**CITY OF DUBUQUE, IOWA**
**CITY COUNCIL MEETING**
**Historic Federal Building: 350 W. 6th Street - Second-Floor Council Chambers.**
**April 2, 2025 at 6:30 PM**

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## DOCUMENTS INCLUDED FOR REFERENCE

**1. Recommended Capital Improvement Program for Fiscal Years 2026-2030**

## ROLL CALL ORDER FOR MEETING

Cavanagh, Farber, Jones, Resnick, Roussell, Sprank, Wethal

## PUBLIC HEARINGS

Residents are invited to address the City Council on the following agenda items. Please come to the podium and state your name and address when the item you wish to speak to is being considered.

**1. City Manager's Office Fiscal Year 2026 Budget Presentation**

**2. City Council Fiscal Year 2026 Budget Presentation**

3. **City Attorney's Office Fiscal Year 2026 Budget Presentation**

4. **City Clerk's Office Fiscal Year 2026 Budget Presentation**

5. **Communications Office Fiscal Year 2026 Budget Presentation**

6. **Human Resources Fiscal Year 2026 Budget Presentation**

## ADJOURNMENT

The agenda with supporting documents may be accessed at www.cityofdubuque.org or at the City Clerk's Office at ctyclerk@cityofdubuque.org or by mail to 50 W. 13th Street, during regular business hours.

This notice is given pursuant to Chapter 21, Code of Iowa, and applicable local regulations of the City of Dubuque, Iowa and/or governmental body holding the meeting.

Written comments regarding the above items may be submitted to the City Clerk's Office at ctyclerk@cityofdubuque.org or by mail to 50 W. 13th St., Dubuque, IA 52001, before said time of meeting.

Individuals requiring special assistance should contact the City Clerk's Office as soon as feasible at (563) 589-4100, ctyclerk@cityofdubuque.org. Deaf or hard-of-hearing individuals can use Relay Iowa by dialing 711 or (800) 735-2942.

THE CITY OF DUBUQUE
*Masterpiece on the Mississippi*

2026

# CAPITAL
## IMPROVEMENT PROGRAM
Recommended for Fiscal Years 2026 - 2030





CITY OF DUBUQUE

# CITY OF DUBUQUE, IOWA
# Fiscal Year 2026-2030 Capital Improvement Program (CIP)

**TO:** The Honorable Mayor and City Council Members

**FROM:** Michael C. Van Milligen, City Manager

Attached is the Fiscal Year 2026-2030 Capital Improvement Program (CIP). State law requires that a five-year CIP be adopted by the City Council after a public hearing. The required CIP public hearing will be held April 28, 2025, at the same time as the public hearing on the Fiscal Year 2026 Operating Budget.

The CIP, as the plan for the City's physical development effort, attempts to address a variety of needs that the City must meet if it is to maintain its physical facilities, meet its service commitments and provide for its future development. The CIP adoption reflects the City's comprehensive plan and the goals and priorities established by the City Council and are shown in each of the State mandated budget program areas.

With the pledge of the $1.1 trillion dollar federal infrastructure package and other opportunities to compete for grants, the City was successful in obtaining several large grants an now will be implementing those projects, especially the Bee Branch Flood Mitigation Project, 16th Street Pumping Station, and the 14th Street Overpass project.

A particular emphasis in this five-year CIP is modernization, maintenance, and extension of the City sanitary sewer system to accommodate the growth the City is currently experiencing, and anticipating in the next few years and beyond. In the current fiscal year (FY 2025), the City will have allocated $40,809,198 and in this new five-year CIP, the City will have allocated an additional $90,406,304 for a total of $131,215,502 from January 2025 through December 2029.

The Fiscal Year 2026 CIP budget recommendation of $91,803,749 is a 3.44% increase from the Fiscal Year 2025 CIP budget of $88,753,825.

**The City will issue $152,147,710 in new debt in the recommended five-year CIP**, mostly for fire equipment replacement, fire station improvements, fire station expansion, airport improvements, Chaplain Schmitt Island Iowa Amphitheater, reimagine Comiskey park development, neighborhood park developments, Federal Building renovations, solid waste collection vehicles, sanitary sewer improvements, water improvements, stormwater improvements, parking improvements, and renovation of Five Flags, for a total of $152,147,710 of debt in FY 2026-2030. **The City will retire $139,519,604 of existing debt, increasing the amount of City debt by $12,628,106. By far the greatest use of debt over the next five years is for sanitary sewer maintenance and improvements ($78,399,027).**

**For Fiscal Year 2026, the use of the statutory debt limit would be 33.50%, and by the end of the Recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2030, the City of Dubuque would be at 32.90% of the statutory debt limit.**

In this budget recommendation, the Mayor and City Council are currently reviewing, projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit. This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.

In the extremely low interest rate environment prior to 2015, the City had been increasing the use of debt to accomplish the projects that need to be done. To have any success, a community must have a sound infrastructure. The Mayor and City Council has recognized the infrastructure issues Dubuque faces and has been responsive. While there was some criticism of City use of debt to deal with those infrastructure challenges, that criticism fails to recognize that not financing the needed infrastructure maintenance and improvements is also a form of debt that is passed down to future generations. This was a strategic decision by the City Council realizing that infrastructure investment just gets more expensive over time for these reasons: a) the older a piece of infrastructure gets and the more it is allowed to deteriorate increases costs; b) the longer the wait to invest in infrastructure the costs are increased by inflation; and c) If the investment in infrastructure is not made in this low interest rate environment this investment will eventually need to be made when interest rates are higher, thereby increasing costs. However, beginning in FY 2016 the City Council at their 2015 Goal Setting Session debt reduction was adopted as a High Priority. So the amount of outstanding debt began to decrease and in Fiscal Year 2026 the City will be issuing slightly more debt ($4,698,236) than is retired and many projects will become pay-as-you-go. However, in 2022 a fourth reason was created for considering using debt for infrastructure projects and that is the massive amount of federal grant money that was being made available.Most of these grants require matching dollars and most require that the engineering work already be financed and completed to make the projects shovel ready.

The debt principal outstanding projected as of June 30, 2025, is currently $281,085,184. The breakdown of the debt principle outstanding as of June 30, 2025, is as follows:

| **Debt Obligation** | **6/30/2025 Principle Outstanding** |
|---|---|
| General Obligation Essential Corporate Purpose | $100,598,999 |
| Less General Obligation Debt Subject to Annual Appropriation | $(14,625,570) |
| Tax Increment Notes and Bonds | $15,565,000 |
| Economic Development TIF Rebate Agreements | $5,561,674 |
| Other Revenue-Backed Loans | $2,664,171 |
| Total Indebtedness Subject to Statutory Debt Limit of $262,722,395 | $109,764,274 |
| Percent of Statutory Debt Limit Used as of June 30, 2025 | 34.10% |
| Revenue Bonds | $156,695,340 |
| Less Revenue Bonds Subject to Annual Appropriation | ($11,803,968) |
| Add Debt Subject to Annual Appropriation | $26,429,538 |
| **Total City Indebtedness as of June 30, 2025** | **$281,085,184** |

The City will issue $152,147,710 in new debt in the Recommended 5-year CIP, mostly for fire equipment replacement ($4,163,408), fire station improvements, fire station expansion, airport improvements, reimagine Comiskey Park ($1,697,000), neighborhood park developments, Federal Building renovations ($5,640,600), solid waste collection vehicles, sanitary sewer improvements ($90,406,304), water system projects ($15,956,673), stormwater improvements,  parking maintenance ($5,240,000), renovation of Five Flags ($22,890,869), and Central Avenue improvements ($6,440,000).

| Project | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | Total |
|---|---|---|---|---|---|---|
| Fire Equipment Replacement (LOST) | $ 401,060 | $ 544,000 | $ — | $ — | $ — | $ 945,060 |
| Fire Station Expansion/Relocation (LOST) | $ — | $ — | $ — | $ — | $ 500,900 | $ 500,900 |
| Fire Station Improvements (LOST) | $ 100,000 | $ 900,000 | $ 500,000 | $ — | $ 50,000 | $ 1,550,000 |
| Fire Truck/Ambulance Replacements (LOST) | $ — | $ 1,350,000 | $ 950,000 | $ — | $ 1,863,408 | $ 4,163,408 |
| Airport Improvements (LOST) | $ 1,000,500 | $ 804,999 | $ 192,000 | $ 294,000 | $ — | $ 2,291,499 |
| Park Development (LOST) | $ 505,000 | $ — | $ — | $ — | $ — | $ 505,000 |
| 14th Street Overpass (GDTIF) | $ — | $ — | $ — | $ 1,341,131 | $ — | $ 1,341,131 |
| Reimagine Comiskey Park (GDTIF) | $ 1,697,000 | $ — | $ — | $ — | $ — | $ 1,697,000 |
| Central Avenue Corridor (GDTIF) | $ — | $ — | $ 1,760,000 | $ 1,780,000 | $ 2,900,000 | $ 6,440,000 |
| Federal Building Renovation (GDTIF) | $ 945,600 | $ — | $ — | $ — | $ 4,695,000 | $ 5,640,600 |
| Five Flags Renovation (GDTIF) | $ — | $ 2,750,000 | $ 3,040,000 | $ 8,128,869 | $ 8,972,000 | $ 22,890,869 |
| Parking Ramp Major Maintenance (GDTIF) | $ 2,857,400 | $ 350,000 | $ — | $ — | $ 2,033,000 | $ 5,240,400 |
| Solid Waste Collection Vehicles - Refuse | $ 220,000 | $ 375,000 | $ 595,000 | $ 375,000 | $ 845,000 | $ 2,410,000 |
| Sanitary Sewer Projects | $ 20,079,873 | $ 17,796,826 | $ 19,938,126 | $ 12,413,852 | $ 8,170,350 | $ 78,399,027 |
| Stormwater Projects | $ 632,643 | $ 820,000 | $ 723,500 | | | $ 2,176,143 |
| Water Projects | $ 750,000 | $ 1,524,715 | $ 9,158,146 | $ 4,523,812 | $ — | $ 15,956,673 |
| **Total New Debt** | **$ 29,189,076** | **$ 27,215,540** | **$ 36,856,772** | **$ 28,856,664** | **$ 30,029,658** | **$ 152,147,710** |

The City will retire $139,519,604 of existing debt over the next five-years (FY26-FY30).

The following chart shows the net reduction of debt from Fiscal Year 2026 - Fiscal Year 2030:

| Project | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | Total |
|---|---|---|---|---|---|---|
| New Debt | $ 29,189,076 | $ 27,215,540 | $ 36,856,772 | $ 28,856,664 | $ 30,029,658 | $ 152,147,710 |
| Retired Debt | -$24,490,840 | -$26,781,297 | -$28,355,118 | -$29,751,697 | -$30,140,652 | -$139,519,604 |
| **Net Debt Increase (Reduction)** | **$4,698,236** | **$434,243** | **$8,501,654** | **-$895,033** | **-$110,994** | **$12,628,106** |

There was a 0.53% increase in assessed value effective January 1, 2024, which is the assessment the Fiscal Year 2026 statutory debt limit is based on. The statutory debt limit effective June 30, 2026 is $323,629,585. **The City will be at 33.50% of statutory debt limit by June 30, 2026**. In FY 16 the City was at 86.13% of statutory debt limit, so **33.50% in Fiscal Year 2026 is a 53.04% decrease in use of the statutory debt limit.**

The ten year history of the City's use of the statutory debt limit is as follows:

| FY 15 | FY 16 | FY 17 | FY 18 | FY 19 | FY 20 | FY 21 | FY 22 | FY 23 | FY24 | FY25 |
|---|---|---|---|---|---|---|---|---|---|---|
| 90.00% | 86.54% | 66.06% | 59.79% | 52.90% | 46.91% | 43.51% | 43.33% | 39.36% | 40.07% | 34.85% |

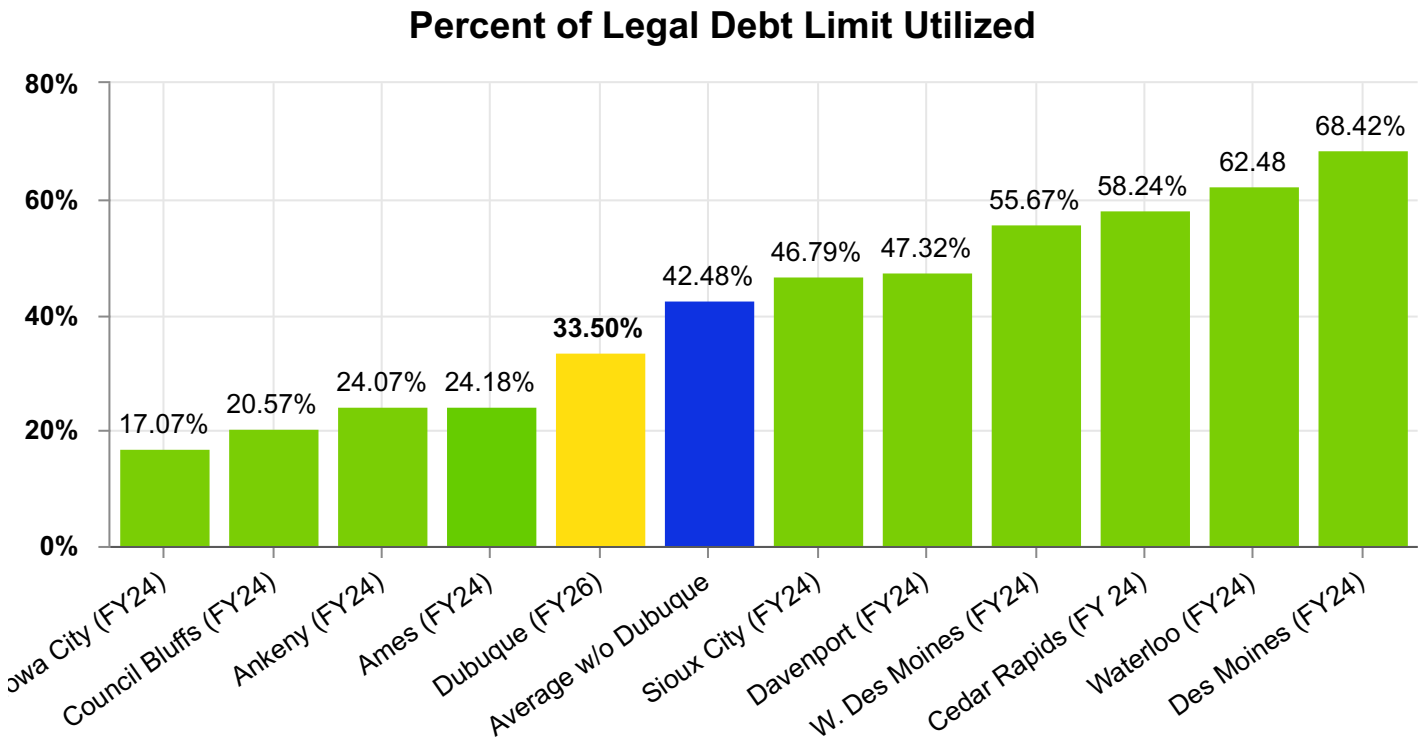
The five year projection of the City's use of the statutory debt limit from Fiscal Year 2026–2030 including all planned debt issuances subject to the statutory limit and assuming a 2% growth in the City's assessed valuation beginning in Fiscal Year 2026 is as follows:

| FY 26 | FY 27 | FY 28 | FY 29 | FY 30 |
|---|---|---|---|---|
| 33.50% | 32.13% | 30.65% | 30.58% | 32.90% |

The following chart shows Dubuque's relative position pertaining to use of the statutory debt limit for Fiscal Year 2026 compared to the other cities in Iowa for Fiscal Year 2024 with a population over 50,000:

**Fiscal Year 2024 Legal Debt Limit Comparison for Eleven Largest Iowa Cities**

| Rank | City | Legal Debt Limit (5%) | Statutory Debt Outstanding | Percentage of Legal Debt Limit Utilized |
|---|---|---|---|---|
| 11 | Des Moines (FY24) | $ 803,564,354 | $ 549,760,000 | 68.42 % |
| 10 | W. Des Moines (FY24) | $ 551,635,692 | $ 307,090,000 | 55.67 % |
| 9 | Cedar Rapids (FY 24) | $ 681,383,619 | $ 396,830,000 | 58.24 % |
| 8 | Waterloo (FY24) | $ 221,546,701 | $ 138,428,824 | 62.48 % |
| 7 | Davenport (FY24) | $ 423,816,425 | $ 200,540,000 | 47.32 % |
| 6 | Sioux City (FY24) | $ 309,734,920 | $ 144,929,999 | 46.79 % |
| **5** | **Dubuque (FY26)** | **$ 323,629,585** | **$ 108,410,164** | **33.50 %** |
| 4 | Ankeny (FY24) | $ 416,454,919 | $ 100,260,000 | 24.07 % |
| 3 | Ames (FY24) | $ 277,278,426 | $ 67,035,000 | 24.18 % |
| 2 | Iowa City (FY24) | $ 368,416,450 | $ 62,905,000 | 17.07 % |
| 1 | Council Bluffs (FY24) | $ 365,780,288 | $ 75,240,467 | 20.57 % |
| | **Average w/o Dubuque** | | | **42.48 %** |



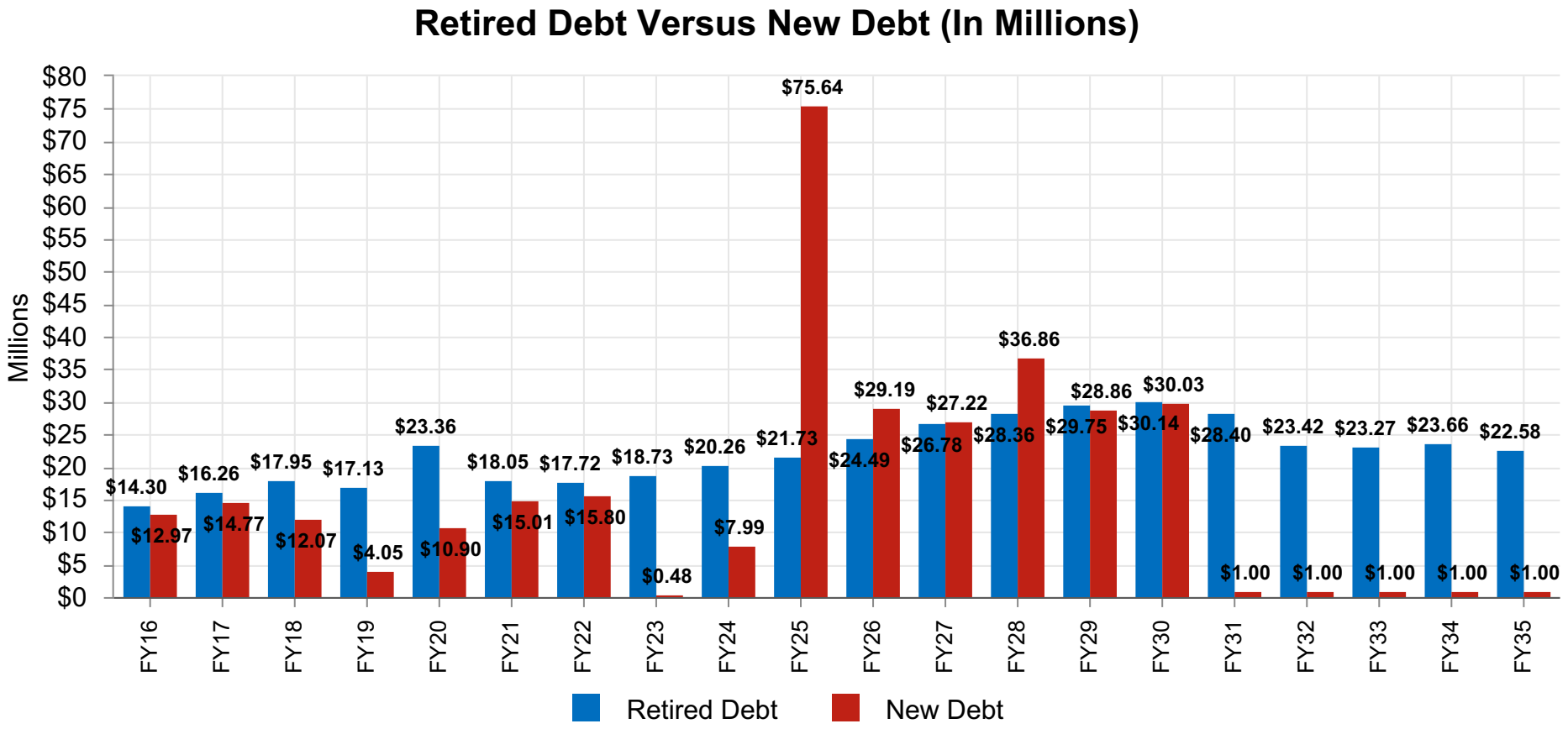

Dubuque ranks as the fifth lowest of the use of statutory debt limit of the 11 cities in Iowa with a population over 50,000 and Dubuque is below the average of the other Cities. **The average (42.48%) is 26.82% higher than Dubuque (33.50%).**

## Retired Debt Versus New Debt

The total City indebtedness as of June 30, 2026, is projected to be $167,789,201 (33.50% of statutory debt limit). The total City indebtedness as of June 30, 2015, was $295,561,181 (90% of statutory debt limit). **The City is projected to have $8,483,725 more in debt as of June 30, 2026.**

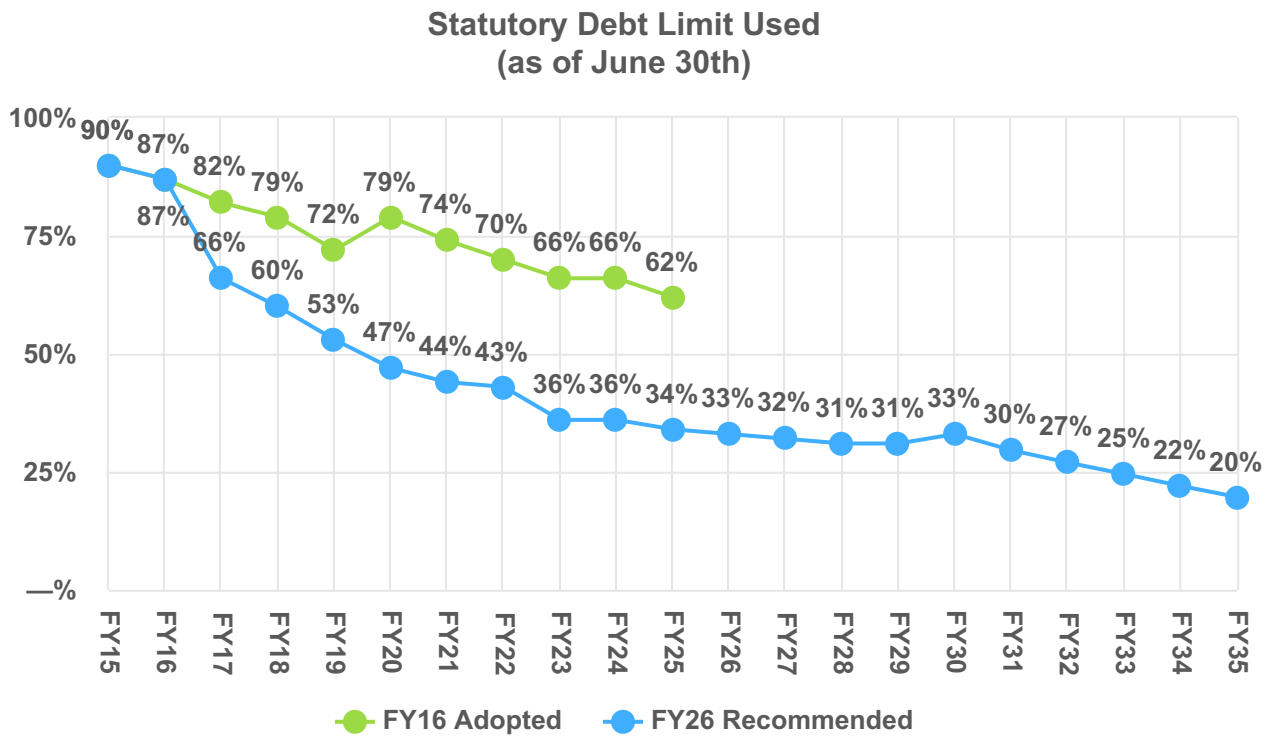
The combination of reduced debt and increased utility rates partially reflects the movement to a more "pay as you go" strategy, which could lead to larger tax and fee increases than with the use of debt. In Fiscal Year 2020, the City had $5,908,200 forgiven of the Bee Branch Upper Bee Branch Loan on June 30, 2020 which increased principal payments reflected.

**Based on the timing of projects, the City issued very little debt in FY23 ($0.48 million) and FY24 ($7.99 million), so the FY25 debt issuance was a combination of three years of debt funding for projects.** In that three-year period, the City retired $60.72 million in debt and issued $84.11 million in debt. The following chart shows the amount of retired debt as compared to new debt. The new debt includes new debt issuances as well as draw downs on existing state revolving fund loans:

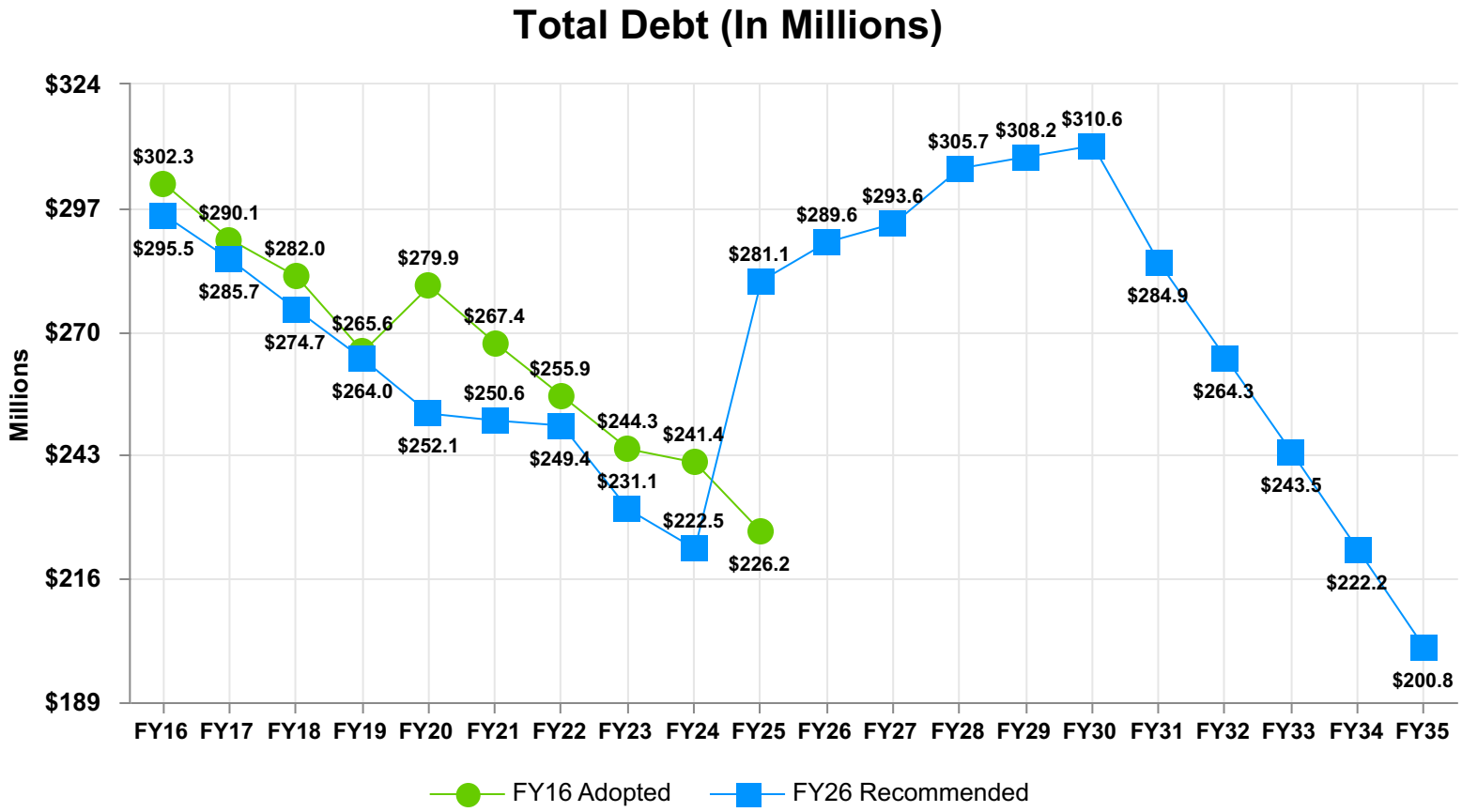


## Statutory Debt and Total Debt

In August 2015, the Mayor and City Council adopted a debt reduction strategy which targeted retiring more debt each year than was issued by the City. The recommended FY 2026 budget will exceed that target in FY 2026, FY 2027, and FY 2028 due to issuing necessary debt for Five Flags, Fire Equipment and Station Improvements, Central Avenue Corridor Improvements, Water Lead Lines, PFAS, Old Mill Road Lift Station and Force Main, Catfish Creek Sewershed Interceptor Sewer Improvements, Track Line Sanitary Sewer Reconstruction, Force Main Stabilization, and Park Improvements.However, Fiscal Year 2029 and Fiscal Year 2030 will meet the target. **You can see that the Mayor and City Council have significantly impacted the City's use of the statutory debt limit established by the State of Iowa. In Fiscal Year 2015, the City of Dubuque used 90% of the statutory debt limit. In this budget recommendation, the Mayor and City Council are currently reviewing for Fiscal Year 2026, the use of the statutory debt limit would be 33.50%, and by the end of the recommended 5-Year Capital Improvement Program (CIP) budget in Fiscal Year 2030, the City of Dubuque would be at 32.90% of the statutory debt limit. Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit.** This is an improvement on the debt reduction plan adopted in August 2015, that first began implementation in Fiscal Year 2016.



By the end of the Recommended 5-Year Capital Improvement Program (CIP) budget, the total amount of debt for the City of Dubuque would be $310.62 million (32.90% of the statutory debt limit). **Projections out 10 years to Fiscal Year 2035 show the City of Dubuque at 19.66% of the statutory debt limit**, and the projection is to be at $200.79 million (19.66% of statutory debt limit) within 10 years.



## General Fund Reserves

The City maintains a general fund reserve, or working balance, to allow for unforeseen expenses that may occur. Moody's Investor Service recommends a 35% General Fund Operating Reserve for “AA” rated cities.

**In January 2025, Moody’s Investor Services affirmed the Aa2 credit rating on general obligation bonds. Moody’s credit analysis states, “the City of Dubuque’s local economy benefits from its role as a regional economic center, with solid resident income and full value per capita. Financial operations are strong and will remain so despite declines in fund balance over the next few years, as it expends funds from the pandemic. Long-term liabilities and fixed cost ratios are moderate and will remain so despite future borrowing needs.” According to Moody’s, the Aa2 issuer rating for the City of Dubuque’s bonds reflects the city’s healthy economic base, which serves as a regional economic center. Other rationale stated for the rating include full value per capita and adjusted resident income are solid at around $109,000 and 98% respectively, though weaker than Aa peers, in part because of a large student population, available fund balance was strong at around 60% of revenue at the close of fiscal 2023 (year-end June 30), and cash was stronger at 85% of revenue. The City’s available fund balance will likely remain well over 45%, despite some planned draws in fiscal 2024 and fiscal 2025 to spend down federal funds from the pandemic. Despite the state adopting new property tax restrictions, revenue raising flexibility remains strong because the City maintains significant margin in its employee benefits fund and is not utilizing its emergency levy. The long-term liabilities ratio will likely remain well under 300% inclusive of the current issuances and future borrowing plans, and fixed-costs ratio will remain well below 20%.**

In July 2023, Moody’s Investor Service upgraded the City’s outstanding general obligation bonds from Aa3 to Aa2, as well as the outstanding Sales Tax Increment Revenue bonds from A2 to A1. Notable credit factors include strong financial operations and ample revenue-raising flexibility, which has resulted in steadily improved available fund balance and cash. The City serves as a regional economic center and its regional economic growth rate has outpaced the nation over the past five years.

In November of 2022, Moody’s Investors Service (“Moodys”) released a new rating methodology for cities and counties. Two significant changes result from the new methodology; cities are now assigned an issuer rating meant to convey the creditworthiness of the issuer as a whole without regard to a specific borrowing, and business-type enterprise funds are now being considered together with general fund revenues and balances in the determination of financial performance.

Under the new methodology, there are two metrics that contribute to financial performance. Available Fund Balance Ratio (“AFBR”) = (Available Fund Balance + Net Current Assets/Revenue) and Liquidity Ratio (“LR”) = (Unrestricted Cash/Revenue). For Aa credits, AFBR ranges from 25-35, and LR ranges from 30-40%.

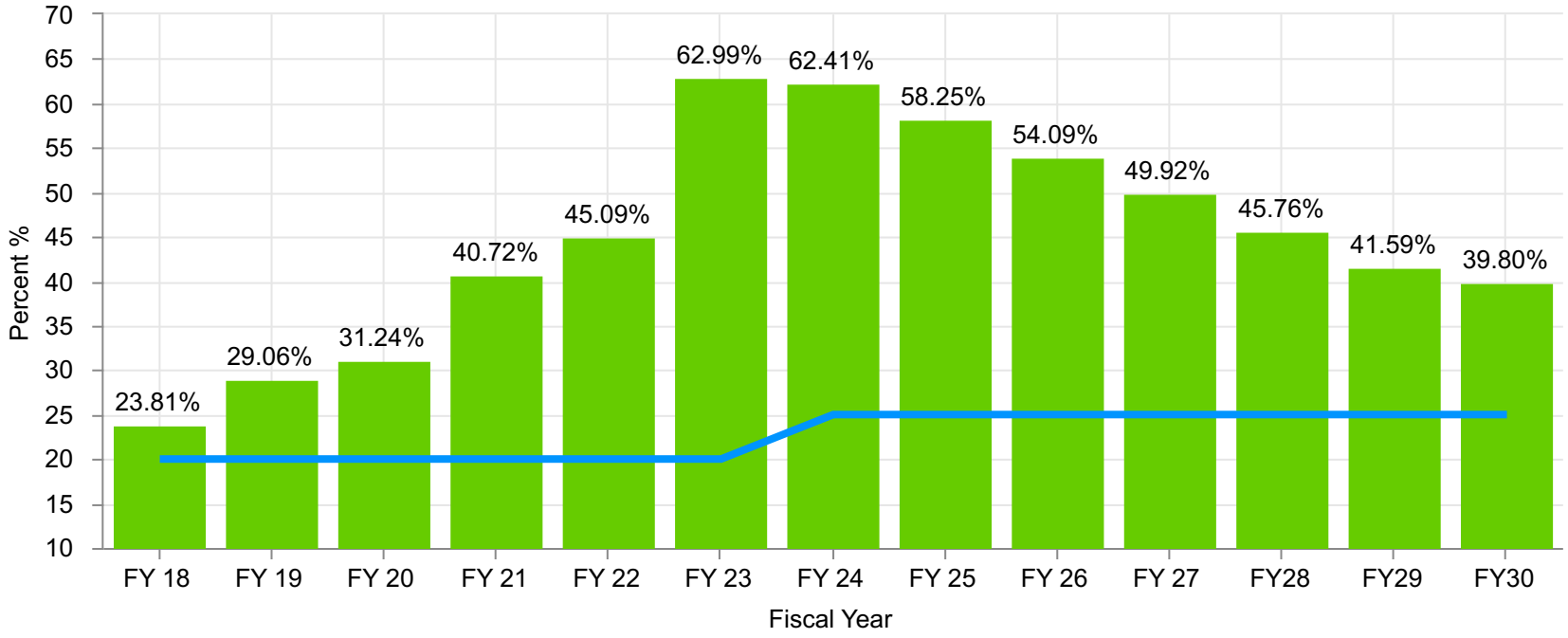
The City was evaluated by Moody’s under the old methodology in May of 2022 in connection to its annual issuance of bonds. At that time, Moody’s calculated the City’s AFBR to be 45.2%, and its LR to be 59.8%. The balances used in these calculations were likely elevated due to unspent ARPA funds. The change in methodology will now consider revenues and net assets from business-type activities in these calculations. As such, the City’s general obligation rating will now be directly impacted by the financial performance of enterprise funds. Establishing rates and charges adequate to provide both debt service coverage and significant liquidity will be necessary to maintain the City’s ratings.

In May 2021, Moody's Investor Service upgraded the City's Water Enterprise's outstanding revenue bonds from A1 to A2 and affirmed the Aa3 credit rating on general obligation bonds. Notable credit factors include a sizable tax base, a wealth and income profile that is slightly below similarly rated peers, and increased financial position that will decline in fiscal years 2021 and 2022 and somewhat elevated debt and pension liabilities.

These credit ratings are affirmation of the sound fiscal management of the mayor and city council, put Dubuque in a strong position to capitalize on favorable financial markets, borrow at low interest rate when necessary, and make critical investments in the community.

| Fiscal Year | Fund Reserve (As percent of General Fund revenues) | New Moody's Methodology | Reason for change from previous Fiscal Year |
|---|---|---|---|
| FY 2019 | 29.06% | | Increase due to capital projects not expended before the end of the FY. |
| FY 2020 | 31.24% | | Increase due to freezing vacant positions and most capital projects due to the pandemic. |
| FY 2021 | 40.72% | | Increase due to American Rescue Plan Act funds received ($13.2 million), frozen positions and capital projects through Feb 2021. |
| FY 2022 | 49.16% | 45.09% | Increase due to American Rescue Plan Act funds received ($13.2 million), capital projects not expended before the end of the FY, and vacant positions. |
| FY 2023 | 55.82% | 62.99% | Increase due to American Rescue Plan Act funds not spent ($26.4 million), capital projects not expended before the end of the FY, and vacant positions. |
| FY 2024 | 51.19% | 62.41% | Decrease due to spend down of American Rescue Plan Act funds. |

**Fund Reserve as a Percent of General Fund and Enterprise Fund Revenue**
**New Moody's Methodology**




The City of Dubuque has historically adopted a general fund reserve policy as part of the Fiscal and Budget Policy Guidelines which is adopted each year as part of the budget process. During Fiscal Year 2013, the City adopted a formal Fund Reserve Policy which states the City may continue to add to the General Fund minimum balance of 10% when additional funds are available until 20% of Net General Fund Operating Cost is reached. During Fiscal Year 2024, the General Fund minimum balance was increased to 25%.

**After all planned expenditures in FY 2025, the City of Dubuque will have a general fund reserve of 44.41% of general fund revenues as a percent of general fund revenues computed by the accrual basis or 58.25% of general fund, debt service, and enterprise fund revenues as computed by the accrual basis methodology now used by Moody's Investors Service. The general fund reserve cash balance is projected to be $81,140,352 on June 30, 2025 as compared to the general fund reserve balance on an accrual basis of $38,026,193. The general fund reserve balance on an accrual basis exceeds 27% in FY 2025, which is the margin of error used to ensure the City always has a general fund reserve of at least 25% as computed by Moody's Investors Service.**

In Fiscal Year 2017, the City had projected reaching this consistent and sustainable 20% reserve level in Fiscal Year 2022. **In fact, the City met the 20% reserve requirement in FY 2017, five years ahead of schedule and has sustained a greater than 20% reserve.**

| | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 | FY2029 | FY2030 |
|---|---|---|---|---|---|---|---|---|
| Contribution | $2,717,339 | $4,419,668 | $— | $— | $— | $— | $— | $— |
| City's Spendable General Fund Cash Reserve Fund Balance | $48,403,917 | $43,826,193 | $38,026,193 | $32,226,193 | $32,226,193 | $32,226,193 | $32,226,193 | $32,226,193 |
| % of Projected Revenue (Moody's) | 55.82% | 51.19% | 44.41% | 37.64% | 37.64% | 37.64% | 37.64% | 37.64% |

## State Revolving Fund Sponsorship Projects and Green Project Loans

The City uses State Revolving Fund (SRF) loans for water and sanitary sewer projects whenever possible because of the **very low annual interest rate of 1.75% with an annual servicing fee of 0.25%**.

In 2009, legislation was passed in Iowa that allows water utilities that issue debt through the Clean Water State Revolving Fund Program to sponsor and help finance other water quality improvement (CWSRF) projects within or outside its service limits. This new funding mechanism, called Water Resource Restoration Sponsored Projects, will provide cities, counties, local watershed organizations, watershed management authorities, county conservation boards, and soil and water conservation districts a funding source to construct improvements throughout a watershed that keep sediment, nutrients, chemicals and other pollutants out of streams and lakes.

Repayment of a standard Clean Water SRF (CWSRF) loan includes the repayment of the original loan amount, the principal, and the cost to finance the loan, interest, and fees. On a CWSRF loan with a sponsored project, the financing costs are reduced by the amount of the cost of the sponsored project improvements. Figure 1 shows a comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project. As shown, the total cost to the utility (the total of loan repayments) remains unchanged as the cost of funding for the sponsorship project is offset by a reduction in loan financing costs. In essence, two water quality projects are completed for the price of one.

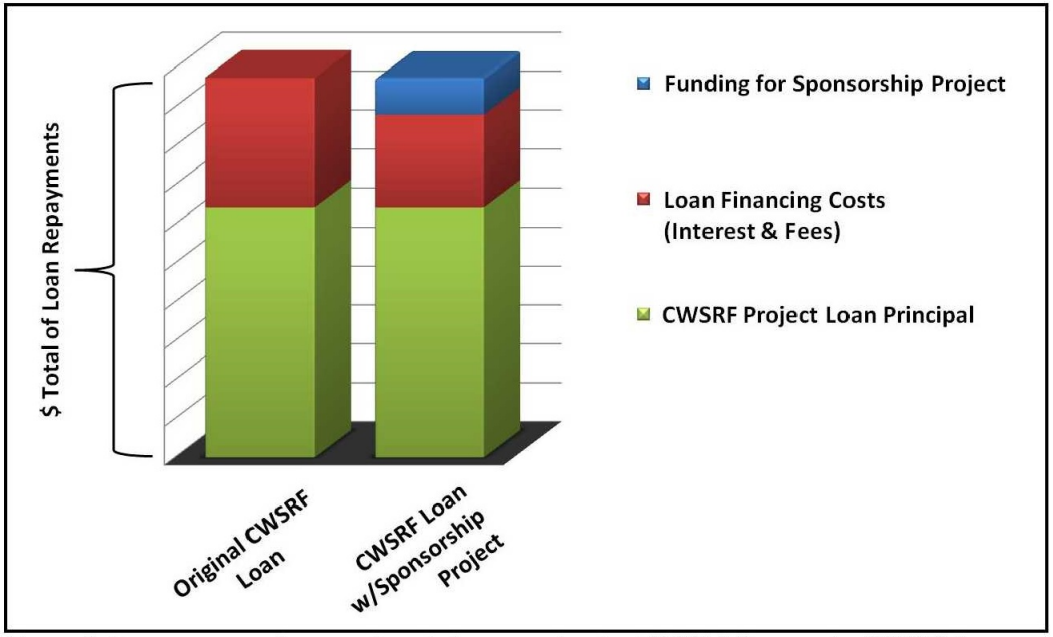



Figure 1. Loan repayment comparison between a standard CWSRF loan and a CWSRF loan with a sponsorship project.

**After three years of the State of Iowa being unsuccessful in completing one of these modified loans, the City of Dubuque had the first successful application for the state when, in April 2013, the City was awarded $9.4 million of the interest paid on the Water and Resource Recovery Center to be used to reconstruct over 70 Green Alleys in the Bee Branch Watershed.** The principal for the Water & Resource Recovery Center Upgrade was increased from $64,885,000 to $75,145,579 and the interest rate plus annual servicing fee was decreased from 3.25% to 2.00% to add the Green Alley sponsorship project. This reduction allowed for increased proceeds **and resulted in a true interest cost of 1.96% and gross borrowing savings of $11.4 million. The State of Iowa has discontinued the sponsored project option for future debt issuances.**

The Federal Fiscal Years 2010, 2011, and 2012 State Revolving Fund capitalization grants included requirements for certain percentages of the funds to be allocated for green projects. Each green infrastructure project receives a portion of loan forgiveness not to exceed 30%. In June 2015, the City of Dubuque Upper Bee Branch Creek Restoration Project (Upper Bee Branch Project) qualified for a Green Project Loan from the CWSRF Program in the amount of $29,541,000. The loan includes a principal forgiveness provision. The amount of the loan to be forgiven is 20% of the total loan disbursements made under the loan agreement. **The amount of the loan that was forgiven in June 2020 was $5,908,200. The actual true interest cost for total funds received was not the 2.00% borrowing rate (1.75% interest and 0.25% administrative fee), but just 0.07% after reflecting the receipt of interest free funds (forgiven portion).**

Then, in August 2017, the City was awarded $1.4 million in funding for improvements with the Catfish Creek Watershed through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Restoration Project. The funding for the $1.4 million in improvements will come from the interest payments on the City's Upper Bee Branch SRF loan. The Upper Bee Branch Creek SRF loan principal was increased to $30,941,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.38 million less than the original loan.**

In May 2018, the City was awarded $1.0 million in funding for pervious green alley improvements with the Bee Branch Creek and Catfish Creek Watersheds through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Upper Bee Branch Creek Railroad Culverts Project. The funding for the $1.0 million in improvements will come from the interest payments on the City's Upper Bee Branch Railroad Culvert SRF loan. The Upper Bee Branch Creek Railroad Culvert SRF loan principal was increased to $17,387,000 and **the interest rate plus the annual servicing fee was reduced from 2.00% to 1.43%. On a gross basis, the borrowing costs for the new loan were $1.05 million less than the original loan.**

In February 2019, the City was awarded $276,300 in funding for Eagle Point Park Environmental Restoration through the State of Iowa Water Resource Restoration Sponsored Project program as part of the City State Revolving Fund loan for the Kerper Boulevard Sanitary Sewer Project. The funding for the $276,300 in improvements will come from the interest payments on the City's Kerper Boulevard Sanitary Sewer SRF loan. The Iowa Finance Authority now requires that sponsorship projects are included in the initial loan amount so that the repayment schedule does not have to be adjusted**. On a gross basis, the borrowing costs for the new loan were $278,000 less than if there was not a sponsorship project included.**

The five-year CIP adopted through the current year (Fiscal Year 2025) budget process covered Fiscal Year 2025 through 2029 and is $354,574,409. The recommended five-year CIP for the upcoming budget process (Fiscal Year 2026) will cover Fiscal Year 2026 through 2030 and will be $351,594,553. This is a $-2,979,856 (0.84%) decrease.

FY 2025-2029 Capital Improvement Program (CIP) compared to the FY 2026-2030 Capital Improvement Program is as follows:

| | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | Total |
|---|---|---|---|---|---|---|---|
| FY25 CIP | $88,753,825 | $106,564,058 | $55,048,354 | $50,987,905 | $53,220,267 | — | $354,574,409 |
| FY26 CIP | — | $91,803,749 | $64,823,518 | $69,843,768 | $74,478,605 | $50,644,913 | $351,594,553 |
| $ Difference | — | -$14,760,309 | +$9,775,164 | +$18,855,863 | +$21,258,338 | — | -$2,979,856 |
| % Change | — | -13.85% | +17.76% | +36.98% | +39.94% | — | -0.84% |

Further information about the changes to capital improvement projects can be found on pages xx-xxxiv.

Fiscal Year 2026 will be the nineteenth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2026 Stormwater User Fee is proposed to increase from $10.50 per SFU to $11.03 per SFU, a 5.00% increase.

| | Rate Per Single Family Unit (SFU) |
|---|---|
| Fiscal Year 2021 - Adopted Per Ordinance 21-20 | $ 8.29 |
| Fiscal Year 2022 - Adopted Per Ordinance 10-21 | $ 8.85 |
| Fiscal Year 2023 - Adopted Per Ordinance 13-22 | $ 9.00 |
| Fiscal Year 2024 - Adopted Per Ordinance 14-23 | $ 10.00 |
| Fiscal Year 2025 - Adopted Per Ordinance 14-24 | $ 10.50 |
| Fiscal Year 2026 - Recommended | $ 11.03 |

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan Stormwater Management Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The flood mitigation improvements in the Catfish Creek Watershed have been completed. The improvements in the Bee Branch Watershed are part of the multi-phased, fiscally responsible, holistic Bee Branch Watershed Flood Mitigation Project which will mitigate flooding, improve water quality, stimulate investment, and enhance the quality of life. The City's has been able to garner support from

local, state, and federal partners with over $169 million in outside funding to help offset the cost of the overall $250 million project. Since 2001, the City has made steady progress on the various phases of the project.

The phases of the Bee Branch Watershed Flood Mitigation Project are as follows:

| Phase | Description | Status |
|---|---|---|
| **1** | Carter Road Detention Basin | Complete |
| **2** | West 32nd Street Detention Basin | Complete |
| **3** | Historic Millwork District | Complete |
| **4** | Lower Bee Branch Creek Restoration | Complete |
| **5** | Flood Mitigation Gate & Pump Replacement | Under Construction |
| **6** | Impervious Surface Reduction | 1/3 of alleys converted to “Green Alleys” |
| **7** | Upper Bee Branch Creek Restoration/Railroad Culverts | Complete |
| **8** | 22nd Street Storm Sewer Improvements | Complete from Elm Street to N. Main |
| **9** | Flood Mitigation Maintenance Facility | Site Cleanup/Preparation |
| **10** | North End Storm Sewer Improvements | Initiate Design in 2028 |
| **11** | Water Plant Flood Protection | Initiate Design in 2024 |
| **12** | 17th Street Storm Sewer Improvements | Complete from Elm St. to Heeb St. |

Each of the 12 phases provides some incremental benefit. But the risk of flash flooding remains until all improvements are implemented. But it is also true that with the completion of each subsequent phase, the threat of flash flood damage is lessened and the resulting damage will be mitigated. When complete, it is expected to prevent an estimated $582 million in damages over its 100-year design life.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The CIP budget reflects the **Dubuque Five-Year (2024-2026) City Council Goals and 2024-2026 Policy Agenda, established by the City Council August, 2024.**

**Dubuque Five-Year City Council Goals**

Vibrant Community: Healthy and Safe
Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity
Livable Neighborhoods and Housing: Great Place to Live
Sustainable Environment: Preserving and Enhancing Natural Resources
Connected Community: Equitable Transportation, Technology, Infrastructure, and Mobility
Diverse Arts, Culture, Parks, and Recreation Experiences and Activities
Partnership for a Better Dubuque: Building our Community that is Viable, Livable, and Equitable

**Policy Agenda 2024 - 2026**

**Top Priority (in alphabetical order)**

- Air Service Future Strategy and Action Plan: Major Airline Hub Connections
- Central Avenue Revitalization Plan Implementation
- Construction of the 14th Street Railroad Overpass and the 16th Street Corridor Complete Street Improvements: RAISE Grant and Matching Funds
- Police Department Staffing and Hiring
- Street Maintenance/ Rehabilitation Program

**High Priority**

- Catfish Creek Sanitary Sewer Project: Old Mill Road Lift Station
- Chaplain Schmitt Island Development
- City Workforce Retention and Attraction
- Comprehensive Study of Fire Station Locations and Staffing
- Parks Maintenance/Refresh Action Plan

**Attachment 3** provides a summary of these projects organized by City Council's five-year goals and Fiscal Year 2026 priorities reflect how these goals are addressed.

Finally, **Attachment 4** provides detail on the source of funds and highlights important points about the 5-year CIP Program.

**CIP FORMAT**

The format for the Fiscal Year 2026-2030 CIP is substantially the same as previous fiscal years. First, an index referencing the 2026-2030 Capital Improvement Budget follows the budget message. The index identifies each capital improvement first by city department and then by all applicable State programs as a subcategory under each department. The index serves as a quick reference for each CIP, and the far right hand column shows the page number of each project. Secondly, a separate project page is provided to show the detail for each individual project. These projects pages are also arranged first by city department and then by State program as a subcategory within each department.

As in previous CIP budget documents, each detailed project page identifies the city department, the state program, project title, account code (consisting of program number, department number, fund and capital project number), and total project cost. The project page then shows any funds expended for the project in Fiscal Year 2024 and the adopted budget in Fiscal Year 2025. In Section A of the project form entitled “Expenditure Items”, project costs are shown by major expenditure item (i.e., Design and Engineering, Land and Right-of-Way Purchase, Construction and Other Expense). In Section B, entitled “Project Financing”, the project funding is presented by major revenue source (i.e., General Fund, Sales Tax Fund, Water Depreciation Fund, Sanitary Sewer Construction Fund, and Road Use Tax Fund). In Section C, entitled “Impact – Operations,” the dollar impact on operations in terms of greater or lesser operating costs and/or greater or lesser revenue is provided when available. Lastly, there is a narrative section, which provides a description of the project, a justification for the project and, where appropriate, how it relates to other projects or plans. A small map may also be provided to further identify the location of the project.

Each detailed project page identifies the budget for each fiscal year in the next five years. There is a sixth column labeled "2031". This column is included to show that the project does not end in the next five years and that additional budget will be needed to fully complete the project. The "2031" column will show the total remaining estimate for the project, unless the project is annual. This column could also be known as "Beyond Fiscal Year 2030." If a project is annual, the "2031" column will only show one years worth of budget.

Lastly, there is a section in the detailed project pages called "First Year Submitted". This information represents the year the capital improvement project was first submitted for consideration. This is not the first year that the capital project was adopted for funding, but instead represents the first year a staff member identified a need for the project and created a CIP to present to the City Manager.

**CONCLUSION**

The Capital Improvement Program represents the City of Dubuque's commitment to a maintenance and physical development plan for the next five years. The first year of the five-year CIP goes into the budget for next year and deserves the most attention. As you know, the CIP is updated each year so that City Council will have an opportunity in the next year to change Fiscal Year 2027 through Fiscal Year 2030 projects, as well as to add projects for Fiscal Year 2031.

A ranking system was established in Fiscal Year 2019 to more readily identify capital projects that directly meet City Council Goals and Priorities and address City needs. This ranking process also included several collaborative meetings with staff to determine which projects should be recommended for funding with the limited resources available.

**Notable FY2026 Capital Improvement Projects**

| Department | Project Title | Total City Investment FY2026-FY2030 | Page |
|---|---|---|---|
| Fire | Bunk Room Remodel | $1,175,000 | 1 |
| Fire | Outdoor Warning Siren Repair/Replace | $107,060 | 3 |
| Fire | Fire Station Expansion | $500,900 | 4 |
| Fire | 2027 Fire Engine Replacement (1907) | $900,000 | 6 |
| Fire | 2027 Ambulance Replacement (1914) | $450,000 | 7 |
| Fire | 2028 Fire Engine Replacement (1905) | $950,000 | 8 |
| Fire | Portable Radio Replacements | $838,000 | 9 |
| Fire | 2030 Fire Engine Replacement (1910) | $1,288,408 | 12 |
| Fire | 2030 Ambulance Replacement (1915) | $575,000 | 13 |
| Parks | Reimagine Comiskey | $1,697,000 | 16 |
| Parks | Rustic Point Park Development | $305,000 | 18 |
| Parks | South Pointe Park Development | $200,000 | 19 |
| Parks | Washington Community Gateway | $99,000 | 21 |
| Parks | Second Dog Park Planning | $60,000 | 22 |
| Parks | Ash Tree Removal and Tree Replacement | $464,611 | 23 |
| Civic Center | Five Flags Building Improvements | $23,454,000 | 27 |
| Recreation | Port of Dubuque Flood Wall Dubuque Welcome Sign | $33,000 | 34 |
| Conference Center | Roof Restoration | $1,383,000 | 36 |
| Conference Center | Public Restroom Remodels | $385,000 | 38 |
| Water | Admiral Sheehy Drive Water Main Loop | $686,400 | 40 |

| Department | Project Title | Total City Investment FY2026-FY2030 | Page |
|---|---|---|---|
| Water | Public Lead Line Water Main Replacement | $45,000 | 53 |
| Water | Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation | $9,600,000 | 55 |
| Water | Source Water PFAS Reduction Project | $1,121,199 | 56 |
| Water | Water Main Replacement Consent | $1,280,000 | 67 |
| Water | Water Meter Replacement Program | $937,000 | 69 |
| Water | Water Storage Maintenance Program | $3,000,000 | 70 |
| W&RRC | Bar Screen Replacement | $2,500,000 | 80 |
| W&RRC | WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements | $7,035,000 | 82 |
| W&RRC | Industrial Controls Upgrade | $1,900,000 | 84 |
| Airport | Reconstruct Taxiway A | $18,709,994 | 93 |
| Airport | Reconstruct General Aviation Apron | $2,480,000 | 94 |
| Airport | Asphalt Pavement Repair/T-Hangar Apron Rehabilitation | $1,425,000 | 96 |
| Airport | Taxiway D Extension | $2,940,000 | 98 |
| Public Works | Asphalt Milling Program | $739,616 | 101 |
| Public Works | Curb Ramp Program | $2,900,000 | 103 |
| Public Works | Vehicle Fuel Island Rehabilitation | $510,200 | 109 |
| Public Works | 58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement | $1,721,768 | 114 |
| Public Works | Solid Waste Collection Vehicles - 3401 & 3405 | $220,000 | 119 |
| Public Works | Solid Waste Collection Vehicles - 3404 & 3410 | $375,000 | 120 |
| Public Works | Solid Waste Collection Vehicles -3403 & 3407 | $595,000 | 121 |
| Public Works | Solid Waste Collection Vehicles 3412 & 3413 | $375,000 | 122 |
| Public Works | Solid Waste Collection Vehicles 3411 & 54003 | $845,000 | 123 |
| Public Works | Landfill 3C Project | $4,000,000 | 137 |
| Engineering | Stormwater Management Program | $1,000,000 | 159 |
| Engineering | Bee Branch Creek Gate & Pump Replacement | $13,696,697 | 161 |
| Engineering | Flood Control Maintenance Facility | $3,556,000 | 163 |
| Engineering | Sanitary Sewer Lining Program | $1,000,000 | 175 |
| Engineering | Sanitary Sewer CCTV Inspection, Cleaning, & Assessment | $1,000,000 | 176 |

| Department | Project Title | Total City Investment FY2026-FY2030 | Page |
|---|---|---|---|
| Engineering | Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements | $1,500,000 | 181 |
| Engineering | Old Mill Road Lift Station & Force Main - Phase 1 | $9,694,574 | 183 |
| Engineering | Old Mill Road Lift Station & Force Main - Phase 2 | $11,968,650 | 185 |
| Engineering | Track Line Sanitary Sewer Reconstruction | $5,000,000 | 187 |
| Engineering | Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork | $13,927,212 | 190 |
| Engineering | Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork | $23,800,000 | 192 |
| Engineering | South West Arterial Interchange Sewer Extension | $4,829,838 | 194 |
| Engineering | Force Main Stabilization | $1,700,000 | 195 |
| Engineering | East - West Corridor Capacity Improvements | $1,085,000 | 198 |
| Engineering | 7th Street Extension to Pine Street | $2,000,000 | 201 |
| Engineering | 14th St Overpass | $39,120,000 | 204 |
| Engineering | US 20 - Northwest Arterial Intersection Operational and Capacity Improvements | $5,497,000 | 207 |
| Engineering | Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street | $8,170,000 | 208 |
| Engineering | Public Electric Vehicle Chargers | $1,888,760 | 225 |
| Engineering | Iowa Amphitheater on Schmitt Island | $9,641,563 | 228 |
| Engineering | STREETS Traffic Control Project Phase 1 | $250,000 | 243 |
| Engineering | STREETS Traffic Control Project Phase 2 | $282,350 | 244 |
| Engineering | Traffic Signal Network Communications Program | $395,000 | 245 |
| Engineering | Fiber Infrastructure Management System | $275,000 | 252 |
| Engineering | Federal Building Renovation | $7,893,225 | 256 |
| Economic Development | Greater Downtown Housing Creation Grant Program | $3,750,000 | 259 |
| Economic Development | Workforce Development | $1,857,500 | 261 |
| Economic Development | Downtown Rehab Grant Program | $1,000,000 | 262 |
| Economic Development | Central Avenue Housing Forgivable Loan | $750,000 | 263 |
| Transportation | Transit Vehicle Replacement | $3,152,568 | 266 |
| Transportation | Smart Parking System | $780,000 | 267 |
| Transportation | Parking Ramp Major Maintenance Repairs | $7,198,400 | 270 |

| Department | Project Title | Total City Investment FY2026-FY2030 | Page |
|---|---|---|---|
| Housing | Assistance for Homeownership | $1,356,151 | 271 |
| Housing | Washington Neighborhood Home Purchase Program | $1,269,896 | 273 |
| Housing | Homeowner Rehabilitation Program | $1,325,000 | 275 |
| Housing | Lead and Healthy Homes Grant | $6,000,000 | 278 |
| Housing | Healthy Homes Production Grant | $2,000,000 | 279 |
| Planning | Historic Preservation Technical Assistance Program | $80,000 | 280 |
| Communications Office | Aerial Orthophotography | $252,000 | 281 |
| City Manager's Office | Community Green House Gas Inventory and Climate Action Planning | $100,000 | 282 |
| Information Technology | City-Wide Computer and Printer Replacements - General Gov | $3,323,473 | 283 |
| Information Technology | City-Wide Computer and Printer Replacements- Business | $643,000 | 285 |

There are many capital projects that have been added to meet City Council Goals and Priorities and address City needs ($54,175,447). Those new projects that appear in the five-year CIP are as follows:

| Department | New Project | Total CIP |
|---|---|---|
| Fire | Elevator at Fire Headquarters | $ 50,000 |
| Fire | Fire Station 6 Roof Replacement | $ 325,000 |
| Parks | Parks and Recreation Master Plan | $ 50,000 |
| Parks | Rustic Point Park Development | $ 305,000 |
| Parks | South Pointe Park Development | $ 200,000 |
| Parks | Ash Tree Removal | $ 464,611 |
| Civic Center | Marquee Replacement | $ 131,000 |
| Civic Center | Standby Emergency Generator Replacement | $ 855,000 |
| Civic Center | Recirculating Pump Replacement | $ 37,000 |
| Recreation | Bunker Hill #7 Fairway Fencing | $ 15,000 |
| Water | 8th Street 20" Transmission Water Main Connection (Jackson to Central) | $ 166,000 |
| Water | Admiral Sheehy Drive Water Main Loop | $ 686,400 |
| Water | Enterprise Asset Management System Software-Water | $ 150,000 |
| Water | Fire Hydrant Stock | $ 615,000 |

| Department | New Project | Total CIP |
|---|---|---|
| Water | Green Alley Water Main Improvements | $ 306,000 |
| Water | Greyhound Park Rd Water Main Loop | $ 120,000 |
| Water | Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St | $ 199,000 |
| Water | Municipal Services Center Roof Mounted HVAC Replacement Unit | $ 94,500 |
| Water | Municipal Service Center Roof Replacement | $ 187,380 |
| Water | South Algona 12" Water Main Replacement | $ 729,103 |
| Water | Vehicle 4901 Replacement | $ 130,000 |
| Water | Vehicle 4908 Replacement | $ 115,000 |
| Water | Deere X738 | $ 38,000 |
| Water | West End Annexation Phase II | $ 1,994,598 |
| Water | Water Treatment Plant and Pump Station Pipe Rehabilitation | $ 150,000 |
| Water | Water Treatment Plant Third Floor Conference Room | $ 114,000 |
| Water & Resource Recovery Center | RAS and Scum Pump Replacement | $ 138,000 |
| Water & Resource Recovery Center | WRRC Uninterruptible Power Supply (UPS) Replacement | $ 85,000 |
| Water & Resource Recovery Center | UV System Cable & Harness Replacement | $ 50,500 |
| Water & Resource Recovery Center | Biogas Chiller Replacement | $ 58,000 |
| Water & Resource Recovery Center | WRRC Odor Monitoring System | $ 46,000 |
| Water & Resource Recovery Center | Water & Resource Recovery Center Vehicle Replacements | $ 75,000 |
| Water & Resource Recovery Center | Water & Resource Recovery Center Electronic Hydraulic Shop Press | $ 13,000 |
| Airport | Equipment Storage Building | $ 275,000 |
| Airport | Airfield Runway/Taxiway Marking Improvements | $ 412,000 |
| Public Works | Electric Vehicle Charging Infrastructure Located at the Municipal Services Center | $ 157,222 |
| Public Works | Paver Replacement | $ 610,000 |
| Public Works | Landfill Sewer Line Extension | $ 250,000 |
| Public Works | Landfill EMS Grant Matching Funds | $ 125,000 |
| Public Works | Landfill Portable Litter Fencing | $ 255,000 |

| Department | New Project | Total CIP |
|---|---|---|
| Public Works | Landfill Rolloff Container - Glass | $ 12,100 |
| Public Works | Landfill 3C Project | $ 4,000,000 |
| Public Works | Landfill Shop Renovation | $ 200,000 |
| Public Works | Landfill Minivan Replacement Project | $ 58,583 |
| Public Works | Landfill Forklift Replacement | $ 30,690 |
| Public Works | Landfill Dozer Replacement Project | $ 593,500 |
| Public Works | Landfill 3453 Dozer Rebuild | $ 296,750 |
| Public Works | Landfill 3456 Dozer Rebuild Project | $ 256,900 |
| Engineering | Enterprise Asset Management System Software | $ 150,000 |
| Engineering | Stormwater Management Program | $ 1,000,000 |
| Engineering | Pennsylvania Culvert Replacement | $ 150,000 |
| Engineering | Levi & Sullivan Intersection Storm Sewer Extension | $ 100,000 |
| Engineering | Tanglewood Court Outfall Stabilization | $ 160,000 |
| Engineering | Enterprise Asset Management System Software - Sanitary | $ 150,000 |
| Engineering | Inflow and Infiltration Inspection Vehicle Replacement | $ 44,000 |
| Engineering | Track Line Sanitary Sewer Reconstruction | $ 5,000,000 |
| Engineering | Brunskill Road Collector Sewer Reconstruction | $ 600,000 |
| Engineering | Kerper Boulevard Lift Station Replacement | $ 402,850 |
| Engineering | Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork | $ 23,800,000 |
| Engineering | Force Main Stabilization | $ 1,700,000 |
| Engineering | Green Alleys - Non Bee Branch | $ 350,000 |
| Engineering | Safe Routes to School | $ 44,000 |
| Engineering | Villa Street Retaining Wall Reconstruction | $ 800,000 |
| Engineering | Complete Street Elements - Trails, Sidewalks and Signs | $ 32,500 |
| Engineering | Enterprise Asset Management System Software - Roadways | $ 150,000 |
| Engineering | Parking Lot Materials at Union at Marina Project | $ 50,000 |
| Engineering | Public Electric Vehicle Chargers | $ 1,888,760 |
| Engineering | Harbor Area Maintenance - Dredging | $ 677,500 |
| Engineering | Wayfinding Signage | $ 20,000 |
| Engineering | Iowa St Streetlight Replacement Project | $ 138,000 |
| Engineering | Enterprise Asset Management System Software - Fiber | $ 150,000 |

| Department | New Project | Total CIP |
|---|---|---|
| Economic Development | Central Avenue Alley Lighting Program | $ 40,000 |
| Communications Office | Aerial Orthophotography | $ 252,000 |
| City Manager's Office | Community Green House Gas Inventory and Climate Action Planning | $ 100,000 |
| | | |
| | **TOTAL** | **$ 54,175,447** |

The Capital Improvement requests that were previously funded in the five-year CIP that are not included in this five-year CIP total $22,091,087. To put these back into the five-year CIP, other projects will need to be removed, property taxes would need to be raised and/or more debt would need to be issued. Of those removed, $1,686,784 are identified as deferred maintenance items, delineated with an asterisks below. The removed CIPs are as follows:

| Department | Existing Project Not Funded | Total CIP | |
|---|---|---|---|
| Parks | AY McDonald Park Pavilion Installation | $ 200,000 | |
| Parks | Pebble Cove Park Development | $ 305,000 | |
| Parks | Eagle Point Park - Riverfront Pavilion Restoration | $ 118,000 | |
| Parks | Ham House Improvements | $ 90,000 | |
| Parks | Murphy Park - Bennett Pavilion Roof Replacement | $ 165,000 | |
| Recreation | Flora & Sutton Pool - Operational Projects | $ 360,000 | |
| Conference Center | Replace Fabric Wall Covering | $ 227,000 | * |
| Conference Center | Replace Clouds | $ 98,000 | |
| Conference Center | Parking Island and Venue Landscape Renovations | $ 48,500 | |
| Ice Center | Locker Room Ventilation Replacement | $ 396,375 | |
| Ice Center | New Northwest Corner Service Bar | $ 241,500 | |
| Ice Center | TPO Roof Replacement | $ 181,125 | |
| Airport | Corporate Hangar Facilities Maintenance | $ 120,000 | |
| Airport | Taxiway J Improvements | $ 8,585,000 | |
| Airport | Extend Runway 18/36 | $ 645,000 | |
| Public Works | Hawthorne St Boat Ramp Repair | $ 388,125 | |
| Public Works | Backhoe Loader Purchase 3214 | $ 106,605 | * |
| Public Works | Sign Truck Replacement 3236 | $ 275,000 | |
| Public Works | Mechanical Sweeper Replacement 4007 | $ 290,466 | * |

| Department | Existing Project Not Funded | Total CIP | |
|---|---|---|---|
| Public Works | Wheel Loader Purchase 3255 | $ 268,800 | |
| Public Works | Solid Waste Collection Vehicles 3402 & 54006 | $ 375,000 | * |
| Engineering | Sanitary Sewer Extensions - Existing Development, Pre-Annexation and Annexation Agreements | $ 1,000,000 | |
| Engineering | Dubuque Industrial Center Crossroads Sanitary Sewer Extension | $ 521,000 | |
| Engineering | Abbott & Cottage Sanitary Sewer Reconstruction | $ 322,364 | * |
| Engineering | Cooper Place and Maiden Lane Sanitary Sewer Reconstruction | $ 481,115 | |
| Engineering | Harvard Street Sanitary Sewer Reconstruction | $ 264,310 | |
| Engineering | Hempstead Sanitary Sewer Reconstruction | $ 458,803 | |
| Engineering | Knob Hill-Duggan Drive Sanitary Sewer Reconstruction | $ 187,779 | * |
| Engineering | Brunswick Sanitary Sewer | $ 129,000 | |
| Engineering | King Street Sanitary Sewer Reconstruction | $ 177,570 | * |
| Engineering | Pavement Rehabilitation - Concrete Street Repair | $ 3,500,000 | |
| Engineering | Hillcrest Road Sidewalk | $ 50,000 | |
| Engineering | Bee Branch Creek Trail: 16th to 9th | $ 675,000 | |
| Engineering | Trail Planning | $ 100,000 | |
| Engineering | Port of Dubuque - Security Camera Expansion | $ 20,000 | |
| Engineering | Traffic Signal Intersection Reconstruction | $ 425,000 | |
| Economic Development | Low Income Small Business Grant | $ 250,000 | |
| Information Technology | Network Security Risk Assessment | $ 15,000 | |
| Information Technology | Mitel Phone Replacement | $ 29,650 | |
| | **Total** | **$ 22,091,087** | |
| | *Total Deferred Maintenance* | *$ 1,686,784* | |

As is the case every year, there were new projects requested that were not able to be included in whole or in part in this five year CIP ($40,815,326). Of those $10,157,212 are identified as deferred maintenance, delineated with an asterisks below. CIP requests that were not funded include:

| Department | New Project Not Funded | Total CIP | |
|---|---|---|---|
| Police | Rescue Vehicle | $400,000 | |
| Fire | Exterior Building Maintenance | $500,000 | |
| Parks | Vehicle Replacement #4491 | $60,000 | |
| Parks | Eagle Point Park - Clear Trees from Bluff | $50,000 | * |
| Parks | Park Office Replace Roof | $10,000 | * |
| Parks | Comiskey Park Replace Roof | $30,000 | * |
| Parks | Hillcrest Park Replace Play Unit | $210,000 | * |
| Parks | Allison Henderson - Replace Roof | $15,000 | * |
| Parks | EB Lyons Carpet Replacement | $63,000 | |
| Parks | Silver Oaks Park Development | $305,000 | |
| Parks | All Parks - Renovate Water Systems | $44,000 | * |
| Parks | All Parks - Replace Trash Cans | $140,000 | |
| Parks | Eagle Point Park - Concrete Improvements | $30,000 | |
| Parks | Replace Roof on Eagles View Pavilion | $45,000 | * |
| Parks | Eagle Point Park - Replace Roof on Terrace Room | $38,000 | * |
| Parks | Eagle Point Park Rest Room Renovation | $110,000 | * |
| Parks | Flora Park - Pave Wilbright, Pool, Tennis Court, and Slattery Center Park Lots | $46,000 | * |
| Parks | Jefferson Park Playground Replacement | $230,000 | * |
| Parks | Madison Park - Renovate Pavilion | $44,000 | * |
| Parks | Madison Park - Flag Pole | $30,000 | |
| Parks | Murphy Park - Replace Restroom Roof | $16,000 | * |
| Parks | Valentine Park Land Acquisition | $120,000 | |
| Parks | Veterans Park - Pickleball Improvements | $50,000 | |
| Parks | Ecological Restoration | $30,000 | |
| Parks | Street Tree Program | $60,000 | |
| Parks | Resurface Tennis Courts | $304,000 | * |
| Parks | Replace Interpretive Signs | $16,000 | * |
| Parks | Park Drinking Fountains | $80,000 | |
| Parks | Trail Maintenance/Repair | $80,000 | * |
| Parks | Highway 20 Trees/Invasive Removal | $55,000 | |
| Parks | Town Clock Lighting | $60,000 | |

| Department | New Project Not Funded | Total CIP | |
|---|---|---|---|
| Parks | Greenhouse Shop Roof Replacement | $75,000 | * |
| Parks | Greenhouse Replace Lexan | $100,000 | |
| Parks | EB Lyons Center - Stain, Patio, Ridge Beam | $170,000 | * |
| Parks | Allison Henderson Storm Water Project | $27,500 | |
| Parks | Parks - Paint Light Poles | $20,000 | * |
| Parks | Chaplain Schmitt Island-Landscaping | $50,000 | |
| Parks | Chaplain Schmitt Island-Entrance Sign | $72,500 | |
| Parks | Eagle Point Park Stone Work | $50,000 | * |
| Parks | Flora Park - Replace Lights on Tennis Courts | $112,000 | * |
| Parks | Forestry Building - Replace Roof | $77,000 | |
| Parks | Ham House Masonry | $125,000 | * |
| Parks | Hilltop Park - Replace Play Unit | $289,615 | * |
| Parks | Marshall Park - Replace Play Unit | $228,000 | * |
| Parks | Miller Riverview Park - Quick Connects for Pedestals | $55,000 | |
| Parks | Miller Riverview Park - Pave Secondary Roads and Concrete Campsites | $220,000 | * |
| Parks | Teddy Bear Park - Play Equipment | $197,000 | * |
| Parks | Maintenance Headquarters - Wash Bay | $25,000 | |
| Parks | Paint Railings | $50,000 | * |
| Parks | Install and/or Replace Park Name Signs | $105,000 | * |
| Parks | Electric Locks - Restrooms | $35,000 | |
| Parks | Parks Fleet Automated Vehicle Location | $50,000 | |
| Parks | Grandview Avenue Landscape Renovation Plan | $55,000 | |
| Parks | North Fork Trail Park Development | $305,000 | |
| Parks | Granger Creek Nature Trail-Asphalt Trail | $420,000 | |
| Parks | Roosevelt Park Redevelopment | $73,000 | |
| Parks | All Parks - Cameras/Code Blue Phones | $230,000 | |
| Parks | EB Lyons Center - Roof Rehabilitation | $60,000 | * |
| Parks | Eagle Point Park - Renovate Log Cabin | $50,000 | * |
| Parks | Eagle Point Park - Accessible Walkway to the Log Cabin Pavilion | $405,000 | |
| Parks | Eagle Point Park - Trail Project Invasive Remediation | $70,500 | |
| Parks | Eagle Point Park - Light Trolley Line Trail | $165,000 | |

| Department | New Project Not Funded | Total CIP | |
|---|---|---|---|
| Parks | Eagle Point Park - Native American Room Restoration | $122,000 | |
| Parks | Eagle Point Park - Develop Wading Pool Replacement Plans | $427,000 | |
| Parks | FDR Park - Native Landscaping Installation | $40,000 | |
| Parks | Usha Park Development | $127,000 | |
| Parks | Valentine Park Pavilion Installation | $86,000 | |
| Parks | Valley High Park - Replace Play Unit | $210,000 | * |
| Parks | Installation of Flag Poles in Community Parks | $100,000 | |
| Parks | Re-landscape Locust Street Connector | $30,000 | |
| Parks | Parks - Irrigation to Planters and Flower Beds | $150,000 | |
| Parks | Greenhouse - Remove Trees on Hillside | $25,000 | |
| Parks | Welcome Sign East | $84,000 | |
| Parks | Welcome Sign North | $84,000 | |
| Parks | Chaplain Schmitt Island Environmental Restoration | $430,000 | |
| Parks | Chaplain Schmitt Island Campground Entrance Enhancement | $50,000 | |
| Recreation | Flora and Sutton Swimming Pools Site Repair/ Replacement | $360,000 | * |
| Recreation | Flora and Sutton Swimming Pools Water Playground Replacements | $315,000 | * |
| Recreation | Flora and Sutton Swimming Pools Renovate Locker Rooms | $726,000 | * |
| Recreation | Sutton Pool - Zero Depth Survey & Remediation | $60,000 | * |
| Recreation | Flora Pool Water Slide Repairs | $50,000 | * |
| Recreation | Bunker Hill Golf Course - Range Project | $200,000 | |
| Recreation | Bunker - Sand Trap Repair/Removal | $50,000 | |
| Recreation | Port of Dubuque - Signage Replacement | $20,000 | |
| Recreation | Marina Dock Fuel & Electrical System Rehabilitation | $50,000 | * |
| Recreation | Comiskey Building Restroom Expansion | $112,500 | |
| Recreation | McAleece Irrigation Renovation | $112,500 | * |
| Conference Center | HVAC Master Control Replacement | $119,000 | * |
| Conference Center | AV Rental Upgrades | $61,000 | |
| Conference Center | Ballroom and Meeting Room Chair Replacements | $312,500 | |

| Department | New Project Not Funded | Total CIP | |
|---|---|---|---|
| Conference Center | Paint Exterior Metal | $132,000 | * |
| Conference Center | Sound System Replacement | $364,000 | |
| Conference Center | Elevator Passenger and Freight Car Replacement | $253,000 | |
| Conference Center | Window Replacement | $364,000 | * |
| Conference Center | Security Camera System | $63,000 | |
| Conference Center | Escalator Replacement | $742,000 | * |
| Conference Center | Loading Dock Leveler Replacement | $364,000 | * |
| Conference Center | Wi-Fi Upgrades | $94,000 | |
| Conference Center | Magnetic Dance Floor Replacement | $36,500 | * |
| Conference Center | HVAC Commissioning | $107,000 | * |
| Conference Center | Furniture and Decor Replacement | $126,500 | * |
| Conference Center | Concrete Restoration, Raising & Caulk | $240,000 | * |
| Conference Center | Paint Interior Rooms | $122,500 | * |
| Conference Center | Overhead Door Replacement | $77,500 | * |
| Conference Center | Replace/Rehab Room Doors | $69,000 | * |
| Conference Center | Fire Panel Replacement | $142,000 | * |
| Conference Center | Support Column Repairs | $22,000 | * |
| Conference Center | Digital Marquee | $92,000 | * |
| Conference Center | Repaint Exhibit Hall Airways | $49,000 | * |
| Conference Center | Paint Bridge | $53,600 | * |
| Conference Center | Window Panel Replacements | $19,800 | * |
| Conference Center | Replace Exterior Building Sign | $58,500 | * |
| Conference Center | Trash Compactor Rehab | $34,000 | * |
| Conference Center | Stage and Riser Replacement | $88,000 | * |
| Conference Center | Wood Bench Replacement | $28,000 | * |
| Ice Center | Water Heater Replacement | $36,250 | |
| Ice Center | American Society of Mechanical Engineers (ASME) Storage Tank Replacement | $13,100 | |
| Ice Center | Air Conditioning Addition | $4,270,000 | |
| Ice Center | Emergency Generator Addition | $875,000 | |
| Ice Center | Security Camera System Replacement | $229,000 | |
| Ice Center | Ice Resurfacer Replacement | $172,500 | |

| Department | New Project Not Funded | Total CIP | |
|---|---|---|---|
| Ice Center | Second Sheet of Ice | $3,250,000 | |
| Library | Boiler Exhaust Stack Rehabilitation | $171,675 | * |
| Library | Water Pipe Replacements | $121,909 | * |
| Library | Library Landscaping and Plaza Redesign | $103,601 | |
| Library | Refrigerant Leak Detection System | $18,900 | |
| Library | Bookdrop Waterproofing | $52,500 | |
| Library | Rear Exterior Painting | $38,588 | |
| Library | Server Room Mini Split Replacement | $49,980 | |
| Airport | Terminal Apron Lighting Conversion | $43,000 | |
| Airport | AFFF Transition Plan | $258,400 | |
| Public Works | NW Arterial Shoulder Paving Project | $4,100,000 | |
| Public Works | Steps, Hand Railing and Wall-Top Fencing | $65,000 | |
| Public Works | MSC HVAC Replacement | $430,500 | |
| Public Works | 2727 Off-Road Vehicle | $12,000 | |
| Public Works | 2730 - Portable Jet | $40,000 | |
| Public Works | Vacuum Street Sweeper Replacement - 4002 | $375,000 | * |
| Public Works | Backhoe Loader 3213 | $375,000 | |
| Public Works | Vacuum Street Sweeper Replacement - 4008 | $371,613 | * |
| Engineering | Schmitt Island Stormwater Rehabilitation | $435,000 | * |
| Engineering | Flow Meters | $400,000 | * |
| Engineering | Dubuque Industrial Center Chavenelle Sewer Extension to Pennsylvania | $234,989 | |
| Engineering | Manhole Inspection Equipment (2 Cameras) | $28,000 | * |
| Engineering | Pavement Rehabilitation - Dowel Bar Concrete Joint Repair | $2,112,000 | |
| Engineering | Guardrail Replacement | $40,000 | * |
| Engineering | Chaplain Schmitt Island Connector Trail | $213,000 | |
| Engineering | Third Street Overpass Decorative Railing Re-Painting Project | $125,000 | |
| Engineering | Railroad Crossing Safety Improvements and Quiet Zone Implementation | $592,000 | |
| Engineering | Riverfront Leasehold Improvements | $50,000 | |
| Engineering | Chavenelle Street Light Replacement | $48,000 | |

| Department | New Project Not Funded | Total CIP | |
|---|---|---|---|
| Engineering | City Facility Integrated Access Control and Security System Upgrade | $204,000 | * |
| Engineering | City Hall Annex Renovation | $1,160,000 | |
| Engineering | City Hall First Floor Renovation | $465,000 | |
| Economic Development | Greater Downtown Infill Housing Creation Grant Program | $ 2,500,000 | |
| Economic Development | Arts & Culture Master Plan Update | $100,000 | |
| Housing and Community Development | Permit, Plans, and Rental Licensing Software | $50,000 | |
| Communications Office | ArcGis Indoor Mapping | $150,000 | |
| City Manager's Office | Renew DBQ: Low-Income Solar Pilot Project | $80,000 | |
| Information Technology | Data Center and IT Office Move Phase 2 | $685,936 | |
| Information Technology | Wireless Access Point and Controller Upgrade | $125,370 | |
| Information Technology | Replacement of Audiovisual Equipment at the JOTC | $50,000 | |
| | **Total** | **$40,815,326** | |
| | *Total Deferred Maintenance* | *$10,157,212* | |

The CIP budget is the product of the hard work of a large number of people. It begins with department and division managers and their staff who prepared, ranked and updated the CIP requests. It extends to Boards and Commissions who review staff's recommendations and make modifications and establish priorities.

I wish to express my thanks to all who were involved in preparing the Fiscal Year 2026-2030 version of the City's Capital Improvement Program. Special thanks go to Chief Financial Officer, Jennifer Larson; Budget Manager Laura Bendorf; Budget/Financial Analysts, Nathan Kelleher and Joe Link; Assistant City Manager Cori Burbach,  Executive Assistant, Stephanie Valentine; Administrative Assistant Mia Burbach; Finance Confidential Account Clerk, Kaia Humpal. I am proud of the work completed by City staff and the end-result. I hope after you have had an opportunity to review this document that you feel it is responsive to your priorities.

## ATTACHMENTS – PROVIDE OVERVIEW OF THE FISCAL YEAR 2026-2030 CAPITAL IMPROVEMENT PROGRAM

**Attachment 1**

### FISCAL YEARS 2026-2030 CIP SOURCE OF FUNDS

To finance the CIP projects, a variety of funding sources are used. The following table shows the source of funds for each year of the 5 year CIP.

| SOURCE OF FUNDS IN CAPITAL BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | TOTAL | PERCENT |
|---|---|---|---|---|---|---|---|
| **Current Revenue** | | | | | | | |
| Rental Dwelling Rehab Loan Repayments | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 75,000 | 0.02 % |
| Homeownership Loan Repayments | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 25,000 | 0.01 % |
| Historic Preservation Loan Repayments | 7,000 | 7,000 | 5,000 | 5,000 | 5,000 | 29,000 | 0.01 % |
| Washington Neighborhood Loan Repayments | 30,000 | 30,000 | 30,000 | 30,000 | — | 120,000 | 0.03 % |
| Insurance and Other Reimbursements | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 | 0.01 % |
| Golf Revenue | 45,000 | 40,000 | 25,000 | — | — | 110,000 | 0.03 % |
| **Subtotal Current Revenue** | **112,000** | **107,000** | **90,000** | **65,000** | **35,000** | **409,000** | **0.12 %** |
| Cable TV | — | — | — | — | — | 0 | 0.00 % |
| Internal Service Funds-City Garage | 0 | 197,790 | 0 | 0 | 0 | 197,790 | 0.06 % |
| Landfill Fund | 6,680,655 | 639,401 | 334,629 | 730,183 | 1,202,629 | 9,587,497 | 2.73 % |
| Transit Fund | 898,232 | 919,665 | 650,000 | 367,608 | 374,960 | 3,210,465 | 0.91 % |
| Parking Enterprise Fund | — | — | 6,374 | 17,747 | — | 24,121 | 0.01 % |
| Solid Waste Collection | 0 | 108,450 | 1,880 | 0 | 0 | 110,330 | 0.03 % |
| Sanitary Sewer Utility | 1,946,377 | 2,900,000 | 2,100,000 | 2,238,000 | 2,822,900 | 12,007,277 | 3.42 % |
| Stormwater Utility Fees | 1,352,000 | 1,148,520 | 865,220 | 1,085,372 | 1,280,850 | 5,731,962 | 1.63 % |
| Water Utility Fund | 2,908,280 | 1,555,195 | 2,468,211 | 2,950,541 | 2,034,800 | 11,917,027 | 3.39 % |
| **Current Revenue-Utility/Enterprise** | **13,785,544** | **7,469,021** | **6,426,314** | **7,389,451** | **7,716,139** | **42,786,469** | **12.17 %** |
| Fund Balance | 590,817 | — | — | 631,752 | — | 1,222,569 | 0.35 % |
| Sales Tax 20% | 367,511 | 536,450 | 701,631 | 335,000 | 135,500 | 2,076,092 | 0.59 % |
| Sales Tax 30% | 4,194,550 | 4,209,388 | 4,372,400 | 4,455,943 | 4,528,500 | 21,760,781 | 6.19 % |
| SRF Bonds-Water Fund Abated | 750,000 | 1,524,715 | 9,158,146 | 4,523,812 | — | 15,956,673 | 4.54 % |
| SRF Bonds-Sewer Fund Abated | 20,079,873 | 17,796,826 | 19,938,126 | 12,413,852 | 8,170,350 | 78,399,027 | 22.30 % |
| SRF Bonds-Stormwater Abated | 632,643 | 820,000 | 723,500 | — | — | 2,176,143 | 0.62 % |
| GO Bonds - Solid Waste Collection | 220,000 | 375,000 | 595,000 | 375,000 | 845,000 | 2,410,000 | 0.69 % |
| GO Bonds-Sales Tax 20% | 2,006,560 | 3,598,999 | 1,642,000 | 294,000 | 2,414,308 | 9,955,867 | 2.83 % |
| GO Bonds-GDTIF | 5,500,000 | 3,100,000 | 4,800,000 | 11,250,000 | 18,600,000 | 43,250,000 | 12.30 % |
| **Total Construction** | **34,341,954** | **31,961,378** | **41,930,803** | **34,279,359** | **34,693,658** | **177,207,152** | **50.40 %** |
| Community Development Funds | 450,000 | 450,000 | 350,000 | 250,000 | 250,000 | 1,750,000 | 0.50 % |

| SOURCE OF FUNDS IN CAPITAL BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | TOTAL | PERCENT |
|---|---|---|---|---|---|---|---|
| Federal Aviation Administration Total | 9,819,500 | 7,244,995 | 1,818,000 | 2,646,000 | 360,000 | 21,888,495 | 6.23 % |
| Healthy Homes Production Grant | 550,000 | 1,000,000 | 250,000 | — | — | 1,800,000 | 0.51 % |
| Federal Assistance | 11,655,281 | 5,958,651 | 5,508,666 | 15,191,425 | 13,792 | 38,327,815 | 10.90 % |
| Federal Lead Paint/ Healthy Homes | 1,300,000 | 2,700,000 | 1,700,000 | — | — | 5,700,000 | 1.62 % |
| Federal--STP Funds | 690,145 | 890,145 | 2,045,072 | 7,628,236 | 2,400,000 | 13,653,598 | 3.88 % |
| **Total Federal** | **24,464,926** | **18,243,791** | **11,671,738** | **25,715,661** | **3,023,792** | **83,119,908** | **23.64 %** |
| Iowa Finance Authority | 229,974 | 229,974 | 229,974 | 229,974 | 0 | 919,896 | 0.26 % |
| State Flood Mitigation Grant | — | — | 3,736,000 | 220,000 | — | 3,956,000 | 1.13 % |
| State Airport Grant | 757,100 | 547,500 | 300,000 | 300,000 | 40,000 | 1,944,600 | 0.55 % |
| Other State Funding- IDOT & Trails Grants | 25,000 | 1,035,000 | 25,000 | 45,000 | 1,025,000 | 2,155,000 | 0.61 % |
| **Total State** | **1,012,074** | **1,812,474** | **4,290,974** | **794,974** | **1,065,000** | **8,975,496** | **2.55 %** |
| DRA-Distribution of Surplus | 0 | 237,096 | 768,152 | 799,178 | 694,250 | 2,498,676 | 0.71 % |
| **Total DRA** | **0** | **237,096** | **768,152** | **799,178** | **694,250** | **2,498,676** | **0.71 %** |
| Greater Downtown TIF Payments | 16,301,694 | 4,017,108 | 3,799,732 | 3,505,953 | 2,510,000 | 30,134,487 | 8.57 % |
| English Ridge Housing TIF Payments | 68,642 | — | — | — | 0 | 68,642 | 0.02 % |
| Rustic Point Housing TIF Payments | 107,368 | 105,463 | 103,502 | 101,481 | 99,400 | 517,214 | 0.15 % |
| South Pointe Housing TIF | 49,059 | 49,059 | 49,059 | 49,059 | 49,059 | 245,295 | 0.07 % |
| Dubuque Industrial West TIF Payments | 30,000 | — | — | 60,000 | — | 90,000 | 0.03 % |
| **Total TIF Funds** | **16,556,763** | **4,171,630** | **3,952,293** | **3,716,493** | **2,658,459** | **31,055,638** | **8.83 %** |
| Private Participation | 1,018,988 | 309,628 | 196,994 | 1,201,989 | 207,115 | 2,934,714 | 0.83 % |
| **Total Private** | **1,018,988** | **309,628** | **196,994** | **1,201,989** | **207,115** | **2,934,714** | **0.83 %** |
| Homeownership Sale Proceeds | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 0.14 % |
| Ind. Parks Land Sales- Dubuque Industrial Center West | 371,500 | 371,500 | 371,500 | 371,500 | 371,500 | 1,857,500 | 0.53 % |
| **Total Land Sales** | **471,500** | **471,500** | **471,500** | **471,500** | **471,500** | **2,357,500** | **0.67 %** |
| Special Assessments | 40,000 | 40,000 | 45,000 | 45,000 | 80,000 | 250,000 | 0.07 % |
| **Total Spec. Assessment** | **40,000** | **40,000** | **45,000** | **45,000** | **80,000** | **250,000** | **0.07 %** |
| **GRAND TOTAL** | **91,803,749** | **64,823,518** | **69,843,768** | **74,478,605** | **50,644,913** | **351,594,553** | **100.0 %** |

## FISCAL YEAR 2026 - 2030 CIP BUDGET GROUPED BY STATE PROGRAMS

The Fiscal Year 2026-2030 Capital Improvement Program totals $351,594,553. The following table summarizes expenditures for each State program by year.

### FISCAL YEAR 2021-2025 CIP CAPITAL IMPROVEMENT PROGRAM

| PROGRAM | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | 5 YEAR TOTAL | PERCENT OF TOTAL |
|---|---|---|---|---|---|---|---|
| Public Safety | 501,060 | 2,794,000 | 1,450,000 | 0 | 2,414,308 | 7,159,368 | 2.0% |
| Public Works | 33,729,584 | 17,366,227 | 17,957,673 | 35,112,439 | 11,524,144 | 115,690,067 | 32.9% |
| Culture & Recreation | 2,596,611 | 3,015,000 | 3,321,678 | 9,057,322 | 9,995,000 | 27,985,611 | 8.0% |
| Community & Econ. Devl. | 4,503,043 | 6,312,496 | 4,418,535 | 2,386,514 | 2,046,959 | 19,667,547 | 5.6% |
| General Government | 4,061,542 | 804,853 | 1,057,733 | 2,906,820 | 5,773,750 | 14,604,698 | 4.2% |
| Business Type | 46,411,909 | 34,530,942 | 41,638,149 | 25,015,510 | 18,890,752 | 166,487,262 | 47.4% |
| **TOTAL** | 91,803,749 | 64,823,518 | 69,843,768 | 74,478,605 | 50,644,913 | 351,594,553 | 100% |

The State Mandated Budget Program Areas and the City Departments/Activities that fall under each of these areas are as follows:

**Public Safety** – Includes Police, Emergency Communication Center, Fire, Disaster Services, Health Services: Animal Control, Public Works: Flood Control, Housing: Code Inspection and Construction Services
**Public Works** – Includes Airport, Public Works, Engineering
**Health and Social Services** – Office of Equity and Human Rights, Health Services, Purchase of Services
**Culture and Recreation** – Parks, Civic Center, Conference Center, Ice Center, Recreation, AmeriCorps, Multicultural Family Center, Library, City Manager: Arts and Cultural Affairs
**Community and Economic Development** - Economic Development, Housing and Community Development, Planning Services, Purchase of Services, City Manager: Office of Shared Prosperity and Neighborhood Support
**General Government** – Engineering: Facilities Management: City Hall/Annex Maintenance/Grand River Center Maintenance, City Council, City Manager, Public Information, Human Resources, Sustainability, City Clerk, Finance,Media Services, City Attorney , Information Services
**Business Type** – Water, Water Resource & Recovery Center, Parking, Transit, Public Works: Landfill, Refuse, Salt Operations, Engineering: Sewer, Stormwater

## FISCAL YEAR 2026 - 2030 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL GOALS & PRIORITIES
## CITY COUNCIL POLICY AGENDA

The City Council Policy Agenda includes items that require major policy direction decision and/or funding. It includes the City Council's Top and High Priorities.

**VIBRANT COMMUNITY: HEALTHY & SAFE**

(None)

**FINANCIALLY RESPONSIBLE, HIGH-PERFORMANCE CITY ORGANIZATION: SUSTAINABLE, EQUITABLE, AND EFFECTIVE SERVICE DELIVERY**

**Priority**: City Workforce Retention and Attraction: Direction and Funding
**Priority classification:** High priority
**CIP projects supporting this Priority:** This priority is supported through the proposed FY26 Human Resources and City Managers Office operating budgets as well as the efforts of all City departments.

**Priority**: Police Department Staffing and Hiring:
**Priority classification:** Top Priority
**CIP projects supporting this Priority:** This priority is supported through the proposed FY26 Police operating budget.

**ROBUST LOCAL ECONOMY: DIVERSE BUSINESSES & JOBS WITH ECONOMIC PROSPERITY**

**Priority:** Air Service Future Strategy and Action Plan
**Priority classification:** Top Priority
**CIP projects supporting this Priority:** This priority is supported through the proposed FY24 Airport operating budget and CIPs located on pages 93-100.

**LIVABLE NEIGHBORHOODS & HOUSING: GREAT PLACE TO LIVE**

**Priority:** Comprehensive Study of Fire Stations Locations Staffing
**Priority classification:** High Priority
**CIP projects supporting this Priority:** This priority is supported through the proposed FY26 Fire operating budget and Fire Station Expansion/Relocation CIP located on page 4.

**Priority:** Central Avenue Revitalization Plan: Adoption, Direction, and City Actions
**Priority classification:** High Priority
**CIP projects supporting this Priority:** Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street (205), Greater Downtown Housing Creation Grant Program (259), Downtown Rehabilitation Grant Program (262), Central Ave Housing Forgivable Loan (263), Central Ave Alley Lighting Program (264).

**SUSTAINABLE ENVIRONMENT: PRESERVING & ENHANCING NATURAL RESOURCES**

**Priority**: Catfish Creek Sanitary Sewer Project: Old Mill Road Lift Station Project
**Priority classification:** High Priority
**CIP projects supporting this Priority:** Old Mill Road Lift Station & Force Main – Phase I (183),Old Mill Road Lift Station & Force Main – Phase 2 (185), Catfish Creek Sewershed Interceptor Sewer Improvements – South Fork (190), Catfish Creek Sewershed Interceptor Sewer Improvements – Middle Fork (192), Southwest Arterial Middle Interchange Sewer Extension (194).

**CONNECTED COMMUNITY: EQUITABLE TRANSPORTATION, TECHNOLOGY, INFRASTRUCTURE & MOBILITY**

**Priority:** Construction of 14th St Railroad Overpass and 16th St Corridor Complete Streets Improvements: RAISE Grant
**Priority classification:** Top Priority
**CIP projects supporting this Priority:** 14th Street Overpass (204).

**Priority:** Street Maintenance/Rehabilitation Program: Direction and Funding
**Priority classification:** Top Priority
**CIP projects supporting this Priority:** Asphalt, Concrete, and Curb Replacement Program (101-104), Engineering Streets CIPs (196-210)

**DIVERSE ARTS, CULTURE, PARKS AND RECREATION EXPERIENCES & ACTIVITIES**

**Priority:** Chaplain Schmitt Island Master Plan Implementation - Next Phase
**Priority classification: High** Priority
**CIP projects supporting this Priority:** Admiral Sheehy Drive Water Main Loop (40), Iowa Amphitheater on Schmitt Island (228)

**Priority:** Parks Maintenance/Refresh Action Plan: Condition Assessment, Needs, Plan Development, Direction and Funding
**Priority classification:** High Priority
**CIP projects supporting this Priority:** Parks & Recreation Comprehensive Master Plan (14)

**PARTNERSHIP FOR A BETTER DUBUQUE: BUILDING OUR COMMUNITY THAT IS VIABLE, LIVABLE & EQUITABLE**

**(none)**

## MANAGEMENT IN PROGRESS AND MAJOR PROJECTS:

The following are projects that were identified as the 2024 - 2026 Management in Progress and Major Projects by the City Council and are included in the 2026 CIP budget according to one of the Council's goals.

**2024 - 2026 Management in Progress**

Management in Progress are items that were previously a City Council Goal and are now in the implementation phase. These items are included in the existing FY 2025 and proposed FY 2026 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

Management in Progress are items that were previously a City Council Goal and are now in the implementation phase. These items are included in the existing FY 2025 and proposed FY 2026 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

**Vibrant Community: Healthy & Safe**

- 911 Center Accreditation
- SRO Program Expansion
- Public Safety Workforce Diversification
- Fire Protective Gear Replacement Year 3 (Frontline Gear)
- Equitable Fines and Fees Reform
- Traffic and Security Cameras Deployment: Engineering Traffic CIPs (234-248)
- Diversity Equity and Inclusion Belong City Action Plan
- LPR Cameras
- New CAD Computer System
- Prepared Live – Paid Version
- Fire Equipment (6-8, 12-13)
- Public Safety Radios Upgrade
- Community Risk Reduction (AED Program (slips and falls, mental health response, elderly resources) Strategic Plan
- Opioid Misuse Planning and Response in conjunction with Dubuque County
- Animal Control Ordinance Update
- Public Safety Answer Point Back-Up
- Veterinarian Services Contract
- Pet Licensing Systems (including in-house or outsourcing)
- Public Health Preparedness Emergency Response Plan Update
- Law Enforcement Mental Health and Wellness Check-Ins

**Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery**

- Organizational Culture Continuous Improvement

- Rightsizing Departments – Services and Staffing
- Future City Employee Career Development Program(s)
- City Legislative Lobbying/Advocacy Agenda 2025
- Enterprise Resource Planning (ERP) Software Implementation
- ERP Software Implementation
    - Employee Expense
    - Financial Asset Management
    - Employee Self-Service
- HRIS Implementation
    - Selection
    - Implementation
- CRM Service Model: Implementation
- Data Governance: Direction and Funding
- City Bond Rating: Updated Credit Rating Fall 2024 and Bond Sale
- City-Wide Safety Program
- Debt and Investment Management Software
- Banking Services
- Cyber Security Enhancements: Training and Tool
- Leisure Services Director Replacement
- Adopt A Spot/Volunteer Management Hub Site GIS Application

**Robust Local Economy: Diverse Business & Jobs with Economic Prosperity**

- Business Incentives Policy/Processes: Review and Refinement
- Office of Shared Prosperity/Poverty Reduction Plan: Update Report
- Flexsteel Site for Redevelopment: Pump Agreement
- Minority-, Women-, Disabled-, and LGBT Business Enterprises (MWDBE) Procurement Policy
- MWDBE) Procurement Policy, Process Revision and Recruitment
- Port New Hotel Development: Closing
- Comprehensive Hotel Attraction/Incentive Policy and Strategy –Port and Rehabilitation
- Grand Harbor Hotel Transition to New Ownership: City Actions

**Livable Neighborhoods: Great Place to Live**

- Unified Development Code Update
- Neighborhood Associations Development: Public Awareness
- NSPIRE Implementation from HQS for the HCV Program
- HOTMA Implementation for HCV Program

- Terminus for all Permits, Data Governance and Storage: Completion
- Permitting and Inspection Software Implementation: Completion
- New Housing Development Support: Report (Starts and Additional Permits)
- Code Compliance/Enforcement Enhancements:

**Sustainable Environment: Preserving & Enhancing Natural Resources**

- Water Distribution and Treatment System Master Plan: Budget Decision FY 25
- Trees Planting Program Enhancement: Report Options, Direction and City Actions (Planting: 5,280 trees)
- Water Resource Recovery Plant – Odor Abatement Implementation (90)
- Sewer System Infrastructure Asset Master Plan: Analysis Completion and Update Report (158)
- Pollinator Habitat in Park System Implementation: Complete Natural Resources Plan Actions (20)
- Electric Bus Implementation: Acquisition (1)
- Emerald Ash Borer (23)
- Air Quality EPA Path Forward: Update Reports
- Consumer Confidence Report 2024: Creation and Publication
- Waste Temporarily Stored in the Open-Air excess Flow Tank: Removal and Disposal
- Vacant Maintenance Supervisor Position: Evaluation and Direction
- HVAC Mini-split System Installation: Completion
- Fats, Oils, and Grease Program: Software Update Implementation
- WRRC State Certified Lab Expanding the Testing Capability: Completion

**Connected Community: Equitable Transportation, Technology, Infrastructure & Mobility**

- Traffic on Central Avenue/White Corridor Short Term Action (209)
- Parking System and Technology Master Plan: Work Session (269)
- STREETS Program: Phase 1 – Arterials Design (245-246)
- Community Broadband Project – Fiber-to-the-Home: Phase 2 Funding Sources (255)
- Smart Parking and Mobility Study: Parking Implementation (269)
- Jule Services Study Planning Grant: Selection of Consultant and Completion

**Diverse Arts, Culture, Parks, and Recreation Experiences and Activities**

- Chaplain Schmitt Island Amphitheater Development: Implementation Direction and Funding (229)
- Comiskey Park Upgrades – Phase 2 Park Renovation Complete (16)
- Eagle Point Park Enhancements/Reinvestment: Challenge Grant (17)
- Comprehensive Parks Master Plan (15)
- 5-Flags Facility Capital Improvement Project (24-28)
- Arts and Culture Master Plan: Revised
- Five Flags Civic Center Management: Selection

- Historic Millwork District Park Plan
- Culture Definition: Report
- Cultural Experiences and Programming: Report

**Partnership For A Better Dubuque: Building Our Community That Is Viable, Livable, & Equitable**

- Succession Plan for Intergovernmental Relations Position: Development
- Community Impact Department: Mission/Vision
- City Life in Marshallese or Other Language: Implementation
- Equitable Fine and Fee Work Plan

**Major Projects**

Major Projects are projects that are underway and budgeted. Staff is implementing and providing updates to City Council. These items are included in the existing FY 2025 and proposed FY 2026 Operating budgets unless noted for additional funding. The items are identified under their corresponding City Council Goal:

**Vibrant Community: Healthy & Safe**

- Fire Headquarters Bunk Room Remodel, HVAC, and Fire Administration Office Update: Engineering Design (1)
- Burn Tower Improvement Project: Construction

**Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery**

- City Hall and Annex Project: Design
- Federal Building Upgrade Project: Completion
- Multicultural Family Center Project: Completions
- City Data Center Project– Phase 1: Completion
- City Facility Integrated Access Control
- Federal Building HVAC System Condition Assessment and Long-term Replacement Plan: Completion

**Robust Local Economy: Diverse Business & Jobs with Economic Prosperity**

- Dubuque Brewing & Malting Building Project: Deconstruction Completion and Site Remediation Enforcement Action
- River Boat Docking Project: Environmental Study and Temporary Dock Installation (227)

**Livable Neighborhoods: Great Place to Live**

- (none)

**Sustainable Environment: Preserving & Enhancing Natural Resources**

- Bee Branch Stormwater Pumping Station Project (16th Street/Kerper Pumping Station) (161)
- SCADA Overhaul: Water (54, 247)
- Lead Water Lines Replacement (Grant Dependent) (53)

- Auburn and Custer Water Main, Sanitary Sewer, Street Reconstruction Project: Construction (66)
- Green Alley Project: Construction (46, 211)
- 42-inch Diameter Sanitary Sewer Force Main Stabilization Project (USACE partnership): Completion (196)
- Cedar and Terminal Street Lift Station and Force Main: Bid (182)
- Tamarack Sanitary Sewer Extension Project: Construction
- Twin Ridge Sanitary Sewer Extension and Lagoon Abandonment Project: Construction
- Granger Creek Lift Station Improvements: Construction (184)
- Old Mill Road Lift Station & Force Main: Construction (184-186)
- Grove Terrace Sanitary Sewer Reconstruction: Construction (66)
- Advancing New Deep Well No. 11 (as part of PFAS Remediation Plan) (56)
- North Cascade/Southwest Arterial Water/Sewer Main Extension from Edval Lane to North. English Mill Road): Construction
- City-Wide Fiber Project – Water Department Pump, Stations, Tanks and Towers: Completion (251, 253)
- Tamarack Park/HWY 61 Water Main Extension project (per development agreement.): Construction
- Deep Well No. 7 Rehabilitation: Completion
- Creek Crossing Restoration Project: Construction
- High Strength Waste Receiving & Storage Project

**Connected Community: Equitable Transportation, Technology, Infrastructure & Mobility**

- East-West Corridor/Roundabout Policy/Projects: Preliminary Design (199)
- Highway 20/Northwest Arterial Intersection Project: (IDOT Funding FY 26) (208)
- SW Arterial ITS Project: Construction Completion
- Connection to Data Center Project: Phase 2 Construction Completion
- Building Connection to Additional City Locations Project: Completion
- Taxiway Alpha Construction Project – Phase 2: Completion (93)
- Terminal Solar Photovoltaic Project: Completion
- General Aviation Apron Reconstruction Project: Construction (94)
- Bee Branch Trail - Phase 1 Project: Completion, Significant Audit Preparation and Project Close Out
- Chaplain Schmitt Federal Community Project Trail Grant Project: Construction and Audit
- Heeb Street Reconstruction Project – South of Kaufmann Avenue
- 2024 Pavement Marking Project: Completion (197, 222)
- Wildwood Drive Bridge Replacement: Design (207)
- Relocation of Fiber Optics on Bridge (Highway 20)

**Diverse Arts, Culture, Parks and Recreation Experiences and Activities**

- Eagle Valley Subdivision Park: Completion
- English Ridge Subdivision Park: Completion

- Westbrook Park: Completion
- Jackson Park Restrooms/Amenities
- ImOn Arena – Dehumidification, HVAC, Generator Set System Project
- Design Dehumidification
- Bid and Construction
- HVAC/Generator (Budget Decision FY 26)

**Partnership For A Better Dubuque: Building Our Community That Is Viable, Livable, & Equitable (None)**

## Source of Funds and Important Details

The Fiscal Year 2026-2030 CIP presents a financial plan that reflects a $285,791 general fund property tax levy supported annual debt service for the FY 2010 purchase of a replacement pumper truck ($1,035,000) and the FY 2016 franchise fee litigation settlement judgment bond ($2,800,000). No other borrowings included in the Fiscal Year 2026-2030 CIP utilize a debt service levy. It is anticipated that other borrowing from non-utility funds can and will be minimized by using other sources of funds such as future DRA annual distributions of operating surplus and sales tax revenue.

The following important details are about the source of funds:

### UTILITIES

#### Stormwater

The Stormwater Utility was formed on July 1, 2003, to update and expand the City's aging infrastructure, comply with the National Pollution Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) permit, and implement the various elements of the 2001 Drainage Basin Master Plan (amended in 2013), which outlined improvements in both the Catfish Creek and Bee Branch watersheds. The City has been able to garner support from local, state, and federal partners with over $163 million in outside funding to help offset the cost of the overall $254 million project. Since 2001, the City has made steady progress on the various phases of the project.

When the City Council adopted Ordinance 21-12 (passed and approved on March 7, 2012), they established that the stormwater utility fee would increase to $9.00 per month on July 1, 2016 in order to fund the operational and capital costs of the public stormwater management system, including improvements such as the Bee Branch Creek Restoration Project. But later in 2012, the Iowa General Assembly created the Flood Mitigation Program which provides funding for flood mitigation projects undertaken by local governments such as the City of Dubuque. Managed by the Iowa Flood Mitigation Board, the funding source established involves taking a portion of the incremental growth of State sales tax revenue collected within a city and diverting from the State General Fund to cities approved for the funding. Having updated the Drainage Basin Master Plan in the fall of 2013, which outlined the improvements associated with the 12-phase Bee Branch Watershed Flood Mitigation Project, the City was successful in securing $98.5 million in State sales tax increment funding. With the infusion of funding, the City Council adopted Ordinance 16-14 (passed and approved on March 5, 2014) establishing that the stormwater utility fee did not reach $9.00 per month until July 1, 2021, five years later than later than previously scheduled.

The City has been able to provide stormwater management services within the rate structure established by Ordinance 16-14. Due to the uncertain economic impacts of the COVID-19 pandemic, there was no increase in FY2021 as part of the City's Coronavirus relief response. With some minor adjustments to planned Capital Improvement Program projects, reducing some budgets and delaying a few others, the City was able to delay the planned increases for a year such that the rate did not reach $9.00 per month until FY 2023, six years later than previously scheduled.

The recommended Fiscal Year 2026-2030 Capital Improvement Program Budget includes $13,696,697 for the Flood Mitigation Gate & Pump Replacement as part of the Bee Branch Creek Restoration Project (Phase 5 of the Bee Branch Watershed Flood Mitigation Project). Additional funding was provided for the project in the Fiscal Years 2024 and 2025 Capital Improvement Program Budgets.

The recommended Fiscal Year 2026-2030 Capital Improvement Program Budget includes $3,556,000 for construction in Fiscal Year 2028 for the Flood Control Maintenance Facility as part of the Bee Branch Creek Restoration Project (Phase 9 of the Bee Branch Watershed Flood Mitigation Project). Additional Funding was provided for the project design in the Fiscal Year 2025 Capital Improvement Program Budget.

The recommended Fiscal Year 2026-2030 Capital Improvement Program Budget includes $1,120,000 for the North End Storm Sewer Improvements as part of the Bee Branch Creek Restoration Project (Phase 10 of the Bee Branch Watershed Flood Mitigation Project).

Fiscal Year 2026 will be the nineteenth fiscal year that the Stormwater Fund is recommended to be fully funded by stormwater user fees. The General Fund will continue to provide funding for the stormwater fee subsidies that provide a 50% subsidy for the stormwater fee charged to property tax exempt properties, low-to-moderate income residents, and a 75% subsidy for the stormwater fee charged to residential farms. The FY 2026 Stormwater User Fee is proposed to increase from $10.50 per SFU to $11.03 per SFU, a 5.00% increase.

| | Rate Per Single Family Unit (SFU) |
|---|---|
| Fiscal Year 2021 - Adopted Per Ordinance 21-20 | $ 8.29 |
| Fiscal Year 2022 - Adopted Per Ordinance 10-21 | $ 8.85 |
| Fiscal Year 2023 - Adopted Per Ordinance 13-22 | $ 9.00 |
| Fiscal Year 2024 - Adopted Per Ordinance 14-23 | $ 10.00 |
| Fiscal Year 2025 - Adopted Per Ordinance 14-24 | $ 10.50 |
| Fiscal Year 2026 - Recommended | $ 11.03 |

**Water**
Water revenue represents a portion of the monthly water bill that goes for maintenance, repair, replacement and improvement of the Eagle Point Water Plant and water distribution system on a pay-as-you-go basis for all projects except the major extensions. The annual payment to the depreciation fund in Fiscal Year 2025 is $60,000. The Fiscal Year 2026-2030 CIP anticipates $2,908,280 in Fiscal Year 2026, $1,555,195 in Fiscal Year 2027, $2,468,211 in Fiscal Year 2028, $2,950,541 in Fiscal Year 2029, and $2,034,800 in Fiscal Year 2030.

Water State Revolving Fund Loans will be used to finance sewer projects in FY 2026-2030 as follows: $750,000 FY 2026; $1,524,715 FY 2027; $9,158,146 FY 2028; $4,523,812 FY 2029; and $0 FY 2030. The debt service related to the total $15,956,673 State Revolving Fund Loans over the 5-years will be paid from water fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support West End Annexation Study and Implementation Phase I, Tamarack Park Drive/Wood Gate Drive Frontage Road Water Main Extension, Source Water PFAS Reduction Project Granular Filter, Water Main Replacements - Consent Decree, Third Pressure Zone Connection (from Tanzanite Dr to Olympic Heights Pump Station), Highway 20/Dodge St. Water Main Relocation - Devon Drive to Concord Street, Green Alley Water Main Improvements, Water Storage Rehabilitation Program, Water Main Replacements - Streets, and West End Annexation Phase II.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Water Fund's share of the City's administrative overhead is 18.75%. In FY 2026, the Water Fund will support 17.81% of administrative overhead.

The water fees in FY 2026 are recommended to increase 9.0%.

**Sewer**
Sewer revenue represents a portion of the monthly sewer bill that goes for the maintenance, repair, replacement and improvement of the Water & Resource Recovery Center Plant; lift stations, and sewer lines on a pay-as-you-go basis. The annual payment to the depreciation fund in Fiscal Year 2025 was $1,600,000. The Fiscal Year 2026-2030 CIP anticipates $1,946,377 in Fiscal Year 2026, $2,900,000 in Fiscal Year 2027, $2,100,000 in Fiscal Year 2028, $2,238,000 in Fiscal Year 2029 and $2,822,900 in Fiscal Year 2030.

Sanitary Sewer State Revolving Fund Loans will be used to finance sewer projects in FY 2026-2030 as follows: $20,079,873 FY 2026; $17,796,826 FY 2027; $19,938,126 FY 2028; $12,413,852 FY 2029; and $8,170,350 FY 2030. The debt service related to the total $78,399,027 State Revolving Fund Loans over the 5-years will be paid from sewer fees and offset by reduced payments to Depreciation (Construction Fund). The State Revolving Fund Loans support such projects as Fore main Stabilization, Catfish Creek Sewershed Interceptor Improvements (South Fork and Middle Fork), Cedar and Terminal Street Lift Station and Force Main Improvements, South West Arterial Middle Interchange Sewer Extension, Old Mill Road Lift Station & Force Main Phases (1 and 2), Outfall Manhole Reconstruction, Track Line Sewer Reconstruction, W&RRC Plant Nutrient Reduction Improvements, W&RRC Industrial Control Upgrade, W&RRC Headworks Bar Screen Replacement, RAS and Scum Pump Replacement.

The sewer fees in FY 2026 are recommended to increase 9.0%.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Sanitary Sewer Fund's share of the City's administrative overhead is 18.75%. In FY 2026, the Sanitary Sewer Fund will support 18.28% of the administrative overhead.

**Parking**
Parking revenue represents three primary sources: (a) the balance of prior year depreciation funds set aside for the maintenance and repair of parking ramps; (b) future payments to the depreciation fund for repair and maintenance of the parking system (there are no budgeted payments to the depreciation fund in future years due to using existing cash balance); and (c) interest income.

A $5.2 million Greater Downtown TIF borrowing is anticipated in FY 2026-2030 for parking ramp major maintenance. New debt service will be paid from the Greater Downtown TIF fund.

The Greater Downtown TIF will support parking related debt in the downtown as follows: $2,012,375 in FY 2026; $2,014,000 in FY 2027; $2,010,750 in FY 2028; $2,012,625 in FY 2029; and $2,013,875 in FY 2030.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Parking Fund's share of the City's administrative overhead is 6.93%. In FY 2026, the Parking Fund will support 2.77% of the administrative overhead.

**Solid Waste Collection Activities**

Solid waste collection activities revenue represents a portion of the monthly refuse bill that goes for the purchase of solid waste collection vehicles. The annual payment to the depreciation fund in Fiscal Year 2025 was $325,000. The Fiscal Year 2026-2030 CIP anticipates $— in FY 2026, $108,450 in FY 2027; $1,880 in FY 2028; $— in FY 2029; and $— in FY 2030.

The Solid Waste Collection will support solid waste related debt for solid waste collection vehicles as follows: $220,000 in FY 2026; $375,000 in FY 2027; $595,000 in FY 2028; $375,000 in FY 2029 ; $845,000 in FY 2030.

Prior to FY 2013, the General fund has been subsidizing a portion of the utility funds use of administrative services such as Engineering administration, Engineering Project Management, Finance accounting services, Economic Development, Planning Services, Workforce Development, City Clerk services, Legal services, City Manager's Office including Budget, Geographic Information Systems, Sustainability, Neighborhood Development, Arts and Cultural Affairs and Personnel. Prior to FY 2013, the Engineering department estimated the amount of time spent on projects and allocated that time to an Internal Service Fund which is then allocated to the various capital improvement projects that the personnel work on. The remaining time not allocated to the Internal Service Fund was considered administrative and has been charged to the General Fund. In addition, administrative departments such as the City Manager's Office, Legal, Planning, Economic Development, City Clerk's Office and Workforce Development recharged expenses based upon each enterprise fund's percent of the City-wide operating budget, excluding debt service. The accounting activity of the Finance Department has not been recharged to the other funds with exception of payroll and loan processing, parking tickets and landfill billing.

Beginning in FY 2013, additional overhead recharges to the utility funds is being phased in over several years. Engineering administrative and project management expenses that are not recharged to capital projects will be split evenly between the Water, Sewer, Stormwater and General Funds. Finance accounting expenses and all other administrative departments such as Economic Development, Planning, Workforce Development, City Clerk, Legal Services and City Manager's Office will be split evenly between Water, Sewer, Stormwater, Refuse Collection and General Funds, with overhead costs being shared by the Landfill and Parking. This will be fully implemented over time.

Beginning in Fiscal Year 2018, Neighborhood Development, Economic Development and Workforce Development expenses will not be recharged to utility funds. In addition, the Landfill will not be recharged GIS and Planning expenses.

The Solid Waste Fund's share of the City's administrative overhead is 18.75%. In FY 2026, the Solid Waste Fund will support 18.64% of the administrative overhead.

The solid waste collection fees in FY 2026 are recommended to increase 5%.

## GENERAL FUND

The current revenue amount of $409,000 (0.12% of CIP Total) during the five-year period represents $110,000 in golf funds for improvements to the Bunker Hill Golf Course, $29,000 in Historic Preservation Loan repayments, $75,000 in Rental Dwelling Rehab Repayments, $120,000 in Washington Neighborhood Loan Repayments, $50,000 in insurance and other reimbursements, and $25,000 in repayments to the Homeownership Loan Program.

## LOCAL OPTION SALES TAX (LOST)

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 20 percent of the proceeds would be used for: (a) the upkeep of City-owned property such as sidewalks, steps, storm sewers, walks, curbs, traffic signals and signs, bridges, and buildings and facilities; (b) transit equipment such as buses; (c) riverfront and wetland developments; and (d) economic development projects. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax (20%)” totals $2,076,092 and represents 0.59% of the total CIP.

The local option Sales and Services Tax approved by the voters on February 2, 1988, provided that 30 percent of the proceeds would be used to: (a) reduce street special assessments by at least 75 percent; and (b) maintain and repair streets. This portion of the Sales and Services Tax shows up on the CIP Source of Funds Summary as “Sales Tax/Street Projects (30 percent)” and totals $21,760,781, or 6.19% of the total CIP.

## GAMING

DRA payments represent 0% in FY 2026 of the projected gaming taxes, rent, and admissions from the race track, slots and riverboat operations ($0 or 0.00% of the total CIP) over the five-year period. When practical in future years, additional revenues will be moved to capital from operating. To the extent that there is any revenue shortfall in future years, capital projects will be eliminated or deferred. DRA distribution revenue projections ($2,498,676 or 0.71% of the total CIP) are discounted consistent with the adopted budget guidelines by 5% in FY 2028, 10% in FY 2029 and 15% in FY 2030. **In Fiscal Year 2026, all DRA Distribution is diverted to the operating budget instead of being used in the capital budget. This was also done in Fiscal Year 2025 and 2024, which is a change from past practice.**

On December 14, 2021, an amended lease took effect with the Dubuque Racing Association for lease of the Q Casino. This lease amendment raised the lease payment from 1% of coin-in to 1.5% of coin-in.The amendment increased the amount retained by the DRA for the operating budget reserve from 5% to 10%. The lease amendment eliminates the $10,000 per month DRA payment to the Depreciation and Improvement Fund for facility maintenance. In addition, the distribution of net profit is now split three ways between the City, charities, and the Schmitt Island Master Plan Implementation from a two-way split between the City and charities. The amended lease has an expiration date of December 31, 2055.

In calendar year 2024, the DRA saw a decline of -4.85% in gross gaming revenues, while Diamond Jo experienced a slight increase of +1.61% compared to 2023. The Dubuque market in 2024 was approximately $122.6 million annually, showing a decrease of -0.8% from the $123.6 million market in 2023. This decline was expected due to construction disruptions throughout the year. The DRA's gross gaming revenue was significantly impacted by redevelopment work on the property, which continued throughout the year. Additionally, the main highway leading to our facility was closed for extended repairs. An exit ramp that was initially scheduled for a brief closure ended up being closed for several months, further affecting traffic and access.

Despite these challenges, the DRA saw growth in other areas in 2023, including food and beverage sales, as well as new revenue from the opening of the Island Social (Family Entertainment Center) and the new banquet event space. However, total gross revenue for the DRA in 2024 was down -4.2% compared to 2023.

## FEDERAL FUNDING

**Community Development Block Grant (CDBG)**
The Fiscal year 2026-2030 CIP anticipates that Community Development Block Grant (CDBG) funds will be $450,000 in FY 2026; $450,000 in 2027; $350,000 in FY 2028; $250,000 in FY 2029; and $250,000 in FY 2030 (0.50% of the total CIP). CDBG is budgeted at the same funding level as FY 2025.

**Federal Aviation Administration (FAA)**
The FAA funding of $21,888,495 (6.23% of the total CIP) provides 90 percent match on most airfield related improvements. The Fiscal Year 2026-2030 budget includes Reconstruct Taxiway A, Terminal Building Modifications, Taxiway D Extension, Westside D Extension, Reconstruct General Aviation Apron, and Update Airport Pavement Management System.

**Federal Lead Paint/Healthy Homes Grant (1.62% of Total CIP)**
The Fiscal year 2026-2030 CIP anticipates that Lead Paint/Healthy Homes Grant funds will be $1,300,000 in FY 2026; $2,700,000 in 2027; $1,700,000 in FY 2028; — in FY 2029; and — in FY 2030 (1.62% of the total CIP).

**Healthy Homes Production Grant (0.51% of Total CIP)**
The Fiscal year 2026-2030 CIP anticipates that Healthy Homes Production Grant funds will be $550,000 in FY 2026; $1,000,000 in 2027; $250,000 in FY 2028; — in FY 2029; and — in FY 2030 (0.51% of the total CIP).

**Federal Assistance**
Federal Assistance funding of $38,327,815 (10.90% of the total CIP) includes EDA, EPA, Infrastructure grants, and other federal grants. The Fiscal Year 2026-2030 budget includes Bee Branch Creek Gate and Pump Replacement, Public Electric Vehicle Chargers, and 14th Street Overpass, .

**Federal STP Funds**
Federal STP Funds funding of $13,653,598 (3.88% of the total CIP) includes DMATS funds for 14th Street Overpass, and US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements.

## STATE FUNDING

**Road Use Tax**
Road Use Tax Funds (RUTF) of $0 (0.00% of the total CIP) over five years represents the balance of annual payments not required for support of the operating budget and funds that had been reserved to finance high priority transportation projects. The Iowa Department of Transportation (IDOT) provides annual projections on the amount of RUTF the City of Dubuque will receive over the next five years based on a per capita amount.

The State Road Use Tax Fund consist of revenues from fuel tax, vehicle registration fees, use tax, driver's license fees and other miscellaneous sources and is distributed to cities on a per capita basis. It should be noted that in FY 2010, the Iowa Department of Revenue increased Road Use Tax Funds (RUT) as a result of higher vehicle registration fees passed into law in 2008. The gas tax was increased ten cents beginning in February 2015. The city is estimated to receive $44,519,265 for FY 2026-2030, all used for operations.

**Sales Tax Increment Revenue**
The City secured a $98.5 million grant through the State of Iowa Flood Mitigation program funded by 70% of the sales tax increment revenue received from the State of Iowa's 5% portion of sales tax received from sales in the City of Dubuque. This revenue will fund the debt service payable on Sales Tax increment Revenue bonds and Iowa Finance Authority State Revolving Fund Loans issued for the Flood Mitigation project known as the Bee Branch Watershed Project. In the five year capital program, $3,956,000 of sales tax increment revenue will fund pay-as-you-go projects related to the Bee Branch Watershed project.

**Other State Grants (0.61% of Total CIP)**
State funding includes Iowa Department of Transportation Funding for street projects and trails and Historic Preservation Surveys and Regulations of $2,155,000 are anticipated over the five-year program.

Iowa Finance Authority funding of $919,896 is anticipated over the five-year program for the Housing Department's Housing Trust Fund to provide permanently affordable housing or assistance to nonprofit organizations providing the same.

## TAX INCREMENT FINANCING (TIF)

**Dubuque Industrial Center West TIF District**
In FY 2006 and 2007, Tax Increment Financing (TIF) funds were committed towards abatement of the 20 year G.O. Bond issue for a Dubuque Industrial Center West (DICW) expansion and Chavenelle Road extension project, thereby delaying payback to the general fund for prior year development costs. In FY 2007, the TIF assessed values increased, allowing for additional increment for projects and cost recovery to continue. In FY 2017, the TIF assessed values increased again from a commercial 12% state equalization order.

The FY 2026-2030 CIP includes $1,857,500 in land sale proceeds to provide funding for the new campaign by the Greater Dubuque Development Corporation to improve the economy in Dubuque, $60,000 for a second dog park planning, and $30,000 for native plantings.

**Annexation Initiatives**
As annexation and development continues, the City has taken the following initiatives to provide services to annexed areas:

**Additional Police Officers (Operating Budget)**
With the Police Department's crime strategy, Territory Accountability Design, in full implementation, the department projected the need to increase Dubuque's current six patrol territories to seven as new areas of the city are developed. To add a seventh territory, five additional police officers were needed.

Partly in response to this need, the Police Department developed a Sworn Officer Plan which proposed the addition of 15 sworn police officers over a five-year period, with the first five (four Police Officers and one Police Corporal acting as a Section 8 Investigator) approved in December 2007, four more were approved in FY 2009, three more were approved in FY 2010, two more were approved in FY 2011 and one more was approved in FY 2012. The plan's staff increases created sufficient staffing to establish an additional patrol territory. In FY 2019, an additional sworn police officer was added, an existing position was promoted to Captain and one Corporal position was eliminated in order to create a Specialty Unit Commander. The Fiscal Year 2020 budget approved the expansion of the Dubuque Police Department School Resource Officer Program. To spread the expenses over time, three SRO's were to have been added over three consecutive years: Fiscal Year 2020, Fiscal Year 2021, and Fiscal Year 2022 budget. However, the expansion was frozen in FY21 due to the pandemic causing the final position and was added in FY23 instead of FY22 as originally planned. The Dubuque Community School District (DCSD) will still gradually pay 50% of the salary of the existing SRO Lieutenant, and the DARE Officer. This DCSD payment will be implemented in increments of 45% of 50% reimbursement in year 1, or Fiscal Year 20, 75% of 50% reimbursement in year 2, or Fiscal Year 21, and 100% of 50% reimbursement in year 3, or Fiscal Year 22. In Fiscal Year 2024, two Crisis Intervention Team Officers were approved. In late 2024, the Precision Policing Center (PPC) was established. It is expected to serve as a critical "force multiplier" for the department, supporting rapid police response, informed decision-making, and proactive crime prevention. This is also supporting officer safety. The PPC is staffed by five non-sworn (civilian) employees in three roles: three Precision Policing Center Technicians, one Crime Analyst, and one Criminal Computer Forensics.

**Fire Station and Additional Firefighters/Paramedics**

An additional west end fire station is currently projected to be designed in FY 2030 and built in FY 2031. In fact, this might not be an additional station but might be a relocation of the Grandview fire station. This station would be approximately 10,000 square feet and house two response apparatus, plus storage for other reserve units. The City of Dubuque currently has an annexation study and not an annexation plan. However, addition of this fire station and associated ambulance and firefighting response capability and capacity positions the City well to develop an annexation plan and begin the process of annexation in the future. The City Development Board, that approves annexation expects services to be provided within 3 years of annexation. For a new station, operating costs include insurance, utilities, equipment, maintenance, and furniture. In FY2020, one (1) new employee was added, one (1) additional new employee was added in FY 2021 as well. The position that was to be added in FY2022 was delayed. In FY2023, 4 new employees were added. In FY2024, one new firefighter was added. In FY 2025 an additional EMS Captain and an additional EMS Bureau Chief were approved, and the additional employees may be added in future years. In addition, 3 firefighter/paramedic positions were added in FY2023 to provide one additional staff member on each of the three duty shifts. The additional ambulance for the additional fire station was purchased in FY2023. The current minimum staffing per shift is 22, with 28 personnel assigned to cover leave. The additional personnel will reduce the need for overtime as each shift will have more positions available to cover vacations and other leave.

**Additional Snow Plow Drivers and Snow Plow Route (Operating Budget)**

Dubuque's expansion also increased the number of streets and roads that must be maintained by the City's Public Works Department. In order to maintain the current level of street maintenance, street cleaning, and snow and ice control to all areas of the city, the Public Works Department was approved for the addition of a snow plow driver in FY 2009 and another is expected to be requested in a future year. Two drivers are needed to staff a route 24 hours a day in a snow event. The Public Works Department plans to create another snowplow route with these two employees as annexation and development dictates. In the warm months, this position will be assigned to the Parks and Recreation Department to maintain City parks and landscaping in the Washington Neighborhood, Port of Dubuque, Iowa Street and the Locust Street connector. In Fiscal Year 2009, the Public Works Department also began using Refuse, Recycling and Yard Waste Collection employees at the end of their collection routes and on overtime to assist in snow removal duties. The City has also developed a plan to use personnel and equipment from other City departments to go

from 22 pieces of snow removal equipment to 32 pieces of snow removal equipment in a snow storm that exceeds 5 inches. With the recommendation to eliminate full-time positions in the Engineering Department and create one part-time position, there will be less opportunity to supplement the snow plowing effort.

**Water and Sanitary Sewer Service**
The City is in the process of extending sanitary sewers and water service into new development areas or recently annexed areas as part of pre-annexation agreements and replacing undersized sanitary sewers along with new lift stations. Requests have been received for sanitary sewer and water service on North Cascade Road near Highway 20 and for water service further North on John F. Kennedy Road.

In 2003, a new water main was activated from Highway 20 north on the east side of the Northwest Arterial to John F. Kennedy Road then west to a new 1.25 million gallon water tower located at the Dubuque Soccer Complex. By constructing this tower and with this water main extension in the fourth pressure zone of the City's water distribution system, it allowed growth to take place for residential, commercial and industry to the west of the community.

To date, both sanitary sewer and water service have been extended through the Dubuque Industrial Center West, along Seippel Road to the north edge of the Callahan subdivision. Additional funds are available to extend water and sewer service to the 643 acres annexed and to other areas under consideration for annexation. The City has spent in excess of $2 million to replace much of the North Fork Catfish Creek Sanitary Sewer Line. The City extended the Granger Creek Interceptor sewer and the public water main from the Technology Park South along highway 151/61 to the north side of the Dubuque Regional Airport. The Granger Creek sanitary sewer and water main extension provided immediate sanitary sewer and water services to the Dubuque Regional Airport and portions of the annexation areas that are adjacent to the highway 151/61 corridor.

**Greater Downtown TIF District**
This district was formally the Downtown and Ice Harbor TIF districts but now have been combined to the Greater Downtown TIF district. Many projects, which are City Council priorities, are able to move forward due to the availability of Greater Downtown TIF revenue due to continued growth to further sustain a rejuvenated downtown and port of Dubuque. The following are projects included in the FY 2026-2030 CIP:

**Reimagine Comiskey (page 16)** – This project ($1,697,000) provides for funding related to the park development for Phase 2 of Re-Imagine Comiskey. Phase 2 includes additional basketball courts, a large turf field, parking lot, additional sidewalks, lighting and pavilions.

**Washington Community Gateway (page 21)** – This project ($99,000) provides for developing the vacant lot at 1401 Elm Street as a Washington Community Gateway. The city purchased this property in 2014. The structure has been removed and the lot is currently grass. This project would provide for such amenities as three flag poles, park lighting, security cameras, a welcome sign to the Washington neighborhood and a drinking fountain.

**Five Flags Marquee Replacement (page 24)** – This project ($131,000) provides for replacement of the video marquee located at 4th and Locust. It is critical to relaying information to people driving or walking by the building. The current marquee was installed in 2018. The life expectancy is 7-9 years. A new marquee would have an upgraded screen with higher resolution resulting in better clarity, more user friendly, and more efficient.

**Five Flags Standby Emergency Generator Replacement (page 25)** – This project ($855,000) provides for replacement of the emergency standby generator located at 5th Street which provides power to critical systems inside of the building during a sudden loss of power. The current

generator was installed in 2000 and is nearing the end of life expectancy of 30 years. A new generator would be more efficient and environmentally friendly.

**Five Flags Recirculating Pump Replacement (page 26)** – This project ($37,000) provides for the replacement of two recirculating pumps that are responsible for keeping the warm water for sinks readily available by circulating the hot water.

**Five Flags Building Improvements (page 27)** – This project ($23,454,000) provides funding for improvements to the building (arena, theater, lobby areas, exterior) and its equipment.

**Five Flags Boiler Replacement (page 28)** – This project ($410,000) provides funding for replacement of three 2 million BTU boilers which provide heating for the arena. The current boiler system was installed in 2006 and has a replacement schedule of 20 years. Future boilers are more energy efficient.

**Port of Dubuque Welcome Sign (page 34)** - This project ($33,000) provides for the design, development, and installation of an 8 foot by 200 foot "Welcome to Dubuque" sign located on the flood wall near the Ice Harbor flood gates. There is currently no signage along the river to let patrons know that they have either arrived or are passing by Dubuque. Such a sign on the wall would not only be a welcoming visual for those visiting on cruise ships or other vessels but can create awareness on the river that this is an area they may approach in order to visit the City. This sign could also indirectly filter boat traffic into the Port of Dubuque Marina to dock and/or fuel. Included in this CIP would be the purchase and installation of solar lighting with a 5-year replacement cost of $3,500.

**Grand River Center Replace Carpet (page 35)** - This project ($364,000) provides for the replacement of carpeting at the Grand River Center.

**Grand River Center Roof Restoration (page 36)** - This project ($1,383,000) provides for restoration of the roof on the Grand River Center. The roof was installed in 2002 and restoration is critical to prevent expensive damage if the roof begins leaking.

**Grand River Center Dishwasher and Water Softener Replacement (page 37)** - This project ($181,000) provides for a dishwasher and water softener replacement as they are original to the venue and reached its industry standard life span. After running dishes through the current dishwasher, they are coming back spotted which leads to concerns when placed in front of the guests. Oak View Group (OVG) conducted an in-depth review of the venue's kitchen requirements. The examination focused on on elevating the culinary experience for the guests to delivering a refined and exceptional food experience.

**Grand River Center Public Restroom Remodels (page 38)** - This project ($385,000) provides for improvement of the overall quality of the guest experience. A comprehensive remodel and renovation of all public bathrooms would be completed. The current design of these facilities has become outdated and is in need of a look that matches the rest of our venue and better meets the expectations of the guests of today. This project aims to revitalize the appearance of the restrooms and upgrade the existing fixtures, many of which have remained untouched since the facility's initial opening in 2003.

**East - West Corridor Capacity Improvements (page 198) -** This project ($1,085,000) funds capacity improvements along University Avenue and Pennsylvania Avenue to Delhi.

**7th Street Extension to Pine Street (page 201) -** This project ($2,000,000) funds an environmental assessment of potential site development and the potential acquisition of the real estate. FY27 and FY28 programmed funding would allow for the design development and potential construction of a roadway through the Alliant site which would connect Pine Street at 9th / Kerper Boulevard to 7th Street.

**14th Street Overpass (page 204) -** This project ($39,120,000) funds planning, design, and construction of a multimodal transportation corridor project for proposed improvements to the Elm Street corridor, the 16th Street corridor, the Kerper Boulevard corridor, Chaplain Schmitt Island corridor, and the proposed 14th Street railroad (vehicular and pedestrian) overpass bridge project. The City was awarded a $2.28 million US DOT RAISE Infrastructure Planning grant and a $25 million RAISE Capital grant to assist in funding for the project entitled “Building Bridges to Employment and Equity (B2E2)."

**Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street (page 205)** - This project ($8,170,000) provides for funding to implement recommendations outlined in the adopted Central Avenue Streetscape Master Plan along Central Avenue between 11th and 22nd Streets, as well as potential recommendations from the traffic study currently underway for the Central and White Street corridors, with 4th Street to 11th Street coming beyond 2030. The FY26 includes $400,000 for engineering design services and $1 million to create new public parking opportunities to replace on street spaces lost on Central and White Streets. FY27 is to restripe the entire Central Avenue and White Street corridor, 4th-22nd, and continue the FY26 work. FY28 is improvements from 14th - 17th Street. FY29 is improvements from 17th - 20th Street, and continue improvements to 14th -17th Streets. FY30 is installation of the Cycle Truck Lane on the west side of White Street from 5th to 19th Street, and to continue improvements from 17th - 20th Streets. FY2031 and beyond will require $14 million in additional investment to do 20th - 22nd, and 4th -14th Street on Central Avenue and White Street.

**South Port Redevelopment Concept Plan (page 224)** - This project ($40,000) provides for the creation of a clear and consolidated redevelopment vision for the South Port where all existing property owners entering into a partnering agreement thus providing prospective developers a high level of assurance that all key players are in agreement and on-board with proceeding with a proposed redevelopment concept.

**Iowa Amphitheater on Schmitt Island (page 227) -** This project ($9,641,563) provides for a match to the Destination Iowa grant that would construct the Iowa Amphitheater on Chaplain Schmitt Island in the location of the former dog kennels for the greyhounds. This project relates to the City Council top priority goal of Chaplain Schmitt Island Master Plan Implementation.

**Greater Downtown Street Lights (page 232)** - This project ($180,000) provides funding for replacement of the existing 30-foot white streetlights located in downtown Dubuque. Currently, there are approximately 60 white streetlights remaining. The project would replace all remaining white poles and install lighting controllers with meters. In certain cases, these would be replaced with historical streetlights. Many of the streetlights in the downtown area were installed in early 1950's. This program would promote the use of high efficiently, long life LED street lighting throughout the City of Dubuque which saves energy and operating expenses.

**Downtown Security Camera Program (page 239)** - This project ($350,000) provides equipment, installation, and software licenses for the placement of fixed cameras ($2,500 each) installed near roadways, alleys, and signalized intersections in Downtown Dubuque.

**Iowa Street Streetlight Replacement Project (page 254)** - This project ($138,000) replaces the rusting poles that are failing along Iowa St from 4th St to 9th St. The current white poles are rusting from variable of factors, including, quality, age, and winter solutions. This would include the replacement of 16 poles with foundations and new conduit for power, along with light fixtures and pull boxes. These replacements will help by being proactive on failing infrastructure in the downtown area.

**Federal Building Renovation (page 256)** - This project ($7,893,225) provides funding in FY26 for major HVAC upgrades to replace existing equipment that is beyond its expected service life and subject to frequent or catastrophic breakdown. FY29 provides funding for the second phase of HVAC upgrades.

**ADA Compliance and Facilities Management Consulting (page 257)** - This project ($50,000) provides for consulting services related to ADA Compliance Phase II and further implementation of the City's ADA compliance application, called InVision Facilities Management. In Phase I, we were able to have the floor plans of 2 city buildings added to InVision Facilities Management, as well as buildings and pavilions located in parks. In the second phase, we will add additional building footprints and work with a consultant to fully implement the application and possibly tie it into GIS software, ArcGIS Indoors. The funding for this phase is spread out over three years.

**Downtown Bike Lockers (page 258) -** This project ($30,000) funds the installation of 4-5 weatherproof bike lockers per year at the downtown building facilities assigned to the Facilities Management Team.

**Greater Downtown Housing Creation Grant Program (page 259)** - This program ($3,750,000) provides grants for rehabilitation and adaptive reuse of buildings in the Greater Downtown Urban Renewal District. Tax increment proceeds are used to capitalize the pool of funds for these grant. The program provides grants up to $10,000 for each new housing unit created in the District. The program creates affordable, quality rental housing units for our workforce.

**Small Business Grant Administration (page 260) -** This project ($60,000) provides the funding to Fountain of Youth for its administration of the grant, which reduces barriers for low- to moderate-income individuals who are in the early stages of operating a small business.

**Downtown Rehab Grant Program - Includes Central Avenue, Historic Millwork District and Washington Neighborhood (page 262)** – This program ($1,000,000) grants for rehabilitation and adaptive reuse of buildings in the Greater Downtown Urban Renewal District. Tax increment proceeds are used to capitalize the pool of funds for these grants. This grant program provides a 1:1 match for eligible expenses for improvements to façades, as well as accompanying costs for financial consulting and planning & design work for the project. This grant program receives the most inquiries and interest of all Economic Development Department's programs. The program promotes the redevelopment of the downtown, maintains its historic appeal, and complements grant/loan programs provided by our partners at Dubuque Main Street.

**Central Avenue Housing Forgivable Loan (page 263)** - This project ($750,000) provides for use along the Central Avenue Corridor between 11th Street and 22nd Street. For this program, a unit could be considered eligible even if recently occupied if the project involves a substantial rehabilitation of the unit and buildings. The program provides a loan, forgivable at the 10-year mark, if the developer has maintained the terms of the agreement. Projects can not discriminate based on the tenant's source of income.

**Central Avenue Alley Lighting Program (page 264)** - This project ($40,000) provides for a matching 1:1 grant to reimburse property owners for acquisition and installation of lighting fixtures (minimum of 250 watts) in the alleys between Central Avenue and White Street from 1400 Block to 2400 Block. Individual grant awards will be limited to $500 per property owner. Lighting will be required to be installed in the alleyways at the rear of the property and verified by City staff. Studies have shown a strong correlation between increased alley lighting in urban areas and a reduction in crime rates. From a public perception standpoint, increased lighting will improve the look and feel of the Central Corridor and allow residents and visitors to the area to feel safer.

**Smart Parking System (page 267)** - This project ($780,000) provides funds for the installation of head end equipment that will form the backbone of a phased installation of smart parking technology eventually to be deployed at all parking garages and public parking lots in Dubuque over the next several years. A smart parking system will provide parking customers with on-demand space availability and thus maximize traveler convenience, reduce travel time and reduce congestion in the downtown area.

**Municipal Parking Lot Maintenance (page 268)** - This project ($172,500) provides for maintaining the surface of 14 off-street municipal parking lots. This project also includes signage, landscaping, and screening improvements to surface lots. Lots include: Lot 2 (9th and Bluff), Lot 3 (5th and Bluff), Lot 5 (City Hall Lot), Lot 6 (Library Lot), Lot 7 (3rd and Main), Lot 10 (5th and Main), Lot 12 (4th and Central), Crescent Community Health Center Parking Lot, Lot 4 (12th and Bluff), Port of Dubuque Surface Lot, Federal Building Parking Lot, Elm Street Parking Lot, Ice Harbor Drive Parking Lot, and Lot 9 (3rd and Locust). The funding for maintenance of municipal parking lots provides for pavement crack sealing, repairs, line striping, and seal coating surfaces of municipal parking lots.

**Parking Ramp Major Maintenance Repairs (page 270)** - This project ($7,198,400) funds major renovation work needed at the Iowa, Locust, 5th Street, Five Flags, 10th and Central, and Intermodal ramps. Funding will address structural repair items and needed mechanical, electrical & plumbing repairs.

**Washington Neighborhood Home Purchase Program (page 273)** - This project ($1,269,896) supports and encourages homeownership in the Washington Neighborhood. The program operates under the oversight of the Housing Trust Fund Committee and is capitalized by annual grants received from the Iowa Finance Authority (IFA). IFA requires a match for the program and the City provides IFA Trust Match of $50,000 from the Greater Downtown TIF (GDTIF). The primary purpose is to complement housing assistance provided through the CDBG program by providing loans to low-to-mod income homeowners and buyers in the Washington Neighborhood and for households earning less than 30% MI are eligible to purchase any property within the City limits.

**Downtown ADA Assistance Program (page 277)** - This project ($150,000) provides assistance to residents and businesses to ensure facilities in the Downtown Urban Renewal Area are fully accessible and inclusive to all persons regardless of abilities. This includes parking lots, retail and wholesale stores, restaurants, cafés, taverns, gas stations, public buildings, lodging, schools, parks, and entertainment venues. The program is designed to assist businesses with the cost of becoming ADA compliant. Qualified applicants can receive up to 50% of the cost of the project from the City of Dubuque, at a maximum amount of $5,000 per property.

**North Cascade Housing TIF District**

In FY 2014 the City created the first housing TIF district in the Timber Hyrst subdivision off of North Cascade Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The

percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in 2026 and all certified debt has been collected.

**English Ridge Housing TIF District**
In FY 2015 the City created a housing TIF district in the English Ridge subdivision off of Stone Valley Drive. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area. This district expires in FY 2026.

**Assistance for Homeownership (page 271)** - This project ($68,642) provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund.

**South Pointe Housing TIF District**
In FY 2017 the City created a housing TIF district in the South Pointe subdivision off of Highway 151 South. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area.

**Assistance for Homeownership (page 271)** - This project ($517,214) provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund.

**Rustic Point Housing TIF District**
In FY 2017 the City created a housing TIF district in the Rustic Point subdivision off of Derby Grange Road. This is a ten year TIF which requires at least 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. The LMI Housing TIF revenue can be used for City initiatives other than the Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Area.

**Assistance for Homeownership (page 271)** - This project ($245,295) provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the

properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund.

## MISCELLANEOUS SOURCES

**Private Participation (0.83% of Total CIP)**
Private contributions represents the non-City share of the cost of several projects including private participation, fund raising, loans, grants and future resource allocation of City funds. Private participation funds included in the five year CIP include: Boyd Gaming contribution for the Port of Dubuque Ramp Maintenance ($457,996); Street Lighting and Traffic Signal Knockdown insurance reimbursements ($50,000); Canadian Pacific Kansas City Southern (CPKC) Railroad contribution for 14th Street Overpass project ($1,000,000); Milling sales from the Asphalt Milling Program ($527,616); Private Marina Companies contribution for Harbor Area Maintenance Dredging ($117,500); Dubuque Racing Association contribution for Iowa Amphitheater on Schmitt Island ($831,602); and IDOT reimbursement for the Pavement Marking program ($125,000).

**Special Assessments (0.07% of Total CIP)**
Special Assessments represent that portion of street and sanitary sewer improvement projects anticipated to be assessed to benefiting property owners. The $250,000 amount breaks down: (a) $215,000 for sidewalk lien special assessments, and (b) $35,000 for green alleys (non Bee Branch) special assessments.

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**City of Dubuque**
**Recommended Capital Improvement Summary**
**FY 2026 - FY 2030**

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|---|
| **FIRE DEPARTMENT** | | | | | | | | | |
| **Public Safety** | | | | | | | | | |
| | Bunk Room Remodel | G.O. Debt (Sales Tax Fund 20%) | $ 75,000 | $ 600,000 | $ 500,000 | $ — | $ — | $ 1,175,000 | 1 |
| | Outdoor Warning Siren Repair/Replace | G.O. Debt (Sales Tax Fund 20%) | $ 53,060 | $ 54,000 | $ — | $ — | $ — | $ 107,060 | 3 |
| | Fire Station Expansion | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ — | $ — | $ 500,900 | $ 500,900 | 4 |
| | 2027 Fire Engine Replacement (1907) | G.O. Debt (Sales Tax Fund 20%) | $ — | $ 900,000 | $ — | $ — | $ — | $ 900,000 | 6 |
| | 2027 Ambulance Replacement (1914) | G.O. Debt (Sales Tax Fund 20%) | $ — | $ 450,000 | $ — | $ — | $ — | $ 450,000 | 7 |
| | 2028 Fire Engine Replacement (1905) | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ 950,000 | $ — | $ — | $ 950,000 | 8 |
| | Portable Radio Replacements | G.O. Debt (Sales Tax Fund 20%) | $ 348,000 | $ 490,000 | $ — | $ — | $ — | $ 838,000 | 9 |
| | Elevator at Fire Headquarters | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ — | $ — | $ 50,000 | $ 50,000 | 10 |
| | 2030 Fire Engine Replacement (1910) | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ — | $ — | $ 1,288,408 | $ 1,288,408 | 12 |
| | 2030 Ambulance Replacement (1915) | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ — | $ — | $ 575,000 | $ 575,000 | 13 |
| | Fire Station 6 Roof Replacement | G.O. Debt (Sales Tax Fund 20%) | $ 25,000 | $ 300,000 | $ — | $ — | $ — | $ 325,000 | 14 |
| **PARKS AND RECREATION** | | | | | | | | | |
| **PARK DIVISION** | | | | | | | | | |
| **Culture and Recreation** | | | | | | | | | |
| | **All Parks** | | | | | | | | |
| | Parks and Recreation Comprehensive Master Plan | Sales Tax Fund (20%) | $ 50,000 | $ — | $ — | $ — | $ — | $ 50,000 | 15 |
| | **Comiskey Park** | | | | | | | | |
| | Reimagine Comiskey | G.O. Debt (GDTIF) | $ 1,697,000 | $ — | $ — | $ — | $ — | $ 1,697,000 | 16 |
| | **Eagle Point Park** | | | | | | | | |
| | Replace Water Lines | Water Construction Fund | $ — | $ — | $ 50,000 | $ — | $ — | $ 50,000 | 17 |
| | **Rustic Point Park** | | | | | | | | |
| | Rustic Point Park Development | G.O. Debt (Sales Tax Fund 20%) | $ 305,000 | $ — | $ — | $ — | $ — | $ 305,000 | 18 |

**City of Dubuque**
**Recommended Capital Improvement Summary**
**FY 2026 - FY 2030**

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|---|
| **PARKS AND RECREATION** | | | | | | | | | |
| **PARK DIVISION** | | | | | | | | | |
| **Culture and Recreation** | | | | | | | | | |
| | **South Pointe Park** | | | | | | | | |
| | South Pointe Park Development | G.O. Debt (Sales Tax Fund 20%) | $ 200,000 | $ — | $ — | $ — | $ — | $ 200,000 | 19 |
| | **General Park Maintenance** | | | | | | | | |
| | Industrial Center Native Plantings | DICW TIF | $ 30,000 | $ — | $ — | $ — | $ — | $ 30,000 | 20 |
| | Washington Community Gateway | Greater Downtown TIF | $ 99,000 | $ — | $ — | $ — | $ — | $ 99,000 | 21 |
| | Second Dog Park Planning | DICW TIF | $ — | $ — | $ — | $ 60,000 | $ — | $ 60,000 | 22 |
| | Ash Tree Removal and Tree Replacement | Sales Tax Fund (20%) | $ 87,611 | $ 225,000 | $ 152,000 | $ — | $ — | $ 464,611 | 23 |
| **PARKS AND RECREATION** | | | | | | | | | |
| **CIVIC CENTER** | | | | | | | | | |
| **Culture and Recreation** | | | | | | | | | |
| | Marquee Replacement | Greater Downtown TIF | $ — | $ — | $ — | $ — | $ 131,000 | $ 131,000 | 24 |
| | Standby Emergency Generator Replacement | Greater Downtown TIF | $ — | $ — | $ — | $ — | $ 855,000 | $ 855,000 | 25 |
| | Recirculating Pump Replacement | Greater Downtown TIF | $ — | $ — | $ — | $ — | $ 37,000 | $ 37,000 | 26 |
| | Five Flags Building Improvements | Greater Downtown TIF, G.O. Debt (GDTIF) | $ 50,000 | $ 2,750,000 | $ 3,094,678 | $ 8,587,322 | $ 8,972,000 | $ 23,454,000 | 27 |
| | Boiler Replacement | Greater Downtown TIF | $ — | $ — | $ — | $ 410,000 | $ — | $ 410,000 | 28 |
| **PARKS AND RECREATION** | | | | | | | | | |
| **RECREATION DIVISION** | | | | | | | | | |
| **Culture and Recreation** | | | | | | | | | |
| | **Bunker Hill Golf Course** | | | | | | | | |
| | Construct Cart Paths | Golf Fees | $ — | $ 30,000 | $ — | $ — | $ — | $ 30,000 | 29 |
| | Tee Improvements | Golf Fees | $ 20,000 | $ — | $ — | $ — | $ — | $ 20,000 | 30 |
| | Material Storage Renovation | Golf Fees | $ — | $ — | $ 15,000 | $ — | $ — | $ 15,000 | 31 |
| | Bunker Hill #7 Fairway Fencing | Golf Fees | $ 15,000 | $ — | $ — | $ — | $ — | $ 15,000 | 32 |
| | Bunker Tree Removal & Replacement | Golf Fees | $ 10,000 | $ 10,000 | $ 10,000 | $ — | $ — | $ 30,000 | 33 |
| | **Port of Dubuque Marina** | | | | | | | | |
| | Port of Dubuque Flood Wall Dubuque Welcome Sign | Greater Downtown TIF | $ 33,000 | $ — | $ — | $ — | $ — | $ 33,000 | 34 |

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
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| **PARKS AND RECREATION** | | | | | | | | | |
| **CONFERENCE CENTER** | | | | | | | | | |
| **General Government** | | | | | | | | | |
| | Replace Carpet | Greater Downtown TIF | $ — | $ — | $ — | $ 65,000 | $ 299,000 | $ 364,000 | 35 |
| | Roof Restoration | Greater Downtown TIF | $ — | $ — | $ 33,000 | $ 1,350,000 | $ — | $ 1,383,000 | 36 |
| | Dishwasher and Water Softener Replacement | Greater Downtown TIF | $ — | $ 181,000 | $ — | $ — | $ — | $ 181,000 | 37 |
| | Public Restroom Remodels | Greater Downtown TIF | $ 385,000 | $ — | $ — | $ — | $ — | $ 385,000 | 38 |
| **WATER DEPARTMENT** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | 8th Street 20" Transmission Water Main Connection (Jackson to Central) | Water Construction Fund | $ — | $ — | $ — | $ 166,000 | $ — | $ 166,000 | 39 |
| | Admiral Sheehy Drive Water Main Loop | Water Construction Fund | $ — | $ — | $ — | $ — | $ 686,400 | $ 686,400 | 40 |
| | Cla-Val Link2Valves Maintenance Program for Water Distributions Specialty Valves | Water Construction Fund | $ 37,800 | $ — | $ 27,300 | $ — | $ 27,300 | $ 92,400 | 41 |
| | Enterprise Asset Management System Software-Water | Water Construction Fund | $ — | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ 150,000 | 42 |
| | Fire Hydrant Stock | Water Construction Fund | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 | $ 615,000 | 43 |
| | Fire Hydrant Assembly Relocation/ Replacement for the Sidewalk Program | Water Construction Fund | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 100,000 | 44 |
| | Generators-Park Hill & Mt. Carmel | State Revolving Fund Loan | $ — | $ 175,000 | $ — | $ — | $ — | $ 175,000 | 45 |
| | Green Alley Water Main Improvements | State Revolving Fund Loan | $ 306,000 | $ — | $ — | $ — | $ — | $ 306,000 | 46 |
| | Greyhound Park Rd Water Main Loop | Water Construction Fund | $ 120,000 | $ — | $ — | $ — | $ — | $ 120,000 | 47 |
| | Highway 20/Dodge St Water Main Relocation - Devon Drive to Concord St | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ 199,000 | $ 199,000 | 48 |
| | Leak Detection Correlator Replacement | Water Construction Fund | $ — | $ 35,000 | $ — | $ — | $ 35,000 | $ 70,000 | 49 |
| | Maintenance of Public Water Mains During Stone Retaining Wall Repair | Water Construction Fund | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 100,000 | 50 |
| | Municipal Services Center Roof Mounted HVAC Replacement Unit | Water Construction Fund | $ — | $ 94,500 | $ — | $ — | $ — | $ 94,500 | 51 |
| | Municipal Service Center Roof Replacement | Water Construction Fund | $ 187,380 | $ — | $ — | $ — | $ — | $ 187,380 | 52 |
| | Public Lead Line Water Main Replacement | State Revolving Fund Loan | $ — | $ — | $ — | $ 45,000 | $ — | $ 45,000 | 53 |
| | SCADA & Comms Improvements | State Revolving Fund Loan | $ 200,000 | $ — | $ — | $ — | $ — | $ 200,000 | 54 |

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
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| | Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation | State Revolving Fund Loan | $ — | $ — | $ 6,400,000 | $ 3,200,000 | $ — | $ 9,600,000 | 55 |
| | Source Water PFAS Reduction Project | Water Construction Fund | $ — | $ — | $ 371,199 | $ 750,000 | $ — | $ 1,121,199 | 56 |
| | South Algona 12" Water Main Replacement | State Revolving Fund Loan | $ — | $ — | $ — | $ 729,103 | $ — | $ 729,103 | 57 |
| | Third Pressure Zone Connection (Tanzanite Drive to Olympic Heights) | State Revolving Fund Loan | $ — | $ — | $ 2,000,000 | $ — | $ — | $ 2,000,000 | 58 |
| | Vehicle 4901 Replacement | Water Construction Fund | $ 130,000 | $ — | $ — | $ — | $ — | $ 130,000 | 59 |
| | Vehicle 4904 Replacement | Water Construction Fund | $ 115,000 | $ — | $ — | $ — | $ — | $ 115,000 | 60 |
| | Vehicle 4907 Replacement | Water Construction Fund | $ 90,000 | $ — | $ — | $ — | $ — | $ 90,000 | 61 |
| | Vehicle 4908 Replacement | Water Construction Fund | $ — | $ 115,000 | $ — | $ — | $ — | $ 115,000 | 62 |
| | Deere X738 | Water Construction Fund | $ 38,000 | $ — | $ — | $ — | $ — | $ 38,000 | 63 |
| | Water Distribution Master Plan | Water Construction Fund | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 50,000 | 64 |
| | Water Main Relocation for Sanitary Sewer Manhole Project | Water Construction Fund | $ 50,000 | $ — | $ 50,000 | $ — | $ 50,000 | $ 150,000 | 65 |
| | Water Main Replacement Consent | Water Construction Fund, State Revolving Fund Loan | $ 309,000 | $ 311,000 | $ — | $ 660,000 | $ — | $ 1,280,000 | 66 |
| | Water Main Replacements - Streets | State Revolving Fund Loan | $ 540,000 | $ — | $ — | $ — | $ — | $ 540,000 | 67 |
| | Water Main Upgrades during Street General Repairs | Water Construction Fund | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 150,000 | 68 |
| | Water Meter Replacement Program | Water Construction Fund | $ 406,600 | $ 137,550 | $ 130,950 | $ 130,950 | $ 130,950 | $ 937,000 | 69 |
| | Water Storage Maintenance Program | State Revolving Fund Loan | $ — | $ 1,204,000 | $ 296,000 | $ 1,000,000 | $ 500,000 | $ 3,000,000 | 70 |
| | Water Treatment Boiler Replacements | State Revolving Fund Loan | $ — | $ 300,000 | $ — | $ — | $ — | $ 300,000 | 71 |
| | Water Treatment Plant Roof Replacement | Water Construction Fund | $ 590,000 | $ — | $ 110,000 | $ 350,000 | $ — | $ 1,050,000 | 72 |
| | Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program | Water Construction Fund | $ 110,500 | $ 110,500 | $ 165,000 | $ 150,000 | $ 162,000 | $ 698,000 | 73 |
| | West End Annexation Phase II | State Revolving Fund Loan | $ — | $ 300,000 | $ 1,694,598 | $ — | $ — | $ 1,994,598 | 74 |
| | Water Treatment Plant and Pump Station Pipe Rehabilitation | State Revolving Fund Loan | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 150,000 | 75 |
| | Water Treatment Plant Third Floor Conference Room | Water Construction Fund | $ 114,000 | $ — | $ — | $ — | $ — | $ 114,000 | 76 |
| | Vehicle 4911 Tandem Dump Truck Replacement | Water Construction Fund | $ 81,000 | $ — | $ — | $ — | $ — | $ 81,000 | 77 |

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
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| **WATER & RESOURCE RECOVERY CENTER** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | Lift Station SCADA Upgrades | Sanitary Sewer Construction Fund | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 250,000 | 78 |
| | HVAC Replacement | Sanitary Sewer Construction Fund | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 250,000 | 79 |
| | Bar Screen Replacement | State Revolving Fund Loan | $ — | $ — | $ — | $ 500,000 | $ 2,000,000 | $ 2,500,000 | 80 |
| | RAS and Scum Pump Replacement | Sanitary Sewer Construction Fund | $ — | $ — | $ — | $ — | $ 138,000 | $ 138,000 | 81 |
| | WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements | Sanitary Sewer Construction Fund, State Revolving Fund Loan | $ — | $ 35,000 | $ — | $ 1,500,000 | $ 5,500,000 | $ 7,035,000 | 82 |
| | Industrial Controls Upgrade | State Revolving Fund Loan, Sanitary Sewer Construction Fund | $ — | $ 1,000,000 | $ 900,000 | $ — | $ — | $ 1,900,000 | 84 |
| | WRRC Uninterruptible Power Supply (UPS) Replacement | Sanitary Sewer Construction Fund | $ 85,000 | $ — | $ — | $ — | $ — | $ 85,000 | 86 |
| | UV System Cable & Harness Replacement | Sanitary Sewer Construction Fund | $ 50,500 | $ — | $ — | $ — | $ — | $ 50,500 | 87 |
| | Biogas Chiller Replacement | Sanitary Sewer Construction Fund | $ 58,000 | $ — | $ — | $ — | $ — | $ 58,000 | 89 |
| | WRRC Odor Monitoring System | Sanitary Sewer Construction Fund | $ 46,000 | $ — | $ — | $ — | $ — | $ 46,000 | 90 |
| | Water & Resource Recovery Center Vehicle Replacements | Sanitary Sewer Construction Fund | $ 75,000 | $ — | $ — | $ — | $ — | $ 75,000 | 91 |
| | Water & Resource Recovery Center Electronic Hydraulic Shop Press | Sanitary Sewer Construction Fund | $ 13,000 | $ — | $ — | $ — | $ — | $ 13,000 | 92 |
| **AIRPORT** | | | | | | | | | |
| **Public Works** | | | | | | | | | |
| | Reconstruct Taxiway A | FAA Discretionary Funds, FAA Entitlement, G.O. Debt (Sales Tax Fund 20%) | $ 8,740,000 | $ 8,049,994 | $ 1,920,000 | $ — | $ — | $ 18,709,994 | 93 |
| | Reconstruct General Aviation Apron | FAA BIL, G.O. Debt (Sales Tax Fund 20%) | $ 2,480,000 | $ — | $ — | $ — | $ — | $ 2,480,000 | 94 |
| | Equipment Storage Building | CSVI Funding | $ 27,500 | $ 247,500 | $ — | $ — | $ — | $ 275,000 | 95 |
| | Asphalt Pavement Repair/T-Hangar Apron Rehabilitation | State Grant, G.O. Debt (Sales Tax Fund 20%) | $ — | $ 475,000 | $ 475,000 | $ 475,000 | $ — | $ 1,425,000 | 96 |
| | Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN) | FAA Discretionary, DRA Distribution | $ — | $ — | $ 100,000 | $ — | $ — | $ 100,000 | 97 |

**City of Dubuque**
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| **AIRPORT** | | | | | | | | | |
| **Public Works** | | | | | | | | | |
| | Taxiway D Extension | FAA Discretionary, G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ — | $ 2,940,000 | $ — | $ 2,940,000 | 98 |
| | Terminal Building Modification | FAA BIL, Airport American Rescue Plan Act | $ — | $ — | $ — | $ — | $ 400,000 | $ 400,000 | 99 |
| | Airfield Runway/Taxiway Marking Improvements | State Grant, Sales Tax Fund (20%) | $ 412,000 | $ — | $ — | $ — | $ — | $ 412,000 | 100 |
| **PUBLIC WORKS** | | | | | | | | | |
| **Public Works** | | | | | | | | | |
| | Asphalt Milling Program | Sales Tax Fund (30%), Milling Revenue | $ 146,379 | $ 142,360 | $ 145,431 | $ 148,594 | $ 156,852 | $ 739,616 | 101 |
| | Curb Ramp Program | Sales Tax Fund (30%) | $ 900,000 | $ 450,000 | $ 500,000 | $ 500,000 | $ 550,000 | $ 2,900,000 | 103 |
| | Curb Replacement Program | Sales Tax Fund (30%) | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 150,000 | 104 |
| | Concrete Street Section Repair Program | Sales Tax Fund (30%) | $ 25,000 | $ 15,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 115,000 | 105 |
| | Street Sign and Post Replacement | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 100,000 | 106 |
| | Floodwall Post-Flood Repair Program | Sales Tax Fund (30%) | $ 15,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 115,000 | 107 |
| | Municipal Services Center Roof Replacement | Sales Tax Fund (30%) | $ — | $ 551,730 | $ — | $ — | $ — | $ 551,730 | 108 |
| | Vehicle Fuel Island Rehabilitation | Sales Tax Fund (30%) | $ 510,200 | $ — | $ — | $ — | $ — | $ 510,200 | 109 |
| | Electric Vehicle Charging Infrastructure Located at the Municipal Services Center | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 157,222 | $ — | $ 157,222 | 110 |
| | Paver Replacement | Sales Tax Fund (30%) | $ — | $ — | $ — | $ — | $ 610,000 | $ 610,000 | 111 |
| | Wheel Loader Purchase -3209 | Sales Tax Fund (30%) | $ — | $ — | $ 275,520 | $ — | $ — | $ 275,520 | 112 |
| | Aerial Bucket Truck Replacement #3230 | Sales Tax Fund (30%) | $ — | $ 327,540 | $ — | $ — | $ — | $ 327,540 | 113 |
| | 58,000 Gross Vehicle Weight (GVW) Dump Truck Replacement | Sales Tax Fund (30%) | $ — | $ 559,811 | $ 573,806 | $ 588,151 | $ — | $ 1,721,768 | 114 |
| | 44,000 GVW Dump Truck Replacement | Sales Tax Fund (30%) | $ — | $ — | $ 231,124 | $ 242,680 | $ — | $ 473,804 | 115 |
| **PUBLIC WORKS** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | Combination Jet/Vac Sewer Maintenance Truck Replacement (2703) | Stormwater Construction Fund | $ 45,000 | $ — | $ — | $ — | $ — | $ 45,000 | 116 |

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
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| **PUBLIC WORKS** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | Municipal Services Center Roof Replacement | Garage Service Fund, Refuse Collection Fund | $ — | $ 301,890 | $ — | $ — | $ — | $ 301,890 | 117 |
| | Sanitary Sewer Root Foaming | Sanitary Sewer Construction Fund | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 125,000 | 118 |
| | Solid Waste Collection Vehicles - 3401 & 3405 | Refuse Collection Fund | $ 220,000 | $ — | $ — | $ — | $ — | $ 220,000 | 119 |
| | Solid Waste Collection Vehicles - 3404 & 3410 | Refuse Collection Fund | $ — | $ 375,000 | $ — | $ — | $ — | $ 375,000 | 120 |
| | Solid Waste Collection Vehicles -3403 & 3407 | Refuse Collection Fund | $ — | $ — | $ 595,000 | $ — | $ — | $ 595,000 | 121 |
| | Solid Waste Collection Vehicles 3412 & 3413 | Refuse Collection Fund | $ — | $ — | $ — | $ 375,000 | $ — | $ 375,000 | 122 |
| | Solid Waste Collection Vehicles 3411 & 54003 | Refuse Collection Fund | $ — | $ — | $ — | $ — | $ 845,000 | $ 845,000 | 123 |
| | Landfill Gas Field Well Leachate Pump | DMASWA Fund | $ 25,000 | $ 25,000 | $ 25,000 | $ — | $ — | $ 75,000 | 124 |
| | Landfill Sewer Line Extension | DMASWA Fund | $ 250,000 | $ — | $ — | $ — | $ — | $ 250,000 | 125 |
| | Landfill Waste Minimization Grant Project | DMASWA Fund | $ 75,000 | $ 75,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 450,000 | 126 |
| | Landfill EMS Grant Matching Funds | DMASWA Fund | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 125,000 | 127 |
| | Landfill Compactor Rebuild 3471 | DMASWA Fund | $ 800,000 | $ — | $ — | $ — | $ — | $ 800,000 | 128 |
| | Landfill Portable Litter Fencing | DMASWA Fund | $ 85,000 | $ 85,000 | $ 85,000 | $ — | $ — | $ 255,000 | 129 |
| | Landfill Rolloff Container - Glass | DMASWA Fund | $ 12,100 | $ — | $ — | $ — | $ — | $ 12,100 | 130 |
| | Landfill Tarpomatic Replacement Project | DMASWA Fund | $ — | $ — | $ — | $ — | $ 95,082 | $ 95,082 | 131 |
| | Landfill Organics Management Project | DMASWA Fund | $ 75,000 | $ — | $ — | $ — | $ — | $ 75,000 | 132 |
| | Landfill Gas System Air Compressor | DMASWA Fund | $ 25,394 | $ — | $ — | $ — | $ — | $ 25,394 | 133 |
| | Landfill Title V (Emission) Permit Renewal Project | DMASWA Fund | $ 20,000 | $ — | $ — | $ — | $ — | $ 20,000 | 134 |
| | Landfill Wheel Loader Replacement | DMASWA Fund | $ — | $ — | $ — | $ 486,793 | $ — | $ 486,793 | 135 |
| | Landfill Cell 9 Abutment Phase 2 | DMASWA Fund | $ 1,000,000 | $ — | $ — | $ — | $ — | $ 1,000,000 | 136 |
| | Landfill 3C Project | DMASWA Fund | $ 4,000,000 | $ — | $ — | $ — | $ — | $ 4,000,000 | 137 |
| | Landfill Shop Renovation | DMASWA Fund | $ 200,000 | $ — | $ — | $ — | $ — | $ 200,000 | 138 |
| | Landfill Batwing Replacement Project | DMASWA Fund | $ — | $ — | $ 34,869 | $ — | $ — | $ 34,869 | 139 |
| | Landfill - Permit Renewal Project | DMASWA Fund | $ — | $ 55,204 | $ — | $ — | $ — | $ 55,204 | 140 |
| | Landfill Half Ton Truck Replacement Project | DMASWA Fund | $ — | $ 50,677 | $ — | $ — | $ — | $ 50,677 | 141 |

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| **PUBLIC WORKS** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | Landfill Minivan Replacement Project | DMASWA Fund | $ — | $ — | $ — | $ 58,583 | $ — | $ 58,583 | 142 |
| | Landfill UTV Replacement Project | DMASWA Fund | $ 30,600 | $ — | $ — | $ — | $ — | $ 30,600 | 143 |
| | Landfill Forklift Replacement | DMASWA Fund | $ — | $ — | $ — | $ — | $ 30,690 | $ 30,690 | 144 |
| | Landfill Website Redesign Project | DMASWA Fund | $ — | $ 20,000 | $ — | $ — | $ — | $ 20,000 | 145 |
| | Landfill Alternative Energy Project | DMASWA Fund | $ — | $ — | $ 50,000 | $ — | $ — | $ 50,000 | 146 |
| | Landfill Plan Updates Project | DMASWA Fund | $ 27,061 | $ — | $ — | $ — | $ — | $ 27,061 | 147 |
| | Landfill Mechanical Service Truck Replacement | DMASWA Fund | $ — | $ — | $ — | $ — | $ 95,607 | $ 95,607 | 148 |
| | Landfill Dozer Replacement Project | DMASWA Fund | $ — | $ — | $ — | $ — | $ 593,500 | $ 593,500 | 149 |
| | Landfill 3453 Dozer Rebuild | DMASWA Fund | $ — | $ 296,750 | $ — | $ — | $ — | $ 296,750 | 150 |
| | Landfill 3456 Dozer Rebuild Project | DMASWA Fund | $ — | $ — | $ — | $ — | $ 256,900 | $ 256,900 | 151 |
| **ENGINEERING DEPARTMENT** | | | | | | | | | |
| **STORMWATER** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | **General Storm Sewer Projects** | | | | | | | | |
| | Storm Sewer General Replacements | Stormwater Construction Fund | $ 100,000 | $ 100,000 | $ 100,000 | $ 105,000 | $ 105,000 | $ 510,000 | 152 |
| | Catch Basin Reconstruction | Stormwater Construction Fund | $ 55,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 455,000 | 153 |
| | Drain Tile Program | Stormwater Construction Fund | $ 100,000 | $ 100,000 | $ 104,000 | $ 116,000 | $ 100,000 | $ 520,000 | 154 |
| | Stormwater Infiltration & Inflow Elimination Program | Stormwater Construction Fund | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 500,000 | 155 |
| | Storm Sewer Improvements/Extensions | Stormwater Construction Fund | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 500,000 | 156 |
| | Storm Sewer Outlet Repairs | Stormwater Construction Fund | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 500,000 | 157 |
| | Enterprise Asset Management System Software | Stormwater Construction Fund | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ 150,000 | 158 |
| | Stormwater Management Program | Stormwater Construction Fund | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 1,000,000 | 159 |

**City of Dubuque**
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| **STORMWATER** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | **Bee Branch Watershed Projects** | | | | | | | | |
| | Bee Branch Creek Gate & Pump Replacement | Federal Grant, State Revolving Fund Loan, FEMA Homeland Security - Community Project Funding/ Congressionally Directed Spending | $ 8,575,585 | $ 5,121,112 | $ — | $ — | $ — | $ 13,696,697 | 161 |
| | Flood Control Maintenance Facility | Sales Tax Increment | $ — | $ — | $ 3,556,000 | $ — | $ — | $ 3,556,000 | 163 |
| | North End Storm Sewer Improvements | Stormwater Construction Fund, Sales Tax Increment | $ — | $ — | $ 180,000 | $ 470,000 | $ 470,000 | $ 1,120,000 | 164 |
| | **Specific Storm Sewer Projects** | | | | | | | | |
| | Windsor Storm Extension (Buena Vista to Strauss) | Stormwater Construction Fund | $ — | $ 136,000 | $ — | $ — | $ — | $ 136,000 | 165 |
| | NW Arterial Detention Basin Improvements | Stormwater Construction Fund | $ — | $ — | $ 252,000 | $ — | $ — | $ 252,000 | 166 |
| | Embassy West Storm Sewer Improvements | Stormwater Construction Fund | $ 153,000 | $ — | $ — | $ — | $ — | $ 153,000 | 167 |
| | Trygg Storm Sewer Extension Project | Stormwater Construction Fund | $ — | $ — | $ 312,500 | $ — | $ — | $ 312,500 | 168 |
| | Carter Road and Westmore Storm Sewer Extension | Stormwater Construction Fund | $ — | $ — | $ 159,000 | $ — | $ — | $ 159,000 | 169 |
| | Loras & Locust Intersection Reconstruction (Storm Sewer) | Stormwater Construction Fund | $ 84,000 | $ — | $ — | $ — | $ — | $ 84,000 | 170 |
| | Pennsylvania Culvert Replacement | Stormwater Construction Fund | $ — | $ 150,000 | $ — | $ — | $ — | $ 150,000 | 171 |
| **STORMWATER** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | **Specific Storm Sewer Projects** | | | | | | | | |
| | Levi & Sullivan Intersection Storm Sewer Extension | Stormwater Construction Fund | $ 100,000 | $ — | $ — | $ — | $ — | $ 100,000 | 172 |
| | Tanglewood Court Outfall Stabilization | Stormwater Construction Fund | $ 160,000 | $ — | $ — | $ — | $ — | $ 160,000 | 173 |

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|---|
| **ENGINEERING DEPARTMENT** | | | | | | | | | |
| **SANITARY SEWER** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | **General Sanitary Sewer Projects** | | | | | | | | |
| | General Sanitary Sewer Replacement | Sanitary Sewer Construction Fund | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 1,000,000 | 174 |
| | Sanitary Sewer Lining Program | Sanitary Sewer Construction Fund | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 1,000,000 | 175 |
| | Sanitary Sewer CCTV Inspection, Cleaning, & Assessment | Sanitary Sewer Construction Fund | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 1,000,000 | 176 |
| | Manhole Replacement / Rehabilitation Program (Consent Decree) | Sanitary Sewer Construction Fund | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 500,000 | 177 |
| | Enterprise Asset Management System Software - Sanitary | Sanitary Sewer Construction Fund | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ 150,000 | 178 |
| | Inflow and Infiltration Inspection Vehicle Replacement | Sanitary Sewer Construction Fund | $ 44,000 | $ — | $ — | $ — | $ — | $ 44,000 | 179 |
| | **Reconstruction Projects** | | | | | | | | |
| | Outfall Manhole Reconstruction | Sanitary Sewer Construction Fund | $ — | $ — | $ 635,000 | $ — | $ — | $ 635,000 | 180 |
| | Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ 1,500,000 | $ 1,500,000 | 181 |
| | Old Mill Road Lift Station & Force Main - Phase 1 | State Revolving Fund Loan | $ 8,685,353 | $ 1,009,221 | $ — | $ — | $ — | $ 9,694,574 | 183 |
| | Old Mill Road Lift Station & Force Main - Phase 2 | State Revolving Fund Loan | $ 7,491,547 | $ 4,477,103 | $ — | $ — | $ — | $ 11,968,650 | 185 |
| | Track Line Sanitary Sewer Reconstruction | State Revolving Fund Loan | $ 500,000 | $ 1,000,000 | $ 1,500,000 | $ 1,000,000 | $ 1,000,000 | $ 5,000,000 | 187 |
| | Brunskill Road Collector Sewer Reconstruction | Sanitary Sewer Construction Fund | $ — | $ 600,000 | $ — | $ — | $ — | $ 600,000 | 188 |
| | Kerper Boulevard Lift Station Replacement | Sanitary Sewer Construction Fund | $ 402,850 | $ — | $ — | $ — | $ — | $ 402,850 | 189 |
| | Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork | Sanitary Sewer Construction Fund, State Revolving Fund Loan | $ 750,000 | $ 4,937,212 | $ 8,240,000 | $ — | $ — | $ 13,927,212 | 190 |
| | Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork | Sanitary Sewer Construction Fund, State Revolving Loan Fund | $ 1,250,000 | $ 6,550,000 | $ 7,500,000 | $ 8,500,000 | $ — | $ 23,800,000 | 192 |

**City of Dubuque**
**Recommended Capital Improvement Summary**
**FY 2026 - FY 2030**

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|---|
| **ENGINEERING DEPARTMENT** | | | | | | | | | |
| **SANITARY SEWER** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | **Reconstruction Projects** | | | | | | | | |
| | South West Arterial Interchange Sewer Extension | Sanitary Sewer Construction Fund, State Revolving Loan Fund | $ — | $ 200,000 | $ 2,363,076 | $ 2,266,762 | $ — | $ 4,829,838 | 194 |
| | Force Main Stabilization | State Revolving Fund Loan | $ 1,700,000 | $ — | $ — | $ — | $ — | $ 1,700,000 | 195 |
| **ENGINEERING DEPARTMENT** | | | | | | | | | |
| **STREETS** | | | | | | | | | |
| **Public Works** | | | | | | | | | |
| | **Street Related Improvements** | | | | | | | | |
| | Pavement Marking Project | Sales Tax Fund (30%), IDOT | $ 250,000 | $ 260,000 | $ 260,000 | $ 260,000 | $ 270,000 | $ 1,300,000 | 196 |
| | Street Construction General Repairs | Sales Tax Fund (30%) | $ 120,000 | $ 130,000 | $ 135,000 | $ 140,000 | $ 140,000 | $ 665,000 | 197 |
| | East - West Corridor Capacity Improvements | Sales Tax Fund (30%), Greater Downtown TIF | $ 1,010,000 | $ 10,000 | $ 15,000 | $ 25,000 | $ 25,000 | $ 1,085,000 | 198 |
| | Pavement Preservation Joint Sealing | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 75,000 | $ 75,000 | $ 200,000 | 200 |
| | 7th Street Extension to Pine Street | Greater Downtown TIF | $ 900,000 | $ 400,000 | $ 700,000 | $ — | $ — | $ 2,000,000 | 201 |
| | Traffic and Pedestrian Crossing Warning Devices | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 36,000 | $ — | $ 36,000 | 203 |
| | 14th St Overpass | Greater Downtown TIF, Sales Tax Fund (30%), Federal Grant, DMATS STBG, Private Participant | $ 2,976,000 | $ 3,876,000 | $ 9,118,000 | $23,150,000 | $ — | $ 39,120,000 | 204 |
| | Wildwood Drive Bridge Replacement | Sales Tax Fund (30%) | $ 375,000 | $ — | $ — | $ — | $ — | $ 375,000 | 206 |
| | US 20 - Northwest Arterial Intersection Operational and Capacity Improvements | DMATS STBG, State ICAAP Grant | $ — | $ — | $ — | $ 2,097,000 | $ 3,400,000 | $ 5,497,000 | 207 |
| | Central Avenue Corridor Streetscape Master Plan Implementation Improvements 11th - 22nd Street | Greater Downtown TIF, Sales Tax Fund (30%), | $ 1,400,000 | $ 330,000 | $ 1,760,000 | $ 1,780,000 | $ 2,900,000 | $ 8,170,000 | 208 |
| | Green Alleys - Non Bee Branch | Sales Tax Fund (30%), Special Assessments | $ — | $ — | $ — | $ — | $ 350,000 | $ 350,000 | 210 |
| | **Sidewalk Related** | | | | | | | | |
| | Sidewalk Inspection Program - Assessable | Special Assessments | $ 40,000 | $ 40,000 | $ 45,000 | $ 45,000 | $ 45,000 | $ 215,000 | 211 |
| | Sidewalk Program - City-Owned Property | Sales Tax Fund (30%), Road Use Tax Fund | $ 200,000 | $ 100,000 | $ 150,000 | $ 330,000 | $ 380,000 | $ 1,160,000 | 212 |

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|---|
| **ENGINEERING DEPARTMENT** | | | | | | | | | |
| **STREETS** | | | | | | | | | |
| **Public Works** | | | | | | | | | |
| | **Sidewalk Related** | | | | | | | | |
| | Sidewalk Program Related Curb and Catch Basin Replacements | Sales Tax Fund (30%) | $ 50,000 | $ 50,000 | $ 80,000 | $ 110,000 | $ 120,000 | $ 410,000 | 213 |
| | Brick Paver Maintenance | Sales Tax Fund (30%) | $ — | $ 35,000 | $ — | $ 40,000 | $ — | $ 75,000 | 214 |
| | Decorative Concrete Maintenance Program | Sales Tax Fund (30%) | $ — | $ — | $ — | $ — | $ 300,000 | $ 300,000 | 215 |
| | Safe Routes to School | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 22,000 | $ 22,000 | $ 44,000 | 216 |
| | **Trails/General Maintenance** | | | | | | | | |
| | Stone Retaining Walls | Sales Tax Fund (30%) | $ — | $ — | $ 250,000 | $ 275,000 | $ 300,000 | $ 825,000 | 217 |
| | Villa Street Retaining Wall Reconstruction | Sales Tax Fund (30%) | $ 800,000 | $ — | $ — | $ — | $ — | $ 800,000 | 218 |
| | Bridge Repairs/Maintenance | Sales Tax Fund (30%) | $ 50,000 | $ 100,000 | $ 200,000 | $ 250,000 | $ 250,000 | $ 850,000 | 219 |
| | Complete Street Elements - Trails, Sidewalks and Signs | Sales Tax Fund (30%) | $ — | $ — | $ — | $ — | $ 32,500 | $ 32,500 | 221 |
| | Enterprise Asset Management System Software - Roadways | Sales Tax Fund (30%) | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ 150,000 | 222 |
| | Parking Lot Materials at Union at Marina Project | Sales Tax Fund (30%) | $ 50,000 | $ — | $ — | $ — | $ — | $ 50,000 | 223 |
| **ENGINEERING DEPARTMENT** | | | | | | | | | |
| **MISCELLANEOUS** | | | | | | | | | |
| **Public Works** | | | | | | | | | |
| | South Port Redevelopment | Greater Downtown TIF | $ 40,000 | $ — | $ — | $ — | $ — | $ 40,000 | 224 |
| | Public Electric Vehicle Chargers | Sales Tax Fund (20%), Federal Grant | $ 1,833,592 | $ 13,792 | $ 13,792 | $ 13,792 | $ 13,792 | $ 1,888,760 | 225 |
| | Harbor Area Maintenance - Dredging | Sales Tax (20%), State Grant, Private Participant | $ — | $ 437,500 | $ 100,000 | $ 100,000 | $ 40,000 | $ 677,500 | 226 |
| | Iowa Amphitheater on Schmitt Island | State Grant, G.O. Debt (GDTIF) | $ 9,641,563 | $ — | $ — | $ — | $ — | $ 9,641,563 | 228 |
| | Wayfinding Signage | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 20,000 | $ — | $ 20,000 | 230 |

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|---|
| **ENGINEERING DEPARTMENT** | | | | | | | | | |
| **TRAFFIC** | | | | | | | | | |
| **Public Works** | | | | | | | | | |
| | Speed Shields | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 49,000 | $ 49,000 | $ 98,000 | 231 |
| | Street Light Replacement and New Installation | Sales Tax Fund (30%), Greater Downtown TIF | $ — | $ 45,000 | $ 45,000 | $ 45,000 | $ 45,000 | $ 180,000 | 232 |
| | Signalization Program | Sales Tax Fund (30%) | $ 50,000 | $ 60,000 | $ 75,000 | $ 100,000 | $ 110,000 | $ 395,000 | 233 |
| | Traffic Signal Mastarm Retrofit | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 50,000 | $ 50,000 | $ 150,000 | 234 |
| | Traffic Signal Interconnect Conduit Replacement | Sales Tax Fund (30%) | $ — | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 160,000 | 235 |
| | Traffic Signal Controller Replacement | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 45,000 | $ 45,000 | $ 140,000 | 237 |
| | Street Lighting and Traffic Signal Knockdown/Insurance | Insurance Reimbursements, Sales Tax Fund (30%) | $ 30,000 | $ 30,000 | $ 35,000 | $ 35,000 | $ 35,000 | $ 165,000 | 238 |
| | Street Camera Installation | Sales Tax Fund (30%), Greater Downtown TIF | $ 35,000 | $ 35,000 | $ 60,000 | $ 110,000 | $ 110,000 | $ 350,000 | 239 |
| | LED Re-Lamp Schedule | Sales Tax Fund (30%) | $ — | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 40,000 | 240 |
| | Traffic Signal Battery Backup | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 115,000 | 241 |
| | Surge and Grounding Improvement at Signals | Sales Tax Fund (30%) | $ — | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 80,000 | 242 |
| | STREETS Traffic Control Project Phase 1 | Sales Tax Fund (30%) | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 250,000 | 243 |
| | STREETS Traffic Control Project Phase 2 | Sales Tax Fund (30%), State ICAAP Grant, DMATS STBG | $ 282,350 | $ — | $ — | $ — | $ — | $ 282,350 | 244 |
| | Traffic Signal Network Communications Program | Sales Tax Fund (30%) | $ 50,000 | $ 50,000 | $ 75,000 | $ 100,000 | $ 120,000 | $ 395,000 | 245 |
| | ITS Traffic Control Equipment | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 100,000 | 246 |
| | Traffic Signal Vehicle Detection Conversion | Sales Tax Fund (30%) | $ 25,000 | $ 30,000 | $ 50,000 | $ 60,000 | $ 60,000 | $ 225,000 | 247 |
| | Grandview Street Light Replacement | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 50,000 | $ — | $ 50,000 | 248 |
| | INET Fiber Replacement Build Out | Sales Tax Fund (30%) | $ 60,000 | $ — | $ — | $ — | $ — | $ 60,000 | 249 |
| | Emergency Preemption Expansion and Upgrades | Sales Tax Fund (30%) | $ — | $ 10,000 | $ 10,000 | $ 20,000 | $ 20,000 | $ 60,000 | 250 |
| | Fiber Optic Conduit - Miscellaneous | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 30,000 | $ 50,000 | $ 50,000 | $ 155,000 | 251 |
| | Fiber Infrastructure Management System | Sales Tax Fund (30%) | $ 25,000 | $ 30,000 | $ 50,000 | $ 80,000 | $ 90,000 | $ 275,000 | 252 |
| | Broadband Acceleration and Universal Access | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 80,000 | $ 80,000 | $ 210,000 | 253 |

**City of Dubuque**
**Recommended Capital Improvement Summary**
**FY 2026 - FY 2030**

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|---|
| **ENGINEERING DEPARTMENT** | | | | | | | | | |
| **TRAFFIC** | | | | | | | | | |
| **Public Works** | | | | | | | | | |
| | Iowa St Streetlight Replacement Project | Greater Downtown TIF, Sales Tax (30%) | $ — | $ — | $ — | $ 138,000 | $ — | $ 138,000 | 254 |
| | Enterprise Asset Management System Software - Fiber | Sales Tax Fund (30%) | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ 150,000 | 255 |
| **ENGINEERING** | | | | | | | | | |
| **FACILITIES MANAGEMENT** | | | | | | | | | |
| **General Government** | | | | | | | | | |
| | Federal Building Renovation | Greater Downtown TIF, G.O. Debt (GDTIF) | $ 3,198,225 | $ — | $ — | $ — | $ 4,695,000 | $ 7,893,225 | 256 |
| | ADA Compliance and Facilities Management Consulting | Greater Downtown TIF | $ 50,000 | $ — | $ — | $ — | $ — | $ 50,000 | 257 |
| | Downtown Bike Lockers | Greater Downtown TIF | $ 15,000 | $ 15,000 | $ — | $ — | $ — | $ 30,000 | 258 |
| **ECONOMIC DEVELOPMENT** | | | | | | | | | |
| **Community and Economic Development** | | | | | | | | | |
| | Greater Downtown Housing Creation Grant Program | Greater Downtown TIF | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ 3,750,000 | 259 |
| | Small Business Grant Administration | Greater Downtown TIF | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 | $ 60,000 | 260 |
| | Workforce Development | Land Sales | $ 371,500 | $ 371,500 | $ 371,500 | $ 371,500 | $ 371,500 | $ 1,857,500 | 261 |
| | Downtown Rehab Grant Program | Greater Downtown TIF | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 1,000,000 | 262 |
| | Central Avenue Housing Forgivable Loan | Greater Downtown TIF | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 750,000 | 263 |
| | Central Avenue Alley Lighting Program | Greater Downtown TIF | $ 20,000 | $ 20,000 | $ — | $ — | $ — | $ 40,000 | 264 |
| **TRANSPORTATION SERVICES DEPARTMENT** | | | | | | | | | |
| **Transit Division** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | Bus Stop Improvements | Transit Fund, PTIG State Grant | $ 18,232 | $ 39,665 | $ — | $ — | $ — | $ 57,897 | 265 |
| | Transit Vehicle Replacement | Transit Fund | $ 880,000 | $ 880,000 | $ 650,000 | $ 367,608 | $ 374,960 | $ 3,152,568 | 266 |
| **Parking Division** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | Smart Parking System | Greater Downtown TIF | $ — | $ 780,000 | $ — | $ — | $ — | $ 780,000 | 267 |
| | Municipal Parking Lot Maintenance | Greater Downtown TIF | $ 55,500 | $ 57,500 | $ 59,500 | $ — | $ — | $ 172,500 | 268 |

**City of Dubuque**
**Recommended Capital Improvement Summary**
**FY 2026 - FY 2030**

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|---|
| **TRANSPORTATION SERVICES DEPARTMENT** | | | | | | | | | |
| **Parking Division** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | Port of Dubuque Ramp - Major Maintenance | Private Participant | $ 88,007 | $ 89,768 | $ 91,563 | $ 93,395 | $ 95,263 | $ 457,996 | 269 |
| | Parking Ramp Major Maintenance Repairs | G.O. Debt (GDTIF) | $ 2,857,400 | $ 1,317,000 | $ 960,000 | $ — | $ 2,064,000 | $ 7,198,400 | 270 |
| **HOUSING AND COMMUNITY DEVELOPMENT** | | | | | | | | | |
| **Community and Economic Development** | | | | | | | | | |
| | Assistance for Homeownership | Housing TIF, Loan Repayments, Sale Proceeds | $ 330,069 | $ 259,522 | $ 257,561 | $ 255,540 | $ 253,459 | $ 1,356,151 | 271 |
| | Washington Neighborhood Home Purchase Program | IFA Trust, IFA Trust Loan Repayments, Greater Downtown TIF | $ 317,474 | $ 317,474 | $ 317,474 | $ 317,474 | $ — | $ 1,269,896 | 273 |
| | Homeowner Rehabilitation Program | RRP Repayments, CDBG | $ 265,000 | $ 265,000 | $ 265,000 | $ 265,000 | $ 265,000 | $ 1,325,000 | 275 |
| | Historic Preservation Revolving Loan Fund | UDAG Loan Repayments | $ 7,000 | $ 7,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 29,000 | 276 |
| | Downtown ADA Assistance | Greater Downtown TIF | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 150,000 | 277 |
| | Lead and Healthy Homes Grant | Federal Grant, CDBG | $ 1,400,000 | $ 2,800,000 | $ 1,800,000 | $ — | $ — | $ 6,000,000 | 278 |
| | Healthy Homes Production Grant | Federal Grant | $ 650,000 | $ 1,100,000 | $ 250,000 | $ — | $ — | $ 2,000,000 | 279 |
| **PLANNING SERVICES** | | | | | | | | | |
| **Community and Economic Development** | | | | | | | | | |
| | Historic Preservation Technical Assistance Program | State Grant-CLG/HRDP, DRA Distribution | $ — | $ 30,000 | $ 10,000 | $ 30,000 | $ 10,000 | $ 80,000 | 280 |
| **COMMUNICATIONS OFFICE** | | | | | | | | | |
| **General Government** | | | | | | | | | |
| | Aerial Orthophotography | Sales Tax Fund (20%) | $ 82,500 | $ — | $ 84,000 | $ — | $ 85,500 | $ 252,000 | 281 |
| **CITY MANAGER'S OFFICE** | | | | | | | | | |
| **General Government** | | | | | | | | | |
| | Community Green House Gas Inventory and Climate Action Planning | Sales Tax Fund (20%) | $ 50,000 | $ — | $ — | $ 50,000 | $ — | $ 100,000 | 282 |
| **INFORMATION TECHNOLOGY** | | | | | | | | | |
| **General Government** | | | | | | | | | |
| | City-Wide Computer and Printer Replacements - General Gov | Sales Tax Fund (20%), DRA Distribution, Sales Tax Fund (30%), Cable TV Fund | $ 280,817 | $ 608,853 | $ 940,733 | $ 975,820 | $ 517,250 | $ 3,323,473 | 283 |

**City of Dubuque**
**Recommended Capital Improvement Summary**
**FY 2026 - FY 2030**

| PROGRAM/ DEPT | PROJECT DESCRIPTION | SOURCE OF FUNDS | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|---|
| **INFORMATION TECHNOLOGY** | | | | | | | | | |
| **General Government** | | | | | | | | | |
| | Network Switch Replacement | Sales Tax Fund (20%) | $ — | $ — | $ — | $ 466,000 | $ 177,000 | $ 643,000 | 284 |
| **INFORMATION TECHNOLOGY** | | | | | | | | | |
| **Business Type** | | | | | | | | | |
| | City-Wide Computer and Printer Replacements- Business | Solid Waste Construction Fund, Transit Fund, Stormwater Construction Fund, Water Construction Fund, Parking Construction Fund, Sanitary Sewer Construction Fund, Garage Service Fund | $ 35,500 | $ 51,290 | $ 107,594 | $ 162,316 | $ 53,100 | $ 409,800 | 285 |
| | **Grand Total** | | **$ 91,803,749** | **$64,823,518** | **$69,843,768** | **$74,478,605** | **$50,644,913** | **$351,594,553** | |

| DEPARTMENT: 13 - Fire | | STATE PROGRAM: 1C - Public Safety | PROJECT TITLE: Fire Department Bunk Room Remodel | | | YEAR FIRST SUBMITTED: 2024<br>PROJECT NO: 1315000025 | | TOTAL PROJECT COST $ 1,175,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 100,000 | Design/ Engineering/ Technology | $ 75,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| $ — | $ 450,000 | Construction Fire Station 1 | $ — | $ 550,000 | $ 450,000 | $ — | $ — | $ — |
| $ — | | Construction Fire Station 2 | $ — | $ — | $ — | $ — | $ — | $ — |
| | | Construction Fire Stations 3 - 4 | $ — | $ — | $ — | $ — | $ — | $ — |
| | | Construction Fire Stations 5 - 6 | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 550,000 | TOTAL | $ 75,000 | $ 600,000 | $ 500,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 550,000 | G.O. Debt (Sales Tax Fund 20%) | $ 75,000 | $ 600,000 | $ 500,000 | $ — | $ — | $ — |
| $ — | $ 550,000 | TOTAL | $ 75,000 | $ 600,000 | $ 500,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project consists of the evaluation, design, architecture, and construction of individualized bunk space in each of the City's Fire Stations. The current layout utilizes one common bunk space for all members on shift for each station. Up to 8 members bunk in one common space within the bunk room. Modern layouts provide for more private options for bunking within fire stations and improve privacy while being progressive and financially responsible in design. The project is closely related to the fire headquarters HVAC CIP due to the configuration, design and engineering needs for the bunk room, the administration office upgrade and the impacts the HVAC design would have on these spaces. The CIPs listed above, all have an engineering and design component that will be impacted heavily by the HVAC redesign and configuration CIP. Creating individual bunk rooms from an open space will require HVAC engineering as well as changing the fire headquarters office layout. Finally, ensuring the exhaust system selected works in harmony with the building HVAC design will be critical, working each of these projects separately will be a duplication of engineering efforts and increase the overall cost. Budgeting includes $50,0000 to complete the design study of Station 1 and $125,000 to complete the design study of Stations 2-6. Construction funding is as follows: Station 1: $450,000, Station 2: $150,000, Station 3: $185,000, Station 4: $185,000, Station 5: 125,000, Station 6: $125,000

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Fire Headquarters HVAC project (CIP1315000008), the Mechanical and Electrical System upgrade project (CIP 1315000006), the Fire Station Exhaust System project (CIP 1315000009), and the Fire Administration Office Upgrade project (CIP 1315000029). All of the CIPs mentioned have an engineering and design component that will be impacted heavily by the HVAC redesign and configuration CIP. Creating individual bunk rooms from an open space will require HVAC engineering, as well as changing the fire headquarters office layout. Ensuring the exhaust system selected works in harmony with the building HVAC design will be critical. Working each of these projects separately will be a duplication of engineering efforts and increase the overall cost.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | 2024 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 13 - Fire | 1C - Public Safety | Fire Department Bunk Room Remodel | PROJECT NO: | 1315000025 | $ 1,045,000 |

**OUTCOME**
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**
All 6 fire stations

| DEPARTMENT: 13 - Fire | | STATE PROGRAM: 1C - Public Safety | PROJECT TITLE: Outdoor Warning Siren Repair/Replace | | | YEAR FIRST SUBMITTED: FY 2021<br>PROJECT NO: 1315000002<br>102-1135 | | TOTAL PROJECT COST $ 107,060 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 59,041 | | Equipment Purchase | $ 53,060 | $ 54,000 | $ — | $ — | $ — | $ — |
| $ 59,041 | $ — | TOTAL | $ 53,060 | $ 54,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 59,041 | | DRA Distribution | $ — | $ — | $ — | $ — | $ — | $ — |
| | | G.O. Debt (Sales Tax Fund 20%) | $ 53,060 | $ 54,000 | $ — | $ — | $ — | $ — |
| $ 59,041 | $ — | TOTAL | $ 53,060 | $ 54,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project seeks to extend the service life of the City-wide outdoor warning siren system. The components of this system are now over twenty years old and failure of siren components is starting to drive up repair costs. Additionally, any failure of this warning system could have serious safety ramifications. The project is designed to replace and/or repair the system of 17 outdoor warning sirens over a five-year period. This project started with an FY21 request for $100,000 however, those funds were frozen during much of FY21 and the project was not started on time. In FY 2023, several components were updated which included siren modules, wiring, and back up batteries to ensure the sirens continue to receive the maintenance they require to remain effective. Additional repairs and maintenance was completed in FY 2024, and an evaluation of the current siren locations will be conducted in FY 2025 to ensure appropriate coverage for the area.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**

Various siren sites across the entire city.

| DEPARTMENT: 13 - Fire | | STATE PROGRAM: 1C - Public Safety | PROJECT TITLE: Fire Station Expansion/Relocation | | | YEAR FIRST SUBMITTED: FY 2007<br>PROJECT NO: 1315000005 | | TOTAL PROJECT COST $ 4,773,700 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design & Engineering | $ — | $ — | $ — | $ — | $ 500,900 | $ 245,000 |
| $ — | $ 50,000 | Construction | $ — | $ — | $ — | $ — | $ — | $ 3,295,800 |
| $ — | $ — | Other | $ — | $ — | $ — | $ — | $ — | $ 732,000 |
| $ — | $ 50,000 | TOTAL | $ — | $ — | $ — | $ — | $ 500,900 | $ 4,272,800 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 50,000 | Sales Tax Fund (20%) | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ — | $ — | $ 500,900 | $ 4,272,800 |
| $ — | $ 50,000 | TOTAL | $ — | $ — | $ — | $ — | $ 500,900 | $ 4,272,800 |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | | Operating Cost (Savings) | $ — | $ — | $ — | $ — | $ 829,653 | $ 1,075,673 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the third-party analysis of the City of Dubuque fire station locations and the verification of current station locations as well as the identification of an additional fire station as development and annexation occurs, including approximate timeline for implementation if confirmed. The station location study is projected to be completed in FY 2025 or FY 2026 with presentation to the city manager and council to review results. A new station would be approximately 10,000 square feet and house two response apparatus, plus storage for other reserve units. The City of Dubuque currently has an annexation study and not an annexation plan. The City Development Board, which approves annexation, expects services to be provided within 3 years of annexation. For a new station, operating costs include insurance, utilities, equipment, maintenance, furniture, and the cost of employees. Based on this CIP, in FY2020, one (1) new employee was added, one (1) additional new employee was hired in FY 2021. In FY2022 no additional personnel were funded. An improvement request for additional staffing was also submitted and approved in conjunction with this fire station expansion/relocation project. The department added 4 personnel in FY 2023 and staffed its third paramedic unit in October of 2023 which required 6 personnel (2 for each shift). To accommodate staffing of an additional engine company in FY2026, operating costs also include an increase of three (3) additional staff in each coming year, FY 2027, FY 2028, and FY2029 for a total of 9 positions. If no expansion unit is utilized/funded, the personnel would be utilized to bring 3 suppression units to a minimum staffing strategy of 3 personnel rather than the current 2. This project does not include costs for an additional fire engine and ambulance, these costs will be listed in separate CIPs. In 2006 a study on Municipal Fire and Emergency Service Response and Deployment was done by Matrix Consulting Group. The study included an evaluation of station needs based on near-term and long-term growth projections and evaluation of alternative station locations. Over 164,000 different scenarios were evaluated. The report states, "As development occurs, the city should add one additional station and relocate one current station to accommodate the increase in fire department workload. This scenario would consist of adding a station at or near Chavenelle & Radford to provide service to the west side of the city."

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY 2007 | TOTAL PROJECT COST |
|---|---|---|---|---|
| 13 - Fire | 1C - Public Safety | Fire Station Expansion/Relocation | PROJECT NO: 1315000005 | $ 4,773,700 |

**PROJECT DESCRIPTION/JUSTIFICATION (Continued)**

This project also provides for the 2006 study to be updated to ensure the proper location and size of station is constructed based on the years of growth that will have occurred since 2006. Should the study show that only the relocation of an existing station should occur in FY 2028, six personnel would move from the station being relocated. The design of this station is estimated to occur in Fiscal Year 2027, with construction in the following year; however, the timing is completely dependent on future development/annexation and could change. This new fire station would provide coverage to several areas identified in the 2018 Annexation Study prepared by the Planning Services Department. This includes areas along the Southwest Arterial corridor identified in sections L, I, and G of the study. As annexation and development occurs in these areas, revenue derived would help support the fire station cost. Additionally, any expansion station would positively impact service within the existing city limits and address current response time weaknesses identified during accreditation review. The cumulative cost for staff and operating the station would be approximately $1,500,000 per year. Should the study show an existing station could be relocated or consolidated this would reduce operating expenses. Once an expansion fire station and two units are in service the daily minimum will increase to 29, with 35 personnel assigned per shift. The department is currently utilizing a third-party software "Darkhorse" to confirm a variety of scenarios and options for fire and EMS service delivery in a growing community. Currently, (2024), the department is working with dispatch to update response plans and evaluate opportunities for improvement in response times which may impact the recommendations for station location. Both call handling and turn out times have been identified as areas of opportunity for improvement. The department expects to leverage these efficiencies and reevaluate the findings for the station location and planning data in December of 2024.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**

Fire Station coverage area will include all areas from John F Kennedy RD./Cedar Cross RD. & Kelly Lane West and South to City Limits.

| DEPARTMENT: 13 - Fire | | STATE PROGRAM: 1C - Public Safety | PROJECT TITLE: 2027 Fire Engine Replacement (1907) | | | YEAR FIRST SUBMITTED: PROJECT NO: | FY2025 | TOTAL PROJECT COST $ 900,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Fire Engine Replacement | $ — | $ 900,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 900,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (Sales Tax Fund 20%) | $ — | $ 900,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 900,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This CIP requests funding to replace fire apparatus based on a schedule of 20-year service life for pumpers. The current environment of ordering and building fire apparatus has aggressively changed over the past several years. Departments can no longer build, order, and take delivery of fire apparatus in 12 months. The build times, at best, are at least 18 to 24 months. Vendors are also pushing aggressive price increases multiple times in a year. The environment places extreme difficulties on the ability to budget and predict delivery. Identifying vehicles that are scheduled for replacement and receive an approval from vehicle services should be ordered in a staggered manner to prevent large spikes in vehicle replacement requests. This engine would replace the departments 2007 Simon rescue pumper in Fiscal Year 2027. The vehicle (1907) served 17 years in front line capacity and another 3 years in reserve and is due for replacement in 2026-2027.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other projects

**OUTCOME**
Vibrant Community Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**
Entire City as fire department fleet replacements

| DEPARTMENT: 13 - Fire | | STATE PROGRAM: 1C - Public Safety | PROJECT TITLE: 2027 Ambulance Replacement (1914) | | | YEAR FIRST SUBMITTED: PROJECT NO: | FY 2025 | TOTAL PROJECT COST $ 450,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Ambulance Replacement | $ — | $ 450,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 450,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (Sales Tax Fund 20%) | $ — | $ 450,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 450,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This CIP requests funding to replace an ambulance based on a schedule of 10-12-year service life for ambulances. The current environment of ordering and building apparatus has aggressively changed over the past several years. Departments can no longer build, order, and take delivery of apparatus in 12 months. The build times, at best, are at least 18 months for ambulances. Vendors are also pushing aggressive price increases multiple times in a year. The environment places extreme difficulties on the ability to budget and predict delivery. Identifying vehicles that are scheduled for replacement and receive an approval from vehicle services should be ordered in a staggered manner to prevent large spikes in vehicle replacement requests. This ambulance would replace the departments 2016 AEV Ambulance. The vehicle (1914) served 8 years in front line capacity and another 2 years in reserve and is due for replacement in 2026-2027.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other projects

**OUTCOME**
Vibrant Community Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**
Entire City as fire department fleet replacements

| DEPARTMENT: 13 - Fire | | STATE PROGRAM: 1C - Public Safety | PROJECT TITLE: 2028 Fire Engine Replacement (1905) | | | YEAR FIRST SUBMITTED: PROJECT NO: | FY 2025 | TOTAL PROJECT COST $ 950,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Fire Engine Replacement (1905) | $ — | $ — | $950,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 950,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ 950,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 950,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This CIP requests funding to replace fire apparatus based on a schedule of 20-year service life for pumpers. The current environment of ordering and building fire apparatus has aggressively changed over the past several years. Departments can no longer build, order, and take delivery of fire apparatus in 12 months. The build times, at best, are at least 18 to 24 months. Vendors are also pushing aggressive price increases multiple times in a year. The environment places extreme difficulties on the ability to budget and predict delivery. Identifying vehicles that are scheduled for replacement and receive an approval from vehicle services should be ordered in a staggered manner to prevent large spikes in vehicle replacement requests. This engine would replace the departments 2008 Simon rescue pumper in Fiscal Year 2028. The vehicle (1905) served 17 years in front line capacity and another 3 years in reserve and is due for replacement in 2027-2028.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other projects

**OUTCOME**
Financially responsible, High Performance City Organization: Provide City services responsive to the community.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**
Entire City as fire department fleet replacements

| DEPARTMENT: 13 - Fire | | STATE PROGRAM: 1C - Public Safety | PROJECT TITLE: Portable Radio Replacements | | | YEAR FIRST SUBMITTED: FY 2025<br>PROJECT NO: 1315000033 | | TOTAL PROJECT COST $ 838,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | 20 portable radios, P-25 trunking, programming, and accessories | $348,000 | $490,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 348,000 | $ 490,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (Sales Tax Fund 20%) | $ 348,000 | $ 490,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 348,000 | $ 490,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This capital improvement project is requesting funding to begin to replace the Fire Department's inventory of portable radios. Currently, the Fire Department has 55 portable radios which are kept on each fire response vehicle (this includes each riding position). The portable radios are also issued to staff officers and a small number of radios are maintained in a reserve capacity to issue out for damaged radios and in the event of a larger scale incident. As of now, 95% of the department's radios have reached the end of service life and will no longer be supported for maintenance and repair. The department would like to replace 50% of the end-of-service-life radios this year and the balance of the radios in the following year (FY 2026). This strategy will ensure similar technology is provided to the end users while absorbing the cost over two years. It would be important to provide radios that are the same in design and functionality to ensure responders are familiar with the technology and function. The request includes antennas, P25 trunking, P25 phase 2 features, over the air programming, chargers, belt clips, batteries, radios, speaker mics, and standard programming. In FY 2026, this request also adds radio replacements for police and airport, this increased the number of radios by 121 (176 total portable radios).

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects

**OUTCOME**

Vibrant Community Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**

Dubuque City and County

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2026<br>PROJECT NO: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 13 - Fire | | 1C - Public Safety | Elevator at Fire Headquarters | | | | | $ 50,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Engineering | | | | | $ 50,000 | |
| | | Construction, materials, equipment (hard costs) | | | | | | $ 850,000 |
| | | Contingency, Escalation, Regulatory Components (soft costs) | | | | | | $ 350,000 |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 50,000 | $ 1,200,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (Sales Tax Fund 20%) | | | | | $ 50,000 | $ 1,200,000 |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 50,000 | $ 1,200,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This capital improvement project requests funds for the installation of an elevator to enhance the Main Fire Headquarters, ensuring it meets current codes and standards, and supports our mission of providing excellent service to the community. The Main Fire Headquarters, built in 1970, is due for important upgrades to meet current building codes and improve functionality. A primary improvement is the installation of an elevator. Installation of an elevator is necessary to comply with the Americans with Disabilities Act (ADA). This upgrade will ensure that all individuals, including those with disabilities, can access the training and conference meeting rooms located on the lower level, promoting inclusivity and equal access. The ability to safely and efficiently move large and heavy items is also important. An elevator will significantly reduce the physical strain on personnel and minimize the risk of injury, thereby improving overall safety within headquarters. Fire headquarters is a location for community meetings and interdepartmental collaboration as well as department training and future educational opportunities for the community. An elevator will make the building more accessible to all visitors, including those with mobility impairments, ensuring a welcoming environment for community members and other city departments. This upgrade is essential for future-proofing the facility, allowing it to adapt to changing needs and demographics. The installation of an elevator will ensure that the headquarters remains functional and accessible for many years to come.

**RELATIONSHIP TO OTHER PROJECTS**

This project is connected to the fire administration office update CIP 1315000029

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY 2026 | TOTAL PROJECT COST |
|---|---|---|---|---|
| 13 - Fire | 1C - Public Safety | Elevator at Fire Headquarters | PROJECT NO: | $ 50,000 |

**OUTCOME**
Vibrant Community Healthy and Safe: Be inclusive and equitable community in which all feel welcome, included and belonging.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**
All community and city members

| DEPARTMENT: 13 - Fire | | STATE PROGRAM: 1C - Public Safety | PROJECT TITLE: 2030 Fire Engine Replacement (1910) | | | YEAR FIRST SUBMITTED: PROJECT NO: | FY 2026 | TOTAL PROJECT COST $300,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Fire Engine Replacement | $ — | $ — | $ — | $ — | $ 1,288,408 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 1,288,408 | $ — |
| | | **B. PROJECT FINANCING** | $ — | $ — | | $ — | $ — | $ — |
| $ — | $ — | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ — | $ — | $ 1,288,408 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 1,288,408 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This CIP requests funding to replace fire apparatus based on a schedule of 20-year service life for pumpers. The current environment of ordering and building fire apparatus has aggressively changed over the past several years. Departments can no longer build, order, and take delivery of fire apparatus in 12 months. The build times, at best, are at least 18 to 24 months and in some cases 36 to 48 months. Vendors are also pushing aggressive price increases multiple times in a year. The environment places extreme difficulties on the ability to budget and predict delivery. Identifying vehicles that are scheduled for replacement and receive an approval from vehicle services should be ordered in a staggered manner to prevent large spikes in vehicle replacement requests. This engine would replace the departments 2010 Simon rescue pumper in 2030. The vehicle (1910) will serve 17 years in front line capacity and another 3 years in reserve and is due for replacement in 2030. The current process for purchasing requires orders to be placed before the vehicle will be placed on the build list and receive a manufacturing build number and placed in line for manufacturing. This step is completed 18-36 months in advanced and crosses multiple budget years.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other projects

**OUTCOME**

Vibrant Community Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**

Entire City as fire department fleet replacements

| DEPARTMENT: 13 - Fire | | STATE PROGRAM: 1C - Public Safety | PROJECT TITLE: 2030 Ambulance Replacement (1915) | | | YEAR FIRST SUBMITTED: FY 2026<br>PROJECT NO: | | TOTAL PROJECT COST $ 575,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Ambulance Replacement | $ — | $ — | $ — | $ — | $ 575,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 575,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ — | $ — | $ 575,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 575,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This CIP requests funding to replace an ambulance based on a schedule of 10-12-year service life for ambulances. The current environment of ordering and building apparatus has aggressively changed over the past several years. Departments can no longer build, order, and take delivery of apparatus in 12 months. The build times, at best, are at least 18 months for ambulances. Vendors are also pushing aggressive price increases multiple times in a year. The environment places extreme difficulties on the ability to budget and predict delivery. Identifying vehicles that are scheduled for replacement and receive an approval from vehicle services should be ordered in a staggered manner to prevent large spikes in vehicle replacement requests. This ambulance would replace the departments 2016 Dodge Ram AEV Ambulance. The vehicle (1914) will serve 8 years in front line capacity and another 2-6 years in reserve and is due for replacement in 2026-2030.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other projects

**OUTCOME**
Vibrant Community Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**
Entire City as fire department fleet replacements

| DEPARTMENT: 13 - Fire | | STATE PROGRAM: 1C - Public Safety | PROJECT TITLE: Fire Station 6 Roof Replacement | | | YEAR FIRST SUBMITTED: FY 2026<br>PROJECT NO: | | TOTAL PROJECT COST $ 325,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Engineering | $25,000 | $0 | $0 | $0 | $0 | $0 |
| | | Modifications | $0 | $100,000 | $0 | $0 | $0 | $0 |
| | | Replacement/ construction | $0 | $200,000 | $0 | $0 | $0 | $0 |
| $ — | $ — | TOTAL | $ 25,000 | $ 300,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (Sales Tax Fund 20%) | $25,000 | $300,000 | $0 | $0 | $0 | $0 |
| $ — | $ — | TOTAL | $ 25,000 | $ 300,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project requests funding to replace the roof at Fire Station 6. The roof at Fire Station 6 was previously evaluated as part of the Station 6 Roof Replacement & Stairwell Addition Project (CIP #1315000007), and the roof was intended to be addressed at that time. The roof was unable to be completed as part of that CIP due to delays in the station stairwell and bay floor construction project. Emergency repairs were made to the roof in FY2023 which should last for 2-3 years until a full replacement can be finalized and completed. Confirmation of quotes/ engineering will be completed in FY 2026 and construction to be completed in FY 2027. During the roof replacement, there will be modifications made to the hose tower to improve space for the crews in the living areas to inclue a small utility/ bathroom area.

**RELATIONSHIP TO OTHER PROJECTS**

**OUTCOME**

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**

1500 Rhomberg Ave - Fire Station 6

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY2025 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 30 - Parks and Recreation Park Division | | 4C - Culture & Recreation | Parks and Recreation Comprehensive Master Plan | | | PROJECT NO: | | $ 60,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Consultant Services | $ 48,000 | $ — | $ — | $ — | $ — | $ — |
| | | Management | $ 2,000 | $ — | $ — | $ — | $ — | $ — |
| | | | | | | | | $ — |
| $ — | $ — | TOTAL | $ 50,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sales Tax Fund (20%) | $ 50,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 50,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for additional funding for the Leisure Services Comprehensive Master Plan. This report will include a Quality of Life Assessment, Natural Resources, Plan and a Comprehensive Parks and Open Spaces and Recreation Plan. The scope of this project is extremely complex and all inclusive of the Leisure Services Department and will provide a road map for the Departments future. $397,000 is currently budgeted for the Leisure Services Comprehensive Master Plan through four separate CIP's. The City Council 2024-2026 Goals and Priorities includes a High Priority Goal of a Park Maintenance/Refresh Action Plan. To be sure that the Master Plan is as detailed and comprehensive as needed especially in the areas of park maintenance and upkeep, additional funding is being requested.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the FY2023 Comprehensive Parks Master Plan (CIP # 3043000001)

**OUTCOME**

Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**

This project may be funded through Sales Tax funds or DRA funds

**PROJECT ADDRESS/SERVICE AREA**

City wide

| DEPARTMENT: 30 - Parks and Recreation Park Division | | STATE PROGRAM: 4C - Culture & Recreation | PROJECT TITLE: Reimagine Comiskey | | | YEAR FIRST SUBMITTED: PROJECT NO: 3049900001 | | TOTAL PROJECT COST $ 1,697,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Leisure Services Project Management | $ 25,000 | $ — | $ — | $ — | $ — | $ — |
| 2217 | | Engineering | $ 180,000 | $ — | $ — | $ — | $ — | $ — |
| $ 74 | | Construction | $ 1,492,000 | $ — | $ — | $ — | $ — | $ — |
| $ 2,291 | $ — | TOTAL | $ 1,697,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (GDTIF) | $ 1,697,000 | $ — | $ — | $ — | $ — | $ — |
| 765 | | Sales Tax Fund (20%) | $ — | $ — | $ — | $ — | $ — | $ — |
| 1526 | | ARPA | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 2,291 | $ — | TOTAL | $ 1,697,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for funding related to the park development for Phase 2 of Re-Imagine Comiskey. Phase 1 was completed in FY23. Phase 2 includes two additional basketball courts, a large turf field, parking lot, additional sidewalks, landscaping, lighting and pavilions. An Outdoor Recreation Legacy Partnership Grant was awarded in 2024 in the matching amount of $1,974,000. This funding is the 1:1 match required by the grant.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the FY 2022 Comiskey redevelopment capital improvement project.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities..

**FUNDING RESTRICTIONS**
This project may only be funded by G.O Debt (GDTIF)

**PROJECT ADDRESS/SERVICE AREA**
255 E. 24th Street

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 30 - Parks and Recreation<br>Park Division | 4C - Culture & Recreation | Eagle Point Park - Replace Water Lines | FY 2018<br>PROJECT NO: 3043000011 | $ 50,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Design and Construction | $ — | $ — | $ 50,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 50,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Water Construction Fund | $ — | $ — | $ 50,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 50,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for replacing water lines throughout Eagle Point Park. The water system at Eagle Point park is failing. The galvanized piping in the system has begun to fail and there are numerous leaks throughout the park. Replacement of these lines is necessary to not only conserve water but to keep the correct water pressure within the system. A small portion (phase 1) of the water lines were replaced in FY19 with savings from two capital projects and use of other current capital projects related to Eagle Point Park. The remaining phases need to be completed.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project is restricted to Water Construction Fund, Sales Tax Fund (20%) and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
2601 Shiras Ave

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2023 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 30 - Parks and Recreation Park Division | | 4C - Culture & Recreation | Rustic Point Park Development | | | PROJECT NO: | | $ 305,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Consultant Services | $ 40,000 | $ — | $ — | $ — | $ — | $ — |
| | | Construction | $ 250,000 | $ — | $ — | $ — | $ — | $ — |
| | | Leisure Service Project Manager | $ 15,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 305,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (Sales Tax Fund 20%) | $ 305,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 305,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for developing a mini park in the Rustic Point subdivision. This park would primarily serve the subdivision. The park development would include a playground and park amenities. The agreement outlines the city will construct a park by no later than the completion of 50% of the residential homes in the development. This project could be reimbursed by TIF after completion.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project may only be funded with DRA Distribution or Gaming funds.

**PROJECT ADDRESS/SERVICE AREA**
4418 Rustic Point Ln

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2023 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 30 - Parks and Recreation Park Division | | 4C - Culture & Recreation | South Pointe Park Development | | | PROJECT NO: | | $ 200,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Pay to other agency | $ 200,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 200,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (Sales Tax Fund 20%) | $ 200,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 200,000 | $ — | $ — | $ — | $ — | $ — |
| | | **C: IMPACT - OPERATIONS** | | | | | | |
| | | Operating Cost (Savings) | $ — | $ 2,000 | $ 2,000 | $ 2,000 | $ 2,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for developing a mini park in the South Pointe subdivision. This park would primarily serve the subdivision. The park development would include a playground and park amenities. The Council approved the subdivision in 2017. The city is required to reimburse up to $200,000 toward the construction of the park. The timing of the agreement means this must be budgeted now. This project would be reimbursed by South Pointe TIF after completion.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project may only be funded with DRA Distribution or Gaming funds.

**PROJECT ADDRESS/SERVICE AREA**
South Pointe Subdivision

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 30 - Parks and Recreation<br>Park Division | 4C - Culture & Recreation | Industrial Center Native Plantings | FY 2019<br>PROJECT NO: 3043000072 | $ 30,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 20,000 | Contract Services | $ 30,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 20,000 | TOTAL | $ 30,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 20,000 | DICW TIF | $ 30,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 20,000 | TOTAL | $ 30,000 | $ — | $ — | $ — | $ — | $ — |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | | Operating Cost (Savings) | $ — | $ 2,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for native seeding in Industrial Center areas. There are various areas in Technology Park, Dubuque Industrial Center West and Industrial Center South that would benefit from native plantings. The plantings would provide visual appeal as well as pollinator and bee habitat. The plantings would be installed by a certified contractor with a two-year maintenance agreement. Staff would maintain the areas once the agreement has expired. Pollinator Habitat is a City Council 2022-2024 Management in Progress goal.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Livable Neighborhoods and Housing: Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/landscaping,

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
Multiple locations

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2016 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 30 - Parks and Recreation Park Division | | 4C - Culture & Recreation | Washington Community Gateway | | | PROJECT NO: 3043000071 | | $ 99,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 15,000 | Design & Engineering | $ — | $ — | $ — | $ — | $ — | $ — |
| | $ — | Construction | $ 90,000 | $ — | $ — | $ — | $ — | $ — |
| | $ — | Leisure Services Project Manager | $ 9,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 15,000 | TOTAL | $ 99,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 15,000 | Greater Downtown TIF | $ 99,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 15,000 | TOTAL | $ 99,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for developing the vacant lot at 1401 Elm Street as a Washington Community Gateway. The city purchased this property in 2014. The structure has been removed and the lot is currently grass.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Livable Neighborhoods and Housing: Increase the visual appeal and beauty of the city with attractive gateways, corridors, neighborhoods, streetscapes/ landscaping.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
1401 Elm Street

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 30 - Parks and Recreation<br>Park Division | 4C - Culture & Recreation | Second Dog Park Planning | FY 2005<br>PROJECT NO: 3043000037<br>350-2737,<br>100-2737 | $ 60,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Design | $ — | $ — | $ — | $ 55,000 | $ — | $ — |
| | | Leisure Services Project Manager | $ — | $ — | $ — | $ 5,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 60,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | DICW TIF | $ — | $ — | $ — | $ 60,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 60,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for planning a second dog park. A Pet-Friendly Community Committee was formed in 2019 to begin to assess how the City can become more pet friendly. The Playbook for Pet-Friendly Cities assessment was used to complete a Pet-Friendly City Assessment. The assessment is broken into 4 parts: Parks, Housing, Businesses, and Shelters. The assessment was presented to City Council in July of 2019. A next step from the assessment is expansion of opportunities an additional dog park. A second one has been budgeted for various times and been cut in budget cuts. The planning would provide accurate construction costs to be able to budget for construction.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Diverse Arts, Culture, Parks and Recreation Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%), and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**

Not known at this time

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2021 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 30 - Parks and Recreation Park Division | | 4C - Culture & Recreation | Ash Tree Removal and Tree Replacement | | | PROJECT NO: 3044000002 | | $ 464,611 |
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 2,817 | $ — | Tree/Stump Removal | $ 62,611 | $ 200,000 | $ 127,000 | $ — | $ — | $ — |
| $ — | | Tree Replacements | $ 25,000 | $ 25,000 | $ 25,000 | $ — | $ — | $ — |
| $ 2,817 | $ — | TOTAL | $ 87,611 | $ 225,000 | $ 152,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 2,817 | | Sales Tax Fund (20%) | $ 87,611 | $ 225,000 | $ 152,000 | $ — | $ — | $ — |
| $ 2,817 | $ — | TOTAL | $ 87,611 | $ 225,000 | $ 152,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This capital improvement project provides funds for the removal of ash tree stumps due to Emerald Ash Borer (EAB) and tree replacements. This number includes City-owned street ash trees, ash trees in parks, and ash trees on other city properties. This funding provides for contract removal of stumps along sidewalks and tree replacements. The backlog of stumps has increased and needs to be addressed related to sidewalk safety concerns.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Street Tree Program capital project.

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources. Have healthy urban tree canopy and preserve current trees.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%) and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2023 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 32 - Parks and Recreation / Civic Center Division | | 4C - Culture & Recreation | Marquee Replacement | | | PROJECT NO: | | $ 131,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment | $ — | $ — | $ — | $ — | $ 125,000 | $ — |
| | | Project Manager | $ — | $ — | $ — | $ — | $ 6,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 131,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Greater Downtown TIF | $ — | $ — | $ — | $ — | $ 131,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 131,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for replacement of the video marquee located at 4th and Locust. It is critical to relaying information to people driving or walking by the building. The current marquee was installed in 2018. The life expectancy is 7-9 years. A new marquee would have an upgraded screen with higher resolution resulting in better clarity, more user friendly, and more efficient.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities - Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
405 Main Street

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 32 - Parks and Recreation / Civic Center Division | | 4C - Culture & Recreation | Emergency Generator Replacement | | | 2023<br>PROJECT NO: | | $ 855,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Consultant | $ — | $ — | $ — | $ — | $ 85,000 | $ — |
| | | Equipment | $ — | $ — | $ — | $ — | $ 700,000 | $ — |
| | | Project Manager | $ — | $ — | $ — | $ — | $ 70,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 855,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Greater Downtown TIF | $ — | $ — | $ — | $ — | $ 855,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 855,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for replacement of the emergency standby generator located at 5th Street which provides power to critical systems inside of the building during a sudden loss of power. The current generator was installed in 2000 and is nearing the end of life expectancy of 30 years. A new generator would be more efficient and environmentally friendly.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities - Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
405 Main Street

| DEPARTMENT: 32 - Parks and Recreation / Civic Center Division | | STATE PROGRAM: 4C - Culture & Recreation | PROJECT TITLE: Recirculating Pump Replacement | | | YEAR FIRST SUBMITTED: 2023<br>PROJECT NO: | | TOTAL PROJECT COST $ 37,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment | $ — | $ — | $ — | $ — | $ 35,000 | $ — |
| | | Project Manager | $ — | $ — | $ — | $ — | $ 2,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 37,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Greater Downtown TIF | $ — | $ — | $ — | $ — | $ 37,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 37,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the replacement of two recirculating pumps that are responsible for keeping the warm water for sinks readily available by circulating the hot water.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities - Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
405 Main Street

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 32 - Parks and Recreation / Civic Center Division | 4C - Culture & Recreation | Five Flags Building Improvements | FY 2020 | |
| | | | PROJECT NO: 3249900001 | |
| | | | 360-1044 | $ 23,454,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Construction | $ — | $ 2,750,000 | $ 3,044,678 | $ 8,537,322 | $ 8,922,000 | $ — |
| $ 10,244 | $ — | Project Manager | $ 50,000 | $ — | $ 50,000 | $ 50,000 | $ 50,000 | $ — |
| $ 10,244 | $ — | TOTAL | $ 50,000 | $ 2,750,000 | $ 3,094,678 | $ 8,587,322 | $ 8,972,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | G.O. Debt (GDTIF) | $ — | $ 2,750,000 | $ 3,040,000 | $ 8,128,869 | $ 8,972,000 | $ — |
| $ 10,244 | $ — | Greater Downtown TIF | $ 50,000 | $ — | $ 54,678 | $ 458,453 | $ — | $ — |
| $ 10,244 | $ — | TOTAL | $ 50,000 | $ 2,750,000 | $ 3,094,678 | $ 8,587,322 | $ 8,972,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for improvements to the building (arena, theater, lobby areas, exterior) and its equipment. This would be used on the current facility at its current footprint in its current state. The building is in need of air wall replacement, wood window repairs, painting of the steel exterior, resealing the ballroom floor, remodeling/upgrading concession stands and restrooms, carpet and tile replacement, room upgrades throughout, stage dimmer light replacement, elevator upgrades, placement, refurbishing the stage floor, restoration of theater seats, painting walls and ceilings, satellite ticket booth , theater counter weight and grid system, roof repairs, lighting upgrades and retrofits and other building needs. Equipment replacement needs include items like the sound system, floor scrubber, tables and portable chairs, water fountains, concession equipment, lighting, masking equipment, and other equipment replacements. New equipment necessary for a venue doing the level of business of Five Flags include wireless internet, tech upgrades, and more. All projects listed have been submitted previously as individual projects with the oldest continuously submitted in the budget process since 2003 and the majority have been submitted and cut from the budget for 15 years. Civic Center opened its doors in 1979, alongside the restored Theater with $3.7 million bond. Additional upgrades and renovations were completed in 2005 for just over $2.0 million.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Diverse Arts, Culture, Parks and Recreation: Experiences and Activities - Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**

405 Main Street

| DEPARTMENT: 32 - Parks and Recreation / Civic Center Division | | STATE PROGRAM: 4C - Culture & Recreation | PROJECT TITLE: Boiler Replacement | | | YEAR FIRST SUBMITTED: 2023<br>PROJECT NO: | | TOTAL PROJECT COST $ 410,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment | $ — | $ — | $ — | $ 400,000 | $ — | $ — |
| | | Project Manager | $ — | $ — | $ — | $ 10,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 410,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Greater Downtown TIF | $ — | $ — | $ — | $ 410,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 410,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for replacement of three 2 million BTU boilers which provide heating for the arena. The current boiler system was installed in 2006 and has a replacement schedule of 20 years. Future boilers are more energy efficient.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities - Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
405 Main Street

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2017<br>PROJECT NO: 3444000012 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 34 - Parks and Recreation / Recreation Division | | 4C - Culture & Recreation | Bunker Hill Golf Course - Construct Cart Paths | | | | | $ 30,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Construction | $ — | $ 30,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 30,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Golf Fees | $ — | $ 30,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 30,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for construction of asphalt cart paths on areas heavily used by motorized carts. With the increasing use of golf carts, several sections of the golf course, particularly the grass areas, are being damaged. As a result of the grass being destroyed, erosion takes place causing an increase in maintenance expense. Asphalt paths enable the City to regulate usage of carts on the golf course and reduce maintenance costs. Phasing the project as proposed will allow the areas of greatest need to be constructed each year. The paths constructed in previous Fiscal Years greatly improved both the appearance and ability to maintain those areas. Repair of existing cart paths as needed is also included in this project.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation: Plan, develop, and maintain specialty parks and venues.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
2200 Bunker Hill Rd

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 34 - Parks and Recreation / Recreation Division | 4C - Culture & Recreation | Bunker Hill Golf Course - Tee Improvements | FY 2016<br>PROJECT NO: 3444000010 | $ 20,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Construction | $ 20,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 20,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Golf Fees | $ 20,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 20,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for renovating tee areas. This project will be accomplished by utilizing golf course personnel and golf course revenue. Several tee areas have a shallow dirt layer over rock; thus the health of the tee suffers most years. These will be renovated, and dirt added. Red tee areas will be moved and enlarged on several tees. Enlarging the areas and improving the soil conditions will improve play for our patrons. Seventy-five percent of our players are recreational golfers that have a higher maintenance impact and will benefit from the improved red tees. Tee improvements completed to date have met with very positive comments from our golfers.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation: Plan, develop, and maintain specialty parks and venues.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
2200 Bunker Hill Rd

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2016<br>PROJECT NO: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 34 - Parks and Recreation / Recreation Division | | 4C - Culture & Recreation | Bunker Hill Golf Course - Material Storage Renovation | | | | | $ 15,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Construction | $ — | $ — | $ 15,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 15,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Golf Fees | $ — | $ — | $ 15,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 15,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the construction costs to build material collection areas at the Bunker Hill Golf Course. The current collection area for sand, topsoil, etc. is located at the end of the parking lot and in plain sight. This area is not covered or secured. Being able to improve this area will help aesthetically as well as better preserve the material for future use.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks, and Recreation: Plan, develop, and maintain specialty parks and venues.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
2200 Bunker Hill Rd

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2024 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 34 - Parks and Recreation / Recreation Division | | 4C - Culture & Recreation | Bunker Hill #7 Fairway Fencing | | | PROJECT NO: | | $ 15,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Construction | $ 15,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 15,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Golf Fees | $ 15,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 15,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funding to install split rail fencing along the entire length of the fairway on hole #7 at the Bunker Hill Golf Course. Due to the hilly terrain, there are several areas along the fairway that can become hazardous for golf cart riders in wet conditions. These conditions have resulted in the carts sliding down the hills into the trees below. The result is often damage to carts and either staff or a contractor having to bring in equipment to remove the carts. This can add additional damage to the golf course which in turn will need added staff time to repair. Over the years, staff have used less permenant methods to deter golfers from riding in these areas during wet conditions, but these are commonly ignored. Providing a more permenant barrier with entry points for golfers to access their golf balls along the entire fairway, will ensure the safety of our golfers as well as mitigate the additional maintenance and equipment repair costs occurred as a result of past accidents.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Diverse Arts, Culture, Parks and Recreation: Plan, develop, and maintain specialty parks and venues.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**

2200 Bunker Hill Rd.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 34 - Parks and Recreation / Recreation Division | | 4C - Culture & Recreation | Bunker-Tree Removal & Replacement | | | 2025 | | |
| | | | | | | PROJECT NO: | 3444000014-306-67990 | $ 30,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 10,000 | Construction | $ 10,000 | $ 10,000 | $ 10,000 | $ — | $ — | $ — |
| $ — | $ 10,000 | TOTAL | $ 10,000 | $ 10,000 | $ 10,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 10,000 | Golf Fees | $ 10,000 | $ 10,000 | $ 10,000 | $ — | $ — | $ — |
| $ — | $ 10,000 | TOTAL | $ 10,000 | $ 10,000 | $ 10,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funding for the removal of over 20 trees located within the field of play at the Bunker Hill Golf Course. There are currently 24 trees throughout the golf course which have been identified by the Departments Urban Forester as either a safety hazard and/or potential detriment to the golf course itself. Due to the location and size of the many of these trees, the department will have to contract with a local tree service for their removal. This project is also in partnership with Dubuque Trees Forever who have committed to $5,000 in replacement trees over the next 3 years.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Diverse Arts, Culture, Parks and Recreation: Plan, develop, and maintain specialty parks and venues.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%), Golf Fees, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**

2200 Bunker Hill Rd.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2018 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 34 - Parks and Recreation / Recreation Division | | 4C - Culture & Recreation | Port of Dubuque Flood Wall Dubuque Welcome Sign | | | PROJECT NO: | | $ 33,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Signage | $ 30,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Leisure Services Project Mgr | $ 3,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 33,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Greater Downtown TIF | $ 33,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 33,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the design, development, and installation of an 8 foot by 200 foot "Welcome to Dubuque" sign located on the flood wall near the Ice Harbor flood gates. There is currently no signage along the river to let patrons know that they have either arrived or are passing by Dubuque. Such a sign on the wall would not only be a welcoming visual for those visiting on cruise ships or other vessels but can create awareness on the river that this is an area they may approach in order to visit the City. This sign could also indirectly filter boat traffic into the Port of Dubuque Marina to dock and/or fuel. Included in this CIP would be the purchase and installation of solar lighting with a 5-year replacement cost of $3,500.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Livable Neighborhoods and Housing: Increase the visual appeal and beauty of the city with attractive gateways, corridors, neighborhoods, homes and businesses.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
450 E 3rd St

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 33 - Parks and Recreation / Conference Center | 6C - General Government | Replace Carpet | FY 2014 | |
| | | | PROJECT NO: 3346000003 | 350-2113, 102-2113, 360-2113 |
| | | | | $ 364,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 8,268 | | Design & Engineering | $ — | $ — | $ — | $ 2,000 | $ 7,000 | $ 3,500 |
| $ — | | Construction | $ — | $ — | $ — | $ 60,000 | $ 280,000 | $ 100,000 |
| | | LS Proj Mgr | $ — | $ — | $ — | $ 3,000 | $ 12,000 | $ 6,000 |
| $ 8,268 | $ — | TOTAL | $ — | $ — | $ — | $ 65,000 | $ 299,000 | $ 109,500 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 8,268 | | Greater Downtown TIF | $ — | $ — | $ — | $ 65,000 | $ 299,000 | $ 109,500 |
| $ 8,268 | $ — | TOTAL | $ — | $ — | $ — | $ 65,000 | $ 299,000 | $ 109,500 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for replacing the carpet in various rooms and areas throughout the Grand River Center. Higher use areas of the convention center are on an ten-year replacement cycle. The carpeting establishes a new, fresh look to the room. Replacement of specific rooms will be determined by wear and need for replacement.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Grand River Center Replace Fabric Wall Covering (CIP 3346000002). This project is also related to Paint Interior Room and Areas. The carpet and painting relate to the wall coverings in that all colors, fabrics and patterns are selected to redecorate the room at the time of the project.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
500 Bell Street

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | FY 2021 | |
|---|---|---|---|---|---|---|---|---|
| 33 - Parks and Recreation / Conference Center | | 6C - General Government | Roof Restoration | | | PROJECT NO: | 3346000013-304-67990/64004 | TOTAL PROJECT COST $ 1,383,000 |
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 70,000 | Construction | $ — | $ — | $ — | $ 1,300,000 | $ — | $ — |
| $ — | $ 7,000 | LS Proj Mgr | $ — | $ — | $ 3,000 | $ 50,000 | $ — | $ — |
| $ — | $ 77,000 | TOTAL | $ — | $ — | $ 33,000 | $ 1,350,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 77,000 | Greater Downtown TIF | $ — | $ — | $ 33,000 | $ 1,350,000 | $ — | $ — |
| $ — | $ 77,000 | TOTAL | $ — | $ — | $ 33,000 | $ 1,350,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for restoration of the roof. The roof was installed in 2002. Restoration is critical prior to problems in a building that would have very expensive damage caused if it began leaking.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
500 Bell Street

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2023 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 33 - Parks and Recreation / Conference Center | | 6C - General Government | Dishwasher and Water Softener Replacement | | | PROJECT NO: | | $ 181,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ 180,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | LS Project Mgr | $ — | $ 1,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 181,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Greater Downtown TIF | $ — | $ 181,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 181,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for a dishwasher and water softener replacement as they are original to the venue and reached its industry standard life span. After running dishes through the current dishwasher, they are coming back spotted which leads to concerns when placed in front of the guests. Oak View Group (OVG) conducted an in-depth review of the venue's kitchen requirements. The examination focused on on elevating the culinary experience for the guests to delivering a refined and exceptional food experience.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
500 Bell Street

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 33 - Parks and Recreation / Conference Center | 6C - General Government | Public Restroom Remodels | FY 2023 | $ 385,000 |
| | | | PROJECT NO: 3346000014-304-64070/67990/64004 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 358,000 | Contractor | $ 365,500 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 7,500 | Design & engineering | $ — | $ — | $ — | $ — | $ — | $ — |
| | $ 19,500 | LS Project Manager | $ 19,500 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 385,000 | TOTAL | $ 385,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 385,000 | Greater Downtown TIF | $ 385,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 385,000 | TOTAL | $ 385,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for improvement of the overall quality of the guest experience. A comprehensive remodel and renovation of all public bathrooms would be completed. The current design of these facilities has become outdated and is in need of a look that matches the rest of our venue and better meets the expectations of the guests of today. This project aims to revitalize the appearance of the restrooms and upgrade the existing fixtures, many of which have remained untouched since the facility's initial opening in 2003.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other projects.

**OUTCOME**
Diverse Arts, Culture, Parks and Recreation: Experiences and Activities: Have well-built, well-maintained, upgraded and expanded parks, park amenities and recreational/park facilities.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
500 Bell Street

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2020<br>PROJECT NO: 740- | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | 8th Street 20" Transmission water main connection (Jackson to Central) | | | | | $ 166,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Design & Engineering | $ — | $ — | $ — | $ 20,000 | $ — | $ — |
| | | Construction | $ — | $ — | $ — | $ 146,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 166,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ — | $ — | $ — | $ 166,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 166,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project consist of the 8th Street 20" transmission water main connection between Jackson Street (Millwork District Project 2011) and Dubuque Police building expansion (Central Avenue 2001). Connecting the water main enhances the availability of water supply through the downtown area from the Water Plant west to the higher pressure zones. This project is adjacent to the proposed White Street City Parking Ramp which would include the replacement of the water main in the alley east of Central Avenue between 8th and 9th Streets that ties in to this 20" transmission water main.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to Engineering Project White Street Parking Ramp.

**OUTCOME**
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the Infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
8th Street

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Admiral Sheehy Drive Water Main Loop | | | YEAR FIRST SUBMITTED: 2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 686,400 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Construction | $ — | $ — | $ — | $ — | $ 572,000 | $ — |
| | | Design and Engineering | $ — | $ — | $ — | $ — | $ 114,400 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 686,400 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ — | $ — | $ — | $ — | $ 686,400 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 686,400 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the installation of approximately 2,860 linear feet of 8-inch ductile iron pipe (DIP) along Admiral Sheehy Drive. Currently, water does not circumnavigate the entire island. The island's water supply comes through a 12" water main connection along the E. 16th Street bridge. To ensure a sound, fully functioning system, a backup/redundant supply of water that does circumnavigate the island is needed, allowing repairs anywhere on the island to have access to water. The new water main will create a looped system and provide a redundant water supply, supporting improved reliability and service. This initiative is a component of the 2024 Chaplain Schmitt Island Development Plan.

**RELATIONSHIP TO OTHER PROJECTS**

This project is part of the 2024 Chaplin Schmitt Island Development plan along with the Greyhound Park Rd Water Main Loop and the Hamilton St Water Main Extension to City Island

**OUTCOME**

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded with State Revolving Funds.

**PROJECT ADDRESS/SERVICE AREA**

Admiral Sheehy Drive

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2024 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Cla-Val Link2Valves maintenance program for water distributions specialty valves | | | PROJECT NO: | | $ 92,400 |
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Valve cataloging & inspection | $ 10,500 | $ — | $ — | $ — | $ — | $ — |
| | | Repairs | $ 27,300 | $ — | $ 27,300 | $ — | $ 27,300 | $ — |
| $ — | $ — | TOTAL | $ 37,800 | $ — | $ 27,300 | $ — | $ 27,300 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Water Construction Fund | $ 37,800 | $ — | $ 27,300 | $ — | $ 27,300 | $ — |
| $ — | $ — | TOTAL | $ 37,800 | $ — | $ 27,300 | $ — | $ 27,300 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project funds the Water Distribution system Combination pressure reducing & Pressure sustaining valves, Pressure relief valves, Altitude valves, Modulating altitude valves, Check valves - flapper type, Swing flex check valve w/ backflow actuator and Electric check valves. These specialty valves require annual maintenance. Dorner Company of Sussex, WI has staff that are trained and certified in these specialty valves along with their Link2Valves maintenance management program. This CIP is to contract with Dorner Company for a two year period for valve cataloging, inspection, functionality, confirm stroke, clean, replace miscellaneous small fittings-if needed, and provide service report with repair suggestions. Cost is $3,500 a day cataloged, inspected, and tested. Additional parts used during repairs are estimated to be between $3,000 to $10,000 per valve depending on size and condition. Currently there are 21 specialty valves in the system and they estimate this taking three days to catalog.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects

**OUTCOME**
Robust Local Economy Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
All water customers served by city water.

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Enterprise Asset Management System Software-Water | | | YEAR FIRST SUBMITTED: 2026<br>PROJECT NO: | | TOTAL PROJECT COST $ — |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Consulting Services | $ — | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ — | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project is to provide a share of funding from the water construction funds in support of the City's efforts to meeting the City Council goal of implementing an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to Enterprise Asset Management System Software - Sanitary, Enterprise Asset Management System Software - Water, Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Fiber

**OUTCOME**

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery:Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds..

**PROJECT ADDRESS/SERVICE AREA**

N/A

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Fire Hydrant Stock | | | YEAR FIRST SUBMITTED: FY 2026<br>PROJECT NO: | | TOTAL PROJECT COST $ 615,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 |
| $ — | $ — | TOTAL | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Water Construction Fund | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 |
| $ — | $ — | TOTAL | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 | $ 123,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides fire hydrant assemblies to be relocated, replaced and installed for damaged hydrants, Water Department projects, asphalt overlay projects and replacements due to normal wear and tear. Typical fire hydrant life expectancy is 30 years. This was always part of the operating budget, but due to auditor guidance in FY 2025, this type of expense should now be part of the capital budget.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects

**OUTCOME**
Vibrant Community: Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | FY 2014 | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Fire Hydrant Assembly Relocation / Replacement for Sidewalk Program | | | PROJECT NO: | 4281000018<br>740-2654 | $ 100,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Construction | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| $ — | $ — | TOTAL | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| $ — | $ — | TOTAL | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for fire hydrant assemblies to be relocated/replaced as needed related to the City's sidewalk and curb ramp inspection and replacement program. Replacement of sidewalks, particularly those abutting the curb line at an intersection, will require the installation of curb ramps, typically fire hydrants are also located behind the curb line at an intersection and often conflict with the location where curb ramps will be located or replaced. It is anticipated in future years this program will increase with the installation of curb ramps with detectable warnings required by the Americans with Disabilities Act (ADA).

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Curb and Catch Basin Replacement Program CIP (5521000002), Sidewalk City Owned (CIP 5521000010), and Sidewalk Inspection Program (CIP 5521000006).

**OUTCOME**
Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
City Wide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 42 - Water Department | 8C - Business Type | Generators- Park Hill Pump Station and Mt. Caramel Pump Station | 2020 | |
| | | | PROJECT NO: 4281000015 | |
| | | | 740-2527 | $ 175,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design and Engineering | $ — | $ 15,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | Easement | $ — | $ 10,000 | $ — | $ — | $ — | $ — |
| $ 3,588 | | Construction | $ — | $ 150,000 | $ — | $ — | $ — | $ — |
| $ 3,588 | $ — | TOTAL | $ — | $ 175,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 3,588 | | Water Construction Fund | $ — | $ 175,000 | $ — | $ — | $ — | $ — |
| $ 3,588 | $ — | TOTAL | $ — | $ 175,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the future of two permanent auxiliary power emergency generators. Two pumping stations, Park Hill and Mt. Carmel, do not currently have auxiliary power supplies, while there are back up pumping facilities in each of the zones where Park Hill and Mt. Carmel are located, it is recommended that each site have a dedicated emergency power supply. The United States Environmental Protection Agency states that "Power loss can have devastating impacts on drinking water and wastewater utilities and the communities they serve." Funding in FY23 & FY24 is for Park Hill pump station and funding in FY26 is for Mt. Carmel pump station.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Multiple Locations

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Green Alley Water Main Improvements | | | YEAR FIRST SUBMITTED: FY2020<br>PROJECT NO: 4281000045 | | TOTAL PROJECT COST $ 306,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design and Engineering | $ 26,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction | $ 280,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 306,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | State Revolving Fund Loan | $ 306,000 | $ — | $ — | $ — | $ — | $ — |
| | | Water Construction Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 306,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funding to upgrade water mains and fittings as well as private lead service lines during the City's ongoing green alley projects. This project will include the alley west of Central Avenue from 15th to 17th and the alley east of Central Avenue from 17th to 18th.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to Engineering Permeable Pavement Bee Branch RR Sponsorship Project (# 5586500018).

**OUTCOME**
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Multiple Locations

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Greyhound Park Rd Water Main Loop | | | YEAR FIRST SUBMITTED: 2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 120,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Construction | $ 100,000 | $ — | $ — | $ — | $ — | $ — |
| | | Design and Engineering | $ 20,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 120,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 120,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 120,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the installation of approximately 575 linear feet of 8-inch ductile iron pipe (DIP) north of the existing dog track on Greyhound Park Rd. Currently, water does not circumnavigate the entire island. The island's water supply comes through a 12" water main connection along the E. 16th Street bridge. To ensure a sound, fully functioning system, a backup/redundant supply of water that does circumnavigate the island is needed, allowing repairs anywhere on the island to have access to water. The new water main will create a looped system and provide a redundant water supply, supporting improved reliability and service. This initiative is a component of the 2024 Chaplain Schmitt Island Development Plan.

**RELATIONSHIP TO OTHER PROJECTS**
This project is part of the 2024 Chaplin Schmitt Island Development plan along with the Admiral Sheehy Drive Water Main Loop and the Hamilton St Water Main Extension to City Island.

**OUTCOME**
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded with State Revolving Funds

**PROJECT ADDRESS/SERVICE AREA**
Greyhound Park Rd

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 42 - Water Department | 8C - Business Type | Hwy 20/Dodge St. Water Main Relocation - Devon Drive to Concord Street | 2019 | $ 199,000 |
| | | | PROJECT NO: 740- | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Engineering and Design | $ — | $ — | $ — | $ — | $ 199,000 | $ — |
| | | Construction | $ — | $ — | $ — | $ — | $ — | $ 796,800 |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 199,000 | $ 796,800 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ — | $ — | $ — | $ — | $ 199,000 | $ — |
| | | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ — | $ 796,800 |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 199,000 | $ 796,800 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funding for the replacement of water main along Highway 20/Dodge Street from Devon Drive to Concord Street. The majority of the water main was installed in the 1939 era. As the highway improvements have been made, including widening, the city's water main is under or adjacent to the travel lanes in certain locations. Due to several recurrent water main breaks and the challenges associated with traffic control, it is necessary to relocate water main that is near or beneath the Dodge Street travel lanes.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects

**OUTCOME**

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may be funded with SRF or Local Funds

**PROJECT ADDRESS/SERVICE AREA**

Dodge Street between Devon Drive and Concord St.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Leak Detection Correlator Replacement(Equipment Replacement Schedule) | | | PROJECT NO: 4281000056-601-65050 | | $ 70,000 |
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 25,000 | Equipment | $ — | $ 35,000 | $ — | $ — | $ 35,000 | $ — |
| $ — | $ 25,000 | TOTAL | $ — | $ 35,000 | $ — | $ — | $ 35,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 25,000 | Water Construction Fund | $ — | $ 35,000 | $ — | $ — | $ 35,000 | $ — |
| $ — | $ 25,000 | TOTAL | $ — | $ 35,000 | $ — | $ — | $ 35,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This Project request is to update and replace two of our existing Subsurface LC2500 Leak Detection Equipment. FY2025 we replaced one unit and in FY2027 we will replace the second one. The current equipment is scheduled for replacement every five years and the continued use of leak detection equipment results in significant savings due to reduced time detecting the leak and improved accuracy of location and overall construction costs.

**RELATIONSHIP TO OTHER PROJECTS**
This project does not relate to other capital projects.

**OUTCOME**
Roust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth,

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
City-wide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 42 - Water Department | 8C - Business Type | Maintenance of Public Water Mains during Stone Retaining Wall Repair | FY 2014 | |
| | | | PROJECT NO: 740-2655 | |
| | | | 4281000019 | $ 100,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 20,000 | Construction | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| $ — | $ 20,000 | TOTAL | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 20,000 | Water Construction Fund | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| $ — | $ 20,000 | TOTAL | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

Funding for this project provides for repair or relocation of existing water mains that may be impacted by repair work associated with retaining walls that are owned or are the responsibility of the City of Dubuque. It is necessary for the department to evaluate the water mains adjacent to or crossing retaining walls as they may need to be replaced, supported, or relocated during the retaining wall repair. Access to the water mains in these locations is often difficult and a condition assessment is completed as part of this project to determine if there is strain or issues with the water main. This ongoing program allows for maintenance, repair and reconstruction of the water main in coordination with Engineering.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Stone Retaining Wall Program (CIP #5524000003).

**OUTCOME**

Roust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Municipal Services Center Roof Mounted HVAC Replacement Unit | | | YEAR FIRST SUBMITTED: 2023<br>PROJECT NO: | | TOTAL PROJECT COST $ 94,500 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design | $ — | $ 13,500 | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction | $ — | $ 81,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 94,500 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ — | Water Construction Fund | $ — | $ 94,500 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 94,500 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project will provide funds for the replacement of the rooftop HVAC units at the Municipal Services Center. The facility was constructed and opened in 2005, and the expected life of a rooftop HVAC unit is 20 years. The current small rooftop unit (10-ton) serves the sign and traffic signal maintenance shops and is in need of replacement. If funded, this project will provide funding for the replacement and installation of a new unit for the sign and traffic signal shops. The second unit, also scheduled for replacement, provides air exchange for the administration areas of the Public Works and Water Distribution area, Garage support areas and employee support areas in the facility. When this unit fails, there is no circulation in these areas, and the work spaces become nearly unusable during the hottest days of the year. Replacing this unit will allow the building to function as designed and will provide operational savings related to maintaining the current unit.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital improvement projects.

**OUTCOME**

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

The Municipal Services Center is located at 925 Kerper Court.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2023 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Municipal Services Center Roof Replacement | | | PROJECT NO: | | $ 187,380 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design | $ 18,738 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction | $ 168,642 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 187,380 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ — | Water Construction Fund | $ 187,380 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 187,380 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project will provide funds for the replacement of the roof at the Municipal Services Center. The facility was constructed and opened in 2005, and the expected life of a roof is 15-20 years and has experienced extensive leaking over the last 5 years. Replacing the roof will allow the building to function as designed and will provide operational savings related to maintaining the current roof and continue to protect millions of dollars in equipment and vehicles housed within.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects.

**OUTCOME**
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (30%), Garage, Refuse and Road Use Tax funds.

**PROJECT ADDRESS/SERVICE AREA**
925 Kerper Court.

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Public Lead Line Water Main Replacement | | | YEAR FIRST SUBMITTED: FY 2017<br>PROJECT NO: 4281000024<br>740-2744 | | TOTAL PROJECT COST $ 45,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 12,070 | $ 50,000 | Design & Engineering | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 5,861 | $ 50,000 | Construction | $ — | $ — | $ — | $ 45,000 | $ — | $ — |
| $ 17,931 | $ 100,000 | TOTAL | $ — | $ — | $ — | $ 45,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 100,000 | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 17,931 | $ — | Water Construction Fund | $ — | $ — | $ — | $ 45,000 | $ — | $ — |
| $ 17,931 | $ 100,000 | TOTAL | $ — | $ — | $ — | $ 45,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funding for the removal and replacement of the Water Department's existing public lead water mains. May Place, Union Street, Austin Street, Washington Street, and Roland Street. This project will eliminate the Water Department's public lead line water mains that were installed in the early 1920's.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds - but we believe it will be eligible for Federal Infrastructure funding.

**PROJECT ADDRESS/SERVICE AREA**
Union Street, Austin Street, May Place, Washington St and Roland Street

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: SCADA & Communications Infrastructure Improvement Project | | | YEAR FIRST SUBMITTED: FY 2020<br>PROJECT NO: 4281000001<br>740-1339 | | TOTAL PROJECT COST $ 200,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 12,729 | $ 200,000 | Engineering, Hardware and Software | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 42,380 | | Construction | $ 200,000 | $ — | $ — | $ — | $ — | $ — |
| $ 55,109 | $ 200,000 | TOTAL | $ 200,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 200,000 | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 55,109 | | Water Construction Fund | $ 200,000 | $ — | $ — | $ — | $ — | $ — |
| $ 55,109 | $ 200,000 | TOTAL | $ 200,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the replacement of existing Supervisory Control and Data Acquisition (SCADA) hardware and software and the installation of replacement radio communications with fiber optic communications at the Eagle Point Water Treatment Plant, wells, pump stations, tanks, and towers. The existing SCADA programming and operating system RSLogix 500 is outdated and the hardware is no longer supported by the manufacturer/vendor and will need to be replaced for continued remote operations from and at the water treatment plant. The existing hardware has reached its capacity for installing new infrastructure controls and devices required to communicate with tanks, towers, and other distribution hardware. This project also provides for the replacement of the existing communications channel. Currently, SCADA data is relayed to and from the water treatment plant from the remote sites via radio, however, the radio path is experiencing significant interference due to other devices transmitting data. The interference results in loss of communications and an immediate response is required by a technician to problem solve and restore communications. Over time this method of communication has become more challenging, continues to be prone to failure, and presents safety concerns as the radio antenna must be inspected by City staff requiring them to climb the tanks and towers. The project also provides funding for the installation of fiber conduit and fiber optic lines as a replacement of the existing radio system to all current remote sites, with improved ability to expand to further locations as the City grows. The fiber optic portion of the project, complements the City's existing fiber optic network and is supported by Information Services and Engineering as an approved solution to improved communications. The enhanced fiber optic network will loop areas currently not connected and will increase the City's opportunities to work with cellular companies that look to install their hardware on tanks and towers and transmit data via fiber optic lines.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects

**OUTCOME**

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth..

**FUNDING RESTRICTIONS**

This Project may only be funded with SRF funding.

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation | | | YEAR FIRST SUBMITTED: FY 2024<br>PROJECT NO: | | TOTAL PROJECT COST $ 9,600,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design and Engineering | $ — | $ — | $ 1,000,000 | $ 500,000 | $ — | $ — |
| $ — | $ — | Granular Activated Carbon Filter Rehabilitation Construction | $ — | $ — | $ 5,400,000 | $ 2,700,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 6,400,000 | $ 3,200,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | State Revolving Fund Loan | $ — | $ — | $ 6,400,000 | $ 3,200,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 6,400,000 | $ 3,200,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This request is for PFOA/PFAS reduction at the Eagle Point Water Treatment Plant. This option includes rehabilitating the existing gravity filters with granular activated carbon for PFAS removal instead of a straightforward, in-kind replacement of the existing sand and anthracite media. The rehabilitation of the filter underdrains and related appurtenances is also necessary as identified by performance testing completed in 2022. Environmental Protection Administration compliance date for PFAS regulations is April 26, 2029, in which systems must have implemented treatment for PFAS maximum contanimate limit.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to Source Water PFAS Reduction Project - Deep Well (4281000051).

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

**FUNDING RESTRICTIONS**

This Project may only be funded with SRF.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2024 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Source Water PFAS Reduction Project - Deep Well | | | PROJECT NO: 4281000051 | | $ 1,121,199 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 250,000 | Design & Engineering | $ — | $ — | $ 27,930 | $ 100,000 | $ — | $ — |
| $ — | $ 1,200,000 | Raw Water Main Construction | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 850,000 | Well Facility Construction | $ — | $ — | $ 343,269 | $ 650,000 | $ — | $ — |
| $ — | $ 2,300,000 | TOTAL | $ — | $ — | $ 371,199 | $ 750,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 2,300,000 | Water Construction Fund | $ — | $ — | $ 371,199 | $ 750,000 | $ — | $ — |
| $ — | $ 2,300,000 | TOTAL | $ — | $ — | $ 371,199 | $ 750,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This request is for PFOA/PFAS reduction at the Eagle Point Water Treatment Plant. This option is for the construction of one new deep aquifer well to provide additional uncontaminated water supply to the Eagle Point Water Treatment Plant and reduce use of shallow aquifer wells.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to Source Water PFAS Reduction Project - Granular Activated Carbon Filter Rehabilitation.

**OUTCOME**
Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

**FUNDING RESTRICTIONS**
This Project may only be funded with SRF.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: South Algona 12" Water Main Replacement | | | YEAR FIRST SUBMITTED: 2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 729,103 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering and Design | $ — | $ — | $ — | $ 95,101 | $ — | $ — |
| $ — | $ — | Construction | $ — | $ — | $ — | $ 634,002 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 729,103 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ — | $ — | $ — | $ 729,103 | $ — | $ — |
| | | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 729,103 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The South Algona water main replacement project provides funding to replace a section of water main that has given the Water and Public Works Department issues for several years. The water main was installed in 1923 and has 8 documented breaks on a half block section of pipe from 1996 to 2024. Due to the terrain at this location, often when the main fails it undermines a portion of South Algona Street and a large section of Saint Joesph Street. In 2013 the water main and street repairs cost $73,381 and only repaired 5 feet of water main. Most of the 2013 cost was related to street repair. The water main break in 2024 replaced about 8 feet of water main and damaged and/or undermined approximately 20 concrete panels, some of which were already replaced during the 2013 repairs. Not only are the residents inconvenienced with unplanned water outages, but they are also inconvenienced with frequent street repairs limiting access to their homes and affecting their parking options. The water main has been identified as a project that should be scheduled for replacement as budget and scheduling permits.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

North Algona Street

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2020 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Third Pressure Zone Connection (from Tanzanite Drive to Olympic Heights pump station) | | | PROJECT NO: 740-XXXX | | $ 2,000,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design & Engineering | $ — | $ — | $ 200,000 | $ — | $ — | $ — |
| $ — | $ — | Construction | $ — | $ — | $ 1,800,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 2,000,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | State Revolving Fund Loan | $ — | $ — | $ 2,000,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 2,000,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the connection between the 5th pressure zone (Olympic Heights Subdivision) the 2nd Pressure Zone, and the 3rd Pressure Zone. The Roosevelt St Water Tower project was designed to provide effective storage for both the 2nd and 3rd pressure zones. The connection between the two zones is recommended by the Iowa DNR and was stated in the SRF funding commitment letter for the tower project. In addition to the benefits of effective water storage for fire suppression and daily water demand, additional benefits are from the connection of a looped system and the ability to fill the Roosevelt St tower not only from the treatment plant but also from the 3rd Pressure Zone while eliminating the 5th Pressure Zone (Olympic Heights). This connection would also be able to provide water north of the NW Arterial (Sageville Area), and west of Highway 52 North along the N. W. Arterial and Kennedy Road. This project would include the installation of approx. 5,020 feet of 12" diameter water main. There would also be electrical and maintenance savings cost with the removal of Olympic Heights pump station. This project optimizes the full benefits of the Roosevelt Water Tower.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to Kennedy Road to Tanzanite Drive Connection (Zone 3 to Zone 4) with Pump Station.

**OUTCOME**

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded by SRF Funding.

**PROJECT ADDRESS/SERVICE AREA**

Olympic Heights, NW Arterial

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Vehicle 4901 Utility Truck (450 series) with Crane/Front Mount Valve Turner (750 PSI) Water Distribution Service/Emergency Response Truck | | | PROJECT NO: | | $ 130,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ 135,000 | $ — | $ — | $ — | $ — | $ — |
| | | Less Trade-In | $ (5,000) | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 130,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 130,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 130,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project is for the replacement of Standard Utility Service Truck, regular cab, 4X4, 4500 series Water Distribution service/emergency response truck specifications. This vehicle will include a front valve turner, rear crane lift, heated service truck box and hydraulic pump. The existing vehicle is showing signs of rust throughout the vehicle and has several mechanical issues during its time in service which have added up to $12,000. The vehicle is undersized for the load it carries. The vehicle replacement is for operational adjustments which includes a more diverse service worker for better efficiency and response times, employee safety in performing water distribution system maintenance, and responding to emergency calls affecting the health and safety of the residents of the City of Dubuque.

**RELATIONSHIP TO OTHER PROJECTS**

This project does not relate to other capital projects.

**OUTCOME**

Vibrant Community: Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

Not applicable

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Vehicle 4904, Standard Utility Truck 4X4 (3500 Series) Water Distribution Service/ Emergency Response Truck | | | PROJECT NO: | | $ 115,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Equipment | $ 120,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | | Less Trade In | $ (5,000) | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 115,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 115,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 115,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project is for the replacement of a standard utility service truck, regular cab, 4X4, 3500 series water distribution service/emergency response truck. This vehicle will include rear crane lift, heated service truck box and hydraulic pump. The existing vehicle is showing signs of rust around the wheel wells and has several mechanical issues during its time in service which have added up to $19,000. The vehicle is undersized for the load it carries. The vehicle replacement is for operational adjustments which includes a more diverse service worker for better efficiency and response times, employee safety in performing water distribution system maintenance, and responding to emergency calls affecting the health and safety of the residents of the City of Dubuque.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Vibrant Community: Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Not applicable

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Vehicle 4907 Utility Truck with Tommy Gate and Snow Plow Replacement | | | YEAR FIRST SUBMITTED: 2024<br>PROJECT NO: | | TOTAL PROJECT COST $ 90,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment | $ 100,000 | $ — | $ — | $ — | $ — | $ — |
| | | Less Trade-In | $ (10,000) | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 90,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 90,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 90,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
Vehicle #4907 is a 2011 3/4 ton 4 X 4 super-cab standard service truck which is being replaced with the new super-cab 4 X 4, utility truck with Tommy Gate and Snow Plow. The Existing vehicle is showing signs of rust around the wheel wells and cab corners. Vehicle replacement is for operation of Tanks, Towers, Pump stations, Water Treatment facility and Well maintenance.

**RELATIONSHIP TO OTHER PROJECTS**
This project does not relate to other capital projects.

**OUTCOME**
Vibrant Community: Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Not applicable

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Vehicle 4908, Standard Utility Truck 4X4 (3500 Series) Water Distribution Service/ Emergency Response Truck | | | PROJECT NO: | | $ 115,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment | $ — | $ 120,000 | $ — | $ — | $ — | $ — |
| | | Less Trade In | $ — | $ (5,000) | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 115,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ — | $ 115,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 115,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project is for the replacement of Standard Utility Service Van to a Standard Utility Service Truck, regular cab, 4X4, 3500 series Water Distribution service/ emergency response truck specifications. This vehicle will include rear crane lift, heated service truck box and hydraulic pump. The existing vehicle is showing signs of rust around the wheel wells and has several mechanical issues during its time in service which have added up to $14,800. The vehicle is undersized for the load it carries. The vehicle replacement is for operational adjustments which includes a more diverse service worker for better efficiency and response times, employee safety in performing water distribution system maintenance, and responding to emergency calls affecting the health and safety of the residents of the City of Dubuque.

**RELATIONSHIP TO OTHER PROJECTS**
This project does not relate to other capital projects.

**OUTCOME**
Vibrant Community: Healthy and Safe: Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Not applicable

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Deere X738 with Heated Cab and 47" Front-Mounted Snowblower with Trailer | | | YEAR FIRST SUBMITTED: 2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 38,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment | $ 40,000 | $ — | $ — | $ — | $ — | $ — |
| | | Less Trade-in | $ (2,000) | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 38,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 38,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 38,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project is for a John Deere X738 garden tractor equipped with a 47" snowblower and heated cab for the Eagle Point Water Treatment Plant maintenance team. This vehicle would primarily be used for snow removal at the plant and across 19 remote facilities, including pump stations, tanks, and towers. The addition of a garden tractor with a front-mounted snowblower and heated cab will enhance the efficiency of snow removal on city-owned properties, allowing faster access for maintenance and administrative staff to perform their duties. The estimated cost of the vehicle with trailer is $38,000. This aligns with Trailer #4933 and will be shared between Water Operations and Distribution.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects.

**OUTCOME**
Robust Local Economy: Have the infrastructure and amenities to support economic development and growth: industrial/business parks, streets and utilities, air service and housing, bandwidth redundancy.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2024 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 42 - Water Department | 8C - Business Type | Water Distribution Master Plan (Replaces Water Treatment Plant Condition Assessment and Master Plan) | PROJECT NO: | 4281000026<br>740-2837 | $ 50,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 23,773 | $ 10,000 | Design & Engineering | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ 23,773 | $ 10,000 | TOTAL | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 23,773 | $ 10,000 | Water Construction Fund | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ 23,773 | $ 10,000 | TOTAL | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the development of a City of Dubuque Water Supply, Process Evaluation, and Distribution Master Plan. Over the past few decades, the City of Dubuque has experienced an increase in development, both residential and commercial, and growth of the community beyond the distribution and storage system original footprint. Most notably, the water infrastructure has expanded to include Twin Ridge to the south and Vernon and Barrington Lakes water systems to the west, and having reliable and dependable water infrastructure is critical to supporting all of the City's customers today and tomorrow. As the City looks to the future outlined in the Comprehensive Plan and with the completion of the SW Arterial, it is increasingly important that the existing water infrastructure is hydraulically analyzed to determine its capacity and capability to serve. FY24 included funding via the current City Wide Improvements SRF loan to complete a master plan. A master plan will serve to provide direction in the development of alternative and additional water supply sources and treatment facilities, improve customer service through the evaluation of the pressure zones serving Dubuque, evaluate the existing aging water treatment plant and its processes, and determine a strategy for systematically replacing/rehabilitating aging infrastructure.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the City Wide Distribution Storage and Pumping Improvements,SW Arterial projects, and the Water Storage Maintenance Program

**OUTCOME**

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | FY 2014 | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Water Main Relocation for Sanitary Sewer Manhole Project | | | PROJECT NO: | 740-2596<br>4281000017 | $ 150,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Construction | $ 50,000 | $ — | $ 50,000 | $ — | $ 50,000 | $ — |
| $ — | $ — | TOTAL | $ 50,000 | $ — | $ 50,000 | $ — | $ 50,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 50,000 | $ — | $ 50,000 | $ — | $ 50,000 | $ — |
| $ — | $ — | TOTAL | $ 50,000 | $ — | $ 50,000 | $ — | $ 50,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the scheduled replacement/relocation of water mains as part of the Sanitary Sewer Manhole Replacement/Rehabilitation project. This fund covers the cost of material and labor for the relocation of water mains currently located in sewer manholes. Due to health and safety concerns, along with meeting water and sewer separation requirements of the Iowa Department of Natural Resources and Ten State Standards, this project remains an ongoing need.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the City Engineering Sanitary Sewer Manhole Replacement/Rehabilitation program, (CIP #5581500020), and needs to be scheduled in the same fiscal year(s) as those Engineering projects.

**OUTCOME**
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 42 - Water Department | 8C - Business Type | Water Main Replacements-Sanitary Sewer/ Consent Decree Program. | FY 2017 | |
| | | | PROJECT NO: 4281000022 | |
| | | | 740-2658 | $ 1,280,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 22,000 | Design & Engineering | $ 12,000 | $ 31,000 | $ — | $ 60,000 | $ — | $ — |
| $ 57,428 | $ 190,000 | Construction | $ 297,000 | $ 280,000 | $ — | $ 600,000 | $ — | $ — |
| $ 57,428 | $ 212,000 | TOTAL | $ 309,000 | $ 311,000 | $ — | $ 660,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 57,428 | $ 212,000 | Water Construction Fund | $ — | $ 290,285 | $ — | $ 336,188 | $ — | $ — |
| | | State Revolving Fund Loan | $ 309,000 | $ 20,715 | $ — | $ 323,812 | $ — | $ — |
| $ 57,428 | $ 212,000 | TOTAL | $ 309,000 | $ 311,000 | $ — | $ 660,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for ongoing water main replacement associated with the City sanitary sewer improvement and consent decree program. The water mains for the sanitary sewer and consent decree programs have been evaluated. Several sections of water main, valves and hydrants have reached the end of their design life and should be replaced as part of this project. This project reduces service outages and lessens excavation in newly resurfaced areas. FY24 funds are available for Heeb Street. FY26 Auburn Custer, FY27 Cooper PL, Maiden LN, Harvard, Hempstead. FY29 Funds are available for King Street, and Grove Terrace.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to other capital projects. CIP # 710-1289 Sewer Consent Decree. Heeb Street reconstruction CIP 300-2612

**OUTCOME**

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

Multiple Locations

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Water Main Replacements - Streets | | | YEAR FIRST SUBMITTED: FY2007<br>PROJECT NO: 4281000005<br>740-1405 | | TOTAL PROJECT COST $ 540,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 17,491 | | Construction | $ 540,000 | $ — | $ — | $ — | $ — | $ 990,000 |
| $ 17,491 | $ — | TOTAL | $ 540,000 | $ — | $ — | $ — | $ — | $ 990,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | State Revolving Fund Loan | $ 135,000 | $ — | $ — | $ — | $ — | $ 990,000 |
| $ 17,491 | $ — | American Rescue Plan Act | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Water Construction Fund | $ 405,000 | $ — | $ — | $ — | $ — | $ — |
| $ 17,491 | $ — | TOTAL | $ 540,000 | $ — | $ — | $ — | $ — | $ 990,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for ongoing annual replacement and repair of impaired water system infrastructure associated with the City Street Improvement Program. Many sections of water mains, valves and hydrants are subject to failing due to fatigue, corrosion, and weathering. Funding for future water main replacement projects is evaluated annually in conjunction with the city-wide street improvement projects. FY26 funding is for Century Drive reconstruction (Hwy 20 to Bies Drive with boring under Hwy 20).

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Street Replacement Program: Cedar Cross Road Construction, 14th Street Overpass Design, Seippel Road Reconstruction, Rockdale Road Reconstruction - Maquoketa to South Pointe, Pine Street Extension from 7th to 9th, Century Drive Reconstruction (No CIP#) Sylvan Drive Reconstruction. This project needs to be scheduled in the same fiscal year at those projects.

**OUTCOME**
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Stoneman Road, Avalon and St. Anne Intersection, Kerper Blvd and and Kerper Court Round-A-Bout

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | FY 2014 | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Water Main Upgrades during Street General Repairs | | | PROJECT NO: | 4281000021 | |
| | | | | | | | 740-2657 | $ 150,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Construction | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| $ — | $ — | TOTAL | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Water Construction Fund | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| $ — | $ — | TOTAL | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funding to support design and construction of water main improvements or relocations resulting from roads and street related improvements. This project is an annual program providing for the design and construction of water mains that are to be replaced or relocated as part of the general street construction repairs and related improvements. This project is to be coordinated with street projects developed in the Engineering and Public Works departments.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Street General Repairs Program, (CIP# 5521000012 and 5521000018)

**OUTCOME**
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
City Wide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 42 - Water Department | 8C - Business Type | Water Meter Product Replacement Program(Registers and MIU's) | FY 2019 | |
| | | | PROJECT NO: 4281000013 | |
| | | | 740-2052 | $ 937,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 420 | $ 527,543 | Consultant Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 340,136 | $ 306,538 | Equipment Acquisition | $ 406,600 | $ 137,550 | $ 130,950 | $ 130,950 | $ 130,950 | $ 130,950 |
| $ 340,556 | $ 834,081 | TOTAL | $ 406,600 | $ 137,550 | $ 130,950 | $ 130,950 | $ 130,950 | $ 130,950 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 340,556 | $ 834,081 | Water Construction Fund | $ 406,600 | $ 137,550 | $ 130,950 | $ 130,950 | $ 130,950 | $ 130,950 |
| $ 340,556 | $ 834,081 | TOTAL | $ 406,600 | $ 137,550 | $ 130,950 | $ 130,950 | $ 130,950 | $ 130,950 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project requests the replacement of Water Meter Interface Units and Registers used for the purpose of Water and Sewer billing. The costs per year include the replacement of the estimated number of units of MIUs and Registers based on known failure rates and the labor that may be required to replace the units when internal resources are not available. In 2009, the City of Dubuque conducted a city-wide water meter replacement program. All meters were replaced with Neptune brand water meters. Each part and product warranty varied with the meter assemblies. Meter interface unites (MIUs) replacement warranty was 100% for the first 10 years. For each year thereafter, the warranty was pro-rated, and the City would be required to pay a portion of the MIU replacement. Starting in year eleven (11) the City pays 30% and each year thereafter the City's percentage goes up 5%, until the warranty is finished in 2034. Having discussed a proactive replacement program with Neptune and local supplier Ferguson Water Works, a cost-effective way to replace the meters at a lower cost to the City would be to conduct a 5-year replacement program, in lieu of replacing the MIUs over the remaining prorated warranty period. This will reset the full warranty on replaced MIUs. The project provides funding for a proactive 5-year MIU replacement program which can be funded through SRF. Note that the project is to be carried by both Water and Sanitary Sewer funding. FY22 Funding reflects the replacement of 4557 MIUs to be replaced at a reduced cost as they would still be under full warranty, and years FY23 thru FY32 reflect the replacement of 5,000 MIUs per year to complete the project for those MIUs no longer under warranty. As part of the program, Ferguson Water Works will be making an investment estimated to be $240,000 in the necessary infrastructure to support the City's transition from the R450 system to the R900 System. The investment includes new collectors and necessary wiring and conduit at 15 sites to support the new technology. This Project also provides funding for water registers. The Registers carry a 10-year full replacement warranty, after which, the City will be responsible for the costs of replacement parts. There are currently 18,067 Registers that will need to be replaced as they fail. The rate of failure is estimated at 1,350 per year equating to $130,950 per year.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Maintain all reserve funds to 25%

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

City Wide

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Water Storage Rehabilitation Program | | | YEAR FIRST SUBMITTED: FY 2009<br>PROJECT NO: 740-2656 4281000020 | | TOTAL PROJECT COST $ 3,000,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 8,000 | | Consultant Services | $ — | $ 100,000 | $ — | $ 100,000 | $ 100,000 | $ 100,000 |
| $ 463 | | Design & Engineering | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction | $ — | $ 1,104,000 | $ 296,000 | $ 900,000 | $ 400,000 | $ 400,000 |
| $ 8,463 | $ — | TOTAL | $ — | $ 1,204,000 | $ 296,000 | $ 1,000,000 | $ 500,000 | $ 500,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | State Revolving Fund Loan | $ — | $ 1,204,000 | $ — | $ 1,000,000 | $ — | $ 500,000 |
| $ 8,463 | | Water Construction | $ — | $ — | $ 296,000 | $ — | $ 500,000 | $ — |
| $ 8,463 | $ — | TOTAL | $ — | $ 1,204,000 | $ 296,000 | $ 1,000,000 | $ 500,000 | $ 500,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides the funding to clean, spot prime and paint the interior and exterior of the Water Storage Tanks. Painting of water tanks is a cyclical program; coatings can last up to 20-25 years. A study was conducted in 2009. College Tower rehabilitation in FY27 $1.5M, Pennsylvania (FY2029, $500,00), Park Hill (2029, $500,000), Westside Water Tower $500,000 FY31. Tank coatings required to maintain the structure of the tank, the water quality to reduce biofilm, as well as enhancing the aesthetics of the tanks. This project is related to Water Treatment Plant condition assessment and master planning in FY21. Starting in FY21 this project provides funding for the inspection of the former Vernon Water Tower located west on Hwy 20 prior to recoating. This project provides for Annual Tank Inspection for all tanks and towers of $25,000. Tank maintenance may be adjusted to reflect possible operational and capital improvements recommended in the Water Master Plan. Further analysis following installation of the Roosevelt Street Water Tower will provide the information necessary to determine the prioritization of tank coating work on the other water tanks.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to SW Arterial and City Wide Improvements; and Master Plan

**OUTCOME**

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2024 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Water Treatment Boiler Replacements | | | PROJECT NO: 4281000057 | | $ 300,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering and Design | $ — | $ 100,000 | $ — | $ — | $ — | $ — |
| $ — | $ 225,000 | Construction | $ — | $ 200,000 | $ — | $ — | $ — | $ — |
| $ — | $ 225,000 | TOTAL | $ — | $ 300,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | State Revolving Fund Loan | $ — | $ 300,000 | $ — | $ — | $ — | $ — |
| | $ 225,000 | Water Construction Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 225,000 | TOTAL | $ — | $ 300,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funding for replacement of the aging boilers at the Eagle Point Water Treatment Plant. Initial conversations with vendors and insurance inspectors has brought to light the need for engineering of the boiler system. Changes to HVAC/Boiler codes will require changes to the water treatment facility to be compliant with said codes. FY25 funding will be used to hire a boiler engineering consultant to appropriately size and design a system to replace the main Water Plant Treatment's two boilers. FY26 funding will supplement any additional Engineering costs and retrofit the building to bring it up to current code. The existing boilers were installed in 1995 and are at the end of their service life. New boilers will be more fuel efficient and will contribute to less carbon emissions.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce the community's carbon footprint (50% by 2030) and explore sicence-based outcomes in the future.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

Eagle Point Water Treatment Plant 1902 Hawthorne St.

| DEPARTMENT: 42 - Water Department | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Water Treatment Plant Roof Replacement | | | YEAR FIRST SUBMITTED: PROJECT NO: 4281000044 740-2934 | | TOTAL PROJECT COST $ 1,050,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Construction | $ 590,000 | $ — | $ 110,000 | $ 350,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ 590,000 | $ — | $ 110,000 | $ 350,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 590,000 | $ — | $ 110,000 | $ — | $ — | $ — |
| | | State Revolving Fund Loan | $ — | $ — | $ — | $ 350,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ 590,000 | $ — | $ 110,000 | $ 350,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funding for the systematic replacement of aging roofing systems at the Eagle Point Water Plant. The membrane roofing systems were inspected in September 2020 and noticeable failures were identified. FY26 provides funding for roof replacement over the sludge plant wet well walkway between sludge clarifiers. FY28 funding will replace the roof over the North plant filter bay. FY29 funding will replace the roof over South Plant clarifiers, administration offices and plant filter motor control room, sludge plant, and east clearwell. Roofing systems will be replaced with Thermoplastic Membrane, including new vapor barrier, R30 insulation, and protective hardboard and will carry a minimum 20-year warranty. The new roofing systems provide additional insulation capable of reducing carbon emissions.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Water Treatment Plant Condition Assessment and Master Plan (CIP # 4281000026)

**OUTCOME**
Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Eagle Point Water Plant

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | FY 2019 | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Wells, Well Field, & Well Transmission Piping Repair and Rehabilitation Program | | | PROJECT NO: | 4281000006 740-1415 | $ 698,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Design & Engineering | $ 10,500 | $ 10,500 | $ 10,000 | $ 10,000 | $ 12,000 | $ 12,000 |
| | | Construction | $ 100,000 | $ 100,000 | $ 155,000 | $ 140,000 | $ 150,000 | $ 150,000 |
| $ — | $ — | TOTAL | $ 110,500 | $ 110,500 | $ 165,000 | $ 150,000 | $ 162,000 | $ 162,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 110,500 | $ 110,500 | $ 165,000 | $ 150,000 | $ 162,000 | $ 162,000 |
| | | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 110,500 | $ 110,500 | $ 165,000 | $ 150,000 | $ 162,000 | $ 162,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funding for repairs and rehabilitation associated with the City's groundwater supply (wells, pumps, motors) including source water protection of the well field and the raw water transmission lines from the wells to the treatment plant. The City draws from both shallow and deep wells and each well should be inspected every 5 years and 10 years respectively, barring any known issues. The wells should be inspected, and the well screen cleaned to remove sediment or debris that may be reducing well output. FY26 funding provides for the rehabilitation of Well 10. FY27 funding provides for the rehabilitation of Wells 2 & 9. FY28 funding provides for the Rehabilitation of Well 5. The out years provides funding to continue the 5-year program maintenance. The well field from where the City draws its drinking water supply was subject to the Safe Drinking Water Act amendments of 1996, which required a Source Water Assessment. The Assessment included evaluating the level of protection that was in place to protect sources of drinking water. The well field should be evaluated to determine what improvements are necessary to ensure the City is continuing to assess the protective measures in place for the City's drinking water supply.

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**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources: Continue to provide safe, affordable and dependable drinking water for all residents through a high performing water treatment plant.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

City Wide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 42 - Water Department | 8C - Business Type | West End Annexation Phase II | FY 2004 | $ 1,994,598 |
| | | | PROJECT NO: 740-2146 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design & Engineering | $ — | $ 157,676 | $ — | $ — | $ — | $ 142,574 |
| $ — | $ — | Construction | $ — | $ 142,324 | $ 1,694,598 | $ — | $ — | $ 1,622,828 |
| | | | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 300,000 | $ 1,694,598 | $ — | $ — | $ 1,765,402 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | State Revolving Fund Loan | $ — | $ 300,000 | $ 758,146 | $ — | $ — | $ 1,765,402 |
| | | Water Construction Fund | $ — | $ — | $ 936,452 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 300,000 | $ 1,694,598 | $ — | $ — | $ 1,765,402 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funding for the installation of water main on Seippel Rd to Pennsylvania Ave and along Middle Rd to Sundown Rd. The project includes 13,300 feet of water main and a pump station. The utilities have not been requested by property owners for the previously annexed areas and the City does not know when it will be necessary to construct the utilities. Due to this uncertainty, design and construction are budgeted beyond Fiscal Year 2030. If the utilities are requested prior to Fiscal Year 2028, the City will adjust the budget as necessary to comply with the requests. The City has completed action steps adopted by the City Council as a result of the previous annexation study and has either completed or budgeted the balance of utility extensions necessary to serve citizens and businesses within the annexed areas. To maintain the City's ability to meet new growth demands, it is necessary to position ourselves for the future demand by identifying those growth areas and the costs associated with extending City services. As land develops, the City anticipates recovering a portion of costs through connection fees.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

Seippel Rd, Pennsylvania Rd west along Middle Rd to Sundown Rd

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Water Treatment Plant and Pump Station Pipe Rehabilitation | | | 2019 | | |
| | | | | | | PROJECT NO: 740-2894 | | $ 150,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Design and Engineering | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ — | $ — | Construction | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| $ — | $ — | TOTAL | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| | | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides the funding to conduct an engineering and environmental analysis of the piping in the pipe gallery at the water treatment plant, and the Asbury and West Third Pump stations. This project also provides for construction funding associated with the piping rehabilitation. The current pipe protective coatings are starting to fail. The failure can be observed as the pipes and fasteners are beginning to corrode due to highly humid environment.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

1902 Hawthorne St, West Third and Asbury Pump Stations

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2025<br>PROJECT NO: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | WTP Third Floor Conference Room | | | | | $ 114,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Construction | $ 100,000 | $ — | $ — | $ — | $ — | $ — |
| | | Equipment | $ 14,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 114,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Water Construction Fund | $ 114,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 114,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This funding request aims to remodel the third floor of the Water Treatment Plant into a dedicated conference room. This space will support departmental training initiatives, including the City of Dubuque's DEIB training, IDNR continuing education, and staff training on City and Department policies and procedures. Additionally, it will serve as a meeting venue for all City departments, accommodating off-site events such as City Life. Staff at the water plant conduct tours and educational sessions for local schools, colleges, and various community groups, including the Dubuque Realtors Association. The new conference room will provide a professional environment and eliminate the use of the staff break room for meeting events.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Partnership for a better Dubuque: Building our community that is viable, livable and equitable. Partner with local universities, colleges and institutions of high education.

**FUNDING RESTRICTIONS**

This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

1902 Hawthorne St - Eagle Point Water Treatment Plant

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2024 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 42 - Water Department | | 8C - Business Type | Vehicle #4911 Tandem Dump Truck replacement | | | PROJECT NO: 4281000053 | | $ 81,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 199,000 | Tandem Dump Truck | $ 81,000 | $ — | $ — | $ — | $ — | $ — |
| | $ (25,000) | Less trade-in | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 174,000 | TOTAL | $ 81,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 174,000 | Water Construction Fund | $ 81,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 174,000 | TOTAL | $ 81,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
4911 is a 2009 International tandem dump truck. This is being replaced with a Western Star 4700SF series dump truck with an included standard 18.5' Beau Roc dump body, box vibrator and bed liner. Vehicle replacement is for operation adjustment for better efficiency. Proposed dump truck in most cases during water main repairs will complete hauling spoils out and clean backfill in with in one trip. This machine will also be used by Public Works through winter salt and snow hauling.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Robust Local economy: Have the infrastructure and amenities to support economic development and growth: industrial/business parks, streets and utilities, air service and housing, bandwidth redundancy.

**FUNDING RESTRICTIONS**
This project may only be funded with Water Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
City Water Distribution System

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | 8C - Business Type | Lift Station SCADA Upgrades | FY 2019 | $ 250,000 |
| | | | PROJECT NO: 4381500014 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 32,000 | $ — | Design & Engineering | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ — |
| | | Construction | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ — |
| $ 32,000 | $ — | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 32,000 | | Sanitary Sewer Construction Fund | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ — |
| $ 32,000 | $ — | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for establishing reliable communication for all 22 remote lift stations connected to the Water & Resource Recovery Center (WRRC). Major lift stations will be upgraded with fiber optic communication for a fast and stable connection. Currently, eight stations use an aging Alvarion 900 MHz radio system, which is over 15 years old. Five lift stations have no communication systems in place at all. By integrating all 22 remote lift stations into the WRRC's monitoring system, WRRC staff will receive real-time updates on pump status, water flow, and potential issues, enabling quicker responses to any problems.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project may only be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Multiple Locations

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY24<br>PROJECT NO: 4381500013 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | | 8C - Business Type | HVAC Replacement | | | | | $ 250,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 50,000 | Design & Engineering | $ 8,000 | $ 8,000 | $ 8,000 | $ 8,000 | $ 8,000 | $ — |
| $ — | $ 250,000 | Construction | $ 42,000 | $ 42,000 | $ 42,000 | $ 42,000 | $ 42,000 | $ — |
| $ — | $ 300,000 | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 300,000 | Sanitary Sewer Construction Fund | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ — |
| $ — | $ 300,000 | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ — |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | $ 5,000 | Operating Cost (Savings) | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project funds the replacement of aging HVAC equipment at the Water & Resource Recovery Center (W&RRC) and sanitary sewer lift stations. The W&RRC and lift station HVAC systems use a number of components including, but not limited to: louvers, fans, gravity roof ventilators, rooftop units, make-up air units, gas-fired unit heaters, electric unit heaters, and water source heat pumps. Corrosive gasses, including hydrogen sulfide, reduce the life expectancy of many of these components. Corrosion of copper and electronic components has resulted in more frequent HVAC repairs over the last several years. Functioning HVAC units are particularly important for maintaining the climate in the electronic motor control centers for each builidng at the WRRC and at each lift station.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project may only be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
795 Julien Dubuque Drive/lift stations

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | 8C - Business Type | WRRC Headworks Bar Screen Replacement | FY 2023<br>PROJECT NO: 4381500015 | $ 2,500,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 30,000 | Design & Engineering | $ — | $ — | $ — | $ 500,000 | $ — | $ 63,000 |
| $ — | $ 270,000 | Construction | $ — | $ — | $ — | $ — | $ 2,000,000 | $ 2,727,000 |
| $ — | $ 300,000 | TOTAL | $ — | $ — | $ — | $ 500,000 | $ 2,000,000 | $ 2,790,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ — | $ — | $ — | $ 500,000 | $ — | $ 2,790,000 |
| $ — | $ 300,000 | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ 2,000,000 | $ — |
| $ — | $ 300,000 | TOTAL | $ — | $ — | $ — | $ 500,000 | $ 2,000,000 | $ 2,790,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the replacement of the facility's bar screens, which are a vital part of our wastewater treatment process. Bar screens are the first line of defense, designed to remove large debris and non-biodegradable materials from incoming wastewater. Over time, the existing bar screens have aged and require replacement to maintain the facility's efficiency and ensure proper operation. The new bar screens are also needed to accommodate the increased flow to the WRRC due to upstream capacity improvements. The new, more efficient bar screens, which will enhance the WRRC's ability to handle increased volumes of wastewater, reduce the risk of equipment damage, and minimize disruptions caused by debris buildup. The new screens will improve the overall treatment process, contribute to the protection of the environment, and ensure the reliability of Dubuque’s wastewater infrastructure for years to come. A FY25 allocation for Bar Screen Replacement provides funding to refurbish the existing bar screens to operate until the capacity issues require the replacement with new screens outlined for FY30 and FY31.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Old Mill Road List Station Project (CIP #5581500006) and the Catfish Creek Interceptor Sewer Upgrades Project

**OUTCOME**

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project may be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

The improvements will be at the WRRC at 795 Julien Dubuque Drive. The improvements will serve all properties connected to the sanitary sewer collection system.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2023 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | | 8C - Business Type | RAS and Scum Pump Replacement | | | PROJECT NO: | | $ 138,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design & Engineering | $ — | $ — | $ — | $ — | $ 138,000 | $ — |
| $ — | $ — | Construction | $ — | $ — | $ — | $ — | | $ 1,375,000 |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 138,000 | $ 1,375,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ — | $ — | $ — | $ — | $ 138,000 | $ 1,375,000 |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 138,000 | $ 1,375,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project replaces the six return activated sludge (RAS) pumps and two scum pumps used in the secondary treatment process. The RAS pumps help remove sludge from the four final clarifiers and convey it to the front of the activated sludge basins. The scum pumps convey floatable materials, removed from the surface of the final clarifiers, to the headworks of the treatment plant for treatment. These pumps were last replaced in the 1990s and are reaching the end of their intended, useful life. Replacement of the pumps will improve pumping performance and reliability and reduce maintenance costs.

**RELATIONSHIP TO OTHER PROJECTS**
The project is related to the Final Clarifier Rehabilitation project

**OUTCOME**
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project may only be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
795 Julien Dubuque Drive

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY 2020 | TOTAL PROJECT COST |
|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | 8C - Business Type | WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements | PROJECT NO: | $ 7,035,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design & Engineering | $ — | $ 35,000 | $ — | $ 50,000 | $ 100,000 | $ 11,665,000 |
| $ — | $ — | Construction | $ — | $ — | $ — | $ 1,450,000 | $ 5,400,000 | $ 61,122,500 |
| $ — | $ — | TOTAL | $ — | $ 35,000 | $ — | $ 1,500,000 | $ 5,500,000 | $ 72,787,500 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ — | $ 35,000 | $ — | $ 852,910 | $ 329,650 | $ — |
| | | State Revolving Fund Loan | $ — | $ — | $ — | $ 647,090 | $ 5,170,350 | $ 72,787,500 |
| $ — | $ — | TOTAL | $ — | $ 35,000 | $ — | $ 1,500,000 | $ 5,500,000 | $ 72,787,500 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for improvements to the WRRC facility to address nutrient reduction requirements and increase plant BOD. TSS, and flow treatment capacity. In October of 2022, the WRRC's NPDES permit was amended based on a nutrient reduction study commissioned by the City and submitted to the Iowa Department of Natural Resources (IDNR). The permit requires the City to prepare and submit an updated nutrient reduction study report no later than November 1, 2027. The study will involve researching new or additional treatment technologies for the reduction of nitrogen and phosphorus. The updated report must include an updated schedule for making operational changes and/or installing new or additional treatment technologies to achieve the goal of 66% reduction in total nitrogen and a 75% reduction in phosphorus. It is anticipated that nutrient reduction upgrades such as the MLE treatment process will be done in conjunction with the next major facility upgrades necessitated by pollutant loadings (e.g., BOD, TSS, and flow) and influent flow from the community.

While treatment technology might provide other options to consider, it is anticipated that the nutrient reduction improvements will involve modifications to the high-purity oxygen-activated sludge basins for the implementation of a Modified Ludzack Ettinger (MLE) nitrification/denitrification process for the removal of nitrogen. For phosphorus removal, it is anticipated that a sidestream removal system might be employed that results in the harvesting or sequestering struvite (magnesium ammonium phosphate) to remove phosphorus from the centrate or directly from the digested sludge. To accomodate increased BOD and TSS loading, it is anticipated that a cloth media filtration system will be used. It uses specially designed cloth filters to trap fine particles and reduce BOD levels in treated effluent. Wastewater passes through the cloth media, where solids are captured, while the filtered water moves through for further treatment or discharge.

**RELATIONSHIP TO OTHER PROJECTS**

The project is related to the FY25 WRRC Facility Plan Update Project (CIP # 4381500016)

**OUTCOME**

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY 2020<br>PROJECT NO: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | 8C - Business Type | WRRC Plant Nutrient Reduction Improvements and BOD/Flow Capacity Improvements | | $ 7,035,000 |

**FUNDING RESTRICTIONS**
This project may only be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
795 Julien Dubuque Drive

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | 2023 |
|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | 8C - Business Type | Industrial Controls Upgrade | PROJECT NO: | 4381500017 |
| | | | TOTAL PROJECT COST | $ 1,900,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 350,000 | Design & Engineering | $ — | $ 50,000 | $ 100,000 | $ — | $ — | $ — |
| $ — | $ 750,000 | Construction | $ — | $ 950,000 | $ 800,000 | $ — | $ — | $ — |
| $ — | $ 1,100,000 | TOTAL | $ — | $ 1,000,000 | $ 900,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 750,000 | State Revolving Fund Loan | $ — | $ 76,295 | $ 850,460 | $ — | $ — | $ — |
| $ — | $ 350,000 | Sanitary Sewer Construction Fund | $ — | $ 923,705 | $ 49,540 | $ — | $ — | $ — |
| $ — | $ 1,100,000 | TOTAL | $ — | $ 1,000,000 | $ 900,000 | $ — | $ — | $ — |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | | Operating Cost (Savings) | $ — | $ (20,000) | $ (25,000) | $ (25,625) | $ (26,265) | $ (26,900) |
| | | Operating Revenue | $ — | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project funds the replacement of outdated, obsolete industrial control components at the Water & Resource Recovery Center (WRRC). The WRRC currently relies on a set of programmable logic controllers (PLC) and DeviceNet® systems to gather and disseminate crucial data for process monitoring and control. The existing DeviceNet® systems and PLCs at the Center have become obsolete, posing significant challenges in sourcing replacement parts or conducting necessary repairs. The project entails two major phases: planning and design, followed by construction. These phases are dedicated to modernizing the Center's infrastructure by upgrading 16 PLCs, including their power supplies and other peripheral devices, to the latest models. Additionally, 11 outdated DeviceNet® systems will be replaced with 8 Ethernet control networks. Replacing the DeviceNet® systems is a complex task, involving the replacement of digital scanners, power supplies, wiring networks, communication cards, and motor control center electrical buckets.This comprehensive update will ensure the Center's continued operational efficiency, with the replacement of the DeviceNet® systems being a key component of this initiative.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to any other capital improvement projects.

**OUTCOME**

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: 2023 | |
|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | 8C - Business Type | Industrial Controls Upgrade | PROJECT NO: 4381500017 | TOTAL PROJECT COST $ 1,900,000 |

**FUNDING RESTRICTIONS**

This project can be funded by Sanitary Sewer Construction Funds or a State Revolving Fund loan.

**PROJECT ADDRESS/SERVICE AREA**

Project located at the WRRC, 795 Julien Dubuque Drive. Service area is the tri-state region.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | | 8C - Business Type | WRRC Uninterruptible Power Supply (UPS) Replacement | | | PROJECT NO: | | $ 85,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ 85,000 | $ — | | $ — | $ — | $ — |
| $ — | $ — | | $ — | $ — | | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 85,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ 85,000 | $ — | | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 85,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the replacement of the 30KVA Uninterruptible Power Supply (UPS) unit located in Building 80. This UPS is essential for providing continuous power to critical systems, including the SCADA servers, City Network data racks, original site access controls, and burglar/fire alarms. In the event of a power outage, the UPS ensures that these systems remain operational long enough for backup generators to start and transfer power, preventing any damage or disruption to vital monitoring and control functions at the facility.

The existing UPS is nearing the end of its lifecycle and is being phased out, meaning it will no longer be supported by the manufacturer in the near future. Continued use of this outdated unit could lead to increased maintenance costs and higher risks of system failure during power outages. Additionally, the batteries, fan, and capacitors require replacement, further justifying the need for a more reliable solution. Replacing the UPS with a new unit will ensure uninterrupted service, protect critical infrastructure, and reduce the risk of downtime or data loss. This investment is necessary to maintain the operational integrity of the WRRC's systems and to safeguard the facility's ability to respond to power interruptions.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to any other capital improvement projects.

**OUTCOME**
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project can be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Project located at the WRRC, 795 Julien Dubuque Drive. Service area is the tri-state region.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | | 8C - Business Type | UV System Cable & Harness Replacement | | | PROJECT NO: | | $ 50,500 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ 38,500 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction | $ 12,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 50,500 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ 50,500 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 50,500 | $ — | $ — | $ — | $ — | $ — |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | | Operating Cost (Savings) | $ — | $ (1,500) | $ (15,500) | $ (1,600) | $ (1,650) | $ (1,700) |

**PROJECT DESCRIPTION/JUSTIFICATION**

The project involves replacing various cable assemblies and wiring harnesses within the UV system at the WRRC. This includes the installation of new 20-foot lamp cables (red, white, and blue), limit switch cables, sensor and lid cables, as well as different lengths of wiring harnesses for lamp power, motor/limit switches, and sensor connections. The replacement work is aimed at ensuring reliable connectivity and proper functioning of the UV module system, critical for effective wastewater treatment operations. The UV cable assemblies and wiring harnesses typically have a useful life of 5-7 years. They have been in service for over ten years resulting in reliability issues.

The replacement of the UV cable assemblies and wiring harnesses is necessary to maintain the integrity and reliability of the UV disinfection system is required for the City to meet its NPDES permit disinfection requirements. Over time, cables and harnesses can degrade due to exposure to moisture, UV radiation, and electrical loads, leading to potential failures or reduced efficiency. Upgrading these components ensures consistent performance, minimizes the risk of unplanned downtime, and extends the overall lifespan of the UV system. The proactive replacement also aligns with best practices for preventive maintenance, helping to avoid costly repairs and ensuring compliance with regulatory standards for water quality.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to any other capital improvement projects.

**OUTCOME**

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project can be funded by Sanitary Sewer Construction Funds.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY 2026<br>PROJECT NO: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | 8C - Business Type | UV System Cable & Harness Replacement | | $ 250,000 |

**PROJECT ADDRESS/SERVICE AREA**

Project located at the WRRC, 795 Julien Dubuque Drive. Service area is the tri-state region.

| DEPARTMENT: 43 - Water & Resource Recovery Center | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Biogas Chiller Replacement | | | YEAR FIRST SUBMITTED: FY 2026<br>PROJECT NO: | | TOTAL PROJECT COST $ 58,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ 58,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 58,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ 58,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 58,000 | $ — | $ — | $ — | $ — | $ — |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | | Operating Cost (Savings) | $ — | $ (2,500) | $ (2,550) | $ (2,600) | $ (2,650) | $ (2,700) |

**PROJECT DESCRIPTION/JUSTIFICATION**
The project involves replacing the existing chiller used in the gas production and handling system at the Water & Resource Recovery Center. The current chiller is an integral component of the biogas conditioning process, working alongside low-pressure and high-pressure skids to cool biogas and remove excess moisture before further compression and conditioning.

The current chiller, in service for 12 years, is approaching the end of its typical 10-15 year lifespan and has required increased maintenance over the past year to remain operational. Replacing the chiller will improve reliability, reduce downtime, and prevent moisture-related issues that could damage downstream equipment. A new, more efficient chiller will enhance the overall performance of the biogas system, lower maintenance costs, and ensure continued compliance with best practices for critical infrastructure.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to any other capital improvement projects.

**OUTCOME**
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project can be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Project located at the WRRC, 795 Julien Dubuque Drive. Service area is the tri-state region.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | | 8C - Business Type | WRRC Odor Monitoring System | | | PROJECT NO: | | $ 46,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ 22,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Consulting Services | $ 24,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 46,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ 46,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 46,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
Project involves the installation of an odor monitoring system at the Water & Resource Recovery Center (WRRC). It consists of a network of electronic nose (e-nose) units around the perimeter of the WRRC for real-time monitoring of odor emissions from the treatment plant, helping to identify and address any potential odor issues before they impact surrounding communities. The e-nose units will be mounted on existing light poles and connected to the facility's Supervisory Control and Data Acquisition (SCADA) system.

Current odor monitoring methods rely heavily on measured reductions in hydrogen sulfide within the treatment systems, manual inspections, and community feedback. Because the WRRC is not the only odor producing facility in the city/county, tracking odor complaints have limited value as to how effective our odor reduction efforts are. The use of multiple odor detectors around the perimeter of the WRRC will allow for data-driven decision-making based on the odors actually originating from the site. The information from the odor monitoring system will allow for adjusting operations and addressing odor control activities more strategically, making it possible to target specific problem areas rather than applying general solutions with immeasurable results.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to any other CIP project. It is related to operational changes and chemical dosing activities to control odor at the WRRC.

**OUTCOME**
Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project can be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Project located at the WRRC, 795 Julien Dubuque Drive. Improvements will benefit the surrounding neighborhoods.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | | 8C - Business Type | Water & Resource Recovery Center Vehicle Replacements | | | PROJECT NO: | | $ 75,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ 75,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 75,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ 75,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 75,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This capital improvement involves purchasing two replacement vehicles used by the Water & Resource Recovery Center (WRRC), one for conducting inspections of industrial facilities as part of the industrial pretreatment program and another for conducting inspections of food establishments as part of the City's fates, oils, and grease (FOG) program.

Providing the Industrial Pretreatment Coordinator with a dedicated vehicle for traveling to industrial facilities ensures efficient and timely performance of essential inspections and compliance monitoring. The coordinator frequently visits various industrial sites to verify discharges, conduct sampling, and respond to issues—tasks that require specialized equipment that is cumbersome to transport without proper storage.

The Environmental Coordinator frequently travels to numerous food establishments to perform on-site inspections to ensure compliance with FOG regulations, thereby preventing blockages and overflows in the wastewater system. Having a dedicated vehicle enables the coordinator to carry specialized equipment and materials needed for inspections. It also allows for timely responses to potential non-compliance issues, demonstrating the City's commitment to public health, environmental protection, and effective wastewater management.

**RELATIONSHIP TO OTHER PROJECTS**

This CIP expense is not related to any other CIP projects.

**OUTCOME**

This capital improvement program expense is related to the City Council's five-year goal of a sustainable environment - preserving and enhancing natural resources.

**FUNDING RESTRICTIONS**

This project can be funded by Sanitary Sewer Funds.

**PROJECT ADDRESS/SERVICE AREA**

Equipment will be used by WRRC staff to travel to various locations throughout the city of Dubuque.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 43 - Water & Resource Recovery Center | | 8C - Business Type | Water & Resource Recovery Center Electronic Hydraulic Shop Press | | | PROJECT NO: | | $ 13,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ 13,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 13,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ 13,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 13,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This CIP provides for a 100-Ton Electric Hydraulic Shop Press. The heavy-duty, electric-powered press is designed for industrial maintenance tasks. Capable of delivering 100 tons of force, it features an adjustable work table, a hydraulic cylinder with an electric pump, and a built-in pressure gauge for precision. Its durable steel construction and safety shields ensure reliable performance and operator safety, making it ideal for pressing bearings, bushings, and other components.

The WRRC's existing press, which is over 25 years old, no longer meets current safety and operational standards. The outdated press lacks modern safety features such as shields and force gauges, increasing risks during use and limiting its functionality. A new 100-Ton Electric Hydraulic Shop Press offers significantly higher capacity and improved precision, enabling the WRRC maintenance team to perform complex repairs in-house. This upgrade will reduce reliance on external vendors, lower repair costs, and minimize equipment downtime, ensuring uninterrupted operation of critical facility systems. This investment reflects WRRC's commitment to safety, operational efficiency, and cost-effective maintenance solutions.

**RELATIONSHIP TO OTHER PROJECTS**
This CIP is not related to any other CIP.

**OUTCOME**
Financial Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery

**FUNDING RESTRICTIONS**
The equipment should be purchased using sanitary sewer funds.

**PROJECT ADDRESS/SERVICE AREA**
Equipment will be used at the WRRC, serving the greater city of Dubuque.

| DEPARTMENT: 51 - Airport | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Reconstruct Taxiway Alpha | YEAR FIRST SUBMITTED: FY 2018<br>PROJECT NO: 5128000008 390-2842 | TOTAL PROJECT COST $ 18,709,994 |
|---|---|---|---|---|

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 646,319 | $ 713,790 | Design & Engineering | $ 1,340,000 | $ 6,819,994 | $ 300,000 | $ — | $ — | $ — |
| $ 1,180,848 | $ 4,290,066 | Construction | $ 7,400,000 | $ 1,230,000 | $ 1,620,000 | $ — | $ — | $ — |
| $ 1,827,167 | $ 5,003,856 | TOTAL | $ 8,740,000 | $ 8,049,994 | $ 1,920,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 1,000,000 | FAA Entitlement Funds | $ 1,000,000 | $ 1,000,000 | $ 1,000,000 | $ — | $ — | $ — |
| $ 1,827,167 | $ 3,503,470 | FAA Discretionary Funds | $ 7,303,000 | $ 6,244,995 | $ 728,000 | $ — | $ — | $ — |
| | $ 500,386 | G.O. Debt (Sales Tax Fund 20%) | $ 437,000 | $ 804,999 | $ 192,000 | $ — | $ — | $ — |
| $ 1,827,167 | $ 5,003,856 | TOTAL | $ 8,740,000 | $ 8,049,994 | $ 1,920,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This will provide for rehabilitating Taxiway Alpha over seven years and six construction phases. The preliminary design phase for the rehabilitation of Taxiway Alpha including planning, schematic design, and environmental assessment, was completed in FY22. Construction has begun on the southeast end of the Airport at the end of Runway 31 and is to include all aspects of taxiway reconstruction, including grading finishes, drainage, under drains, paving, airfield lighting, marking, and turfing. Each phase will include approximately 1,300 linear feet of Taxiway A relocation, working to the northwest at a standard parallel offset distance of 400 feet from Runway 13/31. Construction phase one of this project has been completed. Bids have been received, and the contract has been awarded for construction phase two which will be completed in calendar year 2025.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Reconstruct General Aviation Apron capital project (not funded yet).

**OUTCOME**

Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%), DRA or Airport Operating Funds and FAA Funds.

**PROJECT ADDRESS/SERVICE AREA**

Dubuque Regional Airport - 11000 Airport Rd/Airfield

| DEPARTMENT: 51 - Airport | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Reconstruct General Aviation Apron | | | YEAR FIRST SUBMITTED: FY25<br>PROJECT NO: | | TOTAL PROJECT COST $ 2,480,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Design-Engineering | $ 415,000 | $ — | $ — | $ — | $ — | $ — |
| | | Construction | $ 2,065,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 2,480,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | FAA BIL | $ 1,516,500 | $ — | $ — | $ — | $ — | $ — |
| | | G.O. Debt (Sales Tax Fund 20%) | $ 563,500 | $ — | $ — | $ — | $ — | $ — |
| | | State Grant | $ 400,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 2,480,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project will provide for maintenance of existing airfield pavement adjacent to the Fixed Base Operations and newly-constructed corporate aircraft hangars (previously the terminal building apron) identified in the most recently-completed Airport Pavement Management System update. Pavement condition indicates full reconstruction is required. Maintaining airfield pavement is included as a sponsor grant assurance when receiving Federal Aviation Administration funding.

**RELATIONSHIP TO OTHER PROJECTS**
This project relates to the Reconstruct Taxiway Alpha capital project (project # 5128000008).

**OUTCOME**
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming and FAA funds.

**PROJECT ADDRESS/SERVICE AREA**
11000 Airport Rd/Airfield

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY2026 | | |
|---|---|---|---|---|---|---|---|---|
| 51 - Airport | | 2C - Public Works | Equipment Storage Building | | | PROJECT NO: | | TOTAL PROJECT COST $ 275,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Design & Engineering | $ 27,500 | $ — | $ — | $ — | $ — | $ — |
| | | Construction | $ — | $ 247,500 | $ — | $ — | $ — | $ — |
| | | TOTAL | $ 27,500 | $ 247,500 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | CSVI Funds | $ 27,500 | $ 247,500 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 27,500 | $ 247,500 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project will provide for sitework, concrete floor installation, and construction of an equipment storage building. A facility for storage of equipment is needed for airfield mowers, small equipment, and an isolated bay location for approved snow and ice control products for winter storm management. Currently, airfield mowing equipment is not stored in a covered location.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), DRA Funding or IDOT Commercial Service Vertical Infrastructure funds.

**PROJECT ADDRESS/SERVICE AREA**
11000 Airport Road

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 51 - Airport | | 2C - Public Works | Asphalt Pavement Repair/T-Hangar Apron Rehabilitation | | | FY 2016 | | |
| | | | | | | PROJECT NO: 5128000017 390-2664 | | $ 1,425,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Design & Engineering | $ — | $ 95,000 | $ 95,000 | $ 95,000 | $ — | $ 25,000 |
| | | Construction | $ — | $ 380,000 | $ 380,000 | $ 380,000 | $ — | $ 150,000 |
| $ — | $ — | TOTAL | $ — | $ 475,000 | $ 475,000 | $ 475,000 | $ — | $ 175,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | G.O. Debt (Sales Tax Fund 20%) | $ — | $ 175,000 | $ 175,000 | $ 175,000 | $ — | $ 175,000 |
| $ — | $ — | State Grant | $ — | $ 300,000 | $ 300,000 | $ 300,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 475,000 | $ 475,000 | $ 475,000 | $ — | $ 175,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This will provide for asphalt repairs to the aircraft hangar area. These types of projects are coordinated with the Engineering Department to determine which repairs are needed. FY27 and FY28 funds will provide for replacing the pavement in the corporate hangar and T-hangar areas identified in the most recently-completed Airport Pavement Management System. Work includes, but is not limited to, full and partial depth patching and joint/crack sealing to prolong the life of the pavement. Iowa Department of Transportation Airport Improvement Program funds will also be used for these projects. Maintaining the airfield pavement is included as a sponsor grant assurance when receiving Federal Aviation Administration funds. FY31 funds will provide for repairing the general aviation entrance road.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to Reconstruct General Aviation Apron project (not funded yet).

**OUTCOME**
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%) or DRA funding.

**PROJECT ADDRESS/SERVICE AREA**
11000 Airport Rd

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 51 - Airport | | 2C - Public Works | Update Airport Pavement Management System (APMS) (formerly Pavement Condition Study) (PCN) | | | FY 2012<br>PROJECT NO: 5128000009<br>390-1060 | | $ 100,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ — | Consultant Contract | $ — | $ — | $ 100,000 | $ — | $ — | $ 125,000 |
| $ — | $ — | TOTAL | $ — | $ — | $ 100,000 | $ — | $ — | $ 125,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ — | FAA Discretionary Funds | $ — | $ — | $ 90,000 | $ — | $ — | $ 112,500 |
| $ — | $ — | Sales Tax Fund (20%) | $ — | $ — | $ 10,000 | $ — | $ — | $ 12,500 |
| $ — | $ — | TOTAL | $ — | $ — | $ 100,000 | $ — | $ — | $ 125,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for an Airport Pavement Management System (APMS) update, which is a review and analysis of all airfield pavement to document pavement condition and develop a strategy for airfield pavement maintenance. This study is required by the Federal Aviation Administration as justification for all airfield reconstruction or rehabilitation projects and facilitates capital improvement planning. Formerly, airports were required to report runway strength as a pavement condition number (PCN). The Federal Aviation Administration has updated this requirement to be in alignment with International Civil Aviation Organization guidelines and now requires airports to report runway strength as a pavement classification rating (PCR). Aircraft operators and airports use/compare these numbers to aircraft classification ratings (ACR) to determine if a pavement is suitable to operate a given aircraft on. This APMS is required every three years by the Federal Aviation Administration.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%), DRA Funding or Airport Operating Funds and FAA Funds.

**PROJECT ADDRESS/SERVICE AREA**

11000 Airport Road/Airfield

| DEPARTMENT: 51 - Airport | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Taxiway D Extension | | | YEAR FIRST SUBMITTED: FY25<br>PROJECT NO: | | TOTAL PROJECT COST $ 2,940,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design/Engineering | $ — | $ — | $ — | $ 488,100 | $ — | $ — |
| $ — | | Construction | $ — | $ — | $ — | $ 2,451,900 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 2,940,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | FAA Discretionary Funds | $ — | $ — | $ — | $ 2,646,000 | $ — | $ — |
| $ — | $ — | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ — | $ 294,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 2,940,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project will provide for construction of approximately 1,700 feet of taxiway between the terminal building and Runway 31. This project will increase efficiency by allowing aircraft to taxi directly to Runway 31 in lieu of back-taxiing and will significantly increase safety by not requiring aircraft to cross Runway 13/31 midfield. This project will consist of grading, storm sewer drainage and underdrains, concrete paving, taxiway edge lighting and airfield signage, pavement markings, and turf grass stabilization.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), or DRA and FAA Funds.

**PROJECT ADDRESS/SERVICE AREA**
11000 Airport Rd/Airfield

| DEPARTMENT: 51 - Airport | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Terminal Building Modifications | | | YEAR FIRST SUBMITTED: FY2025<br>PROJECT NO: 5128000028 | | TOTAL PROJECT COST $ 400,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 750,000 | Design | $ — | $ — | $ — | $ — | $ 400,000 | $ — |
| | $ 4,250,000 | Construction | $ — | $ — | $ — | $ — | $ — | $ 4,600,000 |
| | $ 5,000,000 | TOTAL | $ — | $ — | $ — | $ — | $ 400,000 | $ 4,600,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 4,750,000 | FAA Discretionary Funds | $ — | $ — | $ — | $ — | $ 360,000 | $ 4,140,000 |
| | | G.O. Debt (Sales Tax Fund 20%) | $ — | $ — | $ — | $ — | $ — | $ 100,000 |
| | | CFC Funds | $ — | $ — | $ — | $ — | $ — | $ 150,000 |
| | | CSVI Funds | $ — | $ — | $ — | $ — | $ 40,000 | $ 210,000 |
| | $ 250,000 | Airport American Rescue Plan Act Funds | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 5,000,000 | TOTAL | $ — | $ — | $ — | $ — | $ 400,000 | $ 4,600,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project will modify and expand the existing Airport terminal building hold room to provide for the upgauge and current frequency of air carrier aircraft that has taken place since the original construction. The proposed project will expand the existing hold room from 2,700 square feet to about 6,800 square feet which will provide the necessary space and passenger level of service to support simultaneous operations of two, 737-800 aircraft (189 passengers each). The hold room expansion will also include the necessary engineering, architectural, mechanical, electrical, passenger boarding bridge and furnishing improvements.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), DRA Funding, CSVI Funds or CFC Funds, and FAA funding.

**PROJECT ADDRESS/SERVICE AREA**
10965 Aviation Road

| DEPARTMENT: 51 - Airport | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Airfield Runway/Taxiway Marking Improvements | | | YEAR FIRST SUBMITTED: FY26<br>PROJECT NO: | | TOTAL PROJECT COST $ 412,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design-Engineering | $ 63,000 | $ — | $ — | $ — | $ — | $ — |
| | | Construction | $ 349,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 412,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | State Grant | $ 329,600 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Sales Tax Fund (20%) | $ 82,400 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 412,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project is a Federal Aviation Administration (FAA) requirement. This will provide for the mechanical removal of existing painted markings, the layout of new markings, and repainting of both runways (18/36 and 13/31) to Federal Aviation Administration standards. During the annual FAA Part 139 inspection in 2023, the inspector noted that "existing markings are beginning to flake and peel because of the thickness of the paint. Markings are also starting to exceed the layout parameters". This project will utilize the planned closures of each runway during the next construction phase of Taxiway Alpha.

**RELATIONSHIP TO OTHER PROJECTS**
This project relates to the Reconstruct Taxiway Alpha project (#5128000008).

**OUTCOME**
Robust Local Economy: Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), DRA or Airport Operating Funds and State of Iowa Funds.

**PROJECT ADDRESS/SERVICE AREA**
11000 Airport Road/Airfield

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Asphalt Milling Program | | | YEAR FIRST SUBMITTED: FY 2000<br>PROJECT NO: 5421000003 | | TOTAL PROJECT COST $ 739,616 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 92,618 | $ 99,530 | Construction | $ 146,379 | $ 142,360 | $ 145,431 | $ 148,594 | $ 156,852 | $ 165,208 |
| 2818 | | Internal Costs | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 95,436 | $ 99,530 | TOTAL | $ 146,379 | $ 142,360 | $ 145,431 | $ 148,594 | $ 156,852 | $ 165,208 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 26,752 | $ 64,913 | Sales Tax Fund (30%) | $ 47,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 45,000 | $ 50,000 |
| $ 68,684 | | Road Use Tax Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| | $ 34,617 | Milling Revenue | $ 99,379 | $ 102,360 | $ 105,431 | $ 108,594 | $ 111,852 | $ 115,208 |
| $ 95,436 | $ 99,530 | TOTAL | $ 146,379 | $ 142,360 | $ 145,431 | $ 148,594 | $ 156,852 | $ 165,208 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funds for the milling of ten (10) centerline miles of asphalt streets and ten (10) centerline miles in the following years. This project provides for the hiring of a private milling contractor to grind a full-street-width pass to remove up to 2 inches of old asphalt from the street. The millings are then loaded onto city trucks and hauled to a local asphalt plant to be recycled into new hot mix asphalt. All milling is done by a private contractor with cleanup, hauling, and repaving of the streets completed by Public Works department crews. Keeping road pavement in good shape saves money and energy and reduces greenhouse gas emissions, more than offsetting pollution generated during road construction, according to a new study. Over the past twenty-six years, the Public Works Department has made great progress in maintaining Dubuque's asphalt pavements by completing overlay projects on 247,10 centerline miles of asphalt streets. Since January 1, 2014, the City has been required to construct or reconstruct virtually all curb ramps at all street intersections and crosswalks included in the annual asphalt overlay program forcing a reduction in centerline miles overlayed.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the ADA curb ramp replacement project 5421000002 and curb replacement project (#5421000001).

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2000 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 54 - Public Works | 2C - Public Works | Asphalt Milling Program | PROJECT NO: | 5421000003 | $ 739,616 |

**FUNDING RESTRICTIONS**

This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 54 - Public Works | 2C - Public Works | ADA Curb Ramp Program | FY 2006 | |
| | | | PROJECT NO: 5421000002 | $ 4,504,834 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 53,388 | $ 65,000 | Engineering Services | $ 45,000 | $ 30,000 | $ 40,000 | $ 35,000 | $ 50,000 | $ 57,000 |
| $ 201,446 | $ 685,000 | Construction | $ 855,000 | $ 420,000 | $ 460,000 | $ 465,000 | $ 500,000 | $ 543,000 |
| $ 254,834 | $ 750,000 | TOTAL | $ 900,000 | $ 450,000 | $ 500,000 | $ 500,000 | $ 550,000 | $ 600,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 226,096 | $ 750,000 | Sales Tax Fund (30%) | $ 900,000 | $ 450,000 | $ 500,000 | $ 500,000 | $ 550,000 | $ 600,000 |
| $ 28,738 | $ — | Road Use Tax Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 254,834 | $ 750,000 | TOTAL | $ 900,000 | $ 450,000 | $ 500,000 | $ 500,000 | $ 550,000 | $ 600,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funds for an annual program to install ADA curb ramps at various locations throughout the city in conjunction with the Public Works five (5) centerline mile asphalt overlay program and also in the following years. This program is managed by the Engineering Department and coordinated with the Public Works Department's asphalt overlay program. In July of 2013, the Iowa Department of Transportation (IDOT) received additional information from the Federal Department of Justice further clarifying what constitutes resurfacing. Based on these clarifications, as of January 1, 2014, any alterations to an existing street's crosswalk, including asphalt resurfacing and "mill and fill" projects, require that existing curb ramps adhere to the latest ADA standards. While many of these corners have existing ramps, only a few of Dubuque's streets and alleys have curb ramps that meet current ADA standards. This project ensures that each intersection would be retrofitted with ADA-mandated curb ramps when a street receives a maintenance overlay. With the installation and upgrade to the ADA curb ramps as part of the asphalt overlay program, we improve accessibility for those with disabilities in our community as well as pedestrians seeking to travel the streets and sidewalks safely.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Asphalt Milling Program, CIP # 5421000003.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 54 - Public Works | 2C - Public Works | Curb Replacement Program | FY 2000 | $ 150,000 |
| | | | PROJECT NO: 5421000001 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 8,000 | Engineering Services | $ 4,000 | $ 4,000 | $ 4,000 | $ 4,000 | $ 4,000 | $ 4,000 |
| $ 1,054 | $ 42,000 | Construction | $ 26,000 | $ 26,000 | $ 26,000 | $ 26,000 | $ 26,000 | $ 26,000 |
| $ 1,054 | $ 50,000 | TOTAL | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 1,054 | $ 50,000 | Sales Tax Fund (30%) | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| $ 1,054 | $ 50,000 | TOTAL | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for an annual program to replace deteriorated curb and gutter and related pavement at locations throughout the city. Priority is given to streets scheduled for the Public Works Department's asphalt paving program and projects associated with improvements to sidewalks and driveways by homeowners. All work is done by private contractors. This project supplements the Public Works Department's regular curb reconstruction program. There are many streets in Dubuque that have good driving surfaces but have badly deteriorated limestone or concrete curbing. This program provides for hiring private contractors to replace curbing in poor condition on streets that are not scheduled, or anticipated to be scheduled, for reconstruction. Priority is also given to replacing poor curbing on streets where ADA curb ramps are being installed. On any given year, the Public Works Department receives numerous curb replacement requests related to the asphalt overlay program and property owner projects that are not able to be completed due to workloads.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Asphalt Milling Program and the ADA Curb Ramp Program

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

City Wide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 54 - Public Works | 2C - Public Works | Concrete Street Section Repair Program | PROJECT NO: | FY 1995 | $ 115,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 10,000 | Engineering Services | $ 4,000 | $ 2,000 | $ 4,000 | $ 4,000 | $ 4,000 | $ 4,000 |
| | $ 40,000 | Construction | $ 21,000 | $ 13,000 | $ 21,000 | $ 21,000 | $ 21,000 | $ 21,000 |
| $ — | $ 50,000 | TOTAL | $ 25,000 | $ 15,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 50,000 | Sales Tax Fund (30%) | $ 25,000 | $ 15,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ — | $ 50,000 | TOTAL | $ 25,000 | $ 15,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for hiring private contractors to remove and replace, or assist the Public Works Department in removing and replacing, deteriorated concrete panels in concrete streets. All work is closely coordinated with, or under the direction of, the Engineering Department and its street reconstruction program. Many concrete streets in the City are in need of full-depth concrete section replacement. Defects such as offset or spalling transverse joints create a poor riding surface. Surface and joint defects usually lead to other pavement deformation, such as pavement blow ups, settlements, cracks, and/or potholes. Timely panel replacements and section repairs extend the life of these concrete streets and usually preclude the need for asphalt overlays or total reconstruction projects.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

City Wide

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Street Sign and Post Replacement Project | | | YEAR FIRST SUBMITTED: FY 2008<br>PROJECT NO: | | TOTAL PROJECT COST $ 100,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 15,000 | Signage | $ — | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ — | $ 15,000 | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 15,000 | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ — | $ 15,000 | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to replace traffic and street name signs, along with rusted and/or twisted street and traffic signposts and poles, located along street right-of-way throughout the city. Progress has been made over the past years to replace street name signs with new signs that meet federal requirements for size and reflectivity, as required by the Federal Manual on Uniform Traffic Control Devices. However, regulatory, warning, and ground-mounted guide signs must be more reflective than many of the City's current signs are. While all compliance dates for replacing sub-standard signs have been removed from the Federal Register, the responsibility to upgrade replacement signs to the new standard has not been diminished; therefore, all new signs that are installed must meet the new standards. This project also provides for the replacement of older signposts and poles with new powder-coat-painted channel posts, square tubing galvanized posts or 2" powder- coat-painted poles. Galvanized or powder-coated signposts and poles are much more resistant to corrosion and discoloration due to abrasion, winter weather, exposure to chlorides, and UV rays. Replacing Dubuque's substandard signs, and concurrently replacing the old signposts and poles, would significantly improve public right-of-way aesthetics.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Floodwall Post-Flood Repair Program | | | YEAR FIRST SUBMITTED: FY 2000<br>PROJECT NO: | | TOTAL PROJECT COST $ 115,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 10,000 | Construction | $ 15,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ — | $ 10,000 | TOTAL | $ 15,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 10,000 | Sales Tax Fund (30%) | $ 15,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ — | $ 10,000 | TOTAL | $ 15,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for an annual program to perform post-flood repairs and Corps-of-Engineers-required maintenance along the City's flood control protection system. This project supplements the Public Works Department's floodwall operations activity budget by providing funding that would allow for post-flood and Corps-of-Engineers-required infrastructure repairs. As the floodwall's infrastructure age and the frequency of flood events continues to increase, the almost-regular need for extraordinary repairs also has increased. This appropriation request would provide adequate funds to perform timely repairs, which in turn assures the integrity of the flood control system. Repairs may include rip-rap replacement, pump overhauls, gate repairs, floodwall, and levee repairs, dredging, debris removal, and associated storm sewer outlet remedial work.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Sustainable Environment: Preserving and Enhancing Natural Resources: Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (30%) and Stormwater Construction Fund.

**PROJECT ADDRESS/SERVICE AREA**
Along the 5.8 mile Flood Control System

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Municipal Services Center Roof Replacement | | | YEAR FIRST SUBMITTED: 2023<br>PROJECT NO: | | TOTAL PROJECT COST $ 551,730 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Design | $ — | $ 54,782 | $ — | $ — | $ — | $ — |
| | | Construction | $ — | $ 496,948 | $ — | $ — | $ — | $ — |
| | | TOTAL | $ — | $ 551,730 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sales Tax Fund (30%) | $ — | $ 551,730 | $ — | $ — | $ — | $ — |
| | | TOTAL | $ — | $551,730 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project will provide funds for the replacement of the roof at the Municipal Services Center. The facility was constructed and opened in 2005, and the expected life of a roof is 15-20 years and has experienced extensive leaking over the last 5 years. Replacing the roof will allow the building to function as designed and continue to protect millions of dollars in equipment and vehicles housed within.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects.

**OUTCOME**
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (30%), Garage, Refuse and Road Use Tax funds.

**PROJECT ADDRESS/SERVICE AREA**
The Municipal Services Center is located at 925 Kerper Court.

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Fuel Island Rehabilitation | | | YEAR FIRST SUBMITTED: 2026<br>PROJECT NO: | | TOTAL PROJECT COST $ 510,200 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering/Design | $ 95,800 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction | $ 414,400 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 510,200 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sales Tax Fund (30%) | $ 510,200 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 510,200 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the rehabilitation of the fuel island at the Municipal Services Center. The fuel stations would be used to fuel vehicles used by various City departments and parked at the Municipal Services Center. In Fiscal Year 2025, the Fuel Island went down during a historic snow storm, rendering the card reader kiosk unusable. While looking for an interim solution, the underground tanks were found to not had ongoing maintenance completed, leaving an estimated ten year life left on them.

**RELATIONSHIP TO OTHER PROJECTS**

**OUTCOME**
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**
This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Electric Vehicle Charging Infrastructure Located at the Municipal Services Center | | | YEAR FIRST SUBMITTED: FY 2021<br>PROJECT NO: 5429900008<br>300-2908, 810-2908 | | TOTAL PROJECT COST $ 157,222 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 39 | | Design and Engineering | | $ — | $ — | $ — | $ — | $ — |
| $ 122,241 | | Construction | $ — | $ — | $ — | $ 157,222 | $ — | $ — |
| $ 122,280 | $ — | TOTAL | $ — | $ — | $ — | $ 157,222 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 157,222 | $ — | $ — |
| $ 122,280 | | Garage Service Fund | | | | | | |
| $ 122,280 | $ — | TOTAL | $ — | $ — | $ — | $ 157,222 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the installation of electric vehicle charging stations at the Municipal Services Center. The charging stations would be used to charge electric vehicles used by various City departments and parked at the Municipal Services Center. In Fiscal Year 2023, the design for the underground infrastructure for a total of 22 charging stations serving 41 current parking spaces at the Municipal Services Center was completed. In Fiscal Year 2029, sixteen additional charging stations would be installed to support 29 parking spaces as the need for charging stations increases.

**RELATIONSHIP TO OTHER PROJECTS**
The project is not related to other capital projects.

**OUTCOME**
Sustainable Environment: Create a network of electric charging stations through public-private partnerships

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (30%).

**PROJECT ADDRESS/SERVICE AREA**
City Wide

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Paver Replacement | | | YEAR FIRST SUBMITTED: FY 2026<br>PROJECT NO: | | TOTAL PROJECT COST $ 610,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ — | $ — | $ — | $ 610,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 610,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sales Tax Fund (30%) | $ — | $ — | $ — | $ — | $ 610,000 | |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 610,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the replacement of the Public Works Department's paving machine. This machine is over 20 years old and has broken down multiple times over the last four (4) years. The paver is utilized by staff to complete the annual overlay program. Hot mix asphalt is put into the machine and is then laid flat by the screen attached on the back end. Once that has been laid, a roller comes behind to compact the hot mix into a smooth top lift of road.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Asphalt Milling Program (#5421000003)

**OUTCOME**
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**
This project may only be funded by General, Sales Tax Fund (30%) and Road Use Tax Funding.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Wheel Loader Purchase - 3209 | | | YEAR FIRST SUBMITTED: 2022<br>PROJECT NO: | | TOTAL PROJECT COST $ 275,520 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ — | Equipment | $ — | $ — | $ 275,520 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 275,520 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sales Tax Fund (30%) | $ — | $ — | $ 275,520 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 275,520 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project would provide for the replacement of unit # 3209, a 2009 John Deere 624K wheel loader. The replacement wheel loader will be equipped with a front-mount snow plow with plow gate attachment. During the warm weather months, wheel loaders are used to lift and load stone, asphalt, and demolition materials on various street and sewer maintenance repair projects. During the winter months, wheel loaders are used to not only plow streets and cul-de-sacs during major winter snow storms, but also subsequently remove snow accumulations from downtown streets and residential cul-de-sacs.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2025<br>PROJECT NO: 720- | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 54 - Public Works | | 2C - Public Works | Aerial Bucket Truck Replacement - 3230 | | | | | $ 327,540 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment Purchase | $ — | $ 327,540 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 327,540 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sales Tax Fund (30%) | $ — | $ 327,540 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 327,540 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project would provide funds for the replacement of one aerial bucket truck equipped with an electrical-hydraulic boom system. The unit being replaced is unit #3230, a 2019 Ford F 550 4x4 with an aerial bucket unit, after 8 years of service. This truck is used by our traffic signal technicians to perform necessary maintenance and repairs to all city-owned traffic control equipment, streetlights, security camera equipment, and related electrical systems. It is estimated that this truck will be driven over 100,000 miles before its tentative trade-in date. It is important that this unit is replaced on a timely basis to ensure that it retains fair trade-in value and is always ready to perform timely repairs to Dubuque's growing number of signalized intersections, expanding security camera system, and numerous city-owned street lights.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects

**OUTCOME**
Financially Responsible, High Performance City Organization: Provide City services responsive to the community

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Funds (30%) or Road Use Tax Funds

**PROJECT ADDRESS/SERVICE AREA**
This unit is used citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 54 - Public Works | 2C - Public Works | 58,000 Gross Vehicle Weight Dump Trucks | FY 2000 | |
| | | | PROJECT NO: 5429900010 | 250-2039, 300-2039 |
| | | | | $ 1,721,768 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ 559,811 | $ 573,806 | $ 588,151 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 559,811 | $ 573,806 | $ 588,151 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sales Tax Fund (30%) | $ — | $ 559,811 | $ 573,806 | $ 588,151 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 559,811 | $ 573,806 | $ 588,151 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funds for the replacement of six (6) of the Public Works Department's seven 58,000 gross vehicle weight (GVW) street maintenance/snow and ice control dump trucks. The new trucks will be purchased with 58,000 GVW chassis and equipped with combination dump/spreader boxes, front plow mounts and wing snowplow blades, along with other related snow and ice control equipment. The vehicle # and corresponding replacement years is as follows:

FY2026 :: NEW Tandem & 4004
FY2027 :: 3223 & 4003
FY2028 :: 3207 & 3233
FY2029 :: 3222

These units are used year-round for both street maintenance projects and snow and ice control. In the winter months, these trucks are used to apply deicer material and plow snow accumulations during, and immediately after, winter storms. The trucks are also used to haul snow during cleanup operations after winter storms. During the warm weather months, these units are used to haul asphalt for our street paving program, and stone, rock, curb, and concrete for other street maintenance projects. After eight years of continuous use, the trucks will be due for replacement.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**

This project can only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

| DEPARTMENT: 54 - Public Works | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: 44,000 GVW Dump Truck Replacement | YEAR FIRST SUBMITTED: FY 2017<br>PROJECT NO: | TOTAL PROJECT COST $ 473,804 |
|---|---|---|---|---|

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 200,000 | Equipment | $ — | $ — | $ 231,124 | $ 242,680 | $ — | $ — |
| $ — | $ 200,000 | TOTAL | $ — | $ — | $ 231,124 | $ 242,680 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 200,000 | Sales Tax Fund (30%) | $ — | $ — | $ 231,124 | $ 242,680 | $ — | $ — |
| $ — | $ 200,000 | TOTAL | $ — | $ — | $ 231,124 | $ 242,680 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the replacement of seven (7) of the nine (9) Public Works Department's 35,000 - 44,000 gross vehicle weight (GVW) street maintenance and snow/ice control dump trucks. These trucks are equipped in various configurations to provide operators with the tools to meet the goals of Dubuque's snow and ice control program. All trucks are recommended for replacement based on an eight (8) year replacement schedule:

FY2026 :: 3206, 3236, & 3241
FY2027 :: 3201, 3203, & 3204
FY2028 :: 3201
FY2029 :: 3212

All units will be replaced with 44,000 GVW and will be equipped with a combination dump/spreader box and front-mounted snowplow. Some will also be equipped with a wing blade plow. All of these trucks are used year-round, with warm weather work dedicated to street paving and repair.They are used in the winter of plowing and deicing operations.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 54 - Public Works | 2C - Public Works | Combination Jet/Vac Sewer Maintenance Truck Replacement - 2703 | 2023<br>PROJECT NO: 5481500004-611-67270 & 5481500004-621-67270 | $ 45,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 405,000 | Equipment Purchase | $ 45,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 405,000 | TOTAL | $ 45,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 360,000 | Sanitary Sewer Construction Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 45,000 | Stormwater Construction Fund | $ 45,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 405,000 | TOTAL | $ 45,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funds for the replacement of sewer maintenance unit # 2703. This unit is a 2014 Freightliner. It is used daily to clean sewer pipe manholes for the City's gravity-flow sanitary sewer collection system and the City's stormwater collection systems. The self-contained, high-pressure water jet and vacuum units use various types of cleaner heads to remove debris and roots form Dubuque’s sanitary sewer system to prevent basement backups and above-ground overflows. This unit is also used to clean storm sewer pipes, intakes and litter control baskets along the Bee Branch waterway. Replacing this unit in 2030 will provide the Public Works Department with a reliable unit for maintaining Dubuque's sanitary sewer system, as required by the United States Environmental Protection Agency (EPA) and the federal Clean Water Act.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital improvement projects

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary or Storm Sewer Construction Fund

**PROJECT ADDRESS/SERVICE AREA**

This unit is used citywide

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Municipal Services Center Roof Replacement | | | YEAR FIRST SUBMITTED: 2023<br>PROJECT NO: | | TOTAL PROJECT COST $ 551,730 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Design | $ — | $ 29,980 | $ — | $ — | $ — | $ — |
| | | Construction | $ — | $ 271,910 | $ — | $ — | $ — | $ — |
| | | TOTAL | $ — | $ 301,890 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Garage Service Fund | $ — | $ 197,790 | $ — | $ — | $ — | $ — |
| | | Refuse Collection Fund | $ — | $ 104,100 | $ — | $ — | $ — | $ — |
| | | TOTAL | $ — | $ 301,890 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project will provide funds for the replacement of the roof at the Municipal Services Center. The facility was constructed and opened in 2005, and the expected life of a roof is 15-20 years and has experienced extensive leaking over the last 5 years. Replacing the roof will allow the building to function as designed and continue to protect millions of dollars in equipment and vehicles housed within.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital improvement projects.

**OUTCOME**

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%), Garage, Refuse and Road Use Tax funds.

**PROJECT ADDRESS/SERVICE AREA**

The Municipal Services Center is located at 925 Kerper Court.

| DEPARTMENT: 54 - Public Works | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Sanitary Sewer Root Foaming | YEAR FIRST SUBMITTED: FY 2000<br>PROJECT NO: 5481500003 | TOTAL PROJECT COST $ 125,000 |
|---|---|---|---|---|

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 31,881 | $ 50,000 | Consultant Services | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ 31,881 | $ 50,000 | TOTAL | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 31,881 | $ 50,000 | Sanitary Sewer Construction Fund | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ 31,881 | $ 50,000 | TOTAL | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to hire a private contractor to chemically treat up to 12,000 lineal feet of sanitary sewer lines throughout the city each year. Tree roots in sanitary sewer lines are one of the major causes of sanitary sewer clogs, backups into homes, and overflows onto streets and private properties. Tree roots are extremely invasive when seeking moisture and typically invade sanitary sewer pipes through cracks and open joints. They then grow into thick natural curtains, collecting solids and greases and eventually causing major clogs, backups, and overflows. In-pipe chemical treatment of roots kills the invasive roots and mitigates future root growth for up to five years. This annual program reduces the number of sanitary sewer overflows and the number of private homes damaged due to sewer backups each year. This program is also noted in the City's Capacity, Management, Operations, and Maintenance (CMOM) Program, which was approved by the United States Environmental Protection Agency in 2012.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**
This project may only be funded by the Sanitary Sewer Construction Fund.

**PROJECT ADDRESS/SERVICE AREA**
City Wide

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Solid Waste Collection Vehicles - 3401 & 3405 | | | YEAR FIRST SUBMITTED: FY 2017<br>PROJECT NO: | | TOTAL PROJECT COST $ 220,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Equipment (3401) | $ 220,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 1,113,843 | Equipment (3402, 3408 & 3409) | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 1,113,843 | TOTAL | $ 220,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 189,412 | Refuse Collection Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 873,700 | G.O. Debt (Refuse) | $ 220,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 50,731 | Sales Tax Fund (20%) | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 1,113,843 | TOTAL | $ 220,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2026 (# 3401).

The different styles of trucks will be used to collect customers' garbage, bulky items, recyclables, and yard waste and/or food scraps manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated sideloaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**
This project may only be funded by Refuse Collection Fund.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Solid Waste Collection Vehicles - 3404 & 3410 | | | YEAR FIRST SUBMITTED: FY 2017<br>PROJECT NO: | | TOTAL PROJECT COST $ 375,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment (3405) | $ — | $ 375,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 375,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Refuse Collection Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| | | G.O. Debt (Refuse) | $ — | $ 375,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 375,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This annual project provides for the replacement of one (1) solid waste collection vehicles in FY2027 (#3405). The different styles of trucks will be used to collect customers' garbage, bulky items, recyclables, and yard waste and/or food scraps manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated side loaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**

This project may only be funded by Refuse Collection Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 54 - Public Works | | 8C - Business Type | Solid Waste Collection Vehicles - 3403 & 3407 | | | FY 2017<br>PROJECT NO: 5429900003<br>670-1533 | | $ 595,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment (3402 & 3403) | $ — | $ — | $ 595,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 595,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Refuse Collection Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| | | G.O. Debt (Refuse) | $ — | $ — | $ 595,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 595,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This annual project provides for the replacement of two (2) solid waste collection vehicles in FY2028 (#3402 & #3403). The different styles of trucks will be used to collect customers' garbage, bulky items, recyclables, and yard waste and/or food scraps manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated sideloaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**

This project may only be funded by Refuse Collection Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 54 - Public Works | | 8C - Business Type | Solid Waste Collection Vehicles - 3412 & 3413 | | | FY 2017<br>PROJECT NO: 5429900003<br>670-1533 | | $ 375,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment (3412 & 3413) | $ — | $ — | $ — | $ 375,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 375,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Refuse Collection Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| | | G.O. Debt (Refuse) | $ — | $ — | $ — | $ 375,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 375,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This annual project provides for the replacement of two (2) solid waste collection vehicles in FY2029 (#3412 & #3413). The different styles of trucks will be used to collect customers' garbage, bulky items, recyclables, and yard waste and/or food scraps manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated sideloaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**

This project may only be funded by Refuse Collection Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 54 - Public Works | | 8C - Business Type | Solid Waste Collection Vehicles - 3411 & 540003 | | | FY 2017<br>PROJECT NO: 5429900003<br>670-1533 | | $ 845,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment (3410,3404,3407) | $ — | $ — | $ — | $ — | $ 845,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 845,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Refuse Collection Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| | | G.O. Debt (Refuse) | $ — | $ — | $ — | $ — | $ 845,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 845,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This annual project provides for the replacement of three (3) solid waste collection vehicles in FY2030 (#3410, #3404, #3407). The different styles of trucks will be used to collect customers' garbage, bulky items, recyclables, and yard waste and/or food scraps manually and/or by using a hydraulic lifting system for tipper carts. The city will continue to phase in automated sideloaders. Phasing in automated collection trucks will help improve collection efficiency, improve workers' safety, and increase neighborhood aesthetics through reduced litter associated with the use of garbage bags. These trucks will be eight to ten years old by their proposed replacement years.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery: Have residents and businesses receiving service value for their taxes and fees by providing services in a cost-effective and financially responsible manner.

**FUNDING RESTRICTIONS**

This project may only be funded by Refuse Collection Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 54 - Public Works | 8C - Business Type | Gas Field Well Leachate Pump Project | FY2023 | $ 75,000 |
| | | | PROJECT NO: 5484000009-950-67270 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 25,000 | Pumps, installation, etc. | $ 25,000 | $ 25,000 | $ 25,000 | $ — | $ — | $ — |
| $ — | $ 25,000 | TOTAL | $ 25,000 | $ 25,000 | $ 25,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 25,000 | DMASWA Fund | $ 25,000 | $ 25,000 | $ 25,000 | $ — | $ — | $ — |
| $ — | $ 25,000 | TOTAL | $ 25,000 | $ 25,000 | $ 25,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the replacement of the landfill gas well pumps. Per the agreement with Dubuque Gas Producers, the DMASWA is responsible for all leachate management from the gas wells, including new wells as identified by DGP.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects.

**OUTCOME**
Sustainable Environment: Maintain/enhance air quality.

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Sewer Line Extension | | | YEAR FIRST SUBMITTED: FY2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 250,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Pipe and installation | $ 250,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 250,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 250,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 250,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for a sewer line extension to decouple the landfill building sanitary from the leachate sanitary to prevent methane gas backflow.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects.

**OUTCOME**
Sustainable Environment

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2000 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 54 - Public Works | 8C - Business Type | Landfill Waste Minimization Grant Project | PROJECT NO: | 8284000011-950-64135 | $ 450,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 75,000 | Awarded Grant Funding | $ 75,000 | $ 75,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| $ — | $ 75,000 | TOTAL | $ 75,000 | $ 75,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 75,000 | DMASWA Fund | $ 75,000 | $ 75,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| $ — | $ 75,000 | TOTAL | $ 75,000 | $ 75,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides supplemental funds for the Landfill Waste Minimization Grants Project due to funds being reduced by the Board to $75,000 per year until FY2026 in order to support the UD Campus Sustainability Position ($25,000). The DMASWA offers funding of up to $25,000 to successful applicants whose efforts result in effective waste minimization and/or related education in Dubuque County. Waste minimization efforts for the purposes of this grant include, but are not limited to: composting, hazardous materials disposal and alternatives, recycling, reuse methods, source reduction.

**RELATIONSHIP TO OTHER PROJECTS**
This is not related to other projects.

**OUTCOME**
Sustainable Environment: Reduce the community's carbon footprint (50% by 2030).

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: EMS - Grant Matching Funds | | | YEAR FIRST SUBMITTED: FY 2000<br>PROJECT NO: | | TOTAL PROJECT COST $ 125,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Awarded Grant Funding | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ — | $ — | TOTAL | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ — | $ — | TOTAL | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides matching funds for Environmental Management System Grants from the Iowa Department of Natural Resources. There are two EMS Grant funding opportunities in October in March of each fiscal year.

**RELATIONSHIP TO OTHER PROJECTS**
This is not related to other projects.

**OUTCOME**
Sustainable Environment: Reduce the community's carbon footprint (50% by 2030).

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Compactor Rebuild Purchase | | | YEAR FIRST SUBMITTED: FY2023<br>PROJECT NO: | | TOTAL PROJECT COST $ 800,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment Rebuild | $ 800,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 800,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 800,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 800,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides fund to rebuild the Landfill compactor, unit #3471. Project replaces/repairs all critical operating components including the powertrain and supporting components.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Portable Litter Fencing | | | YEAR FIRST SUBMITTED: FY2024<br>PROJECT NO: | | TOTAL PROJECT COST $ 255,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment Rebuild | $ 85,000 | $ 85,000 | $ 85,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 85,000 | $ 85,000 | $ 85,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 85,000 | $ 85,000 | $ 85,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 85,000 | $ 85,000 | $ 85,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This improvement package is to replace portable litter fencing which has reached the end of its service life and provide additional portable units to be used near the open face area at the landfill. Containing litter within the working area is the most effective way to manage litter caused by lightweight plastic materials, such as bags and films, which often come in loose loads to the facility.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Rolloff Container - Glass | | | YEAR FIRST SUBMITTED: FY2026<br>PROJECT NO: | | TOTAL PROJECT COST $ 12,100 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Equipment Rebuild | $ 12,100 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 12,100 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 12,100 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 12,100 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This improvement package is to replace portable litter fencing which has reached the end of its service life and provide additional portable units to be used near the open face area at the landfill. Containing litter within the working area is the most effective way to manage litter caused by lightweight plastic materials, such as bags and films, which often come in loose loads to the facility.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Tarpomatic Replacement Project | | | YEAR FIRST SUBMITTED: FY2024<br>PROJECT NO: 8284000010-950-67270 | | TOTAL PROJECT COST $ 95,082 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 70,000 | Equipment | $ — | $ — | $ — | $ — | $ 95,082 | $ — |
| $ — | $ 70,000 | TOTAL | $ — | $ — | $ — | $ — | $ 95,082 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 70,000 | DMASWA Fund | $ — | $ — | $ — | $ — | $ 95,082 | $ — |
| $ — | $ 70,000 | TOTAL | $ — | $ — | $ — | $ — | $ 95,082 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to replace the Landfill's Tarpomatic, unit #3458. The Tarpomatic machine is used to unspool alternative daily cover tarps, which are used to cover the daily waste delivered to the facility to reduce the use of soil in the landfill cell and increase waste capacity. This equipment is on a 15 year replacement schedule.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA Funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Organics Management Project | | | YEAR FIRST SUBMITTED: FY2024<br>PROJECT NO: | | TOTAL PROJECT COST $ 75,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Consultant Fees | $ 75,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 75,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 75,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 75,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the costs associated with having a consultant assist with the evaluation of options for organic materials, including food waste.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Landfill Permit Renewal Project.

**OUTCOME**
Sustainable Environment: Reduce the community's carbon footprint (50% by 2030).

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Gas System Air Compressor Replacement Project | | | YEAR FIRST SUBMITTED: FY2023<br>PROJECT NO: | | TOTAL PROJECT COST $ 25,394 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Air Compressor | $ 25,394 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 25,394 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 25,394 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 25,394 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project request is to replace the gas system air compressor. The air compressor supports the pneumatic pumps in the Landfill well field.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Title V (Emission) Permit Renewal Project | | | YEAR FIRST SUBMITTED: FY2024<br>PROJECT NO: | | TOTAL PROJECT COST $ 20,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Consultant Fees | $ 20,000 | $ — | $ — | $ — | $ — | $ 22,082 |
| $ — | $ — | TOTAL | $ 20,000 | $ — | $ — | $ — | $ — | $ 22,082 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 20,000 | $ — | $ — | $ — | $ — | $ 22,082 |
| $ — | $ — | TOTAL | $ 20,000 | $ — | $ — | $ — | $ — | $ 22,082 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the costs associated with having a consultant assist with updating the Landfill's Title V (emissions) operation permit renewal process, including supporting documentation.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Landfill Permit Renewal Project.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities.

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Wheel Loader Replacement Project | | | YEAR FIRST SUBMITTED: FY2023<br>PROJECT NO: | | TOTAL PROJECT COST $ 486,793 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ — | $ — | $ 486,793 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 486,793 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ — | $ — | $ 486,793 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 486,793 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the replacement of the current wheel loader. The current wheel loader is a 2016 JD624k with 5,008 hours and is on a 13-year replacement schedule. The wheel loader is used to load materials, clean debris off roads, plow snow, and support other onsite activities.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA Funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Cell 9 Abutment Phase 2 Project | | | YEAR FIRST SUBMITTED: FY2023<br>PROJECT NO: | | TOTAL PROJECT COST $ 1,000,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Construct Liner | $ 1,000,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 1,000,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 1,000,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 1,000,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for future airspace needs as identified in the DMASWA lifecycle plan by adding another abutment liner to expand cell 9.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City Infrastructure and facilities.

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill 3C Project | | | YEAR FIRST SUBMITTED: FY2023 PROJECT NO: | | TOTAL PROJECT COST $ 4,000,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Buildout | $ 4,000,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 4,000,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 4,000,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 4,000,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the completion of the 3C project.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City Infrastructure and facilities.

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Shop Renovation | | | YEAR FIRST SUBMITTED: FY2023<br>PROJECT NO: | | TOTAL PROJECT COST $ 200,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Buildout | $ 200,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 200,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 200,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 200,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the completion of the 3C project.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City Infrastructure and facilities.

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Batwing Replacement Project | | | YEAR FIRST SUBMITTED: FY2024<br>PROJECT NO: | | TOTAL PROJECT COST $ 34,869 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ — | $ 34,869 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 34,869 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ — | $ 34,869 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 34,869 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to replace the Landfill batwing mower. This equipment is on a 15 year replacement schedule.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Permit Renewal Project | | | YEAR FIRST SUBMITTED: FY2024<br>PROJECT NO: | | TOTAL PROJECT COST $ 55,204 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Consultant Fees | $ — | $ 55,204 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 55,204 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ 55,204 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 55,204 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the costs associated with having a consultant assist with the landfill permit renewal process, which occurs every 5 years.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Provide City services responsive to the community.

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Half Ton Truck Replacement Project | | | YEAR FIRST SUBMITTED: FY2024<br>PROJECT NO: | | TOTAL PROJECT COST $ 50,677 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ 50,677 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 50,677 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ 50,677 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 50,677 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to replace the Landfill half ton truck, unit #3450. This equipment is on a 10 year replacement schedule.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Minivan Replacement Project | | | YEAR FIRST SUBMITTED: FY2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 58,583 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ — | $ — | $ 58,583 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 58,583 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ — | $ — | $ 58,583 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 58,583 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to replace the Landfill minivan, unit #3470. This equipment is on a 10 year replacement schedule.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill UTV Replacement Project | | | YEAR FIRST SUBMITTED: FY2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 30,600 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 30,000 | Equipment | $ 30,600 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 30,000 | TOTAL | $ 30,600 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 30,000 | DMASWA Fund | $ 30,600 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 30,000 | TOTAL | $ 30,600 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to replace the Landfill UTV, unit #3482. This equipment is on a 10 year replacement schedule.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Forklift Replacement | | | YEAR FIRST SUBMITTED: FY2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 30,690 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ — | $ — | $ — | $ 30,690 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 30,690 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ — | $ — | $ — | $ 30,690 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 30,690 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to replace the Landfill forklift, unit #3464. This equipment is on a 10 year replacement schedule. .

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Website Redesign Project | | | YEAR FIRST SUBMITTED: FY 2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 20,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Website Redesign | $ — | $ 20,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 20,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ 20,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 20,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the Landfill website redesign, which is on a 6 year cycle.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects.

**OUTCOME**
Sustainable Environment: Become a resilient City using sustainable and affordable technology for water, energy, transportation, health and wellness, discard, community engagement – a model community for the world so that residents and businesses can make more informed choices with limited resources.

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Alternative Energy Project | | | YEAR FIRST SUBMITTED: FY2024<br>PROJECT NO: | | TOTAL PROJECT COST $ 50,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Feasibility Study | $ — | $ — | $ 50,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 50,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ — | $ 50,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 50,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the an alternative energy study to determine potential uses of the facility land, including the closed landfill cells, for alternative energy generation.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects.

**OUTCOME**
Sustainable Environment: Reduce the community's carbon footprint (50% by 2030).

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Plan Updates Project | | | YEAR FIRST SUBMITTED: FY2024<br>PROJECT NO: | | TOTAL PROJECT COST $ 27,061 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Consultant Fees | $ 27,061 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 27,061 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ 27,061 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 27,061 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds for the costs associated with having a consultant assist with updating the Landfill's various safety and regulatory required plans, including the SPCC, SWPPP, NPDES, and ERRAP.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Landfill Permit Renewal Project.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities.

**FUNDING RESTRICTIONS**
This project can only be funded by DMASWA Funds

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Mechanical Service Truck Replacement Project | | | YEAR FIRST SUBMITTED: FY 2022<br>PROJECT NO: | | TOTAL PROJECT COST $ 95,607 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ — | $ — | $ — | $ 95,607 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 95,607 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ — | $ — | $ — | $ 95,607 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 95,607 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to replace the Landfill mechanical service truck, unit #3450. This equipment is on a 10 year replacement schedule.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA Funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Dozer Replacement Project | | | YEAR FIRST SUBMITTED: FY2024<br>ACTIVITY NO: | | TOTAL PROJECT COST $ 593,500 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ — | $ — | $ — | $ 593,500 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 593,500 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ — | $ — | $ — | $ 593,500 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 593,500 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to replace the Landfill dozer, unit #3455. This equipment is on a 12 year replacement schedule.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Dozer Rebuild/Replacement Project | | | YEAR FIRST SUBMITTED: FY2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 296,750 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ 296,750 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 296,750 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ 296,750 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 296,750 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to rebuild/replace the Landfill dozer, unit #3453. This equipment is on a 6 year rebuild & 12 year replacement schedule.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: 54 - Public Works | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Landfill Dozer Rebuild/Replacement Project | | | YEAR FIRST SUBMITTED: FY2025<br>PROJECT NO: | | TOTAL PROJECT COST $ 256,900 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Equipment | $ — | $ — | $ — | $ — | $ 256,900 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 256,900 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | DMASWA Fund | $ — | $ — | $ — | $ — | $ 256,900 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 256,900 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides funds to rebuild/replace the Landfill dozer, unit #3456. This equipment is on a 6 year rebuild & 12 year replacement schedule.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**
This project can only be funded using DMASWA funds.

**PROJECT ADDRESS/SERVICE AREA**
101 Airborne Road/ DMASWA Landfill Facility

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2012 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Stormwater | 8C - Business Type | Storm Sewer - General Replacements | PROJECT NO: | 5586500001<br>720-1066 | $ 510,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 42,014 | $ 40,000 | Engineering Services | $ 40,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| $ 61,191 | $ 60,000 | Construction | $ 60,000 | $ 70,000 | $ 70,000 | $ 75,000 | $ 75,000 | $ 80,000 |
| $ 103,205 | $ 100,000 | TOTAL | $ 100,000 | $ 100,000 | $ 100,000 | $ 105,000 | $ 105,000 | $ 110,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 103,205 | $ 100,000 | Stormwater Construction Fund | $ 100,000 | $ 100,000 | $ 100,000 | $ 105,000 | $ 105,000 | $ 110,000 |
| $ 103,205 | $ 100,000 | TOTAL | $ 100,000 | $ 100,000 | $ 100,000 | $ 105,000 | $ 105,000 | $ 110,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the unanticipated replacement of stormwater management facilities within the City's storm sewer system. While efforts are taken to identify and prioritize and proactively replace storm sewer facilities (intakes, manholes, storm sewer pipes, culverts, ditches, detention basins, etc.), this funding allows for addressing facilities found to have deteriorated to the extent that they are more likely to fail if not replaced in the short term.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**
This project may only be funded by Stormwater Construction Fund.

**PROJECT ADDRESS/SERVICE AREA**
This project funds improvements at various locations throughout the city.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Stormwater | 8C - Business Type | Catch Basin Reconstruction | FY 2012 | |
| | | | PROJECT NO: 5586500002 | |
| | | | 720-1081 | $ 455,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 10,500 | Design & Engineering | $ 11,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ 5,197 | $ 43,500 | Construction | $ 44,000 | $ 75,000 | $ 75,000 | $ 75,000 | $ 75,000 | $ 75,000 |
| $ 5,197 | $ 54,000 | TOTAL | $ 55,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 5,197 | $ 54,000 | Stormwater Construction Fund | $ 55,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| $ 5,197 | $ 54,000 | TOTAL | $ 55,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funding for the reconstruction of catch basins due to their condition and effectiveness. It also provides for the systematic replacement of the approximately 800 older model curb opening style catch basins throughout the city which were the standard prior to 1990. The current standard catch basin is much more efficient at collecting stormwater than the old style catch basins. Old catch basins do not collect the desired amount of street drainage causing unnecessary street flooding. Some old style catch basins have larger openings which can pose a safety risk to pedestrians. Finally, this project provides funding to replace catch basins as needed as part of the City's annual asphalt overlay program.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**

This project may only be funded by Stormwater Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

The improvements occur at various locations to be determined.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2014 |
|---|---|---|---|---|
| 55 - Engineering / Stormwater | 8C - Business Type | Drain Tile Program | PROJECT NO: | 5586500003 |
| | | | | 720-1354 |
| | | | TOTAL PROJECT COST | $ 520,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 2,810 | | Design & Engineering | $ 10,000 | $ 10,000 | $ 12,000 | $ 12,000 | $ 10,000 | $ — |
| $ 63,326 | | Construction | $ 90,000 | $ 90,000 | $ 92,000 | $ 104,000 | $ 90,000 | $ — |
| $ 66,136 | $ — | TOTAL | $ 100,000 | $ 100,000 | $ 104,000 | $ 116,000 | $ 100,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 66,136 | | Stormwater Construction Fund | $ 100,000 | $ 100,000 | $ 104,000 | $ 116,000 | $ 100,000 | $ — |
| $ 66,136 | $ — | TOTAL | $ 100,000 | $ 100,000 | $ 104,000 | $ 116,000 | $ 100,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the installation of drain tile to collect sump pump discharge and direct it to a storm sewer. A significant number of homes in Dubuque utilize sump pumps to prevent groundwater from damaging basements. In many instances, sump pump discharge is directed through the curb into the street. While streets serve as part of the public stormwater drainage system, constant flow of tile discharge can damage streets and, in some instances, result in hazardous, slick street surfaces. This funding provides for addressing trouble spots where icing or algae impact intersections or where icing becomes extreme and its removal is beyond the capability of the average homeowner. When possible, the work is done in conjunction with street resurfacing projects and other Public Works efforts. Since 2007, over thirty of the more severe problem areas have been addressed. The cost per site has varied from $3,500 to $45,000. Some sites are more costly because they require the installation of additional storm sewer and catch basins; these are usually funded through unique CIP projects. With approximately $100,000 budgeted per year, the remaining identified and verified problem areas will be addressed by the end of FY2029. Two higher priority areas (Trygg and Westmore) are to be addresses as unique capital improvement program projects.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects but can be coordinated with the Public Works Asphalt Overlay Program.

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project may only be funded by Stormwater Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

Project involves improvements at multiple locations.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Stormwater | 8C - Business Type | Stormwater Infiltration & Inflow Elimination Program | FY 2015 | |
| | | | PROJECT NO: 5586500006 | |
| | | | 720-2332 | $ 500,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 259 | $ 6,300 | Engineering Services | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ — | $ 46,200 | Construction | $ 90,000 | $ 90,000 | $ 90,000 | $ 90,000 | $ 90,000 | $ 90,000 |
| $ 259 | $ 52,500 | TOTAL | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 259 | $ 52,500 | Stormwater Construction Fund | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| $ 259 | $ 52,500 | TOTAL | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the elimination of the City's brick sanitary sewer manholes and replacement/rehabilitation of sewers as needed to eliminate stormwater from entering into the wastewater collection system. Brick manholes are highly susceptible to allowing stormwater into the sanitary sewer system which can overwhelm the system and cause the stormwater/wastewater mixture to overflow into basements, streets, creeks, streams, and rivers. The City's NPDES stormwater permit requires the City to eliminate this discharge in order to protect the biological integrity of the receiving waters. Replacing porous brick manholes with water-tight manholes reduces the flow of stormwater into the sanitary sewer system and supports the city's efforts to comply with the requirements identified in the USEPA/IDNR/City of Dubuque Consent Decree.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Sanitary Sewer Manhole Replacement project (CIP# 5581500020).

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**

This project may only be funded by Stormwater Construction Fund and the Sanitary Sewer Construction Fund.

**PROJECT ADDRESS/SERVICE AREA**

Project involves improvements in various sanitary sewersheds throughout the city.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2014 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Stormwater | 8C - Business Type | Storm Sewer Improvements/Extensions | PROJECT NO: | 5586500020<br>720-1008 | $ 500,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 2,174 | $ 10,500 | Design & Engineering | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ — | $ 50,500 | Construction | $ 90,000 | $ 90,000 | $ 90,000 | $ 90,000 | $ 90,000 | $ 90,000 |
| $ 2,174 | $ 61,000 | TOTAL | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 2,174 | $ 61,000 | Stormwater Construction Fund | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| $ 2,174 | $ 61,000 | TOTAL | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for various storm sewer improvements such as adding storm sewer and catch basins. It also provides for City participation in the extension of public drainage facilities on private property. The extent of City participation will be limited to the City supplying construction materials on private projects. These monies are used on a case-by-case basis, based on benefit to the City. Priorities are based upon the number and scope of citizen requests and the severity of the problem or issues to be addressed.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**

This project may only be funded by Stormwater Construction Fund.

**PROJECT ADDRESS/SERVICE AREA**

The location of the various improvements is yet to be determined.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | FY 2025 | |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Stormwater | | 8C - Business Type | Storm Sewer Outlet Repairs | | | PROJECT NO: | 5586500038 | TOTAL PROJECT COST $ 500,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | A. EXPENDITURE ITEMS | | | | | | |
| $ — | $ 4,000 | Engineering Services | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| | $ 2,000 | Easements | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 |
| $ — | $ 40,000 | Construction | $ 85,000 | $ 85,000 | $ 85,000 | $ 85,000 | $ 85,000 | $ 85,000 |
| $ — | $ 46,000 | TOTAL | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| | | B. PROJECT FINANCING | | | | | | |
| $ — | $ 46,000 | Stormwater Construction Fund | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| $ — | $ 46,000 | TOTAL | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the proactive repair and replacement of storm sewer outfalls that have fallen into disrepair. There are over fifty locations throughout the city where storm sewers outlet into a drainage ditch. Some of these are in remote locations which are difficult to access making even routine maintenance of end-of-pipe erosion protection challenging. When end-of-pipe erosion controls fail, it compromises the integrity of the storm sewer requiring repairs. Repairing a single outfall can cost between $30,000 and $40,000. This funding allows for repairing two or three outfalls per year, prioritizing and repairing outfalls with the highest need. The City's NPDES Municipal Separate Storm Sewer System (MS4) federal Clean Water Act permit requires proper maintenance of the drainage system with the ultimate goal of restoring and maintaining the integrity of U.S. waters such as Catfish Creek and the Mississippi.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**

This project may only be funded by Stormwater Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

The improvements occur at various locations to be determined.

| DEPARTMENT: 55 - Engineering / Stormwater | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Enterprise Asset Management System Software - Stormwater | | | YEAR FIRST SUBMITTED: PROJECT NO: | 2026 | TOTAL PROJECT COST $ 150,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | A. EXPENDITURE ITEMS | | | | | | |
| $ — | $ — | Consulting Services | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| | | B. PROJECT FINANCING | | | | | | |
| $ — | $ — | Stormwater Construction Fund | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project is to provide a share of funding from the stormwater sewer utility in support of the City's efforts to meeting the City Council goal of implementing an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to Enterprise Asset Management System Software - Sanitary, Enterprise Asset Management System Software - Water, and Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Fiber

**OUTCOME**

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery - Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

**FUNDING RESTRICTIONS**

This project may only be funded by Stormwater Construction Funds.

| DEPARTMENT: 55 - Engineering / Stormwater | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Stormwater Management Program | | | YEAR FIRST SUBMITTED: 2026<br>PROJECT NO: | | TOTAL PROJECT COST $ 1,000,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| $ — | $ — | A. EXPENDITURE ITEMS<br>Consulting Services | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| $ — | $ — | TOTAL | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| $ — | $ — | B. PROJECT FINANCING<br>Stormwater Construction Fund | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| $ — | $ — | TOTAL | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project is in support of the City's efforts to meeting the City Council goal to reduce potential flooding through floodplain management, mitigation, and protection through a well-maintained and operational stormwater system. In 2001, the City hired a consultant to generate a citywide stormwater hydraulic model and to identify/delineate the major drainage basins within the City. This Drainage Basin Master Plan was utilized and updated in 2013 to include the multiple phases of the Bee Branch Watershed Flood Mitigation Project. This project is intended to expand upon these previous efforts by the City to more effectively evaluate and implement stormwater improvements to meet the City's goals to provide floodplain management, mitigation and protection throughout the City.

Management of the City's Municipal Separate Storm Sewer System (MS4) Program requires an understanding of how the infrastructure is performing and how potential, rapid expansion related to growth might impact the system. To maximize the return on investment as to how all stormwater sewer utility dollars are spent in combination with constrained capital and operating budgets, a stormwater management program that identifies and helps prioritize necessary improvements in the short-, mid-, and long-term helps to ensure the system continues to meet the needs of the community and to provide planning level budgets for all recommendations.

The project will assist City staff in establishing a strategic and proactive plan for the management of the sanitary sewer system that shall:

- Develop repeatable and dynamic processes that enable staff to quickly evaluate asset data to assess condition, level of service, and criticality.
- Rank stormwater capital improvement projects based on risk analysis and system performance.
- Identify stormwater utility staffing and resource needs.
- Optimize existing operations and maintenance procedures.
- Evaluate system capacity and improvement requirements to facilitate future city growth areas identified in the Annexation Study.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to Enterprise Asset Management System Software - Stormwater

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | 2026 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Stormwater | 8C - Business Type | Stormwater Management Program | PROJECT NO: | | $ 1,000,000 |

**OUTCOME**
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery - Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

**FUNDING RESTRICTIONS**
This project may only be funded by Stormwater Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Not applicable

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Stormwater | 8C - Business Type | Bee Branch Gate & Pump Replacement Project (Phase 5 of Bee Branch Watershed Flood Mitigation Project) | PROJECT NO: 5586500007<br>720-2608, 340-2608 | $ 28,456,106 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 4,554 | $ — | Design & Engineering | $ 500,000 | $ 500,000 | $ — | $ — | $ — | $ — |
| $ 77,583 | | Engineering Services | $ 50,000 | $ 50,000 | $ — | $ — | $ — | |
| $ — | $ 4,145,948 | Construction | $ 8,025,585 | $ 4,571,112 | $ — | $ — | $ — | $ — |
| | | | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 82,137 | $ 4,145,948 | TOTAL | $ 8,575,585 | $ 5,121,112 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 4,145,948 | Federal Grant | $ 7,942,942 | $ 3,511,112 | $ — | $ — | $ — | $ — |
| $ 75,514 | | Sales Tax Increment | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 6,623 | | Stormwater Construction Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | | State Revolving Fund Loan | $ 632,643 | $ 820,000 | $ — | $ — | $ — | $ — |
| $ — | | State Grant | $ — | $ 790,000 | $ — | $ — | $ — | $ — |
| $ 82,137 | $ 4,145,948 | TOTAL | $ 8,575,585 | $ 5,121,112 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project funds the construction of a new stormwater pumping station on Kerper Boulevard so that the City can decommission the existing pump station system installed as part of the John C. Culver Floodwall/Levee system that prevents the Mississippi from flooding the Bee Branch Watershed. The new facility will include a new flood gate, four new 90,000 gallon per minute pumps (roughly double the capacity of the existing facility), new electrical service, and the installation of an back-up generators. The improvements will provide a system that can accommodate the flooding that has been occurring since 1999, flooding that has resulted in six presidential disaster declarations due to public and private property damage, impacting more than 1,300 homes and businesses. It also provides for additional resiliency options as rainstorms increase in both depth and intensity. This project is Phase 5 of the Bee Branch Watershed Flood Mitigation Project.

**RELATIONSHIP TO OTHER PROJECTS**

This project is one phase of the Bee Branch Watershed Flood Mitigation Project whose phases are as follows: Phase 1 - Carter Road Detention Basin; Phase 2 - W.32nd Street Detention Basin; Phase 3 - Historic Millwork District; Phase 4 - Lower Bee Branch Creek Restoration; Phase 5 - Bee Branch Flood Mitigation Gate Replacement Project; Phase 6 - Impervious Surface Reduction (Previous Pavement Systems); Phase 7 - Upper Bee Branch Creek Restoration; Phase 8 - 22nd St/ Kaufmann Ave Storm Sewer Improvements; Phase 9 - Flood Maintenance Facility; Phase 10 - North End Storm Sewer Improvements; Phase 11 - Water Plant Flood Protection System; Phase 12 - 17th St/W. Locust Street Storm Sewer Improvements.

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Stormwater | 8C - Business Type | Bee Branch Gate & Pump Replacement Project (Phase 5 of Bee Branch Watershed Flood Mitigation Project) | PROJECT NO: 5586500007<br>720-2608, 340-2608 | $ 28,456,106 |

**FUNDING RESTRICTIONS**

This project is restricted to the Stormwater Construction Fund, EDA grant funds, SRF, DRA, and Sales Tax Increment funds.

**PROJECT ADDRESS/SERVICE AREA**

Project improvements to be constructed on the west side of Kerper Boulevard between 12th and 16th Streets.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Stormwater | 8C - Business Type | Flood Control Maintenance Facility (Phase 9 of Bee Branch Watershed Flood Mitigation Project) | FY 2017<br>PROJECT NO: 5586500013<br>340-2609, 720-2609 | $ 3,556,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 5,239 | $ 215,000 | Design & Engineering | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 17,316 | $ 10,000 | Engineering Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 14,276 | | Construction | $ — | $ — | $ 3,556,000 | $ — | $ — | $ — |
| $ 36,831 | $ 225,000 | TOTAL | $ — | $ — | $ 3,556,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 36,831 | $ 225,000 | Sales Tax Increment | $ — | $ — | $ 3,556,000 | $ — | $ — | $ — |
| $ 36,831 | $ 225,000 | TOTAL | $ — | $ — | $ 3,556,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project involves the construction of a maintenance facility near 16th and Elm Streets near the Bee Branch Creek on the former Blum Metal Recycling facility. The Flood Mitigation Maintenance Facility will provide the work space and equipment storage areas necessary to provide adequate maintenance of the Bee Branch Creek and the 16th Street Detention Basin (Bee Branch Pond) to ensure that the facilities are able to function at an optimum level when a flash flood occurs. In addition to providing work space for City employees assigned to maintaining the Bee Branch Creek Greenway, it will provide space for the boat used to access all areas of the creek. It will provide public restrooms which will double as a storm shelter for people within the greenway in the event that severe weather approaches. Parking will also be provided as part of the project. The use of the existing buildings is still under consideration and if the property will be shared with an outside organization. EPA funded cleanup activities were concluded in FY23. Depending on the ultimate use of the property and how it is redeveloped, additional environmental work may be necessary. Design of the facility will begin in FY25 with construction anticipated in FY28 based on available State Flood Mitigation Program funding. This project is Phase 9 of the Bee Branch Watershed Flood Mitigation Project.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**

This project may only be funded by Stormwater Construction Fund and the State Flood Mitigation Funds.

**PROJECT ADDRESS/SERVICE AREA**

This project will serve the maintenance needs of the Bee Branch Creek from Kerper Boulevard to 24th Street.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY2017 | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Stormwater | 8C - Business Type | North End Storm Sewer Improvements (Phase 10 of Bee Branch Watershed Flood Mitigation Project) | PROJECT NO: | $ 1,120,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ — | $ — | $ 180,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| $ — | $ — | Construction | $ — | $ — | $ — | $ 450,000 | $ 450,000 | $ 450,000 |
| $ — | $ — | TOTAL | $ — | $ — | $ 180,000 | $ 470,000 | $ 470,000 | $ 470,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Stormwater Construction Fund | $ — | $ — | $ — | $ 250,000 | $ 470,000 | $ 470,000 |
| | | Sales Tax Increment | $ — | $ — | $ 180,000 | $ 220,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 180,000 | $ 470,000 | $ 470,000 | $ 470,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This provides for the upgrading of the storm sewers on 25th, 26th, 27th, 28th, 29th, and 30th Streets between White and Elm Streets. Storm sewers will be upsized to handle stormwater runoff from heavy rains. While each street will be considered individually, the storm sewer capacity will be expanded to ten times the current capacity. Typically, storm sewers are designed to handle rain in small quantities. But with the completion of the Bee Branch Creek Restoration Project, upgrading the local storm sewers will significantly decrease localized street flooding that can also lead to basement flooding. To limit the sewer upgrade costs, upgrading the various local street drainage systems will be done when possible in concert with the Street Program and the Public Works Department's annual asphalt overlay program. The funding in FY28 will provide for the design of the improvements.

**RELATIONSHIP TO OTHER PROJECTS**

This project is one phase of the Bee Branch Watershed Flood Mitigation Project whose phases are as follows: Phase 1 - Carter Road Detention Basin; Phase 2 - W.32nd Street Detention Basin; Phase 3 - Historic Millwork District; Phase 4 - Lower Bee Branch Creek Restoration; Phase 5 - Bee Branch Flood Mitigation Gate Replacement Project; Phase 6 - Impervious Surface Reduction (Pervious Pavement Systems); Phase 7 - Upper Bee Branch Creek Restoration; Phase 8 - 22nd St/ Kaufmann Ave Storm Sewer Improvements; Phase 9 - Flood Maintenance Facility; Phase 10 - North End Storm Sewer Improvements; Phase 11 - Water Plant Flood Protection System; Phase 12 - 17th St/W. Locust Street Storm Sewer Improvements.

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**

This project may only be funded by Stormwater Construction Fund or State Flood Mitigation funds.

**PROJECT ADDRESS/SERVICE AREA**

25th, 26th, 27th, 28th, 29th, and 30th Streets between White and Elm Streets.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | FY 2017 | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Stormwater | | 8C - Business Type | Windsor Storm Extension (Buena Vista to Strauss) | | | PROJECT NO: | 720-2414 | $ 136,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design & Engineering | $ — | $ 14,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction | $ — | $ 122,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 136,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Stormwater Construction Fund | $ — | $ 136,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 136,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
The project provides for the construction of 265 feet of 15-inch diameter storm sewer on Windsor Avenue from Buena Vista to Strauss. This project was budgeted previously but was delayed as a result of prioritizing other pressing stormwater management needs. The additional storm sewer will reduce the threat of stormwater entering onto private property and causing property damage just south of Buena Vista.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**
This project may only be funded by Stormwater Construction Fund.

**PROJECT ADDRESS/SERVICE AREA**
Improvements to be constructed along Windsor Avenue from 2757 Windsor to Strauss Street.

| DEPARTMENT: 55 - Engineering / Stormwater | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: NW Arterial Detention Basin Improvements | | | YEAR FIRST SUBMITTED: FY2018<br>PROJECT NO: 720-1086 | | TOTAL PROJECT COST $ 252,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ — | $ — | $ 9,000 | $ — | $ — | $ — |
| $ — | $ — | Construction | $ — | $ — | $ 243,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 252,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | State Revolving Fund Loan | $ — | $ — | $ 252,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 252,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the installation of an energy dissipation, let-down structure where stormwater flows into the NW Arterial Detention Basin from the west. Currently, stormwater from the west flows down into the detention basin over a rip-rap (rock) flume. On multiple occasions over the past few years, the stormwater flows have washed away the rip-rap and caused erosion and damage to the detention basin with maintenance and repair costs becoming increasingly excessive. Construction of the energy dissipation, let-down structure will eliminate the recurring erosion and maintenance issues. The project was previously budgeted. However, the cost of the recommended improvements exceeded the established budget.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**
This project may only be funded by Stormwater Construction Fund.

**PROJECT ADDRESS/SERVICE AREA**
Improvements to be constructed in the vicinity of Teddy Bear Park.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY2024 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Stormwater | | 8C - Business Type | Embassy West Storm Sewer Improvements | | | PROJECT NO: 5586500036 | | $ 153,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ 30,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction | $ 123,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 153,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Stormwater Construction Fund | $ 153,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 153,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the extension of 380 feet of storm sewer along Embassy West Drive to address a drainage issue on Ambassador Court. The current drainage system for Ambassador Court is tasked with accommodating drainage from parts of Pennsylvania and and Embassy West Drive. Due to capacity issues, stormwater overwhelms the existing storm sewer such that stormwater will flow out of the system and flood Ambassador Court from curb to curb and flooding adjacent homes. It would be most cost-effective to construct the improvements along with the Public Works Department's asphalt overlay program.

**RELATIONSHIP TO OTHER PROJECTS**
This work should be done in conjunction with the City's annual asphalt overlay program.

**OUTCOME**
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**
This project may only be funded by Stormwater Construction Fund.

**PROJECT ADDRESS/SERVICE AREA**
Ambassador Court

| DEPARTMENT: 55 - Engineering / Stormwater | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Trygg Storm Sewer Extension Project | | | YEAR FIRST SUBMITTED: PROJECT NO: | FY 2025 | TOTAL PROJECT COST $ 312,500 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ — | $ — | $ 26,000 | $ — | $ — | $ — |
| | | Construction | $ — | $ — | $ 286,500 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 312,500 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | State Revolving Fund Loan | $ — | $ — | $ 312,500 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 312,500 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
The purpose of this project is to extend storm sewer and drain tile from Kaufmann Avenue, south along Trygg Drive, to Theda Drive to address a constant icing problem on Theda and icing and algae buildup on Trygg Drive. Private drain tile and sump pump discharge is directed through the curb into both Theda Drive and Trygg Drive. With curb and gutter sections, the streets serve as part of the public stormwater drainage system. However, the constant flow of tile and sump pump discharge can damage streets and result in hazardous, slick street surfaces. This funding provides for addressing the conditions on both Trygg and Theda where icing becomes extreme and removal requires significant efforts by Public Works crews in the winter. It would be best to coordinate the construction to coincide with the Public Works Annual Asphalt Overlay Program.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project may be funded by the Stormwater Construction Fund or the funds available to reconstruct the street such as the Sales Tax Fund (30%) and the Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**
Trygg Drive from Kaufmann Avenue to Theda Drive.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | FY 2025 | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Stormwater | | 8C - Business Type | Carter Road and Westmore Storm Sewer Extension | | | PROJECT NO: | | $ 159,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ — | $ — | $ 18,000 | $ — | $ — | $ — |
| $ — | $ — | Construction | $ — | $ — | $ 141,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 159,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | State Revolving Fund Loan | $ — | $ — | $ 159,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 159,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the extension of storm sewer on Carter Road from Kane Street to Westmore Drive and the installation of drain tile on Westmore to address a constant icing problem on Westmore. Private drain tile and sump pump discharge is directed through the curb into the street. While streets serve as part of the public stormwater drainage system, constant flow of tile discharge can damage streets and, in some instances, result in hazardous, slick street surfaces. This funding provides for addressing a trouble spot on Westmore where icing becomes extreme and removal requires significant efforts by Public Works crews in the winter. It would be best to coordinate the construction to coincide with the Public Works Annual Asphalt Overlay Program.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project may be funded by the Stormwater Construction Fund or the funds available to reconstruct the street such as the Sales Tax Fund (30%) and the Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**
Carter Avenue from Kane Street to Westmore Drive.

| DEPARTMENT: 55 - Engineering / Stormwater | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Loras & Locust Intersection Reconstruction (Storm Sewer) | | | YEAR FIRST SUBMITTED: PROJECT NO: | FY 2025 | TOTAL PROJECT COST $ 84,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ 8,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction | $ 76,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 84,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Stormwater Construction Fund | $ 84,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 84,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the reconstruction of the storm sewer within the Loras Boulevard and Locust Street. The work is to be coordinated with street reconstruction, water main reconstruction, and curb ramp reconstruction. The condition of the pavement and storm sewer has deteriorated. A storm sewer structure failed within the last year requiring an emergency repair. This project will provide for the complete replacement of the aging storm sewer and is to be done in conjunction with other utilities and street replacement. There will be cost savings if the utility and street work is performed as one project.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to street, curb ramp, and water main improvements and should be budget as one project.

**OUTCOME**
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**
This project may be funded by the Stormwater Construction Fund or the funds available to reconstruct the street such as the Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**
14th Street and Bluff Street intersection.

| DEPARTMENT: 55 - Engineering / Stormwater | | STATE PROGRAM: 8C - Business Type | PROJECT TITLE: Pennsylvania Culvert Replacement | | | YEAR FIRST SUBMITTED: PROJECT NO: | FY 2018 720- | TOTAL PROJECT COST $ 150,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Construction | $ — | $ 150,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 150,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Stormwater Construction Fund | $ — | $ 150,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 150,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
The project provides for the replacement/rehab of a large diameter corrugated metal culvert under Pennsylvania west of Radford Road near 6505 Pennsylvania Avenue. The culvert is in poor condition and requires repeated maintenance.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**
This project may only be funded by Stormwater Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Improvements to be constructed near 6505 Pennsylvania Ave.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Stormwater | | 8C - Business Type | Levi & Sullivan Intersection Storm Sewer Extension | | | PROJECT NO: | | $ 100,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ 10,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction Costs | $ 90,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 100,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Stormwater Construction Fund | $ 100,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 100,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
The City has identified poor drainage conditions that has caused icing and other potential hazards at the intersection of Levi Street and Sullivan Street. This project is for the extension of storm sewer infrastructure from the intersection of English Lane and Sullivant Street, approximately 500 linear feet to the intersection with Levi Street. Additional intakes will be provided in the intersection to allow for adequate drainage conditions within the intersection.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project may only be funded by Stormwater Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Intersection of Levi Street and Sullivan Street.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Stormwater | | 8C - Business Type | Tanglewood Court Outfall Stabilization | | | PROJECT NO: | | $ 160,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ 10,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction Costs | $ 150,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 160,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Stormwater Construction Fund | $ 160,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 160,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The City has identified a failing stormwater sewer outfall that has caused significant erosion along City property located behind residences along Thornwood Court, Thornwood Drive, and Tanglewood Court. The increased erosion along the outfall has created potential hazard that requires outfall reconstruction and stabilization. This project will include the extension of storm sewer, additional stormwater intakes, and the construction of an outfall stabilization structure that would restore the eroded areas.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**

This project may only be funded by Stormwater Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

City owned property located between Thornwood Court, Thornwood Drive, and Tanglewood Court.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | General Sanitary Sewer Replacement | PROJECT NO: 5581500017<br>710-1289 | $ 1,000,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ — | Engineering & Design | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 67,368 | $ 30,000 | Engineering Services | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 |
| $ 140,630 | $ 220,000 | Construction | $ 185,000 | $ 185,000 | $ 185,000 | $ 185,000 | $ 185,000 | $ 185,000 |
| $ 207,998 | $ 250,000 | TOTAL | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 207,998 | $ 250,000 | Sanitary Sewer Construction Fund | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 |
| $ 207,998 | $ 250,000 | TOTAL | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for emergency replacement of the City's sanitary sewer system when significant and potentially hazardous defects are discovered. The City has initiated efforts to inspect and characterize the condition of the 300+ mile sanitary sewer system in order to prioritize and address high risk sections (see Sanitary Sewer CCTV Inspection, Cleaning, & Assessment CIP). However, until that process is completed, funding is necessary to replace higher risk sewers discovered during the course of the year. Budget has been increased to reflect the rising cost of sewer improvements each year.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Sanitary Sewer CCTV Inspection, Cleaning, & Assessment (CIP 5581500013) and the Sanitary Sewer Asset Management Program (CIP 5581500026).

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

This project provides for improvements on a case-by-case basis with locations to be determined.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2010 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Sanitary Sewer Lining Program | PROJECT NO: | 5581500005<br>710-1637 | $ 1,000,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Engineering Services | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ — |
| $ 28,850 | | Construction Cost | $ 180,000 | $ 180,000 | $ 180,000 | $ 180,000 | $ 180,000 | $ — |
| $ 28,850 | $ — | TOTAL | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 28,850 | $ — | Sanitary Sewer Construction Fund | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| $ 28,850 | $ — | TOTAL | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for lining and associated grouting of sanitary sewers at various locations throughout the city. Lining a sewer pipe results in a new sewer pipe (inside the old) with a useful life of 50 years or more. Lining a pipe can be far more cost effective as it does not require excavation and associated surface restoration. Pipe lining improves flow characteristics, reduces I&I, and eliminates maintenance issues such as roots and debris buildup. The City's Capacity, Management, Operation, and Maintenance (CMOM) program approved by the U. S. Environmental Protection Agency, indicates that the City will budget for lining sanitary sewers and associated manholes.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Sanitary Sewer Asset Management Program (CIP #5581500026) and the Sanitary Sewer CCTV Inspection, Cleaning, & Assessment project (CIP #5581500013), which will identify and prioritize the sewers for lining.

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary Sewer Construction Funds or SRF Funds.

**PROJECT ADDRESS/SERVICE AREA**

Project locations to be determined.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2020 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Sanitary Sewer CCTV Inspection, Cleaning, & Assessment | PROJECT NO: | 5581500013<br>710-2793 | $ 1,000,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 96,347 | $ 20,000 | Engineering Services | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ — |
| | $ 180,000 | Consulting Services | $ 180,000 | $ 180,000 | $ 180,000 | $ 180,000 | $ 180,000 | $ — |
| $ 96,347 | $ 200,000 | TOTAL | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 96,347 | | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ — | $ — |
| | $ 200,000 | Sanitary Sewer Construction Fund | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| $ 96,347 | $ 200,000 | TOTAL | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | $ 14,958 | Operating Cost (Savings) | $ 14,958 | $ 29,916 | $ 29,916 | $ 29,916 | $ 29,916 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

As of Fiscal Year 2019, the City had Closed Circuit Television (CCTV) records and condition assessments of 50% of the gravity sewer system. This project provides for the systematic CCTV inspection, cleaning, and condition assessment of the remaining 50% within a 10-year period (FY20-FY29). Inspecting each sewer pipe will provide the condition of each pipe so that the City can schedule and undertake proactive measures to improve performance levels of the system - identify degeneration that might lead to blockages, collapses, and/or sanitary sewer overflows. While the Public Works Department does inspect several miles of sewer each year, their efforts are rightly concentrated on sewers with known maintenance issues. As a result, there are sections of the City system that have not been televised within the past fifteen years and their condition remains unknown. Although not directly related to other capital projects, it will inform the prioritization of sewer replacement and sewer lining efforts.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Sanitary Sewer Asset Management Program (CIP #5581500023).

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary Sewer Construction Funds and SRF Funding.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2012 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Manhole Replacement / Rehabilitation Program (Consent Decree) | PROJECT NO: | 5581500020<br>710-1335 | $ 500,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 3,886 | $ 15,000 | Engineering Services | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 |
| $ 133,559 | $ 85,000 | Construction Cost | $ 85,000 | $ 85,000 | $ 85,000 | $ 85,000 | $ 85,000 | $ 85,000 |
| $ 137,445 | $ 100,000 | TOTAL | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 137,445 | $ 100,000 | Sanitary Sewer Construction Fund | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| $ 137,445 | $ 100,000 | TOTAL | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the replacement/rehabilitation of aging and deteriorated sanitary sewer manholes. The City sanitary sewer system includes more than 7,500 manholes. With a typical design life of 60 years, over 2,000 have outlived their expected service life. There are 600 that are over 100 years old. Every year, in the course of their daily maintenance activities inspecting manholes and sewer mains, the Public Works Department identifies manholes in need of replacement, either due to structural/safety issues or due to excessive levels of I&I. While some manholes are replaced along with sanitary sewer pipes, this project provides for the timely rehab/replacement of individual sanitary sewer manholes. It also provides for the replacement of manholes in conjunction with the street overlay program undertaken annually by the Public Works Department. Structural defects can lead to collapse. Excessive inflow or infiltration (I&I) of groundwater or surface water into the sanitary sewer can lead to sanitary sewer overflows and basement backups. This project is related to Stormwater Infiltration & Inflow Elimination Program that is for the replacement/rehab of brick sanitary sewer manholes that are prone to I&I.

**RELATIONSHIP TO OTHER PROJECTS**

This capital project is related to the Stormwater Infiltration & Inflow Elimination Program (CIP #5586500006). This also provides for the replacement of manholes in conjunction with the Public Works Department asphalt overlay program (CIP # 5421000003).

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**

This project provides for improvements on a case-by-case basis with locations to be determined.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: 2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | | 8C - Business Type | Enterprise Asset Management System Software - Sanitary | | | PROJECT NO: | | $ 150,000 |
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| $ — | $ — | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Consulting Services | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| $ — | $ — | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project is to provide a share of funding from the sanitary sewer utility in support of the City's efforts to meeting the City Council Goal of implementing an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to Enterprise Asset Management System Software - Stormwater, Enterprise Asset Management System Software - Water, Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Fiber (all currently unfunded)

**OUTCOME**
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery - Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

**FUNDING RESTRICTIONS**
This project may only be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
Not Applicable

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | | 8C - Business Type | Inflow and Infiltration Inspection Vehicle Replacement | | | PROJECT NO: | | $ 44,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Vehicle (replacement #0915) | $ 54,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Vehicle Trade-In | $ (10,000) | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 44,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sanitary Sewer Construction Fund | $ 44,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 44,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
CIP request is for vehicle replacements for the inflow and infiltration inspector in relation to the inflow and infiltration reduction and Consent Decree programs.

**RELATIONSHIP TO OTHER PROJECTS**
This is related to Sanitary asset management program (5581500026), I&I Reduction Program (5581500019) and Stormwater I&I Elimination Program (5586500006).

**OUTCOME**
Financially Responsible, High Performance City Organization: Provide City services responsive to the community and Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system.

**FUNDING RESTRICTIONS**
This project may only be funded by Sanitary Sewer Construction Funds.

**PROJECT ADDRESS/SERVICE AREA**
citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Outfall Manhole Reconstruction | FY 2015 | |
| | | | PROJECT NO: 710-2530 | $ 635,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Design & Engineering | $ — | $ — | $ 35,000 | $ — | $ — | $ — |
| $ — | $ — | Construction | $ — | $ — | $ 600,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 635,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ — | $ — | $ 635,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ 635,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the reconstruction of a section of the effluent line from the Water & Resource Recovery Center (WRRC), including 20 linear feet of 42-inch diameter gravity sewer and 50 linear feet of 54-inch diameter gravity sewer. In June 2011, during the construction of the WRRC, the effluent outfall sewer was inspected and found to be in poor condition and need of repair.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project may only be funded by Sanitary Sewer Construction Funds or SRF Funds.

**PROJECT ADDRESS/SERVICE AREA**
Outfall manhole serves all wastewater delivered to the W&RRC.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2016 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements | PROJECT NO: | 5581500023<br>710-2606 | $ 1,500,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 237,000 | Consultant Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 45,257 | $ 30,000 | Engineering Services | $ — | $ — | $ — | $ — | $ 35,000 | $ — |
| $ 113,297 | $ 1,833,000 | Construction Cost | $ — | $ — | $ — | $ — | $ 1,465,000 | $ 8,000,000 |
| $ 158,554 | $ 2,100,000 | TOTAL | $ — | $ — | $ — | $ — | $ 1,500,000 | $ 8,000,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 620,000 | State Revolving Fund Loan | $ — | $ — | $ — | $ — | $ — | $ 8,000,000 |
| $ 109,549 | $ 1,480,000 | Sanitary Sewer Construction Fund | $ — | $ — | $ — | $ — | $ 1,500,000 | $ — |
| $ 49,005 | | ARPA | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 158,554 | $ 2,100,000 | TOTAL | $ — | $ — | $ — | $ — | $ 1,500,000 | $ 8,000,000 |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | | Operating Cost (Savings) | $ — | $ (242,500) | $ (242,500) | $ (242,500) | $ (242,500) | $ (242,500) |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project addresses reliability improvements to the Terminal Street Lift Station and Cedar Street Lift Station, as well as, the associated 30-inch diameter Cedar Street and 42-inch diameter Terminal Street force mains that connect the two lift stations to the Water & Resource Recovery Center (WRRC). The original project was developed in FY 2016 to examine the force mains first and lift stations second. However, the priority order was shifted to first examine Terminal Street Lift Station. Funding provides for new sluice gates, pump gates and repairs to the lift station foundation wall along with dry weather pumps and a new wet well to handle smaller average daily flows that will reduce stress and strain on the larger pumps currently in the lift station which are not designed to operate with current daily/low flows. The funds also provide for ancillary improvements including a new gravity sewer connecting the new wet well to the existing lift station influent manhole, a new magnetic flow meter, and hot-tap to the 42-inch FM to allow routing wastewater to the WRRC without it passing through Terminal Street lift station or the valve house. The project funding is also for the replacement of the wet weather pumps, replace piping in the drywell, replacement piping inside Terminal Street lift station that has deteriorated, complete new hardware and protective paint coatings of the lift station mechanical systems along with replacement plumbing and needed electrical improvements and similar improvements to the Valve House. This project will also install camera and audio monitoring at the lift station to reduce in-person staff inspections.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2016 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Cedar and Terminal Street Lift Station and Force Main Assessment and Improvements | PROJECT NO: | 5581500023 | |
| | | | | 710-2606 | $ 1,500,000 |

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary Sewer Construction Funds or SRF Funds.

**PROJECT ADDRESS/SERVICE AREA**

The Cedar Street Lift Station is located at 780 E. 15th Street and the Terminal Street Lift Station is located near 85 Terminal Street.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2023 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Old Mill Road Lift Station & Force Main - Phase 1 | PROJECT NO: | 5581500006<br>710-1653 | $ 9,694,574 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 1,140,000 | Consultant | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 172,272 | $ 25,000 | Engineering Services | $ 25,000 | $ 25,000 | $ — | $ — | $ — | $ — |
| $ — | $ 8,637,800 | Construction Cost | $ 8,660,353 | $ 984,221 | $ — | $ — | $ — | $ — |
| $ 66,792 | $ 300,000 | Land and R.O.W. | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 121,378 | | Engineering & Design | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 360,442 | $ 10,102,800 | TOTAL | $ 8,685,353 | $ 1,009,221 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 9,802,800 | State Revolving Fund Loan | $ 8,685,353 | $ 1,009,221 | $ — | $ — | $ — | $ — |
| $ — | $ — | American Rescue Plan Act Funds | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 360,442 | $ 300,000 | Sanitary Sewer Construction Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 360,442 | $ 10,102,800 | TOTAL | $ 8,685,353 | $ 1,009,221 | $ — | $ — | $ — | $ — |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | | Operating Cost (Savings) | $ — | $ 14,800 | $ 15,318 | $ 15,854.13 | $ 16,409 | $ 16,983 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides Phase 1 for a new lift station within the Catfish Creek Interceptor Sewershed near Old Mill Road and 5,100 feet of new force main between the lift station and the Water & Resource Recovery Center (W&RRC). The improvements include a 20 million gallon per day (MGD) lift station, dual force main pipe to the Water & Recourse Recovery Center (W&RRC), and improvements at the W&RRC to accommodate the additional flow at the headworks of the treatment system. The existing Catfish Creek Lift Station (CCLS) will remain in place, primarily serving the Granger Creek sewershed and properties along HWY 151-61.

The existing CCLS and W&RRC, were originally constructed in the late 1960's. Since then, the community has grown and expanded. While the W&RRC was updated in 2010, the CCLS was last studied and updated in 1995 based on a 25-year planning period. Based on the actual growth that has occurred since 1995, the wastewater flows to the lift station are slightly higher than what was anticipated. Operating beyond the 25-year planning period, it was time to reevaluate the CCLS. FY22 funding provided for the development of a facility plan to evaluate the existing CCLS and identify the need for potential upgrades. Multiple options were considered, including upgrades to the existing lift station. The engineering analysis ultimately identified a preferred alternative: the Old Mill Road Lift Station and Force Main improvements. Increased construction costs for FY25-26 was included to account for up to date equipment pricing and revised force main alignments required from archeological review.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Catfish Creek Sewershed Interceptor Sewer Improvements projects (not funded yet).

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2023 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Old Mill Road Lift Station & Force Main - Phase 1 | PROJECT NO: | 5581500006 | |
| | | | | 710-1653 | $ 9,694,574 |

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary Sewer Construction Fund, Sanitary Sewer revenue bonds, or ARPA funds.

**PROJECT ADDRESS/SERVICE AREA**

The improvements improve the Catfish Creek and Granger Creek Sanitary Sewer Interceptor service areas.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2026<br>PROJECT NO: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | | 8C - Business Type | Old Mill Road Lift Station & Force Main - Phase 2 | | | | | $ 11,968,650 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Consultant | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Engineering Services | $ 25,000 | $ 25,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction Cost | $ 7,466,547 | $ 4,452,103 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 7,491,547 | $ 4,477,103 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | State Revolving Fund Loan | $ 7,491,547 | $ 4,477,103 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 7,491,547 | $ 4,477,103 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides Phase 2 for a new lift station within the Catfish Creek Interceptor Sewershed near Old Mill Road and 5,100 feet of new force main between the lift station and the Water & Resource Recovery Center (W&RRC). The improvements include a 20 million gallon per day (MGD) lift station, dual force main pipe to the Water & Recourse Recovery Center (W&RRC), and improvements at the W&RRC to accommodate the additional flow at the headworks of the treatment system. The existing Catfish Creek Lift Station (CCLS) will remain in place, primarily serving the Granger Creek sewershed and properties along HWY 151-61.

The existing CCLS and W&RRC, were originally constructed in the late 1960's. Since then, the community has grown and expanded. While the W&RRC was updated in 2010, the CCLS was last studied and updated in 1995 based on a 25-year planning period. Based on the actual growth that has occurred since 1995, the wastewater flows to the lift station are slightly higher than what was anticipated. Operating beyond the 25-year planning period, it was time to reevaluate the CCLS. FY22 funding provided for the development of a facility plan to evaluate the existing CCLS and identify the need for potential upgrades. Multiple options were considered, including upgrades to the existing lift station. The engineering analysis ultimately identified a preferred alternative: the Old Mill Road Lift Station and Force Main improvements. Increased construction costs for FY25-26 was included to account for up to date equipment pricing and revised force main alignments required from archeological review.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Catfish Creek Sewershed Interceptor Sewer Improvements projects (not funded yet).

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY 2026<br>PROJECT NO: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Old Mill Road Lift Station & Force Main - Phase 2 | | $ 11,968,650 |

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary Sewer Construction Fund, Sanitary Sewer revenue bonds, or ARPA funds.

**PROJECT ADDRESS/SERVICE AREA**

The improvements improve the Catfish Creek and Granger Creek Sanitary Sewer Interceptor service areas.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Track Line Sanitary Sewer Reconstruction | 2019 | $ 5,000,000 |
| | | | PROJECT NO: 5581500034 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 4,463 | $ — | Engineering Services | $ 100,000 | $ 250,000 | $ — | $ — | $ — | $ — |
| | $ — | Construction Cost | $ 400,000 | $ 750,000 | $ 1,500,000 | $ 1,000,000 | $ 1,000,000 | $ — |
| $ 4,463 | $ — | TOTAL | $ 500,000 | $ 1,000,000 | $ 1,500,000 | $ 1,000,000 | $ 1,000,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ — | State Revolving Fund Loan | $ 500,000 | $ 1,000,000 | $ 1,500,000 | $ 1,000,000 | $ 1,000,000 | $ — |
| $ 4,463 | | Sanitary Sewer Capital | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 4,463 | $ — | TOTAL | $ 500,000 | $ 1,000,000 | $ 1,500,000 | $ 1,000,000 | $ 1,000,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the phased relocation of 5,150 feet of the 12-inch diameter sanitary sewer that runs along the railroad tracks from Hawthorne Street to Fengler Street. The existing clay tile sewer that was installed in the 1920's still functions; however, the influx of sand and proximity of the adjacent railroad tracks has increasingly made the sewer difficult to maintain and indicates that groundwater is infiltrating into the pipe. The sewer has multiple failing sections and is undersized from hydraulic modeling results. Proximity to the adjacent railroad prohibits access for maintenance or rehabilitation activities. The sewer requires relocation to City right of way, with redirection of private laterals. The project is located adjacent to Consent Decree Sewershed 10.

The funding in FY28-29 will also provide for the design, permitting, and easement acquisition for the relocation of the track line sewer located between Hawthorne St and Roosevelt St. The funding in FY29-30 will provide for the actual relocation of the track line sewer located between Hawthorne St and Roosevelt St.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary Sewer Construction Funds or an SRF loan.

**PROJECT ADDRESS/SERVICE AREA**

The project is located along the railroad right of way between Kerper Blvd and Garfield Ave, and between Fengler St and Hawthorne St

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY2024 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Brunskill Road Collector Sewer Reconstruction | PROJECT NO: | 5581500045 | $ 600,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction Cost | $ — | $ 600,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 600,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ — | $ 600,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 600,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the reconstruction of the sanitary sewer collector located just north of Brunskill Road from the Brunskill Road Bridge 800 feet to the East. This will address the maintenance concerns regarding root intrusion and reduce the inflow and infiltration identified in this portion of the sanitary sewer system. Project will also stabilize and protect the sanitary sewer from creek flows. Currently, segments of the sewer are exposed within the creek embankments.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Coates Street Sewer Relocation (CIP #5581500031) capital project.

**OUTCOME**
Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project may only be funded by Sanitary Sewer Construction Funds or an SRF loan.

**PROJECT ADDRESS/SERVICE AREA**
Located just north of Brunskill Road from the Brunskill Road Bridge 800 feet to the East.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Kerper Boulevard Lift Station Replacement | 2025 | $ 402,850 |
| | | | PROJECT NO: 5581500047 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 51,220 | $ — | Engineering Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction Costs | $ 402,850 | $ — | $ — | $ — | $ — | $ — |
| $ 51,220 | $ — | TOTAL | $ 402,850 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 51,220 | $ — | Sanitary Sewer Construction Fund | $ 402,850 | $ — | $ — | $ — | $ — | $ — |
| $ 51,220 | $ — | TOTAL | $ 402,850 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the replacement of the existing Kerper Boulevard Lift Station, approximately 500 feet of new force main, and the redirection of approximately 400 feet of gravity sewer to the new lift station. The new lift station will be located near the existing lift station but outside of the Kerper Boulevard median and within the Kerper Boulevard right of way. The existing lift station was constructed in 1957, with the pumps being replaced in 2005. The existing lift station has reached the end of its useful life, incurring extraneous maintenance costs to maintain service. The existing lift station cannot be upgraded within the constraints of the existing structure and accommodate existing and future flow within the service area limits. The existing lift station will be removed upon completion of the new lift station, force main, and gravity sewer. This project meets the requirements of the development agreement for the proposed Union at Marina development.

**RELATIONSHIP TO OTHER PROJECTS**

This is not related to any other capital project.

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary Sewer Construction funds or SRF funds.

**PROJECT ADDRESS/SERVICE AREA**

The Kerper Blvd Lift Station is located within the right-of-way along Kerper Blvd, near the intersection with Roosevelt St Ext.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY2023 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | | 8C - Business Type | Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork | | | PROJECT NO: | | $ 13,927,212 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering & Design | $ 500,000 | $ 1,700,000 | $ 1,200,000 | $ — | $ — | $ — |
| $ — | $ — | Construction | $ — | $ 3,037,212 | $ 6,800,000 | $ — | $ — | $ — |
| | | Easement and Land Acquisition | $ 250,000 | $ 200,000 | $ 240,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 750,000 | $ 4,937,212 | $ 8,240,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sanitary Sewer Construction Fund | $ 47,027 | $ 3,005 | $ 315,410 | $ — | $ — | $ — |
| $ — | $ — | State Revolving Fund Loan | $ 702,973 | $ 4,934,207 | $ 7,924,590 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 750,000 | $ 4,937,212 | $ 8,240,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for systematic upgrades to the Catfish Creek Sanitary Interceptor Sewer system which branches out along the South Fork Catfish, Middle Fork Catfish, and North Fork Catfish creeks. The sewer system will be upsized from Old Mill Road along the South Fork Catfish Creek 6.9 miles to the Dubuque Metropolitan Solid Waste Agency. The system will also be upsized along the Middle Fork Catfish Creek from Old Mill Road 9.9 miles to the Dubuque Industrial Center West.

The Catfish Creek Interceptor Sewer was constructed circa 1960. Extending westward from the Water & Resource Recovery Center, it has allowed for the development of nearly 2,500 acres over the last two decades which includes residential subdivisions, the Dubuque Industrial Center West, and service to the Dubuque Metro Solid Waste Agency. The existing sanitary sewer collection system can accommodate the development to date. In order to accommodate the wastewater flow from an additional 8,500 acres within the city (or possibly more than 20,000 acres in annexation areas) that can be served by the Catfish Creek Sanitary Interceptor Sewer, upsizing the capacity of the sewer system is necessary.

The funding in FY25-26 will provide for the design, permitting, and easement acquisition for the improvements of the interceptor sewer system from Old Mill Road, along the South Fork Catfish Creek, to North Cascade Road. The funding in FY26-27 will provide for the construction of the Southfork Catfish Creek Interceptor Sewer from Old Mill Road to North Cascade Road.

The funding in FY27-28 will also provide for the design, permitting, and easement acquisition for the improvements of the interceptor sewer system from Old Mill Road, along the Middle Fork Catfish Creek, to Brunskill Road. The funding in FY28-29 will provide for the construction of the Southfork Catfish Creek interceptor sewer from Old Mill Road to Brunskill Road.

The funding for the design, permitting, easement acquisition, and construction for the improvements of the interceptor sewer system along the remainder of the South Fork, the Middle Fork, and the North Fork was adjusted to the out years of the CIP budget based on the prioritization of improvements provided to staff.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY2023 | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Catfish Creek Sewershed Interceptor Sewer Improvements - South Fork | PROJECT NO: | $ 13,927,212 |

**PROJECT DESCRIPTION/JUSTIFICATION**
The original total estimated cost in 2019 for all of the sewer upgrades was $66,930,500. The cost of the improvements have been increased by a 2% inflation rate per year since the original CIP recommendation. Projects using State Revolving Fund (SRF) loan proceeds may be eligible for some level of loan forgiveness as a result of the federal Infrastructure Investment & Jobs Act which included a $300 million SRF allocation, requiring a portion of the loans to be forgivable. Based on information from the State, Dubuque projects may be eligible for 20% loan forgiveness; however, the amount of forgivable loans available across the state is $14.6 million per year. As a result, the State will likely cap the amount of loan forgiveness available for each project.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Sanitary Sewer Master Plan Asset Management (CIP# 5581500026) and the SWA Middle Interchange Sewer Extension projects.

**OUTCOME**
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity - Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
Project funding limited to the Sanitary Sewer Construction Fund and SRF loans.

**PROJECT ADDRESS/SERVICE AREA**
Along the Catfish Creek.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork | FY 2026<br>PROJECT NO: | $ 23,800,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering & Design | $ 500,000 | $ 1,500,000 | $ 1,300,000 | $ 300,000 | $ — | $ — |
| $ — | $ — | Construction | $ 500,000 | $ 4,650,000 | $ 5,950,000 | $ 8,200,000 | $ — | $ — |
| | | Easement and Land Acquisition | $ 250,000 | $ 400,000 | $ 250,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 1,250,000 | $ 6,550,000 | $ 7,500,000 | $ 8,500,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sanitary Sewer Construction Fund | $ 250,000 | $ 250,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | State Revolving Fund Loan | $ 1,000,000 | $ 6,300,000 | $ 7,500,000 | $ 8,500,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ 1,250,000 | $ 6,550,000 | $ 7,500,000 | $ 8,500,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for systematic upgrades to the Catfish Creek Sanitary Interceptor Sewer system which branches out along the South Fork Catfish, Middle Fork Catfish, and North Fork Catfish creeks. The sewer system will be upsized from Old Mill Road along the South Fork Catfish Creek 6.9 miles to the Dubuque Metropolitan Solid Waste Agency. The system will also be upsized along the Middle Fork Catfish Creek from Old Mill Road 9.9 miles to the Dubuque Industrial Center West.

The Catfish Creek Interceptor Sewer was constructed circa 1960. Extending westward from the Water & Resource Recovery Center, it has allowed for the development of nearly 2,500 acres over the last two decades which includes residential subdivisions, the Dubuque Industrial Center West, and service to the Dubuque Metro Solid Waste Agency. The existing sanitary sewer collection system can accommodate the development to date. In order to accommodate the wastewater flow from an additional 8,500 acres within the city (or possibly more than 20,000 acres in annexation areas) that can be served by the Catfish Creek Sanitary Interceptor Sewer, upsizing the capacity of the sewer system is necessary.

The funding in FY25-26 will provide for the design, permitting, and easement acquisition for the improvements of the interceptor sewer system from Old Mill Road, along the South Fork Catfish Creek, to North Cascade Road. The funding in FY26-27 will provide for the construction of the Southfork Catfish Creek Interceptor Sewer from Old Mill Road to North Cascade Road.

The funding in FY27-28 will also provide for the design, permitting, and easement acquisition for the improvements of the interceptor sewer system from Old Mill Road, along the Middle Fork Catfish Creek, to Brunskill Road. The funding in FY28-29 will provide for the construction of the Southfork Catfish Creek interceptor sewer from Old Mill Road to Brunskill Road.

The funding for the design, permitting, easement acquisition, and construction for the improvements of the interceptor sewer system along the remainder of the South Fork, the Middle Fork, and the North Fork was adjusted to the out years of the CIP budget based on the prioritization of improvements provided to staff.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY 2026 | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Catfish Creek Sewershed Interceptor Sewer Improvements - Middle Fork | PROJECT NO: | $ 23,800,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

The original total estimated cost in 2019 for all of the sewer upgrades was $66,930,500. The cost of the improvements have been increased by a 2% inflation rate per year since the original CIP recommendation. Projects using State Revolving Fund (SRF) loan proceeds may be eligible for some level of loan forgiveness as a result of the federal Infrastructure Investment & Jobs Act which included a $300 million SRF allocation, requiring a portion of the loans to be forgivable. Based on information from the State, Dubuque projects may be eligible for 20% loan forgiveness; however, the amount of forgivable loans available across the state is $14.6 million per year. As a result, the State will likely cap the amount of loan forgiveness available for each project.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Sanitary Sewer Master Plan Asset Management (CIP# 5581500026) and the SWA Middle Interchange Sewer Extension projects.

**OUTCOME**

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity - Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

Project funding limited to the Sanitary Sewer Construction Fund and SRF loans.

**PROJECT ADDRESS/SERVICE AREA**

Along the Catfish Creek.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY2025 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | | 8C - Business Type | Southwest Arterial Middle Interchange Sewer Extension | | | PROJECT NO: | | $ 4,829,838 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering and Design | $ — | $ 200,000 | $ 163,076 | $ 100,000 | $ — | $ — |
| $ — | $ — | Construction | $ — | $ — | $ 2,000,000 | $ 2,166,762 | $ — | $ — |
| | | Easement and Land Acquisition | $ — | $ — | $ 200,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 200,000 | $ 2,363,076 | $ 2,266,762 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sanitary Sewer Construction Fund | $ — | $ 200,000 | $ 200,000 | $ — | $ — | $ — |
| $ — | $ — | State Revolving Fund Loan | $ — | $ — | $ 2,163,076 | $ 2,266,762 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 200,000 | $ 2,363,076 | $ 2,266,762 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for the extension of City sanitary sewer to the northwest quadrant of the Southwest Arterial Middle Interchange development area to serve future developments within the City.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the Catfish Creek Sewershed Interceptor Sewer Improvements.

**OUTCOME**
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity - Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**
This project may only be funded by Sanitary Sewer Construction Funds or an SRF loan.

**PROJECT ADDRESS/SERVICE AREA**
Northwest quadrant of Southwest Arterial Middle Interchange

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2021 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Sanitary Sewer | 8C - Business Type | Force Main Stabilization | PROJECT NO: | 710-2846<br>5581500014 | $ 1,780,570 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 76,786 | $ — | Engineering & Design | $ 17,000 | $ — | $ — | $ — | $ — | $ — |
| $ 1,365 | $ — | Property Acquisition | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 2,419 | $ — | Construction | $ 1,683,000 | $ — | $ — | $ — | $ — | $ — |
| $ 80,570 | $ — | TOTAL | $ 1,700,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | State Revolving Fund Loan | $ 1,700,000 | $ — | $ — | $ — | $ — | $ — |
| $ 80,570 | $ — | Sanitary Sewer Construction Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 80,570 | $ — | TOTAL | $ 1,700,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the stabilization of approximately 3,000 feet the City's 42-inch diameter sanitary sewer force main that runs along the main channel of the Mississippi from Maus Lake to the south. The work entails the reconstruction of the river embankment so that there is adequate cover and protection from the river and debris floating along the river. It will also provide protection from river barges that travel up and down the river, sometimes tying off in areas where the existing force main is exposed. The project will be done by the U. S. Army Corps of Engineers (USACE) through their Emergency Streambank Repair and Shoreline Protection program (Section 14 of the Flood Control Act of 1946). Through that program, the USACE will design and construct the improvements. The USACE began the Planning Design Analysis (PDA) in FY21. The USACE covers the initial $100,000. Anything above that amount is cost shared 50/50. The City budgeted $100,000 in FY21 to cover its share of PDA costs. Currently estimated at $7.7 million, the construction costs will be known following the PDA to be completed in early FY22. The City's share of the construction cost will be 35% of the total cost and it is due to the USACE up front, prior to construction. The City's 42-inch diameter sanitary sewer force main was constructed in 1977 with about 3,000 feet located along the banks of the Mississippi. It carries approximately 80 percent (80%) of the City's daily average flows to the Water and Resource Recovery Center. Over the years, erosion of the banks of the Mississippi have reduced the ground cover (and protection) to the point where the pipe is showing in a few places. Because the flow is under pressure, if the force main was to be ruptured, it would result in the discharge of thousands of gallons of untreated wastewater directly into the Mississippi.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Sustainable Environment: Have clean water – ground and surface.

**FUNDING RESTRICTIONS**

This project may only be funded by Sanitary Sewer Construction Funds and SRF Funding.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 1980 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Pavement Marking Project | PROJECT NO: | 5521000013<br>300-2245 | $ 1,300,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 223,073 | $ 225,000 | Construction | $ 225,000 | $ 235,000 | $ 235,000 | $ 235,000 | $ 245,000 | $ 245,000 |
| $ 10,664 | $ 25,000 | Engineering Services | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ 233,737 | $ 250,000 | TOTAL | $ 250,000 | $ 260,000 | $ 260,000 | $ 260,000 | $ 270,000 | $ 270,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 230,993 | $ 225,000 | Sales Tax Fund (30%) | $ 225,000 | $ 235,000 | $ 235,000 | $ 235,000 | $ 245,000 | $ 245,000 |
| $ 2,744 | | Road Use Tax Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 25,000 | IDOT Funding | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ 233,737 | $ 250,000 | TOTAL | $ 250,000 | $ 260,000 | $ 260,000 | $ 260,000 | $ 270,000 | $ 270,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This annual recurring budget provides for pavement markings on City streets. Markings typically include centerlines, lane lines, edge lines, curb medians, diagonal gore markings, crosswalks, stop bars, arrows, word messages, railroad crossings, and disability symbols. Bike lanes and other multi- mobility elements are included in the annual pavement marking program. In 2016 the City entered into an agreement with the Iowa Department of Transportation (DOT) to include pavement markings on DOT-designated roadway segments within the City, and the Iowa DOT would reimburse the City for actual costs incurred. The City follows Statewide Urban Design and Specification (SUDAS), Iowa DOT, and the Manual on Uniform Traffic Control Devices (MUTCD) standards when implementing the annual pavement marking program throughout the City.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility : Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Street Construction General Repairs | FY 2012 | $ 665,000 |
| | | | PROJECT NO: 5521000012 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 36,633 | $ 120,000 | Construction | $ 110,000 | $ 120,000 | $ 125,000 | $ 130,000 | $ 130,000 | $ 140,000 |
| $ 27,545 | $ 10,000 | Engineering Services | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ 64,178 | $ 130,000 | TOTAL | $ 120,000 | $ 130,000 | $ 135,000 | $ 140,000 | $ 140,000 | $ 150,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 64,178 | $ 130,000 | Sales Tax Fund (30%) | $ 120,000 | $ 130,000 | $ 135,000 | $ 140,000 | $ 140,000 | $ 150,000 |
| $ 64,178 | $ 130,000 | TOTAL | $ 120,000 | $ 130,000 | $ 135,000 | $ 140,000 | $ 140,000 | $ 150,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This annual reoccurring budget provides funding for an annual program to perform design and construction for general street construction-related improvements. In prior years, the City had an annual capital improvement budget that would collectively fund all construction-related improvements and the 5-Year Annual Street Construction Program. This policy has been changed, and now the Annual Street Construction Program is budgeted as individual CIP's. As a result, an annual program is needed to provide a funding mechanism to allow for the construction for general street construction repairs and related improvements as miscellaneous projects develop. The Engineering Department routinely works on miscellaneous repair projects that occur, require a quick response and that are both unexpected and not budgeted. This annual program will provide a funding source to cover the construction costs for those unanticipated small repair projects.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Public Works annual overlay program, Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing (5521000018), Pavement Preservation Joint Sealing (5521000034), Pavement Rehabilitation - Dowel Bar Concrete Joint Repair

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**

Various locations based on condition and need.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | East - West Corridor Capacity Improvements | FY 2010 | |
| | | | PROJECT: 5521000001 | 300-1039, 360-1039 |
| | | | | $ 1,240,275 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 110,275 | | Engineering Services | $ 110,000 | $ 10,000 | $ 15,000 | $ 25,000 | $ 25,000 | $ — |
| $ 45,000 | | Property Acquisition | $ 900,000 | $ — | $ — | $ — | $ — | $ — |
| $ 155,275 | $ — | TOTAL | $ 1,010,000 | $ 10,000 | $ 15,000 | $ 25,000 | $ 25,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 105,688 | | Sales Tax Fund (30%) | $ 10,000 | $ 10,000 | $ 15,000 | $ 25,000 | $ 25,000 | $ — |
| $ 1,634 | | G.O. Debt (GDTIF) | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 45,000 | | General Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 2,953 | | Greater Downtown TIF | $ 1,000,000 | $ — | $ — | $ — | $ — | $ — |
| $ 155,275 | $ — | TOTAL | $ 1,010,000 | $ 10,000 | $ 15,000 | $ 25,000 | $ 25,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The City Council listed the East - West Corridor Capacity Improvement Implementation as a “top-priority” in their goals and priorities. In an effort to advance this top priority, the City has already completed the following improvements:

2016 - Property Acquisition for $853,000
2017 - Grandview / Delhi Roundabout for $827,000
2018 - Loras / Grandview Traffic Signals for $370,300
2019 - University / Grandview Roundabout for $1,200,000
TOTAL $3,250,300 in improvements to date.

In December of 2021, the Mayor and City Council approved the selection of HDR, Inc. as the consultant to complete the preliminary engineering design and environmental clearance phase to advance the development of east-west corridor capacity improvements along University Avenue.

Planning, preliminary engineering design, and the NEPA level clearance process has progressed on the east-west corridor capacity improvements but along the way there have been changes for use of federal and state transportation funds that have created obstacles and challenges for completion of this project.

In March of 2022, with the Infrastructure Investment and Jobs Act (IIJA) funding allocation to the State of Iowa, the Iowa DOT announced the increase in new federal funds will require additional Primary Road Funds (PRF) to be used as the State’s local match, which will impact the Iowa DOT’s ability to provide SWAP (100%) funds for Local Public Agency (City) projects. As a result, effective January 2023, SWAP (100%) funding will no longer be available, and all DMATS STBG allocations will be federal (80%) funds and will require a 20% local match.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2010 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | East - West Corridor Capacity Improvements | PROJECT: | 5521000001<br>300-1039,<br>360-1039 | $ 1,085,000 |

**PROJECT DESCRIPTION/JUSTIFICATION (Continued)**
In December 2023, the City received official guidance from the Iowa DOT that the DMATS STBG funds allocated for the east-west corridor project, which were converted from SWAP (100%) to now federal aid (80% / 20%). Those funds can only be used for eligible construction costs moving forward. Since the City previously budgeted the east-west corridor project based on grant funds assisting with all phases of project development, including final design, property acquisition, and construction, the City will need to evaluate how this significant shift in funding eligibility will impact the City's ability to develop and advance the project.

Since the east-west corridor capacity improvements are a multi-year, multi-phased project, which transitioned from SWAP (100%) to Federal aid (80%/20%), and that DMATS STBG funds can only be used for construction moving forward, the City has to identify local funding or grants to complete final design and conduct property acquisition. Also, DMATS STBG funds can only pay for 80% of the construction costs, so the City must also identify local funding or grants to pay 20% of the costs.

Because the DMATS STBG funding allocation cannot remain idle and unobligated while additional funding sources are identified for final design, property acquisition, and construction, the City Council and DMATS Board authorized the reallocation of local STBG funds ($5,869,825) from this project funding to support the RAISE Capital Infrastructure Implementation grant for the 14th Street Overpass project.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%), Road Use Tax, Greater Downtown TIF, DMATS STBG funding and other eligible State grant funding.

**PROJECT ADDRESS/SERVICE AREA**
University Avenue, from Pennsylvania Avenue to Delhi

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Street | | 2C - Public Works | Pavement Preservation Joint Sealing | | | FY 2021 | | |
| | | | | | | PROJECT NO: | 5521000034 | |
| | | | | | | | 300-2815 | $ 200,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 5,000 | Engineering Services | $ — | $ 2,500 | $ 2,500 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ — | $ 20,000 | Construction | $ — | $ 22,500 | $ 22,500 | $ 65,000 | $ 65,000 | $ 65,000 |
| $ — | $ 25,000 | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 75,000 | $ 75,000 | $ 75,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 25,000 | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 75,000 | $ 75,000 | $ 75,000 |
| $ — | $ 25,000 | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 75,000 | $ 75,000 | $ 75,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This annual reoccurring budget provides funding to either purchase material for Public Works to perform joint sealing or contract for the routing, cleaning and sealing of pavement joints around the City of Dubuque. It is very important to seal cracks in asphalt and concrete pavements as a proactive preservation practice to minimize water intrusion to extend the service life of the pavement. This will also include crack sealing of trail pavements. This project funding would supplement the work Public Works currently performs. In FY 26 this work includes sealing joints on the Northwest Arterial bike trail. This also includes work to re-surface the bike trail. It's been 19 years since the trail was paved and needs maintenance.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Public Works annual overlay program (5421000003), Street Construction General Repairs (5521000012), Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing (5521000018), Pavement Rehabilitation - Dowel Bar Concrete Joint Repair

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**

This project addresses pavement conditions citywide

| DEPARTMENT: 55 - Engineering / Street | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Pine Street Extension from 7th to 9th | | | YEAR FIRST SUBMITTED: FY2019<br>PROJECT NO: | | TOTAL PROJECT COST $ 2,000,000 |
|---|---|---|---|---|---|---|---|---|
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ — | $ 240,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | Consultant Services | $ — | $ 160,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | Property Acquisition | $ 900,000 | $ — | $ — | $ — | $ — | $ — |
| | | Construction | $ — | $ — | $ 700,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 900,000 | $ 400,000 | $ 700,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Greater Downtown TIF | $ 900,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Sales Tax Fund (30%) | $ — | $ 400,000 | $ 700,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 900,000 | $ 400,000 | $ 700,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

With the decommissioning of the Alliant Energy Power Generation Plant on 7th Street and the eventual redevelopment / reuse of the property, this may allow the City an opportunity to evaluate alternatives and the feasibility of developing a roadway through the Alliant site which would extend and connect Pine Street at 9th / Kerper Boulevard to 7th Street. The potential extension of Pine Street to 7th Street would allow commercial traffic to use the US 61-151 on / off ramps at 9th Street to access Pine Street to 7th. This would provide commercial vehicles that currently use 7th, 9th, Central, Washington and Jackson Streets through the Historic Millwork District to get to the industrial businesses on 7th / Commercial Street a more efficient, safe, and direct route. The potential extension of Pine Street to 7th Street would allow commercial traffic to bypass the Historic Mill District creating a safer neighborhood for residents, pedestrians, and bicyclists.

In May 2023, the City and Interstate Power and Light Company (IPL) executed a Memorandum of Understanding (MOU) Agreement for the potential purchase of excess property at former power plant site. The City and IPL are currently working on survey plats and appraisal of the real estate. Upon completion, the City shall either (a) provide written notice to IPL that City does not intend to purchase the real estate; or (b) provide written notice to IPL that City does intend to purchase the real estate upon such terms and conditions as City approves in its sole discretion.

The FY26 programmed funding would allow for the City to perform an environmental assessment of potential site development and the potential acquisition of the real estate. FY27 and FY28 programmed funding would allow for the design development and potential construction of a roadway through the Alliant site which would connect Pine Street at 9th / Kerper Boulevard to 7th Street.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the development of the Historic Millwork District, the adopted Central Avenue Streetscape Master Plan, the Central Avenue / White Street Corridor Traffic Study (Project #5524000038), Central Ave White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street (5521000017), Central Avenue Corridor Streetscape Master Plan Implementation (Project #6051000001), and 14th Street Overpass (5521000009)

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY2019<br>PROJECT NO: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Pine Street Extension from 7th to 9th | | $ 2,000,000 |

**OUTCOME**
Connected Community: Improve traffic flow throughout the city (East-West corridor, roundabouts, light synchronization)

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax, and Greater Downtown TIF.

**PROJECT ADDRESS/SERVICE AREA**
Pine St extension between 7th to 9th, former Alliant Energy Power Plant site, Port of Dubuque Area

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Traffic and Pedestrian Crossing Warning Devices | FY 2017 | $ 36,000 |
| | | | PROJECT NO: 5524000012 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Engineering Services | $ — | $ — | $ — | $ 1,000 | $ — | $ 1,500 |
| $ 6,269 | | Construction | $ — | $ — | $ — | $ 35,000 | $ — | $ 35,000 |
| $ 6,269 | $ — | TOTAL | $ — | $ — | $ — | $ 36,000 | $ — | $ 36,500 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 6,269 | | Road Use Tax Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 36,000 | $ — | $ 36,500 |
| $ 6,269 | $ — | TOTAL | $ — | $ — | $ — | $ 36,000 | $ — | $ 36,500 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project would provide for the installation of flashing LED traffic signs and crosswalk warning devices at one location per year. The City receives several requests each year for flashing stop signs and flashing pedestrian crossings. These devices would be solar-powered LED lights which use less power than traditional bulbs. The device utilizes super-bright LED technology and a "stutter flash" that would flash at motorists 190 times in 30 seconds when activated called a Rectangular Rapid Flashing Beacons (RRFBs) . Results have shown that more than 90% of motorists stop when the LED stutter lights are activated by the pedestrian. When the activation button is pushed, a friendly voice explains to pedestrians how to use the crosswalk. At night the button placards are illuminated so pedestrians can see them. Upon activation, the entire area is illuminated, including where the pedestrian is standing, the pedestrian street signs, and the center of the roadway in divided highways so the motorist can clearly see the entire crossing. The system would be radio-controlled and solar powered for maximum efficiency. On the other years where a flashing cross-walk sign is not installed, funding is shown for flashing yield and stop signs as needed around the City for additional reinforcement for the sign. The aviability of these flashing crosswalks at select intersection, midblock crossings or high pedestrian walk-ways will continue to increase the connectivity and complete street elements throughout the City.This project funding will include money allocated for the foundations, poles, signage and installation costs.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project is restricted to Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY2024 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | 14th Street Overpass | PROJECT NO: | 5521000009 | $ 39,120,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 229,255 | $ 100,000 | Engineering Services | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ — | $ — |
| $ 2,655 | $ — | Consultant Services - Design | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Land and ROW | $ 2,876,000 | $ 2,876,000 | $ 1,438,000 | $ — | $ — | $ — |
| $ — | $ — | Consultant Services - Construction | $ — | $ 110,000 | $ 820,000 | $ 2,470,000 | $ — | $ — |
| | | Engineering & Design | $ — | $ 790,000 | $ 6,760,000 | $ 20,580,000 | $ — | $ — |
| $ 231,910 | $ 100,000 | TOTAL | $ 2,976,000 | $ 3,876,000 | $ 9,118,000 | $ 23,150,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 142,979 | $ — | Greater Downtown TIF | $ 292,108 | $ 452,108 | $ 1,478,054 | $ — | $ — | $ — |
| | | G.O. Debt (GDTIF) | $ — | $ — | $ — | $ 1,341,131 | $ — | $ — |
| $ 88,931 | $ 100,000 | Sales Tax Fund (30%) | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ — | $ — |
| $ — | $ — | Federal Grant | $ 1,893,747 | $ 2,433,747 | $ 5,494,874 | $ 15,177,633 | $ — | $ — |
| $ — | $ — | DMATS STBG | $ 690,145 | $ 890,145 | $ 2,045,072 | $ 5,531,236 | $ — | $ — |
| $ — | $ — | Private Participant | $ — | $ — | $ — | $ 1,000,000 | $ — | $ — |
| $ 231,910 | $ 100,000 | TOTAL | $ 2,976,000 | $ 3,876,000 | $ 9,118,000 | $ 23,150,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The City was awarded a $2.28 million US DOT RAISE Infrastructure Planning grant and a $25 million RAISE Capital grant to assist in funding for the project entitled “Building Bridges to Employment and Equity (B2E2)”. The multi-year funding for this project will provide for the planning, design, and construction of a multimodal transportation corridor project for proposed improvements to the Elm Street corridor, the 16th Street corridor, the Kerper Boulevard corridor, Chaplain Schmitt Island corridor, and the proposed 14th Street railroad (vehicular and pedestrian) overpass bridge project.

The improved multimodal transportation corridors will connect vulnerable neighborhoods and low-income residents with economic opportunities, recreational amenities and key community resources in the Kerper Boulevard Industrial Park, on Chaplain Schmitt Island, in downtown Dubuque and its Historic Millwork District, and on the west side of the City via the downtown Intermodal Transportation Center.

Improving safety for all users is a key goal of the B2E2 project. The impending increase in train traffic due to the merger of the Canadian Pacific and Kansas City Southern railroads is projected to double the number of trains passing daily through the downtown urban core of the City from 9 trains to 18 trains by 2027. A primary focus of the B2E2 project is the elimination of an at-grade rail crossing conflict on 14th Street and provide for a proposed vehicular and pedestrian

overpass bridge which will connect downtown residents to job opportunities while avoiding train crossing delays that negatively impact the safe and efficient movement of people and goods to and from the Kerper Boulevard Industrial Park and Chaplain Schmitt Island.

The entire B2E2 project has been broken down into 15 separate elements with 9 elements needing to be delayed to future phases, and 6 elements were included and awarded as part of the RAISE Capital grant. The project will focus on multimodal transportation corridors with “complete streets enhancements” along the Elm Street and 16th Street corridors, an improved pedestrian/bike shared use path on the existing 16th Street Peosta Channel bridge to Chaplain Schmitt Island, proposed roundabout intersections at 16th/Sycamore and at 16th/Greyhound Park/Admiral Sheehy Drive intersection, and vehicular and pedestrian overpass bridge on 14th Street over the railroad tracks.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY2024<br>PROJECT NO: 5521000009 | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | 14th Street Overpass | | $ 39,120,000 |

**RELATIONSHIP TO OTHER PROJECTS**
U.S. Department of Transportation (USDOT) RAISE Infrastructure Planning Grant, and Schmitt Island Master Plan

**OUTCOME**
Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**
This project may be funded by Sales Tax (20%), Sales Tax Fund (30%), Road Use Tax, Greater Downtown TIF, DRA Distribution, State and Federal Grants

**PROJECT ADDRESS/SERVICE AREA**
Elm Street corridor, the 16th Street corridor, the Kerper Blvd. corridor, Chaplain Schmitt Island corridor, and the 14th Street Railroad Grade Crossing

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Wildwood Drive Bridge Replacement | FY 2025 | $ 375,000 |
| | | | PROJECT NO: 5521000054 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 25,000 | Engineering Services | $ 45,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 50,000 | Consultant Services | $ 45,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Construction | $ 285,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 75,000 | TOTAL | $ 375,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 75,000 | Sales Tax Fund (30%) | $ 375,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | Road Use Tax Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 75,000 | TOTAL | $ 375,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project will provide for the complete reconstruction and replacement of the Wildwood Drive Bridge which was originally constructed in 1970. Based on the October 2023 bridge inspection, the bridge was classified as structurally deficient and recommended for replacement. Based on the age of the structure (53 years) and the structural load rating of the existing concrete box culvert bridge (the sufficiency rating of 72.9), the bridge will now require a 12 month inspection cycle until it can be replaced.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have sage, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**

Citywide bridges

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2025 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Street | | 2C - Public Works | US Highway 20 - Northwest Arterial Intersection Operational and Capacity Improvements, Iowa Department of Transportation | | | PROJECT NO: | | $ 5,497,000 |
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| — | — | Construction | $ — | $ — | $ — | $ 2,097,000 | $ 3,400,000 | $ — |
| — | — | TOTAL | $ — | $ — | $ — | $ 2,097,000 | $ 3,400,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| — | — | DMATS STBG | $ — | $ — | $ — | $ 2,097,000 | $ 2,400,000 | $ — |
| — | — | State ICAAP Grant | $ — | $ — | $ — | $ — | $ 1,000,000 | $ — |
| — | — | TOTAL | $ — | $ — | $ — | $ 2,097,000 | $ 3,400,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

In 2022, the Iowa Department of Transportation (Iowa DOT) completed a study to evaluate operational and capacity improvements along US20, between Cresent Ridge and Old Highway, with a specific emphasis on the US20 / Northwest Arterial intersection. Several concepts and design variations were vetted, and a preferred

alternative was selected. The proposed improvements recommend closing all at-grade accesses on the south side of US 20 between Old Highway and Crescent Ridge, close the south leg of the NW Arterial intersection, and add a new south side frontage road between Old Highway and Crescent Ridge. The plan also recommends closing all at-grade accesses on the north side of US 20 between Old Highway and Northwest Arterial and provide a new north side frontage road extending east from Old Highway intersection. Additionally, the project proposes adding dual eastbound left turn lanes onto the Northwest Arterial, adding a westbound bypass right turn lane onto the Northwest Arterial, and operational reconfiguration at the Northwest Arterial and Crescent Ridge intersections.

In partnership with the Iowa DOT, the City has identified approximately $5.5 million to assist in funding the proposed US20 / Northwest Arterial intersection improvements, which will leverage a $12 million allocation from the Iowa DOT. The $17.5 million operational and capacity improvements have been recommended by Iowa DOT staff for consideration in the Iowa DOT's FY26-30 Transportation Improvement Program.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Northwest Arterial State of Good Repair Project (5521000035) and STREETS Project (5524000018)

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax 20%, Sales Tax 30%, Road Use Tax, DMATS STBG, State and Federal Grants

**PROJECT ADDRESS/SERVICE AREA**

US Highway 20 Corridor and Northwest Arterial Intersection

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2023 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Street | | 2C - Public Works | Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street | | | PROJECT NO: | | $ 8,170,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| — | — | Construction | $ — | $ 330,000 | $ 1,760,000 | $ 1,780,000 | $ 2,900,000 | $ 14,000,000 |
| — | — | Consultant Services | $ — | $ — | $ — | $ — | $ — | $ — |
| — | — | Engineering Services | $ 400,000 | $ — | $ — | $ — | $ — | $ — |
| | | Property Acquisition | $ 1,000,000 | $ — | $ — | $ — | $ — | $ — |
| — | — | TOTAL | $ 1,400,000 | $ 330,000 | $ 1,760,000 | $ 1,780,000 | $ 2,900,000 | $ 14,000,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| — | — | Greater Downtown TIF | $ 1,400,000 | $ 330,000 | $ — | $ — | $ — | $ — |
| — | — | G.O. Debt (GDTIF) | $ — | $ — | $ 1,760,000 | $ 1,780,000 | $ 2,900,000 | $ 14,000,000 |
| — | — | TOTAL | $ 1,400,000 | $ 330,000 | $ 1,760,000 | $ 1,780,000 | $ 2,900,000 | $ 14,000,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project is identified in the comprehensive plan and is a City Council 2022-2024 High Priority. This project will provide funding to implement recommendations outlined in the adopted Central Avenue Streetscape Master Plan along Central Avenue between 11th and 22nd Streets, as well as potential recommendations from the traffic study currently underway for the Central and White Street corridors, with 4th Street to 11th Street coming beyond 2030.

The current Central Avenue and White Street corridor traffic study was completed in January 2025. These funds are intended to be flexible, whether that be design, construction, amenities (such as transit stops, moveable amenities, and beautification efforts, etc.), or other needed improvements to implement the recommendations of the Streetscape Master Plan and complete streets traffic study, especially additional offstreet parking. This project would utilize complete street concepts and standards to accommodate pedestrians, bicyclists, transit, and other motor vehicles in the corridor. Special attention would be made to creating a sense of place for this corridor. Requested funding between FY25 and FY30 totals $8,170,000 to support incremental improvements along the corridor. However, full implementation of future Central Avenue Streetscape Master Plan improvements is programmed beyond FY30, at a planning level estimated cost of $14 million.

The FY26 includes $400,000 for engineering design services and $1 million to create new public parking opportunities to replace on street spaces lost on Central and White Streets. FY27 is to restripe the entire Central Avenue and White Street corridor, 4th-22nd, and continue the FY26 work. FY28 is improvements from 14th - 17th Street. FY29 is improvements from 17th - 20th Street, and continue improvements to 14th -17th Streets. FY30 is installation of the Cycle Truck Lane on the west side of White Street from 5th to 19th Street, and to continue improvements from 17th - 20th Streets. FY2031 and beyond will require $14 million in additional investment to do 20th - 22nd, and 4th -14th Street on Central Avenue and White Street.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY 2023 | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Central Avenue White Street Corridor Master Plan Design and Implementation Improvements 4th - 22nd Street | PROJECT NO: | $ 8,170,000 |

The Corridor is beginning to see private investment in building improvements and business location. The implementation of public infrastructure improvements is needed to support and leverage that private investment by creating a more pedestrian-friendly, complete streets corridor and attracting residents from other areas of the community.

It is anticipated that this project may have an impact on operating costs associated with infrastructure improvements, although those costs are unknown until the specific improvements and amenities in the corridor are identified and implemented. These costs will be integrated into the budgets of departments whose staff will be maintaining these improvements, as progress is made. This effort addresses the Comprehensive Plan goal of creating walkable, mixed-use areas.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to the adopted Central Avenue Streetscape Master Plan, the Central Avenue / White Street Traffic Study for 1-Way to 2-Way Conversion (Project #5524000038), Central Avenue Streetscape Design 1-Way to 2-Way (Project #5521000017), and Central Avenue Corridor Streetscape Master Plan Implementation (Project #6051000001).

**OUTCOME**
Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/ landscaping.

**FUNDING RESTRICTIONS**
Downtown TIF, G.O. Debt (GDTIF), Sales Tax 30%, Road Use Tax

**PROJECT ADDRESS/SERVICE AREA**
Central Avenue Corridor from 11th to 22nd Streets

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Green Alleys - Non Bee Branch | FY 2020<br>PROJECT NO: | $ 350,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ — | $ — | $ — | $ — | $ 40,000 | $ 40,000 |
| $ — | $ — | Construction | $ — | $ — | $ — | $ — | $ 310,000 | $ 310,000 |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 350,000 | $ 350,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sales Tax Fund (30%) | $ — | $ — | $ — | $ — | $ 315,000 | $ 315,000 |
| $ — | $ — | Special Assessments | $ — | $ — | $ — | $ — | $ 35,000 | $ 35,000 |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 350,000 | $ 350,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funding to be used throughout the City for the reconstruction of alleys using pervious pavements. This will fund one alley per year as property owners agree to an assessable project. This project addresses alleys not in the Bee Branch Watershed. Potential funding includes the Storm Water Utility. This project helps with the reconstruction of alleys that are badly deteriorated and help reduce the stormwater runoff from these areas. The pavement system allows the water to infiltrate the pavement and recharge the water table rather than be diverted to the storm sewer system and discharged to the river.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well maintained, operational stormwater system.

**FUNDING RESTRICTIONS**

This project is restricted to Sales Tax (20%), Sales Tax Fund (30%) and Road Use Tax, along with SRF Clean water funds can be used if available.

**PROJECT ADDRESS/SERVICE AREA**

Non Bee Branch alleys throughout the city

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Sidewalk Inspection Program - Assessable | FY 2012 | $ 215,000 |
| | | | PROJECT NO: 5521000006 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 72,131 | $ 40,000 | Construction | $ 40,000 | $ 40,000 | $ 45,000 | $ 45,000 | $ 45,000 | $ 45,000 |
| $ 26,912 | | Internal Costs | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 99,043 | $ 40,000 | TOTAL | $ 40,000 | $ 40,000 | $ 45,000 | $ 45,000 | $ 45,000 | $ 45,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 99,043 | $ 40,000 | Special Assessments | $ 40,000 | $ 40,000 | $ 45,000 | $ 45,000 | $ 45,000 | $ 45,000 |
| | | | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 99,043 | $ 40,000 | TOTAL | $ 40,000 | $ 40,000 | $ 45,000 | $ 45,000 | $ 45,000 | $ 45,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the replacement of defective sidewalks by private contractors. City Ordinances #41-102 through #41-105 provide that a property owner be given a thirty day notice to replace a hazardous or defective sidewalk and, if they fail to do so, the City will have the repair made and the cost assessed to the property owner. In Fiscal Year 1989, the City began an inspection and reconstruction program for City sidewalks. Reconstruction is required on these walks when defective conditions are found. These funds enable the City to have the reconstruction done by contractors if the property owner does not make the corrections after proper notice and reasonable time. These costs are then placed as liens against the properties and property tax receipts are collected in the next fiscal year in the amount of the original expenditure.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project may only be funded by Special Assessment Funds specific to this project.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | FY 2012 | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Street | | 2C - Public Works | Sidewalk Program - City-Owned Property | | | PROJECT NO: | 5521000010<br>350-1425,<br>300-1425 | $ 1,160,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 79,509 | $ 5,000 | Engineering Services | $ 20,000 | $ 10,000 | $ 15,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| $ 123,239 | $ 95,000 | Construction | $ 180,000 | $ 90,000 | $ 135,000 | $ 300,000 | $ 350,000 | $ 350,000 |
| $ 202,748 | $ 100,000 | TOTAL | $ 200,000 | $ 100,000 | $ 150,000 | $ 330,000 | $ 380,000 | $ 380,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 202,748 | $ 10,457 | Sales Tax Fund (30%) | $ 200,000 | $ 100,000 | $ 150,000 | $ 330,000 | $ 380,000 | $ 380,000 |
| | $ 89,543 | Road Use Tax Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 202,748 | $ 100,000 | TOTAL | $ 200,000 | $ 100,000 | $ 150,000 | $ 330,000 | $ 380,000 | $ 380,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for a multi-year program for the installation and reconstruction of public sidewalks adjacent to City-owned property and City-owned infrastructures (i.e., catch basins, hydrants, signals, financial assistance). This appropriation also provides for tree and stump removal when trees need to be removed as part of the reconstruction of the sidewalks. This project may also include the installation and reconstruction of curb ramps which is required by the Americans with Disabilities Act (ADA). The reconstruction of public sidewalks is necessary for the safety of pedestrians and to keep the City's liability to a minimum. ADA requires installation of curb ramps whenever a sidewalk is repaired at an intersection and a ramp is not currently constructed. With the recent Iowa Supreme Court ruling, the City is liable for all sidewalk defects in the public right of way. When defects are brought to our attention, we have an obligation to remove the liability. In 2024, over 250 areas behind trees were addressed due to known defects.

**RELATIONSHIP TO OTHER PROJECTS**

This project may impact the Water Department due to hydrant relocations, project #4281000018 Fire Hydrant Replacement.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%), and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Sidewalk Program Related to Curb and Catch Basin Replacements | FY 2012 | $ 410,000 |
| | | | PROJECT NO: 5521000002 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 1,630 | $ 7,000 | Engineering Services | $ 5,000 | $ 5,000 | $ 8,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| | $ 70,000 | Construction | $ 45,000 | $ 45,000 | $ 72,000 | $ 100,000 | $ 110,000 | $ 110,000 |
| $ 1,630 | $ 77,000 | TOTAL | $ 50,000 | $ 50,000 | $ 80,000 | $ 110,000 | $ 120,000 | $ 120,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 1,630 | $ 77,000 | Sales Tax Fund (30%) | $ 50,000 | $ 50,000 | $ 80,000 | $ 110,000 | $ 120,000 | $ 120,000 |
| $ 1,630 | $ 77,000 | TOTAL | $ 50,000 | $ 50,000 | $ 80,000 | $ 110,000 | $ 120,000 | $ 120,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for replacement of curbs and catch basins related to the sidewalk inspection and replacement program. Replacement of sidewalks, particularly those abutting the curb line or an intersection, frequently requires replacement of curbs and catch basins. It is anticipated in future years this program will increase with the installation of curb ramps with detectable warnings required by the Americans with Disabilities Act (ADA). Without funding for replacement of the curbs and catch basins, the program is restricted or delayed until funding can be secured. With funding earmarked for curb and catch basin replacement, the program can move forward on an established schedule. With an increase in curb and catch basin inspections at time of sidewalk inspections, additional curb and catch basins are identified for replacement, especially if the street is to be overlaid in the near future. The anticipated cost for curb and catch basin repairs has been increasing over the past few years and is anticipated to continue when the ramps needing walls, foundations, railings, and special designs are addressed.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to City-Owned Sidewalk Replacements (project #5521000010) and needs to be scheduled in the same fiscal years as that project. This project may also impact the Water Department due to hydrant relocations- project #4281000018, Fire Hydrant Replacement.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: 55 - Engineering / Street | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: Brick Paver Maintenance | | | YEAR FIRST SUBMITTED: FY 2020<br>PROJECT NO: 5521000019 | | TOTAL PROJECT COST $ 75,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Consultant Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 1,022 | $ 5,000 | Engineering Services | $ — | $ 5,000 | $ — | $ 5,000 | $ — | $ 5,000 |
| $ 3,086 | $ 20,000 | Construction | $ — | $ 30,000 | $ — | $ 35,000 | $ — | $ 45,000 |
| $ 4,108 | $ 25,000 | TOTAL | $ — | $ 35,000 | $ — | $ 40,000 | $ — | $ 50,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 4,108 | $ 25,000 | Sales Tax Fund (30%) | $ — | $ 35,000 | $ — | $ 40,000 | $ — | $ 50,000 |
| $ 4,108 | $ 25,000 | TOTAL | $ — | $ 35,000 | $ — | $ 40,000 | $ — | $ 50,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This annual  reoccurring budget provides funding to make spot repairs to the streets, sidewalks, alleys, or public spaces in the City that are constructed with brick pavers. This project will address any settled, irregular or defective pavers in the Historic Millwork District, the Bee Branch, the Grand River Center, along 8th Street, and in Green Alleys as needed and as identified by City staff.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Decorative Concrete Maintenance Program | FY 2006 | $ 300,000 |
| | | | PROJECT NO: 5521000023 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ — | $ — | $ — | $ — | $ 25,000 | $ — |
| $ — | $ — | Construction | $ — | $ — | $ — | $ — | $ 275,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 300,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sales Tax Fund (30%) | $ — | $ — | $ — | $ — | $ 300,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 300,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This annual program provides funding to the Decorative Concrete Maintenance Program to perform preventative maintenance, cleaning, sealing and the repair of decorative concrete pavement at the Mississippi Riverwalk, Alliant Amphitheater, River's Edge Plaza, Ice Harbor West Road, Grand River Center, Main Street, Peosta Channel Trail, Flat Iron Park, City Hall, 5-Flags, Federal Building, Washington Park, Chamber Building Plaza Area, and the Locust and 5th Street Gateway Locations to maintain the quality appearance and integrity of the decorative concrete surface. An annual maintenance program is needed to remove dirt, oils, stains and apply a new protective sealer on the surface. The FY2026 funding will allow for the Decorative Concrete Maintenance to take place prior to the Iowa League of Cities Conference that will be hosted in Dubuque in September 2027.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/ landscaping.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%) or Sales Tax Fund (30%)

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Street | | 2C - Public Works | Safe Routes to School | | | PROJECT NO: | | $ 5,497,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| — | — | Engineering Services | $ — | $ — | $ — | $ 2,000 | $ 2,000 | $ 2,000 |
| — | — | Construction | $ — | $ — | $ — | $ 20,000 | $ 20,000 | $ 20,000 |
| — | — | TOTAL | $ — | $ — | $ — | $ 22,000 | $ 22,000 | $ 22,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| — | — | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 22,000 | $ 22,000 | $ 22,000 |
| — | — | TOTAL | $ — | $ — | $ — | $ 22,000 | $ 22,000 | $ 22,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project is for Safe Routes to School-related safety improvements at various school locations throughout the City. The City in coordination with our Metropolitan Planning Organization (MPO), which is the Dubuque Metropolitan Area Transportation Study (DMATS), and the Dubuque Community School District have established a Safe Routes to School committee for the implementation of safety improvements at select elementary schools per the 2009 Dubuque Area Safe Routes to School Plan. A multi-year phased approach is anticipated to complete all schools that are ready for recommended improvements. The Safe Routes to School-related improvements can be pavement markings, flashing crosswalk signage, pedestrian countdown timers for signals and/or speed limit school zone signage. The first phase of school areas to be considered are Carver and Hoover with pedestrian crossing improvements at Radford/Saratoga/Camelot intersection, and the Carter/St. Anne intersection, respectively. In FY27, the second phase of school areas to be considered are Irving with mobility improvements at Pennsylvania/Green intersection and crossing improvements at Pennsylvania/University intersection (East-West Corridor Study). Prescott would be evaluated after the completion of the Central and White Corridor Traffic Study. Lincoln, Bryant, and Eisenhower will be evaluated for future improvements. Federal and state grants may potentially be an alternate source of funding, and the City and DMATS will continue to consider these grant opportunities.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project is restricted to Sales Tax Fund (30%) and Road Use Tax with the opportunity for federal grants.

**PROJECT ADDRESS/SERVICE AREA**

Elementary school zones and their walking radius

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Stone Retaining Walls | FY 1980 | $ 825,000 |
| | | | PROJECT NO: 5524000003 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 63,623 | | Engineering Services | $ — | $ — | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| $ 2,116 | $ 10,000 | Consultant Services | $ — | $ — | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| $ 255,254 | $ 90,000 | Construction | $ — | $ — | $ 200,000 | $ 225,000 | $ 250,000 | $ 275,000 |
| $ 320,993 | $ 100,000 | TOTAL | $ — | $ — | $ 250,000 | $ 275,000 | $ 300,000 | $ 325,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 318,631 | $ 100,000 | Sales Tax Fund (30%) | $ — | $ — | $ 250,000 | $ 275,000 | $ 300,000 | $ 325,000 |
| $ 2,362 | $ — | DRA Distribution | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 320,993 | $ 100,000 | TOTAL | $ — | $ — | $ 250,000 | $ 275,000 | $ 300,000 | $ 325,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This annual funding provides for maintenance and repair of existing retaining walls that are owned by or are the responsibility of the City of Dubuque in various locations throughout the City. This annual program will allow for maintenance, repair and reconstruction of city-owned retaining walls as needed. Based on the recommendation of the City's Legal Department, there are a significant number of private-owner retaining walls which are adjacent to City right-of-way in which a mutual benefit could be established through litigation. As a result, the annual funding for retaining wall maintenance, repair and reconstruction has been increased to address this potential liable cost to the City. This annual program would provide for proactive maintenance, reconstruction and emergency repairs to city-owned retaining walls.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**

Lowell street and other citywide areas as needed

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 1980<br>PROJECT NO: FY2021 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Street | | 2C - Public Works | Villa Street Retaining Wall Reconstruction | | | | | $ 825,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Engineering Services | $ 50,000 | $ — | $ — | $ — | $ — | $ — |
| | | Consultant Services | $ 100,000 | $ — | $ — | $ — | $ — | $ — |
| | | Construction | $ 650,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 800,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sales Tax Fund (30%) | $ 800,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 800,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The Villa Street retaining wall between Cleveland Avenue and Rush Street is showing signs of distress. Engineering staff have been monitoring the retaining wall for several years and have observed movement in the wall. This retaining wall supports Villa Street and is a very tall wall. It is estimated to be roughly 7400 SF of wall repair. Failure of the wall could impact city water and sanitary sewer utilities, limit access to homes and potentially impact private property. The current FY25 funding balance in the Villa Wall CIP is approx. $950,000 and additional funding is needed in FY26 to complete the project.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to Maintenance of Public Water Main, Sanitary Sewer, Storm Sewer, Stone Retaining Wall Repair CIP (5524000003).

**OUTCOME**

Liveable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project is restricted to Sales Tax Fund (30%) and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**

Villa Street retaining wall between Cleveland Avenue and Rush Street

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 1980 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Bridge Repairs and Maintenance | PROJECT NO: | 5521000008<br>300-1258 | $ 850,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 7,300 | | Engineering Services | $ 5,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| | | Consultant Services | $ 5,000 | $ 10,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| | | Construction | $ 40,000 | $ 80,000 | $ 170,000 | $ 220,000 | $ 220,000 | $ 270,000 |
| $ 7,300 | $ — | TOTAL | $ 50,000 | $ 100,000 | $ 200,000 | $ 250,000 | $ 250,000 | $ 300,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 7,300 | | Sales Tax Fund (30%) | $ 50,000 | $ 100,000 | $ 200,000 | $ 250,000 | $ 250,000 | $ 300,000 |
| $ 7,300 | $ — | TOTAL | $ 50,000 | $ 100,000 | $ 200,000 | $ 250,000 | $ 250,000 | $ 300,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

The annual Bridge Repair and Maintenance program allocates funding for the maintenance, inspection, and load rating of bridges & culverts throughout the City. The periodic maintenance efforts are intended to maximize the serviceable life of these structures and mitigate any premature deterioration which would ultimately result in costly replacements. Some of the most common repair efforts include concrete rehabilitation of bridge decks, substructure, barrier rails, and various culvert components. Other activities include the painting of steel elements, sealing of concrete cracks on bridge decks and railings, and expansion joint maintenance and repairs. The installation and reconstruction of erosion and scour countermeasure systems are also included in this program. This funding also provides for the inspection, program management, and load rating efforts required to comply with the federally-mandated National Bridge Inspection Standards (NBIS). The City's bridges are currently inspected on a biennial basis with one structure requiring an underwater inspection every 60 months. The City currently has 27 structures under its jurisdiction, which includes 18 bridges and 9 culverts. The last inspection, dated October 2023, indicated the City has no structures classified as functionally obsolete, or fracture critical, with one structure classified as structurally deficient. The structurally deficient structure will require rehabilitation or replacement within the next five years and several other structures require routine maintenance and repair efforts. The annual Bridge Repair and Maintenance program funding has been increased to account for the changing bridge load rating requirements and to allow for the increased preventative maintenance and repair needs of bridges and culverts throughout the City.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have sage, available, equitable and accessible daily travel through multiple mobility mode for all
Dubuque residents

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 1980 | |
|---|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Bridge Repairs and Maintenance | PROJECT NO: | 5521000008<br>300-1258 | TOTAL PROJECT COST<br>$ 1,000,000 |

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**
Citywide bridges

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Street | 2C - Public Works | Complete Street Elements - Trails, Sidewalks and Signs | FY 2019 | |
| | | | PROJECT NO: 5521000014 | |
| | | | 102-2430, 300-2430 | $ 32,500 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 32,569 | | Construction | $ — | $ — | $ — | $ — | $ 30,000 | $ 35,000 |
| | | Engineering Services | $ — | $ — | $ — | $ — | $ 2,500 | $ 3,000 |
| $ 32,569 | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 32,500 | $ 38,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 32,569 | | Sales Tax Fund (30%) | $ — | $ — | $ — | $ — | $ 32,500 | $ 38,000 |
| $ 32,569 | $ — | TOTAL | $ — | $ — | $ — | $ — | $ 32,500 | $ 38,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the incorporation of complete streets elements specifically within the public right of way, including pavement markings/signs and improved sidewalk/connections to expand Dubuque's Complete Streets network. This project will also be used to fund bike lane markings, bike route signs, and if needed, sidewalks in areas where none exist. A planning group of staff from Engineering, Planning, Budget and Leisure Services met and proposed this project as a way to track all complete street items and costs in one location. This project will have some relationship to Public Works' ADA ramp program, the Smart Parking & Mobility Management Plan, city-owned sidewalks, curb and catch basin replacements related to city-owned sidewalks and the sidewalk inspection program.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax. TAP funds can be used as an outside funding source.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Street | | 2C - Public Works | Enterprise Asset Management System Software - Roadways | | | PROJECT NO: | | $ 5,497,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| — | — | Consulting Services | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| — | — | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| — | — | Sales Tax Fund (30%) | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| — | — | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project is to provide a share of funding from the roadway and sidewalk enterprise funds in support of the City's efforts to meeting the City Council goal of implementing an enterprise asset management system through use of a computerized maintenance management system (CMMS). Enterprise asset management combines software, systems and services, and system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal enterprise infrastructure assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

**RELATIONSHIP TO OTHER PROJECTS**
Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery - Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

**OUTCOME**
Financially Responsible, High Performance City Organization: Sustainable, Equitable, and Effective Service Delivery - Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

**FUNDING RESTRICTIONS**
This project may only be funded by Road Use Tax Fund

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Street | | 2C - Public Works | Parking Lot Materials at Union at Marina Project | | | 2026<br>PROJECT NO: 5575000029 | | $ 5,497,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| — | — | Engineering Services | $ 10,000 | $ — | $ — | $ — | $ — | $ — |
| — | — | Construction | $ 40,000 | $ — | $ — | $ — | $ — | $ — |
| — | — | TOTAL | $ 50,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| — | — | Sales Tax Fund (30%) | $ 50,000 | $ — | $ — | $ — | $ — | $ — |
| — | — | TOTAL | $ 50,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
The City entered into a development agreement for the development of residential housing on the old Bowling and Beyond site. As part of the development agreement, the city is required to build a 29 stall parking lot along Hawthorne Street. This project funding would pay for engineering staff time and materials so Public Works could build the parking lot. Cost would include curb and gutter, excavation and asphalt paving and striping.

**RELATIONSHIP TO OTHER PROJECTS**
The project is related to the Union at Marina project.

**OUTCOME**
The project supports Liveable Neighborhoods and Housing: A Great Place to Live - Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable.

**FUNDING RESTRICTIONS**
Sales Tax 30 and Road Use Tax.

**PROJECT ADDRESS/SERVICE AREA**
Kerper Boulevard and Hawthorne Street.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Miscellaneous | 2C - Public Works | South Port Redevelopment Concept Plan | FY 2021 | |
| | | | PROJECT NO: 5521000036 | |
| | | | 360-2916 | $ 40,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ — | Consulting Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 1,009 | $ 20,000 | Engineering Services | $ 40,000 | $ — | $ — | $ — | $ — | $ — |
| | | Construction | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 1,009 | $ 20,000 | TOTAL | $ 40,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 1,009 | $ 20,000 | Greater Downtown TIF | $ 40,000 | $ — | $ — | $ — | $ — | $ — |
| $ 1,009 | $ 20,000 | TOTAL | $ 40,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The South Port of Dubuque is a City-owned land area that is available for redevelopment, yet it remains blighted and underutilized. In the recent past, the City has developed a master plan for this area that includes several updates, yet no redevelopment has materialized. The ongoing United States Environmental Protection Agency Multipurpose Grant will clean up two contaminated sites that are prime for redevelopment; however, the grant funds will not be enough to fully complete the needed remediation. These CIP funds will be used to support the planning and design of additional contamination clean-up efforts in the South Port to maximize the redevelopment potential of the area. City staff are planning to apply for a $2 million USEPA clean-up grant in FY25 that will primarialy happen in FY26. This project directly supports the implementation of the Imagine Dubuque Plan. An additional benefit to cleaning-up the South Port will be improved accessibility to the south port levee trail.

**RELATIONSHIP TO OTHER PROJECTS**

EPA Multipurpose Grant

**OUTCOME**

Robust Local Economy: Great Place to Live - Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded by GDTIF

**PROJECT ADDRESS/SERVICE AREA**

South Port

| DEPARTMENT: 55 - Engineering / Misc | STATE PROGRAM: 2C- Public Works | PROJECT TITLE: Public Electric Vehicle Chargers | YEAR FIRST SUBMITTED: FY 2025<br>PROJECT NO: 5529900009 | TOTAL PROJECT COST $ 1,888,760 |
|---|---|---|---|---|

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ — | Engineering Services | $ 15,000 | $ — | $ — | $ — | $ — | $ — |
| $ 27,774 | $ — | Consultant Services | $ 292,948 | $ — | $ — | $ — | $ — | $ — |
| $ 89,586 | | Construction - Equipment | $ 404,800 | $ — | $ — | $ — | $ — | $ — |
| | | Construction - Installation | $ 1,107,052 | $ — | $ — | $ — | $ — | $ — |
| $ 3,116 | $ — | Operational Costs | $ 6,432 | $ 6,432 | $ 6,432 | $ 6,432 | $ 6,432 | $ — |
| | | Maintenance Costs | $ 5,760 | $ 5,760 | $ 5,760 | $ 5,760 | $ 5,760 | $ — |
| | | Education/Promotion Costs | $ 1,600 | $ 1,600 | $ 1,600 | $ 1,600 | $ 1,600 | $ — |
| $ 120,476 | $ — | TOTAL | $ 1,833,592 | $ 13,792 | $ 13,792 | $ 13,792 | $ 13,792 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sales Tax Fund (20%) | $ 15,000 | $ — | $ — | $ — | $ — | $ — |
| | | Federal Grant | $ 1,818,592 | $ 13,792 | $ 13,792 | $ 13,792 | $ 13,792 | $ — |
| $ 120,476 | | Greater Downtown TIF | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 120,476 | $ — | TOTAL | $ 1,833,592 | $ 13,792 | $ 13,792 | $ 13,792 | $ 13,792 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project is being funded by a grant from the U.S. Department of Transportation's (DOT) charging and fueling infrastructure (CFI) funds to install electric vehicle (EV) charging infastructures at five locations in the downtown area of Dubuque. The five locations were determined by the outcomes of the on-going Smart Parking & Mobility Management Plan project and other community input. Site 1 is located in the parking lot at the corner of 22nd and Price Streets; Site 2 is located in a parking lot behind the Hilton Garden Inn on Chaplain Schmitt Island; Site 3 is located in a parking lot at the corner of East 12th Street and Elm Street; Site 4 is located at the corner of Jones Street and Harrison Street; Site 5 is located just off Main Street near the River City Church.

**RELATIONSHIP TO OTHER PROJECTS**

Smart Parking & Mobility Management Plan (CIP # 4683000005).

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce the community's carbon footprint (50% by 2030) and explore science-based outcomes in the
future.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax (20%), Sales Tax Fund (30%), Road Use Tax, and DRA Distribution

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 1980 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Miscellaneous | 2C - Public Works | Harbor Area Maintenance - Dredging | PROJECT NO: | 5546000001<br>300-1466<br>350-1466 | $ 677,500 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 21,941 | $ — | Engineering Services | $ — | $ 20,000 | $ 25,000 | $ 25,000 | $ — | $ 20,000 |
| $ 556,358 | $ — | Construction | $ — | $ 417,500 | $ 75,000 | $ 75,000 | $ 40,000 | $ 340,000 |
| $ 578,299 | $ — | TOTAL | $ — | $ 437,500 | $ 100,000 | $ 100,000 | $ 40,000 | $ 360,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 478,299 | $ — | Sales Tax Fund (20%) | $ — | $ 120,000 | $ 100,000 | $ 100,000 | $ 40,000 | $ 360,000 |
| | | State Grant | $ — | $ 200,000 | $ — | $ — | $ — | $ — |
| $ 100,000 | | Private Participant | $ — | $ 117,500 | $ — | $ — | $ — | $ — |
| $ 578,299 | $ — | TOTAL | $ — | $ 437,500 | $ 100,000 | $ 100,000 | $ 40,000 | $ 360,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This annual recurring Harbor Area Dredging Capital Improvement Program (CIP) budget provides for maintenance dredging at multiple riverfront locations to maintain adequate harbor and channel depths for recreational and transient boat navigation. This funding allows for annual riverfront maintenance dredging as required at Schmitt Island and AY McDonald Park public boat ramp launch locations; River's Edge Plaza and along the Riverwalk lower pier wall to accommodate excursion boat mooring; Ice Harbor gates; and Port of Dubuque Marina.

The City also has a contractual obligation to maintain city-owned and leased property under current lease terms to perform maintenance dredging at Dubuque Marina (Pleasure Boat Harbor) and at Dubuque Yacht Basin (Schmitt Harbor) to maintain adequate harbor depth for recreational and transient boat navigational access. While not contractually obligated, there are areas outside the City’s Lease obligation to maintain that need dredging to create a safe open water way channel for navigating vessels from the Peosta Channel and Mississippi River to and from the marina harbor locations. Assuming the marinas are willing to partner and provide matching funds, and if in the public’s best interests, the City will consider aiding in performing maintenance dredging.

Due to abnormally low river levels over the past several years, staff anticipates needed to perform more frequent maintenance dredging along the Port of Dubuque riverfront to accommodate excursion boat docking.

Through partnerships with both Dubuque Marina and American Marine, the City applied for US Fish and Wildlife Service (FWS) and Iowa Department of Natural Recourses (Iowa DNR) for a 2024 Boating Infrastructure Tier 1 Grant (BIG Tier 1) to assist with funding to perform maintenance dredging at Dubuque Marina. The 2024 BIG Tier 1 grant will assist with funding to perform maintenance dredging at Dubuque Marina. The 2025 BIG Tier 1 grant will assist with funding to perform maintenance dredging at Dubuque Yacht Basin.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 1980 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Miscellaneous | 2C - Public Works | Harbor Area Maintenance - Dredging | PROJECT NO: | 5546000001<br>300-1466<br>350-1466 | $ 657,500 |

**OUTCOME**

Sustainable Environment: Preserving and Enhancing Natural Resources - Reduce potential flooding through flood plain management, mitigation and protection through a well-maintained, operational stormwater system

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA Distribution

**PROJECT ADDRESS/SERVICE AREA**

Port of Dubuque and Riverfront

| DEPARTMENT: 55 - Engineering / Misc | | STATE PROGRAM: | PROJECT TITLE: Iowa Amphitheater on Schmitt Island | | | YEAR FIRST SUBMITTED: FY 2024<br>PROJECT NO: 5575000022 | | TOTAL PROJECT COST $ 9,641,563 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 67,421 | $ 185,000 | Engineering Services | $ 125,000 | $ — | $ — | $ — | $ — | $ — |
| $ 409,883 | $ 1,100,000 | Consultant Services | $ 352,000 | $ — | $ — | $ — | $ — | $ — |
| $ 853 | $ 2,000,000 | Construction | $ 9,164,563 | $ — | $ — | $ — | $ — | $ — |
| $ 478,157 | $ 3,285,000 | TOTAL | $ 9,641,563 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 3,000,000 | State Grant | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 478,157 | $ 285,000 | G.O. Debt (GDTIF) | $ 8,499,961 | $ — | $ — | $ — | $ — | $ — |
| | | Private Participant | $ 831,602 | $ — | $ — | $ — | $ — | $ — |
| | | General Fund | $ 310,000 | $ — | $ — | $ — | $ — | $ — |
| $ 478,157 | $ 3,285,000 | TOTAL | $ 9,641,563 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

Iowa Amphitheater on Schmitt Island will be an open-air performance amphitheater and planned as a versatile space to host varied audiences up to 8,000 people. The stage will be constructed with an artful canopy that will help create a sense of place, enhance acoustics, and protect performers from sun and weather. The amphitheater will be accessed by ADA-compliant paths and trails connecting from other places on the island. The City of Dubuque was awarded a Destination Iowa Outdoor Recreation Fund grant administered by the Iowa Economic Development Authority in the amount of $3,000,000. The required local match is $12,442,961 of which $8,784,961 will be G.O debt (greater downtown tax increment financing) with future payments to be made by the Dubuque Racing Association (DRA). The remaining local match of $3,658,000 is provided as a private contribution from the DRA. Of the $3,658,000 private contribution, $1,550,000 is included in this project for the work that will be included in the city bid project, the remaining $2,108,000 will be spent by the DRA on projects within the vicinity to enhance the overall amphitheater project. The items associated with the DRA local match funds include deconstructing the current dog track and kennels to provide the location where the new amphitheater will be constructed (Bid Package No. 1). In addition, the DRA will be revamping its surface parking and striping to accommodate the additional parking demand created by the new outdoor amphitheater and tourists visiting Schmitt Island. The Destination Iowa grant funding is not paying for the Bid Package No. 1 (demolition and mass grading) work because it is included in the local match required for the overall Iowa Amphitheater project. A portion of the parking lot work will be incorporated into Bid Package No. 2 (utilities, paving and amphitheater stage). The overall project addresses the master plan, creative placemaking goals, and a top priority of the Dubuque City Council: increase foot traffic on Schmitt Island; build a recreational landmark and create a gateway and the “front door” to Iowa and Dubuque; bring people to Schmitt Island; leverage island programming for economic development; connect the island to Dubuque and the region; create a year-round destination; and create opportunities for education.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: FY 2024 | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Misc | | Iowa Amphitheater on Schmitt Island | PROJECT NO: 5575000022 | $ 9,641,563 |

**RELATIONSHIP TO OTHER PROJECTS**

This project is connected to the Schmitt Island Veterans Memorial (3049900003), Schmitt Island Trail Expansion (CIP # 5544000004), and the Schmitt Island Sanitary Sewer Improvements (5581500049)

**OUTCOME**

Diverse Arts, Culture, Parks and Recreation: Experience and Activities - Establish Chaplain Schmitt Island as a community and tourism destination with a variety of activity venues and experiences for residents and guests.

**FUNDING RESTRICTIONS**

This project may only be funded by State & Federal Grants, Greater Downtown TIF, and DRA Distribution

**PROJECT ADDRESS/SERVICE AREA**

1855 Greyhound Park Road

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY26 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Miscellaneous | | 2C - Public Works | Wayfinding Signage | | | PROJECT NO: | | $ 125,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Engineering Services | $ — | $ — | $ — | $ 2,000 | $ — | $ — |
| $ — | $ — | Construction | $ — | $ — | $ — | $ 18,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 20,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 20,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 20,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project is for the replacement and changes needed for the City's current vehicular wayfinding signage. There are 6 City districts with 2 "others:" College-Grandview (19), Downtown (37), Eagle Point (40), Port of Dubuque (7), Southend (6) and Westend (19), along with the Intermodal (5) wayfinding signage and the DOT (37), which is along US 20 & US 151/61. The City is working with Schmitt Island on redistricting some signage to coordinate with the new development on Schmitt Island.

The replacement of faded and/or outdated signage is needed. These construction costs will include the labor, equipment and materials with our Public Works department along with the cost of the signs. The first priority would be faded and incorrect/outdated signage that has been determined for each district. With previous modifications made to the 40 signs in the Eagle Point District, a simple name change can be around $20,000.

Since work is being done with Schmitt Island for wayfinding signage, the Eagle Point District is going to have less signs as some will be transferred to the Island District.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to another project

**OUTCOME**
Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**
This project can only be funded by Sales Tax Fund (30%).

| DEPARTMENT: 55 - Engineering / Traffic | | STATE PROGRAM: 6C - General Government | PROJECT TITLE: Speed Shields and Traffic Calming Measures | | | YEAR FIRST SUBMITTED: FY 2020<br>PROJECT NO: | | TOTAL PROJECT COST $ 98,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ — | Construction | $ — | $ — | $ — | $ 46,000 | $ 46,000 | $ — |
| | $ — | Engineering Services | $ — | $ — | $ — | $ 3,000 | $ 3,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 49,000 | $ 49,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ — | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 49,000 | $ 49,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 49,000 | $ 49,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project will fund 10 portable speed shields a year to be used along various streets in the community. The speed shields are used to bring awareness to drivers on their speed and helps reduce speeds in areas known to have speeding issues. The speed shields are installed and managed by the Dubuque Police Department to assist in enforcement.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Connected Community Equitable Transportation, Technology Infrastructure and Mobility: Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax (20%), and Sales Tax Fund (30%) and DRA Distribution

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Street Light Replacement and New Installation | FY 2010 | |
| | | | PROJECT NO: 5523000003 | |
| | | | 300-1549, 360-1549 | $ 180,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 5,000 | Engineering Services | $ — | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 |
| $ 8,675 | $ — | Construction | $ — | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 |
| $ 8,675 | $ 5,000 | TOTAL | $ — | $ 45,000 | $ 45,000 | $ 45,000 | $ 45,000 | $ 45,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 5,000 | Greater Downtown TIF | $ — | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 |
| $ 8,675 | $ — | Sales Tax Fund (30%) | $ — | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 |
| $ 8,675 | $ 5,000 | TOTAL | $ — | $ 45,000 | $ 45,000 | $ 45,000 | $ 45,000 | $ 45,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for a replacement program of the existing 30-foot white streetlights and some traffic signals located in downtown Dubuque. Currently, there are approximately 60 white streetlights remaining. The project would replace all remaining white poles and install lighting controllers with meters. In certain cases, these would be replaced with historical streetlights. Many of the streetlights in the downtown area were installed in the early 1950's. These are the white 30-foot style found along Central, Main, Iowa, Locust and Bluff Streets. Many of these streetlights utilize a direct burial style feed and unique service panel which makes it very difficult and costly to maintain. The new downtown streetlights will be capable of having banners brackets added. This project would also fund LED replacement luminaries throughout the City. Currently when street light fixtures burn out, they are replaced with matching style, high pressure sodium streetlights. This program would promote the use of highly efficient, long life LED street lighting throughout the City of Dubuque which saves energy and operating expenses. Current locations of interest include the Port of Dubuque Riverwalk, Bridge Lighting locations and miscellaneous subdivision locations. This project also initiates a scheduled replacement of older streetlights throughout the City and will also include the installation of new streetlights when conditions warrant. Currently, the City owns approximately 2,500 streetlights. In many older subdivisions, the entire light fixture, base, pole, and conduits need replacing. Currently there are around 60 lights in 24 locations outside of the downtown lights that are in need of replacement. Average cost of reconstruction is around $1,500 to $2,000 each.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/landscaping.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%), Greater Downtown TIF, CDBG, and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Varies throughout the City. Mostly in the downtown area

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Signalization Program | FY 2014 | $ 395,000 |
| | | | PROJECT NO: 5524000029 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 42,964 | $ 5,000 | Engineering Services | $ 5,000 | $ 6,000 | $ 7,500 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ 66 | $ 45,000 | Construction | $ 45,000 | $ 54,000 | $ 67,500 | $ 90,000 | $ 100,000 | $ 100,000 |
| $ 43,030 | $ 50,000 | TOTAL | $ 50,000 | $ 60,000 | $ 75,000 | $ 100,000 | $ 110,000 | $ 110,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 43,030 | $ 50,000 | Sales Tax Fund (30%) | $ 50,000 | $ 60,000 | $ 75,000 | $ 100,000 | $ 110,000 | $ 110,000 |
| $ 43,030 | $ 50,000 | TOTAL | $ 50,000 | $ 60,000 | $ 75,000 | $ 100,000 | $ 110,000 | $ 110,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the improvement of existing traffic signals, replacement of signal controllers, removal of traffic signals where no longer needed, and/or the signalization of additional intersections as the need may arise. This project also covers engineering staff time related to additional signals and is combined with other programs such as theTraffic Signal Intersection Reconstruction and the Traffic Signal Interconnect to make a project viable. Each year appropriations are intended to fund the signalization of intersections through the City as the need may arise. New signals will be given consideration utilizing the warrants established in the Iowa Manual on Uniform Traffic Control Devices. Currently, each new signal installation can cost approximately $300,000 and there are multiple locations under consideration.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Traffic Signal Intersection Reconstruction (#55240000008) and Traffic Signal Mastarm Retrofit (#55240000004).

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Traffic Signal Mastarm Retrofit | FY 2014 | $ 150,000 |
| | | | PROJECT NO: 5524000004 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 2,641 | | Engineering Services | $ — | $ 2,500 | $ 2,500 | $ 5,000 | $ 5,000 | $ 5,000 |
| $ 5,100 | | Construction | $ — | $ 22,500 | $ 22,500 | $ 45,000 | $ 45,000 | $ 45,000 |
| $ 7,741 | $ — | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 50,000 | $ 50,000 | $ 50,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 7,367 | | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 50,000 | $ 50,000 | $ 50,000 |
| $ 374 | | ARPA | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 7,741 | $ — | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 50,000 | $ 50,000 | $ 50,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This program would provide for reconstruction of intersection mastarm retrofit for key intersections in the Central Business District. White and Central Avenue contain a mix of different styles of traffic signalization. Some locations have pedestal mounted signal heads, while other locations have mastarm mounted heads. The differing location of the traffic signals sometimes causes motorists to react to the 2nd signal ahead as opposed to their nearer intersection. This program would provide for installing mastarm mounted signals along Loras, White, Jackson, Elm and Central Corridors. Intersections included in this project are: 4th & Locust, 7th & Iowa, 9th & Bluff, 10th & Bluff,14th at Jackson, 14th and Elm, 16th & Elm. This would standardize the location of the signal heads along the major arterial routes. This project has been extended out to cover increased costs. High priority locations are signals along Loras Boulevard including Jackson, and Elm.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Traffic Signal Interconnect Conduit Replacement | FY 2012 | $ 160,000 |
| | | | PROJECT NO: 5524000006 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Engineering Services | $ — | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 |
| $ — | | Construction | $ — | $ 35,000 | $ 35,000 | $ 35,000 | $ 35,000 | $ 35,000 |
| $ — | $ — | TOTAL | $ — | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Sales Tax Fund (30%) | $ — | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 |
| $ — | $ — | TOTAL | $ — | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 | $ 40,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for reconstruction of a portion of the underground wiring system for the traffic signal interconnect system. It will also tie in some miscellaneous intersections that were not part of the original interconnect. Although the focus of this program is to connect traffic signals, the conduit will be upsized to a multi-duct conduit system so that it can be utilized as part of the City's Fiber Optic Network that will enhance public safety, improve a wide range of city services and enable equitable and universal access to broadband. During construction of this conduit, the City will collaborate with other public entities and private carriers to leverage private sector investments in Dubuque to reduce right-of-way usage by utilizing a "dig once" policy to install a multipath fiber duct. This will reduce costs and improve services for multiple city agencies and create public assets which can in turn be licensed to private partners to recover costs and support future broadband expansion and innovation. Much of the underground galvanized steel conduit and wiring is in excess of 25 years old and is in need of replacement. Currently, annual repairs are needed to maintain the traffic signal coordination system operating in the downtown area. Much of the system is corroded to the extent that new wiring cannot be pulled through the old conduit, thereby requiring several spotted areas of conduit removal and replacement each year. The majority of the new conduit would be bored under the streets and sidewalks to minimize the need for street patches. When this interconnect fails, traffic lights go out of coordination and run free. Many times the power feed is also interrupted. This fiber conduit allows for the coordination of traffic signals and will also be used to leverage private/public partnerships for broadband expansion. High priority signals to interconnect include: Asbury at Carter and at Chaney and St. Ambrose; 14th at Elm and Jackson; Locust at Charter; and Bryant and Mt. Loretta.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Water System SCADA Buildout (#42810000001), Community Broadband Expansion Project (#6100200044), Traffic Signal Synchronization/STREETS Program (#5524000018), and Traffic Camera System (#5524000016).

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2012 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Traffic Signal Interconnect Conduit Replacement | PROJECT NO: | 5524000006 | $ 160,000 |

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Traffic Signal Controller Replacement | FY 2012 | $ 140,000 |
| | | | PROJECT NO: 5524000007 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 18,100 | | Equipment | $ — | $ 25,000 | $ 25,000 | $ 45,000 | $ 45,000 | $ 45,000 |
| $ 18,100 | $ — | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 45,000 | $ 45,000 | $ 45,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 18,100 | | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 45,000 | $ 45,000 | $ 45,000 |
| $ 18,100 | $ — | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 45,000 | $ 45,000 | $ 45,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project initiates a scheduled replacement of the older traffic signal controllers throughout the City. This project would provide for the replacement of approximately 2-3 of the City's 115 traffic signal controllers per year. The new controllers are needed for signal coordination, traffic cameras, and compatibility with the preemption program for the traffic signals being proposed by the Fire and Police Departments. All new intersections are currently compatible. The cost of a single controller is approximately $14,000 plus $6,000 for a battery backup system and $6,000 for preemption. Recently, the cost of these cabinets has increased due to advanced technical equipment within the cabinet. This replacement schedule would also keep up with the replacement needs for the older controllers, purely from a maintenance perspective. High priority intersections in need of new controllers and cabinets include: Iowa at 5th, Iowa at 7th, 10th at Bluff, 5th and Bluff, Loras at Jackson, Loras at Elm, 16th at Elm, Locust at Charter and Carter and Chaney on Asbury Road.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Street Camera Installation (#5524000016).

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Street Lighting and Traffic Signal Knockdown/Insurance | FY 2014 | $ 165,000 |
| | | | PROJECT NO: 5524000013 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 23,897 | $ 30,000 | Construction | $ 30,000 | $ 30,000 | $ 35,000 | $ 35,000 | $ 35,000 | $ 35,000 |
| $ 9,851 | $ — | Equipment | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 33,748 | $ 30,000 | TOTAL | $ 30,000 | $ 30,000 | $ 35,000 | $ 35,000 | $ 35,000 | $ 35,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 10,000 | Insurance Reimbursements | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ 33,748 | $ 20,000 | Sales Tax Fund (30%) | $ 20,000 | $ 20,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ 33,748 | $ 30,000 | TOTAL | $ 30,000 | $ 30,000 | $ 35,000 | $ 35,000 | $ 35,000 | $ 35,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This capital improvement request will be used to purchase and track replacement traffic control and street lighting equipment and would be used as a depository to track insurance claims. The City of Dubuque replaces equipment that is damaged or destroyed due to accidents and weather-related activities. Many of the new traffic cabinets along the major corridors may contain $60,000 to $75,000 of equipment. In some instances, this equipment is purchased to replace equipment that was damaged due to an accident in which there is an insurance claim. Insurance reimbursements are put back into the project to fund expenditures which helps track the costs due to accidents and how much the City spends on hit-and-run or uninsured accidents. Major storm events due to lightning alone can expend the budget.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have sage, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2017 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Street Camera Installation | PROJECT NO: | 5524000016 | |
| | | | | 360-2421, 300-2421 | $ 350,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 70,000 | Equipment | $ 30,000 | $ 30,000 | $ 55,000 | $ 105,000 | $ 105,000 | $ 105,000 |
| $ 3,413 | $ 5,000 | Engineering Services | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 |
| $ 3,413 | $ 75,000 | TOTAL | $ 35,000 | $ 35,000 | $ 60,000 | $ 110,000 | $ 110,000 | $ 110,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 3,413 | $ — | Sales Tax Fund (30%) | $ 25,000 | $ 25,000 | $ 50,000 | $ 100,000 | $ 100,000 | $ 100,000 |
| | $ 75,000 | Greater Downtown TIF | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ 3,413 | $ 75,000 | TOTAL | $ 35,000 | $ 35,000 | $ 60,000 | $ 110,000 | $ 110,000 | $ 110,000 |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | $ 40,734 | Operating Cost (Savings) | $ 51,684 | $ 62,634 | $ 73,584 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project funds the equipment, installation and software license for the placement of fixed cameras at $2,500 each, to be installed near roadways, alleys and signalized intersections throughout the City of Dubuque. Currently, the Traffic Operations Center has communication lines throughout the City along major and minor arterials, city streets and near signalized intersections. Engineering uses these cameras to remotely monitor and adjust traffic operations. Over the last few years, Engineering and Police have worked together using these cameras to aid the police in accident and crime investigations on a daily basis making them an integral part of public safety. These funds would also be available to add fiber optics communications lines to areas in need of cameras and to replace existing cameras as they age and as technology advances.

With IMON's public-private partnership with the fiber-to-the-home projects, the communications infrastructure has increased location opportunities for camera locations. We have collaborated with other departments on proposed camera locations and have gotten those locations placed with those public-private partnerships. Clarke Drive and Grandview Avenue are high priority..

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Vibrant Community: Healthy and Safe - Provide high-quality emergency services that are accredited and uses best practices.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Traffic | | 2C - Public Works | LED Re-Lamp Schedule | | | FY 2015 | | $ 40,000 |
| | | | | | | PROJECT NO: 5524000010 | | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Engineering Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | | Equipment | $ — | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ — | $ — | TOTAL | $ — | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Sales Tax Fund (30%) | $ — | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ — | $ — | TOTAL | $ — | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

In 2001-2002, the city traffic signals were converted from 150-watt incandescent bulbs to 10 watt LED lamps. This conversion also included a large rebate incentive from the local power company along with drastically reduced electrical consumption. These new LED fixtures have a lifespan of 5 - 7 years. This appropriation will provide for the re-lamping of approximately 1/10th of the City-owned traffic signal lamps in each year. Currently the City has 115 traffic signals that with an average of about 40 lamps per intersection. Each lamp runs approximately $70 each. New LED signal heads can be purchased with a 15-year warranty. This project will reduce maintenance problems (burnouts/failures) with traffic signals in future years. These existing LED's have lasted approximately twice their warrantied lifespan, and instead of burning out, they dim over time and become non-compliant with MUTCD guidelines. This capital improvement program will systematically replace these lamps by corridor starting with the oldest LED's.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Traffic | | 2C - Public Works | Traffic Signal Battery Backup | | | FY 2012 | | |
| | | | | | | PROJECT NO: 5524000005 | | $ 115,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Equipment | $ — | $ 25,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| $ — | $ — | TOTAL | $ — | $ 25,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| $ — | $ — | TOTAL | $ — | $ 25,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides needed traffic control at signalized intersections during times of power outages. This project will provide for the purchase and installation of battery backup systems by City traffic signal technicians in existing traffic signal controllers at various locations throughout the City. These battery backups will provide backup power to run each intersection on in full colors for up to eight hours during power outages. When power is restored, the controllers will automatically reset and go back into service. These battery backup units also serve as lighting controllers and can be placed midblock in the Central Business District to serve two intersections with one battery backup system. Each battery backup system costs between $8,500 to $11,000. This project will fund the addition of 2 to 3 BBS per year. In the City of Dubuque, there are 115 traffic controllers located at various intersections and crosswalks throughout the city. During times of power outages, crews are dispatched to the signalized intersections to place portable stop signs. Depending on when these power outages occur, the response time for crews to load stop signs and place them averages thirty minutes to one hour. The response time is even longer when outages occur at night and/or on a weekend. During this time, police officers are dispatched to direct traffic until stop signs can be placed. When major outages occur, many intersections at one time can be affected, which endangers public safety and severely interrupts both police and maintenance operations. This project allows the City of Dubuque to provide normal traffic control at intersections during power outages, with the least interruption to the driving public, police and maintenance operations.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Surge and Grounding Improvement at Signals | FY 2017 | $ 80,000 |
| | | | PROJECT NO: 5524000015 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Construction | $ — | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| | | Equipment | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sales Tax Fund (30%) | $ — | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| $ — | $ — | TOTAL | $ — | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project would add additional surge protection to the 115 traffic signals and miscellaneous camera systems currently operated by the City of Dubuque. Newer ITS signalized intersections are becoming more complex with advanced communications networks, battery backup systems, preemption equipment, cameras and high-end detection equipment -- a recipe which makes these units more susceptible to lightning, surge and grounding issues. This project would fund the retrofitting of these signals and cameras systems with surge protection ranging from $500 to $2000 at each intersection (depending on the degree of equipment at each location). During the summer of 2011, twenty intersections were struck by lightning during two storm events that caused an estimated $100,000 in damages. All newly installed intersections and camera locations will be designed with this additional surge protection to prevent a similar occurrence. This program has proven successful with a lower rate of damaged equipment after installation of this surge equipment. This surge equipment does require frequent analysis to ensure it continues to protect as it ages and often times will need replacement after multiple storm events. Typically these existing units get replaced as they fail or as they age out with the equipment they are protecting.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: 55 - Engineering / Traffic | | STATE PROGRAM: 2C - Public Works | PROJECT TITLE: STREETS Traffic Control Project Phase 1 | | | YEAR FIRST SUBMITTED: FY 2019<br>PROJECT NO: 5524000018 | | TOTAL PROJECT COST $ 250,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 41,604 | $ — | Consultant Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 36,858 | $ 50,000 | Engineering Services | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 60,000 |
| $ 78,462 | $ 50,000 | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 60,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 73,581 | $ 50,000 | Sales Tax Fund (30%) | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 60,000 |
| $ 4,881 | $ — | DRA Distribution | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 78,462 | $ 50,000 | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 60,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project will cover the City staff, engineering, and administrative costs associated with the STREETS (Smart Traffic Routing with Efficient and Effective Traffic Signals) project. This program will also be used to fund match funding required for grants associated with this project. Once STREETS is implemented and US 52 is rerouted, this program will study traffic patterns in the downtown to determine which streets may be converted into two-way streets and if any signalized intersections can be removed. FY 2022-23 costs cover consulting services to improve the efficiency of the STREETS system. FY24 was the starting point for Phase I after delays with the Department of Transportation. Starting in FY26, City staff is applying for a secondary grant for Phase II of the STREETS project, which covers more downtown signals.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by state grants, Sales Tax Fund (30%), Road Use Tax Fund, and DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2025 |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | STREETS Traffic Control Project Phase 2 | PROJECT NO: | 5524000051 |
| | | | | TOTAL PROJECT COST |
| | | | | $ 2,423,500 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 2,091,150 | Consultant Services | $ 232,350 | $ — | $ — | $ — | $ — | $ — |
| | $ 50,000 | Engineering Services | $ 50,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 2,141,150 | TOTAL | $ 282,350 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 282,350 | Sales Tax Fund (30%) | $ 282,350 | $ — | $ — | $ — | $ — | $ — |
| | $ 1,100,000 | State ICAAP Grant | $ — | $ — | $ — | $ — | $ — | $ — |
| | $ 758,800 | DMATS STBG | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 2,141,150 | TOTAL | $ 282,350 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project will cover the City staff, engineering, and administrative costs associated with the STREETS (Smart Traffic Routing with Efficient and Effective Traffic Signals) project Phase 2. This program will also be used to cover match funding required for grants associated with this project. The City of Dubuque, East Central Intergovernmental Association (ECIA), the Dubuque Metropolitan Area Transportation Study (DMATS) and the Iowa Department of Transportation (Iowa DOT) have partnered to develop the Smart Traffic Routing with Efficient & Effective Traffic Systems (STREETS) project. The goal of the STREETS project is to develop a smart, next generation traffic management and control system that will provide sound information to the stakeholders and serve as a framework for the deployment of similar systems in small urban areas with populations under 100,000. The City of Dubuque is applying for $1.1 million in Iowa Clean Air Attainment Program (ICAAP) funding to implement Phase II of the streets project after completion of the Phase I in April 2024. This project includes 77 additional signals mostly in the downtown area that were not covered by phase 1 of STREETS.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the STREETS Traffic Control Project Phase 1 (#5524000018).

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have well-designed, well maintained Complete Streets (including streets, sidewalks, and bike lanes) throughout our Dubuque community.

**FUNDING RESTRICTIONS**

This project may only be funded by state grants, Sales Tax Fund (30%), Road Use Tax Fund, and DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Traffic | | 2C - Public Works | Traffic Signal Network Communications Program | | | FY 2015 | | $ 395,000 |
| | | | | | | PROJECT NO: | 5524000022 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Engineering Services | $ 5,000 | $ 5,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| | | Construction | $ 45,000 | $ 45,000 | $ 65,000 | $ 90,000 | $ 110,000 | $ 110,000 |
| $ — | $ — | TOTAL | $ 50,000 | $ 50,000 | $ 75,000 | $ 100,000 | $ 120,000 | $ 120,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sales Tax Fund (30%) | $ 50,000 | $ 50,000 | $ 75,000 | $ 100,000 | $ 120,000 | $ 120,000 |
| $ — | $ — | TOTAL | $ 50,000 | $ 50,000 | $ 75,000 | $ 100,000 | $ 120,000 | $ 120,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This will be an annual project that provides for the necessary fiber optics communications cabling and equipment to be installed along key corridors. This will allow for the interconnection network of traffic signals via fiber optics back to the Traffic Operations Center at City Hall and the Traffic Shop located at the Municipal Service Center. Fiber to the signals allow for remote management of the signal and allows for the addition of cameras at the signal to feed back to the Traffic Operations Center and Dispatch. It also allows improved security via network monitoring and improves coordination of traffic signals (thus lowering carbon emissions) and will also be used to leverage private/public partnerships for broadband expansion. Although this fiber is installed for traffic operations, it is oversized to accommodate all city department needs in the future. All new traffic signal installations since 2007 have been installed to be fiber ready. Now there are communications standards in place, and the City will be installing fiber optics and communication equipment throughout the City starting with the major traffic corridors including US 20, NW Arterial, Central Ave, White Street, Loras Blvd, Locust Connector, and US 61/151. One of the primary goals of this project is to complete fiber optic communications loops around the City utilizing US 20, NW Arterial, Pennsylvania, Asbury Road and US 52 down to Central to Locust and back onto US 20. Fiber optics communications will also replace the existing Central Business District traffic 7 wire interconnect. This change-out to fiber will occur over the upcoming years. There are many older signals throughout the City that need to be updated prior to going on this new system. These signals will be added to the system as they are updated. Many of these will be in partnership with ImOn Communications as they extend fiber throughout the community over the next 3 years.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Water Department's SCADA Overhaul project (#4281000001).

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | ITS Traffic Control Equipment | FY 2015 | $ 100,000 |
| | | | PROJECT NO: 5524000014 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 23,000 | Equipment | $ — | $ 23,000 | $ 23,000 | $ 23,000 | $ 23,000 | $ 23,000 |
| $ — | $ 2,000 | Engineering | $ — | $ 2,000 | $ 2,000 | $ 2,000 | $ 2,000 | $ 2,000 |
| $ — | $ 25,000 | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 25,000 | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |
| $ — | $ 25,000 | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides funds for the maintenance and expansion of the Traffic Management Center's ITS Improvements, including remote management and monitoring of the City's traffic signals along with automated vehicle counters, cameras, classifiers, connected vehicles infrastructure, and roadside units broadcasting Spat data and variable message boards along key city corridors. In addition, funds will be used for ITS equipment located within the Traffic Management Center located at City Hall. This fund would also be used as match money in joint projects which are suggested by the Iowa Department of Transportation. Using state-of-the-art electronics, ITS technologies improve the efficiency of traffic control equipment, congestion, air improvement, travel improvements, citizen concerns, and green communities. Examples of these technologies include traffic counters, traffic monitoring equipment for speeds and occupancy, and variable message boards to inform the traveling public. The I-80 detour through Dubuque in the summer of 2008 used some of the City's existing ITS technologies to aid the flow of traffic through Dubuque. Future funds will support the installation of DSRC radios and updated equipment for connected vehicle equipment. FY 20 funds were used to install roadside units along the signalized intersections of US 20. These devices broadcast signal phasing and timing data to newer cars that have this technology built in. Dubuque is the first city in the state to install this technology.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Traffic Signal Vehicle Detection Conversion | FY 2012 | $ 225,000 |
| | | | PROJECT NO: 5524000009 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 2,000 | | Equipment | $ 25,000 | $ 30,000 | $ 50,000 | $ 60,000 | $ 60,000 | $ 60,000 |
| | | Engineering Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 2,000 | $ — | TOTAL | $ 25,000 | $ 30,000 | $ 50,000 | $ 60,000 | $ 60,000 | $ 60,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 2,000 | | Sales Tax Fund (30%) | $ 25,000 | $ 30,000 | $ 50,000 | $ 60,000 | $ 60,000 | $ 60,000 |
| $ 2,000 | $ — | TOTAL | $ 25,000 | $ 30,000 | $ 50,000 | $ 60,000 | $ 60,000 | $ 60,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for the conversion of two signalized intersections per year to a new vehicle detection system and stop bar video cameras. Traffic signals require vehicle detection to minimize delay. Some older installations did not have vehicle detection or have faulty loop detectors (loops cut into the roadway that measure inductance to detect if a car is waiting or not). Microwave detection is an easy, safe alternative that the City has been using at new installations. Future locations targeted intersections along Asbury Road including Sam's South entrance, JFK, Carter, Chaney and St. Ambrose. Locations that currently are in need of maintenance and potential candidates include Locust at 151, Locust at Locust Connector, Hwy 151 at Jones, Locust at Charter, and Elm at 16th. The newest model of equipment allows this technology to be installed at more existing locations. This technology and equipment upgrade offers some of the best performance enhancements to a signal for the dollar spent.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Have safe, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Grandview Street Light Replacement | FY 2016 | $ 50,000 |
| | | | PROJECT NO: 5523000002 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 380 | $ 5,000 | Engineering Services | $ — | $ — | $ — | $ 10,000 | $ — | $ — |
| $ 76,095 | $ 45,000 | Construction | $ — | $ — | $ — | $ 40,000 | $ — | $ — |
| $ 76,475 | $ 50,000 | TOTAL | $ — | $ — | $ — | $ 50,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 76,252 | $ 50,000 | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 50,000 | $ — | $ — |
| $ 223 | | Road Use Tax Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 76,475 | $ 50,000 | TOTAL | $ — | $ — | $ — | $ 50,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This capital improvement project would fund the replacement of 60 concrete streetlights along Grandview Avenue with historic LED fixtures. The project boundaries include Grandview at Delhi to the North to Grandview at 151 to the South. The existing streetlights along Grandview Avenue are constructed from concrete poles which require yearly maintenance and replacement due to rebar rusting from within. The Engineering Department buys replacement poles, but the newer poles seem to be breaking down quicker than the older poles. This capital improvement request would fund the replacement of these 60 poles with a lower maintenance nostalgic-style light pole. New conduit and lighting cabinets were completed for this project in previous years. $250,000 is needed to complete the pole installation of this project. Pole delivery lead time is 4-6 months with 2-3 week installation time.

The Grandview Avenue corridor is a great opportunity to connect fiber optic lines between major roadways. Included in this project is 12,000 feet of fiber optic cable and 20 security cameras at key locations along Grandview, which will be completed with previous fiscal year funding. This fiber line will tie US 61/151 into US 20 fiber optics and provide future feeds to neighborhoods along the way. This fiber will create a redundant route between US 20 and Hwy 151 and be used for private/public partnerships with broadband carriers during FY 23. All the underground improvements have been installed north of US 20. FY 21 funds used to install the new light pole equipment on the section North of US 20. FY 22-24 funding along with a private/public construction project with ImOn during their fiber to the home construction allowed all of the underground infrastructure to be installed between US 151 and US 20 during the summer of 2023. FY 25 funds will be used to install new light poles between US 151 and US 20.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the City with attractive gateways, corridors, streetscapes/ landscaping

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Grandview Avenue Corridor from US 20 to Southern

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | INET Fiber Replacement Build Out | FY 2020 | |
| | | | PROJECT NO: 5575000002 | $ 60,000 |
| | | | 300-2799, 101-2799 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Construction | $ 45,000 | $ — | $ — | $ — | $ — | $ — |
| | | Equipment | $ 10,000 | $ — | $ — | $ — | $ — | $ — |
| | | Engineering Services | $ 5,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 60,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sales Tax Fund (30%) | $ 60,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 60,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

In 2005 the City entered into a franchise agreement with Mediacom. Part of that agreement was to install “dark fiber” to 77 city, county, non-profit, schools and medical sites. Although that agreement was converted to a State of Iowa franchise in 2008, I-Net fiber optic cabling is supported through 2020 by Mediacom, and the contract will be extended by Mediacom for two years. At the expiration of the extension, the City has the option to purchase the I-Net contract. The fiber is 15+ years old, is mostly aerial and is co-located with Mediacom residential/business fiber in termination cabinets. This makes it a less than reliable and difficult to maintain asset. Since 2016, the City of Dubuque undertook its Broadband Acceleration Initiative. The Initiative focuses on public/private collaborations and includes a comprehensive strategy to reduce the cost and time required for broadband expansions in Dubuque. Although many of the sites served originally by I-Net fiber have now been converted to city fiber, some still remain that will need connectivity for data, phones and other devices. It is recommended to leverage existing telecommunications public/private partnerships in addition to building out the City’s own fiber to ensure connectivity. The locations impacted for voice/data/device connectivity are: Leisure Services/Bunker Hill, EOC (public/private partnership with CS Tech), Fire Station 6 Rhomberg (+Solar Collector) (public/private partnership with ImOn), Fire Station 2 JFK (+Solar Collector), Fire Station 5 Grandview (+Solar Collector), WRRC. In addition, connectivity at the following sites will need connectivity to serve water meter collectors: Key West St. Joe School, Wartburg, Wahlert, Table Mound. There are still a number of the 77 sites that need fiber connectivity installed to them with this capital improvement program.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Increase availability, accessible and affordable broadband and redundancy through public-private partnerships.

**FUNDING RESTRICTIONS**

This project may only be funded by DRA Distribution/Gaming, Road Use Tax and Sales Tax (20%) & (30%).

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Emergency Preemption Expansion and Upgrades | FY 2020 | $ 60,000 |
| | | | PROJECT NO: 5524000001 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 18,918 | $ 10,000 | Equipment | $ — | $ 10,000 | $ 10,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| | | Engineering Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 18,918 | $ 10,000 | TOTAL | $ — | $ 10,000 | $ 10,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 18,918 | $ 10,000 | Sales Tax Fund (30%) | $ — | $ 10,000 | $ 10,000 | $ 20,000 | $ 20,000 | $ 20,000 |
| $ 18,918 | $ 10,000 | TOTAL | $ — | $ 10,000 | $ 10,000 | $ 20,000 | $ 20,000 | $ 20,000 |

189**PROJECT DESCRIPTION/JUSTIFICATION**

Emergency Preemption equipment was originally started in 2000, but this project request is for the installation of GPS-based equipment at new locations and the replacement of equipment at older intersections. This system can be used by fire, ambulance and police units responding to emergencies to provide for quicker response times by removing stopped traffic due to red signals at busy intersections. It will also improve safety for the community and emergency personnel. The optical system provides the capability of placing this on other vehicles, such as snow plows, allowing them to hold green lights to expedite the task of snow removal, but does not allow the snowplow driver to change the light from red to green. It also has the capability of supervision so that there is a record of units using the preemption system. The priority can be set into this system which would allow emergency vehicles to have priority over non-emergency vehicles using the system. The City of Dubuque is currently using Optical Preemption while new GPS technologies are now more popular and minimize roadway delays by only preempting the direction (straight or left) as needed. Current optical preemption disrupts the opposing lane because it always brings up both the left and the through for the direction of travel. New equipment is tied to the direction on the vehicle and will not disrupt the left turn if not needed. New replacement equipment for the older optical equipment can operate both optical or GPS-based communications.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity - Expand the infrastructure and facilities capacity to support economic development and growth.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | FY 2015 | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Traffic | | 2C - Public Works | Fiber Optic Conduit - Miscellaneous | | | PROJECT NO: | 5524000011 | $ 155,000 |
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 10,693 | $ 2,500 | Engineering Services | $ — | $ 1,500 | $ 2,000 | $ 5,000 | $ 5,000 | $ — |
| $ 4,607 | $ 10,000 | Construction | $ — | $ 23,500 | $ 28,000 | $ 45,000 | $ 45,000 | $ — |
| $ 15,300 | $ 12,500 | TOTAL | $ — | $ 25,000 | $ 30,000 | $ 50,000 | $ 50,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 15,300 | $ 12,500 | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 30,000 | $ 50,000 | $ 50,000 | $ — |
| $ 15,300 | $ 12,500 | TOTAL | $ — | $ 25,000 | $ 30,000 | $ 50,000 | $ 50,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This capital improvement project provides an annual program for installing conduit for fiber optic in miscellaneous projects throughout the community. Installation of fiber conduit into existing infrastructure typically ranges from $25 to $35 a linear foot when installed in a stand alone project. When combined with other projects, the cost can drop to around $10 to $20 a linear foot. This improvement item funds the installation of fiber conduit along other unscheduled city projects and in conjunction with other private utility projects where it is convenient and at a cost savings to the community.

This conduit will be upsized to a multi-duct conduit system so that it can be utilized as part of the City's Fiber Optic Network project that will enhance public safety, improve a wide range of city services and enable equitable and universal access to broadband. During construction of this conduit, the City will collaborate with other public entities and private carriers to leverage private sector investments in Dubuque to reduce right-of-way usage by utilizing a "dig once" policy to install a multipath fiber duct that reduces costs and improves services for multiple city agencies and creates public assets which can in turn be licensed to private partners to recover costs and support future broadband expansion and innovation. This budgeted item would extend fiber optic conduit as part of the city-wide effort to create a network of city-owned fiber optic systems and will also aid linking adjacent projects together and can be shared with public/private partnerships. This fiber, once installed, is used by many city entities including the Information Services, Fire, and Police Departments.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Water SCADA Overhaul (#4281000001) and the Broadband Acceleration and Universal Access projects (#5524000019).

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Increase availability, accessible and affordable broadband and redundancy through public-private partnerships

**FUNDING RESTRICTIONS**

This project is restricted to Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Fiber Infrastructure Management System | FY 2019 | $ 275,000 |
| | | | PROJECT NO: 5524000017 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 9,909 | | Software | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 23,736 | $ 30,000 | Engineering Services | $ 25,000 | $ 30,000 | $ 50,000 | $ 80,000 | $ 90,000 | $ — |
| $ 33,645 | $ 30,000 | TOTAL | $ 25,000 | $ 30,000 | $ 50,000 | $ 80,000 | $ 90,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 33,645 | $ 30,000 | Sales Tax Fund (30%) | $ 25,000 | $ 30,000 | $ 50,000 | $ 80,000 | $ 90,000 | $ — |
| $ 33,645 | $ 30,000 | TOTAL | $ 25,000 | $ 30,000 | $ 50,000 | $ 80,000 | $ 90,000 | $ — |
| | | **C. IMPACT - OPERATIONS** | | | | | | |
| | | Operating Cost (Savings) | $ 15,000 | $ 15,000 | $ 15,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This program would fund the purchase and implementation of a fiber infrastructure management program. Currently fiber infrastructure is documented on spreadsheets and drawings located in various locations throughout the City. This program will consolidate all this information into one software program with the ability to include network information that documents failover redundancy paths and Virtual Local Area Networks within the City. This program would also be used to document and assist in the exchange of assets to grow broadband in the Dubuque area via public/private partnerships to help cover underserved neighborhoods. Documentation of this information is crucial for the maintenance and operation of a fiber communications network that will be used to serve all departments along with public/private partnerships. Fiber communications is becoming a critical driver of economic growth in the City of Dubuque. This request would also help cover employees' time with fiber data collection.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to Broadband Acceleration and Universal Access (#5524000019), Water SCADA Overhaul (#42810000001) and City Information and Network Security projects (#77699000006).

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Increase availability, accessible and affordable broadband and redundancy through public-private partnerships

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%) and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Traffic | 2C - Public Works | Broadband Acceleration and Universal Access | FY 2020 | $ 210,000 |
| | | | PROJECT NO: 5524000019 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Engineering | $ — | $ 2,000 | $ 2,000 | $ 10,000 | $ 10,000 | $ — |
| $ — | | Construction | $ — | $ 23,000 | $ 23,000 | $ 70,000 | $ 70,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 80,000 | $ 80,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Sales Tax Fund (30%) | $ — | $ 25,000 | $ 25,000 | $ 80,000 | $ 80,000 | $ — |
| $ — | $ — | TOTAL | $ — | $ 25,000 | $ 25,000 | $ 80,000 | $ 80,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This program will fund the expansion of communication duct and fiber that will significantly enhance public safety, improve a wide-range of city services and enable equitable and universal access to broadband (high-speed internet). The City will collaborate with other public entities and private carriers and specifically target its funds to "last block" undertakings, ranging from connecting widely-dispersed city facilities and assets to specifically connecting low income or geographically stranded neighborhoods that the private sector cannot/will not connect.

This program will leverage significantly larger private sector investments in Dubuque (usually 5X to 7X city investment), provides City infrastructure that reduces costs/improves services for multiple City agencies and create public assets which can in turn be leased or licensed to private partners to recover costs and support future broadband expansion and innovation. Incorporated into this project are several traditional, stand-alone CIP's such as extending the City's fiber backbone from 27th and Elm up to Jackson and 32nd and over to Central and 32nd. This brings broadband and surveillance infrastructure to this area of the City. These types of projects have been folded into this request in order to be positioned to reduce costs through public/private partnerships.

**RELATIONSHIP TO OTHER PROJECTS**

This capital improvement project is related to the Water SCADA Overhaul (project #42810000001).

**OUTCOME**

Connected Community: Equitable Transportation, Technology Infrastructure and Mobility - Increase availability, accessible and affordable broadband and redundancy through public-private
partnerships.

**FUNDING RESTRICTIONS**

This project may only be funded with Sales Tax Fund (30%), Road Use Tax, and TIF funding in TIF districts.

**PROJECT ADDRESS/SERVICE AREA**

This project spans the City but includes many low/moderate income areas and will promote broadband access to these areas.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY26<br>PROJECT NO: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Traffic | | 2C - Public Works | Iowa St Streetlight Replacement Project | | | | | $ 210,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Engineering Services | $ — | $ — | $ — | $ 8,000 | $ — | $ — |
| $ — | | Construction | $ — | $ — | $ — | $ 130,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 138,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Greater Downtown TIF | $ — | $ — | $ — | $ 8,000 | $ — | $ — |
| | | Sales Tax Fund (30%) | $ — | $ — | $ — | $ 130,000 | $ — | $ — |
| $ — | $ — | TOTAL | $ — | $ — | $ — | $ 138,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project would replace the rusting poles that are failing along Iowa St from 4th St to 9th St. The current white poles are rusting from avariable of factors, including, quality, age, and winter solutions. This would include the replacement of 16 poles with foundations and new conduit for power, along with light fixtures and pull boxes.

These replacements will help by being proactive on failing infrastructure in the downtown area.

**RELATIONSHIP TO OTHER PROJECTS**

This project would be related to Street Light Replacement & New Installation

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscapes/landscaping.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%), Greater Downtown TIF, CDBG, and Road Use Tax Fund.

**PROJECT ADDRESS/SERVICE AREA**

Iowa St from 4th St to 9th St

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY26 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Traffic | | 2C - Public Works | Enterprise Asset Management System Software - Fiber | | | PROJECT NO: | | $ 210,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | | Consulting Services | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| $ — | | | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | | Sales Tax Fund (30%) | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 50,000 | $ 50,000 | $ 50,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project is to provide a share of funding from the fiber utility in support of the City's efforts to meeting the City Council Goal of implementing an Enterprise Asset Management System through use of a Computerized Maintenance Management System (CMMS). Enterprise asset management combines software, systems and services, system support to maintain and optimize the functionality of operational assets across the lifecycle of an asset. Municipal Enterprise Infrastructure Assets refer to the physical and digital assets owned and managed by local governments for which they are accountable.

A CMMS is utilized to generate work orders and preventative maintenance schedules, track equipment usage and maintenance history, generate alerts for needed action, track spare parts, maintain asset condition assessment data, and much more.The City currently utilizes several separate CMM software for different functions or assets, and a broader scope or single vendor solution for a consistent CMMS tracking each utility's enterprise assets is desired.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to Enterprise Asset Management System Software - Stormwater, Enterprise Asset Management System Software - Water, and Enterprise Asset Management System Software - Roadway. and Enterprise Asset Management System Software - Sanitary

**OUTCOME**

Financially Responsible, High Performance City Organization: Keep pace and leverage information technology and artificial intelligence to enhance City service delivery, City processes and project planning and to enhance cybersecurity - "Zero Trust Security Policy".

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (30%)

**PROJECT ADDRESS/SERVICE AREA**

City Wide

| DEPARTMENT: 55 - Engineering / Facilities Management | | STATE PROGRAM: 6C - General Government | PROJECT TITLE: Federal Building Renovation | | | YEAR FIRST SUBMITTED: FY 2009<br>PROJECT NO: 5565000003 | | TOTAL PROJECT COST $ 7,893,225 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 810 | $ 100,000 | Consultant Services | $ 135,000 | $ — | $ — | $ — | $ 350,000 | $ — |
| $ 6,407 | $ 98,700 | Engineering Services | $ 77,500 | $ — | $ — | $ — | $ 55,000 | $ — |
| $ 12,007 | $ 1,590,025 | Construction | $ 2,985,725 | $ — | $ — | $ — | $ 4,290,000 | $ — |
| $ 19,224 | $ 1,788,725 | TOTAL | $ 3,198,225 | $ — | $ — | $ — | $ 4,695,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 533,000 | G.O. Debt (GDTIF) | $ 945,600 | $ — | $ — | $ — | $ 4,695,000 | $ — |
| | $ 1,255,725 | Greater Downtown TIF | $ 2,252,625 | $ — | $ — | $ — | $ — | $ — |
| $ 19,224 | | Sales Tax Fund (20%) | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 19,224 | $ 1,788,725 | TOTAL | $ 3,198,225 | $ — | $ — | $ — | $ 4,695,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

In 2008, significant updates to the Historic Federal Building were completed to improve its overall condition and to ensure it remained as a historic structure anchoring downtown. Now, 14 years later, this historic building requires additional funding to ensure it remains in solid condition. Due to the COVID-19 pandemic, funding over the past two fiscal years has been reduced from this capital improvement project budget. The listed funding request attempts to replenish building components currently in deferred maintenance status and address emerging concerns. In FY26 funding is budgeted for major HVAC upgrades to replace existing equipment that is beyond its expected service life and subject to frequent or catastrophic breakdown. FY29 provides funding for the second phase of HVAC upgrades.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Healthy and Safe Vibrant Community: Healthy and Safe - Be inclusive and equitable community in which all feel welcome, included and belonging.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%), Greater Downtown TIF, and DRA Funding.

**PROJECT ADDRESS/SERVICE AREA**

350 W. 6th Street

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 55 - Engineering / Facilities Management | 6C - General Government | ADA Compliance and Facilities Management Consulting | FY 2011 | $50,000 |
| | | | PROJECT NO: 5529900010 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 50,000 | Consulting | $ 50,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 50,000 | TOTAL | $ 50,000 | $ — | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 50,000 | Greater Downtown TIF | $ 50,000 | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 50,000 | TOTAL | $ 50,000 | $ — | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This funding request is for consulting services related to ADA Compliance Phase II and further implementation of the City's ADA compliance application, called InVision Facilities Management. In Phase I, we were able to have the floor plans of 2 city buildings added to InVision Facilities Management, as well as buildings and pavilions located in parks. In the second phase, we will add additional building footprints and work with a consultant to fully implement the application and possibly tie it into GIS software, ArcGIS Indoors. The funding for this phase is spread out over three years. With a full-time facilities manager now employed, it is expected this project will progress significantly with funding and professional resources.

This project is listed in City Council's Goals & Priorities Management Agenda, under ADA Compliance Funding Phase II and InVision Facility Management Software Implementation. While there are currently no related project requests for this, implementation of this project will allow for future budgeting of required maintenance to city property where there are accessibility deficiencies.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Diverse Arts, Culture, Parks, and Recreation Experiences and Activities - Provide accessible recreational, library, culture and arts programs/activities and parks amenities that are responsive to the emerging workforce/community expectations.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**
City Hall (50 W 13th St) & MFC (1101 Central Ave)

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 55 - Engineering / Facilities Management | | 6C - General Government | Downtown Bike Lockers | | | FY 2023 | | |
| | | | | | | PROJECT NO: 5529900011 | | $30,000 |
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 15,000 | Construction | $ 15,000 | $ 15,000 | $ — | $ — | $ — | $ — |
| $ — | $ 15,000 | TOTAL | $ 15,000 | $ 15,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 15,000 | Greater Downtown TIF | $ 15,000 | $ 15,000 | $ — | $ — | $ — | $ — |
| $ — | $ 15,000 | TOTAL | $ 15,000 | $ 15,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project funds the installation of 4-5 weatherproof bike lockers per year at the downtown building facilities assigned to the Facilities Management Team. In the past two years, more city employees are biking to work and are parking their bikes inside the building of their assigned work space. This is causing several problems for the Facilities Team. On bad weather days, bikes are bringing additional rain and snow into the buildings that can increase risk of slip-and-fall incidents. Bikes stored haphazardly in hallways can also interfere with emergency egress walkways. Some bikers can own bikes costing as much as $10,000 and thus are reluctant to store them in the open air at exterior bike racks. Weatherized bike lockers will provide riders with the needed protection and security to allow bikes not to be stored indoors.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Livable Neighborhoods and Housing: Great Place to Live - Increase the visual appeal and beauty of the City with attractive gateways, corridors, streetscapes/ landscaping

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax 20%, Sales Tax 30% and Downtown TIF.

**PROJECT ADDRESS/SERVICE AREA**
Downtown city buildings

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 60 - Economic Development | 5C - Community & Economic Development | Greater Downtown Housing Creation Grant Program | FY 2016 | |
| | | | PROJECT NO: 6052000004 | |
| | | | 360-2438 | $ 3,750,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 30,000 | $ 500,000 | Grants/Loans | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ — |
| $ 30,000 | $ 500,000 | TOTAL | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 30,000 | $ 500,000 | Greater Downtown TIF | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ — |
| $ 30,000 | $ 500,000 | TOTAL | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This program provides grants and loans for rehabilitation and adaptive reuse of buildings (up to 75 units). in the Greater Downtown Urban Renewal District. Tax increment proceeds are used to capitalize the pool of funds for these grants. The program provides grants of $10,000 for each new housing unit created in the District. The program creates affordable, quality rental housing units for our workforce in areas well-served by public transit. All projects must commit to accepting all sources of income for otherwise eligible tenants. Providing housing incentives is a high priority of the City Council.

This project assists in removing barriers by creating new housing inventory in low-income census tracts near public transportation.

Potential projects identified at this time are: 1602 Central Avenue (3 units); 1390 Iowa Street (2 units); 1248 Iowa Street (14 units); 408 W. 5th (9 units); 2400 Central Avenue (1-2 units).

In addition, we typically receive requests for 5-6 smaller projects (10-20 units) annually.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Downtown Rehab Grant Program (project #6052000002). These grants are typically used on the same properties simultaneously.

**OUTCOME**

Livable Neighborhoods and Housing: Have a vibrant Dubuque Downtown with an increase in housing opportunities both market-rate and affordable

**FUNDING RESTRICTIONS**

This project may only be funded by Greater Downtown TIF funding.

**PROJECT ADDRESS/SERVICE AREA**

Greater Downtown Urban Renewal District

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 60 - Economic Development | | 5C - Community & Economic Development | Small Business Grant Administration | | | FY2025 | | |
| | | | | | | PROJECT NO: 6052000032 | | $ 60,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 12,000 | Pay to Other Agency | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 |
| $ — | $ 12,000 | TOTAL | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 12,000 | Greater Downtown TIF | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 |
| $ — | $ 12,000 | TOTAL | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 | $ 12,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
The Small Business Grant program began in 2019 with this project being a new phase of the existing program using a different funding source. This project is related to the Low-Moderate Income (LMI) Small Business Grants Program (project # 61002000051). The LMI Small Business Grants Program provides $5,000 grants to eligible business owners for eligible costs to support and expand their business. That program utilizes Community Development Block Grant (CDBG) funds. Due to CDBG restrictions, another funding source must be identified to pay for supporting work for the program such as administration costs and other ancillary expenses (i.e. event costs). The City currently has a contract with Fountain of Youth to administer the program. This project provides the funding to Fountain of Youth for its administration of the grant, which reduces barriers for low- to moderate-income individuals who are in the early stages of operating a small business.

**RELATIONSHIP TO OTHER PROJECTS**
This project is related to Low-Moderate Income Small Business Grants (project # 6100200051).

**OUTCOME**
Robust Local Economy: Diverse Businesses and Jobs with Economic Prosperity

**FUNDING RESTRICTIONS**
This project may not be funded with CDBG.

**PROJECT ADDRESS/SERVICE AREA**
Greater Downtown Area

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 60 - Economic Development | 5C - Community & Economic Development | Workforce Development | FY 2016 | |
| | | | PROJECT NO: 6052000001 | |
| | | | 360-1842 | $ 1,857,500 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 371,500 | $ 371,500 | Pay to Other Agency | $ 371,500 | $ 371,500 | $ 371,500 | $ 371,500 | $ 371,500 | $ — |
| $ 371,500 | $ 371,500 | TOTAL | $ 371,500 | $ 371,500 | $ 371,500 | $ 371,500 | $ 371,500 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 371,500 | $ 371,500 | Land Sales | $ 371,500 | $ 371,500 | $ 371,500 | $ 371,500 | $ 371,500 | $ — |
| $ 371,500 | $ 371,500 | TOTAL | $ 371,500 | $ 371,500 | $ 371,500 | $ 371,500 | $ 371,500 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The Greater Dubuque Development Corporation (GDDC) has embarked on the Greater Dubuque 2027 Campaign, which will conclude in 2027. FY25 is the 2nd year of the campaign. The main focus during the five-year campaign is the retention, recruitment and creation of workforce in the Greater Dubuque area. The creation of workforce includes connecting to the unemployed and underemployed population, disproportionately minority, and connecting those citizens with educational opportunities through Opportunity Dubuque in partnership with Northeast Iowa Community College. Upon completion of the participants' certificate of training, GDDC will work with community employers and provide livable wage employment. The five-year goals for the initiative include: population growth to 105,000 from 99,266; employment growth to 64,000 from 58,733; median household income increased to $76,000 from $63,031; residential and commercial construction of $1 billion; reduce the number of households below the Dubuque County Supplemental Poverty Measurement by 5 percent.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Robust Local Economy: Create a resilient, sustainable and diverse regional Dubuque economy

**FUNDING RESTRICTIONS**

This project may only be funded by Dubuque Industrial Center West land sales and TIF funding.

**PROJECT ADDRESS/SERVICE AREA**

Greater Dubuque Area

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 60 - Economic Development | 5C - Community & Economic Development | Downtown Rehabilitation Grant Program - Includes Central Avenue, Historic Millwork District, and Washington Neighborhood | FY 2020 | $ 1,000,000 |
| | | | PROJECT NO: 6052000002 | |
| | | | 241-1942 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 155,000 | $ 200,000 | Grants | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| $ 640,000 | | Loans | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 795,000 | $ 200,000 | TOTAL | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 120,000 | $ 200,000 | Greater Downtown TIF | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |
| $ 675,000 | | Downtown Loan | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 795,000 | $ 200,000 | TOTAL | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This program provides grants for rehabilitation and adaptive reuse of buildings in the Greater Downtown Urban Renewal District. Tax increment proceeds are used to capitalize the pool of funds for these grants. This grant program provides a 1:1 match for eligible expenses for improvements to façades, as well as accompanying costs for financial consulting and planning & design work for the project. This grant program receives the most inquiries and interest of all Economic Development's programs. The program promotes the redevelopment of the downtown, maintains its historic appeal, and complements grant/loan programs provided by our partners at Dubuque Main Street. Revitalization of the Central Avenue corridor is a top priority of City Council, which is one area where this program can be used.

This project assists in removing barriers by creating new housing inventory in low-income census tracts near public transportation.

Potential projects identified at this time are: 1527 Central Avenue; 1701 Central Avenue; 408 W. 5th Street. In addition, we typically receive requests for 5-6 smaller projects annually.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Greater Downtown Housing Creation Grant (project #6052000004). These grants are typically used on the same properties simultaneously.

**OUTCOME**

Livable Neighborhoods and Housing: Great Place to Live

**FUNDING RESTRICTIONS**

This project may only be funded by Greater Downtown TIF funding.

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: | 2023 | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 60 - Economic Development | | 5C - Community & Economic Development | Central Avenue Housing Forgivable Loan | | | PROJECT NO: | 6052000009<br>360-2950 | $ 750,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 150,000 | Loans | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ — |
| $ — | $ 150,000 | TOTAL | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 150,000 | Greater Downtown TIF | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ — |
| $ — | $ 150,000 | TOTAL | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The current Housing Creation Grant of $10,000/unit supports the creation of downtown rental, residential inventory. Eligibility for that program is determined by whether the building is creating housing where none has existed before (such as the adaptive reuse of a warehouse) or where units have been vacant for at least 3 years. As the City Council has prioritized the revitalization of the Central Avenue corridor, and the Comprehensive Plan calls for encouraging multi-family development near jobs/walkable, mixed-use areas, this program aims to accelerate the creation of affordable downtown housing options by creating a more flexible program for projects that propose the rehabilitation of more than one building and a minimum of 4 units. The program is currently proposed for use along the Central Avenue corridor between 11th Street and 22nd Street. For this program, a unit could be considered eligible, even if recently occupied, if the project involves a substantial rehabilitation of the unit and buildings. The program provides a loan, forgivable at the 10-year mark, if the developer has maintained the terms of the agreement. Projects cannot discriminate based on the tenant's source of income.

This project assists in removing barriers for low-income and disabled residents by supporting the creation of housing in the Central Avenue Corridor, which is walkable and has access to public transportation. Approximately 16% of households in this census tract are without a vehicle.

Potential projects identified at this time are: 1701 Central Avenue (4 units); 1739-1763 Central Avenue (7 units); 1527 Central Avenue (10 units).

**RELATIONSHIP TO OTHER PROJECTS**

This is similar to the Greater Downtown Housing Creation Grant Program (Project # 6052000004). It can be combined with the Downtown Rehabilitation Grant Program which includes Central Avenue, Historic Millwork District, and Washington Neighborhood (Project # 6052000002).

**OUTCOME**

Livable Neighborhoods and Housing: Revitalize the Central Avenue corridor

**FUNDING RESTRICTIONS**

Greater Downtown Urban Renewal District

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY 2026 | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 60 - Economic Development | | 5C - Community & Economic Development | Central Avenue Alley Lighting Program | | | PROJECT NO: | | $ 40,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Grants for Alley Lighting | $ 20,000 | $ 20,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 20,000 | $ 20,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Greater Downtown TIF | $ 20,000 | $ 20,000 | $ — | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 20,000 | $ 20,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project will be a matching 1:1 grant to reimburse property owners for acquisition and installation of lighting fixtures (minimum of 250 watts) in the alleys between Central Avenue and White Street from 1400 Block to 2400 Block. Individual grant awards will be limited to $500 per property owner. Lighting will be required to be installed in the alleyways at the rear of the property and verified by City staff. Studies have shown a strong correlation between increased alley lighting in urban areas and a reduction in crime rates. From a public perception standpoint, increased lighting will improve the look and feel of the Central Corridor and allow residents and visitors to the area to feel safer.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Central Avenue Streetscape Plan (6051000001), Central Avenue Corridor Initiative (6052000006), and Central Avenue Housing Loan (6052000009).

**OUTCOME**

Livable Neighborhoods & Housing: Great Place to Live: Revitalize the Central Avenue Corridor

**FUNDING RESTRICTIONS**

This project may only be funded by TIF, Sales Tax 20, or DRA Distribution funds.

**PROJECT ADDRESS/SERVICE AREA**

Alley between Central Avenue and White Street from 1400 block to 2200 block

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2016 |
|---|---|---|---|---|
| 53 - Transportation Services | 8C - Business Type | Bus Stop Improvements | PROJECT NO: | 5385000003 |
| | | | | 260-2235, 600-2235 |
| | | | TOTAL PROJECT COST | $57,896.69430 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 11,487 | Construction | $ 11,717 | $ 11,951 | $ — | $ — | $ — | $ — |
| | $ 3,000 | Equipment | $ 3,000 | $ 24,129 | $ — | $ — | $ — | $ — |
| | $ 3,446 | Engineering Services | $ 3,515 | $ 3,585 | $ — | $ — | $ — | $ — |
| $ — | $ 17,933 | TOTAL | $ 18,232 | $ 39,665 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 17,933 | Transit Fund | $ 18,232 | $ 39,665 | $ — | $ — | $ — | $ — |
| $ — | $ 17,933 | TOTAL | $ 18,232 | $ 39,665 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project requests funds to add bus shelters at various bus stops throughout the City, as well as improve existing bus shelters at various bus stops. This project would upgrade and replace bus shelters with solar-powered lighting, as well as ensure compliance with Federal Transit Authority ADA bus stop requirements. In addition, this project will enhance rider experience by providing safe boarding and deboarding of Jule passengers, and this project will aslo improve the appearance of Jule bus stops.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Healthy and Safe: Be inclusive and equitable community in which all feel welcome, included and belonging.

**FUNDING RESTRICTIONS**

This project is restricted to Sales Tax Fund (20%), and DRA funding. Purchase of the vertical infrastructure items/equipment are eligible for the Public Transit Infrastructure grant program, however, there is no guarantee that funds will be received.

**PROJECT ADDRESS/SERVICE AREA**

City Wide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2018 |
|---|---|---|---|---|
| 53 - Transportation Services | 8C - Business Type | Vehicle Replacement | PROJECT NO: | 5385000002, 5385000004 |
| | | | | 600-1224, 600-1222 |
| | | | TOTAL PROJECT COST | $ 3,152,568 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 510,000 | Vehicle - MiniBus - Light Duty | $ 230,000 | $ 230,000 | , | $ 367,608 | $ 374,960 | $ 191,229 |
| | $ 439,000 | Vehicle - Fixed-Route - Heavy | $ 650,000 | $ 650,000 | $ 650,000 | $ — | $ — | $ — |
| $ — | $ 949,000 | TOTAL | $ 880,000 | $ 880,000 | $ 650,000 | $ 367,608 | $ 374,960 | $ 191,229 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 949,000 | Transit Fund | $ 880,000 | $ 880,000 | $ 650,000 | $ 367,608 | $ 374,960 | $ 191,229 |
| | | | $ — | $ — | $ — | $ — | $ — | $ — |
| $ — | $ 949,000 | TOTAL | $ 880,000 | $ 880,000 | $ 650,000 | $ 367,608 | $ 374,960 | $ 191,229 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This CIP requests funds to replace City busses. Vehicle reliability is essential in securing choice riders, and the City's bus fleet is notably aged. Bus replacements are based on vehicle assessment scores, as well as year of eligibility for state and federal funding. Eligibility does not guarantee funding, only that vehicles are beyond an age or mileage where funding could be requested. As grant funding is unlikely because of the age of the City’s fleet when compared to other Iowa cities, it is important to budget for the cost of replacement. This CIP requests funds in FY26 for the purchase of one new light duty ADA accessible low floor mini buses, as well as one heavy duty ADA accessible low floor fixed-route bus. Funds are requested in subsequent years for additional bus replacements as the fleet surpasses the FTA useful life guidelines. Maintenance costs have increased as old buses are requiring major component replacements. It is important for the City to have a funding plan for vehicle replacement that does not assume large grants will be received. Minibuses transport individuals with disabilities who are unable to utilize the fixed-route service for ADA compliance, The Jule fixed-route service must provide equally reliable service. Replacing these vehicles at the end of their useful life is essential to avoid delays in service. As the Jule continues to improve and provide additional services, the quality and efficiency of its vehicles will continue to be a priority. Vehicles beyond their useful life increase maintenance costs and the likelihood of breakdowns causing interruption of service. As vehicles age, their fuel efficiency is also reduced. As new vehicle technologies develop, newer buses offer increased fuel efficiency or utilize alternative fuels.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Connected Community: Have sage, available, equitable and accessible daily travel through multiple mobility mode for all Dubuque residents.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%), and DRA funding. The project may be eligible for state and federal grant funds.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 46 - Transportation Services Parking Division | 5C - Community and Economic Development | Smart Parking System Implementation | FY 2021 | |
| | | | PROJECT NO: 4683000005 | |
| | | | 360-2936 | $ 780,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 1,815,000 | Construction | $ — | $ 600,000 | $ — | $ — | $ — | $ — |
| $ 186,247 | $ 100,000 | Consultant Services | $ — | $ 155,000 | $ — | $ — | $ — | $ — |
| $ 29,189 | $ 42,000 | Engineering Services | $ — | $ 25,000 | $ — | $ — | $ — | $ — |
| $ 215,436 | $ 1,957,000 | TOTAL | $ — | $ 780,000 | $ — | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Greater Downtown TIF | $ — | $ 780,000 | $ — | $ — | $ — | $ — |
| $ 215,436 | $ 1,957,000 | G.O. Debt (GDTIF) | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 215,436 | $ 1,957,000 | TOTAL | $ — | $ 780,000 | $ — | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project requests funds for Wayfinding signage. FY 26 funds will be used to replace Wayfinding Signs throughout the City of Dubuque. Wayfinding signs provide directions to City buildings, facilities, and locations. Wayfinding signs are important to assist the public and visitors in navigating the city. The exisitng signage is older and needs to be replaced, as sign retroreflectivity (reflectiveness in light) decreases with age. As City facilities and amenities expand, new wayfinding is needed. The project is based on recommendations that were outlined in the "Smart Parking  Mobility Management Plan" that was adopted by the city in 2024.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Financially Responsible, High Performance City Organization: Maintain and enhance City infrastructure and facilities

**FUNDING RESTRICTIONS**

This project is restricted to the Parking Construction Fund.

**PROJECT ADDRESS/SERVICE AREA**

Various Parking Ramps/Wayfinding Signage Throughout the City

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 46 - Transportation Services Parking Division | 5C - Community and Economic Development | Municipal Parking Lot Maintenance | FY 2010 | |
| | | | PROJECT NO: 4683000001 730-1380 | $ 172,500 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 47,000 | Construction | $ 49,000 | $ 51,000 | $ 53,000 | $ — | $ — | $ — |
| | $ 6,000 | Engineering Services | $ 6,500 | $ 6,500 | $ 6,500 | $ — | $ — | $ — |
| $ — | $ 53,000 | TOTAL | $ 55,500 | $ 57,500 | $ 59,500 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 53,000 | Greater Downtown TIF | $ 55,500 | $ 57,500 | $ 59,500 | $ — | $ — | $ — |
| $ — | $ 53,000 | TOTAL | $ 55,500 | $ 57,500 | $ 59,500 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project provides for maintaining the surface of 14 off-street municipal parking lots. This project also includes signage, landscaping, and screening improvements to surface lots. Lots include: Lot 2 (9th and Bluff), Lot 3 (5th and Bluff), Lot 5 (City Hall Lot), Lot 6 (Library Lot), Lot 7 (3rd and Main), Lot 10 (5th and Main), Lot 12 (4th and Central), Crescent Community Health Center Parking Lot, Lot 4 (12th and Bluff), Port of Dubuque Surface Lot, Federal Building Parking Lot, Elm Street Parking Lot, Ice Harbor Drive Parking Lot, and Lot 9 (3rd and Locust). The funding for maintenance of municipal parking lots provides for pavement crack sealing, repairs, line striping, and seal coating surfaces.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects

**OUTCOME**
Livable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**
This project is restricted to Parking Fees and Greater Downtown TIF funding.

**PROJECT ADDRESS/SERVICE AREA**
All at-grade, city-owned parking lots.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2013 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 46 - Transportation Services Parking Division | 8C - Business Type | Port of Dubuque Ramp - Major Maintenance | PROJECT NO: | 4683000008<br>730-2162 | $ 457,996 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 86,282 | Construction | $ 88,007 | $ 89,768 | $ 91,563 | $ 93,395 | $ 95,263 | $ 97,168 |
| $ — | $ 86,282 | TOTAL | $ 86,282 | $ 88,007 | $ 89,768 | $ 91,563 | $ 93,395 | $ 95,263 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 86,282 | Private Participant | $ 88,007 | $ 89,768 | $ 91,563 | $ 93,395 | $ 95,263 | $ 97,168 |
| $ — | $ 86,282 | TOTAL | $ 88,007 | $ 89,768 | $ 91,563 | $ 93,395 | $ 95,263 | $ 97,168 |

**ROJECT DESCRIPTION/JUSTIFICATION**

This project covers major repairs and maintenance issues for the Port of Dubuque Parking Ramp. The Diamond Jo contributes an annual amount as determined by their development agreement with the City and adjusted annually by Consumer Price Index. Prioritized projects will be identified in the CIP budget, and major ramp maintenance projects will be budgeted on an as-needed basis. Although there is no impact on the operating budget, operating revenue is manufactured by an ongoing maintenance program. Maintenance and repairs extend the life of the ramps and reduce costs by repairing degraded areas prior to damage becoming serious. Major repair maintenance programs are funded on an annual basis. All expenses related to the ramp are reimbursed to the City by the Diamond Jo. The capital improvement project balance accumulates to fund future parking maintenance projects.

Available funding in FY24 was used to conduct a major concrete slab crack-sealing investigation and the associated repairs. Due to the ramp being permanently classified as an open structure, an investigation of the sprinkler system will be conducted to see if some sections can be taken off line in order to save on long-term system maintenance and replacement costs. Additionally, repairs will be made to the mechanical, electrical, and plumbing systems.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project is restricted to Private Participant funding.

**PROJECT ADDRESS/SERVICE AREA**

351 Bell Street

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 46 - Transportation Services Parking Division | 5C - Community and Economic Development | Parking Ramp Major Maintenance Repairs | 2021 | |
| | | | PROJECT NO: 4683000002 | |
| | | | 360-1385 | $ 7,198,400 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 5,596 | $ 70,000 | Engineering Services | $ 30,000 | $ 34,000 | $ 16,000 | $ — | $ 42,000 | $ 21,000 |
| $ 72,504 | $ 650,000 | Consultant Services | $ 218,500 | $ 131,000 | $ 92,000 | $ — | $ 206,000 | $ 103,000 |
| $ 53,750 | $ 5,333,000 | Construction | $ 2,608,900 | $ 1,152,000 | $ 852,000 | $ — | $ 1,816,000 | $ 908,000 |
| $ 131,850 | $ 6,053,000 | TOTAL | $ 2,857,400 | $ 1,317,000 | $ 960,000 | $ — | $ 2,064,000 | $ 1,032,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 131,850 | $ 6,053,000 | G.O. Debt (GDTIF) | $ 2,857,400 | $ 350,000 | $ — | $ — | $ 2,033,000 | $ — |
| | | Greater Downtown TIF | $ — | $ 967,000 | $ 960,000 | $ — | $ 31,000 | $ 1,032,000 |
| $ 131,850 | $ 6,053,000 | TOTAL | $ 2,857,400 | $ 1,317,000 | $ 960,000 | $ — | $ 2,064,000 | $ 1,032,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project funds major repairs at City Parking ramps. The projects that are listed under the Project Description/Justification were part of the Condition Assessment Reports for each Parking Ramp, completed by an outside engineering consultant. This list includes the largest repair costs but does not list all repairs. The project funds are required for major renovation work needed at the Locust Street Parking Garage ($291,500.00, Structural Repair Items) , 5th Street Parking Garage ($275,000.00, Modernize Elevator 1-North), Five Flags Parking Garage ($201,000.00, Waterproofing Maintenance), 10th and Central Avenue Parking Facility ($279,000.00, Waterproofing Maintenance), Port of Dubuque Parking Garage ($110,300.00, MEP Maintenance) and Intermodal Parking Ramp ($74,000.00, MEP Maintenance). Funding will address structural repair items to the concrete beams, columns and slabs, stairwell maintenance, waterproofing, elevator system repairs and upgrades to the mechanical, electrical and plumbing systems.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing Great Place to Live: Have well-designed and well-maintained public infrastructure and facilities serving neighborhoods.

**FUNDING RESTRICTIONS**

This project is restricted to the Parking Construction Fund and/or Greater Downtown TIF

**PROJECT ADDRESS/SERVICE AREA**

Locust Street Parking Garage at 830 Bluff Street, 5th Street Parking Garage at 501 Iowa Street, Five Flags Parking Garage at 100 W. 4th Street, 10th and Central Parking Garage at 975 Central Avenue, Port of Dubuque Parking Garage at 351 Bell Street and the Intermodal Parking Garage at 830 Elm Street

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 61 - Housing & Community Development | 5C - Community & Economic Development | Assistance for Homeownership | FY 2017 | |
| | | | PROJECT NO: 6100200005 | |
| | | | 101-1595, 360-1595 | $1,356,151 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 3,809 | $ 10,605 | Property Maintenance | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ — |
| $ 86,740 | $ 750,000 | Construction | $ 205,069 | $ 134,522 | $ 132,561 | $ 130,540 | $ 128,459 | $ — |
| | $ 595,000 | Property Acquisition | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ — |
| | $ 25,000 | Grants | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ — |
| $ 10,000 | | Loans | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 100,549 | $ 1,380,605 | TOTAL | $ 330,069 | $ 259,522 | $ 257,561 | $ 255,540 | $ 253,459 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 79,829 | $ 1,196,605 | Housing TIF | $ 225,069 | $ 154,522 | $ 152,561 | $ 150,540 | $ 148,459 | $ — |
| $ 20,720 | $ 4,000 | Loan Repayments | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ — |
| | $ 180,000 | Sales Proceeds | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ — |
| $ 100,549 | $ 1,380,605 | TOTAL | $ 330,069 | $ 259,522 | $ 257,561 | $ 255,540 | $ 253,459 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The Comprehensive Housing Activities for Neighborhood Growth and Enrichment or CHANGE Initiative is a holistic approach to sustainability that addresses ecological, environmental integrity, economic prosperity, and social/cultural vibrancy. CHANGE is a campaign of neighborhood revitalization and an extension of sustainability to specifically address marginal properties, affordable housing, and homeownership. Under the umbrella of CHANGE, this initiative provides funding towards the City's strategy of revitalization for the downtown neighborhoods and centers on increasing homeownership. The City administers a number of programs of federal and state-provided financial assistance for low-moderate income households (earning less than 80% of area median income) to achieve this. This Program also provides for acquisition activities where the City may purchase abandoned, derelict buildings and houses; or it may purchase housing subject to mortgage foreclosure actions in order to secure City funds previously loaned as part of rehabilitation activities or other housing to accomplish the goals. Certain improvements will be made to the properties in order to make them marketable for resale. In this manner, neighborhood conditions are improved, dwellings are resold to responsible owners and City dollars are returned to the revolving fund. The program offers approximately $30,000 to subsidize rehabilitation. .

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2017 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 61 - Housing & Community Development | 5C - Community & Economic Development | Assistance for Homeownership | PROJECT NO: | 6100200005 | |
| | | | | 101-1595, 360-1595 | $1,356,151 |

**PROJECT DESCRIPTION/JUSTIFICATION (Continued)**
This program is offered to households below 80% of median income as an incentive to purchase and improve properties citywide. Consideration will be given to increasing the amounts for purchase of rental properties converted to owner-occupied. Beginning in 2008, selective purchases have been made. Certain properties are targeted to be voluntarily acquired, for reason of poor maintenance and the inability or refusal of the owner to make improvements. These are then resold to qualifying owner-occupied households committed to the restoration of the home. This program helps support the Four Mounds HEART program partnership. This is a ten-year TIF which requires 38.1% of the income generated to be used for Low and Moderate Income residents anywhere in the City of Dubuque. The percentage to Low and Moderate Income residents can be higher than the required 38.1%. This Housing TIF revenue can be used for City initiatives other than Homeownership Grants in Targeted Neighborhoods & Purchase/Rehab/Resale and can be used outside the Greater Downtown TIF Urban Renewal area.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other projects.

**OUTCOME**
Livable Neighborhoods and Housing: Have the availability and connectivity of affordable housing throughout the city, not in concentrated areas of poverty and low-income housing

**FUNDING RESTRICTIONS**
This project may only be funded by Housing TIF and General Fund loan repayments.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2005 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 61 - Housing & Community Development | 5C - Community & Economic Development | Washington Neighborhood Homebuyer Program | PROJECT NO: | 6100100001<br>268-1021 | $ 1,269,896 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 229,974 | Loans | $ 229,974 | $ 229,974 | $ 229,974 | $ 229,974 | $ — | $ — |
| $ 27,594 | $ 30,000 | Loans (Repayments) | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ — | $ — |
| $ 113,924 | $ 57,500 | Loans (GDTIF match) | $ 57,500 | $ 57,500 | $ 57,500 | $ 57,500 | $ — | $ — |
| $ 15,811 | | Housing management time | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 157,329 | $ 317,474 | TOTAL | $ 317,474 | $ 317,474 | $ 317,474 | $ 317,474 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 229,974 | IFA Trust | $ 229,974 | $ 229,974 | $ 229,974 | $ 229,974 | $ — | $ — |
| $ 157,329 | $ 30,000 | IFA Trust Loan Repayments | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ — | $ — |
| | $ 57,500 | Greater Downtown TIF | $ 57,500 | $ 57,500 | $ 57,500 | $ 57,500 | $ — | $ — |
| $ 157,329 | $ 317,474 | TOTAL | $ 317,474 | $ 317,474 | $ 317,474 | $ 317,474 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The Comprehensive Housing Activities for Neighborhood Growth and Enrichment, or CHANGE, is an initiative with a holistic approach to sustainability that addresses ecological, environmental integrity, economic prosperity, and social/cultural vibrancy. CHANGE is a campaign of neighborhood revitalization and an extension of sustainability to specifically address marginal properties, affordable housing, and homeownership. Under CHANGE, the Washington Neighborhood Homebuyer Program supports and encourages homeownership in the Washington Neighborhood. The program operates under the oversight of the Housing Trust Fund Committee and is capitalized by annual grants received from the Iowa Finance Authority (IFA). IFA requires a match for the program and the City provides IFA Trust Match from the Greater Downtown TIF (GDTIF). The primary purpose is to complement homebuyer programs provided through the CDBG program by providing loans to low-to-mod income homeowners and buyers in the Washington Neighborhood. Homebuyer loans are offered on a sliding scale. Households earning less than 30% of median income (MI) are eligible for $25,000; less than 50% MI are eligible for $20,000; less than 80% MI are eligible for $15,000. All loans are 0% interest and have a monthly payment of $60 per month until paid in full or it is no longer their principal place of residence. Homeowners are eligible for up to $25,000 for the rehabilitation of their property. The new boundaries are 11th Street to 32nd Street; Elm Street to Central Avenue.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to Assistance for Homeownership (CIP #6100200005)

**OUTCOME**

Livable Neighborhoods and Housing: Have strong vibrant 24/7 residential/central business core (Dubuque Main Street Service Area Downtown, Central Avenue Corridor and Dubuque Millwork District, North End including residential opportunities, retail, jobs, recreation and entertainment)

**FUNDING RESTRICTIONS**

This project may only be funded by Iowa Finance Authority Trust Fund, Greater Downtown TIF, Housing TIF, or General Funds

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | FY 2005 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 61 - Housing & Community Development | 5C - Community & Economic Development | Washington Neighborhood Homebuyer Program | PROJECT NO: | 6100100001<br>268-1021 | $ 1,269,896 |

**PROJECT ADDRESS/SERVICE AREA**
11th Street - 32nd Street; Elm to Central

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 61 - Housing & Community Development | 5C - Community & Economic Development | Homeowner Rehabilitation Program | FY1978 | |
| | | | PROJECT NO: 6119900002 | 270-1065, 260-1065 |
| | | | | $ 1,325,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 125,000 | Loans (CDBG-Homeowner) | $ 250,000 | $ 250,000 | $ 250,000 | $ 250,000 | $ 250,000 | $ — |
| | $ 20,000 | Loans (RRP Repayments) | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ — |
| $ — | $ 145,000 | TOTAL | $ 265,000 | $ 265,000 | $ 265,000 | $ 265,000 | $ 265,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 20,000 | RRP Repayments | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ — |
| | $ 125,000 | CDBG | $ 250,000 | $ 250,000 | $ 250,000 | $ 250,000 | $ 250,000 | $ — |
| $ — | $ 145,000 | TOTAL | $ 265,000 | $ 265,000 | $ 265,000 | $ 265,000 | $ 265,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

The Comprehensive Housing Activities for Neighborhood Growth and Enrichment, or CHANGE Initiative is a holistic approach to sustainability that addresses ecological, environmental integrity, economic prosperity, and social/cultural vibrancy. CHANGE is a campaign of neighborhood revitalization and an extension of sustainability to specifically address marginal properties, affordable housing and homeownership. Under the umbrella of CHANGE, the Homeowner Rehabilitation Program provides Community Development Block Grant (CDBG) funding for loans to owner-occupied single family or duplex properties for comprehensive rehabilitation of their homes. The Homeowner Rehabilitation Loan Program provides loans up to $25,000, at 0% interest. For households below 30% median income loans will be deferred until sale of property; households below 50% median income loans will be $40/mo. repayment and households below 80% median income $60/mo. repayment. Loans may be made for greater amounts if approved on a case-by-case basis by the Community Development Advisory Commission. This program has been in operation since 1978.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing: Have the availability and connectivity of affordable housing throughout the city, not in concentrated areas of poverty and low-income housing

**FUNDING RESTRICTIONS**

This project may only be funded by Community Development Block Grant, Housing TIF, or General Funds.

| DEPARTMENT: 61 - Housing and Community Development | | STATE PROGRAM: 5C - Community & Economic Development | PROJECT TITLE: Historic Preservation Revolving Loan Fund | | | YEAR FIRST SUBMITTED: FY 2002<br>PROJECT NO: 6100100012<br>265-1247 | | TOTAL PROJECT COST $ 29,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 7,000 | Loans | $ 7,000 | $ 7,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ — |
| $ — | $ 7,000 | TOTAL | $ 7,000 | $ 7,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 7,000 | UDAG Loan Repayments | $ 7,000 | $ 7,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ — |
| $ — | $ 7,000 | TOTAL | $ 7,000 | $ 7,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This program was created as revolving loan fund available on a competitive basis to property owners in the Jackson Park, Cathedral, W 11th Street, Old Main and Langworthy Historic Preservation and Conservation Districts. Low interest loans are made to support exterior rehabilitation projects that result in saving, restoring or reconstructing original building elements using original materials that reflect the architectural character or significance of the building. This program provides a financial resource to property owners in the city's historic district and acts as an incentive to maintain and improve the community's architectural heritage. There is no requirement that an applicant is low-moderate income.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing: Increase the visual appeal and beauty of the city with attractive gateways, corridors, neighborhoods, homes and businesses.

**FUNDING RESTRICTIONS**

This project may only be funded by UDAG Loan Repayments

**PROJECT ADDRESS/SERVICE AREA**

Jackson Park, Cathedral, W 11th Street, Old Main and Langworthy Historic Preservation and Conservation Districts.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 61 - Housing & Community Development | 6C - General Government | Downtown ADA Assistance | FY 2017 | |
| | | | PROJECT NO: 6100100006 | |
| | | | 360-2424 | $ 150,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 30,000 | Construction | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| $ — | $ 30,000 | TOTAL | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 30,000 | Greater Downtown TIF | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |
| $ — | $ 30,000 | TOTAL | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 | $ 30,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This program funds the City of Dubuque Downtown Urban Renewal District ADA Assistance Program. The program supports residents and businesses to ensure facilities in the Downtown Urban Renewal Area are fully accessible and inclusive to all persons regardless of abilities. This includes parking lots, retail and wholesale stores, restaurants, cafes, taverns, gas stations, public buildings, lodging, schools, parks, and entertainment venues. The program is designed to assist businesses with the cost of becoming ADA compliant. Qualified applicants can receive up to 50% of the cost of the project from the City of Dubuque, at a maximum amount of $5,000 per property.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital projects.

**OUTCOME**
Healthy and Safe: Become an inclusive and equitable community in which all feel welcome, included, and leave no one behind

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%), DRA Distribution/Gaming, or TIF.

**PROJECT ADDRESS/SERVICE AREA**
Downtown Urban Renewal Area

| DEPARTMENT: | | STATE PROGRAM: | PROJECT TITLE: | | | YEAR FIRST SUBMITTED: FY26<br>PROJECT NO: | | TOTAL PROJECT COST |
|---|---|---|---|---|---|---|---|---|
| 61 - Housing & Community Development | | 5C - Community & Economic Development | Lead and Healthy Homes 2024 Grant | | | | | $6,000,000 |
| **2024 EXPENSE** | **2025 BUDGET** | **PROJECT BUDGET** | **2026** | **2027** | **2028** | **2029** | **2030** | **2031** |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Construction Grants | $ 1,100,000 | $ 2,500,000 | $ 1,500,000 | $ — | $ — | $ — |
| | | Construction Grants HH | $ 300,000 | $ 300,000 | $ 300,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 1,400,000 | $ 2,800,000 | $ 1,800,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Federal Grant | $ 1,300,000 | $ 2,700,000 | $ 1,700,000 | $ — | $ — | $ — |
| | | CDBG | $ 100,000 | $ 100,000 | $ 100,000 | $ — | $ — | $ — |
| $ — | $ — | TOTAL | $ 1,400,000 | $ 2,800,000 | $ 1,800,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project is for the Lead and Healthy Homes Production Grant that was awarded to Dubuque in 2025 and will continue for 48 months. This grant will assist 90-100 residential units with remediating any lead based paint hazards present in the unit. This grant targets units that house children under the age of 6, as well as units that have a child under the age of 6 frequently visiting. This grant helps prevent childhood lead poisoning which has irreversible effects on a child. The City of Dubuque experiences 5-10 cases of lead poisoned children each year, with blood lead levels over 15 ugl. Their is no acceptable level of lead in the blood, but the EPA considers any level over 3.5ugl as elevated and requires action. Structures built before 1978 often contain lead based paint, and the City housing stock consists of mostly structures built prior to this, requiring continued efforts to remediate the hazards.

**RELATIONSHIP TO OTHER PROJECTS**
This grant is used in conjunction with the Healthy Homes Production Grant and the Homeowner Rehab program to make the biggest impact for residents.

**OUTCOME**
Reduced lead paint hazards in Dubuque Homes, resulting in less lead poisoned children.

**FUNDING RESTRICTIONS**
Federal Grant and CDBG Funding Only

**PROGRAM ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | 2021 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 61 - Housing & Community Development | 5C - Community & Economic Development | Healthy Homes Production Grant | PROJECT NO: | 6100100015 | |
| | | | | 188-6116 | $ 1,900,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 555,000 | Construction Grants | $ 650,000 | $ 1,000,000 | $ 250,000 | $ — | $ — | $ — |
| $ 17,993 | | Payments to other Agencies | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 149,215 | | Internal Costs | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 17,512 | | Other Professional Services | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 184,720 | $ 555,000 | TOTAL | $ 650,000 | $ 1,000,000 | $ 250,000 | $ — | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 555,000 | Federal Grant | $ 550,000 | $ 1,000,000 | $ 250,000 | $ — | $ — | $ — |
| $ 77,636 | | ARPA | | | | | | |
| $ 107,084 | | CDBG | $ 100,000 | $ 100,000 | $ — | $ — | $ — | $ — |
| $ 184,720 | $ 555,000 | TOTAL | $ 650,000 | $ 1,100,000 | $ 250,000 | $ — | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This Program takes a comprehensive approach to addressing multiple diseases and injuries for those who are low-to-moderate income and at high risk in the home by focusing on housing-related hazards in a coordinated fashion using the Eight Healthy Homes Principles: 1. Keep it dry; 2. Keep it clean; 3. Keep it Safe; 4. Keep it well-ventilated; 5. Keep it pest-free; 6. Keep it contaminant-free; 7. Keep your home maintained; 8. Thermally-controlled. The high-risk population contains, but is not limited to: children, older adults and families with persons with disabilities. Creating healthier housing promotes the healthy growth and development of children and has the potential to save billions in health care costs. All units served must be the residence of families with income at or below 80% of the area median income. All addresses within the City of Dubuque are eligible. This program seeks to complete construction on 126 units and ends September 2025.

**RELATIONSHIP TO OTHER PROJECTS**

This project is related to the Lead and Health Homes project (CIP #6100100016). If healthy homes funding is exhausted in the Lead and Healthy Homes grant, this grant may be utilized in partnership with that grant to provide both the removal of lead hazards and healthy homes principles to the same unit.

**OUTCOME**

Livable Neighborhoods and Housing: Have safe, healthy, inclusive and affordable neighborhoods citywide

**FUNDING RESTRICTIONS**

This project may only be funded by Federal Grants provided by HUD.

| DEPARTMENT: 62 - Planning Services | | STATE PROGRAM: 5C - Community & Economic Development | PROJECT TITLE: Historic Preservation Technical Assistance Program | | | YEAR FIRST SUBMITTED: FY 2012<br>PROJECT NO: 6254000001<br>102-2431 | | TOTAL PROJECT COST $ 80,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 20,000 | Consultant Services | $ — | $ 30,000 | $ 10,000 | $ 30,000 | $ 10,000 | $ 30,000 |
| $ — | $ 20,000 | TOTAL | $ — | $ 30,000 | $ 10,000 | $ 30,000 | $ 10,000 | $ 30,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 20,000 | State Grant | $ — | $ 20,000 | $ — | $ 20,000 | $ — | $ 20,000 |
| | | Sales Tax Fund (20%) | $ — | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 |
| $ — | $ 20,000 | TOTAL | $ — | $ 30,000 | $ 10,000 | $ 30,000 | $ 10,000 | $ 30,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for a phased program of historic and architectural surveys of Dubuque's older neighborhoods to identify cultural resources for planning and program implementation as well as neighborhood revitalization and sustainability. This project also supports registrations through nomination and listing of local historic districts, sites, and properties to the National Register of Historic Places, which facilitates access to historic tax credits and other preservation funding sources. This project can also assist with historic structure reports or surveys to facilitate rehabilitation and adaptive reuse. City funds would be used to leverage state grants where feasible; state grants are highly competitive and can extend project timeline. This project helps to maintain status as a Certified Local Government (CLG) with the State of Iowa. The CLG program requires that historic and architectural surveys and registrations be conducted on a periodic basis. Between 2000 and 2016, nearly 5,800 structures in Dubuque's historic districts, conservation districts, and conservation planning areas were surveyed. These surveys and registrations assist Planning Services staff with conducting mandated Section 106 reviews of potential impacts to cultural resources for federally-funded housing rehabilitation and other City projects. CLG status allows the City to conduct these reviews in-house, which streamlines project review. These surveys and registrations also assist with federal and state tax credit applications and disaster assistance. This project implements the Historic Preservation Commission's annual work plan, a key component of the City's Historic Preservation Program.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Livable Neighborhoods and Housing: Increase the visual appeal and beauty of the city with attractive gateways, corridors, streetscape/landscaping

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution.

**PROJECT ADDRESS/SERVICE AREA**

Dubuque's older neighborhoods, generally east of John F. Kennedy Road.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | FIRST YEAR SUBMITTED | FY 2011 | TOTAL PROJECT COST |
|---|---|---|---|---|---|
| 69- Public Information Office | 6C - General Government | Aerial Orthophotography | PROJECT NO: | 6969900001<br>102-1070 | $252,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | | Consultant Services | $ 7,500 | $ — | $ 7,500 | $ — | $ 7,500 | $ — |
| $ — | $ — | Aerial Photography | $ 75,000 | $ — | $ 76,500 | $ — | $ 78,000 | $ — |
| $ — | $ — | TOTAL | $ 82,500 | $ — | $ 84,000 | $ — | $ 85,500 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | | Sales Tax Fund (20%) | $ 82,500 | $ — | $ 84,000 | $ — | $ 85,500 | $ — |
| $ — | $ — | TOTAL | $ 82,500 | $ — | $ 84,000 | $ — | $ 85,500 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This funding is requested for the completion of a bi-yearly aerial orthophotography project which also includes consulting services for project management and quality control/assurance. Aerial orthophotography will be flown in Spring 2026 on our current flight schedule and covers the City of Dubuque, the 2-mile development review area, and the Dubuque Regional Airport. The updated photography continually assists in a number of organizational activities, including mapping, land management, urban planning, environmental monitoring, economic development, public safety, and requirements by the Federal Aviation Administration for the electronic airport layout plan (eALP).

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Financially Responsible, High-Performance City Organization: Sustainable, Equitable and Effective Service Delivery

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**

Greater Dubuque area, including city limits, the Dubuque Regional Airport (11000 Airport Road), and a 2-mile development review area within the State of Iowa.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 72 - City Manager's Office | 6C - General Government | Community Green House Gas Inventory and Climate Action Planning | FY 2010 | |
| | | | PROJECT NO: 7261000002 | |
| | | | 101-2682 | $100,000 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 21,223 | | Service Contract | $ 50,000 | $ — | $ — | $ 50,000 | $ — | $ — |
| | | Other Capital Outlay | $ — | $ — | $ — | $ — | $ — | $ — |
| | | Engineering- Internal | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 21,223 | $ — | TOTAL | $ 50,000 | $ — | $ — | $ 50,000 | $ — | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ 21,223 | | Sales Tax Fund (20%) | $ 50,000 | $ — | $ — | $ 50,000 | $ — | $ — |
| $ 21,223 | $ — | TOTAL | $ 50,000 | $ — | $ — | $ 50,000 | $ — | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project will provide funding for the City to hire a consultant to update the community's greenhouse gas (GHG) inventory and community climate action plan (as needed). The community inventory was first completed in 2011, and best practices indicate it should be updated every three years. The updated inventory will track progress towards the 50% by 2030 Community Climate Action & Resiliency Plan approved by City Council in 2013. The contract would request a consultant to work closely with City departments to collect data regarding building energy use, fleet operations, and other GHG-emitting municipal sources. The contract would also request a consultant to work with the City and other community partners to update the community's GHG inventory and ensure complete final documentation to comply with the City's national commitments, including the Compact of Mayors. In 2015, then Mayor Buol signed on to the Compact of Mayors, which commits Dubuque to developing a GHG mitigation and climate adaptation plan within three years. Part of this requirement is reporting municipal and community data via an internationally-recognized reporting protocol such as the Carbon Disclosure Project. Lastly, the hired consultant would work with a community-based steering committee to update the community climate action plan, which should be updated on a regular basis. The City's last GHG inventory was completed in 2022. This funding may also be used for a municiple-only inventory, communitywide inventory as well as exploration of a goal that is science-based and goes beyond the initial 2030 timeframe.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Sustainable Environment: Preserving & Enhancing Natural Resources

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 77 - Information Technology | 6C - General Government | City-Wide Computer and Printer Replacements | PROJECT NO: 7769900002 | $3,323,473 |
| | | | 101, 102, 290 300, 350 100-1069 | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ 1,044,043 | $ 66,892 | Computer Tablets | $ 188,500 | $ 238,465 | $ 22,005 | $ 64,959 | $ 195,080 | $ — |
| | $ 191,565 | Computers | $ 50,000 | $ 296,800 | $ 304,200 | $ 334,723 | $ 215,470 | $ — |
| | $ 876 | Printers/Scanners/Plotter | $ — | $ 1,488 | $ 2,978 | $ 5,838 | $ — | $ — |
| | $ 51,720 | Servers | $ 29,262 | $ 72,100 | $ 559,200 | $ 552,300 | $ 88,700 | $ — |
| | $ 2,500 | Software | $ 13,055 | $ — | $ 52,350 | $ 18,000 | $ 18,000 | $ — |
| $ 1,044,043 | $ 313,553 | TOTAL | $ 280,817 | $ 608,853 | $ 940,733 | $ 975,820 | $ 517,250 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ — | General Fund | $ 280,817 | $ — | $ — | $ 631,752 | $ — | $ — |
| | | DRA Distribution | $ — | $ 237,096 | $ 768,152 | $ 333,178 | $ 517,250 | $ — |
| | $ 300,595 | Sales Tax Fund (20%) | $ — | $ 6,450 | $ 170,631 | $ — | $ — | $ — |
| $ 1,044,043 | $ 10,158 | Sales Tax Fund (30%) | $ — | $ 365,307 | $ 1,950 | $ 10,890 | $ — | $ — |
| | $ 2,800 | Cable TV Fund | $ — | $ — | $ — | $ — | $ — | $ — |
| $ 1,044,043 | $ 313,553 | TOTAL | $ 280,817 | $ 608,853 | $ 940,733 | $ 975,820 | $ 517,250 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for replacement of computers and printers for all City departments except those funded through Community Development Block Grant or Housing grant funds. This reflects a four-year replacement schedule for computers, a five-year replacement schedule for printers and a two-year replacement schedule for computer tablets. Software capabilities continue to outpace hardware and also provide continued opportunity for productivity enhancement. In the past we tried to maintain a five-year replacement schedule; however, this has been ineffective and is at least a year too long based on the pace of hardware and software industries.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

**FUNDING RESTRICTIONS**

This project may only be funded by Sales Tax Funds, CDBG, and DRA Gaming/Distribution.

**PROJECT ADDRESS/SERVICE AREA**

Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 77 - Information Technology | 6C - General Government | Network Switch Replacement | FY2026 | $ 643,000 |
| | | | PROJECT NO: | |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| $ — | $ 120,000 | Network Switches | $ — | $ — | $ — | $ 466,000 | $ 177,000 | $ 195,000 |
| $ — | $ 120,000 | TOTAL | $ — | $ — | $ — | $ 466,000 | $ 177,000 | $ 195,000 |
| | | **B. PROJECT FINANCING** | | | | | | |
| $ — | $ 120,000 | DRA Distribution | $ — | $ — | $ — | $ 466,000 | $ 177,000 | $ 195,000 |
| $ — | $ 120,000 | TOTAL | $ — | $ — | $ — | $ 466,000 | $ 177,000 | $ 195,000 |

**PROJECT DESCRIPTION/JUSTIFICATION**
This project will replace network switches and related battery backup equipment on an 8 year cycle. Network switches are crucial components of computer networks, responsible for routing and managing data traffic between connected devices. The lifespan of a network switch is typically determined by reaching end of life (EOL), environmental factors or maxing out capacity in terms of connections or bandwidth. Proper power management, including the use of surge protectors and uninterruptible power supplies (UPS), can also help prevent damage from power surges and outages, which can shorten the lifespan of network switches.

**RELATIONSHIP TO OTHER PROJECTS**
This project is not related to other capital improvement projects.

**OUTCOME**
Financially Responsible, High Performance City Organization: Secure City information and data using the “Best Practices” of the Dubuque community, including regular replacement of end of life equipment.

**FUNDING RESTRICTIONS**
This project may only be funded by Sales Tax Fund (20%) or DRA Distribution/Gaming.

**PROJECT ADDRESS/SERVICE AREA**
Citywide

| DEPARTMENT: | STATE PROGRAM: | PROJECT TITLE: | YEAR FIRST SUBMITTED: | TOTAL PROJECT COST |
|---|---|---|---|---|
| 77 - Information Technology | 8C - Business Type | City-Wide Computer and Printer Replacements | PROJECT NO: 7769900002<br>720, 710, 670<br>730, 810, 940<br>740-1069 | $409,800 |

| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|---|---|---|---|---|---|---|---|
| | | **A. EXPENDITURE ITEMS** | | | | | | |
| | $ 8,008 | Computer Tablets | $ — | $ 8,040 | $ 18,320 | $ 8,830 | $ — | $ — |
| | $ 43,650 | Computers | $ — | $ 33,000 | $ 74,550 | $ 121,436 | $ 52,850 | $ — |
| | $ 1,550 | Printers/Scanners/Plotter | $ — | $ 250 | $ 4,324 | $ 1,550 | $ 250 | $ — |
| | $ 40,500 | Servers | $ 35,500 | $ 10,000 | $ 10,400 | $ 30,500 | $ — | $ — |
| $ — | $ 93,708 | TOTAL | $ 35,500 | $ 51,290 | $ 107,594 | $ 162,316 | $ 53,100 | $ — |
| | | **B. PROJECT FINANCING** | | | | | | |
| | $ 2,800 | Solid Waste Collection Fund | $ — | $ 4,350 | $ 1,880 | $ — | $ — | $ — |
| | $ — | Transit Fund | $ — | $ — | $ 2,300 | $ 14,107 | $ — | $ — |
| | $ 8,828 | Stormwater Construction Fund | $ 5,000 | $ 12,520 | $ 11,220 | $ 14,372 | $ 5,850 | $ — |
| | $ — | Water Construction Fund | $ — | $ 14,360 | $ 48,310 | $ 10,300 | $ 11,150 | $ — |
| | $ — | Parking Construction Fund | $ — | $ — | $ 6,374 | $ 17,747 | $ — | $ — |
| | $ 43,560 | Sanitary Sewer Construction Fund | $ — | $ 13,290 | $ 25,050 | $ 60,090 | $ 30,250 | $ — |
| | $ 5,800 | Garage Service Fund | $ — | $ 5,850 | $ 2,890 | $ 8,900 | $ — | $ — |
| | $ 32,720 | Landfill Fund | $ 30,500 | $ 920 | $ 9,570 | $ 36,800 | $ 5,850 | $ — |
| $ — | $ 93,708 | TOTAL | $ 35,500 | $ 51,290 | $ 107,594 | $ 162,316 | $ 53,100 | $ — |

**PROJECT DESCRIPTION/JUSTIFICATION**

This project provides for replacement of computers and printers for all enterprise-type City departments. This reflects a five-year replacement schedule for computers, a six-year replacement schedule for printers and a three-year replacement schedule for computer tablets. Software capabilities continue to outpace hardware and also provide continued opportunity for productivity enhancement. In the past we tried to maintain a five-year replacement schedule; however, this has been ineffective and is at least a year too long based on the pace of hardware and software industries.

**RELATIONSHIP TO OTHER PROJECTS**

This project is not related to other capital projects.

**OUTCOME**

Financially Responsible, High Performance City Organization: Sustainable, Equitable and Effective Service Delivery.

**FUNDING RESTRICTIONS**

This project may only be funded by City enterprise funds.

**PROJECT ADDRESS/SERVICE AREA**

citywide

# City Manager's Office

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## CITY MANAGER'S OFFICE

| Budget Highlights | FY 2024 Actual | FY 2025 Budget | FY 2026 Requested | % Change From FY 2025 Budget |
|---|---|---|---|---|
| Expenses | | | | |
| Employee Expense | $1,229,667 | $1,398,378 | $1,558,285 | 11.4 % |
| Supplies and Services | $ 627,481 | $ 599,449 | $ 576,465 | (3.8)% |
| Machinery and Equipment | $ 8,323 | $ 2,475 | $ 1,800 | (27.3)% |
| Total | $1,865,471 | $2,000,302 | $2,136,550 | 6.8 % |
| Resources | | | | |
| Administrative Overhead Recharges | $1,191,446 | $1,426,181 | $1,546,634 | 8.4 % |
| Sustainability Conference | $ 71,166 | $ 48,521 | $ 75,000 | 54.6 % |
| Misc. Reimbursements | $ 55,934 | $ 2,076 | $ 2,754 | 32.7 % |
| Total | $1,318,546 | $1,476,778 | $1,624,388 | 10.0 % |
| Property Tax Support | $ 546,925 | $ 523,524 | $ 512,162 | $ (11,362) |
| Percent Increase (Decrease) | | | | (2.2)% |
| **Personnel - Authorized FTE** | **10.42** | **10.42** | **9.67** | |

## Improvement Package Summary

**1 of 6**

This improvement package request is for the creation of a permanent Climate Action Coordinator position, which currently exists as a 1.00 FTE, GE-31, 3-year limited term position set to end at the conclusion of FY25. This position is responsible for the implementation of the 50% by 2030 Community Climate Action and Resiliency Plan directly responsible for reduction of greenhouse gas emissions. The funding would be used to continue this position beyond the scope of the limited term. This position has greatly increased the capacity of the Office of Sustainability to implement the climate action plan, engage with residents, advance equity, and support departments in moving forward the actions in the 50% by 2030 Plan.

This improvement package request only includes funding for wages and benefits, as technology such as a computer and iPad already exist for this position on the maintenance level. The estimated cost of wages and benefits in FY 2026 is $95,059, which is partially offset by administrative overhead revenue of $34,148. In FY 2025, the Office of Sustainability received a one-time grant for $12,000. This grant can be put towards funding the wages and benefits of the Climate Action Coordinator Position in FY 2026. In addition, vacancy savings of $48,911 are available to also be put towards funding the wages wages and benefits of the Climate Action Coordinator Position in FY 2026. These vacancy savings are related to the current limited-term Climate Action Coordinator position being vacant for approximately 6 months.

The Climate Action Coordinator has spearheaded the greenhouse gas inventory process, completed a municipal building inventory and started gathering monthly data related to energy use for all city-owned buildings, planned and implemented community-wide events, implemented grant funded projects, and piloted a commercial building energy efficiency program. Additionally, the position has completed various

other projects and programs and supported the Sustainability Office in reaching more residents, advancing climate actions and attending to impacts of climate change.

This budget item came directly from a recommendation from the Resilient Community Advisory Commission. This improvement package supports the City Council goal of Sustainable Environment: Preserving and Enhancing Natural Resources. This position is integral to implementing the Climate Action Plan and planning adaptations for a changing climate.

This package was requested as Recurring. This package is being recommended as Non-Recurring.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 95,059 | Tax Funds | Non-Recurring | **Recommend - Yes** |
| Related Revenue: | $ 34,148 | Administrative Overhead | Non-Recurring | |
| Related Revenue: | $ 12,000 | Bloomberg Philanthropies Grant | Non-Recurring | |
| Related Revenue: | $ 48,911 | Vacancy Savings | Non-Recurring | |
| Net Property Tax Cost: | $ — | | | |
| Property Tax Impact: | $ — | —% | | |
| Activity: Sustainability | | | | |

**2 of 6**

This improvement package request is for funding for professional development for the City's newly-formed employee resource groups (ERGs). ERGs are each asked to define their professional development needs based on their mission. Funding can be used for speaker or conference fees, refreshments for networking events and meetings, and/or other activities as approved by the city manager. This estimate is based off of five active ERGs in FY 2026. This supports the City Council's goal of a Financially Responsible, High-Performance City Organization. Funding supports employee development and efforts to improve employee retention and satisfaction.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 15,000 | Tax Funds | Recurring | **Recommend - No** |
| Related Revenue: | $ 11,559 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 3,441 | | | |
| Property Tax Impact: | $ 0.0012 | 0.01% | | |
| Activity: Administration | | | | |

**3 of 6**

This improvement package request would fund professional development for the City Manager's Office Administrative Assistants (2). If approved, this package would allow each Administrative Assistant to travel to one annual training event such as the Office Dynamics Annual Conference, the Laserfiche Empower Conference, or the dollars could be broken up for attendance to smaller local educational seminars. The improvement package supports the City Council goal of Financially Responsible, High Performance City Organization: Organizational Culture: Continuous Improvement. Providing professional development opportunities to staff contributes to continuous improvement in the organization.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 6,000 | Tax Funds | Recurring | **Recommend - No** |
| Related Revenue: | $ 4,624 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 1,376 | | | |
| Property Tax Impact: | $ 0.0005 | —% | | |
| Activity: Administration | | | | |

**4 of 6**

This improvement level decision package request is for establishing bike infrastructure policies, executing a cross-departmental implementation agenda, and creating and executing an alternative transportation education and communication campaign. As identified in the 50% by 2030 Community Climate Action and Resiliency Plan, long a priority by the City Council, to increase ridership and reduce pollution bicycle infrastructure and alternative transportation policies need to lead. This funding request will specifically focus on bike racks – location, space assessments and inventory (setting up a GIS reporting form and geo-location), internal policies for requests and installations, size, and specifications for racks; potential use of parking spaces for bike parking, and how it will be incorporated with future bike share options and locations. The funding would support consultation of policy including future budget and impact on city operations. This improvement package supports the City Council goal of Connected Community: Equitable Transportation, Mobility by providing necessary infrastructure for an emerging mode of transportation.

If improvement package 1 of 6 is unable to be funded (Permanency of the Climate Action Coordinator Position), then this package is not needed. Without a permanent Climate Action Coordinator, there will not be enough staffing/capacity to work on and implement this package.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 26,450 | Tax Funds | Non-Recurring | **Recommend - No** |
| Related Revenue: | $ 20,382 | Administrative Overhead | Non-Recurring | |
| Net Property Tax Cost: | $ 6,068 | | | |
| Property Tax Impact: | $ 0.0020 | 0.02% | | |
| Activity: Sustainability | | | | |

**5 of 6**

This improvement level decision package request is for funding to update the 2011 Urban Forestry Evaluation. A portion of the evaluation will be paid for by the USDA Urban Forestry Grant ($15,000), but this package requests funding to include the remainder of the city in the assessment to ensure the assessment is city-wide. Funding will support an assessment of city-wide tree canopy, light impervious surface, dark impervious surface, grassland, and water coverage by census tract. It will assess urban heat island impacts and establish specific goals of tree canopy coverage as well as identify implementation schedules and budgets, and potentially establish a Carbon Gardening/Turf Replacement implementation plan for municipal properties. The project is to include the development and execution of promotional education/communication campaign. This is an action from the 50% by 2030 Community Climate Action and Resiliency Plan. This improvement package supports the City Council goal of a Sustainable Environment: Preserving and Enhancing Natural Resources by meeting goals in the Climate Action Plan and supporting the work of several departments.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 37,500 | Tax Funds | Non-Recurring | **Recommend - No** |
| Related Revenue: | $ 28,898 | Administrative Overhead | Non-Recurring | |
| Net Property Tax Cost: | $ 8,602 | | | |
| Property Tax Impact: | $ 0.0029 | 0.03% | | |
| Activity: Sustainability | | | | |

**6 of 6**

This improvement package seeks funding to reorganize multiple existing positions within the City Managers Office, resulting in an overall decrease of 0.75 FTEs and net cost of $0 (no budget impact).

The Director of Strategic Partnerships position currently exists as 0.75 FTE in the CMO budget (GE-44). Having a full time Director of Strategic Partnerships remains critical to tracking state and federal legislative activity that impacts Dubuque, by yielding strong relationships with elected and appointed officials at these levels, securing grants, and building public-private partnership with non-profit organizations, businesses, and entities. This request increases the staffing allocation for the the Director of strategic Partnerships (GE-44) from 0.75 FTE to 1.00 FTE (cost increase of $46,019, FTE increase of 0.25 FTEs). In addition to increasing the Director of Strategic Partnerships position from part-time to full-time, additional consultant services are needed to help support the City's relationships with the federal government. This package requests $45,000 in recurring funding for consulting services. The combined cost increase of the full-time Director of Strategic Partnerships and new consultant services is $91,019. This package identifies $91,019 in cost savings to fully offset the cost increases, resulting in a net zero budget impact.

To fund this request, two existing full-time positions will be combined into one: the International City/ County Management Association (ICMA) Management Fellow position (GE-29, 1.00 FTE), and the Grant Analyst position (GE-27, 1.00 FTE limited-term). These two FTEs will be combined into one new Management/Grant Analyst position (1.00 FTE, GE-29). Existing duties of the Grant Analyst that would remain include but are not limited to compiling technical data, information and documentation; maintain application records; study legislation; prepare a variety of written managerial and analysis; and support the Director of Strategic Partnerships. Responsibilities that would be added to the Management/Grant Analyst position include strategic leadership of the City’s customer response management (CRM) system; support the Assistant City Manager in full implementation of the AchieveIt plan and project management software; and support the Assistant City Manager in leading the High Performing Government Ambassadors and other cross-department teams. The cost savings of consolidating the two previously mentioned positions into one new position is $75,848, which will result in a decrease of -1.00 FTEs. Out of the $91,019 in cost savings needed to fully fund this package, the position consolidation described above secures $75,848 in cost savings. This leaves a need for $15,171 in further cost savings, which has been identified.

The remaining $15,171 cost savings will come from decreasing the City Manager's Office Meetings & Conferences expense line item by $8,600, as well as the Education Reimbursement expense item by $6,571. These line items contain funding for staff to attend conferences, meeting, and educational opportunities.

This improvement package helps achieve the City Council’s goal of a Financially Responsible, High Performing Organization

| | | | | |
|---|---|---|---|---|
| Related Cost | $ 91,019 | Tax Funds | Recurring | **Recommend - Yes** |
| Related Savings | $(91,019) | Tax Funds | Recurring | |
| Related Revenue Increase | $ 70,139 | Administrative Overhead | Recurring | |
| Related Revenue Decrease | $(70,139) | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ — | | | |
| Property Tax Impact: | $ — | —% | | |

Activity: Administration

## Significant Line Items

**Employee Expense**

1. FY 2026 employee expense reflects a 3.00% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2025. The employee contribution of 6.29% is unchanged from FY 2025.
3. The City portion of health insurance expense is unchanged from $1,119 in FY 2025 to $1,119 in FY 2026 per month, per contract, which results in an annual cost unchanged of $0 annually or 0.00%.
4. Overtime expense is unchanged from $3,400 FY 2025 to $3,400 in FY 2026. FY 2024 Actual was $28.
5. 50% Sick Leave Payout increased from $6,177 in FY 2025 to $6,374 in FY 2026. FY 2024 Actual was $6,313. Effective July 1, 2019, employees over the sick leave cap can convert 50% of the sick leave over the cap to vacation or be paid out.

**Supplies & Services**

6. Other Professional Services decreased from $241,104 in FY 2025 to $185,494 in FY 2026. This line item includes the annual goal setting for City Council and department managers ($38,110), Council work session meals ($8,994), consulting for grant writing services ($110,000), the bi-annual community survey ($13,390), and the bi-annual City Council governance session ($15,000). The FY 2026 budget for consulting grant writing services increased $9,000 due to a price increase from the consultant. The bi-annual community survey and bi-annual City Council governance session are scheduled in even-numbered fiscal years only, therefore, they were not budgeted in FY 2025 but are included in FY 2026. The overall decrease to this line item is due to the FY 2025 budget including a non-recurring improvement package for ViDL solutions department training for the Leadership Team ($93,000).
7. Education Reimbursement is unchanged from $89,935 in FY 2025 to $89,935 in FY 2026. This item line represents various professional development activities for the Leadership Team, High Performance Government Ambassadors, the Grant Analyst, Sustainability staff, and Department Managers.
8. Meetings & Conferences increased from $67,727 in FY 2025 to $69,077 in FY 2026. This line item represents the travel costs for official city business, which includes Northeast Iowa Regional Managers' meetings, Washington D.C. and Des Moines legislative trips, and various conferences for the City Manager, Assistant City Manager, Executive Assistant, ICMA Fellow, Director of Strategic Partnerships, Sustainability Director, and Climate Action Coordinator. The increase in FY 2026 is due

to budgeting for the Growing Sustainable Communities Conference, which was not budgeted in previous years. Departments are approved to budget for the attendance of the Growing Sustainable Communities Conference for eligible staff, so this was corrected for FY 2026.

9. Speakers increased from $40,000 in FY 2025 to $75,000 in FY 2026. This line item represents the expense for hosting the Growing Sustainable Communities Conference. This line item is increasing in FY 2026 to reflect the actual expenses of hosting the conference. The FY 2024 actual was $72,458. The expenses of hosting the conference are fully offset by the registration fees received for the conference as well as event sponsorships coordinated with community partners. Those revenues are located in the Program Fees revenue line item.

10. Pay to Other Agency decreased from $41,250 in FY 2025 to $10,000 in FY 2026. In FY 2026, this line item includes the GreenCorps local match ($10,000). The FY 2025 budget included $25,000 for Sustainable Dubuque Grants, which has been relocated to the Grants expense line item. The FY 2025 budget also included $6,250 from a non-recurring improvement package for outreach efforts related to the Climate Action Plan and energy equity.

11. Grants expense increased from $7,500 in FY 2024 to $25,000 in FY 2025. The FY 2025 budget represented $7,500 for the Climate Action Grants program, which was one time funding and therefore is not included in FY 2026. In FY 2026, $25,000 for the Sustainable Dubuque Grants program is being relocation to this line item to better organize the budget (this funding was previously in the Pay to Other Agency expense line item).

12. Association Dues increased from $29,428 in FY 2025 to $30,465 in FY 2026. This line item includes a wide variety of memberships and dues, such as the National League of Cities membership, International City/County Management Association (ICMA) memberships, Women's Leadership Network membership, and Mississippi Rivers and Town initiatives. The cost of memberships and dues tend to increase slightly each year. In FY 2026, cost increases are anticipated for the National League of Cities and the American Society of Administrative Professionals memberships.

13. Employee Recognition expense increased from $17,000 in FY 2025 to $23,717 in FY 2026. This line item represents the employee recognition luncheon and SPIRIT awards costs. The FY 2026 budget is based on FY 2024 actual cost of holding the event at the Grand River Center.

14. IT Recharges decreased from $16,006 in FY 2025 to $15,912 in FY 2026. Departments receive recharges for maintenance agreement costs on City-wide software based on the number of users in their department.

**Machinery & Equipment**

15. Equipment replacement items include ($1,800):

| **City Manager Machinery and Equipment** | | |
|---|---|---|
| **Administration** | | |
| Smartphones (4) | $ | 1,600 |
| Chair Mats | $ | 200 |
| **Total Equipment** | **$** | **1,800** |

**Revenue**

16. Sustainability Program Fees increased from $48,521 in FY 2025 to $75,000 in FY 2026. This line item represents revenue received from the Growing Sustainable Communities Conference registration fees. This revenue fully offsets the expenses of hosting the conference, which are located in the Speakers expense line item. In FY 2026, registration fees will increase to better reflect the cost of the conference, therefore, this revenue will increase. The FY 2024 actual revenue was $71,166.

17. Revenue received from Enterprise Funds for administrative overhead charges has increased from $1,426,181 in FY 2025 to $1,546,634 in FY 2026.

# CITY OF DUBUQUE ORGANIZATIONAL CHART



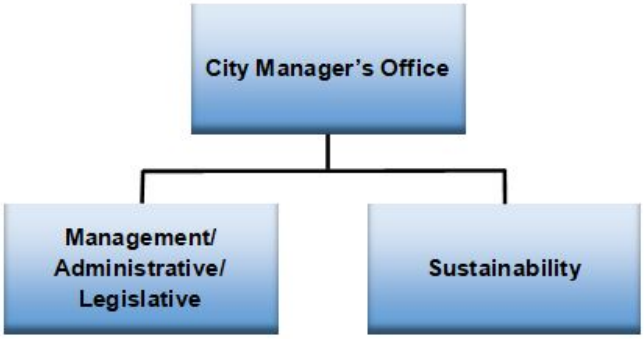

**KEY**

- Elected by the Citizens of Dubuque
- Appointed by the City Council
- Appointed by the Library Board of Trustees
- Appointed by the Airport Commission
- Appointed by the City Manager

CM004-021925

# CITY MANAGER'S OFFICE

The City Manager's Office plans, organizes and manages all activities of the City organization so as to provide leadership so that all City Council priorities, policies, and programs are successfully implemented and effectively managed. This includes the City Council Policy Agenda and Management Agenda to assure quality public services are responsive to the citizens and that we operate as a High Performing Organization.




## SUCCESS IS ABOUT PEOPLE, PLANNING AND PARTNERSHIPS LEADING TO OUTCOMES

### PEOPLE

- Establish a culture of quality customer service and deliver services that exceed citizen expectations.
- Invest in staff development to improve leadership capacity and increase leadership effectiveness
- Attract, engage and retain a high quality, creative and diverse workforce
- Promote and invest in employee health and safety



### PLANNING

Work with all City Departments and Divisions to perform the duties and responsibilities specified in the City Charter to ensure economic prosperity, environmental/ecological integrity and social/cultural vibrancy exist throughout the community and are incorporated into daily activities.

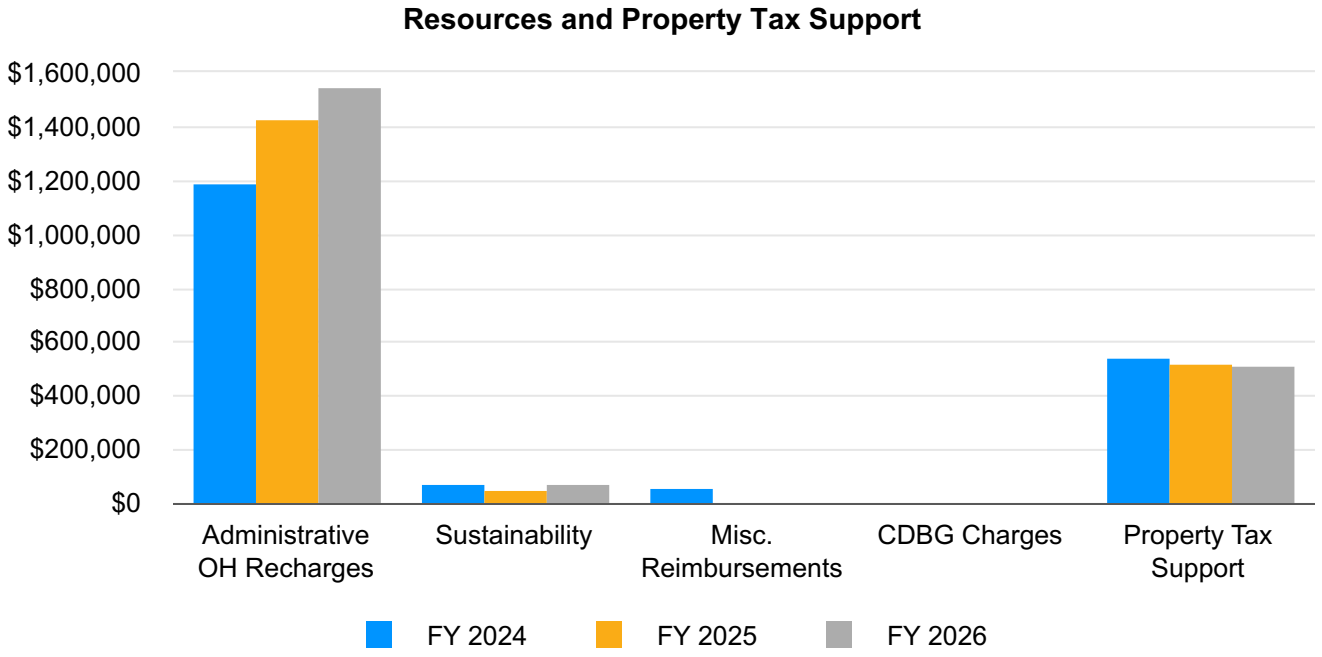



### PARTNERSHIPS

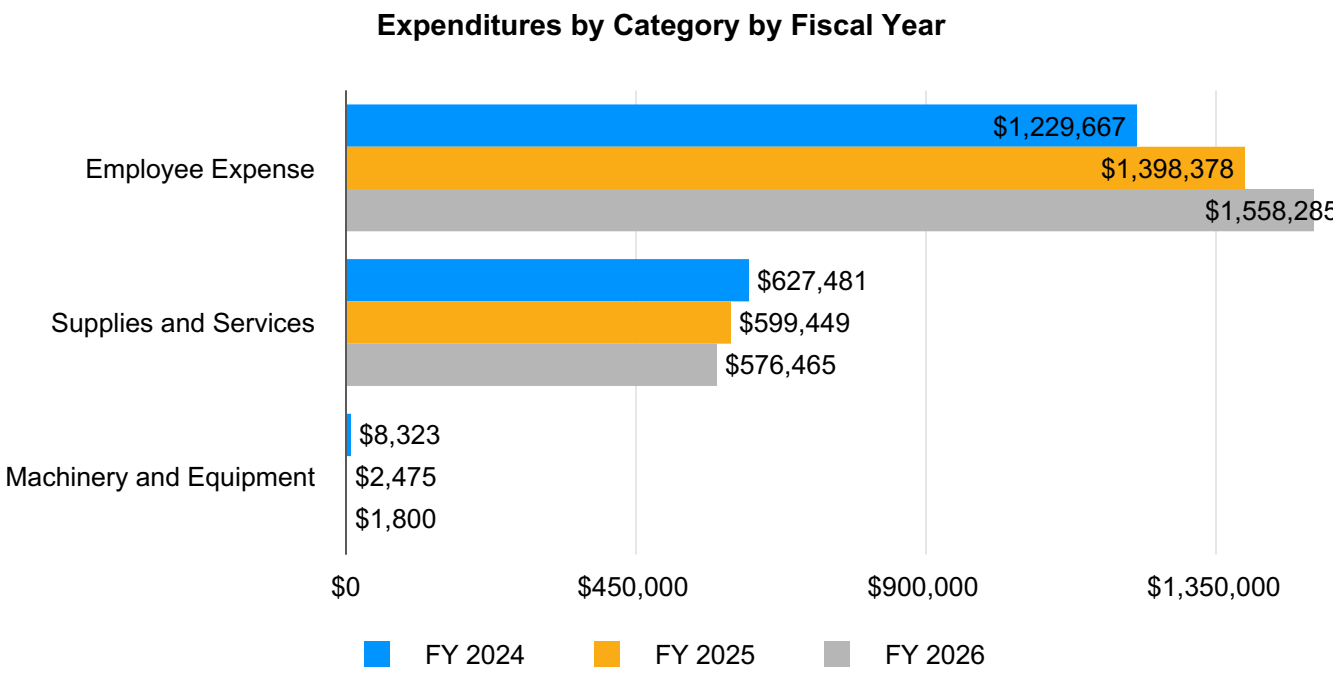
- Develop and foster over 50 Local, State, Regional, Federal and National partnerships to implement the City Council's community vision.
- Increase citizen engagement in local governance processes
- Develop team-processes that lead to innovative solutions for community challenges and opportunities

# CITY MANAGER'S OFFICE

| | FY 2024 | FY 2025 | FY 2026 |
|---|---|---|---|
| **Full-Time Equivalent** | **10.42** | **10.42** | **9.67** |




The City Manager's Office is supported by 9.67 full-time equivalent employees, which accounts for 72.93% of the department expense as seen below. Overall, the departments' expenses are expected to increase by 6.81% in FY 2026 compared to FY 2025.


Expenditures by Category by Fiscal Year
Employee Expense
Supplies and Services
Machinery and Equipment
$1,229,667
$1,398,378
$1,558,285
$627,481
$599,449
$576,465
$8,323
$2,475
$1,800
$0
$450,000
$900,000
$1,350,000
FY 2024
FY 2025
FY 2026

# CITY MANAGER'S OFFICE

## Management/Administrative/Legislative

### Mission & Services

The City Manager is employed by the City Council to serve as the chief administrative officer of the City. In that capacity the City Manager is responsible by virtue of the Code of Iowa for all personnel functions, enforcement of all laws, advising the City Council, delivery of City services, supervision of all construction contracts and development agreements, financial management and conducting the general business affairs of the City. Management promotes the City's interests in legislative affairs, grant opportunities and active engagement in city activities for employees and the citizens of Dubuque.

| Management/Administrative/Legislative Funding Summary | | | |
|---|---|---|---|
| | FY 2024 Actual | FY 2025 Budget | FY 2026 Requested |
| Expenditures | $1,491,863 | $1,633,720 | $1,648,417 |
| Resources | $922,186 | $1,202,892 | $1,285,302 |

| Management/Administrative/Legislative Position Summary | |
|---|---|
| | **FY 2026** |
| City Manager | 1.00 |
| Assistant City Manager | 1.00 |
| Executive Assistant | 1.00 |
| Grant Analyst | 0.00 |
| Administrative Assistant | 2.00 |
| Director of Strategic Partnerships | 0.00 |
| Management Intern | 0.00 |
| Intern | 0.25 |
| **Total Full-Time Equivalent Employees** | **5.25** |

## Performance Measures

**City Council Goal: Financially Responsible, High-Performance City Organization**

**1 Dept. Objective: Maintain a competitive tax rate that minimizes the tax burden of citizens**

| Performance Measure (KPI) | Target | FY 2024 Actual | FY 2025 Actual | FY 2026 Estimate | Performance Indicator |
|---|---|---|---|---|---|
| Rank of Dubuque tax rate per capita compared to 11 largest cities in Iowa. (1 = lowest rate, 11 = highest rate) | N/A | 2 | 2 | | N/A |

**2 Dept. Objective: provide fiscal diversity and hold in check the property tax burden**

| | | | | | |
|---|---|---|---|---|---|
| % budgeted revenue from property taxes | N/A | 11.85% | 11.21% | | N/A |

**3 Dept. Objective: Maintain an efficient citizen response rate.**

| Performance Measure (KPI) | Target | CY 2024 Actual | CY 2025 Actual | CY 2026 Estimated | Performance Indicator |
|---|---|---|---|---|---|
| % of citizen issues resolved in 10 days or less (All departments) | 75% | 66% | 66% | 75% | **Goal Met** |
| Average # days to resolve citizen issue (CMO) | < 7 | 4.7 | 8.6 | 7 | **Goal In Progress** |

**4 Dept. Objective: Hire & retain a highly-skilled City workforce reflective of the Dubuque community.**

| | | | | | |
|---|---|---|---|---|---|
| Leadership Team demographics | 50.3% female 8.3% non-w ('24 Census | 34% fem, 5.3% non-w | 36.4% fem, 7.4% non-w | 50% fem 9% non-w | **Goal In Progress** |

# CITY MANAGER'S OFFICE

## Sustainability

### Mission & Services

The Sustainability Office provides education, outreach, and coordination on sustainability issues and activities within the City organization as well as throughout the community. Sustainability Office staff work with City departments to ensure capital projects and operating programs meet the sustainability vision identified by the City Council and builds partnerships between the City of Dubuque and national, state and local entities to further sustainability initiatives and to strengthen local leadership.

The Office of Sustainability hosts the Green Iowa AmeriCorps program, providing energy audits, installation of efficiency products, and education to the community.

| Sustainability Funding Summary | | | |
|---|---|---|---|
| | FY 2024 Actual | FY 2025 Budget | FY 2026 Requested |
| Expenditures | $373,608 | $366,582 | $488,133 |
| Resources | $396,360 | $273,886 | $339,086 |

| Sustainability Position Summary | |
|---|---|
| | **FY 2026** |
| Sustainability Director | 1.00 |
| Climate Action Coordinator | 1.00 |
| Sustainable Dubuque Intern | 0.42 |
| **Total Full-Time Equivalent Employees** | **2.42** |

### Performance Measures

**City Council Goal: Partnerships for a Better Dubuque**

**1 Activity Objective: Increase community opportunity through the Sustainable Dubuque Community Grants Program.**

| Performance Measure (KPI) | Target | FY23 Actual | FY24 Actual | FY25 Est. | Performance Indicator |
|---|---|---|---|---|---|
| % of grants awarded of total applications received | 85% | 85% | 92% | 90% | **Goal Met** |

**City Council Goal: Financially Responsible, High-Performance Organization**

**2 Activity Objective: Increase Tree Canopy to reduce Urban Heat Island impact.**

| | | | | | |
|---|---|---|---|---|---|
| % of canopy covering City | 40% | 26% | 26% | 27% | **Goal In Progress** |

**City Council Goal: Sustainable Environment**

**3 Activity Objective: Reduce the community's carbon footprint by 50% below 2003 levels by 2030**

| | | | | | |
|---|---|---|---|---|---|
| % reduction in greenhouse gas emissions in Dubuque | 50% | 27% | 34% | 34% | **Goal In Progress** |

## Recommended Operating Revenue Budget - Department Total
## 72 - CITY MANAGER'S OFFICE

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **100 - General** | | | | |
| **4A - Charges for Services** | | | | |
| 45455 - Program Fee | $ (48,521) | $ (71,166) | $ (48,521) | $ (75,000) |
| 45500 - Miscellaneous Chg for Svcs | — | (200) | — | (200) |
| 47100 - Reimbursements | (40,853) | (5,734) | (2,076) | (2,554) |
| 47150 - Refunds | — | — | — | — |
| 47450 - Sale of Salvage | — | — | — | — |
| **4A - Charges for Services Total** | **(89,374)** | **(77,100)** | **(50,597)** | **(77,754)** |
| **4B - Grants/Contrib** | | | | |
| 44400 - State Grants | (81,754) | — | — | — |
| 47050 - Contrib - Private Sources | — | (50,000) | — | — |
| **4B - Grants/Contrib Total** | **(81,754)** | **(50,000)** | **—** | **—** |
| **4N - Transfers** | | | | |
| 49600 - Transfer in Water Op | (42,098) | (206,101) | (296,659) | (325,972) |
| 49610 - Transfer In Sanitary Op | (263,113) | (306,868) | (323,047) | (334,498) |
| 49620 - Transfer in Storm Op | (78,905) | (173,911) | (292,797) | (321,728) |
| 49650 - Transfer in Parking Op | (34,204) | (44,265) | (58,847) | (64,662) |
| 49670 - Transfer in Refuse Op | (207,045) | (306,868) | (302,622) | (332,524) |
| 49950 - Transfer in DMASWA Gen | (131,558) | (153,433) | (152,209) | (167,250) |
| **4N - Transfers Total** | **(756,923)** | **(1,191,446)** | **(1,426,181)** | **(1,546,634)** |
| **Grand Total** | **$ (928,052)** | **$ (1,318,546)** | **$ (1,476,778)** | **$ (1,624,388)** |

**Recommended Operating Expenditure Budget - Department Total**

**72 - CITY MANAGER'S OFFICE**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **6A - Salaries & Wages** | | | | |
| **100 - General** | | | | |
| 60100 - Salaries-Regular Full Time | $ 808,674 | $ 809,021 | $ 934,129 | $ 1,093,541 |
| 60200 - Salaries - Regular Part Time | 110,103 | 116,770 | 125,438 | — |
| 60300 - Hourly Wages - Temp/ Seasonal | 8,433 | 15,142 | 17,187 | 13,767 |
| 60400 - Overtime | — | 28 | 3,400 | 3,400 |
| 60630 - Special Pay Sick Lv Payout Ret | 6,555 | 6,710 | 6,307 | 6,312 |
| 60635 - Special Pay Sick Lv Payout 50% | 5,883 | 6,313 | 6,177 | 6,374 |
| 60640 - Special Pay - Vacation Payout | — | 1,557 | — | — |
| 60710 - Special Pay - Parental Leave | 6,458 | — | — | — |
| 60720 - Spec Pay - Meals No Overnight | 29 | — | — | — |
| 60730 - Spec Pay - Safety Equipment | — | — | — | — |
| 60760 - Spec Pay - Moving Allowance | 3,799 | — | — | — |
| **6A - Salaries & Wages Total** | **949,933** | **955,541** | **1,092,638** | **1,123,394** |
| **6B - Employee Benefits** | | | | |
| **100 - General** | | | | |
| 61100 - FICA - City Contribution | 61,193 | 62,275 | 77,720 | 85,784 |
| 61300 - IPERS - City Contribution | 83,111 | 83,230 | 101,973 | 104,374 |
| 61510 - Health Insurance | 113,314 | 117,174 | 114,096 | 114,096 |
| 61540 - Life Insurance | 416 | 364 | 414 | 414 |
| 61600 - Workers' Compensation | 1,519 | 1,896 | 2,041 | 2,138 |
| 61700 - Unemployment Compensation | — | — | — | — |
| 61820 - Vehicle Allowance | 8,457 | 9,187 | 9,496 | 9,637 |
| 61992 - Physicals | — | — | — | — |
| **6B - Employee Benefits Total** | **268,009** | **274,126** | **305,740** | **316,443** |

**Recommended Operating Expenditure Budget - Department Total**

**72 - CITY MANAGER'S OFFICE**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **6C - Staff Development** | | | | |
| **100 - General** | | | | |
| 62100 - Association Dues | 30,663 | 20,132 | 29,428 | 30,465 |
| 62200 - Subscriptions | 726 | 1,930 | 1,262 | 1,344 |
| 62325 - Mileage | 1,499 | 464 | 944 | 1,575 |
| 62400 - Meetings & Conferences | 56,119 | 60,765 | 67,727 | 65,477 |
| 62500 - Education Reimbursement | 31,046 | 149,913 | 89,935 | 83,364 |
| **6C - Staff Development Total** | **120,054** | **233,202** | **189,296** | **182,225** |
| **6D - Repair/Maint/Util** | | | | |
| **100 - General** | | | | |
| 63312 - Vehicle Ops - Gasoline | 53 | — | 605 | — |
| 63400 - Equipment Maint/ Repair | 1,227 | 1,493 | 642 | 1,524 |
| 63730 - Telecommunications | 5,400 | 4,931 | 6,129 | 6,940 |
| **6D - Repair/Maint/Util Total** | **6,681** | **6,424** | **7,376** | **8,464** |
| **6E - Contractual Svcs** | | | | |
| **100 - General** | | | | |
| 64020 - Advertising | 7,951 | 19 | 26 | 19 |
| 64081 - Insurance - Liability | 7,059 | 6,971 | 9,666 | 8,300 |
| 64110 - Legal | 33,853 | 510 | — | — |
| 64115 - Special Events | 12,675 | 29,583 | 12,500 | 12,500 |
| 64130 - Payments to Other Agencies | 161,854 | 35,790 | 41,250 | 10,000 |
| 64135 - Grants | — | 3,748 | 7,500 | 25,000 |
| 64140 - Printing | 3,382 | 1,743 | 3,383 | 5,139 |
| 64145 - Copying | 3,980 | 3,250 | 3,980 | 3,251 |
| 64160 - Rental - Land/Bldgs/ Parking | 2,310 | 2,520 | 2,535 | 2,520 |
| 64190 - Technology Services | 3,553 | 2,569 | 2,147 | 1,830 |
| 64191 - IT Recharges | 13,267 | 15,024 | 16,006 | 15,912 |
| 64860 - Speakers | 36,776 | 72,458 | 40,000 | 75,000 |
| 64900 - Other Professional Service | 114,051 | 180,265 | 241,104 | 185,494 |
| 64980 - Technology Equip Maint Cont | — | — | — | — |

**Recommended Operating Expenditure Budget - Department Total**

**72 - CITY MANAGER'S OFFICE**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| 64990 - Other Contractual Service | — | — | — | 40,000 |
| **6E - Contractual Svcs Total** | **400,712** | **354,450** | **380,097** | **384,965** |
| **6F - Commodities** | | | | |
| **100 - General** | | | | |
| 65025 - Program Materials | 296 | 4,849 | 988 | 2,000 |
| 65030 - Merchandise for Resale | — | — | — | — |
| 65045 - Technology Equipment | 7,712 | 6,789 | 2,150 | 1,600 |
| 65060 - Office Supplies | 1,711 | 3,014 | 1,777 | 3,014 |
| 65070 - Operating Supplies | 144 | 144 | 144 | 144 |
| 65080 - Postage/Shipping | 2,639 | 1,680 | 2,771 | 1,765 |
| 65100 - Safety Supplies | — | — | — | — |
| 65925 - Uniform Purchase | — | — | — | — |
| 65930 - Flags | — | — | — | — |
| 65935 - Employee Recognition | 17,017 | 23,717 | 17,000 | 23,717 |
| 65940 - Gift Cards | 843 | — | — | — |
| **6F - Commodities Total** | **30,362** | **40,194** | **24,830** | **32,240** |
| **6G - Capital Outlay** | | | | |
| **100 - General** | | | | |
| 67210 - Furniture/Fixtures | 2,499 | 1,533 | 325 | 200 |
| 67250 - Office Equipment | — | — | — | — |
| 67270 - Other Capital Equipment | — | — | — | — |
| **6G - Capital Outlay Total** | **2,499** | **1,533** | **325** | **200** |
| **Grand Total** | **$ 1,778,249** | **$ 1,865,471** | **$ 2,000,302** | **$ 2,047,931** |

**Recommended Expenditure Budget Report by Activity & Funding Source**
**72 - CITY MANAGER'S OFFICE**

| Fund/Activity | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|
| **7201 - Administration** | | | |
| **100 - General** | | | |
| 6A - Salaries & Wages | $ 827,531 | $ 920,199 | $ 946,144 |
| 6B - Employee Benefits | 225,727 | 249,018 | 259,030 |
| 6C - Staff Development | 216,398 | 161,020 | 153,345 |
| 6D - Repair/Maint/Util | 4,748 | 5,737 | 6,383 |
| 6E - Contractual Svcs | 180,703 | 273,661 | 257,273 |
| 6F - Commodities | 35,223 | 23,760 | 30,161 |
| 6G - Capital Outlay | 1,533 | 325 | 200 |
| **7201 - Administration Total** | **1,491,863** | **1,633,720** | **1,652,536** |
| **7202 - Sustainability** | | | |
| **100 - General** | | | |
| 6A - Salaries & Wages | 128,010 | 172,439 | 177,250 |
| 6B - Employee Benefits | 48,400 | 56,722 | 57,413 |
| 6C - Staff Development | 16,804 | 27,926 | 27,925 |
| 6D - Repair/Maint/Util | 1,676 | 1,034 | 2,081 |
| 6E - Contractual Svcs | 173,747 | 96,436 | 117,692 |
| 6F - Commodities | 4,953 | 582 | 579 |
| 6G - Capital Outlay | — | — | — |
| **7202 - Sustainability Total** | **373,589** | **355,139** | **382,940** |
| **7203 - GreenCorps** | | | |
| **100 - General** | | | |
| 6C - Staff Development | — | 350 | 955 |
| 6D - Repair/Maint/Util | — | 605 | — |
| 6E - Contractual Svcs | — | 10,000 | 10,000 |
| 6F - Commodities | 19 | 488 | 1,500 |
| **7203 - GreenCorps Total** | **19** | **11,443** | **12,455** |
| **7299 - Pcard Clearing** | | | |
| **100 - General** | | | |
| 6F - Commodities | — | — | — |
| **7299 - Pcard Clearing Total** | **—** | **—** | **—** |
| **Grand Total** | **$ 1,865,471** | **$ 2,000,302** | **$ 2,047,931** |

## C I T Y O F D U B U Q U E , I O W A
## DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

### 72 CITY MANAGER'S OFFICE

| FD | JC | WP-GR | JOB CLASS | FY 2026 FTE | FY 2026 BUDGET |
|---|---|---|---|---|---|
| **60100 Full Time Employee Expense** | | | | | |
| 100 | 1075 | CONT | CITY MANAGER | 1.00 | $ 333,743 |
| 100 | 1115 | GE-23 | ASSISTANT CITY MANAGER | 1.00 | 187,997 |
| 100 | 1105 | GE-21 | DIR. OF STRATEGIC PARTNERSHIPS | 1.00 | 126,754 |
| 100 | 1015 | GE-15 | DIR OF SUSTAINABILITY | 1.00 | 93,802 |
| 100 | 5605 | GE-10 | ANALYST | 1.00 | 66,660 |
| 100 | 5605 | GE-10 | GRANT ANALYST | — | — |
| 100 | 1005 | GE-12 | CLIMATE ACTION COORDINATOR | 1.00 | 69,681 |
| 100 | 5215 | GE-09 | MANAGEMENT INTERN | — | — |
| 100 | 5285 | GE-13 | EXECUTIVE ASSISTANT | 1.00 | 89,573 |
| 100 | | GE-07 | ADMIN SUPPORT PROF | 2.00 | 116,783 |
| | | | **TOTAL FULL TIME EMPLOYEES** | 9.00 | 1,084,993 |
| **60200 Part Time Employee Expense** | | | | | |
| 100 | 1105 | GE-21 | DIR. OF STRATEGIC PARTNERSHIPS | — | — |
| 100 | 5205 | GE-02 | SUSTAINABLE DUBUQUE INTERN | 0.42 | 13,767 |
| | | | **TOTAL PART TIME EMPLOYEES** | 0.42 | 13,767 |
| **60300 Seasonal Employee Expense** | | | | | |
| 100 | 5365 | GE-02 | **OFFICE SPECIALIST** | 0.25 | 8,548 |
| | | | **TOTAL SEASONAL EMPLOYEES** | 0.25 | 8,548 |
| | | | **TOTAL CITY MANAGER'S OFFICE** | **9.67** | **$1,107,308** |

## CITY OF DUBUQUE, IOWA
## ACTIVITY PERSONNEL COMPLEMENT SUMMARY

| | ACCT | FD | JC | WP-GR | POSITION CLASS | FY 2026 FTE | FY 2026 BUDGET |
|---|---|---|---|---|---|---|---|
| **Management-General Fund** | | | | | | | |
| 7201 | 60100 | 100 | 1075 | CONT | CITY MANAGER | 1.00 | $ 333,743 |
| 7201 | 60100 | 100 | 1115 | GE-23 | ASSISTANT CITY MANAGER | 1.00 | 187,997 |
| 7201 | 60100 | 100 | 5605 | GE-10 | GRANT ANALYST | — | — |
| 7201 | 60100 | 100 | 5215 | GE-09 | MANAGEMENT INTERN | — | — |
| 7201 | 60100 | 100 | 5165 | GE-07 | ADMIN SUPPORT PROF | 2.00 | 116,783 |
| 7201 | 60100 | 100 | 5285 | GE-13 | EXECUTIVE ASSISTANT | 1.00 | 89,573 |
| | | | | | **Total** | 7.00 | 921,510 |
| **Sustainable Community - General Fund** | | | | | | | |
| 7202 | 60100 | 100 | 1015 | GE-15 | DIR OF SUSTAINABILITY | 1.00 | 93,802 |
| 7202 | 60100 | 100 | 1005 | GE-12 | CLIMATE ACTION COORDINATOR | 1.00 | 69,681 |
| | | | | | **Total** | 2.00 | 163,483 |
| **Sustainable Community - PT General Fund** | | | | | | | |
| 7202 | 60200 | 100 | 5205 | GE-02 | SUSTAINABLE DUBUQUE INTERN | 0.42 | 13,767 |
| | | | | | **Total** | 0.42 | 13,767 |
| **City Manager - PT General Fund** | | | | | | | |
| 7201 | 60200 | 100 | 1105 | GE-21 | DIR. OF STRATEGIC PARTNERSHIPS | — | — |
| | | | | | **Total** | — | — |
| **City Manager - Seasonal General Fund** | | | | | | | |
| 7201 | 60300 | 100 | 5365 | GE-02 | OFFICE SPECIALIST | 0.25 | 8,548 |
| | | | | | **Total** | 0.25 | 8,548 |
| **TOTAL CITY MANAGER'S OFFICE** | | | | | | **8.67** | **$1,010,601** |

| Capital Improvement Projects by Department/Division | | | | | |
|---|---|---|---|---|---|
| **CITY MANAGER'S OFFICE** | | | | | |
| **Project Number** | **Capital Improvement Project Title** | **Department** | **Fund** | **Account** | **FY26 Recomm'd Budget** |
| 7261000002 | Green House Gas & Climate | City Managers Office | 304 | 64900 | 50,000 |
| **CITY MANAGER'S OFFICE** | **TOTAL** | | | | **50,000** |

| PRGRM/ DEPT | PROJECT DESCRIPTION | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|
| **CITY MANAGER'S OFFICE** | | | | | | | | |
| **General Government** | | | | | | | | |
| | Community Green House Gas Inventory and Climate Action Planning | $ 50,000 | $ — | $ — | $ 50,000 | $ — | $ 100,000 | 281 |
| | **TOTAL** | **$ 50,000** | **$ —** | **$ —** | **$ 50,000** | **$ —** | **$ 100,000** | |

FISCAL YEAR 2026
BUDGET PRESENTATION

# CITY MANAGER'S OFFICE



Dubuque 2036

# VISION STATEMENT

***"Dubuque 2036 is a sustainable and resilient city and an inclusive and equitable community where ALL are welcome. Dubuque 2036 has preserved our Masterpiece on the Mississippi, has a strong, diverse economy and expanding connectivity. Our residents experience healthy living and active lifestyles; have choices of quality, livable neighborhoods; have an abundance of fun things to do; and are engaged in the community."***

# CITY MANAGER'S OFFICE MISSION

***The City Manager's Office plans, organizes and manages all activities of the City organization so as to provide leadership so that all City Council priorities, policies and programs are successfully implemented and effectively managed.***

# CREATING AN EQUITABLE COMMUNITY OF CHOICE

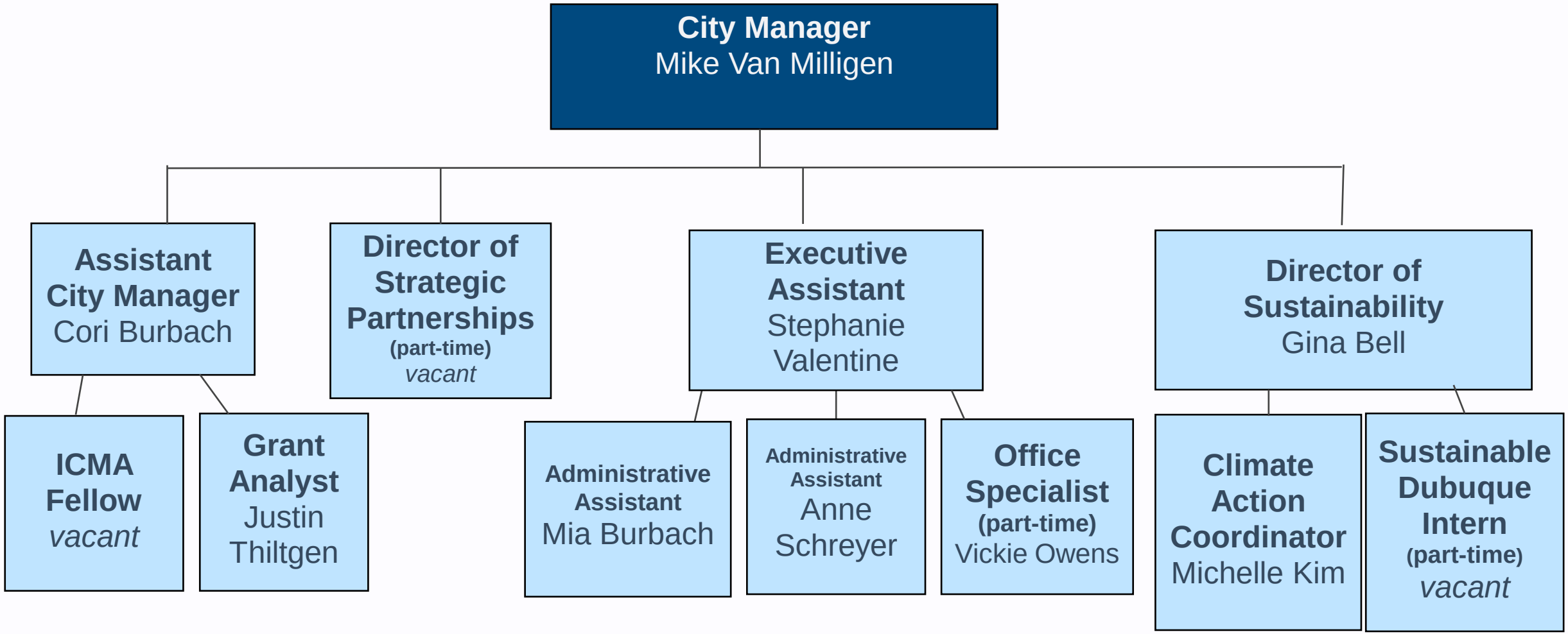


# Farewells + New Faces

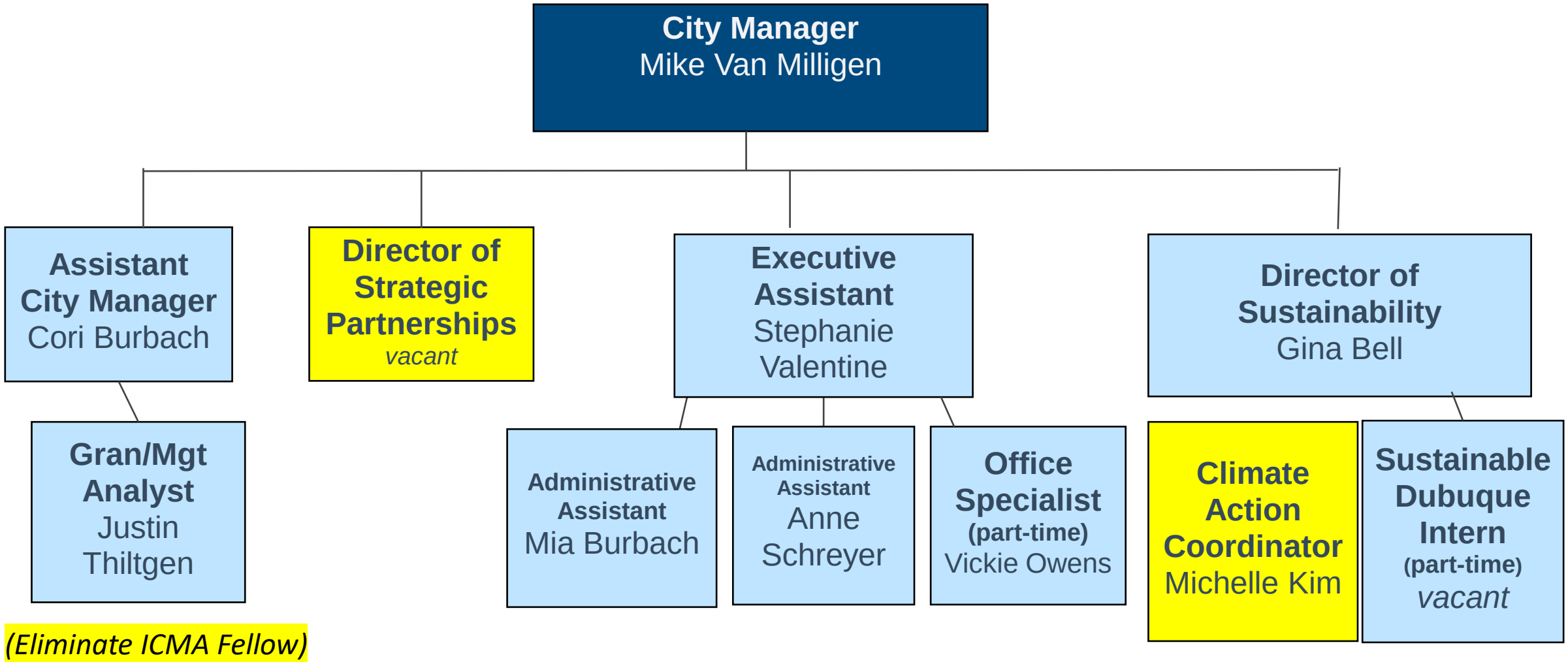


**Climate Action Coordinator**
Michelle Kim

# City Manager's Office (10.42 Full-Time Equivalents)



# City Manager's Office - recommended (9.67 FTEs)




*(Eliminate ICMA Fellow)*

# HIGHLIGHTS: ADMINISTRATIVE

## Organizational Culture Transformation

- Vidl Solutions
  - Expansion to Leadership Team, organization
  - Aligning language, structures and evaluation
- Department Manager Annual Appraisals + 360 evaluations
- Core Team Progress
  - Employee Resource Groups
  - Mentoring & Job Shadow Programs






# HIGHLIGHTS: ADMINISTRATIVE

**Organizational Culture Transformation: Employee Feedback Loops**

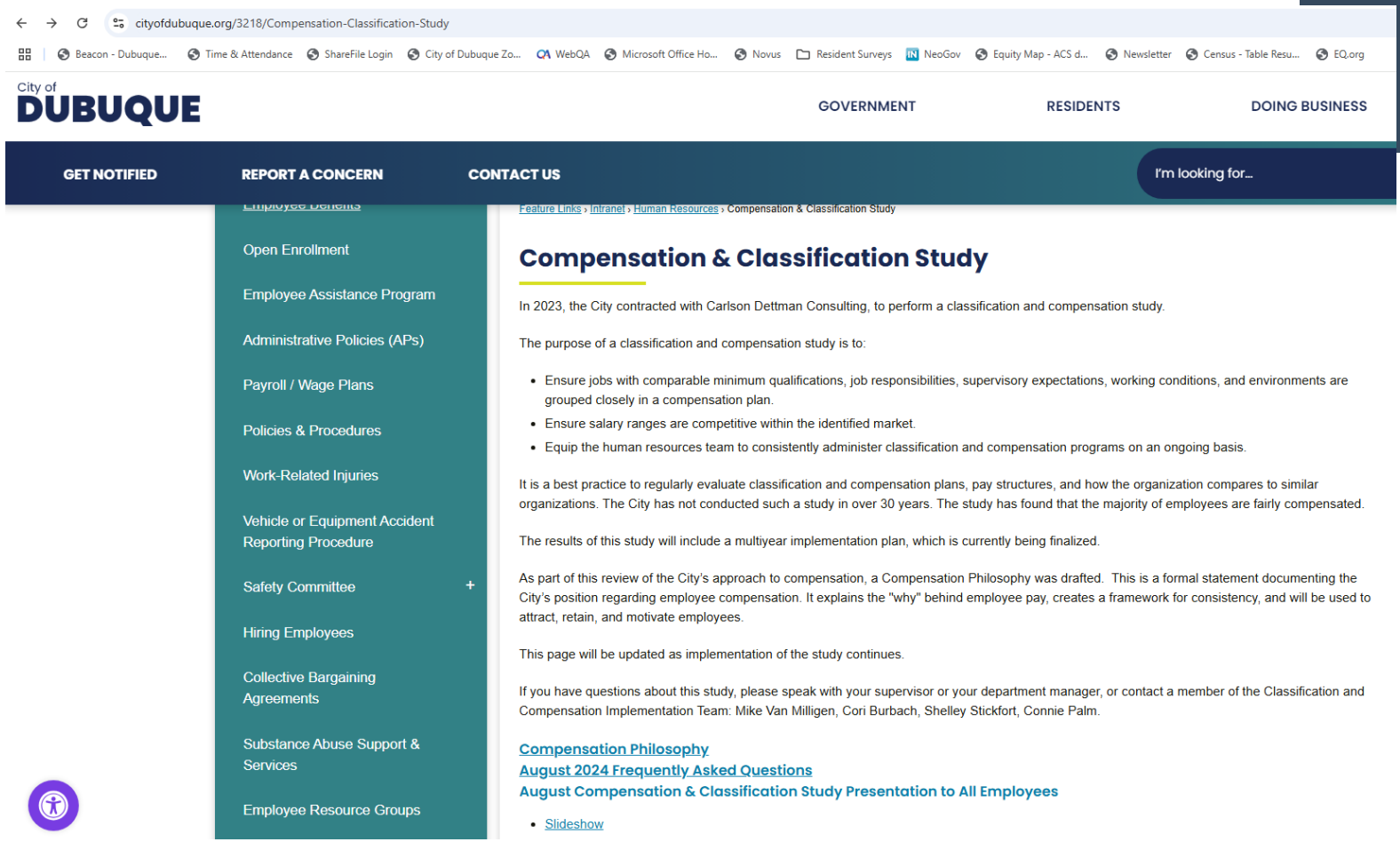
- **Annual Employee Survey**
- **Bi-Annual Employee Wellness**
- **Annual Employee Recognition Event**
- **City Manager's HuddleUp Hour**
- **Restructuring of weekly department manager meetings**
- **Weekly employee webinar**
- **Bi-weekly HR updates in SPIRIT Times**





# HIGHLIGHTS: ADMINISTRATIVE

- **Comp & Class Study, Implementation**



# HIGHLIGHTS: ADMINISTRATIVE

- **Launch new Citizen Response Management software: Report2DBQ**
- **Data Governance Committee**
- **Professional Development:**
  - **New Employee Orientation**
  - **New Supervisor Orientation**
  - **High Performing Government trainings**





# PUBLIC SAFETY & CITY MANAGMENT

- **Cross-department coordination to achieve public safety priorities**
- **Emergency Preparedness planning + staff training**





# HIGHLIGHTS: STRATEGIC PARTNERSHIPS



**Key Federal Grant Awards (FY25):**

- US Forest Service: Branching Out Dubuque
- USDOT – SMART, RAISE, CFI Grants: Advancing innovation, infrastructure, and safety
- DOJ – COPS LEMHWA: Mental health support for law enforcement
- NEA – Our Town Grant: Culture & planning with DuMA & OSPNS
- IDNR & NPS – Comiskey Park Phase II: Equity-based placemaking
- DMATS – TAP Grant: Safe, connected transportation options

**Our Strategic Model:**

- 22 grants secured in 24 months totaling $128M
- BUILT & HUMAN Infrastructure Teams coordinate planning & implementation
- 28 Topic Teams respond nimbly to emerging funding
- City of Dubuque recognized nationally for collaborative leadership
- Strategy aligned to FY26 federal shifts and departmental compliance changes

# HIGHLIGHTS: PARTNERSHIPS & INTERGOVERNMENTAL AFFAIRS

**Our Successful Approach Remains Distinctly Dubuque — People, Planning, & Partnerships**

**Federal & Congressional Engagement:**

- Interagency Work: DOT, DOE, EPA, FRA, HUD, USDA, White House IGA
- Continued Advocacy with Rep. Hinson, Senators Grassley & Ernst
- Hosting Annual Congressional Staff Visit & Showcasing Community Projects
- May 2025 DC Fly-In: Advancement of Key City Priorities
- Development of Annual Legislative Priorities with City Staff & Leadership

**Strategic Navigation:**

- Adapting to new Administration priorities and departmental guidance
- Managing risks of project delays, cost shifts, or rescissions
- Partnering with Sustainable Strategies DC for grant writing, intelligence and competitive positioning for federal funds.



# HIGHLIGHTS: ADVOCACY & SUPPORT FOR LOCAL INITIATIVES

**Achievement or Advancement of City Council Priorities – 2020-2026 + ONWARD...**

*2024 – 2026 Top Priorities:*

- Air Service Future Strategy and Action Plan: Major Airline Hub Connections (2022-2026)
- Construction of 14th Street Railroad Overpass and 16th Street Corridor Complete Streets Improvements: RAISE Grant and Matching Funds
- Police Department Staffing and Hiring

*2024 – 2026 High Priorities:*

- Catfish Creek Sanitary Sewer Project: Old Mill Road Lift Station Project

*2022-2024 Top Priorities:*

- Chaplain Schmitt Island Master Plan implementation (2020-2024)
- City workforce retention and attraction
- Climate Action Plan implementation
- Street program -- direction and funding (2020-2024)

*2020 – 2022 Top Priorities:*

- Affordable Housing Creation: Direction and City Actions
- Dream Center Facilities and Programs: Additional Funding
- Equitable Poverty Prevention Plan Implementation: Outcomes, Report with Options, City Role, Direction, & Actions
- Fountain of Youth: Additional Funding

*2020 – 2022 Management Agenda Top Priorities:*

- Bee Branch Creek Project: Next Steps
- Dubuque Riverfront Master Plan



**FY26 Advocacy Priorities:**

✓ Air Service Development (Small Community Program)
✓ Infrastructure Resilience (RAISE, PROTECT, SWIFR)
✓ Strategic readiness for funding programs and shovel-ready status

# HIGHLIGHTS: PENDING OPPORTUNITIES & LESSONS LEARNED



**Pending Federal Grants & Status:**

*Awards we are currently in the process of contracting:*

1. Dept. of Transportation (DOT) – **Rebuilding American Infrastructure with Sustainability and Equity (RAISE) Capital Grant**
2. Dept. of Transportation (DOT) – **Charging & Fueling Infrastructure (CFI) Grant**
3. Iowa Department of Natural Resources (IDNR) & National Park Service (NPS) - **Comiskey Park | Phase II Grant**
4. Dept. of Energy (DOE) – **Smart Manufacturing and Recycling Tactics for States (SMART) Grant**
5. Dept. of Justice (DOJ) – Community Oriented Policing Services (COPS): **Law Enforcement Mental Health & Wellness Act (LEMHWA) Grant**

*Submitted applications we are awaiting an award on currently:*

6. Dept. of Transportation (DOT) – **Low-No Emission Bus Grant (Mini-Buses)**
7. Environmental Protection Agency (EPA) – **Brownfields Assessment Grant**
8. Environmental Protection Agency (EPA) – **Solid Waste Infrastructure for Recycling (SWIFR)**
9. Community Project Funds (CPF) - **High Strength Waste Receiving and Storage**

**Lessons & Response:**

- ✓ Need for shovel-ready projects with matching funds
- ✓ Coordination among BUILT & HUMAN Topic Teams vital
- ✓ Federal policy shifts (e.g., DOT) require agility & partnership
- ✓ Proactive engagement enhances competitiveness & resilience

# FUTURE INITIATIVES

- Organizational Culture Transition
  - Vidl training for all staff
  - Department manager executive coaching, annual appraisals + 360 evaluations
- New supervisor orientation + dept manager onboarding
- State & Federal legislative flexibility + response

## City Manager's Office

# FY 2026 REQUESTED OPERATING BUDGET SUMMARY



**$512,162**

**Net Operating Property Tax Support**



**$6.76**

**Average homeowner's* property tax cost for the City Manager's Office**

***(*Avg. home value of $196,508)***

# FY 2026 RECOMMENDED IMPROVEMENT REQUESTS

## ADMINISTRATION

**CMO Restructure:**

a) Director of Strategic Partnership +.25 FTE
b) Elimination of ICMA Fellow -1.0 FTE
c) $15,171 savings from CMO Education & Conferences line items

**Net Property Tax Cost | $0**

# FY 2026 RECOMMENDED IMPROVEMENT REQUESTS

## OFFICE OF SUSTAINABILITY

### Climate Action Coordinator

**Non-Recurring Cost | $95,059**
**Non-Recurring Revenue (admin grant vacancy)| $95,059**

**Net Cost | $0**

City Manager's Office

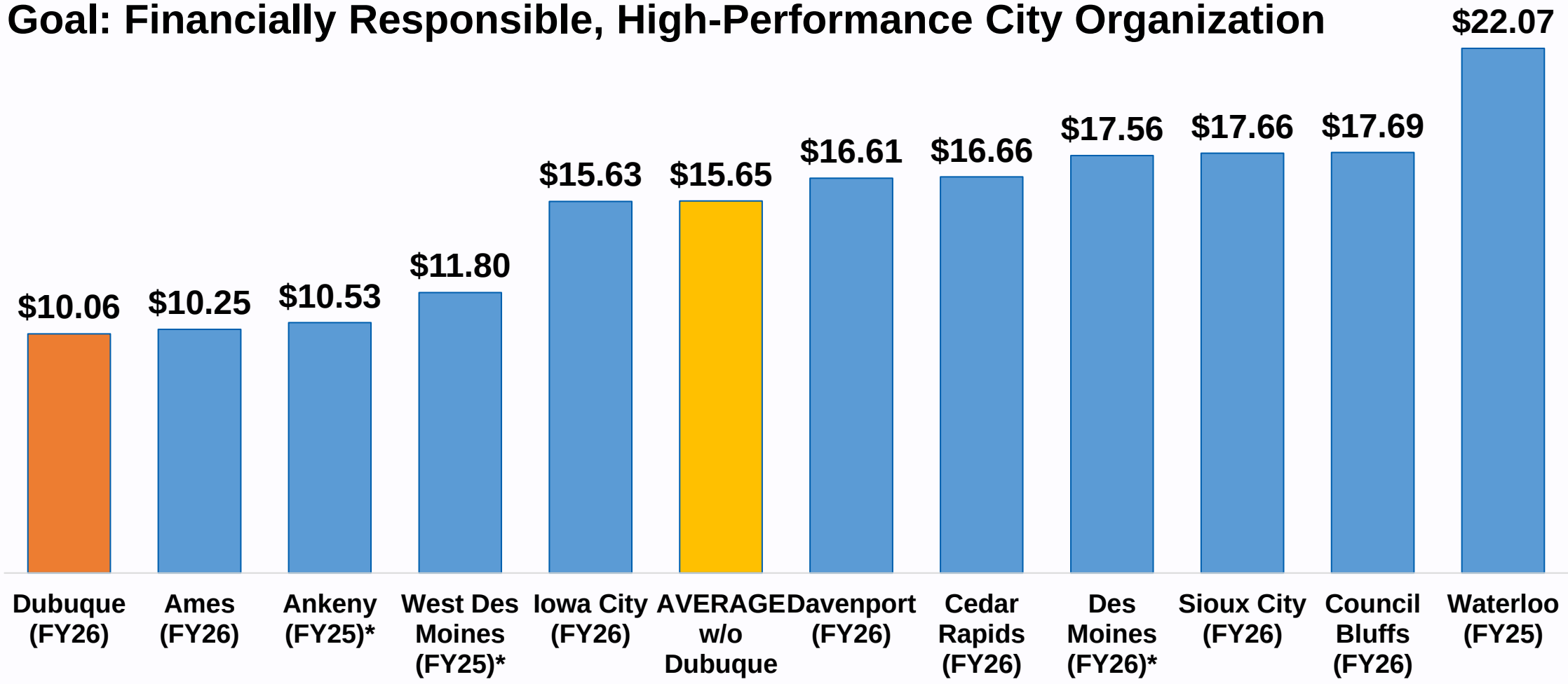
# FY 2026 CAPITAL IMPROVEMENT PROJECTS

| Project | FY 26 Project Cost | Total Cost |
|---|---|---|
| Community GHG Inventory & Climate Action Planning | $ 50,000 | $ 100,000 |

# City Manager's Office

# PERFORMANCE MEASURES

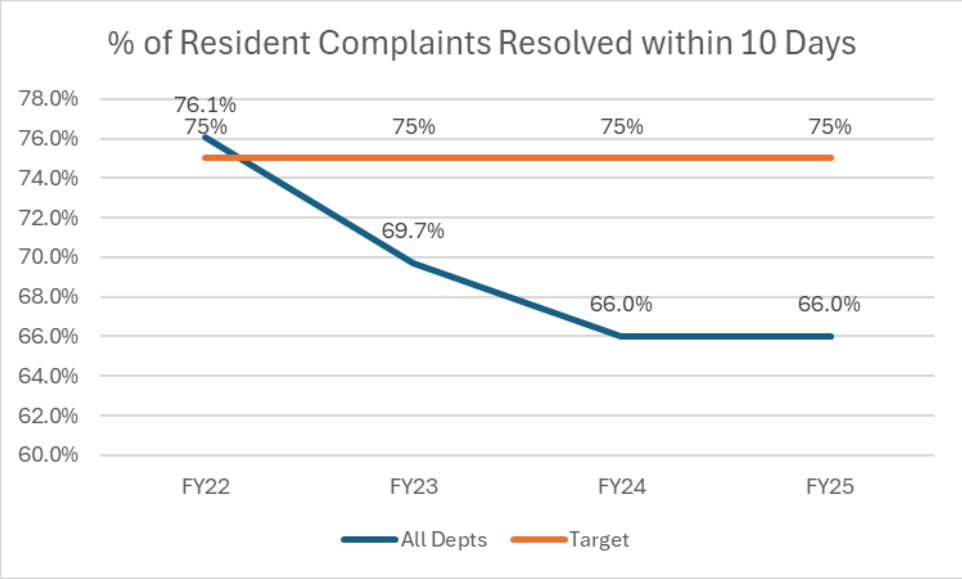
## Goal: Financially Responsible, High-Performance City Organization

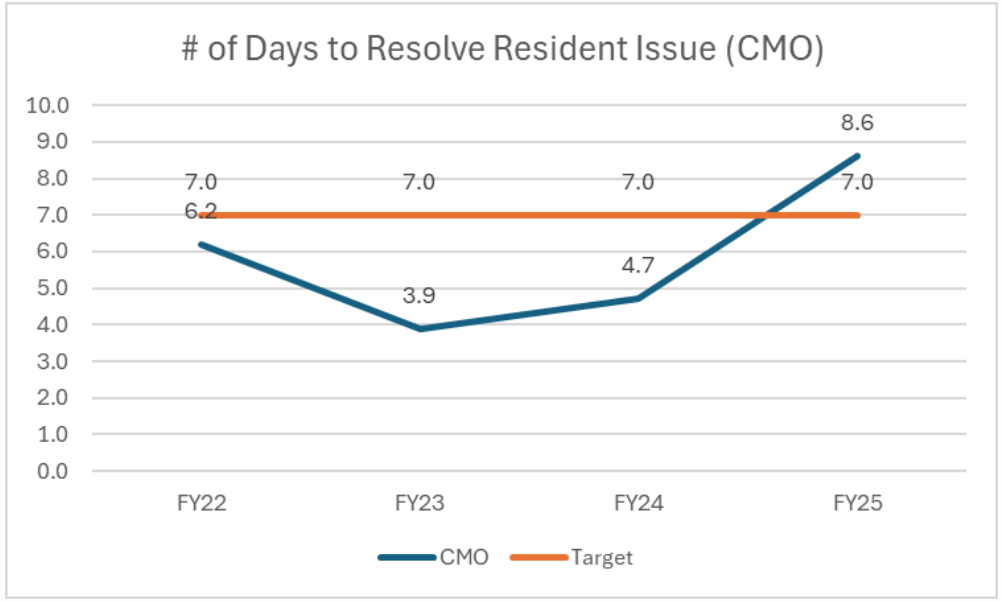


# City Manager's Office

# PERFORMANCE MEASURES

## Outcome: Maintain an efficient citizen response rate

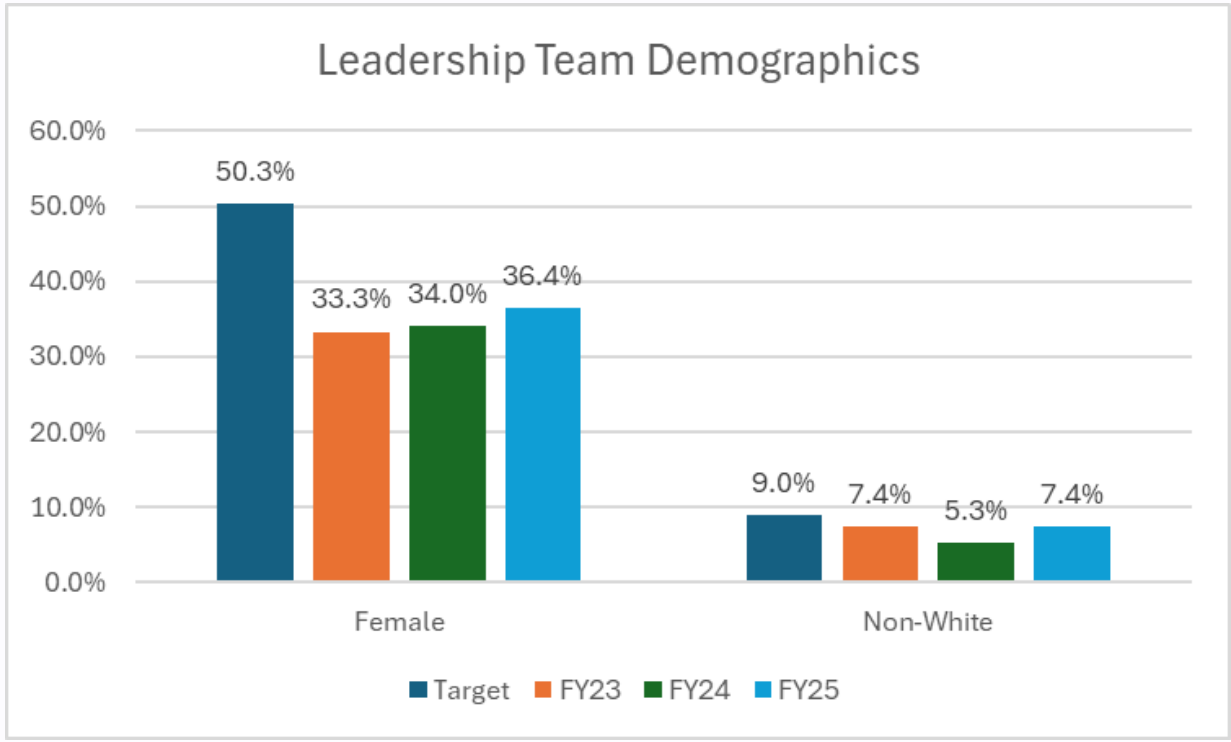


City Manager's Office

# PERFORMANCE MEASURES

**Outcome: Hire & retain a highly-skilled City workforce reflective of the Dubuque community.**



**FISCAL YEAR 2026**
BUDGET PRESENTATION

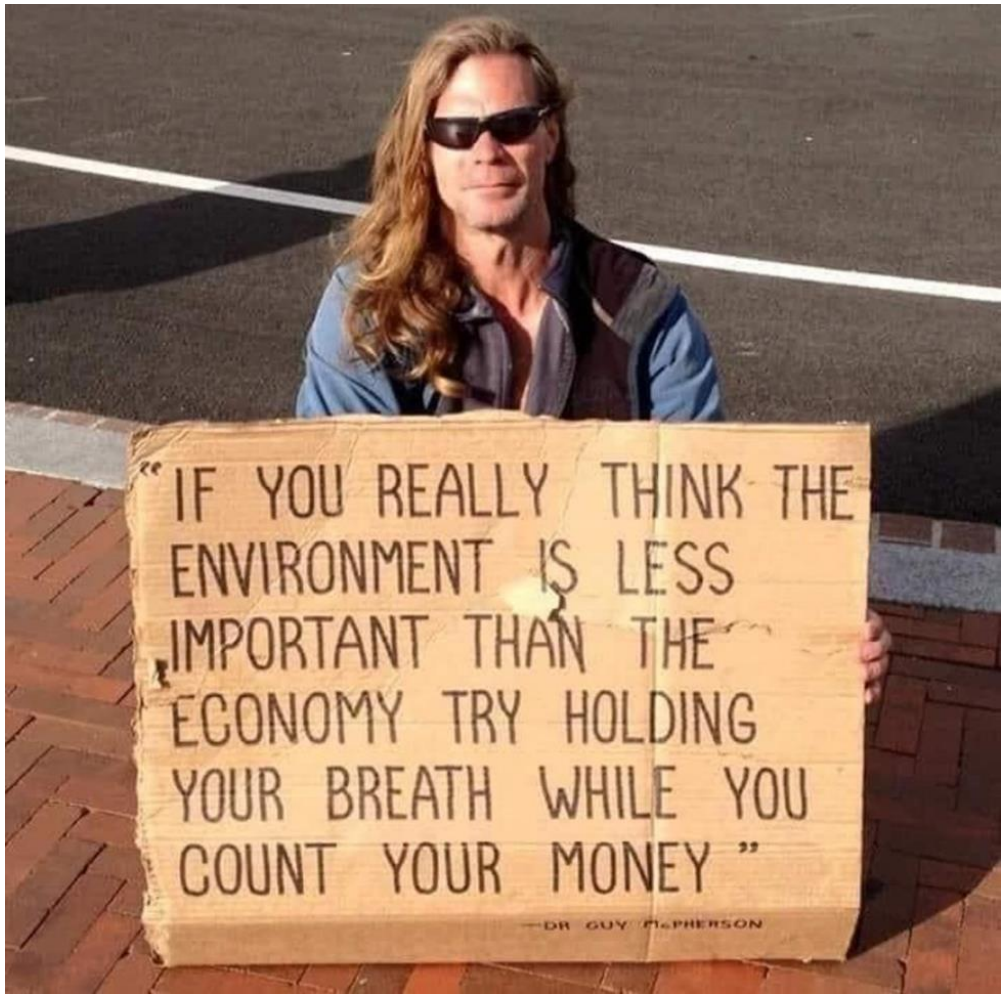
# SUSTAINABILITY OFFICE



# PUBLIC SAFETY & SUSTAINABILITY

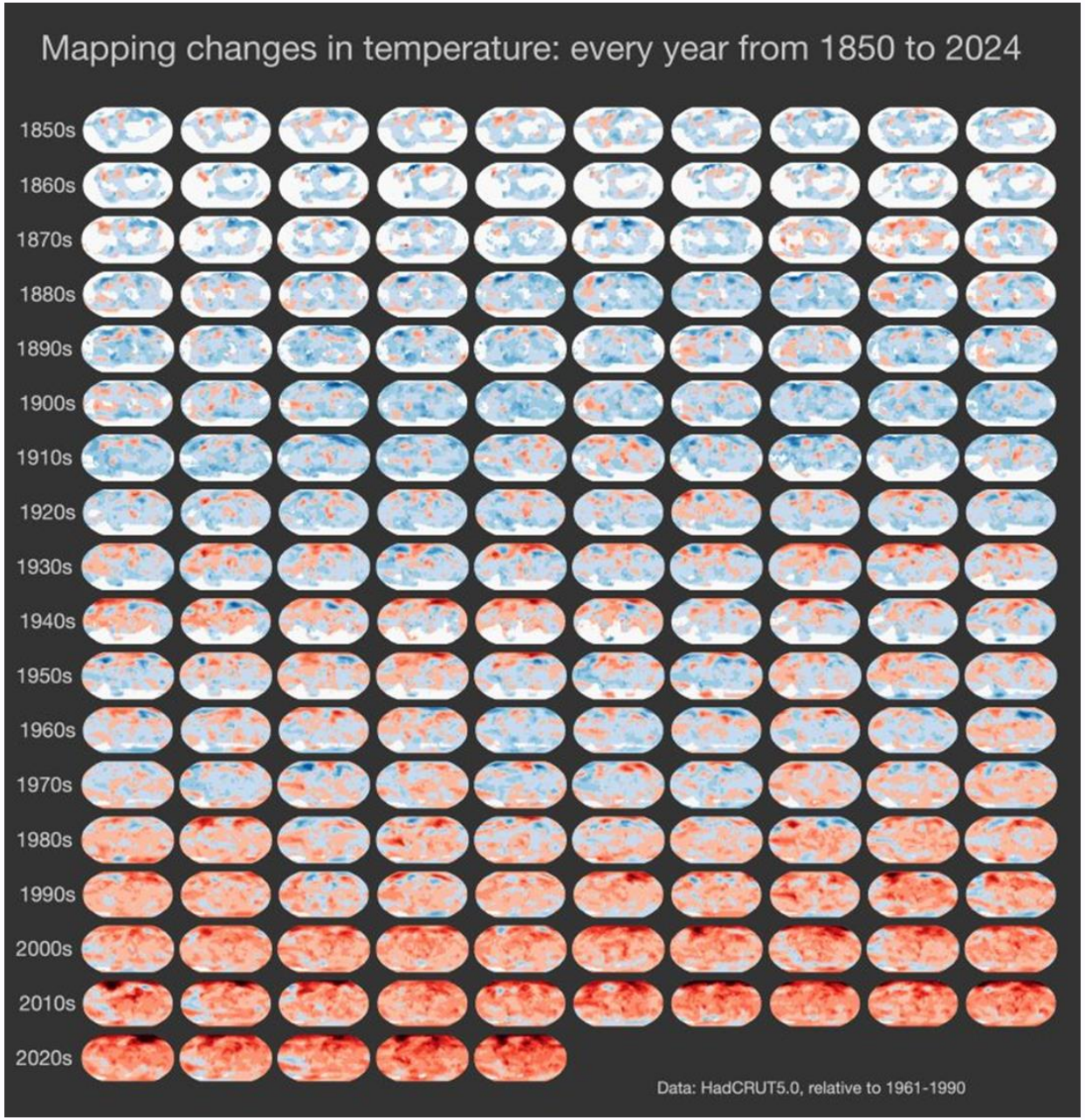
**Sustainability touches nearly every aspect of our daily lives, many of which we often take for granted:**

- **The air we breathe**
- **The food we eat**
- **The water we drink**
- **The clothes we wear,**
- **The homes we live in**
- **Our physical health**
- **Modes of transportation**
- **Land use & biodiversity**
- **How we handle waste**



# FISCAL YEAR 2025 HIGHLIGHTS

- 50% by 2030 Plan Implementation & Funding
- Youth Climate Action
- Branching Out Dubuque
- Energy Star tracking

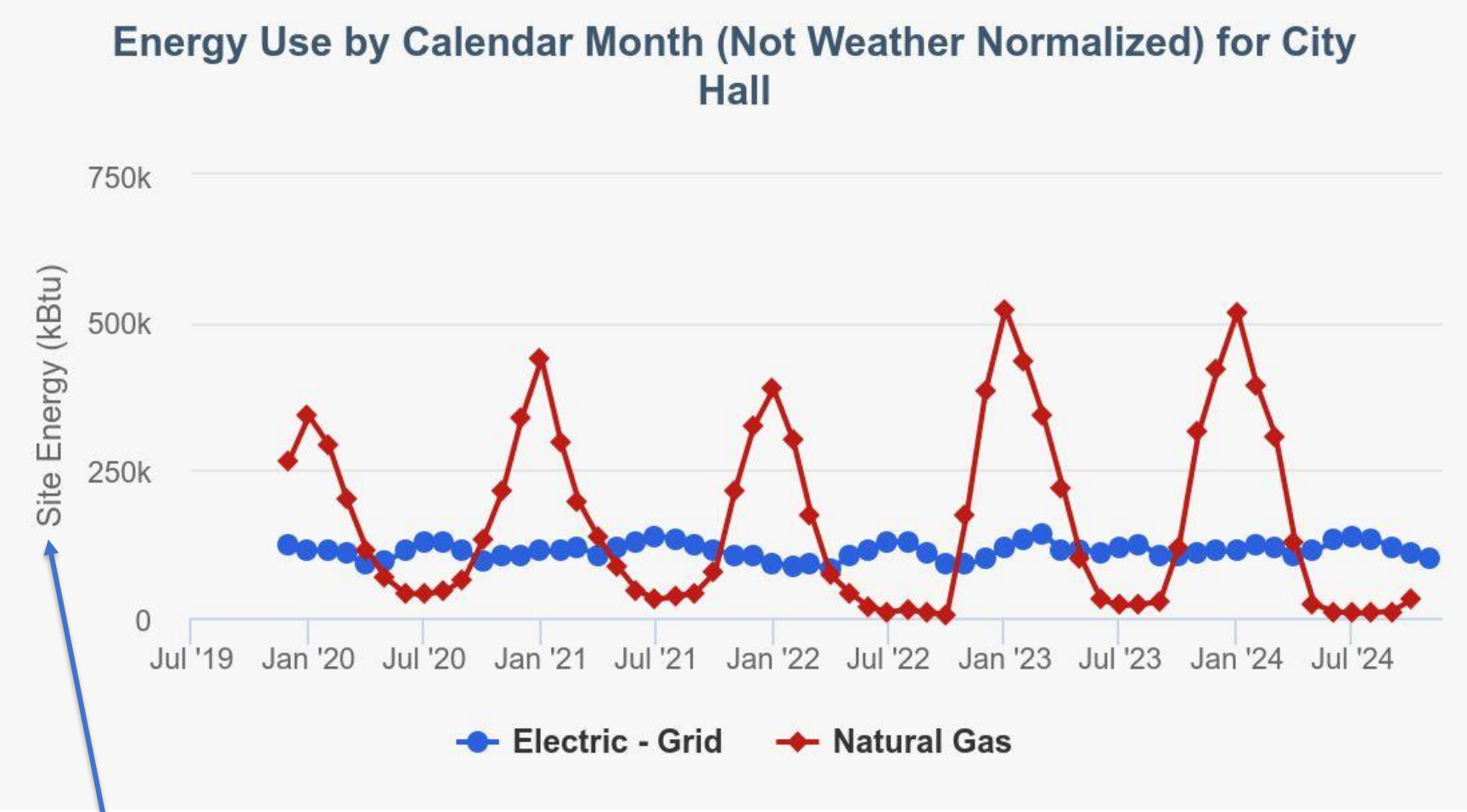


# FISCAL YEAR 2025 HIGHLIGHTS

## Metrics Summary

| Metric | Sep 2020 (Energy Baseline) | Oct 2024 (Energy Current) | Change |
|---|---|---|---|
| ENERGY STAR Score (1-100) | 51 | 37 | -14.00 (-27.50%) |
| Source EUI (kBtu/ft²) | 188.5 | 213.1 | 24.60 (13.10%) |
| Energy Cost ($) | 45,746.02 | 57,273.22 | 11,527.20 (25.20%) |
| Total (Location-Based) GHG Emissions Intensity (kgCO2e/ft²) | 9.07 | 9.99 | 0.92 (10.10%) |

# City Hall




*Site energy* is the amount of heat and electricity consumed by a building as reflected in your utility bills.

Source energy represents the total amount of raw fuel that is required to operate the building. It incorporates all transmission, delivery, and production losses.

| Source EUI (kBtu/ft²) | |
|---|---|
| **Current:** | 213.1 |
| (16.92% higher than median.) | |
| **Baseline:** | 188.5 |
| (1.45% lower than median.) | |

Energy Use Intensity (EUI) is expressed as energy per square foot per year.

**EUI = Total energy consumed by the building (kBtu)/total gross floor area of the building (Sq feet)**


GROWING





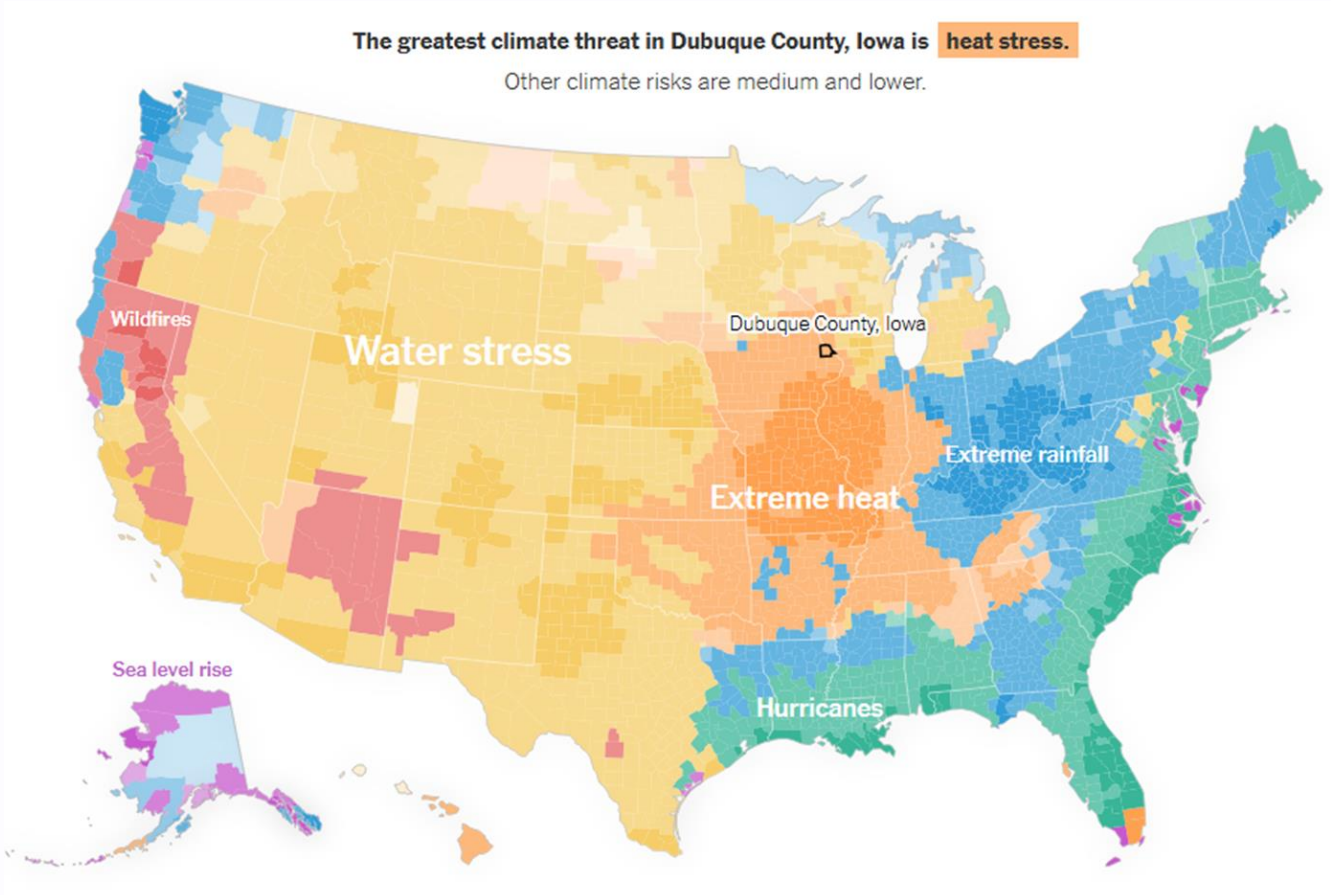





MAY USE
FULL LANE

# FUTURE INITIATIVES

- **Climate Action Plan Implementation**
- **Youth Climate Action**
- **Internal Green Team**
- **Continued community engagement + outreach**



# Office of Sustainability

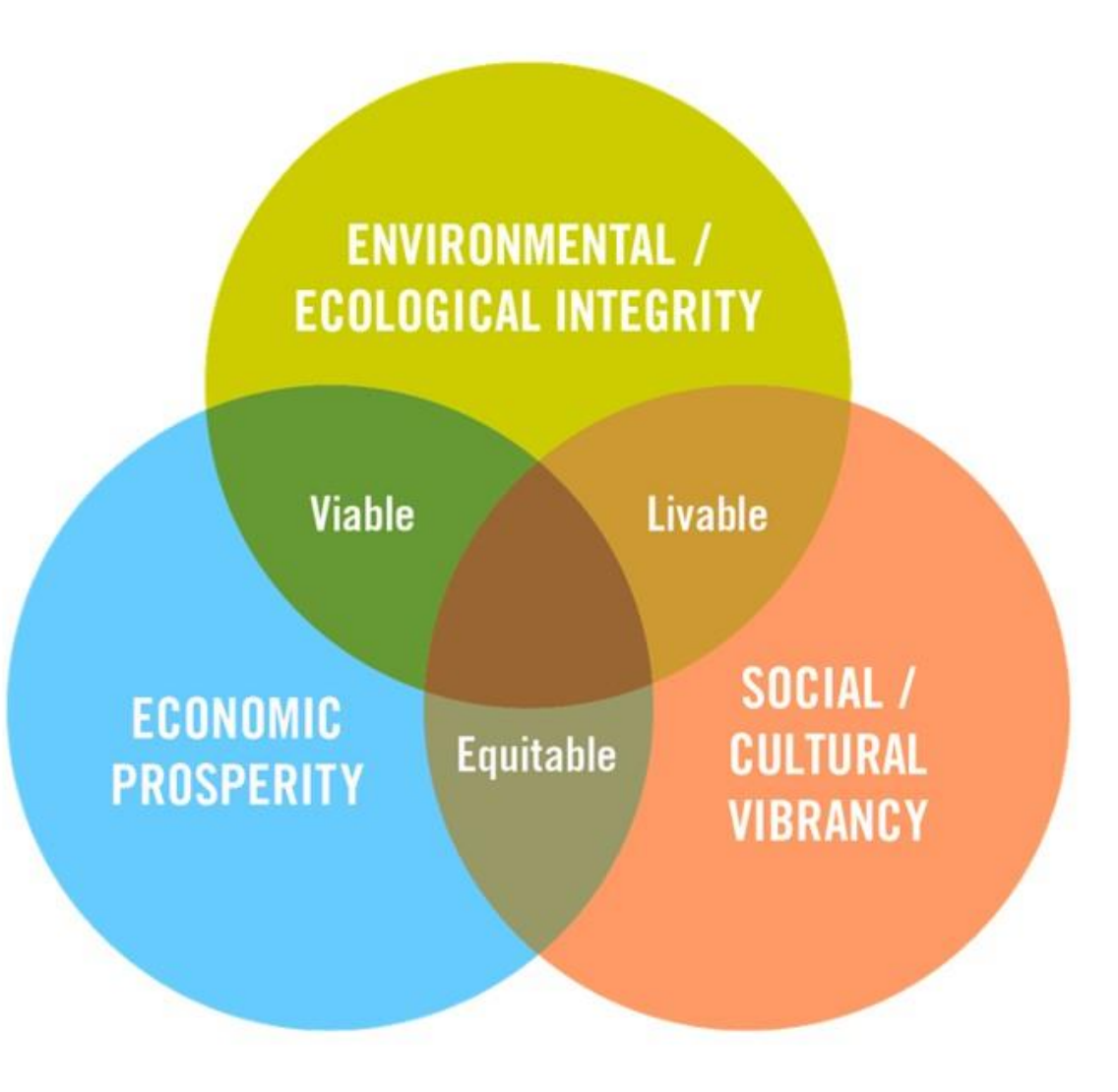
**50% by 2030 Climate Action Plan**

**Resilient Community Advisory Commission**

**Sustainable Dubuque Grants**
- **181 grants given to date**
- **$287,766 invested since 2013**

**Green Iowa AmeriCorps**

**Growing Sustainable Communities Conference**



# 50% by 2030 Climate Action Plan

- Community Engagement
- Energy efficiency in housing
- Alignment with work of other departments

## Younger respondents are considering climate change in their future plans

For respondents between the ages of 18 and 34, climate change is starting to shape their decisions about where they call home. Thirty-nine percent of 18- to 34-year-olds say they are considering moving where they live to reduce their exposure to climate impacts, compared with just 14% among those over the age of 55 and 28% between the ages of 35 and 55 (figure 6).

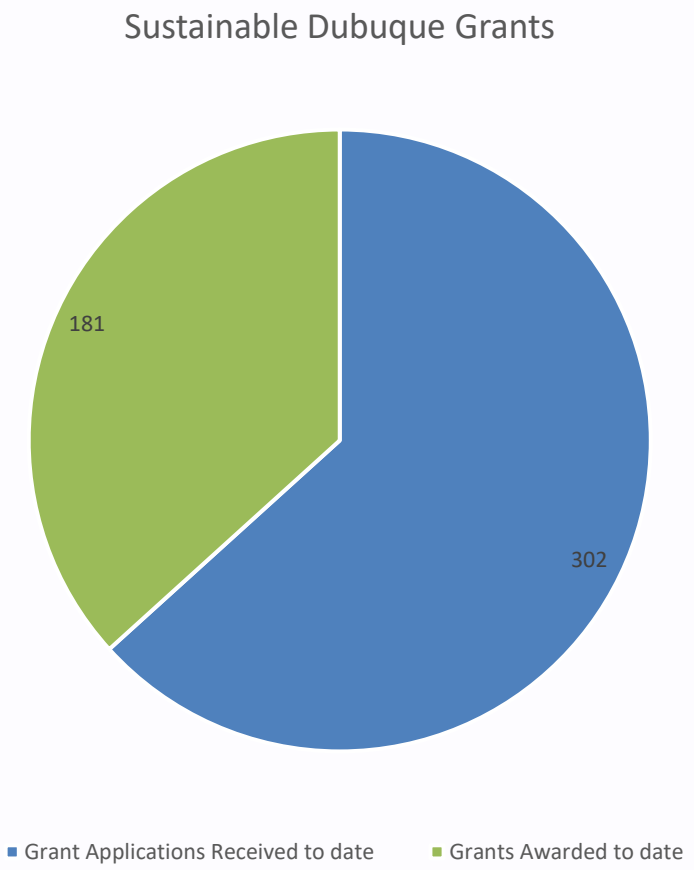
## Respondents want to see their employers take climate action

The data shows that 63% of respondents do not think their employers are doing enough to address climate change and sustainability, but are hesitant to change jobs because of it. Among those surveyed, 21% say they have considered switching jobs to work for a more sustainable company (figure 8), and 39% would like to see their employers speak publicly on climate change and environmental issues, a slight decrease of four percentage points over the last year.

## Sustainability Office

# PERFORMANCE MEASURES





Sustainability Office

# PERFORMANCE MEASURES

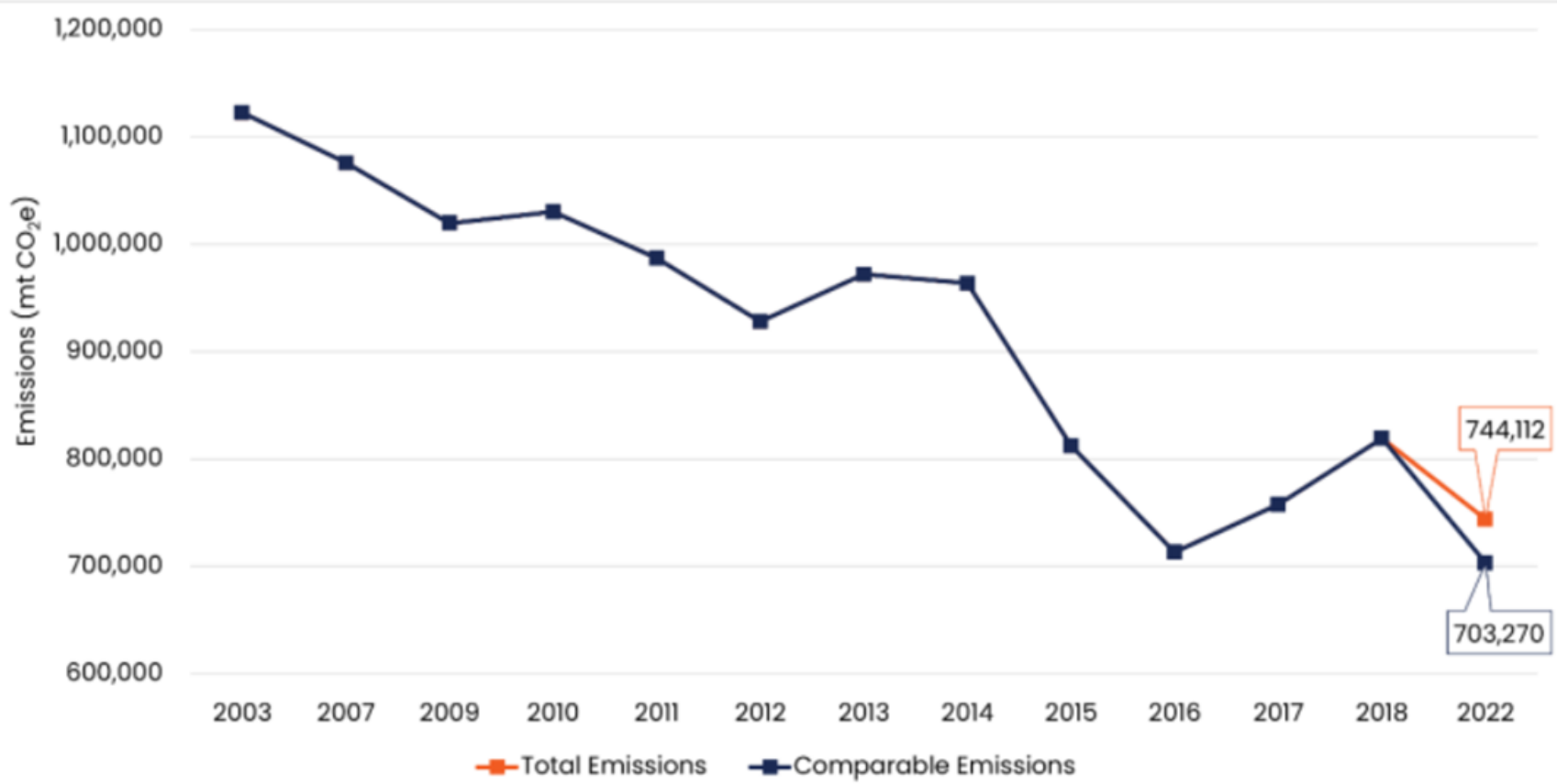
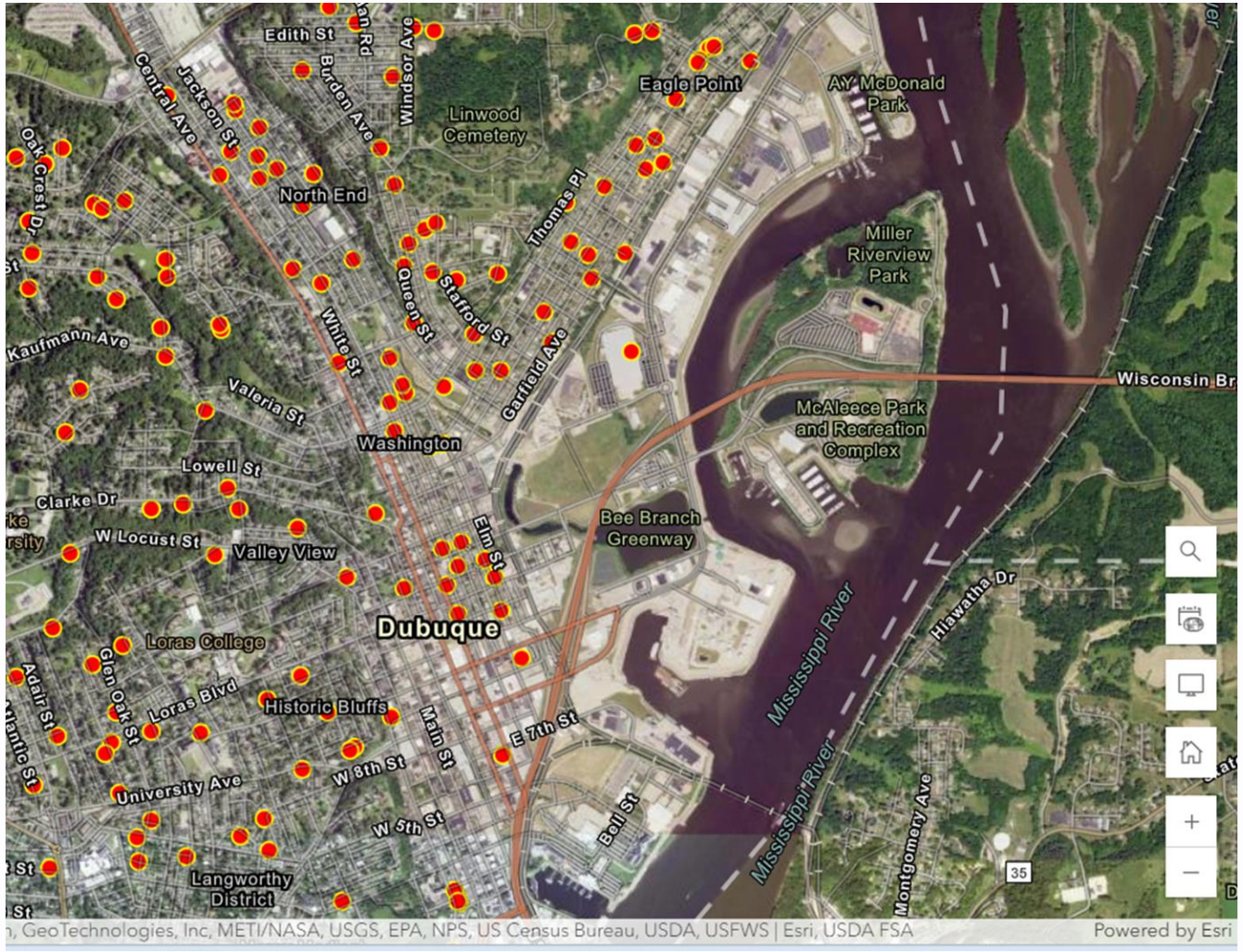



Figure 11. Emission trends from 2003 to 2022. Emission sources remain identical from 2003 to 2018. "Total emissions" value in orange reflects the additional emission sources added by Lotus in the 2022 inventory.

## Sustainability Office

# PERFORMANCE MEASURES



# THANK YOU

**www.cityofdubuque.org/CityManager**



# Resilient Community Advisory Commission

City of Dubuque, Iowa

City Council, City of Dubuque
50 W. 13th Street
Dubuque, IA 52001

March 20, 2025

Subject: Recommend Permanent Climate Action Coordinator Position

Members of the City Council,

The Resilient Community Advisory Commission (RCAC) recommends the City Council make the Climate Action Coordinator a permanent position beginning in Fiscal Year 2026.

In 2020, the City Council approved the Climate Action Plan, and the following year funded a 3-year Climate Action Coordinator position to assist in the implementation of that plan. Due to transition within the position, the allotted funds will expire within the next budget cycle.

Our city's efforts to prepare for, adapt to, and mitigate the effects of changing climate and weather patterns will remain an ongoing challenge as the consequences of global climate change continue to unfold. The Climate Action Coordinator position has been an important asset in facilitating the city's response. The individuals in this position have overseen the city's greenhouse gas inventory and managed millions in federal grants. Beyond this, they have worked across city offices, participated in community events, offered educational opportunities, facilitated applications for grant funding, and much else.

Because the RCAC has worked productivity with both individuals who have held this position and because we believe in the importance of the work they are doing, we strongly encourage the City Council to make the Climate Action Coordinator a permanent position.

Sincerely,

Jacob Kohlhaas; Chair
Resilient Community Advisory Commission



# Resilient Community Advisory Commission

City of Dubuque, Iowa

City Council, City of Dubuque
50 W. 13th Street
Dubuque, IA 52001

March 20, 2025

Subject: Encourage Commitment to Specific GHG Reductions

Members of the City Council,

The Resilient Community Advisory Commission (RCAC) recommends the City Council identify specific commitments to Greenhouse Gas (GHG) Reductions.

In 2020, the City Council approved the Climate Action Plan which set a goal of 50% greenhouse gas reduction by 2030 compared to 2003 levels. The recent greenhouse gas inventory shows that Dubuque is on track to meet this goal. However, the driving force behind this reduction has been Aliant Energy's commitment to cleaner production. Consumer adaptation of electric vehicles is predicted as possibly playing a larger role in these reductions in coming years. While encouraging, both factors are external to city policy. Any similarly situated city would experience similar levels of reductions regardless of stated commitments to advancing sustainable practices.

The "business as usual model" has an encouraging track record but does not adequately represent the City of Dubuque's commitment to being a leader in this area. At the halfway point of this goal, the RCAC encourages the council to clarify specific, meaningful commitments to strengthen the city's position as a leader in sustainability. The RCAC is happy to support and work with the council in advancing any such strategies for GHG reduction, including following up with stakeholders and ensuring that documented progress is accessible to the public.

Sincerely,

Jacob Kohlhaas; Chair
Resilient Community Advisory Commission

# City Council

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## CITY COUNCIL

| | FY 2024 Actual | FY 2025 Budget | FY 2026 Requested | % Change From FY 2025 Budget |
|---|---|---|---|---|
| **Budget Highlights** | | | | |
| Employee Expense | $ 90,063 | $ 90,429 | $ 90,427 | 0.0% |
| Supplies and Services | $ 53,749 | $ 70,081 | $ 70,237 | 0.2% |
| Machinery and Equipment | $ 2,102 | $ — | $ 400 | 0.0% |
| Total | $ 145,914 | $ 160,510 | $ 161,064 | 0.3% |
| Resources | | | | |
| Reimbursements | $ 1,340 | $ — | $ — | 0.0% |
| Total | $ 1,340 | $ — | $ — | 0.0% |
| Property Tax Support | $ 144,574 | $ 160,510 | $ 161,064 | $ 554 |
| Percent Increase (Decrease) | | | | 0.3% |
| **Personnel - Authorized FTE** | **3.50** | **3.50** | **3.50** | |

## Significant Line Items

**Employee Expense**

1. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2025. The employee contribution of 6.29% is unchanged from FY 2025.

2. The fiscal hours budgeted is unchanged from 2,088 hours in FY 2025 to 2,088 in FY 2026. If the number of hours budgeted in a fiscal year increases or decreases, the budget for employee expenses is impacted.

**Supplies & Services**

3. Meetings & Conferences is unchanged from $35,729 in FY 2025 to $35,729 in FY 2026. This line item includes $1,000 per City Council member for city business meetings and approximately $4,104 per City Council member to attend 1 regional conference, the Iowa League of Cities Summer Conference, and the National League of Cities Congressional Summit in Washington, DC. In addition to these funds, members of the City Council may participate in the Chamber of Commerce Annual Washington DC Fly-in. Funding for that trip is in the Economic Development budget.

4. Association Dues increased from $21,463 in FY 2025 to $22,216 in FY 2026. This line item is based on the actual cost of the membership to Iowa League of Cities ($16,246) and the US Conference of Mayors ($5,970). The cost of these memberships tends to increase each year as the organizations increase membership prices.

5. Technology Services decreased from $2,280 in FY 2025 to $1,920 in FY 2026. This line item represents data plans for tablets used by City Council members. The FY 2025 budget included data

plans for 6 tablets. The FY 2026 budget includes data plans for 5 tablets, as one council member switched from a tablet to an laptop and therefore will not be using a data plan.

**Machinery and Equipment**

6. Equipment replacement items include ($400)

| **City Council Machinery and Equipment** | | |
|---|---|---|
| **Administration** | | |
| Smartphone | $ | 400 |
| **Total Equipment** | **$** | **400** |

**Revenue**

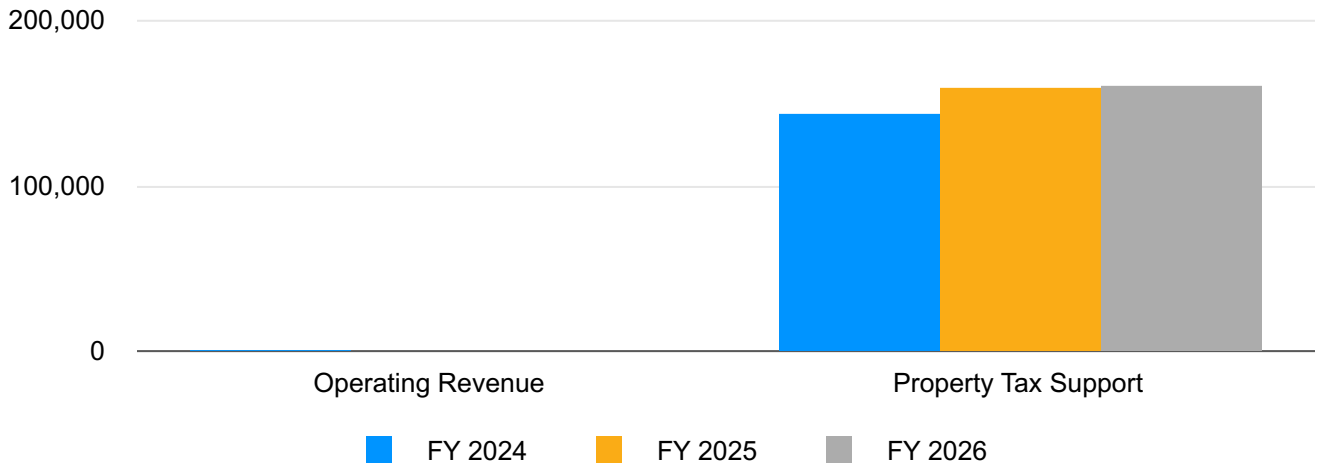
7. Reimbursements Revenue is unchanged from $0 in FY 2025 to $0 in FY 2026. The FY 2024 Actual was $1,340. This revenue is unpredictable and very rare. Future revenue is not planned on and therefore not budgeted. In past years, revenue received in this line item has been associated with reimbursements from outside agencies for Mayor speaking engagements and travel expenses.

# CITY COUNCIL

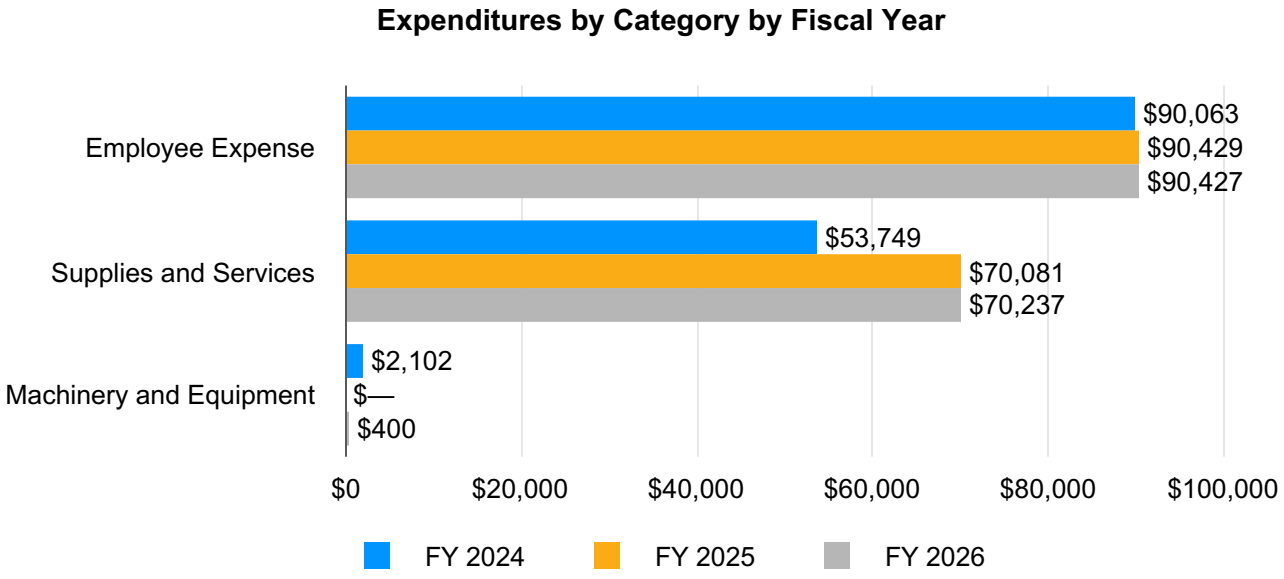
Dubuque operates under the council-manager form of local government, which combines the political leadership of elected officials in the form of a city council, with the managerial experience of an appointed local government manager, the city manager.

| | FY 2024 | FY 2025 | FY 2026 |
|---|---|---|---|
| **Full-Time Equivalent** | **3.50** | **3.50** | **3.50** |

**Resources and Property Tax Support**




The City Council is supported by 3.50 full-time equivalent employees, which accounts for 56.14% of the department expense as seen below. Overall, the departments' expenses are expected to increase by 0.35% in FY 2026 compared to FY 2025.


Expenditures by Category by Fiscal Year
Employee Expense
Supplies and Services
Machinery and Equipment
$90,063
$90,429
$90,427
$53,749
$70,081
$70,237
$2,102
$—
$400
$0
$20,000
$40,000
$60,000
$80,000
$100,000
FY 2024
FY 2025
FY 2026




## LOOKING AHEAD

Over the course of three sessions in August, City Council members affirmed the 15-year vision statement and mission statement and identified eight five-year goals for the city.

They also identified top and high priorities for a 2024-2026 policy agenda as well as in-progress projects and capital projects for 2024-2026.

## POLICY AGENDA

Policy agenda items are issues that need direction or a policy decision by the City Council, or need a major funding decision by the City Council, or issues that need City Council leadership in the community or with other governmental bodies. The policy agenda is divided into top priorities and high priorities.

### 2024 - 2026 Top Priorities *(in alphabetical order)*

- Air Service Future Strategy and Action Plan: Major Airline Hub Connections
- Central Avenue Revitalization Plan Implementation
- Construction of 14th Street Railroad Overpass and 16th Street Corridor Complete Streets Improvements: RAISE Grant and Matching Funds
- Police Department Staffing and Hiring
- Street Maintenance/Rehabilitation Program

### 2024 - 2026 High Priorities *(in alphabetical order)*

- Catfish Creek Sanitary Sewer Project: Old Mill Road Lift Station Project
- Chaplain Schmitt Island Development
- City Workforce Retention and Attraction
- Comprehensive Study of Fire Station Locations and Staffing
- Parks Maintenance/Refresh Action Plan



**BRAD M. CAVANAGH** MAYOR
**RIC W. JONES** AT-LARGE
**DAVID T. RESNICK** AT-LARGE
**SUSAN R. FARBER** 1ST WARD
**LAURA J. ROUSSELL** 2ND WARD
**DANNY C. SPRANK** 3RD WARD
**KATY A. WETHAL** 4TH WARD

## VISION STATEMENT

Dubuque 2039 is a sustainable and resilient city and an inclusive and equitable community where ALL are welcome. Dubuque 2039 has preserved our Masterpiece on the Mississippi, has a strong diverse economy and expanding connectivity. Our residents experience healthy living and active lifestyle; have a choice of quality, livable neighborhoods; and have an abundance of fun things to do; and are engaged in the community.

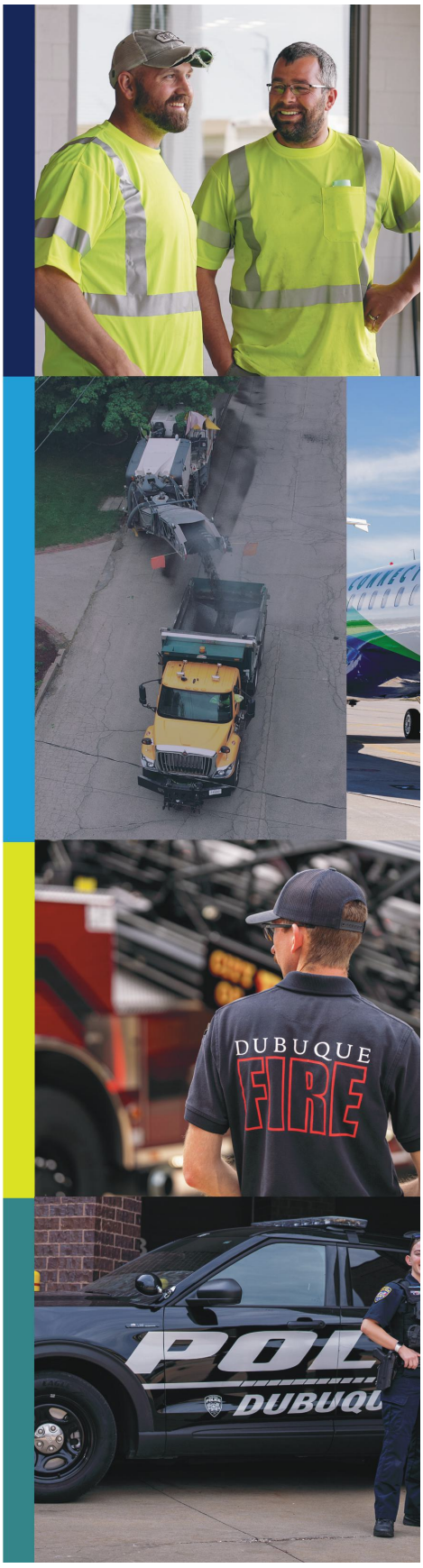
## MISSION STATEMENT

Dubuque city government is progressive and financially sound with residents receiving value for their tax dollars and achieving goals through partnerships. Dubuque city government's mission is to deliver excellent municipal services that support urban living; contribute to an equitable, sustainable city; plan for the community's future; and facilitate access to critical human services.

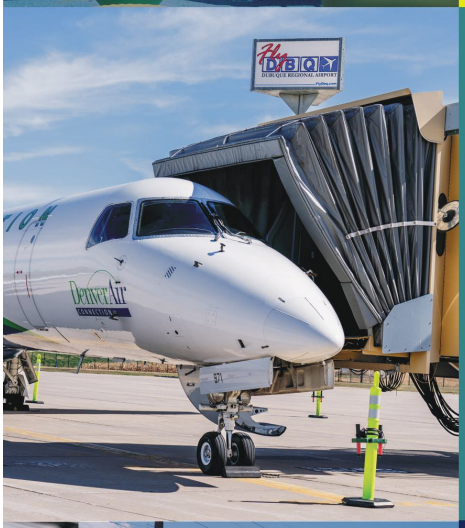
## FIVE-YEAR GOALS: 2024 - 2026

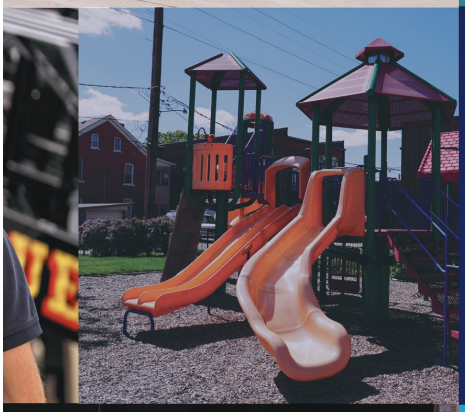
- **Vibrant Community:**
  Healthy and Safe
- **Financially Responsible, High-Performance City Organization:**
  Sustainable, Equitable, and Effective Service Delivery
- **Robust Local Economy:**
  Diverse Businesses and Jobs with Economic Prosperity
- **Livable Neighborhoods and Housing:**
  Great Place to Live
- **Sustainable Environment:**
  Preserving and Enhancing Natural Resources
- **Connected Community:**
  Equitable Transportation, Technology Infrastructure, and Mobility
- **Diverse Arts, Culture, Parks, and Recreation Experiences and Activities**
- **Partnership for a Better Dubuque:**
  Building Our Community that is Viable, Livable, and Equitable

www.cityofdubuque.org/citycouncil









# MANAGEMENT IN PROGRESS & MAJOR PROJECTS

Under each City Council goal are items listed as **Management in Progress** and **Major Projects**. These are items and projects that are underway and budgeted. Staff is implementing and providing updates to City Council.

## Vibrant Community

### Management in Progress

- 911 Center Prepared Live Software: Funding
- 911 Center Relocation, Technology, and Staffing
- Animal Control Ordinance Update: Adoption
- Diversity, Equity, Inclusion, and Belonging: City & Department Action Plans
- Equitable Fines and Fees Reform Pilot Program Implementation
- Fire Department Community Risk Reduction Strategic Plan
- Fire Equipment Acquisition: Two Ambulances and Fire Boat
- Fire Protective Gear Replacement: Funding and Acquisition
- Law Enforcement Mental Health and Wellness Check-Ins
- License Plate Reader Cameras: Implementation
- Opioid Settlement Planning and Response in Partnership with Dubuque County
- Pet Licensing Systems Implementation
- Public Health Preparedness Emergency Response Plan Update
- Public Safety Radios Upgrade
- Public Safety Workforce Diversification
- School Resource Office Program Expansion: Report
- Traffic and Security Cameras Deployment
- Veterinarian Services Contract with Animal Control

### Major Projects

- Fire Headquarters Bunk Room Remodel, HVAC, and Fire Administration Office Update
- Fire Training Center Burn Tower Improvement Project

## Financially Responsible, High-Performance City

### Management in Progress

- Adopt-A-Spot/Volunteer Management GIS Application
- City Bond Rating: Updated Credit Rating
- City Legislative Advocacy Agenda and Action Plan 2025
- City Organization Safety Program: Review, Update, and Training
- Commercial Banking Services: Implementation
- Citizen Response Management System Replacement: Implementation
- Cyber Security Enhancements: Training and Tool
- Data Governance: Direction and Funding
- Debt and Investment Management Software: RFP and Installation
- Enterprise Asset Management System and Work Order System: Funding & RFQ
- Enterprise Resource Planning Software Implementation
- Future City Employee Career Development Program(s): Report
- Human Resource Information System: Implementation
- Leisure Services Director Replacement
- Organizational Culture Continuous Improvement
- Review of City Departments: Services and Staffing

### Major Projects

- City Data Center Project– Phase 1: Completion
- City Facilities Integrated Access Control Project
- City Hall and City Hall Annex Renovations: Design
- Federal Building HVAC System Condition Assessment and Long-term Replacement Plan: Completion
- Federal Building Upgrade Project: Completion
- Multicultural Family Center Project: Completion

## Robust Local Economy

### Management in Progress

- Business Incentives Policy: Review and Refine
- Comprehensive Hotel Incentive Policy and Strategy
- Field of Dreams: Next Steps for City
- Flexsteel Site Redevelopment: Pump Agreement
- Grand Harbor Hotel
- Minority- and/or Women-Owned Business Enterprise Procurement Policy: Revision and Public Awareness Report
- Port of Dubuque New Hotel Development
- Poverty Reduction Plan: Update Report

### Major Projects

- Dubuque Brewing & Malting Building Project: Deconstruction Completion and Site Remediation Enforcement Action
- River Boat Docking Project: Environmental Study and Temporary Dock Installation

## Livable Neighborhoods and Housing

### Management in Progress

- Code Compliance/Enforcement Enhancements
- Housing Opportunity Through Modernization Act Implementation for Housing Choice Voucher Program
- National Standards for the Physical Inspection of Real Estate Implementation from Housing Quality Standards for Housing Choice Voucher Program
- Neighborhood Associations Development
- New Housing Development Support: Report
- Permitting and Inspection Software Implementation
- Terminus for all Permits, Data Governance, and Storage
- Unified Development Code: Completion

## Sustainable Environment

### Management in Progress

- Air Quality EPA Path Forward: Update Reports
- Annual Water Quality (Consumer Confidence) Report
- Electric Bus Implementation: Acquisition
- Emerald Ash Borer: Funding for Planting, Stump Removal, and Sidewalk Replacement
- Expand Testing Capability of Water & Resource Recovery Center State-Certified Lab
- Fats, Oils, and Grease Program: Software Update
- Pollinator Habitat in Park System: Completion
- Sewer System Infrastructure Asset Master Plan: Analysis and Update Report
- Branching Out Dubuque Tree Planting Program
- Water Distribution and Treatment System Master Plan
- Water & Resource Recovery Center HVAC System Improvements
- Water & Resource Recovery Center Odor Abatement

### Major Projects

- 42-inch Sanitary Sewer Force Main Stabilization Project
- Advancing New Deep Water Well No. 11
- Auburn and Custer Street Reconstruction Project
- Bee Branch Stormwater Pumping Station Project
- Cedar and Terminal St. Lift Station and Force Main Project
- City-Wide Fiber Project: Water Department Pump Stations, Tanks, and Towers
- Creek Crossing Restoration Project
- Deep Water Well No. 7 Rehabilitation
- Edval Ln. to N. English Mill Rd. Water and Sewer Main Extension
- Granger Creek Lift Station Improvements
- Green Alley Projects:
  - 15th St. to 17th St. between Iowa St. and Central Ave.
  - 17th St. to 18th St. between Central Ave. and White St.
- Grove Terrace Sanitary Sewer Reconstruction
- High-Strength Waste Receiving and Storage Project
- Lead Water Service Line Replacement Pilot Program
- Old Mill Rd. Lift Station and Force Main Project
- Supervisory Control and Data Acquisition Overhaul: Water
- Tamarack Park/HWY 61 Water and Sewer Main Extension
- Twin Ridge Sanitary Sewer Extension and Lagoon Abandonment

## Connected Community

### Management in Progress

- Community Broadband Project Fiber-to-the-Home: Phase 2
- Jule Services Study Planning Grant Completion
- Parking System and Technology Master Plan
- Smart Parking and Mobility Study: Parking Implementation
- Smart Traffic Routing with Efficient and Effective Traffic Signals (STREETS) Program: Phase 1
- Central Ave. and White St. Corridor Short-Term Action: Report

### Major Projects

- 2024 Pavement Marking Project: Completion
- Bee Branch Trail - Phase 1 Project: Completion
- Camera Connections to Additional City Locations Project: Completion
- Connection to Data Center Project: Phase 2 Completion
- East-West Corridor/Roundabout Policy/Projects: Preliminary Design
- General Aviation Apron Reconstruction Project: Construction
- Heeb St. Reconstruction Project: South of Kaufmann Ave.
- US 20 and Northwest Arterial Intersection Project
- Relocation of Fiber Optics on US 20 Catfish Creek Bridge
- Schmitt Island Community Project Trail Grant
- Southwest Arterial Intelligent Transportation Systems Project: Completion
- Taxiway Alpha Construction Project – Phase 2: Completion
- Wildwood Dr. Bridge Replacement: Design

## Diverse Arts, Culture, Parks, & Recreation Experiences & Activities

### Management in Progress

- Arts and Culture Master Plan: Report and Engagement Strategy
- Chaplain Schmitt Island Amphitheater Construction
- Comiskey Park Phase 2 Construction
- Comprehensive Parks Master Plan
- Culture Definition in Community Programming: Report
- Eagle Point Park Enhancements/Reinvestment
- Five Flags Civic Center Management Selection
- Five Flags Facility Project: Update Report
- Historic Millwork District Park: Plan Adoption
- Multicultural Family Center Cultural Experiences and Programming: Report

### Major Projects

- Eagle Valley Neighborhood Park: Completion
- English Ridge Neighborhood Park: Completion
- ImOn Ice Arena Dehumidification, HVAC, and Generator Project
- Jackson Park Restrooms and Amenities: Design
- Westbrook Neighborhood Park: Completion

## Partnership for a Better Dubuque

### Management in Progress

- City Life in Marshallese or Other Languages: Implementation
- Community Impact Department: Mission and Vision
- Equitable Fines and Fees Work Plan
- Succession Plan for Intergovernmental Relations Position

COUN006-102824

**Recommended Operating Revenue Budget - Department Total**

**70 - CITY COUNCIL**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **100 - General** | | | | |
| **4A - Charges for Services** | | | | |
| 47100 - Reimbursements | $ (1,908) | $ (1,340) | $ 0 | $ 0 |
| **4A - Charges for Services Total** | **(1,908)** | **(1,340)** | **0** | **0** |
| **Grand Total** | **$ (1,908)** | **$ (1,340)** | **$ 0** | **$ 0** |

**Recommended Operating Expenditure Budget - Department Total**
**70 - CITY COUNCIL**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **6A - Salaries & Wages** | | | | |
| **100 - General** | | | | |
| 60200 - Salaries - Regular Part Time | $ 81,713 | $ 81,400 | $ 81,400 | $ 81,400 |
| **6A - Salaries & Wages Total** | **$ 81,713** | **$ 81,400** | **$ 81,400** | **$ 81,400** |
| **6B - Employee Benefits** | | | | |
| **100 - General** | | | | |
| 61100 - FICA - City Contribution | $ 1,876 | $ 1,868 | $ 1,181 | $ 1,181 |
| 61300 - IPERS - City Contribution | $ 6,662 | $ 6,636 | $ 7,685 | $ 7,685 |
| 61540 - Life Insurance | $ — | $ — | $ — | $ — |
| 61600 - Workers' Compensation | $ 153 | $ 159 | $ 163 | $ 161 |
| **6B - Employee Benefits Total** | **$ 8,690** | **$ 8,663** | **$ 9,029** | **$ 9,027** |
| **6C - Staff Development** | | | | |
| **100 - General** | | | | |
| 62100 - Association Dues | $ 25,784 | $ 21,780 | $ 21,463 | $ 22,216 |
| 62325 - Mileage | $ — | $ — | $ 79 | $ 79 |
| 62400 - Meetings & Conferences | $ 27,641 | $ 24,254 | $ 35,729 | $ 35,729 |
| 62500 - Education Reimbursement | $ 410 | $ 295 | $ 3,500 | $ 3,500 |
| **6C - Staff Development Total** | **$ 53,835** | **$ 46,329** | **$ 60,771** | **$ 61,524** |
| **6D - Repair/Maint/Util** | | | | |
| **100 - General** | | | | |
| 63400 - Equipment Maint/Repair | $ 396 | $ 420 | $ 430 | $ 430 |
| 63730 - Telecommunications | $ 1,419 | $ 1,385 | $ 1,596 | $ 1,596 |
| **6D - Repair/Maint/Util Total** | **$ 1,815** | **$ 1,805** | **$ 2,026** | **$ 2,026** |
| **6E - Contractual Svcs** | | | | |
| **100 - General** | | | | |
| 64020 - Advertising | $ — | $ — | $ — | $ — |
| 64081 - Insurance - Liability | $ 2,918 | $ 2,343 | $ 3,004 | $ 2,786 |
| 64140 - Printing | $ 39 | $ — | $ 285 | $ 285 |
| 64190 - Technology Services | $ 1,873 | $ 1,657 | $ 2,280 | $ 1,920 |
| 64191 - IT Recharges | $ 1,853 | $ 1,615 | $ 1,515 | $ 1,496 |
| 64900 - Other Professional Service | $ — | $ — | $ — | $ — |
| 64980 - Technology Equip Maint Cont | $ — | $ — | $ — | $ — |
| **6E - Contractual Svcs Total** | **$ 6,683** | **$ 5,615** | **$ 7,084** | **$ 6,487** |
| **6F - Commodities** | | | | |
| **100 - General** | | | | |
| 65045 - Technology Equipment | $ 1,035 | $ 2,102 | $ — | $ 400 |
| 65060 - Office Supplies | $ — | $ — | $ 200 | $ 200 |
| **6F - Commodities Total** | **$ 1,035** | **$ 2,102** | **$ 200** | **$ 600** |

**Recommended Operating Expenditure Budget - Department Total**
**70 - CITY COUNCIL**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **Grand Total** | **$ 153,771** | **$ 145,915** | **$ 160,510** | **$ 161,064** |

**Recommended Expenditure Budget Report by Activity & Funding Source**
**70 - CITY COUNCIL**

| Fund/Activity | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|
| **7001 - Administration** | | | |
| **100 - General** | | | |
| 6A - Salaries & Wages | $ 75,892 | $ 81,400 | $ 81,085 |
| 6B - Employee Benefits | 8,062 | 9,019 | 8,983 |
| 6C - Staff Development | 25,665 | 56,383 | 58,455 |
| 6D - Repari/Maint/Util | 1,666 | 1,757 | 1,997 |
| 6E - Contractual Svcs | 5,552 | 6,552 | 6,192 |
| 6F - Commodities | 506 | 105 | 538 |
| **7001 - Administration Total** | **117,344** | **155,216** | **157,250** |
| **CITY COUNCIL TOTAL** | **$ 117,344** | **$ 155,216** | **$ 157,250** |

## C I T Y O F D U B U Q U E , I O W A
## DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

### 70 CITY COUNCIL

| FD | JC | WP-GR | JOB CLASS | FY 2026 FTE | FY 2026 BUDGET |
|---|---|---|---|---|---|
| **60200 Part Time Employee Expense** | | | | | |
| 100 | 2515 | CONT | MAYOR | 0.50 | $ 14,800 |
| 100 | 2505 | CONT | COUNCIL MEMBER | 3.00 | 66,600 |
| | | | **TOTAL PART TIME EMPLOYEES** | 3.50 | $ 81,400 |
| | | | **TOTAL CITY COUNCIL** | **3.50** | **$ 81,400** |

## CITY OF DUBUQUE, IOWA
## ACTIVITY PERSONNEL COMPLEMENT SUMMARY

| | | | | | | FY 2026 | |
|---|---|---|---|---|---|---|---|
| | ACCT | FD | JC | WP-GR | POSITION CLASS | FTE | BUDGET |
| **City Council-PT** | | | | | | | |
| 7001 | 60200 | 100 | 2515 | CONT | MAYOR | 0.50 | $ 14,800 |
| 7001 | 60200 | 100 | 2505 | CONT | COUNCIL MEMBER | 3.00 | 66,600 |
| | | | | | **Total** | 3.50 | $ 81,400 |
| | **TOTAL CITY COUNCIL** | | | | | **3.50** | **$ 81,400** |

# City Attorney's Office

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## CITY ATTORNEY'S OFFICE

| Budget Highlights | FY 2024 Actual | FY 2025 Budget | FY 2026 Requested | % Change From FY 2025 Budget |
|---|---|---|---|---|
| Expenses | | | | |
| Employee Expense | $ 866,009 | $ 868,759 | $ 907,284 | 4.4 % |
| Supplies and Services | $ 383,978 | $ 237,459 | $ 271,677 | 14.4 % |
| Machinery and Equipment | $ 31 | $ — | $ 2,500 | 0.0 % |
| Total | $1,250,018 | $1,106,218 | $1,181,461 | 6.8 % |
| Resources | | | | |
| Administrative Overhead Recharges | $ 690,126 | $ 849,376 | $ 896,712 | 5.6 % |
| Section 8 -Legal Services | $ — | $ — | $ — | 0.0 % |
| Cable TV -Legal Services | $ — | $ — | $ — | 0.0 % |
| Reimbursements | $ — | $ — | $ — | 0.0 % |
| County Revenue | $ 5,560 | $ 3,800 | $ 5,560 | 46.3 % |
| Total | $ 695,686 | $ 853,176 | $ 902,272 | 5.8 % |
| Property Tax Support | $ 554,332 | $ 253,042 | $ 279,189 | $ 26,147 |
| Percent Increase (Decrease) | | | | 10.3 % |
| **Personnel - Authorized FTE** | **5.62** | **5.62** | **5.62** | |

## Improvement Package Summary

**1 of 1**

This improvement package request is for the creation of a full-time Assistant City Attorney I position (1.00 FTE, GE-37) within the City Attorney's Office. Under the supervision and direction of the City Attorney, this position conducts legal activities of the City including providing legal services to the City Manager, City Council, and boards and commissions. Creation of this position will facilitate a succession plan for the individual to become familiar with the organization and processes in the City. The goal is to grow and develop the individual hired to take on more responsibility and duties, allowing for efficiencies and reduced response times and better balanced workload for the City Attorney's Office.

The City Attorney's Office is an administrative department within the organization acting in a support role for all departments. The City Attorney Office's work directly impacts the ability of other departments to meet the goals and priorities as set by the City Council. The addition of this position would aid in the City of Dubuque's goal of a financially responsible, high-performance city organization: sustainable, equitable, and effective service delivery.

| | | | | | |
|---|---|---|---|---|---|
| Related Cost: | $ 5,590 | Tax Funds | Non-Recurring | **Recommend - No** |
| Related Cost: | $ 131,484 | Tax Funds | Recurring | |
| Related Revenue: | $ 101,322 | Administrative Overhead | Recurring | |
| Related Revenue: | $ 4,308 | Administrative Overhead | Non-Recurring | |
| Net Property Tax Cost: | $ 31,444 | | | |
| Property Tax Impact: | $ 0.0124 | 0.87% | | |
| Activity: Administration | | | | |

## Significant Line Items

**Employee Expense**

1. FY 2026 employee expense reflects a 3.00% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from the FY 2025 City contribution of 9.44%. The employee contribution of 6.29% is unchanged from FY 2025.
3. The City portion of health insurance expense is unchanged from $1,119 in FY 2025 to $1,119 in FY 2026 per month, per contract, which results in annual cost unchanged of $6,711 or 0.00%.
4. Overtime expense is unchanged from $1,000 in FY 2025 to $1,000 in FY 2026. FY 2024 Actual was $89.
5. Five-Year Retiree Sick Leave Payout decreased from $5,493 in FY 2025 to $4,420 in FY 2026.

**Supplies & Services**

6. Subscriptions is unchanged from $15,000 in FY 2025 to $15,000 in FY 2026. FY 2024 Actual was $16,303.
7. Damage Claims increased from $101,319 in FY 2025 to $137,044 in FY 2026 based on a three-year average of actual claims paid (FY 24 $163,082, FY 23 $106,656, FY 22 $141,394). Last year's budget would have included FY21 actuals of $55,908 in the calculation, which was an abnormally low year. The City reimburses Iowa Communities Assurance Pool (ICAP) up to $20,000 per claim.
8. Meetings & Conferences increased from $23,993 in FY 2025 to $30,000 in FY 2026 due to transferring all the Education Reimbursement line item budget to this account code for more accurate coding. Conferences budgeted include: International Municipal Lawyers Association Conference (Orlando, FL); International Municipal Lawyers Association Mid-Year Seminar (Washington, DC); Iowa Public Information Board Meeting (Des Moines, IA); Upper Midwest Employment Law Institute (St. Paul, MN); International Municipal Attorneys Association (Johnston, IA); Growing Sustainable Communities (Dubuque, IA); Iowa Women’s Leadership Conference (Dubuque, IA).
9. Education Reimbursement decreased from $8,000 in FY 2025 to $0 in FY 2026 due to transferring all these line item budgets to the Meetings & Conferences account code more accurate coding.

10. Administrative Judge is unchanged from $14,724 in FY 2025 to $14,724 in FY 2026. This line item represents the cost for human rights complaint investigations including the public hearing expense for an administrative law judge. A portion of this line item will be used to cover the administrative judge expense associated with a pilot program sending text messages to citizens with past due animal licenses prior to court in an attempt to achieve better compliance and avoid court with its high costs. This process will make it more equitable and less financially-burdensome on citizens.

11. Rental of Space unchanged from $30,134 in FY 2025 to $30,134 in FY 2026. This line item includes parking for the City Attorney, Assistant City Attorney, Senior Counsel, Paralegal, and Civil Rights Specialist ($2,784) and office rent ($27,350).

**Machinery & Equipment**

12. Equipment replacement includes ($2,500):

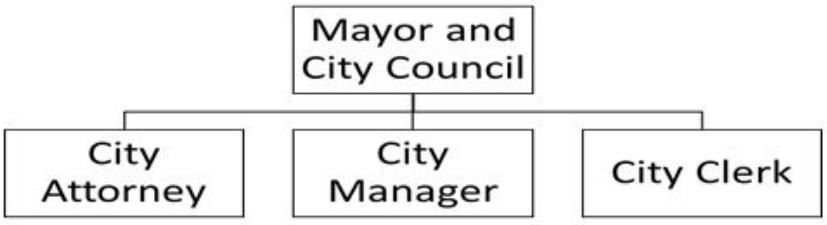
| **City Attorney Machinery and Equipment** | | |
|---|---|---|
| **Administration** | | |
| 2 Chairs & 4 Floor Mats | $ | 900 |
| Smartphones (4) | $ | 1,600 |
| | | |
| Recommended Improvement Package | $ | — |
| **Total Equipment** | **$** | **2,500** |

**Revenue**

13. Revenue received from Enterprise Funds for administrative overhead charges increased from $849,376 in FY 2025 to $896,712 in FY 2026.

# CITY ATTORNEY'S OFFICE

The mission of the City Attorney's Office is to provide legal counsel to the City Council, City Manager, and all officials and departments of the City in matters relating to their official duties so that the City delivers excellent municipal services that support urban living and a sustainable City plan for the community's future and that facilitate access to critical human services which result in a financially-sound City government and citizens getting services and value for their tax dollars.




## SUCCESS IS ABOUT PLANNING, PARTNERSHIPS, AND PEOPLE LEADING TO OUTCOMES

**People**

Cross-training among the City Attorney's Office staff delivers quality customer service and allows staff to deliver services that exceed citizen expectations. Investment in training allows a high-quality, knowledgeable, and informed workforce.

**Planning**

The City Attorney's Office provides counsel and direction to all City departments so that they may perform duties and responsibilities to ensure economic prosperity, environmental/ ecological integrity, and social/cultural vibrancy throughout the community.



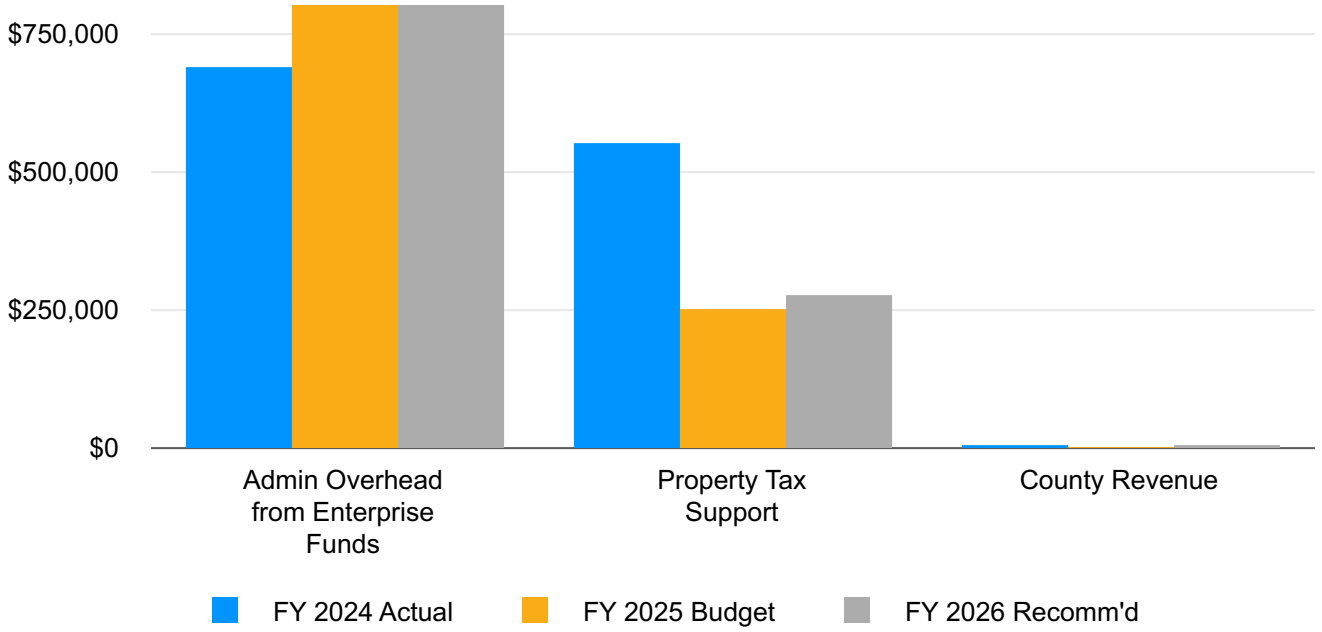
**Partnerships**

Staff of the City Attorney's Office volunteer with numerous local and state partnerships to implement the City Council's community vision. Staff also develops and implements processes that help provide solutions for community challenges and opportunities.

# CITY ATTORNEY'S OFFICE

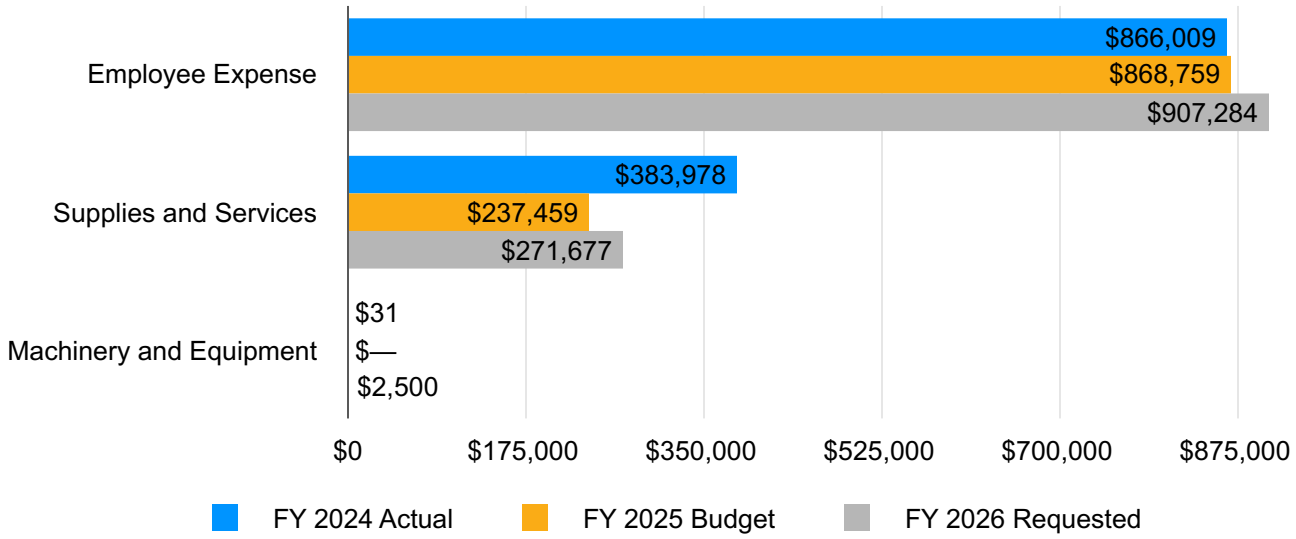
| | FY 2024 | FY 2025 | FY 2026 |
|---|---|---|---|
| **Full-Time Equivalent** | **5.62** | **5.62** | **5.62** |

**Resources and Property Tax Support**




The City Attorney's Office is supported by 5.62 full-time equivalent employees. Overall, the department's expenses are expected to increase by 6.8% in FY 2026 compared to FY 2025.

**Expenditures by Category by Fiscal Year**



# CITY ATTORNEY'S OFFICE

## Mission & Services

The City Attorney's Office (CAO) represents the City in all cases and processes all claims and suits for and against the City and provides written opinions to the City Council, boards and commissions, the City Manager, and City departments. The City Attorney's Office assists in the preparation and review of legal documents, legislation, and other matters in which there is a City interest. The City Attorney's Office provides legal counsel to the City Council, City Manager, and all officials and departments of the City in matters relating to their official duties. The CAO also prosecutes ordinance and traffic violations, represents City boards and commissions, provides advice on legal opinions to officials, department managers, and City employees, and drafts legal documents, memoranda, and opinions.

| Position Summary | |
|---|---|
| | **FY 2026** |
| Paralegal | 1.00 |
| Legal Admin Assistant | 1.00 |
| Assistant City Attorney II | 1.00 |
| City Attorney | 1.00 |
| Senior Counsel | 0.62 |
| Civil Rights Specialist | 1.00 |
| **Total FT Equivalent Employees** | **5.62** |

## Performance Measures

**City Council Goal: Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery**

| | | | | | | |
|---|---|---|---|---|---|---|
| 1 | **Dept. Objective: Provide timely, cost-efficient, quality services to residents and assist businesses and organizations with promoting workplace diversity.** | | | | | |
| | **Performance Measure (KPI)** | **Target** | **CY 2024 Actual** | **CY 2025 Actual** | **CY 2026 Estimated** | **Performance Indicator** |
| | Human Rights Cases - % within case standards | 90% | N/A | 55% | 60% | **Goal In Progress** |
| 2 | **Dept. Objective: Provide timely, cost-efficient, and quality counsel, legal assistance and representation, and protection of human rights within City departments and divisions.** | | | | | |
| | **Performance Measure (KPI)** | **Target** | **CY 2024 Actual** | **CY 2025 Actual** | **CY 2026 Estimated** | **Performance Indicator** |
| | Continuing Legal Education - # annual hours attended | 100 | 88 | 139 | 100 | **Goal Met** |
| | Petition Properties - within the year | NA | 1 | 3 | 8 | **N/A** |
| | Petition Properties - since 2014* | NA | 52 | 55 | 63 | **N/A** |
| | Development Agreements*** | 7 | 5 | 11 | 8 | **Goal Met** |
| | Tax Appeals - resolved through settlement | N/A | 1 | — | 50% | **N/A** |

*Petition Properties -

City started using process as a mechanism in 2014.

***Development Agreements -

FY23: HG APT LLC capital investment of not less than $1,500,000.00. 799 Main Street $12,000,000.00 to improve the Property (the Minimum Improvements). 249 West 1st Street $1,500,000.00 to improve the Property. McCoy Group, Inc. $1,100,000 purchase of property. Merge, LLC Purchase price $807,842.52; $18,000,000 Minimum Improvements. Farley & Loetscher $25,000,000.00 to acquire and improve the Property. Union at Marine Purchase Price $4,082,117; $45,700,000 Minimum Improvements. Oberbroeckling Properties $5,300,000.00 to improve the Property. Gronen Warehouse Purchase Price $1,489,500; $22,500,000 Minimum Improvements. Switch, Inc. Switch Homes.

FY24: Kinseth Hospitality Company, Inc. $30,000,000 Capital Investment. Millwork Flats, L.L.C. $17,500,000 Capital Investment. Chadwick Block, L.L.C. $1,500,000 Capital Investment. 400 Ice Harbor Drive, LLC and Hodge Company $4,755,000 Capital Investment. Vangaurd Enterprises, Inc. $1,500,000 Capital Investment. Woodward Communication, Inc and WHKS & Co., Inc. $5,500,000 Capital Investment.

**Recommended Operating Revenue Budget - Department Total**
**76 - CITY ATTORNEY**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **100 - General** | | | | |
| **4A - Charges for Services** | | | | |
| 47100 - Reimbursements | $ — | $ — | $ — | $ — |
| 47150 - Refunds | (130) | — | — | — |
| 47700 - District Court Fines | — | — | — | — |
| **4A - Charges for Services Total** | **(130)** | **—** | **—** | **—** |
| **4B - Grants/Contrib** | | | | |
| 44650 - County Contributions | (2,900) | (5,560) | (3,800) | (5,560) |
| **4B - Grants/Contrib Total** | **(2,900)** | **(5,560)** | **(3,800)** | **(5,560)** |
| **4N - Transfers** | | | | |
| 49600 - Transfer in Water Op | (27,071) | (119,394) | (179,015) | (188,993) |
| 49610 - Transfer In Sanitary Op | (169,192) | (177,739) | (183,697) | (193,937) |
| 49620 - Transfer in Storm Op | (50,758) | (100,746) | (176,684) | (186,532) |
| 49650 - Transfer in Parking Op | (21,995) | (25,639) | (35,518) | (37,490) |
| 49670 - Transfer in Refuse Op | (157,349) | (177,739) | (182,613) | (192,792) |
| 49950 - Transfer in DMASWA Gen | (84,596) | (88,869) | (91,849) | (96,968) |
| **4N - Transfers Total** | **(510,961)** | **(690,126)** | **(849,376)** | **(896,712)** |
| **Grand Total** | **$ (513,991)** | **$ (695,686)** | **$ (853,176)** | **$ (902,272)** |

**Recommended Operating Expenditure Budget - Department Total**
**76 - CITY ATTORNEY**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **6A - Salaries & Wages** | | | | |
| **100 - General** | | | | |
| 60100 - Salaries-Regular Full Time | $ 464,954 | $ 565,441 | $ 553,783 | $ 574,914 |
| 60200 - Salaries - Regular Part Time | 125,838 | 94,120 | 122,472 | 133,865 |
| 60300 - Hourly Wages - Temp/Seasonal | 0 | 3,784 | 0 | 0 |
| 60400 - Overtime | 0 | 89 | 1,000 | 1,000 |
| 60620 - Special Pay - Holiday | 0 | 0 | 0 | 0 |
| 60630 - Special Pay Sick Lv Payout Ret | 5,709 | 5,603 | 5,493 | 4,420 |
| 60635 - Special Pay Sick Lv Payout 50% | 1,919 | 2,489 | 2,015 | 2,564 |
| 60640 - Special Pay - Vacation Payout | 0 | 0 | 0 | 0 |
| 60710 - Special Pay - Parental Leave | 17,179 | 12,398 | 0 | 0 |
| 60720 - Spec Pay - Meals No Overnight | 0 | 0 | 0 | 0 |
| 60730 - Spec Pay - Safety Equipment | 0 | 0 | 0 | 0 |
| **6A - Salaries & Wages Total** | **615,598** | **683,925** | **684,763** | **716,763** |
| **6B - Employee Benefits** | | | | |
| **100 - General** | | | | |
| 61100 - FICA - City Contribution | 44,124 | 49,545 | 50,467 | 54,832 |
| 61300 - IPERS - City Contribution | 57,280 | 62,380 | 64,510 | 67,003 |
| 61510 - Health Insurance | 60,404 | 61,833 | 60,404 | 67,115 |
| 61540 - Life Insurance | 240 | 240 | 230 | 230 |
| 61600 - Workers' Compensation | 1,229 | 1,196 | 1,263 | 1,341 |
| 61820 - Vehicle Allowance | 6,342 | 6,890 | 7,122 | 0 |
| 61992 - Physicals | 0 | 0 | 0 | 0 |
| **6B - Employee Benefits Total** | **169,620** | **182,085** | **183,996** | **190,521** |
| **6C - Staff Development** | | | | |
| **100 - General** | | | | |
| 62100 - Association Dues | 1,530 | 1,995 | 4,600 | 4,600 |
| 62200 - Subscriptions | 15,213 | 16,303 | 15,000 | 15,000 |
| 62325 - Mileage | 359 | 423 | 283 | 283 |
| 62400 - Meetings & Conferences | 21,593 | 17,171 | 23,993 | 30,000 |
| 62500 - Education Reimbursement | 8,812 | 70,611 | 8,000 | 0 |
| **6C - Staff Development Total** | **47,507** | **106,503** | **51,876** | **49,883** |
| **6D - Repair/Maint/Util** | | | | |
| **100 - General** | | | | |
| 63400 - Equipment Maint/Repair | 172 | 210 | 201 | 214 |
| 63710 - Electricity | 2,389 | 2,069 | 2,623 | 2,483 |

**Recommended Operating Expenditure Budget - Department Total**
**76 - CITY ATTORNEY**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| 63711 - Natural Gas | 1,542 | 541 | 1,542 | 605 |
| 63730 - Telecommunications | 4,787 | 5,024 | 4,787 | 5,024 |
| **6D - Repair/Maint/Util Total** | **8,890** | **7,844** | **9,153** | **8,326** |
| **6E - Contractual Svcs** | | | | |
| **100 - General** | | | | |
| 64020 - Advertising | 0 | 0 | 0 | 0 |
| 64030 - Outsourced Labor | 0 | 0 | 0 | 0 |
| 64050 - Recording Fees | 34 | 542 | 145 | 542 |
| 64060 - Damage Claims | 106,656 | 163,082 | 101,319 | 137,044 |
| 64080 - Insurance - Property | 0 | 0 | 0 | 1,288 |
| 64081 - Insurance - Liability | 3,706 | 3,762 | 4,822 | 4,476 |
| 64110 - Legal | 27,004 | 45,159 | 0 | 0 |
| 64140 - Printing | 0 | 37 | 128 | 38 |
| 64145 - Copying | 2,784 | 2,369 | 2,784 | 2,369 |
| 64160 - Rental - Land/Bldgs/Parking | 28,349 | 30,616 | 30,134 | 30,134 |
| 64182 - Property Tax | 7,157 | 7,845 | 7,845 | 7,753 |
| 64190 - Technology Services | 1,812 | 1,618 | 1,040 | 1,040 |
| 64191 - IT Recharges | 5,405 | 6,063 | 5,807 | 6,037 |
| 64880 - Custodial Services | 4,784 | 4,927 | 5,124 | 5,124 |
| 64945 - Administrative Judge | 1,157 | 748 | 14,724 | 14,724 |
| 64980 - Technology Equip Maint Cont | 0 | 0 | 0 | 0 |
| **6E - Contractual Svcs Total** | **188,848** | **266,769** | **173,872** | **210,569** |
| **6F - Commodities** | | | | |
| **100 - General** | | | | |
| 65045 - Technology Equipment | 265 | 31 | 0 | 1,600 |
| 65060 - Office Supplies | 995 | 1,228 | 995 | 1,228 |
| 65070 - Operating Supplies | 605 | 901 | 672 | 901 |
| 65080 - Postage/Shipping | 990 | 734 | 891 | 770 |
| 65935 - Employee Recognition | 0 | 0 | 0 | 0 |
| 65965 - Janitorial | 0 | 0 | 0 | 0 |
| **6F - Commodities Total** | **2,855** | **2,893** | **2,558** | **4,499** |
| **6G - Capital Outlay** | | | | |
| **100 - General** | | | | |
| 67210 - Furniture/Fixtures | 0 | 0 | 0 | 900 |
| **6G - Capital Outlay Total** | **0** | **0** | **0** | **900** |

**Recommended Operating Expenditure Budget - Department Total**
**76 - CITY ATTORNEY**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **Grand Total** | **$ 1,033,318** | **$ 1,250,019** | **$ 1,106,218** | **$ 1,181,461** |

**Recommended Expenditure Budget Report by Activity & Funding Source**
**76 - CITY ATTORNEY**

| Fund/Activity | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|
| **7601 - Administration** | | | |
| **100 - General** | | | |
| 6A - Salaries & Wages | $ 683,925 | $ 684,763 | $ 716,763 |
| 6B - Employee Benefits | 182,085 | 183,996 | 190,521 |
| 6C - Staff Development | 106,503 | 51,876 | 49,883 |
| 6D - Repair/Maint/Util | 7,844 | 9,153 | 8,326 |
| 6E - Contractual Svcs | 266,769 | 173,872 | 210,569 |
| 6F - Commodities | 2,893 | 2,558 | 4,499 |
| 6G - Capital Outlay | — | — | 900 |
| **7601 - Administration Total** | **1,250,019** | **1,106,218** | **1,181,461** |
| **7699 - Pcard Clearing** | | | |
| **100 - General** | | | |
| 6F - Commodities | — | — | — |
| **7699 - Pcard Clearing Total** | **—** | **—** | **—** |
| **Grand Total** | **$ 1,250,019** | **$ 1,106,218** | **$ 1,181,461** |

## C I T Y O F D U B U Q U E , I O W A

## DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

### 76 CITY ATTORNEY DEPARTMENT

| | | | | FY 2026 | |
|---|---|---|---|---|---|
| FD | JC | WP-GR | JOB CLASS | FTE | BUDGET |
| **60100 Full Time Employee Expense** | | | | | |
| 100 | 8515 | GE-11 | PARALEGAL | 1.00 | $ 63,137 |
| 100 | 4025 | GE-17 | ASSISTANT CITY ATTORNEY | 1.00 | 136,921 |
| 100 | 1065 | CONT | CITY ATTORNEY | 1.00 | 226,841 |
| 100 | 8520 | GE-11 | CIVIL RIGHTS SPECIALIST | 1.00 | 85,243 |
| 100 | 8505 | GE-08 | LEGAL ADMIN ASSIST | 1.00 | 62,772 |
| | | **TOTAL FULL TIME EMPLOYEES** | | 5.00 | 574,914 |
| **60200 Part Time Employee Expense** | | | | | |
| 100 | 4005 | GE-20 | **SENIOR COUNSEL** | 0.62 | 133,865 |
| | | **TOTAL PART TIME EMPLOYEES** | | 0.62 | 133,865 |
| | | **TOTAL CITY ATTORNEY DEPARTMENT** | | **5.62** | **$708,779** |

## CITY OF DUBUQUE, IOWA
## ACTIVITY PERSONNEL COMPLEMENT SUMMARY

| | | | | | | | FY 2026 |
|---|---|---|---|---|---|---|---|
| | ACCT | FD | JC | WP-GR | POSITION CLASS | FTE | BUDGET |
| **City Attorney - FT** | | | | | | | |
| 7601 | 60100 | 100 | 1065 | CONT | CITY ATTORNEY | 1.00 | $ 226,841 |
| 7601 | 60100 | 100 | 4025 | GE-17 | ASSISTANT CITY ATTORNEY | 1.00 | 136,921 |
| 7601 | 60100 | 100 | 8515 | GE-11 | PARALEGAL | 1.00 | 63,137 |
| 7601 | 60100 | 100 | 8505 | GE-08 | LEGAL ADMIN ASSIST | 1.00 | 62,772 |
| 7601 | 60100 | 100 | 8520 | GE-11 | CIVIL RIGHTS SPECIALIST | 1.00 | 85,243 |
| | | | | | **Total** | 5.00 | 574,914 |
| **City Attorney - PT** | | | | | | | |
| 7601 | 60200 | 100 | 4005 | GE-20 | SENIOR COUNSEL | 0.62 | 133,865 |
| | | | | | **Total** | 0.62 | 133,865 |
| | **TOTAL CITY ATTORNEY DEPARTMENT** | | | | | **5.62** | **$ 708,779** |

FISCAL YEAR 2026
BUDGET PRESENTATION

# CITY ATTORNEY'S OFFICE



City Attorney's Office

# MISSION STATEMENT

***The mission of the City Attorney's Office is to provide legal counsel to the City Council, City Manager, and all officials and departments of the City in matters relating to their official duties so that the City delivers excellent municipal services that support urban living and a sustainable City plan for the community's future and that facilitate access to critical human services which result in financially sound City government and citizens getting services and value for their tax dollar.***

# City Attorney's Office (5.62 Full-Time Equivalents)

**Crenna Brumwell**
City Attorney

**Jason Lehman**
Assistant City Attorney



**Barry Lindahl**
Senior Counsel

**Shanté Weston**
Civil Rights Specialist

**Joni Medinger**
Legal Administrative Assistant

# City Attorney's Office
# FY 2026 REQUESTED PROPERTY TAX SUPPORT



**$279,189**

**Net Operating Property Tax Support Request**



**$3.69**

**Average homeowner's* property tax cost for the City Attorney's Office**

***(*Avg. home value of $196,508)***

# Our connection to public safety:

The City Attorney's Office facilitates the activities of other departments as we are an internally serving department.

Examples related to public safety include:

- Enforcement (building codes, nuisance codes, animal control codes, zoning codes, traffic codes, and simple misdemeanor codes)
- Search Warrants
- Petition/Abandoned Properties
- Review of contracts, specifications, and insurance which result in public improvements impacting public safety
- Training
- Consultation

# FISCAL YEAR 2025 HIGHLIGHTS, ONGOING PROJECTS, AND FUTURE INITIATIVES

- Enforcement of Nuisance Ordinance Standards
- Property Acquisitions
- Property Tax Appeals
- Water and Other Utility Extensions
- Boards and Commissions Support
- Litigation
- Open Records Requests
- Tyler Munis Training & Implementation
- Collective Bargaining Agreements - Teamsters (2)
- Civil Service Appeals
- Grievance Arbitrations
- Schmitt Island Development Corporation: Management Agreement
- Cell Tower Leases

# PRIOR YEAR ACCOMPLISHMENTS

## Major Projects

- Airport - Denver Air Agreement
- Equitable Fine and Fee Reform
- Stone Cliff Lease Agreement
- Kinseth Hotel - Port of Dubuque
- Airport Leases
- Data Center Lease
- Shoreline Protection
- PFAS
- Internal Investigations
- Ordinances
- Collective Bargaining Agreements (Fire, PD, OE)
- Dubuque Bank & Trust Banking Services Agreement
- Old Mill Lift Station Project
- Environmental Covenant - Ice Harbor
- Dubuque Forward Park Agreement
- ICRC/HUD/EEOC Complaint Responses
- Insurance Schedule Review
- Title VI Plan Update
- ImOn Arena HVAC
- Grand River Center - OVG Contract
- DMASWA Agreements
- CVB MOU Re: Field of Dreams
- DRA Lease Updates, Subordination, Pinseekers Consent
- 911 Agreement

# PRIOR YEAR ACCOMPLISHMENTS

## 2024/2025 Development Agreements

- Wilson House Apts, LLC
- 1400 Central, LLC
- Dubuque Housing, LLC
- Nia Neighborhoods Opportunity Zone Fund, LLC
- Theisen's Warehouse, LLC
- Union at the Marina, LP
- SJR Properties, L.L.C. & Universal Tank Fabrications
- Vanguard Enterprises, Inc.
- Limestone Legacy, LLC
- Woodward Communications, Inc. & WHKS & Co., Inc.

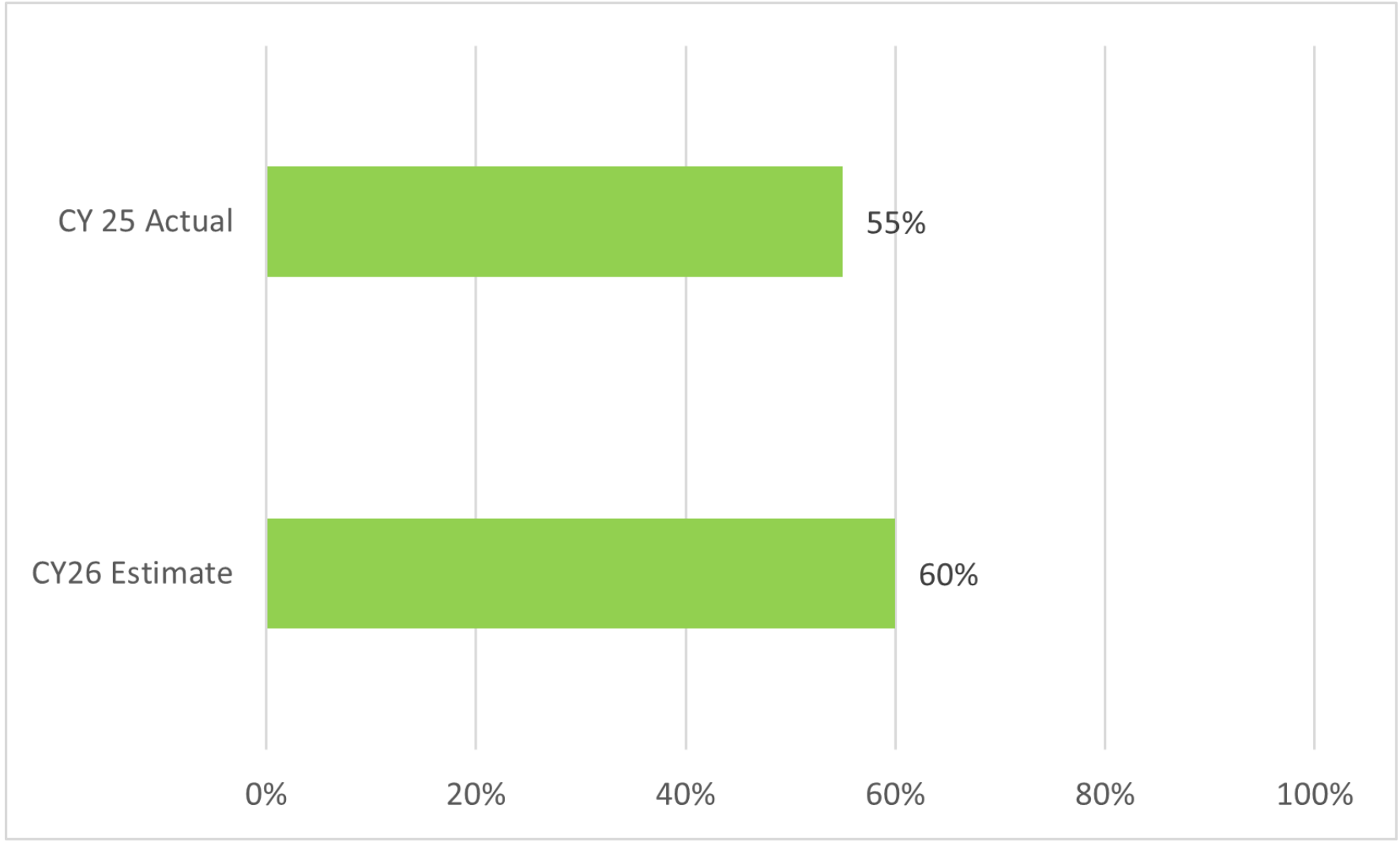
## Pending Development Agreements

- Kinseth Hospitality Company, Inc.
- CaRich Properties, LLC
- Miller Companies
- Millwork Flats
- Gronen Development, Inc - 5th & Main
- Fitzgerald
- FEH Realty/FEH Associates
- Dubuque and Jackson County Habitat for Humanity
- 799 Main Street
- Dubuque Racing Association

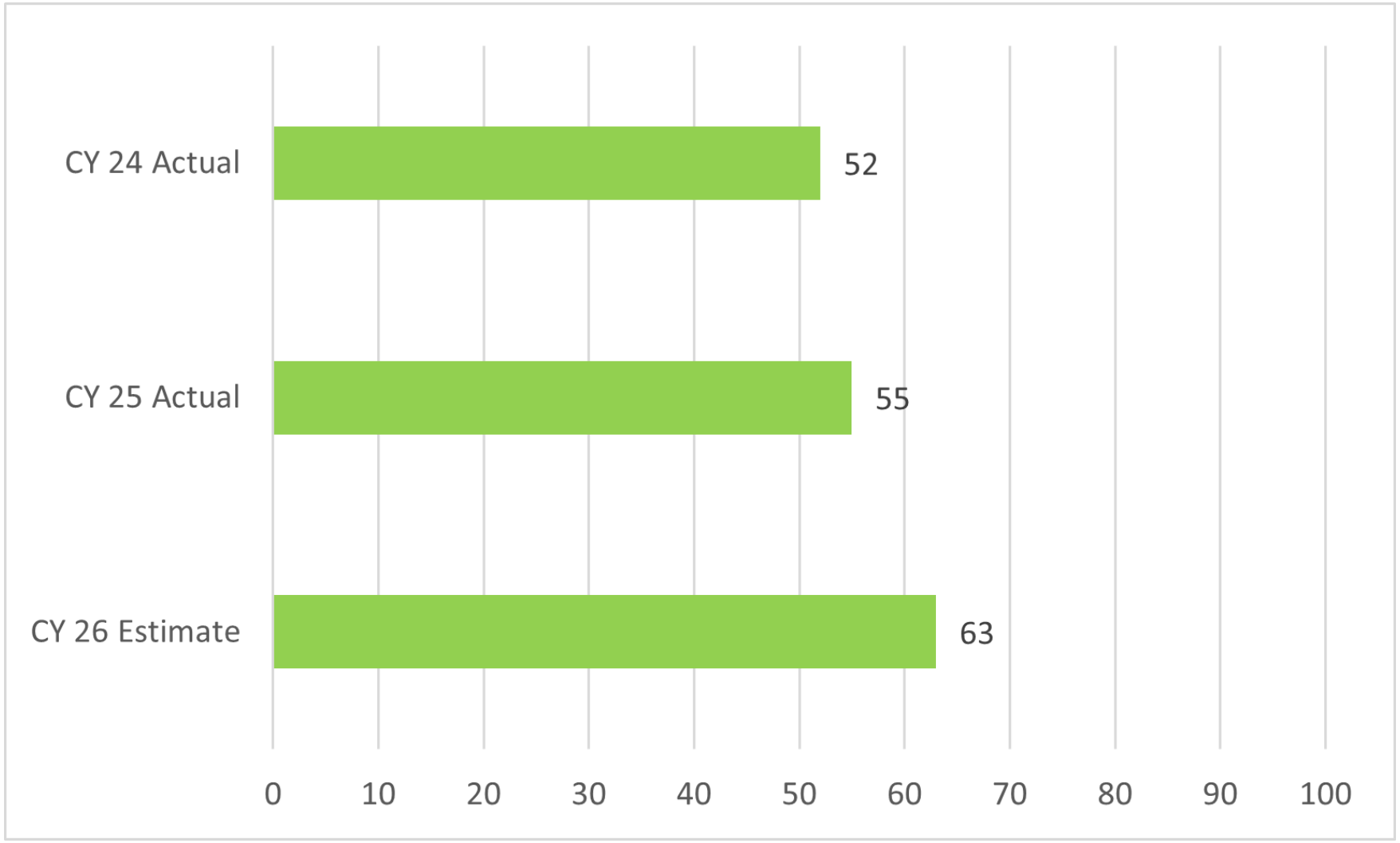
# TAX APPEALS

| Tax Payer | Appeal Filed | Resolved Date & Outcome |
|---|---|---|
| Hartig (SFH) | 2021 | PAAB ruled with City 2022. Reconsideration request filed 2022. District Court ruled in favor of the City March 2025. |
| Hy-Vee, Inc. | 2023 | Settled March 2025 |
| Walmart, Inc & Sam's Real Estate Business Trust | 2023 | Settled July 2024 |
| Walmart, Inc. & Wal-Mart Real Estate Business Trust | 2023 | Settled July 2024 |
| Kennedy Mall, Inc (2 parcels) | 2023 | Settled December 2023 |
| Nordstrom, Inc | 2023 | Settled December 2023 |
| Hartig (SFH) | 2023 | Pending |
| Kohl's Department Stores | 2023 & 2024 | Settled December 2024 |
| Patel (2 parcels) (SFH) | 2023 | PAAB ruled in favor of the City February 2024 |
| Nachtman (SFH) | 2023 | PAAB ruled in favor of the City March 2024 |
| Davenport Farm & Fleet, Inc. | 2024 | Pending |
| Hartig (SFH) | 2024 | Pending |

# HUMAN RIGHTS CASES - Percent of cases resolved within case standards.



# 2014 - 2023 PETITION PROPERTIES



# Example Petition Property - 290 Bryant Street (BEFORE)

Special Assessments

- Grass and snow maintenance
- No water from May 2019 through March 2024
- Municipal Infractions







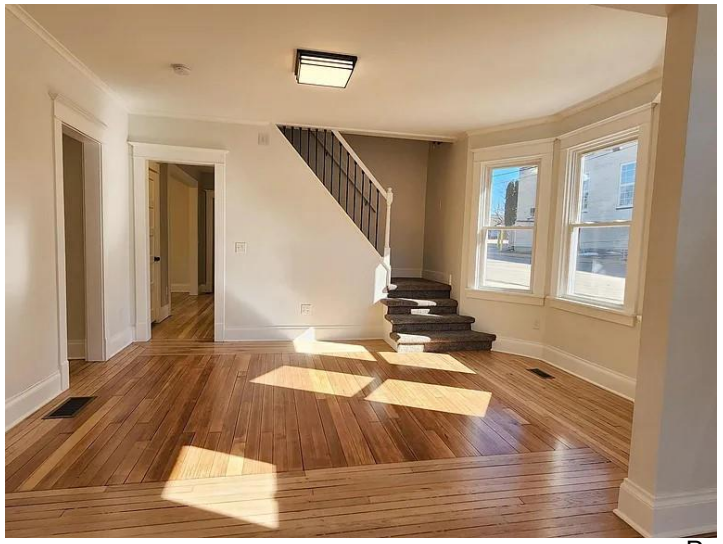
Complaints re:

- Grass/Weed
- Bushes/Shrubs Overgrown on Public Sidewalk
- Housing Code Complaint

# Example Petition Property - 290 Bryant Street (AFTER)







# CONTINUING LEGAL EDUCATION HOURS



# THANK YOU

**www.cityofdubuque.org/260/City-Attorney**

# City Clerk

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## CITY CLERK

| Budget Highlights | FY 2024 Actual | FY 2025 Budget | FY 2026 Requested | % change |
|---|---|---|---|---|
| Expenses | | | | |
| Employee Expense | $ 408,516 | $ 407,551 | $ 433,028 | 6.3% |
| Supplies and Services | $ 80,357 | $ 120,946 | $ 125,209 | 3.5% |
| Election Expense | $ 13,925 | $ — | $ 55,000 | 0.0% |
| Code of Ordinances Updates | $ 2,991 | $ 9,356 | $ 7,321 | -21.8% |
| Machinery and Equipment | $ 5,508 | $ 1,940 | $ 250 | -87.1% |
| Total | $ 511,297 | $ 539,793 | $ 620,808 | 15.0% |
| Resources | | | | |
| Administrative Overhead Recharges | $ 327,846 | $ 314,411 | $ 318,995 | 1.5% |
| Operating Revenue | $ 171,056 | $ 131,797 | $ 138,488 | 5.1% |
| Total | $ 498,902 | $ 446,208 | $ 457,483 | 2.5% |
| Property Tax Support | $ 12,395 | $ 93,585 | $ 163,325 | $ 69,740 |
| Percent Increase (Decrease)--w/o election exp & Code of Ordinance Update | | | 19.9% | 15.8% |
| Percent Increase (Decrease)--w/ election exp & Code of Ordinance Update | | | | 74.5% |
| **Personnel- Authorized FTE** | **4.00** | **4.00** | **4.00** | |

## Significant Line Items

**Employee Expense**

1. FY 2026 employee expense reflects a 3.00% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from the FY 2025 City contribution of 9.44%. The employee contribution of 6.29% is unchanged from FY 2025.
3. The City portion of health insurance expense is unchanged $1,119 in FY 2025 to $1,119 in FY 2026 per month, per contract, which results in annual cost unchanged of $— or 0.00%.
4. Overtime is unchanged from $1,500 in FY 2025 to $1,500 in FY 2026. FY 2024 Actual was $5,501.

**Supplies & Services**

5. Code Supplements decreased from $9,356 in FY 2025 to $7,321 in FY 2026. FY 2024 Actual was $2,991. FY 2024 costs were lower because billing occurred for only two quarters during the

calendar year, instead of the usual quarterly billing schedule. This line item includes hosting of American Legal Publication on the City's website ($500) and publishing the City ordinances quarterly ($6,821). The expected ordinance publishing cost is expected to decrease based on previous fiscal year actuals.

6. Civil Service is unchanged from $22,500 in FY 2025 to $22,500 in FY 2026 based on FY 2025 budget. FY 2024 actual was $10,503. This line item includes Fire entry, Fire promotional, and Police entry civil service exams. The Fire entry exam occurs annually, and promotional exams are required when staff turnover occurs from retirements and internal promotions. In the past two fiscal years, Police has received a low number of applicants for multiple entry exams which requires additional testing for adequate staffing of the department.

7. Advertising increased from $13,692 in FY 2025 to $14,987 in FY 2026 based on FY 2024 Actual of $14,987. This line item is for legal notices and publications that are required to be published in the local newspaper per Iowa Code. The City Clerk's Office covers the cost of publishing minutes, public hearing notices, and ordinances.

8. Meetings & Conferences increased from $15,640 in FY 2025 to $16,120 in FY 2026. Conferences budgeted in FY 2026 include: International Institute of Municipal Clerks ($4,650); Iowa Municipal Professionals Institute ($2,935); Iowa Municipal Finance Officers Association spring & fall conferences ($1,576); Iowa Municipal Finance Officers Board Meetings ($1,722); the Iowa Alcoholic Beverages Division yearly training ($450); and other miscellaneous conferences ($4,787). The specific conferences attended each year varies depending on what conference opportunities are available.

9. Election increased from $0 in FY 2025 to $55,000 in FY 2026 due to no election falling in FY 2025. FY 2024 actual was $13,925 and was lower due to no general election occurring. There is a budgeted increase to accommodate both a primary and general election. The City must always prepare for the possibility of a primary if more than two candidates file for a position. This line item represents the cost of implementing City elections and is typically an every-other-year expense. City elections are regularly scheduled in odd-numbered years per Iowa Code. The next election is set for the fall of 2025, which occurs in FY 2026. The Mayor position and three City Council seats are up for election in 2025. Four seats were up for election back in FY 2022, which cost the City $51,577.

10. Refunds increased from $17,525 in FY 2025 to $18,938 in FY 2026. FY 2024 Actual was $16,253. This line item represents special event deposit refunds and the liquor license refunds, which both continue to increase. This expense is offset by the events revenue line item.

11. Sister City Program is unchanged from $9,300 in FY 2025 to $9,300 in FY 2026. FY 2024 Actual was $7,500. $7,500 is allocated to Travel Dubuque for overseeing the Sister City Program per the City's contracted services agreement. The remaining funding is for Sister City membership dues to Sister Cities International (SCI) and hosting events in support of Sister Cities.

12. Technology Services increased from $17,472 in FY 2025 to $23,095 in FY 2026. This line item includes GoToMyPC software ($600) and maintenance of Civic Plus agenda management software ($9,695). FY 2025 included implementation costs to transition from Novus Agenda to Civic Plus.

**Revenue**

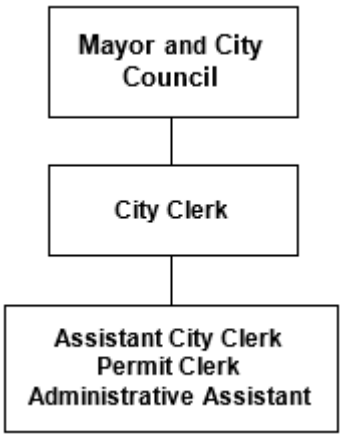
13. Beer/Liquor Combination Licenses increased from $93,869 in FY 2025 to $100,200 in FY 2026. FY 2024 actual was 134,748. The increase from FY 2025 budget is due to a delay in receiving renewal fees from the State of Iowa and an anticipated increase in the number of special events that require a retail alcohol license. The decrease from FY 2024 actuals is attributed to numerous businesses utilizing the alcohol Beverage Division's automatic renewal process, which redirects the fees to the State instead of the City.

14. Deposits revenue increased from $15,900 in FY 2025 to $16,500 in FY 2026. The FY 2024 Actual was $13,900. This line item represents deposits that are collected from special event application fees. This revenue is returned to the event organizer after the event, so long as there was no damage or issues with clean up. This line item offsets the Refunds expense line item. This line item varies each year due to the number and nature of events being held. The FY 2024 budget was based on FY 2022 actuals. The FY 2025 budget is based on FY 2023 actuals. There was an increase in the number of events in FY 2023 compared to FY 2022, thus leading to an increase in the FY 2025 budget compared to FY 2024.

15. Revenue received from Enterprise Funds for administrative overhead charges increased from $314,411 in FY 2025 to $318,995 in FY 2026.

# CITY CLERK'S OFFICE

The City Clerk's Office is committed to accurately recording and preserving the actions of the City Council. The City Clerk's Office prepares, maintains, and distributes records of all City Council actions and provides the necessary documents for fulfillment of City Council and City staff's respective legislative and administrative responsibilities. The City Clerk's Office administers programs covered by the State Civil Service law and issues licenses and permits for various businesses and activities as set out by city and state law.




## SUCCESS IS ABOUT PLANNING, PARTNERSHIPS AND PEOPLE LEADING TO OUTCOMES

**People**
The City Clerk's Office serves as a main resource for general city information. The City Clerk's Office strives to provide courteous and professional service while offering access to official records and referring inquiries to the appropriate departments.

**Planning**
The City Clerk's Office supports all departments through assembling and classifying all department items of business that come before the City Council.

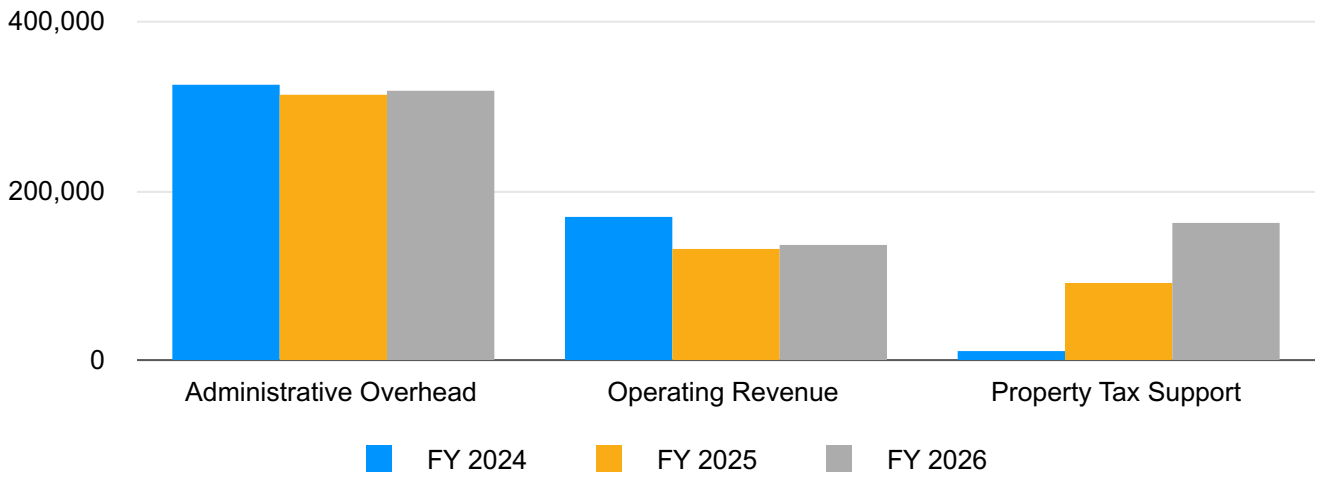



**Partnerships**
The City Clerk's Office partners with residents, staff, local and state agencies, and businesses to effectively conduct business. These partnerships include: State Department of Revenue, Iowa League of Cities, Dubuque Main Street, Travel Dubuque, Greater Dubuque Development Corporation, non-profit special event organizers, community service agencies, and Dubuque County offices.

# CITY CLERK'S OFFICE

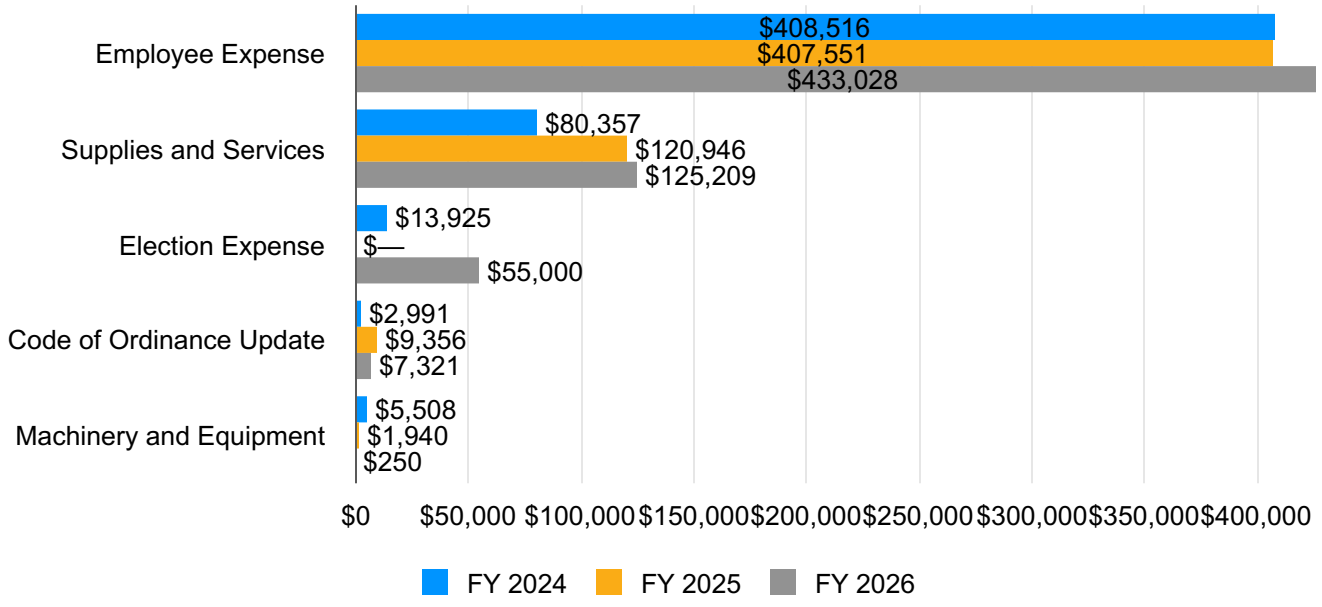
| | FY 2024 | FY 2025 | FY 2026 |
|---|---|---|---|
| **Full-Time Equivalent** | **4.00** | **4.00** | **4.00** |

**Resources and Property Tax Support**




The City Clerks Department is supported by 4.00 full-time equivalent employees, which accounts for 69.75% of the department expense as seen below. Overall, the departments' expenses are expected to increase by 15.01% in FY 2026 compared to FY 2025.

**Expenditures by Category by Fiscal Year**



# CITY CLERK'S OFFICE

## Mission & Services

The City Clerk's Office performs administrative and clerical work in support of the activities of the City Council, Civil Service Commission, and residents requiring certain business licenses and permits. Responsibilities include record management, boards and commissions applications, administration of the Civil Service Commission, administering various licenses and permits, and serving as the city staff representative for the Sister City relationships.

| Position Summary | |
|---|---|
| | **FY 2026** |
| City Clerk | 1.00 |
| Assistant City Clerk | 1.00 |
| Permit Clerk | 1.00 |
| Administrative Assistant | 1.00 |
| **Total FT Equivalent Employees** | **4.00** |

## Performance Measures

**City Council Goal: Partnership for a Better Dubuque**

**1 Department Objective: Foster community engagement with city government.**

| Performance Measure (KPI) | Target | CY 2023 Actual | CY 2024 Actual | CY 2025 Actual | Performance Indicator |
|---|---|---|---|---|---|
| Number of Proclamations Issued | N/A | 55 | 45 | 54 | **N/A** |
| Average % of Board and Commission Openings | <10% | 13% | 12% | 20% | **Goal Not Met** |

**City Council Goal: Diverse Arts, Culture, Parks, and Recreation Experiences and Activities**

**2 Department Objective: Manage special event permits to enhance community engagement while prioritizing safety.**

| | | | | | |
|---|---|---|---|---|---|
| Number of Issued Event Permits | N/A | 166 | 151 | 143 | **N/A** |

**Recommended Operating Revenue Budget - Department Total**

**73 - CITY CLERK'S OFFICE**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **100 - General** | | | | |
| **4A - Charges for Services** | | | | |
| 41000 - Alcohol Control Licenses | $ (98,529) | $ (134,748) | $ (93,869) | $ (100,200) |
| 41050 - Cigarette Permits | (7,175) | (7,500) | (7,600) | (7,500) |
| 41700 - Business License | (8,385) | (8,690) | (7,100) | (8,690) |
| 41850 - Bike License | (235) | (270) | (400) | (270) |
| 45000 - Charges/Fees for Service | — | — | — | — |
| 45440 - Events | (5,750) | (5,050) | (6,650) | (5,050) |
| 47100 - Reimbursements | (597) | (898) | (278) | (278) |
| 47150 - Refunds | — | — | — | — |
| 47300 - Deposits | (13,350) | (13,900) | (15,900) | (16,500) |
| **4A - Charges for Services Total** | **(134,021)** | **(171,056)** | **(131,797)** | **(138,488)** |
| **4N - Transfers** | | | | |
| 49600 - Transfer in Water Op | (9,856) | (56,660) | (66,266) | (67,232) |
| 49610 - Transfer In Sanitary Op | (61,602) | (84,476) | (67,999) | (68,991) |
| 49620 - Transfer in Storm Op | (18,480) | (47,810) | (65,403) | (66,357) |
| 49650 - Transfer in Parking Op | (8,008) | (12,186) | (13,145) | (13,337) |
| 49670 - Transfer in Refuse Op | (37,651) | (84,476) | (67,598) | (68,583) |
| 49950 - Transfer in DMASWA Gen | (30,801) | (42,238) | (34,000) | (34,495) |
| **4N - Transfers Total** | **(166,398)** | **(327,846)** | **(314,411)** | **(318,995)** |
| **Grand Total** | **$ (300,419)** | **$ (498,902)** | **$ (446,208)** | **$ (457,483)** |

**Recommended Operating Expenditure Budget - Department Total**
**73 - CITY CLERK'S OFFICE**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **6A - Salaries & Wages** | | | | |
| **100 - General** | | | | |
| 60100 - Salaries-Regular Full Time | $ 251,934 | $ 263,051 | $ 289,832 | $ 313,559 |
| 60200 - Salaries - Regular Part Time | — | 27 | — | — |
| 60300 - Hourly Wages - Temp/ Seasonal | — | — | — | — |
| 60400 - Overtime | 3,303 | 5,501 | 1,500 | 1,500 |
| 60630 - Special Pay Sick Lv Payout Ret | 5,654 | 5,549 | 5,444 | 3,290 |
| 60635 - Special Pay Sick Lv Payout 50% | 749 | 1,208 | 786 | 1,218 |
| 60640 - Special Pay - Vacation Payout | — | 1,827 | — | — |
| 60710 - Special Pay - Parental Leave | — | 22,166 | — | — |
| 60730 - Spec Pay - Safety Equipment | — | — | — | — |
| **6A - Salaries & Wages Total** | **261,639** | **299,330** | **297,562** | **319,567** |
| **6B - Employee Benefits** | | | | |
| **100 - General** | | | | |
| 61100 - FICA - City Contribution | 19,138 | 21,784 | 23,110 | 24,449 |
| 61300 - IPERS - City Contribution | 23,958 | 27,041 | 27,929 | 29,742 |
| 61510 - Health Insurance | 53,301 | 55,085 | 53,692 | 53,692 |
| 61540 - Life Insurance | 180 | 192 | 184 | 184 |
| 61600 - Workers' Compensation | 407 | 491 | 552 | 576 |
| 61820 - Vehicle Allowance | 4,228 | 4,593 | 4,522 | 4,818 |
| 61992 - Physicals | — | — | — | — |
| **6B - Employee Benefits Total** | **101,212** | **109,187** | **109,989** | **113,461** |
| **6C - Staff Development** | | | | |
| **100 - General** | | | | |
| 62100 - Association Dues | 710 | 635 | 715 | 715 |
| 62200 - Subscriptions | 327 | 438 | 458 | 375 |
| 62325 - Mileage | — | 83 | 163 | 163 |

**Recommended Operating Expenditure Budget - Department Total**
**73 - CITY CLERK'S OFFICE**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| 62400 - Meetings & Conferences | 7,618 | 9,923 | 15,640 | 16,120 |
| 62500 - Education Reimbursement | 3,317 | 1,596 | 1,545 | 1,735 |
| **6C - Staff Development Total** | **11,972** | **12,674** | **18,521** | **19,108** |
| **6D - Repair/Maint/Util** | | | | |
| **100 - General** | | | | |
| 63400 - Equipment Maint/ Repair | 220 | 210 | 363 | 217 |
| 63730 - Telecommunications | 1,636 | 1,707 | 2,264 | 1,988 |
| **6D - Repair/Maint/Util Total** | **1,857** | **1,917** | **2,627** | **2,205** |
| **6E - Contractual Svcs** | | | | |
| **100 - General** | | | | |
| 64020 - Advertising | 12,926 | 14,987 | 13,692 | 14,987 |
| 64050 - Recording Fees | 95 | 164 | 245 | 164 |
| 64062 - Refunds | 14,968 | 16,253 | 17,525 | 18,938 |
| 64081 - Insurance - Liability | 2,409 | 2,678 | 3,434 | 3,185 |
| 64115 - Special Events | 2,871 | 1,535 | 3,100 | 3,100 |
| 64140 - Printing | 1,282 | 3,920 | 4,879 | 4,037 |
| 64145 - Copying | 408 | 176 | 794 | 175 |
| 64160 - Rental - Land/Bldgs/ Parking | 462 | 504 | 1,008 | 1,008 |
| 64190 - Technology Services | 124 | 3,990 | 17,472 | 23,095 |
| 64191 - IT Recharges | 1,190 | 1,370 | 1,497 | 1,443 |
| 64860 - Speakers | — | — | — | — |
| 64900 - Other Professional Service | — | — | — | — |
| 64950 - Election | — | 13,925 | — | 55,000 |
| 64955 - Civil Service | 17,996 | 10,503 | 22,500 | 22,500 |
| 64960 - Sister City Program | 9,405 | 7,500 | 9,300 | 9,300 |
| 64980 - Technology Equip Maint Cont | — | — | 2,112 | — |
| 64990 - Other Contractual Service | — | — | — | — |
| 6E - Contractual Svcs Total | **64,135** | **77,505** | **97,558** | **156,932** |
| **6F - Commodities** | | | | |
| **100 - General** | | | | |

**Recommended Operating Expenditure Budget - Department Total**
**73 - CITY CLERK'S OFFICE**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| 65030 - Merchandise for Resale | — | — | — | — |
| 65045 - Technology Equipment | 4,126 | 5,508 | 1,940 | 250 |
| 65060 - Office Supplies | 1,847 | 1,263 | 1,086 | 1,263 |
| 65070 - Operating Supplies | 144 | 144 | 168 | 192 |
| 65080 - Postage/Shipping | 907 | 485 | 986 | 509 |
| 65920 - Code Supplements | 4,539 | 2,991 | 9,356 | 7,321 |
| 65925 - Uniform Purchase | — | 295 | — | — |
| 65940 - Gift Cards | — | 25 | — | — |
| **6F - Commodities Total** | **11,562** | **10,710** | **13,536** | **9,535** |
| **6G - Capital Outlay** | | | | |
| **100 - General** | | | | |
| 67210 - Furniture/Fixtures | — | — | — | — |
| 67270 - Other Capital Equipment | — | — | — | — |
| **6G - Capital Outlay Total** | **—** | **—** | **—** | **—** |
| **Grand Total** | **$ 452,376** | **$ 511,323** | **$ 539,793** | **$ 620,808** |

**Recommended Expenditure Budget Report by Activity & Funding Source**
**73 - CITY CLERK'S OFFICE**

| Fund/Activity | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|
| **7301 - Administration** | | | |
| **100 - General** | | | |
| 6A - Salaries & Wages | $ 299,330 | $ 297,562 | $ 319,567 |
| 6B - Employee Benefits | 109,187 | 109,989 | 113,461 |
| 6C - Staff Development | 12,674 | 18,521 | 19,108 |
| 6D - Repair/Maint/Util | 1,917 | 2,627 | 2,205 |
| 6E - Contractual Svcs | 63,580 | 97,558 | 101,932 |
| 6F - Commodities | 10,710 | 13,536 | 9,535 |
| 6G - Capital Outlay | — | — | — |
| **7301 - Administration Total** | **497,398** | **539,793** | **565,808** |
| **7302 - Elections** | | | |
| **100 - General** | | | |
| 6E - Contractual Svcs | 13,925 | — | 55,000 |
| **7302 - Elections Total** | **13,925** | **—** | **55,000** |
| **7399 - Pcard Clearing** | | | |
| **100 - General** | | | |
| 6F - Commodities | — | — | — |
| **7399 - Pcard Clearing Total** | **—** | **—** | **—** |
| **Grand Total** | **$ 511,323** | **$ 539,793** | **$ 620,808** |

**C I T Y O F D U B U Q U E , I O W A**
**DEPARTMENT DETAIL - PERSONNEL COMPLEMENT**

**73 CITY CLERK**

| FD | JC | WP-GR | JOB CLASS | FY 2026 FTE | FY 2026 BUDGET |
|---|---|---|---|---|---|
| **60100 Full Time Employee Expense** | | | | | |
| 100 | 1055 | CONT | CITY CLERK | 1.00 | $110,298 |
| 100 | 5265 | GE-10 | ASSISTANT CITY CLERK | 1.00 | 76,876 |
| 100 | 5070 | GE-07 | PERMIT CLERK | 1.00 | 63,329 |
| 100 | 5015 | GE-07 | PROF | 1.00 | 63,056 |
| | | **TOTAL FULL TIME EMPLOYEES** | | 4.00 | 313,559 |
| | | **TOTAL CITY CLERK'S OFFICE** | | **4.00** | **$313,559** |

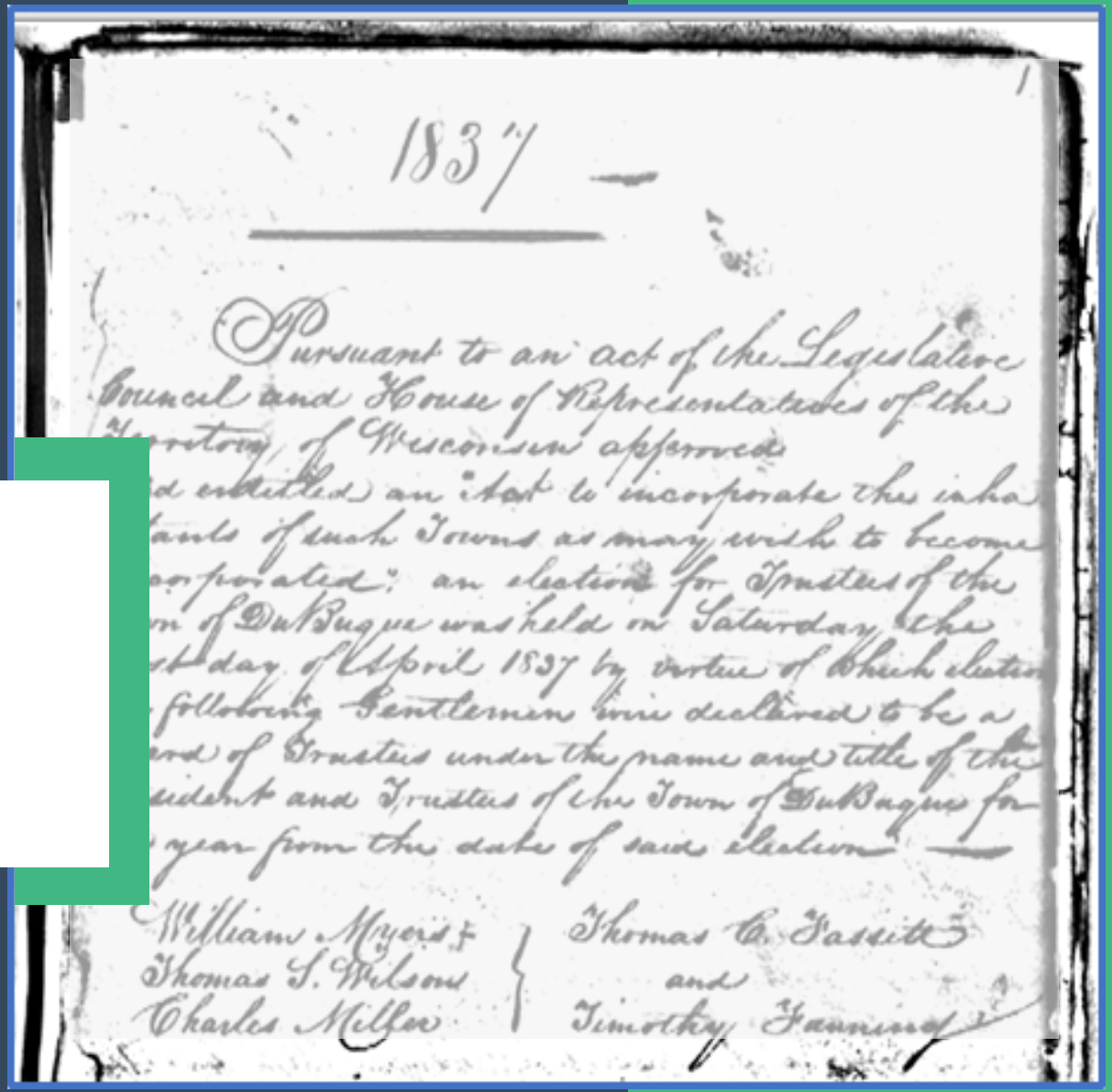
**CITY OF DUBUQUE, IOWA**
**ACTIVITY PERSONNEL COMPLEMENT SUMMARY**

| | ACCT | FD | JC | WP-GR | POSITION CLASS | FY 2026 FTE | FY 2026 BUDGET |
|---|---|---|---|---|---|---|---|
| **City Clerks Office** | | | | | | | |
| 7301 | 60100 | 100 | 1055 | CONT | CITY CLERK | 1.00 | $110,298 |
| 7301 | 60100 | 100 | 5070 | GE-07 | PERMIT CLERK | 1.00 | 63,329 |
| 7301 | 60100 | 100 | 5265 | GE-10 | ASSISTANT CITY CLERK | 1.00 | 76,876 |
| 7301 | 60100 | 100 | 5015 | GE-07 | ADMIN SUPPORT PROF | 1.00 | 63,056 |
| | | | | | **Total** | 4.00 | 313,559 |
| **TOTAL CITY CLERK'S OFFICE** | | | | | | **4.00** | **$313,559** |

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FISCAL YEAR 2026
BUDGET PRESENTATION

# CITY CLERK'S OFFICE


1837

Pursuant to an act of the Legislative Council and House of Representatives of the Territory of Wisconsin approved ... entitled an "act to incorporate the inhabitants of such Towns as may wish to become incorporated": an election for Trustees of the Town of DuBuque was held on Saturday the ... day of April 1837 by virtue of which election the following Gentlemen were declared to be a Board of Trustees under the name and title of the President and Trustees of the Town of DuBuque for the year from the date of said election —

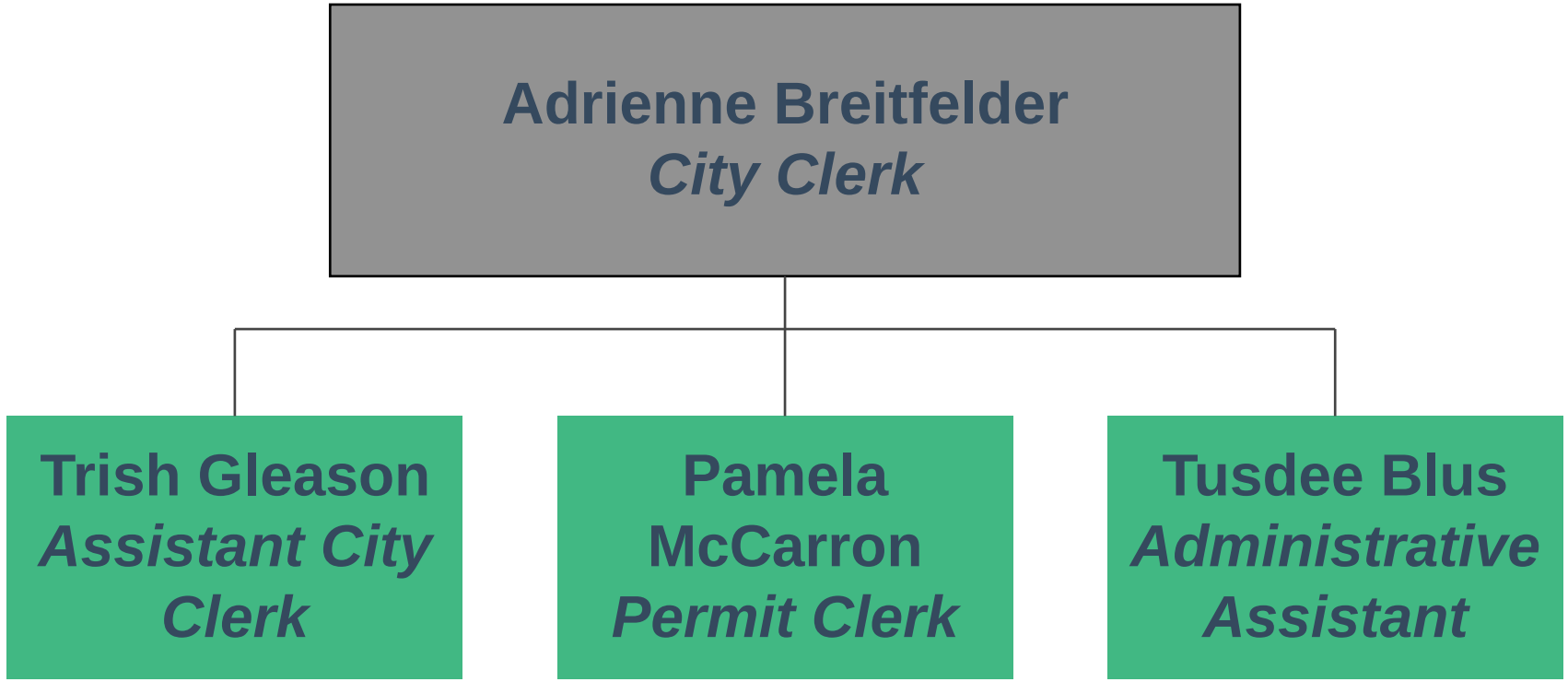
William Myers
Thomas S. Wilson
Charles Miller
Thomas C. Sasseen
and
Timothy Fanning

City Clerk's Office

# MISSION STATEMENT

***The City Clerk's Office is committed to accurately recording and preserving the actions of the City Council. The City Clerk's Office prepares, administers, maintains, and distributes records of all City Council actions and provides the necessary documents for fulfillment of City Council and City staff's respective legislative and administrative responsibilities. The City Clerk's Office administers programs covered by the State Civil Service law and issues license and permits for various businesses and activities as set out by city and state law.***

# City Clerk's Office (4.00 Full-Time Equivalents)



# FISCAL YEAR 2025 HIGHLIGHTS

- Transitioned City Council Agenda Software to CivicPlus
- Transitioned Special Event Permit Application to Citizenserve
- Boards and Commissions Ordinance Amendments
- Reorganized Decades of City Council Legislation

# FUTURE INITIATIVES

- Transition Remaining Department Licenses and Permits to Citizenserve
- Transition Boards and Commissions Agendas to CivicPlus
- Track Open Records Requests through REPORT2DBQ

City Clerk's Office

# FY 2026 REQUESTED PROPERTY TAX SUPPORT



**$163,325**

**Net Property Tax Support**



**$2.19**

**Average homeowner's* property tax cost for the City Clerk's Office**

***(*Avg. home value of $196,508)***



**City Council election expenses are biennial.**

# City Clerk’s Office Public Safety Impacts

- Civil Service Hiring
- Background Checks on Business License Applicants
- Special Event Permit Process

# Civil Service Commission

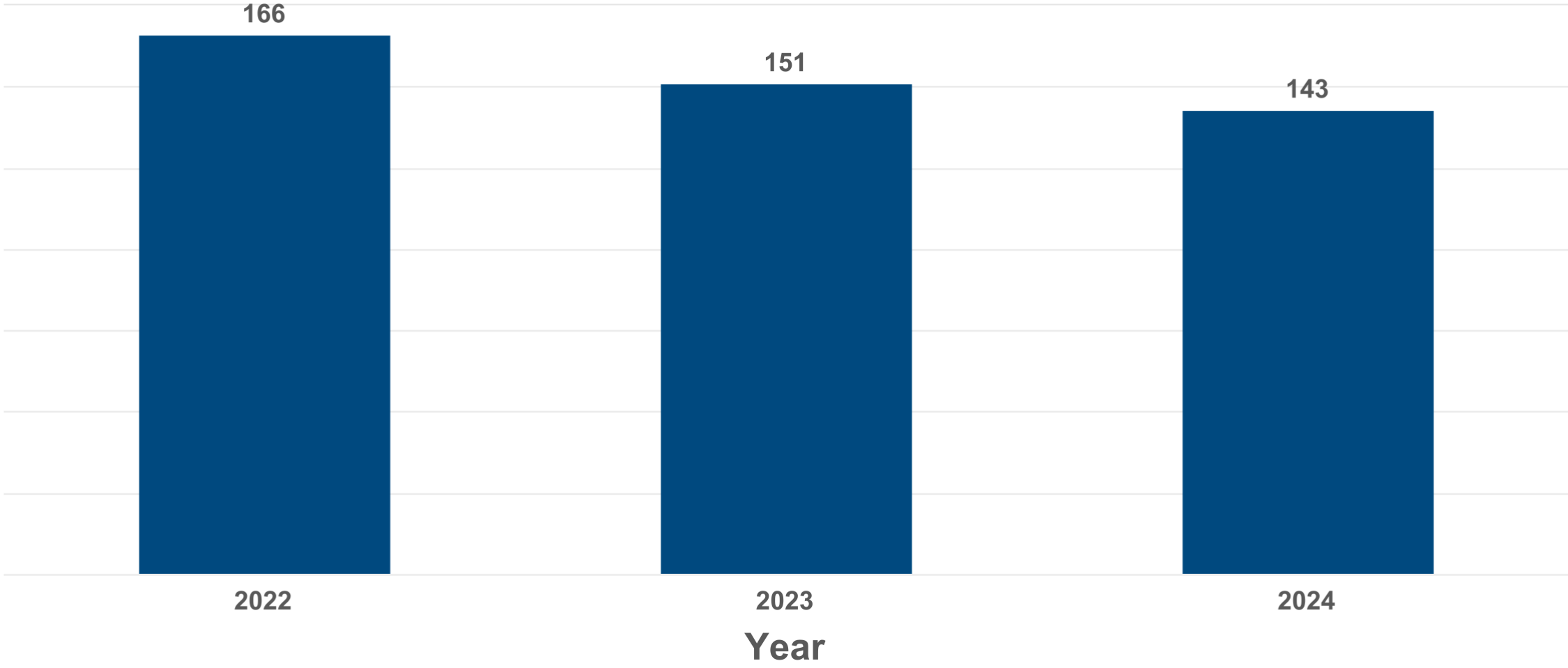
Scott Crabill

Daniel White, Chair

Carla Heathcote

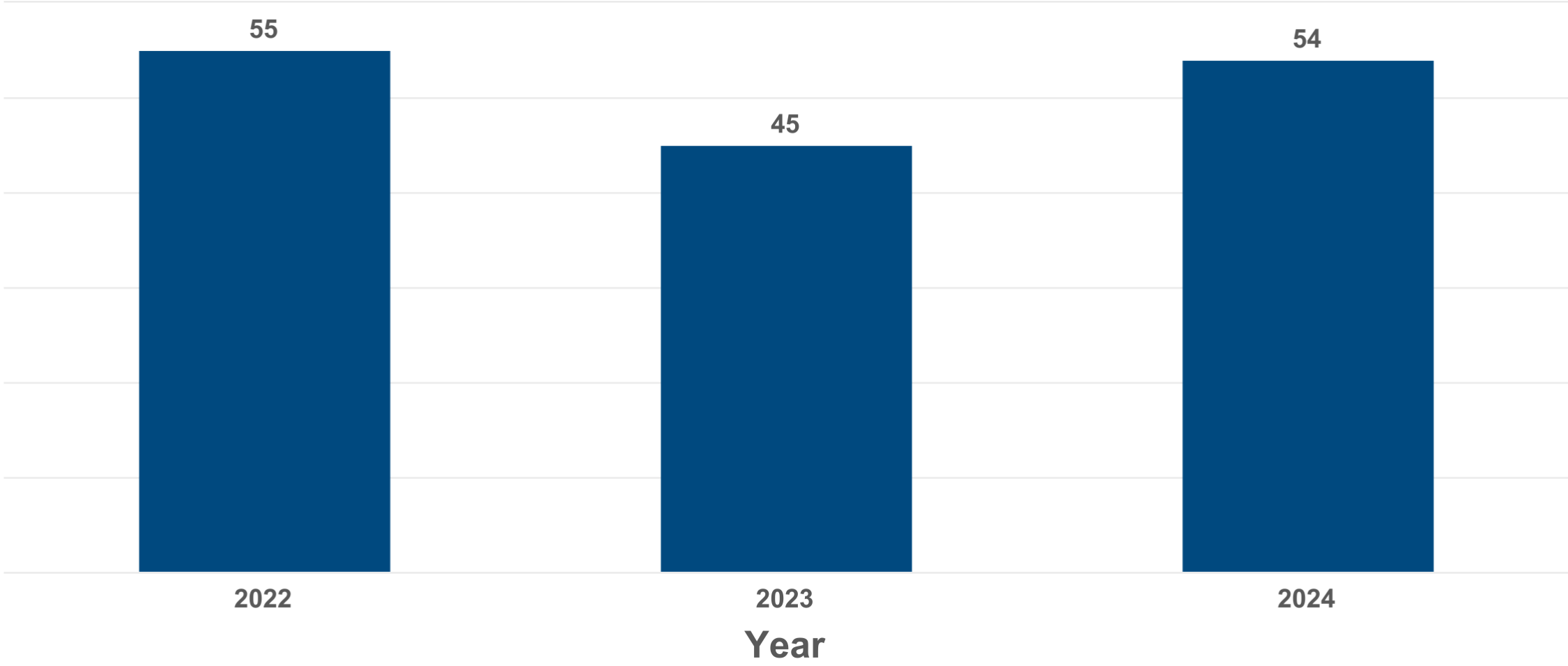
# PERFORMANCE MEASURES

## Number of Special Events Per Calendar Year



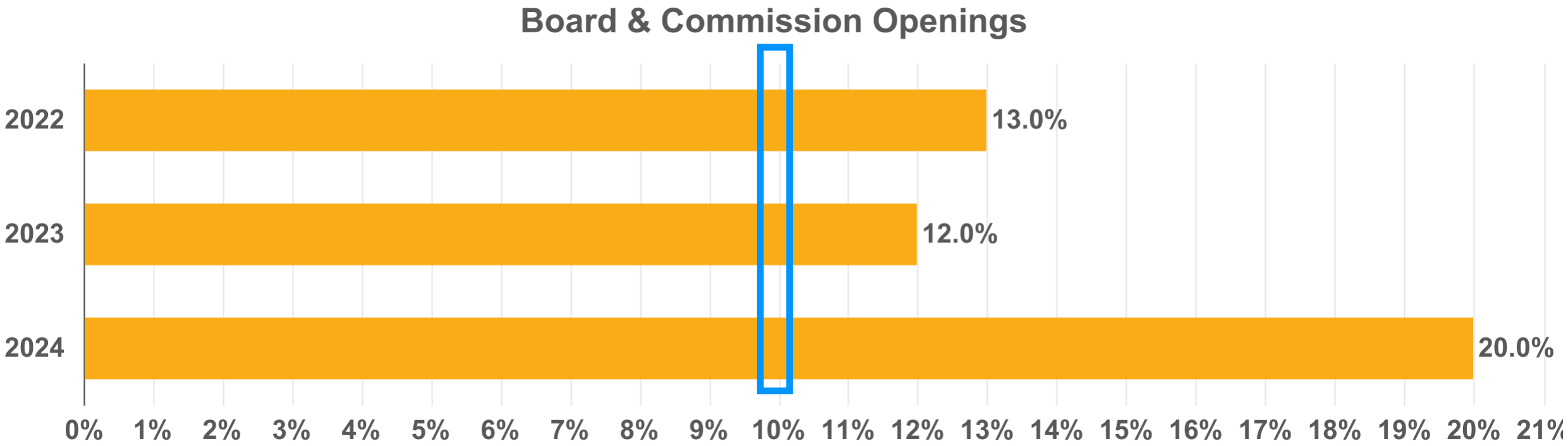
# PERFORMANCE MEASURES

## Number of Proclamations Issued



# PERFORMANCE MEASURES

## Target: City Board & Commission Openings at 10% or less




**Goal < 10%**

# THANK YOU

**www.cityofdubuque.org/cityclerk**

# Communications Office

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## COMMUNICATIONS OFFICE

| Budget Highlights | FY 2024 Actual | FY 2025 Budget | FY 2026 Requested | % Change From FY 2025 Budget |
|---|---|---|---|---|
| Expenses | | | | |
| Employee Expense | $ 782,060 | $ 952,640 | $ 961,954 | 1.0% |
| Supplies and Services | $ 284,861 | $ 367,500 | $ 377,960 | 2.8% |
| Machinery and Equipment | $ 173 | $ 62,132 | $ 43,154 | (30.5%) |
| PEG Fund Machinery & Equipment | $ 155,325 | $ 19,200 | $ 26,800 | 39.6% |
| Total | **$ 1,222,419** | **$ 1,401,472** | **$ 1,409,868** | 0.6% |
| Resources | | | | |
| Administrative Overhead Recharges | $ 241,733 | $ 354,739 | $ 658,138 | 85.5% |
| Stormwater Fund | $ 12,370 | $ 49,865 | $ 59,405 | 19.1% |
| PEG Fund | $ 155,325 | $ 19,200 | $ 26,800 | 39.6% |
| Cable TV Fund | $ 476,035 | $ 515,897 | $ 361,221 | (30.0%) |
| Total | **$ 885,463** | **$ 939,701** | **$ 1,105,564** | 17.7% |
| Increase (Decrease) Cable TV Fund | $ (140,829) | $ (326,658) | $ 67,875 | $ 394,533 |
| Property Tax Support | $ 196,127 | $ 135,113 | $ 372,179 | $ 237,066 |
| Percent Increase (Decrease) | | | | 175.46% |
| **Personnel - Authorized FTE** | **8.25** | **9.25** | **8.50** | |

## Improvement Package Summary

**1 of 8**

This improvement package request is for the purchase of ArcGIS Indoors Maps, which is a GIS application designed to map and model indoor spaces and assets. The City's current GIS software is not designed to fully manage multiple floor layouts and assets. This application is needed to begin a few projects, including an existing Capital Improvement Project (CIP) for ADA Compliance and a requested CIP for indoor mapping. This package meets the City Council's goal of Financially Responsible, High Performance City Organization. This software would leverage technology to enhance current City projects.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $18,500 | Tax Funds | Recurring | **Recommend - No** |
| Related Revenue: | $12,711 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 5,789 | | | |
| Property Tax Impact: | $0.0023 | 0.03% | | |

Activity: Geographic Information Systems

**2 of 8**
This improvement package is for the addition of 1.00 FTE (GE-33) GIS Developer to the GIS (Geographic Information System) Office. This position is essential for creating, customizing, and maintaining GIS applications, and will work with all city departments. As GIS evolves, web-based applications become the primary tool for GIS access. These applications require a significant amount of customization, keeping the GIS Coordinator/Analyst from other duties. This position will also be responsible for work related to a new citizen response module (CRM). This requests includes wages and benefits as well as technology for the position, which includes a computer, tablet, and desk phone. This package meets the City Council's goals for Financially Responsible, High Performance City Organization and Partnership for a Better Dubuque. By creating this position, the GIS Coordinator/Analyst will be able to further delegate duties and manage the existing project workload, which would foster a high-performance City organization.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $103,188 | Tax Funds | Recurring | **Recommend - No** |
| Related Cost: | $ 5,308 | Tax Funds | Non-Recurring | |
| Related Revenue: | $70,900 | Administrative Overhead | Recurring | |
| Related Revenue: | $ 3,647 | Administrative Overhead | Non-Recurring | |
| Net Property Tax Cost: | $33,949 | | | |
| Property Tax Impact: | $0.0134 | 0.15% | | |
| Activity: Geographic Information Systems | | | | |

**3 of 8**
This improvement package is for the addition of 1.00 FTE (GE-30) GIS Applications Specialist to the GIS (Geographic Information System) Office. This position will work with all city departments and partnering agencies in GIS data creation, editing, and application development. The number of GIS application and data requests continues to rise as GIS further embeds itself as a mission critical resource. Neither the GIS Coordinator/Analyst or GIS Applications Specialist can keep up with the needs of all departments. This requests includes wages and benefits as well as technology for the position, which includes a computer, tablet, and desk phone. This package meets the City Council's goals for Financially Responsible, High Performance City Organization and Partnership for a Better Dubuque. By creating this position, the GIS Coordinator/Analyst will be able to further delegate duties and manage the existing project workload, which would foster a high-performance City organization.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $89,993 | Tax Funds | Recurring | **Recommend - No** |
| Related Cost: | $ 5,308 | Tax Funds | Non-Recurring | |
| Related Revenue: | $61,834 | Administrative Overhead | Recurring | |
| Related Revenue: | $ 3,647 | Administrative Overhead | Non-Recurring | |
| Net Property Tax Cost: | $29,820 | | | |
| Property Tax Impact: | $0.0117 | 0.13% | | |
| Activity: Geographic Information Systems | | | | |

**4 of 8**
This improvement package request is for a online form solution to accept electronic form submittals for grant and assistance applications and more through the City website. This solution would provide a customizable, secure option for online forms and eliminate the need for printed forms. The City's website currently has more than 300 forms from almost all departments that are used to collect information from residents. Some are fillable PDFs that can be submitted electronically; some require applicants to print out the form, complete it by hand, and either mail it in or take a photo of the completed form and submit it electronically, and some forms can be completed online and are automatically submitted to departments via email or

through another platform. A standard solution would give residents and stakeholders a simpler, secure, and standardized interface to submit forms and applications to City departments that do not use specialized software for their permitting/licensing activities. The Office of Shared Prosperity & Neighborhood Support supports this request as a solution for a "benefits screener" to assist in identifying services and resources an individual or families can qualify for given their circumstances and then guide them through the eligibility process to secure those services.This improvement package meets the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery. Streamlining the process for residents to submit forms enhances efficiency and ensures effective service delivery.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 15,000 | Tax Funds | Recurring | **Recommend - Yes** |
| Related Cost: | $ 5,000 | Tax Funds | Non-Recurring | |
| Net Property Tax Cost: | $ 20,000 | | | |
| Property Tax Impact: | $ 0.0079 | 0.09% | | |
| Activity: Administration | | | | |

**5 of 8**

The improvement package request is for a subscription to ArcGIS Hub Premium. Hub Premium is an application that sits on top of our existing enterprise GIS licensing, and allows us to invite collaboration partners and the public to collaborate and provide feedback on GIS-based hub initiatives. This package meets the City Council's goal of Financially Responsible, High Performance City Organization. Integrating collaboration into applications allows for higher preforming teams.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 8,000 | Tax Funds | Recurring | **Recommend - Yes** |
| Related Revenue: | $ 5,497 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 2,503 | | | |
| Property Tax Impact: | $ 0.001 | 0.01% | | |
| Activity: Geographic Information Systems | | | | |

**6 of 8**

This improvement package request is integrate an artificial intelligence (AI)-based chat solution into the City website to offer the option of automated customer service. This service would provide smart text messaging, web chat, and interactive text alerts for residents and stakeholders. It would allow website visitors to get immediate answers to questions, make service requests, send personalized messages, and receive real-time alerts anytime. The service features an integrated web assistant that interacts with web visitors as well as a text chat by phone option, both available 24/7. Artificial intelligence is used to analyze the City's website, documents, and FAQs to help residents and stakeholders with immediate answers to questions, submitting and processing service requests, and capturing the data and information needed when an issue is reported. The chatbot may assist the City in keeping website content accurate and timely by flagging low quality answers to questions based on resident feedback after the interaction. The chatbot may also possess the capability to identify a resident's native language and provide responses in that language. Some vendors also provide integrations with other solutions used by the City such as Accela, Esri, Tyler, Granicus, GovQA, and others. AI-based chat solutions can also increase efficiency and reduce workloads by eliminating the need for some phone calls. This improvement package meets the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery. Expanding customer service to include an option for automated solutions enhances service delivery while also using time and resources more efficiently.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 16,650 | Tax Funds | Recurring | **Recommend - Yes** |
| Related Cost: | $ 7,990 | Tax Funds | Non-Recurring | |
| Net Property Tax Cost: | $ 24,640 | | | |
| Property Tax Impact: | $ 0.0097 | 0.11% | | |
| Activity: Administration | | | | |

**7 of 8**

This improvement package request is for the addition of a 1.00 FTE (GE-30) GIS Data Analyst to the GIS (Geographic Information System) Office. This position will manage and analyze spatial data for all city departments, reducing redundancy and improving efficiency. Data analysis has always been a primary function of GIS activities in this organization, and continues to demand more time as more data is collected. This requests includes wages and benefits as well as technology for the position, which includes a computer, tablet, and desk phone. This package meets the City Council's goals of Financial Responsible, High Performance City Organization and Partnership for a Better Dubuque. By creating this position, the GIS Coordinator/Analyst will be able to further delegate duties and manage the existing project workload, which would foster a high-performance City organization.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $89,993 | Tax Funds | Recurring | **Recommend - No** |
| Related Cost: | $ 5,308 | Tax Funds | Non-Recurring | |
| Related Revenue: | $61,834 | Administrative Overhead | Recurring | |
| Related Revenue: | $ 3,647 | Administrative Overhead | Non-Recurring | |
| Net Property Tax Cost: | $29,820 | | | |
| Property Tax Impact: | $0.0117 | 0.13% | | |
| Activity: Geographic Information Systems | | | | |

**8 of 8**

This improvement package is for office space remodeling to accommodate new GIS (Geographic Information System) Office positions. The current GIS staff setup does not allow for additional staffing, nor collaboration space for project management. This package meets the City Council's goal of Financially Responsible, High Performance City Organization. Updating the GIS workspace to allow for more capacity and collaboration will foster high-performance team and therefore a high-performance City organization.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $25,000 | Tax Funds | Non-Recurring | **Recommend - No** |
| Related Revenue: | $17,178 | Administrative Overhead | Non-Recurring | |
| Net Property Tax Cost: | $ 7,822 | | | |
| Property Tax Impact: | $0.0031 | 0.03% | | |
| Activity: Geographic Information Systems | | | | |

## Significant Line Items

**Employee Expense**

1. FY 2026 employee expense reflects a 3.00% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2025. The employee contribution of 6.29% is unchanged from FY 2025.

3. The City portion of health insurance expense is unchanged from $1,119 in FY 2025 to $1,119 in FY 2026 per month, per contract, which results in annual cost unchanged of $— or 0.00%.

4. Overtime expense is unchanged from $7,000 in FY 2025 to $7,000 in FY 2026. FY 2024 Actual was $583.

5. Due to the reduction in Cable Utility Franchise Fee revenue, the following personnel changes are recommended in FY 2026:

    i. Eliminate the part-time Communications Assistant (-0.75 FTE) reduction of $43,607.

    ii. Change the funding from Cable TV Fund to General Fund for the following positions:

        a. Public Information Officer (1.0 FTE) $122,603

        b. Communication Specialist (1.0 FTE) $63,137

        c. Multimedia Specialist (1.0 FTE) $100,671

        d. Video Producer (1.0 FTE) $79,688

        e. Video Production Intern (0.25 FTE) $7,894

**Supplies & Services**

6. Printing decreased from $85,895 in FY 2025 to $65,629 in FY 2026. This line item represents the cost of printing six issues of City News Newsletter, printing and distribution of two issues of the City Focus Magazine, printing of brochures, flyers and utility bill inserts.

7. Technology Services increased from $169,103 in FY 2025 to $208,190 in FY 2026. This line item includes the following software subscriptions:

| Software Licenses | FY 2025 Budget | FY 2026 Budget | % Change from FY 2025 Budget | |
|---|---|---|---|---|
| Civic Plus Website Hosting | $ 28,494 | $ 31,414 | 10 % | a |
| WebQA Citizen Response Management | $ 35,566 | $ — | — % | b |
| Catalis Citizen Response Management | $ — | $ 37,100 | — % | c |
| Adobe Creative Suite | $ 7,570 | $ 8,029 | 6 % | d |
| ESRI Advantage Program | $ 59,200 | $ 59,200 | — % | |
| Archive Social | $ 7,200 | $ 7,924 | 10 % | e |
| Granicus Video Streaming Software | $ 25,611 | $ — | — % | f |
| Tightrope Video Streaming Software | | $ 4,800 | — % | g |
| Monsido | $ — | $ 7,083 | — % | h |
| GIS Software | $ 5,462 | $ — | — % | i |
| **Total** | **$ 169,103** | **$ 155,550** | **(8)%** | |

a) Civic Plus increased 10% based on anticipated price increase from the vendor.
b) WebQA Citizen Response Management has been replaced with Catalis Citizen Response Management for FY 2026.
c) Catalis Citizen Response Management is new in FY 2026, replaces WebQA.
d) Adobe increased 6% based on anticipated price increase from the vendor.

e) Archive Social increased based on FY 2025 actual plus 5% increase expected from the vendor.
f) Granicus Video Streaming was not renewed for FY 2026, it was replaced by Tightrope.
g) Tightrope added in FY 2026 to replace Granicus Video. Tightrope is more cost effective than Granicus and results in cost savings.
h) Monsido added in FY 2025 to address immediate website accessibility and liability concerns.
i) FY 2025 included $5,462 for miscellaneous GIS Software, however, this is no longer needed and has been removed for FY 2026.

8. Operating Supplies decreased from $15,000 in FY 2025 to $12,097 in FY 2026 based on FY 2024 actual of $12,097. This line item represents the costs of providing closed captioning of select CityChannel Dubuque programming, which makes many of the City's locally-produced programs accessible to the hearing impaired.

9. Advertising is unchanged from $15,000 in FY 2025 to $15,000 in FY 2026. This line item represents advertising and marketing expenses to promote city events, programs and initiatives and social media promotion/advertising throughout the year.

10. Meetings & Conferences is increased from $20,292 in FY 2025 to $20,402 in FY 2026. This line item represents cost of conferences and meetings for the Multimedia Specialist, Video Producer, GISCoordinator/Analyst, GIS Applications Specialist, and other Communications Office staff as necessary. The increase in FY 2026 is due to an increase in the registration cost of the Growing Sustainable Communities Conference.

11. Other Equipment decreased from $56,032 in FY 2025 to $35,604 in FY 2026. This line item represents the replacement of electronic informational signs around the city. The FY 2026 budget includes the replacement of one sign located at the Central Avenue Parking Ramp. Current signs around the city are original and past their useful life and industry standards. The software to operate the current signage is no longer supported. The replacement of electronic informational signs must be done on a consistent schedule to ensure equipment does not fail or parts are still available for purchase if repair is necessary. The original budget used to purchase these signs was part of the construction and renovation budgets for these facilities, but replacement costs were moved to the Communications Office operating budget beginning in FY 2025.

12. FY 2026 expenses include $26,800 for the replacement of Media Services equipment that is funded through the Public, Education, and Governmental Access Cable Grant Fund (PEG Fund). The PEG Fund represents revenue received by the City from Mediacom, as required through a franchise agreement. Mediacom stopped contributing these funds in FY 2024, therefore the PEG Fund can only increase through interest received. The cost of City equipment purchased through the PEG Fund is directly offset by available dollars in the PEG fund.

**Machinery & Equipment**

13. Equipment replacement items include $43,154 for items covered through City funding sources, as well as $26,800 for items covered through the PEG Fund:

| **Communications Office Machinery and Equipment** | | |
|---|---|---|
| Smartphones | $ | 800 |
| Chair | $ | 1,000 |
| Emergency Equipment not PEG-covered | $ | 5,350 |
| Central Ramp Electronic Sign | $ | 35,604 |
| Safety Gear | $ | 400 |
| Communications Office Items Subtotal | $ | 43,154 |
| **PEG Funded Items** | | |
| Frame Sync Video Stabilizer | $ | 6,400 |
| KiPro Recorder | $ | 5,200 |
| Open Gear Cards | $ | 7,200 |
| Kreston Video Cards | $ | 8,000 |
| PEG Funded Items Subtotal | $ | 26,800 |
| **Total Equipment** | **$** | **69,954** |

**Revenue**

14. Cable Utility Franchise Tax revenue decreased from $508,342 in FY 2025 to $339,336 in FY 2026 based on revenue trending for the last six years. FY 2024 Actual was $453,698. This line item represents the franchise fees paid to the City by Mediacom and ImOn, as required by the state franchise fee agreement. The cable companies pay the City a portion of the revenue they generate from video services they provide to their customers within the City limits. This revenue continues to decrease each year due to trends in the cable industry. As more consumers discontinue their cable service in favor of streaming services, cable providers generate less revenue and therefore pay less in franchise fees to the City.

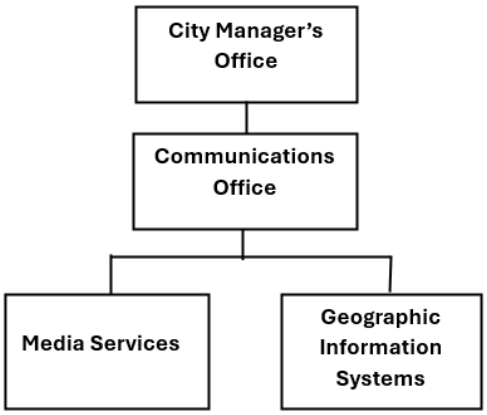
15. Revenue received from Enterprise Funds for administrative overhead charges increased from $354,739 in FY 2025 to $658,138 in FY 2026 and represents recharges for Geographic Information Services (GIS), Communications, and Media Services. The increase is due to Communications and Media Services being added in FY26 due to a reduction in the Cable Utility Franchise Tax revenue. All positions are now General Funded.

# COMMUNICATIONS OFFICE

The City of Dubuque Communications Office facilitates an accurate and consistent flow of information to the City´s various constituencies to increase public awareness about the activities, programs, and services provided by the City of Dubuque.

### Mission & Services

The Communications Office communicates the goals and activities of city government to the city's many publics, both internal and external. The Public Information Officer oversees the Media Services and Geographic Information System (GIS) activities. Services provided by the Communications Office include publications and graphic design, video production, social media management, marketing/advertising, website management, media relations, public access television management, and special event management.




## SUCCESS IS ABOUT PEOPLE, PLANNING AND PARTNERSHIPS LEADING TO OUTCOMES

**PEOPLE**

Communications Office staff serve on Leadership Team, the Employee Recognition Committee, Travel Dubuque Advisory Board, Intercultural Communications Marketing Team, and the Local Emergency Preparedness Committee.

**PLANNING**

The Communications Office supports all departments/divisions in planning activities to promote their programs and activities and assists with promoting engagement opportunities and tools to provide public input into those processes.

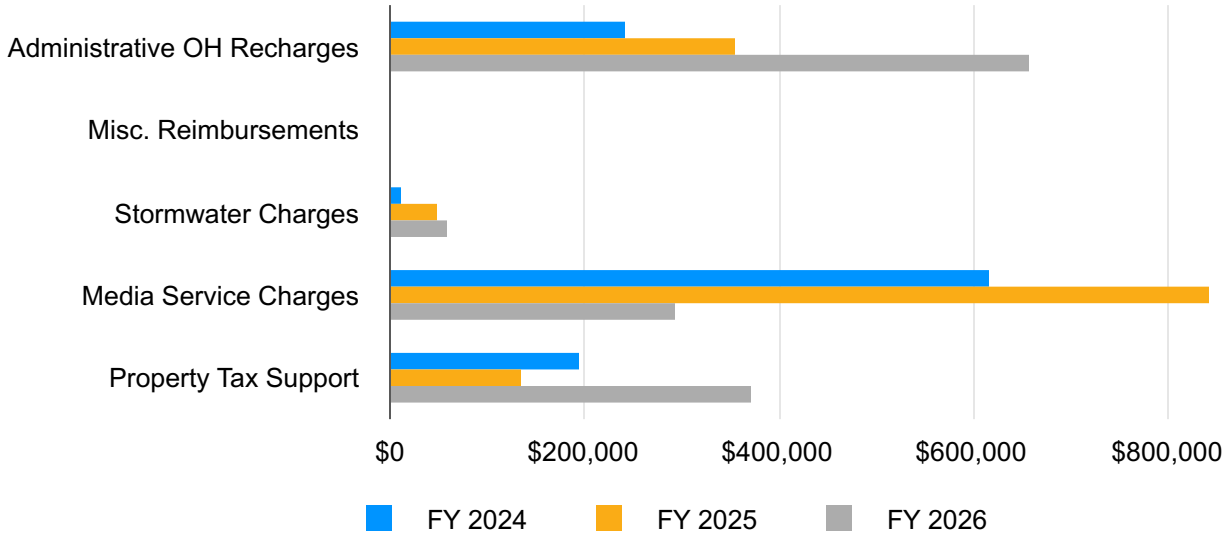
**PARTNERSHIPS**

The Communications Office partners daily with other City departments and divisions and frequently collaborates with strategic partner organizations and agencies.

# COMMUNICATIONS OFFICE

| | FY 2024 | FY 2025 | FY 2026 |
|---|---|---|---|
| Full-Time Equivalent | 8.25 | 9.25 | 8.50 |

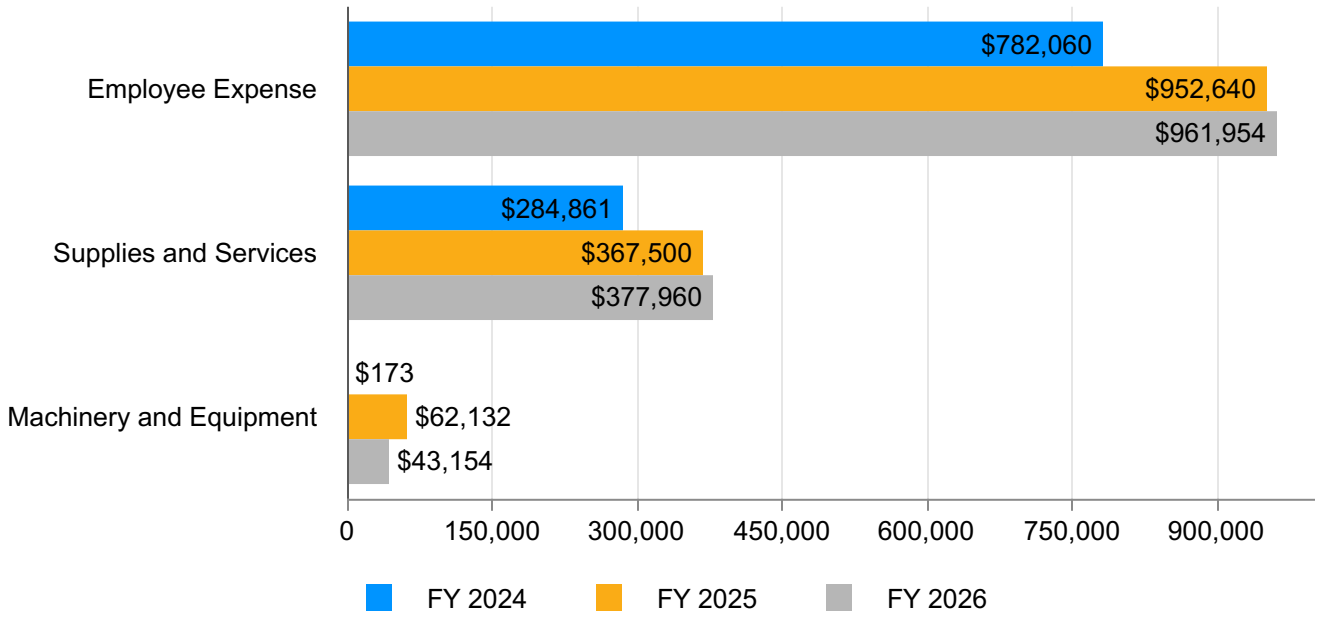
**Resources and Property Tax Support**




Includes Communications Office and Geographic Information Systems.

The Communications Office is supported by 8.50 full-time equivalent employees, which accounts for 68.23% of the department expense as seen below. Overall, the departments' expenses are expected to increase by 0.60% in FY 2026 compared to FY 2025.

**Expenditures by Category by Fiscal Year**



# COMMUNICATIONS OFFICE

| Communications Office Position Summary | |
|---|---|
| | **FY 2026** |
| Public Information Officer | 0.00 |
| Communications Specialist FT | 3.00 |
| Communications Specialist PT | 0.00 |
| Communications Assistant | 0.00 |
| **Total FT Equivalent Employees** | **3.00** |

## Performance Measures

**City Council Goal: Financially Responsible, High-Performance City Organization**

**1 Dept. Objective: Promote the services, programs, projects, and initiatives of the City through diverse mediums.**

| Performance Measure (KPI) | Target | FY 2022 Actual | FY 2023 Actual | FY 2024 Actual | FY 2025 Estimated | Performance Indicator |
|---|---|---|---|---|---|---|
| # of NotifyMe Subscribers to News Releases | Maintain | 1,225 (+40.6%) | 1,294 (+5.6%) | 1,242 (-4.0%) | 1,242 (0%) | **Goal Met** |
| Social Media Followers* | +10% annually | 27,935 (+14.5%) | 30,910 (+10.6%) | 35,691 (+15.5%) | 39,260 (+10%) | **Goal Met** |
| Social Media Reach | +20% annually | 1,790,355 (-61.0%) | 2,823,519 (+57.7%) | 4,249,681 (+50.5%) | 5,099,617 (+20%) | **Goal Met** |
| Social Media Engagement | +20% annually | 45,690 (-60.0%) | 54,882 (+20.1%) | 160,239 (+191.9%) | 192,287 (+20%) | **Goal Met** |

**2 Dept. Objective: Maintain an updated, comprehensive, and interactive City website for residents and stakeholders to access information and communicate with City staff and elected officials.**

| | | | | | | |
|---|---|---|---|---|---|---|
| Homepage Views | +2% annually | 55,626** | 117,710 (+111.6%) | 121,242 (+3%) | 123,000 (+1.5%) | **Goal Not Met** |
| Total Page Views | +2% annually | 728,618** | 1,279,315 (+75.6%) | 1,598,052 (+25%) | 1,800,000 (+12.6%) | **Goal Met** |

** Aggregate of Multiple Platforms*
*Social Media reach and Engagement Stats for FY23 are Facebook only*

***City switched to Google Analytics in Dec. 2021*

# COMMUNICATIONS OFFICE

## Top Pages Visited on City of Dubuque Website

*(excluding homepage)*

| | FY 2023 | FY 2024 | FY 2025 |
|---|---|---|---|
| #1 | Utility Billing | Utility Billing | Utility Billing |
| #2 | Housing & Community Development | Housing & Community Development | Search Page |
| #3 | Miller Riverview Park | Recreation Division | Bid Postings |
| #4 | News Flashes | Join Our Team | Housing & Community Development |
| #5 | Departments | Departments | Miller Riverview Park |
| #6 | Police | Flora & Sutton Pools | Flora & Sutton Pools |
| #7 | Eagle Point Park | Miller Riverview Park | Join Our Team |
| #8 | Join Our Team | Parks and Recreation | Staff Directory |
| #9 | Curbside Collection | Police | Recreation Division |
| #10 | Eagle Point Park | Curbside Collection | News Flashes |

# COMMUNICATIONS OFFICE

## MEDIA SERVICES

### Mission & Services

Provide information on City services and initiatives to Dubuque residents and stakeholders through the City's government access television channels, webstream and videos on demand, and social media channels. Media Services is part of the Communications Office team and operate two local government access channels available to local cable subscribers. The primary channel, CityChannel Dubuque, is also streamed live to the Internet via the City's website and City Council meetings are streamed live on the City's Facebook page. Staff also manage Dubuque's public access television channel.

Besides providing coverage of City Council and Zoning Advisory Commission meetings, CityChannel Dubuque produces a variety of informational and cultural programming about local government and Dubuque and provides 24/7 city announcements, and important notices such as winter parking restrictions. They also provide videos, photos, and graphics for use on the City's social media channels. The Public Information Officer and Multimedia Specialist work with the Cable TV Commission to oversee requests for funding from the PEG Equipment Grant Program to provide local organizations with equipment with which to produce programming for the local community.

| Media Services Position Summary | |
|---|---|
| | **FY 2026** |
| Multimedia Specialist | 0.00 |
| Video Producer | 0.00 |
| Video Production Intern | 0.00 |
| **Total FT Equivalent Employees** | **0.00** |

## Performance Measures

**City Council Goal: Financially Responsible, High-Performance City Organization**

**1** **Dept. Objective: Provide Information regarding City initiatives to citizens and visitors through program/video production and multiple channels of dissemination.**

| Performance Measure (KPI) | Target | FY 2022 Actual | FY 2023 Actual | FY 2024 Actual | FY 2025 Estimated | Performance Indicator |
|---|---|---|---|---|---|---|
| # of meetings broadcast & programs produced | >100 | 101 | 107 | 141 | 140 | **Goal Met** |
| Use Facebook to engage stakeholders in video content that promotes services, programs projects, and initiative. | | | | | | |
| Facebook Video Minutes Viewed* | +5% annually | NA | 173,100 | 165 Days, 12 Hours | 174 | **Goal Met** |
| Facebook 1-minute Video Views | +5% annually | NA | 16,800 | 69,337 (+312%) | 72,804 | **Goal Met** |
| YouTube Video Views | +5% annually | NA | 35,500 | 41,300 (+16.3%) | 43,365 | **Goal Met** |

**2** **Dept. Objective: Make the City of Dubuque more inclusive and equitable by incorporating closed captions into select videos.**

| | | | | | | |
|---|---|---|---|---|---|---|
| # of video minutes captioned | >6000 | NA | 6,418 | 7,909 (+23.2%) | 6,500 | **Goal Met** |

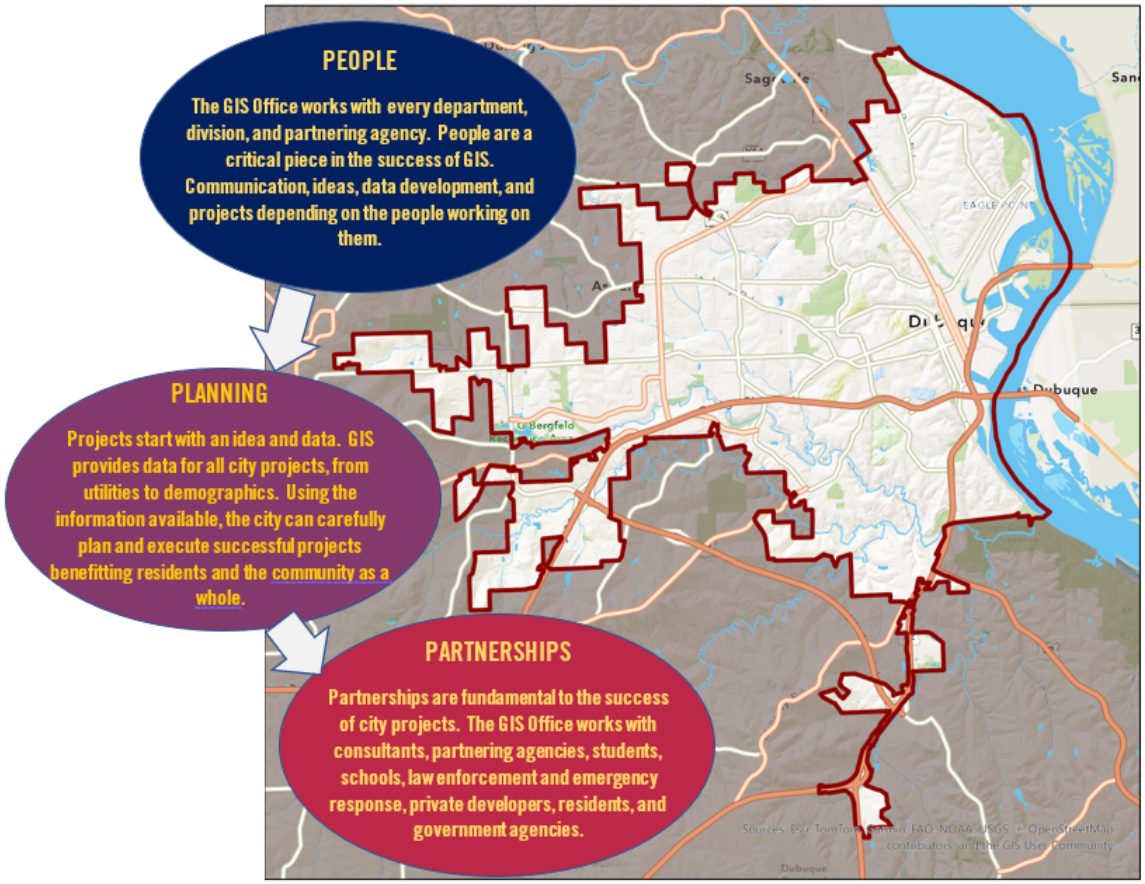
* total amount of time videos were played including any time spent replaying them

# GEOGRAPHIC INFORMATION SYSTEMS (GIS)
## (Maps & Data)

**Mission & Services**

The Geographic Information Systems (GIS) Office is responsible for the supervision, development, use, and maintenance of the City's Geographic Information System, and coordinates these duties with other City departments, partners to City projects, other government groups and private sector businesses. The GIS office provides a substantial service level to the City organization.



| Geographic Information Systems Position Summary | |
|---|---|
| | **FY 2026** |
| GIS Applications Specialist | 1.00 |
| GIS Coordinator | 1.00 |
| GIS Intern - Seasonal | 0.25 |
| **Total FT Equivalent Employees** | **2.25** |

## Performance Measures

**City Council Goal: Financially Responsible, High-Performance City Organization**

**1** **Dept. Objective: Leverage GIS as a data management software to accurately and consistently track City assets and community information.**

| Performance Measure (KPI) | Target | FY 2023 Actual | FY 2024 Actual | FY 2025 Estimated | Performance Indicator |
|---|---|---|---|---|---|
| Annual Address Updates | 500 | 691 | 1,286 | 1,200 | **Goal Met** |
| Project Management Layers | 5 | N/A | 7 | 5 | **Goal Met** |

**2** **Dept. Objective: Assist City departments in GIS application development to streamline workflows, centralize citywide data collection, and collaborate across organization outcomes.**

| | | | | | |
|---|---|---|---|---|---|
| Applications in GIS | 150 | 326 | 1,081 | 1,200 | **Goal Met** |
| New or streamlined workflows using GIS | 5 | N/A | 6 | 5 | **Goal Met** |

**3** **Dept. Objective: Produce interactive and engaging content to improve customer service.**

| | | | | | |
|---|---|---|---|---|---|
| Website hits to zoning map | 2,500 | 2,057 | 3,196 | 3,000 | **Goal Met** |
| New public facing web applications | 20 | 24 | 25 | 25 | **Goal Met** |

**Recommended Operating Revenue Budget - Department Total**
**69 - COMMUNICATIONS OFFICE**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **100 - General** | | | | |
| **4A - Charges for Services** | | | | |
| 45000 - Charges/Fees for Service | — | — | — | — |
| 47100 - Reimbursements | — | — | — | — |
| **4A - Charges for Services Total** | **—** | **—** | **—** | **—** |
| **4N - Transfers** | | | | |
| 49600 - Transfer in Water Op | (8,563) | (47,952) | (84,041) | (160,092) |
| 49610 - Transfer In Sanitary Op | (53,517) | (71,502) | (86,239) | (164,279) |
| 49620 - Transfer in Storm Op | (16,055) | (40,463) | (82,947) | (158,008) |
| 49650 - Transfer in Parking Op | (6,957) | (10,314) | (15,782) | (12,449) |
| 49670 - Transfer in Refuse Op | (49,771) | (71,502) | (85,730) | (163,310) |
| **4N - Transfers Total** | **(134,863)** | **(241,733)** | **(354,739)** | **(658,138)** |
| **190 - CableTV** | | | | |
| **4A - Charges for Services** | | | | |
| 43205 - Lease - Fiber | — | — | — | — |
| 45500 - Miscellaneous Chg for Svcs | — | (56) | — | (56) |
| 47100 - Reimbursements | (2,221) | — | — | — |
| 47150 - Refunds | — | — | — | — |
| **4A - Charges for Services Total** | **(2,221)** | **(56)** | **—** | **(56)** |
| **4I - Util Franchise Fee** | | | | |
| 40652 - Cable Utility Franchise Tax | (508,342) | (453,698) | (508,342) | (339,336) |
| **4I - Util Franchise Fee Total** | **(508,342)** | **(453,698)** | **(508,342)** | **(339,336)** |
| **4K - Unrest Invest Earn** | | | | |
| 43000 - Interest | (7,555) | (18,337) | (7,555) | (21,829) |
| **4K - Unrest Invest Earn Total** | **(7,555)** | **(18,337)** | **(7,555)** | **(21,829)** |
| **4M - Gain on Disposal** | | | | |
| 48100 - Sale of Personal Property | — | (3,944) | — | — |
| **4M - Gain on Disposal Total** | **—** | **(3,944)** | **—** | **—** |
| 810 - Capital Project Internal Svc | | | | |
| 4A - Charges for Services | | | | |
| 47820 - Specialized Services | — | — | (49,865) | (59,405) |
| **4A - Charges for Services Total** | **—** | **—** | **(49,865)** | **(59,405)** |
| **Grand Total** | **$ (652,980)** | **$ (717,768)** | **$ (920,501)** | **$ (1,078,764)** |

**Recommended Operating Expenditure Budget - Department Total**
**69 - COMMUNICATIONS OFFICE**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **6A - Salaries & Wages** | | | | |
| **100 - General** | | | | |
| 60100 - Salaries-Regular Full Time | $ 196,451 | $ 269,121 | $ 301,576 | $ 658,082 |
| 60200 - Salaries - Regular Part Time | — | — | — | — |
| 60300 - Hourly Wages - Temp/ Seasonal | 1,672 | 8,342 | 8,846 | 17,060 |
| 60400 - Overtime | 688 | 108 | — | 7,000 |
| 60620 - Special Pay - Holiday | — | — | — | — |
| 60635 - Special Pay Sick Lv Payout 50% | — | — | — | 2,286 |
| 60640 - Special Pay - Vacation Payout | 8,044 | 17 | — | — |
| 60720 - Spec Pay - Meals No Overnight | — | — | — | — |
| **180 - Community Development** | | | | |
| 60100 - Salaries-Regular Full Time | — | — | — | — |
| 60200 - Salaries - Regular Part Time | — | — | — | — |
| 60400 - Overtime | — | — | — | — |
| **190 - CableTV** | | | | |
| 60100 - Salaries-Regular Full Time | 248,587 | 265,045 | 294,641 | — |
| 60200 - Salaries - Regular Part Time | 46,755 | 31,660 | 59,721 | — |
| 60300 - Hourly Wages - Temp/ Seasonal | 4,782 | 6,469 | 10,112 | — |
| 60400 - Overtime | 404 | 475 | 7,000 | — |
| 60635 - Special Pay Sick Lv Payout 50% | 2,498 | 2,272 | 2,623 | — |
| 60640 - Special Pay - Vacation Payout | — | — | — | — |
| **810 - Capital Project Internal Svc** | | | | |

**Recommended Operating Expenditure Budget - Department Total**
**69 - COMMUNICATIONS OFFICE**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| 60100 - Salaries-Regular Full Time | — | 9,772 | 35,626 | 38,056 |
| 60400 - Overtime | — | — | — | — |
| 60635 - Special Pay Sick Lv Payout 50% | — | — | — | — |
| **6A - Salaries & Wages Total** | **509,880** | **593,280** | **720,145** | **722,484** |
| **6B - Employee Benefits** | | | | |
| **100 - General** | | | | |
| 61100 - FICA - City Contribution | 14,687 | 19,766 | 23,748 | 52,358 |
| 61300 - IPERS - City Contribution | 18,558 | 25,379 | 29,279 | 63,649 |
| 61510 - Health Insurance | 46,547 | 48,104 | 46,981 | 100,673 |
| 61540 - Life Insurance | 136 | 170 | 161 | 345 |
| 61600 - Workers' Compensation | 412 | 468 | 531 | 1,346 |
| 61992 - Physicals | — | — | — | — |
| **180 - Community Development** | | | | |
| 61100 - FICA - City Contribution | — | — | — | — |
| 61300 - IPERS - City Contribution | — | — | — | — |
| 61510 - Health Insurance | — | — | — | — |
| 61540 - Life Insurance | — | — | — | — |
| **190 - CableTV** | | | | |
| 61100 - FICA - City Contribution | 21,954 | 22,119 | 28,620 | — |
| 61300 - IPERS - City Contribution | 27,868 | 28,024 | 35,021 | — |
| 61510 - Health Insurance | 40,269 | 41,395 | 53,692 | — |
| 61540 - Life Insurance | 144 | 144 | 184 | — |
| 61600 - Workers' Compensation | 597 | 613 | 679 | — |
| 61992 - Physicals | — | — | — | — |
| **810 - Capital Project Internal Svc** | | | | |
| 61100 - FICA - City Contribution | — | 692 | 2,725 | 9,911 |
| 61300 - IPERS - City Contribution | — | 916 | 3,339 | 3,592 |

**Recommended Operating Expenditure Budget - Department Total**
**69 - COMMUNICATIONS OFFICE**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| 61510 - Health Insurance | — | 240 | 6,712 | 6,712 |
| 61540 - Life Insurance | — | 6 | 23 | 23 |
| 61600 - Workers' Compensation | 1,111 | 744 | 800 | 861 |
| **6B - Employee Benefits Total** | **172,282** | **188,780** | **232,495** | **239,470** |
| **6C - Staff Development** | | | | |
| **100 - General** | | | | |
| 62100 - Association Dues | 450 | 95 | — | 97 |
| 62325 - Mileage | — | — | — | — |
| 62400 - Meetings & Conferences | 7,398 | 3,489 | 8,812 | 8,812 |
| 62500 - Education Reimbursement | 155 | — | 1,150 | 1,150 |
| **190 - CableTV** | | | | |
| 62100 - Association Dues | 1,953 | 1,160 | 2,545 | 2,568 |
| 62200 - Subscriptions | — | — | — | — |
| 62325 - Mileage | 59 | — | 400 | 200 |
| 62400 - Meetings & Conferences | 3,392 | 5,941 | 11,150 | 11,590 |
| 62500 - Education Reimbursement | 1,011 | — | 1,000 | 1,000 |
| 62980 - Certifications | — | — | 1,500 | 1,500 |
| **810 - Capital Project Internal Svc** | | | | |
| 62100 - Association Dues | — | — | — | — |
| 62325 - Mileage | — | — | — | — |
| 62400 - Meetings & Conferences | — | — | 330 | — |
| 62500 - Education Reimbursement | — | — | 60 | — |
| **6C - Staff Development Total** | **—** | **5,869** | **19,852** | **26,552** |
| **6D - Repair/Maint/Util** | | | | |
| **100 - General** | | | | |
| 63400 - Equipment Maint/ Repair | 281 | — | 287 | — |
| 63730 - Telecommunications | 510 | 455 | 510 | 455 |
| **190 - CableTV** | | | | |

**Recommended Operating Expenditure Budget - Department Total**
**69 - COMMUNICATIONS OFFICE**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| 63311 - Vehicle Ops - Diesel | — | — | — | — |
| 63312 - Vehicle Ops - Gasoline | 350 | 261 | 470 | 261 |
| 63320 - Vehicle Repair - Internal | 218 | 326 | 222 | 326 |
| 63400 - Equipment Maint/ Repair | 639 | 646 | 5,215 | 1,714 |
| 63730 - Telecommunications | 2,293 | 2,053 | 2,141 | 2,053 |
| **810 - Capital Project Internal Svc** | | | | |
| 63730 - Telecommunications | — | — | — | — |
| **6D - Repair/Maint/Util Total** | **4,290** | **3,741** | **8,845** | **4,809** |
| **6E - Contractual Svcs** | | | | |
| **100 - General** | | | | |
| 64020 - Advertising | 450 | — | — | — |
| 64140 - Printing | — | 1,490 | — | 1,534 |
| 64145 - Copying | 16 | — | 16 | — |
| 64160 - Rental - Land/Bldgs/ Parking | 714 | 1,008 | 504 | 1,008 |
| 64190 - Technology Services | 1,270 | 57,709 | 64,662 | 111,840 |
| 64191 - IT Recharges | 1,549 | 1,731 | 1,844 | 1,825 |
| 64900 - Other Professional Service | — | — | — | — |
| 64980 - Technology Equip Maint Cont | — | — | — | — |
| **190 - CableTV** | | | | |
| 64020 - Advertising | 13,921 | 6,964 | 15,000 | 15,000 |
| 64030 - Outsourced Labor | — | — | 1,000 | 1,000 |
| 64080 - Insurance - Property | 387 | 461 | 1,384 | 1,426 |
| 64081 - Insurance - Liability | 4,760 | 6,125 | 7,863 | 8,152 |
| 64110 - Legal | 576 | 498 | — | — |
| 64115 - Special Events | — | — | 8,000 | 8,000 |
| 64140 - Printing | 47,263 | 62,854 | 85,895 | 64,095 |
| 64145 - Copying | 298 | 306 | 350 | 305 |
| 64150 - Rental - Equipment | — | — | 1,500 | 1,500 |
| 64160 - Rental - Land/Bldgs/ Parking | 925 | 725 | 1,180 | 725 |
| 64185 - License/Permit/Fees | 41 | 10 | 1,498 | 150 |

**Recommended Operating Expenditure Budget - Department Total**
**69 - COMMUNICATIONS OFFICE**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| 64190 - Technology Services | 89,082 | 107,723 | 104,441 | 96,350 |
| 64191 - IT Recharges | 7,481 | 7,523 | 7,976 | 8,030 |
| 64900 - Other Professional Service | 436 | 1,973 | 6,000 | 6,000 |
| 64980 - Technology Equip Maint Cont | 67 | — | 5,000 | 5,000 |
| **810 - Capital Project Internal Svc** | | | | |
| 64004 - Internal Service Charge | — | — | — | — |
| 64020 - Advertising | — | — | — | — |
| 64115 - Special Events | — | — | — | — |
| 64140 - Printing | — | — | — | — |
| 64145 - Copying | — | — | — | — |
| 64190 - Technology Services | — | — | — | — |
| 64900 - Other Professional Service | — | — | 250 | 250 |
| **6E - Contractual Svcs Total** | **169,236** | **257,100** | **314,363** | **332,190** |
| **6F - Commodities** | | | | |
| **100 - General** | | | | |
| 65045 - Technology Equipment | 167 | 10 | 350 | 400 |
| 65060 - Office Supplies | 595 | 397 | 595 | 397 |
| 65080 - Postage/Shipping | — | — | — | — |
| **190 - CableTV** | | | | |
| 65020 - Library Materials | 675 | 675 | 1,000 | 1,000 |
| 65030 - Merchandise for Resale | — | — | — | — |
| 65045 - Technology Equipment | 6,285 | 89 | 5,350 | 5,750 |
| 65050 - Other Equipment | — | — | 56,032 | 35,604 |
| 65054 - Safety Equipment | — | 74 | 400 | 400 |
| 65060 - Office Supplies | 154 | 167 | 750 | 550 |
| 65070 - Operating Supplies | 10,691 | 12,097 | 15,000 | 12,097 |
| 65080 - Postage/Shipping | — | — | — | — |
| 65940 - Gift Cards | — | — | — | — |
| **810 - Capital Project Internal Svc** | | | | |
| 65060 - Office Supplies | — | — | — | — |

**Recommended Operating Expenditure Budget - Department Total**
**69 - COMMUNICATIONS OFFICE**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| 65080 - Postage/Shipping | — | — | — | — |
| **6F - Commodities Total** | **18,567** | **13,509** | **79,477** | **56,198** |
| **6G - Capital Outlay** | | | | |
| **100 - General** | | | | |
| 67210 - Furniture/Fixtures | — | — | — | — |
| 67500 - Buildings | — | — | — | — |
| **190 - CableTV** | | | | |
| 67210 - Furniture/Fixtures | — | — | — | 1,000 |
| **6G - Capital Outlay Total** | **—** | **—** | **—** | **1,000** |
| **6I - Transfers** | | | | |
| **100 - General** | | | | |
| 69600 - Transfers Out to Water Op | — | — | — | — |
| **6I - Transfers Total** | **—** | **—** | **—** | **—** |
| **Grand Total** | **$ 888,672** | **$ 1,067,094** | **$ 1,382,272** | **$ 1,383,068** |

**Recommended Expenditure Budget Report by Activity & Funding Source**
**69 - COMMUNICATIONS OFFICE**

| Fund/Activity | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|
| **6901 - Communications Office** | | | |
| **100 - General** | | | |
| 6A - Salaries & Wages | — | — | 262,260 |
| 6B - Employee Benefits | — | — | 85,367 |
| 6E - Contractual Svcs | — | — | 44,640 |
| 180 - Community Development | | | |
| 6A - Salaries & Wages | — | — | — |
| 6B - Employee Benefits | — | — | — |
| **190 - CableTV** | | | |
| 6A - Salaries & Wages | $ 145,239 | $ 182,912 | $ — |
| 6B - Employee Benefits | 38,359 | 58,231 | — |
| 6C - Staff Development | 4,218 | 7,410 | 7,873 |
| 6D - Repair/Maint/Util | 1,141 | 1,250 | 1,145 |
| 6E - Contractual Svcs | 155,278 | 199,055 | 189,375 |
| 6F - Commodities | 104 | 56,282 | 35,654 |
| 6G - Capital Outlay | — | — | 1,000 |
| **810 - Engineering Service** | | | |
| 6A - Salaries & Wages | 9,772 | 35,626 | 38,056 |
| 6B - Employee Benefits | 2,598 | 13,599 | 21,099 |
| 6C - Staff Development | — | 390 | — |
| 6D - Repair/Maint/Util | — | — | — |
| 6E - Contractual Svcs | — | 250 | 250 |
| 6F - Commodities | — | — | — |
| **6901 - Communications Office Total** | **356,709** | **555,005** | **686,719** |
| **6902 - Geographic Information Systems** | | | |
| **100 - General** | | | |
| 6A - Salaries & Wages | 277,588 | 310,422 | 229,915 |
| 6B - Employee Benefits | 93,888 | 100,700 | 73,580 |
| 6C - Staff Development | 3,584 | 9,962 | 10,059 |
| 6D - Repair/Maint/Util | 455 | 797 | 455 |
| 6E - Contractual Svcs | 61,938 | 67,026 | 71,567 |
| 6F - Commodities | 407 | 945 | 797 |
| 6G - Capital Outlay | — | — | — |
| **6902 - Geographic Information Systems Total** | **307,717** | **344,547** | **433,548** |
| **6903 - Media Services** | | | |

| | | | |
|---|---|---|---|
| **100 - General** | | | |
| 6A - Salaries & Wages | — | — | 192,253 |
| 6B - Employee Benefits | — | — | 59,424 |
| 6I - Transfers | — | — | — |
| **190 - CableTV** | | | |
| 6A - Salaries & Wages | 160,682 | 191,185 | — |
| 6B - Employee Benefits | 53,935 | 59,965 | — |
| 6C - Staff Development | 2,883 | 9,185 | 8,985 |
| 6D - Repair/Maint/Util | 2,145 | 6,798 | 3,209 |
| 6E - Contractual Svcs | 39,884 | 48,032 | 26,358 |
| 6F - Commodities | 12,998 | 22,250 | 19,747 |
| **6903 - Media Services Total** | **272,525** | **337,415** | **309,976** |
| **6999 - Pcard Clearing** | | | |
| **100 - General** | | | |
| 6F - Commodities | — | — | — |
| **6999 - Pcard Clearing Total** | **—** | **—** | **—** |
| **Grand Total** | **$ 1,067,094** | **$ 1,382,272** | **$ 1,383,068** |

## C I T Y O F D U B U Q U E , I O W A
## DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

### 69 COMMUNICATIONS OFFICE

| | | | | FY 2026 | |
|---|---|---|---|---|---|
| FD | JC | WP-GR | JOB CLASS | FTE | BUDGET |
| **60100 Full Time Employee Expense** | | | | | |
| 190 | 3555 | GE-16 | PUBLIC INFORMATION OFFICER | — | $ — |
| 100 | 3555 | GE-16 | PUBLIC INFORMATION OFFICER | 1.00 | 122,603 |
| 810 | 7520 | GE-11 | COMMUNICATIONS SPECIALIST | 0.50 | 38,056 |
| 100 | 7520 | GE-11 | COMMUNICATIONS SPECIALIST | 2.50 | 172,427 |
| 190 | 7520 | GE-11 | COMMUNICATIONS SPECIALIST | — | — |
| 100 | 7005 | GE-12 | GIS SPECIALIST | 1.00 | 79,002 |
| 100 | 3055 | GE-14 | GIS COORDINATOR ANALYST | 1.00 | 103,691 |
| 190 | 7520 | GE-14 | MULTIMEDIA SPECIALIST | — | — |
| 100 | 7520 | GE-14 | MULTIMEDIA SPECIALIST | 1.00 | 100,671 |
| 190 | 7575 | GE-11 | VIDEO PRODUCER | — | — |
| 100 | 7575 | GE-11 | VIDEO PRODUCER | 1.00 | 79,688 |
| | | | **TOTAL FULL TIME EMPLOYEES** | 8.00 | 696,138 |
| **60200 Part Time Employee Expense** | | | | | |
| 100 | 7510 | GE-07 | COMMUNICATIONS ASSISTANT | — | — |
| 190 | 7520 | GE-11 | COMMUNICATIONS SPECIALIST | — | — |
| | | | **TOTAL PART TIME EMPLOYEES** | — | — |
| **60300 Seasonal Employee Expense** | | | | | |
| 100 | 7000 | GE-03 | GIS INTERN | 0.25 | 9,166 |
| 100 | 7555 | GE-02 | DIGITAL MEDIA INTERN | 0.25 | 7,894 |
| 190 | 7555 | GE-02 | DIGITAL MEDIA INTERN | — | — |
| | | | **TOTAL SEASONAL EMPLOYEES** | 0.50 | 17,060 |
| | | | **TOTAL COMMUNICATIONS OFFICE DEPT** | **8.50** | **$ 713,198** |

## CITY OF DUBUQUE, IOWA
## ACTIVITY PERSONNEL COMPLEMENT SUMMARY

| | ACCT | FD | JC | WP-GR | POSITION CLASS | FY 2026 FTE | FY 2026 BUDGET |
|---|---|---|---|---|---|---|---|
| **Public Information - FT Admin Cable TV Fund** | | | | | | | |
| 6901 | 60100 | 190 | 3555 | GE-16 | PUBLIC INFORMATION OFFICER | — | $ — |
| 6901 | 60100 | 190 | 7520 | GE-11 | COMMUNICATIONS SPECIALIST | — | — |
| 6901 | 60100 | 190 | 7520 | GE-14 | MULTIMEDIA SPECIALIST | — | — |
| 6901 | 60100 | 190 | 7575 | GE-11 | VIDEO PRODUCER | — | — |
| | | | | | **Total** | — | — |
| **Public Information - FT Admin General Fund** | | | | | | | |
| 6901 | 60100 | 100 | 3555 | GE-16 | PUBLIC INFORMATION OFFICER | 1.00 | $122,603 |
| 6901 | 60100 | 100 | 7520 | GE-11 | COMMUNICATIONS SPECIALIST | 2.00 | 134,371 |
| | | | | | **Total** | 3.00 | 256,974 |
| **Public Information - FT GIS General Fund** | | | | | | | |
| 6902 | 60100 | 100 | 3055 | GE-14 | GIS COORDINATOR ANALYST | 1.00 | $103,691 |
| 6902 | 60100 | 100 | 7520 | GE-11 | COMMUNICATIONS SPECIALIST | 0.50 | 38,056 |
| 6902 | 60100 | 100 | 7005 | GE-12 | GIS SPECIALIST | 1.00 | 79,002 |
| | | | | | **Total** | 2.50 | 220,749 |
| **Public Information - FT Media Services General Fund** | | | | | | | |
| 6903 | 60100 | 100 | 7520 | GE-14 | MULTIMEDIA SPECIALIST | 1.00 | $100,671 |
| 6903 | 60100 | 100 | 7575 | GE-11 | VIDEO PRODUCER | 1.00 | $ 79,688 |
| | | | | | **Total** | 2.00 | 180,359 |
| **Public Information - FT Admin Internal Service Fund** | | | | | | | |
| 6901 | 60100 | 810 | 7520 | GE-11 | COMMUNICATIONS SPECIALIST | 0.50 | 38,056 |
| | | | | | **Total** | 0.50 | 38,056 |
| **Public Information - PT Admin Cable TV Fund** | | | | | | | |
| 6901 | 60200 | 190 | 7520 | GE-11 | COMMUNICATIONS SPECIALIST | — | — |
| | | | | | **Total** | — | — |
| **Public Information - GIS Seasonal General Fund** | | | | | | | |
| 6902 | 60300 | 100 | 7000 | GE-03 | GIS INTERN | 0.25 | 9,166 |
| | | | | | **Total** | 0.25 | 9,166 |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| **Public Information- Seasonal Media Services Cable TV Fund** | | | | | | | |
| 6903 | 60300 | 190 | 7555 | GE-02 | DIGITAL MEDIA INTERN | — | — |
| | | | | | **Total** | — | — |
| **Public Information- Seasonal Media Services General TV Fund** | | | | | | | |
| 6903 | 60300 | 100 | 7555 | GE-02 | DIGITAL MEDIA INTERN | 0.25 | 7,894 |
| | | | | | **Total** | 0.25 | 7,894 |
| | **TOTAL COMMUNICATIONS OFFICE DEPT.** | | | | | **8.50** | **$713,198** |

| Capital Improvement Projects by Department/Division | | | | | |
|---|---|---|---|---|---|
| **COMMUNICATION'S OFFICE** | | | | | |
| **Project Number** | **Capital Improvement Project Title** | **Department** | **Fund** | **Account** | **FY26 Recomm'd Budget** |
| 6969900001 | GIS System Implementation | Communication's Office | 304 | 64900 | 82,500 |
| **COMMUNICATION'S OFFICE** | **TOTAL** | | | | **82,500** |

| PRGRM/ DEPT | PROJECT DESCRIPTION | FY 2026 | FY 2027 | FY 2028 | FY 2029 | FY 2030 | TOTAL | PAGE |
|---|---|---|---|---|---|---|---|---|
| **COMMUNICATIONS OFFICE** | | | | | | | | |
| **General Government** | | | | | | | | |
| | Aerial Orthophotography and Lidar | $ 82,500 | $ — | $ 84,000 | $ — | $ 85,500 | $ 252,000 | 281 |
| | **TOTAL** | **$ 82,500** | **$ —** | **$ 84,000** | **$ —** | **$ 85,500** | **$ 252,000** | |

# FISCAL YEAR 2026 BUDGET PRESENTATION

# COMMUNICATIONS OFFICE



# COMMUNICATIONS OFFICE

## MISSION STATEMENT

***Increase awareness and understanding of city services and programs and facilitate increased transparency of Dubuque city government to promote resident and stakeholder trust and satisfaction.***

# COMMUNICATIONS OFFICE

## *What's in a name (change)?*

- Advertising/Marketing/Promotion Campaigns
- Airport Marketing & Communications
- Audio/Visual Support for Special Events
- Award Nominations & Promotions
- City Brand Management, Graphic Design, and Logo Development
- City Manager Presentations & Handouts
- Communications Campaign Management
- Communications Support to Mayor
- Crisis Communications
- Electronic Messaging Center Management
- Employee Retention & Recruitment Support
- Internal Communications Development & Support
- Media Relations/Facilitation
- Outreach/Engagement Process Review
- Overall Website Management & Departmental Content Support
- PEG Channels Management (Government & Public)
- PEG Equipment Fund Grant Management
- Photography & Video Production
- Project-Specific Community Engagement
- Publication Development (Content creation, layout/design, printing, distribution)
- Social Media Channel Management & Support
- Special Event Promotion & Management
- Staff Support to Cable TV Commission
- Survey Development & Deployment
- Translation Integration
- Video Broadcast/Streaming System & Equipment Management

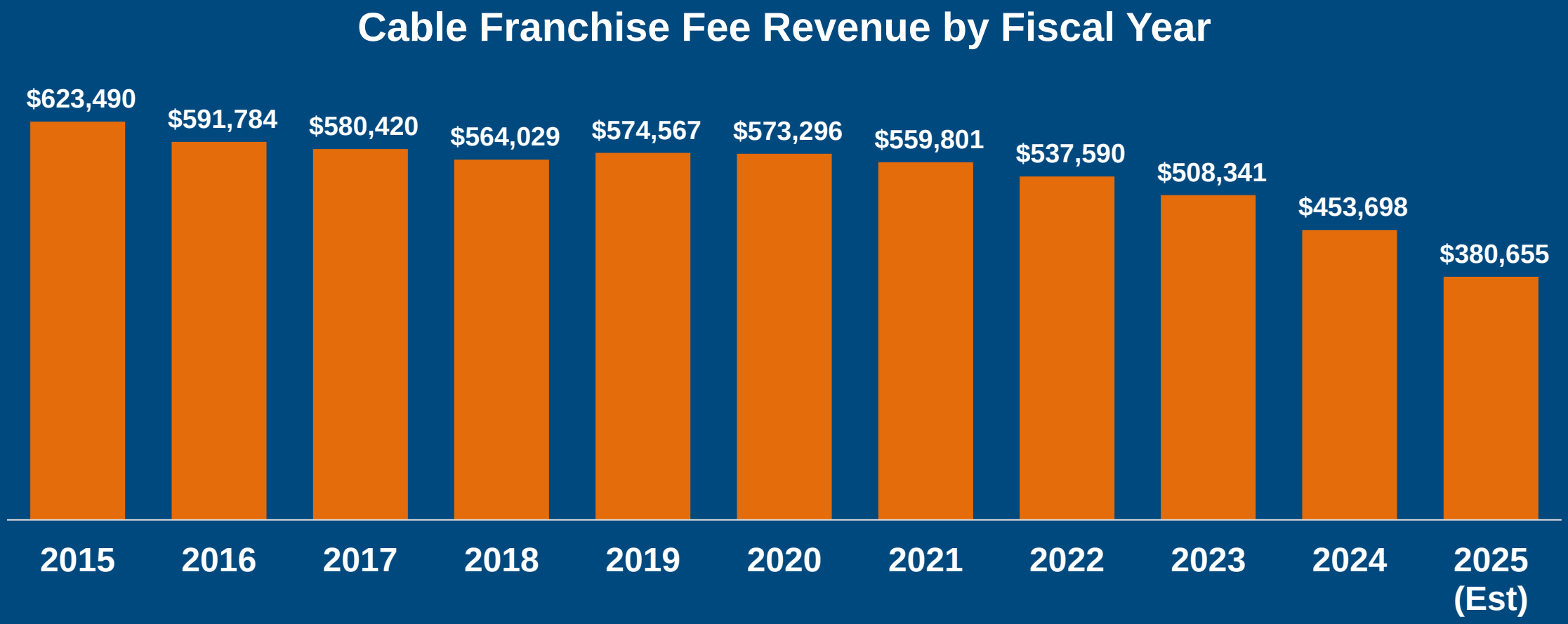
# COMMUNICATIONS OFFICE

## *Contributions to Public Safety*

- **Emergency alerts and public notifications of severe weather and other incidents**
- **Public Information Function of Emergency Operations Center**
- **Communications and outreach support to Fire, Police, Emergency Communications, Emergency Management, Health Services, Engineering, Water, Housing & Community Development**
- **Public notifications of Boil Water Advisories/Alerts**
- **Recruitment support for Police and Fire**
- **Management of City's AlertIowa notifications**
- **GIS: Apps and data used by all public safety departments. GIS provides the data for data-driven decision-making related to safety.**

# COMMUNICATIONS OFFICE

## *Department Funding Change*



# COMMUNICATIONS OFFICE

## *Department Funding Change*

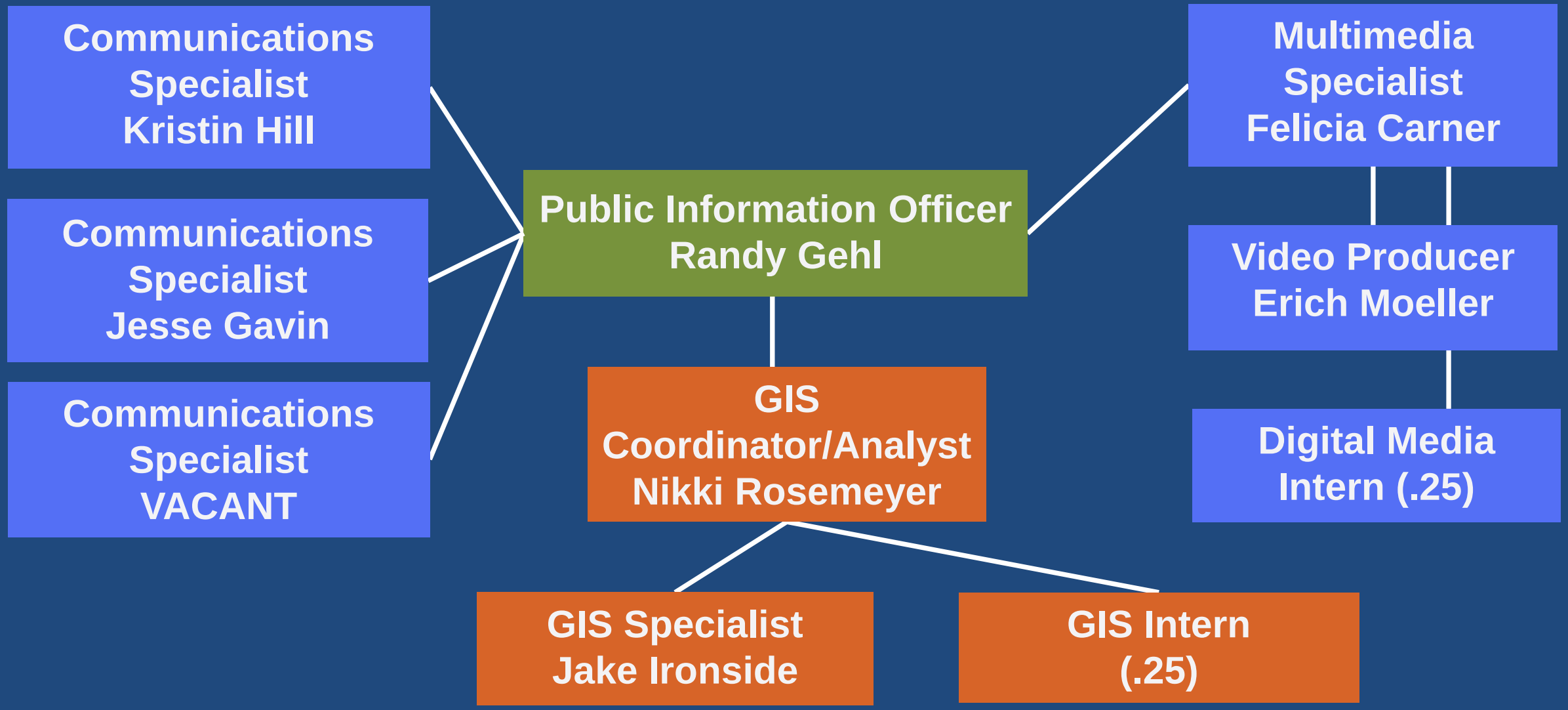
**Due to the reduction in Cable Utility Franchise Fee revenue, the following personnel changes are recommended in FY 2026:**

**1. Eliminate the part-time Communications Assistant (-0.75 FTE) reduction of $43,607.**

**2. Change funding for the following positions from Cable TV Fund to General Fund:**

- **Public Information Officer (1.0 FTE)**
- **Communication Specialist (1.0 FTE)**
- **Multimedia Specialist (1.0 FTE)**
- **Video Producer (1.0 FTE)**
- **Digital Media Intern (0.25 FTE)**

# COMMUNICATIONS OFFICE *(8.50 Full-Time Equivalents)*



## COMMUNICATIONS OFFICE

# FY 2026 REQUESTED PROPERTY TAX SUPPORT



**$372,179**

**Net Property Tax Support Request**



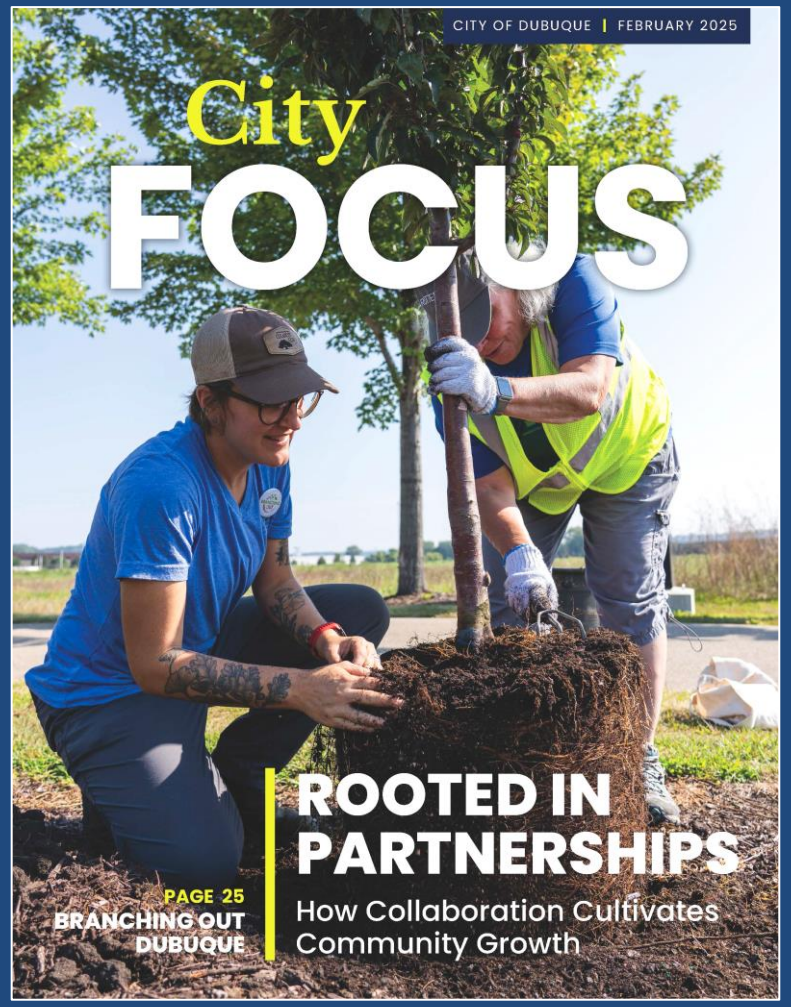
**$4.92**

**Average homeowner's* property tax cost for the Communications Office**

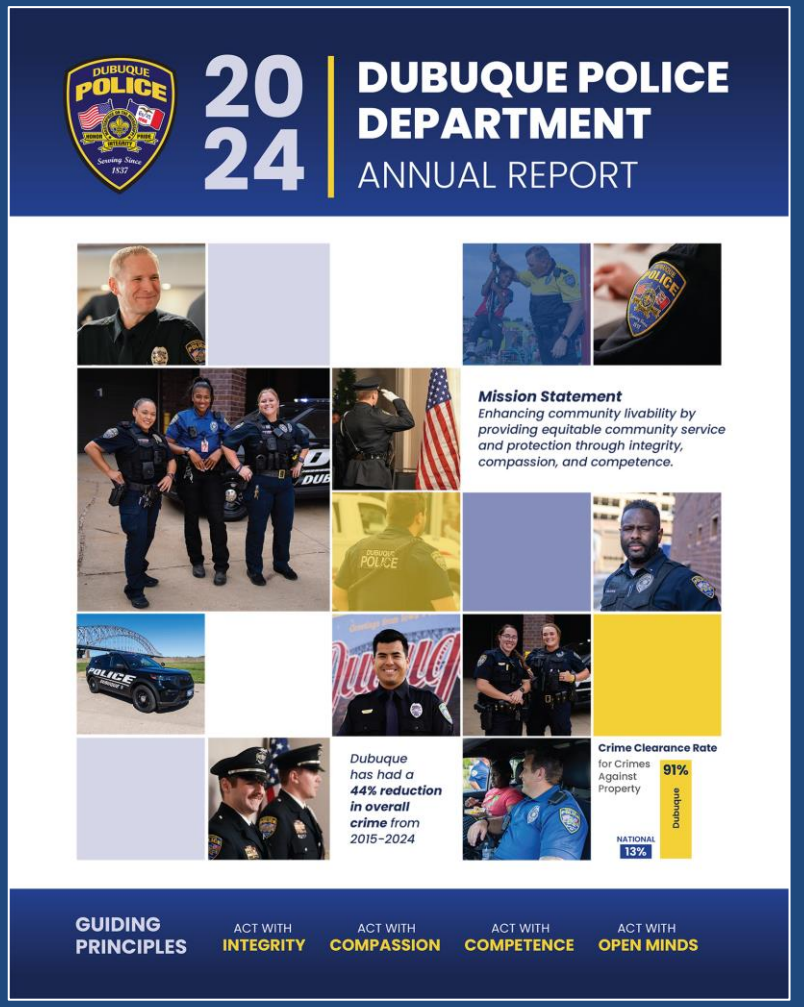
***(*Avg. home value of $196,508)***

# COMMUNICATIONS OFFICE FY2025 HIGHLIGHTS

- Website Design Update
- New Air Service Marketing
- City Focus Magazine
- Temporary Employee Recruitment/Marketing
- Live Streaming and VOD Transition
- Delivering Dubuque with Mayor Cavanagh
- Central & White Corridor Study Engagement
- Public Access Channel Management & New PEG Equipment Grant Policies
- Two 3CMA (City-County Communications & Marketing Association) Savvy Awards


CITY OF DUBUQUE | FEBRUARY 2025
City
FOCUS
ROOTED IN PARTNERSHIPS
How Collaboration Cultivates Community Growth
PAGE 25
BRANCHING OUT DUBUQUE


THE CITY OF DUBUQUE
Masterpiece on the Mississippi
City of Dubuque
CITY NEWS
May/June 2024
Inside This Issue
2 | June is Healthy Homes Month
Spring and Summer Hydrant Flushing
Grant Program to Support Neighborhoods
3 | Youth Climate Action Microgrants Available
Upcoming Iowa DOT Projects Impacting Traffic
Camping at Miller Riverview
Dubuque Police & Fire Youth Camp
4 | New Faces & Retirements
Events Calendar
2024 Dubuque Pride Festival
Juneteenth Celebration
Hit the Trails
Job Opportunity!
Social-Emotional Learning AmeriCorps Members
This AmeriCorps position provides social-emotional learning and academic interventions to students individually or in small groups.
Learn more and apply at www.cityofdubuque.org/americorps.
AmeriCorps
CITY POOLS OPENING MAY 28
Swim Passes on Sale Now!
FLORA & SUTTON POOLS
Flora and Sutton Pools are scheduled to open on Tuesday, May 28, depending on weather. Pre-season and regular pool hours, including adult swim, open swim, and water playground hours, are available online at www.cityofdubuque.org/pools.
The annual swim pass fee for Dubuque residents is $42 for youth (4 - 17), $74 for adults (18 and older), and $53 for seniors (55 and older). Children age 3 and under are free. Swim passes may be purchased at www.cityofdubuque.org/pools or at the Leisure Services office, located at 1157 Central Ave.
First-time buyers may purchase swim passes online and then visit the Leisure Services office to have their photo taken and pick up the pass. Swim pass renewals do not require a visit to the office. Please note, swim passes will not be sold at the pools. For questions about annual swim passes, call 563-589-4263.
Leisure Services
$150 FAMILY SCHOLARSHIPS
The Leisure Services Department provides up to 300 qualifying low-income families with $150 in scholarship credits for program registration and other services including annual swim passes and swim lessons. Note, scholarship credits may not be used for pool daily admissions. To apply, visit www.cityofdubuque.org/recreation or visit the Leisure Services office.
Swim passes are half-price for low-income individuals who do not have scholarship credits available. For questions, call 563-589-4263.
LET'S GO!
Summer Activities Guide
Turn to the Let's Go! Summer Guide to discover a variety of activities including recreation classes, sports, martial arts, yoga, swim lessons, and much more! Scan the QR code or visit www.cityofdubuque.org/recreation.
RecTrac Account Setup
Before the hustle and bustle of summer, get your RecTrac account created or updated to save time when registering for swim lessons, purchasing pool or park passes, and more. Visit www.cityofdubuque.org/letsgo to create your account today!


DUBUQUE POLICE
Serving Since 1837
2024
DUBUQUE POLICE DEPARTMENT
ANNUAL REPORT
Mission Statement
Enhancing community livability by providing equitable community service and protection through integrity, compassion, and competence.
Dubuque has had a 44% reduction in overall crime from 2015-2024
Crime Clearance Rate
for Crimes Against Property
91%
Dubuque
NATIONAL
13%
GUIDING PRINCIPLES
ACT WITH INTEGRITY
ACT WITH COMPASSION
ACT WITH COMPETENCE
ACT WITH OPEN MINDS


DBQ TO O'HARE,
then
ANYWHERE!
Book Now! FlyDBQ.com
Daily flights to and from Chicago O'Hare return
NOV. 4
Fly DBQ
DUBUQUE REGIONAL AIRPORT


Your Adventure Awaits!
Your warm getaway is only a ticket away!
Short Drive
FREE Parking
FlyDBQ.com
Fly DBQ
DUBUQUE REGIONAL AIRPORT


Washington, D.C. for less!
Save time AND money at the Dubuque Regional Airport!
DBQ $354
QUAD CITIES $387
CEDAR RAPIDS $383
BOOK NOW!
FlyDBQ.com
Fly DBQ
DUBUQUE REGIONAL AIRPORT
Round-trip travel booked through Kayak for May 7-12, 2025. Prices are a snapshot from moment in time. Individual results may vary.

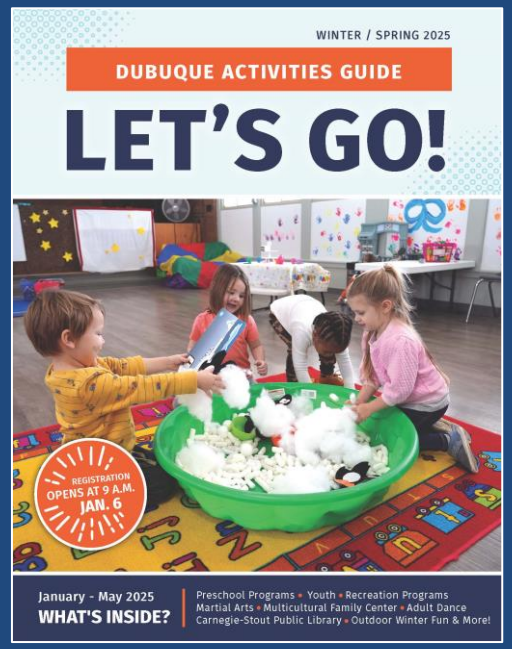

Dubuque today...
LAS VEGAS TONIGHT
BOOK NOW!
Fly DBQ
DUBUQUE REGIONAL AIRPORT
240+
SAME-DAY CONNECTIONS
TO POPULAR DESTINATIONS


FALL SALE!
Fly from Dubuque
Fly DBQ
DUBUQUE REGIONAL AIRPORT
FlyDBQ.com
Dubuque-O'Hare fares from
$89
One Way*
DenverAir
American Airlines
UNITED
Take advantage of great fall deals to hundreds of cities when you connect with our partners, American and United.

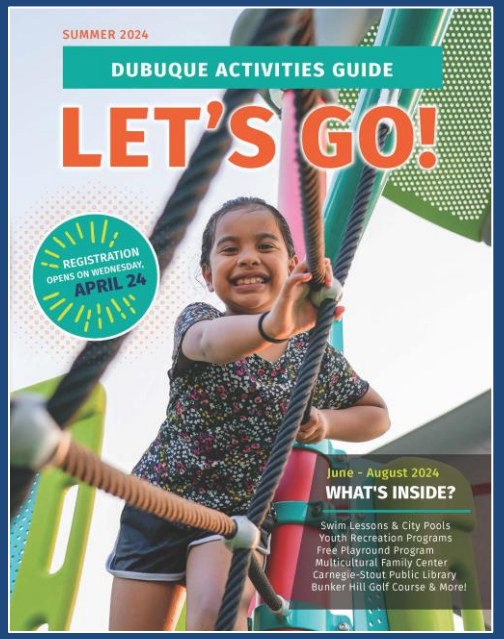

Dubuque today
NASHVILLE TONIGHT
BOOK NOW!
240+ SAME-DAY CONNECTIONS
Fly DBQ
DUBUQUE REGIONAL AIRPORT


BEACH DAYS AHEAD!
SPRING BREAK
BOOK NOW!
Fly DBQ
DUBUQUE REGIONAL AIRPORT


Dubuque today
FLORIDA TONIGHT
BOOK NOW
240+ SAME-DAY CONNECTIONS
TO POPULAR DESTINATIONS
Fly DBQ
DUBUQUE REGIONAL AIRPORT


WINTER / SPRING 2025
DUBUQUE ACTIVITIES GUIDE
LET'S GO!
REGISTRATION OPENS AT 9 A.M. JAN. 6
January - May 2025
WHAT'S INSIDE?
Preschool Programs • Youth • Recreation Programs
Martial Arts • Multicultural Family Center • Adult Dance
Carnegie-Stout Public Library • Outdoor Winter Fun & More!


FALL 2024
DUBUQUE ACTIVITIES GUIDE
LET'S GO!
FALL REGISTRATION OPENS AUG. 27
September - December 2024
WHAT'S INSIDE?
Recreation Open House Event
Youth Recreation Programs
Multicultural Family Center
Carnegie-Stout Public Library
Outdoor Fun & More!


SUMMER 2024
DUBUQUE ACTIVITIES GUIDE
LET'S GO!
REGISTRATION OPENS ON WEDNESDAY, APRIL 24
June - August 2024
WHAT'S INSIDE?
Swim Lessons & City Pools
Youth Recreation Programs
Free Playround Program
Multicultural Family Center
Carnegie-Stout Public Library
Bunker Hill Golf Course & More!


Last week of swimming at Flora Pool
Last day: Sunday, Aug. 18
FLORA POOL


Eagle Point Park
Season Passes On Sale Now!


THE CITY OF DUBUQUE
Masterpiece on the Mississippi
Commission Seeks Input on Pets in Parks Ordinance

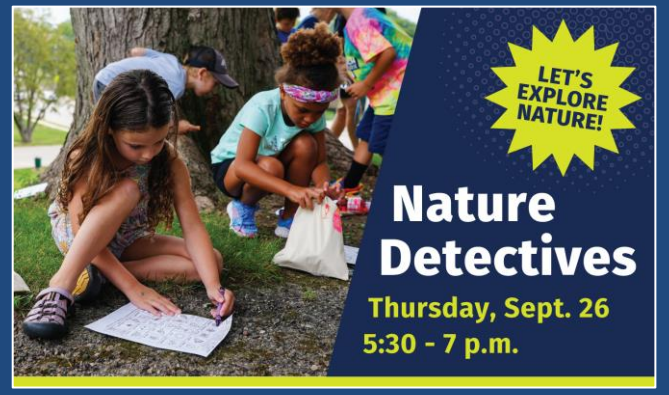

Toddler Playgroup
FOR PARENTS AND KIDS 18 MO - 4 YRS


Monday Masterpieces
for Ages 18 months - 4 years
Parent/ Caregiver & Child Class


Create, Dance, & Sing!
Music Makers & More!
Monday, April 1 & 8 | 18 months - 4 yrs


THE MIRACLE® LEAGUE of DUBUQUE
Baseball EXTRAVAGANZA 2024


Provide Input on the Concepts for
3 New Parks
English Ridge
Eagle Valley
Westbrook
A
B
Online Surveys
Open through Friday, Feb. 2


LET'S EXPLORE NATURE!
Nature Detectives
Thursday, Sept. 26
5:30 - 7 p.m.


NOW
HIRING
LIFEGUARDS
APPY
TODAY!
$15.75-$21
PER HOUR!


NOW
HIRING
Playground Leaders
APPLY
TODAY!
$14.70 - $16.80
PER HOUR!


NOW
HIRING
Landscape Crew
$16.28
PER HOUR!
APPLY
TODAY!


NOW
HIRING
LIFEGUARDS
APPLY TODAY!
$15.75-$21
PER HOUR!
THE CITY OF
DUBUQUE
Masterpiece on the Mississippi

LET'S TALK!
CENTRAL & WHITE

EST 1927
BUNKER HILL
GOLF COURSE

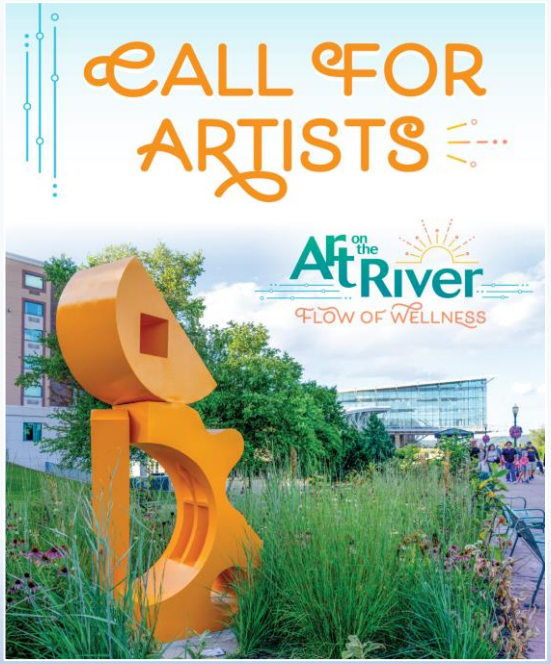
City of Dubuque
ADOPT
-A-
SPOT

MFC
Multicultural
Family Center
Ruby Sutton Building

Report 2
DBQ

# Art on the River

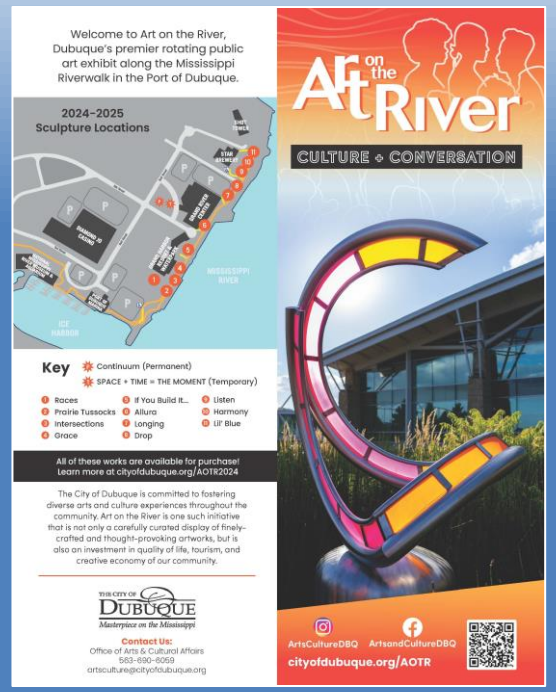
FLOW OF WELLNESS













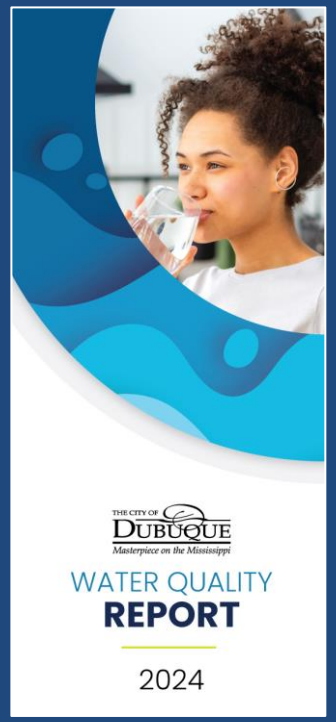


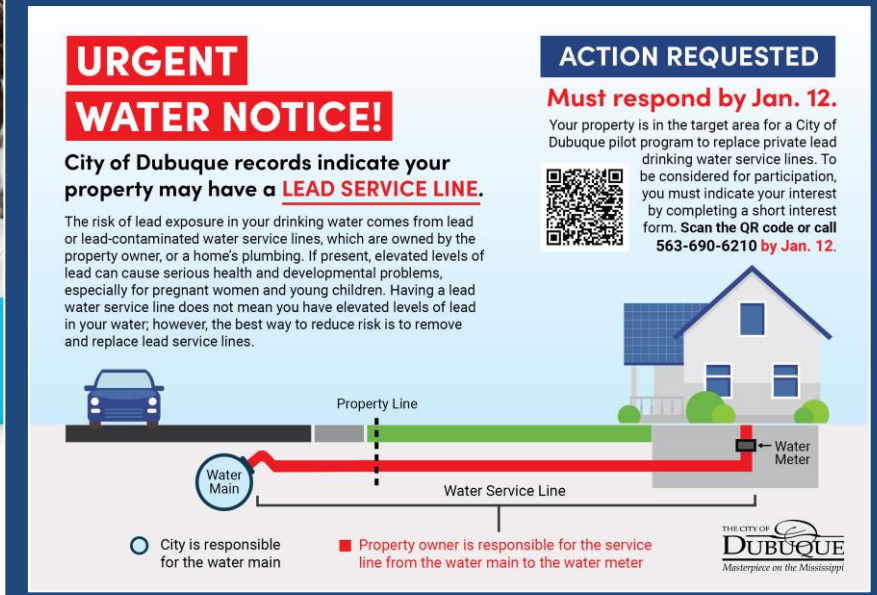

LEVEL UP WITH
DUBUQUE FIRE
NOW HIRING
APPLY BY NOV. 11
DUBUQUE FD
EST. 1884 FIRE


Community Development Block Grant
CDBG COMMUNITY SURVEY
What are the highest needs in our community?
WE NEED YOUR INPUT!
THE CITY OF DUBUQUE
Masterpiece on the Mississippi


ParkDBQ
ELECTRIC VEHICLE CHARGING STATION


YOU CAN CHANGE THE WORLD
UP TO $5,000 TO BRING
YOUR IDEA TO LIFE!
Have an idea to make Dubuque more sustainable? If you're between 15 and 24, you can apply for a microgrant of up to $5,000 to bring your vision to life. Apply today and make a difference!
$250 PRIZE!
Or present your idea in person at Earth Tank on March 4. All ideas will be considered for up to $5,000 in microgrant funding PLUS you have a chance to win $250 in prize money!
YOUTH CLIMATE ACTION FUND
SUSTAINABLE DUBUQUE
sustainabledubuque.org/ycaf


THE CITY OF DUBUQUE
Masterpiece on the Mississippi
WATER QUALITY
REPORT
2024


URGENT
WATER NOTICE!
City of Dubuque records indicate your property may have a LEAD SERVICE LINE.
The risk of lead exposure in your drinking water comes from lead or lead-contaminated water service lines, which are owned by the property owner, or a home's plumbing. If present, elevated levels of lead can cause serious health and developmental problems, especially for pregnant women and young children. Having a lead water service line does not mean you have elevated levels of lead in your water; however, the best way to reduce risk is to remove and replace lead service lines.
ACTION REQUESTED
Must respond by Jan. 12.
Your property is in the target area for a City of Dubuque pilot program to replace private lead drinking water service lines. To be considered for participation, you must indicate your interest by completing a short interest form. Scan the QR code or call 563-690-6210 by Jan. 12.
Property Line
Water Main
Water Meter
Water Service Line
City is responsible for the water main
Property owner is responsible for the service line from the water main to the water meter
THE CITY OF DUBUQUE
Masterpiece on the Mississippi

# EMPLOYEE RESOURCE GROUPS

CITY OF DUBUQUE

**Admin Allies**

CITY OF DUBUQUE

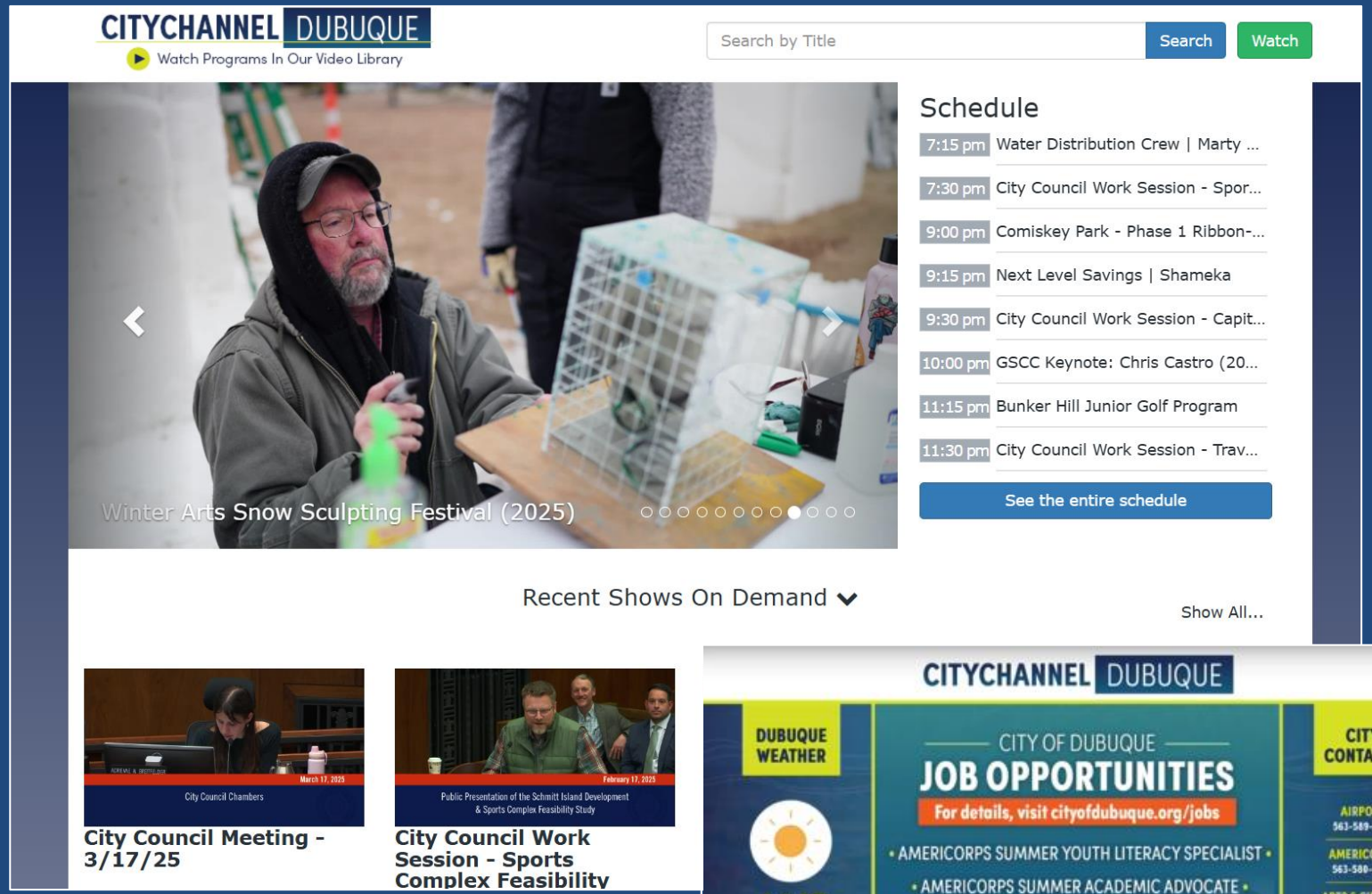
**Black Employee Network**

CITY OF DUBUQUE

**Women Rising Together**







CITYCHANNEL DUBUQUE
Watch Programs In Our Video Library
Search by Title
Search
Watch
Winter Arts Snow Sculpting Festival (2025)
Schedule
7:15 pm Water Distribution Crew | Marty ...
7:30 pm City Council Work Session - Spor...
9:00 pm Comiskey Park - Phase 1 Ribbon-...
9:15 pm Next Level Savings | Shameka
9:30 pm City Council Work Session - Capit...
10:00 pm GSCC Keynote: Chris Castro (20...
11:15 pm Bunker Hill Junior Golf Program
11:30 pm City Council Work Session - Trav...
See the entire schedule
Recent Shows On Demand
Show All...
City Council Chambers
City Council Meeting - 3/17/25
Public Presentation of the Schmitt Island Development & Sports Complex Feasibility Study
City Council Work Session - Sports Complex Feasibility


CITYCHANNEL DUBUQUE
DUBUQUE WEATHER
44°F
Mostly Clear
CITY OF DUBUQUE
JOB OPPORTUNITIES
For details, visit cityofdubuque.org/jobs
• AMERICORPS SUMMER YOUTH LITERACY SPECIALIST •
• AMERICORPS SUMMER ACADEMIC ADVOCATE •
• FLEET MANAGER •
• AMERICORPS SUMMER PLAYGROUND ENRICHMENT SPECIALIST •
CITY CONTACTS
AIRPORT 563-589-4128
AMERICORPS 563-580-6942
ARTS & CULTURE 563-690-6059
CITY ATTORNEY 563.589.4113
DATE UPDATED: 2/24/2025
Bluff St. from 7 a.m. on Thursday, March 27, until 4 p.m. on Tuesday, April 1.... City Seeks Public Input on Parks and Recreation Cor


COMMUNITY PEG ACCESS EQUIPMENT GRANT
APPLY BY FEB. 23, 2025
THE CITY OF DUBUQUE
Masterpiece on the Mississippi




Asphalt Overlay Projects (2024)

104 views • 8 months ago




Public Works Maintenance Garage | 2024

79 views • 8 months ago




Water Distribution Crew | Marty Kearney

57 views • 8 months ago




Next Level Savings Program | Shameka

175 views • 8 months ago




Zoning Advisory Commission | July 2, 2024

36 views • 8 months ago




Solar Array Project | Dubuque Regional Airport

56 views • 8 months ago




What to Expect with Hydrant Flushing

96 views • 8 months ago




Central Ave. & White St Corridor Traffic Study | July 1, 2024

37 views • 8 months ago




City Council Meeting | July 1, 2024

55 views • 8 months ago




Bunker Hill | Junior Golf Program - 2024




Celebrate Safely | Independence Day




The Playful Art of Sustainability

63 views • 8 months ago







# CURRENT INITIATIVES

- Department Reorganization
- Temporary Employee Recruitment/Marketing
- Air Service Marketing
- Parks & Recreation Summer Activities Guide
- Report2DBQ CRMS Launch & Web Integration
- Branching Out Dubuque Engagement Support
- Parks & Recreation Master Plan Engagement
- PEG Equipment Grant Program Implementation

# FUTURE INITIATIVES

- Lead Service Line Replacement Outreach
- Air Service Marketing
- MoveDBQ and ParkDBQ Transition/Launch
- Fire Department Annual Report
- City Focus Magazine
- Social Media Strategy Review
- 14th Street Overpass Project Engagement
- Website ADA Compliance Review (April 2026)
- Council Chambers Broadcast System Evaluation

# FY2026 RECOMMENDED IMPROVEMENT REQUESTS:

## Online Forms Solution:

***To accept electronic form submittals for grant and assistance applications and more through the City website. This solution would provide a customizable, secure option for online forms and eliminate the need for printed forms.***

- **$15,000 recurring cost**
- **$5,000 non-recurring**

# FY 2026 RECOMMENDED IMPROVEMENT REQUESTS:

## AI-based Chat Solution for City Website:

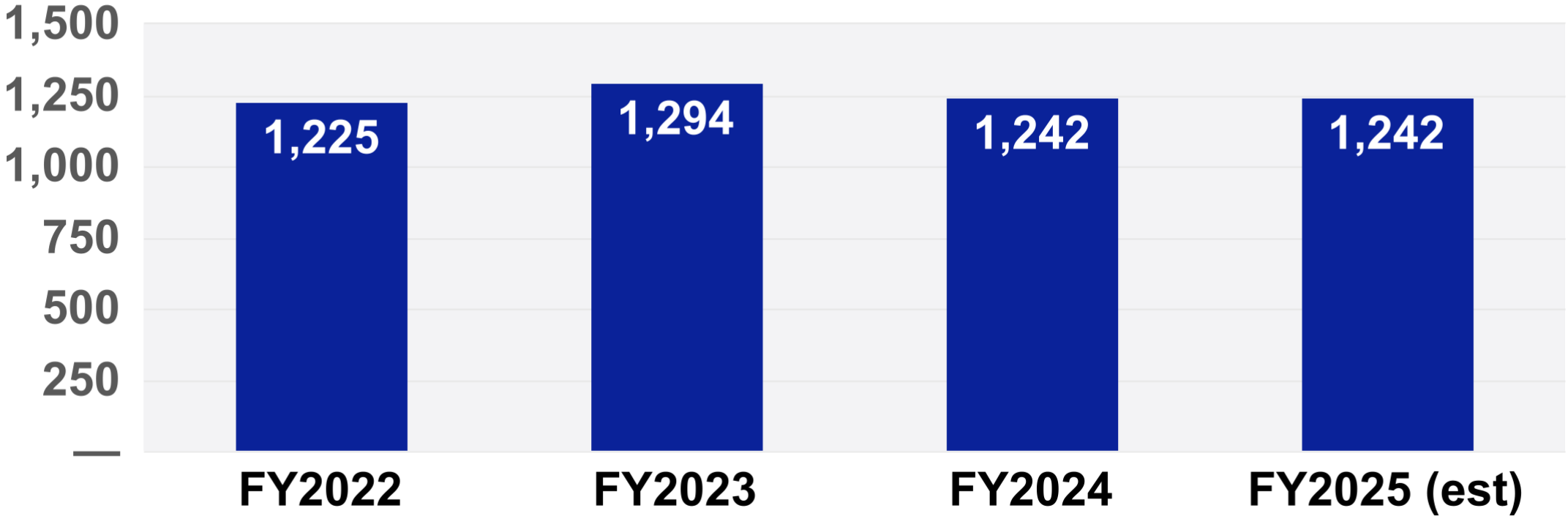
***To offer the option of automated customer service. Would provide smart text messaging, web chat, and interactive text alerts for residents and stakeholders.***

- **$16,650 recurring cost**
- **$7,990 non-recurring**

Communications Office

# PERFORMANCE MEASURES

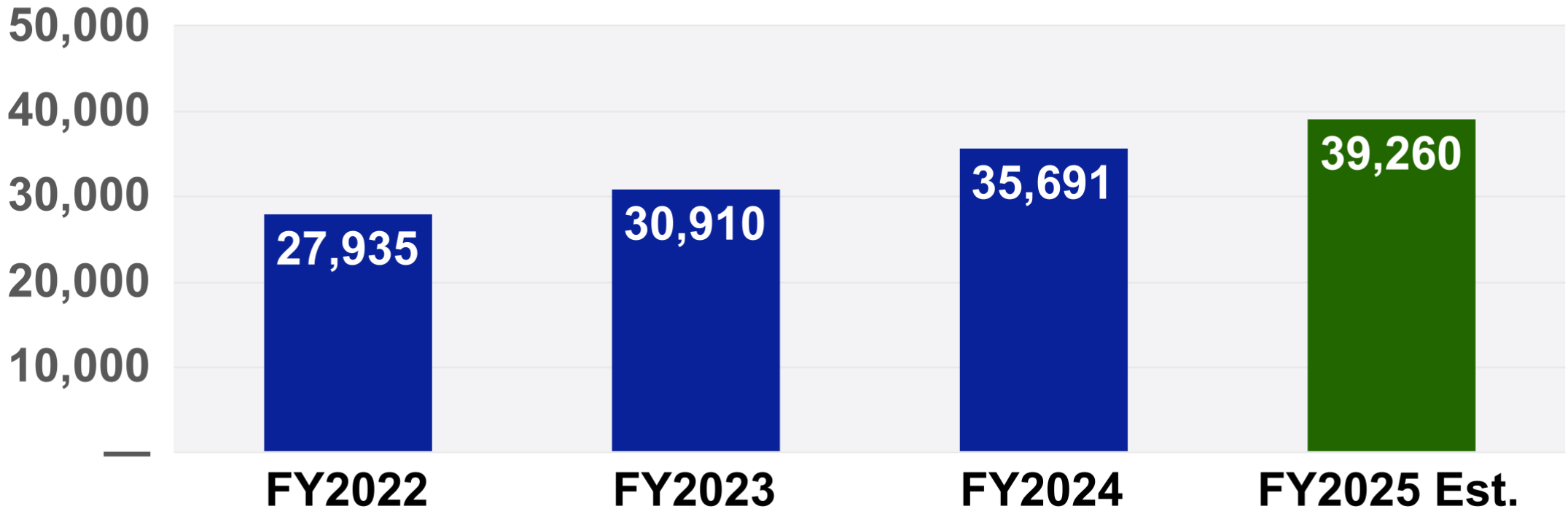
## Notify Me Subscribers



Communications Office

# PERFORMANCE MEASURES

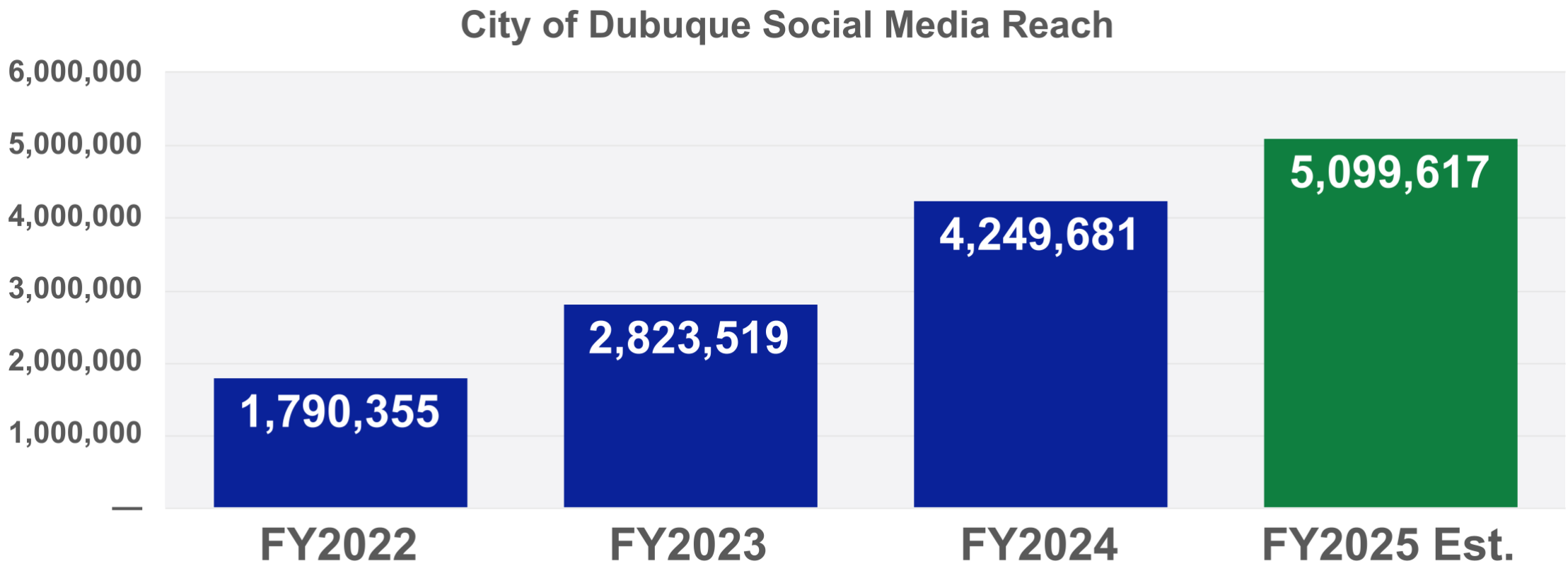
## City of Dubuque Social Media Followers




***Aggregate of Multiple Platforms: Facebook, X, Instagram, YouTube, LinkedIn, Nextdoor***

## Communications Office

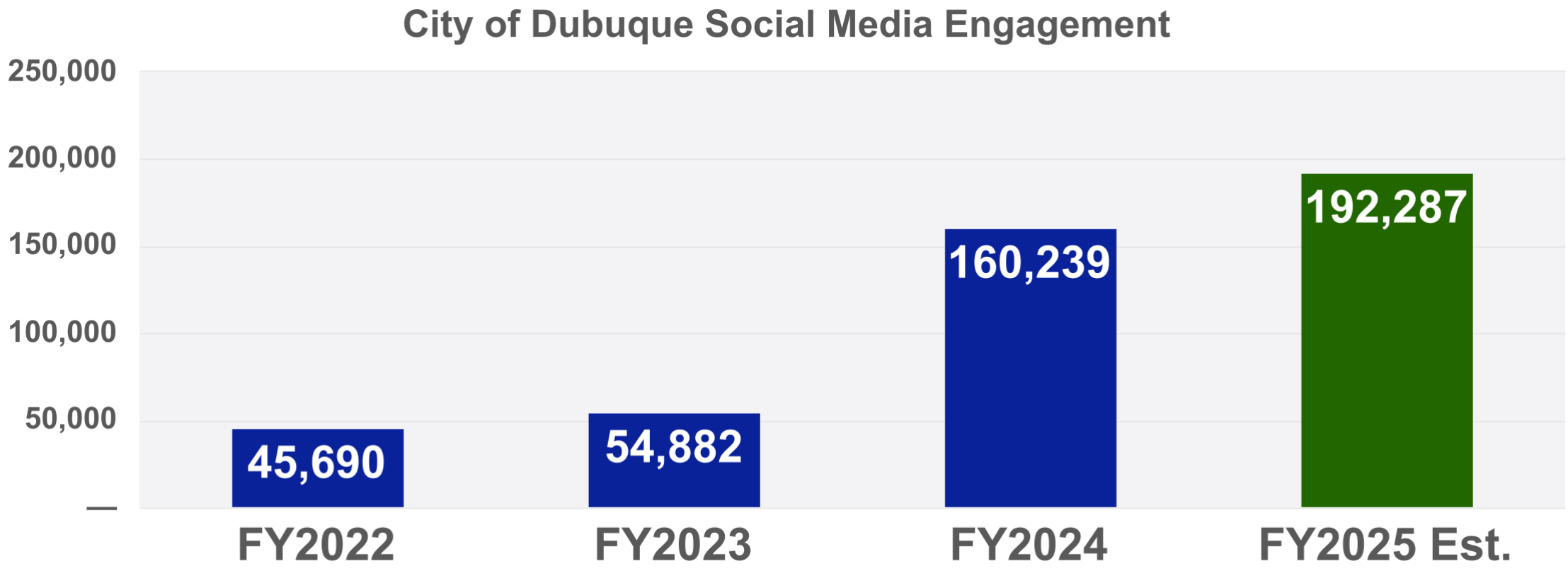
# PERFORMANCE MEASURES




***Aggregate of Multiple Platforms: Facebook, X, Instagram, YouTube, LinkedIn, Nextdoor***

## Communications Office

# PERFORMANCE MEASURES

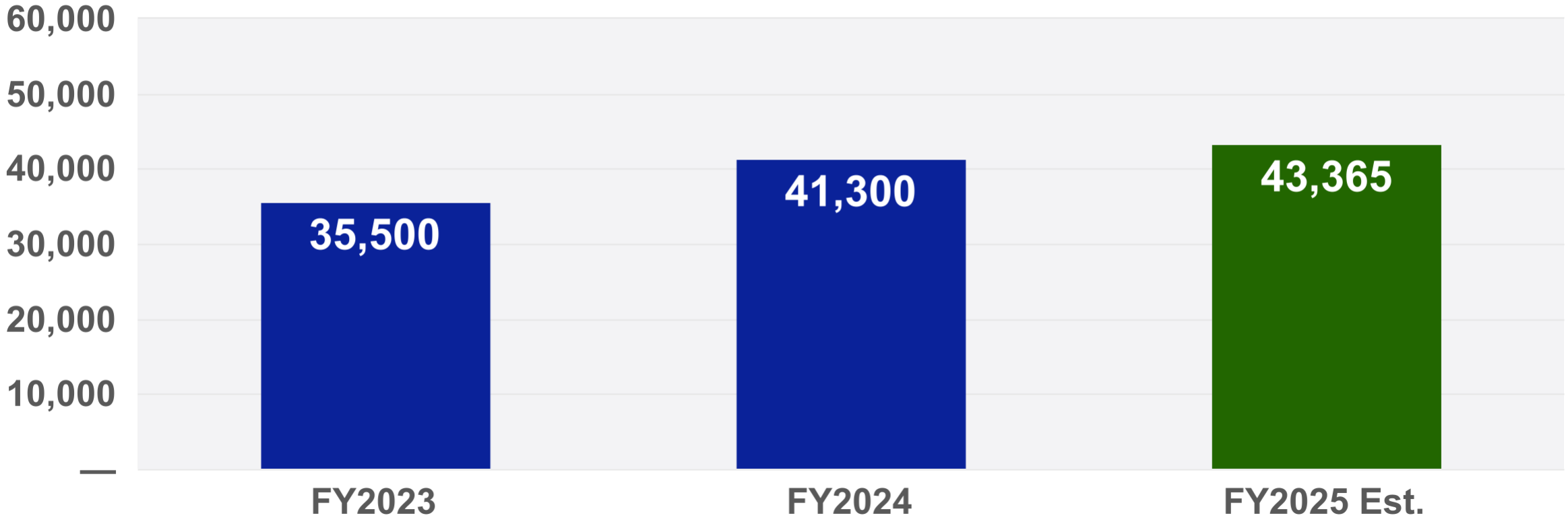



***Aggregate of Multiple Platforms: Facebook, X, Instagram, YouTube, LinkedIn, Nextdoor***

Communications Office

# PERFORMANCE MEASURES

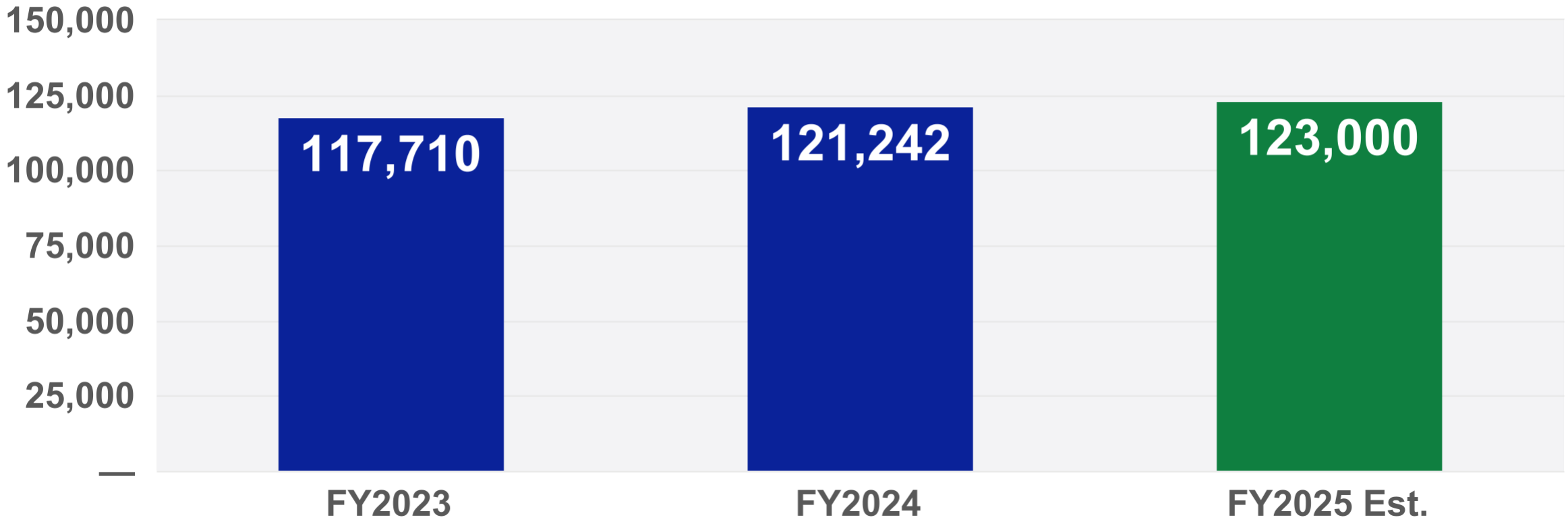
## Media Services: YouTube Video Views



Communications Office

# PERFORMANCE MEASURES

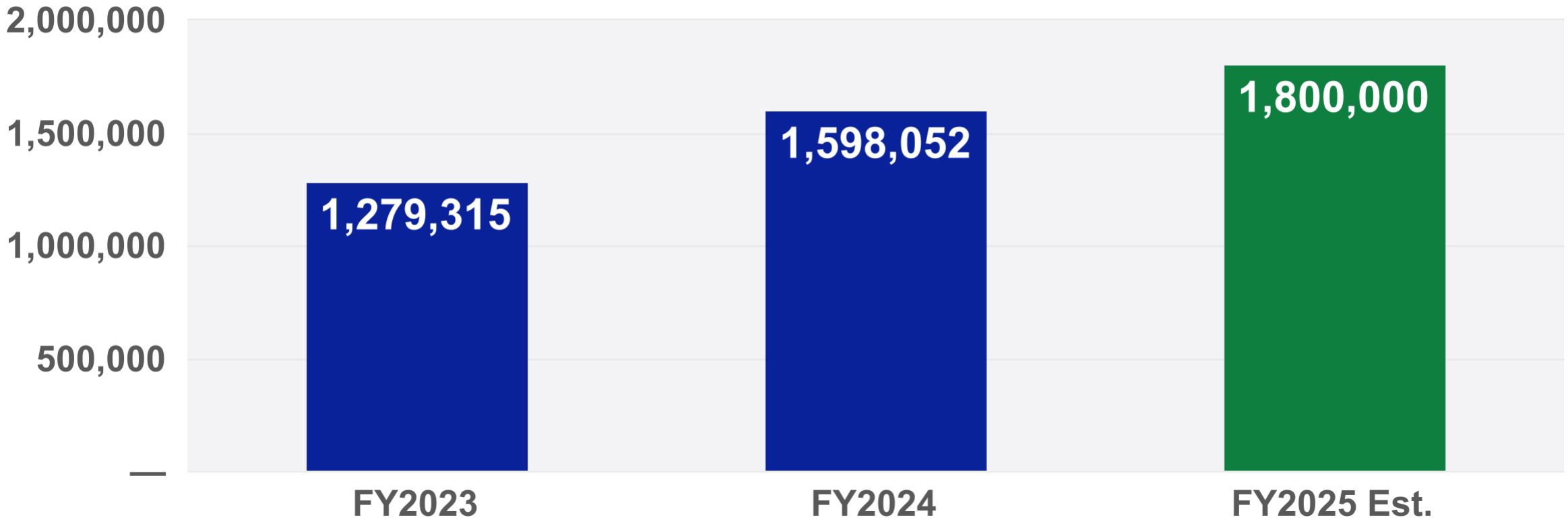
## City Website: Homepage Views



Communications Office

# PERFORMANCE MEASURES

## City Website: Total Page Views



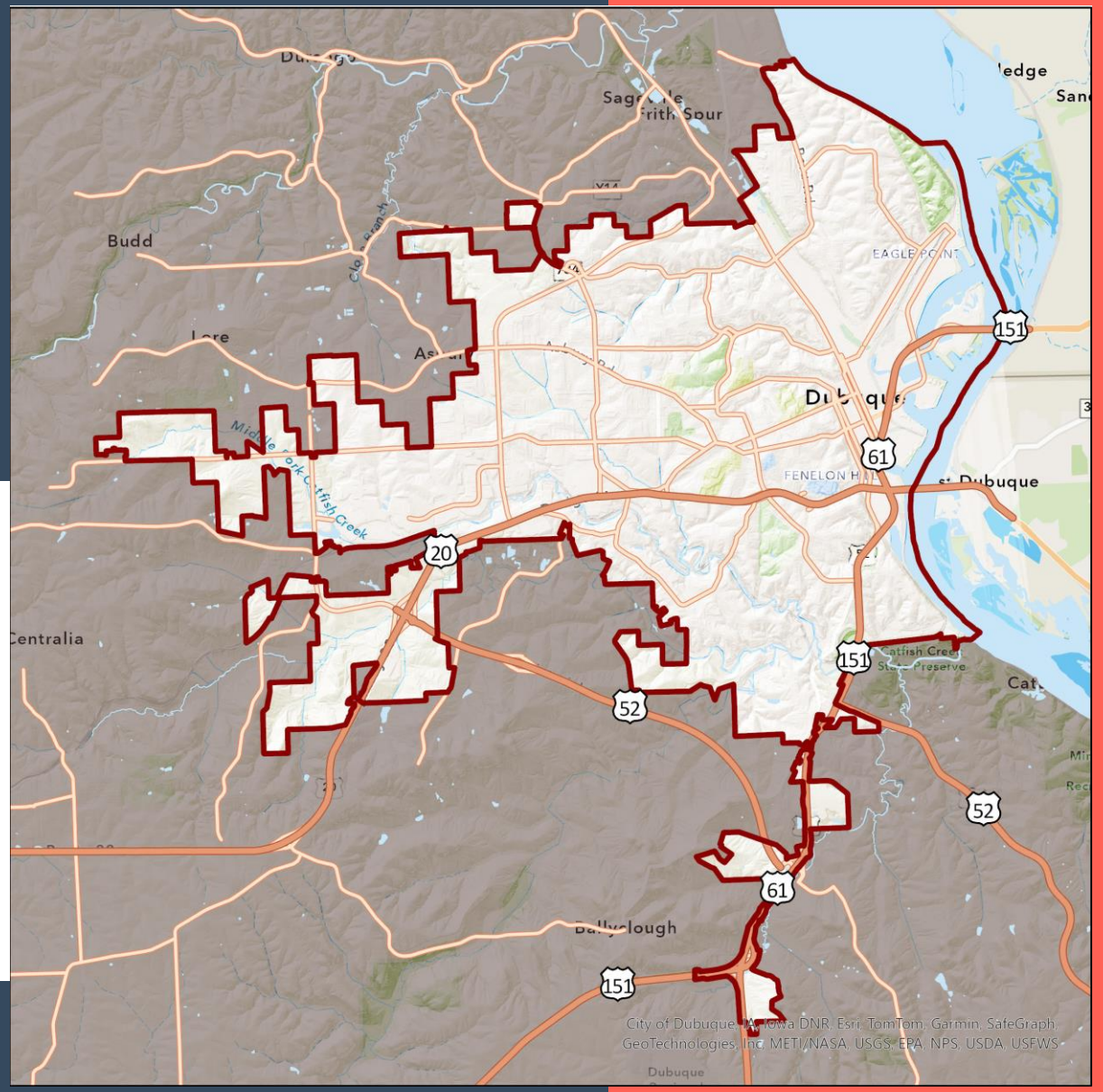
# CITY WEBSITE TRAFFIC

**Top Pages Visited (FY2025):**

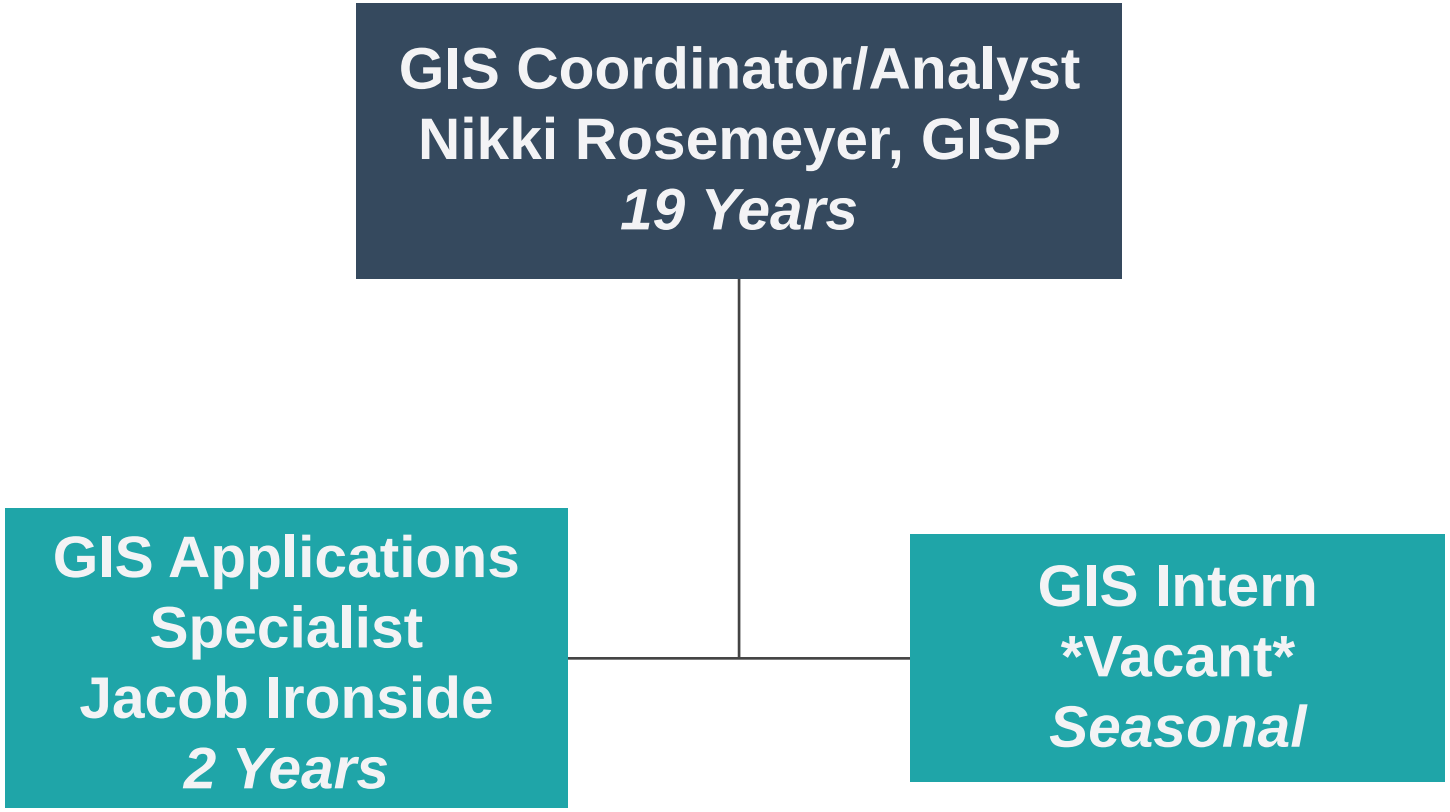
- Utility Billing
- Search Page
- Bid Postings
- Housing & Community Development
- Miller Riverview Park
- Flora & Sutton Pools
- Join Our Team
- Staff Directory
- Recreation Division
- News Flashes

# FISCAL YEAR 2026 BUDGET PRESENTATION

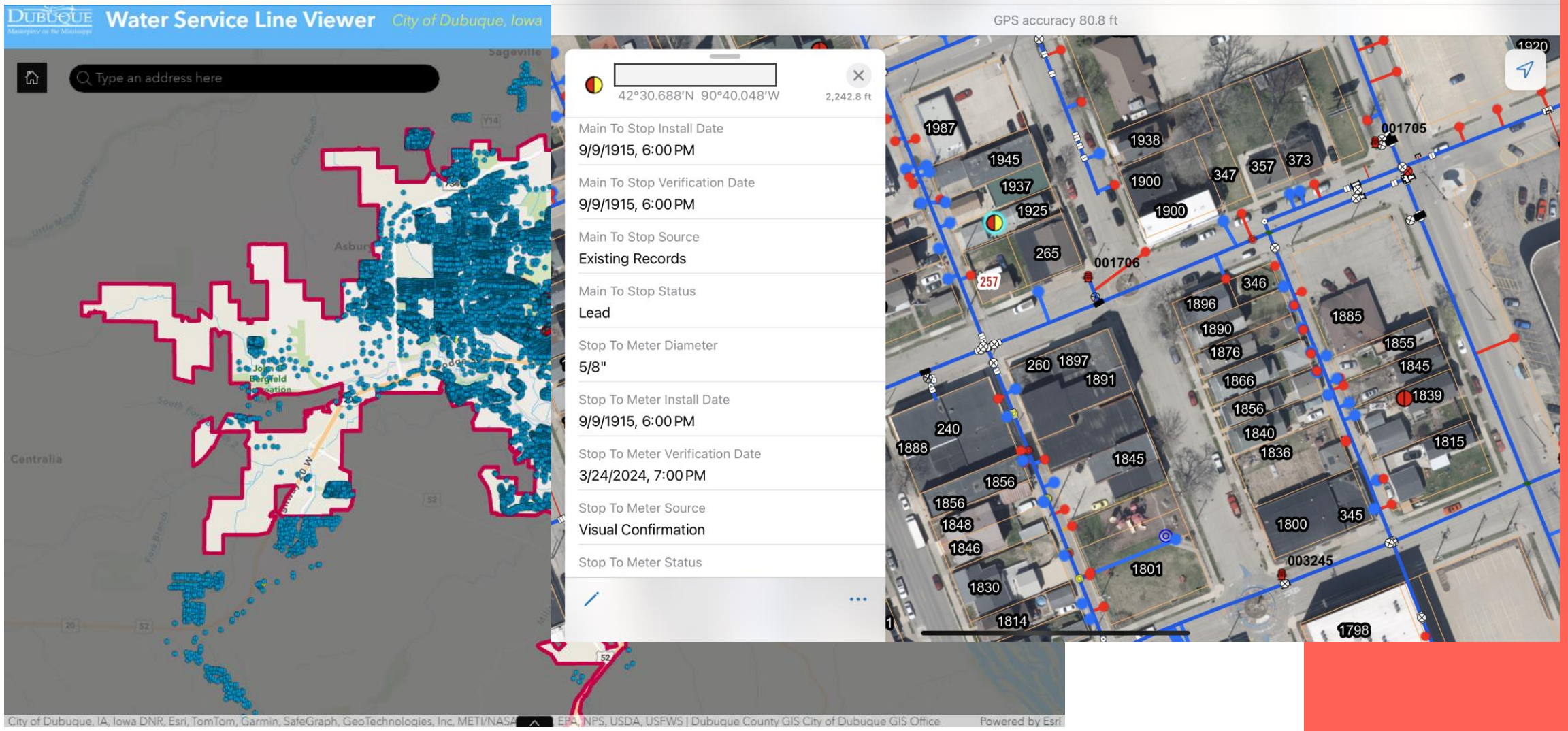
# GEOGRAPHIC INFORMATION SYSTEMS & MAPS (GIS) OFFICE



# GIS Office (2.25 Full-Time Equivalents)

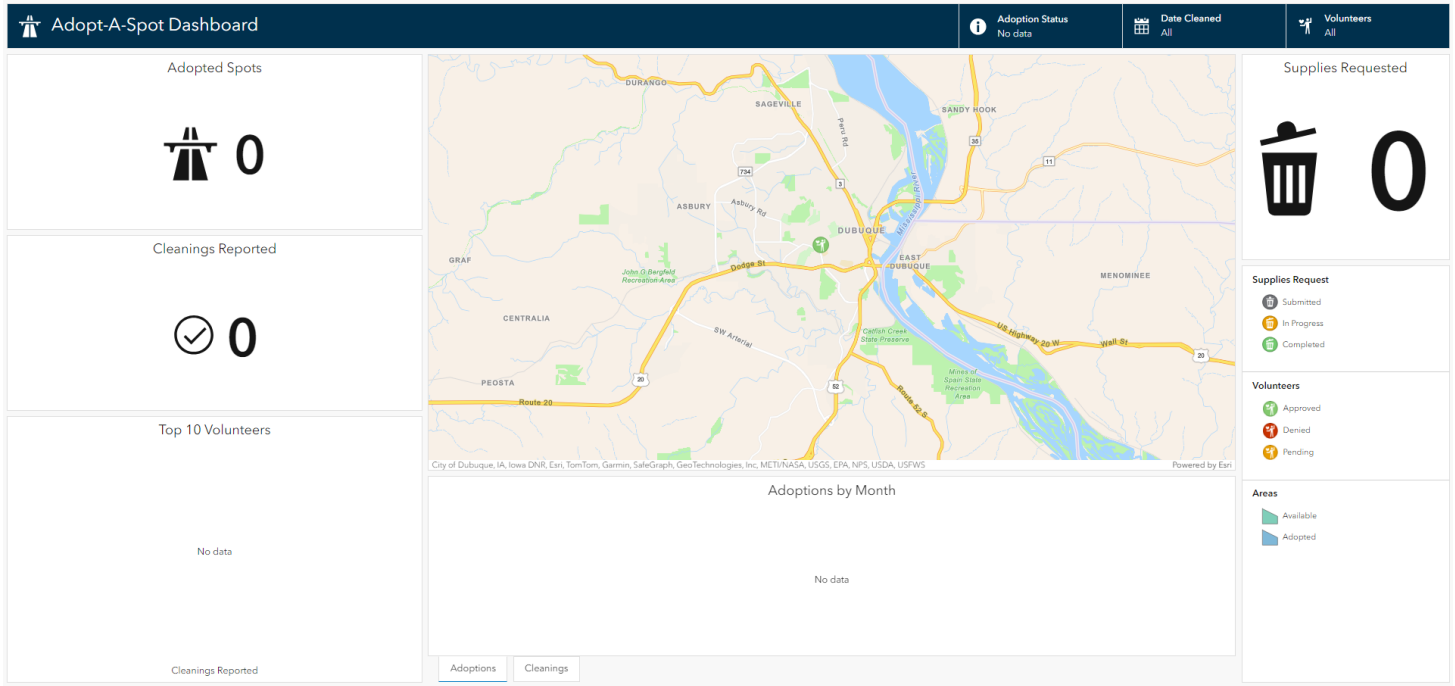


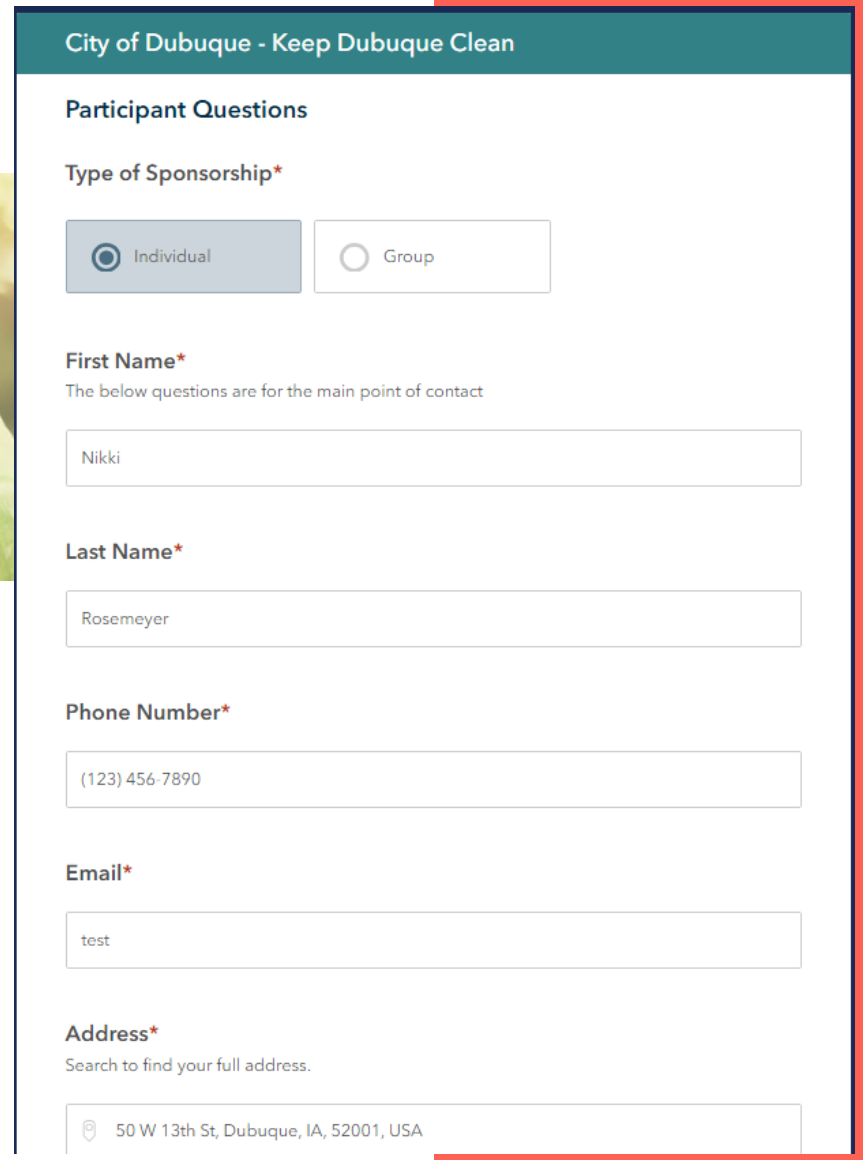
# Current Activities - Lead Service Line Work



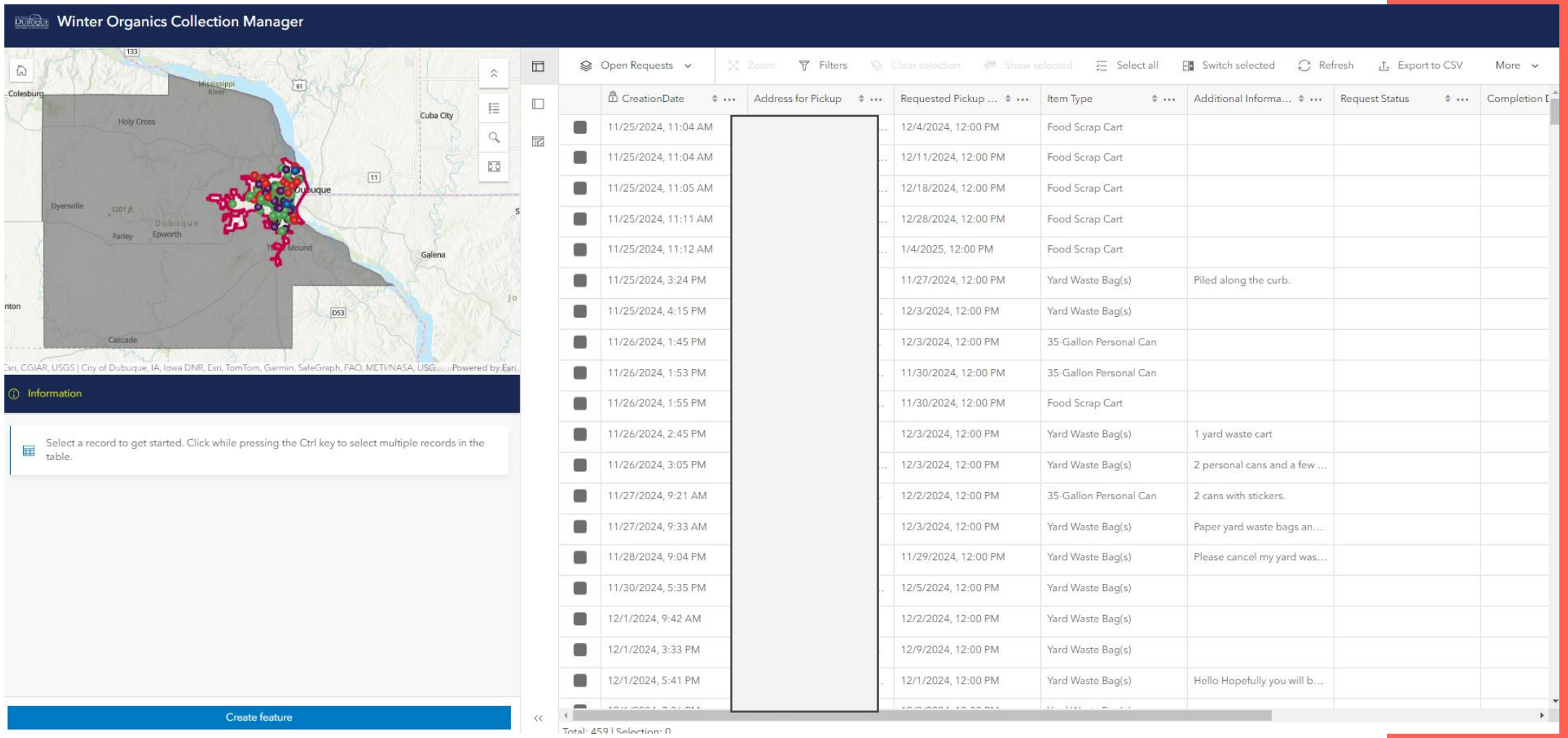
# Current Activities - Adopt A Spot



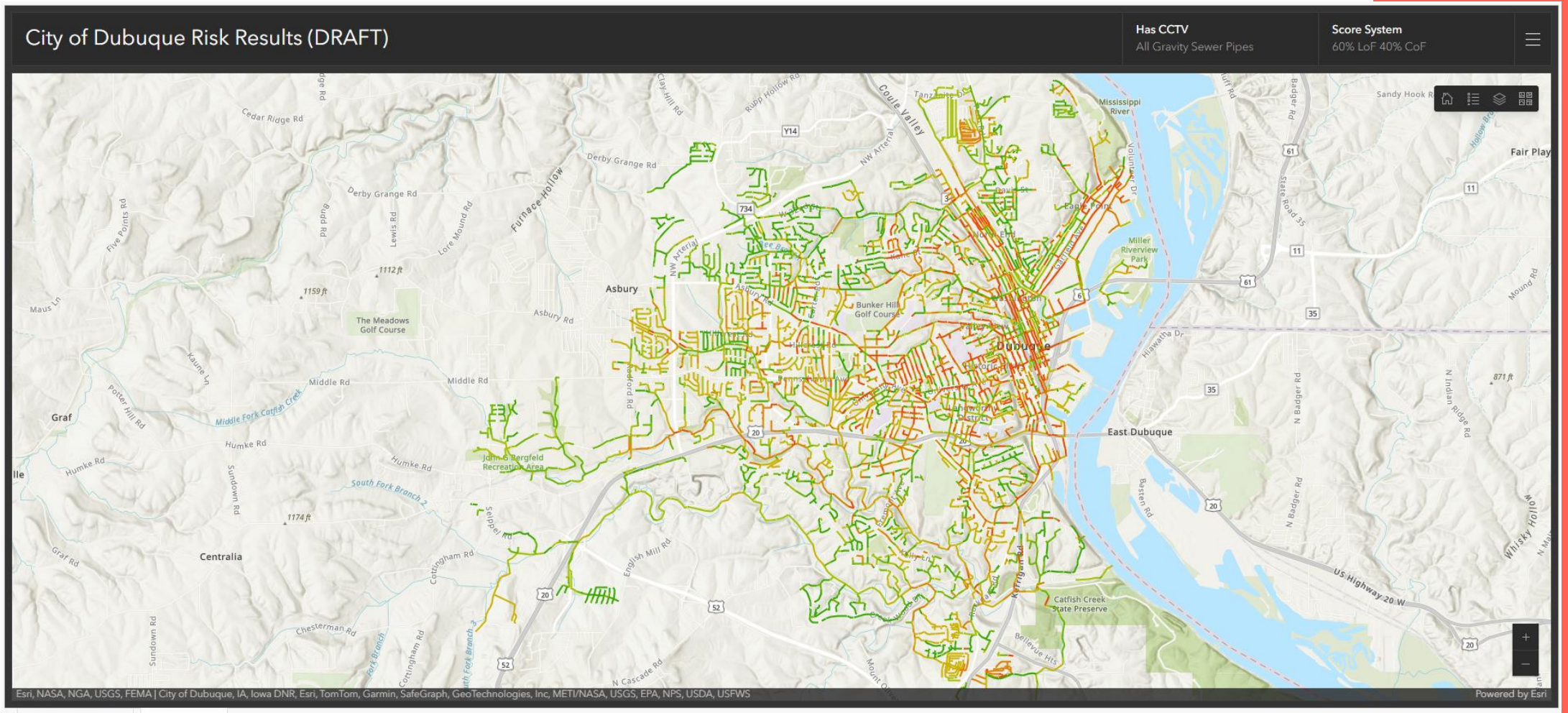



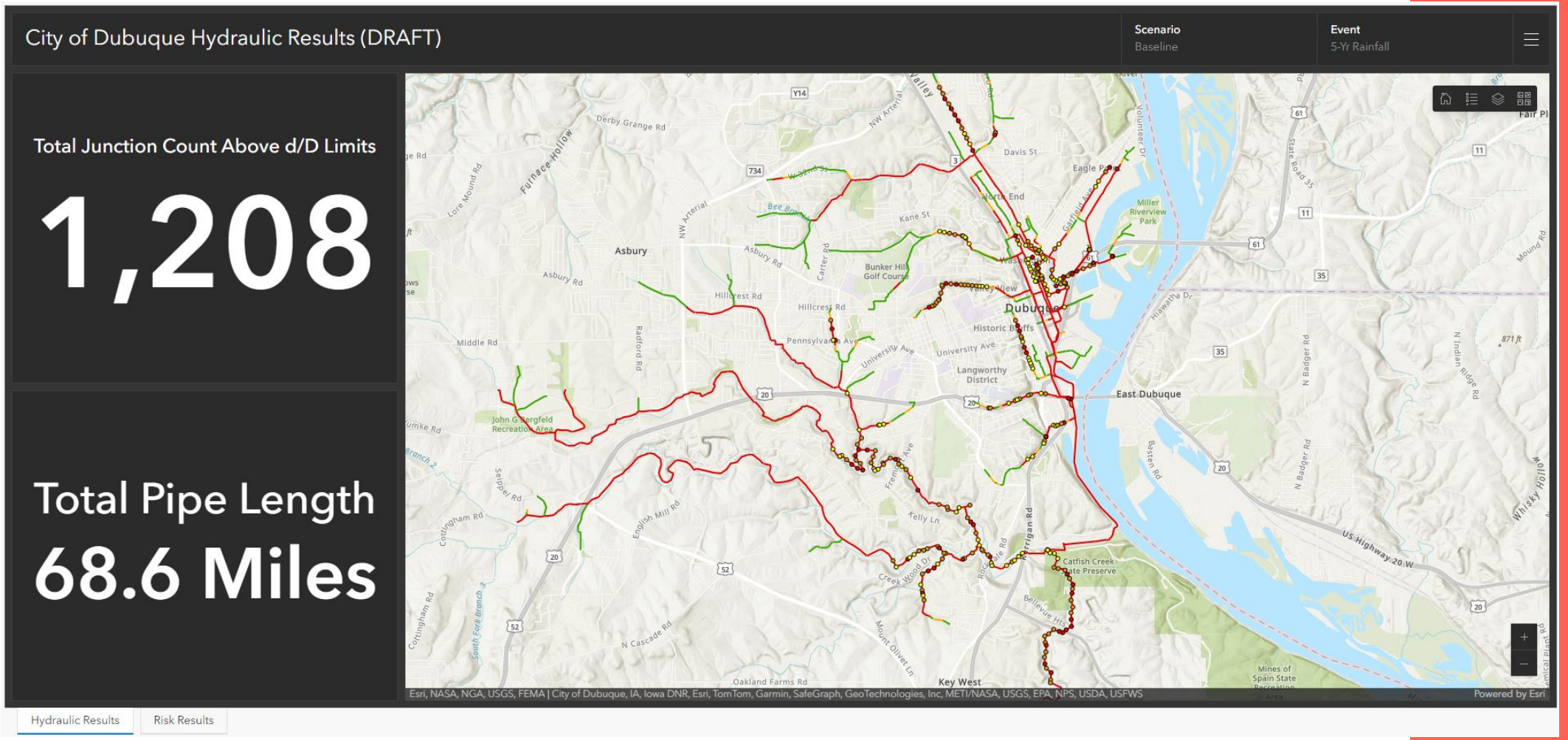
# Current Activities - Seasonal Collection



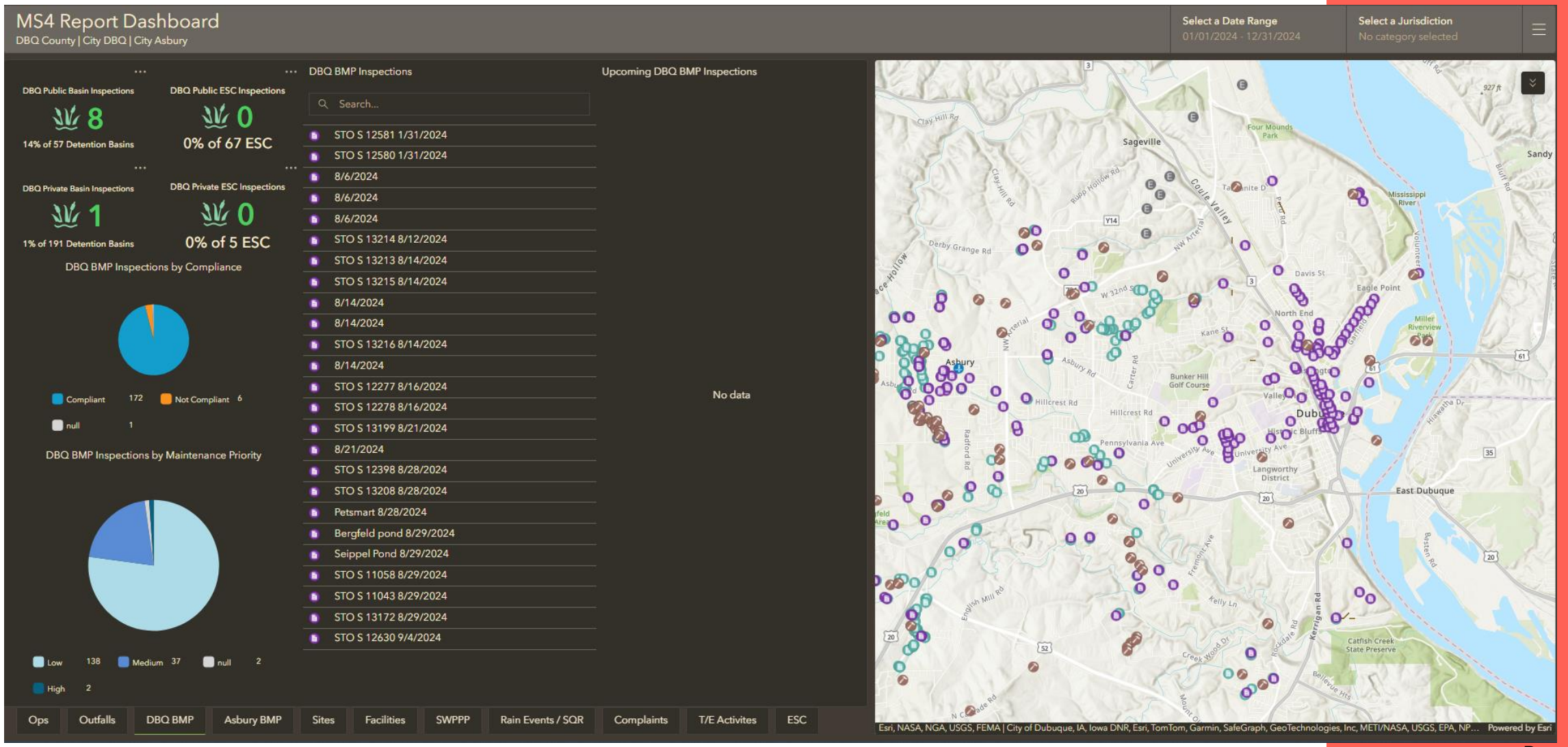
# Project Support - Sanitary Sewer Risk



# Project Support - Hydraulic Modeling



# Project Support - MS4 Activities



# FUTURE INITIATIVES

- City building inventory
- Downtown building survey
- Modernize GIS solutions for city departments

# IMPROVEMENT PACKAGES

- **ArcGIS Hub Premium**

**5 of 8**

The improvement package request is for a subscription to ArcGIS Hub Premium. Hub Premium is an application that sits on top of our existing enterprise GIS licensing, and allows us to invite collaboration partners and the public to collaborate and provide feedback on GIS-based hub initiatives. This package meets the City Council's goal of Financially Responsible, High Performance City Organization. Integrating collaboration into applications allows for higher preforming teams.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 8,000 | Tax Funds | Recurring | **Recommend - Yes** |
| Related Revenue: | $ 5,497 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 2,503 | | | |
| Property Tax Impact: | $ 0.001 | 0.01% | | |

Activity: Geographic Information Systems

# CAPITAL IMPROVEMENTS

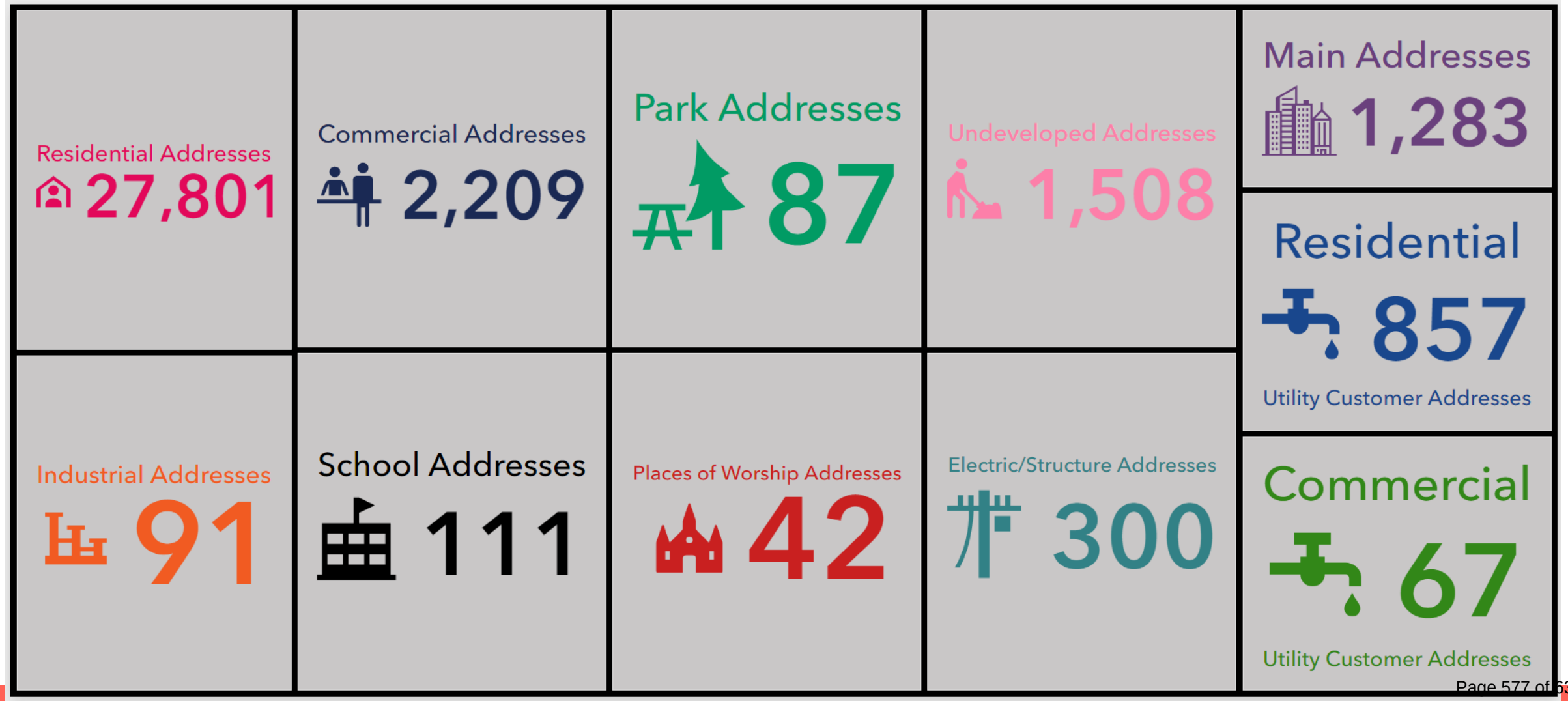
- **Aerial Photography Project**

| DEPARTMENT: 69- Public Information Office | | STATE PROGRAM: 6C - General Government | PROJECT TITLE: Aerial Orthophotography | | | FIRST YEAR SUBMITTED / PROJECT NO: | FY 2011 / 6969900001 / 102-1070 | TOTAL PROJECT COST $252,000 |
|---|---|---|---|---|---|---|---|---|
| 2024 EXPENSE | 2025 BUDGET | PROJECT BUDGET | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | A. EXPENDITURE ITEMS | | | | | | |
| | | Consultant Services | $ 7,500 | $ — | $ 7,500 | $ — | $ 7,500 | $ — |
| $ — | $ — | Aerial Photography | $ 75,000 | $ — | $ 76,500 | $ — | $ 78,000 | $ — |
| $ — | $ — | TOTAL | $ 82,500 | $ — | $ 84,000 | $ — | $ 85,500 | $ — |
| | | B. PROJECT FINANCING | | | | | | |
| | | Sales Tax Fund (20%) | $ 82,500 | $ — | $ 84,000 | $ — | $ 85,500 | $ — |
| $ — | $ — | TOTAL | $ 82,500 | $ — | $ 84,000 | $ — | $ 85,500 | $ — |



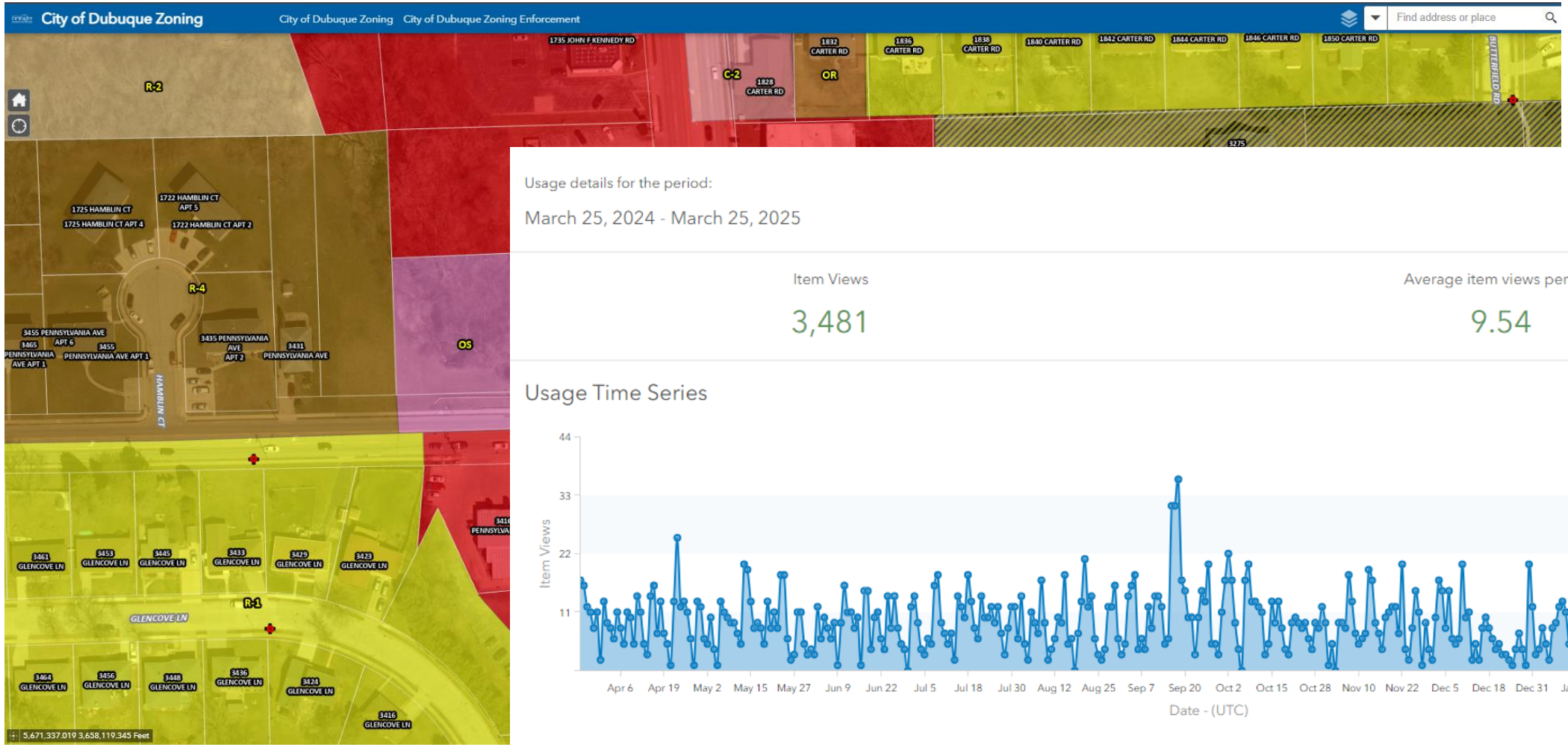
GIS Office

# PERFORMANCE MEASURES



GIS Office

# PERFORMANCE MEASURES



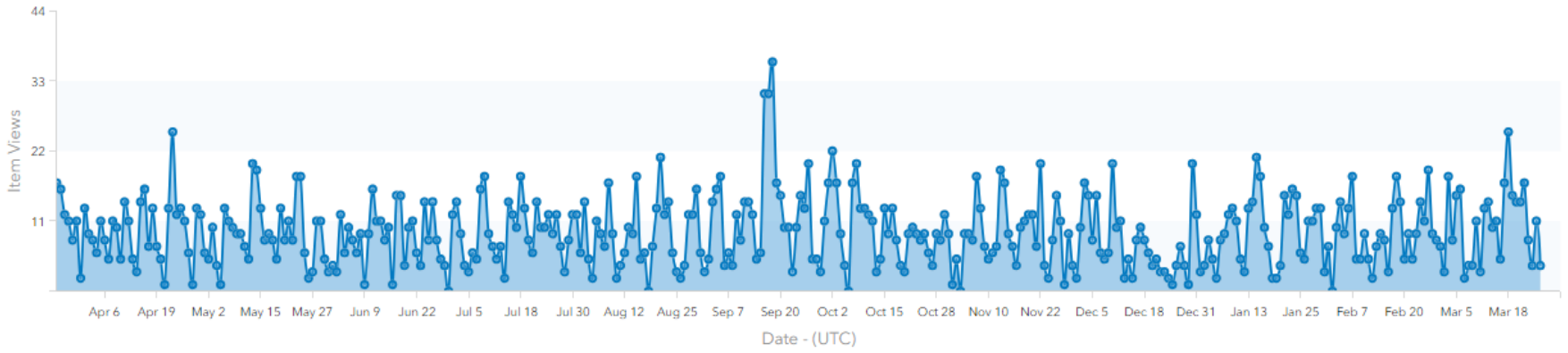

Usage details for the period:

March 25, 2024 - March 25, 2025

Past 12 Months

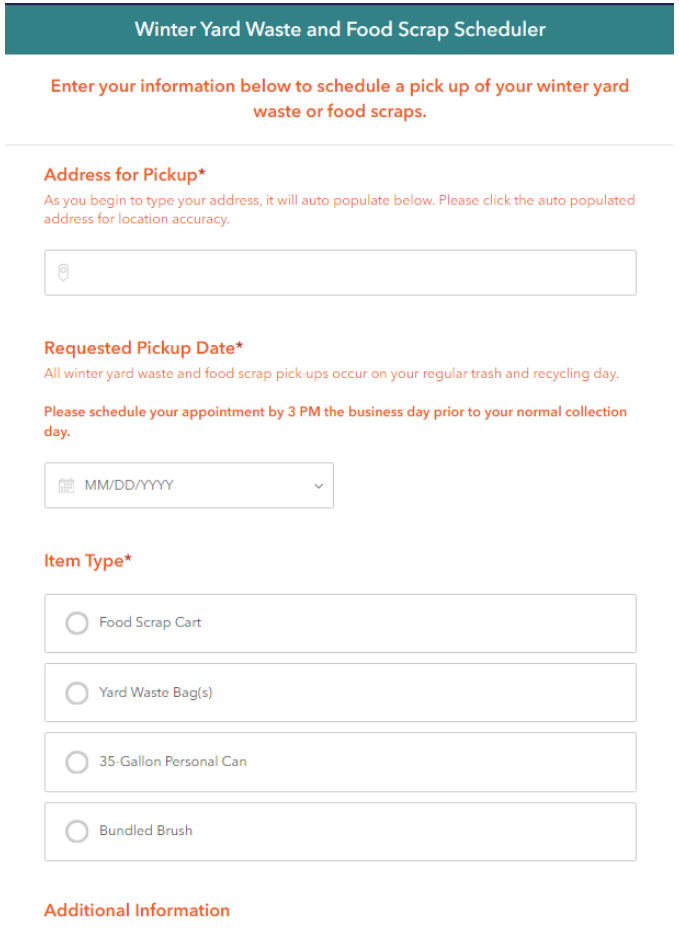
| Item Views | Average item views per day |
|---|---|
| 3,481 | 9.54 |

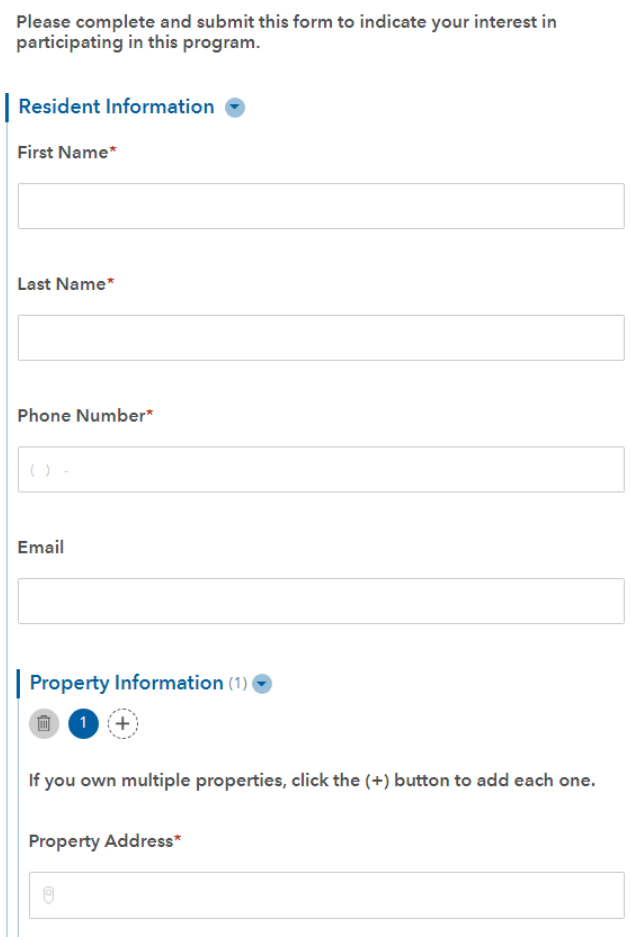
Usage Time Series

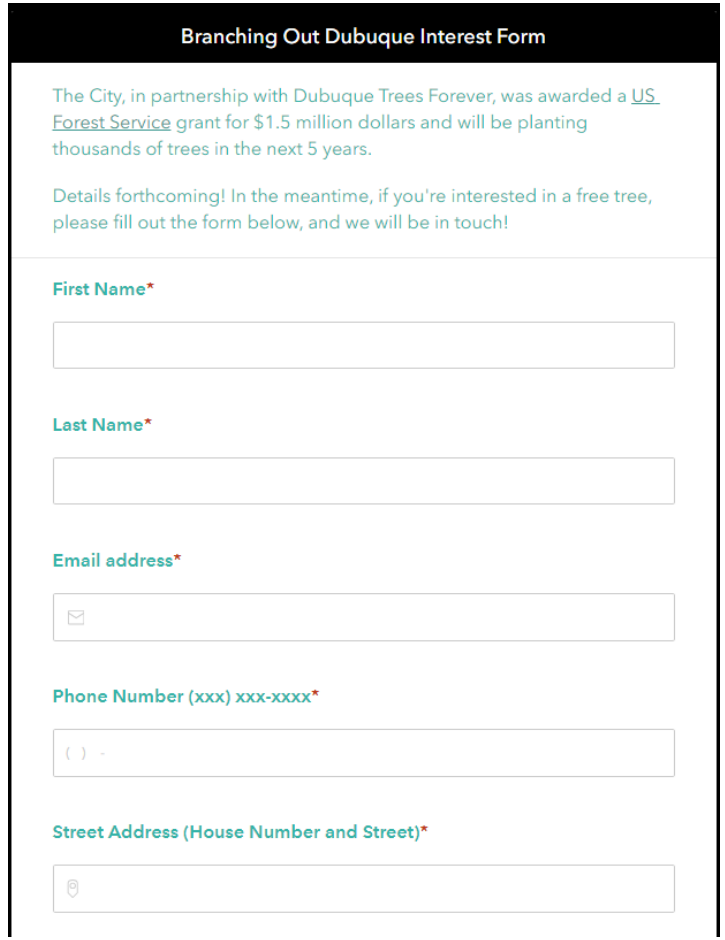


GIS Office

# PERFORMANCE MEASURES

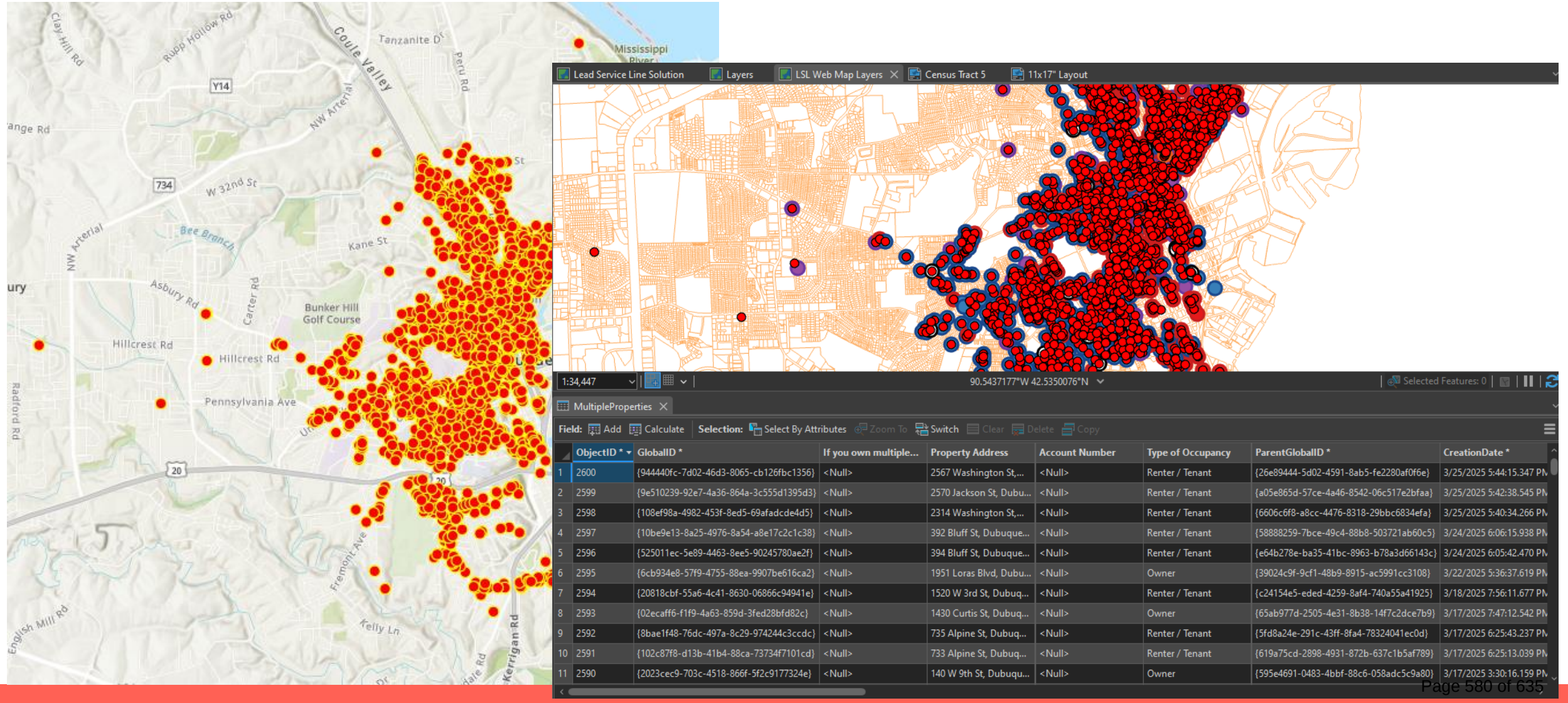


GIS Office

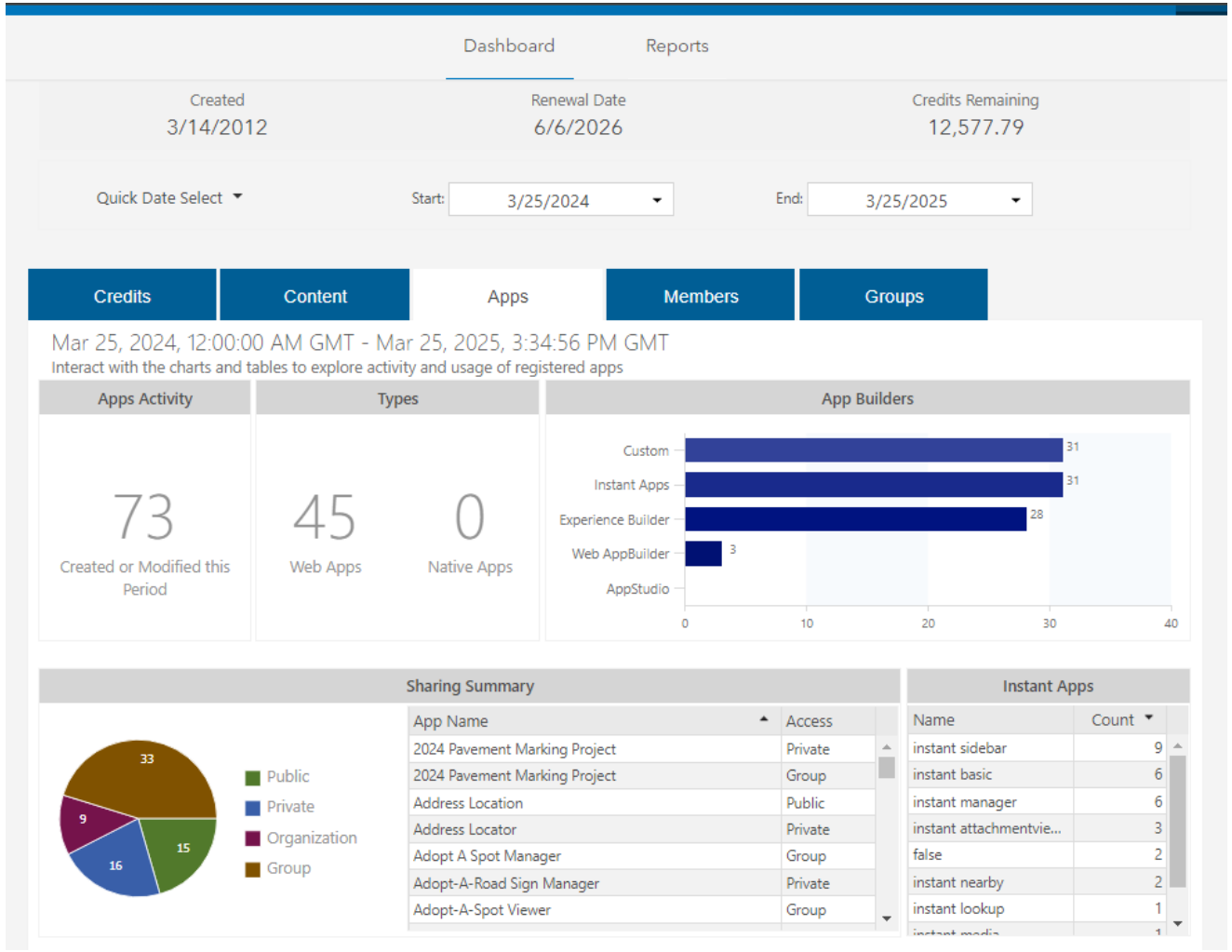
# PERFORMANCE MEASURES




| | ObjectID * | GlobalID * | If you own multiple... | Property Address | Account Number | Type of Occupancy | ParentGlobalID * | CreationDate * |
|---|---|---|---|---|---|---|---|---|
| 1 | 2600 | {944440fc-7d02-46d3-8065-cb126fbc1356} | <Null> | 2567 Washington St,... | <Null> | Renter / Tenant | {26e89444-5d02-4591-8ab5-fe2280af0f6e} | 3/25/2025 5:44:15.347 PM |
| 2 | 2599 | {9e510239-92e7-4a36-864a-3c555d1395d3} | <Null> | 2570 Jackson St, Dubu... | <Null> | Renter / Tenant | {a05e865d-57ce-4a46-8542-06c517e2bfaa} | 3/25/2025 5:42:38.545 PM |
| 3 | 2598 | {108ef98a-4982-453f-8ed5-69afadcde4d5} | <Null> | 2314 Washington St,... | <Null> | Renter / Tenant | {6606c6f8-a8cc-4476-8318-29bbc6834efa} | 3/25/2025 5:40:34.266 PM |
| 4 | 2597 | {10be9e13-8a25-4976-8a54-a8e17c2c1c38} | <Null> | 392 Bluff St, Dubuque... | <Null> | Renter / Tenant | {58888259-7bce-49c4-88b8-503721ab60c5} | 3/24/2025 6:06:15.938 PM |
| 5 | 2596 | {525011ec-5e89-4463-8ee5-90245780ae2f} | <Null> | 394 Bluff St, Dubuque... | <Null> | Renter / Tenant | {e64b278e-ba35-41bc-8963-b78a3d66143c} | 3/24/2025 6:05:42.470 PM |
| 6 | 2595 | {6cb934e8-57f9-4755-88ea-9907be616ca2} | <Null> | 1951 Loras Blvd, Dubu... | <Null> | Owner | {39024c9f-9cf1-48b9-8915-ac5991cc3108} | 3/22/2025 5:36:37.619 PM |
| 7 | 2594 | {20818cbf-55a6-4c41-8630-06866c94941e} | <Null> | 1520 W 3rd St, Dubuq... | <Null> | Renter / Tenant | {c24154e5-eded-4259-8af4-740a55a41925} | 3/18/2025 7:56:11.677 PM |
| 8 | 2593 | {02ecaff6-f1f9-4a63-859d-3fed28bfd82c} | <Null> | 1430 Curtis St, Dubuq... | <Null> | Owner | {65ab977d-2505-4e31-8b38-14f7c2dce7b9} | 3/17/2025 7:47:12.542 PM |
| 9 | 2592 | {8bae1f48-76dc-497a-8c29-974244c3ccdc} | <Null> | 735 Alpine St, Dubuq... | <Null> | Renter / Tenant | {5fd8a24e-291c-43ff-8fa4-78324041ec0d} | 3/17/2025 6:25:43.237 PM |
| 10 | 2591 | {102c87f8-d13b-41b4-88ca-73734f7101cd} | <Null> | 733 Alpine St, Dubuq... | <Null> | Renter / Tenant | {619a75cd-2898-4931-872b-637c1b5af789} | 3/17/2025 6:25:13.039 PM |
| 11 | 2590 | {2023cec9-703c-4518-866f-5f2c9177324e} | <Null> | 140 W 9th St, Dubuqu... | <Null> | Owner | {595e4691-0483-4bbf-88c6-058adc5c9a80} | 3/17/2025 3:30:16.159 PM |

GIS Office

# PERFORMANCE MEASURES



# THANK YOU

**www.cityofdubuque.org/Communications**
**www.cityofdubuque.org/GIS**

# Human Resources

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## HUMAN RESOURCES DEPARTMENT

| Budget Highlights | FY 2024 Actual | FY 2025 Budget | FY 2026 Requested | % Change From FY 2025 Budget |
|---|---|---|---|---|
| Expenses | | | | |
| Employee Expense | $ 1,013,531 | $ 1,200,647 | $ 1,232,222 | 2.6 % |
| Supplies and Services | $ 756,065 | $ 648,548 | $ 644,107 | (0.7)% |
| Machinery and Equipment | $ 66 | $ 700 | $ 1,600 | 128.6 % |
| Total | $ 1,769,662 | $ 1,849,895 | $ 1,877,929 | 1.5 % |
| Resources | | | | |
| Administrative Overhead Recharges | $ 783,099 | $ 1,086,290 | $ 1,229,938 | 13.2 % |
| Misc. Reimbursements | $ 209,372 | $ 255,138 | $ 209,372 | (17.9)% |
| Total | $ 992,471 | $ 1,341,428 | $ 1,439,310 | 7.3 % |
| Property Tax Support | $ 777,191 | $ 508,467 | $ 438,619 | $ (69,848) |
| Percent Increase (Decrease) | | | | (13.7)% |
| **Personnel - Authorized FTE** | **7.75** | **8.25** | **7.75** | |

### Improvement Package Summary

**1 of 8**

This improvement package request is to turn an existing part-time (0.75 FTE) HR Employment Specialist position (G-28A) into a full-time (1.0 FTE) role for Human Resources. Human Resources works collaboratively across all city departments. Our current HR Employment Specialist reviews and processes on average four hundred (400) plus recommendations to hire and employment offer letters annually, as well as being responsible for all pre-employment contingencies for each candidate, including but not limited to, education verification, background checks, employment restriction notices, medical and drug screens, employment paperwork, and payroll action forms. In addition, annual driving record checks and Clearing House inquiries are now performed and reviewed for all City of Dubuque departments (21) by the HR Employment Specialist to continue to improvement risk management practices. The HR Employment Specialist also provides support to the Talent Acquisition Diversity Coordinator with recruitment efforts.

This position is an essential collaborative role in the Human Resources Department that is the primary point of contact of many workflows, ensuring compliance, and is needed to create an effective and efficient on-boarding process with the Talent Acquisition Diversity Coordinator.

As City staff numbers and hiring continue to and be consistently compliant with best practices, the need for this position to increase from a part-time status (.75FTE) (6 hours per day) to full-time status (1.0FTE) (8 hours per day) has become essential for employee retention, improved efficiency, consistent presence, increased demand and workload, addressing internal gaps, and creating better legal compliance and risk management.

Previously the Human Resources Department utilized temporary staffing agencies and other City Department's staff to help support these efforts. This improvement package, if approved, would eliminate this need in the future. This request supports the City Council goal of Financially

Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 31,481 | Tax Funds | Recurring | **Recommend - No** |
| Related Revenue: | 24,259 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 7,222 | | | |
| Property Tax Impact: | $ 0.0028 | 0.03% | | |
| Activity: Administration | | | | |

**2 of 8**

This improvement package is to increase the amount of annual funding available through the City's Tuition Reimbursement Program. This program is available to all regular full-time and regular part-time employees at the City of Dubuque who have worked for the City a minimum of one year. It is designed to encourage personal and professional career development in order to enhance employee productivity and retention. Employees who are accepted into the program are eligible for 25 - 50% reimbursement up to a maximum of $5,250 per calendar year; precise reimbursement is dependent on actual costs and grades achieved. Currently, the annual budget for this program is $25,000. In FY 2024, there were 8 employees accepted into the program who were pursuing Associates, Bachelors, or Masters degrees and reimbursements for these employees totaled $27,533, with the excess being covered through carryovers from the prior year. In the current fiscal year (FY 2025), there are 15 employees in the program. Of these, 4 completed their degrees during the summer of calendar year 2024. Only 1 of the remaining 11 employees will complete their degree by the end of FY 2025 – the rest will graduate between December of calendar year 2025 and May 2027. Assuming that each participant receives 50% reimbursement of their estimated tuition costs, the full $25,000 for the current fiscal year (FY 2025) is committed and the majority of it is committed through the FY 2026 as current participants continue their degree programs. Consequently, this request is to increase the annual budgeted amount for this program by an additional $25,000 for a total of $50,000 annually. This will allow for accepting new applicants into the program in FY 2026. This supports the City Council's goal of a Financially Responsible, High-Performance City Organization. Ensuring sufficient funding is available for the number of employees interested in the tuition reimbursement program contributes to a high performance city organization.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 25,000 | Tax Funds | Recurring | **Recommend - Yes** |
| Related Revenue: | 19,265 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 5,735 | | | |
| Property Tax Impact: | $ 0.0019 | 0.02% | | |
| Activity: Administration | | | | |

**3 of 8**

This improvement package would establish a Leadership Institute for City of Dubuque employees for twenty employees annually. The Institute would consist of a series of courses designed to build and strengthen skills necessary to perform at the highest levels of the City of Dubuque Universal Competencies and behave consistently with the City's values as set forth in the SPIRIT statement. The Institute would run once annually, with selected employees meeting one full day a month for six months. Employees who are already performing solidly at level 2 of all Universal Competencies, who aspire to or already hold a leadership role in the organization, and who have the approval of their department manager would be eligible to attend. Course objectives would revolve around leadership level skills related to communication & customer service, collaboration and positive impact, and diversity, equity, inclusion and belonging. Skills would be developed around leading with emotional intelligence, building/coaching/facilitating effective teams, navigating change and conflict, engaging

with the community, operating in culturally responsive ways, analyzing decisions for equity impacts, and creating a culture that foster equity and belonging. This supports the City Council's goal of a Financially Responsible, High-Performance City Organization. Offering training that allows employees to strengthen their skills in regard to universal competencies and the City's values contributes to a high performance city organization.

Cost estimates:

- Room costs and snacks: $200
- Lunches during the Institute (six days of lunches for twenty people each day @$15 per lunch): $1,800
- Facilitator fees: $1500/day x 6 days, doubled for preparation time: $18,000

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 20,000 | Tax Funds | Recurring | **Recommend - No** |
| Related Revenue: | 15,412 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 4,588 | | | |
| Property Tax Impact: | $ 0.0015 | 0.01% | | |
| Activity: Administration | | | | |

**4 of 8**

This improvement package request is to secure recurring funding to allow the Employee Relations Manager to attend conferences each year. The conferences being request include the Iowa Public Employer Labor Relations Association Conference as well as the Society for Human Resources Management Conference. There is currently no budget for this position to attend conferences. This improvement package request supports the City Council Goal Financially Responsible, High Performance City Organization. Providing staff with opportunities to attend new conferences on emerging topics contributes to a High-Performance City Organization.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 5,000 | Tax Funds | Recurring | **Recommend - No** |
| Related Revenue: | 3,853 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 1,147 | | | |
| Property Tax Impact: | $ 0.0004 | —% | | |
| Activity: Administration | | | | |

**5 of 8**

This improvement package allows the opportunity to provide additional branding supplies and outreach giveaways for the City of Dubuque at recruitment fairs, job fairs, and other city-wide events to help promote career opportunities and the overall City of Dubuque brand. This would allow the Human Resources Department to collaborate with other city departments to attend additional city events to expand more in-person opportunities. This request supports the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery. Promoting the Human Resources department and collaborating with other departments enhances service delivery.

Cost estimates:

- Branding Supplies (i.e. Banners, tables clothes, brochures, and reference materials): $400
- Outreach Giveaway Supplies with City logo and contact information (i.e. post it notes, pens, candy, bags, and fidget toys): $600

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 1,000 | Tax Funds | Recurring | **Recommend - Yes** |
| Related Revenue: | 771 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 229 | | | |
| Property Tax Impact: | $ 0.0001 | —% | | |
| Activity: Administration | | | | |

**6 of 8**

This improvement package request is for the purchase of City of Dubuque shirts. The shirts consist of polos and long sleeve shirts with an embroidered "City of Dubuque Masterpiece on the Mississippi" logo and the text "Human Resources Department." This would include two polos and a t-shirt for the Chief Human Resources Officer, Benefits and Compensation Manager, Training and Development Manager, Employee Relations Manager, Payroll and Benefits Specialist, Administrative Assistant, and Talent Acquisition Diversity Coordinator. Human Resources Staff quite frequently interact with the internal facing departments and public outside of the physical Human Resources Department office. This includes interaction with the public recruitment events, public workshops, open houses, presentations, and many more events. The embroidered polo/shirts help clearly identify Human Resources at these events. This request supports the City Council goal of Financially Responsible, High-Performance City Organization: Sustainable, Equitable, and Effective Service Delivery. Ensuring staff are easily identifiable helps improve service delivery.

Cost estimates:

- City-embroidered apparel (i.e. two polos and two t-shirts) $125 per staff member: $875 Non-recurring

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 875 | Tax Funds | Non-Recurring | **Recommend - No** |
| Related Revenue: | 674 | Administrative Overhead | Non-Recurring | |
| Net Property Tax Cost: | $ 201 | | | |
| Property Tax Impact: | $ 0.0001 | —% | | |
| Activity: Administration | | | | |

**7 of 8**

This improvement package request is to secure recurring funding to allow the Administrative Assistant to attend the annual Office Dynamics International conference. This is a conference for administrative professionals which allows them to gain new skills and be exposed to new topics. The Administrative Assistant position does not currently have dedicated funding to attend a conference. This improvement package request supports the City Council Goal Financially Responsible, High Performance City Organization. Providing staff with opportunities to attend new conferences on emerging topics contributes to a High-Performance City Organization.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 2,000 | Tax Funds | Recurring | **Recommend - No** |
| Related Revenue: | 1,541 | Administrative Overhead | Recurring | |
| Net Property Tax Cost: | $ 459 | | | |
| Property Tax Impact: | $ 0.0002 | —% | | |
| Activity: Administration | | | | |

**8 of 8**

This improvement package is to increase the amount of annual funding available for the delivery of Crucial Conversations skill building for City staff. A crucial conversation is a dialogue between two or more people where the stakes are high, opinions vary, and emotions run strong. These

conversations – when handled poorly or ignored – lead to strained relationships and dismal results. Crucial Conversations teaches people how to:

- Speak persuasively, not abrasively
- Foster teamwork and better decision making
- Build acceptance rather than resistance
- Resolve individual and group disagreements

The results of annual employee surveys and discussions that have occurred while working with ViDL Solutions on our culture change efforts have identified the need for employees to be more effective communicators. By learning how to speak and be heard (and encouraging others to do the same, employees can surface the best ideas, make the highest-quality decisions, and act on decisions with unity and commitment. This relates to the Council goal of being a High Performing Government.

The goal is to ensure that all employees receive this training. Currently, the City has a recurring budget of $12,500 which covers the cost of course materials only (no lunches) for 46 employees per year. This should be sufficient for training new employees each year on an ongoing basis. However, in order to skill up all current staff, additional funding is needed.

During FY25, approximately 190 functional and administrative supervisors will complete the training. Approximately 540 regular full-time and regular part-time staff will remain to be trained. The course itself is 16 hours of class time, and the cost for materials for the training is $268 per person. However, we can obtain a discounted price of $236 per person if we order in batches of 100 at a time.

Option 1: Train the remaining 540 employees during FY26. Cost for materials for 540 people, ordering in batches of 100 or more.

Option 1A: When the course is run for two, 8-hour days, employees are provided lunch. The cost for lunches is $15 per person per day for a total cost of $16,200. Total cost for Option 1A materials plus lunch: $143,640.

Option 1B: We could offer a mixture of two, 8-hour classes and four, 4-hour classes. Lunch would only be provided for the 8-hour classes. If half of the classes were of the 8-hour day design, we could reduce lunch costs to $8,100. Total cost for Option 1B materials plus lunch for half of the classes: $135,540.

Option 1C: We could offer only the four, 4-hour class design without lunch. Total cost for Option 1C: $127,440.

Option 2: Train 180 employees per year divided over three years, FY26- FY28, ordering materials in batches of 180 at a time.

Option 2A: Two, 8-hour day course design with lunch: $42,480 for materials plus $5,400 for lunches. Total cost for option 2A is $47,880 annually for three years.

Option 2B: Mixture of two, 8-hour classes with lunch and four, 4-hour classes without lunch. $42,480 for materials plus $2,700 for lunches. Total cost for option 2B is $45,180 annually for three years.

Option 2C: Four, 4-hour class design without lunch. Total cost for option 2C is $42,480 for course materials annually for three years.

Option 3: Train 108 employees per year divided over five years, FY26-FY30, ordering materials in batches of 108 at a time.

Option 3A: Two, 8-hour day course design with lunch: $25,488 for materials plus $3,240 for lunches. Total cost for option 3A is $28,728 annually for five years.

Option 3B: Mixture of two, 8-hour classes with lunch and four, 4-hour classes without lunch. $25,488 for materials plus $1,620 for lunches. Total cost for option 3B is $27,108 annually for five years.

Option 3C: Four, 4-hour class design without lunch. Total cost for option 3C is $25,488 for course materials annually for five years.

Option 3C is recommended.

| | | | | |
|---|---|---|---|---|
| Related Cost: | $ 25,488 | Tax Funds | Non-Recurring | **Recommend - Yes** |
| Related Revenue: | 19,641 | Administrative Overhead | Non-Recurring | |
| Net Property Tax Cost: | $ 5,847 | | | |
| Property Tax Impact: | $ 0.0020 | 0.02% | | |
| Activity: Administration | | | | |

## Significant Line Items

**Employee Expense**

1. FY 2026 employee expense reflects a 3.00% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution of 9.44% is unchanged from FY 2025. The employee contribution of 6.29% is unchanged from FY 2025.
3. The City portion of health insurance expense is unchanged from $1,119 in FY 2025 to $1,119 in FY 2026 per month, per contract, which results in an annual cost unchanged of $0 or 0.00%.
4. Dental Insurance expense decreased from $280,082 in FY 2025 to $245,856 in FY 2026 based on FY 2024 actual cost of $245,856. This line item represents the dental insurance premiums paid which is completely offset by employee payments in dental insurance premium revenue.
5. Insurance Administration is unchanged from $27,100 in FY 2025 to $27,100 in FY 2026 based on FY 2025 budget. The FY 2024 Actual was $15,199. This line item represents flex medical spending plan administrative costs ($24,000), State of Iowa fee for the 509(A) certificate ($100), and Patient Centered Outcomes Research Initiative fee ($3,000), which are costs that cannot be paid from the self-insurance reserve.
6. Five-Year Retiree Sick leave payout decreased from $3,395 in FY 2025 to $0 in FY 2026.

**Supplies & Services**

7. Training increased from $162,954 in FY 2025 to $213,542 in FY 2026. This line item represents expenses for training and education that is provided to city employees outside of the Human Resources department. This includes the tuition reimbursement program ($25,000), safety

training ($2,500), the new employee orientation luncheon ($3,800), general training supplies ($1,820), hiring outside trainers ($32,480), Office 356 training ($13,000), Crucial Conversations training for city staff ($12,400), continuing education for city facilitators ($4,063), incentives for city facilitators ($11,241), wellness committee funding ($12,850), various emotional intelligence trainings and contracts ($31,800), training resources for city facilitators ($12,000), and snacks for open enrollment informational meetings ($100)

8. Other Professional Services is increased from $72,000 in FY 2025 to $84,150 in FY 2026. This line item includes Cottingham & Butler benefit consultant services ($38,500), third party exit interview service ($25,000), 509(A) Certificate of Compliance ($2,000), Affordable Care Act compliance reporting ($10,000), executive coaching ($5,000), GASB 45 actuarial valuation ($3,500), and Dittmer shredding contract ($150). The increase in FY 2026 is due to cost increases for exit interview services and Affordable Care Act compliance reporting.

9. Meetings & Conferences is unchanged from $24,395 in FY 2025 to $24,395 in FY 2026. This line item represents funding for Human Resources staff to attend conferences. The specific conferences budgeted in FY 2026 include Tyler Connect ($5,298), NeoGov ($2,463), an out of state conference for the Chief Human resources Officer ($2,500), an out of state conference for the Benefits and Compensation Manager ($2,500), Young Professionals Dubuque ($160), Women's Leadership Network ($200), World at Work ($5,400), Tri-State Human Resources Association ($250), Association for Talent Development ($5,112), and a remaining $512 for miscellaneous conferences. The specific conferences that staff attend often change each year based on which conferences are being offered by various organizations.

10. Background Checks is increased from $20,640 in FY 2025 to $24,096 in FY 2026 based on actual expenses recently paid in FY 2025. This line item represent background checks conducted during the City hiring process.

11. Technology Services decreased from $295,957 in FY 2025 to $220,364 in FY 2026. This line item includes the annual NeoGov subscription renewal ($14,177), monthly Verizon charges ($600), recurring expenses for the Human Resources Information System (HRIS) which was an improvement package in FY 2025 ($165,000), and the Human Resources modules of Tyler Enterprise Resource Planning software ($40,587). This decrease in FY 2026 is due to non-recurring expense in FY 2025 for the implementation of the HRIS system ($75,750).

12. Association Dues increased from $3,225 in FY 2025 to $3,600 in FY 2026. The FY 2024 Actual was $2,574. This line item includes memberships and professional associations for Human Resources staff, such as the Society for Human Resource Management (SHRM), Association for Talent Development (ADT), and the Public Sector Human Resources Association (PSHRA). This expense can very each year depending on which dues are up for renewal in a particular year. In FY 2026, the cost of ADT membership is increasing.

13. Education Reimbursement is unchanged from $4,690 in FY 2025 to $4,690 in FY 2026. This line item includes training and education specifically for Human Resources staff. In FY 2026, this line item includes Office Dynamic webinars ($895), courses offered at local educational institutions ($195), and training to become a facilitator for Crucial Conversations training ($3,600).

**Machinery & Equipment**

14. Equipment replacement items include ($1,600):

| Human Resources Machinery and Equipment | |
|---|---|
| Smartphones and Cases | $ 1,600 |
| **Total Equipment** | **$ 1,600** |

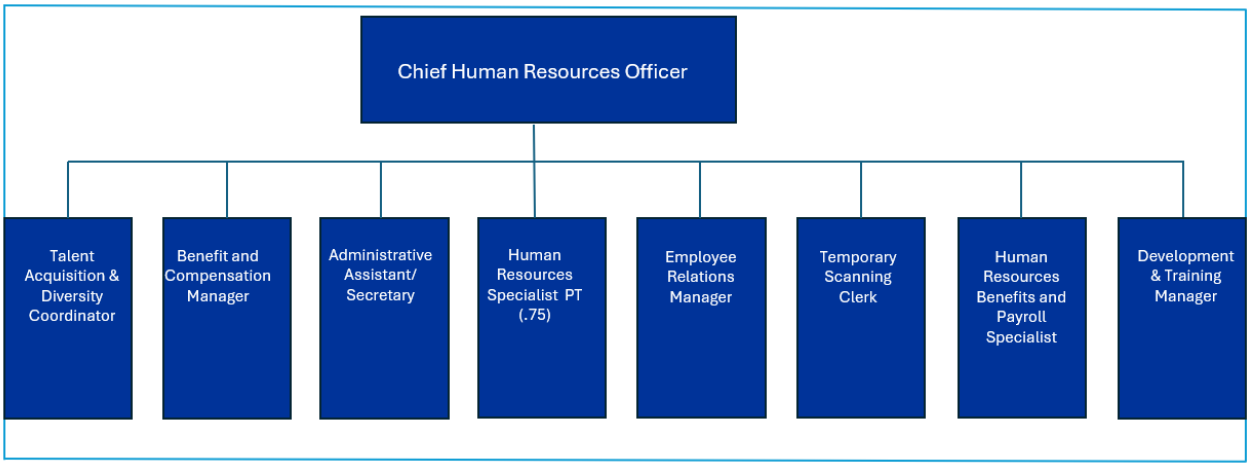
**Revenue**

15. Dental Insurance Premium decreased from $255,138 in FY 2025 to $209,372 in FY 2026 based on FY 2024 actual of $209,372. This line item represents employee-paid premiums for dental insurance and offsets the expense.

16. Revenue received from Enterprise Funds for administrative overhead charges has increased from $1,086,290 in FY 2025 to $1,229,938 in FY 2026. FY 2024 Actual was $783,099.

# HUMAN RESOURCES DEPARTMENT

Through strategic partnerships and collaboration, the Human Resources Department recruits, develops, and retains a high performing and diverse workforce and fosters a healthy, safe, and productive work environment for employees, their families, departments and the public in order to maximize individual and organizational potential and position the City of Dubuque as an employer of choice.




## SUCCESS IS ABOUT PLANNING, PARTNERSHIPS AND PEOPLE LEADING TO OUTCOMES

### People

Improve the productivity and efficiency of operations by continuing organizational development and team building with emphasis on development of supervisory staff, improved intra- and inter-departmental effectiveness through the use of collaborative teams and maintenance of management skills and processes.

**Partnerships**

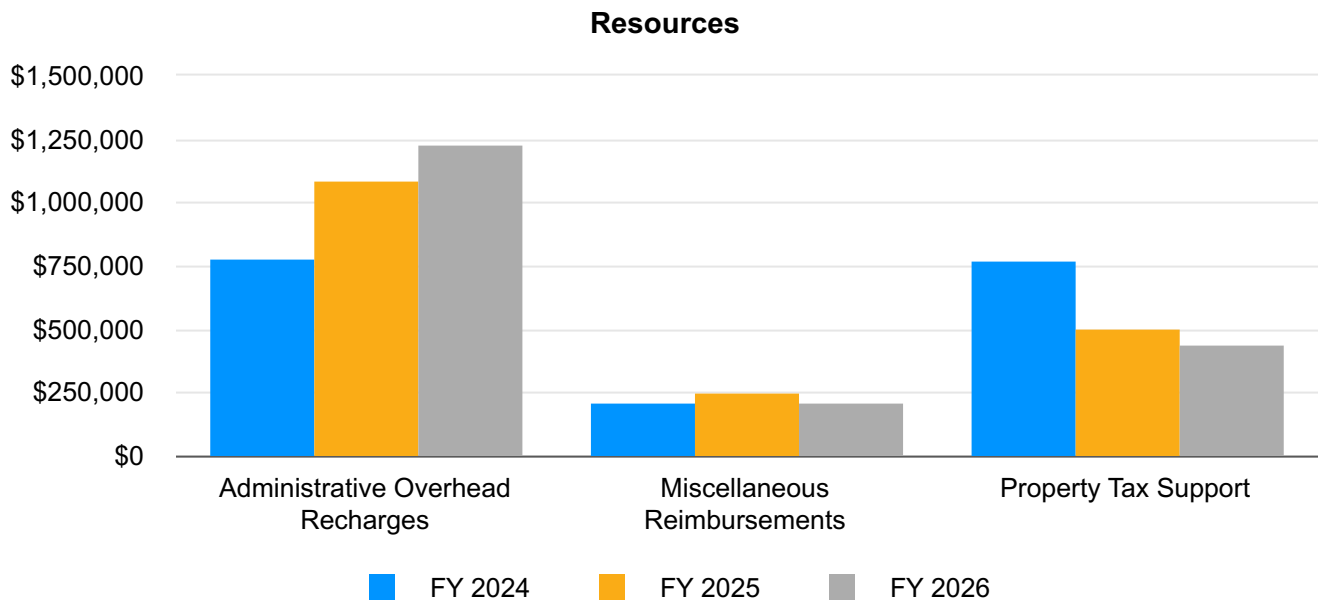
The Human Resources Department works with partners including GDDC, IMWCA, ICMA, Area Schools, Multicultural Family Center, and the Dubuque Area Labor Management Council.

**Planning**

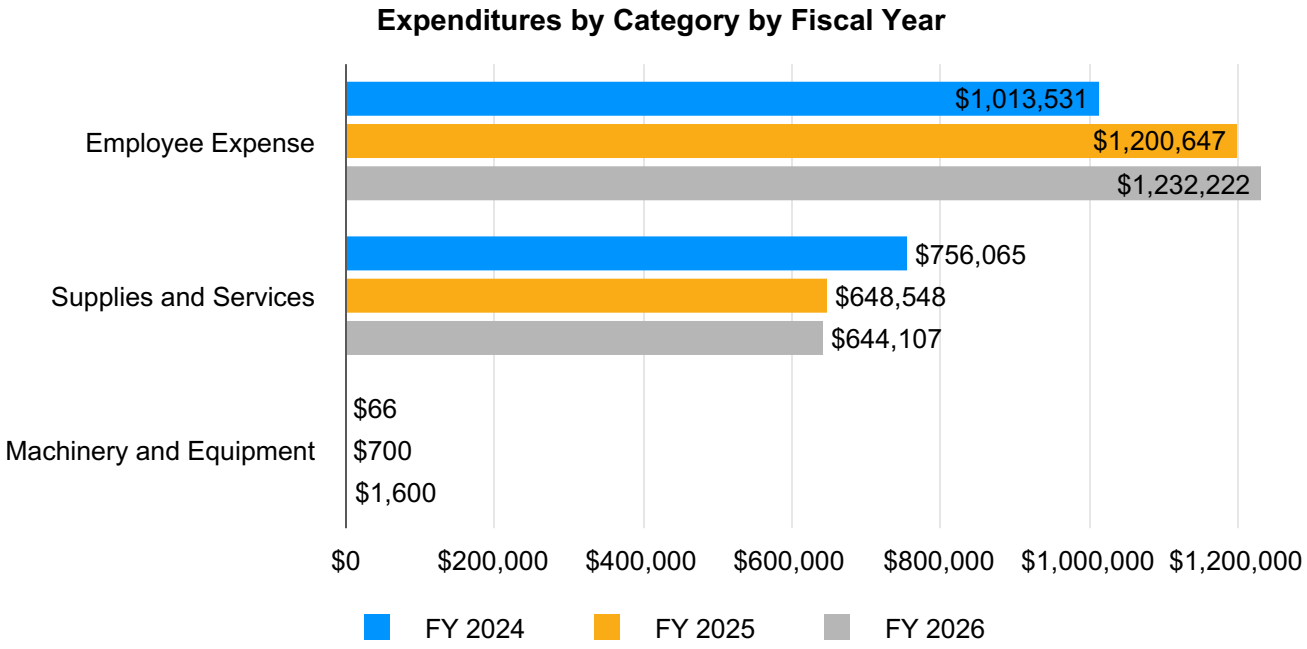
The Human Resources Department works with all City departments to provide employee development and training and to acquire talent that assures engaged, competent, and diverse employees to best carry out City initiatives.

# HUMAN RESOURCES DEPARTMENT

| | FY 2024 | FY 2025 | FY 2026 |
|---|---|---|---|
| **Full-Time Equivalent** | **7.75** | **8.25** | **7.75** |




The Human Resources Department is supported by 7.75 full-time equivalent employees, which accounts for 65.62% of the department expense as seen below. Overall, the departments' expenses are expected to increase by 1.52% in FY 2026 compared to FY 2025.


Expenditures by Category by Fiscal Year
Employee Expense
Supplies and Services
Machinery and Equipment
$1,013,531
$1,200,647
$1,232,222
$756,065
$648,548
$644,107
$66
$700
$1,600
$0
$200,000
$400,000
$600,000
$800,000
$1,000,000
$1,200,000
FY 2024
FY 2025
FY 2026

# HUMAN RESOURCES DEPARTMENT

**Overview**

The City of Dubuque Human Resources Department provides expertise in attracting, developing, and sustaining a high-quality workforce. Responsibilities include:

- Lead and assist departments in talent acquisition, employee development and training, and engagement of employees
- Represent the City in collective bargaining with five employee unions and contracts
- Create and maintain the Human Resources Information System
- Administer the Employee Handbook
- Administer total rewards, including all benefits (e.g., wellness, employee assistance programs, physical and brain health programs, prescription drug, dental, life, workers' compensation, and disability plans)
- Ensure compliance with state and federal employment related laws and regulations

| Position Summary | |
|---|---|
| | **FY 2026** |
| Chief Human Resources Officer | 1.00 |
| Human Resources Benefits & Payroll Specialist | 1.00 |
| Talent Acquisition Diversity Coordinator | 1.00 |
| Administrative Assistant | 1.00 |
| Employee Relations Manager | 1.00 |
| Human Resources Employment Specialist | 0.75 |
| Benefits and Compensation Manager | 1.00 |
| Development and Learning Manager | 1.00 |
| **Total FT Equivalent Employees** | **7.75** |

## Performance Measures

**City Council Goal: Financially Responsible, High-Performance City Organization**

| | Performance Measure (KPI) | Target | FY 2023 Actual | FY 2024 Actual | FY 2025 Estimated | Performance Indicator |
|---|---|---|---|---|---|---|
| 1 | **Dept. Objective: Ensure equal employment opportunities for all employees and applicants for employment.** | | | | | |
| | Ratio of female:male employees (consistent with City of Dubuque resident make-up)* | **51% female to 49% male** | 31.0% f: 69.0% m | 35.0% f: 65.0% m | 36.0% f: 64.0% m | **Goal in Progress** |
| | % of non-White employees | **>8% (non-white)** | 5.8% non-white | 7.11% non-white | 7.12% non-white | **Goal in Progress** |
| 2 | **Dept. Objective: To find the best candidate for the job while improving satisfaction and speeding up the recruitment process.** | | | | | |
| | Time to Fill | **< 60 Days** | 60 days | 47 days | 52 days | **Goal Met** |
| | Candidate Net Promoter Score | **Average > 0** | 4.43 | 8.77 | 8.52 | **Goal Met** |
| | Quality of Hire* | **> 50%** | 95% | 94% | 98% | **Goal Met** |
| 3 | **Dept. Objective: Increase employee engagement** | | | | | |
| | Relationship with Peers | **> 75%** | 93% | 90% | 90% | **Goal Met** |
| | Effective Communication of Information* | **> 75%** | 38%* | 35% | 40% | **Goal Not Met** |
| | Quality of Supervisor Feedback (re: Performance) | **>75%** | 45% | 47% | 47% | **Goal in Progress** |

*In FY 2023 and prior, this question on the annual employee survey asked, "My organization communicates effectively with employees." Beginning in FY 2024, this question was changed to ask, "I usually feel as informed as I need to be in order to do my job well."

## Employee Data Tables

| Employee Demographics (Fiscal Year 2024) | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| Male (525) - 64% | | | | | Female (289) - 36% | | | | | |
| White | Black | Hispanic | Asian or Pacific Islander | American Indian or Alaskan Native | White | Black | Hispanic | Asian or Pacific Islander | American Indian or Alaskan Native | Total |
| 496 | 12 | 14 | 2 | — | 258 | 15 | 9 | 4 | 1 | 814 |

Other - 1

Preferred not to answer - 2

**Coming & Going**

| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY2023 | FY2024 |
|---|---|---|---|---|---|---|
| **Vacancies** | **146** | **139** | **88** | **96** | **163** | **210** |
| **Applications Processed** | **4,191** | **4,068** | **2,704** | **2,995** | **3,361** | **3,974** |
| **Civil Service Applications** | **565** | **83** | **163** | **179** | **144** | **155** |

**Applicants**

| Employment Applications | White | Black | Hispanic | Asian or Pacific Islander | American Indian or Alaskan Native | Unknown | Other |
|---|---|---|---|---|---|---|---|
| FY20 Employment Applications | 3478 | 301 | 131 | 74 | 16 | 0 | 68 |
| FY21 Employment Applications | 1940 | 168 | 55 | 37 | 32 | 59 | 37 |
| FY22 Employment Applications | 2506 | 201 | 76 | 42 | 30 | 82 | 58 |
| FY23 Employment Applications | 2690 | 214 | 102 | 72 | 12 | 177 | 45 |
| FY24 Employment Applications | 3153 | 308 | 167 | 131 | 14 | 149 | 52 |
| Application Percentage Change* | 17% | 44% | 64% | 82% | 17% | (16)% | 16% |
| **New Hires** | | | | | | | |
| FY20 New Hires | 171 | 12 | 8 | 1 | 0 | 0 | 0 |
| FY21 New Hires | 148 | 9 | 7 | 1 | 0 | 0 | 0 |
| FY22 New Hires | 52 | 7 | 4 | 0 | 0 | 0 | 0 |
| FY23 New Hires | 292 | 14 | 13 | 4 | 12 | 18 | 5 |
| FY24 New Hires | 95 | 10 | 3 | 2 | 0 | 3 | 0 |
| New Hire Percentage Change* | (67)% | (29)% | (77)% | (50)% | (100)% | (83)% | (100)% |

*** Other (Includes Aleuts, Eskimos, Malayans, Thais, 2 or more races and any other not covered by specific categories on this form.)*

*FY23 data is the number of eligible applicants that meet the minimum qualifications.*

**Recommended Operating Revenue Budget - Department Total**

**67 - HUMAN RESOURCES**

| Fund/Account/Account Title | FY23 Actual Revenue | FY24 Actual Revenue | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **100 - General** | | | | |
| **4A - Charges for Services** | | | | |
| 45500 - Miscellaneous Chg for Svcs | $ — | $ — | $ — | $ — |
| 47100 - Reimbursements | — | — | — | — |
| 47150 - Refunds | — | — | — | — |
| 47310 - Insurance Premium | (255,138) | (209,372) | (255,138) | (209,372) |
| **4A - Charges for Services Total** | **(255,138)** | **(209,372)** | **(255,138)** | **(209,372)** |
| **4N - Transfers** | | | | |
| 49600 - Transfer in Water Op | (25,958) | (138,197) | (219,765) | (259,224) |
| 49610 - Transfer In Sanitary Op | (162,237) | (199,788) | (269,874) | (266,006) |
| 49620 - Transfer in Storm Op | (48,671) | (116,611) | (216,904) | (255,850) |
| 49650 - Transfer in Parking Op | (21,091) | (28,820) | (42,807) | (51,421) |
| 49670 - Transfer in Refuse Op | (150,882) | (199,788) | (224,183) | (264,435) |
| 49950 - Transfer in DMASWA Gen | (81,120) | (99,895) | (112,757) | (133,002) |
| **4N - Transfers Total** | **(489,959)** | **(783,099)** | **(1,086,290)** | **(1,229,938)** |
| **Grand Total** | **$ (745,097)** | **$ (992,471)** | **$ (1,341,428)** | **$ (1,439,310)** |

**Recommended Operating Expenditure Budget - Department Total**

**67 - HUMAN RESOURCES**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| **6A - Salaries & Wages** | | | | |
| **100 - General** | | | | |
| 60100 - Salaries-Regular Full Time | $ 464,278 | $ 511,270 | $ 614,240 | $ 684,851 |
| 60200 - Salaries - Regular Part Time | 44,933 | 30,311 | 42,472 | 52,735 |
| 60300 - Hourly Wages - Temp/ Seasonal | 5,439 | — | 21,650 | — |
| 60400 - Overtime | — | 4 | — | — |
| 60410 - Overtime - Holiday | — | — | — | — |
| 60630 - Special Pay Sick Lv Payout Ret | 11,465 | 11,253 | 3,395 | — |
| 60635 - Special Pay Sick Lv Payout 50% | — | — | — | — |
| 60640 - Special Pay - Vacation Payout | 1,295 | 10,076 | — | — |
| 60710 - Special Pay - Parental Leave | — | — | — | — |
| **6A - Salaries & Wages Total** | **527,410** | **562,913** | **681,757** | **737,586** |
| **6B - Employee Benefits** | | | | |
| **100 - General** | | | | |
| 61100 - FICA - City Contribution | 38,384 | 41,591 | 52,154 | 56,425 |
| 61300 - IPERS - City Contribution | 48,020 | 51,048 | 64,037 | 69,628 |
| 61510 - Health Insurance | 93,961 | 95,513 | 93,961 | 93,961 |
| 61540 - Life Insurance | 252 | 270 | 322 | 322 |
| 61600 - Workers' Compensation | 3,296 | 1,140 | 1,234 | 1,344 |
| 61615 - Insurance Premium | 280,082 | 245,856 | 280,082 | 245,856 |
| 61625 - Exccess Workers' Comp | — | — | — | — |
| 61705 - Actual Claim Experience | — | — | — | — |
| 61710 - Insurance Administration | 13,881 | 15,199 | 27,100 | 27,100 |
| 61992 - Physicals | — | — | — | — |
| **6B - Employee Benefits Total** | **11,584,818** | **11,581,324** | **413,703** | **455,918** |
| **6C - Staff Development** | | | | |
| **100 - General** | | | | |
| 62100 - Association Dues | 1,439 | 2,574 | 3,225 | 3,600 |
| 62200 - Subscriptions | 1,891 | 16 | 180 | 3,692 |
| 62300 - Training | 9 | 584 | 162,954 | 213,542 |
| 62325 - Mileage | 1 | 168 | — | 1,200 |

**Recommended Operating Expenditure Budget - Department Total**

**67 - HUMAN RESOURCES**

| Fund/Account/Account Title | FY23 Actual Expense | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|---|
| 62400 - Meetings & Conferences | 12,427 | 14,801 | 24,395 | 24,395 |
| 62500 - Education Reimbursement | 55,285 | 62,872 | 4,690 | 4,690 |
| **6C - Staff Development Total** | **70,140** | **36,320** | **131,585** | **207,974** |
| **6D - Repair/Maint/Util** | | | | |
| **100 - General** | | | | |
| 63730 - Telecommunications | 6,678 | 3,393 | 7,302 | 4,200 |
| **6D - Repair/Maint/Util Total** | **6,678** | **3,393** | **7,302** | **4,200** |
| **6E - Contractual Svcs** | | | | |
| **100 - General** | | | | |
| 64020 - Advertising | 3,380 | 1,896 | 596 | 638 |
| 64030 - Outsourced Labor | 70,999 | 181,060 | — | — |
| 64062 - Refunds | — | — | — | — |
| 64081 - Insurance - Liability | 4,325 | 5,105 | 6,543 | 6,516 |
| 64083 - Insurance - Other | 36,462 | — | 5,295 | 7,675 |
| 64100 - Labor Relations | — | — | — | — |
| 64110 - Legal | 15,051 | 9,389 | — | — |
| 64140 - Printing | 58 | 305 | 59 | 314 |
| 64145 - Copying | 435 | 309 | 434 | 309 |
| 64160 - Rental - Land/Bldgs/ Parking | 1,443 | 2,016 | 2,016 | 2,016 |
| 64190 - Technology Services | 19,244 | 17,016 | 295,957 | 220,364 |
| 64191 - IT Recharges | 4,024 | 17,772 | 41,219 | 40,255 |
| 64890 - Background Check | 28,151 | 23,270 | 20,640 | 24,096 |
| 64900 - Other Professional Service | 81,671 | 412,124 | 72,000 | 84,150 |
| 64980 - Technology Equip Maint Cont | — | — | — | — |
| **6E - Contractual Svcs Total** | **265,244** | **670,262** | **444,759** | **386,333** |
| **6F - Commodities** | | | | |
| **100 - General** | | | | |
| 65045 - Technology Equipment | 1,029 | 66 | 700 | 1,600 |
| 65060 - Office Supplies | 612 | 745 | 543 | 745 |
| 65070 - Operating Supplies | 144 | 144 | — | 1,177 |
| 65080 - Postage/Shipping | 13 | 507 | 500 | 533 |
| **6F - Commodities Total** | **1,798** | **1,462** | **1,743** | **4,055** |
| **Grand Total** | **$ 1,350,057** | **$ 1,769,662** | **$ 1,849,895** | **$ 1,877,929** |

**Recommended Expenditure Budget Report by Activity & Funding Source**
**67 - HUMAN RESOURCES**

| Fund/Activity | FY24 Actual Expense | FY25 Adopted Budget | FY26 Recomm'd Budget |
|---|---|---|---|
| **6701 - Administration** | | | |
| **100 - General** | | | |
| 6A - Salaries & Wages | $ 562,913 | $ 681,757 | $ 737,586 |
| 6B - Employee Benefits | 450,617 | 518,890 | 494,636 |
| 6C - Staff Development | 81,015 | 195,444 | 251,119 |
| 6D - Repair/Maint/Util | 3,393 | 7,302 | 4,200 |
| 6E - Contractual Svcs | 670,262 | 444,759 | 386,333 |
| 6F - Commodities | 1,462 | 1,743 | 4,055 |
| **6701 - Administration Total** | **1,769,662** | **1,849,895** | **1,877,929** |
| **6799 - Pcard Clearing** | | | |
| **100 - General** | | | |
| 6F - Commodities | — | — | — |
| **6799 - Pcard Clearing Total** | **—** | **—** | **—** |
| **Grand Total** | **$ 1,769,662** | **$ 1,849,895** | **$ 1,877,929** |

**C I T Y O F D U B U Q U E , I O W A**
**COMPLEMENT**

## 67 HUMAN RESOURCES DEPT.

| | | | | FY 2026 | |
|---|---|---|---|---|---|
| **FD** | **JC** | **WP-GR** | **JOB CLASS** | **FTE** | **BUDGET** |
| **60100 Full Time Employee Expense** | | | | | |
| 100 | 5010 | GE-07 | ADMIN SUPPORT PROF | 1.00 | $ 61,251 |
| 100 | 2815 | GE-14 | DEVELOPMENT LEARNING MGR | 1.00 | 99,462 |
| 100 | 2805 | GE-12 | TALENT ACQUISITION DIVERSITY COORDINATOR | 1.00 | 83,545 |
| 100 | 2835 | GE-16 | BENEFITS AND COMPENSATION MANAGER | 1.00 | 107,120 |
| 100 | 2825 | GE-16 | EMPLOYEE RELATIONS MGR | 1.00 | 102,278 |
| 100 | 6775 | GE-11 | PAYROLL AND BENEFITS SPECIALIST | 1.00 | 64,229 |
| 100 | 2755 | GE-21 | CHIEF HUMAN RESOURCES OFFICER | 1.00 | 166,966 |
| | | **TOTAL FULL TIME EMPLOYEES** | | 7.00 | 684,851 |
| **60200 Part Time Employee Expense** | | | | | |
| 100 | 6765 | GE-12 | EMPLOYMENT SPECIALIST | 0.75 | 52,735 |
| | | **TOTAL PART TIME EMPLOYEES** | | 0.75 | 52,735 |
| | | **TOTAL HUMAN RESOURCES DEPT** | | **7.75** | **$ 737,586** |

## CITY OF DUBUQUE, IOWA
## ACTIVITY PERSONNEL COMPLEMENT SUMMARY

| | ACCT | FD | JC | WP-GR | POSITION CLASS | FY 2026 FTE | FY 2026 BUDGET |
|---|---|---|---|---|---|---|---|
| **Human Resources - FT General Fund** | | | | | | | |
| 6701 | 60100 | 100 | 5010 | GE-07 | ADMIN SUPPORT PROF | 1.00 | $ 61,251 |
| 6701 | 60100 | 100 | 2815 | GE-14 | DEVELOPMENT LEARNING MGR | 1.00 | 99,462 |
| 6701 | 60100 | 100 | 2805 | GE-12 | TALENT ACQUISITION DIVERSITY COORDINATOR | 1.00 | 83,545 |
| 6701 | 60100 | 100 | 2835 | GE-16 | BENEFITS AND COMPENSATION MANAGER | 1.00 | 107,120 |
| 6701 | 60100 | 100 | 2825 | GE-16 | EMPLOYEE RELATIONS MGR | 1.00 | 102,278 |
| 6701 | 60100 | 100 | 6775 | GE-11 | PAYROLL AND BENEFITS SPECIALIST | 1.00 | 64,229 |
| 6701 | 60100 | 100 | 2755 | GE-21 | CHIEF HUMAN RESOURCES OFFICER | 1.00 | 166,966 |
| | | | | | **Total** | 7.00 | 684,851 |
| **Human Resources - PT General Fund** | | | | | | | |
| 6701 | 60200 | 100 | 6765 | GE-12 | EMPLOYMENT SPECIALIST | 0.75 | 52,735 |
| | | | | | **Total** | 0.75 | 52,735 |
| **TOTAL HUMAN RESOURCES DEPT.** | | | | | | **7.75** | **$ 737,586** |

# HUMAN RESOURCES




## FISCAL YEAR 2026

# MISSION STATEMENT

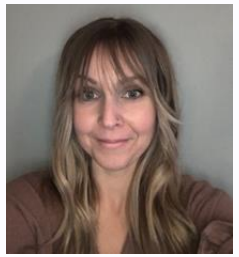
***Through strategic partnerships and collaboration, the Human Resources Department recruits, develops and retains a high performing and diverse workforce and fosters a healthy, safe, and productive work environment for employees, their families, departments, and the public in order to maximize individual and organizational potential and position the City of Dubuque as an employer of choice.***

# Human Resources Department (7.75 Full-Time Equivalents)

**Chief Human Resources Officer**
**Shelley Stickfort**

- Talent Acquisition Diversity Coordinator (Kristen Dietz)
- Benefits and Compensation Manager (Connie Palm)
- Administrative Assistant (Angie Kelley)
- Employment Specialist (Amanda Koppes) PT (.75)
- Employee Relations Manager (Robyn Hosch)
- Payroll and Benefits Specialist (McKenzie Capesius)
- Development and Learning Manager (Kelly Larson)






# New Staff

## McKenzie Capesius
## Payroll and Benefits Specialist



## Robyn Hosch
## Employee Relations Manager



# FISCAL YEAR 2025 HIGHLIGHTS

- Classification and Compensation Study/Review
- Universal Competencies and Learning Challenge implemented
- Temporary Staff Hiring Success
- Organization Culture Work
- Employee Resource Group (ERG)
- Crucial Conversations Training for Supervisors Completed



# FISCAL YEAR 2025 HIGHLIGHTS CONTINUED

- Job Shadowing
- Bargained 2 CBA's
- Advanced Employee & Retiree Benefits Education
- Collaboration between HR and Risk Management to assess and make improvements to the City's risk management policies and procedures
- Payroll system work continues (PAF, collaboration with IT, Budget, HR)



# Gathering Feedback

- Workplace Environment/Culture Audits
- Weekly All EE Webinar/Call
- HR “Office Hours” throughout City employee work locations
- Annual Employee Survey
- Monthly CMO “Huddle Group”
- HR Committees/Advisory Groups
- ERS’s
- All City Users and Library Group Emails
- Training Evaluations
- Bi-Annual Wellness Culture Audit
- “At the Moment” or “Upon Request”
- Applicant Net Promoter Survey
- After Actions Meetings

## Employee Feedback Loop



# FISCAL YEAR 2025 HIGHLIGHTS




## Circle of Excellence Award

## May 2024

## Tyler Implementation Collaboration



# FUTURE INITIATIVES



- Crucial Conversations Training - next steps
- HRIS, Benefit Administration Tools, Performance Appraisals, and Neogov Integration
- Continued Benefit Education
- Continued Implementation of Classification and Compensation Study Results
- Automated Hiring Matrix

## Human Resources Department

# FY 2026 REQUESTED PROPERTY TAX SUPPORT



**$438,619**

**Net Property Tax Support**



**$5.79**

**Average homeowner's* property tax cost for the Human Resources Department**

***(*Avg. home value of $196,508)***

# PUBLIC SAFETY

- Talent Acquisition Diversity Coordinator ensures the recruitment of highly skilled candidates for critical public safety positions, fostering a workforce that reflects the community it serves and enhances trust between law enforcement, fire services, and the public.
- Talent Acquisition Diversity Coordinator partners with department leadership to assess recruitment strategies, ensuring that all hiring processes align with the city's commitment to fairness, opportunity, and attracting the best candidates for public safety roles.
- Employment Specialist collaborates, coordinates, and completes the required pre-boarding contingencies for Police Officers and Fire Service Personnel ensuring candidates meet the qualifications of the position and that the workflow is efficient.
- Learning and Development Manager in collaboration with the Risk Management function in Finance, offer learning & development opportunities related to safety.
- Employee Relations Manager investigates and/or addresses performance concerns and ensure compliance with laws and policies which maintains a safe working environment of the highest integrity for all Fire and Police personnel.
- Payroll & Benefits Specialist administers the flu vaccine program, and this helps with public safety because so many of our employees are in public spaces each day.
- The Benefits and Compensation Manager administers the City's Workers' Compensation Program. As part of that work, I meet regularly with Risk Manager Tony Breitbach and Safety Coordinator Dawn March and participate in the Safety and Incident Review Committees. These committees focus on not only employee but resident safety as well. One of the Safety Committee goals is to provide a safe, healthy workplace. The workplace for many of our employees is public space – streets, roads, homes, gathering spaces like the Library or the MFC. Doing our part to provide safe public spaces benefits not only our employees but the public as well.
- The City's Employee Benefits structure offers a wide range of top-tier benefits to employees and their eligible family members. Giving employees the tools and resources to maintain their physical and mental health helps our employees be more present to residents and focus on their work.

# DEVELOPMENT AND LEARNING









* New Employee and New Supervisor Orientation update *Job Shadowing/Mentoring Tools Implemented *Learning Challenge and Universal Competencies implemented *Tuition Assistance/Reimbursement Program
* Crucial Conversations for Supervisors *Sexual Harassment Prevention *Weekly Webinar

# TALENT ACQUISITION

- Universal Competencies in Interviews
- Mandatory 2-Part Hiring/Interview Panel Training
- Redacted Applications and Subject Matter Expert Reviews
- Job/Career Fairs
- Diverse Interview Panels *(Employee Resource Groups, Cross-Departments)*

















# TALENT ACQUISITION

- **Address for Success: Mapping Talent into Triumph (ICMA Presentation with Assistant City Manager, Cori Burbach, and Public Works Director, Arielle Swift).**
- **Community Partnerships, Collaboration, and Engagements (*University of Dubuque Bridge Program, Fountain of Youth S.M.A.R.T. Series, Young Professionals).***
- **Engineering Department Restructuring, Tiered Positions, and Succession Planning.**
- **FY 2026 Automated Hiring Matrix and New Data Metric Points.**

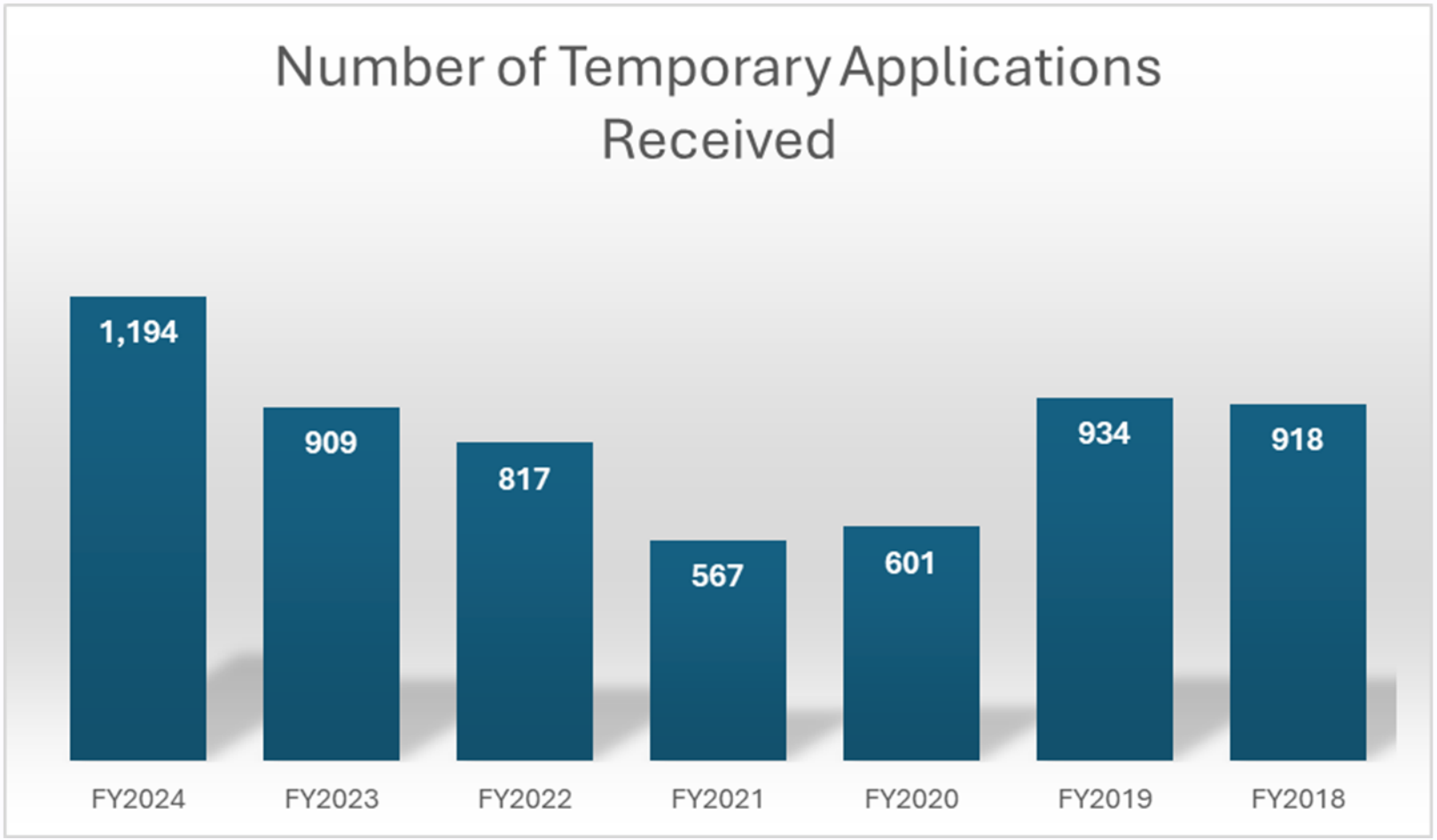
# TALENT ACQUISITION
## PRE-BOARDING

- Developed a pre-employment contingency checklist to ensure all job descriptions and conditional job offers consistently and accurately describe the requirements of the position.
- Streamlined the process for performing employee annual driving record checks and Clearinghouse inquiries.
- Facilitated the creation of a workflow to ensure that sensitive pre-employment results are handled confidentially and are compliant with laws and regulations.
- Root cause analysis of the Park and Recreation Department temporary employee hiring process to improve efficiency.






# PARKS AND RECREATION TEMPORARY RECRUITMENT



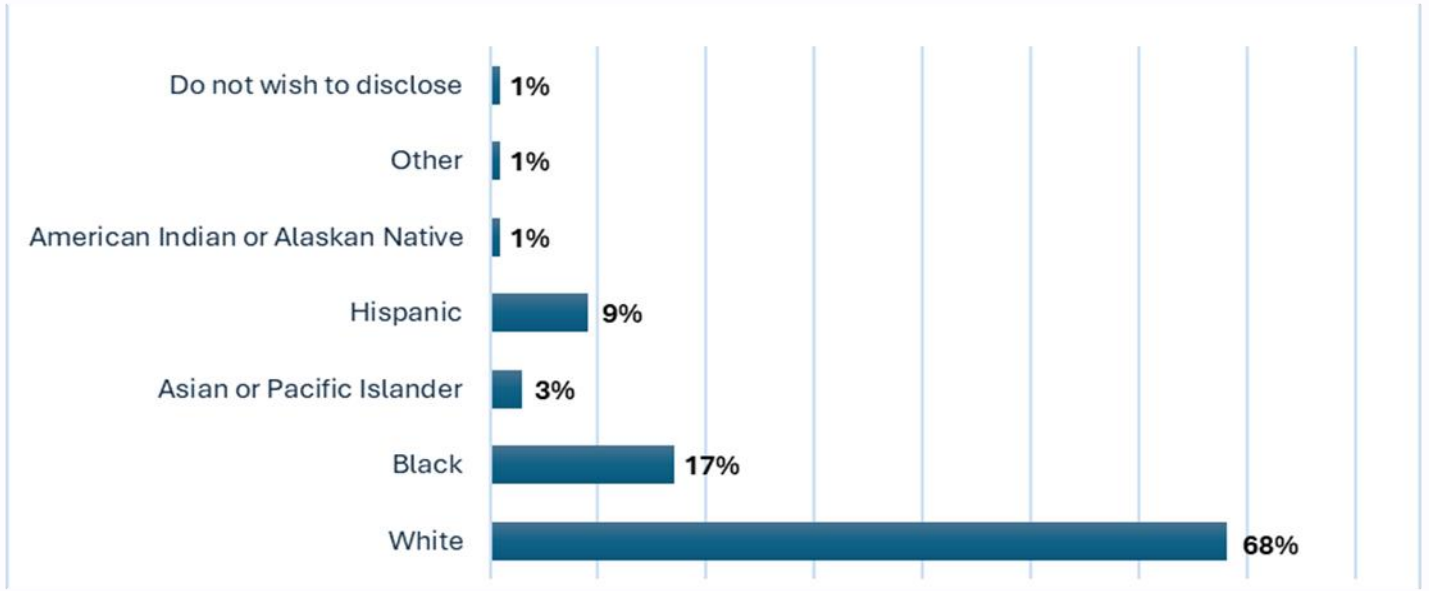

## Key Takeaways

- On track with filling all our temporary positions this season
- Projected to receive approximately 1,300 this year
- Back up above pandemic numbers

# POLICE RECRUITMENT

## Key Takeaways

- Developing and implementing recruitment strategies with department leadership to remove potential barriers
- Reassigned five positions from sworn to non-sworn



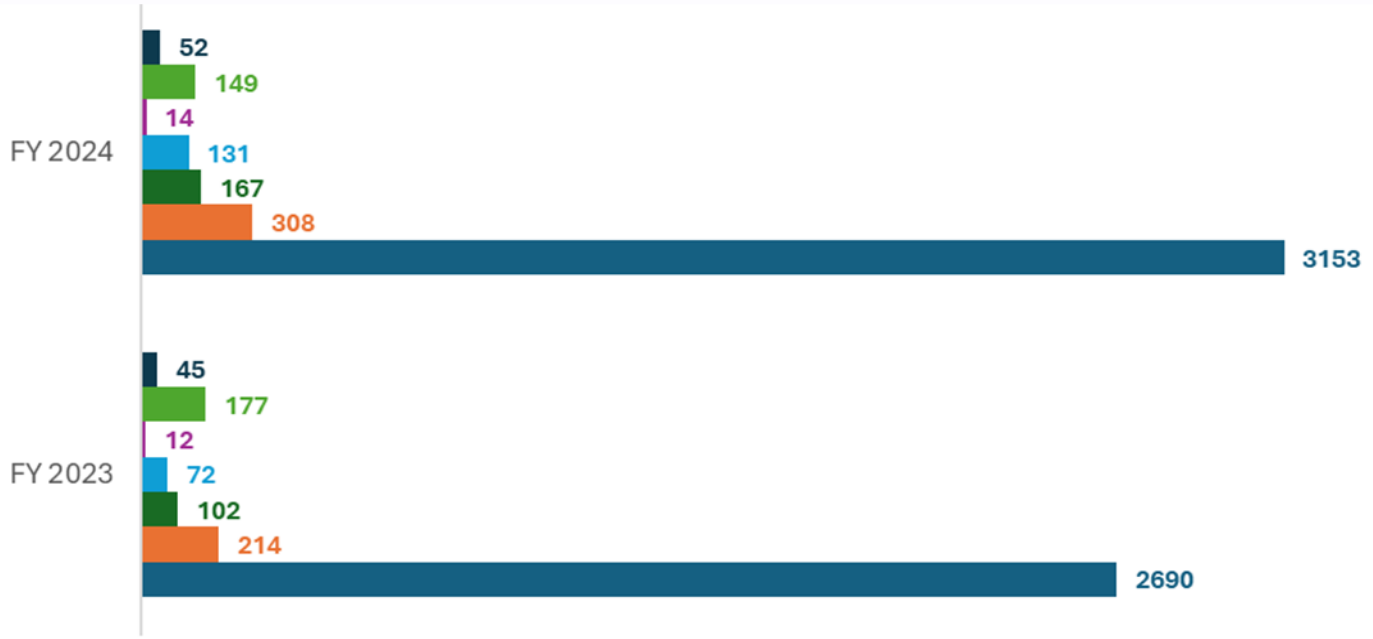

## FY2024
155 Applications

- 124 Applications or 80% Males
- 31 Applications or 20% Females
- 22 Applications Vets Preference






# APPLICATION DEMOGRAPHICS FY23 & FY24

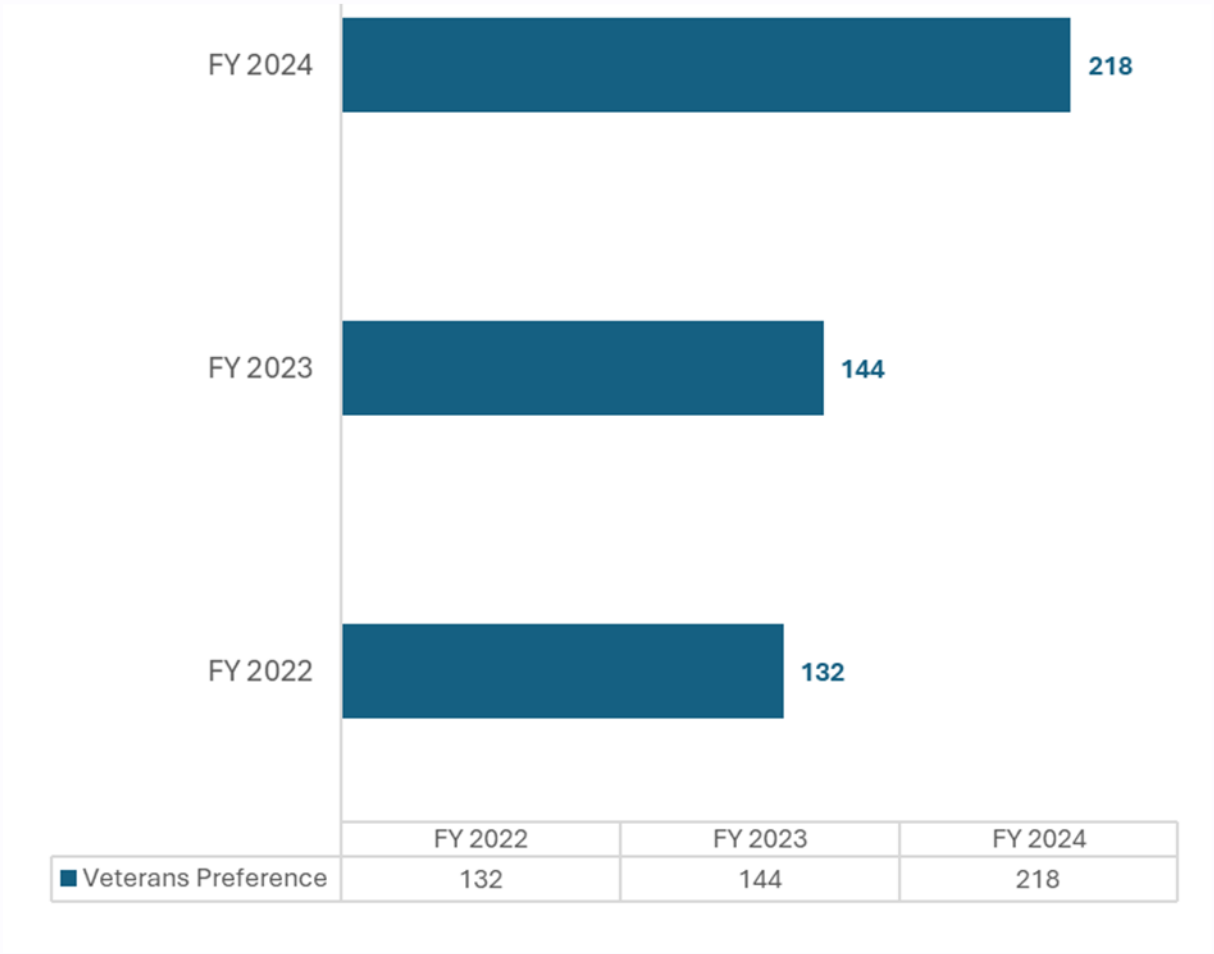



| | FY 2023 | FY 2024 |
|---|---|---|
| Other | 45 | 52 |
| Unknown | 177 | 149 |
| American Indian or Alaskan Native | 12 | 14 |
| Asian or Pacific Islander | 72 | 131 |
| Hispanic | 102 | 167 |
| Black | 214 | 308 |
| White | 2690 | 3153 |

## Key Takeaways

- Annual increase of applications (+463 from FY 2023)
- Increase of different demographics applying for our positions (+227 from FY 2023)

# VETERANS PREFERENCE FY22, FY23, & FY24 APPLICATIONS




| | FY 2022 | FY 2023 | FY 2024 |
|---|---|---|---|
| Veterans Preference | 132 | 144 | 218 |

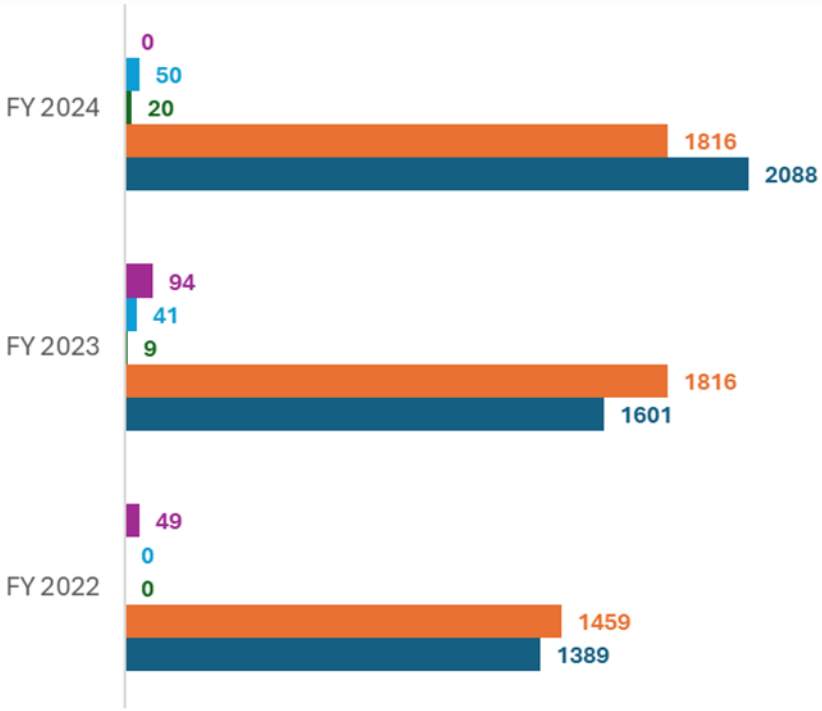
## Key Takeaways

- Consistent Increase Year-to-Year
- 51% increase from FY 2023 to FY 2024

# GENDER FY22, FY23, & FY24 APPLICATIONS

## Key Takeaways

- Shift of ratio for an increase of male applicants
- 122% increase of non-binary applicants FY 2023 to FY 2024

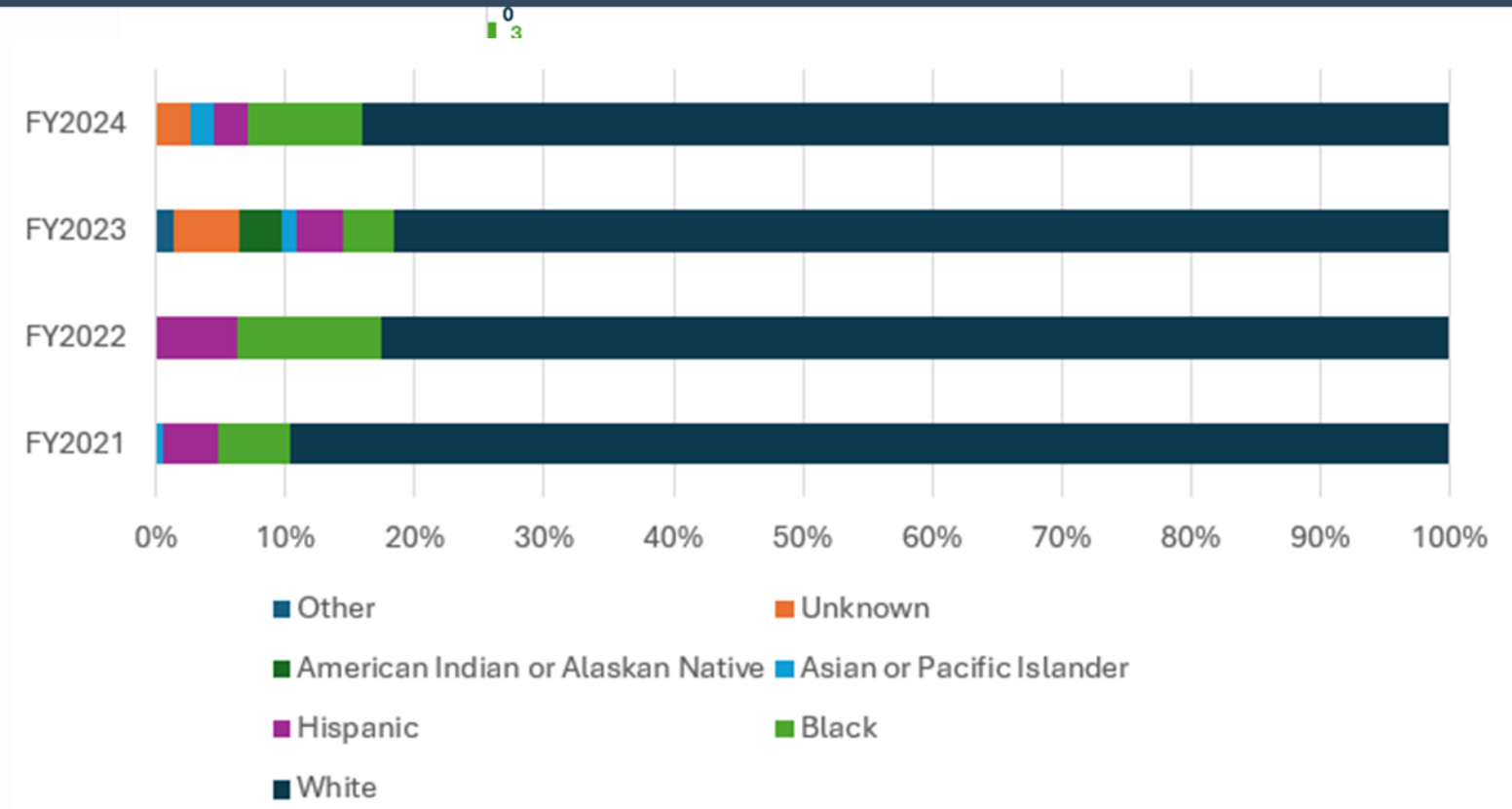



| | FY 2022 | FY 2023 | FY 2024 |
|---|---|---|---|
| Not Answered | 49 | 94 | 0 |
| Do Not Wish to Disclose | 0 | 41 | 50 |
| Non-Binary | 0 | 9 | 20 |
| Female | 1459 | 1816 | 1816 |
| Male | 1389 | 1601 | 2088 |

# NEW HIRE DEMOGRAPHICS

## Key Takeaways

- Data indicates changing trends in demographics with some categories experiencing notable shifts while others remaining consistent
- Change in ERP software caused some data discrepancies




| | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 |
|---|---|---|---|---|---|
| Other | 0 | 0 | 0 | 5 | 0 |
| Unknown | 0 | 0 | 0 | 18 | 3 |
| American Indian or Alaskan Native | 0 | 0 | 0 | 12 | 0 |
| Asian or Pacific Islander | 1 | 1 | 0 | 4 | 2 |
| Hispanic | 8 | 7 | 4 | 13 | 3 |
| Black | 12 | 9 | 7 | 14 | 10 |
| White | 171 | 148 | 52 | 292 | 95 |







# EMPLOYEE DATA TABLES

## Employee Data Tables

| Employee Demographics (Fiscal Year 2024) | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| Male (525) - 64% | | | | | Female (289) - 36% | | | | | |
| White | Black | Hispanic | Asian or Pacific Islander | American Indian or Alaskan Native | White | Black | Hispanic | Asian or Pacific Islander | American Indian or Alaskan Native | Total |
| 496 | 12 | 14 | 2 | — | 258 | 15 | 9 | 4 | 1 | 814 |

Other - 1

Preferred not to answer - 2

## Coming & Going

| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY2023 | FY2024 |
|---|---|---|---|---|---|---|
| Vacancies | 146 | 139 | 88 | 96 | 163 | 210 |
| Applications Processed | 4,191 | 4,068 | 2,704 | 2,995 | 3,361 | 3,974 |
| Civil Service Applications | 565 | 83 | 163 | 179 | 144 | 155 |

# EMPLOYEE RELATIONS

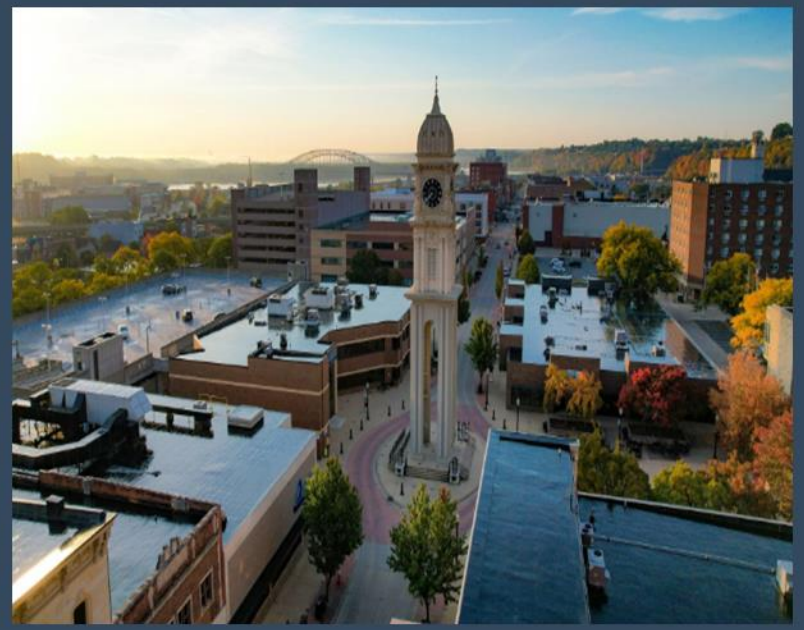
- City Manager Introducing Emotional Intelligence (EQ) as Foundation to All City Services & Management Philosophy

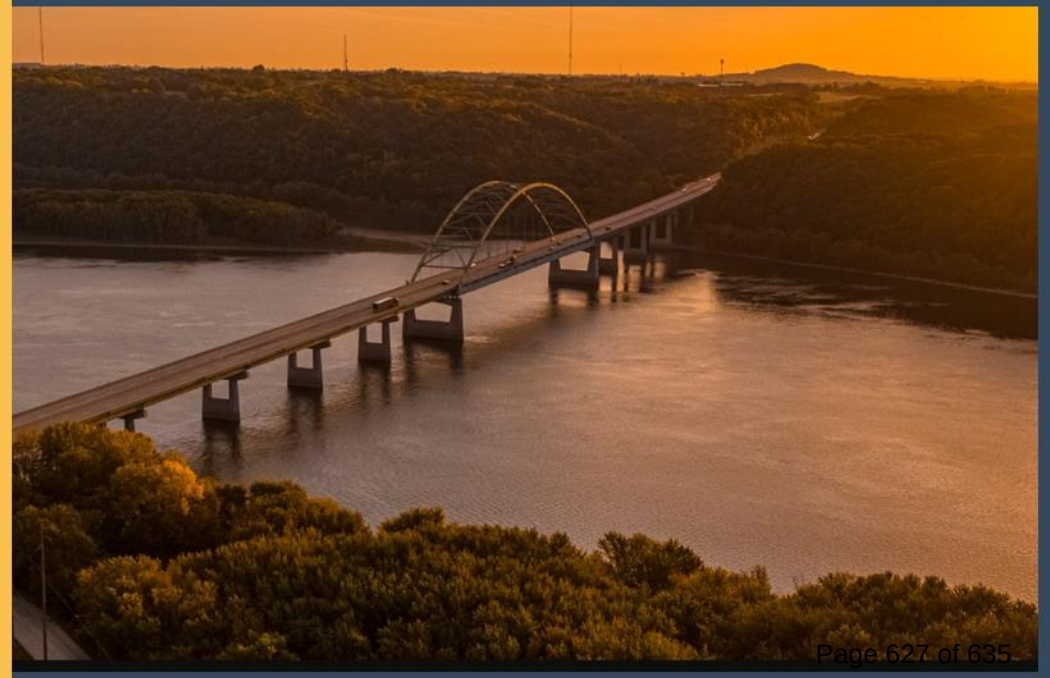
- Continued Expansion of EQ Services, such as Assessments, Coaching, and Training
  - Future Data Collection Through Vital Assessment to Drive Continued Efforts

- Continued Infusion of ViDL Training Concepts

- Complaint Processing with Review for Trends
  - Workplace Culture Audits This Past Year - 4
  - Investigations This Past Year - 12
  - Grievances This Past Year - 7
  - Times Reached out to Care Team This Past Year - 15

- Employee Handbook Updates/Revisions





# BENEFITS AND COMPENSATION





**Advancing Employee & Retiree Benefits Education**

* Expanded In Person Presence
* Benefits Fair at Employee Recognition Event
* Vendor In Person Visits
* New Employee Orientation
* Policy - Retiree on Medical Insurance

**Collaboration between HR and Risk Management**

* Established Return to Work Program

**Classification and Compensation Study**

# COMPENSATION
# Classification and Compensation Study

- Completing a classification and compensation study was identified as a key milestone that would help with the City Council's Top Priority of City Workforce Retention and Attraction during 2022 goal setting.

- In 2023, Carlson Dettman Consulting (now known as Cottingham & Butler Total Rewards Consulting) was hired to complete the study.

- C&B Total Rewards Consulting supports both private sector and public sector employers to develop the appropriate compensation plan for an organization by taking into consideration marketplace conditions, regulatory, organizational, cultural, and other internal and external requirements.

# COMPENSATION – Key Milestones

Summer 2023

- City began an interactive process to create and update job documentation.
- Positions in the Operating Engineers, Police, and Fire collective bargaining agreements were prioritized to be reviewed first.

January / February 2024

- Operating Engineers, Police, and Fire collective bargaining was completed.

April / May 2024

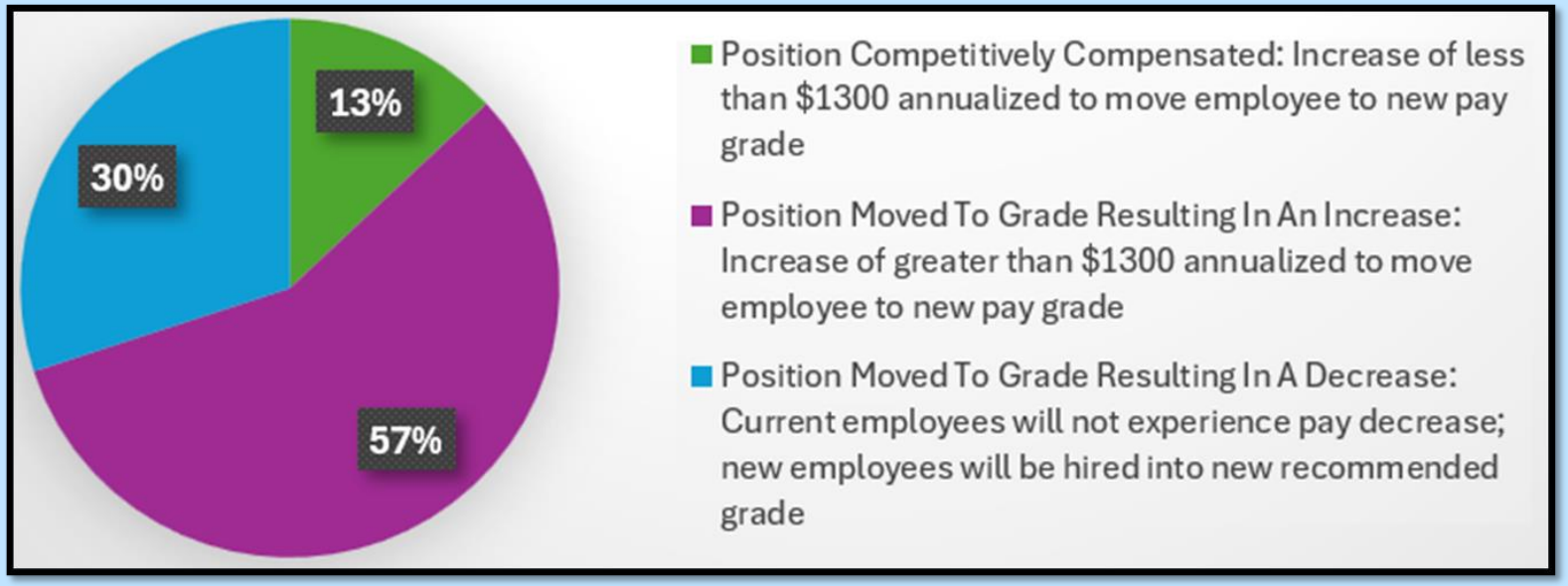
- Analysis of the results of the study was completed.
- The City drafted its first Compensation Philosophy.
- Compensation strategy established.
  - **The City has chosen a match the market strategy.**

June / July 2024

- Department managers and supervisors received an update on the results of the study and the initial plans for implementation.
- In addition, non-bargaining unit employees and Teamsters (Bus and Non-Bus) unions had the opportunity to participate in information sessions.

# COMPENSATION
# Implementation Plan and Next Steps

- New Wage Plan Design Structure
- Transition: Position Evaluations and Employee Impacts - 10/2024 chart




- Keeping the system aligned going forward
  - Review of at least 1/3 of positions every three years

# COMPENSATION

## Recommended Wage Increases

THE CITY OF DUBUQUE
*Masterpiece on the Mississippi*

- **Implementation of classification and compensation study.**
- Ensure jobs with comparable minimum qualifications, job responsibilities, supervisory expectations, working conditions, and environments are grouped closely in a compensation plan
- City's strategy through this study has been to recommend a new compensation strategy in which the City is competitive at the 50% percentile of employers.
- Estimated cost of wage increases & implementation of classification and compensation study to General Fund $2,026,133

# FY 2026 RECOMMENDED IMPROVEMENT REQUESTS

- Tuition Reimbursement Additional Funding
- Human Resources Branding for Recruitment
- Crucial Conversations Training for City Staff

# PERFORMANCE MEASURES

**Performance Measures**

| City Council Goal: Financially Responsible, High-Performance City Organization | | | | | | |
|---|---|---|---|---|---|---|
| | **Performance Measure (KPI)** | **Target** | **FY 2023 Actual** | **FY 2024 Actual** | **FY 2025 Estimated** | **Performance Indicator** |
| 1 | **Dept. Objective: Ensure equal employment opportunities for all employees and applicants for employment.** | | | | | |
| | Ratio of female:male employees (consistent with City of Dubuque resident make-up)* | **51% female to 49% male** | 31.0% f: 69.0% m | 35.0% f: 65.0% m | 36.0% f: 64.0% m | **Goal in Progress** |
| | % of non-White employees | **>8% (non-white)** | 5.8% non-white | 7.11% non-white | 7.12% non-white | **Goal in Progress** |
| 2 | **Dept. Objective: To find the best candidate for the job while improving satisfaction and speeding up the recruitment process.** | | | | | |

| City Council Goal: Financially Responsible, High-Performance City Organization | | | | | | |
|---|---|---|---|---|---|---|
| | **Performance Measure (KPI)** | **Target** | **FY 2023 Actual** | **FY 2024 Actual** | **FY 2025 Estimated** | **Performance Indicator** |
| | Time to Fill | **< 60 Days** | 60 days | 47 days | 52 days | **Goal Met** |
| | Candidate Net Promoter Score | **Average > 0** | 4.43 | 8.77 | 8.52 | **Goal Met** |
| | Quality of Hire* | **> 50%** | 95% | 94% | 98% | **Goal Met** |
| 3 | **Dept. Objective: Increase employee engagement** | | | | | |
| | Relationship with Peers | **> 75%** | 93% | 90% | 90% | **Goal Met** |
| | Effective Communication of Information* | **> 75%** | 38%* | 35% | 40% | **Goal Not Met** |
| | Quality of Supervisor Feedback (re: Performance) | **>75%** | 45% | 47% | 47% | **Goal in Progress** |

*In FY 2023 and prior, this question on the annual employee survey asked, "My organization communicates effectively with employees." Beginning in FY 2024, this question was changed to ask, "I usually feel as informed as I need to be in order to do my job well."










# THANK YOU



**www.cityofdubuque.org/humanresources**