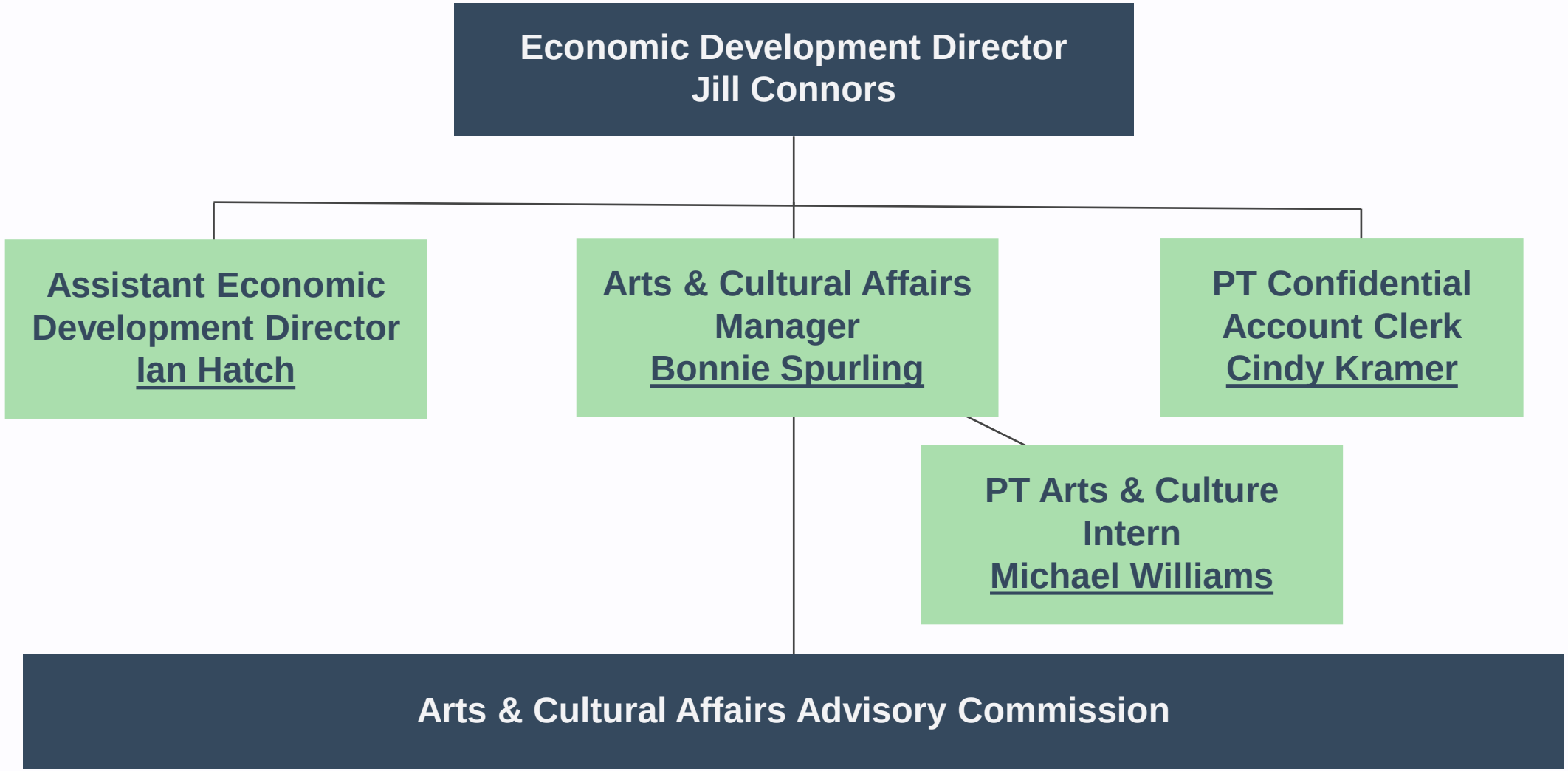
ECONOMIC DEVELOPMENT

Economic Development Department's Mission

The Economic Development Department delivers programming to ensure the economic and social health of the community - partnering with private and non-profit organizations to achieve its goals.

Current programming focuses on varied job opportunities; cultivation of a lively arts & culture scene; creation of housing options to attract and retain residents; and expansion of the tax base by leveraging private investment.

Economic Development Department (4.75 Full-Time Equivalents)



ECONOMIC DEVELOPMENT DEPARTMENT

From left to right: Cindy Kramer, Ian Hatch, Bonnie Spurling, Jill Connors

ECONOMIC DEVELOPMENT GOALS

Dubuque Farmer's Market. Image Courtesy of Elevated Images Dubuque

- Housing Creation
- Business Attraction/Expansion/Small Business Support
- Workforce Development
- Childcare Access
- Connected Community
- Quality of Life through Arts & Culture

Economic Development Department

FY2026 REQUESTED PROPERTY TAX SUPPORT

$1,479,477

Net Property Tax Support

$23.15

Average homeowner's* property tax cost for the Economic Development Department

(*Avg. home value of $196,508)

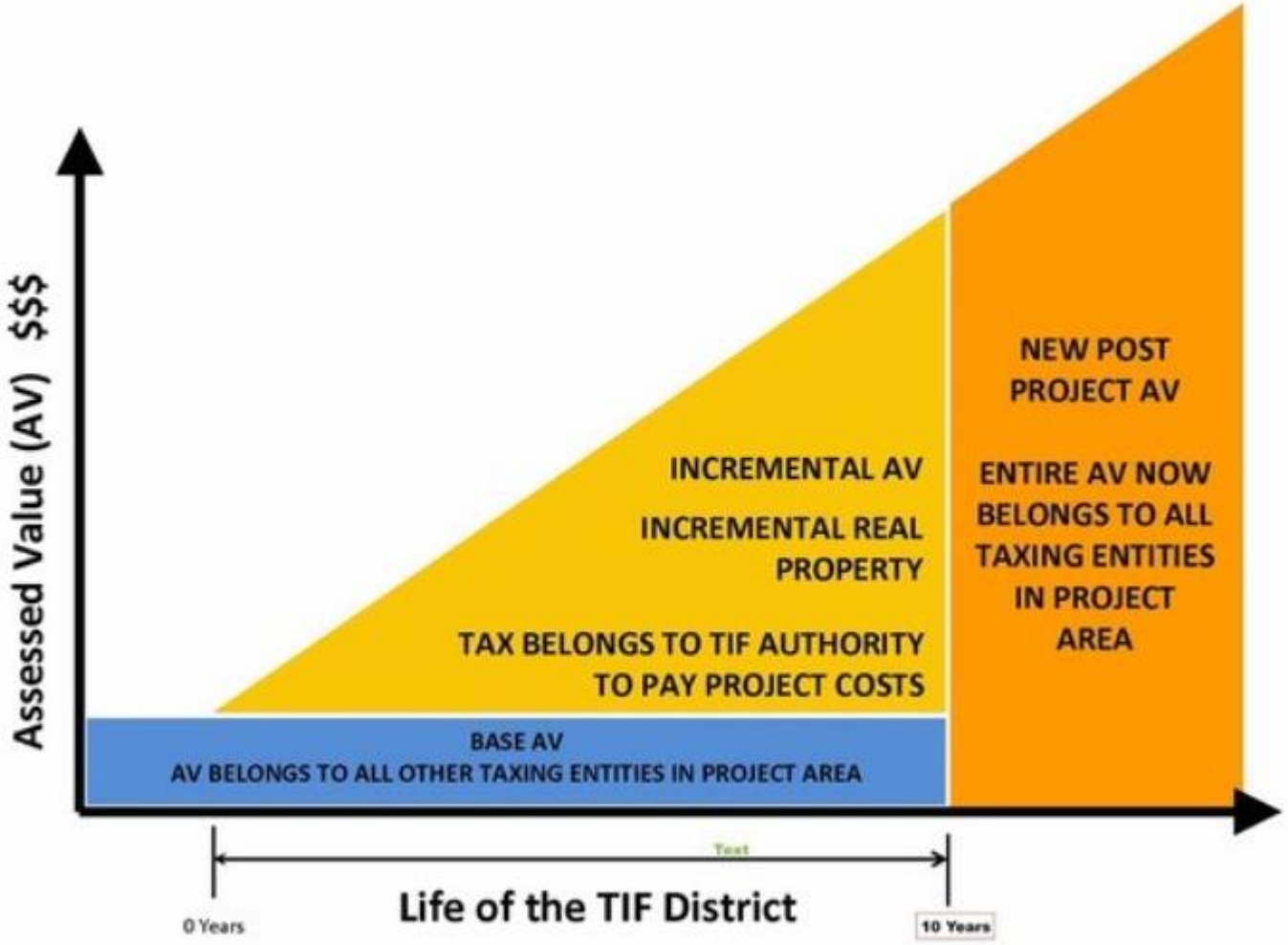
Economic Development Ensures Safety

- **Create housing in our walkable downtown**
- **More pedestrians deter crime**
- **Exterior security cameras required to register with Dubuque PD**

Tax Increment Financing (TIF)

- Job Creation and Retention
- Leveraging Private Investment
- Housing Development
- Downtown Rehabs
- Eliminate slum/blight

- Public Improvements



TIF LEVERAGES PRIVATE INVESTMENT
1995 - Present in Dubuque

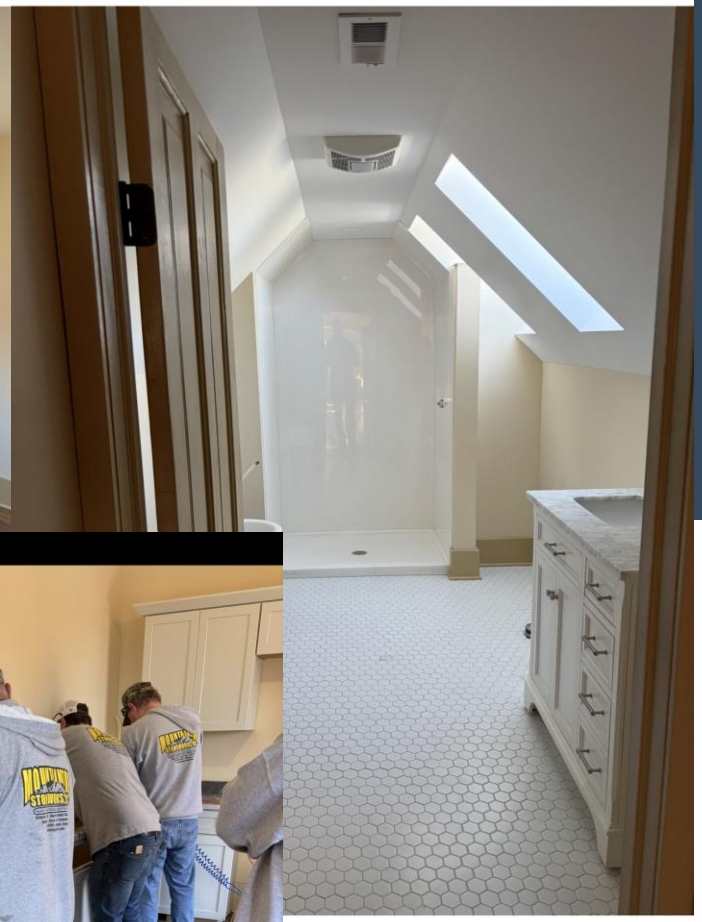
- 125 TIF Projects
- $154 Million in Public Investment
- $1.1 Billion in Private Investment
- 10,000 + Jobs Created & Retained
- $1.00 public investment leverages

  $13.55 private investment

Image Courtesy of Elevated Images Dubuque

FISCAL YEAR 2025 HIGHLIGHTS

- 15 Development Agreements
- 1 Grant Agreement
- Incentivizing over $167 Million in Private Investment
- Creating and Retaining at least 60 Jobs
- Creating 158 New Rental Residential Units



WORKING TO REDUCE POVERTY

ECONOMIC PROSPERITY FOR DUBUQUE

Bright Minds Learning Campus at 7900 Chavenelle.

- Affordable Housing
- Childcare Access
- Opportunity Dubuque Program
- Transportation to Jobs/Training
- Fiber to Homes & Businesses
- Small Business Support
- Access to Arts & Cultural Experiences

SMALL BUSINESS SUPPORT GRANT

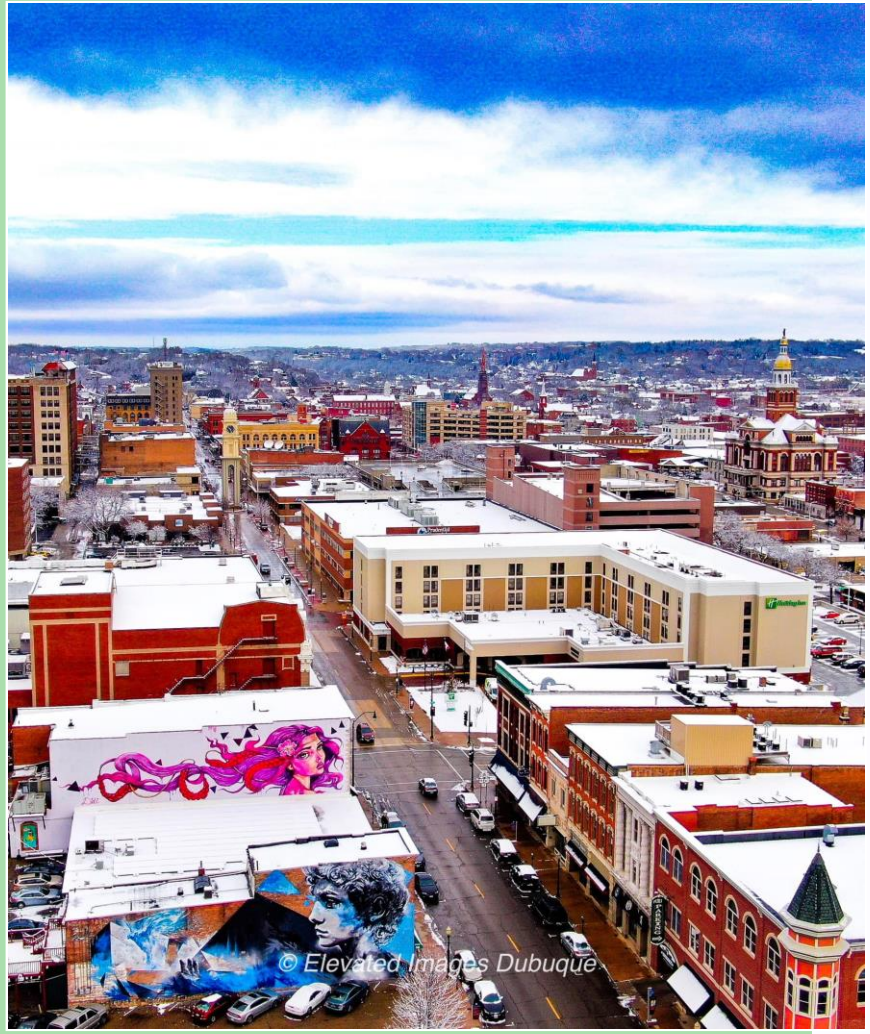
10 participants in FY25

"Since completing the mentoring sessions, our client base has expanded, with 90% of these clients returning for additional services, indicating a high level of satisfaction. We streamlined our booking process and optimized the scheduling system, which has reduced client wait times and increased overall studio utilization by 75%. We have implemented a targeted social media strategy that has increased our online engagement by 80% and brought in 23 new clients."

"We are grateful for the support provided through the Small Business Grant Program and the valuable insights from our mentoring sessions, which have played a critical role in our continued growth and success."

SMALL BUSINESS SUPPORT GRANT - 2.0

ECONOMIC DEVELOPMENT TARGET AREAS



Lower Main Street. Image Courtesy of Elevated Images Dubuque

- **Downtown District**
  - Central Avenue Corridor
  - Historic Millwork District
  - North & South Port
  - Kerper Boulevard
- **Chaplain Schmitt Island**
- **Industrial Center**
- **Tech Park**

DOWNTOWN DUBUQUE INVESTMENT SUPPORTED BY TIF

Improvement	1985 through December 2024	% since 2000
New Construction	$273 Million	89%
Building Rehabilitation	$521 Million	86%
Real Estate Sales	$265 Million	77%
Public Improvements	$155 Million	95%
Net New Jobs	4,174+	68%
Total Improvements	**$1.2 Billion**	**86%**

Central Avenue Redevelopment

Information provided by Dubuque Main Street

INFRASTRUCTURE IMPROVEMENTS SUPPORTING ECONOMIC DEVELOPMENT

- **Central Ave. & White St. corridor improvements ($8.1 million in CIP)**
- **$131 million in CIP for sanitary sewer expansion, upgrades and maintenance**
- **Water PFAS mitigation ($9.6 million) and new deep well ($4.5 million)**

HOUSING INVENTORY = OVER 2,400 UNITS IN SOME STATE OF DEVELOPMENT

Council Top Priority: Central Avenue

Revitalization

- Executed Agreements to revitalize two storefronts and create 25 new housing units
- Ongoing negotiations and project assistance to revitalize an additional three store fronts and create 48 new housing units

1199 Central Avenue

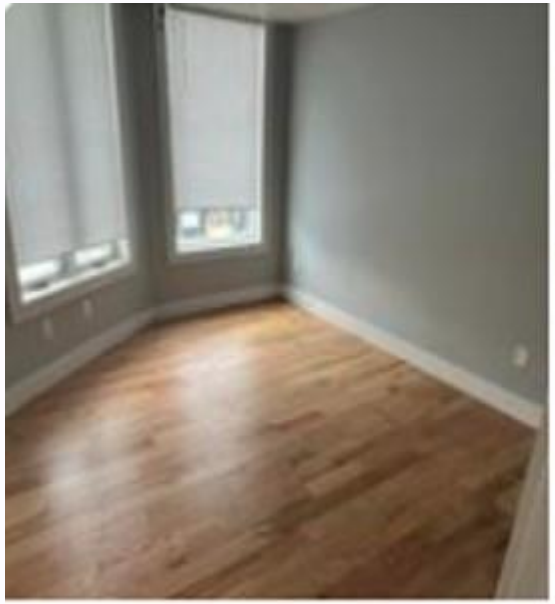
Business and Developer Outreach

- Central Avenue Corridor Walk
  - Modification of incentives to better assist developers and businesses
- Quarterly Corridor Meetings
- Central & White St Traffic Implementation

DUBUQUE INITIATIVES - INVESTMENT

- **COVID Loan Program**
  - $875,000 loaned to over 80 local businesses
  - Final loans repaid in spring 2024

- **Central Avenue**
  - Assisting in the redevelopment of buildings along the corridor
  - $48,000 committed to creating a marketing plan for existing businesses along Central Avenue



Central Avenue Redevelopment

Chaplain Schmitt Island

- Investment to ensure rooftop restaurant in Key Hotel
- Loan to DRA for sports complex feasibility study

DUBUQUE INITIATIVES - CHILDCARE

- **Bright Minds Learning Campus (7900 Chavenelle)**
  - Phase 1 created (120) childcare slots - Completed
  - Phase 2 to add (105) childcare slots - Underway
  - Partners include City of Dubuque, Dubuque Community Y, Dubuque Community School District,and Dubuque County

- **Wage Enhancement Program**
  - Partner with GDDC and area employers to provide wage enhancement for upskilling childcare workers in the area
  - Program incentivized 145 new childcare workers and created 524 new childcare slots in the area

DUBUQUE INITIATIVES

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Greater Dubuque DEVELOPMENT CORP.

the YMCA

THE COUNTY OF DUBUQUE

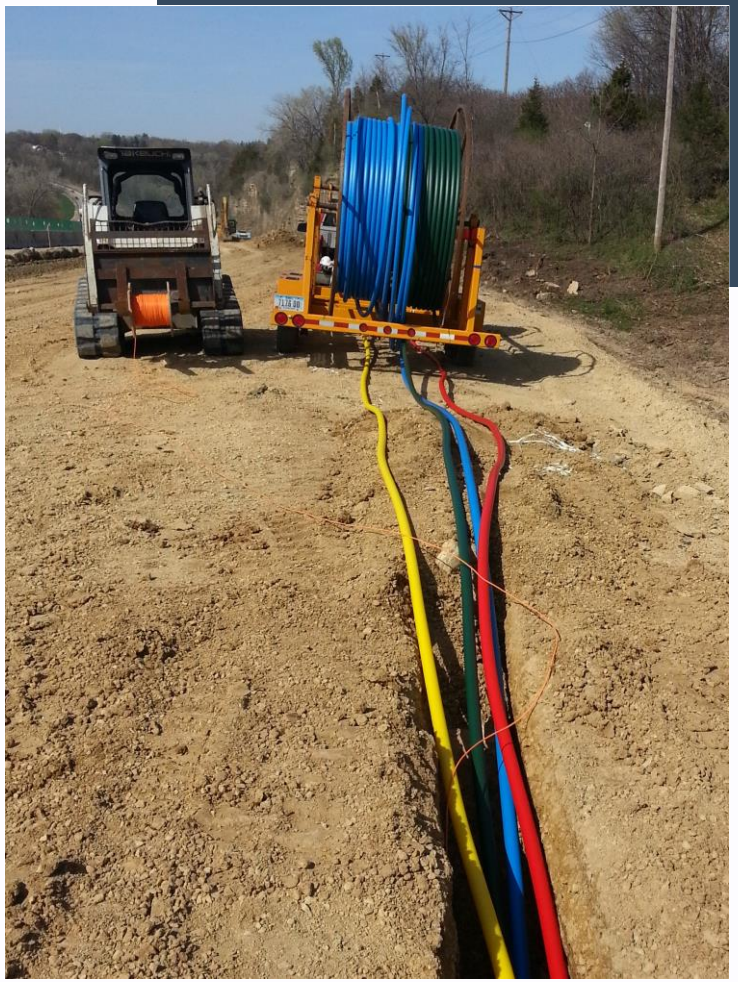
Dubuque COMMUNITY SCHOOLS

HIGH SPEED BROADBAND

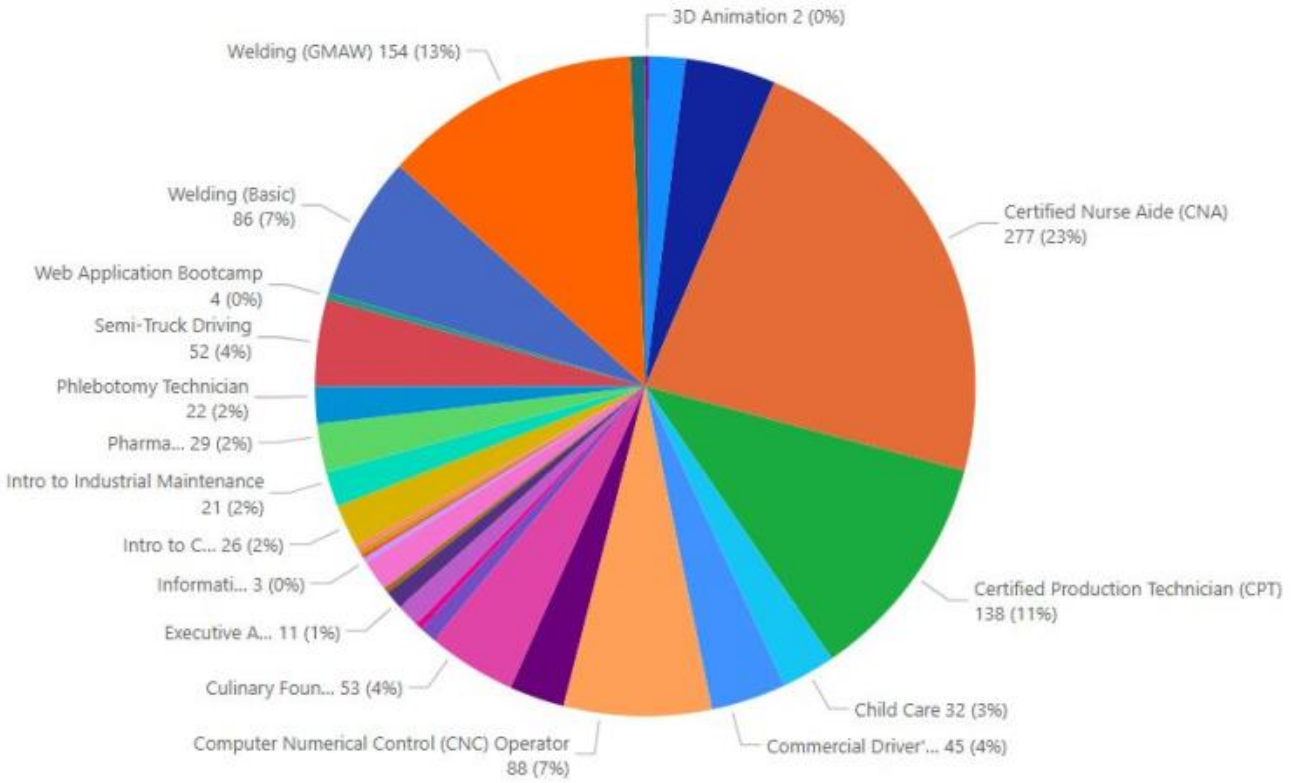
Goals/Strategies and Results

- **Universal Availability**
  - nearing completion with remaining barriers being addressed
  - Improved competition and service options (13 active fiber investors)

- **Increased Affordability/Access**
  - public/private collaboration, leveraging ARPA funds
  - 2025 opening of City's data center
  - work on local opportunities to provide increased access to internet training and equipment



Opportunity Dubuque || All Time Employment



Ethnicity & Race	1) Male	2) Female	3) Unknown	Total
1) Hispanic	22	17		**39**
2) American Native		2		**2**
3) Asian	4	3		**7**
4) Black	78	114	3	**195**
5) Pacific Islander	4	3		**7**
6) White	312	236	8	**556**
7) Multiple	8	7		**15**
8) Unknown	157	65	3	**225**
Total	**585**	**447**	**14**	**1,046**

1,046 Enrolled	1,046 Completed	100 % Compl %
695 Contacted	620 Employed	93% Empl/Cont %

648 Employed/Cont Ed_Lumens
47 Unemployed

WORKFORCE DEVELOPMENT PARTNERSHIPS

FY2026 CONTRACTED SERVICES

Contracted Services Agency	FY 2025	FY 2026	Change	%
Travel Dubuque	$ 1,617,272	$ 1,759,691	$ 142,419	9 %
Dubuque Area Labor Management Council	$ 35,000	$ 35,000	$ —	— %
Dubuque Main Street	$ 96,211	$ 96,211	$ —	— %
Dubuque Winter Farmers Market	$ 15,000	$ 15,000	$ —	— %
Fountain of Youth	$ 63,000	$ 63,000	$ —	— %
Dubuque Dream Center	$ 63,000	$ 63,000	$ —	— %
Greater Dubuque Development Corporation	$ 456,500	$ 456,500	$ —	— %
Prosperity Eastern Iowa	$ 5,085	$ 5,085	$ —	— %
Access Dubuque	$ 8,135	$ 8,135	$ —	— %
Inclusive Dubuque	$ 75,000	$ 75,000	$ —	— %
Project Hope	$ 85,000	$ 85,000	$ —	— %
Total	$ 2,519,203	$ 2,661,622	$ 142,419	5.35 %

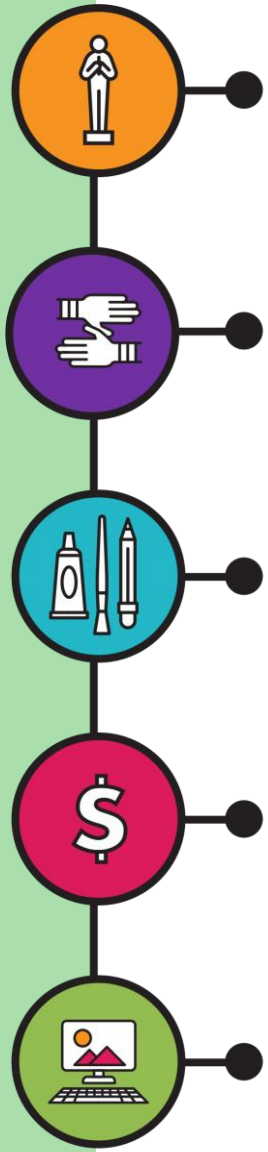
ARTS & CULTURAL AFFAIRS

Highlights:

- Arts & Culture Master Plan
- Arts & Culture Partners & Initiatives
- Arts & Culture Grant Programs
- Other Funded Initiatives

ARTS & CULTURE MASTER PLAN

- **Adopted 2016**
- **Community Engagement Strategy implemented 2018**
- **76 Recommendations**
  - **Cross-sector Collaboration**
  - **Ongoing Community Conversation**
  - **Volunteerism**



Public Art & Infrastructure

Focuses on ways to expand and integrate public art in the community.

Accessibility, Equity & Inclusion

Focuses on improving access and being welcoming to all communities in Dubuque.

Creative Economy, Artists & Entrepreneurship

Focuses on support for local artists, cultural groups, and creative businesses through incentives and policy.

Capacity & Investment

Focuses on partnerships that lead to investment in the arts.

Branding & Communication

Focuses on communicating a united identity as an arts community.

MASTER PLAN PARTNERSHIPS & INITIATIVES

Partnership with Dubuque Forward

to further

AllTogetherDubuque.com

Partnership with Dubuque Museum of Art

Winter Arts Snow Sculpting Competition

& Community Event

ARTS & CULTURE OPERATING SUPPORT GRANTS

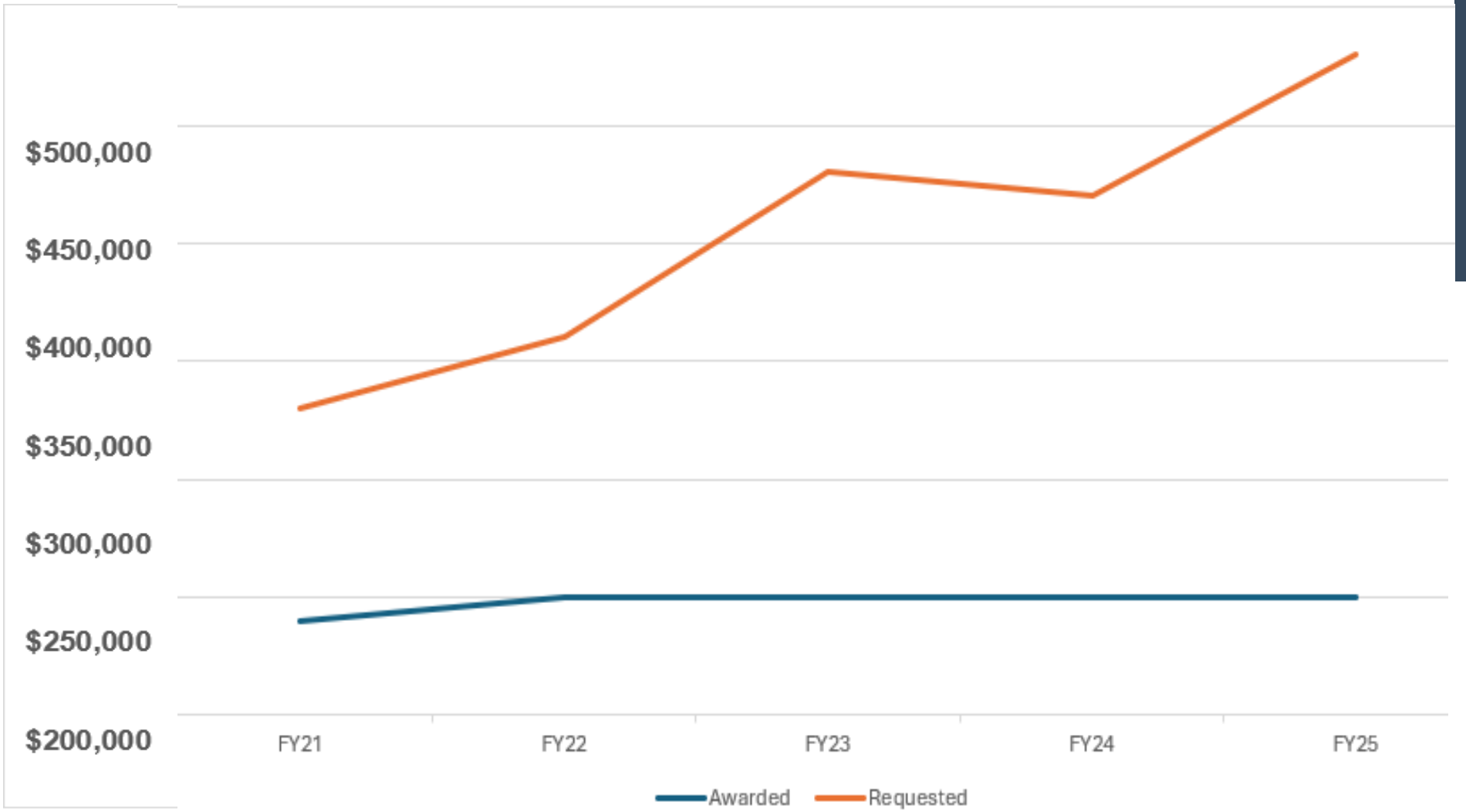
The City of Dubuque Arts & Culture Grant Program supports operational expenses of nonprofit arts and culture organizations that pursue arts and cultural strategic initiatives that serve the residents of Dubuque. This program is intended to increase the Dubuque community's access to a wide range of diverse arts and culture experiences that cultivate creativity, learning, and participation in Dubuque's arts and culture landscape.

19 FY25 Operating Support Applications

16 FY25 Organizations Funded

Total Grant Awards= $249,883

OPERATING SUPPORT GRANTS FUNDING TRENDS



FY25 awards were to be capped at 4% or no more than $20,000 of an organization's operating budget.

Due to redefined eligibility requirements, FY26 awards were granted at 6% or no more than $30,000 of an organization's operating budget.

# APPLICANTS	19	19	19	22	19

ARTS & CULTURE CAPACITY BUILDING GRANTS

"Capacity Building is whatever is needed to bring a nonprofit to the next level of operational, programmatic, financial, or organizational maturity, so it may more effectively and efficiently advance its mission into the future. Capacity building is not a one-time effort to improve short-term effectiveness, but a continuous improvement strategy toward the creation of a sustainable and effective organization."

National Council of Nonprofits

10 FY25 Capacity Building Applications

Request Total= $49,124

7 FY25 Organizations Funded

Total Grant Amount= $34,124

OPERATING SUPPORT & CAPACITY BUILDING GRANTEES

2025 CREATIVES CAFÉS

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

MARK YOUR CALENDAR!

WHEN?

Join us on the following Thursdays from 6 - 8 p.m.

January 9
April 10
August 14
November 13

Event location will be announced before each Creatives Café.

WHAT?

Creatives Cafés bring together local creatives and culture bearers from diverse backgrounds, ages, experiences, and creative interests to engage in conversation about creativity and community!

WHY?

To build a resilient, more connected network among artists of all kinds who call Dubuque home!

Art on the River

Culture + Conversation

2024-25 Art on the River

51 Applications

31 Artists

11 States

2 Countries

FY2026 RECOMMENDED IMPROVEMENT REQUEST

Improvement Package
Financial/Project Specialist

Request to support the addition of a 1.0 FTE position to play a vital role in supporting the City's economic development initiatives through the effective management of tax increment financing (TIF) programs and assigned economic development projects.

The Financial and Project Specialist will be responsible for projecting TIF revenue, preparing compliance reporting, managing rebate payments, and assisting with budget projections related to TIF. This position requires close collaboration with the Finance Department and City Attorney's Office to ensure the fiscal integrity of economic development projects and funding mechanisms.

Non-Recurring | $4,590
Recurring | $86,215
TIF Funds | $68,104
Net Property Tax Support: $22,701

Economic Development Department

FY2026 CAPITAL IMPROVEMENT PROJECTS

Project	FY 26 Cost	Total Project Cost
Greater Downtown Housing Creation Grant Program	$750,000	$3,750,000
Small Business Grants	$12,000	$60,000
Workforce Development	$371,500	$1,857,500
Downtown Rehabilitation Grant Program	$200,000	$1,000,000

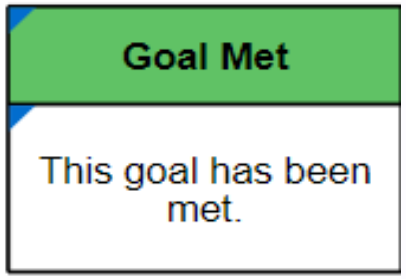
Economic Development Department

FY2026 CAPITAL IMPROVEMENT PROJECTS

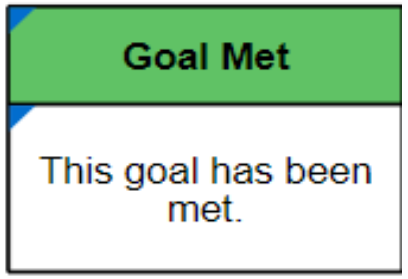
Project	FY 26 Cost	Total Project Cost
Central Avenue Housing Forgivable Loan	$150,000	$750,000
[NEW] Central Avenue Alley Lighting Project	$20,000	$40,000

Economic Development Department

PERFORMANCE MEASURES



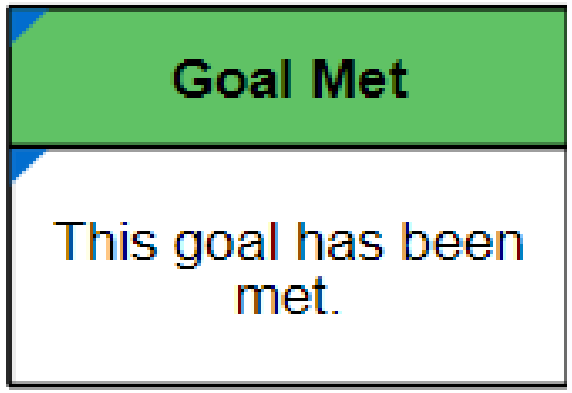
- Private Sector Investments
- Increase in overall property values in TIF districts
- Participants Graduating from Workforce Development Programming
- Number of Housing Units Created

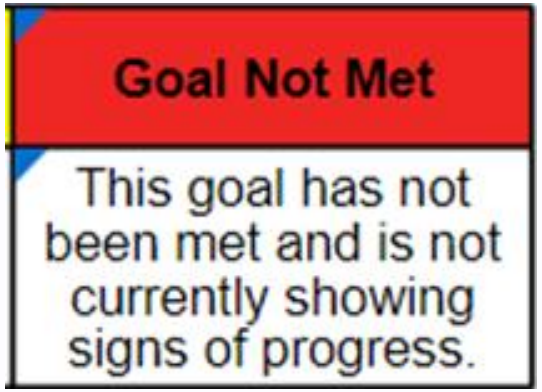


- Jobs Created Through Incentives
- Number of Projects Assisted with Rehab Grants

Economic Development Department

ARTS & CULTURE PERFORMANCE MEASURES





- # of successful grant applications
- % increase from prior year in employment opportunities supported by arts grantees
- Level of funding needs met
- Amount of private, other pledged, matching City funds for arts grantee projects

www.cityofdubuque.org/EconDev

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April 8, 2025

City of Dubuque
City Council

PUBLIC HEARINGS # 5.

ITEM TITLE: Finance Fiscal Year 2026 Budget Presentation

SUMMARY:

SUGGUESTED DISPOSITION:

ATTACHMENTS:

1. 26 Policy Book Volume 3 - Finance
2. Finance - FY26 Budget Presentation_Uploaded 4.8.25

Finance

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FINANCE DEPARTMENT

Budget Highlights	FY 2024 Actual	FY 2025 Budget	FY 2026 Requested	% Change From FY 2025 Budget
Expenses				
Employee Expense	$2,243,246	$2,469,054	$ 2,675,048	8.3%
Supplies and Services	$2,233,675	$1,086,681	$ 1,186,888	9.2%
Electric and Gas Utility Franchise Fee Rebates	$ 730,036	$ 946,494	$ 871,978	-7.9%
Investment Manager and Custodial Service Fees	$ 52,663	$ 53,600	$ 53,620	0.0%
Machinery and Equipment	$ 17,256	$ 1,100	$ 44,379	3,934.5%
Non-Expense Accounts	$ 35,158	$ (8,200)	$ (7,871)	-4.0%
Total	$5,312,034	$4,548,729	$ 4,824,042	6.1%
Abated Debt - General Ledger Software	$ 51,661	$ 50,700	$ 50,404	-0.6%
Abated Debt - Franchise Fee Litigation	$ 196,706	$ 198,906	$ 195,825	-1.5%
Total Expense	**$5,560,401**	**$4,798,335**	**$ 5,070,271**	5.7%
Resources				
Miscellaneous Revenue	$ 124,371	$ 106,719	$ 110,481	3.5%
Electric and Gas Utility Franchise Fees	$ 926,742	$1,145,400	$ 1,067,803	-6.8%
Sales Tax 20% for Debt Abatement	$ 51,661	$ 50,700	$ 50,404	-0.6%
Overhead & Utility Billing Recharges to Enterprise Funds	$2,201,359	$2,932,998	$ 3,117,529	6.3%
Total Revenue	**$3,304,133**	**$4,235,817**	**$ 4,346,217**	2.6%
Property Tax Support	**$2,256,268**	**$ 562,518**	**$ 724,054**	$ 161,536
Personnel - Authorized FTE	**20.51**	**24.51**	**25.51**	

1 of 1

This improvement package is to provide funding for a bilingual, self-service payment kiosk providing residents with an around the clock bill payment solution. The kiosk can be installed indoors or outdoors. Payments through the kiosk are PCI compliant to maintain industry leading security. Residents can conveniently look up their account and payment information to quickly pay their bills. Residents get email, text, or printed receipts at the end of the transaction so that they have proof of a successful transaction. The non-recurring cost for the purchase of the kiosk is $40,000 and the annual maintenance support is $8,000.

Related Cost:	$ 8,000	Tax Funds	Recurring	**Recommend - Yes**
Related Cost:	$40,000	Tax Funds	Non-Recurring	
Related Revenue:	$ 8,000	Administrative Overhead	Recurring	
Related Revenue:	$40,000	Administrative Overhead	Non-Recurring	
Net Property Tax Cost:	$ —			
Property Tax Impact:	$ —	—%		
Activity: Utility Billing				

Significant Line Items

Employee Expense

1. FY 2026 employee expense reflects a 3.00% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2025. The employee contribution of 6.29% is unchanged from FY 2025.
3. The City portion of health insurance expense is unchanged from $1,119 in FY 2025 to $1,119 in FY 2026 per month, per contract, which results in annual unchanged of $0 or 0.0%.
4. Overtime is unchanged from $7,950 in FY 2025 to $7,950 in FY 2026. FY 2024 actual was $8,305.
5. During FY 2025, the following personnel changes were approved by City Council:
    i. On January 6th, 2025, the City Council approved the addition of a full-time Budget/ Financial Accounting Analyst (1.00 FTE, GE-34). The cost of adding the position mid year in FY25 ($50,055) was fully offset with unbudgeted interest revenue.

Supplies & Services

6. Electric Franchise Fee Refund decreased from $845,095 in FY 2025 to $817,268 in FY 2026 based on FY 2024 actual $681,056 plus an expected rate increase of 20%. This line item represents refunds paid related to electric utility franchise fees. Electric utility providers collect franchise fees from their customers in the City limits through monthly billing. Electric utility providers then remit franchise fee revenue to the City. City ordinances allow sales tax exempt entities to request a refund from the City for the electricity franchise fees they pay.
7. Natural Gas Franchise Fee Refund decreased from $101,399 in FY 2025 to 54,710 in FY 2026 based on FY 2024 actual of $48,979 plus an expected rate increase of 11.7%. This line item represents refunds paid related to natural gas utility franchise fees. Gas utility providers collect franchise fees from their customers in the City limits through monthly billing. Gas utility providers then remit franchise fee revenue to the City. City ordinances allow sales tax exempt entities to request a refund from the City for the gas franchise fees they pay.
8. Printing increased from $137,949 in FY 2025 to $163,081 in FY 2026. The FY 2024 actual was $145,969. This line item includes general printing and mailing needs such as envelopes, business cards, and brochures ($3,249), as well as outsourced mailing services for Utility Billing notices and bills ($159,832). In FY 2026, the budget for general printing and mailing needs is increasing $1,000, while the budget for outsourced mailing services is increasing by $26,132. The increase in this line item aligns the budget with anticipated costs based on past year actuals (the FY 2024 actual was higher than the FY 2024 budget) and anticipated price increases.
9. IT Recharges decreased from $126,461 in FY 2025 to $125,898 in FY 2026. This line item represents the recharge of Information Technology staff time related to processing checks, system back-ups and daily production for the financial software.
10. Technology Services increased from $576,065 in FY 2025 to $640,349 in FY 2026. This line item includes the following software subscriptions:

Software Licenses		FY 2025 Budget		FY 2026 Budget	% Change from FY 2025 Budget	
Finance Plus	$	10,000	$	10,102	1 %	a
Lease Query	$	13,696	$	13,696	— %	
Thales TRS ACFR Online Report Writer	$	3,200	$	—	— %	b
FreshService Licensing	$	—	$	9,845	— %	c
Tyler - Finance, Budget, Asset Management, HRM	$	284,989	$	322,563	13 %	d
Tablet Data Pan	$	100	$	—	— %	e
Moody's Analytical Contract	$	41,628	$	41,628	— %	
Ecivis indirect cost software	$	11,000	$	11,000	— %	
Balancing Act Budget Simulation	$	8,200	$	8,700	6 %	f
Wdesk Report Writer	$	99,007	$	110,000	11 %	g
Indirect Rate Software	$	10,000	$	—	— %	h
Tyler - Utility Billing	$	88,585	$	97,815	10 %	i
Creditron Check Scanner	$	5,660	$	7,000	24 %	j
Total	**$**	**576,065**	**$**	**632,349**	**10 %**	

a) Finance Plus increased 1% based on anticipated price increase from the vendor.
b) Thales TRS ACFR Online Report Writer is not planned to be renewed for FY 2026.
c) FreshService Licensing is a new software in FY 2026.
d) Tyler - Finance, Budget, Asset Management, and Human Resources modules increased based on not allocating a portion of the cost to the Human Resources Department in FY26. The overall cost of the software has not changed based on the amended contract.
e) Tablet data plan is not being budgeted in FY 2026 as the tablet is no longer in use.
f) Balancing Act Budget Simulation increased 6% based on FY 2024 actual..
g) Wdesk Report Writer increased 11% based on FY 2024 actual.
h) Indirect Rate Software was a duplicate software inadvertently budgeted in FY 2025.
i) Tyler - Utility Billing module increased based on amending the contract to include annual maintenance on resident water meter portal and PCI compliance for credit card machines.
j) Creditron increased 24% based on FY 2024 actual.

11. Credit Card Charge decreased from $48,197 in FY 2025 to $45,439 in FY 2026 based on the FY 2024 actual of $45,439. This line item represents fees paid for credit card transactions through the Tyler Payments system. Under the agreement with Tyler Payments, all credit card transactions (online, phone and in person) have a 2.95% per transaction fee with a minimum fee of $2.50, and a transaction cap of $500. This fee is passed directly to the utility billing customer. There is also a fee of $0.25 per e-check transaction for online and phone utility bill payments, which is absorbed by the City.

Machinery & Equipment

12. Equipment replacement items at the maintenance level include ($44,379):

Finance Machinery and Equipment	
Accounting/Payroll/Treasury	
Chairs	$ 900
Desk Phone	$ 293
Smartphones	$ 800
Budget	
Desk Phone	$ 293
Chairs	$ 900
Utility Billing/Parking Tickets	
Chairs	$ 900
Desk Phone	$ 293
Recommended Improvement Package	$ 40,000
Total Equipment	**$ 44,379**

Debt Service

13. Annual debt service payment includes the following ($246,229):

Amount	Debt Series	Source	Purpose	Final Payment	Call Date
$ 195,825	2016A G.O.	Debt Levy	Franchise Fee Settlement	2035	2024
$ 15,427	2021A G.O.	Sales Tax	General Ledger Software	2041	2028
$ 34,977	2022A G.O	Sales Tax	General Ledger Software	2042	2029
$ 246,229	**Total Finance Debt Service**				

Revenue

14. Franchise Fees decreased from $6,903,981 in FY 2025 to $6,106,745 in FY 2026 based on FY 2024 actual of $5,152,838 plus anticipated rate increases for electricity and natural gas. Electric and natural gas utility providers collect franchise fees from customers in the City limits through monthly billing. The utility providers then remit franchise fee revenue to the City.

    i. Electric Franchise Fee increased from $4,924,839 in FY 2025 to $5,075,053 in FY 2026 based on FY 2024 actual of $4,229,211 plus an expected rate increase of 20%.

    ii. Natural Gas Franchise Fee decreased from $1,979,142 in FY 2025 to $1,031,692 in FY 2026 based on FY 2024 actual of $923,628 plus an expected rate increase of 11.7%.

15. Forfeitures/Penalties decreased from $18,600 in FY 2025 to $9,363 in FY 2026 based on the FY 2024 actual of $9,363. This line item represents administrative collection fees and administrative fees for tax liens.

16. Reimbursements increased from $82,321 in FY 2025 to $95,000 in FY 2026. The the FY 2024 actual was $100,277. This line item includes the rebate revenue received on City purchases made with

purchase cards (1% rebate) as well as enrolled virtual card vendor spend as rebate revenue (1% rebate). A virtual card payment is equivalent to that of a credit card transaction. Suppliers that choose to participate in the virtual card program receive an automated email notification for each processed payment from the Finance Department. This replaces a traditional check or ACH transaction, pending vendor acceptance into the City's virtual card program, and captures additional transactions not typically paid using a purchasing card. These emails contain a link to a secure web portal where the supplier obtains the unique Visa credit card account number, the amount to charge, and the other pertinent details of the transaction needed to process and reconcile the payments using their Point-of-Sale device/software. The credit card account number changes with each payment so suppliers are not required to keep this information on file. The standard processing fees administered by the supplier's acquiring bank still apply.

17. Revenue received from Enterprise Funds for Utility Billing and administrative overhead charges increased from $2,932,998 in FY 2025 to $3,117,529 in FY 2026.

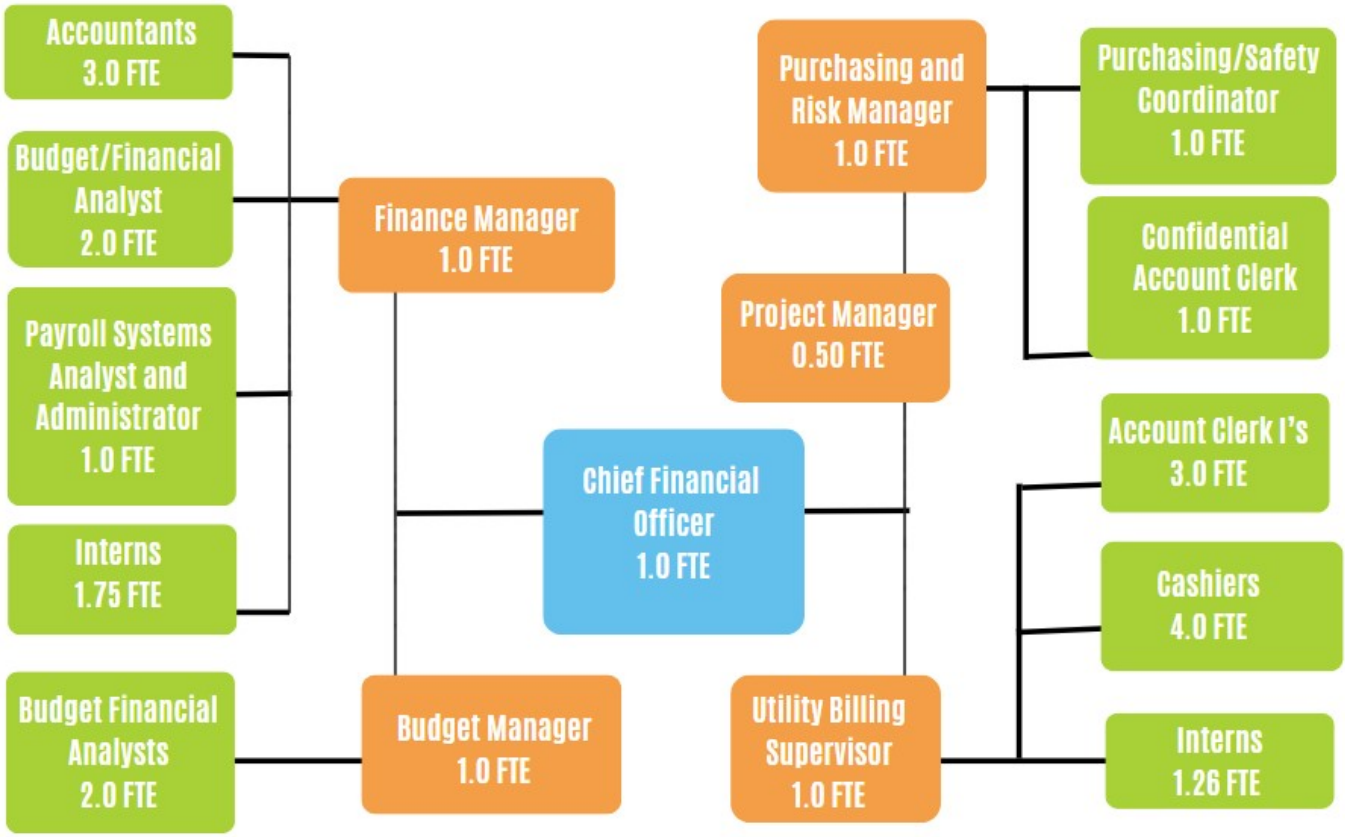
Miscellaneous

18. City-wide interest revenue increased from $2,565,899 in FY 2025 to $6,146,519 in FY 2026. The FY 2024 actual was $5,017,706. The FY 2026 budget is based on projected cash balance, projected interest rates, and the new banking services agreement tied to a thirteen week T-bill plus five basis points.

Interest by Fund	FY 2024 Actual	FY 2025 Budget	FY 2026 Budget
General Fund	$ 1,767,689	$ 1,718,055	$ 2,300,097
PEG Equipment Fund	$ 605	$ —	$ 720
Dubuque Industrial Center West TIF	$ 142,581	$ 47,127	$ 169,731
Greater Downtown TIF	$ 386,447	$ 195,481	$ 460,033
Technology Park TIF	$ 3,854	$ 1,406	$ 4,587
Lake Ridge TIF	$ 300	$ 261	$ —
North Cascade TIF	$ 22,955	$ 2,234	$ 27,326
English Ridge TIF	$ 39,870	$ —	$ 13,834
South Pointe TIF	$ 3,204	$ —	$ 3,814
Rustic Point TIF	$ 3,060	$ —	$ 3,643
Downtown Loan Pool	$ 73,239	$ 30,307	$ 87,185
Veterans Memorial Maintenance	$ 7,084	$ 9,391	$ 8,433
Library Trust	$ 37,907	$ 14,538	$ 45,124
Police Canine Trust	$ 292	$ 115	$ 347
Airport Customer Facility Charge	$ 9,138	$ 3,317	$ 10,878
Special Assessment	$ 3,335	$ 893	$ 3,971
Housing Choice Voucher	$ 404	$ 400	$ 904
Media Services	$ 18,337	$ 7,555	$ 21,829
Construction Escrow	$ 189	$ —	$ 225
Debt Service	$ (12,557)	$ —	$ —
Street Construction	$ 277,575	$ —	$ 330,430
DICW Construction	$ 1,111	$ —	$ 1,322
Sales Tax Increment	$ 570,530	$ —	$ 679,168
Sales Tax 20%	$ 181,689	$ —	$ 216,285
General Construction	$ 58,125	$ —	$ 69,193

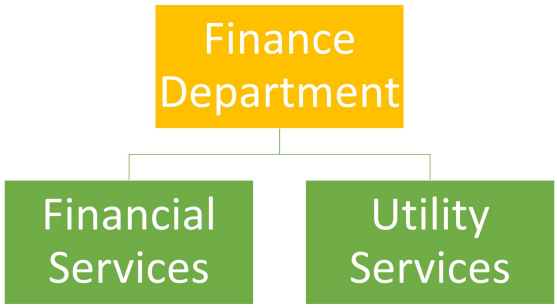
Interest by Fund	FY 2024 Actual	FY 2025 Budget	FY 2026 Budget
Golf Construction	$ 4,515	$ —	$ 5,375
Airport Construction	$ 15,542	$ —	$ 18,501
Passenger Facility Charge	$ 2,402	$ —	$ 2,859
Lyons Peony Trust	$ 5,873	$ 7,049	$ 6,991
Library Gift Trust	$ 643	$ 244	$ 766
Water Operations	$ 358,736	$ 126,719	$ 427,045
Water Capital	$ 63,464	$ —	$ 75,549
Salt Operations	$ 2,510	$ 505	$ 2,987
Sanitary Sewer Operations	$ 179,124	$ 71,246	$ 213,232
Sanitary Capital	$ 82,820	$ —	$ 98,590
Stormwater	$ 229,978	$ 77,529	$ 273,769
Stormwater Capital	$ 13,622	$ 15,047	$ 16,215
Parking Operations	$ 20,670	$ 14,764	$ 24,606
Parking Capital	$ 45,563	$ —	$ 54,239
Refuse Operations	$ 76,635	$ 75,000	$ 91,227
Transit Capital	$ 114	$ 117	$ 136
Landfill Operations	$ 315,312	$ 146,599	$ 375,353
Total	**$ 5,014,486**	**$ 2,565,899**	**$ 6,146,519**

Finance Department Organization Chart

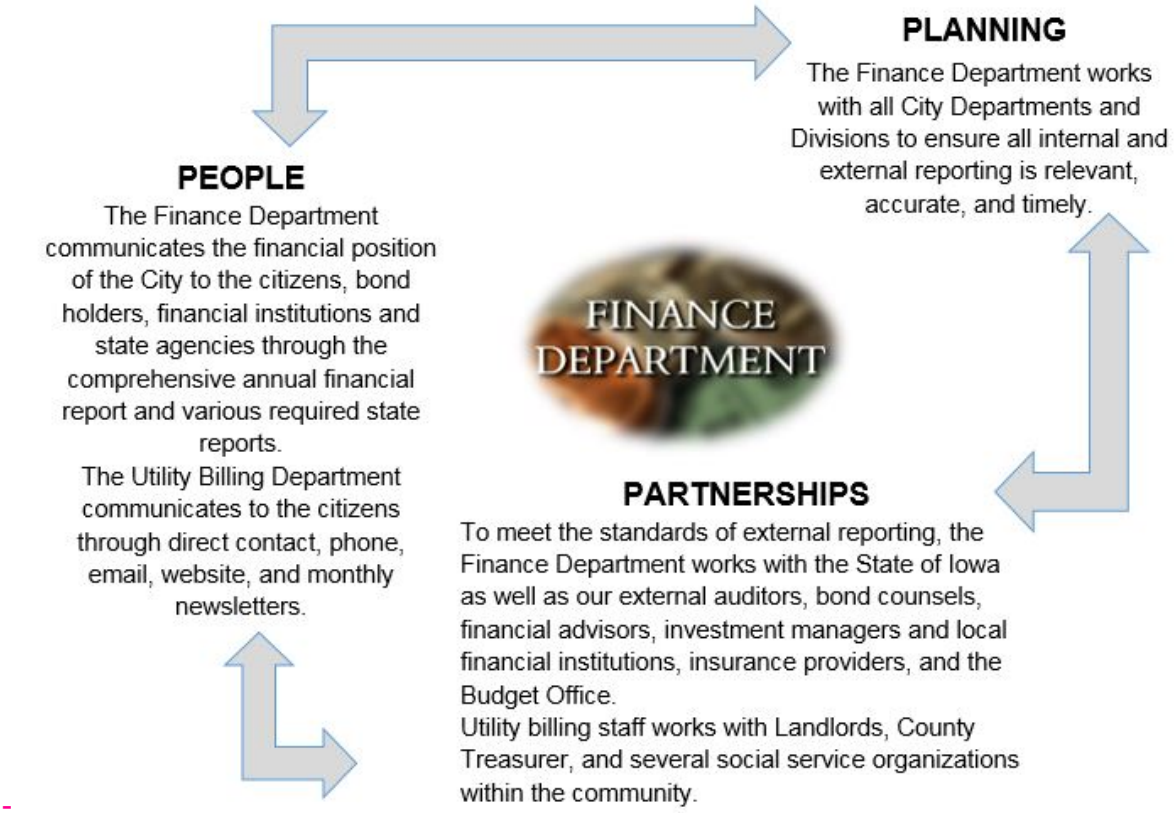


FINANCE DEPARTMENT

The City of Dubuque Finance Department promotes excellence internally through all-encompassing communication, support, and teamwork and strives for authentic connections between unique individuals to create harmonious service to our citizens and co-workers. The Finance Department strives to create an environment that is inclusive, transparent, accessible, and forged by clear communication, providing dependable customer service in a fun and enjoyable environment. We are unique. We are Dubuque.



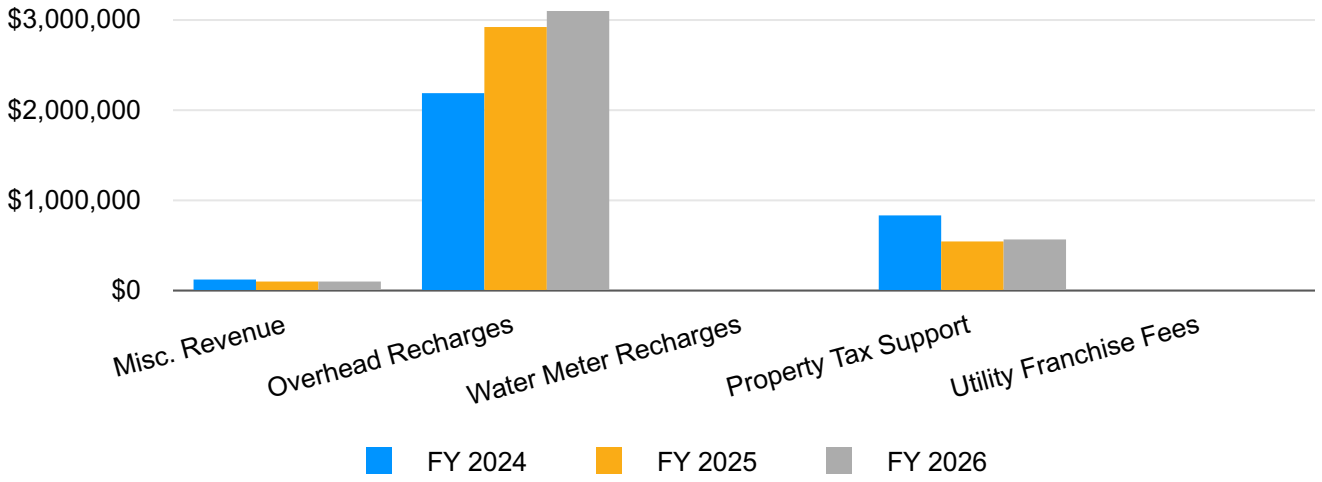
SUCCESS IS ABOUT PEOPLE, PLANNING AND PARTNERSHIPS LEADING TO OUTCOMES



FINANCE DEPARTMENT

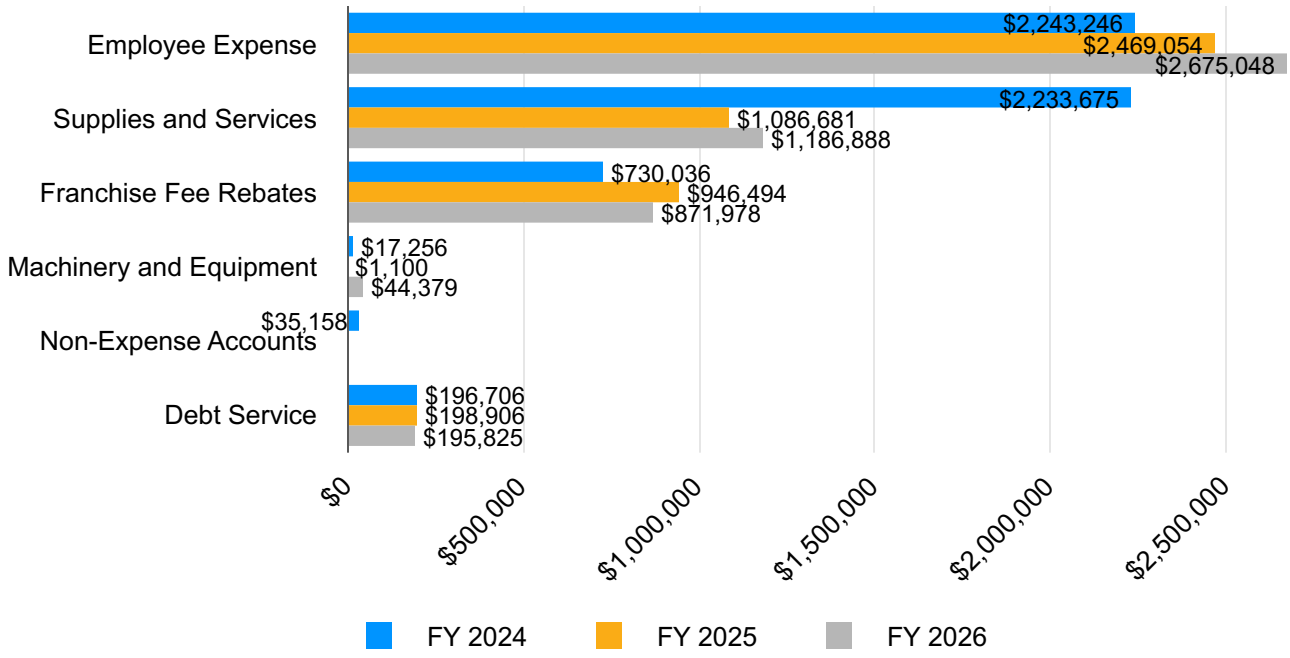
	FY 2024	FY 2025	FY 2026
Full-Time Equivalent	20.51	24.51	25.51

Resources and Property Tax Support



The Finance Department is supported by 25.51 full-time equivalent employees, which accounts for 52.76% of the department expense as seen below. Overall, the departments' expenses are expected to increase by 5.67% in FY 2025 compared to FY 2026.

Expenditures by Category by Fiscal Year



FINANCE DEPARTMENT

Financial Service

Mission & Services

Financial Services preserve the City's strong financial condition through responsible financial strategies and effective management of City resources. Responsibilities include financial policy, cash management, debt management, accounting, payroll, accounts payable, purchasing, risk management, grant assistance, auditing and reporting for the City of Dubuque.

Financial Service Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Requested
Expenditures	$3,355,266	$2,991,097	$3,157,577
Resources	$1,194,367	$1,595,858	$1,679,456

Financial Service Position Summary	
	FY 2026
Chief Financial Officer	1.00
Finance Manager	1.00
Purchasing & Risk Manager	1.00
Confidential Account Clerk	1.00
Purchasing/Safety Coordinator	1.00
Budget/Financial Analyst	2.00
Senior Payroll Accountant	1.00
Payroll Systems Analyst	1.00
Accountant	2.00
Project Manager	0.50
Finance Intern	1.75
Total FT Equivalent Employees	**13.25**

Performance Measures

City Council Goal: Financially Responsible, High-Performance City Organization

1 Activity Objective: Provide transparency of City finances through the Comprehensive Annual Financial Report (CAFR).

Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimated	Performance Indicator
Receive the Certificate of Excellence in Financial Reporting	Yes	Yes	Yes	Yes	**Goal Met**

FINANCE DEPARTMENT

Utility Services

Mission & Services

Utility Services is responsible for maintaining positive customer relations for over 24,000 customers. Utility services include water, sewer, stormwater and refuse. Utility Billing staff work with customers answer questions, schedule service, solve problems and collect payments. The billing activity manages the customer data base and depository for all utility billing and parking violations. Bills are computed and issued, and monies are received and recorded. Staff is available to address customer's service needs and billing inquiries.

Utility Services Funding Summary			
	FY 2024 Actual	FY 2025 Budget	FY 2026 Requested
Expenditures	$975,589	$1,038,162	$1,129,372
Resources	$1,022,569	$1,045,595	$1,140,777

Utility Services Position Summary	
	FY 2026
Utility Billing Supervisor	1.00
Finance Intern	1.26
Account Clerk I	3.00
Cashier	4.00
Total FT Equivalent Employees	**9.26**

Performance Measures

City Council Goal: Financially Responsible, High-Performance City Organization

1 Activity Objective: Improve utility billing processes and procedures and service delivery through the use of technology.

Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimated	Performance Indicator
% of City water customers using the online customer water portal	50%	46%	44%	55%	**Goal Met**
% of UB customers using e-billing	20%	19%	19%	23%	**Goal Met**
% of UB customers using direct payment (ACH)	30%	35%	37%	38%	**Goal Met**

FINANCE DEPARTMENT

Budget

Mission & Services

The Budget Office is responsible for the preparation, development, reconciliation, compliance, and implementation of the City's annual operating and five-year capital budgets. Included in this work is the development of all budget reporting guidelines, debt issuance, and compliance with Local and State reporting requirements.

In addition, the Budget Office coordinates with various City departments with reporting and filing obligations of alternative funding sources such as grants and user fees. Maintenance of the five-year financial plan is critical in providing decision makers with strategic financial information. Budget staff regularly monitor and report on operating and capital budget activities, as well as report on debt-related activities.

Budget Funding Summary			
	FY 2024 Actual	**FY 2025 Budget**	**FY 2026 Requested**
Expenditures	$939,371	$516,809	$538,593
Resources	$0	$0	$0

Budget Position Summary	
	FY 2026
Budget/Financial Analyst	2.00
Budget Manager	1.00
Total FT Equivalent Employees	**3.00**

Performance Measures

City Council Goal: Financially Responsible, High-Performance City Organization

1 Activity Objective: Engage and empower residents to provide input and participate in the budget process.

Performance Measure (KPI)	Target	FY 2023 Actual	FY 2024 Actual	FY 2025 Estimated	Performance Indicator
# of resident budgets submitted on Balancing Act Budget Simulation*	100	12	8	0	**Goal in Progress**
# of individuals reached through budget public engagement sessions	+10 Annually	35	11	15	**Goal in Progress**

2 Activity Objective: Promote transparency and communicate budget information to residents in a user-friendly and understandable way.

# page views: Balancing Act Budget Simulation Tool*	+2% Annually	252	335	171	**Goal in Progress**

**Balancing Act was launched in Fiscal Year 2019*

Recommended Operating Revenue Budget - Department Total

74 - FINANCE DEPARTMENT

Fund/Account/Account Title	FY23 Actual Revenue	FY24 Actual Revenue	FY25 Adopted Budget	FY26 Recomm'd Budget
100 - General				
4A - Charges for Services				
45020 - Credit Card Fee	0	0	0	0
45300 - Forfeitures/Penalties	(18,600)	(9,363)	(18,600)	(9,363)
45305 - Collection Fees	0	273	0	0
45310 - AR Late Fee	0	0	0	0
45500 - Miscellaneous Chg for Svcs	(658)	(424)	(702)	(424)
47100 - Reimbursements	(87,700)	(100,277)	(82,321)	(95,000)
47150 - Refunds	(34)	(75)	0	0
47200 - Insurance Settlements	0	0	0	0
47820 - Specialized Services	(4,535)	(5,528)	(5,096)	(5,694)
4A - Charges for Services Total	**(111,528)**	**(115,394)**	**(106,719)**	**(110,481)**
4N - Transfers				
49600 - Transfer in Water Op	(264,267)	(477,274)	(640,620)	(683,609)
49610 - Transfer In Sanitary Op	(516,108)	(516,315)	(651,128)	(694,558)
49620 - Transfer in Storm Op	(306,240)	(439,437)	(635,390)	(678,159)
49650 - Transfer in Parking Op	(110,362)	(111,831)	(151,069)	(154,418)
49670 - Transfer in Refuse Op	(552,411)	(516,315)	(648,694)	(692,023)
49950 - Transfer in DMASWA Gen	(149,905)	(140,187)	(206,097)	(214,762)
4N - Transfers Total	**(1,899,293)**	**(2,201,359)**	**(2,932,998)**	**(3,117,529)**
200 - Debt Service				
4N - Transfers				
49304 - Transfer in Sales Tax 20%	(15,400)	(51,661)	(50,700)	(50,404)
4N - Transfers Total	**(15,400)**	**(51,661)**	**(50,700)**	**(50,404)**
813 - Stores/Printing				
4A - Charges for Services				
47860 - Central Stores Services	(2,651)	(8,977)	0	0
47880 - Central IT Processing	0	0	0	0
4A - Charges for Services Total	**(2,651)**	**(8,977)**	**0**	**0**
4K - Unrest Invest Earn				
43000 - Interest	0	0	0	0
4K - Unrest Invest Earn Total	**0**	**0**	**0**	**0**
FINANCE DEPARTMENT - Total	**(2,028,871)**	**(2,377,391)**	**(3,090,417)**	**(3,278,414)**

Recommended Operating Expenditure Budget - Department Total

74 - FINANCE DEPARTMENT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6A - Salaries & Wages				
100 - General				
60100 - Salaries-Regular Full Time	1,146,232	1,489,235	1,672,235	1,821,431
60200 - Salaries - Regular Part Time	3,253	47,335	63,207	59,516
60300 - Hourly Wages - Temp/Seasonal	74,338	70,138	121,752	129,827
60400 - Overtime	4,365	8,305	7,950	7,950
60630 - Special Pay Sick Lv Payout Ret	0	0	0	8,001
60635 - Special Pay Sick Lv Payout 50%	975	2,499	1,024	2,510
60640 - Special Pay - Vacation Payout	25,210	0	0	0
60710 - Special Pay - Parental Leave	10,332	42,342	0	0
60730 - Spec Pay - Safety Equipment	0	0	0	0
60760 - Spec Pay - Moving Allowance	0	7,085	0	0
180 - Community Development				
60100 - Salaries-Regular Full Time	0	0	0	0
6A - Salaries & Wages Total	**1,264,705**	**1,666,939**	**1,866,168**	**2,029,235**
6B - Employee Benefits				
100 - General				
61100 - FICA - City Contribution	91,707	117,701	142,682	155,236
61300 - IPERS - City Contribution	113,630	152,253	174,007	190,568
61510 - Health Insurance	248,326	301,160	281,883	295,306
61540 - Life Insurance	820	940	966	1,012
61600 - Workers' Compensation	2,494	2,620	3,348	3,691
61615 - Insurance Premium	0	1,633	0	0
61700 - Unemployment Compensation	0	0	0	0
61992 - Physicals	0	0	0	0
180 - Community Development				
61100 - FICA - City Contribution	0	0	0	0
61300 - IPERS - City Contribution	0	0	0	0
61510 - Health Insurance	0	0	0	0
61540 - Life Insurance	0	0	0	0
6B - Employee Benefits Total	**456,977**	**576,306**	**602,886**	**645,813**
6C - Staff Development				
100 - General				
62100 - Association Dues	4,238	4,658	6,575	6,304
62200 - Subscriptions	611	511	300	522
62325 - Mileage	0	0	50	0

Recommended Operating Expenditure Budget - Department Total
74 - FINANCE DEPARTMENT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
62400 - Meetings & Conferences	6,436	10,136	18,152	18,152
62500 - Education Reimbursement	29,780	4,191	17,500	17,500
180 - Community Development				
62100 - Association Dues	0	0	0	0
62325 - Mileage	0	0	0	0
6C - Staff Development Total	**41,065**	**19,496**	**42,577**	**42,478**
6D - Repair/Maint/Util				
100 - General				
63400 - Equipment Maint/Repair	0	0	0	0
63730 - Telecommunications	3,049	2,946	3,048	2,946
180 - Community Development				
63730 - Telecommunications	0	0	0	0
813 - Stores/Printing				
63730 - Telecommunications	8,864	7,262	8,864	7,262
6D - Repair/Maint/Util Total	**11,913**	**10,208**	**11,912**	**10,208**
6E - Contractual Svcs				
100 - General				
64004 - Internal Service Charge	0	0	0	0
64010 - Accounting & Auditing	15,371	24,175	21,500	23,500
64013 - Investment Custodial	13,562	13,620	13,600	13,620
64014 - Investment Management	39,933	39,044	40,000	40,000
64015 - Financial Service Fees	4,854	5,392	5,100	5,392
64020 - Advertising	5,986	9,320	7,700	8,950
64030 - Outsourced Labor	37,406	52,995	0	0
64040 - Collections	0	0	0	0
64045 - Bad Debt Expense	0	95	0	0
64060 - Damage Claims	0	0	0	0
64062 - Refunds	2,207	0	0	0
64064 - Gas Franchise Fee Refunds	98,446	48,979	101,399	54,710
64065 - Electric Franchise Fee Refunds	769,667	681,056	845,095	817,268
64080 - Insurance - Property	0	(2)	0	0
64081 - Insurance - Liability	22,979	38,436	25,699	27,373
64083 - Insurance - Other	0	0	0	0
64110 - Legal	690	15,245	0	0
64135 - Grants	0	0	0	0
64140 - Printing	137,650	145,969	137,949	163,081

Recommended Operating Expenditure Budget - Department Total
74 - FINANCE DEPARTMENT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
64145 - Copying	1,502	1,234	1,502	440
64150 - Rental - Equipment	5,642	5,919	0	5,919
64160 - Rental - Land/Bldgs/Parking	3,218	4,896	5,040	4,896
64190 - Technology Services	252,780	960,993	576,065	640,349
64191 - IT Recharges	96,697	103,352	126,461	125,898
64195 - Credit Card Charge	48,197	45,439	48,197	45,439
64800 - Courier Fee	2,885	3,735	2,885	3,735
64900 - Other Professional Service	354,400	751,156	50,000	53,000
64980 - Technology Equip Maint Cont	0	0	0	0
180 - Community Development				
64020 - Advertising	0	0	0	0
64081 - Insurance - Liability	0	0	0	0
64160 - Rental - Land/Bldgs/Parking	0	0	0	0
64190 - Technology Services	0	0	0	0
813 - Stores/Printing				
64004 - Internal Service Charge	(15,082)	35,158	(8,200)	(7,871)
64062 - Refunds	0	0	0	0
64145 - Copying	1,997	609	1,997	609
64150 - Rental - Equipment	0	0	0	0
6E - Contractual Svcs Total	**1,900,987**	**2,986,817**	**2,001,989**	**2,026,308**
6F - Commodities				
100 - General				
65045 - Technology Equipment	268	10,334	1,100	41,679
65060 - Office Supplies	3,759	14,421	2,743	3,895
65070 - Operating Supplies	144	184	500	500
65080 - Postage/Shipping	8,924	9,023	9,229	9,474
65100 - Safety Supplies	0	1,316	0	1,500
65925 - Uniform Purchase	1,434	1,548	1,425	1,752
65940 - Gift Cards	0	0	0	0
65960 - Repair Parts	0	0	0	0
65990 - Other Supplies	0	2	0	0
65999 - Cash Over and Short	47	(167)	0	0
180 - Community Development				
65045 - Technology Equipment	0	0	0	0
65060 - Office Supplies	0	0	0	0
65080 - Postage/Shipping	0	0	0	0

Recommended Operating Expenditure Budget - Department Total

74 - FINANCE DEPARTMENT

Fund/Account/Account Title	FY23 Actual Expense	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6F - Commodities Total	**14,576**	**36,661**	**14,997**	**58,800**
6G - Capital Outlay				
100 - General				
67210 - Furniture/Fixtures	7,303	6,827	0	2,700
67250 - Office Equipment	0	0	0	0
67500 - Buildings	0	0	0	0
6G - Capital Outlay Total	**7,303**	**6,827**	**0**	**2,700**
6H - Debt Service				
100 - General				
68010 - Principal Payment	0	0	0	0
68020 - Interest Payments	0	0	0	0
68980 - Financial Consultant	0	0	0	0
68990 - Paying Agent Fees	8,200	10,000	8,200	10,000
200 - Debt Service				
68010 - Principal Payment	150,648	169,358	174,358	175,024
68020 - Interest Payments	80,640	79,009	75,248	71,205
201 - Bond Issues				
68010 - Principal Payment	0	0	0	0
6H - Debt Service Total	**239,488**	**258,367**	**257,806**	**256,229**
FINANCE - Total	**3,937,015**	**5,561,623**	**4,798,335**	**5,071,771**

Recommended Expenditure Budget Report by Activity & Funding Source
74 - FINANCE DEPARTMENT

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
7401 - Accounting			
100 - General			
6A - Salaries & Wages	898,843	1,057,850	1,195,483
6B - Employee Benefits	283,988	315,186	354,561
6C - Staff Development	13,985	25,142	25,074
6D - Repair/Maint/Util	1,132	1,105	1,132
6E - Contractual Svcs	2,111,822	1,576,639	1,558,618
6F - Commodities	28,669	6,975	11,809
6G - Capital Outlay	6,827	—	900
6H - Debt Service	10,000	8,200	10,000
200 - Debt Service			
6H - Debt Service	248,367	—	—
7401 - Accounting Total	**3,603,634**	**2,991,097**	**3,157,577**
7402 - Budget			
100 - General			
6A - Salaries & Wages	285,989	291,091	308,271
6B - Employee Benefits	89,722	90,691	93,668
6C - Staff Development	5,442	7,300	7,517
6D - Repair/Maint/Util	859	690	859
6E - Contractual Svcs	556,800	126,337	126,535
6F - Commodities	559	700	843
6G - Capital Outlay	—	—	900
180 - Community Development			
6A - Salaries & Wages	—	—	—
6B - Employee Benefits	—	—	—
6C - Staff Development	—	—	—
6D - Repair/Maint/Util	—	—	—
6E - Contractual Svcs	—	—	—
6F - Commodities	—	—	—
7402 - Budget Total	**939,371**	**516,809**	**538,593**
7403 - Utility Billing			
100 - General			
6A - Salaries & Wages	482,107	517,227	525,481
6B - Employee Benefits	202,596	197,009	197,584
6C - Staff Development	69	10,135	9,887

Recommended Expenditure Budget Report by Activity & Funding Source
74 - FINANCE DEPARTMENT

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
6D - Repair/Maint/Util	955	1,253	955
6E - Contractual Svcs	282,428	305,216	348,417
6F - Commodities	7,433	7,322	46,148
6G - Capital Outlay	—	—	900
6H - Debt Service	—	—	—
200 - Debt Service			
6H - Debt Service	—	—	—
201 - Bond Issues			
6H - Debt Service	0	0	0
7403 - Utility Billing Total	**975,589**	**1,038,162**	**1,129,372**
7404 - Stores Inventory			
813 - Stores/Printing			
6E - Contractual Svcs	23,288	0	0
7404 - Stores Inventory Total	**23,288**	**0**	**0**
7405 - Centralized Multifunction			
813 - Stores/Printing			
6D - Repair/Maint/Util	7,262	8,864	7,262
6E - Contractual Svcs	1,584	-6,203	-7,262
7405 - Centralized Multifuction Total	**8,846**	**2,661**	**0**
7406 - Centralized Phone			
813 - Stores/Printing			
6E - Contractual Svcs	10,896	0	0
7406 - Centralized Phone Total	**10,896**	**0**	**0**
7407 - Centralized Postage			
813 - Stores/Printing			
6E - Contractual Svcs	0	0	0
7407 - Centralized Postage Total	**0**	**0**	**0**
7480 - Debt Service			
200 - Debt Service			
6H - Debt Service	0	249,606	246,229
7480 - Debt Service Total	**0**	**249,606**	**246,229**
7499 - Pcard Clearing			
100 - General			
6F - Commodities	0	0	0

Recommended Expenditure Budget Report by Activity & Funding Source
74 - FINANCE DEPARTMENT

Fund/Activity	FY24 Actual Expense	FY25 Adopted Budget	FY26 Recomm'd Budget
7499 - Pcard Clearing Total	0	0	0
FINANCE DEPARTMENT TOTAL	5,561,623	4,798,335	5,071,771

C I T Y O F D U B U Q U E , I O W A
DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

74 FINANCE DEPARTMENT

				FY 2026	
FD	JC	WP-GR	JOB CLASS	FTE	BUDGET
60100 Full Time Employee Expense					
100	1265	GE-21	CHIEF FINANCIAL OFFICER	1.00	$ 170,554
100	1260	GE-18	FINANCE MANAGER	1.00	$ 134,136
100	1255	GE-18	BUDGET MANAGER	1.00	$ 127,066
100	1325	GE-14	BUDGET/FINANCIAL ANALYST	4.00	$ 354,817
100	5010	GE-07	ADMIN SUPPORT PROF	1.00	$ 60,159
100	3805	GE-12	UTILITY BILLING SUPERVISOR	1.00	$ 73,999
100	4055	GE-16	PURCHASING & RISK MANAGER	1.00	$ 132,295
100	8535	GE-12	PURCHASING/SAFETY COORDINATOR	1.00	$ 87,067
100	5565	GE-11	ACCOUNTANT	2.00	$ 143,096
100	5575	GE-12	PAYROLL ACCOUNTANT	1.00	$ 78,369
100		GE-10	PAYROLL SYSTEMS ANALYST	1.00	$ 78,198
100	5030	OE-06	ACCOUNT CLERK I	3.00	$ 172,124
100	5170	OE-05	CASHIER	4.00	$ 209,551
		TOTAL FULL TIME EMPLOYEES		22.00	$1,821,431
60200 Part Time Employee Expense					
100		GE-16	PROJECT MANAGER	0.50	$ 59,516
		TOTAL PART TIME EMPLOYEES		0.50	$ 59,516
60300 Temporary Employee Expense					
100	5555	GE-03	FINANCE INTERN	3.01	$ 129,827
		TOTAL SEASONAL EMPLOYEES		3.01	$ 129,827
		TOTAL FINANCE DEPARTMENT		**25.51**	**$2,010,774**

CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

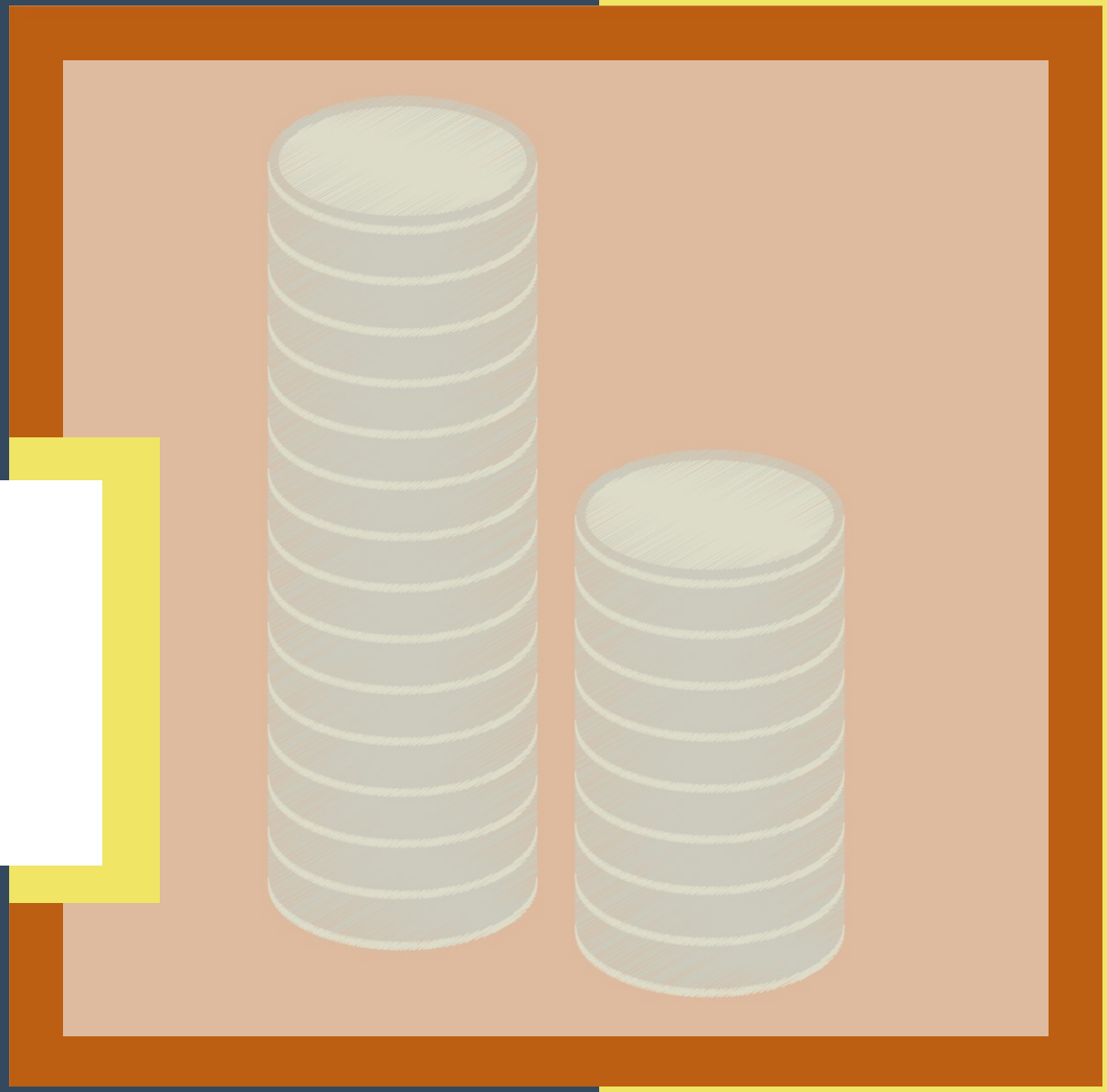
	ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2026 FTE	FY 2026 BUDGET
Accounting/Payroll/Treasury-FT General Fund							
7401	60100	100	1265	GE-21	CHIEF FINANCIAL OFFICER	1.00	$ 170,554
7401	60100	100	1260	GE-18	FINANCE MANAGER	1.00	$ 134,136
7401	60100	100	4055	GE-16	PURCHASING & RISK MANAGER	1.00	$ 132,295
7401	60100	100	8535	GE-12	PURCHASING/SAFETY COORDINATOR	1.00	$ 87,067
7401	60100	100	5010	GE-07	ADMIN SUPPORT PROF	1.00	$ 60,159
7401	60100	100	5030	OE-06	ACCOUNT CLERK I	—	$ —
7401	60100	100	1325	GE-14	BUDGET/FINANCIAL ANALYST	2.00	$ 173,612
7401	60100	100	1335	GE-10	PAYROLL SYSTEMS ANALYST	1.00	$ 78,198
7401	60100	100	5575	GE-12	PAYROLL ACCOUNTANT	1.00	$ 78,369
7401	60100	100	5565	GE-11	ACCOUNTANT	2.00	$ 143,096
					Total	11.00	$1,057,486
Accounting/Payroll/Treasury-PT General Fund							
7401	60200	100	1250	GE-16	PROJECT MANAGER	0.50	$ 59,516
					Total	0.50	$ 59,516
Accounting/Payroll/Treasury-Temporary General Fund							
7401	60300	100	5555	GE-03	FINANCE INTERN	1.75	$ 75,481
					Total	1.75	$ 75,481
Budget-General Fund							
7402	60100	100		GE-18	BUDGET MANAGER	1.00	$ 127,066
7402	60100	100		GE-14	BUDGET/FINANCIAL ANALYST	2.00	$ 181,205
					Total	3.00	$ 308,271
Utility Billing/Parking Tickets- FT General Fund							
7403	60100	100	3805	GE-12	UTILITY BILLING SUPERVISOR	1.00	$ 73,999
7403	60100	100	5170	OE-05	CASHIER	4.00	$ 209,551
7403	60100	100	5030	OE-06	ACCOUNT CLERK I	3.00	$ 172,124
					Total	8.00	$ 455,674
Utility Billing/Parking Tickets- Seasonal General Fund							
7403	60300	100	5555	GE-03	FINANCE INTERN	1.26	$ 54,346

CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY

ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2026 FTE	FY 2026 BUDGET
				Total	1.26	$ 54,346
TOTAL FINANCE DEPARTMENT					25.51	$2,010,774

FISCAL YEAR 2026 BUDGET PRESENTATION

FINANCE DEPARTMENT



Finance Department

MISSION STATEMENT

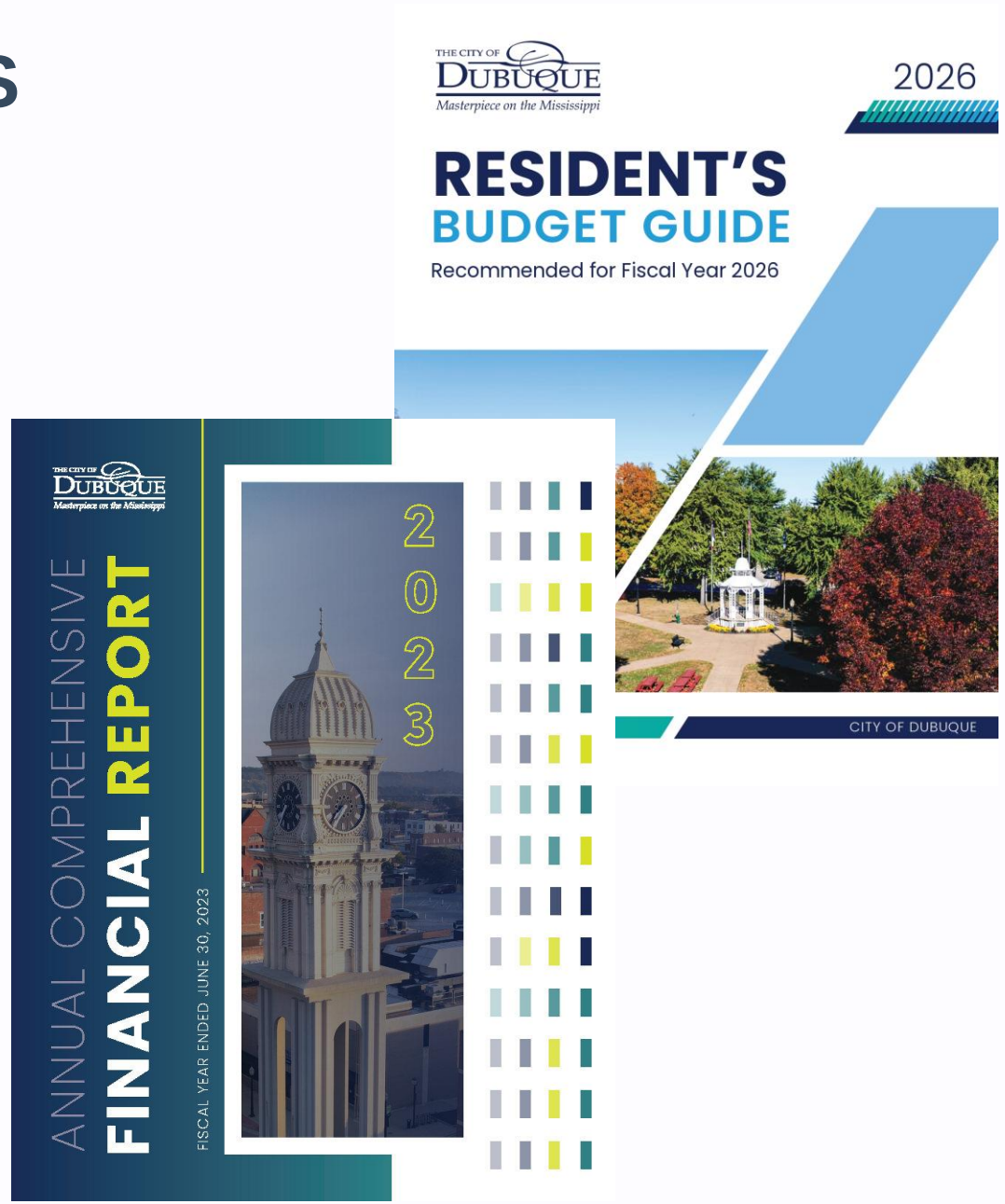
The City of Dubuque Finance Department promotes excellence internally through all-encompassing communication, support, and teamwork and strives for authentic connections between unique individuals to create harmonious service to our citizens and co-workers.

VISION STATEMENT

To create an environment that is inclusive, transparent, accessible, and forged by clear communication, providing dependable customer service in a fun and enjoyable environment. We are unique. We are Dubuque.

FINANCIAL SERVICES

- Financial Policy
- Cash Management
- Debt Management
- Accounting
- Payroll
- Accounts Payable
- Purchasing
- Risk Management
- Grant Assistance
- Auditing + Reporting
- Utility Billing
- Budget
- Legislative Analysis



Retirements

Utility Billing Supervisor
Rose Hoerner
Retired 10/2/24

Thank You for 28 Years of Service!

Finance Project Manager
Keith Strey
Retiring 6/27/2025

Thank You for 2.5 Years of Service!

New Faces & Promotions

Utility Billing Cashier
Dorothy Pearson
Started 11/1/24

Budget/Financial Analyst
Caitlyn Heiderscheit
Promoted 2/17/25

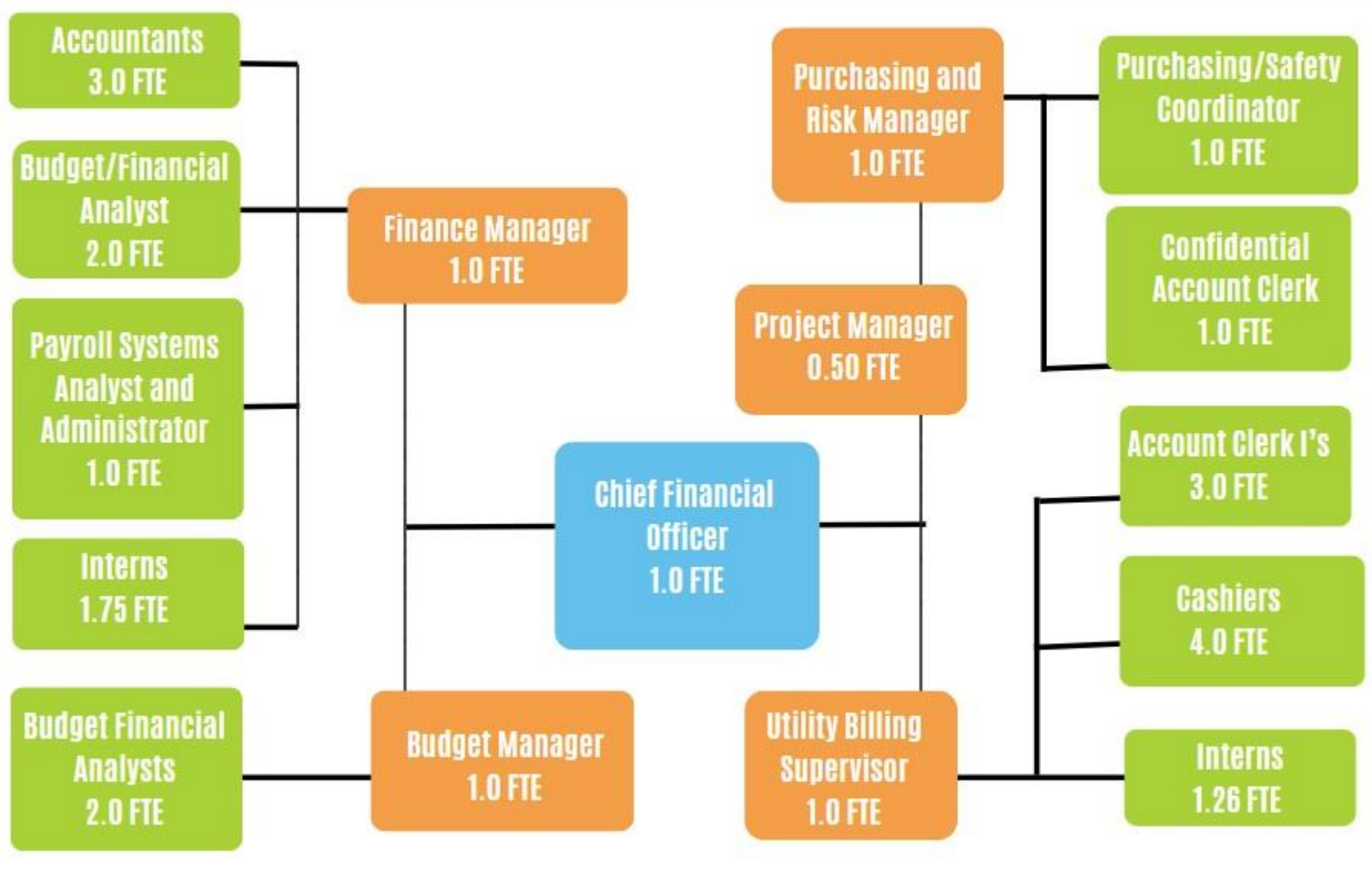
Utility Billing Supervisor
Chris Vallee
Promoted 8/26/24

Accounts Payable Accountant
Alyssa Carlin
Promoted 4/21/25

Budget/Financial Analyst
Shannon Soppe
Starts 4/14/24

Part-Time Project Manager
Nancy McCaul
Started March 21, 2025

Finance Department (25.51 Full-Time Equivalents)



Finance Department

INVESTMENT AND CASH MANAGEMENT OVERSIGHT COMMISSION

3-Year Term
Meets Quarterly

Gary Ruden
Molly Valaskey
Daniel Garza
Lucian Paucean
Vacant

Purpose

- Review the actions and decisions of the City's investments and all money managers for compliance with the City's Investment Policy & report any noncompliance to the City Council
- Review internal cash management practices and external agreements regarding the banking services agreement, U.S. Treasuries, and certificates of deposits
- To recommend, as needed, changes in the City's Investment Policy or cash management practices to the City Council
- To review the investment performance of the City's investments and money managers and to report to the City Council concerning same at least quarterly

Finance Department

FY2026 REQUESTED PROPERTY TAX SUPPORT

$725,554

Net Property Tax Support

$11.35

Average homeowner's* property tax cost for the Finance Department

(*Avg. home value of $196,508)

Finance Department
PERFORMANCE MEASURES

Goals On Track:

- GFOA Certificate of Excellence in Financial Reporting for ACFR
- GFOA Distinguished Budget Presentation Award
- # of UB Customers using direct payment

Goals Improving:

- % of City water customers using the online water management portal
- # of individuals reached through budget public engagement sessions

Goals That Needs Work:

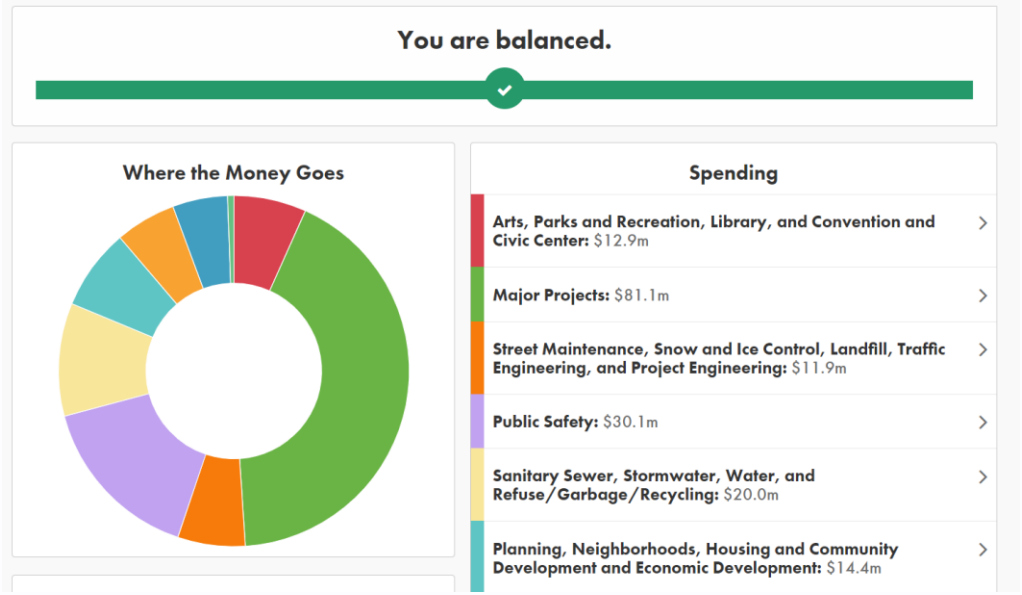
- # of resident budgets submitted on Balancing Act Budget Simulation

BUDGET AT A GLANCE

- Provide support for budget activities across all departments
- Assist in development of budgets for each department
- Oversee and manage total budget $263.5 million
- Maintain and enforce adherence to budget decisions

BUDGET

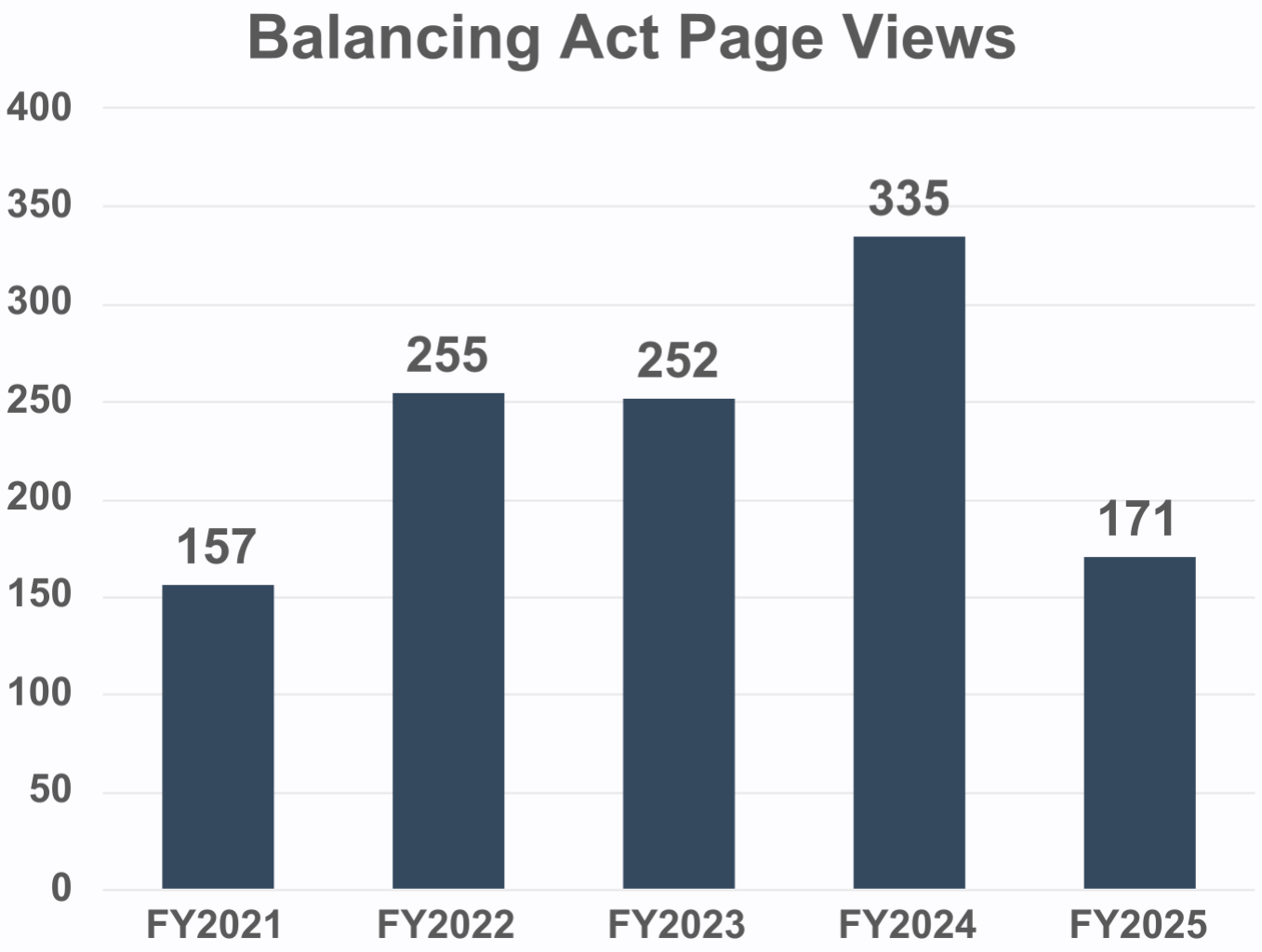
- **Online Tools: Open Budget, Balancing Act, Taxpayer Receipt**
- **Develop/Manage City's annual operating budget and 5-year Capital Improvement Plan**
- **Budget Documents: Resident's Guide, Policy Budget, CIP Budget**



BalancingAct®

BUDGET ENGAGEMENT

Launched Interactive Budget Simulation & Taxpayer Receipt in FY2019



**FY20 includes presentation to Young Professionals*

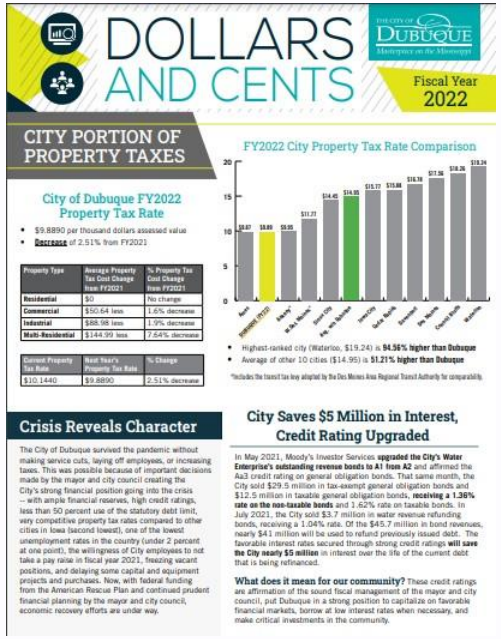
ONLINE TOOLS

www.cityofdubuque.org/budget:

- **Dollars and Cents**
- **Open Budget**
- **Balancing Act**
- **Taxpayer Receipt**

www.cityofdubuque.org/finance:

- **Open Expenses**



FISCAL YEAR 2025 HIGHLIGHTS

Budget

- Annual Department Training: Budget Module in Tyler Munis ERP
- Leveraged the Tyler Payroll System to import real time salary data to budget
- Implementation of the Classification and Compensation Study to all non-represented employees in the FY26 budget

FISCAL YEAR 2025 HIGHLIGHTS

Budget

- Received GFOA's Distinguished Budget Presentation Award for the FY25 Budget -

19 Consecutive Years!

City	Years of Award
Muscatine	41
Ames	39
Davenport	30
Bettendorf	30
Ankeny	26
West Des Moines	26
Cedar Rapids	25
Dubuque	**19**
Iowa City	18

FUTURE INITIATIVES

Budget

- Continue to expand budget engagement
- Process Improvements - Budget Process, Salary Projections, Document Production
- Department Training on Budget Amendments and Project Ledger
- Expand use of Tyler Munis Budget Module features

PURCHASING AT A GLANCE

- Support procurement activities across all departments
- Coordinate joint purchasing efforts
- Identify efficiencies/cost savings through purchasing data analysis
- Oversee and manage a network of 5,000+ vendors
- Maintain and enforce purchasing policies, terms, and conditions

FISCAL YEAR 2025 HIGHLIGHTS

Purchasing

Implementation of New Vendor Setup Process

- Completed setup, testing, and training of automated paperless vendor setup process
- Vendors utilize paperless process through a secure link or QR code
- All steps are workflow driven
- Enhances security in a high-risk area

FUTURE INITIATIVES

Purchasing

- E-Procurement Software Implementation of ION Wave Technologies

- Monitor and engage in AI procurement opportunities.
  - Outlined in American Purchasing Society: “What AI will do to Improve Purchasing” vast opportunities are coming.

RISK MANAGEMENT AND SAFETY AT A GLANCE

- Assist in identifying, assessing, and managing risk & safety within departments.

- Partner with City Legal and Human Resources in key areas:
  - Workplace & employee safety
  - Liability & property coverages
  - Insurance damage claims
  - Emergency preparedness
  - Compliance & regulation

- Promote a proactive approach to hazard identification, injury prevention, & risk management - help create a safer work environment for all.

SAFETY COMMITTEE/SUBCOMMITTEES

City of Dubuque Safety Committee:

- Coordinates City-wide development of safety rules and safe work methods
- Coordinates joint safety training with departments
- Promote and develop safety culture within the City.
- Protect health, safety, & well-being of both employees and the public.

City of Dubuque Safety Subcommittees:

- **Incident Review Team**-Reviews every injury, incident and accident.
  - Makes recommendations and seeks ways to prevent future occurrences
  - Reviews anonymous near miss reports submitted from the City's website
- **Safety Training Team**-Assist in recommending trainings for departments
- **Safety Audit Team**-Performs job site and facilities walkthroughs and audits of City facilities and worksites for efficiencies, safety related concerns and risk.

SAFETY IS EVERYONE'S RESPONSIBILITY

If you see something say something...it makes a difference!

VS.

FISCAL YEAR 2025 HIGHLIGHTS

Risk Management and Safety

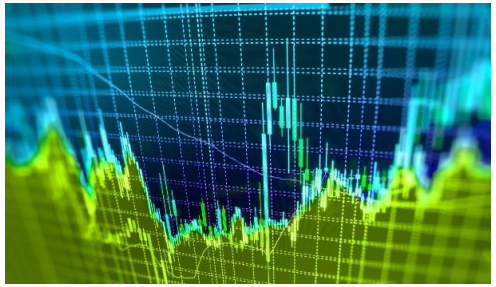
- Comprehensive review of the City's 40 + Safety Policies and Procedures to ensure compliance with current regulations.
- Implemented a paperless, electronic safety audit reporting process to facilitate corrective actions and ensure timely follow-up and completion.
- Integrated Safety Presentations into New Employee Orientation and New Supervisor Training.
- Purchasing & Risk Manager presented at Iowa League of Cities Annual Conference on *Risk Management Strategies for Cities*

FUTURE INITIATIVES

Risk Management and Safety

- Continue comprehensive training on the City's 40+ safety policies and procedures.
- Establish an automated safety training program for all City positions.
- Explore risk management software options.

FINANCE AT A GLANCE



- Maintain and recommend financial policies
- Cash and investment management of over $150 million
- Debt management
- General accounting for city operations
- Biweekly payroll for over 850 employees and 1,000+ employees summer
- Weekly vendor payments
- Grant accounting assistance and grant monitoring of all city grants
- Accounts receivable management
- Auditing and reporting of the City’s financials

LEGISLATIVE CHANGES/IMPLEMENTATION/CONCERNS

- Analyze financial impacts of proposed legislative changes
- New Property Tax Legislation Proposed Eliminating Rollback
- Evaluate administrative policy and tariff impacts on purchased goods. Example, predictions of vehicle cost increasing $3,500 to $12,000.
- Monitor grant issues and developments
- Recent Federal Fund Management Advisor Webinar:
  - “The blizzard of presidential executive orders and policy memoranda from the Office of Management and Budget has been dizzying. This activity has been followed by thousands of grant termination notices and scenes of federal employees leaving offices with personal belongings.”

FISCAL YEAR 2025 HIGHLIGHTS

Finance

- Successfully completed the Request for Proposal (RFP) process and negotiated a new agreement for banking services.

- Enhanced oversight of city investments, **resulting in earnings of over $4.8 million to date**.

- Achieved a successful implementation of the city-wide payroll and electronic time and attendance system in its first year, resulting in streamlined operations and improved data visibility.

- Conducted a comprehensive review of city leases, including a detailed billing analysis and ongoing revenue evaluation.

FISCAL YEAR 2025 HIGHLIGHTS

Finance

- Finalized the Fiscal Year 2024 audit in April 2025.
- Implemented new billing software for the Landfill, known as CompuWeigh.
- Revamped the internal process for property tax allocation and billing related to city facilities and leases.
- Department-wide 7-week Dale Carnegie customized training course focused on addressing conflict openly, minimizing trustbusters, world class customer service, communication, and teamwork.
- CFO presented at Government Finance Officers Association National Conference in Orlando, FL for two sessions: Recruitment and Retention and Utility Billing ERP Implementation

FISCAL YEAR 2025 HIGHLIGHTS

Finance

- GFOA Certificate of Achievement for the FY23 Annual Certified Report - **36 Consecutive Years!**

City	Years of Award
Des Moines	47
Cedar Rapids	44
Ames	43
Davenport	41
Urbandale	41
Iowa City	39
Sioux City	38
Dubuque	**36**
Cedar Falls	34
Bettendorf	33
West Des Moines	31
Ankeny	22
Waterloo	20
Council Bluffs	13

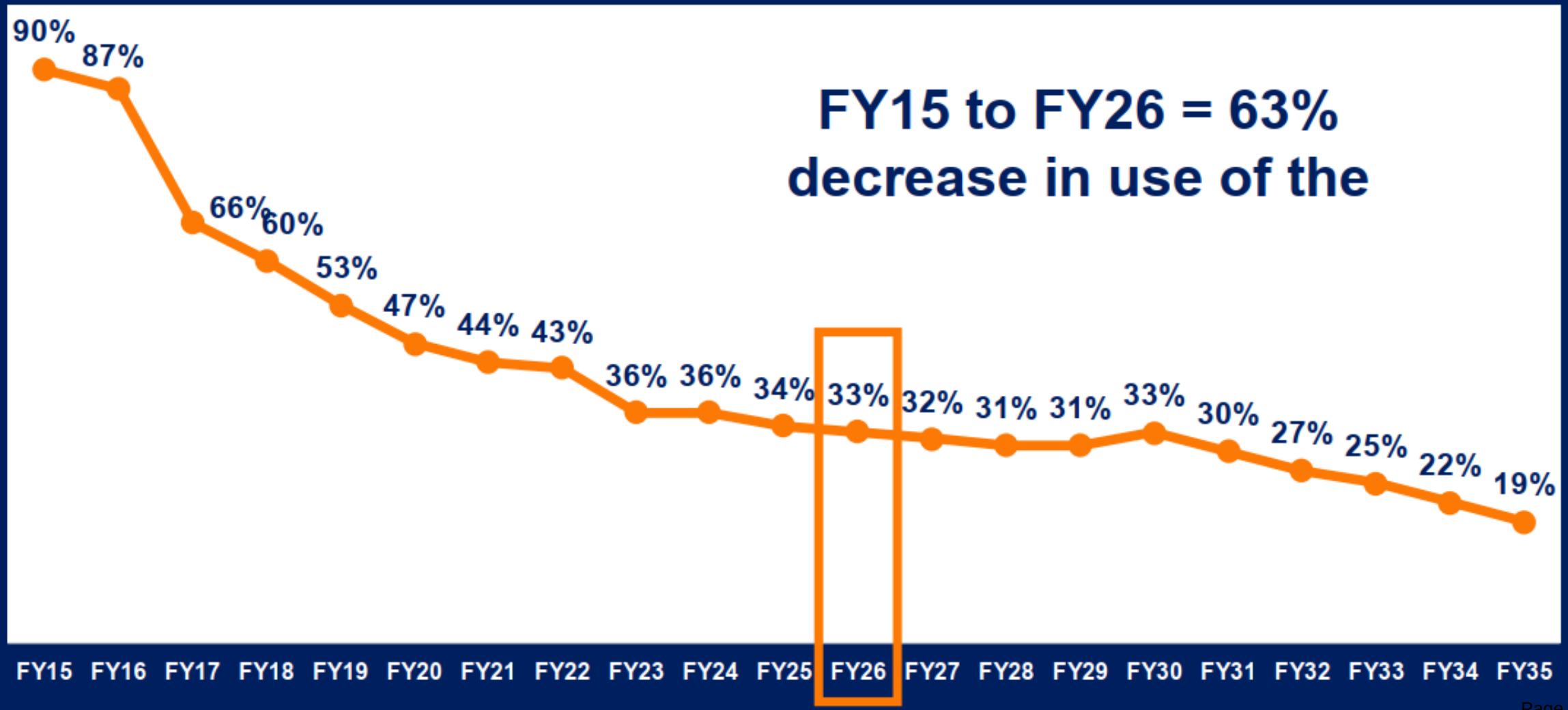
FISCAL YEAR 2025 HIGHLIGHTS

Finance - Credit Rating

- January 2025, Moody's Investor Services affirmed the Aa2 credit rating on general obligation bonds.
- Rating reflects the city's healthy economic base, which serves as a regional economic center and the available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic.
- In July 2023, Moody's Investor Service upgraded the City's outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1.
- These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

Reduction of Statutory Debt Limit Used *(FY26 Recommended)*

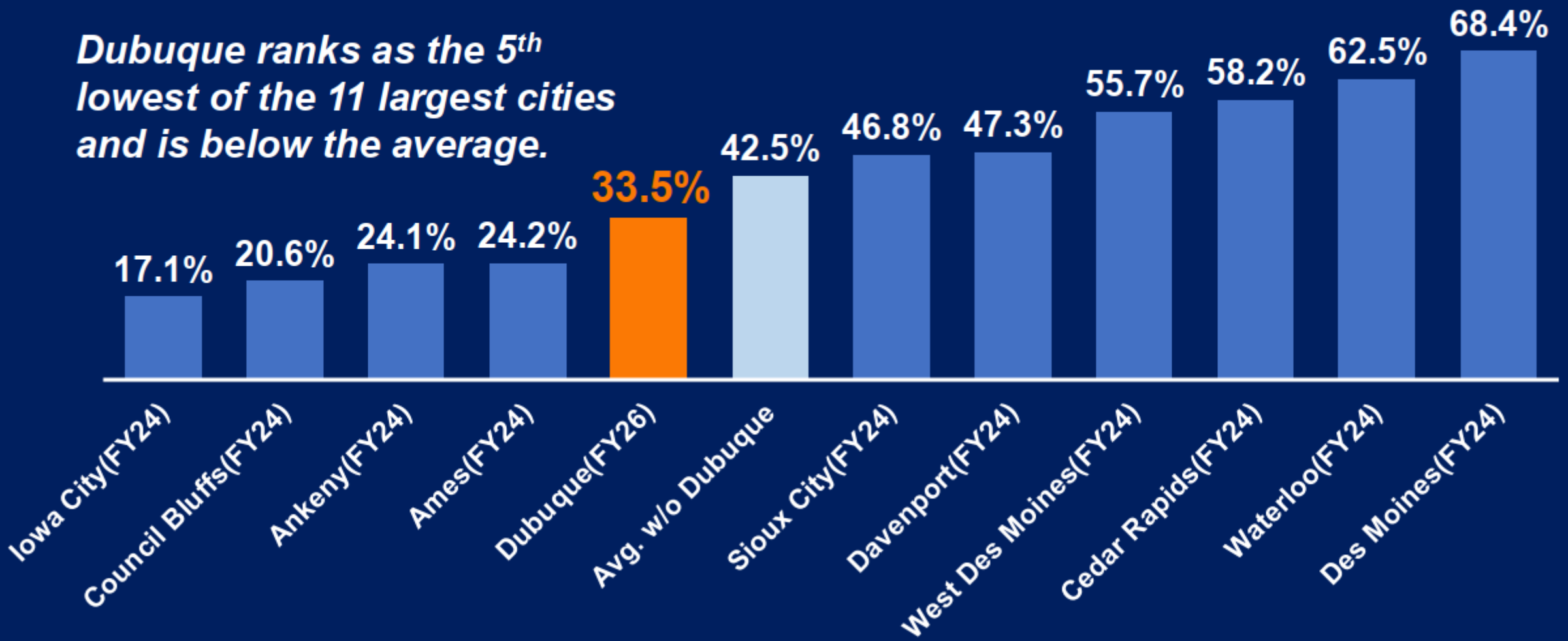
THE CITY OF DUBUQUE
Masterpiece on the Mississippi



Percentage of Legal Debt Limit Utilized

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

Dubuque ranks as the 5th lowest of the 11 largest cities and is below the average.



Des Moines is 104% higher and the average is 27% higher than Dubuque

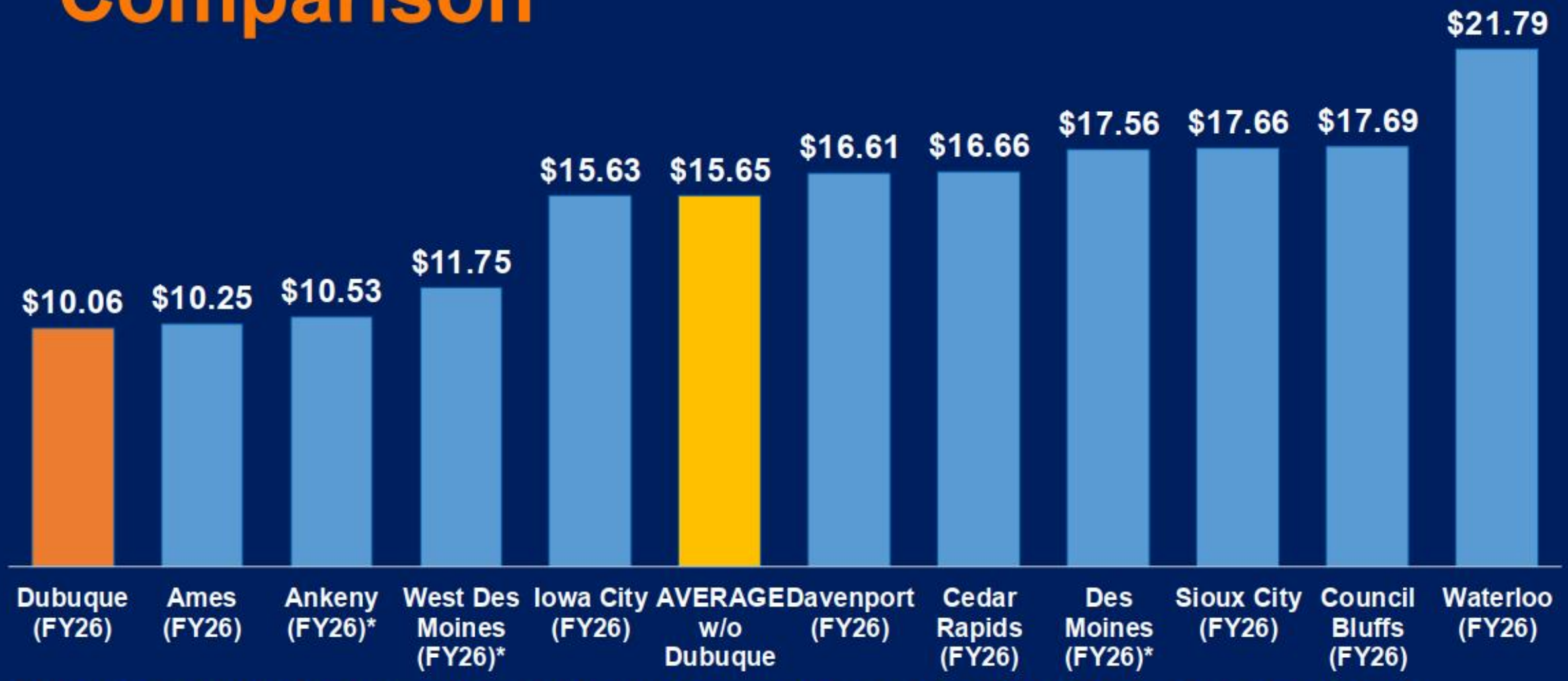
General Fund Reserve Projections

THE CITY OF DUBUQUE
Masterpiece on the Mississippi

	City's Spendable General Fund Cash Reserve	% of Projected Revenue	Moody's New Methodology
FY2025	$38,026,193	44.41%	58.25%
FY2026	$32,226,193	37.64%	54.09%
FY2027	$32,226,193	37.64%	49.92%
FY2028	$32,226,193	37.64%	45.76%
FY2029	$26,388,917	37.64%	41.59%
FY2030	$32,226,193	37.64%	39.80%

City Property Tax Rate Comparison

THE CITY OF DUBUQUE
Masterpiece on the Mississippi



Waterloo = 116% higher than Dubuque

Average = 55% higher than Dubuque

FUTURE INITIATIVES

Finance

- Implementation of Debt and Investment Management Software

- Implementation of electronic strategic sourcing procurement software

- Phase 2 of Tyler ERP Implementation:
  - Enterprise Asset Management
  - Employee/Manager Access
  - Advanced Scheduling
  - Employee Expense Reimbursement
  - Electronic Workflow Processes.

- Internal automated ACFR report creation.

FY2026 RECOMMENDED IMPROVEMENT REQUESTS

1. Bilingual, self-service payment kiosk providing residents with an around the clock bill payment solution
   Non-Recurring | $40,000
   Recurring | $8,000
   Net Property Tax Support: $0

FY2026 RECOMMENDED IMPROVEMENT REQUESTS

2. Economic Development Financial and Project Specialist position
    - Projecting Tax Increment Financing (TIF) revenue
    - Preparing compliance reporting, managing rebate payments
    - Assisting with budget projections related to TIF
    - Collaboration with the Finance Department and City Attorney's Office

Non-Recurring | $4,590
Recurring | $86,215
TIF Funds | $68,104
Net Property Tax Support: $22,701

UTILITY BILLING

- Water, Sanitary Sewer, Refuse, and Stormwater Billing
- 24,000 Meters in Service
- Manage Customer Database
- Prompt and Courteous Customer Service
- Online Customer Portal
- Offset Program
- Parking Tickets
- Garbage Stickers, Yard Waste Stickers, Large Item Pick-up

Online Customer Portal

Cityofdubuque.org/utilitybilling

Leak Alerts

View your water usage, check for leaks, and set-up alerts

Paperless Billing

Hate paper clutter? Get rid of it by enrolling in eBill and have instant access to current and past bills.

Online Quick Pay

Have real-time access to account information and pay your bill in seconds with ease.

Auto Pay

Sign up for AutoPay to have your bill automatically deducted from your bank account.

FISCAL YEAR 2025 HIGHLIGHTS

Utility Billing

Customers Enrolled In:	Feb 2025 # Customers	Feb 2025 % Customers	Feb 2024 # Customers	Feb 2024 % Customers
Paperless Billing	4,863	20 %	4,661	19 %
Auto Pay	9,722	40 %	8,788	36 %
Phone & Online Payments	8,509	35 %	7,816	32 %
Portal Registered Users	12,565	51 %	9,589	39 %

***Total Customers 24,604**

FISCAL YEAR 2025 HIGHLIGHTS

Utility Billing Reduced Base Fee

Customers Enrolled In:	Feb 2025 # Customers	Feb 2025 % Customers	Feb 2024 # Customers	Feb 2024 % Customers
Stormwater Reduced Base Fee	570	2 %	590	2 %
Refuse Reduced Base Fee	551	2 %	578	2 %
Water Reduced Base Fee	569	2 %	593	2 %
Sanitary Sewer Reduced Base Fee	570	2 %	592	2 %

***Total Customers 24,604**

FISCAL YEAR 2025 HIGHLIGHTS

Utility Billing

Marketing of Income Qualified Reduced Base Fee:

- City website
- Back of every utility bill distributed in City
- City Newsletter (distributed with City Utility bills)
- Dollars and Cents brochures (distributed with City utility bills)
- CityChannel Dubuque
- City social media channels
- Housing Department includes application in information provided to clients
- Landlords are informed of the program and provided applications annually
- HACAP receives updated applications annually for distribution to clients
- Provide to customers when they request payment plans

FISCAL YEAR 2025 HIGHLIGHTS

Community Impact Service Program

Partnership with Office of Community Impact

- Community Impact Service Program
  - Offers individuals chance to address fines and fees through service opportunities and professional development
- Program began 1/1/25
- Census Tract 5 - Central Ave from 17th St to Aquin Avenue
- Length of program service varies per Utility Billing Balance, not longer than 6 months
- 4/1/25: 17 active residents in program & 5 residents completed program
- $4,586 has been applied to city utility accounts using this program

FISCAL YEAR 2025 HIGHLIGHTS

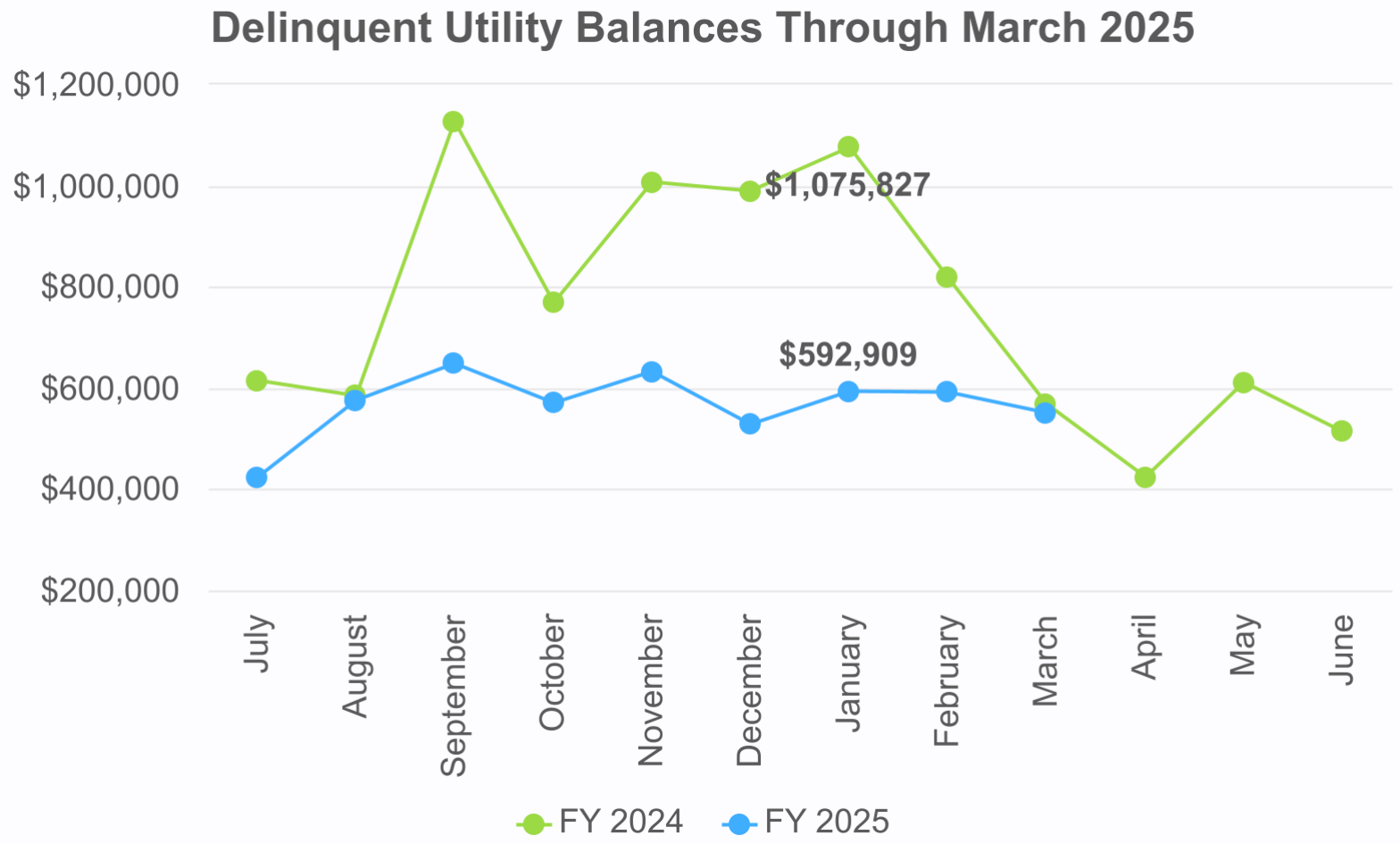
Utility Billing Assistance

Assistance Type	# Accounts Assisted	$ Paid	Timeframe
Payment Plans	181	$58,918	February 2024 - February 2025
Community Impact Service Program	25	$4,586	January 2025 - April 2025
Other Agencies	29	$7,108	January 2024 - January 2025
Total Assistance	235	$70,612	

***53 Completed and 84 Active Payment Plans**

FISCAL YEAR 2025 HIGHLIGHTS

Utility Billing



- **Water disconnects for nonpayment were ceased July 2023 when transitioning to new software and were reinstated in January 2024. Late Fees were reinstated in February 2024.**

FISCAL YEAR 2025 HIGHLIGHTS

Utility Billing

- Area Agencies Including HACAP/LIHWAP Programs - worked with various agencies to provide financial assistance to customers behind on their utilities bills

- Process Improvements - Attach utility bill to email for paperless billing customers

- Utility Billing Tyler Munis Enterprise Resource Planning (ERP) – Went live August 1, 2023. Billing continued as schedule. Water disconnections and charging late fees were put on hold from July 2023 – January 2024 to allow customers time to become acquainted with new bills and payment options.

- Property Tax Lien and Collection Agency- Process unpaid utility bills

FUTURE INITIATIVES

Utility Billing

- Continued training for Utility Billing Module of New Enterprise Resource Planning System

- Continue to reduce delinquent utility balances:
  - Financial Assistance Programs
  - Payment Plans

- Improve processes, reporting, and time management with new Tyler software

- Implementation of payment kiosk for after hours and off site in-person payments

FUTURE INITIATIVES

Utility Billing

- Increase marketing efforts of the reduction of base fee for low income qualified (Sanitary Sewer, Stormwater, Water, & Refuse)
  - Posters in Jule Buses
  - City electronic signage
- Continued staff development
- Implementation of a tablet to help residents apply for service online at cashiers' windows
- Revisit non-sufficient funds (NSF) policy to eliminate multiple payments returned
- Continue to promote Community Impact Service Program

THANK YOU

www.cityofdubuque.org/Finance
www.cityofdubuque.org/Utility-Billing
www.cityofdubuque.org/Budget